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DLN: 93493225020874

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the	2013 ca	lendar year, or tax year beginning	, 01-01-2013 , 2013, and endin	g 12-31-	2013				
		applicable	C Name of organization STOWERS RESOURCE MANAGEMENT	INC			D Employ	yer id	entification number	
_	dress c	_	Doing Business As				41-21	8671	L 9	
	me cha	_								
_	tıal retı		Number and street (or P O box if m 1000 EAST 50TH STREET	all is not delivered to street address) R	oom/suite	:	E Telepho	ne nui	mber	
	rmınate		Suite				(816)	926-	4000	
_		return	City or town, state or province, cour KANSAS CITY, MO 64110	ntry, and ZIP or foreign postal code						
<b>J</b> Ap	plicatio	n pending					<b>G</b> Gross re	eceipts	\$ 247,010,637	
			F Name and address of prin	cipal officer			his a group ordinates?	retur	n for □ Yes 🔽 No	
			1000 EAST 50TH STREET			Sub	ordinates?		j tesje No	
			KANSAS CITY, MO 64110				all subordii	nates	Γ Y es Γ No	
т Та	ıx-exer	mpt status	5	nsert no )	,		uded? No." attach	a lıst	: (see instructions)	
			WW STO WERS ORG			_				
						1	oup exempti		ımber ►	
			Corporation Trust Associatio	n		<b>L</b> Year of	formation 200	05	M State of legal domicile DE	
Pa	rt I		nmary							
			describe the organization's mission IPPORTS THE ACTIVITIES OF 9		DICAL R	:ESEARCE	· ("SIMR")	WH I C	TH CONDUCTS BASIC	
			ND MOLECULAR BIOLOGY RES		DICALI	CESEARCI	T ( SIMK )	VVIIIC		
<u>ခို</u>										
E										
Governance	2	Checkt	his box 🚩 if the organization dis	scontinued its operations or disp	osed of	more than	25% of its	net a	ssets	
	_								1	
~ ഗ	1		of voting members of the govern					4	14	
ĝ	1		of independent voting members of independent voting members of individuals employed in o					5	147	
Activities &	1		umber of volunteers (estimate if n					6	8	
•			nrelated business revenue from P		7a	0				
	1		elated business taxable income fi					7b		
						Pr	ior Year		Current Year	
_	8	Contr		29,217,80		28,855,039				
Ravenue	9	Progra	am service revenue (Part VIII, li	ne 2g)			19,103,0		20,005,499	
Py 64	10		tment income (Part VIII, column				58,991,8	_	77,163,850	
_	11		revenue (Part VIII, column (A),		•		31,8	317	48,535	
	12		revenue—add lines 8 through 11				107,344,5	56	126,072,923	
	13		s and sımılar amounts paıd (Part				147,000,0	000	90,000,000	
	14		fits paid to or for members (Part I		0	0				
Ø	15	Saları 5–10	ies, other compensation, employe	15,622,7	16,221,490					
Expenses	16a		, ssional fundraising fees (Part IX,	column (A ), line 11e)				0	0	
¥ €	ь		undraising expenses (Part IX, column (D)							
ш	17		r expenses (Part IX, column (A), l		<del>.</del> .		12,956,7	27	13,215,925	
	18		expenses Add lines 13-17 (mus				175,579,5		119,437,415	
	19	Rever	nue less expenses Subtract line	18 from line 12			-68,234,9	54	6,635,508	
\$ 8 8 8						Beginni	ng of Currer	nt	End of Year	
Net Assets or Fund Balances	20	Total	assets (Part X, line 16)			1	<b>Year</b> ,221,717,8	186	1,661,318,838	
t As d B	21		liabilities (Part X, line 26)			<u> </u>	201,764,6		190,791,172	
<u> </u>	22		ssets or fund balances Subtract			1	,019,953,2		1,470,527,666	
Pa	rt II		nature Block					•		
my k	nowle	dge and	perjury, I declare that I have exa belief, it is true, correct, and com nowledge			n officer) ı				
Sigr	1	Sign	ature of officer				2014-08-13 Date			
Her		RICI	HARD W BROWN PRESIDENT & CEO							
		Туре	e or print name and title							
			Print/Type preparer's name	Preparer's signature	Date	-	neck if	PTIN		
Paid			Firm's name	rs LLP			self-employed Firm's EIN ►			
	pare		Firm's address - 400 12TH CTREET MA	SUITE 1000			none no (202)	1 111	1000	
Use	nO r	uv 🗀	riini s audiess 🗲 000 131H STREET NW :	m's address ▶ 600 13TH STREET NW SUITE 1000 Phone						

WASHINGTON, DC 20005

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes No

Form	990 (2	2013)							Page 2
Par	t III		Program Servi le O contains a resp			Part III			<u>.[~</u>
1	Briefl	y describe the org	janization's mission						
SEE	SCHED	OULE O							
2	Did th the pr	ie organization un Tor Form 990 or 9	dertake any significa 90-EZ?	ant program s	ervices during the	year which were	not listed on		<u> </u>
	If"Ye	s," describe these	e new services on So	hedule O					
3		e organization ce ces?	ase conducting, or m	nake sıgnıfıca	nt changes in how	it conducts, any	program • • • • •		0
	If "Y e	s," describe these	e changes on Sched	ule O					
4	expen	ses Section 501	on's program service (c)(3) and 501(c)(4 revenue, if any, for	) organızatıon	s are required to r				
4a	(Code		) (Expenses \$	17,841,007	ıncludıng grants of	\$	) (Revenue \$	)	
			IENT - SRM PARTICIPATE TINUE ITS RESEARCH EF			INSTITUTE FOR MED	DICAL RESEARCH ("SI	MR") TO INSURE SIMR'S	;
	(Code		) (Expenses \$	7,646,146	ıncludıng grants of	\$	) (Revenue \$	19,786,807 )	
	FOR T SRM / INFOR	THE STRATEGIC DIREC ALSO PROVIDES ADDIT RMATION TECHNOLOG	ATIVE AND OPERATION S CTION OF SIMR, OPERAT FIONAL ADMINISTRATIVE Y, AND OTHER OPERATION RT VIII STATEMENT OF R	IONAL PLANNING AND OPERATION ON SUPPORT ACT	, AND DEVELOPMENT I SUPPORT SERVICES IVITIES FOR WHICH	AND IMPLEMENTATION TO SIMR THAT INCLUSED COS	ON OF STRATEGIC BUS UDE HUMAN RESOURC STS TO SIMR IN THE A	SINESS PLANS AND BUDG CES, ACCOUNTING,	GETS
	(6.1			00 000 000			000) (D	240 (02.)	
<b>4</b> c	(Code		) (Expenses \$ I MONITORS THE FINANC	90,000,000	including grants of		000 ) (Revenue \$	218,692)	AVEC .
	CONT AFTER	RIBUTIONS TO SIMR	TO SUPPORT THEIR MED IAL INFORMATION, BUDG	ICAL RESEARCH	ACTIVITIES THE CON	ITRIBUTIONS ARE MA	DE AS DETERMINED E	BY SRM'S BOARD OF DIR	ECTORS
	Othe	er program service	es (Describe in Sche	dule O )					
		enses \$	•	uding grants o	f\$	) (Reven	ue \$	)	
4e	Tota	l program service	expenses 🗠	115,487,153	<b>3</b>				

# Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 💆	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $\chi^{\bullet}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Peli	Statements Regarding Other 1RS Fillings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	<del></del>	Yes	.] No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   46		163	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
-	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6-	Does the organization have annual gross rescurts that are normally greater than #100,000, and did the	5c 6a		No
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	ба		NO
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			100
•	74   74			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
9	Sponsoring organizations maintaining donor advised funds.	8		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9a 9b		
10	Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	12-		
	Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			i
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes," has it filed a Form 7.20 to report these payments? If "No," provide an explanation in Schedule O	14h		1

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI
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It a little the number of voting members of the governing body at the end of the tax year  If there are material differences in voting rights among members of the governing body or if the governing body of the governing body of the governing body deligated broad authority to an executive committee or similar committee, explain in Schedule 0  In the properties of the governing body deligated broad authority to an executive committee or similar committee, explain in Schedule 0  In the properties of the governing body deligated broad authority to an executive committee or similar committee, explain in Schedule 0  In the organization make any significant changes to its governing body or under the direct supervision of officers, director, trustees, or key employees to a management company or other person?  In the organization have members are stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  In the organization have members are stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  In the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  In the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  In the governi	Se	ection A. Governing Body and Management			
year of there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0  b. Enter the number of voting members included in line 12, above, who are independent.  2. Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  3. Did the organization delegate control over management duties customently performed by or under the direct supervision officiers, directors or trustees, or key employees to a management company or other person?  4. Did the organization make any significant changes to its governing documents since the prior form 990 was filed?  5. Did the organization become aware during the year of a significant diversion of the organization on a management of the organization have members of stockholders?  7. Did the organization have members, stockholders, or other persons who had the power to election appoint one or more members of the overning body?  5. Did the organization have members, stockholders, or other persons who had the power to election approach to explain the organization on the organization have members of stockholders, or other persons who had the power to election approach as a set of the organization on the organization reserved to (or subject to approval by) members, stockholders, or other persons of the organization have members or stockholders?  7. Did the organization have members or stockholders?  8. Did the organization have blocal chapters, branches, or affiliates?  10. Exection B. Policies (This Section B requests information about policies not required by the Internal Revenue Code). If Yes, 3 did the organization hav				Yes	No
body, or if the governing body delegated broad authority to an executive committee, with a committee, without a committee, without any other officer, director, trustates, or key employee have a family relationship or a business relationship with any other officer, director, trustates, or key employee?  2. Did the organization delegate control over management duties customarily performed by or under the direct supervision officers, directors or trustees, or key employees to a management company or other person?  3. Did the organization make any significant changes to its governing documents since the prior form 90 was filed?  4. Did the organization have members or stockholders?  7. Did the organization have members of stockholders?  7. Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  5. Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  6. A rea only operanization considered that the governing body?  7. A result of the governing body?  8. Did the organization of the organization reserved to (or subject to approval by) members, stockholders, or other persons of the right of the governing body?  9. Did the organization of the organization reserved to (or subject to approval by) members, stockholders, or one persons other than the governing body?  9. Share any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organizations mailing address? If "res," provide the names and addresses in Schedule O.  9. No Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  10. If Yes, 'did the organization have written policies and procedures governing the activities of such chapters, and branches to ensure their operations are consistent with the organization provided the names and addresses of the security of the such any	<b>1</b> a	1a   14			
an independent . 10		body, or if the governing body delegated broad authority to an executive committee			
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9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.  Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.  Yes No  10a Did the organization have local chapters, branches, or affiliates?  In the organization have local chapters, branches, or affiliates?  In the organization have local chapters, branches, or affiliates?  In the organization have local chapters, branches, or affiliates, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  In the sthe organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Describe organization have a written conflict of interest policy? If "No," go to line 13  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written whistleblower policy?  Did the organization have a written whistleblower policy?  The organization have a written whistleblower policy?  Did the organization have a written whistleblower policy?  Did the process for determining compensation of the following persons include a review and approval by indepe	а	The governing body?	8a	Yes	
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Yes   No   No   No   No   No   No   No   N	9				No
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b Other officers or key employees of the organization	b 11a b 12a b c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
taxable entity during the year?	b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
<ul> <li>List the States with which a copy of this Form 990 is required to be filed CA</li> <li>Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)</li> </ul>	b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
<ul> <li>List the States with which a copy of this Form 990 is required to be filed CA</li> <li>Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)</li> </ul>	b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)	b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
(3)s only) available for public inspection Indicate how you made these available Check all that apply  Own website Another's website Vupon request Other (explain in Schedule O)	b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

