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DLN: 93493317068814

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

		2013 cak applicable	endar year, or tax year begin C Name of organization AIR FORCE ASSOCIATION	ning 01-01-2013 , 2013, and end	ing 12-31	1-2013	D Empl	oyer ide	entification number
┌ Add	dress c	hange					52-6	04392	9
∏ Na	me cha	ange	Doing Business As						
	tial retu rminate		Number and street (or P O box 1501 LEE HIGHWAY NO 400	ıf maıl ıs not delivered to street address)	Room/sur	te	E Teleph	one nun	nber
		return	City or town, state or province,	country, and ZIP or foreign postal code			(703) 247-	5800
┌ Ap	plicatio	n pending	ARLINGTON, VA 222091198				G Gross	receipts	\$ 19,917,827
			F Name and address of	principal officer			this a grou		n for
			CRAIG MCKINLEY 1501 LEE HIGHWAY NO	400		S	ubordinates?	•	Γ Yes Γ No
			ARLINGTON, VA 22209	1198			re all subord	ınates	┌ Yes ┌ No
 I Та	x-exer	npt status	▼ 501(c)(3)	◀ (insert no)	27		icluded? : "No," attacl	h a list	(see instructions)
J W	ebsit	e:► WW	/W AFA ORG						mber ► 5392
K For	m of or	rganızatıon	Corporation Trust Associ	ation Other ►	<u> </u>	L Year	of formation 1	956 N	State of legal domicile VA
Pa	rt I	Sum	mary						
Activities & Governance		AND OU UNMATO SECURI PROMO	R AIR FORCE HERITAGE T CHED AEROSPACE POWER TY ADVOCATE FOR AEROS TE AEROSPACE EDUCATIO		CATE TI R WORK ATION S	HE PUBLI FORCE T SUPPORT	C ON THE O O ENSURE THE TOTA	CRITIC US NA LAIR I	CAL NEED FOR ATIONAL FORCE FAMILY, AND
ూ 26	2	Check th	nis box 🚩 if the organization	discontinued its operations or di	sposed o	f more tha	an 25% of its	s net a	ssets
Ĕ	3	Number	of voting members of the gov	erning body (Part VI, line 1a) .				3	20
Ç İ				rs of the governing body (Part VI,				4	20
∢	1			in calendar year 2013 (Part V, lir	-			5	81
	1		•	ıf necessary)				6 7a	1,191,529
				ne from Form 990-T, line 34				7b	0
				·			Prior Year		Current Year
_	8	Contri	butions and grants (Part VIII	, line 1h)			2,768	,035	3,808,650
an like	9	Program service revenue (Part VIII, line 2g)					8,466		8,001,351
Rayenue	10			ımn (A), lines 3, 4, and 7d)				,995	1,345,536
	11 12			A), lines 5, 6d, 8c, 9c, 10c, and 1 11 (must equal Part VIII, columr			/1	,396	82,559
	12			· · · · · · · · · · · · · · · · · · ·			11,870	,964	13,238,096
	13			art IX, column (A), lines 1-3) .			306	_	384,541
	14		·	rt IX, column (A), line 4)				0	0
8	15	5-10)		oyee benefits (Part IX, column (A), iines		5,963	,533	6,513,394
Expenses	16a	Profes	sional fundraising fees (Part	IX, column (A), line 11e)			56	,950	122,284
ਡੌ	Ь		ndraising expenses (Part IX, columr	· · · · · · · · · · · · · · · · · · ·					
	17			A), lines 11a-11d, 11f-24e) .			7,342		8,292,948
	18 19			must equal Part IX, column (A), li ne 18 from line 12	-		13,669		15,313,167
는 10 10 10 10 10 10 10 10 10 10 10 10 10 1	1.5	Nevell	as less expenses Subtract II	ne to nom mic 12			ning of Curre		End of Year
Net Assets or Fund Balances	20	Total :	assets (Part X, line 16)				24,694	,109	27,930,140
4 A B	21						23,362		23,011,955
žĒ	22	Netas	sets or fund balances Subtra	act line 21 from line 20			1,331	,943	4,918,185
	rt II		ature Block	examined this return, including ac			4		
my k	nowle arer h	as any kr	belief, it is true, correct, and one when the second secon	complete Declaration of preparer					
		17	or print name and title	Preparer's signature	I De	ate	<u> </u>	PTIN	
Paid	d		Print/Type preparer's name DAVID TRIMNER	riepalei s signature	Da	11C	Check If self-employed	D0044	4822
	u pare		rim's name 🕩 CLIFTONLARSONAL	LEN LLP			Firm's EIN 🕨	11-07467	749
	On		rım's address ► 4250 N FAIRFAX DF	RIVE SUITE 1020			Phone no (57	1) 227-9	9500
		·	ARLINGTON, VA 22	2203					

