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Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter Social Security numbers on this form as it may be made public.

OMB No 1545-0052

	Intern	rtmeni al Rev	enue Service	▶ Informat	ion about Forr	n 990-PF	and its separate	instructions	is at <i>www.ii</i>	rs.go	v/form990	Opf.	Open to Public	Inspection
				or tax year beginning		25,	2013	, and e			31,	2013		
	Nar	ne of	foundation			•		,	<u> </u>	r	ployer ide			
			N R. & NDATION	JUDY W. FI	LETCHER	FAM.	ГГХ			4	16-28	75566		
			,	box number if mail is not d	elivered to street	address)			Room/suite		lephone nu 501–60		5.4	
					IP or foreign n	netal code				 			ending, check here	► X
		City or town, state or province, country, and ZIP or foreign postal code LITTLE ROCK, AR 72207-2049										plication is pi	ending, check here	
	G C	heck	all that apply	X Initial retui			nitial return of a 1 Amended return	former public o	charity	D 1.	Foreign org	ganizations	, check here	▶∐
				Address cl		=	lame change			2.	Foreign organ	nizations me	eting the 85% test, mputation	
	H 0	heck	type of organiz				empt private foundation							
		_	•) nonexempt charitable			ble private found	lation					tus was terminat (A), check here	■
	l Fa	ır ma	rket value of al	assets at end of year	J Accounting	ng method	l: X Cash	Accı	ual	1			60-month termin	ation
			Part II, col. (c)			her (speci	· ·			un	der section	507(b)(1)	(B), check here	
			1	1,133,572.		mn (d) m	ust be on cash	basis.)		ļ			r	
	Pa	<u>irt l</u>	(The total of am necessarily equ	Revenue and Expenses ounts in columns (b), (c), ai al the amounts in column (nd (d) may not (a))		Revenue and Ises per books		vestment ome		c) Adjuste Income		(d) Disburse for chantable p (cash basis	ourposes
		1	Contributions,	gifts, grants, etc., rece	ived	9	996,300.		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
4		2		if the foundation is not required	to attach Sch B									.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
E		3	Interest on savin cash investment	gs and temporary s			6.	ļ <u>.</u>	6.				STATEME	
~		4	Dividends and	interest from securitie	S		17,623.	1	7,623.	•	17	,623.	STATEME	NT 3
MUG 2 7 2014		5a	Gross rents							ļ				
		١.	Net rental income				-4,059.	 	•••••	·			STATEME	NIM 1
	ë	ьа	Net gain or (loss) Gross sales price assets on line 6a	from sale of assets not one for all	tine 10) , 488 .		-4,039.	-		┼			STATEME	M.T. T
	Revenue	l		ncome (from Part IV, line 2)		.1		9.8	0,950.	· · · · ·				**************
Ш	æ	8	Net short-term	•	'		······································				N/A			
Z		9	Income modifi	cations		**************************************	' , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	***************************************		1				······
		10a	Gross sales less and allowances	returns										
SCANNEC		b	Less Cost of go	ods sold	·									
N	1	C	Gross profit o	r (loss)										(11.111.111111111111111111111111111111
		11					356.		356.	· 			STATEME	NT 4
		12	Total. Add line	es-1-through 11	-11)	1,	010,226.	99	8,935.	-	1/_	,985.		
		13					υ.	·	0.	•		0.		0.
		14 15	Pancion plane	e salaries and wages employee benefits 2	SSC					+				
	es	162	Legal fees	All Fill 3 2	ህነኞ [ፊ]			1	-	+				
	ens	h	Accounting fe	<u></u>	≅[
	Operating and Administrative Expenses	C	Other professi	onal fees GUETS	rMT 5		8,707.		8,707.		8	,707.		0.
	<u>š</u>		Interest		İ	-					_			
	trat	18	Taxes	Si	CMT 6		348.		348.			348.		0.
	inis	19	Depreciation a	nd depletion				ļ		-				
	E	20	Occupancy					 		 				
	ΨÞ	21		ences, and meetings				<u> </u>		-				
) an	22	Printing and p		rmT 7		148.	<u> </u>	0.	+		148.		0.
	ţį	23 24	Other expense	is ig and administrative	LPII /		140,	<u>'</u>		-		140.		<u> </u>
	era	-	•	d lines 13 through 23			9,203		9,055.		9	,203.		0.
	ŏ	25	•	, gifts, grants paid	• ,		0.		-,					0.
				es and disbursements		•					•••••••••••••••••••••••••••••••••••••••			
			Add lines 24 a				9,203		9,055.		9	,203.		0.
		27	Subtract line 2	26 from line 12 [.]										
		1		e over expenses and disb		1,	001,023							***************************************
		1		nt Income (if negative, en	iter -0-)			98	9,880.	-		782	ļ	
			for hoteling	neome of secutive exten	-A-V	L .		5		1	×	. /K/	T .	

