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DLN: 93493307005494

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A FO	rtne	2013 ca	lendar year, or tax year beginnin	g 01-01-2013 , 2013, and ending 12-	31-2013			
		pplicable	C Name of organization FRANKLIN INSTITUTE			D Emplo	yer iden	ntification number
Add	ress ch	nange	Doing Business As			23-13	70501	
Na	me cha	inge						
Init	ıal retu	ırn		nail is not delivered to street address) Room/s	uite	E Telepho	ne numl	ber
Ter	mınate	ed .	222 N 20TH STREET			(215)	448-1	200
_ Am	ended	return	City or town, state or province, cou	ntry, and ZIP or foreign postal code		(213)	440-1	200
— App	olication	n pending	PHILADELPHIA, PA 19103			G Gross r	eceıpts \$	46,199,859
			F Name and address of prii	ncıpal officer	H(a)	Is this a group	return	for
			LARRY DUBINSKI 222 N 20TH STREET		``	subordinates?		┌ Yes 🗸 No
			PHILADELPHIA, PA 1910:	3	шь	A		┌ Yes ┌ No
			·			Are all subordi included?	nates	j resj no
I Ta	x-exen	npt status	501(c)(3)	insert no) 4947(a)(1) or 527		If "No," attach	a lıst	(see instructions)
J W	ebsite	e: ► WV	WW FI EDU			Group exempt	ıon nıın	nher 🕨
					H(c)			
			Corporation Trust Association	on Other 🟲	L Yea	er of formation 18	24 M	State of legal domicile PA
Pa	rt I		nmary					
		INTHE		on or most significant activities COVERY EMBODIED BY BENJAMIN N FOR LEARNING ABOUT SCIENCE			ONOF	THE FRANKLIN
ည် ရ								
Ē								
<u>ş</u>	2	Check t	his box 🛏 if the organization di	scontinued its operations or disposed	of more t	han 25% of its	net as	sets
Governance	-		box 2 the organization at					
න් ර	3	Number	of voting members of the govern	ing body (Part VI, line 1a)			3	49
Activities &	4	Number	of independent voting members	of the governing body (Part VI, line 1t)		4	48
్	5	Total nu	ımber of ındıvıduals employed ın	calendar year 2013 (Part V, line 2a)			5	441
ĕ	6	Total nu	ımber of volunteers (estımate ıf r	necessary)			6	1,439
				art VIII, column (C), line 12			7a	528,743
	b	Net unre	elated business taxable income f	rom Form 990-T, line 34			7b	0
						Prior Year		Current Year
a)	8		ibutions and grants (Part VIII, li		10,865,8		15,267,620	
Rayenue	9			ine 2g)		20,226,8		17,922,147
Ž	10			n (A), lines 3, 4, and 7d)	·	1,418,099		1,447,952
	11 12		revenue (Part VIII, column (A), revenue—add lines 8 through 11	,	1,030,821		978,331	
	12			· · · · · · · · · · · · · · · · · · ·		33,561,6	565	35,616,050
	13			IX, column (A), lines 1-3)		250,0	000	250,000
	14	Benef	its paid to or for members (Part I	(X, column (A), line 4)			0	0
ø	15			ee benefits (Part IX, column (A), lines		122076		12000201
Expenses	16-	5-10	•			13,297,8		13,909,281
<u>क</u>	16a			column (A), line 11e)	•	18,6	7	75,920
五	b		undraising expenses (Part IX, column (D			19 46 5 4	5 5 7	14 707 990
	17 18			lines 11a-11d, 11f-24e) st equal Part IX, column (A), line 25)	•	18,465,6 32,032,:		14,797,889 29,033,090
	19		·	18 from line 12		1,529,		6,582,960
± σο.					_	inning of Curre		
8 2 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3						Year		End of Year
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)			144,372,4		164,434,454
4 E	21					28,905,6	520	34,940,055
	22			line 21 from line 20		115,466,8	330	129,494,399
	rt II		nature Block					
				amined this return, including accompa nplete Declaration of preparer (other t				
			nowledge	inplete Declaration of preparer (other	Liiaii OiliCi	er) is based on	all IIIIO	illiation of which
			-					
		****				2014-11-03		
Sign		Sign	ature of officer			Date		
Here	е		RY DUBINSKI PRESIDENT & CEO					
		17	e or print name and title	Draparode signature	Data	T . —	DTTN	
_			Print/Type preparer's name	1 ' -	Date	Check I If	PTIN P00974	308
			STACY CULLEN	1	2014-11-03	³ self-emploved		
			STACY CULLEN Firm's name ▶ TAIT WELLER & BAKER		2014-11-03	self-employed Firm's EIN > 2		
	d pare On	r _		R LLP	2014-11-03	self-employed	3-114452	20

PHILADELPHIA, PA 19103

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes ☐ No

Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission

IN THE SPIRIT OF INQUIRY AND DISCOVERY EMBODIED BY BENJAMIN FRANKLIN, THE MISSION OF THE FRANKLIN INSTITUTE IS

TO INSPIRE A PASSION FOR LEARNING ABOUT SCIENCE AND TECHNOLOGY

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ┌ Yes ┌ No

If "Yes," describe these new services on Schedule O $\hbox{Did the organization cease conducting, or make significant changes in how it conducts, any program \\$

┌ Yes ┌ No

If "Yes," describe these changes on Schedule O

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

12,160,424 including grants of \$) (Expenses \$) (Revenue \$ 4a 12,052,160)

MUSEUM ADMISSIONS & OPERATIONS AS THE MOST-VISITED MUSEUM IN THE COMMONWEALTH AND A TOP-FIVE TOURIST DESTINATION IN THE CITY OF PHILADELPHIA, THE FRANKLIN INSTITUTE SERVES AS BOTH A PROMINENT EDUCATIONAL AND CULTURAL RESOURCE, AND AS AN ANCHOR OF THE LOCAL ECONOMY IN 2013, THE INSTITUTE WELCOMED 754,990 VISITORS TO THE MUSEUM, INCLUDING 171,743 CHILDREN WHO CAME AS PART OF SCHOOL GROUPS REPRESENTING EVERY COUNTY IN PENNSYLVANIA AND SURROUNDING STATES INCLUDING NEW JERSEY, DELAWARE, AND NEW YORK THE FRANKLÍN INSTITUTES LONGSTANDING REPUTATION HELPS TO ELEVATE THE COMMONWEALTH AND THE CITY OF PHILADELPHIA AS MODELS FOR CULTURAL AND INFORMAL EDUCATION EXCELLENCE THE SCIENCE CENTER IS THE PUBLIC MUSEUM SPACE THAT WELCOMES VISITORS OF ALL AGES TO EXPLORE SCIENCE IN INTERACTIVE EXHIBITS AND PUBLIC PROGRAMS. THE INSTITUTE REMAINS FULLY COMMITTED TO PROVIDING AN EXCEPTIONAL EXPERIENCE FOR ITS MANY VISITORS AND INCREASING SERVICE. TO ITS AUDIENCE, EXTENDING THE INSTITUTE'S MISSION -TO INSPIRE A PASSION FOR LEARNING ABOUT SCIENCE AND TECHNOLOGY TO CHILDREN AND FAMILIES THROUGHOUT GREATER PHILADELPHIA, REGARDLESS OF MEANS, REMAINS AS ALWAYS AT THE HEART OF ITS PRIORITIES IT DOES SO THROUGH OUTSTANDING EXHIBITS AND MANY EDUCATION AND OUTREACH PROGRAMS, SEPECIALLY THOSE FOR UNDERSERVED YOUTH AND FAMILIES SUCH AS COMMUNITY NIGHT SPONSORED BY TARGET, AND THE STUDENT ACCESS PROGRAM THAT WELCOMES STUDENTS FROM UNDER-RESOURCED SCHOOLS FREE OF CHARGE IN 2013, THE INSTITUTE HOSTED SPY THE SECRET WORLD OF ESPIONAGE, A TRAVELING EXHIBITION THAT WAS DRAWN FROM THE IMMENSE PRIVATE ARCHIVES OF AN INTELLIGENCE HISTORIAN AND THE COLLECTIONS OF THE C I A , THE F B I AND THE NATIONAL RECONNAISSANCE OFFICE THE EXHIBIT INVITED VISITORS TO GO BEHIND THE SCENES TO EXPERIENCE LIFE AS A SPY THERE WERE MORE THAN 200 ARTIFACTS, INCLUDING A COLLAPSIBLE MOTORBIKE FROM WORLD WAR II, A GERMAN ENIGMA MACHINE AND THE WEAPON THAT KILLED RUSSIAN REVOLUTIONARY LEON TROTSKY. THE INSTITUTE ALSO HOSTED ONE DAY IN POMPEII, WHICH ALLOWED VISITORS TO EXPERIENCE THE CITY FROM GARDEN FRESCOES AND MARBLE STATUES TO HELMETS AND SHIN GUARDS OF THE DAY'S GLADIATORS, COINS AND CURRENCY TO RELIGIOUS ALTARS AND SHRINES. AS THE FLOORS SHOOK AND THE WALLS RUMBLED, GUESTS WERE ABLE TO RELIVE THE VOLCANO'S CATASTROPHIC ERUPTION THROUGH AN IMMENSE CGI EXPERIENCE, AND WITNESS THE DEVESTATION LEFT IN ITS PATH THE THREE INSTITUTE THEATERS, INCLUDING THE FELS PLANETARIUM, THE FRANKLIN 3D THEATER, AND THE TUTTLEMAN IMAX, OPENED NEW WORLDS TO HUNDREDS OF THOUSANDS OF VISITORS THE FREQUENTLY UPDATED SCHEDULE OF IMAX DOCUMENTARY PROGRAMMING INCLUDED RING OF FIRE, WHICH ACCOMPANIED THE POMPEII EXHIBIT, ROCKY MOUNTAIN EXPRESS, AND SPACE JUNK ADDITIONALLY, THE INSTITUTE'S FRANKLIN THEATRE PROVIDED MUSEUM GUESTS WITH ENGAGING AND EDUCATIONAL 3D FILMS THROUGHOUT THE DAY, INCLUDING MUMMIES 3D, AND KENYA ANIMAL KINGDOM AMONG ITS 2013 OFFERINGS, AND THE INSTITUTE'S HISTORIC FELS PLANETARIUM CONTINUED TO OFFER OUT-OF-THIS-WORLD SHOWS INCLUDING THE WORLD PREMIERE OF THE FIRST FRANKLIN INSTITUTE-PRODUCED FULLDOME PLANETARIUM SHOW, TO SPACE AND BACK

