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Form **990**
 Department of the Treasury
 Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
 Do not enter Social Security numbers on this form as it may be made public. By law, the IRS generally cannot redact the information on the form.
 Information about Form 990 and its instructions is at www.irs.gov/form990

OMB No 1545-0047
2013
Open to Public Inspection

A For the 2013 calendar year, or tax year beginning 01-01-2013, 2013, and ending 12-31-2013

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization THE NEWARK MUSEUM ASSOCIATION		D Employer identification number 22-1487275
	Doing Business As		E Telephone number (973) 596-6550
	Number and street (or P O box if mail is not delivered to street address) Room/suite 49 WASHINGTON STREET		
	City or town, state or province, country, and ZIP or foreign postal code NEWARK, NJ 07102		G Gross receipts \$ 42,207,911
F Name and address of principal officer MEME OMOGBAI 49 WASHINGTON STREET NEWARK, NJ 07102		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) H(c) Group exemption number	
I Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: WWW NEWARKMUSEUM ORG			
K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other		L Year of formation 1909	M State of legal domicile NJ

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities THE NEWARK MUSEUM OPERATES FOR THE BENEFIT OF THE PUBLIC AS A MUSEUM OF SERVICE		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	50
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	49
	5 Total number of individuals employed in calendar year 2013 (Part V, line 2a)	5	279
	6 Total number of volunteers (estimate if necessary)	6	363
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0	
b Net unrelated business taxable income from Form 990-T, line 34	7b	0	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	10,749,109	11,473,876
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	536,234	506,795
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,471,683	3,200,111
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	467,585	493,611
		16,224,611	15,674,393
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0	0
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	9,827,357	8,330,459
	16a Professional fundraising fees (Part IX, column (A), line 11e)	219,857	0
	b Total fundraising expenses (Part IX, column (D), line 25) <u>3,265,924</u>		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	8,253,292	6,556,014
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	18,300,506	14,886,473	
19 Revenue less expenses Subtract line 18 from line 12	-2,075,895	787,920	
Net Assets or Fund Balances		Beginning of Current Year	End of Year
	20 Total assets (Part X, line 16)	69,286,207	73,505,220
	21 Total liabilities (Part X, line 26)	1,763,010	439,597
22 Net assets or fund balances Subtract line 21 from line 20	67,523,197	73,065,623	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	***** Signature of officer	2014-05-09 Date			
	MEME OMOGBAI ASST TREASURER & COO Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name GARRETT M HIGGINS	Preparer's signature	Date 2014-05-09	Check <input type="checkbox"/> if self-employed	PTIN P00543209
	Firm's name O'CONNOR DAVIES LLP			Firm's EIN 27-1728945	
	Firm's address 665 FIFTH AVENUE NEW YORK, NY 10022			Phone no (212) 286-2600	
May the IRS discuss this return with the preparer shown above? (see instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No					