LHA For Paperwork Reduction Act Notice, see instructions.

4	6-	2	8	7	5	5	6	6	Page
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Da	rt II Balance Sh	eets Attached schedules and amounts in the description	Beginning of year	End of	of year		
Fa	TI II DOIGHOO OH	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value		
	1 Cash - non-interest-b	earing		19,804.	19,804.		
	2 Savings and tempora	ry cash investments					
	3 Accounts receivable		71 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
	Less allowance for de	oubtful accounts					
	4 Pledges receivable ▶		, , , , , , , , , , , , , , , , , , , ,				
	Less allowance for de						
	5 Grants receivable						
		officers, directors, trustees, and other					
	disqualified persons	transcrot, and store, traditions, and district					
	7 Other notes and loans receivable	. •			· · · · · · · · · · · · · · · · · · ·		
	Less allowance for de			•			
				· · · · · · · · · · · · · · · · · · ·			
Assets		· • • • • • • • • • • • • • • • • • • •					
AS	9 Prepaid expenses and						
` `		d state government obligations					
	b Investments - corpora						
	c Investments - corpora			······			
1	1 Investments - land, buildings, a	nd equipment basis					
	Less accumulated depreciation						
'	2 Investments - mortga			200 100	1 110 670		
-	3 Investments - other	STMT 8	0.	980,129.	1,112,678.		
ļ.	4 Land, buildings, and	equipment basis 🟲					
	Less accumulated depreciation						
1	Other assets (describ	e► STATEMENT 9	0.	1,090.	1,090.		
-	6 Total assets (to be co	ompleted by all filers - see the					
\perp	instructions Also, se	e page 1, item 1)	0.	1,001,023.	1,133,572.		
Į.	7 Accounts payable and	d accrued expenses					
-	18 Grants payable						
SS .	19 Deferred revenue						
Liabilities	20 Loans from officers, direc	stors, trustees, and other disqualified persons					
g	21 Mortgages and other	notes payable					
- I	22 Other liabilities (desc	ribe >)					
	23 Total liabilities (add	lines 17 through 22)	0.	0.			
	Foundations that follow	low SFAS 117, check here	-				
ļ	and complete lines 2	24 through 26 and lines 30 and 31.					
Se	24 Unrestricted	·	0.	1,001,023.			
e l	25 Temporarily restricted	d					
Ba	26 Permanently restricte						
or Fund Balances		not follow SFAS 117, check here					
<u> </u>	and complete lines 2						
<u>ō</u>	<u>-</u>	rincipal, or current funds					
Net Assets	•	plus, or land, bldg , and equipment fund					
As		ccumulated income, endowment, or other funds					
Ĕ	30 Total net assets or fi		0.	1,001,023.			
-							
	31 Total liabilities and	net assets/fund balances	0.	1,001,023.			
_		f Changes in Net Assets or Fund B	olonooo				
Pa	rt III Analysis o	Changes in Net Assets of Fund B					
1 1	otal net assets or fund ba	lances at beginning of year - Part II, column (a), line	30 .				
(must agree with end-of-ye	ear figure reported on prior year's return)		1	0.		
2 E	nter amount from Part I, I	ine 27a		2	1,001,023.		
3 (Other increases not include	ed in line 2 (itemize) 🕨		3_	0.		
4 4	dd lines 1, 2, and 3	·		4	1,001,023.		
5 (ecreases not included in	line 2 (itemize)		5	0.		
<u>6</u>]	otal net assets or fund ba	lances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30	. 6	1,001,023.		
					Form 990-PF (2013)		

