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Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990of.

OMB No 1545-0052 Open to Public Inspection

	HE HERSHEY FOUNDATION		Room/suite	34-1525626	
	ber and street (or PO box number if mail is not delivered to 0229 PROUTY ROAD	B Telephone number 440-256-5534			
City	or town, state or province, country, and ZIP or fore			C If exemption application is	
	heck all that apply: Initial return		ormer public charity	D 1. Foreign organization	s, check here
	Final return	Amended return		2 5	Abs 050/ 4004
	Address change	Name change		Foreign organizations m check here and attach c	eeting the 85% test, computation
H C	_ *.	(3) exempt private foundation		E if private foundation st	
<u> </u>	Section 4947(a)(1) nonexempt charitable trust	Other taxable private foundation ounting method: X Cash		under section 507(b)(1	**
	Ir market value of all assets at end of year J Acc om Part II, col (c), line 16)	ounting method: X Cash Other (specify)	Accrual	F If the foundation is in a under section 507(b)(1	
(<i>II</i>			basis)	under Section Sor(b)((D), check here
	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursemen
	(the total of amounts in columns (b), (c), and (d) may necessarily equal the amounts in column (a)	expenses per books	income	`´ ıncome	for charitable purp (cash basis onl
	1 Contributions, gifts, grants, etc., received			N/A	
	2 Check X if the foundation is not required to attach Sch	B	00 001	ļ	CONTRACTOR OF THE PARTY OF THE
	3 Interest on savings and temporary cash investments	92,031.	92,031		STATEMENT
	4 Dividends and interest from securities	260,003.	260,003	-	STATEMENT
	5a Gross rents		·		
	b Net rental income or (loss) 6a Net gain or (loss) from sale of assets not on line 10	2,363,005.	<u> </u>	-	1
Jue	b Gross sales price for all 12,033,026				CEN/ED
Revenue	7 Capital gain net income (from Part IV, line 2)		2,363,005	·	JEIVED .
ď	8 Net short-term capital gain			9	
	9 Income modifications			19 NO	V 2 4 2014
	Gross sales less returns and allowances				
	b Less Cost of goods sold			↓ ↓ OG	DEN, LIT
	c Gross profit or (loss)	<35,879.	> 79,979		STATEMENT
	11 Other income 12 Total. Add lines 1 through 11	2,679,160.	2,795,018		DIAI BRIDA
	13 Compensation of officers, directors, trustees, etc	25,500.	19,125		†
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
Ses	16a Legal fees	15.000	11 050		
Expenses	b Accounting fees STMT	15,000.	11,250	•	
	c Other professional fees			 	
Administrative	17 Interest 18 Taxes STMT 5	5,944.	5,944		
istr	19 Depreciation and depletion	3/3111	0,7511	<u> </u>	
를	20 Occupancy				
Ad	21 Travel, conferences, and meetings				
and	22 Printing and publications	_			
9 E	23 Other expenses STMT	90,137.	84,970	•	
V & LUIT, Operating and	24 Total operating and administrative	126 501	101 000		
ة °	expenses. Add lines 13 through 23	136,581. 1,218,000.	121,289	' 	1,218,0
3	25 Contributions, gifts, grants paid26 Total expenses and disbursements.	1,210,000.	<u></u>		1,210,
	Add lines 24 and 25	1,354,581.	121,289		1,218,0
の 	27 Subtract line 26 from line 12:		<u> </u>		1
<u> </u>	Excess of revenue over expenses and disbursements	1,324,579.			1
ŧ	b Net investment income (if negative, enter -0-)		2,673,729		
<u>ک</u>	c Adjusted net income (if negative, enter -0-) 11 11 11 11 11 11 11 11 11 11 11 11 1		: <u>-</u>	N/A	Form 990-PF

Part III Analysis of Changes in Net Assets or Fund Balances

31 Total liabilities and net assets/fund balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30		
	(must agree with end-of-year figure reported on prior year's return)	1	17,180,641.
2	Enter amount from Part I, line 27a	2	1,324,579
3	Other increases not included in line 2 (itemize)	3	0
4	Add lines 1, 2, and 3	4	18,505,220
5	Decreases not included in line 2 (itemize)	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	18,505,220

17,180,641.