Form	990 (2	2013)					Page 2
Par	HIII		Program Servi		lishments o any line in this Part	III	
1	Briefl		anızatıon's mıssıon				
ASSO SECU INFO EXCE SCHO THEI	DCIAT JRITY RMAT ELLENO DLARS R DEP	ION PROMOTING OF THE NATION ION THROUGH O CE IN THE EDUCA HIPS AND GRAN ENDENTS, AND A	G PUBLIC UNDERS AFA PUBLISHES A UTREACH PROGR ATION AND AEROS TS TO AIR FORCE WARDS EDUCATO	TANDING OF AIR FORCE MA AMS IT SPON SPACE FIELD ACTIVE DUT OR GRANTS TO	AEROSPACE POWE AGAZINE, CONDUC NSORS PROFESSION S THROUGH NATIO Y, AIR NATIONAL G O PROMOTE SCIEN	ESSIONAL MILITARY AND R AND THE PIVOTAL ROLE TS NATIONAL SYMPOSIA . NAL DEVELOPMENT SEMIN NAL AWARDS PROGRAMS UARD AND AIR FORCE RES CE AND MATH EDUCATION ANGE OF MATERIALS ON W	IT PLAYS IN THE AND DISSEMINATES ARS AND RECOGNIZES AFA PRESENTS SERVE MEMBERS AND N AT THE ELEMENTARY
2	the pr	or Form 990 or 9			ervices during the yea	r which were not listed on	
3	Did th	e organization cea	ase conducting, or n	nake significan	nt changes in how it c	onducts, any program	
4	Descr expen	the the organizations ses Section 501(e accomplishm) organizations	s are required to repo	nree largest program service rt the amount of grants and a	
4a	THESI TECH WARF EVEN HONC	ERENCES & MEETINGS E SYMPOSIA ARE KEYE NOLOGY EXPOSITION I ARE SYMPOSIUM IN O TS, TO RAISE MONEY F RS THE AIR FORCE AG	D TO TOPICAL AEROSPA N NATIONAL HARBOR, M RLANDO, FL (FEBRUARY FOR ITS EDUCATIONAL F CADEMY'S TOP CADET SO	CE AND DEFENSE 1D (SEPTEMBER 2 ' 2013) THE ASSO PROGRAMS AND A QUADRON AT ITS	EISSUES THE SCHEDULE (013), A NATIONAL SYMPO OCIATION SPONSORS THE IR FORCE CHARITIES AF FORTIONAL CONVENTION,) (Revenue \$ E AND DOD LEADERS AT NATIONAL SECTION OF THE AIR & SPOSIUM IN LOS ANGELES, CA (NOVEMANNUAL AIR FORCE BALL IN LOS A ALSO SUPPORTS THE OUTSTANDINAFA HOSTS A DINNER FOR THE AIR DONOR TOP AIR FORCE PROFESSION	ACE CONFERENCE AND IBER 2013), AND THE AIR NGELES, AND SEVERAL OTHER NG SQUADRON DINNER WHICH R FORCE'S TWELVE OUTSTANDING
	(Code	<u> </u>) (Expenses \$	3,934,451	ıncludıng grants of \$) (Revenue \$	1,193,578)
70	AIR F THE F INVES THE D	ORCE MAGAZINE - EAO IGHEST LEVEL OF GOV TIGATIVE SPIRIT IN R	CH MONTH, AFA PUBLISH /ERNMENT, INDUSTRY, EPORTING AEROSPACE /VER CLASSICS ENTRIES	HES AIR FORCE M DEFENSE, BUSINE AND DEFENSE MA	IAGAZINE, A HIGHLY REGA ESS, ACADEMIA, AND THE TTERS THE WWW AIRFOI	RDED AEROSPACE JOURNAL THAT MEDIA IT IS READ FOR ITS AUTHE RCEMAG COM SITE FEATURES COM NS, CONGRESSIONAL TESTIMONY, I	REACHES THE DESKS OF THOSE IN NTICITY, ACCURACY AND PREHENSIVE IN-DEPTH ARTICLES,
	(Code	<u> </u>) (Expenses \$	1,467,494	ıncludıng grants of \$) (Revenue \$	2,674,616)
	AND F STRO PROG AERO LEADI TO IN SCHO LEADI WING SUPPI DURII FAMII FAMII EMER	RETIRED, GUARD, RES NG NATIONAL DEFENS RAMS TO FURTHER AF SEPACE AWARDS AND I ERS AT THE NATIONAL, CREASE PUBLIC UNDE LY THROUGH PROMOTI LARSHIPS AND MORE LARSHIPS AND MORE MEN, AND FAMILIES ORT FOR WOUNDED, I NG HOSPITAL STAYS, A LY FORUM DURING TH TONSHIPS BETWEEN O	ERVE AND CIVILIAN OU E, AND SUPPORT AIRME EROSPACE EDUCATION S RESPONSIBLE FOR TH . STATE AND LOCAL LEVE RSTANDING OF KEY NA ING STEM EDUCATION, PROGRAMS RANGE FRO UN PROGRAM IN 2013, A DUR WOUNDED AIRMAN ILL, AND INJURED AIRMAN ILL, AND INJURED AIRMA E AIR AND SPACE CONF DUR ACTIVE DUTY FAMIL IS CAREGIVERS, IN EDU	R MISSION IS TO N AND THEIR FAN THROUGH OUR O E CREATION OF T ELS AFA'S STATE ITONAL SECURITY SUPPORTING THE DM LUNCHEON AN AFA EXPANDED ITS PROGRAM'S MOUEN AT ALL STAGES DAPTIVE SPORTING ERENCE BROUGH LES AND AFA MEN	EDUCATE THE PUBLIC ON MILIES WE ALSO PROVIDE BUTREACH PROGRAMS, AF THE AIR FORCE OUTSTAND ORGANIZATIONS AND MOI TISSUES IN THEIR COMMINATE WOUNDED AIRMAN FOR WOUNDED AIRMAN FOR ON THE TOTAL AUTOMAS FINALIZED WITH THE OF RECOVERY AID HAS GEVENTS LIKE THE ANNU TOOLS AND RESOURCES MEERS WE CONTINUED TO	THE ENTIRE AIR FORCE FAMILY - I THE IMPORTANCE OF AEROSPACE SCHOLARSHIPS, GRANTS, AND PR A RECOGNIZES EXCELLENCE WITH DING AIRMEN PROGRAM FIELD SER RE THAN 200 CHAPTERS HOLD ELEC PROGRAM, RAISING MONEY FOR LC SYMPOSIA AND LEGISLATIVE ROUN IR FORCE, WHICH INCLUDES MILIT IE AIR FORCE IN OCTOBER, ALLOW RANGED FROM FINANCIAL SUPPOR AL WARRIOR GAMES OUR PROGRA S TO LOCAL MILITARY SPOUSES, AN O LOOK AT WAYS TO SUPPORT AIR -BY EMPOWERING CHAPTERS TO CO	POWER, ADVOCATE FOR A OFESSIONAL DEVELOPMENT A VARIETY OF NATIONAL VICE AFA IS LED BY VOLUNTEER CTIONS AND CONDUCT PROGRAMS PORT THE TOTAL AIR FORCE OCAL SPOUSE AND FAMILY IDTABLES WITH CONGRESSIONAL ARY SPOUSES, CHILDREN, ING US TO EXPAND OUR LEVEL OF T, TO LODGING FOR CAREGIVERS AMMING AT THE SPOUSE AND D FOSTERED GROWING MEN AND THEIR FAMILIESIN
	(Code	<u> </u>) (Expenses \$	942,553	ıncludıng grants of \$	384,541) (Revenue \$)
	THRO ON AE 1996 THOU	UGH EDUCATION, SCH ROSPACE AND NATION TO FOCUS AND EXPAN SANDS OF INDIVIDUAL	HOLARSHIPS, GRANTS, A NAL SECURITY THROUGH ID UPON EXISTING EDUC MEMBERS AND VOLUNT	WARDS AND PUBI H ITS PUBLIC POL CATIONAL EFFORT FEERS TO DISTRIE	LIC AWARENESS PROGRAI ICY AND RESEARCH ARM, IS IN AEROSPACE AND NA BUTE EDUCATIONAL MATE	DEDICATED TO ENSURING AMERIONS IN ADDITION, AFA SPONSORS AT THE MITCHELL INSTITUTE THE INTIONAL SECURITY POLICY AFA WORIALS TO SCHOOLS AND CONCERN NO SOCIAL STUDIES PROGRAM WI	SERIES OF STUDIES AND FORUM STITUTE WAS ESTABLISHED IN RKS THROUGH A NETWORK OF ED CITIZENS THIS IS DONE IN
	(Code	<u> </u>) (Expenses \$	1,998,293	ıncludıng grants of \$) (Revenue \$	136,415)
	BY DF THE N AND I TRAIN FINAL PRESI ADDII	AWING STUDENTS TO INTIONAL YOUTH CYBE MIDDLE SCHOOL STUD ING FOR TEAMS AFTIS COMPETITION IN WAS STUDENED SPONSOR, NO TONAL ELEMENTS OF	EDUCATION AND CARE R DEFENSE COMPETITION ENTS WHO CAN BEST DI ER THREE ONLINE ROUN ASHINGTON D C, WHER RTHROP GRUMMAN TH THE PROGRAM INCLUDE	ERS IN SCIENCE, ON WHICH USES / EFEND A COMPUT IDS OF COMPETIT EE THEY COMPETE E PROGRAM HAS , AFA CYBERCAMP	TECHNOLOGY, ENGINEER A DYNAMIC ON-LINE CYBE ER NETWORK AGAINST A GION, THE 28 BEST TEAMS FOR NATIONAL RECOGN: AWARDED \$207,000 IN SC WHICH PROVIDE A DAY	DUCATION PROGRAM CREATED TO ING, AND MATHEMATICS THE CORE DEFENSE COMPETITION TO IDENTIFY TO THE COMPETITION BEGINS NATIONWIDE ARE FLOWN ALL EXPITION AND SCHOLARSHIPS PRESENTION AND SCHOLARSHIPS PROGRAM FARY SCHOOL CYBER EDUCATION INTERPRESE THE PAST FOUR OR A WEEK-LONG PROGRAM FARY SCHOOL CYBER EDUCATION IN	E ELEMENT OF THE PROGRAM IS ITIFY TEAMS OF HIGH SCHOOL WITH NECESSARY ONLINE ENSES PAID TO THE NATIONAL TED BY THE PROGRAM'S R SEASONS OF COMPETITION 1 FOR MIDDLE AND HIGH SCHOOL
	(Code) (Expenses \$ MARKETING, AND COMM	981,223 IUNICATIONS	including grants of \$) (Revenue \$)
	Othe	r program service	s (Describe in Sche	dule O)			