5,176,366 250,000) (Revenue \$ 4b) (Expenses \$ including grants of \$

MUSEUM PROJECTS THE CENTER FOR INNOVATION IN SCIENCE LEARNING AT TFI DEVELOPS MODEL PROGRAMS IN SCIENCE LEARNING FOR THE K-12 EDUCATION COMMUNITY THAT ARE DELIVERED BOTH INSIDE AND OUTSIDE THE MUSEUM WALLS, AND SERVES AS THE PRIMARY LIAISON WITH THE SCIENCE LEADERSHIP ACADEMY COMPLETING ITS 20TH YEAR IN 2013, THE PARTNERS FOR ACHIEVING CAREERS IN TECHNOLOGY AND SCIENCE (PACTS) PROGRAM IS ONE OF THE REGIONS OLDEST AND MOST COMPREHENSIVE SCIENCE IMMERSION PROGRAMS FOR DIVERSE URBAN HIGH SCHOOL STUDENTS. FROM CAREERS IN SCIENCE PROGRAMS SERVING SEVERAL HUNDRED STUDENTS FROM MORE THAN 40 PHILADELPHIA PUBLIC SCHOOLS WITH ACCESS TO STEM PROFESSIONALS AS WELL AS COLLEGE EDUCATIONAL PROGRAMS AND SERVICES, APPLICATION AND FINANCIAL AID COUNSELING, TO ANNUAL ROBOTICS PROGRAMS ATTRACTING MORE THAN 1,000 PARTICIPANTS, PACTS DELIVERS UNIQUE STEM PROGRAMMING TO A DIVERSE AUDIENCE 2013 WAS THE FOURTH YEAR FOR THE INSTITUTE'S STEM SCHOLARS PROGRAMS, A CONCENTRATED PROGRAM OF 15 STUDENTS EACH YEAR WHO SHOW HIGH INTEREST IN AND APTITUDE FOR STEM FIELDS THESE STUDENTS RECEIVE STEM EDUCATION AND MENTORING THROUGHOUT THEIR HIGH SCHOOL YEARS, IN 2013 THE PROGRAM REACHED ITS CAPACITY, GROWING TO 60 STUDENTS TOTAL AS THE ORGANIZER OF THE PHILADELPHIA SCIENCE FESTIVAL, THE FRANKLIN INSTITUTE HELPED 200 PARTNERS TO REACH MORE THAN 90,000 PEOPLE IN NEIGHBORHOODS ACROSS THE CITY WITH HANDS-ON WORKSHOPS AND DEMONSTRATIONS IN ITS THIRD YEAR IN 2013 FEATURING A CARNIVAL ON THE PARKWAY THAT WAS ATTENDED BY MORE THAN 120 EXHIBITORS AND 30,000 PEOPLE, THE FESTIVAL ALSO HELD STARGAZING EVENTS ON CITY CORNERS AND OFFERED SYMPOSIA AT LOCAL UNIVERSITIES FROM PRESENTING THE SCIENCE OF SPICY FOOD TO "GREAT GIGS" EVENTS WHERE SCIENTISTS TALKED TO STUDENTS ABOUT THEIR JOBS, THIS YEAR'S FESTIVAL PARTNERS PRODUCED AN INCREDIBLE SLATE OF EVENTS OVER ELEVEN DAYS THE INSTITUTE ALSO WORKS CLOSELY WITH THE SCIENCÉ LEADERSHIP ACADEMY (SLA), A MAGNET HIGH SCHOOL THAT STANDS AS A FURTHER TESTAMENT TO THE INSTITUTE'S COMMITMENT TO FORMAL EDUCATION AN INQUIRY-BASED, SCIENCE AND TECHNOLOGY-FOCUSED SCHOOL FOUNDED IN 2006 THROUGH A UNIQUE COLLABORATIVE BETWEEN THE FRANKLIN INSTITUTE AND THE SCHOOL DISTRICT OF PHILADELPHIA, SLA QUICKLY EARNED A NATIONAL REPUTATION FOR EXCELLENCE ITS STUDENTS ARE CONSISTENTLY AMONG THE TOP PERFORMERS ON STATE STANDARDIZED TESTS, EXCEEDING THE CITY AND STATE AVERAGES IN EVERTY SUBJECT IT HAS A 98% GRADUATION RATE AS COMPARED TO THE 64% GRADUATION RATE OF THE REST OF THE SCHOOL DISTRICT SCHOOLS ACCEPTING SLA STUDENTS FROM THE CLASS OF 2013 INCLUDE LOCAL INSTITUTIONS DREXEL UNIVERSITY, TEMPLE UNIVERSITY, PENN STATE UNIVERSITY, THE UNIVERSITY OF PENNSYLVANIA, AND THE UNIVERSITY OF PITTSBURGH, AS WELL AS HISTORICALLY BLACK COLLEGES AND UNIVERSITIES AND A DIVERSE RANGE OF OTHER US AND INTERNATIONAL INSTITUTIONS THE INSTITUTE LOOKS FORWARD TO CONTINUING THIS UNIQUE PARTNERSHIP WITH THE SCHOOL DISTRICT TO PROVIDE MEMORABLE OPPORTUNITIES FOR SLA'S STUDENTS, WHO COME FROM MORE THAN 60 DIFFERENT MIDDLE SCHOOLS FOR NEARLY TWO CENTURIES THE FRANKLIN INSTITUTE AWARDS PROGRAM HAS RECOGNIZED OUTSTANDING ACHIEVEMENTS IN SCIENCE AND TECHNOLOGY, CELEBRATED THE PURSUIT OF EXCELLENCE, AND PROVIDED DYNAMIC LINKAGES BETWEEN THE INSTITUTE AND THE ACADEMIC, SCIENTIFIC, AND BUSINESS COMMUNITIES ON APRIL 25, THE SOLD-OUT FRANKLIN INSTITUTE AWARDS CEREMONY AND DINNER WAS THE CULMINATION OF A FULL WEEK OF INSPIRING EVENTS AWARDS WEEK, WHICH BEGAN THE MONDAY BEFORE THE AWARDS CEREMONY AND DINNER, INCLUDED A SERIES OF PUBLIC SYMPOSIA AND LECTURES THAT PROVIDED OPPORTUNITIES FOR THE INTERNATIONALLY DISTINGUISHED LAUREATES TO SHARE THEIR DISCOVERIES, EXPERIENCES, AND VIEWS WITH PUBLIC AUDIENCES OTHER AWARDS WEEK ACTIVITIES INCLUDED LAUREATES LABORATORY, A SESSION AT THE INSTITUTE IN WHICH THE LAUREATES PARTICIPATED IN INTERACTIVE DEMONSTRATIONS OF THEIR WORK GEARED TOWARD VISITING STUDENTS, AND THE MEET THE SCIENTISTS PROGRAM, WHICH WAS MODERATED BY STUDENTS FROM THE PACTS PROGRAM ONE HIGHLIGHT OF THE 2013 AWARDS CEREMONY AND DINNER WAS THE CONFERRING OF THE BOWER BUSINESS AWARD TO MICHAELS DELL HE RECEIVED THIS AWARD FOR REVOLUTIONIZING THE ACCESSIBILITY OF PERSONAL COMPUTING BY HIS FOUNDING AND LEADERSHIP OF DELL INC AND FOR HIS EXTRAORDINARY PHILANTHROPY, THROUGH BOTH HIS COMPANY AND THE MICHAEL AND SUSAN DELL FOUNDATION, TOWARDS BENEFITTING THE LIVES OF YOUTH AND FAMILIES IN THE UNITED STATES AND ABROAD THE 2013 BOWER AWARD FOR ACHIEVEMENT IN SCIENCE AND ITS ACCOMPANYING \$250,000 PRIZE WAS OPTOFLECTION OF THE CONCEPTION AND DEVELOPMENT OF THE VERTICAL CAVITY SURFACE EMITTING LASER AND ITS MULTIPLE APPLICATIONS TO OPTOFLECTRONICS SIX OTHER SCIENTISTS, EACH OF WHOM REPRESENTS THE PINNACLE OF REVOLUTIONARY ACHIEVEMENT IN THEIR RESPECTIVE FIELDS, RECEIVED AWARDS, INCLUDING DR JERROLD MEINWALD (CHEMISTRY), DR WILLIAM LABOV (COMPUTER AND COGNITIVE SCIENCE), DR ROBERT A BERNER (EARTH AND ENVIRONMENTAL SCIENCE), DR RUDOLPH JAENISCH(LIFE SCIENCE), DR SUBRA SURESH (MECHANICAL ENGINEERINGO AND DR ALEXANDER DALGARNO (PHYSICS) THE JOURNAL OF THE FRANKLIN INSTITUTE, THE SECOND OLDEST SCHOLARLY JOURNAL IN CONTINUOUS PUBLICATION IN THE UNITED STATES, HAS INCREASED THE VOLUME OF ARTICLES PER ISSUE, AS WELL AS THE READERSHIP ALL 188 YEARS OF JOURNALS ARE AVAILABLE ONLINE THROUGH

) (Expenses \$ 1,299,551 including grants of \$) (Revenue \$

EDUCATIONAL PROGRAMS AND SERVICESA KEY PART OF THE VISITOR EXPERIENCE AT THE FRANKLIN INSTITUTE IS SCIENCE PROGRAMMING DURING THE YEAR THE INSTITUTE OFFERED FIVE DIFFERENT EXPERIENTIAL PACKAGES FOR GRADES 3-12 THE PACKAGES COMBINED AN EXHIBIT WITH RELATED THEATER AND WORKSHOP PROGRAMS, AND WERE DESIGNED TO SUPPORT NATIONAL SCIENCE EDUCATION STANDARDS THE INSTITUTES WEBSITE CONTINUES TO SERVE AS A POPULAR SOURCE OF COMPLEMENTARY INFORMATION FOR EDUCATORS AND THE GENERAL PUBLIC ALIKE, NEARLY 13 MILLION PEOPLE VISITED THE WEBSITE IN OVER 164,000 STUDENTS AND ADULTS FROM CONNECTICUT TO NORTHERN VIRGINIA WERE INSPIRED BY TRAVELING SCIENCE SHOWS PRESENTED IN 500 LOCATIONS THE INSTITUTE HAS LONG BEEN A LEADER IN PROVIDING PROFESSIONAL DEVELOPMENT OFFERINGS FOR TEACHERS THROUGHOUT THE REGION WHILE TEACHERS MAY ONLY HAVE ONE OPPORTUNITY TO BRING THEIR STUDENTS TO THE MUSEUM EACH YEAR, THE FRANKLIN INSTITUTE'S WEALTH OF EDUCATOR RESOURCES AND WORKSHOPS ENABLES TEACHERS TO BRING THE SPARK FOR HANDS-ON SCIENCE INTERACTION INTO THEIR DAILY LESSONS THE INSTITUTE'S PROFESSIONAL DEVELOPMENT PROGRAMS BUILD TEACHERS' CONFIDENCE, AND HELP THEM TO ALIGN CLASSROOM EDUCATION WITH NATIONALLY MANDATED STANDARDS AND WITH INQUIRY-BASED LEARNING ACTIVITIES EXTRACURRICULAR ACTIVITIES FOR YOUTH FILLED WEEKENDS AND VACATIONS DISCOVERY CAMP, SPRING BREAK CAMP, AND THE SCHOOL'S CLOSED CAMP WELCOMED THOUSANDS OF YOUNGSTERS, AND THE WEEKEND OVERNIGHT CAMP-IN PROGRAM DREW ANOTHER 7,510 YOUNG PEOPLE DURING THE 2013 CALENDAR YEAR, 1,331 PEOPLE VOLUNTEERED THEIR TIME AT THE INSTITUTE FROM WORKING AT THE BRAIN BAR ON THE FLOOR TO STAFFING THE PHILADELPHIA SCIENCE FESTIVAL TO WORKING BEHIND THE SCENES TO CATALOG ITEMS IN THE ARCHIVES, THE INSTITUTE'S VOLUNTEERS PROVIDE VALUABLE ASSISTANCE - LITERALLY THE TOTAL VALUE OF VOLUNTEER AND INTERN TIME DONATED TO THE INSTITUTE IN 2013 EQUALS MORE THAN \$1 5 MILLION THE FRANKLIN INSTITUTE WELCOMED 69 COLLEGE INTERNS FROM SCHOOLS ACROSS THE STATE IN 2013, WHO CONTRIBUTED OVER 10,000 HOURS OUT OF THEIR BUSY SCHEDULES IN ADDITION TO LENDING THE INSTITUTE THEIR SKILLS, THEY LEARNED ON-THE-JOB LESSONS THAT WILL HELP THEM IN THE TOUGH MARKET, AND GAINED EXPERIENCE AS MUSEUM EDUCATORS ANOTHER GROUP OF VOLUNTEERS ARE THE RETIRED SCIENTISTS, ENGINEERS, AND INVENTORS WHO WORK ON THE FLOOR EXPLAINING THE EXHIBITS AND DEMONSTRATIONS TO VISITORS STILL OTHER VOLUNTEERS WORK WITH STUDENTS IN THE PARTNERSHIPS FOR ACHIEVING CAREERS IN SCIENCE AND TECHNOLOGY (PACTS) PROGRAM, TEACHING THEM HOW TO BUILD ROBOTS, DESIGN BUILDINGS, AND BECOME WHO THEY WANT TO BE OTHER VOLUNTEERS INCLUDE THE MEMBERS OF THE COMMITTEE ON SCIENCE AND THE ARTS, WHO HELP TO SELECT THE FRANKLIN AWARDS LAUREATES EACH YEAR, AND THE MANY MEMBERS OF THE COMMUNITY WHO SERVE ON BOARDS SUCH AS THE FRIENDS COMMITTEE, THE AWARDS COMMITTEE, AND THE BOARD OF TRUSTEES PASSERBY LOOKED ON WITH INTEREST AS THE INSTITUTE'S NEW WING, THE NICHOLAS AND ATHENA KARABOTS PAVILION, ROSE ON RACE STREET IN 2013 THE NEW 53,000-SQUARE-FOOT NICHOLAS AND ATHENA KARABOTS PAVILION, LOCATED ON THE INSTITUTE'S SOUTH SIDE AND ADJOINING THE BENJAMIN FRANKLIN NATIONAL MEMORIAL, ALLOWS THE FRANKLIN INSTITUTE TO OFFER ITS VISITORS A TRULY WORLD-CLASS SCIENCE CENTER EXPERIENCE THE BUILDING HOUSES A NEW STEM EDUCATION CENTER, A CLIMATE-CONTROLLED TRAVELLING EXHIBITION GALLERY, AND A NEW CORE EXHIBIT YOUR BRAIN IN WHICH VISITORS CAN EXPLORE NEUROSCIENCE AND THEIR OWN SENSES OVERALL, THE NICHOLAS AND ATHENA KARABOTS PAVILION IMPROVES VISITOR FLOW THROUGHOUT THE BUILDING, PROVIDING A MORE COHESIVE AND HIGHER IMPACT VISITOR EXPERIENCE THAT WILL INCREASE THE ANNUAL ATTENDANCE AND NET INCOME FOR THE INSTITUTE OUTSIDE, THE OUTLINES OF THE RAIN GARDEN THAT WILL FRAME THE ENTRANCE TO THE NEW BUILDING WERE ALSO VISIBLE BY THE END OF 2013 THE ENVIRONMENTAL SPACE, WHICH ALONG WITH MANY OTHER "GREEN" ASPECTS WILL HELP THE INSTITUTE PURSUE A SILVER LEED RATING FOR THE BUILDING, WILL ABSORB STORM WATER FROM THE BUILDING WHILE Providing a beautiful and peaceful space for relaxation. The Nicholas and Athena Karabots Pavilion was funded by the institute's inspire SCIENCE CAMPAIGN, WHICH RAISED \$65 2 MILLION IN FUNDS TO EXPAND BOTH THE INSTITUTE'S BUILDING AND PROGRAMMING TO REACH A BROADER AUDIENCE THROUGHOUT GREATER PHILADEPHIA AND BEYOND CONSTRUCTION OF THE NICHOLAS AND ATHENA KARABOTS PAVILION BEGAN ON APRIL 5, 2012, AND WILL BE

