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CHANGE OF ACCOUNTING PERIOD Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

► Do not enter Social Security numbers on this form as it may be made public Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. Department of the Treasury Internal Revenue Service

	For	cale	ndar year 2013 or tax year beginning JUN	1 1, 2013	, and ending	DEC 31, 201	3
	Nai	ne o	f foundation			A Employer identificati	on number
	м	റട	AIC COMPANY FOUNDATION			27-030473	Λ
			and street (or P O box number if mail is not delivered to stree	t address)	Room/suite	B Telephone number	<u> </u>
			3 CAMPUS DRIVE	•	E490	763-577-2	700
			own, state or province, country, and ZIP or foreign p	nostal code	<u> </u>	C if exemption application is	
	_		MOUTH, MN 55441.	postar couc		o it exemption application is	s pending, check here
			call that apply: Initial return	Initial return of a fo	ormer public charity	D 1 Foreign organizatio	ns check here
	•		Final return	Amended return	ormor public charty	o i i o o o gui o i gui i zatio	no, oncor note
			Address change	Name change		Foreign organizations r check here and attach	meeting the 85% test,
	H C	heck	k type of organization: X Section 501(c)(3) ex				·
		_		Other taxable private found	ation	E If private foundation s under section 507(b)(
	- Fa		arket value of all assets at end of year J Account		Accrual	F If the foundation is in	-, -:
			· I —	Other (specify)		under section 507(b)(
	>		3,014,916. (Part I, colu	umn (d) must be on cash	basis.)	dildoi 3000011 007 (b)(T/(D), CHCCK HOIC
		ırt l	Analysis of Revenue and Expenses	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
			(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))	expenses per books	income	income	for charitable purposes (cash basis only)
•		1	Contributions, gifts, grants, etc., received	4,083,000.	, , , , , , , , , , , , , , , , , , , ,	N/A	, , ,
		2	Check Inf the foundation is not required to attach Sch. B				
		3	Interest on savings and temporary cash investments	3,608.	3,608.		STATEMENT 1
		4	Dividends and interest from securities			-	
		5a	Gross rents				100
		ь	Net rental income or (loss)	· · · · · · · · · · · · · · · · · · ·	, ' '	,	* 14 3
	•	6a	Net gain or (loss) from sale of assets not on line 10		- 1 - 1	?	, ,, ,,,
	Ž	l b	Gross sales price for all assets on line 6a		3 , 1 , 2-	* '	7,1 7 .
	Revenue	7	Capital gain net income (from Part IV, line 2)		0.	1,	
		8	Net short-term capital gain				
		9	Income modifications		84 .		
		10a	Gross sales less returns and allowances	, , ,	·		b * * . * .
		b	Less Cost of goods sold	,	, A 5, , , ,	.^	() . ,,
		c	Gross profit or (loss)		· · · · · · · · · · · · · · · · · · ·		
4		11	Other income				
2014		12	Total. Add lines 1 through 11	4,086,608.	3,608.		^^
63		13	Compensation of officers directors, trustees, etc.	0.	0.		0.
0		14	Other employee salaries and wages	(2)			
	es	15					
\exists	nse	16a	100				
	ç	b	55001 413111111111111111111111111111111111	*	1 056		
SCANNED	ΩÎ	_ C	Other professional fees STMT 12	1,856.	1,856.		0.
吴	Administrative Expense	17	IIIIGI GSL				
T	stra	18	Taxes STMT 3	62.	0.		0.
$\overset{\smile}{\Sigma}$	Ë	19	Depreciation and depletion				***
U	β	20	Occupancy Travel, conferences, and meetings				
	and /	21					-
	gar	22	Printing and publications Other expenses STMT 4	1,278.	655.		(22
	Operating	23 24	Other expenses STMT 4 Total operating and administrative	1,410.	033.		623.
	era	24	expenses. Add lines 13 through 23	3,196.	2,511.		(22
	o	25	Contributions, gifts, grants paid	4,134,431.	٠ ١١٤٠ ع		623.
			Total expenses and disbursements	#\TO#\#OT•			4,134,431.
		20	Add lines 24 and 25	4,137,627.	2,511.		4 125 054
		97	Subtract line 26 from line 12:	#,±31,041.	<u> </u>		4,135,054.
				<51,019.		_	
			Excess of revenue over expenses and disbursements Net investment income (if negative, enter -0-)	731,013.	1,097.		
			Adjusted net income (if negative, enter -0-)		1,031.	N/A	
			And a second sec			<u> </u>	

LHA For Paperwork Reduction Act Notice, see instructions.

Par	til Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year		end o	f year
rar	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value		(c) Fair Market Value
	1 Cash - non-interest-bearing	50,100.	247,45	3.	247,453.
	2 Savings and temporary cash investments	3,015,296.	2,767,46		2,767,463.
- :	3 Accounts receivable ►				
	Less: allowance for doubtful accounts ▶				
- 1 -	4 Pledges receivable ►	,			
	Less: allowance for doubtful accounts ▶				·
	5 Grants receivable				
- 1.	6 Receivables due from officers, directors, trustees, and other				· · · · · · · · · · · · · · · · · · ·
	disqualified persons				
,	7 Other notes and loans receivable				
	Less: allowance for doubtful accounts				
راي	8 Inventories for sale or use				
ਚ ∣ੁ	9 Prepaid expenses and deferred charges	-			
¥ \	Oa Investments - U.S. and state government obligations			-	
''					
	b Investments - corporate stock				
	c Investments - corporate bonds		 _		
'	1 Investments - land, buildings, and equipment basis	AN 7 252 C	* * * * * * * * * * * * * * * * * * * *	`	* -1. 12
	Less accumulated depreciation				
	2 Investments - mortgage loans				
1:	•				
1.	, , , , , , , , , , , , , , , , , , , ,	, ,	t. ·		Service of the servic
	Less accumulated depreciation		····		
- 1	5 Other assets (describe ►)				
11	6 Total assets (to be completed by all filers - see the				
	instructions Also, see page 1, item 1)	3,065,396.	3,014,91	6.	3,014,916.
1	7 Accounts payable and accrued expenses				
1	8 Grants payable				
တ္က 1	9 Deferred revenue				
≝ 2	O Loans from officers, directors, trustees, and other disqualified persons				
· = ·	1 Mortgages and other notes payable				
그 _{2:}	2 Other liabilities (describe ►)				
İ					the factor of states
2	3 Total liabilities (add lines 17 through 22)	0.		0.	
	Foundations that follow SFAS 117, check here				
	and complete lines 24 through 26 and lines 30 and 31				
8 2	4 Unrestricted	3,065,396.	3,014,91	6.	
<u>ue</u> 2	· · · · · · · · · · · · · · · · · · ·	7,000,700	0,022,02		
ga 2	6 Permanently restricted				
ᅙᆝᄀ	Foundations that do not follow SFAS 117, check here				
준	and complete lines 27 through 31.			l	
Net Assets or Fund Balance				l	
ets				\dashv	and comment of the
SSe				\dashv	
¥ 2		3,065,396.	2 014 01	_	` · · · · · · · · · · · · · · · · · · ·
z۱٥	O Total net assets or fund balances	3,003,390.	3,014,91	9-	- 4
	4 7 . 11 . 1999	2 065 206	2 014 01	_	
3	1 Total liabilities and net assets/fund balances	3,065,396.	3,014,91	0.	
Pai	Analysis of Changes in Net Assets or Fund B	alances			
4 T-	tal not speak by fund halanges at heavening of year. Double actions (2) the	20	· · · ·	<u> </u>	
	otal net assets or fund balances at beginning of year - Part II, column (a), line	JU			2 225 225
	nust agree with end-of-year figure reported on prior year's return)			-1-	3,065,396.
	tter amount from Part I, line 27a			2	<u><51,019.</u>
	her increases not included in line 2 (itemize)	SEE STA	TEMENT 5	3	<u> 164,850.</u>
	dd lines 1, 2, and 3		- •	4	<u>3,179,227.</u>
	ecreases not included in line 2 (itemize)		TEMENT 6	5	164,311.
6 To	stal net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30		6	3.014.916.