4e Total program service expenses ► 13,084,591

3,922,069 including grants of \$

(Expenses \$

136,415)

384,541) (Revenue \$

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 😼	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
.2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
.3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		N o
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
.7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
8.	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
.9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Νο
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
Ь	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

C. I	Check if Schedule O contains a response or note to any line in this Part V			
	eneck in deficultie of contains a response of note to any line in this fact v		Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 68			
)	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
:	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
	If "Yes," enter the name of the foreign country ▶			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	, , , , , , , , , , , , , , , , , , , ,	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		N
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	1		
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
l	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	_		
	Enter the amount of reserves on hand	ļ		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14h	1	

ARLINGTON, VA 22209 (703) 247-5825

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	\vdash	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the			
_	year by the following The governing body?	8a	Yes	
		\vdash		
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	- 6- 1	No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu		
	D. I.I	10	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	_
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
	List the States with which a copy of this Form 990 is required to be filed▶AK , AL , AR , CA , CT , FL , HI , IL , KY MS , NC , NH , NJ , NY , NM , OH , OK , UT , VA , WV , WI , GA , RI , KS	, MD , OR , P	MA,MI	I,MN, TN,
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the MIKE SMITH 1501 LEE HIGHWAY	ne orga	nızatıor	า

Form 990	(2013	
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t	han on is	ne l both	box, an	heck unless officer	5	(I Repor comper from organiza	table nsation the	(E) Reportable compensation from related organizations (W		(F) Estima amount o compens from t	ted fother ation
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099		2/1099-MISC)		rganızatı relate organıza	on and ed
							-							
							-							
							<u> </u>							
												\perp		
												+		
							+					+		
							<u> </u>					+		
												_		
1b	Sub-Total							Þ						
C	Total from continuation sheet	ts to Part VII, S	ection A	١.			•	•						
d	Total (add lines 1b and 1c) .					•	•	<u> </u>		1,103,561		98		249,106
2	Total number of individuals (ir \$100,000 of reportable comp						d abov	e) w	ho receive	d more th	an			
2	Did the organization list any f					l				•			Yes	No
3	on line 1a? If "Yes," complete 5	•						yee.	, or mignes	• •	sated employee	3		No
4	For any individual listed on lin	e 1a, is the sum	of repo	rtabl	e co	mpe	nsatio	n an	d other co	mpensatio	on from the			110
	organization and related organ	ıızatıons greater	than \$	150,	000	? If	"Yes,"	comp	olete Sched	ule J for s	uch	_		
5					• catu	• on fi			· ·		or individual for	4	Yes	
5	Did any person listed on line 1 services rendered to the organ								_		· · · ·	5		No
											L			
	ction B. Independent Co													
1	Complete this table for your fire compensation from the organization												tax year	
		(A)									(B)		(C)
RR DO	DNNELLEY PO BOX 730216 DALLAS TX 7	lame and business 75373	address							PRINT DIST	CRIPTION OF SERVICES	\dashv	Comper	736,407
GREEI	N DOT DOG 21142 KIRKSEY ROAD ELK	INS AR 72727								CONSULTAI	NT			208,110
GETTI	NGS PRODUCTIONS INC 275 NORTH I	AKESHORE DRIVE	OCOEE FL	3476	L						JAL PRODUCTION			184,002
RDA C	CORPORATION 303 INTERNATIONAL C	RCLE HUNT VALLEY	MD 2103	0							ESIGN, AND ATION OF W			178,016
	AN MARRS GROUP LLC 1130 NE 17TH									IT SERVICE				162,094
2	Fotal number of independent co	ntractors (inclu	ding but	not	lımıt	ed t	o thos	e list	ted above)	who rece	ived more than			

\$100,000 of compensation from the organization \blacktriangleright 10

Program Service Revenue Contributions, Gifts, Grants and Other Similar Amounts	1a t c d e f g t c d f g 3
evenue	3 4 5 66 b c d d d 86 86
Other R	11a to co de e

/III	Statement o			oco or noto to any line	oun thic Part VIII			_
	Cneck if Scheal	uie O contains a re	spor	nse or note to any line	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
1a	Federated cam	paigns	1a	102,842				
ь	Membership du	es	1b					
c	Fundraising eve	ents	1 c					
d	Related organiz	ations	1d					
e	Government grants	s (contributions)	1e					
f	All other contribution	ons, gifts, grants, and ot included above	1f	3,705,808				
g	Noncash contribute 1a-1f \$	ons included in lines		1,147	j		İ	
h	Total. Add lines	s 1a-1f			3,808,650			
				Business Code				
2a	EVENTS			900099	3,996,742	1,196,217		2,800,525
ь	MEMBERSHIP DUES	S		900099	2,215,296	2,215,296		, ,
c	MAGAZINE ADVERT	ISING		541800	1,098,929	, ,	1,098,929	
d	CORPORATE DUES			900099	348,282	348,282		
e	CYBER PATRIOT			900099	136,415	136,415		
f	All other progra	ım service revenue			205,687	113,087	92,600	
g	Total. Add lines	s 2a – 2f			8,001,351			
3		ome (including divi						
	and other simila	aramounts)	•	•	431,550			431,550
4		tment of tax-exempt b	ond	proceeds	19,347			19,347
5	Royalties	(ı) Real	_	(II) Personal	13,5			13,517
6a	Gross rents	(i) iteal		(II) I CISOIIII				
ь	Less rental							
c	expenses Rental income							
d	or (loss) Net rental incoi	Lme or (loss)						
		(ı) Securities		(II) Other				
7a	Gross amount from sales of assets other	7,593,717	7					
ь	than inventory Less cost or other basis and sales expenses	6,679,731	ļ					
c	Gain or (loss)	913,986	5					
d	Net gain or (los	s)			913,986			913,986
8a	Gross income f events (not inc \$							
	of contributions See Part IV, lin	reported on line 1 le 18	c) a					
ь	Less direct ex	penses	b					
С		(loss) from fundrais		events 🛌				
9a	Gross income f See Part IV, lin	rom gaming activiti le 19	es a					
ь	Less direct ex	penses	ь					
С		(loss) from gaming	acti	vities 				
10a	Gross sales of returns and allo							
.	less - 1 f		a					
b		oods sold (loss) from sales of	b	entory				
٣	Miscellaneous		٧	Business Code				
11a	MISCELLANEC			900099	63,212			63,212
ь								
С								
d	All other reven	ue						
e	Total. Add lines	s 11a-11d	•		63,212			
12	Total revenue.	See Instructions		🛌	13,238,096	4,009,297	1,191,529	4,228,620

