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#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

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## Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 Attach to Form 990. ► See separate instructions.
 Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

9       Subsidized health services (from Worksheet 6)       230,669       77,505       153,164       0 06         h       Research (from Worksheet 7)       0       0 00         I       Cash and in-kind contributions for community benefit (from Worksheet 8)       186,603       186,603       0.08         J       Total. Other Benefits       0       8,178,435       6,540,097       1,638,338       0 67	Name o	ne of the organization Employer identification number									
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a.  b If "Yes," was it a written policy?  2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.  [2] Applied uniformly to all hospital facilities    Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to the financial assistance esploy in the factor indetermining eligibility for providing discounted care:   Generally tailored to the organization uses factors other than FPG in determining eligibility for discounted care:   Generally tailored to indetermining eligibility for discounted care:   Generally tailored to the organization used ansasst test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care to the "medically indigent"?   Generally tailored to the factor of the transplied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?   Generally tailored to the factor of the transplied to the largest number of its patients during the tax year provide from free or discounted care to the "medically indigent"?   Generally tailored to the factor of the transplied to the public of the organization propare a community benefit free provided in the Schedule H instructions. Do not su	BRYA							0376	552		
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Means-Tested Government Programs   Served (optional)   Served (o	_7_										
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h Research (from Worksheet 7)	g		l								
Cash and in-kind contributions for community benefit (from Worksheet 8)	<b>L</b>	·	<del></del>		230,669		77,505				
for community benefit (from Worksheet 8)	II		<del></del>					<u> </u>	U]		υ 00
<b>Total.</b> Other Benefits 0 0 8,178,435 6,540,097 1,638,338 0 67	•	for community benefit (from			198 603	ı		400 00	,		0.00
· · · · · · · · · · · · · · · · · · ·	ı	•		0		- F F	40 097				
	k	Total. Add lines 7d and 7j	0	0	39,306,943			15,579,28			6 43

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Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	health of the communitie	es it serves.							
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		Percen al expe	
1	Physical improvements and housing					0	1		0.00
2	Economic development					C	,		0 00
3	Community support					O			0.00
4	Environmental improvements	1				0	1		0.00
5	Leadership development and training for community members					0			0 00
6	Coalition building	,				0	T		0 00
7	Community health improvement advocacy					0			0.00
8	Workforce development					0	ı T		0 00
9	Other					0			0 00
10	Total	0	0	0		0 0	1		0 00
Par	Bad Debt, Medicare, &	Collection	Practices	·	<u> </u>				
	on A. Bad Debt Expense							Yes	No
1	Did the organization report bad debt exp	ense in accord	ance with He	althcare Financial Mai	nagement Associatio	n Statement No. 157		1	_
2	Enter the amount of the organ				•				
_	methodology used by the organiz					2 4.131.285	.]		1
3	Enter the estimated amount of						1		
3	patients eligible under the organiz						1 ;	7	1
	methodology used by the organiz					]		1	
	for including this portion of bad de					3		17 19	
4	Provide in Part VI the text of the		-			<u> </u>	- ' , ,	15.1	
	expense or the page number on v						17.	14.1	
		VITICIT LITIS TOC	illiole is co	manieu in the atta	icheu manciai si	atements.	1. ,	· .	-
	on B. Medicare						يُر أ		Į
5	Enter total revenue received from					<b>5</b> 77,799,159	4	[·]	1
6	Enter Medicare allowable costs of					6 97,484,083	4 . 3	1.	
7	Subtract line 6 from line 5. This is					7 -19,684,924	17.		1
8	Describe in Part VI the extent to	o which any	shortfall r	eported in line 7	should be treat	ed as community	1.		1
	benefit. Also describe in Part VI t				to determine the	amount reported	3	3	1
	on line 6. Check the box that des	cribes the me	ethod used	:			1 "	<b>1</b> 5 • • •	1
	☐ Cost accounting system ☐	Cost to ch	arge ratio	Other			`	17.7	1
Secti	on C. Collection Practices						Í	1	
9a	Did the organization have a writte	n debt collec	tion policy	during the tax yea	ar?		9a	1	]
	If "Yes," did the organization's collection					ear contain provisions			
	on the collection practices to be followed	for patients who	o are known t	o qualify for financial a	assistance? Describe	in Part VI	9b	1	}
Par	t V Management Companie	s and Joint	Ventures	(owned 10% or more by of	ficers, directors, trustees	key employees, and physic	ians—se	e instruc	tions)
	(a) Name of entity		escription of p		(c) Organization's	(d) Officers, directors,		hysicia	
	(a) Name of entity		activity of entit		profit % or stock ownership %	trustees, or key employees' profit % or stock ownership %	profit	% or sinership	tock
1									
2									
3									
4		<del></del>							
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Page 3

