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DLN: 93493318062574

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

				90 and its instructions is at <u>www.IR</u> S		<u>0</u>		
			C Name of a management	ng 01-01-2013 , 2013, and ending 1	2-31-2013	D Employ	or idontif	ication number
		applicable change	THE COMMUNITY FOUNDATION OF HOLLAND/ZEELAND AREA INC	FTHE				ication number
П Nа	me ch	ange	Doing Business As			38-60	95283	
	tial reti rminate		Number and street (or P O box if 85 EAST 8TH STREET SUITE 110	mail is not delivered to street address) Room	n/suite	E Telephor		
┌ Am	ended	l return		ountry, and ZIP or foreign postal code		(616)	396-659	0
Гарі	olicatio	on pending				<b>G</b> Gross re	ceipts \$ 5,	590,147
			F Name and address of pi SUSAN DEN HERDER 85 EAST 8TH STREET SU	·		subordinates?	return for	┌Yes  No
			HOLLAND,MI 49423			Are all subordin ncluded?	ates	┌ Yes ┌ No
<b>I</b> Ta	x-exei	mpt status	s 🔽 501(c)(3)	(insert no ) 4947(a)(1) or 527	1	[f"No," attach	alıst (se	ee instructions)
J W	ebsit	: <b>e: ►</b> W	WW CFHZ ORG		H(c)	Group exemption	on numbe	er ►
<b>K</b> For	n of o	rganızatıo	n 🔽 Corporation 🗌 Trust 🦳 Associat	tion Cother ►	<b>L</b> Year	of formation 195	1 M Sta	te of legal domicile MI
Pa	rt I	Sun	nmary					
Governance	2	LEAD A	AND PARTNER IN COMMUNITY	BLE PROJECTS WE HELP DONORS Y LEVEL INITIATIVES  discontinued its operations or dispos				· · · · · · · · · · · · · · · · · · ·
Activities &	3	Number	r of voting members of the gover	rning body (Part VI, line 1a)			з	13
Ę	1			s of the governing body (Part VI, line			4	13
S S	5	Total nu	umber of individuals employed ii	n calendar year 2013 (Part V , line 2a	)		5	7
∢	6	Total nu	umber of volunteers (estimate if	necessary)			6	49
				Part VIII, column (C), line 12			7a	443
	Ь	Net unr	elated business taxable income	from Form 990-T, line 34	<u> </u>		7b	0
						Prior Year		Current Year
ā	8			line 1h)		8,524,4	0	4,317,914
Revenue	10	-	•	nn (A), lines 3, 4, and 7d)		383,6	<del>-</del>	683,731
<del>"</del>	11			), lines 5, 6d, 8c, 9c, 10c, and 11e)		-8,4	_	-13,539
	12	Total	revenue—add lines 8 through 1	1 (must equal Part VIII, column (A),	line	·		
	-					8,899,5	_	4,988,106
	13			rt IX, column (A), lines 1-3)	<b>—</b>	4,037,9	0 /	3,893,963
	14			: IX, column (A ), line 4)				0
82	15	5-10		yee benefits (Fart 1x, column (A), mil		365,1	39	433,104
Expenses	16a			K, column (A), line 11e)			0	0
五	b		fundraising expenses (Part IX, column (		_			
	17			, lines 11a-11d, 11f-24e)		939,5		641,399
	18 19			ust equal Part IX, column (A), line 2! e 18 from line 12		5,342,5 3,557,0	_	4,968,466 19,640
₩ #2	19	Reve	nue less expenses Subtract in	e 18 HOHH HITE 12	<del></del>	nning of Curren		·
98 900 900 900 900 900 900 900 900 900 9						Year	_	End of Year
Not Assets or Fund Balances	20					48,409,6	_	53,530,189
2 B	21				<b>—</b>	1,040,1	_	763,170
	22 14 II		assets or fund balances  Subtrac nature Block	t line 21 from line 20		47,369,5	16	52,767,019
Unde my k	r pen nowle arer h	alties of edge and has any k	f perjury, I declare that I have e d belief, it is true, correct, and co knowledge **** nature of officer CHAEL GOORHOUSE PRESIDENT/CEO	xamined this return, including accomomplete Declaration of preparer (other				
		<u> </u>	e or print name and title					
			Print/Type preparer's name TINA M PETERS CPA	Preparer's signature	Date		PTIN P00904574	1
Paid			Firm's name	TC		Firm's EIN - 38		
Pre	•		Firm's address ► 2601 CAMBRIDGE CT	SUITE 500		Phone no (248)	375-7100	
Use	; UI	ııy				1 (=/	<del>-</del>	

AUBURN HILLS, MI 48326 May the IRS discuss this return with the preparer shown above? (see instructions)

▼Yes 
□No

-orn	n 990 (2013)					Page 2
Par		nent of Program Servi Schedule O contains a resp			I	
1	Briefly describe	e the organization's mission	<u> </u>			
- ΓΗΕ VE \	MISSION OF TH WORK TO BUILD	HE COMMUNITY FOUNDAT A PERMANENT COMMUNI	TY ENDOWMENT THA	T SUPPORTS	REA IS TO CREATE LASTING HIGH IMPACT CHARITABLE COMMUNITY LEVEL INITIA	PROJECTS WE HELP
2		ation undertake any significa 990 or 990-EZ?	ant program services du	uring the year	which were not listed on	┌ Yes ┌ No
	If "Yes," descri	be these new services on So	hedule O			
3		ation cease conducting, or n	nake significant change	s in how it con	ducts, any program	┌ Yes ┌ No
	If "Yes," descri	be these changes on Sched	ule O			
4	expenses Sect		) organizations are requ	ured to report	ee largest program services, as the amount of grants and alloca	
4a	(Code	) (Expenses \$	4,494,760 including	grants of \$	3,893,963 ) (Revenue \$	)
	ENDOWMENT THA ACHIEVE THEIR C	AT SUPPORTS HIGH IMPACT CHAR	TABLE PROJECTS SUCH AS F G THEM WITH THE CAUSES	PROJECT CLARITY THEY CARE ABOU	SITIVE CHANGE BY BUILDING A PERMA RESTORING THE MACATAWA WATER T SUCH AS THE WINDMILL ISLAND GA DNTINUUM	RSHED WE HELP DONORS
4b	(Code	) (Expenses \$	ınclud ing (	grants of \$	) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$	ınclud ıng (	grants of \$	) (Revenue \$	)
	-					
4d	Other program	n services (Describe in Sche	dule O )			
	(Expenses \$		uding grants of \$		) (Revenue \$	)
<b>4e</b>	Total program	service expenses 🕨	4,494,760			
_						

## Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
L1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
L <b>7</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$ $\footnotemark$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Yes	

- 1	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	Yes	.) No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   20		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
ı	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	1. 105, to fine 50 of 55, and the organization meriorin 0000-1.	5c	<u> </u>	L
ı	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N (
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	_		
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		l N
	Sponsoring organizations maintaining donor advised funds.	ٿ		'N'
		9a		N.
	Did the organization make any taxable distributions under section 4966?			N
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		N
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year	-		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	-		
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h	I	I

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part	Ι														.IV
--	---	--	--	--	--	--	--	--	--	--	--	--	--	--	-----

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax  13			
	If there are material differences in voting rights among members of the governing			
	body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	even	ie Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	<b>No</b> No
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b  11a  12a  12b  12c  13  14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  Lif "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►MICHAEL GOORHOUSE 85 EAST 8TH STREET SUITE 110 HOLLAND,MI 49423 (616) 396-6590

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII  $\,\cdot\,\,$  .  $\,\cdot\,\,$ 

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter-0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h an	offic	ess er e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations
(1) ANN QUERY	6 00	Х		х				0	0	0
PAST BOARD CHAIR										
(2) SUSAN DEN HERDER BOARD CHAIR	6 00	х		x				0	0	0
(3) RANDY THELEN	2 00									
		х		х				0	0	0
TREASURER (4) JUANITA BOCANEGRA	2 00					-				
	2 00	х		х				0	0	0
SECRETARY, CHAIR DISTRIBUTION					_					
(5) MATTHEW LEPARD	50	х						0	0	0
TRUSTEE - PARTIAL YEAR										
(6) TAIYOH AFRIK	50	X						0	0	0
TRUSTEE, YAC ADVISOR					L			<u> </u>		
(7) CHAR AMANTE	50	х						0	0	0
TRUSTEE - PARTIAL YEAR								Ĭ	Ŭ	
(8) LORI BUSH	2 00	х		х				0	0	0
CHAIR ELECT, CHAIR INVESTMENT		^		L^	L			<u> </u>		
(9) JOHN DONNELLY JR	50	.,								-
TRUSTEE - PARTIAL YEAR		Х						0	0	0
(10) ELEANOR LOPEZ	1 00									
TRUSTEE		Х						0	0	0
(11) RITU MATHUR	50				$\vdash$					
		Х						0	0	0
TRUSTEE - PARTIAL YEAR (12) DEB CLARK-MILLER	50			$\vdash$	$\vdash$	-	$\vdash$			
	30	х						0	0	0
TRUSTEE - PARTIAL YEAR  (12) NANCY MILLER	1.00			_	$\vdash$	<u> </u>				
(13) NANCY MILLER	1 00	х						0	0	0
TRUSTEE					<u> </u>					
(14) P HAANS MULDER	1 00	x						0	0	0
TRUSTEE, CHAIR PRI								Ĭ		
(15) JANE PATTERSON	2 00	х						0	0	0
TRUSTEE				L_	L	<u> </u>				
(16) JUDITH SMITH	2 00	· ·								
TRUSTEE, CHAIR DEVELOPMENT		X						0	0	0
(17) SCOTT SPOELHOF	1 00									
TRUSTEE		Х						0	0	0
INOSILL						<u>l</u>				