18,505,220

(a) List and describe the	Losses for Tax on Investmen kind(s) of property sold (e.g., real estate, se; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquire (mo., day, yr.)	ed (d) Date sold (mo., day, yr.)	
1a			D - Donation			
	ATEMENT					
C						
d						
e						
(e) Gross sales price		est or other basis expense of sale		(h) Gain or ((e) plus (f) mi		
a						
b						
C						
d e 12,033,026.		9,670,021			2,363,005.	
	ın column (h) and owned by the foundation			I) Gains (Col. (h)	•	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis (k) E	xcess of col. (i) r col. (j), if any		L (k), but not less Losses (from	s than -0-) or	
a						
b						
С						
d						
e					2,363,005.	
2 Capital gain net income or (net capital lo	ss) $ \begin{cases} \text{If gain, also enter in Part I, line} \\ \text{If (loss), enter -0- in Part I, line} \end{cases} $	e 7 e 7	} 2		2,363,005	
3 Net short-term capital gain or (loss) as of gain, also enter in Part I, line 8, column If (loss), enter -0- in Part I, line 8			} 3	N	I/A	
Part V Qualification Under	Section 4940(e) for Reduced	d Tax on Net	nvestment In		,	
(For optional use by domestic private found	ations subject to the section 4940(a) tax or	n net investment inc	ome.)			
If section 4940(d)(2) applies, leave this par	t blank					
Was the foundation liable for the section 49	42 tax on the distributable amount of any y	•	od?		Yes X No	
If "Yes," the foundation does not qualify und			bring			
1 Enter the appropriate amount in each co		erore making any en T			(4)	
Base periód years	(b) Adjusted qualifying distributions	Net value of non	(c) charitable-use assets	col (t	(d) Distribution ratio D) divided by col. (c))	
Calendar year (or tax year beginning in) 2012	1,227,988.		L7,975,369	(00 (2	.068315	
2012	1,021,929.		16,113,713			
2010	845,315.		15,545,814		.054376	
2009	925,183.				.058124	
2008	1,134,316.		18,104,752	2.	.062653	
2 Total of line 1, column (d)				2	.306888	
3 Average distribution ratio for the 5-year the foundation has been in existence if I		, or by the number o	f years	3	.061378	
4 Enter the net value of noncharitable-use	assets for 2013 from Part X, line 5	-		4	17,861,541	
5 Multiply line 4 by line 3				5	1,096,306	
6 Enter 1% of net investment income (1%	of Part I, line 27b)			6	26,737	
7 Add lines 5 and 6				7	1,123,043	
8 Enter qualifying distributions from Part	XII, line 4			8	1,218,000	
	, check the box in Part VI, line 1b, and com	plete that part using	a 1% tax rate.			

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Par			4948 - see i	nstru	ction	ns)
1a E	xempt operating foundations described in section 4940(d)(2), check here 🕨 🔛 and ei					
	ate of ruling or determination letter: (attach copy of letter if nec	essary-see instructions)	1 1			
b [iomestic foundations that meet the section 4940(e) requirements in Part V, check here	➤ X and enter 1%	1	2	<u>6,7</u>	<u>37.</u>
O	f Part I, line 27b					_
c A	ll other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4%	of Part I, line 12, col. (b). リ	1 1			
2 T	ax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Of	thers enter -0-)	2			0.
3 A	dd lines 1 and 2		3	2	6,7	37.
4 5	subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. O	thers enter -0-)	4			0.
5 1	ax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	2	6,7	37.
6 (redits/Payments:					
a 2	013 estimated tax payments and 2012 overpayment credited to 2013	6a 10,001				
b E	xempt foreign organizations - tax withheld at source	6b]			
сТ	ax paid with application for extension of time to file (Form 8868)	6c]			
d B	ackup withholding erroneously withheld	6d]			
7 T	otal credits and payments. Add lines 6a through 6d		7 7	1	0,0	01.
8 E	nter any penalty for underpayment of estimated tax. Check here 🔀 if Form 2220 is atta	ched	8			$\frac{01.}{21.}$
9 1	ax due. If the total of lines 5 and 8 is more than line 7, enter amount owed SEE	E STATEMENT 8 🕨	9	1	6,7	57.
10 (Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	>	10			
11 E	nter the amount of line 10 to be: Credited to 2014 estimated tax	Refunded▶	11			
Par	VII-A Statements Regarding Activities					
1a [buring the tax year, did the foundation attempt to influence any national, state, or local legis	lation or did it participate or interven	e in		Yes	
а	ny political campaign?			1a		X
	old it spend more than \$100 during the year (either directly or indirectly) for political purpos			1b		X
1	f the answer is "Yes" to $_{1a}$ or $_{1b}$, attach a detailed description of the activities an	d copies of any materials publish	ned or			
c	listributed by the foundation in connection with the activities					
c [old the foundation file Form 1120-POL for this year?			1c		X
d E	inter the amount (if any) of tax on political expenditures (section 4955) imposed during the					
(1) On the foundation. > \$ (2) On foundation managers	. ▶ \$0	<u>.</u>			
e E	inter the reimbursement (if any) paid by the foundation during the year for political expendi	ture tax imposed on foundation				
	nanagers. ► \$0.					
2 i	las the foundation engaged in any activities that have not previously been reported to the IF	RS?		2		X
1	f "Yes," attach a detailed description of the activities					
	las the foundation made any changes, not previously reported to the IRS, in its governing i		or			
t	ylaws, or other similar instruments? If "Yes," attach a conformed copy of the change	es		3		X
4a [old the foundation have unrelated business gross income of \$1,000 or more during the yea	ι _δ		4a		X
ЬI	f "Yes," has it filed a tax return on Form 990-T for this year?		N/A	4b	_	
	Vas there a liquidation, termination, dissolution, or substantial contraction during the year?	1		5		Х
	f "Yes," attach the statement required by General Instruction T					
	are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied ei	ther:				
	By language in the governing instrument, or					
•	By state legislation that effectively amends the governing instrument so that no mandator	y directions that conflict with the sta	te law	ŀ		
	emain in the governing instrument?			6	X	
7 [Old the foundation have at least \$5,000 in assets at any time during the year? If "Yes," con	mplete Part II, col (c), and Part X	V	7	X	<u> </u>
_						
8a E	inter the states to which the foundation reports or with which it is registered (see instruction	ins) ►				
_	ОН					
	f the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the A		ATINTO O	1		
	of each state as required by General Instruction G? If "No," attach explanation	SEE STATE		8b		X
	s the foundation claiming status as a private operating foundation within the meaning of se		lendar	_		٠,-
-	rear 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If "Yes," o			9		X
10 l	Old any persons become substantial contributors during the tax year? If "yes" attach a schedu	ale listing their names and addresses		10	1	ıΛ