Part V Facility Information										
Section A. Hospital Facilities	٤	ନ୍ଧ	<u></u>	<u>1</u> 2	δ	录	₽	#		Ī
	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		İ
(list in order of size, from largest to smallest—see instructions)	ह्र	1 PG.	ू इ	ड्ड	C683	<u>a</u>	5	_		Ì
How many hospital facilities did the organization operate		2 <u>2</u>	SE SE	Pital 182	1 20	₽				1
during the tax year? 2		E S	ĺ	ļ	1	ľ	[			Facility
Name, address, primary website address, and state license number		E	{	ļ	İ	ĺ	[		04b(db-)	reporting
1 BRYAN MEDICAL CENTER EAST			├		-	<del> </del>	-		Other (describe)	group
1600 SOUTH 48TH ST		İ				İ				İ
LINCOLN, NE 68506	1	1	1	1	İ	i	1			A
WWW BRYANHEALTH COM	Y	•	Ì	<b>V</b>	ľ	1	▼			<u>'</u>
500001			ł		Ì	ţ	1			}
2 BRYAN MEDICAL CENTER WEST			-				ļ			
2300 SOUTH 16TH ST		1	l	l			1			ł
LINCOLN, NE 68502	1	1	1	1	ĺ	1	1			A
WWW.BRYANHEALTH.COM	•	'	ł	1	·	ł *	•			ł
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Schedu	ule H (Form 990) 2013		F	Page 4
Par	t V Facility Information (continued)			
Sect	tion B. Facility Policies and Practices			
(Com	nplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)			
	44 to 10 to 10 to 10 to 10			
Name	e of hospital facility or facility reporting group A	•		
14	norther on Double Continu D for a short boombal facility only line number of			
	porting on Part V, Section B for a single hospital facility only: line number of pitch facility (from Schedule H, Part V, Section A)			
Hosp	Juli rubing (non conceded in a series of concerns)	٠ [	Yes	No
Comn	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)		- 7	
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9		,	
	·	1 (50%)	*	
_	If "Yes," indicate what the CHNA report describes (check all that apply):   A definition of the community served by the hospital facility			,
a b	_	1 - 1	,	
c		4.4		
·	health needs of the community		14	
d	How data was obtained	., 🛊		
е	The health needs of the community	1	ار المجار	,
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,		. !	}
	and minority groups	1 4	4 . 7	-
9		:	. `	ł
	community health needs	:	-, 4	
h	— kinanana ini namaning man kananing mkananing man namaning na namaning na	1 3 4	5	١ '
į	Information gaps that limit the hospital facility's ability to assess the community's health needs	1 . 1	, ! >	,
١,	Other (describe in Section C)	3		
2	Indicate the tax year the hospital facility last conducted a CHNA: 20 1 2			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted.	3	1	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	4	1	
5	Did the hospital facility make its CHNA report widely available to the public?	5	1	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			-,
a	TO THE REPORT OF THE PROPERTY	1.65		19
b	Other website (list uri):	1000	1/2"	- ^-
C				
d			7.7	) <sup>*</sup> . ,
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year):	. ;	7.7	
_		/-	1	ľ
a	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			1
b				
C		] · {		
ď			1	
e	- 高	•	· ;	
f	Adoption of a budget for provision of services that address the needs identified in the CHNA	1 . 1		
g	· · · · · · · · · · · · · · · · · · ·	}		
h	<u> </u>			ł
_ 1	Other (describe in Section C)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No,"	_	,	1
_	explain in Section C which needs it has not addressed and the reasons why it has not addressed such needs	7	✓	
8 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a	8a		1
h	CHNA as required by section 501(r)(3)?	8b		<del> </del>
	If "Yes" to line 8h, what is the total amount of section 4959 excise tax the organization reported on Form		<del> </del> :	

4720 for all of its hospital facilities? \$

Part	Part V Facility Information (continued)						
Finar	Financial Assistance Policy Yes No						
	Did the hospital facility have in place during the tax year a written financial assistance policy that:	100	37 455. 24.5	- Sag			
9	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted						
	care?	9	✓				
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	✓				
	If "Yes," Indicate the FPG family income limit for eligibility for free care: 2 0 0 %	X.4.	D.C.	1.			
	If "No," explain in Section C the criteria the hospital facility used.	2.274	1975				
11	Used FPG to determine eligibility for providing discounted care?	11	<b>√</b>				
	If "Yes," Indicate the FPG family income limit for eligibility for discounted care: 4 0 0 %						
	If "No," explain in Section C the criteria the hospital facility used.		1	<u>.</u>			
12	Explained the basis for calculating amounts charged to patients?	12	73 5				
	If "Yes," Indicate the factors used in determining such amounts (check all that apply):		243 E				
8	Income level		12.6				
b	Asset level	1, 4,-	100				
d C	Medical Indigency		3	ا بِيُ			
	<ul> <li>✓ Insurance status</li> <li>✓ Uninsured discount</li> </ul>	, '	1.46				
e f	<ul> <li>✓ Uninsured discount</li> <li>✓ Medicaid/Medicare</li> </ul>		1.2				
g	State regulation		7, 42	"•			
h	Residency			; -			
ï	Other (describe in Section C)			,			
13	Explained the method for applying for financial assistance?	13	1				
14	Included measures to publicize the policy within the community served by the hospital facility?	14	7				
• •	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):		7				
а	✓ The policy was posted on the hospital facility's website		33				
b	☑ The policy was attached to billing invoices	1.7	2.7	ا ا			
С	The policy was posted in the hospital facility's emergency rooms or waiting rooms			,			
d	☐ The policy was posted in the hospital facility's admissions offices		\$ " s	٠			
е	The policy was provided, in writing, to patients on admission to the hospital facility	)**					
f	☑ The policy was available on request	```					
g	✓ Other (describe in Section C)						
Billin	g and Collections						
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written		{				
	financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? .	15	<b>/</b>				
16	Check all of the following actions against an individual that were permitted under the hospital facility's	1	18	'			
	policies during the tax year before making reasonable efforts to determine the individual's eligibility under the		1136				
	facility's FAP:		1000				
8	Reporting to credit agency						
b	Lawsuits						
C	Liens on residences	14.	1				
ď	Body attachments  City and in the particular (described in Continuo City)		10				
е 17	Other similar actions (describe in Section C)  Did the hospital facility or an authorized third party perform any of the following actions during the tax year	<del>-</del>	]}				
17	before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		./			
	If "Yes," check all actions in which the hospital facility or a third party engaged:	17		<u> </u>			
а	Reporting to credit agency						
ь	Lawsuits	, ;	[]				
c	Liens on residences			,			
ď	☐ Body attachments	'					
e	Other similar actions (describe in Section C)						