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	note bo tha	checl x, unle n office rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensatior from related organizations	Esti amoun compo	(F) mated t of other ensation m the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	and	nization related izations
(18)	Daniel G Zwier	1 00	×						o		0	(
TRUS	TEE Andrew Cote	50			-						-	
		50	×						0		О	(
	H TRUSTEE - PARTIAL YEAR JANET DEYOUNG	50 00										
PRES	IDENT / CEO		×		Х				82,918		0	5,298
	DUSTIN TRAN	2 00	l ,									
YOUT	H TRUSTEE - PARTIAL YEAR		X						0		0	
		+										
1b	Sub-Total			•	:	<u> </u>	•				<u> </u>	
c	Total from continuation sheets to Pa	art VII, Section A					▶ □					
d	Total (add lines 1b and 1c)								82,918	0		5,298
2	Total number of individuals (including \$100,000 of reportable compensation)				ed a	bov	e) who	rec	eived more than			
3	Did the organization list any <b>former</b> o							r hıç	ghest compensate	d employee	Yes	No
	on line 1a? If "Yes," complete Schedul	e J for such ındıvıd	ual .	•	•	٠					3	No
4	For any individual listed on line 1a, is organization and related organization individual											
5	Did any person listed on line 1a rece								_		4	No
	services rendered to the organization	1? If "Yes," comple	te Sche	edule	J for	suc	ch pers	son			5	No
Se	ection B. Independent Contrac	tors										
1	Complete this table for your five high compensation from the organization	est compensated										ar
	Name an	(A) d business address							Descriptio	(B) on of services		(C) ensation
											+	
	Total number of independent contracto	ors (including but i	not lim	ıted	to th	nose	listed	dab	ove) who received	more than		

Part V	/##1	S
	1a	F
Contributions, Gifts, Grants and Other Similar Amounts	ь	F F C S N 11
Gra	С	F
ifts, ar A	d	F
m.g.	d e f	C
ion. I Si	f	Þ
Contributions, Giffs, Grants and Other Similar Amount		S
onti nd O	g	1
	h	
Program Service Revenue	2a	
9. 3.	b	-
Se F	С	-
že.	d	
E .	2a b c d e f	_
Tog.	f	7
	g	- - - - - - - - - - - - - - - - - - -
	3	2
	4 5	I
	5	F
	6a	(
	b	L
	С	F
	d	Γ
	7a	f
		t t
	b	L
		S
	d	0 0 9
4.	8a	(
nue		4
Reven		9
φ Œ		
ğ	Ь	L N
-	9a	(
		S
	b	L
	С	L N
	10a	r
	_	
	b c	L
	11a	-
	b c	-
	d	-
	e	1
	12	1

••	Statement o						_
	Check if Sched	ule O contains a respor	ise or note to any iii	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated business	Revenue excluded from
					function revenue	revenue	tax under sections 512-514
1a	Federated cam	paigns 1a					312 311
b	Membership du	es <b>1b</b>					
c	Fundraising eve	ents <b>1c</b>	49,973				
d	Related organiz	zations 1d					
e	Government grant						
f	_	ons, gifts, grants, and 1f	4,267,941				
g		ons included in lines	1,626,823				
h	Total. Add lines	s 1a-1f		4,317,914			
			Business Code				
2a							
b							
С							
d							
e							
f	All other progra	am service revenue					
g	Total. Add lines	s 2a – 2f	►				
3		ome (including dividen		399,065		443	398,622
4		ar amounts) stment of tax-exempt bond		,		1.1.7	
5			· · ·				
		(ı) Real	(11) Personal				
6a	Gross rents						
b	Less rental expenses						
C	Rental income or (loss)						
d		me or (loss)					
		(ı) Securities	(II) Other				
7a	Gross amount from sales of assets other	859,134					
b	than inventory Less cost or other basis and	557,637	16,831				
	sales expenses Gain or (loss)	301,497	-16,831				
c d		(S)		284,666			284,666
8a		rom fundraising		,			
	\$	,973					
	of contributions See Part IV, lir	reported on line 1c)					
		а	14,034				
		penses b	27,573	12.520			12 520
C		(loss) from fundraising	events <b>.</b>	-13,539			-13,539
эа		rom gaming activities ie 19					
		а					
		penses b					
	Gross sales of	(loss) from gaming activ	vities				
	returns and allo						
		а					
		oods sold b	ntory.		1		
С	Miscellaneous	(loss) from sales of inve s Revenue	Business Code				
11a	ssanancou.						
b	-						
c							
d	All other reven	ue					
e	Total. Add lines	s 11a-11d					
12	Total revenue.	See Instructions	🛌	4,988,106	0	443	669,749
			l	7,200,100	U	1 443	002,743

	,	
Part IX	Statement of Functional Expenses	
Section 50	1(c)(3) and $501(c)(4)$ organizations must complete all columns	All other organizations must complete column (A)

	Check if Schedule O contains a response or note to any line in this	Part IX	<u> </u>	<u> </u>	<u> </u>
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	3,454,591	3,454,591		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	439,372	439,372		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16		, , , , ,		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	92,798	27,839	18,560	46,399
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	266,125	87,529	109,627	68,969
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	11,228	3,609	4,010	3,609
9	Other employee benefits	35,361	11,366	12,629	11,366
10	Payroll taxes	27,592	8,869	9,854	8,869
11	Fees for services (non-employees)				
а	Management				
b	Legal				
c	Accounting	16,789		16,789	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion	28,901	14,085	5,932	8,884
13	Office expenses	12,532	2,401	5,788	4,343
14	Information technology	24,639	6,874	11,748	6,017
15	Royalties				
16	Occupancy	27,277	8,183	13,639	5,455
17	Travel	5,849	877	1,462	3,510
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	24,647	9,200	5,598	9,849
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	46,392		46,392	
23	Insurance	8,642		8,642	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	FUND RELATED PROGRAMS	366,264	366,264		
b	MISCELLANEOUS	55,020	53,347	253	1,420
c	FACILITY RELOCATION EXP	9,882		9,882	
d	ANNUAL REPORT	7,493		7,493	
е	All other expenses	7,072	354	6,011	707
25	Total functional expenses. Add lines 1 through 24e	4,968,466	4,494,760	294,309	179,397
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				•

Part X Balance Sheet

Cash-mon-interest-bearing   Regimning of year	Par	't X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X		-	
2   Savings and temporary cash investments   3,608,816   2   2,640,897     3   Pledges and grants receivable, net   1,810,229   3   870,599     4   Accounts receivable from current and former officers, directors, trustees, key employees, and highest compansated employees. Port II of Schedule 1.   5     5   Loans and other receivables from their disqualified persons (as defined under section 49,86(7(3)), persons described in section 49,86(7(3),8), and contributing employers and sponsoning organizations of section 501(c(9)) voluntary employers and sponsoning organizations of section 501(c(9)) voluntary employers beneficiary organizations (see and eutropeas)   6     8   Inventories for sale or use   4407,422   7   425,204     9   Perpaid expenses and deferred charges   9     10a   1,057,158   9     10b   Eass accumulated depreciation   10b   83,208   718,309   10c   1,003,350     11   Investments—publicly traded securities   10b   10b   83,208   718,309   10c   1,003,350     12   Investments—publicly traded securities   10b   10b   100,300,300   10c   1,003,350     12   Investments—program-related See Part IV, line 11   302,417   13   263,188     13   Investments—program-related See Part IV, line 11   322,417   13   263,188     14   Intanquible assets   14   11   10b   10b				(A)	-	(B)
3   Pledges and grants receivable, net   1,618.225   3   670,888		1	Cash-non-interest-bearing	100	1	100
4   Accounts receivable, net   4		2	Savings and temporary cash investments	3,506,515	2	2,540,897
10		3	Pledges and grants receivable, net	1,618,229	3	870,589
### Employees, and highest compensated employees. Complete Part II of Schedule L.    Complete Part II of Schedule L.		4	Accounts receivable, net		4	
1		5	employees, and highest compensated employees Complete Part II of		5	
Preparal expenses and deferred charges   9   9	its	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary		_	
Preparal expenses and deferred charges   9   9	82	,	Notes and loans receivable net	497 422		425 204
9	ď			407,422		420,204
10a		_				
10		_	Land, buildings, and equipment cost or other basis Complete			
11   Investments—publicly traded securities   17,433,086   11   21,269,983   12   27,126,232   13   Investments—other securities   See Part IV, line 11   24,296,361   12   27,126,232   13   Investments—program-related   See Part IV, line 11   332,417   13   283,188   14   Intangible assets   14         15   Other assets   See Part IV, line 11   6,983   15   6,666   53,530,189   16   Total assets. Add lines 1 through 15 (must equal line 34)   48,409,622   16   53,530,189   18   Grants payable   and accrued expenses   8,522   17   3,350   18   Grants payable   913,030   18   671,451   19   Deferred revenue   91   91,030   18   671,451   19   19   19   19   19   19   19		Ь		718,529	10c	1,003,350
12   Investments—other securities See Part IV, line 11   24,296,361   12   27,126,232   13   Investments—program-related See Part IV, line 11   332,417   13   283,168   14   Intangible assets   14   Intangible assets   14   Intangible assets   15   Other assets See Part IV, line 11   6,983   15   8,686   16   Total assets. Add lines 1 through 15 (must equal line 34)   48,409,622   16   53,530,189   17   Accounts payable and accrued expenses   8,522   17   3,350   18   Grants payable   913,030   18   671,451   19   Deferred revenue   19   19   19   19   19   19   19   1		_	· · · · · · · · · · · · · · · · · · ·	· ·		
13				24.296.361		27.128.232
14   Intangible assets   14				332.417	13	283,168
15				r		,
16				6.983		8,666
17						53,530,189
18 Grants payable	-			, ,		
Pure 19 Deferred revenue				· · · · ·		· ·
20 Tax-exempt bond liabilities						
21 Escrow or custodial account liability Complete Part IV of Schedule D						
22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L						
Unsecured notes and loans payable to unrelated third parties			Loans and other payables to current and former officers, directors, trustees,			
Unsecured notes and loans payable to unrelated third parties	졅				22	
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24.) Complete Part X of Schedule D	Ξ	23	Secured mortgages and notes payable to unrelated third parties		23	
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24	Unsecured notes and loans payable to unrelated third parties		24	
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete Part X of Schedule	440 554		00.200
Organizations that follow SFAS 117 (ASC 958), check here  and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets		26		,		•
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds		26	Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete	1,040,106	26	763,170
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	Ę	27	- '	<u>4</u> 5 134 884	27	51 028 111
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u>ප</u>			· · · · · ·		
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u></u>			2,201,002		1,700,000
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	Ĭ	23	·		23	
30 Capital stock or trust principal, or current funds	正					
31 Paid-in or capital surplus, or land, building or equipment fund	O .0	30			30	
정 33 Total net assets or fund balances	Ą,					
정 33 Total net assets or fund balances	455					
<b>34</b> Total liabilities and net assets/fund balances	ᇂ		, ,	47,369,516		52,767,019
	Ż	34	Total liabilities and net assets/fund balances	48,409,622	34	53,530,189