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission

SINCE ITS FOUNDING IN 1909 BY PIONEERING MUSEOLOGIST JOHN COTTON DANA, THE NEWARK MUSEUM HAS EMBRACED THE RICHNESS OF WORLD CULTURES AND HAS MADE EDUCATION, ACCESS AND CIVIC SERVICE CENTRAL TO ITS MISSION
CONTINUED ON SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No
If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No
If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 4,028,497 including grants of \$) (Revenue \$)
EXHIBITIONS DURING 2013, THE NEWARK MUSEUM DESIGNED AND INSTALLED 10 PROJECTS THAT ENCOMPASSED APPROXIMATELY 13,650 SQUARE FEET OF INTERIOR GALLERY SPACE (NOT INCLUDING OBJECT ROTATIONS IN PERMANENT GALLERIES) THIS SCOPE WAS VERY AMBITIOUS GIVEN THAT IT WAS ACHIEVED AFTER A 20% REDUCTION FROM THE 2012 BUDGET REGARDLESS OF THE CONTINUING FISCAL DIFFICULTIES, AND INSTITUTION-WIDE STAFF REDUCTIONS, 2013 WAS A YEAR THAT SAW THE MUSEUM CONTINUE TO MOUNT COMPLEX, HIGH-QUALITY EXHIBITIONS-INCLUDING BOTH TRAVELING LOAN SHOWS (THE SMITHSONIAN'S AFRICAN COSMOS STELLAR ARTS) AND SELF-ORGANIZED EXHIBITIONS THAT HIGHLIGHTED OUR STUNNING COLLECTIONS (MING TO MODERN, THE ART OF TRANSLATION, CITY OF SILVER & GOLD, ETC) ALL MAJOR PROJECTS WERE--IN THE FACE OF SOME CHALLENGING DEADLINES-COMPLETED ON TIME, ON OR BELOW BUDGET AND ACCOMPLISHED WITH PROFESSIONALISM, STYLE AND THOUGHTFUL WORK PROGRAMMATIC DETAILS THE MUSEUM STAFF COLLABORATED EXTENSIVELY INTERDEPARTMENTALLY (CURATORIAL, REGISTRARS, EDUCATION, FACILITIES, IT, ETC) AND APPLY ITS DIVERSE SKILLS CREATIVITY IN SUPPORT THE MUSEUM'S MISSION BY DESIGNING AND INSTALLING EXHIBITIONS THAT -DRAMATICALLY SHOWCASED AN ART & SCIENCE SURVEY OF AFRICAN COSMOLOGY STRETCHING OVER THREE MILLENNIA FROM ANCIENT EGYPT THROUGH TO MULTIMEDIA CONTEMPORARY ART INSTALLATIONS (AFRICAN COSMOS)- EXAMINED AND DECODED HOW TRADITIONAL VISUAL SYMBOLIC LANGUAGES TRANSITIONED IN AFRICAN ART THROUGH A TIME OF SOCIAL UPEHAVAL (THE ART OF TRANSLATION MODERN AND CONTEMPORARY ART)-REVEALED COLLECTION OBJECTS OF ASTOUNDING QUALITY-MANY OF WHICH HAD NEVER BEFORE DISPLAYED DUE TO THEIR FRAGILITY (ANCIENT SCROLLS) AND SCALE (9' HIGH CERAMIC FU DOGS (MING TO MODERN) -REACHED OUT TO A NON-TRADITIONAL MUSEUM AUDIENCE BY USING THE VINCE LOMBARDI TROPHY AS A CENTERPIECE STAGED TO ALTERNATE BETWEEN PERIODS OF AESTHETIC CONTEMPLATION AND MORE ACTIVE CONTEXTUAL VIDEO CLIPS (CITY OF SILVER & GOLD)-UTILIZED SPACE CREATIVELY TO HIGHLIGHT ADVANCING TECHNOLOGY (NANO SCIENCE OF THE VERY SMALL - A 400 SQ FT EXHIBIT ON LOAN FROM THE NANOTECHNOLOGY INFORMAL SCIENCE EDUCATION NETWORK)