(Code) (Expenses \$ 5,369,508 including grants of \$) (Revenue \$ 251,643) ANCILLARY ACTIVITIES, DEPRECIATION AND INTEREST NOT INCLUDED ABOVE

(Expenses \$ 5,369,508 including grants of \$) (Revenue \$ 251,643)

24,005,849 Total program service expenses > 4e

Other program services (Describe in Schedule O)

COMPLETED IN JUNE 2014

LIBRARIES AND RESEARCH INSTITUTIONS

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
l1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
L 5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
L 6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	Yes	
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1^7 If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III </i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
_		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Ċ	Statements Regarding Other 1RS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	•	Yes	.) No
la	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 161		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
•	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
,	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of $$1,000$ or more during the year?	3a	Yes	
)	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		<u> </u>
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
=	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		N (
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		N
F	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
3	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
а	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

30	scholl A. Governing Body and Hanagement			
			Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax 1a 49			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		Νο
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	l act l	Yes	
	Other officers of key employees of the organization	15b	165	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	150	163	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	

- Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►KSIOBHAN KEEFE 222 N 20TH STREET PHILADELPHIA, PA 19103 (215) 448-1200

Form 990	(2013	
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

for related or generations of policy of the		(A) Name and Title	(B) A verage hours per week (list any hours for related	more t	tion (han (n is	one I both	box, an o	officer stee)		(I Repor comper from organiza	table nsation the tion (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	c	(F) Estima mount o ompens from t	ited fother sation :he
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3			organizations below	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-M15C)	2/1033-M15C)		relate	ed │
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
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Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
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Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total from continuation sheets to Part VII, Section A. d Total (add lines 1b and 1c). 2,404,112 3															
Total (add lines 1b and 1c)				· ·		•			•				+		
\$100,000 of reportable compensation from the organization 15 Yes No					` .	٠.	٠.	•	•		2,404,112	1	0		313,454
Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	2							d abov	e) w	ho receive	d more th	an			
on line 1a? If "Yes," complete Schedule J for such individual												_		Yes	No
organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	3										t compen	sated employee	3		No
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	4	organization and related organ											4	Vac	1
Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) Name and business address SKANSKA USA 518 E TOWNSHIP LINE RD STE 200 BLUE BELL PA 19422 BUILDING CONSTRUCTION 13,975,158 HAMELIN MEDIA 525 RIGHTERS FERRY ROAD BALA CYNWYD PA 19004 LEXINGTON ACQUISITION INC 12660 BRANFORD STREET ARLETA CA 91331 CREATIVE DESIGN/CUSTOM FABRICATION COMPENSATION 1,345,262 CREATIVE DESIGN/CUSTOM FABRICATION CREATIVE DES	5	, .			•					_	janization	or individual for	-	1 03	No
Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) Name and business address SKANSKA USA 518 E TOWNSHIP LINE RD STE 200 BLUE BELL PA 19422 BUILDING CONSTRUCTION 13,975,158 HAMELIN MEDIA 525 RIGHTERS FERRY ROAD BALA CYNWYD PA 19004 LEXINGTON ACQUISITION INC 12660 BRANFORD STREET ARLETA CA 91331 CREATIVE DESIGN/CUSTOM FABRICATION COMPENSATION 1,345,262 CREATIVE DESIGN/CUSTOM FABRICATION CREATIVE DES															
(A) Name and business address Description of services Compensation SKANSKA USA 518 E TOWNSHIP LINE RD STE 200 BLUE BELL PA 19422 BUILDING CONSTRUCTION 13,975,158 HAMELIN MEDIA 525 RIGHTERS FERRY ROAD BALA CYNWYD PA 19004 LEXINGTON ACQUISITION INC 12660 BRANFORD STREET ARLETA CA 91331 CREATIVE DESIGN/CUSTOM FABRICATION 1,345,262 UNIFIED FIELD 3 EAST 28TH STREET 9TH FLOOR NEW YORK NY 10016 EXPERIENTIAL/INTERACTIVE MEDIA DEVELOPME ABM JANITORIAL LOCK BOX 6626 PO BOX 8500 PHILADELPHIA PA 19178 OUTSOURCED CLEANING 642,381		Complete this table for your fix	e highest comp											ax year	
SKANSKA USA 518 E TOWNSHIP LINE RD STE 200 BLUE BELL PA 19422 BUILDING CONSTRUCTION 13,975,158 MEDIA CONSULTATION & PLACEMENT 1,398,620 LEXINGTON ACQUISITION INC 12660 BRANFORD STREET ARLETA CA 91331 CREATIVE DESIGN/CUSTOM FABRICATION 1,345,262 UNIFIED FIELD 3 EAST 28TH STREET 9TH FLOOR NEW YORK NY 10016 EXPERIENTIAL/INTERACTIVE MEDIA DEVELOPME 0UTSOURCED CLEANING 642,381			(A)	<u> </u>		-		/-	, -	9		(B)		(C)
LEXINGTON ACQUISITION INC 12660 BRANFORD STREET ARLETA CA 91331 CREATIVE DESIGN/CUSTOM FABRICATION 1,345,262 UNIFIED FIELD 3 EAST 28TH STREET 9TH FLOOR NEW YORK NY 10016 EXPERIENTIAL/INTERACTIVE MEDIA DEVELOPME ABM JANITORIAL LOCK BOX 6626 PO BOX 8500 PHILADELPHIA PA 19178 OUTSOURCED CLEANING 642,381	SKAN										BUILDING (CONSTRUCTION			
UNIFIED FIELD 3 EAST 28TH STREET 9TH FLOOR NEW YORK NY 10016 ABM JANITORIAL LOCK BOX 6626 PO BOX 8500 PHILADELPHIA PA 19178 FABRICATION EXPERIENTIAL/INTERACTIVE MEDIA DEVELOPME OUTSOURCED CLEANING 642,381	HAME	LIN MEDIA 525 RIGHTERS FERRY ROA	D BALA CYNWYD PA	19004										1	,398,620
ABM JANITORIAL LOCK BOX 6626 PO BOX 8500 PHILADELPHIA PA 19178 DEVELOPME OUTSOURCED CLEANING 642,381	LEXIN	GTON ACQUISITION INC 12660 BRANF	ORD STREET ARLET	A CA 913	31									1	,345,262
ABM JANITORIAL LOCK BOX 6626 PO BOX 8500 PHILADELPHIA PA 19178 OUTSOURCED CLEANING 642,381	UNIFI	ED FIELD 3 EAST 28TH STREET 9TH FL	OOR NEW YORK N	Y 10016									A		773,157
											OUTSOURC	ED CLEANING	\downarrow		642,381

\$100,000 of compensation from the organization \blacktriangleright 24

Contributions, Giffs, Grants and Other Similar Amounts	
Program Service Revenue	
Other Revenue	

VIII	Statement o	of Revenue ule O contains a res	s pon:	se or note to any lu	(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under
						revenue		sections 512-514
1a	Federated cam	paigns	1a					
b	Membership du	ies	1b	83,497				
c	Fundraising ev	ents	1 c	647,370				
d	Related organiz	zations	1d					
е	Government grant	s (contributions)	1e	50,000				
f	All other contribute similar amounts no	ons, gifts, grants, and ot included above	1f	14,486,753		-	-	
g	Noncash contributi 1a-1f \$	ons included in lines		3,777,946				
h	Total. Add line:	s 1a-1f			15,267,620			
+			Т	Business Code				
2a	MUSEUM ADMISSI	ONS	ŀ	900099	9,585,979	9,585,979		
b	MUSEUM PROJECT	 -S	ŀ	900099	3,972,289	3,972,289		
c	ANCILLARY ACTIVI	TIES	ŀ	900099	2,467,143	2,190,043	277,100	
d	EDUCATIONAL PRO	OGRAMS A	f	611710	1,645,093	1,645,093		
e	THEATRES		Ī	713990	251,643		251,643	
f	All other progra	am service revenue	Ī					
g	Total. Add lines	s 2a-2f	. L		17,922,147			
3		ome (including divi						505 700
		aramounts)			595,793			595,793
5	Royalties .	stment of tax-exempt bo	опа р	roceeds	525,935			525,935
	Royalties .	(ı) Real	Ť	(II) Personal	,			,
6a	Gross rents	(7)		(,				
b	Less rental expenses							
c	Rental income							
d	or (loss) Net rental inco	L me or (loss)						
		(ı) Securities		(II) O ther				
7a	Gross amount from sales of assets other	11,154,038						
ь	than inventory Less cost or other basis and	10,301,879)					
c	sales expenses Gain or (loss)	852,159	,					
d	Net gain or (los	s)			852,159			852,159
8a	events (not inc	rom fundraising luding ,370						
		s reported on line 10 ne 18	c) a	454.000				
Ь	Less direct ex	penses	-	151,362 281,930				
c		(loss) from fundraisi		·	-130,568			-130,568
9a		rom gaming activitione 19						
h	less directer	penses	a b					
1		(loss) from gaming a		ities				
10a	Gross sales of returns and allo							
.			a	582,964				
1		oods sold (loss) from sales of	b [ntory ►	582,964	582,964		
	Miscellaneous		ve	Business Code	332,301	222,331		
11a			\dashv					
ь		_						
С			Ī					
d	All other reven	ue						
e	Total. Add lines	s 11a-11d	•	🕨				
12	Total revenue.	See Instructions .			35,616,050	17,976,368	528,743	1,843,319

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must com	plete all columns All other or	ganızatıons must complete column (A)