orm	990-PF (2013) THE HERSHEY FOUNDATION	34-1525	626	_	Page 5
Pa	rt VII-A Statements Regarding Activities (continued)				
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of				
	section 512(b)(13)? If "Yes," attach schedule (see instructions)		11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory p	rivileges?			
	If "Yes," attach statement (see instructions)		12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?		13		X
	Website address ► FDNCENTER.ORG/GRANTMAKER/HERSHEY/				
14	The books are in care of ▶ DEBRA H. GUREN, PRESIDENT Telephone no.	►(440)	256	-60	03
	Located at ▶ 10229 PROUTY ROAD, CONCORD TOWNSHIP, OH	ZIP+4 ▶4.4	077		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			$\overline{}$	
	and enter the amount of tax-exempt interest received or accrued during the year	15	N	/A	
16	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority over a bank,			Yes	No
	securities, or other financial account in a foreign country?		16		X
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign				
	country >				
Pa	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required				
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
18	During the year did the foundation (either directly or indirectly):				
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	es 🗶 No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		<u> </u>		
	a disqualified person?	es 🗶 No	1		
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	es 🗶 No	1		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	es 🗶 No	1	1	
	(5) Transfer any income or assets to a disqualified person (or make any of either available		1		
	for the benefit or use of a disqualified person)?	es 🗓 No		l	
	(6) Agree to pay money or property to a government official? (Exception. Check "No"				
	if the foundation agreed to make a grant to or to employ the official for a period after				
	termination of government service, if terminating within 90 days.)	es X No			
t	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations				
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	N/A	1b		
	Organizations relying on a current notice regarding disaster assistance check here	ightharpoons			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected				
	before the first day of the tax year beginning in 2013?		1c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation				
	defined in section 4942(j)(3) or 4942(j)(5)):				
ē	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning	ıg			
	before 2013?	es 🗶 No	1 1		
	If "Yes," list the years ,,,,,				
t	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrec	t			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attack	1			
	statement - see instructions.)	N/A	2b		
(If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.				
	, , <u>, , , , , , , , , , , , , , , , , </u>				
38	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time				
	during the year?	es 🗓 No			
t	olf "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or disqualified persons af	ter			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to or	lispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule Company)				
	Form 4720, to determine if the foundation had excess business holdings in 2013.)	N/A	3b		
48	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a		Х
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpos	e that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2013?		4b		x

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Part VIII Information About Officers, Directors, Trustees, Foun Paid Employees, and Contractors (continued)	dation Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, er	nter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services		▶ 0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant standard of organizations and other beneficiaries served, conferences convened, research papers particles.	atistical information such as the produced, etc.	Expenses
1 N/A		
2		
3		- ···
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year	on lines 1 and 2.	Amount
1 N/A		
2		
All other program-related investments. See instructions.		

Total. Add lines 1 through 3

Form 990-PF (2013) 34-1525626 THE HERSHEY FOUNDATION Page 8 Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: 1a 16,752,872. a Average monthly fair market value of securities 1,380,672. 1b b Average of monthly cash balances 1c c Fair market value of all other assets 18,133,544. 10 d Total (add lines 1a, b, and c) e Reduction claimed for blockage or other factors reported on lines 1a and 0. 1e 1c (attach detailed explanation) 2 Acquisition indebtedness applicable to line 1 assets 2 3 3 Subtract line 2 from line 1d 272,003 Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) 4 17,861,541 Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 5 893,077 Minimum investment return. Enter 5% of line 5 6 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain Part XI foreign organizations check here 🕨 🔲 and do not complete this part.) 893,077. Minimum investment return from Part X, line 6 26,737. 2a Tax on investment income for 2013 from Part VI, line 5 2b b Income tax for 2013. (This does not include the tax from Part VI) 26,737 c Add lines 2a and 2b 2с 3 Distributable amount before adjustments. Subtract line 2c from line 1 4 Recoveries of amounts treated as qualifying distributions 866,340 5 5 Add lines 3 and 4 6 6 Deduction from distributable amount (see instructions) 866,340 7 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: 1,218,000. a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 1a 1b Program-related investments - total from Part IX-B Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 2 2 3 Amounts set aside for specific charitable projects that satisfy the: a Suitability test (prior IRS approval required) 3a 3Ъ Cash distribution test (attach the required schedule) 1,218,000. 4 Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

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5

26,737.