4b (Code) (Expenses \$ 3,074,292 including grants of \$) (Revenue \$)
REGISTRAR & CURATORIAL IN 2013, THE REGISTRAR, IN CONJUNCTION WITH THE CURATORIAL STAFF, AT THE NEWARK MUSEUM SPEARHEADED FOUR ON-GOING PROJECTS, JOINTLY FUNDED WITH THE INSTITUTE OF LIBRARY AND MUSEUM SERVICES TO PRESERVE THE COLLECTION OF THE NEWARK MUSEUM, AS WELL AS MAKE IT MORE READILY ACCESSIBLE TO THE PUBLIC THE MUSEUM'S COLLECTION OF JEWELRY, AFRICAN ART AND SCIENTIFIC ARTIFACTS (BOTANICALS, SHELLS, BIRD'S EGGS, ETC) HAS UNDERGONE CATALOGING IN 2013, WHICH NEW OPTIMAL ENVIRONMENTS CREATED FOR BOTH THE JEWELRY AND AFRICAN COLLECTIONS ADDITIONALLY, THE PIECES FROM THE AFRICAN ART COLLECTION ARE CURRENTLY BEING PROFESSIONALLY DIGITALLY PHOTOGRAPHED TO CREATE A DIGITAL CATALOGUE FOR INCREASED ACCESSIBILITY TO THE COLLECTION THIS TIRELESS WORK BY THE REGISTRAR HAS ENSURED THE PRESERVATION AND ACCESSIBILITY OF THIS IMPORTANT INTERNATIONAL COLLECTION OF AFRICAN ART THESE HIGHLIGHTED PROJECTS ARE IN ADDITION TO THE ONGOING CARE AND CONSERVATION OF THE MUSEUM'S PERMANENT COLLECTIONS IN 2013, 160 OBJECTS UNDERWENT CONSERVATION EFFORTS, 720 OBJECTS WERE ADDED TO THE MUSEUM'S ONLINE SEARCHABLE DATABASE AND 101 OBJECTS WERE ACCESSIONED INTO THE PERMANENT COLLECTION IN 2013, THE REGISTRAR AND CURATORIAL STAFF JOINTLY WORKED TOWARD PHOTOGRAPHING, DOCUMENTING AND CLEARING COPYRIGHTS FOR VARIOUS FUTURE PUBLICATIONS INCLUDING OBJECTS FROM THE MUSEUM'S AMERICAN, CHINESE, KOREAN AND AFRICAN COLLECTIONS THE WORK FOR THESE PUBLICATIONS WAS IN ADDITION TO EXTERNAL SCHOLAR REVIEW SESSIONS OF REQUESTED WORKS, TOTALING 1,395 OBJECTS THE CURATORIAL DEPARTMENT, IN CONJUNCTION WITH THE RESEARCH LIBRARY AND EXHIBITIONS DEPARTMENT PUT TOGETHER AN EXHIBITION THAT WAS REQUIRED OF THE MUSEUM IN RESPONSE TO THE DEMOLITION OF THE 1863 POLHEMUS HOUSE (NOW HORIZON PLAZA) ASIDE FROM THE EXTERNAL EXHIBITION IN THE PLAZA ITSELF (PRODUCED BY MICHAEL GRAVES AND BUILDING CONSERVATION ASSOCIATES, BUT EDITED BY CHIEF CURATOR ULYSSES DIETZ), THE MUSEUM WAS REQUIRED TO PRODUCE AN EXHIBITION IN THE BALLANTINE HOUSE TO TALK ABOUT THE POLHEMUS HOUSE AND THE WASHINGTON PARK NEIGHBORHOOD AS IT HAS CHANGED OVER TIME THIS OFFERED A UNIQUE OPPORTUNITY TO EXPAND AND UPDATE THE ORIENTATION GALLERY FOR THE "HOUSE & HOME" INSTALLATION, AND TO OFFER A DEEPER HISTORICAL CONTEXT FOR THE BALLANTINE HOUSE INFORMATION TECHNOLOGY OFFICE WAS ESSENTIAL IN PRODUCING (AND THE ONGOING EDITING OF) THE TOUCH-SCREEN VIDEO SHOWING SEQUENTIAL CHANGES TO THE BUILDINGS AND NEIGHBORHOOD AROUND AND ON WASHINGTON PARK FROM THE 1600S TO THE PRESENT DAY "STUDIO GLASS, 1962-2012" REMAINS ON VIEW IN THE CONTEMPORARY CRAFT GALLERY UNTIL FURTHER NOTICE, BOTH BECAUSE IT IS ATTRACTIVE AND POPULAR, AND BECAUSE LEAVING IT UP SAVES CRUCIAL MONEY