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must comp

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)							
	Check if Schedule O contains a response or note to any line in this	Part IX	<u> </u>		<u> </u>			
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	68,775	68,775					
2	Grants and other assistance to individuals in the United States See Part IV, line 22	315,766	315,766					
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors, trustees, and key employees	550,037	396,783	123,789	29,465			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$							
7	Other salaries and wages	4,498,583	3,242,569	1,017,065	238,949			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	876,033	630,018	197,508	48,507			
9	Other employee benefits	229,149	169,833	46,592	12,724			
10	Payroll taxes	359,592	269,764	71,196	18,632			
11	Fees for services (non-employees)							
а	Management							
b	Legal	43,077		43,077				
c	Accounting	48,494		48,494				
d	Lobbying							
e	Professional fundraising services See Part IV, line 17	122,284			122,284			
f	Investment management fees	160,277		160,277				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	979,235	800,151	129,115	49,969			
12	Advertising and promotion	137,079	112,650	' 	9,119			
13	Office expenses	1,600,205	1,177,126		356,173			
14	Information technology	467,150	467,150	<u> </u>	330,173			
15	Royalties	385	385					
16	Occupancy	8,850	8,850					
17	Travel	560,479	423,016	135,642	1,821			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	555,115	123,010	19970.12				
19	Conferences, conventions, and meetings	2,491,552	2,491,552					
20	Interest	1,848	· · · · ·	1,848	-			
21	Payments to affiliates	·		<u> </u>	-			
22	Depreciation, depletion, and amortization	164,981		164,981				
23	Insurance	120,833		120,833	_			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)							
а	MAGAZINE PRODUCTION & P	1,289,574	1,289,574					
b	CHAPTER & STATE COMMISS	333,559	333,559					
c	VISIONS PROGRAM MATERIA	100,096	100,096					
d								
e	All other expenses	-214,726	786,974	-867,393	-134,307			
25	Total functional expenses. Add lines 1 through 24e	15,313,167	13,084,591	1,475,240	753,336			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ✓ if following SOP 98-2 (ASC 958-720)							
		405,117	246,478	116,201	42,438			

Part X Balance Sheet

Par	rt X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	1,117,694	1	1,526,176
	2	Savings and temporary cash investments	1,278,342	2	1,414,009
	3	Pledges and grants receivable, net	89,112	3	59,703
	4	Accounts receivable, net	603,306	4	723,953
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		_	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		5	
				6	
8	7	Notes and loans receivable, net		7	
_	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	240,282	9	263,176
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 2,013,390			
	Ь	Less accumulated depreciation	435,289	10c	526,494
	11	Investments—publicly traded securities	19,570,830	11	23,069,079
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	1,359,254	15	347,550
	16	Total assets. Add lines 1 through 15 (must equal line 34)	24,694,109	16	27,930,140
	17	Accounts payable and accrued expenses	2,029,859	17	1,711,207
	18	Grants payable		18	
	19	Deferred revenue	2,619,223	19	2,372,596
	20	Tax-exempt bond liabilities		20	
ø.	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
ge		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	40.740.004		40.000.450
		D	18,713,084	25	18,928,152
	26	Total liabilities. Add lines 17 through 25	23,362,166	26	23,011,955
φŞ		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
ä	27	Unrestricted net assets	-337,237	27	2,612,945
<u> </u>	28	Temporarily restricted net assets	690,470	28	1,163,964
<u> </u>	29	Permanently restricted net assets	978,710	29	1,141,276
r Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.			
ō	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
455	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net 4	33	Total net assets or fund balances	1,331,943	33	4,918,185
ž	34	Total liabilities and net assets/fund balances	24,694,109	34	27,930,140
	1	. otal mashida and nee assets/inin saidiness	L 27,007,109	J-1	27,000,140

					age ==
Par	Reconcilliation of Net Assets Check If Schedule O contains a response or note to any line in this Part XI			<u> </u>	্
1	Total revenue (must equal Part VIII, column (A), line 12)	1		13,7	238,096
2	Total expenses (must equal Part IX, column (A), line 25)	2			313,167
3	Revenue less expenses Subtract line 2 from line 1	3			075,071
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			331,943
5	Net unrealized gains (losses) on investments	5		2,9	971,540
6	Donated services and use of facilities	6		7	711,692
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		1,9	978,081
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		4,9	918,185
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
	<u> </u>			Yes	No
				163	140
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis		ļ		
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Software ID: Software Version:

EIN: 52-6043929

Name: AIR FORCE ASSOCIATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Ke Compensated Employees, and Independent Contractors									nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and				
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
GEORGE MUELLNER	20 00					<u> </u>				
CHAIRMAN OF THE BOARD	2 00	Х		Х				0	0	0
SCOTT VAN CLEEF	15 00	х		х				0	0	0
VICE CHAIRMAN OF THE BOARD, FIELD OPERATIONS JERRY E WHITE	2 00 15 00									
VICE CHAIRMAN OF THE BOARD, AEROSPACE EDUCATION	2 00	х		Х				0	0	0
MARVIN L TOOMAN	5 00	х		х				0	0	0
SECRETARY LEN VERNAMONTI	2 00									
TREASURER	2 00	X		Х				0	0	0
DAVID DIETSCH DIRECTOR	1 00	x						0	0	0
WILLIAM R GRIDER	2 00	×						0	0	0
DIRECTOR RICK HARTLE	2 00							0	0	0
DIRECTOR	1 00	x						0	0	О
PETER JONES	1 00	x						0	0	0
DIRECTOR DON MICHELS	2 00									
DIRECTOR	2 00	Х						0	0	0
JAMES ROY	1 00	x						0	0	o
DIRECTOR GILBERT PETRINA	2 00									
DIRECTOR	2 00	×						0	0	0
NORA RUEBROOK DIRECTOR	1 00	x						0	0	o
NORTON A SCHWARTZ	1 00	x						0	0	0
DIRECTOR DON TAYLOR	2 00 1 00									
DIRECTOR	2 00	x						0	0	0
DAVE WARNER	1 00	Х						0	0	0
DIRECTOR EDWARD W GARLAND	2 00 5 00									
FORMER SECRETARY	2 00	Х						0	0	0
JOHN T BROCK	1 00	x						0	0	0
ANGELA DUPONT	2 00									
DIRECTOR DODNEY I MCKINLEY	2 00	×						0	0	0
RODNEY J MCKINLEY DIRECTOR	1 00	x						0	0	0
BERNICE BELCER	1 00	x						0	0	0
DIRECTOR CHRIS JONES	2 00 1 00					1				
DIRECTOR	2 00	X						0	0	0
WHIT PETERS	1 00	х						0	0	0
DIRECTOR LINDA MILLS	2 00	-				-				
DIRECTOR	2 00	Х						0	0	0
CRAIG MCKINLEY	30 00			х				202,581	67,527	32,327
PRESIDENT	10 00		<u> </u>		1	1	1			<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
DICK NEWTON III	30 00				х			132,742	44,247	38,144
EXECUTIVE VP	10 00									
MIKE SMITH	30 00				х			126,971	42,324	46,520
CHIEF OF STAFF & SFO	10 00									
LARRY DILWORTH	40 00					x		138,984	0	32,430
VP OF DEVELOPMENT & MARKETING	0 00									
ADAM HEBERT	40 00					х		136,125	0	45,544
VP OF EDUCATION & COMMUNICATION	0 00									
MARY ELLEN DOBROWOLSKI	40 00					x		117,593	0	22,525
DIRECTOR OF INDUSTRY RELATIONS	0 00									
KARI HAHN	40 00					X		117,419	0	16,202
VP OF MEMBER & FIELD RELATIONS	0 00									
SUZANN CHAPMAN	40 00					х		131,146	0	15,414
EDITOR	0 00									

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SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Name	of	the	organ	izat ion
ATR FO	RCF	ASS	OCIATIO	NC

