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Department of the Treasury
Internal Revenue Service

or Section 4947(a)(1) Trust Treated as Private Foundation

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▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.**2013**

Open to Public Inspection

For calendar year 2013 or tax year beginning

, 2013, and ending

, 20

Name of foundation Cargill Foundation		A Employer identification number 41-6020221
Number and street (or P O box number if mail is not delivered to street address) PO Box 5626		B Telephone number (see instructions) 952-742-4311
City or town, state or province, country, and ZIP or foreign postal code Minneapolis, MN 55440-5626		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply	<input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Address change	<input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Amended return <input type="checkbox"/> Name change
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation		D 1. Foreign organizations, check here <input type="checkbox"/>
<input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 138,340,189.00 (Part I, column (d) must be on cash basis.)		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received (attach schedule)				
2 Check <input type="checkbox"/> if the foundation is not required to attach Sch B				
3 Interest on savings and temporary cash investments	86,367.00	86,367.00		
4 Dividends and interest from securities	1,362,456.00	1,362,456.00		
5a Gross rents				
b Net rental income or (loss)				
6a Net gain or (loss) from sale of assets not on line 10	4,764,271.00			
b Gross sales price for all assets on line 6a 19,810,336.00				
7 Capital gain net income (from Part IV, line 2)		4,764,271.00		
8 Net short-term capital gain				
9 Income modifications				
10 a Gross sales less returns and allowances				
b Less Cost of goods sold				
c Gross profit or (loss) (attach schedule)				
11 Other income (attach schedule)	2,422.00	2,422.00		
12 Total. Add lines 1 through 11	6,215,516.00	6,215,516.00		
13 Compensation of officers, directors, trustees, etc.	10,000.00	10,000.00		
14 Other employee salaries and wages				
15 Pension plans, employee benefits				
16a Legal fees (attach schedule)				
b Accounting fees (attach schedule)	20,000.00	20,000.00		
c Other professional fees (attach schedule)	524,710.00	524,710.00		
17 Interest				
18 Taxes (attach schedule) (see instructions)	129,619.00			
19 Depreciation (attach schedule) and depletion				
20 Occupancy				
21 Travel, conferences, and meetings				
22 Printing and publications				
23 Other expenses (attach schedule)	206.00	206.00		
24 Total operating and administrative expenses. Add lines 13 through 23	684,535.00	554,916.00		
25 Contributions, gifts, grants paid	8,560,200.00			9,490,630.00
26 Total expenses and disbursements. Add lines 24 and 25	9,244,735.00	554,916.00		9,490,630.00
27 Subtract line 26 from line 12:				
a Excess of revenue over expenses and disbursements	-3,029,219.00			
b Net investment income (if negative, enter -0-)		5,660,600.00		
c Adjusted net income (if negative, enter -0-).				

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)		Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing			1,479,591.00	3,252,446.00	3,252,446.00
	2 Savings and temporary cash investments					
	3 Accounts receivable ▶					
	Less allowance for doubtful accounts ▶			17,000.00	32,091.00	32,091.00
	4 Pledges receivable ▶					
	Less allowance for doubtful accounts ▶					
	5 Grants receivable					
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)					
	7 Other notes and loans receivable (attach schedule) ▶					
	Less allowance for doubtful accounts ▶					
	8 Inventories for sale or use					
	9 Prepaid expenses and deferred charges					
	10 a Investments - U.S. and state government obligations (attach schedule)					
	b Investments - corporate stock (attach schedule)			111,624,739.00	105,878,497.00	135,055,652.00
	c Investments - corporate bonds (attach schedule)			0.00		
	11 Investments - land, buildings, and equipment basis					
Liabilities	Less accumulated depreciation (attach schedule) ▶					
	12 Investments - mortgage loans					
	13 Investments - other (attach schedule)					
	14 Land, buildings, and equipment basis					
	Less accumulated depreciation (attach schedule) ▶					
	15 Other assets (describe ▶)					
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)			113,121,330.00	109,163,034.00	138,340,189.00
	17 Accounts payable and accrued expenses			148,677.00	150,030.00	
	18 Grants payable			6,580,430.00	5,650,000.00	
	19 Deferred revenue					
Net Assets or Fund Balances	20 Loans from officers, directors, trustees, and other disqualified persons					
	21 Mortgages and other notes payable (attach schedule)					
	22 Other liabilities (describe ▶)					
	23 Total liabilities (add lines 17 through 22)			6,729,107.00	5,800,030.00	
	Foundations that follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.					
	24 Unrestricted					
	25 Temporarily restricted					
	26 Permanently restricted					
	Foundations that do not follow SFAS 117, . . . ▶ <input type="checkbox"/> check here and complete lines 27 through 31.					
	27 Capital stock, trust principal, or current funds					
	28 Paid-in or capital surplus, or land, bldg, and equipment fund					
Net Assets or Fund Balances	29 Retained earnings, accumulated income, endowment, or other funds			106,392,223.00	103,363,004.00	
	30 Total net assets or fund balances (see instructions)			106,392,223.00	103,363,004.00	
	31 Total liabilities and net assets/fund balances (see instructions)			113,121,330.00	109,163,034.00	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	106,392,223.00
2 Enter amount from Part I, line 27a	2	-3,029,219.00
3 Other increases not included in line 2 (itemize) ▶	3	
4 Add lines 1, 2, and 3	4	103,363,004.00
5 Decreases not included in line 2 (itemize) ▶	5	
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	103,363,004.00

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a WELLINGTON MANAGEMENT			P	VARIOUS	VARIOUS
b EAGLE			P	VARIOUS	VARIOUS
c MELLON CAPITAL MANAGEMENT			P	VARIOUS	VARIOUS
d PZENA INVESTMENT MANAGEMENT			P	VARIOUS	VARIOUS
e ALL OTHERS			P	VARIOUS	VARIOUS
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a 102,361.00		71,971.00	30,390.00		
b 2,646,932.00		2,572,575.00	74,357.00		
c 8,002,024.00		5,810,768.00	2,191,256.00		
d 8,782,828.00		7,312,620.00	1,470,208.00		
e 276,192.00		-721,868.00	998,060.00		
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69					
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))		
a			30,390.00		
b			74,357.00		
c			2,191,256.00		
d			1,470,208.00		
e			998,060.00		
2 Capital gain net income or (net capital loss)			<div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; padding-left: 5px;"> If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 </div> <div style="margin-left: 10px;"> 2 </div> </div>		4,764,271.00
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8			<div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; padding-left: 5px;"> If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8 </div> <div style="margin-left: 10px;"> 3 </div> </div>		