Schedule H (Form 990) 2013

	ıle H (Form 990) 2013		F	age 6
Part	V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that	t appl	y):	
а	Notified individuals of the financial assistance policy on admission			
b	☐ Notified individuals of the financial assistance policy prior to discharge			
С	Notified individuals of the financial assistance policy in communications with the individuals regarding the			
d	<ul> <li>Documented its determination of whether individuals were eligible for financial assistance under the h financial assistance policy</li> </ul>	ospit	al fac	ility's
е	Other (describe in Section C)			
Polic	cy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care	1 1		
	that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to	1 1		
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	<b>V</b>	
	If "No," Indicate why:	1.		
а	The hospital facility did not provide care for any emergency medical conditions	12.3		
þ	The hospital facility's policy was not in writing	استروس		, ,
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe	1		
	in Section C)	5	:::	
<u>d</u>	Other (describe in Section C)		استندا	<del></del>
	rges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)	<del></del>		
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		1	•
_		1		
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged	- 64		
L		. "		
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged	, 25,4 11,3	漢	
С	☐ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged		**************************************	,   •
d	Other (describe in Section C)	1		
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility			
	provided emergency or other medically necessary services more than the amounts generally billed to		1	
	Individuals who had Insurance covering such care?	21		✓
	If "Yes," explain in Section C.			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross			
	charge for any service provided to that individual?	22		1
	If "Yes," explain in Section C.			

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5a, 5b 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Return Reference	<u>identifier</u>	Explanation
SCHEDULE H, PART V SEC B, LINE 3	COMMUNITY SERVED BY NEEDS ASSESSMENT	(1) BRYAN MEDICAL CENTER EAST EXPLANATION  IN CONDUCTING THE COMMUNITY HEALTH NEEDS ASSESSMENT, REPRESENTATIVES FROM BRYAN MEDICAL CENTER PARTICIPATED IN THE MOBILIZING FOR ACTION THROUGH PLANNING AND PARTNERSHIPS (MAPP) PROCESS UNDER THE GUIDANCE OF THE LINCOLN LANCASTER COUNTY HEALTH DEPARTMENT. THE 25 MEMBER MAPP COMMITTEE IS A BROAD-BASED REPRESENTATION OF THE HEALTH DEPARTMENT'S COMMUNITY PARTNERS AND STAKEHOLDERS. MEMBERS OF THE MAPP COMMITTEE INCLUDED REPRESENTATIVES FROM BRYAN MEDICAL CENTER, CEDARS YOUTH SERVICES, CLINIC WITH A HEART, EL CENTRO DE LAS AMERICAS, INDIAN CENTER, LANCASTER COUNTY MEDICAL SOCIETY, LANCASTER COUNTY COMMUNITY MENTAL HEALTH CENTER, LINCOLN COMMUNITY FOUNDATION, LINCOLN POLICE DEPARTMENT, LINCOLN PUBLIC SCHOOLS, NEBRASKA HEART INSTITUTE, PARKS AND RECREATION DEPARTMENT, PARTNERSHIP FOR A HEALTHY LINCOLN, PEOPLE'S CITY MISSION, PEOPLE'S HEALTH CENTER, SAFE KIDS, SAINT ELIZABETH REGIONAL MEDICAL CENTER, SENIORS FOUNDATION OF LINCOLN AND LANCASTER COUNTY, UNITED WAY OF LINCOLN, AND THE UNIVERSITY OF NEBRASKA-HEALTH CENTER.
SCHEDULE H, PART V SEC B, LINE 4	OTHER HOSPITAL FACILITIES INCLUDED IN NEEDS ASSESSMENT	(1) BRYAN MEDICAL CENTER EAST EXPLANATION SEE SCHEDULE H, PART V, SECTION B, LINE 3

Part V Facility Information (continued)

# Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?	11

Name and address	Type of Facility (describe)		
1 BRYAN MEDICAL CENTER	CATH LAB SERVICES		
1500 SOUTH 48TH STREET, SUITE 400			
LINCOLN, NE 68506			
2 BRYAN MEDICAL CENTER	RADIOLOGY SERVICES		
2222 S. 16TH ST, TOWER B, SUITE 110			
LINCOLN, NE 68502			
3 BRYAN MEDICAL CENTER	LAB & RADIOLOGY SERVICES		
1500 SOUTH 48TH STREET, 1ST FLOOR			
LINCOLN, NE 68506			
4 BRYAN MEDICAL CENTER	CARDIAC OUTPATIENT SERVICES		
1600 S. 48TH ST, SUITE 600, ROOM 1			
LINCOLN, NE 68506			
5 BRYAN MEDICAL CENTER LABORATORY SERVICES			
2221 SOUTH 17TH STREET SUITE 100			
LINCOLN, NE 68502			
6 BRYAN MEDICAL CENTER	OUTPATIENT RADIOLOGY SERVICES		
3901 PINE LAKE ROAD, SUITE 110			
LINCOLN, NE 68516			
7 BRYAN MEDICAL CENTER	MRI SERVICES		
2222 S 16TH ST., TOWER B, SUITE 100			
LINCOLN, NE 68502			
8 BRYAN MEDICAL CENTER	COUNSELING SERVICES		
2221 SOUTH 17TH ST., SUITE 201			
LINCOLN, NE 68502			
9 BRYAN MEDICAL CENTER	VASCULAR OUTPATIENT SERVICES		
1600 SOUTH 48TH STREET, SUITE 500			
LINCOLN, NE 68506			
10 BRYAN MEDICAL CENTER THERAPY SERVICES			
7501 S. 27TH STREET			
LINCOLN, NE 68512			