Employer identification number

52-6043929

	rt I			blic Charity Sta						nstructions	
Γhe	organı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	igh 11, check	only one b	ox)		
1	Γ	A churc	h, convent	on of churches, or as	ssociation of	churches d	escribed in s e	ection 170(b)(1)(A)(i).		
2	\sqcap	A scho	ol described	in section 170(b)(1	.)(A)(ii). (At	tach Schedu	ıle E)				
3	\sqcap	A hosp	ital or a coo	perative hospital se	rvice organiz	atıon descri	bed in sectio	n 170(b)(1)	(A)(iii).		
4	Γ	A medi	cal researc	n organization operat	ted ın conjun	ction with a	hospital des	cribed in se	ction 170(b)(1)(A)(iii). E	nter the
	_			ty, and state							
5	ı	_	•	erated for the benefi	_	or universit	ty owned or o	perated by	a governmen	tal unit desc	ribed in
	_			A)(iv). (Complete P							
6	<u> </u>			local government or	5			. , .	,, ,, ,		
7	<u> </u>	, , , , , , , , , , , , , , , , , , , ,									
8	Г	described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)									
9	<u>'</u>										
	'	_		ities related to its ex					•	-	-
				oss investment inco							
		•		janization after June				•			
10	Г										
11											
e f g	1	other the section of the ocheck the Since A	nan foundati i 509(a)(2) rganization this box august 17, 2 ig persons?	ox, I certify that the on managers and other received a written do 2006, has the organi	her than one etermination zation accep	or more pub from the IR: oted any gift	olicly support S that it is a or contributi	ed organıza Type I, Typ on from any	tions describe	ed in sectio	n 509(a)(1) or Ing organization,
				rectly or indirectly o			_	persons de	scribed in (ii)		Yes No
		•		governing body of th er of a person descri		_				11g 11g	``
			· ·	lled entity of a perso			ahovo?			11g	· ·
h				ng information about						119	("")
		riovide	tile lollowii	ig illiorillation about	the supporte	au organizaci	1011(3)				
Ì	i) Nam suppor rganiza	rted	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	(iv) Is to organizate col (i) listo your gove docume	on in ted in rning	(v) Did you notify the organization in col (i) of your support?		(vi) Is organizat col (i) org in the U	ion in anized	(vii) A mount of monetary support
				instructions))	Yes	No	Yes	No	Yes	No	
Tota	ı										

Schedule A (Form 990 or 990-EZ) 2013 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do not 1,528,160 2,786,076 2,418,411 2,768,035 3,808,650 13,309,332 include any "unusual grants ") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 1,528,160 2,786,076 2,418,411 2,768,035 3,808,650 13,309,332 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 3,592,218 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5 9,717,114 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 **(e)** 2013 (f) Total beginning in) 🟲 1,528,160 2,786,076 2,418,411 2,768,035 3,808,650 13,309,332 Amounts from line 4 Gross income from interest, dividends, payments received on 523,984 490,829 453,576 447,161 450,897 2,366,447 securities loans, rents, royalties and income from similar sources Net income from unrelated 10 1 1 13 14 1!

9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	74,915	52,882	36,408	28,491		63,212	255,908
11	Total support (Add lines 7 through 10)							15,931,687
12	Gross receipts from related activit	ies, etc (see inst	tructions)			12		35,286,374
13	First five years. If the Form 990 is this box and stop here	-	•		•			· —
S	ection C. Computation of Pu							
14	Public support percentage for 201	3 (line 6, column	(f) divided by line	e 11, column (f))		14		60 990 %
15	Public support percentage for 201	2 Schedule A, Pa	rt II, lıne 14			15		64 030 %
17a	and stop here. The organization qu 33 1/3% support test—2012. If the box and stop here. The organizatio 10%-facts-and-circumstances test is 10% or more, and if the organiza- in Part IV how the organization me organization 10%-facts-and-circumstances test	alifies as a publice organization did on qualifies as a permanent of the organization meets the "feets the "facts-an":—2012. If the organization control org	ly supported organot check a box ublicly supported anization did not facts-and-circum d-circumstances	anization on line 13 or 16a l organization check a box on li stances" test, ch " test The organ check a box on li	, and line 15 is 3 ne 13, 16a, or 16 eck this box and ization qualifies a ne 13, 16a, 16b,	3 1/3% or 5b, and lir stop here is a public or 17a, a	more, ch le 14 L Explai cly supp nd line	neck this
18	15 is 10% or more, and if the orga Explain in Part IV how the organization private foundation. If the organizationstructions	ation meets the "f	facts-and-cırcum	stances" test Th	or 17b, check th	ualifies as	a public	▶ □
l					Sche	dule A (F	orm 990	or 990-EZ) 2013

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).											
	Facts And Circumstances Test											
Retu	Return Reference Explanation											
		Colo	dula A (Farma 000 ar 000 F7) 2011									

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493317068814

OMB No 1545-0047

SCHEDULE D

Department of the Treasury

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

terria	Thevenue ocivide			znopection
	me of the organization FORCE ASSOCIATION			oloyer identification number
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990			or Accounts. Complete if the
	organization answered Tes to Form 550	(a) Donor advised funds		(b) Funds and other accounts
L	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
ŀ	Aggregate value at end of year			
5	Did the organization inform all donors and donor advis- funds are the organization's property, subject to the or	-	onor adv	rsed
5	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene- conferring impermissible private benefit?			
Рa	rt II Conservation Easements. Complete If	the organization answered "Yes"	' to Forn	
L 2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	ganization (check all that apply) n or education) Preservation of Preservation of	an histor a certifie	rically important land area d historic structure
-	easement on the last day of the tax year			
				Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
c	Number of conservation easements on a certified history	orıc structure ıncluded ın (a)	2c	
d	Number of conservation easements included in (c) accomistoric structure listed in the National Register	quired after 8/17/06, and not on a	2d	
3	Number of conservation easements modified, transfer	red, released, extinguished, or termina	ited by th	ne organization during
	the tax year 🛌			
ı	Number of states where property subject to conservat	ion easement is located 🛌		
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, ha	indling of	f violations, and Yes No
5	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation eas	ements o	during the year
7	A mount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easeme	nts durın	g the year
3	Does each conservation easement reported on line 2(d) above satisfy the requirements of s	ection 1	70(h)(4)(B)(ı) Yes
•	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easements.	e footnote to the organization's financ		nse statement, and
ar	t III Organizations Maintaining Collection Complete if the organization answered "Y	s of Art, Historical Treasures	, or Ot	her Similar Assets.
1a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote to	116 (ASC 958), not to report in its revets held for public exhibition, education	n, or rese	earch in furtherance of public
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide the following amounts relating to thes	ets held for public exhibition, education		
	(i) Revenues included in Form 990, Part VIII, line 1			► \$
	(ii) Assets included in Form 990, Part X			► \$
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS			• •
а	Revenues included in Form 990, Part VIII, line 1			▶ \$