27-0304734

Page 2

Form **990-PF** (2013)

MOSAIC COMPANY FOUNDATION

Part IV Capital Gains	and Losse	s for Tax on Ir	rvestment	Income	10.50				·
		of property sold (e g mmon stock, 200 sh			`P-	ow acquired Purchase Donation		o , day, yr.)	(d) Date sold (mo., day, yr.)
1a									
b NO	NE				ļ				
<u>c</u>				-	 		 		
_d							+		
е	/A) Dones	valeties allowed	(a) Con	t or other bear				h) Coup or (loor	
(e) Gross sales price	Gross sales price (f) Depreciation allowed (g) Cost or other basis plus expense of sale					h) Gain or (loss plus (f) minus			
<u>a</u>									
<u>b</u>								-	
<u>c</u>						 -			
<u>d</u>									· · · · · · · · · · · · · · · · · · ·
Complete only for assets shown	ng gain in colur	nn (h) and owned by	the foundation	on 12/31/69			(I) Gain	ıs (Col. (h) gaır	n minus
	·	justed basis		cess of col. (ı)			còl. (k), l	but not less tha	n -0-) or
(i) F.M.V. as of 12/31/69		f 12/31/69	over	col. (j), if any			Los	ses (from col.	(h))
a									
b									
<u>c</u>						 .			
<u>d</u>									
<u>e</u>			<u> </u>			 -			
2 Capital gain net income or (net ca	apital loss)	If gain, also ente	r in Part I, line î I- in Part I, line	7 7	} [2			
3 Net short-term capital gain or (lo	ss) as defined i						_		
If gain, also enter in Part I, line 8,			(0).		}				
If (loss), enter -0- in Part I, line 8					Щ	3			
Part V Qualification U	Inder Sect	ion 4940(e) for	Reduced	Tax on Net	Inve	stment i	ncom	e	
(For optional use by domestic privat	e foundations s	ubject to the section	4940(a) tax on	net investment ir	icome.)			
If section 4940(d)(2) applies, leave t	his part blank.								
. ,		_ 45		Aba basa sa					
Was the foundation liable for the sec If "Yes," the foundation does not qua			• •		rioaz				Yes X No
1 Enter the appropriate amount in					ntries.				
(a)		(b)			(c)				(d)
Base periód years Calendar year (or tax year beginni	ing in) A	djusted qualifying dis	stributions	Net value of no		table-use ass	ets	Distri (col. (b) di	bùtión ratio vided by col. (c))
2012		8,32	6,433.		5,	056,84	10.	· · · · · · · · · · · · · · · · · · ·	1.646568
2011			4,032.			808,57			1.334928
2010		3,94	2,313.		_9,	311,41	10.		.423385
2009			0.			410,41	17.		.000000
2008						 .			
							i		
2 Total of line 1, column (d)			1 0 1			-		2	3.404881
3 Average distribution ratio for the			on line 2 by 5,	or by the number	of yea	rs			051000
the foundation has been in existe	ence ir iess than	5 years .					-	3	.851220
4 Enter the net value of noncharital	hla uca accata i	for 2012 from Part V	lina 5						5 7/2 002
4 Enter the net value of noncharital	Die-use assets i	or 2013 from Part A,	iiile 5				-	4	5,742,882.
5 Multiply line 4 by line 3								5	4,888,456.
5 Manaphy line 4 by line 5	• •						<u> </u>	<u>-</u>	4,000,430.
6 Enter 1% of net investment incor	me (1% of Part	I, line 27b)						6	11.
	•	,							
7 Add lines 5 and 6				_		=		7	4,888,467.
						•			
8 Enter qualifying distributions from							L_	8	4,135,054.
If line 8 is equal to or greater that See the Part VI instructions.	n line 7, check t	the box in Part VI, line	e 1b, and comp	lete that part usin	ıg a 1%	tax rate.			

	990-PF (2013) MOSAIC COMPANY FOUNDATION	27-	<u>-030</u>	<u> 1734</u>		Page 4
Pa	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or	4948	- see	instru	ictio	ns)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.					
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)			'		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%	_1				22.
	of Part I, line 27b					
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b).				, `	
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2				0.
3	Add lines 1 and 2	3				22.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5				22.
6	Credits/Payments:					
а	2013 estimated tax payments and 2012 overpayment credited to 2013			'		
	Exempt foreign organizations - tax withheld at source 6b	1				,
	Tax paid with application for extension of time to file (Form 8868) 6c 11	1				
	Backup withholding erroneously withheld 6d 6d	7		' :	, , , ;′	
	Total credits and payments. Add lines 6a through 6d	7	1			11.
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached	8	†			<u> </u>
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				11.
-	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10				<u> </u>
	Enter the amount of line 10 to be: Credited to 2014 estimated tax	11	1			
	art VII-A Statements Regarding Activities		J		-	
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or interver			T	Yes	No
10	any political campaign?	C III		1a		X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition	n\2	-	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials publish			10	<u> </u>	_A_
	distributed by the foundation in connection with the activities.	ieu oi		,		٠
	; Did the foundation file Form 1120-POL for this year?			1		
	t Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			1c		X
,	(1) On the foundation. \blacktriangleright \$ 0 • (2) On foundation managers. \blacktriangleright \$ 0			17	_	1
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation	<u>.</u>				
•				\$.	\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.	
•	managers. > \$0. Has the foundation engaged in any activities that have not previously been reported to the IRS?				, ,	- v
2	If "Yes," attach a detailed description of the activities.			2	<u> </u>	X
	•			1 4		1,5
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation,	OI.		1	·	₹ ,
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3_	$\vdash \vdash$	X
	a Did the foundation have unrelated business gross income of \$1,000 or more during the year? of "Yes," has it filed a tax return on Form 990-T for this year?	ν.	T / 7\	4a_	\vdash	X
		ľ	I/A	40	\vdash	77
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5	<u> </u>	X
_	If "Yes," attach the statement required by General Instruction T.			1		
б	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			' \		
	By language in the governing instrument, or			1.78		\ ~
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state of the state	te law				* /
	remain in the governing instrument?			6	X	ļ
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part X	V	-	7	X	ļ
					1	
88	Enter the states to which the foundation reports or with which it is registered (see instructions)				1	
	MN	_		1 :.		
t	o If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			`	۲,	
	of each state as required by General Instruction G? If "No," attach explanation			8b	X	
9		lendar				
	year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If "Yes," complete Part XIV			9	<u> </u>	X
10	Did any persons become substantial contributors during the tax year? If "Yes " attach a schedule listing their names and addresses		_	10	L	X