1,191,263.

income, Enter 1% of Part I, line 27b

Adjusted qualifying distributions. Subtract line 5 from line 4

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

,	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
1 Distributable amount for 2013 from Part XI,		Touro prior to 2012		2010
line 7				866,340.
2 Undistributed income, if any, as of the end of 2013				000/340:
a Enter amount for 2012 only			0.	
b Total for prior years;				
production prior yours.		0.		
3 Excess distributions carryover, if any, to 2013:				
aFrom 2008 238,520.]			
b From 2009 138,351.		•		
cFrom 2010 82,634.				
dFrom 2011 234, 349.				
eFrom 2012 346,644.				
f Total of lines 3a through e	1,040,498.			
4 Qualifying distributions for 2013 from	2,010,1501			
Part XII, line 4: ▶\$ 1,218,000.				
a Applied to 2012, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2013 distributable amount			<u></u> -	866,340.
e Remaining amount distributed out of corpus	351,660.			000/310:
5 Excess distributions carryover applied to 2013	0.			0.
(If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
& Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,392,158.			
b Prior years' undistributed income. Subtract	1,332,1301			
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed	i	0.		
d Subtract line 6c from line 6b. Taxable			-	
amount - see instructions		0.		
e Undistributed income for 2012. Subtract line		···	1	
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2013. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2014				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2008				
not applied on line 5 or line 7	238,520.			
9 Excess distributions carryover to 2014.				
Subtract lines 7 and 8 from line 6a	1,153,638.			
10 Analysis of line 9:				
a Excess from 2009 138,351.				
b Excess from 2010 82,634.				
c Excess from 2011 234,349.				
dExcess from 2012 346,644.				
e Excess from 2013 351,660.				<u> </u>

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Part AV Supplementary information	(continuea)			
3 Grants and Contributions Paid During the	Year or Approved for Future	Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	- Contribution	
Paid during the year				
GER ARTHOUGH GOVERNMEN	TOWN.		ALL COMMUNICATIONS WERE	i
SEE ATTACHED SCHEDULE	NONE	ALL HAVE 501(C)(3)	ALL CONTRIBUTIONS WERE CHARITABLE IN NATURE.	
		STATUS	CHARITABLE IN NATURE.	1,218,000
		DIATOS -		1,210,000
<u></u>				
			1	
	<u> </u>	-		
				ŀ
]		
		_		4 24 2 222
Total		1	<u>▶ 3a</u>	1,218,000
b Approved for future payment			ļ	
				İ
NONE				
110112				
		İ		
		1		
		-		ļ -
		1		
		1		
				[
				•
Total		•	▶ 3b	0

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income			ded by section 512, 513, or 514	(e)
•	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue:	Code		Code		
a		· · · · · · · · · · · · · · · · · · ·			
b					
d	 				-
	 				
t	 		-		· · · · · · · · · · · · · · · · · · ·
g Fees and contracts from government agencies	 				
2 Membership dues and assessments		· · · · · · · · · · · · · · · · · · ·			
3 Interest on savings and temporary cash investments			14	92 031	
4 Dividends and interest from securities			14	92,031. 260,003.	
5 Net rental income or (loss) from real estate:	 			200,003.	
a Debt-financed property					
b Not debt-financed property	 				
6 Net rental income or (loss) from personal	 	· · ·			
property	1 1				
7 Other investment income	525990	<115,858.	>14	79,979.	· · · · · · · · · · · · · · · · · · ·
8 Gain or (loss) from sales of assets other		•		,	_
than inventory			14	2,363,005.	
9 Net income or (loss) from special events				i	
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:		<u> </u>		-	<u> </u>
a					
b					
C					"
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		<115,858.	<u> </u>	2,795,018.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	2,679,160.
(See worksheet in line 13 instructions to verify calculations.)					

Part XVI-B	Relationship of	Activities to t	the Accomplis	hment of Exemp	ot Purposes
------------	-----------------	-----------------	---------------	----------------	-------------

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).
	
-	

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations 1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of

1 Did	the organization directly or indi	rectly engage in any o	of the followin	g with any other organization	n described in secti	on 501(c) of		Yes	No
the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?									
a Transfers from the reporting foundation to a noncharitable exempt organization of:									
(1)	Cash						1a(1)		X
(2)	Other assets						1a(2)		X
b Oth	er transactions:						1		
(1)	Sales of assets to a noncharita	ble exempt organizati	on				1b(1)		<u> </u>
	Purchases of assets from a no	•	rganızatıon				1b(2)		X
٠,	Rental of facilities, equipment,						1b(3)		X
	Reimbursement arrangements						1b(4)		X
	Loans or loan guarantees						1b(5)		X
	Performance of services or me		=				1b(6)		X
	iring of facilities, equipment, ma	-		· · · · · ·			1c		X
	ne answer to any of the above is services given by the reporting fo							ets,	
	umn (d) the value of the goods,			eu 1685 tilali lali illaiket valu	ie ili aliy transaction	or snamny arrangement, sno	W III		
(a)Line n				exempt organization	(d) Description	of transfers, transactions, and sh	aring arr	anaeme	nt c
(-,	(2)	(0)	N/A		(4) Description	Transiers, transactions, and sin	aring ari	angeme	
			147 11		+				
		<u> </u>		· · · · · · · · · · · · · · · · · · ·					
					 				