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				ে
1	Total revenue (must equal Part VIII, column (A), line 12)	1		4,9	88,106
2	Total expenses (must equal Part IX, column (A), line 25)	2		4,9	068,466
3	Revenue less expenses Subtract line 2 from line 1	3			19,640
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		47,3	369,516
5	Net unrealized gains (losses) on investments	5			108,837
6	Donated services and use of facilities	6			,
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			-30,974
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			67,019
Par	rt XIII Financial Statements and Reporting			,-	0.,020
	Check if Schedule O contains a response or note to any line in this Part XII				. 区
				Yes	No
1	Accounting method used to prepare the Form 990  Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	ewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				1
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				1
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	ın			1
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

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ROCESS AS III

SCHEDULE A (Form 990 or 990EZ) Complete if the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)

nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
THE COMMUNITY FOUNDATION OF THE

Department of the

Internal Revenue Service

Treasury

Employer identification number

HOLLA	ND/ZEE	LAND ARE	A INC						38-60952	283	
Pai	rt I	Reas	on for Pu	blic Charity Sta	tus (All org	ganizations	must com	olete this p	oart.) See ıı	nstructions	
The c	rganı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	ıgh 11, check	only one b	ox)		
1	Γ	A church, convention of churches, or association of churches described in <b>section 170(b)(1)(A)(i).</b>									
2	Γ	A scho	A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E)								
3	Γ	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descri	ıbed ın <b>sectio</b>	n 170(b)(1)	(A)(iii).		
4	Γ			n organization operat	ted ın conjun	ction with a	hospital des	cribed in <b>sec</b>	ction 170(b)(	<b>1)(A)(iii).</b> E	nter the
5	$\vdash$			ty, and state erated for the benefi	t of a college	or universit	ty owned or o	nerated by	a dovernmen	tal unit desc	rihad in
,	'	_	-	A)(iv). (Complete P	_	or universit	ty owned or o	peraced by a	a governmen	tai uiiit uest	ribed iii
6	$\vdash$			local government or	•	al unit desc	rihed in <b>secti</b>	on 170(h)(1	1)( <b>A</b> )(v)		
7	<u>'</u>			at normally receives						rom the aene	eral public
-	•	_		on 170(b)(1)(A)(vi).			опрести поли	go . c			oral pasino
8	<u> </u>	A comr	nunity trust	described in <b>section</b>	170(b)(1)(	<b>A)(vi)</b> (Con	nplete Part II	)			
9	Г	_		at normally receives					•	-	-
				ities related to its ex							
		-	=	oss investment inco				-		tax) from bu	sinesses
	_			janization after June							
10	<u> </u>			ganized and operated							
11	ı			ganized and operated ly supported organiz							
				bes the type of supp						ee section 5	os(a)(s). Check
		_	Type I							on-functiona	lly integrated
e	$\sqcap$			ox, I certify that the							
				on managers and otl	her than one	or more pub	licly support	ed organizat	tions describ	ed in sectior	n 509(a)(1) or
f			rganization	received a written de	etermination	from the IR:	Sthatitisa	Type I. Typ	e II. or Type	III supporti	ng organization.
-			his box					. , , , , , , , , , , , , , , , , , , ,	, , , ,		
g				2006, has the organi	zation accep	ted any gift	or contributi	on from any	of the		
			ng persons? erson who d	rectly or indirectly o	ontrols eith	eralone ort	ogether with	nersons des	scribed in (ii)	1	Yes No
				governing body of th			_	po. 50, 10 ac.	(	11g	
				er of a person descri		_				11g(	<del></del>
				lled entity of a perso			above?			11g(	
h				ng information about							
_	) Nam		(ii) EIN	(iii) Type of	( <b>iv)</b> Is t		(v) Did you		(vi) Is		(vii) A mount of
	oqqu			organization	organizati		the organiz		organizat		monetary
organization(described on lines 1- 9 abovecol (i) listed in your governingin col (i) of your support?col (i) organized in the U S ?					support						
				or IRC section	docume		Juppor			J	
				(see							
				instructions))	Yes	No	Yes	No	Yes	No	1
							1		1		<del>                                     </del>

Schedule A (Form 990 or 990-EZ) 2013 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 **(b)** 2010 **(e)** 2013 (c) 2011 (d) 2012 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do not 2,854,681 3,907,076 5,377,014 8,524,432 4,317,914 24,981,117 include any "unusual grants ") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 2,854,681 3,907,076 5,377,014 8,524,432 4,317,914 24,981,117 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 4,378,859 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5 20,602,258 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2009 **(b)** 2010 (d) 2012 **(e)** 2013 (c) 2011 (f) Total beginning in) 🟲 7 8 9 10 11 12 13 14 15 16

7	A mounts from line 4	2,854,681	3,907,076	5,377,014	8,524,432	4	,317,914	24,981,117
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	779,081	63,690	480,420	415,696		399,065	2,137,952
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )	32,331	47,856	7,500	15,096		14,034	116,817
11	<b>Total support</b> (Add lines 7 through 10)							27,235,886
12	Gross receipts from related activit	ies, etc (see inst	ructions)			12		_
13	First five years. If the Form 990 is this box and stop here	<u> </u>	<u> </u>					
	ection C. Computation of Pu						1	
14	Public support percentage for 201	3 (line 6, column	(f) divided by line	11, column (f))		14		75 640 %
15	Public support percentage for 201	2 Schedule A, Pa	rt II, line 14			15		68 620 %
16a	33 1/3% support test—2013. If the and stop here. The organization qu				line 14 is 33 1/3%	or more,	check t	his box
b	33 1/3% support test—2012. If the				, and line 15 is 33	3 1/3% or	more, ch	eck this
17a	box and <b>stop here.</b> The organization qualifies as a publicly supported organization  10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.							
b	10%-facts-and-circumstances test 15 is 10% or more, and if the orga Explain in Part IV how the organiza	nızatıon meets th	e "facts-and-circ	umstances" test	, check this box a	nd <b>stop l</b>	nere.	·
	supported organization	action media the	acts and encum	stances test in	ic organization qu	4111105 45	а равне	•-
18	<b>Private foundation.</b> If the organizatinstructions	ition did not chec	k a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	l see	<b>▶</b> □
					Sche	dule A (F	orm 990	or 990-EZ) 2013

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		<b>formation.</b> Provide the explanations required by Part II, line 10; Part II, ne 12. Also complete this part for any additional information. (See instru	
		Facts And Circumstances Test	
Retu	ırn Reference	Explanation	
		Schodulo A / Form 0	000 er 000 E7) 201

Schedule A (Form 990 or 990-EZ) 2013

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OMB No 1545-0047

DLN: 93493318062574

### **SCHEDULE D**

(Form 990)

Department of the Treasury

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

Open to Public

temai	Revenue Service and its instru	etions is at www.nrs.gov/rormsso.	Inspection
THE	me of the organization COMMUNITY FOUNDATION OF THE LAND/ZEELAND AREA INC		Employer identification number 38-6095283
	organizations Maintaining Donor Actions organization answered "Yes" to Form 99		
	<u> </u>	(a) Donor advised funds	(b) Funds and other accounts
L	Total number at end of year	94	381
2	Aggregate contributions to (during year)	1,248,387	2,905,500
3	Aggregate grants from (during year)	1,316,641	2,363,803
ŀ	Aggregate value at end of year	11,087,029	37,118,105
5	Did the organization inform all donors and donor advi funds are the organization's property, subject to the		or advised
5 Par	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit?  **TII** Conservation Easements. Complete	efit of the donor or donor advisor, or for an	y other purpose
i L	Purpose(s) of conservation easements held by the or		Porm 990, Part IV, line 7.
2	Preservation of land for public use (e.g., recreation Protection of natural habitat  Preservation of open space  Complete lines 2a through 2d if the organization held easement on the last day of the tax year	on or education)	historically important land area ertified historic structure ne form of a conservation
	,	Г	Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified his	toric structure included in (a)	2c
d	Number of conservation easements included in (c) achistoric structure listed in the National Register	cquired after 8/17/06, and not on a	2d
3	Number of conservation easements modified, transfethe tax year ▶	erred, released, extinguished, or terminated	d by the organization during
ŀ	Number of states where property subject to conserve	ation easement is located ►	<u> </u>
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		ling of violations, and  Yes No
5	Staff and volunteer hours devoted to monitoring, insp	pecting, and enforcing conservation easem	ents during the year
7	A mount of expenses incurred in monitoring, inspectings \$\blue{F}\$	ng, and enforcing conservation easements	during the year
3	Does each conservation easement reported on line 2 and section $170(h)(4)(B)(II)$ ?	(d) above satisfy the requirements of sect	tion 170(h)(4)(B)(i)
)	In Part XIII, describe how the organization reports c balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	the footnote to the organization's financial	·
ar	Complete if the organization answered "	ns of Art, Historical Treasures, o 'Yes" to Form 990, Part IV, line 8.	or Other Similar Assets.
la	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide, in Part XIII, the text of the footnote	sets held for public exhibition, education, c	or research in furtherance of public
b	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide the following amounts relating to the	sets held for public exhibition, education, o	
	(i) Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		· · · · · · · · · · · · · · · · · · ·

Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Part	III Organizations Maintaining Co	llections of Art,	Histo	rical Treas	sures, or Otl	ner Similar Ass	ets (continued)
	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records	s, chec	k any of the f	ollowing that ar	e a significant use	of its
a [	Public exhibition		d [	Loan or ex	xchange progra	ms	
ь	Scholarly research		е Г	Other			
c	Preservation for future generations						
	Provide a description of the organization's c Part XIII	ollections and explair	n how th	ney further th	e organızatıon's	exempt purpose in	ı
	During the year, did the organization solicit						- Vaa Na
Part	assets to be sold to raise funds rather than Escrow and Custodial Arrang					<u>'</u>	Yes No
	Part IV, line 9, or reported an ar						
1	Is the organization an agent, trustee, custoo ncluded on Form 990, Part X?				s or other asse		Yes No
<b>b</b> 1	If "Yes," explain the arrangement in Part XI	II and complete the fo	ollowing	g table	_	1	
_							ount
_	Beginning balance				1	C C	
	Additions during the year				1		
_	Distributions during the year Ending balance				1		
	Ending balance Did the organization include an amount on Fi	orm 990 Dart V line	212			<b>!</b>	Yes No
						·	res , No
Pari	If "Yes," explain the arrangement in Part XI:  The Endowment Funds. Complete				-		<u>'</u>
Par	Endowment Funds. Complete	(a)Current year	( <b>b</b> )Prior				(e)Four years back
<b>1</b> a	Beginning of year balance	5,690,486		4,938,665	4,854,575	4,541,127	3,908,713
Ь	Contributions	582,306		640,613	451,248	170,349	186,457
c l	Net investment earnings, gains, and losses	564,259		507,706	-171,082	307,999	714,046
d (	Grants or scholarships	480,588		376,498	229,085	164,900	231,068
<b>e</b> (	Other expenditures for facilities						_
f /	Administrative expenses			20,000	-33,009		37,021
g l	End of year balance	6,356,463		5,690,486	4,938,665	4,854,575	4,541,127
2	Provide the estimated percentage of the cur	rent year end balance	e (line 1	.g, column (a	)) held as		
a I	Board designated or quasi-endowment ►	100 000 %					
b	Permanent endowment 🕨						
	Temporarily restricted endowment ►						
	The percentages in lines 2a, 2b, and 2c sho	·					
	Are there endowment funds not in the posse organization by	ssion of the organizat	tion tha	t are held and	d administered i	for the	Yes No
	(i) unrelated organizations					3a(i	
1	(ii) related organizations					3a(ii	
	[f"Yes" to 3a(II), are the related organizatio					3b	
	Describe in Part XIII the intended uses of the						
Part	VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line		ne orga	anization an	swered 'Yes'	to Form 990, Par	t IV, line
	Description of property	10.		(a) Cost or othe pasis (investmen			(d) Book value
			+			_	ļ
<b>1a</b> La	and		- 1				
	and				791,93	15,649	776,264
<b>b</b> B		· · · · · · · · · · · · · · · · · · ·			791,9	13 15,649	776,264
<b>b</b> Bi	uıldıngs	· · · · · · · · · · · · · · · · · · ·			791,9:	,	
<b>b</b> Bi <b>c</b> Le <b>d</b> Ee	uildings				265,24	,	

<b>Part VII Investments—Other Securities.</b> Com See Form 990, Part X, line 12.	plete if the organization a	nswered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
(3)Other (A) HEDGE FUNDS	25,745,513	F
(B) PRIVATE EQUITY REAL ESTATE	313,678	F
(C) GLO BAL REITS	1,069,041	F
	27.420.222	
<b>Part VIII</b> Investments—Program Related. Con	, ,	answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13.	· · · · · · · · · · · · · · · · · · ·	
(a) Description of investment	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )		
		Part IV, line 11d See Form 990, Part X, line 15
(a) Descrip	otion	(b) Book value
	,	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. Complete if the organ		▶  Form 990. Part IV. line 11e or 11f. See
Form 990, Part X, line 25.		· · · · · · · · · · · · · · · · · · ·
1 (a) Description of liability Federal income taxes	(b) Book value	
ANNUITIES PAYABLE	88,369	
	]	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25 ) ▶	88,369	organization's financial statements that

PART XII, LINE 4B - OTHER ADJUSTMENTS

Par		Revenue per Audited Financial Statements With Revenue powered 'Yes' to Form 990, Part IV, line 12a.	er R	<b>eturn</b> Complete If
1	Total revenue, gains, and oth	ner support per audited financial statements	1	9,675,291
2	A mounts included on line 1 b	out not on Form 990, Part VIII, line 12		
а	Net unrealized gains on inves	stments 2a   5,408,837		
b		facilities 2b		
c	Recoveries of prior year gran	its 2c		
d	Other (Describe in Part XIII	) <b>2d</b> -30,974		
e	Add lines <b>2a</b> through <b>2d</b>		2e	5,377,863
3	Subtract line <b>2e</b> from line <b>1</b>		3	4,297,428
4		90, Part VIII, line 12, but not on line <b>1</b>		, ,
а		cluded on Form 990, Part VIII, line 7b . 4a		
b	•	) 4b 690,678		
c			4c	690,678
5		nd <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	4,988,106
Par	t XIII Reconciliation of I	Expenses per Audited Financial Statements With Expenses nswered 'Yes' to Form 990, Part IV, line 12a.	per	
1		er audited financial statements	1	4,746,208
2	·	out not on Form 990, Part IX, line 25		1,7 10,200
a		facilities		
b			1	
c			1	
d		)	1	
	•			44,404
e	_			<u> </u>
3		00 Part IV June 25 But mat on June 4.	3	4,701,804
4		90, Part IX, line 25, but not on line 1:		
a		cluded on Form 990, Part VIII, line 7b 4a	-	
b	•	)	1	266.662
с 5		and <b>4c.</b> (This must equal Form 990, Part I, line 18)	4c 5	266,662 4,968,466
Par		or Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2t I, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to		de any additional
	Return Reference	Explanation		
PART	V, LINE 4	ENDOWMENTS HELD BY THE FOUNDATION ARE REPORTED IN ACC 958 AND ARE CONSISTENT WITH THE AUDITED FINANCIAL STATE ENDOWMENTS REPORTED ARE BOARD-DESIGNATED, OR QUASI-EI WITHIN THE IRS FORM INSTRUCTIONS THE AMOUNTS REPORTED FUNDS OVER WHICH THE FOUNDATION ITSELF IMPOSES RESTRIC PRIOR YEARS' FORM 990S, THE AMOUNT REPORTED AS ENDOWME MAJORITY OF THE UNRESTRICTED NET ASSETS OF THE ORGANIZA ASSET CLASSIFICATIONS WERE REVISED TO ONLY INCLUDE QUAUNRESTRICTED FUNDS DESIGNATED AS SUCH BY THE BOARD OF INTENT OF CONSISTENCY AND PROPER REPORTING, THE FOUNDATION YEARS OF ENDOWMENT INFORMATION IN SCHEDULE D, PA	MENT NDOW IN PA TION NTS R ATION SI EN TRUST	TS ALL  IMENTS, AS DEFINED  ART V INCLUDE ALL  S ON THEIR USE ON  REFLECTED A  I IN 2011, THE NET  DOWMENT  TEES WITH THE
	TX, LINE 2	THE INTERNAL REVENUE SERVICE HAS RULED THAT THE FOUNDAY CHARITY AND OPERATES AS A 501(C)(3), AS DESCRIBED IN SECTION INTERNAL REVENUE CODE CONSEQUENTLY, THE FOUNDATION IS INCOME TAX AND CERTAIN EXCISE TAXES IMPOSED ON PRIVATE ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED REQUIRE MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN BY RECOGNIZE A TAX LIABILITY IF THE FOUNDATION HAS TAKEN AND THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON OR OTHER APPLICABLE TAXING AUTHORITIES MANAGEMENT HAS POSITIONS TAKEN BY THE FOUNDATION AND HAS CONCLUDED TO 2013 AND 2012, THERE ARE NO UNCERTAIN POSITIONS TAKEN OUTHAT WOULD REQUIRE RECOGNITION OF A LIABILITY OR DISCLOSTATEMENTS THE FOUNDATION IS SUBJECT TO ROUTINE AUDITS PROGRESS MANAGEMENT BELIEVES IT IS NO LONGER SUBJECT TEXAMINATIONS FOR YEARS PRIOR TO DECEMBER 31, 2010	ON 5 EXEM FOUN STAT UNC EXAM 6 ANA HAT A R EXP SURE 5 BY TOR AN	09(A)(1) OF THE MPT FROM FEDERAL NDATIONS TES OF AMERICA FOUNDATION AND ERTAIN POSITION INATION BY THE IRS AS OF DECEMBER 31, ECTED TO BE TAKEN IN THE FINANCIAL TAXING
ADJU	TXI, LINE 2D - OTHER USTMENTS	CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS -30,974	0.00	N 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	「XI, LINE 4B - OTHER JSTMENTS	AGENCY REVENUE 735,082 SPECIAL EVENT EXPENSES -27,573 L ASSETS -16,831	uss c	ON DISPOSITION OF
PART	T XII, LINE 2D - OTHER USTMENTS	SPECIAL EVENT EXPENSES 27,573 LOSS ON DISPOSITION OF ASS	SETS	16,831