Form 990-PF (2013) FOU	NDATIO	<u>N</u>						4	<u>6-287</u>	<u>5566 </u>	Page 3
Part IV Capital Gains	and Loss	es for Tax on In	vestmen	t Income							
		s) of property sold (e g ommon stock, 200 shs			(p) h	low ac - Purc - Dona	quired hase	(c) Date a		(d) Dat (mo , da	
1a PUBLICALLY TRA			<u> </u>		-		D	06/1	3/13	06/2	8/13
b PUBLICALLY TRA					ļ		-	VARI		VARIO	
c CAPITAL GAINS	DIVIDE	NDS									
đ											
<u>e</u>											
(e) Gross sales price		reciation allowed r allowable)		st or other basis expense of sale		(h) Gain or (loss) (e) plus (f) minus (g)					
a 990,892.				11,29	1.					979	,601.
b 116,294.				118,24	7.					-1	,953.
<u>c</u> 3,302.										3	,302.
<u>d</u> .			_								
<u>e</u>											
Complete only for assets showing gain in column (h) and owned by the column (i) F M V as of 12/31/69 (i) F M V as of 12/31/69 (j) Adjusted basis as of 12/31/69			(k) E:	cess of col (i)				(I) Gains (C ol (k), but r Losses		n -0-) or	
•		-		00. (),, 0,						979	,601.
a b					\dashv			 			, 001.
C					\dashv					3	,953. ,302.
<u>d</u>											,
8											
2 Capital gain net income or (net ca	ipital loss)	If gain, also enter	ın Part I, line - ın Part I, line	7	}	2				980	,950.
3 Net short-term capital gain or (los if gain, also enter in Part I, line 8,	column (c)	`)	_				1	052
Part V Qualification U	Inder Sec	tion 4940(a) for	Reduced	1 Tay on Net	lpy	<u>3</u> Aetn	ent In	come		-1	<u>,953.</u>
							Serie III	Come		N/A	
(For optional use by domestic private	s Iouiloations	subject to the Section 4	1340(a) lax ui	i net mvestment m	ICUITIE	;)				11/21	
If section 4940(d)(2) applies, leave t	his part blank										
Was the foundation liable for the sec If "Yes," the foundation does not qua	lify under sect	ion 4940(e). Do not co	mplete this p	art						Yes	☐ No
1 Enter the appropriate amount in (a)	each column		istructions de	nore making any e				1		(d)	
Base period years Calendar year (or tax year beginni	ng in)	(b) Adjusted qualifying distributions Net value of		Net value of no	(c) oncharitable-use assets			Distribution ratio (col (b) divided by col (c))			
2012											
2011								_			
2010		•				-					
2009									<u> </u>		<u></u>
2000				l		-					
2 Total of line 1, column (d)								2			
3 Average distribution ratio for the	5-year base p	eriod - divide the total o	on line 2 by 5	, or by the number	of ye	ars					
the foundation has been in existe	=		•	•	•			3			
4 Enter the net value of noncharital	ole-use assets	for 2013 from Part X.	line 5					4			
						5					
5 Multiply line 4 by line 3											
6 Enter 1% of net investment incor	ne (1% of Par	t I, line 27b)						6			
7 Add lines 5 and 6	•							7			
8 Enter qualifying distributions from Part XII, line 4						8					
If line 8 is equal to or greater that See the Part VI instructions.	n line 7, check	tne box in Part VI, line	1b, and com	plete that part usin	ıg a 1	% tax	rate				

JOHN R. & JUDY W. FLETCHER FAMILY

<u> Form</u>	1990-PF (2013) FOUNDATION 46-2	28755	66		Page 4
Pa	ert VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 -	see ins	stru	ctior	1S)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1				
	Date of ruling or determination letter (attach copy of letter if necessary-see instructions)			_	
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%		1	9,7	98.
	of Part I, line 27b				
	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)				_
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		-		0.
3			19,798.		
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		- 1		0.
5	Tax based on Investment Income. Subtract line 4 from line 3 If zero or less, enter -0-		1.	<i>), </i>	98.
	Credits/Payments				
	2013 estimated tax payments and 2012 overpayment credited to 2013				
	Exempt foreign organizations - tax withheld at source				
	Tax paid with application for extension of time to file (Form 8868)				
	Backup withholding erroneously withheld 6d 5				Λ
_	Total credits and payments Add lines 6a through 6d				$\frac{0.}{96.}$
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8		2		
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed SEE STATEMENT 10 9			0,0	94.
10					
_	Enter the amount of line 10 to be Credited to 2014 estimated tax				
	rt VII-A Statements Regarding Activities			Yes	No
18	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in	-		162	X
_	any political campaign?		1a		X
U	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)?		1b		
	If the answer is "Yes" to 1aor 1b, attach a detailed description of the activities and copies of any materials published or				
	distributed by the foundation in connection with the activities.				Х
	Did the foundation file Form 1120-POL for this year?	<u> </u>	1c		
u	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation \$\bigsec{0.}{} (2) On foundation managers \$\bigsec{0.}{} \bigsec{0.}{} \bi	ĺ			
^	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				
6	managers > \$ 0.				
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2		Х
	If "Yes," attach a detailed description of the activities.	-	-		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or				
Ü	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	ŀ	3	•	Х
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4a		X
	of "Yes," has it filed a tax return on Form 990-T for this year?		4b		
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5		X
Ĭ	If "Yes," attach the statement required by General Instruction T		<u> </u>		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either	- 1			
_	By language in the governing instrument, or				
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law				
	remain in the governing instrument?		6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV		7	X	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)				
	AR				
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)				
of each state as required by General Instruction G? If "No," attach explanation SEE STATEMENT 11					
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar					
	year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If "Yes," complete Part XIV	L	9		X
10	Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their names and addresses STMT	12	10	X	

Form **990-PF** (2013)

had not been removed from jeopardy before the first day of the tax year beginning in 2013?