Do not include amounts reported on lines 69, 78, 89, 99, and 100 for Part VIII.	<u>Jecti</u>	On 501(c)(3) and 501(c)(4) organizations must complete all columns. All Check if Schedule O contains a response or note to any line in this			nete column (A)	
The Mean Control of Part VIII. I Grants and other assistance to governments and organizations in the United States See Part IV, line 22 Grants and other assistance to governments, organizations and other assistance to governments, organizations, and individuals outside the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, line 23 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, line 15 and 16 Benefits paid to or for members Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Part IV, line 19 persons of companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, trustees, and key employees Companiation of current efficiers, directors, directors	Do no			(B)		
In the United States See Part IV, line 22 Grants and other assistance to notividuals in the United States See Part IV, line 22 Grants and other assistance to povernments, organizations, and individuals outside the United States See Part IV, line 15 and 16 Sendits paid for for members Compensation of current officers, directors, trustees, and key employees Compensation of current officers, directors, trustees, and key employees Compensation of unituded above, to disqualified persons (as delined under section of \$58(f(1)) and \$69(f(1)) and \$69(f(1)	7b, 8l	o, 9b, and 10b of Part VIII.		, ,		_
United States See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United Spatials See Part IV, line 15 and 16 4 Benefits peed to or for members 5 Compensation of current officers, directors, trustees, and key employees	1					
States See Part IV, line 19 1,500,419 10,500 10,5	2					
5 Compensation of current officers, directors, trustees, and key employees 1,026,636 640,886 331,313 6 Compensation not included above, to dissipalified persons (as defined under section of 95 6(7(3)(8)) 7 Other salaries and wages 6,747,733 7,001,121 796,085 950,326 8 Pension plan accruals and contributions (include section 401(k)) and 403(b) employer contributions 1,560,419 969,818 405,790 115,798 100,689 90,831 100,689 90	3	organizations, and individuals outside the United	250,000	250,000		
Reverend 1,998,835 1,026,036 640,886 331,313 640,886 640,886 331,313 640,886	4	Benefits paid to or for members				
Case defined under section 4958 (r/13) and persons described in section 4958 (r/13) and persons described in section 4958 (r/13) and persons described in section 4958 (r/13) and 493(b) employer contributions) Sis,8008 Sis,5056 106,689 96,563	5		1,998,835	1,026,636	640,886	331,313
Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 818,808 615,556 106,689 96,563 Other employee benefits 1,560,419 989,838 425,292 145,280 Dayroll taxes 783,486 589,003 102,086 92,397 Fees for services (non-employees) 179,250 120,086 92,397 Degree 179,250 179,250 179,250 179,250 Caccounting 56,500 56,500 56,500 179,250 Caccounting 75,520 77,520 77,520 77,520 Professional fundraising services See Part IV, line 17 75,920 77,520 77,520 Other (fill neil 1g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O 887,092 770,099 116,932 61 Advertising and promotion 961,470 960,356 1,114 110,133 140,141 128,441 13,377 Royalties 408,338 408,049 289 146,936 1,995,461 499 5,446 1,995,461 499 5,446 1,995,461 499 5,446 1,995,461 499 5,446 1,995,461 4,9	6	(as defined under section 4958(f)(1)) and persons				
and 403 (b) employer contributions)	7	Other salaries and wages	8,747,733	7,001,121	796,086	950,526
10 Payroll taxes	8		818,808	615,556	106,689	96,563
11 Fees for services (non-employees) A Management 179,250 179,250 b Legal 179,250 179,250 179,250 20 c Accounting 56,500 56,500 56,500 56,500 d Lobbying 75,920 75,920 75,920 g Professional fundraising services See Part IV, line 17 75,920 75,920 75,920 g Other (If line 11g amount exceeds 10% of line 25, colum (A) amount, list line 11g expenses on Schedule O) 887,002 770,099 116,932 61 12 Advertising and promotion 961,470 960,335 1,114 11 11 13 Office expenses 887,002 770,099 116,932 61 14 Information technology 231,014 227,441 191,838 14 Information technology 231,014 227,441 191,838 15 Royalties 400,338 400,409 288 16 Occupancy 2,001,376 1,995,461 499 5,516 17 Travel 477,972 430,844 20,339 26,789 18 Payments of travel or en	9	Other employee benefits	1,560,419	989,838	425,292	145,289
a Management 179,250 179,250 b Legal 179,250 179,250 c Accounting 56,500 56,500 d Lobbying 56,500 56,500 e Professional fundraising services See Part IV, line 17 75,920 75,920 f Investment management fees 75,920 77,920 g Other (If line 11 g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) 887,002 770,099 116,932 61 12 Advertising and promotion 961,470 960,336 1,114 11 13 Office expenses 887,002 770,099 116,932 61 14 Information technology 961,470 960,336 1,114 19,183 13 Office expenses 409,438 487,402 128,241 19,183 14 Information technology 231,014 227,441 3,573 15 Royaltes 409,338 408,049 288 16 Occupancy 2,001,376 1,995,461 499 5,416 17 Travel 71 71 72,777 400,844 20,33	10	Payroll taxes	783,486	589,003	102,086	92,397
Description 179,250	11	Fees for services (non-employees)				
c Accounting 56,500 56,500 d Lobbyng 75,920 75,920 f Investment management fees 75,920 75,920 g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) 887,092 770,099 116,932 61 12 Advertising and promotion 961,470 960,356 1,114 191,838 13 Office expenses 807,481 487,402 128,241 191,838 14 Information technology 231,014 227,441 3,573 15 Royalities 408,338 408,049 289 16 Occupancy 2,001,376 1,995,461 499 5,416 17 Travel 477,972 430,844 20,339 26,789 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 477,972 430,844 20,339 26,789 19 Conferences, conventions, and meetings 82,714 72,479 5,035 5,200 20 <td>а</td> <td>Management</td> <td></td> <td></td> <td></td> <td></td>	а	Management				
d Lobbying	b	Legal	179,250		179,250	
Professional fundraising services See Part IV, line 17	C	Accounting	56,500		56,500	
The system of	d	Lobbying				
Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	e	Professional fundraising services See Part IV, line 17	75,920			75,920
column (A) amount, list line 11g expenses on Schedule O) 887,092 770,099 116,932 61 12 Advertising and promotion 961,470 960,356 1,114 13 Office expenses 807,481 487,402 128,241 191,838 14 Information technology 231,014 227,441 3,573 15 Royalties 408,338 408,049 289 16 Occupancy 2,001,376 1,995,461 499 5,416 17 Travel 477,972 430,844 20,339 26,789 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 477,972 430,844 20,339 26,789 19 Conferences, conventions, and meetings 82,714 72,479 5,035 5,200 20 Interest 673,891	f	Investment management fees				
12	g	column (A) amount, list line 11g expenses on	887 092	770 099	116 932	61
13 Office expenses 807,481 487,402 128,241 191,818 14 Information technology 231,014 227,441 3,573 15 Royalties 408,338 408,049 289 16 Occupancy 2,001,376 1,995,461 499 5,416 17 Travel 477,972 430,844 20,339 26,789 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 477,972 430,844 20,339 26,789 19 Conferences, conventions, and meetings 82,714 72,479 5,035 5,200 20 Interest 673,891 673	12			,	 	
14		- · · · · · · · · · · · · · · · · · · ·		,	 	191.838
15 Royalties				, , , , , , , , , , , , , , , , , , ,	123,211	
16 Occupancy 2,001,376 1,995,461 499 5,416 17 Travel						
17 Travel 477,972 430,844 20,339 26,789 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 82,714 72,479 5,035 5,200 20 Interest 673,891 673,891 673,891 21 Payments to affiliates 4,695,616 4,695,616 673,891 22 Depreciation, depletion, and amortization 4,695,616 4,695,616 673,891 23 Insurance 386,224 288,489 97,735 97,735 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) 1,483,137 1,292,134 204,037 -13,034 b PROGRAM AND EXHIBIT SU 962,688 962,522 166 c EVENT EXPENSES 294,162 263,356 30,806 d CULTIVATION AND FUFLILL 208,964 5,556 4,600 198,808 e All other expenses Add there expenses 29,110,948 25 Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849		·	· ·	,	499	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				, ,	 	
20 Interest		Payments of travel or entertainment expenses for any federal,	177,372	130,011	20,333	20,703
21 Payments to affiliates	19	Conferences, conventions, and meetings	82,714	72,479	5,035	5,200
Depreciation, depletion, and amortization	20	Interest	673,891	673,891		
Insurance	21	Payments to affiliates				
Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MISCELLANEOUS b PROGRAM AND EXHIBIT SU c EVENT EXPENSES d CULTIVATION AND FUFLILL d CULTIVATION AND FUFLILL e All other expenses Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849 2,916,293 2,110,948 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	22	Depreciation, depletion, and amortization	4,695,616	4,695,616		
miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MISCELLANEOUS 1,483,137 1,292,134 204,037 -13,034 b PROGRAM AND EXHIBIT SU 962,688 962,522 166 c EVENT EXPENSES 294,162 263,356 30,806 d CULTIVATION AND FUFLILL 208,964 5,556 4,600 198,808 e All other expenses Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849 2,916,293 2,110,948 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	23	Insurance	386,224	288,489	97,735	
a MISCELLANEOUS 1,483,137 1,292,134 204,037 -13,034 b PROGRAM AND EXHIBIT SU 962,688 962,522 166 c EVENT EXPENSES 294,162 263,356 30,806 c ULTIVATION AND FUFLILL 208,964 5,556 4,600 198,808 e All other expenses Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849 2,916,293 2,110,948 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	24	miscellaneous expenses in line 24e If line 24e amount exceeds 10%				
c EVENT EXPENSES d CULTIVATION AND FUFLILL 208,964 5,556 4,600 198,808 e All other expenses Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849 2,916,293 2,110,948 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	а		1,483,137	1,292,134	204,037	-13,034
d CULTIVATION AND FUFLILL 208,964 5,556 4,600 198,808 e All other expenses Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849 2,916,293 2,110,948 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	b	PROGRAM AND EXHIBIT SU	962,688	962,522	166	
e All other expenses 25 Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849 2,916,293 2,110,948 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	c	EVENT EXPENSES	294,162	263,356	30,806	
Total functional expenses. Add lines 1 through 24e 29,033,090 24,005,849 2,916,293 2,110,948 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	d	CULTIVATION AND FUFLILL	208,964	5,556	4,600	198,808
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	e	All other expenses				
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	25	Total functional expenses. Add lines 1 through 24e	29,033,090	24,005,849	2,916,293	2,110,948
Form 990 (2013	26	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check				

Part X Balance Sheet

P G I	rt X	Check if Schedule O contains a response or note to any line in	this I	Part X			
	_				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments			17,981,487	2	10,662,673
	3	Pledges and grants receivable, net			7,690,172	3	9,119,744
	4	Accounts receivable, net			1,824,040	4	3,440,590
	5	Loans and other receivables from current and former officers, of employees, and highest compensated employees. Complete P Schedule L	art II	of		5	
Assets	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary e organizations (see instructions) Complete Part II of Schedule	ibuting employers		6		
Š.	7	Notes and loans receivable, net				7	
ď	8	Inventories for sale or use			10,879	8	17,534
	9	Prepaid expenses and deferred charges			1.013.447	9	1,352,329
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	158,645,595	, ,		.,,,,,,,,,,
	Ь	Less accumulated depreciation	10b	71,195,846	68,863,930	10c	87,449,749
	11	Investments—publicly traded securities			33,859,619	11	38,104,799
	12	Investments—other securities See Part IV, line 11	12,365,016	12	13,706,761		
	13	Investments—program-related See Part IV, line 11	615,789	13	451,579		
	14	Intangible assets			· ·	14	<u> </u>
	15	Other assets See Part IV, line 11			148,071	15	128,696
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			144,372,450	16	164,434,454
	17	Accounts payable and accrued expenses			9,845,578	17	11,375,963
	18	Grants payable				18	
	19	Deferred revenue			4,598,018		7,207,238
	20	Tax-exempt bond liabilities			14,462,024	20	16,356,854
	21	Escrow or custodial account liability Complete Part IV of Sch			, ,	21	, ,
lities	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqual					
Liabiliti		persons Complete Part II of Schedule L				22	
Ï	23	Secured mortgages and notes payable to unrelated third partie				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	art X	of Schedule			
		D			20,005,020	25	24.040.055
	26	Total liabilities. Add lines 17 through 25			28,905,620	26	34,940,055
φ		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	✓ ar	d complete			
ă	27	Unrestricted net assets			60,270,908	27	81,608,878
<u> </u>	28	Temporarily restricted net assets			40,391,435	28	31,739,289
— —	29	Permanently restricted net assets			14,804,487	29	16,146,232
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check h			,== ., .=.		, ,
or F		complete lines 30 through 34.	. .	,			
0	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
AS	32	Retained earnings, endowment, accumulated income, or other				32	
Net	33	Total net assets or fund balances			115,466,830	33	129,494,399
Z	34	Total liabilities and net assets/fund balances			144,372,450	34	164,434,454
	34	rotal liabilities and net assets/fund balances	• •	• •	144,372,450	34	164,434,4

Par	t XI Reconcilliation of Net Assets				age 11
144	Check if Schedule O contains a response or note to any line in this Part XI		•		F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		35.6	516,050
2	Total expenses (must equal Part IX, column (A), line 25)				
_		2		29,0	33,090
3	Revenue less expenses Subtract line 2 from line 1	3		6,5	82,960
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))				
_	Net unrealized gains (losses) on investments	4		115,4	166,830
5	Net unrealized gains (losses) on investments	5		4,5	512,201
6	Donated services and use of facilities	6			
7	Investment expenses	-			
•	Threstment expenses	7			
8	Prior period adjustments	8			24,828
9	Other changes in net assets or fund balances (explain in Schedule O)	$\overset{\bullet}{-}$			21,020
		9		2,9	907,580
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		129,4	194,399
Par	t XII Financial Statements and Reporting			,	
	Check if Schedule O contains a response or note to any line in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990				
	Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	▼ Separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	it of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: Software Version:

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Name: FRANKLIN INSTITUTE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Inde				ıru	ste	es, ı	кеу	Employees, Higi	nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th person and a	ion (d nan o n is b	ne b oth ctor/	ox, ι an o /trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	2/1033-11130/	2/1099-11136)	related organizations
DENNIS M WINT PHD	37 50	х		х				565,681	0	54,361
PRESIDENT & CEO DONALD E MOREL JR PHD	1 00	X		X				0	0	0
CHAIR SANDRA K BALDINO	1 00							0	0	<u> </u>
TRUSTEE	1 00	х						0	0	О
MICHAEL F BARRY	1 00	х						0	0	0
TRUSTEE DAVID J BERKMAN	1 00	×						0	0	0
TRUSTEE JOEL A BERNSTEIN	1 00									
TRUSTEE		Х						0	0	0
WADE H BERRETTINI MD PHD TRUSTEE	1 00	x						0	0	О
SUZANNE BODA	1 00	х						0	0	0
TRUSTEE RENEE B BOOTH PHD	1 00	.,								
TRUSTEE DONALD E CALLAGHAN	1.00	×						0	0	0
TRUSTEE	1 00	×						0	0	О
MICHAEL F CAMARDO TRUSTEE	1 00	х						0	0	0
ARTHUR L CAPLAN PHD	1 00	х						0	0	0
ROBERT M CHAPPELEAR	1 00	×						0	0	0
TRUSTEE PETER K CLASSEN	1 00									
TRUSTEE		X						0	0	0
KEVIN F DONOHOE TRUSTEE	1 00	x						0	0	О
STEPHEN J FELICE	1 00	х						0	0	0
TRUSTEE MICHAEL C FORMAN	1 00	 								
TRUSTEE JOHN T FRIES	1.00	×						0	0	0
TRUSTEE	1 00	×						0	0	О
CHRISTOPHER GALI	1 00	х						0	0	0
TRUSTEE TONI GARRISON	1 00	×						0	0	0
TRUSTEE ELIZABETH H GENMILL	1 00									
TRUSTEE		Х						0	0	0
RICHARD J GREEN TRUSTEE	1 00	×						0	0	0
GRETE GREENACRE	1 00	х						0	0	0
TRUSTEE RICHARD A GREENAWALT	1 00	X						0	0	0
TRUSTEE S MATTHEWS V HAMILTON JR	1 00									
TRUSTEE]	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (A) (D) (E) (F) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation organization (Worganizations (Wany hours and a director/trustee) from the for related 2/1099-MISC) 2/1099-MISC) organization and Highest employe Individual trustee or director organizations related Institutional Trustee mer below emplo)ee organizations dotted line) t compensated ee PAUL C HEINTZ ESQ 1 00 Χ 0 0 TRUSTEE DANIEL J HILFERTY 1 00 Χ 0 0 TRUSTEE FRANCES E JENSEN MD FACP 1 00 0 0 TRUSTEE STEPHEN E KELLY 1 00 0 0 0 Х TRUSTEE CHARISSE R LILLIE ESQ 1 00 Х 0 0 0 TRUSTEE IRA M LUBERT 1 00 Χ 0 0 TRUSTEE JAMES J MAGUIRE JR 1 00 Χ 0 0 0 MIRIAM J MANDELL 1 00 Х 0 0 0 TRUSTEE SANDRA G MARSHALL 1 00 Χ 0 0 TRUSTEE ROBERT S MCMENAMIN 1 00 0 0 Χ TRUSTEE DENIS P O'BRIEN 1 00 Х 0 0 0 TRUSTEE PAUL OFFIT MD 1 00 Χ 0 0 0 TRUSTEE JOSEPH W ROGERS JR 1 00 Χ 0 0 TRUSTEE MICHAEL A SANCHEZ 1 00 0 0 0 Х JOAN N STERN ESQ 1 00 Χ 0 0 0 TRUSTEE JAMES G STEWART 1 00 Χ 0 0 TRUSTEE I STEVEN UDVARHELYI MD 1 00 Χ 0 0 TRUSTEE RICHARD W VAGUE 1 00 Χ 0 0 0 TRUSTEE TINA WELLS 1 00 0 Χ 0 TRUSTEE DAVID R WHITE 1 00 0 0 Χ TRUSTEE PAUL H WOODRUFF PE 1 00 Х 0 0 0 TRUSTEE HAROLD L YOH III 1 00 0 0 Х TRUSTEE DENNIS ZELENY 1 00 Χ 0 0 TRUSTEE

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THE HONORABLE DARRELL L CLARKE

THE HONORABLE TOM CORBETT

TRUSTEE EX-OFFICIO

TRUSTEE EX-OFFICIO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Cor	ntracto	rs			·	-		•	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (nan o n is b	ne booth a	ox, u an of trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Ke, emplojee	Highest compensated employee	Former	2,1000	2,1033 1130)	related organizations
THE HONORABLE MICHAEL NUTTER	1 00	x						0	0	0
TRUSTEE EX-OFFICIO										
KAREN ZIMMER MD	1 00	×						0	0	0
TRUSTEE KEVIN N ROLLER	1.00	-					_			
	1 00	×						0	0	0
TRUSTEE EX-OFFICIO BRIAN J SULLIVAN PHD	1.00									
	1 00	×						0	0	0
TRUSTEE EX-OFFICIO WILLIAM J AVERY	1 00									
	1 00	×						0	0	0
TRUSTEE EMERITUS JAMES J EBERL PHD	1 00									
		×						0	0	0
TRUSTEE EMERITUS JAMES A UNRUH	1 00									
TRUSTEE EMERITUS		×						0	0	0
MARSHA R PERELMAN	1 00									
TRUSTEE EMERITUS		×						0	0	0
LARRY DUBINSKI	37 50									
C00				Х				260,318	0	36,768
K SIOBHAN KEEFE	37 50								_	
VP OF FINANCE & TREASURER				Х				133,979	0	14,953
FREDERIC MNBERTLEYPHD	37 50				,,			177.750		27.770
SVP SCIENCE					Х			177,758	0	27,778
TROY COLLINS	37 50				х			221.045		26 200
SVP PROGRAMS&MARKETING					^			221,845	0	26,308
RICHARD D RABENA	37 50				х			159,531	0	33,339
VP OPS&CAPITAL PROJECTS								139,331		33,339
REID O STYLES	37 50				x			156,779	0	23,468
VP HUMAN RESOURCES								130,773	Ů	23,100
MARISA WIGGLESWORTH	37 50				х			156,766	0	26,005
VP DEVELOPMENT									-	
KATHRYN GIORGIANNI	37 50					×		128,704	0	23,373
DIR IT SERVICES								,		,
LOIS SWITKIN	37 50					×		114,825	0	14,282
DIRECTOR OF SALES & CATERI										
JULIE APPOLLONI	37 50					х		113,122	0	7,776
VP DEVELOPMENT KAREN ELINICH	37.50									
	37 50					х		107,277	0	13,054
DIR SCIENCE CONTENT & LEARNING KARA CALLAHAN	37 50									
	37 30					x		107,527	0	11,989
DIR MARKETING	J	<u> </u>								

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493307005494

SCHEDULE A PI

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization FRANKLIN INSTITUTE

Employer identification number

23-1370501

Par	t T	Reas	on for Pu	blic Charity Sta	tue (All or	nanizatione	: must com	alete this i	123-13/0. nart \ See u					
				te foundation becaus						130 000018	· •			
1	<u></u>		-	on of churches, or as	•		-	•	-					
2	<u></u>		•	in section 170(b)(1					-/(-/(-/					
3	<u></u>			perative hospital se			•	n 170(b)(1)(A)(iii).					
4	<u></u>			h organization operat	=					(1)(A)(iii). i	nter the			
-	•	hospita	al's name, ci	ty, and state			•							
5	\sqcap	Anorga	anızatıon op	erated for the benefi	t of a college	or universit	ty owned or o	perated by	a governmen	tal unit desc	cribed in			
		sect ion	170(b)(1)((A)(iv). (Complete P	art II)									
6	Γ	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).												
7	굣	An organization that normally receives a substantial part of its support from a governmental unit or from the general public												
8	described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)													
9	Γ	An orga	anization th	at normally receives	(1) more th	an 331/3% o	f its support	from contril	outions, mem	bership fees	s, and gro	ss		
		receipt	s from activ	ities related to its ex	xempt function	ons—subjec	t to certain e	xceptions,	and (2) no mo	ore than 331	/3% of			
		ıts sup	port from gr	oss investment inco	me and unrel	ated busine	ss taxable ın	come (less	section 511	tax) from bu	ısınesses			
		acquire	ed by the org	ganızatıon after June	30,1975 S	ee section 5	509(a)(2). (C	omplete Pa	rt III)					
10	Γ	An organization organized and operated exclusively to test for public safety See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of												
		one or the box	more public that descri	ly supported organiz bes the type of supp b Type II c	ations descr orting organ	ibed in secti ization and d	ion 509(a)(1) complete line) or section s 11e throu	509(a)(2) S igh 11h	ee section 5	509(a)(3)	.Check		
е	Γ	other t		ox, I certify that the on managers and otl										
f		If the o	rganization this box	received a written de						III support	ing organ	zation,		
g			August 17, 2 ng persons?	2006, has the organi	zation accep	ted any gift	or contributi	on from any	of the					
			.	rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons de	scribed in (ii)	Yes	No		
		. ,		governing body of th	•		-			119				
				er of a person descri		=					(ii)	 		
			•	lled entity of a perso			above?				(iii)	 		
h				ng information about							<u> </u>			
(i) Name of supported organizatio		rted organization		organizati col (i) list your gove	(iv) Is the organization in col (i) listed in your governing document?		notify zation if your t?	(vi) Is organizat col (i) org in the U	ion in janized	mon	nount of etary port			
				instructions))	Yes	No	Yes	No	Yes	No	╡			
						110		110	1.05	"	+			
									+	+	+			
Total									+		+			

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do not 5,984,581 6,251,106 11,452,312 10,813,204 15,267,620 49,768,823 include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 5,984,581 6,251,106 11,452,312 10,813,204 15,267,620 49,768,823 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 11,135,295 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 38,633,528 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total beginning in) 🟲 5,984,581 6,251,106 10,813,204 Amounts from line 4 11,452,312 15,267,620 49,768,823 Gross income from interest, dividends, payments received on securities loans, rents, royalties 1,170,139 949,642 1,335,424 1,209,233 1,121,728 5,786,166 and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 11 Total support (Add lines 7 55,554,989 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 14 69 540 % Public support percentage for 2012 Schedule A, Part II, line 14 15 71 380 % 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box **▶**▼ and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this ►□ box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17b; and Part III, line 12. Also complete this part for any additional information. (See instruction								
	Facts And Circumstances Test							
Retu	ırn Reference	Explanation						
		Schodulo A / Form 000 o	000 E7) 201					

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493307005494

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	ne of the organization NKLIN INSTITUTE			Employer ide	ntification number
TRA	NKLIN INSTITUTE			23-1370501	
ar	I-A Complete if the or	ganization is exempt under s	section 501(c) or is a section 52	7 organization.
1	Provide a description of the org	ganızatıon's dırect and ındırect politic	al campaign act	ıvıtıes ın Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
ar	T-B Complete if the or	ganization is exempt under s	section 501(c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization und	ler section 4955	F	\$
2	Enter the amount of any excise	e tax incurred by organization manage	ers under section	n 4955 🕨	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 472	O for this year?		┌ Yes ┌ No
4a	Was a correction made?				┌ Yes ┌ No
b	If "Yes," describe in Part IV				
Par	I-C Complete if the or	ganization is exempt under s	section 501(c), except section 50	01(c)(3).
1	Enter the amount directly expe	ended by the filing organization for sec	ction 527 exemp	ot function activities 🕨	\$
2	Enter the amount of the filing o exempt function activities	rganızatıon's funds contributed to otl	ner organızatıons	for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b ►	\$
4	Did the filing organization file F	Form 1120-POL for this year?			☐ Yes ☐ No
5	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	funds Also enter the anization, such as a			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

section 4911 tax for this year?