b Assets included in Form 990, Part X

1a Beginning of year balance	s
b Scholarly research e Other c Preservation for future generations 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes b If "Yes," explain the arrangement in Part XIII and complete the following table Amount c Beginning balance 1c d Additions during the year 1d e Distributions during the year 1e f Ending balance 1f 2a Did the organization include an amount on Form 990, Part X, line 21? Yes b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a) Current year (b) Prior year b (c) Two years back (d) Three years back (e) Four 1a Beginning of year balance 785,135 702,361 717,201 617,610	S
Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Pert IV Endowment in Part XIII and complete the following table Amount C Beginning balance Ic Amount Additions during the year Ending balance If Ending balance If Yes Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a) Current year (b) Pror year b (c) Two years back (d) Three years back (e) Four 10 parts 1	S
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Ia Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes b If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance I Amount C Beginning balance I Distributions during the year Ending balance If Ending balance If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	S
Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes b If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21? Yes b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	S
assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21? Yes b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 185,135 702,361 717,201 617,610	S
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21? Fyes b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	S
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Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? If "Yes," explain the arrangement in Part XIII and complete the following table Amount Ic Amount	F No
Beginning balance d Additions during the year e Distributions during the year f Ending balance Did the organization include an amount on Form 990, Part X, line 21? Tyes b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 1785,135 (702,361) (717,201) (617,610)	ir years back
c Beginning balance d Additions during the year e Distributions during the year f Ending balance Did the organization include an amount on Form 990, Part X, line 21? If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 10 beginning of year balance	ir years back
A dditions during the year Distributions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21? Tyes Tyes If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Beginning of year balance (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 785,135 702,361 717,201 617,610	ır years back
e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21? b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 785,135 702,361 717,201 617,610	ir years back
f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21? b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 785,135 702,361 717,201 617,610	ir years back
Did the organization include an amount on Form 990, Part X, line 21? Tyes Ty	ir years back
If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	ır years back
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 785,135 702,361 717,201 617,610	ır years back
1aBeginning of year balance(a)Current year(b)Prior yearb (c)Two years back(d)Three years back(e)Four785,135702,361717,201617,610	
1a Beginning of year balance	
	/21,21/
7 500 5 000 4 425 46 500	7.000
b Contributions	7,890
c Net investment earnings, gains, and losses 238,741 98,614 2,334 104,993	-98,307
d Grants or scholarships	7,000
e Other expenditures for facilities and programs	
f Administrative expenses 38,262 21,729 21,599 14,902	33,190
g End of year balance 1,509,276 785,135 702,361 717,201	617,610
2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as	
a Board designated or quasi-endowment ►	
b Permanent endowment ► 75 620 %	
c Temporarily restricted endowment ► 24 380 % The percentages in lines 2a, 2b, and 2c should equal 100%	
3a Are there endowment funds not in the possession of the organization that are held and administered for the	
organization by Ye	
(i) unrelated organizations	No No
b If "Yes" to 3a(II), are the related organizations listed as required on Schedule R?	110
4 Describe in Part XIII the intended uses of the organization's endowment funds	
Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV,	line
11a. See Form 990, Part X, line 10. Description of property (a) Cost or other (b)Cost or other (c) Accumulated (d)) Book value
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation) BOOK Value
1a Land	
b Buildings	
c Leasehold improvements	
d Equipment	42,013
e Other	484,481
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)	526,494

See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
Other		
		+
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	F	
Part VIII Investments—Program Related. Co	omplete if the organization	on answered 'Yes' to Form 990, Part IV, line 11
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Description or investment	(b) Book value	Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<u>*</u>	
Part IX Other Assets. Complete if the organization (a) Description		0, Part IV, line 11d See Form 990, Part X, line 15 (b) Book value
(a) Descri	TPCION .	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1		
Part X Other Liabilities. Complete if the orga	anızatıon answered 'Yes'	to Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25. 1 (a) Description of liability	(b) Book value	
Federal income taxes	.,	1
PENSION LIABILITY	3,514,297	1
DUE TO AFFILIATED ORGANIZATIONS	15,379,395	1
CAPITAL LEASE OBLIGATION	34,460	1
	,]
		-
]
		-
]
		-
	1	

Par	t XI Reconciliation of Revenue per Au the organization answered 'Yes' to Fo	lited Financial Statements With Revenue per Return Complete m 990. Part IV. line 12a.	e ıf
1	Total revenue, gains, and other support per audit		
2	A mounts included on line 1 but not on Form 990	Part VIII. line 12	
а	Net unrealized gains on investments		
b	Donated services and use of facilities	 	
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1		
4	Amounts included on Form 990, Part VIII, line 1		
	Investment expenses not included on Form 990		
a b	Other (Describe in Part XIII)		
C -		al Form 990. Part I. line 12.)	
5 Dari		al Form 990, Part I, line 12)	loto
Fall	if the organization answered 'Yes' to		iete
1	Total expenses and losses per audited financial		
2	Amounts included on line 1 but not on Form 990	Part IX, line 25	
а	Donated services and use of facilities	2a	
b	Prior year adjustments		
c	Other losses	 	
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d		
3	Subtract line 2e from line 1		
4	Amounts included on Form 990, Part IX, line 25		
а	Investment expenses not included on Form 990	, ,	
b	Other (Describe in Part XIII)	- +	
c	Add lines 4a and 4b		
5		ual Form 990, Part I, line 18)	
	XIII Supplemental Information		
P rov P art	vide the descriptions required for Part II, lines 3, 5	and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, and Part XII, lines 2d and 4b Also complete this part to provide any additional	
	Return Reference	Explanation	
PART	V, LINE 4 ENDOWMENT FU	NDS WILL BE USED FOR SCHOLARSHIPS AND AWARDS	
PART	SECTION 501(0 THAT AFA IS NO PUBLICLY SUPP PAYMENT OF IN THE INTERNAL INCORPORATEI TAXES UNDER S DETERMINED T SECTION 509(A UNRELATED BU AND DETERMIN	ROM THE PAYMENT OF INCOME TAXES ON ITS EXEMPT ACTIVITIES UN (3) OF THE INTERNAL REVENUE CODE (IRC) IT HAS BEEN DETERMINED IT A PRIVATE FOUNDATION AS IT MEETS THE REQUIREMENTS OF BEING PRIVATE FOUNDATION AS IT MEETS THE REQUIREMENTS OF BEING PRIVATE SOME TAXES ON ITS EXEMPT ACTIVITIES UNDER SECTION 501(C)(19) OF EVENUE CODE AFMF IS A NOT-FOR-PROFIT ORGANIZATION IN THE DISTRICT OF COLUMBIA AND IS EXEMPT FROM FEDERAL INCOME COTOR (IRC) IT HAS BEEN AT THE FOUNDATION IS NOT A PRIVATE FOUNDATION AS DEFINED AS (1) OF THE IRC ALL ENTITIES ARE SUBJECT TO INCOME TAXES FROM INESS INCOME AFA AND AFFILIATES EVALUATED THEIR TAX POSITIOD THAT THEIR POSITIONS ARE MORE LIKELY THAN NOT TO BE SUSTAIN IN THE AFA AND AFFILIATES TAX RETURNS ARE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO REVIEW AND THE AFA AND AFFILIATES TO THE SUBJECT TO TO THE SUBJECT TO THE SUB	OF ME N NS NED

AUTHORITIES

EXAMINATION BY FEDERAL, STATE AND LOCAL AUTHORITIES THE TAX RETURNS FOR THE YEARS 2010 TO 2012 ARE OPEN TO EXAMINATION BY FEDERAL, STATE AND LOCAL

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding **Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs /form990 OMB No 1545-0047

DLN: 93493317068814

Inspection

Name of the	organızatıon
AIR FORCE	ASSOCIATION

Employer identification number

52-6043929

Part I	Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 1/.	
	Form 990-EZ filers are not required to complete this part.	

- Indicate whether the organization raised funds through any of the following activities Check all that apply
- Internet and email solicitations
- Phone solicitations
- In-person solicitations

- e 🔽 Solicitation of non-government grants
- Solicitation of government grants
- ▼ Special fundraising events
- or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
	FUNDRAISING CONSULTANT		No	981,887	52,625	929,262
FAIRFAX, VA 22030						
DERINGER CONSULTING LLC 121 E WALNUT ST ALEXANDRIA, VA 22301	FUNDRAISING CONSULTANT		No	0	40,584	-40,584
3 VIRTUALGIVINGCOM 1288 VALLEY FORGE RD BLDG 82 PHOENIXVILLE, PA	FUNDRAISING CONSULTANT		No	0	3,450	-3,450
19460	FUNDRAISING					
	CONSULTANT		No	0	15,946	-15,946
5	FUNDRAISING CONSULTANT		No	0	2,518	-2,518
6	FUNDRAISING CONSULTANT		No	0	7,163	-7,163
7						
8						
9						
10						
Total			.	981,887	122,286	859,601

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

CA, WA, WI, UT, VA, AL, AK, AR, CO, CT, FL, HI, IL, KS, KY, LA, ME, MA, MD, MI, MN, MS, NH, NJ, NC, ND, OH, OK, OR, SC, TN, MO, PA, WV, GA, NM, NY, RI, TX, NV

Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contribut	ion answered "Yes" to tions and gross income	Form 990, Part IV, li on Form 990-EZ, lin	ne 18, or reported es 1 and 6b. List			
			(a) Event #1	(b) Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))			
			(event type)	(event type)	(total number)	(-),			
Revenue	1	Gross receipts							
eVe	2	Less Contributions							
<u>~</u>	3	Gross income (line 1 minus line 2)							
	4	Cash prizes							
မှာ	5	Noncash prizes							
Expenses	6	Rent/facility costs							
ă	7	Food and beverages .							
Direct	8	Entertainment							
ā	9	Other direct expenses .							
	10	Direct expense summary Add lin	es 4 through 9 ın colum	n (d)		()			
	11	Net income summary Subtract li	ne 10 from line 3, colum	n (d)					
Par	t II	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than			
<u>Ф</u>		\$13,000 OH FORM 330 EZ, III	(a) Bingo	(b) Pull tabs/Instant	(c) Other gaming	(d) Total gaming (add			
Revenue				bingo/progressive bingo		col (a) through col (c)			
<u>~</u>	1	Gross revenue							
ses	2	Cash prizes							
Expenses	3	Non-cash prizes							
Direct B	4	Rent/facility costs							
<u>ā</u>	5	Other direct expenses							
	6	Volunteer labor	✓ Yes % ✓ No %	Г Yes% Г Nо	☐ Yes				
	7	Direct expense summary Add lines	s 2 through 5 in column	(d)					
	8	Net gaming income summary Subt	ract line 7 from line 1, c	olumn (d)					
9	Ent	er the state(s) in which the organiza	ition operates gaming ac	ctivities					
а									
b	If"	If "No," explain							
10a b		re any of the organization's gaming l Yes," explain							

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g [,]			· Fyes [– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility					%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name ▶					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	– No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name ▶					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	T Employee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	∕ear ⊳ \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u>I</u>	<u> </u>		rm 990 or 990-	7) 2012

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

52-6043929

2013

DLN: 93493317068814

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

AIR FORCE ASSOCIATION

► Attach to Form 990

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Inspection
Employer identification number

1 Does the organization mathe selection criteria use 2 Describe in Part IV the o	d to award the grants	tantiate the amount of t					√ Yes
Part II Grants and Otl	her Assistance to	Governments and recipient that receive	Organizations in	the United States			d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) HQ CIVIL AIR PATROL 105 SOUTH HANSELL ST BLDG 714 MAXWELL AFB,AL 36112	75-6037853	501(C)(3)	22,750				PROVIDES GRANTS TO CIVIL AIR PATROL UNITS TO ENHANCE AEROSPACE EDUCATION
(2) ARNOLD AIR SOCIETY 9 E LOCKERMAN ST STE 2B DOVER, DE 19901	53-0231491	501(C)(4)	11,000				FINANCIAL SUPPORT FOR AAS CONCLAVE (ANNUAL MEETING)
(3) THE AIR FORCE MUSEUM FOUNDATION PO BOX 33624 WPAFB,OH 45433	31-0668951	501(C)(3)	10,000				SPONSORSHIP- DOOLITTLE RAIDERS FINAL CELEBRATION
2 Enter total number of sec3 Enter total number of other							

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance			
See Additional Data Table								
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.								

Supplemental II	normation. Provide the information required in Part 1, line 2, Part 111, column (b), and any other additional information.
Return Reference	Explanation
,	ALL REQUESTS ARE REVIEWED BY COMMITTEES MOST COMMITTEES ARE OUTSIDE THE AIR FORCE ASSOCIATION SCHOLARSHIPS ARE GRANTED BASED ON NEED, ACADEMIC ACHIEVEMENT, AND STUDY IN TECHNICAL DISCIPLINES AIR FORCE ASSOCIATION MONITORS THE AWARDS THROUGH FEEDBACK REPORTS AWARDS ARE PRESENTED BY A NATIONAL OFFICER AT THE ROTC COMPETITION AND ARE HANDED OUT AT BOARD MEETINGS AND AT THE CONVENTION

Software ID: Software Version:

EIN: 52-6043929

Name: AIR FORCE ASSOCIATION

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
PITSENBARGER AWARD	390	156,000			
AFJROTC GRANT	50	12,450			
EDUCATOR GRANT	113	27,411			
CHAPTER TEACHER OF THE YEAR	101	25,250			
STATE TEACHER OF THE YEAR	35	17,500			
NATIONAL TEACHER OF THE YEAR	3	6,000			
ASSISTANCE TO WOUNDED AIRMEN	4	4,155			
SCHOLARSHIPS	17	67,000			

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DLN: 93493317068814

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization AIR FORCE ASSOCIATION

Employer identification number

52-6043929

Pa	Questions Regarding Compensation			
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee			
	Form 990 of other organizations A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Νo
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III			
		8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990		
(1)CRAIG MCKINLEY PRESIDENT	(i) (ii)	202,581 67,527	0 0	0	24,245 8,082	0	226,826 75,609			
(2)DICK NEWTON III EXECUTIVE VP	(i) (ii)	125,242 41,747	7,500 2,500		28,608 9,536		161,350 53,783			
(3)MIKE SMITH CHIEF OF STAFF & SFO	(i) (ii)	122,471 40,824	4,500 1,500		24,051 8,017	10,839 3,613	-	0		
(4)LARRY DILWORTH VP OF DEVELOPMENT & MARKETING	(i) (ii)	133,984 0	5,000, 5 0	0	18,498 0	13,932 0	171,414 0	0		
(5)ADAM HEBERT VP OF EDUCATION & COMMUNICATION	(i) (ii)	132,125 0	4,000 0	0	29,322 0	16,222 0	181,669 0	0		

Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference **Explanation**

Schedule J (Form 990) 2013

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OMB No 1545-0047

DLN: 93493317068814

Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization AIR FORCE ASSOCIATION