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2012	9,480,679.00	123,611,986.00	0.0767
2011	9,484,668.00	127,581,744.00	0.0743
2010	10,417,347.00	124,838,952.00	0.0834
2009	7,107,658.00	113,454,580.00	0.0626
2008	10,510,681.00	123,459,731.00	0.0851
2 Total of line 1, column (d)			2 0.3821
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 0.0764
4 Enter the net value of noncharitable-use assets for 2013 from Part X, line 5			4 131,027,284.64
5 Multiply line 4 by line 3			5 10,010,484.55
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 56,606.00
7 Add lines 5 and 6			7 10,067,090.55
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.			8 9,490,630.00

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary - see instructions)		1	113,212.00
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		2	
3 Add lines 1 and 2		3	113,212.00
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		4	
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	113,212.00
6 Credits/Payments			
a 2013 estimated tax payments and 2012 overpayment credited to 2013	6a	102,500.00	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	102,500.00	
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	10,712.00	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		
11 Enter the amount of line 10 to be Credited to 2014 estimated tax <input type="checkbox"/> Refunded <input type="checkbox"/>	11		

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation <input type="checkbox"/> \$ _____ (2) On foundation managers <input type="checkbox"/> \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers <input type="checkbox"/> \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input type="checkbox"/> MINNESOTA		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation.	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If "Yes," complete Part XIV.		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions).	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions).	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
Website address ► <u>http://www.cargill.com/corporate-responsibility/community-engagement/charitable-giving/headquarters</u>				
14	The books are in care of ► <u>MARK MURPHY</u> Telephone no ► <u>952-742-4311</u>			
	Located at ► <u>PO BOX 5626, MINNEAPOLIS, MN</u> ZIP+4 ► <u>55440-5626</u>			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here	15		
and enter the amount of tax-exempt interest received or accrued during the year.		► <u>15</u>		
16	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign country ►				X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days).	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?		
Organizations relying on a current notice regarding disaster assistance check here		<input type="checkbox"/>
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2013?		
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2013?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If "Yes," list the years ►		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2013)		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013?		X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No
- (2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No
- (3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions) ☐ Yes ☒ No
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ **5b**Organizations relying on a current notice regarding disaster assistance check here ☐**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ **6b**

If "Yes" to 6b, file Form 8870

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ **7b****Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1** List all officers, directors, trustees, foundation managers and their compensation (see instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SCHEDULE ATTACHED		10,000.00		

2 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000 ☐

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services		▶

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 NONE	
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

	Amount
1 NONE	
2	
All other program-related investments See instructions	
3 NONE	
Total. Add lines 1 through 3	▶

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes.		
a	Average monthly fair market value of securities	1a	132,659,131.00
b	Average of monthly cash balances	1b	363,493.00
c	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	133,022,624.00
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	133,022,624.00
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,995,339.36
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	131,027,284.64
6	Minimum investment return. Enter 5% of line 5	6	6,551,364.23

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	6,551,364.23
2a	Tax on investment income for 2013 from Part VI, line 5	2a	113,212.00
b	Income tax for 2013. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	113,212.00
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	6,438,152.00
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	6,438,152.00
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	6,438,152.00

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	9,490,630.00
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4.	4	9,490,630.00
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions).	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	9,490,630.00

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
1 Distributable amount for 2013 from Part XI, line 7				6,438,152.00
2 Undistributed income, if any, as of the end of 2013:				
a Enter amount for 2012 only				
b Total for prior years 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2013				
a From 2008 4,395,132.00				
b From 2009 1,483,179.00				
c From 2010 4,273,648.00				
d From 2011 3,226,352.00				
e From 2012 3,378,373.00				
f Total of lines 3a through e	16,756,684.00			
4 Qualifying distributions for 2013 from Part XII, line 4 ▶ \$ 9,490,630.00				
a Applied to 2012, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2013 distributable amount				6,438,152.00
e Remaining amount distributed out of corpus	3,052,478.00			
5 Excess distributions carryover applied to 2013 (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	19,809,162.00			
b Prior years' undistributed income Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable amount - see instructions				
e Undistributed income for 2012 Subtract line 4a from line 2a Taxable amount - see instructions				
f Undistributed income for 2013 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions)	4,395,132.00			
8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions)				
9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a	15,414,030.00			
10 Analysis of line 9				
a Excess from 2009 1,483,179.00				
b Excess from 2010 4,273,648.00				
c Excess from 2011 3,226,352.00				
d Excess from 2012 3,378,373.00				
e Excess from 2013 3,052,478.00				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2013, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section

4942(j)(3) or 4942(j)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

Tax year	Prior 3 years				(e) Total
	(a) 2013	(b) 2012	(c) 2011	(d) 2010	
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed	9,490,630.00				9,490,630.00
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	9,490,630.00				9,490,630.00
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test - enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i).					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties).					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization.					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

STATEMENT ATTACHED

b The form in which applications should be submitted and information and materials they should include

STATEMENT ATTACHED

c Any submission deadlines:

STATEMENT ATTACHED

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors.