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Section D. Other Health Care Facilities That Are Not Licensed, I Facility	Registered, or Similarly	Recognized as a Hospital
(list in order of size, from largest to smallest)		
How many non-hospital health care facilities did the organization operate du	uring the tax year?	11
Name and address	Type of Facility (des	
1 BRYAN MEDICAL CENTER	LINEAR ACCELERA	TOR & CT SCANNER SERVICES
3901 PINE LAKE ROAD, SUITE 111		
LINCOLN, NE 68516		
2		
3		
4		
5		
c ·		

### Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 2, 3, 4, 8 and 9b.

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance polic
- Community Information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

	ty benefit report	Paralana Paralana
Return Reference	Identifier	Explanation
SCHEDULE H, PART I, LINE 3C	PATIENT ELIGIBILITY FOR ASSISTANCE	BRYAN MEDICAL CENTER IS COMMITTED TO DELIVERING COMPASSIONATE, HIGH QUALITY, AFFORDABLE HEALTH CARE SERVICES AND TO ALWAYS BE THERE FOR ALL PATIENTS WHO TURN TO US FOR CARE, INCLUDING THOSE WHO ARE UNABLE TO PAY. CONSISTENT WITH OUR COMMITMENT, BRYAN OFFERS A FINANCIAL ASSISTANCE POLICY TO ENSURE THAT FINANCIAL CONCERNS DO NOT PREVENT INDIVIDUALS FROM SEEKING OR RECEIVING HEALTH CARE SERVICES IN ORDER TO PROVIDE THE APPROPRIATE LEVEL OF ASSISTANCE TO THE GREATEST NUMBER OF INDIVIDUALS IN NEED, BRYAN HEALTH'S FINANCE COMMITTEE OF THE BOARD OF TRUSTEES IS RESPONSIBLE FOR THE OVERSIGHT OF THE FINANCIAL ASSISTANCE POLICY. THE FINANCE COMMITTEE IS COMPRISED OF VOLUNTEER BOARD MEMBERS WHO ALL RESIDE IN THE ORGANIZATION'S PRIMARY SERVICE AREA, AND ARE DEEPLY CONCERNED ABOUT THE NEEDS OF THE COMMUNITY. BRYAN PROVIDES FINANCIAL COUNSELORS TO HELP PATIENTS FIND WAYS TO MEET THEIR FINANCIAL OBLIGATIONS FOR THE SERVICES PROVIDED TO THEM. UNINSURED PATIENTS WHO ARE ADMITTED TO BRYAN WILL AUTOMATICALLY RECEIVE FINANCIAL COUNSELING SERVICES. BRYAN'S FINANCIAL COUNSELORS WILL REVIEW FINANCIAL ASSISTANCE OPTIONS, AS APPLICABLE, WITH PATIENTS, INCLUDING: 1) GOVERNMENT SPONSORED AND COMMUNITY BASED ASSISTANCE, 2) AN AUTOMATIC 35% DISCOUNT FOR SELF-PAY PATIENTS WHO DO NOT HAVE INSURANCE; 3) PAYMENT PLANS THAT DO NOT CHARGE INTEREST; AND 4) FINANCIAL ASSISTANCE, OR CHARITY CARE, RANGING FROM A PARTIAL DISCOUNT TO A 100% DISCOUNT BASED ON THE PATIENTS INDIVIDUAL FINANCIAL SITUATION THE POLICY PROVIDES FOR FULL CHARITY CARE TO LOW INCOME UNINSURED PATIENTS EARNING LESS THAN 200% OF THE FEDERAL POVERTY GUIDELINES ("FPG"). THIS POLICY ALSO PROVIDES DISCOUNTED CARE FOR OUR LOW INCOME UNINSURED PATIENTS EARNING BETWEEN 200% AND 400% OF THE FEDERAL POVERTY GUIDELINES ("FPG"). THIS POLICY ALSO PROVIDES DISCOUNTED CARE FOR OUR LOW INCOME UNINSURED PATIENTS EARNING BETWEEN 200% AND 400% OF THE FEDERAL POVERTY GUIDELINES OF THE BALANCE DISCOUNTS ARE APPLIED BY USING A SLIDING SCALE FEE SCHEDULE TO CALCULATE THE PERCENTAGE OF THE BALANCE DISCO
SCHEDULE H, PART I, LINE 6A	COMMUNITY BENEFIT REPORT PREPARED BY RELATED ORGANIZATION	BRYAN MEDICAL CENTER'S COMMUNITY BENEFIT REPORT IS PREPARED ANNUALLY BY BRYAN HEALTH, THE SOLE CORPORATE MEMBER OF THE ORGANIZATION BRYAN HEALTH'S COMMUNITY BENEFIT REPORT DESCRIBES THE PROGRAMS AND SERVICES THAT PROMOTE THE HEALTH OF THE COMMUNITIES THAT ARE SERVED BY BRYAN MEDICAL CENTER AND ITS RELATED ORGANIZATIONS. THE REPORT IS MAILED TO VARIOUS HOUSEHOLDS IN EASTERN NEBRASKA AND THE SURROUNDING AREA. FOR THE PURPOSE OF SCHEDULE H, ONLY FINANCIAL INFORMATION FOR BRYAN MEDICAL CENTER IS REPORTED
SCHEDULE H, PART I, LINE 7	COSTING METHODOLOGY USED TO CALCULATE FINANCIAL ASSISTANCE	BRYAN MEDICAL CENTER'S UNCOMPENSATED CARE COST-TO-CHARGE RATIO WAS USED TO CALCULATE THE AMOUNT ON LINE 7A DIRECT AND INDIRECT COSTS WERE DEDUCTED FROM PAYMENTS TO CALCULATE THE AMOUNTS ON 7B AND 7C. FOR LINES 7E, 7F, 7G AND 7I, ANY OFFSETTING REVENUE WAS DEDUCTED FROM EXPENSES DIRECTLY ATTRIBUTABLE TO THE COMMUNITY BENEFIT ACTIVITY.
SCHEDULE H, PART I, LINE 7, COL(F)	BAD DEBT EXPENSE EXCLUDED FROM FINANCIAL ASSISTANCE CALCULATION	13,448,192
SCHEDULE H, PART I, LINE 71	CASH AND IN-KIND CONTRIBUTIONS	SOME OF THE IN-KIND CONTRIBUTIONS PROVIDED ARE NOT REPORTED IN THE STATEMENT OF FUNCTIONAL EXPENSES AND SCHEDULE I.
SCHEDULE H, PART III, LINE 2	BAD DEBT EXPENSE - METHODOLOGY USED TO ESTIMATE AMOUNT	THE COST OF BAD DEBT EXPENSE WAS DETERMINED BY TAKING THE MEDICAL CENTER'S BAD DEBT COST-TO-CHARGE RATIO TIMES THE BAD DEBT EXPENSE THAT WAS STATED IN THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2013
SCHEDULE H, PART III, LINE 3	BAD DEBT EXPENSE METHODOLOGY	THE AMOUNT OF THE MEDICAL CENTER'S BAD DEBT EXPENSE AT COST ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE MEDICAL CENTER'S CHARITY CARE POLICY IS ESTIMATED TO BE ZERO BASED ON THE FOLLOWING (1) BRYAN MEDICAL CENTER HAS ESTABLISHED POLICIES THAT DEFINE CHARITY CARE AND PROVIDE GUIDELINES FOR ASSESSING A PATIENTS ABILITY TO PAY; AND ONCE ELIGIBILITY IS VERIFIED, THE MEDICAL CENTER WILL WRITE ACCOUNTS OFF TO CHARITY CARE AND NO LONGER PURSUE DEBT COLLECTION PROCEDURES, (2) BRYAN MEDICAL CENTER HAS COUNSELORS WHO WORK INDIVIDUALLY WITH EACH PATIENT BOTH PRE AND POST DISCHARGE TO ASSESS FINANCIAL NEED AND RECOMMEND APPROPRIATE ASSISTANCE; (3) BRYAN MEDICAL CENTER PROVIDES PRESUMPTIVE FINANCIAL ASSISTANCE WHEN A PATIENT MAY APPEAR ELIGIBLE FOR CHARITY CARE DISCOUNTS, BUT THERE IS NO