interest policy, and financial statements available to the public during the tax year  $\frac{1}{2}$ 

►J SCOTT PETTET 1000 EAST 50TH STREET KANSAS CITY, MO 64110 (816) 926-4000

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) JAMES E STOWERS JR	2 0	,									
DIRECTOR (DECEASED 3/17/14)	4 0	Х						0	0	C	
(2) VIRGINIA G STOWERS	2 0										
DIRECTOR	2 0	Х						0	0	C	
(3) JAMES E STOWERS III	2 0										
DIRECTOR	0 0	Х						0	0	C	
(4) CLIFFORD W ILLIG	2 0										
DIRECTOR		Х						0	0	C	
(5) ALLAN J HUBER	2 0										
		х						0	0	C	
DIRECTOR (6) ROBERT E PETERSON	0 0						-				
		х						0	0	C	
DIRECTOR (7) GINA KAISER	0 0										
(7) GINA KAISER	2 0	x						0	0	C	
DIRECTOR (A) LOWELL C KRUGE	0 0						-				
(8) LOWELL C KRUSE	2 0	x						0	0	C	
DIRECTOR	0 0										
(9) WILLIAM B NEAVES	2 0	l x						0	464,457	51,879	
DIRECTOR	46 0								,		
(10) ROBERT E KRUMLAUF	2 0	x						0	474,320	54,356	
DIRECTOR	42 0	_ ^						ŭ	474,320	34,550	
(11) DAVID M CHAO	2 0								1 261 262	20 570	
DIRECTOR	44 0	X						0	1,261,392	39,570	
(12) RICHARD W BROWN	40 0										
DIRECTOR/CHAIR/PRESIDENT/CEO	10 0	X		Х				1,907,783	0	50,527	
(13) RODERICK L STURGEON	40 0										
DIRECTOR/EVP/CFO	12 0	X		Х				1,274,267	0	53,258	
(14) DAVID A WELTE	40 0	<b>-</b>									
DIRECTOR/EVP/GENERAL COUNSEL		×		Х				1,093,867	0	56,669	
(15) ALBERZINE FREEMAN	14 0 40 0										
,				Х				289,892	0	47,978	
VP OF ADMINISTRATION (16) TIMOTHY JGEARY	0 0 40 0										
,						х		206,855	0	50,407	
HEAD OF OPERATIONS & SERVICES (17) J SCOTT PETTET	0 0										
	40 0					х		181,505	0	45,314	
DIR OF FINANCE & ACCOUNTING	0.0	I	l	1	l	l	I	1			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Procession of the composition	<b>(A)</b> Name and Title		(B) Average hours per week (list any hours	more pers	than on is	one bot	note boo	chec x, unle n offic rustee	ess er e)	(D) Reportable compensation from the organization		(E) Reportable compensation from related organizations		(F Estim amount comper from	nated of other nsation the
INDED OF SERVICENCESCER  400  X  122,315  0  30,959  (20) JOSEPH D CAMPENTER  400  X  122,315  0  31,944  INDEA OF SECURITY  000  X  120,132  0  31,944  INDEA OF SECURITY  000  31,944  INDEA OF SECURITY  INDEA OF SECURITY  000  31,944  INDEA OF SECURITY  INDEA O			below	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		-		9 -	and re	lated
(19) REGINA KIRCHYMEGR   40 0	, ,							x		182,	,818		o		43,505
HIEAD OF SECRETC COMMUNICATIONS  0 0  10 0  11 0 1 0 1 0 1 0 1 0 1 1 1 1															
ILEAD OF SECURITY    O	HEAD	OF SCIENCE COMMUNICATIONS	0 0					Х		122,	,315		0		30,959
Total from continuation sheets to Part VII, Section A .	` ,							х		120,	,152		0		31,944
Total from continuation sheets to Part VII, Section A .															
Total from continuation sheets to Part VII, Section A .															
Total from continuation sheets to Part VII, Section A .															
Total from continuation sheets to Part VII, Section A .															
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Total from continuation sheets to Part VII, Section A															
Total from continuation sheets to Part VII, Section A															
Total from continuation sheets to Part VII, Section A															
Total from continuation sheets to Part VII, Section A															
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►18  Yes No Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	1b	Sub-Total			<u> </u>		<u> </u>	<u> </u>							
2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►18  3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	c	Total from continuation sheets to Part	VII, Section A					<b>P</b>							
\$100,000 of reportable compensation from the organization   18   Yes   No  3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	d					•		<b> -</b>				2,200,1	69		556,366
Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	2					ed al	bove	e) who	rec	eived more tha	an				
on line 1a? If "Yes," complete Schedule J for such individual														Yes	No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	3				e, ke	y em	nplo	yee, o	r hıg	hest compens	ate	d employee		i	
organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	· · ·			• omn	•	• •	• • •	• •	rcomponentio	• n fra	m the	3		No
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	7	organization and related organizations										in the			
Section B. Independent Contractors  1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year  (A)  Name and business address  (B)  (C)  Description of services  (A)  Name and business address  (B)  (C)  Compensation  BRYAN CAVE ILP, PO BOX 503089 ST LOUIS MO 631503089  PARRIS COMMUNICATIONS, 4510 BELLEVIEW SUITE 110 KANSAS CITY MO 64111  PROFESSIONAL SRVCS  174,283  AMERICAN CENTURY INVESTMENTS, 4500 MAIN STREET KANSAS CITY MO 64111  SEE SCH L, PART V  630,482  PRICEWATERHOUSECOOPERS ILP, PO BOX 75647 CHICAGO IL 60675  AUDIT AND TAX SRVCS  192,463	_					•	•	•	•		•		4	Yes	
Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year  (A)  Name and business address  BRYAN CAVE LLP, PO BOX 503089 ST LOUIS MO 631503089  PARRIS COMMUNICATIONS, 4510 BELLEVIEW SUITE 110 KANSAS CITY MO 64111  PROFESSIONAL SRVCS  174,283  AMERICAN CENTURY INVESTMENTS, 4500 MAIN STREET KANSAS CITY MO 64111  SEE SCH L, PART V  630,482  PRICEWATERHOUSECOOPERS LLP, PO BOX 75647 CHICAGO IL 60675  AUDIT AND TAX SRVCS  192,463  Total number of independent contractors (including but not limited to those listed above) who received more than	5										or in •	e	5		No
compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year  (A)  Name and business address  BRYAN CAVE LLP, PO BOX 503089 ST LOUIS MO 631503089  PARRIS COMMUNICATIONS, 4510 BELLEVIEW SUITE 110 KANSAS CITY MO 64111  PROFESSIONAL SRVCS  174,283  AMERICAN CENTURY INVESTMENTS, 4500 MAIN STREET KANSAS CITY MO 64111  PRICEWATERHOUSECOOPERS LLP, PO BOX 75647 CHICAGO IL 60675  AUDIT AND TAX SRVCS  192,463  Total number of independent contractors (including but not limited to those listed above) who received more than	Se	ection B. Independent Contracto	ors												
(A) Name and business address  BRYAN CAVE LLP, PO BOX 503089 ST LOUIS MO 631503089  PARRIS COMMUNICATIONS, 4510 BELLEVIEW SUITE 110 KANSAS CITY MO 64111  PROFESSIONAL SRVCS  AMERICAN CENTURY INVESTMENTS, 4500 MAIN STREET KANSAS CITY MO 64111  PRICEWATERHOUSECOOPERS LLP, PO BOX 75647 CHICAGO IL 60675  AUDIT AND TAX SRVCS  174,283  AUDIT AND TAX SRVCS  192,463  Total number of independent contractors (including but not limited to those listed above) who received more than	1													tax vear	-
BRYAN CAVE LLP, PO BOX 503089 ST LOUIS MO 631503089  PARRIS COMMUNICATIONS, 4510 BELLEVIEW SUITE 110 KANSAS CITY MO 64111  PROFESSIONAL SRVCS  174,283  AMERICAN CENTURY INVESTMENTS, 4500 MAIN STREET KANSAS CITY MO 64111  SEE SCH L, PART V  630,482  PRICEWATERHOUSECOOPERS LLP, PO BOX 75647 CHICAGO IL 60675  AUDIT AND TAX SRVCS  192,463  Total number of independent contractors (including but not limited to those listed above) who received more than			(A)					, , ,				(B)		(C	:)
AMERICAN CENTURY INVESTMENTS, 4500 MAIN STREET KANSAS CITY MO 64111  PRICEWATERHOUSECOOPERS LLP, PO BOX 75647 CHICAGO IL 60675  AUDIT AND TAX SRVCS  192,463  Total number of independent contractors (including but not limited to those listed above) who received more than		N CAVE LLP, PO BOX 503089 ST LOUIS MO 63150	3089							LEGAL SERV	ICES			Compe	220,336
PRICEWATERHOUSECOOPERS LLP, PO BOX 75647 CHICAGO IL 60675  AUDIT AND TAX SRVCS  192,463  2 Total number of independent contractors (including but not limited to those listed above) who received more than		·											$\dashv$		
· · · · · · · · · · · · · · · · · · ·		<u> </u>													
		· · · · · · · · · · · · · · · · · · ·	· -	not lım	ıted t	to th	nose	liste	dabo	ove) who recei	ved	more than	-		