	1990-PF (2013) MOSAIC COMPANY FOUNDATION 27-03(14734		Page !
Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	12		x
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address WWW.MOSAICCO.COM	<u> </u>		L
14	The books are in care of ► THE MOSAIC COMPANY Telephone no. ► 763-5	77-2	700	
	Located at ►3033 CAMPUS DRIVE, STE E490, PLYMOUTH, MN ZIP+4 ►5			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			-
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		х
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign	-		
	country			,
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):		,	4
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			` `
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			٠,
	a disqualified person? Yes 🗶 No			` , .
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	- 12.		j.
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?		,	
	(5) Transfer any income or assets to a disqualified person (or make any of either available		7,5	4 4 3
	for the benefit or use of a disqualified person)?		`	. ``
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			J 3
	ıf the foundation agreed to make a grant to or to employ the official for a period after		' .÷	-`,
	termination of government service, if terminating within 90 days.)	,* `	1	} '
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations		, ,	٠, د
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		
	Organizations relying on a current notice regarding disaster assistance check here	-	`.	1. 14
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected	_ \	``,	
	before the first day of the tax year beginning in 2013?	1c		<u> </u>
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation	- \		-
	defined in section 4942(j)(3) or 4942(j)(5)):	5/		
а	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning	111	• *	
	before 2013? Yes X No		٠ ا	<u> </u>
	If "Yes," list the years		,	3,754
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect	'	ĭ.	, W . W.
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach		1	4 (c ·
	statement - see instructions.) N/A	2b		
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		.	> ,
٥.	Did the foundation half area there 20% decades and set of the set		-	، `` مرىم
Ja	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year? Yes X No			. ,
D	If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or disqualified persons after			,
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose	'	-	
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,	- -		
4 -	Form 4720, to determine if the foundation had excess business holdings in 2013) N/A	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		<u> </u>
D	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2013?	4b	DE	X
	F	orm 990	-rr (2013)

Form 990-7F (2013) MOSAIC COMPANY FOUNDATION Part VII-B Statements Regarding Activities for Which I			27-0304°	734	Page 6
 5a During the year did the foundation pay or incur any amount to: Carry on propaganda, or otherwise attempt to influence legislation (section) Influence the outcome of any specific public election (see section 4955), of any voter registration drive? Provide a grant to an individual for travel, study, or other similar purposes Provide a grant to an organization other than a charitable, etc., organization 509(a)(1), (2), or (3), or section 4940(d)(2)? Provide for any purpose other than religious, charitable, scientific, literary, the prevention of cruelty to children or animals? If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und section 53.4945 or in a current notice regarding disaster assistance (see instru Organizations relying on a current notice regarding disaster assistance check he If the answer is "Yes" to question 5a(4), does the foundation claim exemption for 	n 4945(e))? or to carry on, directly or indirectly or electrons or educational purposes, or der the exceptions described actions)? or the tax because it maintates are statement of the exceptions of the electrons or ersonal benefit contract?	rectly, Ye XYe for Ye In Regulations Ye Ye	es X No	5b	X
b If "Yes," did the foundation receive any proceeds or have any net income attribu	table to the transaction?		N/A	7b	<u> </u>
Part VIII Information About Officers, Directors, Trustoral Employees, and Contractors 1 List all officers, directors, trustees, foundation managers and their		inagers, riigniy			
(a) Name and address SEE STATEMENT 7	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	الم) Expense ount, other lowances
2 Compensation of five highest-paid employees (other than those inc (a) Name and address of each employee paid more than \$50,000 NONE	luded on line 1). If none, (b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deterred compensation	acco	Expense ount, other lowances
Total number of other employees paid over \$50,000					0

Part VIII Information About Officers, Directors, Trustees, Foundation		-0304734 Page 7
Paid Employees, and Contractors (continued)		
3 Five highest-paid independent contractors for professional services. If none, enter	r "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
	<u> </u>	
Total number of others receiving over \$50,000 for professional services		<u>▶</u> 0
Part IX-A Summary of Direct Charitable Activities		γ
List the foundation's four largest direct charitable activities during the tax year. Include relevant statis number of organizations and other beneficiaries served, conferences convened, research papers produced to the conference of the conferenc	tical information such as the duced, etc.	Expenses
ı N/A		
		1
		1
2		
3		1
1 <u></u>		
Dowl IV BIO		
Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on	lines 1 and 0	A
	lines Talid 2.	Amount
1 <u>N/A</u>		-
		-
2		1
		1
All other program-related investments. See instructions.		
3		
		1
Total. Add lines 1 through 3	<u> </u>	0.
		Form 990-PF (2013)

P	Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations	s, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	2,665,915.
b	Average of monthly cash balances	1b	3,164,422.
c	Fair market value of all other assets	1c	
đ		1d	5,830,337.
_	Reduction claimed for blockage or other factors reported on lines 1a and		
·	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	5,830,337.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	87,455.
5	Net value of noncharitable-use assets Subtract line 4 from line 3 Enter here and on Part V, line 4	5	5,742,882.
6	Minimum investment return Enter 5% of line 5 ADJUSTED FOR SHORT TAX PERIOD	6	168,353.
_	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations an		
	foreign organizations check here 🕨 🔝 and do not complete this part.)		
1	Minimum investment return from Part X, line 6	1	168,353.
2a	Tax on investment income for 2013 from Part VI, line 5		
b	Income tax for 2013. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	<u>22.</u>
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	168,331.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	168,331.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	168,331.
P	Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	-	4 125 054
	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	4,135,054.
	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	·
3	Amounts set aside for specific charitable projects that satisfy the:		
a		3a	
b	Cash distribution test (attach the required schedule)	3b	4 4 6 7 9 7 4
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	<u>4,135,054.</u>
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		•
	income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	4,135,054.
	Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of 4940(e) reduction of tax in those years	jualifies fo	or the section