STATEMENT ATTACHED

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

<div>Recipient</div> <div>Name and address (home or business)</div>	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year STATEMENT ATTACHED				9,490,630.00
Total			▶ 3a	9,490,630.00
b Approved for future payment STATEMENT ATTACHED				5,650,000.00
Total			▶ 3b	5,650,000.00

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated

Enter gross amounts unless otherwise indicated		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount		
1 Program service revenue						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments						
4 Dividends and interest from securities			14	1,448,823.00		
5 Net rental income or (loss) from real estate						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property .						
7 Other investment income						
8 Gain or (loss) from sales of assets other than inventory			18	4,764,271.00		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory . . .						
11 Other revenue a MISC INCOME			14	2,422.00		
b _____						
c _____						
d _____						
e _____						
12 Subtotal Add columns (b), (d), and (e)				6,215,516.00		
13 Total. Add line 12, columns (b), (d), and (e)				13	6,215,516.00	

(See worksheet in line 13 instructions to verify calculations)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

- | | | | |
|--|--|-----|----|
| <p>1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?</p> <p>a Transfers from the reporting foundation to a noncharitable exempt organization of:</p> <p>(1) Cash</p> <p>(2) Other assets</p> <p>b Other transactions.</p> <p>(1) Sales of assets to a noncharitable exempt organization</p> <p>(2) Purchases of assets from a noncharitable exempt organization</p> <p>(3) Rental of facilities, equipment, or other assets</p> <p>(4) Reimbursement arrangements</p> <p>(5) Loans or loan guarantees</p> <p>(6) Performance of services or membership or fundraising solicitations</p> <p>c Sharing of facilities, equipment, mailing lists, other assets, or paid employees</p> <p>d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.</p> | | Yes | No |
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[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☐ No

- b** If "Yes," complete the following schedule

[illegible]

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

**Sign
Here**

Signature of officer or trustee

5/5/2014
Date

► Corporate Vice-President

May the IRS discuss this return with the preparer shown below (see instructions)? ☐ Yes ☐ No

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	Firm's name ▶			Firm's EIN ▶	
	Firm's address ▶			Phone no.	

THE CARGILL FOUNDATION**ATTACHMENT TO FORM 990-PF
CALENDAR YEAR ENDED 12/31/13****PART I, COLUMN (a):****\$****LINE 11 - OTHER INCOME:**

Miscellaneous

2,422**LINE 16 (c) - OTHER PROFESSIONAL FEES:**

CONSULTING FEES	22,356
MELLON TRUST CO	92,231
EAGLE MANAGEMENT	142,008
PZENA INVESTMENT	86,484
SPRUCEGROVE INVESTMENT	62,927
WELLINGTON TRUST	107,809
GARDNER LEWIS MANAGEMENT	2
STATE STREET MANAGEMENT	10,893

Total

524,710**LINE 18 - TAXES:**

Federal Excise Tax Accrual

129,619**LINE 23 - OTHER EXPENSES:**

Miscellaneous Expense

206

Total

206

THE CARGILL FOUNDATION**ATTACHMENT TO FORM 990-PF
CALENDAR YEAR ENDED 12/31/13**

The Cargill Foundation began accounting for its portfolio investments under the market value method for book purposes in 1988. Prior to 1988, the Foundation valued all investments at cost per books

Amounts reported on Part I, Column a, and Part II, Column b, represent year-end book amounts restated to the cost basis. A reconciliation of the amounts reported as book income and book balance sheets in Parts I and II to book income per the financial statement follows.

Income per Books (Financial Statement)

Book Income/(Loss)	21,329,538
Less: Grants Paid	(8,560,200)
Add Contributions Received	<u>0</u>

Income per Financial Statement	12,769,338
--------------------------------	------------

Reverse Unrealized Gain/(Loss) on Investment Portfolio Recorded on Financial Statement	(15,798,557)
---	--------------

Net Income, Form 990-PF, Part I Line 27a, Column (a)	<u>(3,029,219)</u>
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THE CARGILL FOUNDATIONATTACHMENT TO FORM 990-PF
CALENDAR YEAR ENDED 12/31/13

<u>PART II, LINE 10a, 10b, 10c - Investments</u>	2013	
	<u>Book Value</u>	<u>Fair Market Value</u>
3M CO	156,256	252,450
ABBOTT LABORATORIES	192,441	242,437
ACI MULTI STRATEGY MARKET	877,776	1,052,002
ALTERA CORP	238,799	214,573
AMERICAN INTERNATIONAL GROUP I	327,614	557,721
ANADARKO PETROLEUM CORP	189,975	190,368
AON CORP	653,058	1,117,834
AQR GBL ASST OFFSHORE FUND	1,750,000	1,602,506
ASSURANT INC	320,596	602,308
AURELIUS CAPITAL MANAGEMENT	800,000	1,062,810
AVNET INC	396,500	689,219
BAKER HUGHES INC	421,346	542,930
BANK OF AMERICA CORP	601,521	388,082
BECTON DICKINSON AND CO	226,990	328,708
BERKSHIRE HATHAWAY INC	943,065	1,363,440
BLUE TREND	1,000,000	851,939
BP PLC	640,840	709,366
BREXAN HOWARD FUND LIMITED	1,154,852	1,671,351
BRIDGEWATER PURE ALPHA FUND I	915,634	1,402,739
BROOKSIDE CAP PARTNERS FD II	1,500,000	1,636,449
BROOKSIDE II CAYMAN FD	5,000,000	5,478,544
CF DAILY VALUED STOCK INDEX	91,614	138,647
CIGNA CORPORATION COM	407,888	457,083
CITIGROUP INC	204,342	407,709
COCA-COLA CO	541,114	685,746
COMCAST CORP	262,648	618,512
CONSTELLATION BRANDS INC	307,551	513,774
CQS CONV & QUANT	803,371	982,528
DISH NETWORK CORP	324,521	486,528
DOUBLE BLACK DIAMOND C	1,124,413	1,717,004
ECOLAB INC	481,043	1,000,992
EXXON MOBIL CORP	199,565	298,540
FIDELITY NATIONAL INFORMATION	238,429	456,280
GENERAL MOTORS CO	329,648	385,200
GOLDEN TREE HIGH YIELD FUND	794,741	969,283
GOLDMAN SACHS GROUP INC/THE	657,068	895,163
GOOGLE INC	356,817	739,669
HEWLETT-PACKARD CO	886,761	850,592
HOSPITALITY PROPERTIES TRUST	262,424	310,169
INDUS ASIA	800,000	944,886
ING US INC	218,050	365,560
INTERPUBLIC GROUP OF COS INC	401,914	576,578
INVESCO LTD	305,618	450,450
JP MORGAN CHASE & CO	279,137	426,904
LABORATORY CORP OF AMERICA	254,794	267,257
LEGG MASON INC	457,269	631,547
LIBERTY GLOBAL INC	347,059	843,200
LOEWS CORP	417,696	511,344
LUXOR CAPITAL PARTNERS	1,000,000	1,217,737
METLIFE INC	261,798	461,016
MICROSOFT CORP	1,106,830	1,497,335
MONDELEZ INTERNATIONAL INC	370,332	582,450
MORGAN STANLEY	794,841	1,345,344