Total number of other employees paid over \$50,000

All other program-related investments. See instructions

Total. Add lines 1 through 3

_	_		-		-				
F	O	U	N	D	Α	T	Ι	ON	ľ

	art X Minimum Investment Return (All domestic foundations must com	plete this part. Foreign foundations, se	ee instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., pu	1 - 71	
	Average monthly fair market value of securities		0.
	Average of monthly cash balances	16	
	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	0.
	Reduction claimed for blockage or other factors reported on lines 1a and		
_	1c (attach detailed explanation)	0.	
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	0.
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instr	uctions) 4	
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, li	1 t	0.
6	Minimum investment return. Enter 5% of line 5	6	0.
	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) p foreign organizations check here	rivate operating foundations and certain	
1	Minimum investment return from Part X, line 6	1	0.
	Tax on investment income for 2013 from Part VI, line 5	19,798.	
 b	Income tax for 2013 (This does not include the tax from Part VI)		
C	Add lines 2a and 2b	2c	19,798.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	0.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	0.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line	1 7	0.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	<u>1a</u>	0.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., p	ourposes 2	
3	Amounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b Enter here and on Part V, line 8, and Part X	III, line 4	0.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	0.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calci 4940(e) reduction of tax in those years	ulating whether the foundation qualifies for t	he section

Part XIII Undistributed Income (see instructions)

	(a)	(b)	(c)	(d)
1 Distributable amount for 2013 from Part XI,	Corpus	Years prior to 2012	2012	2013
line 7				0.
2 Undistributed income, if any, as of the end of 2013		' '''''''''' !!!!!!!!!!!!!		
a Enter amount for 2012 only			0.	
b Total for prior years				
B rotarior prior yours		0.		
3 Excess distributions carryover, if any, to 2013	***************************************	V •	HIIIH HIIIH HIIIH HIIIH HIIIH HIIIH HIII	·····
a From 2008				
b From 2009				
c From 2010				
d From 2011				
e From 2012				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2013 from		······································		······
Part XII, line 4 > \$ 0.				
a Applied to 2012, but not more than line 2a			0.	
b Applied to undistributed income of prior			•	
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus		· · · · · · · · · · · · · · · · · · ·		
·	0.			
(Election required - see instructions)		· · · · · · · · · · · · · · · · · · ·		0.
d Applied to 2013 distributable amount	0.			V •
e Remaining amount distributed out of corpus	0.	. ' !		0.
5 Excess distributions carryover applied to 2013 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b Taxable		0		
amount - see instructions		0.		·····
e Undistributed income for 2012 Subtract line			0.	
4a from line 2a Taxable amount - see instr			0.	
1 Undistributed income for 2013 Subtract				
lines 4d and 5 from line 1. This amount must				0.
be distributed in 2014		######################################	111111111111111111111111111111111111111	V •
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by	0.			
section 170(b)(1)(F) or 4942(g)(3)				
8 Excess distributions carryover from 2008	0.			
not applied on line 5 or line 7				
9 Excess distributions carryover to 2014.	0.			
Subtract lines 7 and 8 from line 6a	U •			
10 Analysis of line 9.				
a Excess from 2009				
b Excess from 2010				
c Excess from 2011				
d Excess from 2012				
e Excess from 2013				5 000 DE (00.0)

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Part XIV Private Operating F	oundations (see in	structions and Part VII	-A, question 9)	N/A	<u> </u>			
1 a If the foundation has received a ruling o	r determination letter tha	t it is a private operating		•				
foundation, and the ruling is effective fo	r 2013, enter the date of	the ruling	>					
b Check box to indicate whether the found	ation is a private operati	ng foundation described i	n section	4942(j)(3) or	342(J)(5)			
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years					
income from Part I or the minimum	(a) 2013	(b) 2012	(c) 2011	(d) 2010	(e) Total			
investment return from Part X for								
each year listed		ļ						
b 85% of line 2a		ļ						
c Qualifying distributions from Part XII,								
line 4 for each year listed								
d Amounts included in line 2c not								
used directly for active conduct of								
exempt activities	<u> </u>							
e Qualifying distributions made directly								
for active conduct of exempt activities								
Subtract line 2d from line 2c 3 Complete 3a, b, or c for the		<u> </u>						
alternative test relied upon								
a "Assets" alternative test - enter								
(1) Value of all assets								
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)								
b "Endowment" alternative test - enter	,							
2/3 of minimum investment return shown in Part X, line 6 for each year listed								
c "Support" alternative test - enter								
(1) Total support other than gross								
investment income (interest,								
dividends, rents, payments on securities loans (section								
512(a)(5)), or royalties)								
(2) Support from general public								
and 5 or more exempt organizations as provided in								
section 4942(j)(3)(B)(iii)								
(3) Largest amount of support from								
an exempt organization								
(4) Gross investment income			:	1 105 000	<u> </u>			
Part XV Supplementary Info at any time during t			if the foundation	nad \$5,000 or m	ore in assets			
		ructions.j		-				
 Information Regarding Foundation List any managers of the foundation wh 	_	than 2% of the total cont	ributions received by the	foundation before the clo	ea of any tay			
year (but only if they have contributed n			indutions received by the	ioundation before the cio	Se of ally tax			
SEE STATEMENT 15								
b List any managers of the foundation wh	o own 10% or more of the	he stock of a corporation	(or an equally large portio	n of the ownership of a p	artnership or			
other entity) of which the foundation has			(ar arraquen) renga panas					
NONE								
2 Information Regarding Contributi	on, Grant, Gift, Loan	, Scholarship, etc., Pı	ograms:					
Check here 🕨 🗓 if the foundation o	nly makes contributions	to preselected charitable	organizations and does no	ot accept unsolicited requ	ests for funds If			
the foundation makes gifts, grants, etc	(see instructions) to indi	viduals or organizations u	inder other conditions, co	mplete items 2a, b, c, and	b t			
a The name, address, and telephone num	ber or e-mail address of	the person to whom appli	cations should be addres	sed				
b The form in which applications should b	e submitted and informa	ation and materials they sl	nould include					
c Any submission deadlines	c Any submission deadlines							
d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors.								