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

52-6043929

Return Reference FORM 990, PART VI, SECTION A, LINE FORM 990, PART VI, SECTION A, LINE	Explanation
FORM 990, PART VI, SECTION A, LINE	
	(INCLUDING L
	IFE MEMBERS) AND TYPE (INCLUDING STUDENT, REGULAR, CADET, ETC.)
FORM 990, PART VI, SECTION A, LINE 'A	THE VOTING DELEGATES OF THE ORGANIZATION ELECT THE MEMBERS OF THE BOARD OF DIRECTORS
FORM 990, PART VI, SECTION A, LINE 'B	THE DELEGATES OF THE ORGANIZATION APPROVE THE AIR FORCE ASSOCIATION STATEMENT OF POLICY, E LECT MEMBERS OF THE GOVERNING BODY, APPROVE DUES INCREASES, AND APPROVE CHANGES TO AIR FOR CE ASSOCIATION CONSTITUTION
FORM 990, PART VI, SECTION B, LINE 1	A COPY OF THE FORM 990 IS PROVIDED TO ALL BOARD MEMBERS PRIOR TO FILING AND REVIEWED THORO UGHLY BY THE ORGANIZATION'S CHIEF OF STAFF/SENIOR FINANCIAL OFFICER AND TREASURER
FORM 990, PART VI, SECTION B, LINE 12C	HANDLING A CONFLICT OF INTEREST THAT ARISES AT A MEETING - A DIRECTOR SHOULD BE SENSITIVE TO ANY INTEREST HE OR SHE MAY HAVE IN A DECISION TO BE MADE BY THE BOARD OF DIRECTORS AND, INSOFAR AS POSSIBLE, RECOGNIZE THAT SUCH INTEREST EXISTS PRIOR TO THE DISCUSSION OR PRESE NTATION OF SUCH A MATTER BEFORE THE BOARD WHEN A DIRECTOR HAS AN INTEREST IN A TRANSACTIO. N BEING CONSIDERED BY THE BOARD, HE OR SHE SHOULD DISCLOSE THE CONFLICT BEFORE THE BOARD T AKES ACTION ON THE MATTER THE DIRECTOR SHALL REFRAIN FROM VOTING ON ANY SUCH TRANSACTION, PARTICIPATING IN DELIBERATIONS CONCERNING IT, OR USING PERSONAL INFLUENCE IN ANY WAY THE DIRECTOR'S PRESENCE MAY NOT BE COUNTED IN DETERMINING THE QUORUM FOR ANY AIR FORCE ASSOCI ATION BUSINESS TRANSACTION IN WHICH HE OR SHE HAS A POSSIBLE INTEREST IF THE DIRECTOR REC OGNIZES THAT THE CONFLICT IS ONGOING AND THAT THE INFORMATION DISCUSSED AT THE BOARD MEETI NG WILL BEAR ON THAT CONFLICT, THE DIRECTOR SHOULD NOT PARTICIPATE IN THAT PORTION OF THE DISCUSSION AND LEAVE THE ROOM IN THIS CASE, THE APPROPRIATE MATERIAL SHOULD BE DELETED FR SHE HAS FAILED TO RECOGNIZE A CONFLICT, THE DIRECTOR, WHEN IT IS RECOGNIZED, SHALL REPORT THAT FAILURE TO THE CHAIRMAN OF THE BOARD, WHO SHALL TAKE APPROPRIATE ACTION TO PREVENT C ONTINUATION OF THE CONFLICT AND MITIGATE PAST ACTION TO THE EXTENT REASONABLE. THE MATTER SHALL BE REFERRED TO THE EXECUTIVE COMMITTEE FOR REVIEW AND RECOMMENDATION
FORM 990, PART VI, SECTION B, LINE	PRESIDENT ONLY - THE COMPENSATION OF THE PRESIDENT IS SET BY THE EXECUTIVE COMMITTEE ON BE HALF OF THE BOARD OF DIRECTORS AND IS REVIEWED ANNUALLY. THE LAST REVIEW OCCURRED IN 2013 THE BOARD HAS ESTABLISHED A POLICY TO PROVIDE FOR ANNUAL REVIEW OF THE PRESIDENT'S PERFOR MANCE AND COMPENSATION THE POLICY PROVIDES FOR A PRESIDENT EVALUATION AND COMPENSATION CO MMITTEE (PECC) BY THE TREASURER OF THE ASSOCIATION THAT INCLUDES THE TWO VICE CHAIRMEN, TH E NATIONAL SECRETARY, AND UP TO THREE MEMBERS OF THE BOARD TO BE NOMINATED BY THE CHAIRMAN OF THE BOARD AND APPROVED BY THE BOARD THE CHAIRMAN WILL SERVE EX-OFFICIO ON THE PECC WI THOUT VOTE. THE PECC REPORTS ANNUALLY TO THE EXECUTIVE COMMITTEE, WHO IN TURN, RECOMMENDS COMPENSATION ADJUSTMENTS TO THE BOARD FOR APPROVAL BROAD CRITERIA ARE PROVIDED TO THE PEC C AS ARE SUGGESTED EXTERNAL REFERENCES, AND THE PECC MAY USE THE SERVICES OF AN OUTSIDE CO NSULTANT THE OTHER OFFICERS AND KEY EMPLOYEES ARE EVALUATED ANNUALLY BY THE PRESIDENT AC TUAL EMPLOYEE COMPENSATION IS COMPARED TO SALARY SURVEY INFORMATION PROVIDED BY INDEPENDEN T SOURCES THE LAST REVIEW DID OCCUR IN 2013
FORM 990, PART VI, SECTION C, LINE 19	AIR FORCE ASSOCIATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND ITS FINANCIAL STATEMENTS AVAILABLE FOR PUBLIC INSPECTION UPON REQUEST

DLN: 93493317068814

2013

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization AIR FORCE ASSOCIATION

Employer identification number

52-6043929

Part I Identification of Disregarded Entities Com	·				(6)		
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during	nizations Complete if g the tax year.	the organization a	nswered "Yes"	on Form 990, P	art IV, line 34 because it	had one	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	on Public charity st	tatus Direct controlling entity	(g) Section 5: (13) cont entity	trol
(1) AFA VETERAN BENEFITS ASSOCIATION 1501 LEE HIGHWAY	TO PROVIDE VETERAN BENEFITS	VA	501(C)(19)		AIR FORCE ASSOCIATION	Yes Yes	No
ARLINGTON, VA 22209 53-0177555							
(2) AIR FORCE MEMORIAL FOUNDATION 1501 LEE HIGHWAY	STEWARDSHIP OF MEMORIAL	VA	501(C)(3)	7	AIR FORCE ASSOCIATION	Yes	
ARLINGTON, VA 22209 54-1629975							

(a) Name, address, and EIN of related organization		(b) Primary activit	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets		prtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging :ner?	(k) Percentag ownersh
					314)			Yes	No]	Yes	No	
V Identification of Related Org								were	d "Yes	" on Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controllin entity	(e) Type of entit (C corp, S corp, or trust)	y Share of income	total Share e of	(g) e of end- year ssets		(h) ercentage ownership	Section (b) cont	i) on 512 (13) rolled tity?	!
					1	<u> </u>			_		Yes		No
					_	+			_				+

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule												
1 D	ırıng the tax year, dıd the orgranızatıon engage ın any of the following transactions with one or more rela	ated organizations li	sted in Parts II-IV?										
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No						
b	b Gift, grant, or capital contribution to related organization(s)												
C	c Gift, grant, or capital contribution from related organization(s)												
d	d Loans or loan guarantees to or for related organization(s)												
e	e Loans or loan guarantees by related organization(s)												
f	f Dividends from related organization(s)												
g	Sale of assets to related organization(s)				1g		No						
h	Purchase of assets from related organization(s)				1h		No						
i	Exchange of assets with related organization(s)				1 i		No						
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No						
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No						
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		No						
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		No						
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes							
0	Sharing of paid employees with related organization(s)				10	Yes							
р	Reimbursement paid to related organization(s) for expenses				1р	Yes							
q	Reimbursement paid by related organization(s) for expenses				1q	Yes							
r	Other transfer of cash or property to related organization(s)				1r	Yes							
s	Other transfer of cash or property from related organization(s)				1s	Yes							
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the												
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount II	nvolved							
ee A	ditional Data Table												

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions i													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations ⁷	_	(i) Code V ² UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
													_
			<u> </u>				l					<u> </u>	

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

Additional Data

Software ID: Software Version:

EIN: 52-6043929

Name: AIR FORCE ASSOCIATION

Form 990, Schedule R, Part V - Transactions With Related Organizations

Form 990, Schedule K, Part V - Transactions with Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
AFA VETERAN BENEFITS ASSOCIATION	N	586,476	BOOK VALUE
AFA VETERAN BENEFITS ASSOCIATION	0	91,673	BOOK VALUE
AFA VETERAN BENEFITS ASSOCIATION	Q	1,364,000	BOOK VALUE
AIR FORCE MEMORIAL FOUNDATION	Q	221,327	BOOK VALUE
AIR FORCE MEMORIAL FOUNDATION	0	91,673	BOOK VALUE
AFA VETERAN BENEFITS ASSOCIATION	R	180,000	BOOK VALUE
AFA VETERAN BENEFITS ASSOCIATION	S	1,570,000	BOOK VALUE
AFA VETERAN BENEFITS ASSOCIATION	S	517,912	BOOK VALUE
AIR FORCE MEMORIAL FOUNDATION	Р	114,055	BOOKVALUE