AGENCY EXPENSES 266,662

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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As Filed Data -

DLN: 93493318062574

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

	of the organization				Employer ident	ification number			
	COMMUNITY FOUNDATION OF .AND/ZEELAND AREA INC	THE			38-6095283				
Par	rt I General Information "Yes" to Form 990, Par			ne United States. Co	omplete if the organiz	ation answered			
1	<b>For grantmakers.</b> Does the or other assistance, the grantee to award the grants or assista	s' eligibility fo	r the grants o	r assistance, and the s	selection criteria used	nd Yes No			
2	<b>For grantmakers.</b> Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.								
3	Activites per Region (The follow	ing Part I, line 3	table can be du	uplicated if additional spa	ice is needed )				
	<b>(a)</b> Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region			
(1)	CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		13,766,309			
( 2)									
(3)									
(4)									
( 5)									
За	Sub-total	0	0			13,766,309			
b	Total from continuation sheets to Part I	0	0			(			
C	Totals (add lines 3a and 3b)	l ol	0		1	13.766.309			

Pa						<b>ited States.</b> Compl duplicated if additior			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(:	1)								
( :	2)								
(:	3)								
( 4	4)								
2						ies by the foreign co (c)(3) equivalency l			
3	Enter total nur	nber of other or	ganizations or ent	rities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
( 18)							
	1			l .			

### Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Г	Yes	굣	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	্ব	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	<u> </u>	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	্য	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	F	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	ঘ	No

Schedule F (Form 990) 2013

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 38-6095283

Name: THE COMMUNITY FOUNDATION OF THE

HOLLAND/ZEELAND AREA INC

Schedule F (Form 990) 2013

Page 5

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

DLN: 93493318062574

OMB No 1545-0047

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. **Employer identification number** Name of the organization THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA INC 38-6095283

Indicate whether the organiz	ration raised funds	through ar	ny of the f	ollowing activities. Che	ock all that annly	
a Mail solicitations	acion raisea rainas	till ough al		Solicitation of non		
<b>b</b> Internet and email solice	itations		f	Solicitation of gov	-	
c Phone solicitations	reactions.		a	Special fundraisin		
d  In-person solicitations			9	,	g	
<b>a</b> Did the organization have a or key employees listed in F	orm 990, Part VII)	or entity	ın connec	tion with professional f	undraising services?	┌ Yes ┌ No
b If "Yes," list the ten highest to be compensated at least:			fundraisei	rs) pursuant to agreeme	ents under which the fu	ndraiser is
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
1		Yes	No			
2						
3						
4						
5						
6						
7						
8						
9						
0						
			<b>▶</b>			
List all states in which the o registration or licensing	rganızatıon ıs regis	tered or li	censed to	solicit contributions o	r has been notified it is	exempt from

Sche	edule	G (Form 990 or 990-EZ) 2013				Page 2					
Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contributi								
		3 1 3	(a) Event #1  FALL EVENT CELEBRATION (event type)	(b) Event #2  LUNCHEON (event type)	(c) O ther events (total number)	(d) Total events (add col (a) through col (c))					
₽	1	Gross receipts	59,063	4,944		64,007					
Revenue	2	Less Contributions	49,973			49,973					
- <u>*</u>	3	Gross income (line 1 minus line 2)	9,090			14,034					
	4	Cash prizes									
မှာ	5	Noncash prizes									
Expenses	6	Rent/facility costs	9,271	430		9,701					
ă	7	Food and beverages .	3,632			3,632					
Direct	8	Entertainment									
Δ	9	Other direct expenses .	8,993	5,248		14,241					
	10										
	11	Net income summary Subtract lir				-13,540					
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir	ganızatıon answered ' ne 6a.	"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than					
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))					
<u>공</u>	1	Gross revenue									
enses	2	Cash prizes									
ben	3	Non-cash prizes									
Direct Exp	4	Rent/facility costs									
<u>□</u>	5	Other direct expenses									
	6	Volunteer labor	┌ Yes	┌ Yes%_ ┌ No							
	7	Direct expense summary Add lines	s 2 through 5 in column (	d)							
	8	Net gaming income summary Subt	ract line 7 from line 1, co	lumn (d)	<u> ▶</u>						
9 a b	Ist	er the state(s) in which the organiza the organization licensed to operate No," explain	gamıng activities in each	of these states?		「Yes 「No					
10a b		re any of the organization's gaming l Yes," explain	icenses revoked, suspen	ded or terminated during	the tax year?						

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g <sup>,</sup>			· Fyes [	– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility			<del></del>		%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name <b>▶</b>					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	– No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name 🕨					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	<b>T</b> Employee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (	distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	⁄ear <b>⊳</b> \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u>I</u>	<u> </u>		rm 990 or 990-	7) 2012

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Schedule I

(Form 990)

Department of the Treasury

THE COMMUNITY FOUNDATION OF THE

Internal Revenue Service

Name of the organization

# **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990
► Information about Schedule I (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

2013

DLN: 93493318062574

Open to Public Inspection

**Employer identification number** 

HOLLAND	/ZEELAND AREA INC						38-6095283	
Part I		on Grants and	Assistance					
the	s the organization maintain re selection criteria used to awa cribe in Part IV the organizat	ard the grants or ass	stance?					▽ Yes □
Part II	<b>Grants and Other As</b> Form 990, Part IV, line							es" to
	me and address of organization r government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Addı	itional Data Table							
<b>2</b> Ente	er total number of section 50:	1(c)(3) and governm	ent organızatıons lıst	ed in the line 1 table.			<b>▶</b>	75

Enter total number of other organizations listed in the line 1 table . . . . . .

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of	(c)A mount of	(d)A mount of	(e)Method of valuation (book,	(f)Description of non-cash assistance
	recipients	cash grant	non-cash assistance	FMV, appraisal, other)	
(1) SCHOLARSHIPS FOR STUDENTS ATTENDING POST-SECONDARY EDUCATIONAL INSTITUTIONS	S 195	439,372		N/A	N/A
Part IV Supplemental Info	ormation. Provide the infor	mation required in P	art I, line 2, Part III,	column (b), and any other	addıtıonal ınformatıon.
Peturn Deference	vnlanation				

Return Reference	Explanation
PART I, LINE 2	ALL GRANTS OF THE FOUNDATION ARE DISTRIBUTED, AT A MINIMUM, WITH A TRANSMITTAL LETTER THAT ITEMIZES THE PURPOSE OF
	THE GRANT, CONFIRMS THE CHARITABLE NATURE OF THE GRANT AND ACKNOWLEDGES THE FUND(S) FROM WHICH THE GRANT IS MADE
	COMPETITIVE GRANTS REQUIRE A SIGNED GRANT ACCEPTANCE AGREEMENT THAT OUTLINES THE PURPOSE OF THE GRANT AND
	INSTRUCTS THE GRANTEE TO USE THE FUNDS FOR THE PURPOSE OUTLINED IN THEIR APPLICATION IT REQUIRES THAT ANY CHANGES
	IN THE USE OF FUNDS MUST FIRST BE APPROVED BY THE FOUNDATION A FINAL NARRATIVE AND FINANCIAL REPORT ON THE USE OF
	FUNDS IS REQUIRED AT THE END OF THE PROGRAM PERIOD THAT REPORT IS REVIEWED BY THE DIRECTOR OF GRANTMAKING TO VERIFY
	THE FUNDS WERE USED FOR THEIR INTENDED PURPOSE ANY FUNDS NOT USED FOR THE STATED PURPOSE ARE REQUIRED TO BE
	RETURNED SCHOLARSHIP AWARDS ARE ISSUED DIRECTLY TO THE EDUCATIONAL INSTITUTION FOR CREDIT TO THE STUDENT'S
	ACCOUNT ANY DOLLARS NOT USED FOR THE STUDENT'S EDUCATIONAL PURPOSES ARE REQUIRED TO BE RETURNED BY THE SCHOOL

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 38-6095283

Name: THE COMMUNITY FOUNDATION OF THE

HOLLAND/ZEELAND AREA INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
3SIXTY PO BOX 2151 HOLLAND,MI 49422	26-0672610	501(C)(3)	17,500	0			THE INTERN HOUSE/TOOL LENDING LIBRARY

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
70 X 7 LIFE RECOVERY 97 WEST 22ND STREET HOLLAND,MI 49423	20-8857935	501(C)(3)	7,600	0			PARENTS AND KIDS FOR A BETTER TOMORROW			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
ARC PROJECT INC 3740 TOWNLINE CT ZEELAND,MI 49464	27-0205940	501(C)(3)	5,570	0			THE ARC PROJECT - EQUIPMENT FOR SURF CAMPS AND WATER SAFETY EDUCATION			

Form 990,Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
ARTPRIZE 41 SHELDON BLVD SE GRAND RAPIDS,MI 49503	26-4571560	501(C)(3)	5,000	0			PATRON SPONSORSHIP			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
BOYS & GIRLS CLUB OF GREATER HOLLAND 435 VAN RAALTE AVE HOLLAND, MI 49423	38-2756671	501(C)(3)	30,403	0			UNRESTRICTED SUPPORT, SMART SKILLS TRAINING, NORTHSIDE PROGRAMS,			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CALVARY CHRISTIAN REFORMED CHURCH OF HOLLAND 400 BEELINE ROAD HOLLAND,MI 49424	38-2051351	501(C)(3)	15,000	0			MISSION HAITI		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CALVARY REFORMED CHURCH 995 EAST 8TH STREET HOLLAND,MI 49423	38-6093997	501(C)(3)	5,000	0			BLACKTOP REC BUS		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CENTER FOR MICHIGAN THE 4100 N DIXBORO RD ANN ARBOR, MI 48105	32-0167398	501(C)(3)	20,000	0			PROGRAM SUPPORT			