THE CARGILL FOUNDATIONATTACHMENT TO FORM 990-PF
CALENDAR YEAR ENDED 12/31/13

PART II, LINE 10a, 10b, 10c - Investments	2013	
	Book Value	Fair Market Value
NESTLE SA	364,067	455,229
NEWS CORP/NEW	209,538	282,464
NEWS CORP/NEW CLASS B	329,345	352,588
NOBLE ENERGY INC	482,244	762,832
NORTEL NETWORKS CORP	-	0
OMNICOM GROUP INC	237,889	472,250
ON SEMICONDUCTOR CORP	43,663	47,495
ORACLE CORP	1,578,733	2,021,085
OWENS CORNING	381,632	447,920
OZ MASTER FUND	1,182,829	2,021,939
PARKER HANNIFIN CORP	315,461	411,648
PARTNERRE HLDGS LTD BERMUDA	231,530	334,740
PEPSICO INC	450,606	572,286
PERSHING SQUARE	1,000,000	1,203,381
PERSHING SQUARE INT'L LTD	3,000,000	3,616,212
PIMCO TOTAL RETURN FUND	28,479,560	28,421,789
PLATINUM US TAX-EXEMPT FD	4,000,000	4,854,223
PNC FINANCIAL SERVICES GROUP I	352,732	424,363
PRAXAIR INC	476,696	650,150
ROYAL DUTCH SHELL PLC	510,006	523,600
SAMLYN ONSHORE FUND LP FFC	1,100,000	1,495,761
SANSAR CAPITAL LTD	627	2,431
SILVER POINT CAP OFFSHORE FD	753,817	1,777,829
SPRUCEGROVE DEL TST INTL INV	5,295,919	9,389,845
SSGA EMERGING MARKETS CTF FUND	4,279,033	4,416,730
STAPLES INC	423,728	467,961
STATE STREET CORP	209,234	365,115
STEADFAST	1,250,000	1,683,259
SUPERIOR ENERGY SERVICES INC	622,142	643,962
TACONIC	1,350,000	1,777,475
TE CONNECTIVITY LTD	129,986	311,372
THERMO FISHER SCIENTIFIC INC	299,305	590,155
TRW AUTOMOTIVE HOLDINGS CORP	259,054	262,225
TWENTY FIRST CENTURY FOX INC	328,580	868,699
UBS AG SHS NEW	327,989	397,031
UBS OCONNOR GLOBAL FUND	159,904	41,266
UNITED HEALTH GROUP INC	352,974	700,290
URS CORP	382,082	447,766
VICIS CAPITAL FUND (INTL)	358,634	42,588
VIKING GLOBAL EQUITIES III LTD	1,050,000	1,767,764
WAL-MART STORES INC	519,165	747,555
WOODBINE	1,000,000	1,071,985
WR BERKLEY CORP	217,331	342,781
WTC EMERGING COMPANIES	7,985,908	13,574,815
Total	105,878,497	135,055,652

THE CARGILL FOUNDATION**ATTACHMENT TO FORM 990-PF
CALENDAR YEAR ENDED 12/31/13****PART II - BALANCE SHEET, LINE 29, PAID-IN CAPITAL, COLUMN (b):****\$**

Balance Sheet Retained Earnings per Financial Statement at December 31,	2013	132,540,159	132,540,159
Less: Write-up/down of investments from Cost to Market at January 1, 2013			(13,378,598)
Common Stock		13,378,598	
Fixed Income Securities		<u>0</u>	
Total write-up/down		13,378,598	
Reverse Financial Statement Net Earnings for	2013		(12,769,338)
Add Book Income per Part I, Line 27, Column (a)			<u>(3,029,219)</u>
Paid-in Capital or Capital Surplus Part II, Line 29, Column (b)			<u>103,363,004</u>

THE CARGILL FOUNDATION

ATTACHMENT TO FORM 990-PF
CALENDAR YEAR ENDED 12/31/13

PART VIII, LINE 1 - INFORMATION ABOUT OFFICERS AND DIRECTORS:

<u>NAME AND ADDRESS</u>	<u>TITLE & TIME DEVOTED TO POSITION</u>	<u>\$ COMPENSATION</u>	<u>CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS</u>	<u>EXPENSE ACCOUNT, OTHER ALLOWANCES</u>
Robbin S. Johnson Box 5626 Minneapolis, MN 55440	President Time: Less than one hour per week	-0-	-0-	-0-
Terri Barrelro Box 5626 Minneapolis, MN 55440	Vice President Time: Less than one hour per week	\$10,000	-0-	-0-
Martha MacMillan Box 5626 Minneapolis, MN 55440	Vice President Time: Less than one hour per week	-0-	-0-	-0-
Marianne Short Box 5626 Minneapolis, MN 55440	Vice President Time: Less than one hour per week	-0-	-0-	-0-
Scott Portnoy Box 5626 Minneapolis, MN 55440	Vice President Time: Less than one hour per week	-0-	-0-	-0-
Chris Roberts Box 5626 Minneapolis, MN 55440	Vice President Time: Less than one hour per week	-0-	-0-	-0-
Laura Witte Box 5626 Minneapolis, MN 55440	Vice President Time: Less than one hour per week	-0-	-0-	-0-
	TOTALS	<u><u>\$10,000</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

E.I. # 41-6020221

THE CARGILL FOUNDATION

**ATTACHMENT TO FORM 990-PF
CALENDAR YEAR ENDED 12/31/13**

PART XV. SUPPLEMENTARY INFORMATION, LINE 2 a :

Information regarding contributions, grants, gifts, loans,
scholarships, etc., should be directed to:

The Cargill Foundation
Box 5650
Minneapolis, MN 55440-5632
Attn: Mark Murphy
Phone: (952) 742-4311

The Cargill Foundation - Arts/Culture General Operating Support

Organization Information

The deadline to submit your General Operating request to the Cargill Foundation is June 10, 2013.