š
Other Revenue

Part V	mì	Statement of Revenue									
		Check If Sched	ule O contains a respor	nse or note to any lir							
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514			
w 28	1a	Federated cam	paigns 1a								
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership du	ıes <b>1b</b>								
	l c	Fundraising ev	ents <b>1c</b>								
Giffs, ilar Al	d	Related organiz									
<u>≣</u> 6		Government grant									
ns,	e	-									
Contributions, and Other Sim	f	All other contributi similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above	28,855,039							
년 된	g		ions included in lines			i					
Ĕ	_	1a-1f \$ <b>Total.</b> Add line	-1-16		28,855,039						
ರಹ	h	iotal. Add line	S 1a-11	<b>.</b>	20,033,037						
e E	_			Business Code							
Program Serwce Revenue	2a	REIMB FROM SIM	. , , ,	900099	19,786,807	19,786,807					
<u>æ</u>	b	REIMB FROM BVD	<u> </u>	900099	212,692	212,692					
M Ce	C	REIMB FROM SPI,	, RELATED ORG	900099	6,000	6,000					
Se C	d										
Ē	е										
50	f	All other progra	am service revenue								
Š	g	Total. Add line	s 2a-2f		20,005,499						
	3		ome (including dividen		75,948,035			75,948,03			
	_		aramounts)	l l	73,948,033			73,948,03			
	4		stment of tax-exempt bond	proceeds	0						
	5	Royalties .	(ı) Real	(II) Personal	J						
	6a	Gross rents	21,780	(II) Fersonal							
	Ь	Less rental	,								
	_	expenses Rental income	21,780	0							
	C	or (loss)		Ů	24 700			24.70			
	d	Net rental inco	me or (loss)	· · · · · · · · · · · · · · · · · · ·	21,780			21,78			
	7a	Gross amount	(ı) Securities	(II) O ther							
	74	from sales of assets other than inventory	122,101,528	52,000							
	Ь	Less cost or other basis and	120,879,999	57,715							
	_	sales expenses Gaın or (loss)	1,221,529	-5,715							
	d	, ,	ss)		1,215,815			1,215,81			
	8a		from fundraising	· · · · · · · ·	1,213,013			1,215,61			
Other Revenue		events (not inc	luding s reported on line 1c)								
<u>-</u>			а								
¥	b		penses b								
J	C		(loss) from fundraising	events 🛌	0						
	9a		from gaming activities								
		,	а								
	Ь	Less direct ex	penses <b>b</b>								
	c		(loss) from gamıng actı	vities	0						
	10a	Gross sales of									
		returns and allo	owances . a	8,805							
	Ь	Less costofa	oods sold <b>b</b>	, -							
	c	=	(loss) from sales of inv	entory 🛌	8,805			8,80			
		Miscellaneou		Business Code							
	11a	MO QUALITY	JOBS REIMB	900099	14,897			14,89			
	Ь		LING DISCOUNT	900099	3,053			3,05			
	c										
	d	All other reven	ue								
	e		s 11a-11d	🕨	,=						
	12		See Instructions .		17,950						
	1	. o.u. ievellue.	JULI INSTRUCTIONS :	• • • •	126,072,923	20,005,499		77,212,38			

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 90,000,000 90,000,000 Grants and other assistance to individuals in the United States See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 4,774,241 4,296,817 381,939 95,485 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 8,144,343 7,329,909 651,547 162,887 Pension plan accruals and contributions (include section 401(k) 1,203,102 1,082,792 96,248 and 403(b) employer contributions) . . . . 24.062 1,365,821 1,229,239 109,266 Other employee benefits . . . . 27,316 10 733,983 660,584 58,719 14,680 11 Fees for services (non-employees) O Management . . . . 310,946 310,946 Legal . . . . . . . Accounting . . . . . . . . . . . . . 183,463 183,463 0 Lobbying . . . . . . . . . . . . 0 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . 623,948 623,948 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 1,849,615 147,969 36,992 Schedule O) . . . . . . . 1.664.654 Advertising and promotion . . 12,567 1,005 12 11,311 251 13 Office expenses . . . 417,077 375,369 33,366 8,342 440,741 396,667 35,259 14 Information technology . . 8,815 15 0 Royalties . 3,669,628 293,570 73,393 16 Occupancy . . . . . . 3,302,665 **17** 109,086 98,177 8,727 2,182 Travel . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 0 19 Conferences, conventions, and meetings . 311,705 280,535 24,936 6,234 20 Interest . . . . . . . . . . . . 198,536 178,682 15,883 3,971 Payments to affiliates . . . . . . 21 O 22 Depreciation, depletion, and amortization . 1,167,379 1,050,641 93,390 23,348 23 335,477 301,929 26,838 6,710 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MAINTENANCE EXPENSES 2,091,840 1,882,656 167,347 41,837 **OPERATION SUPPLIES** 910,042 819,038 72,803 18,201 **DUES & SUBSCRIPTIONS** 343,655 309,290 27,492 6,873 d NON-CAPITAL EQUIPMENT 187,847 169,062 15,028 3,757 52,373 47,136 4,190 1,047 e All other expenses Total functional expenses. Add lines 1 through 24e 25 119,437,415 115,487,153 3,383,879 566,383 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Pal	τχ	Check if Schedule O contains a response or note to any line in	n this Part X						
	_			(A) Beginning of year		(B) End of year			
	1	Cash-non-interest-bearing		0	1	0			
	2	Savings and temporary cash investments		1,250,039	2	2,807,649			
	3	Pledges and grants receivable, net		0	3	0			
	4	Accounts receivable, net		0	4	0			
	5	Loans and other receivables from current and former officers, key employees, and highest compensated employees Compl Schedule L	0	5	0				
ts	6	Loans and other receivables from other disqualified persons (section 4958(f)(1)), persons described in section 4958(c)(3 employers and sponsoring organizations of section 501(c)(9) employees' beneficiary organizations (see instructions) Com Schedule L							
Assets				0		0			
⋖	7	Notes and loans receivable, net	139,594	7	100,191				
	8	Inventories for sale or use	ventories for sale or use						
	9	Prepaid expenses and deferred charges		4,950,971	9	4,678,256			
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	<b>10a</b> 6,578,01						
	ь	Less accumulated depreciation	<b>10b</b> 4,982,76	2,056,544	<b>10</b> c	1,595,248			
	11	Investments—publicly traded securities	118,144,775	11	239,223,744				
	12	Investments—other securities See Part IV, line 11 $\cdot$ .	1,088,841,844	12	1,406,015,870				
	13	Investments—program-related See Part IV, line 11	0	13	0				
	14	Intangible assets		0	14	0			
	15	Other assets See Part IV, line 11		6,334,119	15	6,897,880			
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .		1,221,717,886	16	1,661,318,838			
	17	Accounts payable and accrued expenses	3,994,535	17	4,186,230				
	18	Grants payable	0	18	0				
	19	Deferred revenue	0	19	0				
	20	Tax-exempt bond liabilities	5,000,000	20	3,200,000				
Ø.	21	Escrow or custodial account liability Complete Part IV of Sc	0	21	0				
Liabilities	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua							
qе		persons Complete Part II of Schedule L		0	22	0			
	23	Secured mortgages and notes payable to unrelated third part	ies	0	23	0			
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0			
	25	Other liabilities (including federal income tax, payables to reland other liabilities not included on lines 17-24) Complete P	art X of Schedule						
		D		192,770,151	25	183,404,942			
	26	Total liabilities. Add lines 17 through 25		201,764,686	26	190,791,172			
S e S		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	<b>▽</b> and complete						
<u>lan</u>	27	Unrestricted net assets		1,018,071,302	27	1,468,357,091			
<u>В</u>	28	Temporarily restricted net assets		874,472	28	1,162,150			
Fund Balance	29	Permanently restricted net assets		1,007,426	29	1,008,425			
E.		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	here ► ┌ and						
9	30	Capital stock or trust principal, or current funds			30				
ets	31	Paid-in or capital surplus, or land, building or equipment fund		31					
Assets	32	Retained earnings, endowment, accumulated income, or other		32					
Net 4	33	Total net assets or fund balances		1,019,953,200	33	1,470,527,666			
ž	34	Total liabilities and net assets/fund balances		1,221,717,886	_	1,661,318,838			
		rotar nabilities and net assets/juilly balances	<u> </u>	1,221,717,600	34	1,001,310,636			

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		126.0	072,923
2	Total expenses (must equal Part IX, column (A), line 25)				
_		2		119,4	437,415
3	Revenue less expenses Subtract line 2 from line 1	3		6,6	635,508
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))			1 010 (	252200
5	Net unrealized gains (losses) on investments	4		1,019,9	953,200
,	Net unrealized gains (1055e5) on investments	5		433,3	325,534
6	Donated services and use of facilities	6			
7	Investment expenses				
•		7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)				
		9		10,6	613,424
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1.470.5	527,666
Par	t XII Financial Statements and Reporting			· ·	
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	1			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