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		FINANCIAL ASSISTANCE FORM ON FILE DUE TO THE LACK OF SUPPORTING DOCUMENTATION ONCE DETERMINED, DUE TO THE INHERENT NATURE OF PRESUMPTIVE CIRCUMSTANCES, THE ONLY DISCOUNT THAT CAN BE GRANTED IS A 100% WRITE-OFF OF THE ACCOUNT BALANCE
SCHEDULE H, PART III, LINE 4	BAD DEBT EXPENSE - FINANCIAL STATEMENT FOOTNOTE	AS STATED ON PAGES 9 AND 10 OF THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS, BRYAN MEDICAL CENTER MAINTAINS AN ALLOWANCE FOR DOUBTFUL ACCOUNTS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED COLLECTIONS OF ACCOUNTS RECEIVABLE, TAKING INTO ACCOUNT BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS BASED UPON HISTORICAL WRITE-OFFS EXPERIENCE BY MAJOR PAYOR CATEGORY. THE ALLOWANCE FOR DOUBTFUL ACCOUNTS DOES NOT INCLUDE AMOUNTS FOR PATIENTS WHO ARE KNOWN TO QUALIFY UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY.
SCHEDULE H, PART III, LINE 8	COMMUNITY BENEFIT & METHODOLOGY FOR DETERMINING MEDICARE COSTS	THE ENTIRE MEDICARE SHORTFALL AS REPORTED IN PART III, LINE 7 SHOULD BE TREATED AS A COMMUNITY BENEFIT. BRYAN MEDICAL CENTER PROVIDES CARE TO MEDICARE PATIENTS, AND MEDICARE DOES NOT PROVIDE SUFFICIENT REIMBURSEMENT TO COVER THE ENTIRE COST OF PROVIDING CARE TO THESE PATIENTS CAUSING A SHORTFALL, OR LOSS TO THE ORGANIZATION. THE FUNDS BRYAN MEDICAL CENTER USES TO COVER THIS SHORTFALL SHOULD BE CONSIDERED A COMMUNITY BENEFIT BECAUSE THE ORGANIZATION IS RELIEVING THE GOVERNMENT OF THE FINANCIAL BURDEN OF PAYING THE FULL COSTS OF CARE FOR MEDICARE BENEFICIARIES. THE COSTING METHODOLOGY USED TO DETERMINE THE MEDICARE ALLOWABLE COSTS REPORTED IN THE MEDICAL CENTER'S MEDICARE COST REPORT IS THE STEP-DOWN METHOD OF COST ALLOCATION.
SCHEDULE H, PART III, LINE 9B	COLLECTION PRACTICES FOR PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE	IT IS BRYAN'S POLICY TO OFFER PATIENTS A PAYMENT PLAN AND/OR FINANCIAL ASSISTANCE WHEN IT BECOMES KNOWN THAT A PATIENT IS IN NEED OF ASSISTANCE TO HELP PAY FOR THEIR HOSPITAL BILL. IF BRYAN IS AWARE THAT A PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, THIS ACCOUNT WILL NEVER BE REFERRED TO A COLLECTION AGENCY IF AN ACCOUNT HAS BEEN SENT TO A COLLECTION AGENCY, AND THE COLLECTION AGENCY OBTAINS DOCUMENTATION TO DETERMINE THAT THE PATIENT IS ELIGIBLE FOR CHARITY, THE ACCOUNT IS RETURNED TO BRYAN FOR A CHARITY ADJUSTMENT AND NO FURTHER COLLECTION EFFORT IS MADE.
SCHEDULE H, PART VI, LINE 2	NEEDS ASSESSMENT	AS A HEALTHCARE LEADER IN NEBRASKA, BRYAN MEDICAL CENTER IS COMMITTED TO IMPROVING THE HEALTH OF OUR COMMUNITY BY CONTINUALLY WORKING WITH COMMUNITY PARTNERS TO ASSESS THE HEALTH NEEDS OF THE COMMUNITY, DURING THE FISCAL YEAR ENDED MAY 31, 2013, REPRESENTATIVES FROM BRYAN PARTICIPATED IN THE MOBILIZING FOR ACTION THROUGH PLANNING AND PARTNERSHIP (MAPP) PROCESS TO CONDUCT A COMMUNITY HEALTH NEEDS ASSESSMENT FOR THE CITY OF LINCOLN AND LANCASTER COUNTY, NEBRASKA. THE 25 MEMBER MAPP STEERING COMMITTEE INCLUDED REPRESENTATIVES FROM THE LINCOLN-LANCASTER COUNTY HEALTH DEPARTMENT, COMMUNITY HEALTH ENDOWMENT OF LINCOLN, LOCAL