Part XIII Undistributed Income (see instructions)

•	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
Distributable amount for 2013 from Part XI,				2010
line 7				168,331.
2 Undistributed income, if any, as of the end of 2013		,	,	, , , , , , , , , , , , , , , , , , , ,
a Enter amount for 2012 only	, , , , , , , , , , , , , , , , , , , ,		0.	
b Total for prior years:				
	. `	0.	,	
3 Excess distributions carryover, if any, to 2013	:			
a From 2008	,	٠	,	
b From 2009		,	, , ,	•
c From 2010 3,456,761	• '	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	, ,	, , , , , ,
dFrom 2011 7,463,647			175-1	· 10 (10 - 1) .
e From 2012 8,073,691				
f Total of lines 3a through e	18,994,099.		, , , ,	, ,
4 Qualifying distributions for 2013 from	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	* * * * * * * * * * * * * * * * * * * *	
Part XII, line 4: \triangleright \$ 4, 135, 054	• • • • • • • • • • • • • • • • • • • •			/ `.·
a Applied to 2012, but not more than line 2a			0.	<u> </u>
b Applied to undistributed income of prior	1	_	1. 1. 2. 1. 1. 1.	
years (Election required - see instructions)	-	0.	1200 00 10 10	, 3 <
c Treated as distributions out of corpus		* * * * * * * * * * * * * * * * * * * *		
(Election required - see instructions)	0.	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1		1.60, 221
d Applied to 2013 distributable amount	3,966,723.			168,331.
e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013	3,966,723.		3 , , , , , , ,	, ,
(If an amount appears in column (d), the same amount		`		0.
must be shown in column (a)) 6 Enter the net total of each column as				
6 Enter the net total of each column as indicated below:				***
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	22,960,822.	. 3		, , , , , , , , , , , , , , , , , , ,
b Prior years' undistributed income. Subtract			· · · · · · · · · · · · · · · · · · ·	a state of the
line 4b from line 2b	* "	0.	** `) ', ' \
c Enter the amount of prior years'	Something the second se		() 4	1 1 hours - 4 -
undistributed income for which a notice of deficiency has been issued, or on which			1 w 3	
the section 4942(a) tax has been previously			, od ,	
assessed		0.	100	
d Subtract line 6c from line 6b. Taxable	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			, ,
amount - see instructions e Undistributed income for 2012. Subtract line	*	0.	2.	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
4a from line 2a. Taxable amount - see instr.		A Santa	0.	
f Undistributed income for 2013. Subtract	,		, , ,	
lines 4d and 5 from line 1. This amount must		· · ·	` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` `	
be distributed in 2014		, , ; ,	, ', ',	0.
7 Amounts treated as distributions out of			,	· .
corpus to satisfy requirements imposed by		·		
section 170(b)(1)(F) or 4942(g)(3)	0.	,	•	,
8 Excess distributions carryover from 2008			. ,	, '
not applied on line 5 or line 7	0.		,	
9 Excess distributions carryover to 2014				
Subtract lines 7 and 8 from line 6a	22,960,822.		•	
10 Analysis of line 9.				
a Excess from 2009		`	`	
b Excess from 2010 3,456,761		,		
c Excess from 2011 7,463,647		,	·	•
d Excess from 2012 8,073,691				
e Excess from 2013 3,966,723	•	L	· · · · · · · · · · · · · · · · · · ·	

	COMPANY FOU			27-03	04734 Page 1
Part XIV Private Operating F			I-A, question 9)	N/A	
1 a If the foundation has received a ruling of					
foundation, and the ruling is effective fo	r 2013, enter the date of	the ruling	. ▶	, <u>.</u>	
b Check box to indicate whether the found		ng foundation described		4942(j)(3) or 49	42(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		ı
income from Part I or the minimum	(a) 2013	(b) 2012	(c) 2011	(d) 2010	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities		, <u> </u>			
e Qualifying distributions made directly				ļ	
for active conduct of exempt activities.					
Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter: (1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from	:				
an exempt organization					
(4) Gross investment income					
Part XV Supplementary Info	rmation (Comple	te this part only	if the foundation	had \$5,000 or mo	re in assets
at any time during t	he year-see insti	ructions.)			
Information Regarding Foundation List any managers of the foundation whyear (but only if they have contributed in NONE	o have contributed more		ributions received by the	foundation before the clos	e of any tax
b List any managers of the foundation who other entity) of which the foundation ha			or an equally large porti	on of the ownership of a pa	rtnership or
NONE	-				
2 Information Regarding Contribut		• • • •	_	not accept unsolicited reque	ests for funds If
the foundation makes gifts, grants, etc.	(see instructions) to indiv	viduals or organizations u	nder other conditions, co	omplete items 2a, b, c, and	d
a The name, address, and telephone num	ber or e-mail address of t	the person to whom appli	cations should be addres	ssed:	
SEE STATEMENT 9					
b The form in which applications should b	e submitted and informa	tion and materials they st	nould include;		
c Any submission deadlines.					
d Any restrictions or limitations on awards	s, such as by geographic	al areas, charitable fields,	kınds of institutions, or o	other factors:	

Part XV Supplementary Informatio	n (continued)			
3 Grants and Contributions Paid During the		Payment		
* Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	**	
a Paid during the year				
NITED WAY OF THE BIG BEND INC	NONE	PC	UNITED WAY CAMPAIGN	
ALLAHASSEE FL 32303-5520				10
NITED WAY OF CENTRAL MINNESOTA	NONE	₽C	UNITED WAY CAMPAIGN	
T CLOUD, MN 56301-5949				20,
NITED WAY OF GREATER DULUTH, INC. 24 WEST SUPERIOR STREET, SUITE 402	NONE	PC	UNITED WAY CAMPAIGN	
ULUTH MN 55802-1590				50,
NITED WAY OF CENTRAL LOUISIANA INC	NONE	PC	UNITED WAY CAMPAIGN	
LEXANDRIA, LA 71309-0749				50.
COOKE COUNTY UNITED WAY INC	NONE	PC	UNITED WAY CAMPAIGN	
AINESVILLE, TX 76241-0208 Total SEE CO	NTINUATION SHEE	TT (C)	> 20	50
b Approved for future payment	MIINOATION SHEE		<u>▶ 3a</u>	4,134,431,
NONE				
				