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DLN: 93493225020874

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

. Inspection

lame	of	the	orgai	nizat	ion	
TOWE	DC	DECO	LIDCE	MAN	ACEMENT	TN

**Employer identification number** 

								41-2186				
			blic Charity Sta						nstruct	ions.		
The	rganızat	tion is not a priva	te foundation becaus	seitis (For	lines 1 throi	ıgh 11, chec	k only one b	ox)				
1	$\Gamma$ A	church, convent	ion of churches, or a	ssociation of	f churches d	lescribed in <b>s</b>	section 170(	b)(1)(A)(i).				
2	ГА	school described	d in <b>section 170(b)(</b> 1	<b>L)(A)(ii).</b> (At	tach Sched	ule E)						
3	ГА	hospital or a cod	perative hospital se	rvice organiz	zatıon descr	ıbed ın <b>secti</b>	on 170(b)(1	)(A)(iii).				
4			h organization opera	ted ın conjun	iction with a	hospital des	cribed in <b>se</b>	ction 170(b)	(1)(A)(i	iii). Ente	r the	
_		ospital's name, c										_
5			erated for the benefi	_	e or universi	ty owned or o	operated by	a governmer	ital unit	describe	ed in	
_	_		(A)(iv). (Complete P				.: 470/5/	437437-3				
6		A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b> An organization that normally receives a substantial part of its support from a governmental unit or from the general public										
7			at normally receives on 170(b)(1)(A)(vi).			support from	i a governm	ental unit or	rrom tne	generai	public	
8			: described in <b>sectio</b> i			mplete Part I	I )					
9	ГА	n organization th	at normally receives	(1) more th	nan 331/3% d	of its support	from contri	butions, men	nbership	fees, an	d gros	s
	re	eceipts from activ	rities related to its e	xempt functı	ons—subjec	t to certain e	exceptions,	and (2) no m	ore than	3 3 1/3%	of	
	ıt	s support from gr	oss investment inco	me and unre	lated busine	ess taxable 11	ncome (less	section 511	tax) fro	m busını	esses	
	a	cquired by the org	ganızatıon after June	30,1975 S	ee <b>section</b> :	<b>509(a)(2).</b> (0	Complete Pa	rt III )				
10	ГА	n organization or	ganized and operate	d exclusively	to test for	public safety	See <b>sect io</b>	n 509(a)(4).				
11	О	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h										
	_		<b>b</b> Type II <b>c</b>									
e		· –	ox, I certify that the	_			•			-	-	
		tner tnan foundat ection 509(a)(2)	ion managers and ot	ner than one	or more put	olicly suppor	ted organiza	tions descri	oea in se	ection 50	/9(a)(.	L) or
f			received a written d	etermination	from the IR	S that it is a	Type I, Typ	e II, or Type	III sup	porting	organı	zation,
		heck this box					_					굣
g		ince August 17, 2 ollowing persons?	2006, has the organ	ızatıon accep	oted any gift	or contribut	ion from any	ofthe				
		• .	rectly or indirectly o	controls, eith	ner alone or	together with	persons de	scribed in (ii	)		Yes	No
			governing body of th				•	`	, 	11g(i)		No
			er of a person descr		_					11g(ii)		No
	_	-	lled entity of a perso			above?				11g(iii)		No
h			ng information about								ļ.	
					_							
(i) Name of supported organization		ted organization organization in the organization organization ii					on in anized	(v	ii) Am monet supp	•		
			inst ruct ions))	Yes	No	Yes	No	Yes	No			
ÌNŚT: FOR	TOWERS ITUTE MEDICAL ARCH	202993509	04	Yes	110	Yes	110	Yes	140		90,0	00,000

Total

90,000,000

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		<b>formation.</b> Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction					
Facts And Circumstances Test							
Retu	ırn Reference	Explanation					
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493225020874

OMB No 1545-0047

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

Open to Public

Name of the organization STOWERS RESOURCE MANAGEMENT INC	Employer identification number				
		41-2186719			
Part I Organizations Maintaining Do organization answered "Yes" to F	onor Advised Funds or Other Similar	Funds or Accounts. Complete if the			
organization answered res to r	(a) Donor advised funds	(b) Funds and other accounts			
Total number at end of year					
Aggregate contributions to (during year)					
Aggregate grants from (during year)					
Aggregate value at end of year					
	nor advisors in writing that the assets held in do t to the organization's exclusive legal control?	onor advised <b>Yes No</b>			
- · · · · · · · · · · · · · · · · · · ·	ors, and donor advisors in writing that grant fund the benefit of the donor or donor advisor, or for				
art II Conservation Easements. Co	mplete if the organization answered "Yes"	to Form 990, Part IV, line 7.			
	recreation or education) Preservation of	an historically important land area a certified historic structure n the form of a conservation			
easement on the last day of the tax year		Held at the Find of the Warn			
Total number of conservation easements		Held at the End of the Year			
Total acreage restricted by conservation ease	samants	2b			
Number of conservation easements on a cer		2c 2c			
Number of conservation easements included historic structure listed in the National Regis	in (c) acquired after 8/17/06, and not on a	2d			
Number of conservation easements modified	, transferred, released, extinguished, or termina	ated by the organization during			
the tax year 🛌	,				
Number of states where were subject to					
Number of states where property subject to or Does the organization have a written policy renforcement of the conservation easements	egarding the periodic monitoring, inspection, ha	ndling of violations, and			
Staff and volunteer hours devoted to monitor	ring, inspecting, and enforcing conservation eas	ements during the year			
A mount of expenses incurred in monitoring,	inspecting, and enforcing conservation easemen	nts during the year			
	on line 2(d) above satisfy the requirements of s	ection 170(h)(4)(B)(i)			
	eports conservation easements in its revenue a text of the footnote to the organization's financi on easements				
	ollections of Art, Historical Treasures wered "Yes" to Form 990, Part IV, line 8.	s, or Other Similar Assets.			
works of art, historical treasures, or other si	er SFAS 116 (ASC 958), not to report in its rev milar assets held for public exhibition, education footnote to its financial statements that describ	n, or research in furtherance of public			
	er SFAS 116 (ASC 958), to report in its revenu milar assets held for public exhibition, education ng to these items				
(i) Revenues included in Form 990, Part VII	I, line 1	<b>▶</b> \$			
(ii) Assets included in Form 990, Part X		<b>►</b> \$			
If the organization received or held works of	art, historical treasures, or other similar assets der SFAS 116 (ASC 958) relating to these item	for financial gain, provide the			
Revenues included in Form 990, Part VIII, I	ine 1	<b>▶</b> \$			
Assets included in Form 990, Part X		<b>▶</b> - \$			

Part	Organizations Maintaining Co	<u>llections of Art,</u>	Hist	<u>tori</u>	<u>cal Tre</u>	asur	<u>es, or Ot</u>	<u>:hei</u>	<u>r Similar As</u>	sets	(continued)
3	Using the organization's acquisition, accessicollection items (check all that apply)	on, and other record	s, ch	ecka	any of the	e follov	wing that ai	re a	sıgnıfıcant use	of its	
а	Public exhibition		d	Γ	Loan or	excha	ange progra	ams			
b	Scholarly research		e	Γ	Other						
С	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	llections and explain	n how	they	further	the or	ganızatıon':	s ex	empt purpose	n	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									┌ Yes	┌ No
Par	Part IV, line 9, or reported an am	ements. Complet	te ıf t	the o	organiza	ation			es" to Form 9	90,	<u>.                                    </u>
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						other asse	ets r		┌ Yes	
b	If "Yes," explain the arrangement in Part XII	I and complete the f	ollow	ing t	able		_				
									Ar	nount	
c	Beginning balance						<u>                                     </u>	1c			
d	Additions during the year						<u>  -</u>	1d			
e	Distributions during the year						_	1e			
f	Ending balance						<u> </u>	1f			
2a	Did the organization include an amount on Fo	rm 990, Part X, line	21?							┌ Yes	∏ No
ь	If "Yes," explain the arrangement in Part XII										<u>. Г</u>
Pa	rt V Endowment Funds. Complete	f the organization (a)Current year		were )Prior			orm 990, Two years	Т	t IV, line 10. Three years back	<b>(a)</b> Fou	r years back
		,	(6)	<b>)</b> 11101	ycai		back	1(4)	Tillee years back	(e)i ou	years back
1a	Beginning of year balance	1,881,898 1,028,000		1	,857,426			+			
b	Contributions	1,028,000			.,637,420			+			
С	Net investment earnings, gains, and losses	1,450			25,405						
d	Grants or scholarships										
е	Other expenditures for facilities and programs	740,772									
f	Administrative expenses				933			_			
g	End of year balance	2,170,576		1	,881,898						
2	Provide the estimated percentage of the curr	ent year end balance	e (lıne	e 1g,	column	(a)) he	eld as				
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment ► 46 459 %										
C	Temporarily restricted endowment ► 53 5 The percentages in lines 2a, 2b, and 2c show	541 % uld equal 100%									
3a	Are there endowment funds not in the posses	ssion of the organiza	tıon t	hat a	re held a	and ad	mınıstered	for	the	_	
	organization by (i) unrelated organizations								3a	-   Υ <b>ε</b>	No No
	(ii) related organizations							•	3a(	-	No
ь	If "Yes" to 3a(II), are the related organization								3	<del></del>	<del>                                     </del>
4	Describe in Part XIII the intended uses of th	e organızatıon's end	owme	ent fu	ınds						
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line 1		ne or								
	Description of property				Cost or ot s (investm		( <b>b)</b> Cost or ot basıs (other		(c) Accumulated depreciation	(d)	Book value
1a	Land										
b	Buildings		•				65,	863	15,23	36	50,627
C	Leasehold improvements										
	Equipment					_	6,512,	152	4,967,53	81	1,544,621
	I. Add lines 1a through 1e <i>(Column (d) must e</i>			mn (E	3), line 10	)(c).)		<del>- '</del>	🕨		1,595,248
	, , , , , , , , , , , , , , , , , , , ,	. , , , , , , , , , , , , , , , , , , ,		,-	<u></u>	. , ,				(Forn	1 990) 2013

Part VII Investments—Other Securities. Com	plete if the organization a	nswered 'Yes' to Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation
(1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
(3)O ther		
(A) AMERICAN CENTURY CLASS A SHS	1,406,015,870	F
	1,406,015,870	analysis of Wash to Farm 000 Part IV line 11s
Part VIII Investments—Program Related. Co See Form 990, Part X, line 13.	mpiete ir the organization	answered Yes to Form 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total (Colaim (D) mast equal form 350, fart X, col (B) mic 15 )	•	
Part IX Other Assets. Complete if the organization  (a) Descrip		Part IV, line 11d See Form 990, Part X, line 15  (b) Book value
(2)		(5) 25511 12/35
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	· )	
Part X Other Liabilities. Complete if the organ		
Form 990, Part X, line 25.		
1 (a) Description of liability	(b) Book value	
Federal income taxes	0	
ANNUITY DEBT	183,394,942	
OTHER LONG TERM LIABILITIES	10,000	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	102404042	
lotal. (Column (b) must equal Form 990, Part X, col (B) line 25	183,404,942	annon makan la financial akakawa anta kia k