HOSPITALS, COMMUNITY STAKEHOLDERS AND LOCAL CONSULTANTS. THE ROLE OF THE MEMBERS WAS TO ASSIST THE LINCOLN-LANCASTER COUNTY HEALTH DEPARTMENT IN THE IDENTIFICATION OF COMMUNITY PRIORITY HEALTH NEEDS, AND IN THE DEVELOPMENT AND IMPLEMENTATION OF STRATEGIES TO MEET THE IDENTIFIED PRIORITY HEALTH NEEDS. THE MAPP STEERING COMMITTEE IDENTIFIED FOUR PRIORITY COMMUNITY HEALTH NEEDS: 1) ACCESS TO CARE; 2) BEHAVIORAL HEALTH CARE, 3) CHRONIC DISEASE PREVENTION, 4) AND INJURY PREVENTION BRYAN USED THE PRIORITIES FROM THE COMMUNITY HEALTH NEEDS ASSESSMENT TO DEVELOP A DETAILED IMPLEMENTATION STRATEGY TO ENSURE THAT OUR STRENGTHS AND AVAILABLE RESOURCES ARE ALIGNED WITH THE HEALTH NEEDS OF OUR COMMUNITY BRYAN MEDICAL CENTER'S BOARD OF TRUSTEES ADOPTED THIS IMPLEMENTATION STRATEGY TO INDUSTRIAL SERVE AS THE FOUNDATION FOR BRYAN'S COMMUNITY HEALTH IMPROVEMENT PLANNING EFFORTS OVER THE NEXT TWO YEARS. BRYAN HAS ALSO PARTICIPATED OVER THE PAST FIFTEEN YEARS IN COMMUNITY NEEDS  ASSESSMENTS IN COOPERATION WITH OTHER HEALTH CARE PROVIDERS AND THE LINCOLN-LANCASTER COUNTY HEALTH DEPARTMENT THROUGH A COLLABORATIVE GROUP CALLED HEALTH PARTNERS INITIATIVE. THE GROUP HAS HELD COMMUNITY NEEDS  ASSESSMENTS IN COOPERATION WITH OTHER HEALTH CARE PROVIDERS AND THE LINCOLN-LANCASTER COUNTY. IN ADDITION TO PARTICIPATION OF MEALTH PEART HEALTH CARE PROVIDERS AND THE LINCOLN-LANCASTER COUNTY. IN ADDITION TO PARTICIPATION OF THE A
SCHEDULE H, PART VI, LINE 3	PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE	IN KEEPING WITH BRYAN MEDICAL CENTER'S MISSION TO TREAT ALL PATIENTS WITH COMPASSION, BRYAN OFFERS A FINANCIAL ASSISTANCE PROGRAM TO PATIENTS WHO CANNOT AFFORD TO PAY FOR PART OR ALL OF THE CARE THEY RECEIVE. EDUCATION REGARDING OUR FINANCIAL ASSISTANCE PROGRAM IS PROVIDED AT EACH NEW EMPLOYEE ORIENTATION SO THAT EACH EMPLOYEE WILL HAVE A CLEAR UNDERSTANDING OF THE FINANCIAL ASSISTANCE THAT IS AVAILABLE TO OUR PATIENTS BRYAN HAS TRAINED FINANCIAL COUNSELORS WHO WORK INDIVIDUALLY WITH PATIENTS PRE-REGISTRATION AND POST-DISCHARGE, OR AT ANY OTHER TIME THE STAFF ENCOUNTERS INFORMATION DETAILING THE PATIENTS FINANCIAL NEED. UNINSURED PATIENTS WHO ARE ADMITTED TO BRYAN WILL AUTOMATICALLY RECEIVE A CONSULTATION WITH A FINANCIAL COUNSELOR THE COUNSELORS RECOMMEND APPROPRIATE ASSISTANCE SUCH AS FEDERAL, STATE OR LOCAL PROGRAMS, OR ELIGIBILITY FOR ASSISTANCE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY. WHEN APPLICABLE, THE FINANCIAL COUNSELORS PROVIDE ASSISTANCE FOR QUALIFYING FOR THE FINANCIAL ASSISTANCE POLICY OR VARIOUS GOVERNMENT PROGRAMS, SUCH AS MEDICAID. A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY; INCLUDING THE PHONE NUMBER TO CONTACT A BILLING CUSTOMER SERVICE REPRESENTATIVE, IS PROVIDED: 1) ON BRYAN'S WEBSITE, 2) IN ALL HOSPITAL REGISTRATION AREAS, INCLUDING THE EMERGENCY DEPARTMENT, 3) IN BILLING OFFICES, 4) IN ALL INPATIENT ADMISSION PACKETS; AND 5) ON EACH BILLING STATEMENT. THE ORGANIZATION'S PROCEDURE IS TO MAIL THE FINANCIAL ASSISTANCE POLICY AND APPLICATION FORM TO PATIENTS FREE OF CHARGE UPON REQUEST. PATIENTS MAY APPLY FOR FINANCIAL