Analysis of Income-Producing Activities Part XVI-A

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		ded by section 512, 513, or 514	(e)
1 Program service revenue	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a					
b					
C					
			,		
		·····	 		
e			 		
·			ļ		
g Fees and contracts from government agencies			ļ		
2 Membership dues and assessments			<u> </u>		
3 Interest on savings and temporary cash					
investments			14	3,608.	
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:	,			, , ,	,
					
			 		
b Not debt-financed property			 		
6 Net rental income or (loss) from personal					
property			ļ		
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory					
9 Net income or (loss) from special events					<u></u>
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:	 		 	·	
ā					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0.		3,608.	0.
13 Total Add line 12, columns (b), (d), and (e)					3,608.
(See worksheet in line 13 instructions to verify calculations.)			-	-	
Part XVI-B Relationship of Activities to					anlishment of
the foundation's exempt purposes (other than b				rates importantly to this doos.	The state of
	-	· · · · · · · · · · · · · · · · · · ·		,, <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	
	-	-			
					
					
			-		
					<u>-</u>
					
	<u>.</u>				
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	-				
<u> </u>					····
				111	
					

Form 990-PF		C COMPANY			 		304734		ige 13
Part XVI	Information Re Exempt Organ		sfers To a	and Transactions	and Relation	ships With Non	charitable	9	
1 Did the	organization directly or indi		of the following	g with any other organizat	ion described in sec	ction 501(c) of		Yes	No
the Cod	e (other than section 501(c)	(3) organizations) o	r in section 52	7, relating to political orga	nizations?				
a Transfe	rs from the reporting founda	ation to a noncharita	ible exempt or	ganization of:				;	
(1) Cas	sh .	•				ē	1a(1)		х
(2) Oth	ner assets						1a(2)		Х
b Other tr	ansactions:								
(1) Sal	es of assets to a noncharita	ble exempt organiza	tion _				1b(1)		_X_
(2) Pui	rchases of assets from a no	ncharitable exempt o	organization				1b(2)		X
(3) Rei	ntal of facilities, equipment,	or other assets		-			1b(3)		X
(4) Rei	mbursement arrangements						1b(4)		Х
• •	ans or loan guarantees			•			1b(5)		X
	formance of services or me		_				1b(6)		X
_	of facilities, equipment, ma					-	1c		X
	iswer to any of the above is		_	• •		_	-	ets,	
	ces given by the reporting fo			ed less than fair market val	lue in any transactio	n or sharing arrangem	ient, show in		
	(d) the value of the goods,				1 (0)				
(a) Line no	(b) Amount involved	(c) Name of		exempt organization	(0) Description	on of transfers, transaction	s, and sharing ar	rangeme	nts
	-		N/A						
-									
						· · · · · · · · · · · · · · · · · · ·			
		•							
-				•		··	-		
				-					
-					•				
			 -						
	 								
	" .= .							-	
2a Is the fo	oundation directly or indirec	tly affiliated with, or	related to, one	or more tax-exempt organ	uzations described	·			
	on 501(c) of the Code (other						Yes	X] No
	complete the following sch		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						,
	(a) Name of org			(b) Type of organization	1	(c) Description of rela	itionship		
	N/A								
					1				
Und	der penalties of perjury, I declare	that I have examined the	is return, includir	g accompanying schedules and	d statements, and to th	e best of my knowledge	May the IRS	discuss ti	his
Sign and	belief, it is true, correct and our	npiete Declaration of br	eparar tother tha	n taxpayer) is based on all infor	EXECU	TIVE	return with the shown below	e prepare	er
Here				7/0/14	DIREC	TOR	X Yes		No
S	ignature of officer or trustee			Date	Title		<u> </u>		
	Print/Type preparer's na	ame	Preparer's s	ignature	Date		PTIN		
D-::						self- employed			
Paid	KIM HUNWAR			NWARDSEN, C	06/09/14		P00484		
Prepare	7 11 11 0 11 a 11 a 11 a 1	E BAILLY	LLP			Firm's EIN ► 45	-02509	58	
Use Onl	•								
				, STE. 1300				_	
	<u> </u>	<u>NNEAPOLIS</u>	5, MN 5	<u>5402-7033</u>		Phone no. 612	<u>-253-6</u>		
							Form 99 0)-PF (2013)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Name of the organization

Employer identification number

	MO	SAIC COMPANY FOUNDATION	27-0304734
Organiz	ation type (check o	ne)	
Filers of	f:	Section:	
Form 99	0 or 990-EZ	501(c)() (enter number) organization	
		4947(a)(1) nonexempt charitable trust not treated as a private foundation	
		527 political organization	
Form 99	0-PF	X 501(c)(3) exempt private foundation	
		4947(a)(1) nonexempt charitable trust treated as a private foundation	
		501(c)(3) taxable private foundation	
		covered by the General Rule or a Special Rule . (7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	ule See instructions
General	Rule		
X	For an organization contributor Compl	n filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in mete Parts I and II	noney or property) from any one
Special	Rules		
	509(a)(1) and 170(b	e)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regol(1)(A)(vi) and received from any one contributor, during the year, a contribution of the) Form 990, Part VIII, line 1h, or (ii) Form 990 EZ, line 1 Complete Parts I and II	
	total contributions	e)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one control of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or ed ruelty to children or animals. Complete Parts I, II, and III	
	contributions for us If this box is checken purpose Do not co	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributions did not to see exclusively for religious, charitable, etc., purposes, but these contributions did not to ed, enter here the total contributions that were received during the year for an exclusive amplete any of the parts unless the General Rule applies to this organization because the etc., contributions of \$5,000 or more during the year	otal to more than \$1,000 ely religious, charitable, etc ,
but it mi	ust answer "No" on	nat is not covered by the General Rule and/or the Special Rules does not file Schedule Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its F the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)	

Name of organization

Employer identification number

<u>MOSAI</u>	C COMPANY FOUNDATION		<u>7-0304734</u>
Part I	· Contributors (see instructions) Use duplicate copies of Part I if addition	onal space is needed	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	MOSAIC COMPANY ATRIA CORPORATE CENTER, SUITE E490, 3033 CAMPUS DRIVE PLYMOUTH, MN 55441	\$\$\$.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Onnicash Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Occash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions)

Name of organization

Employer identification number

MOSAIC COMPANY FOUNDATION

27-0304734

Part II Nond	cash Property (see instructions) Use duplicate copies of F	Part II if additional space is needed	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
()			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		<u> </u>	
		\$	990, 990-EZ, or 990-PF) (

ame of organ	nization			Employer identification number
10SAIC Part III	Exclusively religious, charitable, etc., indiv year. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc.	., contributions of \$1,000 or less for	(7), (8), or (10) organizations completing Part III, enter the year. (Enter this information onco	$\begin{array}{ c c c c c c c c c c c c c c c c c c c$
(a) No. from Part I	Use duplicate copies of Part III if additional (b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
-		(e) Transfer of gift		
-	Transferee's name, address, an	d ZIP + 4	Relationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
-	Transferee's name, address, an	(e) Transfer of gift		nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
		(e) Transfer of gift		
-	Transferee's name, address, an	d ZIP + 4	Relationship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
		(e) Transfer of gift		
	Transferee's name, address, ar			nsferor to transferee
-				