Legal Name of Organization

As stated on 501c3 letter, Form 990, or Certificate of Charitable Organization Registration

Other known name of Organization

Only if different from Legal Name

Organization Federal Tax ID#

Mailing Address

City State
<Select One>

Zip Code

Phone Number

Enter as: (xxx/xxx-xxxx)

Organization Website

Organization's Purpose and Mission

Attach your Organization Current Year Annual Budget

Attach a List of Current Board Members

Head of Organization
(Example President/CEO, Chairman etc.)

Prefix
<Select One>

First Name Last Name

Title

E-mail

Telephone Number Extension

Primary Contact for this Request

Prefix
<Select One>

First Name Last Name

Title

E-mail

Telephone Number Extension

Request Information

The general operating support you are seeking is for what fiscal year or time frame?

What were your organization's accomplishments for this past year?

Word limit is 300

What were your organization's major challenges this past year?

Word limit is 300

What exciting opportunities lie ahead for your organization? *(Please include any significant changes that you anticipate)*

Word limit is 300

The Cargill Foundation Early Childhood Nutrition Planning Grant Application

Organization Information

The Cargill Foundation Early Childhood Nutrition Planning Grant Application

Legal Name of Organization

As stated on 501c3 letter, Form 990. If your organization is a school, please list the name of the entity that would receive funding. i.e. the School District versus the School

Other known name of organization

Only if different from Legal Name. In the case of a school, include individual school name

Federal Tax ID Number

Format as xx-xxxxxxx

Organization Mailing Address

City State Postal Code
<Select One>

Organization Website

Organization Phone Number

Primary Organization Contact

First Name Last Name

Title

E-mail

Telephone Number Extension

Primary Contact for this Request

First Name Last Name

Title

E-mail

Telephone Number Extension

Please provide your organization's overview and mission statement.
Word limit is 300

Proposal Information

ORGANIZATION BACKGROUND AND NUTRITION PROPOSAL INFORMATION

What is the focus area of the proposed early childhood nutrition program or initiative?
(Please select all that apply)

If you selected **Other** in the above question, please specify focus area.

Provide the title of the program or initiative for which you are requesting a planning grant.

Word limit is 50

Give a brief description of the early childhood nutrition program or initiative your organization proposes to further develop with a planning grant.

Word limit is 300

Describe any cursory goals, objectives and expected impacts of the early childhood nutrition program or initiative your organization proposed to further develop with this planning grant.

Word limit is 300

How do you plan to measure the impact of your nutrition program or initiative?

Word limit is 300

DEMOGRAPHIC INFORMATION

What is the total number of children directly served by your organization annually?

(Enter number only - Ex. 1000)

How many program participants could you foresee being involved in a program or initiative your organization develops as a result of this planning grant?

Enter number only - Ex 200)

What is the ethnic breakdown of the primary student population that your program serves?

(Select all that apply)

If you selected **Other** in the above question, please specify ethnic breakdown.

Select the county/counties that your program or initiative serves.
(Select all that apply)

LOGIC MODEL

The logic model is a snapshot of your program theory and its anticipated outcomes.
This is a required component of your early childhood nutrition planning grant application.
Please [click here to download the Logic Model template](#).
To review The Cargill Foundation Logic Model Guidelines, [click here](#).

Attach the Logic Model.

FUNDING AND BUDGET INFORMATION

What is your organization's total annual operating budget?
(Do not include \$ sign - ex. 20,000)

What is the overall budget for the project or initiative?

What is the total amount you are requesting?
(Do not include \$ sign - (ex 5,000). Please Note: Dollar amount is not to exceed \$10,000

How will the expenses built into this planning grant assist you in further developing your early childhood nutrition program or initiative? Please provide a brief narrative description for each expense.
Word limit is 300

Attach the budget for the program or initiative.
[Click here for The Cargill Foundation's program budget sample templates for your use or reference](#)

The Cargill Foundation Early Childhood Nutrition Full Proposal Application

Organization Information

The Cargill Foundation Early Childhood Nutrition Full Proposal

Legal Name of Organization

As stated on 501(c)(3) letter or Form 990. If you are a school, please list the name of the entity that would receive the funding, i.e. the school district verses the school.

Other known name of organization

Only if different from Legal Name. In the case of a school, include individual school name if you have listed your District above.

Federal Tax ID Number

Format as xx-xxxxxxx

Organization Mailing Address

City State Postal Code

Organization Phone Number

Organization Fax Number

Organization Website

Primary Organization Contact

First Name Last Name

Title

E-mail

Office Phone Extension

Primary Request Contact

First Name Last Name

Title

E-mail

Office Phone Extension

Organization overview and mission statement.
Word limit is 300

Proposal Information

EARLY CHILDHOOD NUTRITION PROGRAM INFORMATION

Title of the program for which you are requesting a grant.

Description of your organization's existing or proposed early childhood nutrition program.

Select the focus area(s) of the proposed early childhood nutrition program.
(Select all that apply)

If you selected **Other** in the above question, please specify focus area.
Word limit is 20

Describe the goals, objectives and expected impact of your early childhood nutrition program.
Word limit is 300

How will you accomplish the goals and objectives listed above?
Word limit is 300

How will you measure the impact of this program and who will be involved (staff, consultants, board of directors, ect.) in evaluating the success of the program?
Word limit is 300

Describe the opportunities, challenges, issues, or community need that your early childhood nutrition program/initiative addresses.
Word limit is 300

How will this program improve early childhood nutrition?
Word limit is 200

DEMOGRAPHIC INFORMATION

Total number of children directly served by your organization annually.