Par		Revenue per Audited Financial Statements With Revenue powered 'Yes' to Form 990, Part IV, line 12a.	er Re	turn Complete if
1	-	ner support per audited financial statements	1	
2	Amounts included on line 1 b	out not on Form 990, Part VIII, line 12		
а	Net unrealized gains on inve	stments		
b		facilities		
С		its 2c		
d		) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	<del> </del>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>		3	
4		90, Part VIII, line 12, but not on line <b>1</b>		
а		cluded on Form 990, Part VIII, line 7b . 4a		
b	•	) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	·	4c	
5		nd <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part	Reconciliation of	Expenses per Audited Financial Statements With Expenses nswered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1		er audited financial statements	1	
2	Amounts included on line 1 b	out not on Form 990, Part IX, line 25		
а	Donated services and use of	facilities 2a		
b	Prior year adjustments .			
c	Otherlosses			
d	Other (Describe in Part XIII	)		
e	Add lines <b>2a</b> through <b>2d</b> .		2e	
3	Subtract line <b>2e</b> from line <b>1</b>		3	
4	Amounts included on Form 9	90, Part IX, line 25, but not on line 1:		
а	Investment expenses not inc	cluded on Form 990, Part VIII, line 7b   4a		
b	Other (Describe in Part XIII	) 4b		
c	Add lines <b>4a</b> and <b>4b</b>		4c	
5	Total expenses Add lines 3	and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	
Part	Supplemental Ir	formation		
Part		or Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, I, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		e any additional
	Return Reference	Explanation		
	V, LINE 4	FIN 48 FINANCIAL STATEMENT FOOTNOTE FROM THE CONSOLIDA' STOWERS INSTITUTE FOR MEDICAL RESEARCH (THE INSTITUTE), CONSOLIDA' RESOURCE MANAGEMENT, INC IS A SUPPORTING ORGANIZATION INSTITUTE RECOGNIZES THE EFFECT OF INCOME TAX POSITIONS POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED REPOSITIONS ARE MEASURED AT THE LARGEST AMOUNT THAT IS GROF BEING REALIZED THE INSTITUTE INCLUDES FIVE TAX-EXEMPT IN SECTION 501(C)(3) AND ONE TAX-EXEMPT ENTITY AS DESCRIBED OF THE CODE THEREFORE, IT IS THE INSTITUTE'S TAX POSITION ENTITIES ARE EXEMPT FROM FEDERAL INCOME TAXES  THE PERMANENT RESTRICTED ENDOWMENT, INVESTED IN PERPET	F WHI , IS AS ONLY ECOGI EATE ENTI ED IN THAT	ICH STOWERS S FOLLOWS THE IF THOSE NIZED INCOME TAX R THAN 50% LIKELY TIES AS DESCRIBED SECTION 501(C)(2) THESE SIX
FMKI	V, LINL 4	SOURCE OF INCOME TO FUND THE "PRISCILLA WOOD NEAVES END BIOMEDICAL SCIENCE" AT THE STOWERS INSTITUTE, THE EARNIN ENDOWMENT WILL BE DISTRIBUTED, ACCORDING TO THE TERMS O TO THE CURRENT HOLDER OF THE CHAIR TO BE USED IN THEIR PU	O WE ( GS FR F T H E	O CHAIR IN OM THE RESTRICTED GIFT,

RESEARCH THE TEMPORARILY RESTRICTED ENDOWMENT(S) PROVIDE FUNDING FOR CERTAIN SCIENCE AND OTHER ACTIVITIES AT THE STOWERS INSTITUTE ACCORDING TO

THE TERMS OF THE GIFT(S)

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

STOWERS RESOURCE MANAGEMENT INC

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493225020874

**Inspection** 

Employer identification number

41-2186719

the selection criteria used  Describe in Part IV the or							✓ Yes
		o Governments and recipient that receive					"Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) STOWERS INSTITUTE FOR MEDICAL RESEARCH 1000 E 50TH ST KANSAS CITY, MO 64110	20-2993509	501(C)(3)		900,000,00	FM∨	FIXED INCOME SECURIT	SEE PART IV

ī	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Part IV Supplemental Information	ation. Provide the inf	ormation required in Pa	art I, line 2, Part III, co	lumn (b), and any other a	dditional information.
4	_				

Part IV Supplemental II	<b>Hormation:</b> Floride the information required in Fart 1, line 2, Fart 111, column (b), and any other additional information.
Return Reference	Explanation
,	SRM'S PURPOSE IS TO SUPPORT THE ACTIVITIES OF SIMR, WHICH CONDUCTS BASIC CELL AND MOLECULAR BIOLOGY RESEARCH BESIDES GIVING FINANCIAL SUPPORT TO SIMR, SRM ALSO PROVIDES SUPPORT TO SIMR BY MANAGING SIMR'S ENDOWMENT, PROVIDING MANAGEMENT AND ADMINISTRATIVE SUPPORT, AND OPERATION SUPPORT SERVICES
PART II, LINE 1, COLUMN H	FINANCIAL SUPPORT TO ASSIST WITH SUPPORT ORGANIZATION'S SCIENTIFIC DISCOVERY AND GIFT ANNUITY OBLIGATION

DLN: 93493225020874

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization STOWERS RESOURCE MANAGEMENT INC

**Employer identification number** 

41-2186719

Pa	rt I Questions Regarding Compensation							
			Yes	No				
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items							
	First-class or charter travel  Housing allowance or residence for personal use							
	▼ Tax idemnification and gross-up payments ▼ Health or social club dues or initiation fees							
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)							
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?		V					
	directors, trustees, officers, filefading the GEO/Exceditive Birector, regarding the feelins effected in file 14.	2	Yes					
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III							
	▼ Compensation committee     ▼ Written employment contract							
	Form 990 of other organizations  Approval by the board or compensation committee							
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization							
а	Receive a severance payment or change-of-control payment?	4a		No				
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo				
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo				
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III							
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.							
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of							
а	The organization?	   5a		No				
	Any related organization?	5b		No				
_	If "Yes," to line 5a or 5b, describe in Part III							
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of							
а	The organization?	6a		No				
b	Any related organization?	6b		Νo				
	If "Yes," to line 6a or 6b, describe in Part III							
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No				
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was							
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe							
	ın Part III							
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9						

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	<b>(E)</b> Total of	<b>(F)</b> Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

#### Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation						
	SRM HAS A WRITTEN EMPLOYMENT CONTRACT WITH RICHARD W BROWN, PRESIDENT, WHICH PROVISIONS INCLUDE REIMBURSEMENT FOR SOCIAL CLUB DUES AND PERSONAL USE OF AUTO SRM HAS A WRITTEN EMPLOYMENT CONTRACT WITH RODERICK L STURGEON, EVP/CFO, WHICH PROVISIONS INCLUDE REIMBURSEMENT FOR PERSONAL USE OF AUTO, TERM LIFE INSURANCE, TAX PLANNING AND TAX RETURN FEES, AND FINANCIAL PLANNING SERVICES SRM HAS A WRITTEN EMPLOYMENT CONTRACT WITH DAVID A WELTE, EVP/GENERAL COUNSEL WHICH PROVISIONS INCLUDE REIMBURSEMENT FOR SOCIAL CLUB DUES AND LIFE INSURANCE ALL BENEFITS ARE TREATED AS TAXABLE COMPENSATION TO THE RECIPIENTS AND THEIR CONTRACTS ALSO PROVIDE FOR THE EXECUTIVES TO RECEIVE TAX GROSS-UP PAYMENTS SUFFICIENT TO COVER THE TAXES ON THE TAXABLE BENEFITS						
,	SRM PROVIDED THE BENEFITS DESCRIBED IN RESPONSE TO LINE 1A PURSUANT TO WRITTEN EMPLOYMENT CONTRACTS THAT WERE APPROVED BY SRM'S GOVERNING BOARD SEE RESPONSE TO FORM 990, PART VI, SECTION B, LINE 15 FOR ADDITIONAL PROCESSES RELATED TO DETERMINING SALARY AND BENEFITS FOR OFFICERS						

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 41-2186719

Name: STOWERS RESOURCE MANAGEMENT INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees											
(A) Name		(B) Breakdown of	f W-2 and/or 1099-MIS	1 [S(	C compensation	(C) Deferred		(E) Total of columns	( <b>F)</b> Compensation reported in prior Form		
		(i) Base Compensation	(ii) Bonus & Incentive compensation	c	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ		
DIRECTOR (	(I) (II)	455,572	0	)	0 8,885	0 38,250	0 13,629	0 516,336	0		
DIRECTOR (	(ı) (ıı)	) 468,128	0	,	0 6,192	0 38,250	0 16,106	0 5 528,676	0		
DIRECTOR (	(ı) (ıı)	1,255,085	<u> </u>	,	0 6,307	0 38,250	0 1,320	0 1,300,962	0		
RICHARD W BROWN DIRECTOR/CHAIR/PRESIDENT/CEO (	(I) (II)	,	0	)	31,103 0	38,250 0	12,277 0	1,958,310	0		
	(I) (II)		0	)	82,568 0	38,250 0	15,008 0	1,327,525	0		
	(I) (II)		0		72,257 0	38,250 0	18,419 0	1,150,536	0		
	(I) (II)		0		4,191 0	38,250 0	9,728 0	337,870	0		
	(I) (II)		0		1,023	31,486 0	18,921 0	. 257,262 0 0	0		
	(I) (II)		0		877 0	27,551 0	17,763 0	226,819	0		
	(I) (II)		0	,	381 0	27,551 0	15,954 0	226,323	0		
	(I) (II)		0		355 0	18,537 0	12,422 0	153,274	0		
	(ı) (ıı)		0	,	1,515 0	18,233 0	13,711 0	152,096	0		