Form 990,Schedule 1, Pa	Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CENTER FOR WOMEN IN TRANSITION 411 BUTTERNUT HOLLAND,MI 49424	38-2181204	501(C)(3)	34,525	0			DOMESTIC VIOLENCE EMERGENCY SHELTER, WEB REDESIGN PROJECT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CENTRAL AVENUE CHRISTIAN REFORMED CHURCH 259 CENTRAL AVENUE HOLLAND,MI 49423	38-1387126	501(C)(3)	6,500	0			MFFM BUILDING FUND		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CHILDREN'S ADVOCACY CENTER 12125 UNION STREET HOLLAND,MI 49424	38-3445089	501(C)(3)	9,609	0			PROGRAM SUPPORT AND FORENSIC MEDICAL EXAMS		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CITY OF HOLLAND 270 S RIVER AVENUE HOLLAND, MI 49423	38-6004622	GOV'T	86,900	0			SUSTAINABILITY INSTITUTE, WINDMILL ISLAND, LEADERSHIP AS A LIFESTYLE		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CITY OF SAUGATUCK PO BOX 86 SAUGATUCK,MI 49453	38-6007203	GOV'T	12,500	0		1	SAUGATUCK DUNES NATURAL AREA		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CITY OF ZEELAND 21 SOUTH ELM STREET ZEELAND,MI 49464	38-6004744	GOV'T	30,000	0			DOWNTOWN ZEELAND SPLASH PAD PARK		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CITY ON A HILL MINISTRIES 100 PINE STREET ZEELAND,MI 49464	20-3901260	501(C)(3)	13,700	0			CONTINUED CARE CLINIC FOR THE UNINSURED		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
COMMUNITY ACTION HOUSE 345 WEST 14TH STREET HOLLAND,MI 49423	23-7120670	501(C)(3)	35,420	0			TWIN CITIES RISE TRAINING, FACILITY REPAIR		

Form 990,Schedule 1, Pai	Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
COUNCIL OF MICHIGAN FOUNDATIONS ONE S HARBOR DR STE 3 GRAND HAVEN, MI 49417	38-6263347	501(C)(3)	7,300	0			PHILANTHROPY SUPPORT THROUGH MEMBERSHIP		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CULTUREWORKS INSTITUTE FOR CREATIVE ARTS 710 CHICAGO DR HOLLAND,MI 49423	27-3165045	501(C)(3)	5,401	0			COLLEGE VISITS AND PROGRAM SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	cash	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CULVER EDUCATIONAL FOUNDATION 1300 ACADEMY ROAD 153 CULVER,IN 465119980	35-0868071	501(C)(3)	62,000	0			HABITAT BUILDING BRIDGES PROGRAM, ANNUAL FUND AND CULVER MEXICO SCHOLARSHIP FUND SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
DEGRAAF NATURE CENTER 600 GRAAFSCHAP RD HOLLAND,MI 49423	38-6004622	GOV'T	22,910	0			NATURE TOURS	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
DESTINATION EDUCATION 96 W 15TH ST STE 106 HOLLAND,MI 49423	36-4758487	501(C)(3)	140,782	0			PROGRAM AND START-UP SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
DISABILITY NETWORK- LAKESHORE 426 CENTURY LANE HOLLAND, MI 49423	38-3038466	501(C)(3)	8,600	0			ACCESS RAMPS - HOLLAND/ZEELAND	

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	cash	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ESCAPE YFGK 202 EAST 32ND STREET HOLLAND,MI 49423	45-3015164	501(C)(3)	10,000	0			EXPANSION OF ALTERNATIVE SUSPENSION ACCOUNTABILITY PROGRAM		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
EVERGREEN COMMONS SENIOR CENTER 480 STATE STREET HOLLAND,MI 49423	38-2526940	501(C)(3)	47,400	0			IN HOME CARE, DAY CENTER, MOVE WELL DIABETES PROGRAM AND GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
FEEDING AMERICA WEST MICHIGAN FOOD BANK 864 W RIVER CENTER DR NE COMSTOCK PARK,MI 493218955	38-2439659	501(C)(3)	13,000	0			VEHICLE RENEWAL CAPITAL CAMPAIGN		

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
FIRST REFORMED CHURCH 148 E CENTRAL AVE ZEELAND, MI 494641718	38-1505635	501(C)(3)	40,500	0			UNRESTRICTED SUPPORT		

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
FRIENDS OF CASA OTTAWA COUNTY 100 PINE ST STE 293 ZEELAND,MI 49464	27-0849895	501(C)(3)	8,000	0			LULLABY FUND			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
GOOD SAMARITAN MINISTRIES 513 EAST 8TH STREET SUITE 25 HOLLAND,MI 49423	38-1887347	501(C)(3)	58,262	0			NEIGHBORHOOD CONNECTIONS CIRCLES, NUESTRA CASA, AMERICORPS MEMBER MATCH, HOUSING ASSESSMENT SERVICES,			

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
GRAND ACTION FOUNDATION 120 LYONS STREET NW GRAND RAPIDS,MI 49503	38-3147133	501(C)(3)	20,000	0			DOWNTOWN MARKET PROJECT		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
GRAND VALLEY STATE UNIVERSITY PO BOX 1945 GRAND RAPIDS,MI 495011945	38-1684280	501(C)(3)	48,250	0			NONPROFIT BOARD TRAINING, TECHNICAL ASSISTANCE PROGRAM, AWRI CAMPAIGN, ANNUAL FUND SUPPORT		

Form 990,Schedule 1, Pa	-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
GREATER OTTAWA COUNTY UNITED WAY PO BOX 1349 HOLLAND,MI 49422	38-3522782	501(C)(3)	8,200	0			2013 SPENDING POLICY DISTRIBUTION		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOLLAND AREA ARTS COUNCIL 150 EAST 8TH STREET HOLLAND,MI 49423	38-2420156	501(C)(3)	5,900	0			PROGRAM SUPPORT		

Form 990,Schedule 1, Pa	form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HOLLAND CHAMBER OF COMMERCE FOUNDATION 272 E 8TH STREET HOLLAND, MI 49423	38-2476780	501(C)(3)	11,000	0			AGENCY DISTRIBUTION AND MINORITY BUSINESS AWARDS			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
HOLLAND CHORALE PO BOX 1513 HOLLAND,MI 494221513	38-2188467	501(C)(3)	6,687	0			ANNUAL SUPPORT	

-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
HOLLAND COMMUNITY HEALTH CENTER 336 S RIVER AVE HOLLAND,MI 49423	20-0602574	501(C)(3)	5,000	0			HEALTH CENTER ARTWORK	

Form 990,Schedule 1, Pa	form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOLLAND DEACON'S CONFERENCE 272 E 26TH ST HOLLAND,MI 49423	38-2309172	501(C)(3)	30,000	0			UNRESTRICTED SUPPORT		

Form 990,Schedule 1, Pa	orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOLLAND HISTORICAL TRUST 31 W 10TH ST HOLLAND,MI 49423	38-1692502	501(C)(3)	79,025	0			HOLLAND MUSEUM SUPPORT AND DIRECTOR SEARCH SUPPORT		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
HOLLAND HOSPITAL FOUNDATION 602 MICHIGAN AVE HOLLAND,MI 49423	38-2800065	501(C)(3)	6,500	0			SCHOOL NURSE PROGRAM AND COMMUNITY HEALTH CENTER SUPPORT	

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOLLAND PUBLIC SCHOOLS 156 W 11TH ST HOLLAND,MI 49423	38-6003257	501(C)(3)	17,000	0			YOUTH LEADERSHIP SCHOLARSHIP AND NEW TECH CENTER SUPPORT		

Form 990,Schedule I, Pa	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOLLAND PUBLIC SCHOOLS PTO EDUCATIONAL TRUST 282 W 30TH STREET HOLLAND,MI 49423	20-0154989	501(C)(3)	7,882	0			2013 SPENDING POLICY DISTRIBUTION		

Form 990,Schedule 1, Pa	Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HOLLAND RESCUE MISSION 356 FAIRBANKS AVE HOLLAND,MI 49423	38-1734763	501(C)(3)	39,800	0			BED BUG STERILIZATION EQUIPMENT AND PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOLLAND SYMPHONY ORCHESTRA PO BOX 2685 HOLLAND,MI 494222685	38-2953082	501(C)(3)	6,500	0			PROGRAM SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HOMECOR 151 CENTRAL AVENUE STE 280 HOLLAND,MI 49423	38-3281993	501(C)(3)	7,000	0			PROGRAM SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HOPE COLLEGE PO BOX 9000 HOLLAND,MI 494229000	38-1381271	501(C)(3)	103,700	0			CONCERT HALL CAPITAL CAMPAIGN, HOPE FUND, KRUIZENGA ART MUSEUM, PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOPE SUMMER REPERTORY THEATRE PO BOX 9000 HOLLAND,MI 494229000	38-1381271	501(C)(3)	5,000	0			CENTER STAGE CIRCLE		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HOSPICE OF HOLLAND 270 HOOVER BLVD HOLLAND,MI 49423	38-2355709	501(C)(3)	54,050	0			PROGRAM SUPPORT, VANDERLEEK REGATTA AND TULIP TREE FUND			