Return Reference	Identifier	Explanation
		ASSISTANCE AT ANY POINT FROM PRE-ADMISSION TO THE FINAL PAYMENT OF THE BILL, AS WE RECOGNIZE THAT A PATIENTS ABILITY TO PAY OVER AN EXTENDED PERIOD OF TIME MAY BE SUBSTANTIALLY ALTERED DUE TO ILLNESS OR FINANCIAL HARDSHIP, RESULTING IN A NEED FOR FINANCIAL ASSISTANCE.
SCHEDULE H, PART VI, LINE 4	COMMUNITY	BRYAN MEDICAL CENTER PROVIDES A NETWORK OF COMPREHENSIVE HEALTH CARE SERVICES TO THE RESIDENTS OF THE COMMUNITIES WE SERVE. BRYAN IS LOCATED IN THE CAPITAL CITY OF LINCOLN, NEBRASKA, THE STATE'S SECOND LARGEST METROPOLITAN AREA WHILE BRYAN SERVES A REGIONAL GEOGRAPHIC AREA EXTENDING BEYOND THE COUNTY, LANCASTER COUNTY RESIDENTS ACCOUNT FOR 67.5% OF PATIENTS SERVED. THE MEDIAN INCOME IN LANCASTER COUNTY WAS ESTIMATED AT \$50,269, AND 8.71% OF THE POPULATION HAD FAMILY INCOMES BELOW THE POVERTY LEVEL. THE PERCENT OF UNINSURED ADULTS AGED 18 TO 64 HAS INCREASED STEADILY SINCE 2005, WITH AN OVERALL ESTIMATED UNINSURED RATE OF 17.3% IN 2012. CANCER REMAINED THE LEADING CAUSE OF DEATH FOR LANCASTER COUNTY IN 2012. FOLLOWED BY HEART DISEASE, CHRONIC LUNG DISEASE, CEREBROVASCULAR DISEASE, AND ACCIDENTAL DEATH. BRYAN AND CHI-ST. ELIZABETH ARE THE PRIMARY HOSPITALS SERVING LANCASTER COUNTY. THE CENSUS BUREAU REPORTED THAT THE COUNTY'S POPULATION GREW OVER THE DECADE BY OVER 14%, FROM 250, 291 TO 285,407, WITH VERY HIGH GROWTH IN MINORITY POPULATIONS. DOUBLE DIGIT GROWTH IS EXPECTED TO CONTINUE OVER THE NEXT FOUR DECADES. BY AGE, THE LARGEST RATE OF GROWTH IS PROJECTED FOR THE 65+ AGE GROUP. BECAUSE OF LINCOLN'S SIZE, RELATIVE STABLE ECONOMY, AND EDUCATIONAL OPPORTUNITIES, THE U.S. SINCE THE 70S, WAVES OF IMMIGRANTS FROM ACROSS THE WORLD HAVE RESETTLED IN LINCOLN LINCOLN PUBLIC SCHOOLS NOW INCLUDE CHILDREN SPEAKING APPROXIMATEUS, 6 LANGUAGES OTHER THAN ENGLISH LANCASTER COUNTY'S DEMOGRAPHIC CHANGES SINCE 2000 REFLECT THE INCREASED DIVERSITY AS OVER THE LAST DECADE, THE MINORITY POPULATION IN LANCASTER COUNTY INCREASED BY 16,481, OR BY 58 4%. IN 2010, THE MINORITY POPULATION FROM 11.3% OF THE TOTAL POPULATION, OVER THE LAST DECADE, PRESONS OF HISPANIC ORIGIN (MAY BE OF ANY RACE) NEARLY DOUBLED IN SIZE AS THERE WAS A 97 8% INCREASE IN LATINO/LATINA POPULATION OVER THE DECADE. THE AFRICAN AMERICAN AND ASIAN POPULATION OVER THE DECADE. PROJECTED GROWTH IN MINORITY POPULATIONS CHALLENGES US TO ACCOMMODATE DIVERSE LANGUAGE AND C
SCHEDULE H, PART VI, LINE 5	PROMOTION OF COMMUNITY HEALTH	BRYAN MEDICAL CENTER HAS PROVIDED HIGH QUALITY, COMPREHENSIVE MEDICAL SERVICES TO BENEFIT THE COMMUNITY FOR OVER 87 YEARS, AND IS COMMITTED TO IDENTIFYING AND ADDRESSING NEEDS IN THE COMMUNITY IN ORDER TO PROMOTE THE PHYSICAL, EDUCATIONAL AND ECONOMIC HEALTH OF OUR COMMUNITY IN THE FUTURE. FUNDAMENTAL TO OUR COMMUNITY COMMITMENT IS THE LEADERSHIP OF OUR LOCAL GOVERNING BOARD. BRYAN'S GOVERNING BOARD CONSISTS OF MEDICAL PROFESSIONALS, BUSINESS