DLN: 93493225020874

OMB No 1545-0047

2013

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

	ne of the organization									Employer identification number					
STO	OWERS RESOURCE MANAGEMEN	NT INC								41	-21867	19			
Pā	art I Bond Issues	<u>.</u>								· · · · · · · · · · · · · · · · · · ·					
	(a) Issuername	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	<b>f)</b> Description	n of purpose	<b>(g)</b> De	feased		On alf of uer		Pool ncing
ı			<u> </u>							Yes	No	Yes	No	Yes	No
A	HEALTH & ED FACILITIES AUTHORITY OF MO	43-1178966	60635HUV9	07-31-2003	215,00	00,000	000 SEE SCHEDULE K, PART VI			х		х		Х	
В	HEALTH & ED FACILITIES AUTHORITY OF MO	43-1178966	60635HVN6	07-31-2003	75,00	75,000,000 SEE SCHE		SCHEDULE	K, PART VI		×		×		х
Pa	rt III Proceeds														
 	A many met of handa weturad			A	<u> </u>	В				С	$-\!\!\!-\!\!\!\!+$		D		
1	Amount of bonds retired				<del>                                     </del>				0			$\longrightarrow$			
2					<del> </del>		0 0					-+			
3	Total proceeds of issue				<u> </u>				0			$\longrightarrow$			
4	Gross proceeds in reserve fund				21	15,000,0	000	7	75,000,000			$\longrightarrow$			
5	Capitalized interest from proceeds				<del>                                     </del>				0			$\longrightarrow$			
6	Proceeds in refunding escrows				<u> </u>		0		0			$\longrightarrow$			
7	Issuance costs from proceeds				<del>                                     </del>				0						
8	Credit enhancement from proc				<u> </u>		0 0								
9	Working capital expenditures f	•				0 0									
10	Capital expenditures from proc	ceeds			0 0										
11	Other spent proceeds				2.5	15,000,0	5,000,000 75,000,000					$\longrightarrow$			
12	Other unspent proceeds				<u> </u>		0		0						
13	Year of substantial completion	1			200		$\dashv$	200			ı	,			
i			_		Yes	No	$\rightarrow$	Yes	No	Yes	N-	<u>.</u>	Yes	+	No
14	Were the bonds issued as part				X		$\longrightarrow$	X				$\longrightarrow$		+	
15	Were the bonds issued as part		nding issue?			Х			Х			$\bot$			
16	Has the final allocation of proc	eeds been made?			Х			Х							
17	Does the organization maintain allocation of proceeds?	•	nd records to suppo	ort the final	Х			Х							
Pa	rt IIII Private Business U	lse			<del>-</del>										
I					Yes	A No	$\rightarrow$	Yes B	No	Yes	C N		Yes	D	No
1	Was the organization a partner		ra member of an Ll	_C, which owned	les	110	_	163	140	1 C3	1		165	+	140

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

	dule K (Form 990) 2013									Page <b>2</b>	
Par	Private Business Use (Continued)										_
		-	A			B		<u>C</u>		D	_
3a	Are there any management or service contracts that may result in private bu	  asıness use	Yes	No	Yes	No	Yes	No	Yes	No	-
<b>Ja</b>	of bond-financed property?										
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or o outside counsel to review any management or service contracts relating to t property?										
С	Are there any research agreements that may result in private business use financed property?	of bond-									
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or o outside counsel to review any research agreements relating to the financed [										_
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government	entities <b>F</b>		0 %		0 %				•	
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Does the bond issue meet the private security or payment test?										
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bond issued?										
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or di	sposed of				•		•		•	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations so 1 141-12 and 1 145-2?	ections									
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements unde Regulations sections 1 141-12 and 1 145-2?										
Par	t IV Arbitrage	•							•		_
		Α	1		В		С		D		
_	Has the issuer filed Form 8038-T?	Yes	No	Yes	No	Ye	s	No	Yes	No	_
1		X		Х							_
2	If "No" to line 1, did the following apply?		1								_
а	Rebate not due yet?										_
b	Exception to rebate?										_
С	No rebate due?										_
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			_							
3	Is the bond issue a variable rate issue?	Χ		Х							_
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		×		Х						
b	Name of provider	)		0							
С	Term of hedge										
d	Was the hedge superintegrated?										•
e	Was the hedge terminated?										

D

Part IV A	rbitrage	(Continued)
-----------	----------	-------------

Poture Poforosco

		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
ь	Name of provider	0		0					
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		Х					
Pa	art V Procedures To Undertake Corrective Action				·	·		·	
		Α.		В	<u>.</u>	С		D	

Α

YesNoYesNoYesNoYesNoHas the organization established written procedures to ensureImage: Control of the control		Α		В		C		D	
Has the organization established written procedures to ensure		Yes	No	Yes	No	Yes	No	Yes	No
that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if	X		X					

Return Reference	explanation
SERIÉS	PART I, LINE A, COLUMN D - ORIGINAL ISSUE DATE OF JULY 26, 2000, AS FILED ON FORM 8038 MATERIAL MODIFICATION OF BOND INDENTURES WHEN AMENDED TO ALLOW AUCTION RATE PROVISION TREATED AS REISSUANCE UNDER NOTICE 88-130 FOR FEDERAL TAX PURPOSES WITH FORM 8038 FILING ON JULY 31, 2003, SO SRM IS FILING SCHEDULE K PART I, LINES A, COLUMN F - SRM AND STOWERS INSTITUTE FOR MEDICAL RESEARCH ("SIMR") ARE THE TWO MEMBERS OF AN OBLIGATED BOND GROUP FOR THESE TAX-EXEMPT BONDS, SRM IS A SUPPORTING ORGANIZATION OF SIMR AS DESCRIBED IN SRM'S MISSION STATEMENT AND REPORTED ON SCHEDULE R THE BONDS WERE ISSUED FOR THE PURPOSE OF PURCHASING AN EXISTING MEDICAL CENTER AND SURROUNDING BUILDINGS, STRIPPING THE STRUCTURES TO THEIR INFRASTRUCTURE AND RECONSTRUCTING A STATE OF THE ART MEDICAL RESEARCH FACILITY FOR SIMR PART II, LINE 10 - BOND ISSUE INCLUDES A REFUNDING OF BOND SERIES ISSUED IN 1998 OF \$125,000,000 AND REMAINDER WAS USED TO FINANCE CAPITAL EXPENDITURES AS DESCRIBED IN PART I, COLUMN F PART II, LINE 14 - \$215,000,000 BOND ISSUE OF JULY 26, 2000, WAS PARTIALLY ISSUED TO RETIRE 1998 PRIOR BOND ISSUE OF \$125,000,000 THE \$125,000,000 BOND ISSUE WAS PAID OFF IN FULL IN OCTOBER 2000
, , ,	PART I, LINE B, COLUMN D - ORIGINAL ISSUE DATE OF MARCH 15, 2002, AS FILED ON FORM 8038 MATERIAL MODIFICATION OF BOND

PART I, LINE B, COLUMN D - ORIGINAL ISSUE DATE OF MARCH 15, 2002, AS FILED ON FORM 8038 MATERIAL MODIFICATION OF BOND INDENTURES WHEN AMENDED TO ALLOW AUCTION RATE PROVISION TREATED AS REISSUANCE UNDER NOTICE 88-130 FOR FEDERAL TAX PURPOSES WITH FORM 8038 FILING ON JULY 31,2003, SO SRM IS FILING SCHEDULE K PART I, LINE B, COLUMN F - SRM AND STOWERS INSTITUTE FOR MEDICAL RESEARCH ("SIMR") ARE THE TWO MEMBERS OF AN OBLIGATED BOND GROUP FOR THESE TAX-EXEMPT BONDS, SRM IS A SUPPORTING ORGANIZATION OF SIMR AS DESCRIBED IN SRM'S MISSION STATEMENT AND REPORTED ON SCHEDULE R THE BONDS WERE ISSUED FOR THE PURPOSE OF INTERIOR FINISH, FURNISHING AND EQUIPPING OF THE SHELL PORTION OF SIMR'S MEDICAL RESEARCH FACILITY THAT IS DESCRIBED ABOVE IN LINE A PART IV, OTHER BOND INFORMATION - IN RESPONSE TO THE VOLATILITY IN THE AUCTION RATE SECURITIES (ARS) MARKET, THE SEC'S DIVISION OF TRADING AND MARKETS AND DIVISION OF CORPORATE FINANCE ISSUED GUIDELINES UNDER WHICH THE SEC WOULD ALLOW ISSUERS TO BID ON AND REPURCHASE THEIR OWN SECURITIES THESE REPURCHASED BONDS ARE NOT LEGALLY RETIRED AND CAN BE RESOLD IN THE ARS MARKET BY THE ISSUER THE ORGANIZATION, OPERATING WITHIN THESE GUIDELINES, HAS BID ON AND PURCHASED SOME OF THEIR OWN SECURITIES ALL THE BONDS ARE PLACED UP FOR BID IN WEEKLY ARS AUCTIONS, EXCEPT THAT THE SERIES 2002 BONDS OF \$75 MILLION WERE CONVERTED TO COMMERCIAL PAPER RATE PERIOD, ONE OF THE INTEREST RATE MODES PROVIDED FOR IN THE BOND TRUST INDENTURE, ON JANUARY 29, 2014 THE CARRYING AMOUNT OF THE TOTAL BONDS PAYABLE OUTSTANDING AT DECEMBER 31, 2013 IS \$3,200,000 AS REPORTED ON FORM 990, PART X, BALANCE SHEET

Evalanation

В

C

DLN: 93493225020874

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

STOWERS RESOUR		ENT INC					"	mpioy	er ident	iricatio	n numbe	:r
							4	1-21	86719			
					3) and section							
					0, Part IV, line							
<b>1</b> (a) Nam	e of disquali	ried person	(b) Relationship between disqualified person and organization			(c) Description of transaction				`  -	(d) Corrected?	
			pers	on and organi	241011					-	Yes	No
										+		
2 Enterthe a	mount of ta	x incurred b	y organization	managers or	disqualified per	sons during t	he year	r unde	rsection	า		
4958 .									<b>F</b> \$			
<b>3</b> Enter the a	mount of ta	x, ıf any, on	line 2, above,	reimbursed by	y the organizati	on			<b>F</b> \$			
Part II Lo	ans to an	d/or Fro	m Interest	ed Persons	•							
					990-EZ, Part V	, line 38a, or	Form 9	90, P	art IV , lı	ne 26,	or if the	
					line 5, 6, or 22							
(a) Name of	(b)	(c)			(e)Original	<b>(f)</b> Balance	(g) In		(h)		(i)Wrı	
ınterested person	Relationsh with	nıp Purpos Ioar			principal amount	due	defaul	t?	A pprov	'ed	agreen	nent?
person	organizati		organizat	1011	amount				board			
									or			
			То	From	-			l Na	commi		V	N-
			10	FIOIII			Yes	No	Yes	No	Yes	No
				+						1	_	
									1		_	
										1	_	
											_	
Total		•	•									
Part III Gra												
					Form 990, Pa				- T-			
(a) Name of ir persoi			onship betwee person and th		nt of assistance	e <b>(d)</b> Type	e of ass	ıstano	:e   <b>(e</b>	<b>)</b> Purpo	se of ass	istance
person	'		anization									
						_						
						<u> </u>						
						<u></u>						