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
KIDS HOPE USA 100 S PINE STREET STE 280 ZEELAND,MI 49464	38-3624308	501(C)(3)	7,500	0			CHARACTER CURRICULUM AND PROGRAM SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
LAKESHORE ADVANTAGE 201 WEST WASHINGTON STE 410 ZEELAND,MI 49464	06-1708014	501(C)(6)	40,000	0			JOB CREATION PROGRAMMING PER EXPENDITURE RESPONSIBILITY AGREEMENT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
LAKESHORE ETHNIC DIVERSITY ALLIANCE PO BOX 2945 HOLLAND,MI 494222945	38-3360686	501(C)(3)	15,000	0			ANNUAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
LATIN AMERICANS UNITED FOR PROGRESS 96 W 15TH STREET STE 101 HOLLAND,MI 49423	38-2099880	501(C)(3)	10,000	0			ANNUAL SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
LIFE SERVICES SYSTEM OF OTTAWA COUNTY INC 11172 ADAMS ST HOLLAND,MI 49423	38-2854059	501(C)(3)	8,750	0			ROTARY'S LEADERS FOR THE 21ST CENTURY, PARENTS ARE PRICELESS		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
MACATAWA BAY JUNIOR ASSOCIATION 2018 WENDY WAY HOLLAND,MI 49424	38-2460525	501(C)(3)	30,750	0			SPENDING POLICY DISTRIBUTION, PROGRAM SUPPORT				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
MACATAWA RESOURCE CENTER 665 136TH AVENUE STE 70 HOLLAND,MI 49424	38-3543193	501(C)(3)	16,630	0			TEACHING KITCHEN AND PROGRAM SUPPORT			

Form 990,Schedule 1, Pai	Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
MAKE-A-WISH FOUNDATION OF MICHIGAN 2300 GENOA BUSINESS PARK DR BRIGHTON,MI 481147369	38-2505812	501(C)(3)	11,000	0			WISH BALL 2013 AND PROGRAM SUPPORT			

-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
MAPLE AVENUE MINISTRIES 427 MAPLE AVENUE HOLLAND, MI 49423	38-3324110	501(C)(3)	8,000	0			NIA PURPOSE PROGRAM		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
MICHIGAN STATE UNIVERSITY - ADVANCEMENT 196 CRESCENT RD EAST LANSING,MI 48824	38-6005984	501(C)(3)	201,652	0			TO SUPPORT DIRECTOR OF R&D - MSU BIOECONOMY INSTITUTE HOLLAND, MI		

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
MUSCULAR DYSTROPHY ASSOCIATION 678 FRONT AVE NW STE 265 GRAND RAPIDS,MI 49504	13-1665552	501(C)(3)	6,400	0			MDA SUMMER CAMP 2014		

-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
MUSKEGON MUSEUM OF ART 296 WEST WEBSTER AVENUE MUSKEGON,MI 49440	38-3402560	501(C)(3)	11,000	0			INSPIRE CAMPAIGN AND ANNUAL SUPPORT			

Form 990,Schedule 1, Pa	Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
OAR INC 483 CENTURY LANE HOLLAND,MI 494221875	38-1984739	501(C)(3)	22,350	0			COMMUNITY, FAMILY AND RECOVERY SUPPORT SERVICES			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
OTTAWA COUNTY HEALTH DEPARTMENT 12251 JAMES STREET HOLLAND,MI 49424	38-6004883	GOV'T	7,000	0			DOUBLE UP FOOD BUCKS AND MILES OF SMILES INITIATIVE		

Form 990,Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
OUTDOOR DISCOVERY CENTER 4214 56TH STREET HOLLAND,MI 49423	38-2461102	501(C)(3)	142,468	0			LITTLE HAWKS DISCOVERY PRESCHOOL, PROJECT CLARITY, NATURE PLAY AREA		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
PATHWAYS MI 412 CENTURY LANE HOLLAND, MI 49423	38-2118103	501(C)(3)	13,400	0			2013-2014 OTTAWA COUNTY YOUTH ASSESSMENT SURVEY, WORKFORCE DEVELOPMENT FOR CHILDCARE PROVIDERS, PROGRAM SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
PHILANTHROPY ROUNDTABLE 1730 M STREET NW WASHINGTON,DC 20036	13-2943020	501(C)(3)	7,500	0			RESTORING A CULTURE OF FREEDOM		

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
QUINCY ELEMENTARY SCHOOL 10155 QUINCY STREET ZEELAND,MI 49464	38-6003307	501(C)(3)	8,500	0			QUINCY NATURE INTERPRETIVE TRAIL		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
READY FOR SCHOOL 70 W 8TH STREET STE 100 HOLLAND,MI 49423	27-4898652	501(C)(3)	744,576	0			PROGRAM SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SALVATION ARMY 104 CLOVER AVENUE HOLLAND, MI 49423	22-2406433	501(C)(3)	5,250	0			FOOD BANK AND PROGRAM SUPPORT		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SECOND REFORMED CHURCH 225 EAST CENTRAL AVENUE ZEELAND,MI 49464	38-1507304	501(C)(3)	43,050	0			UNRESTRICTED SUPPORT, ACCESS POINT AND ELM STREET HOUSE		

Form 990,Schedule 1, Pa	Form 990, Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
TAKING ROOT MINISTRIES 3296 38TH STREET HAMILTON,MI 49419	46-1147265	501(C)(3)	11,000	0			CONSTRUCTION SITE CAPACITY EXPANSION				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
TEMPLE EMANUEL 1715 FULTON ST E GRAND RAPIDS,MI 49503	38-1710040	501(C)(3)	24,000	0			RESTORATION OF SANCTUARY MURAL		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
TULIP TIME FESTIVAL 74 W 8TH STREET HOLLAND,MI 49423	38-1266660	501(C)(3)	5,000	0			ANNUAL SUPPORT		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
TULIPANES LATINO ART & FILM FESTIVAL INC 657 E8TH STREET HOLLAND,MI 49423	38-3590223	501(C)(3)	5,000	0			LATINO ART & FILM FESTIVAL		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
WEST MICHIGAN TRAILSGREENWAYS COALITION PO BOX 325 COMSTOCK PARK, MI 49321	20-2362857	501(C)(3)	20,000	0			CONNECTING COMMUNITIES THROUGH TRAILS			

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
WEST MICHIGAN YOUTH FOR CHRIST 1345 MONROE AVENUE GRAND RAPIDS,MI 49505	38-1943656	501(C)(3)	5,000	0			UNRESTRICTED SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ZEELAND CHRISTIAN SCHOOL 334 W CENTRAL AVE ZEELAND,MI 49464	38-1566660	501(C)(3)	32,600	0			2013 SPENDING POLICY DISTRIBUTION		

Form 990, Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
ZEELAND PUBLIC SCHOOL 175 W ROOSEVELT AVE ZEELAND, MI 494641127	38-6003307	GOV'T	52,221	0			ADVANCING SPEECH THERAPY THROUGH TECHNOLOGY, ZEE BUSS, IBOOKS PROJECT AND PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ZEELAND RECREATION 320 EAST MAIN ZEELAND,MI 49464	38-6003307	GOV'T	5,976	0			ZEELAND LITTLE LEAGUE PARK SUPPORT		

DLN: 93493318062574

OMB No 1545-0047

**SCHEDULE M** (Form 990)

Department of the Treasury

Internal Revenue Service

## **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

Name of the organization THE COMMUNITY FOUNDATION OF THE HOLLAND/ZEELAND AREA INC

**Employer identification number** 

38-6095283

(a) Check if applicable varieties contributions or items contributions or items contributed applicable varieties contributed varieties contributions or items contributed varieties contributed variet		
2 Art—Historical treasures		
3 Art—Fractional interests		
4 Books and publications		
5 Clothing and household goods		
goods		
6 Cars and other vehicles		
7 Boats and planes		
8 Intellectual property		
9 Securities—Publicly traded . X 25 1,144,754 FMV  10 Securities—Closely held stock . X 1 9,960 FMV  11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous		
10 Securities—Closely held stock . X 1 9,960 FMV  11 Securities—Partnership, LLC, or trust interests  12 Securities—Miscellaneous  13 Qualified conservation contribution—Historic structures  14 Qualified conservation contribution—Other  15 Real estate—Residential .  16 Real estate—Commercial  17 Real estate—Other  18 Collectibles  19 Food inventory  20 Drugs and medical supplies  21 Taxidermy  22 Historical artifacts  23 Scientific specimens		
11 Securities—Partnership, LLC, or trust interests		
or trust interests		
13 Qualified conservation contribution—Historic structures		
contribution—Historic structures		
contribution—Other		
16 Real estate—Commercial		
17 Real estate—Other		
18 Collectibles		
19 Food inventory		
20 Drugs and medical supplies        21 Taxidermy        22 Historical artifacts        23 Scientific specimens		
21 Taxidermy   22 Historical artifacts   23 Scientific specimens		
22 Historical artifacts 23 Scientific specimens		
23 Scientific specimens		
24 Archeological artifacts		
<b>25</b> Other ► ( X 2 212,504 FMV IN-KIND DONAT )		
<b>26</b> Other ►()		
<b>27</b> Other ►()		
28 Other ► ()		
Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29		1
20 0 11 11 11 11 11 11 11 11 11 11 11 11	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that		
it must hold for at least three years from the date of the initial contribution, and which is not required to be used		
for exempt purposes for the entire holding period?	<u>a</u>	No
<b>b</b> If "Yes," describe the arrangement in Part II	.   .	
Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	L Yes	+
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	a Yes	
<b>b</b> If "Yes," describe in Part II		T
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II		

ш	Supplemental Information. Provide the information required by Part I, lines 30b,
	32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the
	number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 32B	STOCK BROKERS ASSISTED WITH THE SALE OF PUBLICLY TRADED SECURITIES