323454 10-24-13

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y				
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	Continuation	Amount
UNITED WAY OF GREATER KANSAS CITY INC 801 WEST 47TH STREET, SUITE 500 KANSAS CITY, MO 64112-1377	NONE	PC	UNITED WAY CAMPAIGN MATCH	16v.
UNITED WAY OF GREATER HOUSTON 50 WAUGH DRIVE HOUSTON, TX 77007	NONE	PC	UNITED WAY CAMPAIGN MATCH	156.
NORTH SHORE UNITED WAY 5010 OAKTON STREET SKOKIE, IL 60077	NONE	PC	UNITED WAY CAMPAIGN	200,
UNITED WAY OF THE LAKESHORE INC PO BOX 207 MUSKEGON, MI 49443-0207	NONE	PC	UNITED WAY CAMPAIGN	231.
UNITED WAY OF MCLEOD COUNTY PO BOX 504 HUTCHINSON MN 55350	NONE	PC	UNITED WAY CAMPAIGN	312.
UNITED WAY OF LAKE AND SUMTER COUNTIES INC PO BOX 490720 LEESBURG, FL 34749-0720	NONE	PC	UNITED WAY CAMPAIGN	349,
UNITED WAY OF GOODHUE, WABASHA & PIERCE PO BOX 319 RED WING, MN 55066-0319	NONE	₽C	UNITED WAY CAMPAIGN	360,
DELANO LORETTO AREA UNITED WAY PO BOX 578 DELANO, MN 55328-0578	NONE	PC	UNITED WAY CAMPAIGN	360,
ROSCOMMON COUNTY UNITED WAY PO BOX 324 ROSCOMMON, MI 48653-0324	NONE	PC	UNITED WAY CAMPAIGN	367.
NORTHWEST SUBURBAN UNITED WAY PO BOX 294 MT, PROSPECT, IL 60056	NONE	PC	UNITED WAY CAMPAIGN	396,
Total from continuation sheets				4 134 251.

e Year (Continuation) If recipient is an individual, show any relationship to any foundation manager or substantial contributor NONE	Foundation status of recipient	Purpose of grant or contribution UNITED WAY CAMPAIGN MATCH	Amount
If recipient is an individual, show any relationship to any foundation manager or substantial contributor	status of recipient	CONTRIBUTION UNITED WAY CAMPAIGN	Amount
NONE	PC		
		1	
			40
NONE	PC	UNITED WAY CAMPAIGN	
			60
NONE	₽C	UNITED WAY CAMPAIGN	75
NONE	PC	UNITED WAY CAMPAIGN	75
7			1,00
NONE	PC	UNITED WAY CAMPAIGN	1,00
NONE	PC	UNITED WAY CAMPAIGN	1,20
NONE	PC	UNITED WAY CAMPAIGN MATCH	1,20
NONE	₽C	UNITED WAY CAMPAIGN	1,22
none	PC	UNITED WAY CAMPAIGN MATCH	1,25
NONE	PC	UNITED WAY CAMPAIGN	1,70
	NONE NONE NONE NONE NONE NONE	NONE PC NONE PC NONE PC NONE PC NONE PC NONE PC	NONE PC UNITED WAY CAMPAIGN MATCH NONE PC UNITED WAY CAMPAIGN MATCH TO NONE PC UNITED WAY CAMPAIGN MATCH

Recipient If recipient is an individual, show any relationship to any foundation manager or substantial contributor Name and address (home or business) If recipient is an individual, show any relationship to any foundation manager or substantial contributor Foundation status of recipient Purpose of grant or contribution Con	Amount
show any relationship to Foundation Purpose of grant or any foundation manager status of contribution	Amount
	Amount
UNITED WAY OF SOUTHEAST LOUISIANA NONE PC UNITED WAY CAMPAIGN	
UNITED WAY OF SOUTHEAST LOUISIANA NONE PC UNITED WAY CAMPAIGN 2515 CANAL ST STE 300 MATCH	
NEW ORLEANS, LA 70119-6438	2,257.
INTER WAY OF THE COUNTY INC.	
UNITED WAY OF LEE COUNTY INC NONE PC UNITED WAY CAMPAIGN 7273 CONCOURSE DR MATCH	
FORT MYERS FL 33908-2604	2,500.
GUYDDINAY ADIA INVESTI INV	
SHERBURNE COUNTY AREA UNITED WAY NONE PC UNITED WAY CAMPAIGN PO BOX 36 MATCH	
ELK RIVER, MN 55330-0036	2,713.
HEART OF FLORIDA UNITED WAY NONE PC UNITED WAY CAMPAIGN 1940 TRAYLOR BLVD, DR. NELSON YING MATCH	
CENTER ORLANDO, FL 32804-4714	2,816.
	2,010.
UNITED WAY OF CHARLOTTE COUNTY INC NONE PC UNITED WAY CAMPAIGN 17831 MURDOCK CIR UNIT A MATCH	
17831 MURDOCK CIR UNIT A MATCH PT CHARLOTTE FL 33948-4093	3,000.
	3,000.
UNITED WAY OF PASCO COUNTY NONE PC UNITED WAY CAMPAIGN PO BOX 609 MATCH	
PORT RICHEY FL 34673-0609	4,290.
ST JOHN UNITED WAY NONE PC UNITED WAY CAMPAIGN PO BOX 2019 MATCH	
RESERVE, LA 70084-2019	5,431,
UNITED WAY SUNCOAST SARASOTA AREA NONE PC UNITED WAY CAMPAIGN	
OFFICE MATCH 1445 2ND ST	
SARASOTA FL 34236-4905	6,518,
	<u></u>
UNITED WAY FOR SOUTH LOUISIANA NONE PC UNITED WAY CAMPAIGN 7910 MAIN ST STE 460, WHITNEY BANK MATCH	
BUILDING HOUMA LA 70360-3416	16,001.
UNITED WAY OF MANATEE COUNTY, INC. NONE PC UNITED WAY CAMPAIGN PO BOX 109 MATCH	
PO BOX 109 BRADENTON FL 34206-0109 MATCH	17,396.
Total from continuation sheets	17,350.