Part XV Supplementary Information				,
3 Grants and Contributions Paid During the Yo	ear or Approved for Future	Payment		
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
a Paid during the year				
NONE				
		Ì		
	<u></u>			_
Total	<u></u>		<u>▶ 3a</u>	0
b Approved for future payment			•	
NONE				
		<u></u>		
Total		<u> </u>	▶ 3b	0

FOUNDATION

10011	DATION		
Analysis of	Income-Pi	roducing A	ctivities

Enter gross amounts unless otherwise indicated	Unrelate	Unrelated business income Excluded by			(e)	
•	_ (a)	(b)	(C) Exclu-	(d)	Related or exempt	
1 Program service revenue	Business code	Amount	sion	Amount	function income	
a						
b		101	<u> </u>			
G						
d			<u></u>			
е						
f						
g Fees and contracts from government agencies	_					
2 Membership dues and assessments						
3 Interest on savings and temporary cash				-		
investments			14	6.		
4 Dividends and interest from securities			14	17,623.		
5 Net rental income or (loss) from real estate						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal						
property						
7 Other investment income			14	356.		
8 Gain or (loss) from sales of assets other						
than inventory			18	-4,059.		
9 Net income or (loss) from special events						
IO Gross profit or (loss) from sales of inventory						
11 Other revenue						
a	1					
b						
C						
d					, ,	
e						
12 Subtotal Add columns (b), (d), and (e)		0		13,926.	0	
13 Total. Add line 12, columns (b), (d), and (e)				13	13,926	
(See worksheet in line 13 instructions to verify calculations)					

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes)
3621	

323621 10-10-13

FOUNDATION

Part XV	Information Re Exempt Organ		fers To a	and Transactions a	and Relations	hips With Nonch	naritable	€	
1 Old the	organization directly or indi		f the followin	g with any other organization	on described in sect	ion 501(c) of		Yes	No
	e (other than section 501(c								
	rs from the reporting found			•					
(1) Ca:	· · · · ·						1a(1)		X
(2) Oth	ner assets						1a(2)		X
b Other tr	ansactions								:
(1) Sa	les of assets to a noncharita	ble exempt organizati	on				1b(1)		_X_
(2) Pu	rchases of assets from a no	ncharitable exempt or	rganization				1b(2)		<u>X</u>
(3) Re	ntal of facilities, equipment,	or other assets					1b(3)		X
	imbursement arrangements						1 <u>b(4)</u>		X
	ans or loan guarantees						15(5)		X
	rformance of services or me		-				1b(6)		X
-	of facilities, equipment, ma	•					<u> </u>	لــــا	X
or servi	nswer to any of the above is ices given by the reporting for (d) the value of the goods,	oundation If the foun	dation receive					Sets,	
(a) Line no	(b) Amount involved	,		exempt organization	(d) Description	n of transfers, transactions, a	nd sharing ar	rangeme	nts
<u>`</u>	(·,		N/A		1	<u> </u>			
	· · · · · · · · · · · · · · · · · · ·								
			•						
	•								
								·	
	·	<u> </u>				.			
		<u> </u>							
		 							
		<u> </u>			-				
		1			_ !				
	oundation directly or indirec	•		, •	izations described		ш,	Γ υ] No
	on 501(c) of the Code (othe		(3)) or in seci	110N 52/7			Yes	LA	□ 140
D IT Yes,	complete the following sch (a) Name of org			(b) Type of organization	1	(c) Description of relation	nehin		
	N/A	Janizacion		(b) Type of organization	 	(c) Description of relation	шэттр		
<u> </u>	N/A				<u> </u>				
									