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

DLN: 93493318062574

SCHEDULE O (Form 990 or 990-EZ)

FORM 990, PART VI, SECTION C, LINE

FORM 990, PART XI, LINE 9

FORM 990, PART XII, LINE 2C

CONFLICT OF INT

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**ARE** 

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

Inspection

Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Complete to provide information for responses to specific questions on

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Name of the organization THE COMMUNITY FOUNDATION OF THE **Employer identification number** HOLLAND/ZEELAND AREA INC 38-6095283 990 Schedule O, Supplemental Information Return Reference **Explanation** FORM 990, PART VI, SECTION A, LINE 2 FORM 990, PART VI, SECTION A, DONORS WHO CONTRIBUTE \$50 OR MORE ARE CONSIDERED TO BE "MEMBERS" AND ARE INVITED TO LINE 6 **VOTE I** N THE ELECTION OF THE GOVERNING BOARD AT THE ANNUAL MEETING HELD IN THE SPRING OF **EACH YEA** R OTHERWISE, SUCH "MEMBERS" HAVE NO GOVERNING AUTHORITY FORM 990, PART VI, SECTION A, DONORS WHO CONTRIBUTE \$50 OR MORE ARE CONSIDERED TO BE "MEMBERS" AND ARE INVITED TO LINE 7A VOTEI N THE ELECTION OF THE GOVERNING BOARD AT THE ANNUAL MEETING HELD IN THE SPRING OF **EACH YEA** R OTHERWISE, SUCH "MEMBERS" HAVE NO GOVERNING AUTHORITY FORM 990, PART VI, SECTION B, LINE A DRAFT COPY OF FORM 990 WITH SUPPORTING SCHEDULES WAS PERSONALLY PRESENTED BY THE AUDITOR S TO THE AUDIT COMMITTEE FOR THEIR EDITS AND QUESTIONS ON BEHALF OF THE AUDIT COMMITTEE THE PRESIDENT E-MAILED TO THE FULL BOARD (ALL OFFICERS AND TRUSTEES/DIRECTORS) A FINAL DRA FT OF THE 990 AND SUPPORTING SCHEDULES, ALLOWING TIME FOR THEIR REVIEW, COMMENTS AND/OR QU ESTIONS PRIOR TO FILING THE COMMUNITY FOUNDATION STRIVES TO MAINTAIN THE HIGHEST ETHICAL STANDARDS IN ALL FORM 990, PART VI, SECTION B, LINE 12C **POLICIES** , PROCEDURES AND PROGRAMS AND TO AVOID ANY CONFLICTS OF INTEREST EACH TRUSTEE, OFFICER M EMBER OF A COMMITTEE WITH BOARD DELEGATED POWERS AND EMPLOYEES, ANNUALLY SIGNS A STATEMENT , WHICH AFFIRMS THAT SUCH PERSON 1) HAS RECEIVED A COPY OF THE CONFLICT OF INTEREST **POLICY** , 2) HAS READ AND UNDERSTANDS THE POLICY, 3) HAS AGREED TO COMPLY WITH THE POLICY, AND 4) UNDERSTANDS THAT THE FOUNDATION IS A CHARITABLE ORGANIZATION AND THAT IN ORDER TO **MAINTAIN** ITS FEDERAL TAX EXEMPTION, IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE MORE OF ITS TAX-EXEMPT PURPOSES IN CONNECTION WITH ANY DIRECT OR INDIRECT FINANCIAL EST OR DUALITY OF INTEREST AN INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF HIS/HER FI NANCIAL INTEREST OR AFFILIATION AND ALL MATERIAL FACTS TO THE TRUSTEES AND MEMBERS OF COMM ITTEE WITH BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT AFT ER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY **DISCUSSION W** ITH THE INTERESTED PERSON, HE OR SHE MAY BE REQUESTED TO LEAVE THE BOARD OR COMMITTEE MEET ING WHILE THE DETERMINATION OF CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON THE REMAI NING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS FORM 990, PART VI, SECTION B, LINE PURPOSE OVER AND ABOVE ANY LEGAL REQUIREMENT OR PUBLIC SCRUTINY, AS GOOD 15 STEWARDS OF PHILA NTHROPIC RESOURCES, THE FOUNDATION GOES THE EXTRA MILE TO BE CERTAIN THAT LEVELS OF COMPEN SATION ARE REASONABLE. REASONABLE IS GENERALLY DEFINED AS WHAT SIMILAR PERSONS IN SIMILAR POSITIONS WITH SIMILAR DUTIES AT SIMILAR ORGANIZATIONS ARE PAID PROCESS 1) EACH NOVEMBER THE PRESIDENT/CEO WILL WRITE A SELF-ASSESSMENT OF HIS/HER ACHIEVEMENTS BASED ON THE **PERFO** RMANCE GOALS SET FOR THE YEAR THE ASSESSMENT SHOULD INCLUDE OBJECTIVES SET FOR THE PAST Y EAR, ACCOMPLISHMENTS TOWARDS OBJECTIVES, DISCUSSION OR EXPLANATIONS OF UNMET OBJECTIVES. A ND OTHER ITEMS NEEDED TO BE DISCUSSED 2) THE CHAIR OF THE BOARD SENDS A MEMO BY EARLY DEC EMBER TO ALL TRUSTEES ALONG WITH AN EVALUATION FORM AND A COPY OF THE SELF-ASSESSMENT 3) TRUSTEES ARE ASKED TO COMPLETE AN EVALUATION FORM AND RETURN IT DIRECTLY TO THE R ALONG WITH ANY COMMENTS OR RESPONSES ABOUT THE PRESIDENT'S PERFORMANCE OR SELF-ASSESSMEN T BY MID-DECEMBER 4) THE BOARD CHAIR COLLECTS AND CONDENSES THE EVALUATION INTO A SUMMARY FORM AND INCLUDES COMMENTS PROVIDED BY TRUSTEES 5) THE EXECUTIVE COMMITTEE SERVES AS THE COMPENSATION COMMITTEE (I.E. DISINTERESTED GOVERNING BOARD) AND WILL CONVENE, REVIEW PERFORMANCE SUMMARY AND AGREE ON POINTS TO COVER DURING THE REVIEW 6) EXECUTIVE COMMITTEE OBTAINS AND REFERENCES APPROPRIATE DATA AS TO COMPARABILITY PRIOR TO MAKING ITS SALARY DE TERMINATION RELEVANT DATA INCLUDES, BUT IS NOT LIMITED TO CURRENT COMPENSATION. SURVEYS CO MPILED BY INDEPENDENT SOURCES FOR EXAMPLE, THE COUNCIL ON FOUNDATION'S GRANT MAKER'S SALA RIED BENEFIT REPORTS (PUBLISHED ANNUALLY), CHARITABLE FORM 990'S ON GUIDESTAR, AND NONPROF IT SALARY SURVEYS THE COMMITTEE REVIEWS COMPENSATION LEVELS PAID BY SIMILARLY SITUATED OR GANIZATIONS FOR FUNCTIONALLY COMPARABLE POSITIONS AND THEN RECOMMENDS SALARY ADJUSTMENTS O R BONUS PAYMENTS 7) DOCUMENTATION MEETING MINUTES INCLUDE COMMITTEE MEMBERS IN AND THOSE THAT VOTED ON IT, BASIC TERMS OF THE CONTRACT AND THE DATE IT WAS APPROVED, THE COMPARABILITY DATA OBTAINED AND RELIED UPON AND HOW THE DATA WAS OBTAINED, AND ANY ACTION S TAKEN WITH RESPECT TO CONSIDERATION OF THE TRANSACTION BY ANYONE WHO MAY HAVE A CONFLICT OF INTEREST WITH RESPECT TO THE DECISION ON THE COMPENSATION ALTHOUGH THE PROCESS DESCRI BED IS STILL ACCURATE AND WAS FORMALLY CONDUCTED IN DECEMBER 2012, DUE TO THE IMPENDING RE TIREMENT OF THE PRESIDENT/CEO IN EARLY 2014 THIS FORMAL REVIEW PROCESS WAS NOT COMPLETED A T YEAR-END 2013 MEMBERS OF THE BOARD OF DIRECTORS ARE NOT COMPENSATED THERE ARE NO OTHER EMPLOYEES MEETING THE DEFINITION OF A KEY EMPLOYEE. A FORMAL REVIEW OF ALL EMPLOYEES ONDUCTED BY THE PRESIDENT/CEO ANNUALLY EMPLOYEES SUBMIT ORGANIZATIONAL GOALS WITHIN THEIR AREA OF RESPONSIBILITY AND PROGRESS TOWARDS THOSE GOALS IN EACH OF THE AREAS IS DISCUSSED AT YEAR-END EMPLOYEES CONDUCT A SELF-REVIEW IN THE AREAS OF JOB KNOWLEDGE, PROFESSIONAL L SM, EFFICIENCY AND ACCURACY, TEAMWORK AND INITIATIVE. THEN THE PRESIDENT/CEO MEETS PLOYEES TO DISCUSS AREAS OF STRENGTH, WEAKNESS OR SUGGESTIONS FOR IMPROVEMENT THE MOST RE CENT YEAR THIS PROCESS WAS UNDERTAKEN WAS 2013

GOVERNING DOCUMENTS, SUCH AS FORM 1023, ARTICLES OF INCORPORATION, BY LAWS,

THE AUDIT COMMITTEE OVERSIGHT PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

AVAILABLE ON THE FOUNDATION'S WEBSITE, ON GUIDESTAR AND UPON REQUEST

CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS -30,974

EREST POLICY, WHISTLEBLOWER POLICY AND RECORDS RETENTION POLICY, ARE AVAILABLE TO

IC UPON REQUEST AUDITED FINANCIAL STATEMENTS, FORM 990 (AND FORM 990-T, IF REQUIRED)