(Enter number only - Ex. 1000)

Number of program participants involved in this program.

(Enter number only - Ex. 200)

Ethnic breakdown of the primary student population that your program serves.

(Select all groups that apply, percentages not required)

If you selected **Other** in the above question, please specify ethnic breakdown.

Age group primarily impacted by your activities.

(Select all that apply)

Greater Twin Cities Metro area(s) in which your organization is located and/or serving populations.

(Select all that apply)

LOGIC MODEL

The logic model is a snapshot of your program theory and its anticipated outcomes.

This is a required component of your early childhood nutrition planning grant application.

Please click [here](#) to download the Logic Model template.

To review The Cargill Foundation Logic Model Guidelines, click [here](#).

Upload your organization's Logic Model

FUNDING AND BUDGET INFORMATION

What is your total annual operating budget?

(Do not include \$ sign - Ex. 20,000)

What is the total amount you are requesting?

(Do not include \$ sign - (ex 5,000). Please Note: Dollar amount is not to exceed \$100,000)

What percentage of your budget goes toward administrative expenses vs. program operation expenses?

(Ex. 20%)

Is this request more than 40% of the program budget?

Who are your new and current funders and what level is their financial support?

Word limit is 300

To ensure sustained success of your early childhood nutrition program, what is your long-term funding strategy?

word limit is 300

Upload your program budget

Click [here](#) for The Cargill Foundation's program budget sample templates for your use or reference.

Upload your organizational budget

Click [here](#) for The Cargill Foundation's organization budget sample templates for your use or reference.

The Cargill Foundation New Grant Application Education

ORGANIZATION AND CONTACT INFORMATION

ORGANIZATION INFORMATION

Organization Federal Tax ID#

Organization Name

Acronyms or other names by which organization is known

Mailing Address

City

State Zip Code
<Select One>

Telephone Number
(xxx/xxx-xxxx format)

Fax Number
(xxx/xxx-xxxx format)

Organization Website

CONTACT INFORMATION

Executive Director's First Name Last Name

E-mail

Telephone Number
(xxx/xxx-xxxx format)

Primary Contact Person for this Request - First Name Last Name

Title

E-mail

Telephone Number
(xxx/xxx-xxxx format)

PROGRAM OVERVIEW AND OUTCOMES

PROGRAM OVERVIEW

1. State the program name and a brief statement describing the program.
(Please limit your answer to 2 sentences, word limit is 100 characters. More detail can be provided in the next question)

2. Please provide more details about the project and its activities in relation to this grant request.
Word limit is 300 words.

3. What is the mission, goals, and objectives of your organization and the program(s) that you are seeking financial support.
Word limit is 300 words.

4. Describe the community conditions, needs and/or barriers that your program is addresses.
Word limit is 300 words.

5. What are the primary activities of this program and what is the frequency of these activities? (Example: tutoring 5hrs/wk)
Word limit is 300 words.

6. How many program participants will be involved in this program?
(Enter number only - Example 1000)

7. What is the ethnic background of the participants that your program serves?
Please fill in all that apply and including percentages served. (Ex. Latino 25%, African American 21%, etc.) Word limit is 300 words.

PROGRAM OUTCOMES

1. How does this program align within the areas of STEM (Science, Technology, Engineering and Mathematics)?
Word limit is 300 words.

2. How does your program's activity narrow the Achievement Gap?
Word limit is 300 words.

3. What are the benefit/outcomes that the participants will receive as a result of participating in this program?
Word limit is 300 words.

4. What long term funders have discontinued their funding from your organization/program in the past year and why?

FUNDING AND BUDGET INFORMATION

REQUESTED FUNDS

1. What is the total amount you are requesting?

Do not include \$ sign (20,000)

2. Over how many months
(Enter as 12, 24, 36 etc.)

FUNDRAISING & BUDGET INFORMATION

1. Describe your fundraising goals for this program and what you have raised against the goal?

Word limit is 300 words.

2. What percentage of your budget goes towards administrative expenses vs. program operation expenses?

3. Who are your new and current funders and what level is their financial support?

THE CARGILL FOUNDATION – 2013 GUIDELINES

The Cargill Foundation is Cargill's giving entity in the Twin Cities headquarters community. In order to qualify for funding, non-profit organizations and programs must be located in and serve the Twin Cities Metropolitan area.

The mission of The Cargill Foundation is to prepare the next generation for success in school, work, and life.

Focus areas

The Cargill Foundation supports two key areas:

- Education for children K-12
- Early childhood nutrition pre-kindergarten through sixth grade (new)

Education focus area: funding supports programs that take place during the school day, typically within the classroom. The Cargill Foundation is committed to funding programs that close the achievement gap and improve early childhood education. The programs the Foundation supports are often rigorous, curriculum-driven and embedded in the other areas of learning at the school or district levels

Early childhood nutrition focus area: the Cargill Foundation is committed to prioritizing and improving early childhood nutrition education and educational outcomes through a research-based approach targeting key gaps that tie closely to our global strategic focus of food security.

The application deadline is December 1, 2013 at 11:59PM CST

Guidelines

Organizations of interest

- Nonprofits with experience in developing childcare nutrition curriculum.
- Nonprofits that provide childcare as one of multiple programs or services.
- Nonprofits that provide technical assistance, training, and other services to childcare sites and/or networks.
- Community organizations serving populations with a high proportion of youth ages 2-12.
- Food and nutrition initiatives seeking to integrate or expand into the childcare environment.
- Sponsors of the Child and Adult Care Food Program (CACFP).

Organizations must

- Be a registered nonprofit and have a current 501(c)(3) public charity status from the Internal Revenue Service (IRS), be a school or a unit of government.
- Support programming and/or initiatives specific to early childhood nutrition primarily serving low-income youth ages 2-12.
- Serve the geographic area in the Greater Twin Cities Metropolitan area (defined as Hennepin, Ramsey, Anoka, Washington, Carver, Dakota, and Scott counties). The Cargill Foundation traditionally funds organizations serving populations in Minneapolis and its northern and western suburbs, which is still an interest for the Foundation. For the purposes of this pilot, proposals will be accepted from organizations located in the greater Twin Cities Metro Area .