Part IV Business Transactions Involving Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.							
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?			
				Yes	No		
(1) AMERICAN CENTURY INVESTMENTS	SEE PART V	630,482	INDIRECT - SEE PART V		No		

# Part V Supplemental Information Provide additional information for respons

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
PART IV	LINE 1, COLUMN B CURRENT DIRECTORS AND OFFICERS OF SRM, RICHARD W BROWN, DAVID A WELTE, RODERICK L STURGEON, WILLIAM B NEAVES AND DAVID M CHAO ARE DIRECTORS OF AMERICAN CENTURY COMPANIES, INC ("ACCI") JAMES E STOWERS JR, A DIRECTOR OF SRM, IS ALSO THE FOUNDER OF ACCI LINE 1, COLUMN D SRM RECEIVES INVESTMENT MANAGEMENT SERVICES FROM AMERICAN CENTURY INVESTMENTS ("ACI") SRM PAYS THE SAME ADMINISTRATIVE FEES FOR THESE SERVICES AS ANY ARMS-LENGTH INVESTOR SRM PAID ACI FEES IN THE AMOUNT OF \$544,482 TO MANAGE A SEPERATE INVESTMENT POOL AND ALSO HAD FEES DEDUCTED FROM SEPERATE MUTUAL FUND HOLDINGS THE VALUE OF THE MUTUAL FUND SERVICES, ESTIMATED BY MULTIPLYING SRM'S AVERAGE AMOUNT OF MUTUAL FUND HOLDING THROUGHOUT THE YEAR BY THE PUBLISHED ADMINISTRATIVE FEE PERCENTAGE FOR THE APPLICABLE MUTUAL FUNDS, WAS APPROXIMATELY \$86,000 BRINGING THE TOTAL VALUE OF SERVICES TO APPROXIMATELY \$630,482 IN SELECTING ACI TO MANAGE ITS LIQUID INVESTMENTS, SRM NOT ONLY SELECTED A HIGH QUALITY MUTUAL FUND COMPANY WITH AN OUTSTANDING TRACK RECORD, BUT ALSO PLACED ITS LIQUID INVESTMENTS IN A COMPANY IN WHICH IT OWNS STOCK AND RECEIVES DIVIDENDS

Schedule L (Form 990 or 990-EZ) 2013

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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493225020874

OMB No 1545-0047

2013

Open to Public
Inspection

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Name of the organization
STOWERS RESOURCE MANAGEMENT INC
41-2186719

Return Reference	Explanation
PART III, LINE 1	THE STOWERS RESOURCE MANAGEMENT INC ("SRM") OPERATES EXCLUSIVELY WITHIN THE MEANING OF CODE SECTIONS 501(C)(3) AND 509(A)(3) SRM'S CHARITABLE PURPOSE IS TO SUPPORT, BENEFIT, AND CARRY OUT THE PURPOSES OF ITS SUPPORTED ORGANIZATION SRM CURRENTLY SUPPORTS STOWERS INSTITUTE FOR MEDICAL RESEARCH ("SIMR") SIMR IS A TAX EXEMPT ORGANIZATION DESCRIBED IN SECTION 501(C)(3), AND PUBLIC CHARITY DESCRIBED IN SECTIONS 509(A)(1) AND 170(B)(1)(A)(III) SIMR IS ACTIVELY ENGAGED IN SCIENTIFIC RESEARCH IN THE PUBLIC INTEREST SRM HELPS MANAGE SIMR'S ENDOWMENT, PROVIDES MANAGEMENT SUPPORT, AND FUNDRAISES FOR THEIR BENEFIT THE MANAGEMENT SUPPORT INVOLVES ASSISTING IN PLANNING FOR THE STRATEGIC DIRECTION OF SIMR, OPERATIONAL PLANNING, DEVELOPMENT, AND IMPLEMENTATION OF STRATEGIC BUSINESS PLANS AND BUDGETS THE CONTRIBUTIONS, GRANTS, AND INCOME FROM SRM'S ENDOWMENT ARE USED TO SUPPORT THE EXEMPT ACTIVITIES OF SIMR

Return Reference	Explanation
PART VI, LINE 1A	THE BOARD HAS DELEGATED CERTAIN AUTHORITY TO AN EXECUTIVE COMMITTEE WHICH MAY EXERCISE DELEGATED POWERS AND AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS AND AFFAIRS OF SRM. THE MEMBERS OF THE EXECUTIVE COMMITTEE ALL SERVE ON THE BOARD

Return Reference	Explanation
PART VI, LINE 2	JAMES E STOWERS JR, VIRGINIA G STOWERS, AND JAMES E STOWERS III, DIRECTORS OF SRM, HAVE A FAMILY RELATIONSHIP CLIFFORD W ILLIG, WILLIAM B NEAVES, DAVID M CHAO, RICHARD W BROWN, AND RODERICK L STURGEON, ALL DIRECTORS OF SRM, HAVE A BUSINESS RELATIONSHIP, THEY SERVE ON THE BOARD OF BIOMED VALLEY DISCOVERIES, INC RICHARD W BROWN, DAVID A WELTE, WILLIAM B NEAVES, RODERICK L STURGEON, JAMES E STOWERS JR AND DAVID CHAO HAVE A BUSINESS RELATIONSHIP, THEY SERVE ON THE BOARD OF AMERICAN CENTURY COMPANIES, INC ("ACCI") AS DESCRIBED IN RESPONSE TO SCHEDULE L, PART IV

Return Reference	Explanation
PART VI, LINES 6 & 7A	SIMR IS SRM'S SOLE MEMBER AND ELECTS SRM'S BOARD OF DIRECTORS

Return Reference	Explanation
PART VI, LINE 11B	THE DATA AND INFORMATION NECESSARY TO PREPARE SRM'S FORM 990 IS COMPILED BY THE ACCOUNTING DEPARTMENT AND REVIEWED BY OUR TAX ATTORNEY AT BRY AN CAVE, LLP PWC, OUR EXTERNAL TAX PREPARERS, USE THIS INFORMATION TO PREPARE THE FORM 990 THE COMPLETED FORM 990, INCLUDING REQUIRED SCHEDULES, IS REVIEWED BY THE OFFICERS OF SRM BEFORE IT IS FILED WITH THE IRS AFTER THE PREPARATION AND REVIEW PROCESS DETAILED ABOVE, THE FORM 990, INCLUDING REQUIRED SCHEDULES, IS PROVIDED TO EACH VOTING MEMBER OF SRM'S BOARD BEFORE IT IS FILED WITH THE IRS

Return Reference	Explanation
PART VI, LINE 12C	SRM HAS ADOPTED A "CONFLICTS OF INTEREST AND DIRECTOR INDEPENDENCE POLICY" EACH DIRECTOR, OFFICER, AND OTHER PERSON WHO IS IN A POSITION TO EXERCISE SUBSTANTIAL INFLUENCE OVER DECISIONS OF SRM ARE REQUIRED TO ANNUALLY COMPLETE AND SIGN A DISCLOSURE STATEMENT A COVERED PERSON MUST DISCLOSE THE EXISTENCE OF A POTENTIAL CONFLICT AND ALL MATERIAL FACTS TO THE GOVERNING BOARD AS SOON AS THE PERSON HAS KNOWLEDGE THAT A POTENTIAL CONFLICT MIGHT EXIST SRM ALSO CONDUCTS PERIODIC AND ADHOC REVIEWS OF TRANSACTIONS AND AGREEMENTS TO ENSURE THAT IT DOES NOT ENGAGE IN ACTIVITIES THAT ARE NOT CONSISTENT WITH ITS TAX-EXEMPT PURPOSE

Return Reference	Explanation
PART VI, LINES 15A & 15B	THE PROCESS FOR DETERMINING THE REASONABLENESS OF THE COMPENSATION FOR SRM'S PRESIDENT, EXECUTIVE VICE-PRESIDENT/CHIEF FINANCIAL OFFICER AND EXECUTIVE VICE-PRESIDENT/GENERAL COUNSEL INCLUDED RETAINING THE SERVICES OF A NATIONALLY KNOWN COMPENSATION CONSULTANT TO PROVIDE DATA AND ANALYSIS TO DETERMINE COMPARABLE SALARY AND BENEFITS FOR SIMILARLY QUALIFIED PERSONS IN COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS COMPENSATION FOR ALL POSITIONS WAS DOCUMENTED IN EMPLOYMENT CONTRACTS WHICH WERE APPROVED BY THE GOVERNING BODY AS DOCUMENTED IN THE OFFICIAL MINUTES THE LAST COMPLETED REVIEW PROCESS FOR ALL LISTED POSITIONS WAS IN 2012

Return Reference	Explanation
PART VI, LINE 19	STOWERS RESOURCE MANAGEMENT INC 'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST

Return Reference	Explanation
SECTION A,	RICHARD W BROWN, RODERICK L STURGEON, AND DAVID A WELTE, OFFICERS OF SRM, ALSO PERFORM SUPPORT SERVICES FOR ONE OR MORE OF THE RELATED ORGANIZATIONS DISCLOSED IN SCHEDULE R THESE SERVICES ARE PERFORMED IN THEIR ROLE AS SRM EMPLOYEES AND SRM IS REIMBURSED BY THE RELATED ORGANIZATIONS

Return Reference	Explanation
PART VIII, LINE 2A	SRM RECEIVED EXPENSE REIMBURSEMENTS FROM SIMR, A 501(C)(3) RELATED ORGANIZATION, IN THE AMOUNT OF \$19,786,807 FOR SUPPORT SERVICES PROVIDED BY SRM