┌ Yes ┌ No

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

Check	▶ □	if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN,	,
		expenses, and share of excess lobbying expenditures)	

B Check ► If the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)	0	
b	Total lobbying expenditures to influence a legisla	ative body (direct lobbying)	0	
c	Total lobbying expenditures (add lines 1a and 1b	0		
d	Other exempt purpose expenditures		29,033,090	
e	Total exempt purpose expenditures (add lines 1	c and 1d)	29,033,090	
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)	250,000	
h	Subtract line 1g from line 1a If zero or less, ent	er-0-	0	
i	Subtract line 1f from line 1c If zero or less, ente	r - 0 -	0	
j	If there is an amount other than zero on either lin	ne 1h or line 1i, did the organization file Form 472	O reporting	□ Ves □ No

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expendi	tures During 4	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c	Total lobbying expenditures	48,814	6,000			54,814
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
е 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f_	Grassroots lobbying expenditures				lula C (Farma 200	

	Part II-B Complete if the organization is exempt under section filed Form 5768 (election under section 501(h)).					
For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		(8	a)	(1	b)	
	tivity.		Yes	No	Amo	ount
1 a	legislation, including any attempt to influence public opinion on a legislative r through the use of					
b c	b Paid staff or management (include compensation in expenses reported on line	es 1c through 1ı)?				
d	d Mailings to members, legislators, or the public?					
e	e Publications, or published or broadcast statements?					
f	f Grants to other organizations for lobbying purposes?					
g	g Direct contact with legislators, their staffs, government officials, or a legislati	ive body?				
h i		ımılar means?				
j	•			1		
2a	.	on 501(c)(3)?				
b						
C	, , , , , , , , , , , , , , , , , , , ,			İ		
	d If the filing organization incurred a section 4912 tax, did it file Form 4720 for	-				
Par	art III-A Complete if the organization is exempt under section 501(c)(6).	on 501(c)(4), section 5	01(c)(5), c	or sect	ion
	301(0)(0).				Ye	s No
1	Were substantially all (90% or more) dues received nondeductible by membe	rs?		Г	1	111
2					2	
3					3	
Pai	art III-B Complete if the organization is exempt under section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 a line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not inclease for which the section 527(f) tax was paid).	lude amounts of political	20			
a	•		2a			
b			2b 2c			
с 3		a saction 163(a) duas	3			
4						
•	does the organization agree to carryover to the reasonable estimate of nonde political expenditure next year?	•	4			
5	, , , , , , , , , , , , , , , , , , , ,		5			
P	Part IV Supplemental Information					
	Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line Part II-B, line 1 Also, complete this part for any additional information	e 5, Part II-A (affiliated grou	p lıst),	Part II	-A , line	2, and
	Return Reference Explanation					

201104410 0 (101111 330 01 330 12) 2013		r age -			
Part IV Supplemental Information	on <i>(continued)</i>				
Return Reference	Explanation				

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493307005494

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

Open to Public

nai Revenue Service	s instructions is at <u>www.irs.gov/rorinsso</u> .	Inspection
lame of the organization RANKLIN INSTITUTE		Employer identification number 23-1370501
Organizations Maintaining Do organization answered "Yes" to Fo	nor Advised Funds or Other Similar lorm 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year		
Aggregate contributions to (during year)		
Aggregate grants from (during year)		
Aggregate value at end of year		
-	nor advisors in writing that the assets held in do to the organization's exclusive legal control?	onoradvised Yes No
	rs, and donor advisors in writing that grant fund the benefit of the donor or donor advisor, or for	
rt II Conservation Easements. Con	nplete if the organization answered "Yes"	to Form 990, Part IV, line 7.
Purpose(s) of conservation easements held b Preservation of land for public use (e g , re Protection of natural habitat Preservation of open space	ecreation or education)	an historically important land area a certified historic structure
Complete lines 2a through 2d if the organizat easement on the last day of the tax year	on held a qualified conservation contribution in	n the form of a conservation
·		Held at the End of the Year
Total number of conservation easements		2a
Total acreage restricted by conservation eas	ements	2b
Number of conservation easements on a cert	ıfıed hıstorıc structure ıncluded ın (a)	2c
Number of conservation easements included historic structure listed in the National Regis		2d
Number of conservation easements modified,	transferred, released, extinguished, or termina	ted by the organization during
the tax year 🛌		
Number of states where property subject to c	onservation easement is located 🛌	
Does the organization have a written policy re enforcement of the conservation easements i	egarding the periodic monitoring, inspection, ha	andling of violations, and
Staff and volunteer hours devoted to monitori	ng, inspecting, and enforcing conservation eas	ements during the year
Amount of expenses incurred in monitoring, ii	nspecting, and enforcing conservation easemer	nts during the year
▶ \$, , ,	<i>5</i> ,
Does each conservation easement reported cand section 170(h)(4)(B)(II)?	on line 2(d) above satisfy the requirements of s	ection 170(h)(4)(B)(i)
	eports conservation easements in its revenue a text of the footnote to the organization's financi n easements	
t IIII Organizations Maintaining Col Complete if the organization answ	llections of Art, Historical Treasures vered "Yes" to Form 990, Part IV, line 8.	, or Other Similar Assets.
If the organization elected, as permitted unde works of art, historical treasures, or other sin	er SFAS 116 (ASC 958), not to report in its rev nilar assets held for public exhibition, education footnote to its financial statements that describ	n, or research in furtherance of public
If the organization elected, as permitted unde	er SFAS 116 (ASC 958), to report in its revenu nilar assets held for public exhibition, educatior	e statement and balance sheet
(i) Revenues included in Form 990, Part VII	I, line 1	▶ \$
(ii) Assets included in Form 990, Part X		► \$
If the organization received or held works of a	art, historical treasures, or other similar assets der SFAS 116 (ASC 958) relating to these item	for financial gain, provide the
Revenues included in Form 990, Part VIII, lii	ne 1	► \$
		<u> </u>
Revenues included in Form 990, Part VIII, lii Assets included in Form 990, Part X	ne 1	►\$ ►\$

Part	Organizations Maintaining Co	llections of Art,	Histo	orical T	reasures,	or Othe	er Similar As	ssets (d	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	s, che	•	_		_	e of its	
а	Public exhibition		d	Loan	or exchange	program	s		
b	Scholarly research		e	┌ Othe	r				
С	Preservation for future generations								
4	Provide a description of the organization's co Part XIII	ollections and explain	n how t	hey furth	er the organi	zatıon's e	exempt purpose	ın	
5	During the year, did the organization solicit						mılar		-
Day	assets to be sold to raise funds rather than to the training to the training to the training assets to be sold to raise funds rather than to the training to the training assets to be sold to raise funds rather than to the training assets to be sold to raise funds rather than to the training assets to be sold to raise funds rather than to the training assets to be sold to raise funds rather than the training assets to be sold to raise funds rather than the training assets to be sold to raise funds rather than the training assets to be sold to raise funds rather than the training assets to be sold to raise funds rather than the training assets to be sold to raise funds rather than the training as the training a	· ·					Voc" to Form	Yes	
Pal	Part IV, line 9, or reported an ar					wereu	res to rollii	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other intermed	diary fo	or contribi	utions or othe	erassets	not	┌ Yes	
b	If "Yes," explain the arrangement in Part XI	II and complete the f	ollowir	ng table					
							Aı	mount	
c	Beginning balance					1c			
d	Additions during the year					1d	+		
e	Distributions during the year					1e	_		
f	Ending balance					1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					☐ Yes	Г No
ь	If "Yes," explain the arrangement in Part XI				-				
Pa	rt V Endowment Funds. Complete	if the organization (a)Current year		ered "Ye or year	s" to Form b (c)Two year		art IV, line 10. Three years back		years back
1a	Beginning of year balance	33,798,367		31,319,598		65,273	32,446,228		27,441,041
ь	Contributions	1,164,210		164,210					
c	Net investment earnings, gains, and losses								
الم		4,610,933		3,716,123	-1,2	90,611	3,177,093		7,045,258
d	Grants or scholarships Other expenditures for facilities							 	
е	and programs	1,468,711		1,401,564	1,4	55,064	1,558,048		2,040,071
f	Administrative expenses								
g	End of year balance	38,104,799		33,798,367	31,3	19,598	34,065,273		32,446,228
2	Provide the estimated percentage of the cur	rent year end balance	e (lıne	1g, colum	nn (a)) held a	s			
а	Board designated or quasi-endowment ►	27 000 %							
b	Permanent endowment ► 6 000 %								
c	Temporarily restricted endowment ► 67	000 %							
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%							
3a	Are there endowment funds not in the posse	ssion of the organizat	tıon th	at are hel	d and admını	stered fo	r the		
	organization by (i) unrelated organizations						3a	(i) Yes	
	(ii) related organizations		٠					(ii) 103	No
ь	If "Yes" to 3a(II), are the related organization		on Sc	hedule R?				3b	
4	Describe in Part XIII the intended uses of the	ne organızatıon's end	owmer	nt funds					
Par	t VI Land, Buildings, and Equipme		ne org	janizatio	n answered	l 'Yes' to	Form 990, P	art IV, I	line
	11a. See Form 990, Part X, line Description of property	10.		(a) Cost or basıs (ınves		st or other s (other)	(c) Accumulated depreciation	d (d) B	Book value
1 2	Land		+			12 000 000		+-	12 000 000
	Buildings		_			12,000,000 58,986,351			12,000,000 31,469,956
	Leasehold improvements		`.			20,200,22	27,310,3	,,,	51,409,930
	Equipment		: H			6,010,023	3 4,407,93	35	1,602,088
	Other		.			81,649,221			42,377,705
	I. Add lines 1a through 1e (Column (d) must e	equal Form 990, Part X,	colum	n (B), line					87,449,749
		<u> </u>			· · · · · · · · · · · · · · · · · · ·		Schedule	_	990) 2013

See Form 990, Part X, line 12.		answered Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other (A) BENEFICIAL INTEREST IN PERPETUAL TRUSTS	13,706,761	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		answared West to Form 000. Bort IV, line 11e
Part VIII Investments—Program Related. Cor See Form 990, Part X, line 13.	npiete if the organization	answered Yes to Form 990, Part IV, line IIC.
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		Cost of end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. Complete if the organization	answered 'Yes' to Form 990	, Part IV, line 11d See Form 990, Part X, line 15
(a) Descrip	tion	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15. Part X Other Liabilities. Complete if the organ		
Form 990, Part X, line 25.		From 950, Fait IV, line Tie of Til. See
1 (a) Description of liability	(b) Book value	
Federal income taxes		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶		e organization's financial statements that

Sche	dule D (Form 990) 2013		Page 4
Pai	the organization answered 'Yes' to Form 990, Part IV, line 12a.	er Retu	rn Complete ıf
1	Total revenue, gains, and other support per audited financial statements	1	40,488,781
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
е	Add lines 2a through 2d	2e	4,872,731
3	Subtract line 2e from line 1	3	35,616,050
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)		
С	Add lines 4a and 4b	4c	C
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	35,616,050
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per Ret	t urn. Complete
1	Total expenses and losses per audited financial statements	1	29,334,792
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII) 2d 281,930	1	
e	Add lines 2a through 2d	2e	301,702
3	Subtract line 2e from line 1	3	29,033,090
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
		1	
b	Other (Describe in Part XIII)............. 4b		
b c	Add lines 4a and 4b	4c	C

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional

Return Reference	Explanation
PART III, LINE 1A	COLLECTION ASSETS OF THE INSTITUTE HAVE NOT BEEN CAPITALIZED NOR RECOGNIZED COLLECTION ITEMS ARE HELD AS HISTORICAL TREASURES AND ARE UNDER THE STEWARDSHIP OF THE INSTITUTE ACTING THROUGH ITS PRESIDENT AND SENIOR CURATOR
PART V, LINE 4	THE ENDOWMENT FUNDS SUPPORT A VARIETY OF THE FRANKLIN INSTITUTE'S ACTIVITIES BASED UPON ORIGINAL DONOR INTENT ACTIVITIES SUPPORTED INCLUDE THE FOLLOWING AWARDS PROGRAM, LIBRARY, CURATORIAL AND COLLECTIONS, MUSEUM PROGRAMS, SUBSIDIZED ADMISSION TO THE SCIENCE MUSEUM AND GENERAL OPERATIONS
PART X, LINE 2	MANAGEMENT HAS REVIEWED THE TAX POSITIONS FOR EACH OF THE OPEN TAX YEARS (2010-2012) OR EXPECTED TO BE TAKEN IN THE INSTITUTE'S 2013 TAX RETURN AND HAS CONCLUDED THAT THERE ARE NO SIGNIFICANT UNCERTAIN TAX POSITIONS THAT WOULD REQUIRE RECOGNITION IN THE FINANCIAL STATEMENTS
PART XI, LINE 2D - OTHER ADJUSTMENTS	FUNDRAISING EVENTS DIRECT EXPENSES 281,930
PART XII, LINE 2D - OTHER ADJUSTMENTS	FUNDRAISING EVENTS DIRECT EXPENSES 281,930
PART III, LINE 4	FOOTNOTE TEXT RE COLLECTION ASSETS - COLLECTION ASSETS OF THE INSTITUTE HAVE NOT BEEN CAPITALIZED NOR RECOGNIZED COLLECTION ITEMS ARE HELD AS HISTORICAL TREASURES AND ARE UNDER THE STEWARDSHIP OF THE INSTITUTE ACTING THROUGH ITS PRESIDENT AND SENIOR CURATOR DESCRIPTION OF COLLECTION OF ASSETS THE HISTORICAL AND INTERPRETIVE COLLECTIONS OF THE FRANKLIN INSTITUTE ARE ORGANIZED INTO THREE TYPES OF HOLDINGS MUSEUM, ARCHIVES AND LIBRARY THEY EACH PLAY AN INSTRUMENTAL ROLE IN EDUCATIONAL AND PUBLIC PROGRAMMING THROUGH PERMANENT AND TEMPORARY GALLERY EXHIBITIONS, DEVELOPMENT INITIATIVES, OUTREACH, MARKETING, AND PROMOTIONAL ACTIVITIES, AND INTERNETBASED PRESENTATIONS