		1			- 				
				-				_	
							_		
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			_		 				
		ļ			ļ				
0- 1-+	ha farra data na disea di sa su su disea	4146.1414141.	-1-414			······			
	he foundation directly or indirect			· -	zations described	Γ	1	T	No
	ection 501(c) of the Code (other 'es," complete the following sch		(3)) or in sect	1011 527 ?		L	Yes		I NO
ווע	(a) Name of org			(b) Type of organization		(c) Description of relationship	<u> </u>		
	N/A	,		(2) Type of organization		(4) Decemption of Tolationship			
									
					-				
		<u>-</u>				· · · · · · · · · · · · · · · · · · ·			
	Under penalties of perjury, I declare and belief, it is the, correct, appear					May t	ne IRS d	iscuss t	his
Sign	and belief, it is the, correct, and cor	inplete Degaration of pre	parer (other that	r (axpayer) is based on all inform			with the	prepare see inst	er tr)?
Here	1 Du	100		111115119	PRESII	ENT	Yes		No
	Signature of officer or trustee		_	Dâte \	Title				
	Print/Type preparer's na	ame	Preparer's si	gnature	Date	Check if PTIN			
ח-: ב			/	1010 11	[self- employed			
Paid	KURT N. WA		un		11/11/14	P00			
Prepa Use (1	KNHILL FI	NANCIA	L, INC.		Firm's EIN ► 34-18	184)	19	
USE (· L	AOO DEADE	DO A D						
	Firm's address ► 18			11126		140 22	0 0	1 A E	
	ST	RONGSVILL	E, UH	##T00		Phone no. 440-23			(0040)
						For	11 99U	-PF ((2013)

Part IV Capital Gains and Los	sses for lax on investment income				
	describe the kind(s) of property solick warehouse; or common stock, 2		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a TIFF			P	08/12/97	09/30/14
b MORGAN STANLEY			P		07/30/13
c MORGAN STANLEY			P		07/30/13
d JP MORGAN MANA			P		12/05/13
e JP MORGAN - SY			P	08/01/13	12/17/13
f CAPITAL GAINS	DIVIDENDS			ļ	
g h					
					
k					
					
m				1	
n					
0					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale) Gain or (loss) clus (f) minus (g)	
a 9,450,465.		7,734,927.		1,	715,538.
b 768,253.	 	711,362.			56,891.
c 500,263.		487,716.			12,547.
d 700,000.		700,000.			0.
e 42,367. f 571,678.	<u> </u>	36,016.			6,351.
i		<u> </u>			3/1,0/0.
g h					
1					
I					· -
k				-	
1			-		
<u>m</u>					
n					
Complete only for accets shown	ng gain in column (h) and owned by	the foundation on 12/21/60	(D) I		
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	Gains (excess	sses (from col. (h)) of col. (h) gain ove oot less than "-0-")	
		ovoi coi (j), ii aiiy			715,538.
a b		 	.== -	<u> </u>	56,891.
C					$\frac{30,031.}{12,547.}$
d		1			0.
е					6,351.
f					571,678.
<u>g</u>			<u> </u>		
<u>h</u>	<u> </u>		<u> </u>		
<u> </u>	-	<u> </u>			
<u>l</u>		 			
k I				·	
m		,			
n					
0		 			
2 Capital gain net income or (net ca	ipital loss) { If gain, also ente	er in Part I, line 7 0-" in Part I, line 7	2	2.	363,005.
3 Net short-term capital gain or (los		, I			
If gain, also enter in Part I, line 8, If (loss), enter "-0-" in Part I, line 8	column (c).	}	3	N/A	

FORM 990-PF INTERE	ST ON SAVING	S AND T	EMPORA	ARY	CASH	IN	ESTMENTS	SI	ATEMENT	1
SOURCE		RE'			IN.	(B) INVESTMENT INCOME		(C) ADJUSTED NET INCOME		
JP MORGAN K-1 INVESTMENTS			91,9	70. 61.			70. 91,961.			
TOTAL TO PART I, LI	NE 3		92,0	31.			92,031.			
FORM 990-PF	DIVIDENDS	AND INT	EREST	FRO	M SEC	URI	TIES	SI	ATEMENT	2
SOURCE	GROSS AMOUNT	CAPIT GAIN DIVIDE	S	RE	(A) VENUE BOOK		(B) NET INVES MENT INCO		(C) ADJUSTI NET INCO	
JP MORGAN S25039009 JP MORGAN	99,584.	25,	351.		74,23	3.	74,23	3.		
S32736001 JP MORGAN	9,216.	6,	363.		2,85	3.	2,85	3.		
W99079001 K-1 INVESTMENTS MORGAN STANLEY SB	4,717. 537,721.	420,	0. 571.	1	4,71 17,15		4,71 117,15			
- 392-071950 MORGAN STANLEY SB	4,953.		0.		4,95	3.	4,95	3.		
- 392-109400 TIFF MULTI-ASSET	11,763.		0.		11,76		11,76			
FUND	163,727.	119,			44,33		44,33			
TO PART I, LINE 4	831,681.	571,	678. —— =		60,00	3.	260,00	3. —	<u></u>	
FORM 990-PF		OTHER	INCO	ME				SI	PATEMENT	3
DESCRIPTION			RE	(A) VENU BOO			(B) ET INVEST- ENT INCOME		(C) ADJUSTEI NET INCOM	
K-1 INVESTMENST INC		•			,858. ,979.		0 79,979			
TOTAL TO FORM 990-P	F, PART I, I	LINE 11		<35	,879.	- >	79,979	•		