				-					
	der penalties of penury, I declare d belief, it is take, correct, and co						May the IRS return with th	e prepar	rer
Here	DUALLY 111.	Flew Mor	7_	18-13-14	TRUST	ee i	X Yes		
S	ignature of officer or trustee)		Date	Title				
	Prunt/Type preparer's na	ame	Preparer's s	ignature	Date	Check if PTI	N	-	
				AL.	0/-1-	self- employed			
Paid	ARTHUR HAR				0/13/14		00761		
Prepare		T CHANDLE	R & AS	SOCIATES, PI	LC	Firm's EIN ► 26-	39237	76	
Use On	•			· · · · · · · · · · · · · · · · · · ·	······································	<u> </u>		_	
				D, SUITE 101				_	_
	LI	TTLE ROCK	, AR 7	2227		Phone no 5012	27434	_	
							Form 99 6	0-PF	(2013)

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990

OMB No 1545-0047

Name of the organization

JOHN R. & JUDY W. FLETCHER FAMILY

FOUNDATION

Employer identification number

46-2875566

Organiza	ation type (check o	ne):
Filers of:	:	Section:
Form 990	0 or 990-EZ	501(c)() (enter number) organization
		4947(a)(1) nonexempt charitable trust not treated as a private foundation
		527 political organization
Form 990)·PF	X 501(c)(3) exempt private foundation
		4947(a)(1) nonexempt charitable trust treated as a private foundation
		501(c)(3) taxable private foundation
		s covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General	Rule	
X	For an organization contributor. Compl	filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one ete Parts I and II.
Special (Rules	
	509(a)(1) and 170(b	c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
	total contributions	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or ruelty to children or animals. Complete Parts I, II, and III.
	contributions for us If this box is check purpose. Do not co	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, se exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. ed, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., omplete any of the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

Name of organization
JOHN R. & JUDY W. FLETCHER FAMILY
FOUNDATION

Employer identification number

46-2875566

Part I	Contributors	(see instructions)	. Use duplicate copies	s of Part I if additional space is need	ed.
--------	--------------	--------------------	------------------------	---	-----

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	JOHN R. FLETCHER 2217 NORTH PALM ST LITTLE ROCK, AR 72207	\$ 498,150.	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	JUDY W. FLETCHER 2217 NORTH PALM ST LITTLE ROCK, AR 72207	\$ <u>498,150.</u>	Person Payroll Oncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Occash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Occash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions.)

Name of organization

Employer identification number

JOHN R. & JUDY W. FLETCHER FAMILY FOUNDATION

46-2875566

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

'art II Noi	ncash Property (see instructions). Use duplicate copies of Part II if		····	
No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
	542 SHARES OF WAL-MART, INC. COMMON			
		\$_	498,150.	06/13/13
(a) No. from	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
	642 SHARES OF WAL-MART, INC. COMMON			
		\$_	498,150.	06/13/13
(a) No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
_		\$		
(a) No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
		\$ _		
(a) No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
		\$_		
(a) No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
3453 10-24-13		\$.	Cabadula B (Form 6	90, 990-EZ, or 990-PF)

352023K1

Employer identification number

			=			
JOHN	R.	&	JUDY	W.	FLETCHER	FAMILY

FOI	IND	PΛ	TON	

46-2875566

Part III	Exclusively religious, charitable, etc., indiv year. Complete columns (a) through (e) and th the total of exclusively religious, charitable, etc Use duplicate copies of Part III if additional	e following line entry. For organi , contributions of \$1,000 or les :	D1(c)(7), (8), (zations comple s for the year	or (10) organizations that total more than \$1,000 for the eting Part III, enter (Enter this information once)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
-		(e) Transfer of	gift	
	Transferee's name, address, an	d ZIP + 4	Re	lationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
-		(e) Transfer of	gift	
	Transferee's name, address, an	d ZIP + 4	Re	lationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
		(e) Transfer of	fgift	
	Transferee's name, address, an	nd ZIP + 4	Re	lationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
ļ				
_	Transferee's name, address, ar	(e) Transfer of	_	lationship of transferor to transferee