3 Grants and Contributions Paid During the				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Trains and dadress (nome of business)	or substantial contributor	recipient		
MECOSTA-OSCEOLA UNITED WAY	NONE	PC	UNITED WAY CAMPAIGN	
315 IVES AVENUE			MATCH	
BIG RAPIDS, MI 49307-2001				24,444
			_	
CAPITAL AREA UNITED WAY 700 LAUREL ST	NONE	PC	UNITED WAY CAMPAIGN MATCH	
BATON ROUGE LA 70802-5634			MATCH	101,992
UNITED WAY OF CARLSBAD & SOUTH EDDY	NONE	PC	UNITED WAY CAMPAIGN	
COUNTY PO BOX EE			MATCH	
CARLSBAD, NM 88221-7523				215 031
UNITED WAY SUNCOAST INC	NONE	PC	UNITED WAY CAMPAIGN	
5201 W. KENNEDY BLVD, SUITE 600			MATCH	
TAMPA FL 33609				327,379,
GREATER TWIN CITIES UNITED WAY	NONE	PC	UNITED WAY CAMPAIGN	
404 S 8TH ST			MATCH	
MINNEAPOLIS, MN 55404-1027				334,469,
UNITED WAY OF CENTRAL FLORIDA INC	NONE	PC	UNITED WAY CAMPAIGN	
PO BOX 1357			MATCH	
HIGHLAND CITY FL 33846-1357			 	651,492.
S.M. SEHGAL FOUNDATION	NONE	NC	GLOBAL AGRICULTURAL	
PLOT NO 34, SECTOR 44, INSTITUTIONAL AREA GURGAON, INDIA 122 003			DEVELOPMENT	114,367.
				114,507,
AMERICAN RED CROSS	NONE	ng.	DIGAGRAD DELITA	
1201 W RIVER PARKWAY	NONE	PC	DISASTER RELIEF MIDWEST TORNADOS	
MINNEAPOLIS MN 55454	<u> </u>			25,000
DUCKS UNLIMITED INC. 1 WATERFOWL WAY	NONE	PC	WINTER WHEAT	
MEMPHIS, TN 38120			SUSTAINABILITY INITIATIVE; NUTRIENT	
			STEWARDSHIP	1,000,000,
MUD MARIUDE GONGERVANOV	NOVE			
THE NATURE CONSERVANCY 4245 N. FAIRFAX DR., SUITE 100	NONE	PC	WESTERN LAKE ERIE BASIN 4RS	
ARLINGTON, VA 22203			CERTIFICATION;	
			NUTRIENT STEWARDSHIP	280,000.
Total from continuation sheets				

Part XV Supplementary Information 3 Grants and Contributions Paid During the Y				
Recipient	If recipient is an individual,	T		
Name and address (home or business)	show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
MEALS ON WHEELS PLUS OF MANATEE INC	NONE	PC	EOOD DANTEY CHAILENGE	
B11 23RD AVE E	NONE		FOOD PANTRY CHALLENGE;	
BRADENTON FL 34208-3735			BOOM NONEER KEELE	100,000
MINNESOTA COUNCIL ON FOUNDATIONS	NONE	PC	COMMUNITY AND ECONOMIC	
100 PORTLAND AVENUE S., SUITE 225			DEVELOPMENT	
MINNEAPOLIS, MN 55401				18,900
COMPATIBLE TECHNOLOGY INTERNATIONAL	NONE	₽C	POST HARVEST	
800 TRANSFER RD, SUITE 6			TECHNOLOGY	
SAINT PAUL, MN 55114			DEVELOPMENT; FOOD	
			SYSTEM DEVELOPMENT	30,000
NEIGHBORHOOD HOUSE	NONE	PC	BASIC NEEDS - FOOD	
179 ROBIE ST. E. SAINT PAUL MN 55107			SUPPORT; LOCAL HUNGER RELIEF	30,000
SAIN, TAOU, MY JOIN,			KHILL	30,000
YOUTH FARM	NONE	PC	INCREASING PRODUCE	
128 W. 33RD STREET, SUITE 2			DISTRIBUTION; LOCAL	
MINNEAPOLIS, MN 55408-3761			HUNGER RELIEF	40,000
MEALS ON WHEELS PLUS OF MANATEE, INC.	NONE	PC	FOOD BANK COOLER	
(MOWP)			COMPLETION; LOCAL	
811 23RD AVENUE EAST			HUNGER RELIEF	
BRADENTON, FL 34208				16,095
UNIVERSITY OF MINNESOTA, DEPARTMENT	NONE	IRC 115 -	DEPARTMENT OF SOIL,	
OF SOIL, WATER, AND CLIMATE 1991 UPPER BUFORD CIRCLE, 439		SCHOOL	WATER, AND CLIMATE SEMINAR SERIES; FRESH	
BORLAUG HALL ST. PAUL, MN 55108			WATER ECOSYSTEM	
			MANAGEMENT	10,000
CHARLOTTE HARBOR ENVIRONMENTAL	NONE	PC	WATERSHED EDUCATIONAL	
CENTER, INC.			PROGRAMMING; HABITAT	
10941 BURNT STORE ROAD			CONSERVATION	
PUNTA GORDA, FL 33955				40,000,
SECOND HARVEST HEARTLAND	NONE	PC	GIVE TO THE MAX DAY	
1140 GERVAIS AVENUE			2013; LOCAL HUNGER	
SAINT PAUL, MN 55109-2020			RELIEF	100,000,
VIDA DA TAMBERNAMIANA TAMBARRANA	NONE	DC.	THE CORN PROTECT	
HELPS INTERNATIONAL INCORPORATED 15301 DALLAS PARKWAY # 200	NONE	PC	THE CORN PROJECT; FOOD	
ADDISON TX 75001			SYSTEM DEVELOPMENT	424,000
Total from continuation sheets		<u> </u>		424,000.

Part XV Supplementary Informatio	n			
3 Grants and Contributions Paid During the				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation	Purpose of grant or	Amount
Name and address (home or business)	or substantial contributor	status of recipient	contribution	Amount
				
MARIE SELBY BOTANICAL GARDENS INC	NONE	PC	THE CHILDREN'S	
811 S. PALM AVE.		ŀ	RAINFOREST GARDEN;	
SARASOTA, FL 34236			HABITAT CONSERVATION	50,000.
TAMPA BAYWATCH INC	NONE	PC	TAMPA BAY	
3000 PINELLAS BAYWAY SOUTH			COMMUNITY-BASED OYSTER	
TIERRA VERDE, FL 33715			HABITAT & WATER	
			QUALITY INITIATIVE; WATERSHED RESTORATION	75,000.
UNIVERSITY OF MINNESOTA FOUNDATION	NONE	PC	MOSAIC CO.	73,000,
321 19TH AVENUE S., SUITE 4-300	110112		PROFESSORSHIP FOR	
MINNEAPOLIS, MN 55455			EXCELLENCE IN	
,			CORPORATE	
			RESPONSIBILITY; HIGHER	50,000.
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Total from continuation sheets				