FORM 990-PF	ACCOUNTI	NG FEES		STATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST MENT INCOM		
ACCOUNTING FEES	15,000.	11,2	50.	0.
TO FORM 990-PF, PG 1, LN 16B	15,000.	11,2	50.	0.
FORM 990-PF	TAX	ES		STATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST MENT INCOM		
FEDERAL EXCISE TAX	5,944.	5,9	14.	0.
TO FORM 990-PF, PG 1, LN 18 =	5,944.	5,9	14.	0.
FORM 990-PF	OTHER E	XPENSES		STATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST MENT INCOM		
DUES AND CONFERENCES OFFICE EXPENSES K-1 OTHER DEDUCTIONS	4,268. 899. 84,970.		0. 0. 70.	0. 0. 0.
TO FORM 990-PF, PG 1, LN 23	90,137.	84,9	70.	0.
FORM 990-PF	OTHER INV	ESTMENTS		STATEMENT 7
DESCRIPTION		LUATION ETHOD	BOOK VALUE	FAIR MARKET VALUE
MANAGED ASSETS JP MORGAN - EQUITY FUNDS JP MORGAN - FIXED INCOME FUND JP MORGAN - EQUITY STOCKS ALTERNATIVE INVESTMENTS	S	COST COST COST COST COST	0. 6,995,806. 3,650,000. 1,459,581. 5,093,992.	0. 7,289,052. 3,636,948. 1,565,664. 4,908,050.

FORM 990-PF	INTEREST AND PENALTIES	STATEMENT 8
TAX DUE FROM FORM 990-F UNDERPAYMENT PENALTY LATE PAYMENT INTEREST LATE PAYMENT PENALTY	·	16,736. 21. 255. 502.
TOTAL AMOUNT DUE		17,514.
FORM 990-PF EXPLANATI	ON CONCERNING PART VII-A, LINE 8	B STATEMENT 9

EXPLANATION

THE STATE OF OHIO NO LONGER REQUIRES A COPY OF THE FORM 990-PF TO BE FURNISH TO THE ATTORNEY GENERAL. THE NEW STATUTE REQUIRES THAT THE ORGANIZATION FILE AN ANNUAL WITH THE ATTORNEY GENERAL STATING THAT THE FEDERAL TAX FILING REQUIREMENTS HAVE BEEN SATISFIED.

FORM 990-PF	LATE PA	YMENT PE	NALTY		STAT	PATEMENT 1		
DESCRIPTION		DATE	AMOUNT	BALA	NCE	MONTHS	PENAL	ΤY
TAX DUE DATE FILED		05/15/14 16,73 11/15/14			6,736. 6,736.	6	502.	
TOTAL LATE PAYMEN	IT PENALTY						5	02.
FORM 990-PF		LATE PA	YMENT IN	TEREST		STAT	EMENT	11
	D3.00	_						
DESCRIPTION	DAT	E AM(DUNT	BALANCE	RATE	DAYS	INTER	EST
DESCRIPTION TAX DUE DATE FILED	05/15 11/15	/14	OUNT 	16,736 16,991	030			EST

FORM 990-PF P		OF OFFICERS, D		STATI	EMENT 12
NAME AND ADDRESS		TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	
DEBRA H. GUREN 10229 PROUTY RD CONCORD TOWNSHIP, O	DH 44077	PRESIDENT, TRU 15.00	STEE 0.	0.	0.
CAROLE H. WALTERS 10229 PROUTY RD CONCORD TOWNSHIP, O	DH 44077	SECRETARY 1.50	0.	0.	0.
GEORGIA FROELICH 10229 PROUTY RD CONCORD TOWNSHIP, O	DH 44077	TRUSTEE 0.50	0.	0.	0.
ADAM M. GUREN 10229 PROUTY RD CONCORD TOWNSHIP, O	DH 44077	VICE-PRESIDENT 2.00	T, TREASURER 0.	0.	0.
LOREN W. HERSEY 10229 PROUTY RD CONCORD TOWNSHIP, O	он 44077	TRUSTEE 0.50	0.	0.	0.
TOTALS INCLUDED ON	990-PF, PAGE 6,	, PART VIII	0.	0.	0.
FORM 990-PF		XV - LINE 1A DUNDATION MANAGE	irs	STATI	EMENT 13

NAME OF MANAGER

DEBRA H. GUREN ADAM M. GUREN

THE HERSHEY FOUNDATION 33 ORGANIZATIONS RECEIVED GRANTS IN 2013 TOTAL GRANT AWARDS \$ 1,218,000

Birchwood School \$10,000 Early Childhood Expansion

Boys & Girls Club of Cleveland \$10,000 After-school Recreation Equipment at St. Lukes