	0-PF G	AIN OR (LOSS) I	FROM SALE	OF A	SSETS —		STA	TEMENT	1
DESCRIP	(A) TION OF PROPERTY				ANNER QUIRED	DA' ACQU		DATE SO	DLI
PUBLICA	LLY TRADED SECUR	 ITIES				06/1	3/13	06/28/	/13
	(B) GROSS SALES PRICE	(C) VALUE AT TIME OF ACQ.	(D) EXPENSE SALE	OF	(E) DEPRE	c.		(F)	5
-	990,892.	996,300.		0.		0.		-5,40	8.
DESCRIP'	(A) TION OF PROPERTY	_			ANNER QUIRED	DA'		DATE SO	OLE
PUBLICA	LLY TRADED SECUR	ITIES				VARI	ous	VARIO	JS
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE SALE	OF	(E) DEPRE	С.		(F) OR LOSS	3
·	116,294.	118,247.		0.	-	0.		-1,95	33.
CAPITAL	GAINS DIVIDENDS	FROM PART IV				·		3,30)2.
TOTAL TO	O FORM 990-PF, P	ART I, LINE 6A				:		-4,05	59.
FORM 990	0-PF INTEREST O	N SAVINGS AND	TEMPORARY	CASH	INVEST	MENTS	STA	TEMENT	2
FORM 990	0-PF INTEREST O	RI	TEMPORARY (A) EVENUE R BOOKS		INVEST (B) INVEST INCOME	MENT	A	TEMENT (C) DJUSTED T INCOMI	2
SOURCE	0-PF INTEREST O	RI PEI	(A) EVENUE		(B) INVEST	MENT	A	(C) DJUSTED	

FORM 990-PF D	IVIDENDS	AND INTER	EST FROM SECU	URITIES ST	TATEMENT 3
	GROSS AMOUNT	CAPITAL GAINS DIVIDEND	REVENUE	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
RAYMOND JAMES INVESTMENTS	20,925.	3,30	2. 17,623	3. 17,623.	17,623.
TO PART I, LINE 4	20,925.	3,30	2. 17,623	17,623.	17,623.
FORM 990-PF		OTHER I	NCOME	S	FATEMENT 4
DESCRIPTION			(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
NON-DIVIDEND DISTRIBUT	IONS		356.	356.	356.
TOTAL TO FORM 990-PF,	PART I,	LINE 11 =	356.	356.	356.
FORM 990-PF	ΓO	HER PROFES	SIONAL FEES	S	FATEMENT 5
DESCRIPTION		(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INVESTMENT FEES		8,707.	8,707.	8,707.	0.
TO FORM 990-PF, PG 1,		9 707		0.707	
		8,707.	8,707.	8,707.	0.
FORM 990-PF	======================================	TAX			0. TATEMENT 6
FORM 990-PF DESCRIPTION			(B) NET INVEST-	(C) ADJUSTED	TATEMENT 6
		TAX (A) EXPENSES	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	TATEMENT 6 (D) CHARITABLE

FORM 990-PF	OTHER E	XPENSES	STATEMENT 7				
	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC	EST- ADJUSTE				
CHECK ORDER	148.		0.		8. 0		
TO FORM 990-PF, PG 1, LN 23	148.		0.	14	8.	0.	
FORM 990-PF	OTHER INV	ESTMENTS			STATEMENT	8	
DESCRIPTION		LUATION ETHOD	BOOK VALUE		FAIR MARKET VALUE		
INVESTMENTS IN MUTUAL FUNDS	 -	COST		980,129.	1,112,678.		
OTAL TO FORM 990-PF, PART II, LINE 13 980,129				980,129.	1,112,678.		
FORM 990-PF	OTHER	ASSETS			STATEMENT	9	
DESCRIPTION		NING OF K VALUE		OF YEAR OK VALUE	FAIR MARK	ET	
DIVIDENDS RECEIVABLE		0.		1,090.	90. 1,		
TO FORM 990-PF, PART II, LINE	15	0.		1,090.	1,090		
FORM 990-PF INTE	REST AND P	ENALTIES			STATEMENT	10	
TAX DUE FROM FORM 990-PF, PAR UNDERPAYMENT PENALTY LATE PAYMENT INTEREST LATE PAYMENT PENALTY	T VI					798. 296. 150. 297.	

FORM 990-PF EXPLANATION CONCERNING PART VII-A, LINE 8B STATEMENT 11

EXPLANATION

PRIVATE FOUNDATIONS WHO DO NOT SOLICIT DONATIONS FROM THE GENERAL PUBLIC ARE NOT REQUIRED TO FURNISH A COPY OF FORM 990-PF TO THE ATTORNEY GENERAL OF ARKANSAS. THE JOHN R. & JUDY W. FLETCHER FAMILY FOUNDATION WILL NOT SOLICIT DONATIONS FROM THE GENERAL PUBLIC.