Organizations NOT Eligible

The Cargill Foundation will target programs that align within its giving guidelines. The Foundation will **NOT** support the following types of projects or programs for this pilot:

- Basic social services
- Health services
- Policy advocacy
- Conferences, events, dinners, including attendance or travel
- Capital campaigns or endowments
- Individuals

Proposals of interest

The Cargill Foundation invites proposals to improve early childhood nutrition, with interest in improving nutrition in the childcare environment. This new focus is a natural expansion of the Foundation's commitment to funding programs that help to close the achievement gap, eliminate barriers to educational success, and improve early childhood education.

Priority applications will target low-income youth Pre-K to 6th grade (ages 2-12) that intersect or integrate early childhood nutrition programming with existing or new early childhood nutrition education activities. Proposals of interest should focus on at least one of the two priorities below:

1. Developing or delivering hands-on nutrition education programs. This includes but is not limited to projects that improve:

- Parent engagement
- Staff training regarding nutrition
- Nutrition curriculum development
- Procurement and preparation of low-cost, nutritious foods

2. Retaining and/or increasing participation amongst childcare providers in the Child and Adult Care Food Program (CACFP).

Multi-level projects that target and impact a combination of children, families, providers, institutions, and the broader community as opposed to just one of these groups is preferred.

- Example: A project proposing to do parent engagement on nutrition (family level) and expand nutrition training for childcare staff (provider level) is preferred to groups proposing to do either one of these activities individually.

Application Process

Recognizing that this is a relatively new area of funding for the Foundation, potential applicants may submit a Planning Grant or Full Proposal:

- **Planning Grants** are pilot grants will be awarded in amounts not to exceed \$10,000. This pilot grant will enable the development of an early childhood nutrition program or initiative that is not yet fully formed (i.e. requires additional research and/or resources, pilot testing, budget etc.). Organizations applying for planning grants are expected to develop and test their program idea/initiative to be considered for a full proposal in 2014.
- **Full Proposals** are grants that will be awarded in amounts not to exceed \$100,000. Full proposals submitted by organizations with existing programs targeted at early childhood nutrition and/or who have fully formed concepts that are ready for implementation (complete with program activities, budget, outcomes, evaluation plans, logic model, etc.).

After reviewing the giving guidelines and criteria for the planning grant and full proposal criteria, select the application process your organization seeks to be considered for. Organizations will only be permitted to apply for the full proposal application **OR** the planning grant application.

Planning Grant eligibility

If your organization fits the criteria for The Cargill Foundation Early Childhood Nutrition Planning Grant, please start the process by taking the [Planning Grant Eligibility Quiz](#).

Full Proposal eligibility

If your organization fits the criteria for The Cargill Foundation Early Childhood Nutrition Full Proposal, please start the process by taking the [Full Proposal Eligibility Quiz](#).

Click here to [access an application you have started and not yet submitted or to view your online account](#).

THE CARGILL FOUNDATION
EIN 41-6020221
2013 GRANTS PAID REPORT
FOR THE CALENDAR YEAR ENDED 12/31/2013

<u>Payee Organization</u>	<u>Payee Address</u>	<u>Payment Amount</u>	<u>Purpose</u>	<u>Relationship</u>	<u>Status</u>
Academia Cesar Chavez Charter School	1800 Ames Avenue St Paul, MN 55119 111 Third Ave. S Suite 5	\$10,000	Program/Project	NONE	PC
Achieve Minneapolis	Minneapolis, MN 55401 111 Third Ave. S Suite 5	\$342,000	Program/Project	NONE	PC
Achieve Minneapolis	Minneapolis, MN 55401 111 Third Ave. S Suite 5	\$350,000	Program/Project	NONE	PC
Achieve Minneapolis	Minneapolis, MN 55401 111 Third Ave. S Suite 5	\$360,209	Program/Project	NONE	PC
Achieve Minneapolis	Minneapolis, MN 55401 345 Washington St	\$578,496	Program/Project	NONE	PC
Arts Partnership	St. Paul, MN 55102 690 Jackson Street	\$250,000	Capital	NONE	PC
Boys & Girls Clubs of the Twin Cities	St. Paul, MN 55130 1915 Chicago Avenue	\$75,000	Program/Project	NONE	PC
Centro Cultural Chicano	Minneapolis, MN 55404 450 N Syndicate St Ste 200	\$75,000	Program/Project	NONE	PC
College Possible	Saint Paul, MN 55104 404 South Eighth Street	\$250,000	Capital	NONE	PC
Greater Twin Cities United Way	Minneapolis, MN 55404-1084 404 South Eighth Street	\$50,000	Program/Project	NONE	PC
Greater Twin Cities United Way	Minneapolis, MN 55404-1084 818 South Second Street	\$1,300,000	General Operating	NONE	PC
Guthrie Theater Foundation	Minneapolis, MN 55415 1300 Olson Memorial Highway	\$45,000	General Operating	NONE	PC
Harvest Preparatory School	Minneapolis, MN 55411 701 Park Avenue	\$500,000	Program/Project	NONE	PC
Hennepin Health Foundation	Minneapolis, MN 55415 3400 Park Ave	\$75,000	Program/Project	NONE	PC
Joyce Preschool	Minneapolis, MN 55407 3400 Park Ave	\$10,000	Program/Project	NONE	PC
Joyce Preschool	Minneapolis, MN 55407	\$80,000	Program/Project	NONE	PC
Metropolitan Alliance of Connected Communities	414 South 8th Street minneapolis, minnesota 55404	\$75,000	Program/Project	NONE	PC
Minneapolis - St. Paul Regional Economic Development Partnership	400 Robert St N, Ste 1520 Saint Paul, MN 55101	\$150,000	Program/Project	NONE	PC