Canton Montessori School \$20,000 Classroom Renovations

Cleveland Botanical Garden \$38,700 Hershey Children's Garden Renovations

The Children's Museum of Cleveland \$25,000 "I Feel" Exhibit

Cleveland Euclid Beach Park Carousel \$25,000 (\$50,000 over 2 years) Capital campaign

Cleveland Institute of Music \$60,000 Capital campaign

Cleveland International Piano Competition \$10,000 Competition support

Cleveland Metroparks \$10,000
NatureTracks vehicle

Cleveland Sight Center \$18,500 Observation Room equipment Diversity Center \$10,000 (second year of \$30,000 grant) Living Voices

Famicos Foundation \$19,000 Community Garden Projects

Fieldstone Farm \$10,000 Sensory Trail

Fine Arts Association \$30,000 (first year of \$105,000 grant) Capital campaign

The Foundation Center \$1,500
Annual support

Friends of Breakthrough Schools \$50,000 (second year of \$250,000 grant) Intergenerational School Capital Campaign

Hanna Perkins Center \$13,000 Garden and Healthy Eating Program

Hawken School \$25,000 (third year of \$100,000 grant) Early Childhood Education Center at the Lyndhurst campus \$25,000 (first year of \$150,000 grant) Capital campaign

Hershey Montessori School \$200,000 Capital campaign Strategic Program Development and Improvements

Hospice of the Western Reserve \$32,500 (first year of \$130,000 grant) *Capital campaign*

Kent State University Foundation \$20,000 Art Room Renovation for Early Childhood Lake County YMCA \$19,800 Children's Garden and Fitness Course

Lake Health Foundation \$8,000 Special Care Nursery wraps Hershey Montessori School partnership for Parent-Infant program

Mandel Jewish Community Center \$30,000 (second year of \$150,000 grant) Early childhood classrooms renovation

Montessori Development Partnerships \$150,000 Guided by Nature Exhibit and Charter School \$132,000 Operations/Training Institute/videos

Montessori High School \$50,000 (first year of \$150,000 grant) Community Partnerships

Nature Center at Shaker Lakes \$15,000 ASK! Program

Ohio Foundation of Independent Colleges \$25,000 (second year of \$50,000 grant) Endowment for Early Childhood education students

The Ohio State University Foundation \$35,000 (second year of \$100,000 grant) Capital campaign for Billy Ireland Cartoon Library & Museum

Ruffing Montessori School \$15,000 Bike Garden and Path

Slavic Village Development \$20,000 Playground and green space

Temple Emanu El

\$25,000 (first year of \$125,000 grant)

Early Childhood Center

WVIZ/WCPN ideastream \$30,000 Children's Programming TV and radio

Form **8868** (Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs gov/form8868 •

• 📂 🕶

OMB No 1545-1709

If yoυ	are filing for an Automatic 3-Month Extension, complet	e only Pa	rt I and check this box)	
	are filing for an Additional (Not Automatic) 3-Month Ext					
Do not	complete Part II unless you have already been granted a	an automa	tic 3-month extension on a previous	sly filed For	rm 8868	
Electro	nic filing (e-file). You can electronically file Form 8868 if y	ou need a	3-month automatic extension of tir	ne to file (6	months for a cor	poration
require	d to file Form 990-T), or an additional (not automatic) 3-mor	nth extens	ion of time. You can electronically f	ile Form 88	368 to request an	extension
of time	to file any of the forms listed in Part I or Part II with the exc	eption of	Form 8870, Information Return for	Transfers A	Associated With C	ertain
Person	al Benefit Contracts, which must be sent to the IRS in pap	er format ((see instructions). For more details	on the elec	tronic filing of this	form,
visit wu	w.irs gov/efile and click on e-file for Charities & Nonprofits					
Part	I Automatic 3-Month Extension of Time	Only s	ubmit original (no copies ne	eded).		
A corpo	oration required to file Form 990-T and requesting an auton	natic 6-mo	onth extension - check this box and	complete		
Part I o	nly				•	X
All othe	r corporations (including 1120-C filers), partnerships, REM	ICs, and ti	rusts must use Form 7004 to reques	st an exten	sion of time	
to file ir	ncome tax returns			Enter file	er's identifying nu	mber
Туре о	Name of exempt organization or other filer, see instruc	ctions.		Employer	identification nun	nber (EIN) or
print						
-	THE HERSHEY FOUNDATION				34-15256	26
File by the due date t		ee instruct	tions	Social se	curity number (SS	N)
filing your	10229 PROUTY ROAD			l		
return Se instructioi		reign add	ress, see instructions.		· · · · · · · · · · · · · · · · · · ·	
	CONCORD TWNSP, OH 44077	Ü				
-						
Enter th	ne Return code for the return that this application is for (file	a separa	te application for each return)			07
		·	,			
Applica	ation	Return	Application		·	Return
ls For		Code	Is For			Code
	90 or Form 990-EZ	01	Form 990-T (corporation)			07
Form 9		02	Form 1041-A			08
	720 (individual)	03	Form 4720 (other than individual)			09
Form 9		04	Form 5227			10
	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
	90-T (trust other than above)	06	Form 8870			12
1011110	DEBRA H. GUREN					
• The	books are in the care of ▶ 10229 PROUTY RO			он 4	4077	
Tele	phone No. ► (440) 256-6003		Fax No ▶			
	e organization does not have an office or place of business	s in the Un	· — · — · — · — · — · — · — · — · — · —			▶ □
	is is for a Group Return, enter the organization's four digit (If this is for	r the whole aroup.	check this
box ►						
	request an automatic 3-month (6 months for a corporation				<u> </u>	
• •	NOVEMBER 15, 2014, to file the exemp				The extension	
- 19	s for the organization's return for.					
	► X calendar year 2013 or					
	tax year beginning	an	d ending			
		 ,			_	
2 1	f the tax year entered in line 1 is for less than 12 months, c	heck ress	on: Initial return	Final retur	n	
_ "	Change in accounting period		o madrotam	. man rotar	••	
3a I	f this application is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6060	enter the tentative tax less any	1		
	nonrefundable credits. See instructions.	, 5, 5555,	onto, the tenative tax, less any	За	\$	0.
_	f this application is for Forms 990-PF, 990-T, 4720, or 6069	enteran	v refundable credits and	- Ja	-	
	estimated tax payments made. Include any prior year overp			3b	\$	0.
_	stimated tax payments made, include any prior year over <u>p</u> Balance due, Subtract line 3b from line 3a. Include your pa			30		·
		•		30		0.
	 using EFTPS (Electronic Federal Tax Payment System) If you are going to make an electronic funds withdrawal 			3c	s = 0.070 EO	
Instruc		tanect ae	519 WILL CHS FORM (UTUUTEU AI	id i oiiii oo/ s-EO	ioi payiileiit