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE F (Form 990)

Department of the Treasury

Name of the organization

FRANKLIN INSTITUTE

Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493307005494

Employer identification number

23-1370501

2013

Open to Public **Inspection**

Part I General Information "Yes" to Form 990, Pa			he United States. C	omplete if the organiza	ation answered
1 For grantmakers. Does the of other assistance, the grante to award the grants or assist	es' eligibility fo	r the grants o	r assistance, and the	selection criteria used	d ✓ Yes ┌ No
For grantmakers. Describe in assistance outside the Unite		ganızatıon's p	rocedures for monitor	ing the use of its grants	s and other
3 Activites per Region (The follow	wing Part I, line 3	3 table can be d	uplicated if additional sp	ace is needed)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) MIDDLE EAST AND NORTH AFRICA - ALGERIA, BAHRAIN, DJIBOUTI, EGYPT,	0	12	PROGRAM SERVICES	DEVELOPMENT OF STEM SCHOOL IN EGYPT	207,893
(2) EAST ASIA AND THE PACIFIC	0	0	FUNDRAISING, PROGRAM SERVICES	2013 BOWER AWARD FOR LAUREATE DR KENICHI IGA OF JAPAN	250,000
(3)					
(4)					
(5)					
3a Sub-total	0	12			457,893
b Total from continuation sheets to Part I	0	0			0
c Totals (add lines 3a and 3b)	0	12			457,893

Pa						ited States. Compl duplicated if additior			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(:	1)								
(:	2)								
(:	3)								
(4	4)								
2						ies by the foreign co (c)(3) equivalency l			
3	Enter total nur	nber of other or	ganizations or ent	rities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.										
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)			
(1) BOWER AWARD CASH PRIZE TO LAUREATE		1	250,000	CHECK						
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										
(17)										
(18)										
	<u> </u>									

Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	ি	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	দ	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	ত	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	~	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	া	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	্ব	Νo

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 2	THE FRANKLIN INSTITUTE AWARDS ONE INDIVIDUAL WITH THE BOWER AWARD AND PRIZE FOR ACHIEVEMEN T IN SCIENCE EACH YEAR THE AWARD WINNER IS CHOSEN BY THE COMMITTEE ON SCIENCE AND ARTS, F OLLOWING A FORMAL NOMINATION AND DELIBERATION PERIOD THE PRIZE MONEY AWARDED IS NOT A GRA NT, SO MONITORING OF USE OF FUNDS IS NOT REQUIRED OR APPROPRIATE

DLN: 93493307005494

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Supplemental Information Regarding

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the	e organızatıor
RANKLIN	INSTITUTE

terral Neverlae Service		Information about Schedu	le G (Form 9	ww.irs.go	ov/form990.	Inspection			
	ne of the organization NKLIN INSTITUTE							Employer iden	tification number
								23-1370501	
Pa		Activities. Complete filers are not required					o Forn	n 990, Part IV,	line 17.
L	Indicate whether the	organızatıon raısed funds tl	hrough ar	ny of the 1	follo	wing activities Che	ck all t	hat apply	
а	Mail solicitations			e	~	Solicitation of non	-goveri	nment grants	
b	✓ Internet and ema	ıl solıcıtatıons		f	~	Solicitation of gov	ernmen	t grants	
c	▼ Phone solicitation	ns		g	~	Special fundraisin	g event	s	
d	✓ In-person solicita	ations							
2a b	or key employees list If "Yes," list the ten h	nave a written or oral agree ed in Form 990, Part VII) o nighest paid individuals or e least \$5,000 by the orgar	or entity i entities (f	in connec	tion	with professional f	undraıs	ing services?	V Yes
((i) Name and address of individual or entity (fundraiser)	of (ii) Activity	fundrais custo cont	Did ser have ody or rol of outions?	(iv	/) Gross receipts from activity	(or	mount paid to retained by) aiser listed in col (i)	(vi) A mount paid to (or retained by) organization
			Yes	No					
1	LYNN M IERARDI 5 FOREST ROAD WAYNE, PA 19087	PLANNED GIVING CONSULTANT		No		0		8,825	-8,825
2	MAE DANILLER & CC	PLANNED GIVING CONSULTANT							

				acions			
			Yes	No			
1	LYNN M IERARDI 5 FOREST ROAD WAYNE, PA 19087	PLANNED GIVING CONSULTANT		No	0	8,825	-8,825
2	MAE DANILLER & CO 3724 JEFFERSON ST SUITE 302 AUSTIN, TX 78731	PLANNED GIVING CONSULTANT		No	0	60,547	-60,547
3	,						
4							
5							
6							
7							
8							
9							
10							
Tota	1			.		69,372	-69,372

3	List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt fro
	registration or licensing

Pa	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contribut						
			(a) Event #1 FRANKLIN AWARDS	(b) Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))			
Ф			(event type)	(event type)	(total number)				
Reveilue	1	Gross receipts	798,732	2		798,732			
	2	Less Contributions	647,370			647,370			
_	3	Gross income (line 1 minus line 2)	151,362	2		151,362			
	4	Cash prizes							
မှာ	5	Noncash prizes							
Expenses	6	Rent/facility costs							
	7	Food and beverages .	156,399	9		156,399			
Direct	8	Entertainment							
ā	9	Other direct expenses .	125,531	ı		125,531			
	10	Direct expense summary Add lir	nes 4 through 9 ın columr	n (d)		(281,930)			
	11	Net income summary Subtract li	ne 10 from line 3, columr	n (d)		-130,568			
Par	t III	Gaming. Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than			
Revenue	1	Gross revenue	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))			
		Cash prizes							
Expenses		Non-cash prizes							
	4	Rent/facility costs							
Direct	5	Other direct expenses							
	6	Volunteer labor	┌ Yes %	Г Yes%_ Г Nо	┌ Yes				
	7	7 Direct expense summary Add lines 2 through 5 in column (d)							
	8	Net gaming income summary Sub-	tract line 7 from line 1, co	olumn (d)					
9	Enter the state(s) in which the organization operates gaming activities								
a b	Is the organization licensed to operate gaming activities in each of these states?								
10a b	· · 「Yes 「No								

		1
Does	s the organization operate gaming activit	ties with nonmembers?
12	Is the organization a grantor, beneficia	ry or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming	g?
13	Indicate the percentage of gaming acti	vity operated in
а	The organization's facility	
b	An outside facility	
14	Enter the name and address of the pers	son who prepares the organization's gaming/special events books and records
	_	
	Name 🟲	
	Address ►	
15a	Does the organization have a contract	with a third party from whom the organization receives gaming
	revenue?	
b	If "Yes," enter the amount of gaming re	evenue received by the organization 🟲 \$ and the
	amount of gaming revenue retained by	the third party 🕨 \$
C	If "Yes," enter name and address of the	e third party
	Name ▶	
	Address ▶	
16	Gaming manager information	
	Name ▶	
	Gaming manager compensation 🟲 \$	
	_	
	Description of services provided	
	Director/officer	Employee Independent contractor
17	Mandatory distributions	Employee I Independent contractor
1/ a	•	e law to make charitable distributions from the gaming proceeds to
u	· ·	· · · · · · · · · · · · · · · · · · ·
Ь	• •	red under state law distributed to other exempt organizations or spent
,	in the organization's own exempt activ	· · · · · · · · · · · · · · · · · · ·
Pai		on. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and
	Part III, lines 9, 9b, 10b, 15	b, 15c, 16, and 17b, as applicable. Also complete this part to provide any
	additional information (see	instructions).
	Return Reference	Explanation

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DLN: 93493307005494

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization FRANKLIN INSTITUTE

Employer identification number

23-1370501

Pa	rt I Questions Regarding Compensatio	n	<u> </u>			
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement or provision of all of the expenses de			1b	Yes	
2	Did the organization require substantiation prior to i directors, trustees, officers, including the CEO/Exec				V	
	uncetors, trustees, officers, filefading the GEO/Exec	cutive D	intector, regarding the reems effected in fine 14.	2	Yes	
3	Indicate which, if any, of the following the filing orga organization's CEO/Executive Director Check all the used by a related organization to establish compens	nat appl				
	Compensation committee	굣	Written employment contract			
	☐ Independent compensation consultant	ᅜ	Compensation survey or study			
	Form 990 of other organizations	⊽	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	nt?	4a	Yes	
b	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	ıst com	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A compensation contingent on the revenues of					
а	The organization?			 5a		No
	Any related organization?			5b		No
_	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A compensation contingent on the net earnings of	, lıne 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," of			7		Νo
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 $4958-6(c)$?	e rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	FW-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
(1)DENNIS M WINT PHD PRESIDENT & CEO	(i) (ii)	360,748 0	191,611 0	13,322 0	30,266 0	24,095 0	620,042 0	0
(2)LARRY DUBINSKI COO	(i) (ii)	215,825 0	44,493 0	0	14,430 0	22,338 0	297,086 0	0
(3)FREDERIC MNBERTLEYPHD SVP SCIENCE	(i) (ii)	161,676 0	16,082 0	0	9,705 0	18,073 0	205,536 0	0
(4)TROY COLLINS SVP PROGRAMS&MARKETING	(i) (ii)	188,806 0	33,039	0	11,281	15,027 0	248,153 0	0
(5)RICHARD D RABENA VP OPS&CAPITAL PROJECTS	(i) (ii)	144,470	15,061 0	0	12,313	21,026	192,870	0
(6)REID O STYLES VP HUMAN RESOURCES	(i) (ii)	141,857 0	14,922 0	0	14,622	8,846 0	180,247 0	0
(7)MARISA WIGGLESWORTH VP DEVELOPMENT	(i) (ii)	146,766 0	10,000	0	8,803 0	17,202 0	182,771 0	0
(8)KATHRYN GIORGIANNI DIRIT SERVICES	(i) (ii)	127,004 0	1,700 0	0	8,193 0	15,180 0	152,077 0	0

Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
,	DURING 2013, THE FRANKLIN INSTITUTE PROVIDED MEMBERSHIP IN THE UNION LEAGUE OF PHILADELPHIA, THE PHILADELPHIA CLUB AND THE CORINTHIAN YACHT CLUB FOR THE PRESIDENT AND CEO

Schedule J (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

DLN: 93493307005494

Open to Public

OMB No 1545-0047

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

> explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

(Form 990)

Inspection Employer identification number

	ANKLIN INSTITUTE									-13705		cion nun	ilbei	
P	art I Bond Issues								123	15,05				
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) Descript	ion of purpose	(g) De	feased	beha	On alf of uer		Pool ncing
									Yes	No	Yes	No	Yes	No
A	PHILADELPHIA AUTHORITY FOR INDUSTRIAL DEVELOPMENT	23-2237287		09-30-2013	11,0		FUNDING FOR PROJECTS	CAPITAL		x		x		Х
В	PHILADELPHIA AUTHORITY FOR INDUSTRIAL DEVELOPMENT	23-2237287	717818QG8	03-22-2006	14,0	95,000	REFINANCE D FOR PRIOR CA PROJECTS	EBT, FUNDING APITAL		х		х		Х
Pa	art III Proceeds													
						4		В		С			D	
1	A mount of bonds retired					6,508,6	642							
	A mount of bonds legally defeas	sed ————————————————————————————————————												
3	Total proceeds of issue	.				11,000,0	000	14,265,843						
4	Gross proceeds in reserve fund													
5	Capitalized interest from proce													
6	Proceeds in refunding escrows													
7	Issuance costs from proceeds					28,1		28,190						
8	Credit enhancement from proce					5,3	558	5,358						
9	Working capital expenditures fr	·												
10	Capital expenditures from proc Other spent proceeds	.eeas				2,261,8	354							
11	·													
12	O ther unspent proceeds Year of substantial completion													
13	Teal of Substantial Completion					14		990	V	1	1	V	1	NI-
14	Were the bonds issued as part	of a current refundu	na issiie?		Yes	No X	Yes	No X	Yes	T N	lo	Yes	_	No
14	Were the bonds issued as part					-	 	 ^ 		+			-	
15	·		unig issue			Х	X	+						
16	Has the final allocation of proce					Х	X	-						
17	Does the organization maintain allocation of proceeds?	n adequate books an	id records to suppo	rt the final		х	X							
Pa	rt IIII Private Business Us	se												
						A		В		<u>C</u>			D	
					Yes	No	Yes	No	Yes	N	0	Yes		No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Part III Private Business Use (Continued)