PROFESSIONALS, AND COMMUNITY LEADERS ALL OF WHOM RESIDE IN THE HOSPITAL'S PRIMARY SERVICE AREA, AND UNDERSTAND THE NEEDS OF THE COMMUNITY, THESE VOLUNTEERS DEDICATE THEIR TIME, WISDOM, INSIGHTS, AND EXPERTISE TO SET POLICY AND STRATEGIC DIRECTION TO ENSURE THAT BRYAN'S VISION, MISSION AND STRATEGIC PLANS ARE ALIGNED WITH ITS CHARITABLE PURPOSE. THE MAJORITY OF THE BOARD MEMBERS ARE INDEPENDENT BOARD MEMBERS WHO ARE NEITHER EMPLOYEES NOR INDEPENDENT CONTRACTORS OF THE ORGANIZATION. THE MEDICAL STAFF OF THE ORGANIZATION IS OPEN TO ALL PHYSICIANS IN THE COMMUNITY WHO MEET MEMBERSHIP AND CLINICAL PRIVILEGES REQUIREMENTS. AS OF DECEMBER 31, 2013, BRYAN HAD AN ORGANIZED MEDICAL STAFF OF 624 PHYSICIANS AND 22 DENTISTS AND DENTAL SPECIALISTS, FROM MORE THEN 32 MEDICAL AND SURGICAL FIELDS. AS A NON-PROFIT MEDICAL CENTER, SURPLUS FUNDS ARE CONTINUOUSLY UTILIZED TO MAINTAIN ACCESS TO LIMITED PATIENT SERVICES AND TO EXPAND ACCESS POINTS OF CARE TO PATIENTS THROUGHOUT THE COMMUNITY; INCLUDING BUT NOT LIMITED TO. 1) PROVIDING A COMPREHENSIVE LEVEL II TRAUMA CENTER FOR SOUTHEAST NEBRASKA WHICH PROVIDES 24-HOUR COVERAGE OF EMERGENCY SERVICES; 3) FUNDING FOR AN AIR AMBULANCE SERVICE THAT IS AVAILABLE 24-HOURS A DAY TO TRANSPORT PATIENTS THAT STRUGGLE WITH ADDICTION TO DRUGS AND ALCOHOL FROM SOUTHEAST HAS THE OWNER THAT SHAPPING A COMPREHENSIVE LEVEL II TRAUMA CENTER FOR SOUTHEAST NEBRASKA WHICH PROVIDES A COMPREHENSIVE LEVEL II TRAUMA CENTER FOR SOUTHEAST NEBRASKA AND MANY OTHER STATES; 5) PROVIDING HOSPITAL-BASED MEDICAL DRESCIPAL THE AND SUBSTANCE ABUSE; AND 6) PROVIDING A HOSPITAL-BASED
SCHEDULE H, PART VI, LINE 6	AFFILIATED HEALTH CARE SYSTEM	BRYAN MEDICAL CENTER IS PART OF BRYAN HEALTH, ONE OF THE LARGEST NON-PROFIT HEALTH CARE ORGANIZATIONS IN THE REGION. BRYAN HEALTH EXISTS TO PROMOTE AND PROVIDE ACCESS TO QUALITY HEALTH CARE, PROVIDE MEDICAL EDUCATION, AND COMMUNITY SERVICE. THE COMMUNITY BENEFITS PROVIDED BY BRYAN HEALTH INCLUDE: 1) PROVIDING FREE OR DISCOUNTED HEALTH CARE TO THE UNINSURED AND UNDERINSURED, 2) PROVIDING GOVERNMENTAL SPONSORED PROGRAMS SUCH AS MEDICARE AND MEDICAID; 3) HEALTH PROFESSIONALS' EDUCATION 4) COMMUNITY HEALTH IMPROVEMENT SERVICES AND 5) CASH AND IN-KIND CONTRIBUTIONS TO OTHER NON-PROFIT ORGANIZATIONS. BRYAN HEALTH PROVIDES A FULL SPECTRUM OF PREVENTION, WELLNESS, ACUTE CARE AND

Return Reference	Identifier	Explanation
		REHABILITATION SERVICES TO URBAN, SUBURBAN AND RURAL COMMUNITIES IN NEBRASKA, KANSAS, IOWA, MISSOURI AND SOUTH DAKOTA. BRYAN HEALTH CONSISTS OF THREE ACUTE-CARE HOSPITALS, NUMEROUS OUTPATIENT CLINICS, A PHYSICIAN NETWORK, A COLLEGE, AN URGENT CARE CENTER, A HEALTH AND WELLNESS FACILITY, A PHILANTHROPIC FOUNDATION AND OTHER HEALTHCARE PROVIDERS. PREMIER SERVICES INCLUDE CARDIOLOGY, NEUROSCIENCE, ORTHOPEDICS, VASCULAR, TRAUMA AND EMERGENCY CENTERS, INTENSIVE CARE, WOMEN'S AND CHILDREN'S HEALTH, ONCOLOGY, IMAGING AND MENTAL HEALTH.