Form 886	68 (Rev 1-2014)				4 4	K - v	Page 2
	are filing, for an Additional (Not Automatic) 3-Month Ext	tension o	complete only Part II and check this	hox		$\overline{}$	Page 2
	aly complete Part II if you have already been granted an a				8868		
	are filing for an Automatic 3-Month Extension, complet				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Part II				al (no co	pies ne	eded).	
			Enter filer's	identifyin	g number	, see inst	ructions
Type or	Name of exempt organization or other filer, see instruc	ctions.	-	Employer identification number (El			er (EIN) or
print				•			
File by the	THE HERSHEY FOUNDATION			34-1525626			6
due date for filing your return See	Number, street, and room or suite no. If a P.O. box, so 10229 PROUTY ROAD	ee instruc	tions	Social se	curity num	ber (SSN)	
instructions	City, town or post office, state, and ZIP code For a for CONCORD TWNSP, OH 44077	oreign add	lress, see instructions				
Enter the	Return code for the return that this application is for (file	e a separa	te application for each return)				0 4
Applicati	ion	Return	Application				Return
Is For		Code	Is For				Code
Form 990	O or Form 990-EZ	01					
Form 990)-BL	02	Form 1041-A				08
Form 472	20 (ındıvıdual)	03	Form 4720 (other than individual)				09
Form 990)-PF	04	Form 5227				10
Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069							11
	O-T (trust other than above)	06	Form 8870				12
STOP! D	o not complete Part II if you were not already granted			iously file	d Form 88	368 .	
	DEBRA H. GUREN, ooks are in the care of 10229 PROUTY RO			ОН 4	4077		
	hone No. ► (440) 256-6003		Fax No 🕨				
	organization does not have an office or place of business						
. 1	is for a Group Return, enter the organization's four digit (1				_	
box 🕨	. If it is for part of the group, check this box			all memb	ers the ext	ension is	for.
	· —	NOVEM	BER 15, 2014.				
	r calendar year 2013 , or other tax year beginning	h l	, and ending		-4		 :
6 If th	he tax year entered in line 5 is for less than 12 months, c Change in accounting period	neck reas	on L Initial return L	⊥ Fınal r	etum		
7 Sta	ate in detail why you need the extension						
AU	UGUST 15,2014 TO ACCURATELY	PREPA	RE THE TAX REUTURN	. 201	3 ACT	IVITY	OF
	LTERNATIVE INVESTMENTS WILL B						
8a If ti	his application is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6069,	enter the tentative tax, less any				
	nrefundable credits. See instructions.			8a	\$		0.
b if ti	his application is for Forms 990-PF, 990-T, 4720, or 6069	, enter an	y refundable credits and estimated				
tax	payments made. Include any prior year overpayment all	lowed as a	a credit and any amount paid				
pro	eviously with Form 8868.			8b	\$	4	,057.
с Ba	i <mark>lance due.</mark> Subtract line 8b from line 8a. Include your pa	lyment wit	th this form, if required, by using				_
EF	TPS (Electronic Federal Tax Payment System). See instru			8c	\$		0.
Under pen	Signature and Verificat nalties of perjury, I declare that I have examined this form, includ correct, and complete, and that I am authorized to prepare this fo	ing accomp	st be completed for Part II of panying schedules and statements, and to	-	f my knowle	edge and be	elief,
			רוביאיתי	D-4-			
Signature		PRESI	DEMI	Date			

Form 8868 (Rev. 1-2014)