MOSAIC COMPANY FOUNDATION	27-0304734
MOSAIC COMPANY FOUNDATION Part XV Supplementary Information	
3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution	
NAME OF RECIPIENT - UNIVERSITY OF MINNESOTA FOUNDATION	
MOSAIC CO. PROFESSORSHIP FOR EXCELLENCE IN CORPORATE RE	ESPONSIBILITY;
HIGHER EDUCATION	

FORM 990-PF INTEREST ON SAV	INGS A	ND TEM	PORARY	CASH	INVESTMENTS	STATEMENT 1	
SOURCE		(A) (B) REVENUE NET INVESTMENT PER BOOKS INCOME		(C) ADJUSTED NET INCOME			
SHORT TERM CD & INTEREST-SAVINGS			3,608.		3,608.		
TOTAL TO PART I, LINE 3	=		3,608.		3,608.		
FORM 990-PF (OTHER	PROFES	SIONAL	FEES		STATEMENT 2	
DESCRIPTION	EXPE		(B) (C) NET INVEST- ADJUSTED MENT INCOME NET INCOME				
INVESTMENT MANAGEMENT FEES		1,856.		1,856.		0.	
TO FORM 990-PF, PG 1, LN 16C		1,856.		1,856	5.	0.	
FORM 990-PF		XAT	ES			STATEMENT 3	
DESCRIPTION	EXPE	A) NSES BOOKS	NET IN			CHARITABLE	
EXCISE TAX		62.		C	· ·	0.	
TO FORM 990-PF, PG 1, LN 18		62.		0). =	0.	
FORM 990-PF	0	OTHER EXPENSES			STATEMENT 4		
DESCRIPTION	EXPE	A) NSES BOOKS	() NET IN MENT I	WEST-			
BANK FEES MISCELLANEOUS		655. 623.		655) •	0. 623.	

FORM 990-PF OTHER INCREASES	IN NET ASSETS OR FU	ND BALANCES	STAT	EMENT	5
DESCRIPTION			A	MOUNT	
UNREALIZED GAIN SEC. 481 INCOME ON CHANGE FROM	1 CASH TO ACCRUAL RE	COGNIZED		53 164,31	9.
TOTAL TO FORM 990-PF, PART III	I, LINE 3			164,85	0.
FORM 990-PF OTHER DECREASES	S IN NET ASSETS OR F	UND BALANCE	S STAT	EMENT	6
DESCRIPTION			A	TUUOM	
SEC. 481 INCOME ON CHANGE FROM 12.31.13	M CASH TO ACCRUAL RE	COGNIZED IN		164,31	.1.
TOTAL TO FORM 990-PF, PART III	, LINE 5			164,31	1.
	LIST OF OFFICERS, D		STAT	EMENT	7
NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN-	EMPLOYEE BEN PLAN CONTRIB		
MARK KAPLAN 3033 CAMPUS DR., STE E490	TITLE AND	COMPEN-	BEN PLAN	ACCOUN	
MARK KAPLAN 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441 LAWRENCE STRANGHOENER 3033 CAMPUS DR., STE E490	TITLE AND AVRG HRS/WK CHAIR	COMPEN- SATION	BEN PLAN CONTRIB	ACCOUN	T
MARK KAPLAN 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441 LAWRENCE STRANGHOENER 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441 RICHARD MACK 3033 CAMPUS DR., STE E490	TITLE AND AVRG HRS/WK CHAIR 0.50 TREASURER	COMPEN- SATION	BEN PLAN CONTRIB	ACCOUN	0.
NAME AND ADDRESS MARK KAPLAN 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441 LAWRENCE STRANGHOENER 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441 RICHARD MACK 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441 RICHARD MCLELLAN 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441	TITLE AND AVRG HRS/WK CHAIR 0.50 TREASURER 0.50 SECRETARY	COMPEN- SATION 0.	CONTRIB 0.	ACCOUN	0. 0.

MOSAIC COMPANY FOUNDATION				
TODD MADDEN 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441	DIRECTOR 0.50	0.	0.	0.
JAMES "JOC" O'ROURKE 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441	DIRECTOR 0.50	0.	0.	0.
WALT PRECOURT 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441	DIRECTOR 0.50	0.	0.	0.
CHRISTOPHER LAMBE 3033 CAMPUS DR., STE E490 PLYMOUTH, MN 55441	EXECUTIVE DIRECT 5.00	O.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	PART VIII	0.	0.	0.

FORM 990-PF

EXPENDITURE RESPONSIBILITY STATEMENT PART VII-B, LINE 5C

STATEMENT 8

GRANTEE'S NAME

SEHGAL FAMILY FOUNDATION

GRANTEE'S ADDRESS

100 COURT AVENUE, SUITE 211 DES MOINES, IA 50309-2213

GRANT AMOUNT DATE OF GRANT AMOUNT EXPENDED

100,000. 05/21/12

80,000.

PURPOSE OF GRANT

CHECK DAM PROJECT: PATKHORI VILLAGE, MEWAT DISTRICT

DATES OF REPORTS BY GRANTEE

OCTOBER 31, 2013 AND DECEMBER 31, 2013

ANY DIVERSION BY GRANTEE

NONE

GRANTEE'S NAME

S M SEHGAL FOUNDATION

GRANTEE'S ADDRESS

PLOT NO 34, SECTOR 44, INSTITUTIONAL AREA GURGAON, INDIA

GRANT AMOUNT DATE OF GRANT AMOUNT EXPENDED

114,367. 12/17/13

0.

PURPOSE OF GRANT

CONSTRUCTION OF CHECK DAM IN KHOHAR VILLAGE FOR RAINWATER HARVESTING

DATES OF REPORTS BY GRANTEE

DECEMBER 31, 2013

ANY DIVERSION BY GRANTEE

NONE

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION PART XV, LINES 2A THROUGH 2D

STATEMENT

9

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

APPLY AT HTTP://WWW.MOSAICCO.COM/COMMUNITY/HOW_TO_APPLY.HTM 3033 CAMPUS DRIVE NO. E490 PLYMOUTH, MN 55441

TELEPHONE NUMBER

763-577-2700

FORM AND CONTENT OF APPLICATIONS

PLEASE SEE INSTRUCTIONS ON HOW TO APPLY AS WELL AS OUR GRANT GUIDELINES AT HTTP://WWW.MOSAICCO.COM/COMMUNITY/HOW_TO_APPLY.HTM

ANY SUBMISSION DEADLINES

WE CURRENTLY HAVE QUARTERLY DEADLINES, SUBJECT TO CHANGE. PLEASE SEE WEBSITE FOR CURRENT DEADLINES.

RESTRICTIONS AND LIMITATIONS ON AWARDS

PLEASE SEE THE GRANT GUIDELINES FOR SPECIFIC FUNDING AREAS AND GEOGRAPHIC LOCATIONS AT HTTP://WWW.MOSAICCO.COM/COMMUNITY/HOW_TO_APPLY.HTM