FORM 990-PF LI	LIST OF SUBSTANTIAL CONTRIBUTORS PART VII-A, LINE 10						EMENT	12
NAME OF CONTRIBUTOR		ADDRESS						
JOHN R. FLETCHER		2217 NOR						
JUDY W. FLETCHER	2217 NORTH PALM ST LITTLE ROCK, AR 72207							
FORM 990-PF	LATE	PAYMENT P	ENALTY			STAT	EMENT	13
DESCRIPTION	DATE	AMOUN'	r	BALANCE		MONTHS PEN		ΥT
TAX DUE DATE FILED		05/15/14 19,7 08/15/14		798. 19,798 19,798			2	97.
TOTAL LATE PAYMENT PENAL	TY						2	97.
FORM 990-PF	LATE	PAYMENT I	NTEREST	1		STAT	EMENT	14
DESCRIPTION	DATE	AMOUNT	BALAN	ICE	RATE	DAYS	INTER	(ESI
	/15/14 /15/14	19,798.		,798. ,948.	.030	0 92	150	

FORM 990-PF

PART XV - LINE 1A LIST OF FOUNDATION MANAGERS STATEMENT 15

NAME OF MANAGER

JOHN R FLETCHER JUDY W FLETCHER

Form **8868**

(Rev January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868

OMB No. 1545-1709

If you	are filing for an Automatic 3-Month Extension, complete	te only Pa	rt I and check this box			ightharpoons			
•	are filing for an Additional (Not Automatic) 3-Month Ex	-		his form).					
-	complete Part II unless you have already been granted a	· ·		-	m 8868.				
	nic filing (e-file) You can electronically file Form 8868 if y		•	•		a corporation			
	to file Form 990-T), or an additional (not automatic) 3-moi			·-		·			
•	o file any of the forms listed in Part I or Part II with the exc		•		•				
	Benefit Contracts, which must be sent to the IRS in pap								
	w.irs.gov/efile and click on e-file for Charities & Nonprofits		(coo moneonomo, r or more contains o			,			
Part			submit original (no copies nee	eded).	-				
	ration required to file Form 990-T and requesting an autor								
Part I or	•			3011p1010		▶ □			
	···, corporations (including 1120-C filers), partnerships, REM	IICs and t	nusts must use Form 7004 to reques	 t an exten	sion of time	·			
	come tax returns.	, oo, a, , o t	, 00.0 1110.0 000 1 01111 1 0 1 0 1 0 1 0		r's identifyi	na number			
Type or	Name of exempt organization or other filer, see instru	ctions				n number (EIN) or			
print	TANK D . TINGU TERMANED TANKET					minumber (Emy or			
p	FOUNDATION		46-2875566						
File by the	No object to the second	oo instruc	tions	Social se					
due date fi filing your						ocial security number (SSN)			
return Sec		oreign add	lress see instructions						
maudetton	LITTLE ROCK, AR 72207-2049		ress, see mistractions.						
	BITTEL ROCK, INC. 72207 201.								
Enter th	e Return code for the return that this application is for (file	a conara	te application for each return)			0 4			
Line ui	e Return code for the return that this application is for this	a separa	te application for each return)	•••					
Applica	tion	Return	Application			Return			
Is For		Code	Is For			Code			
	00 or Form 990-EZ	01	Form 990-T (corporation)						
Form 99		02	Form 1041-A						
	720 (individual)	03	Form 4720 (other than individual)	n Individual)					
Form 99		03	Form 5227						
		Form 6069	11						
Form 990-T (sec. 401(a) or 408(a) trust) Form 990-T (trust other than above)			Form 8870	12					
romi 98	JUDY W. FLETCH	<u> 06</u> E:R	F 5/11/ 8870						
● The	pooks are in the care of ▶ 2217 NORTH PALI		- LITTLE ROCK, AR	7220	7				
	phone No. ► 501-603-0054		Fax No.		<u> </u>				
	e organization does not have an office or place of business	e in the l lr			 	▶ □			
	s is for a Group Return, enter the organization's four digit			f this is foi	the whole o	roup check this			
box ►		٦.							
	request an automatic 3-month (6 months for a corporation				CIS IIIO CAICI	10101110111			
			ition return for the organization name		The extension	วก			
	for the organization's return for:	r organiza	mon rotani io. mo organization name	JG 45010.	7710 0711011				
•									
		an	nd ending DEC 31, 2013						
•	tax your boginning	,			- ·				
2 If	the tax year entered in line 1 is for less than 12 months, of	heck reas	on. X Initial return	Final retur	n				
_ ;;	Change in accounting period	moon roug							
3a f	this application is for Forms 990-BL, 990-PF, 990-T, 4720	or 6069	enter the tentative tax less any						
	onrefundable credits. See instructions.	, 0. 0000,	one in contains tai, loss any	3a	\$	19,798.			
_	this application is for Forms 990-PF, 990-T, 4720, or 6069	enter an	v refundable credits and	 "		<u></u>			
	stimated tax payments made. Include any prior year over	3ь	\$	0.					
_	alance due. Subtract line 3b from line 3a. Include your pa			1 -	₹				
	y using EFTPS (Electronic Federal Tax Payment System).			3c	\$	19,798.			
	 If you are going to make an electronic funds withdrawal 								
instruct	ions.				 .	-			
LHA 323841 12-31-13	For Privacy Act and Paperwork Reduction Act Notice,	see instr	uctions.		Form 8	3868 (Rev. 1-2014)			