Return Reference	Explanation					
PART VIII, LINE 2B	SRM RECEIVED EXPENSE REIMBURSEMENTS FROM BVD, A RELATED PARTY, IN THE AMOUNT OF \$212,692 FOR ADMINISTRATIVE SUPPORT SERVICES PROVIDED BY SRM SRM ALLOCATED THE COSTS OF PROVIDING THESE SERVICES TO BVD					

Return Reference	Explanation
PART VIII, LINE 2C	SRM RECEIVED EXPENSE REIMBURSEMENTS FROM SPI, A RELATED PARTY, IN THE AMOUNT OF \$6,000 FOR SUPPORT SERVICES PROVIDED BY SRM

Return Reference	Explanation
OTHER CHANGES IN NET ASSETS OR FUND BALANCES	EQUITY TRANSFERS FROM RELATED 501(C)(2) ORG (NOTE 1) 1,248,215 ANNUITY PAYMENT TO SIMR 30,000,000 ACTUARIAL LOSS ON ANNUITY OBLIGATION (20,634,791) OTHER CHANGES IN NET ASSETS 10,613,424 NOTE 1 SRM RECEIVED PASS-THROUGH AMOUNTS FROM STOWERS REAL ESTATE HOLDING CORPORATION ("SREHC") SRM IS THE TAX EXEMPT PARENT OF SREHC SREHC IS A TAX EXEMPT ORGANIZATION UNDER SECTION 501(C) (2) OF THE CODE, AND AS SUCH, SREHC REMITS THEIR NET INCOME AND MAKES OTHER TRANSFERS TO ITS TAX EXEMPT PARENT, SRM SRM ACCRUED \$1,248,215 OF SREHC 2013 NET INCOME, RECEIVED IN 2014

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**SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization STOWERS RESOURCE MANAGEMENT INC

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. 

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493225020874 OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

41-2186719

Part I Identification of Disregarded Entities Comp							
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income En	<b>(e)</b> id-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Organizations during	nizations Complete if	the organization an	swered "Yes" or	Form 990, Part IV	, line 34 because it	had on	ie
(a)  Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Public charity status (if section 501(c)(3))	( <b>f</b> ) Direct controlling entity	Section (13) co	
(1) STOWERS INSTITUTE FOR MEDICAL RESEARCH	MEDICAL RSRCH	DE	501(C)(3)	4	NA NA	Yes	No No
LOOO EAST 50TH STREET				ľ	\[ \text{\tin}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tin}\text{\texi{\text{\texi\tint{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tin}\tint{\text{\text{\text{\text{\text{\ti}\tint{\text{\text{\text{\text{\text{\text{\text{\text{\text{\ti}\tint{\text{\text{\text{\text{\text{\ti}}\tint{\text{\text{\text{\tin}\tint{\text{\text{\text{\texi}\tint{\tin}\tint{\text{\ti}\tin}\tint{\text{\text{\text{\tin}\tint{\tiin}\tint{\tiin}		"
KANSAS CITY, MO 64110 20-3270502							
(2) STOWERS REAL ESTATE HOLDING CORPORATION	TITLE HOLDING	DE	501(C)(2)	N/A	SRM	Yes	
1000 EAST 50TH STREET							
KANSAS CITY, MO 64110 26-1472230							
(3) BIOMED VALLEY CORPORATION	SUPPORT ORG	DE	501(C)(3)	11A-TYPE I	SIMR		N
1000 EAST 50TH STREET							
KANSAS CITY, MO 64110 74-3238244							
(4) STOWERS SCIENTIFIC EDUCATION INSTITUTE	SUPPORT ORG	DE	501(C)(3)	11A-TYPE I	SIMR		N
1000 EAST 50TH STREET							
KANSAS CITY, MO 64110 20-5916445							
(5) STOWERS POLICY INSTITUTE INC	SEE PART VII	DE	501(C)(4)	N/A	SIMR		N
1000 EAST 50TH STREET							
KANSAS CITY, MO 64110 20-3270502							
(6) THE GRADUATE SCHOOL OF SIMR	EDUCATION	DE	501(C)(3)	2	SIMR		N
1000 EAST 50TH STREET							
KANSAS CITY, MO 64110 27-4482762							

<b>(a)</b> Name, address, and EIN o related organization	(b) Primary activity	(c) Legal domicile (state or	(d) Dire- contro entil	ect Predomina olling income(rela		ed, income			(h) Disproprtionat allocations?		(i) Code V-UBI amount in box 20 of	n managing		g ownersh		
			foreign country)		• 1	excluded from tax under sections 512-			doseto			Schedule K-1 (Form 1065)	-1			
						514)				Yes	No		Yes	-		
1) AVANTI FUND LLC		INVESTING TO 5/31	МО	NA		EXCLUDED		203,461	0		No	0		No	0 %	)
O BOX 418210 C, MO 64111 0-5617851																
Part IV Identification of Related O										iswere	ed "Ye	es" on Forn	990	), Pai	rt IV,	
(a) Name, address, and EIN of	(b) Primary activity	(c)	)			(d)	(	(e)	(f) Share of tota	al Sha	(g) re of en	d-of- Perce	<b>h)</b> entage		(i) Section	) 512
related organization	Thindly delivity	domic	domicile (state or foreign				Type of entity (C corp, S corp, or trust)		income	year assets		own	ership		(b)(1	13)
		count													entit <b>Yes</b>	y? <b>No</b>
(1) BIOMED VALLEY DISCOVERIES INC	SEE PART VII	DE			BVC	(	C CORP	P							165	No
4520 MAIN STREET STE 1650 KANSAS CITY, MO 64111 06-1646533																
	+	+			<b>-</b>					_						$\vdash \vdash$

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No			
<b>1</b> D	uring the tax year, did the organization engage in any of the following transactions with one or more re	elated organizations lis	sted in Parts II-IV?							
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No			
b	Gift, grant, or capital contribution to related organization(s)									
c	ent, grant, or capital continuation related organization(c)									
d										
е	Loans or loan guarantees by related organization(s)				1e		No			
f	Dividends from related organization(s)				1f		No			
g	Sale of assets to related organization(s)				1g		No			
h Purchase of assets from related organization(s)										
i Exchange of assets with related organization(s)										
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No			
k	k Lease of facilities, equipment, or other assets from related organization(s)									
I	Performance of services or membership or fundraising solicitations for related organization(s)				11		No			
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		No			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes				
0	Sharing of paid employees with related organization(s)				10	Yes				
р	Reimbursement paid to related organization(s) for expenses				1р	Yes				
q	Reimbursement paid by related organization(s) for expenses				1q	Yes				
r	Other transfer of cash or property to related organization(s)				1r		No			
s	Other transfer of cash or property from related organization(s)				1s	Yes				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	1								
	(a)  Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount i	nvolved				
<b>1)</b> S	TOWERS REAL ESTATE HOLDING CORPORATION	S	1,248,215	SEE PART VII						

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) ganizations?	(f) Share of total income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations?		(i) Code V?UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												]	
												$\Box$	
												$\Box$	
	•												

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation							
PART II, LINE 5, COLUMN B	STOWERS POLICY INSTITUTE INC ("SPI") IS AN ADVOCATE FOR A POLITICAL, ECONOMIC, AND SOCIAL ENVIRONMENT THAT ADVANCES AND PROTECTS BIOMEDICAL RESEARCH AND CURES							
PART IV, LINE 1, COLUMN B	BIOMED VALLEY DISCOVERIES INC 'S PRIMARY ACTIVITY IS DEVELOPMENT AND MARKETING OF SCIENTIFIC DISCOVERIES BIOMED VALLEY CORPORATION IS 100% SHAREHOLDER OF BVD							
PART V, LINE 2	SRM PROVIDES RESOURCES AND SERVICES TO ITS RELATED ORGANIZATIONS DESCRIBED IN PART II AND PART III AND IS REIMBURSED BY THE RELATED ORGANIZATION							
PART V, LINE 2, (1)(d)	SRM RECEIVED PASS-THROUGH AMOUNTS FROM STOWERS REAL ESTATE HOLDING CORPORATION ("SREHC") SRM IS THE TAX EXEMPT PARENT OF SREHC SREHC IS A TAX EXEMPT ORGANIZATION UNDER SECTION 501(C)(2) OF THE CODE, AND AS SUCH, SREHC REMITS THEIR NET INCOME AND MAKES OTHER TRANSFERS TO ITS TAX EXEMPT PARENT, SRM SRM ACCRUED \$1,248,215 OF SREHC 2013 NET INCOME, RECEIVED IN 2014							

Schedule R (Form 990) 2013

Software ID: **Software Version:** 

**EIN:** 41-2186719

Name: STOWERS RESOURCE MANAGEMENT INC

Form 990, Schedule R, Part II - Identification of Rel	lated Tax-Exempt Or	/ganizations		_	_	-	ŀ	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(continue)	(g) Section 512 (b)(13) controlled entity?	
l						Yes	No	
(1) STO WERS INSTITUTE FOR MEDICAL RESEARCH	MEDICAL RSRCH	DE	501(C)(3)	4	NA		No	
1000 EAST 50TH STREET KANSAS CITY, MO 64110 20-3270502								
(1) STOWERS REAL ESTATE HOLDING CORPORATION	TITLE HOLDING	DE	501(C)(2)	N/A	SRM	Yes	T !	
1000 EAST 50TH STREET KANSAS CITY, MO 64110 26-1472230								
(2) BIOMED VALLEY CORPORATION	SUPPORT ORG	DE	501(C)(3)	11A-TYPE I	SIMR		No	
1000 EAST 50TH STREET KANSAS CITY, MO 64110 74-3238244								
(3) STOWERS SCIENTIFIC EDUCATION INSTITUTE	SUPPORT ORG	DE	501(C)(3)	11A-TYPE I	SIMR		No	
1000 EAST 50TH STREET KANSAS CITY, MO 64110 20-5916445								
(4) STO WERS POLICY INSTITUTE INC	SEE PART VII	DE	501(C)(4)	N/A	SIMR		No	
1000 EAST 50TH STREET KANSAS CITY, MO 64110 20-3270502								
(5)THE GRADUATE SCHOOL OF SIMR	EDUCATION	DE	501(C)(3)	2	SIMR		No	
1000 EAST 50TH STREET KANSAS CITY, MO 64110 27-4482762								