161	Private Business Use (Continued)								
			A	E	3	С		Г	D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х		×				
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test?		Х	Х					
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		Х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		Х					
Pai	t IV Arbitrage		-			-			_

Part IV Arbitrage

				_		•			
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х	Х					
2	If "No" to line 1, did the following apply?			•					
а	Rebate not due yet?	Х							
ь	Exception to rebate?		Х						
С	No rebate due?		Х						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	Х		Х					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X	Х					
b	Name of provider	BANKOFAM	ERICA	BANKOFAM	ERICA				
С	Term of hedge	20 00000	0000000	20 00000	0000000				
d	Was the hedge superintegrated?		Х		Х				
е	Was the hedge terminated?		Х		Х				
							Scl	hedule K (Forn	n 990) 2013

Pa	rt IV Arbitrage (Continued)						•	•	,
	<u> </u>	Α	1	В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		Х				
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х		Х				
7	Has the organization established written procedures to monitor the requirements of section 148?	х		×					
Pa	rt V Procedures To Undertake Corrective Action								
		Α	\	В	1	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified	,							

Χ

Part VI	Supplemental Inform	nation. Provide additional information for responses to questions on Schedule K (see instructions).

Χ

Return Reference

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Explanation

Schedule K (Form 990) 2013

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DLN: 93493307005494

OMB No 1545-0047

SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form

990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	e of the organization KLIN INSTITUTE				Employer identificat	ion nu	mber	
LIVAN	KEN INSTITUTE				23-1370501			
Pa	rt I Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	etermı	_	its
1	Art—Works of art							
2	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
5	Clothing and household							
6	goods							
7								
_	Intellectual property							
9	Securities—Publicly traded .	X	26	3 777 046	MARKET VALUE			
_	Securities—Closely held stock .		20	3,777,940	MARKET VALUE			
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—O ther							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	O ther ► ()							
26	O ther ►()							
27	O ther ▶()							
28	O ther ▶ ()				<u> </u>			
29	Number of Forms 8283 received for which the organization comple				29			
	5				4.1		Yes	No
30a	During the year, did the organiza							
	it must hold for at least three ye				ired to be used			
	for exempt purposes for the enti					30a		No
b	If "Yes," describe the arrangem	ent in Part :	II					
31	Does the organization have a gif					31	Yes	<u> </u>
32a	Does the organization hire or us contributions?	e third part	=	to solicit, process, or sell	noncash · · · ·	32a	Yes	
b	If "Yes," describe in Part II							
	If the organization did not report	t an amount	t in column (c) for a type of	property for which column	(a) is checked,			l

describe in Part II

	nether the organization is reporting in Part I, column (b), the number of contributions, the ceived, or a combination of both. Also complete this part for any additional information.					
Return Reference	Explanation					
	WITH TWO EXCEPTIONS IN 2013, THE FRANKLIN INSTITUTE UTILIZES A BROKER TO IMMEDIATELY SELL ANY GIFTS OF SECURITIES UPON RECEIPT OF THE GIFT THE TWO EXCEPTIONS IN 2013 WERE MADE FOR GIFTS OF 170,000 AND 150,419 SHARES OF AMREP STOCK, THAT WERE RECEIVED ON APRIL 8, 2013 AND SEPTEMBER 11, 2013 THE BLOCKS OF STOCK WERE SOLD THROUGH JUNE 3, 2013 AND OCTOBER 16, 2013					

Schedule M (Form 990) (2013)

DLN: 93493307005494

Inspection

OMB No 1545-0047

SCHEDULE 0 (Form 990 or 990-EZ)

Name of the organization FRANKLIN INSTITUTE

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990. Employer identification number

23-1370501

Deture Defenses	Information
Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	
FORM 990, PART VI, SECTION B, LINE	THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES REVIEWS THE DRAFT FORM 990, AND APPROVES THE
''	FORM 990 PRIOR TO IT BEING FILED WITH THE IRS A COMPLETE COPY OF FORM 990 IS PROVIDED TO
	THE BOARD PRIOR TO FILING WITH THE IRS
FORM 990, PART VI, SECTION B, LINE	THE FRANKLIN INSTITUTE BOARD MEMBERS AND SENIOR MANAGEMENT STAFF COMPLETE AN ANNUAL CONFLI
	CT OF INTEREST QUESTIONNAIRE AND DISCLOSURE FORM, WHICH INCLUDES ACKNOWLEDGING RECEIPT OF,
	AND FAMILIARITY WITH, THE INSTITUTE'S CODE OF CONDUCT AND ETHICS POLICY IN ADDITION, ALEMPLOYEES RECEIVE THE CODE OF CONDUCT AND ETHICS POLICY APPROVED BY THE BOARD OF TRUSTEES
FORM 990, PART VI, SECTION B, LINE	KEY EMPLOYEES AND OFFICERS OF THE FRANKLIN INSTITUTE IN 2013 INCLUDED THE FOLLOWING
15	INDIVI DUALS DENNIS WINT, PRESIDENT AND CEO LARRY DUBINSKI, COO TROY COLLINS, SENIOR VICE
	PRESID ENT OF PROGRAMS, MARKETING AND BUSINESS DEVELOPMENT FREDERIC BERTLEY, SENIOR VICE
	PRESIDEN T FOR SCIENCE RICHARD RABENA, VICE PRESIDENT OF OPERATIONS AND CAPITAL PROJECTS
	STEVEN SNY DER, VICE PRESIDENT OF EXHIBITS AND PROGRAM DEVELOPMENT REID STYLES, VICE PRESIDENT OF HUM
	AN RESOURCES MARISA WIGGLESWORTH, VICE PRESIDENT FOR DEVELOPMENT SIOBHAN KEEFE, VICE PRESI
	DENT OF FINANCE & TREASURER THE PROCESS THE FRANKLIN INSTITUTE USES TO ESTABLISH COMPENSAT
	ION FOR OFFICERS AND KEY EMPLOYEES INCLUDES A COMPLETE REVIEW OF EXECUTIVE COMPENSATION LE
	VELS BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES OF THE FRANKLIN INSTITUTE. THE
	REVIEW IS BASED ON A MARKET ANALYSIS PREPARED BY THE HAY GROUP USING PUBLISHED COMPENSATI
	ON SURVEYS FOR BOTH NOT-FOR-PROFIT AND FOR-PROFIT ORGANIZATIONS COMPARABLE IN SIZE TO THE
	FRANKLIN INSTITUTE COMPENSATION DECISIONS ARE MADE ON TWO LEVELS RECOMMENDATION ARE MAD
	E BY THE PRESIDENT AND CEO TO THE COMPENSATION COMMITTEE FOR APPROVAL OF ACTIONS REGARDING
	THE COMPENSATION OF SENIOR VICE PRESIDENTS AND VICE PRESIDENTS THE COMPENSATION COMMITTE
	E DEVELOPS RECOMMENDATIONS FOR THE PRESIDENT AND CEO'S COMPENSATION AND REFERS ITS RECOMME
	NDATIONS TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES FOR APPROVAL THIS PROCESS WA
	S USED TO REVIEW THE COMPENSATION LEVELS OF ALL OF ITS EXECUTIVES LISTED ABOVE AND TO SUBS
	TANTIATE COMPENSATION ACTIONS IN 2013
FORM 990, PART VI, SECTION C, LINE 19	THE FRANKLIN INSTITUTE'S FORM 990 IS POSTED ANNUALLY ON GUIDESTAR ORG THE FRANKLIN INSTIT
	UTE PUBLISHES AN ANNUAL REPORT, WHICH INCLUDES THE AUDITED STATEMENT OF OPERATIONS AND CHA
	NGES IN NET ASSETS AND THE AUDITED STATEMENT OF FINANCIAL POSITION
FORM 990, PART XI, LINE 9	NET UNREALIZED GAIN ON INTEREST RATE SWAP 1,062,228 NET ACTUARIAL GAIN ON DEFINED BENEFIT RETIREMENT PLAN 1,811,352 IN-KIND DIFFERENCE 34,000
FORM 990, PART XI, LINE 2C	THE ORGANIZATION HAS A SEPARATE AUDIT COMMITTEE THAT ASSUMES RESPONSIBILITY FOR
	THE OVERSI GHT OF THE AUDIT THERE HAS BEEN NO CHANGE FROM THE PRIOR YEAR

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493307005494

2013

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2013

Employer identification number

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Name of the organization

ANKLIN INSTITUTE				23-137050	1		
art I Identification of Disregarded Entities Comp	lete if the organization	answered "Yes" or	n Form 990, Part	IV, line 33.			
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income Ei	(e) nd-of-year assets	(f) Direct controlling entity		
or more related tax-exempt organizations during	nizations Complete ıf t ı the tax year.	he organization ar	าswered "Yes" oı	n Form 990, Par	t IV, line 34 because it l	nad on	e
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sectio	n Public charity sta (if section 501(c)		Section (13) co ent	512(b
NA PARTOL PECCARCIL FOLINDATION	INVESTS FLINDS TO	DA DA	F01/(C)/(2)	500(4)(2)	THE EDANIZIN INCTTHE	Yes	No
) BARTOL RESEARCH FOUNDATION O THE FRANKLIN INSTITUTE 222 N 20	INVESTS FUNDS TO SUPPORT BARTOL RESEARCH INSTITUTE AT THE UNIV OF DELAWARE	PA	501(C)(3)	509(A)(3)	THE FRANKLIN INSTITUTE	Yes	
HILADELPHIA, PA 19103 3-2482657						<u> </u>	
						<u> </u>	
						1	

Cat No 50135Y

(a) Name, address, and EIN of related organization		(b) Primary activit	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets		prtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging ener?	(k) Percentag ownersh
					J14)			Yes	No	1	Yes	No	
V Identification of Related Org								swere	d "Yes	" on Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controllin entity	(e) Type of entit (C corp, S corp, or trust)	y Share of to	total Share	(g) e of end -year ssets		(h) ercentage ownership	Section (b) cont	i) on 512 (13) rolled tity?	!
						<u> </u>			_		Yes		No
									_				+

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule									
1 D	Ouring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		No					
b	Gift, grant, or capital contribution to related organization(s)	1b		No					
С	Gift, grant, or capital contribution from related organization(s)	1 c		No					
d	Loans or loan guarantees to or for related organization(s)	1d		No					
е	Loans or loan guarantees by related organization(s)	1 e		No					
f	Dividends from related organization(s)	1f		No					
		1g		No					
	Purchase of assets from related organization(s)	1h		No					
i	Exchange of assets with related organization(s)	1i		No					
j Lease of facilities, equipment, or other assets to related organization(s)									
_		41		<u> </u>					
	Lease of facilities, equipment, or other assets from related organization(s)	1k 1l		No					
	Performance of services or membership or fundraising solicitations for related organization(s)			No					
	n Performance of services or membership or fundraising solicitations by related organization(s)	1m		No					
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No					
0	Sharing of paid employees with related organization(s)	10		No					
D	Reimbursement paid to related organization(s) for expenses	1p		No					
-	Reimbursement paid by related organization(s) for expenses	1q	Yes						
ч	Nemibal senienc para by relaced organization(s) for expenses	-							
r	O ther transfer of cash or property to related organization(s)	1r		No					
s	Other transfer of cash or property from related organization(s)	1s		No					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction three	esholds							
	(a) (b) (c) Name of related organization (b) Transaction Amount involved Method of determination type (a-s)	(d) nining amount	ınvolved	I					

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships														
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) janizations? (f) Share of total income		(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V?UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No		
]		
												\Box		
	•													

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

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