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Minneapolis Institute of Arts	2400 Third Avenue South Minneapolis, MN 55404	\$65,000	General Operating	NONE	PC
Minnesota Children's Museum	10 W. 7th Street St. Paul, MN 55102	\$20,000	General Operating	NONE	PC
Minnesota Council of Nonprofits	2314 University Avenue W., Suite 20 St. Paul, MN 55114	\$7,500	General Operating	NONE	PC
Minnesota Council on Foundations	100 Portland Avenue South, Suite 225 Minneapolis, MN 55401-2575	\$5,000	Program/Project	NONE	PC
Minnesota Council on Foundations	100 Portland Avenue South, Suite 225 Minneapolis, MN 55401-2575	\$37,500	General Operating	NONE	PC
Minnesota Historical Society	345 Kellogg Blvd. W. St. Paul, MN 55102	\$25,000	General Operating	NONE	PC
Minnesota Indian Women's Resource Center	2300 15th Ave So. Minneapolis, MN 55404	\$10,000	Program/Project	NONE	PC
Minnesota Orchestral Association	1111 Nicollet Mall Minneapolis, MN 55403	\$50,000	General Operating	NONE	PC
Minnesota Public Radio	480 Cedar Street Saint Paul, MN 55101	\$65,000	General Operating	NONE	PC
Minnesota Zoo Foundation	13000 Zoo Boulevard Apple Valley, MN 55124	\$45,000	General Operating	NONE	PC
Parent Aware for School Readiness	2021 E. Hennepin Ave, #250 Minneapolis, MN 55413	\$250,000	Program/Project	NONE	PC
Penumbra Theatre Company, Inc.	270 North Kent Street Saint Paul, MN 55012	\$20,000	General Operating	NONE	PC
Perspectives, Inc.	3381 Gorham Ave. St. Louis Park, MN 55318	\$95,000	Program/Project	NONE	PC
Pillsbury United Communities	125 West Broadway Ave, Suite 130 Minneapolis, MN 55411	\$75,000	Program/Project	NONE	PC
Project Lead the Way	3939 Priority Way South Drive, Suite 200 Indianapolis, IN 46240-3835	\$74,725	Program/Project	NONE	PC
Providers Choice, Inc.	10901 Red Circle Drive Suite 100 Minnetonka, MN 55343	\$90,000	Program/Project	NONE	PC
Science Museum of Minnesota	120 W. Kellogg Blvd. St. Paul, MN 55102	\$40,000	General Operating	NONE	PC
Science Museum of Minnesota	120 W. Kellogg Blvd. St. Paul, MN 55102	\$550,000	Program/Project	NONE	PC
Search Institute	615 First Avenue NE, Suite 125 Minneapolis, MN 55413	\$25,000	Program/Project	NONE	PC

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Second Harvest Heartland	1140 Gervais Ave. St Paul, MN 55109	\$500,000	Program/Project	NONE	PC
St. David's Center for Child and Family Development	3395 Plymouth Road Minnetonka, MN 55305	\$75,000	Program/Project	NONE	PC
St. David's Center for Child and Family Development	3395 Plymouth Road Minnetonka, MN 55305 6425 W 33rd Street	\$250,000	Capital	NONE	PC
St. Louis Park Schools Dist 283	St Louis Park, MN 55426 408 Saint Peter Street Third Floor	\$150,000	Program/Project	NONE	PC
St. Paul Chamber Orchestra Society	Saint Paul, MN 55102 1111 Mainstreet Hopkins	\$20,000	General Operating	NONE	PC
Stages Theatre Company	Hopkins, MN 55343 401 2nd Ave N, #200	\$100,200	Program/Project	NONE	PC
Teach For America Twin Cities	Minneapolis, MN 55401 800 IDS Center 80th South Eight Street	\$100,000	Program/Project	NONE	PC
The Minneapolis Foundation	Minneapolis, MN 55402 800 IDS Center 80th South Eight Street	\$15,000	Program/Project	NONE	PC
The Minneapolis Foundation	Minneapolis, MN 55402 620 North First Street	\$25,000	Program/Project	NONE	PC
The Minnesota Opera Company	Minneapolis, MN 55401 10 Yorkton Court	\$20,000	General Operating	NONE	PC
Think Small®	Saint Paul, MN 55117 3001 4th Street, SE	\$75,000	Program/Project	NONE	PC
Twin Cities Habitat for Humanity	Minneapolis, MN 55414 172 East Fourth Street	\$200,000	Capital	NONE	PC
Twin Cities Public Television	St. Paul, MN 55101 172 East Fourth Street	\$100,000	General Operating	NONE	PC
Twin Cities Public Television	St. Paul, MN 55101	\$250,000	General Operating	NONE	PC
University of Minnesota Foundation	McNamara Alumni Center University of Minnesota Gateway 200 Oak Street SE., Suite 500 Minneapolis, MN 55455-2010	\$75,000	Program/Project	NONE	PC
University of Minnesota Foundation	McNamara Alumni Center University of Minnesota Gateway 200 Oak Street SE., Suite 500 Minneapolis, MN 55455-2010 2900 Fremont Ave N #107	\$250,000	Capital	NONE	PC
Urban Baby Inc.	Minneapolis, MN 55411	\$75,000	Program/Project	NONE	PC

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Urban Ventures Leadership Foundation	3041 Fourth Avenue South Minneapolis, MN 55408	\$95,000	Program/Project	NONE	PC
Walker Art Center	1750 Hennepin Avenue Minneapolis, MN 55403	\$40,000	General Operating	NONE	PC
Way to Grow	125 West Broadway #110 Minneapolis, MN 55411	\$50,000	Program/Project	NONE	PC
YWCA of Minneapolis	1130 Nicollet Mall Minneapolis, MN 55403	\$150,000	Program/Project	NONE	PC
YWCA of Minneapolis	1130 Nicollet Mall Minneapolis, MN 55403	\$250,000	Capital	NONE	PC
YWCA of Minneapolis	Minneapolis, MN 55403	<u>\$500,000</u>	Program/Project	NONE	PC
		<u><u>\$9,490,630</u></u>			