4c (Code) (Expenses \$ 2,467,102 including grants of \$) (Revenue \$ 958,944)
EDUCATION, SCIENCE, ART AND HUMANITIES PROGRAMS THE NEWARK MUSEUM, KNOWN FOR THE FAMILY AND SCHOOL PROGRAMS WITH GRAVITY AND DEPTH PROVIDED A MULTITUDE OF PROGRAMS COVERING ART, HUMANITIES, SCIENCE, TECHNOLOGY AND ENGINEERING, ALL SERVING AS A VITAL LINK BETWEEN THE MUSEUM, EXHIBITS AND THE PUBLIC, ENSURING A WELCOMING ACCESSIBLE LEARNING ENVIRONMENT FOR ALL UTILIZING ITS UNIQUE POSITION AS A LEADER IN ARTS AND SCIENCES, THE MUSEUM PROVIDED A NUMBER OF SUCCESSFUL PROGRAMS FOR SCHOOL CHILDREN AND THEIR TEACHERS, FAMILIES AND ADULTS IN 2013 THE MUSEUM MAINTAINS DISTRICT CONTRACTS WITH BOTH NEWARK PUBLIC SCHOOLS (3RD & 5TH GRADES) AND JERSEY CITY PUBLIC SCHOOLS (5TH & 8TH GRADES) WHICH INCLUDES PROFESSIONAL DEVELOPMENT FOR TEACHERS AND GALLERY AND STUDIO ACTIVITIES AT THE MUSEUM FOR STUDENTS AS A RESULT OF THE MUSEUM'S ROBUST LEARNING PROGRAMS AND STEAM EDUCATION INITIATIVES OVER 50,000 SCHOOL CHILDREN CAME TO THE NEWARK MUSEUM OR HAD A MUSEUM EDUCATOR IN THEIR CLASSROOM IN 2013 PROGRAMS RANGED EXTENSIVELY IN SCOPE AND SIZE RANGING FROM SCIENCE LABS AND GALLERIES (INCLUDING BUT NOT LIMITED TO NANOTECH SCIENCE OF THE SMALL, FORENSIC SCIENCE, CHEMISTRY, DYNAMIC EARTH AND GEOLOGY ROCKS!), ART AND HUMANITIES PROGRAMS (INCLUDING WHO DONE IT IN THE BALLANTINE HOUSE AND EXPRESS YOURSELF - EXPLORING THE WORLD THROUGH ART, WHICH INCLUDES THREE MODULES FOR AMERICAN ART, AFRICAN ART AND ASIAN ART - ALL USING THE MUSEUM'S OWN TEACHING COLLECTION) AND PLANETARIUM SHOWS (INCLUDING SKYQUEST, CONSTELLATIONS TONIGHT AND EXTREME PLANETS) IN ADDITION TO SCHOOL PROGRAMS, THE MUSEUM OPERATES WEEKEND DROP-IN PROGRAMMING FOR FAMILIES AND THE SUMMER CAMP NEWARK IN 2013 REGULAR WEEKEND ART AND GALLERY TOURS WERE ACCOMPANIED BY THE D I G (DISCOVER INVEST GROW) LAB, CHALLENGING FAMILIES TO BUILD SOLUTIONS FOR DESIGN CHALLENGES USING SIMPLE, EVERYDAY MATERIAL ADDITIONALLY, DROP-IN PROGRAMMING WAS OFFERED IN THE AFTERNOONS IN DYNAMIC EARTH, GENERATION FIT AND EMPOWERED EXHIBIT'S PROJECTS INCLUDED WINDMILLS, TESTING JUICES FOR VITAMIN C AND THE REASON FOR THE COLOR CHANGE IN AUTUMN LEAVES CAMP NEWARK, SERVING OVER 550 CAMPERS BETWEEN AGES 3 AND 13 IN 2013, CAMP NEWARK SERVED AS A PILOT SITE FOR MAKER CORP, WITH THREE LOCAL COLLEGE STUDENTS WORKING AS SPECIALISTS OFFERING TECHNOLOGY BASED ACTIVITIES, ADDING A NEW, POSITIVE DYNAMIC TO THE CAMP GALLERY PROGRAMS SERVED 10,159 VISITORS IN THE DYNAMIC EARTH AND GENERATION FIT EXHIBITIONS OUTREACH, SCHOOL-BASED PROGRAMS PRESENTED CLASSROOM LABORATORIES TO 429 STUDENTS ONSITE MUSEUM LABORATORY PROGRAMS PROVIDED 1,844 STUDENTS WITH HANDS-ON SCIENCE INVESTIGATIONS ON TOPICS RANGING FROM CHEMISTRY TO FORENSICTEACHER PROFESSIONAL DEVELOPMENT INCLUDED INTRODUCING PRE-K TEACHERS TO OUR YOUNG SCIENTISTS' PROGRAMS AND A FOUR-DAY INQUIRY INSTITUTE WITH 7 GRADUATE STUDENTS IN THEIR URBAN RESIDENCY PROGRAM THESE STUDENTS THEN TAUGHT SCIENCE DURING OUR MAKER SUMMER CAMP EXPLORERS PROGRAMTHE EXPLORERS PROGRAM AT THE NEWARK MUSEUM, IN ITS 19TH YEAR IN 2013, IS DESIGNED TO PROVIDE SELECTED STUDENTS WITH AS MANY ACADEMIC EXPERIENCES AS POSSIBLE AND IS A HIGHLY SUCCESSFUL COLLEGE AND JOB PREPAREDNESS PROGRAM THAT PROVIDES AT-RISK URBAN HIGH SCHOOL STUDENTS WITH EDUCATION, EMPLOYMENT AND MENTORING OPPORTUNITIES THE EXPLORES PROGRAM FOLLOWS AN EXTRAORDINARILY EXTENSIVE CURRICULUM IMPLEMENTED THROUGH WORKSHOPS FIELD TRIPS AND INTERNSHIP AT THE MUSEUM SOME OF THE WORKSHOPS DURING THE PAST YEAR INCLUDE - MATERIAL SCIENCE, ENTREPRENEURSHIP WORKSHOP, FINANCIAL LITERACY AND MAKER SPACE-DRIVEN WORKSHOPS RECENT FIELD TRIPS IN 2013 INCLUDE BODIES PULSE EXHIBIT, MADAM TUSSAUDS WAX MUSEUM, SEVERAL COLLEGE TRIPS, THE INFAMOUS WORD SERIES OF BIRDING COMPETITION IN CAPE MAY AND A HIGHLY EDUCATIVE GRADUATION TRIP TO WASHINGTON DC, ALEXANDRIA VIRGINIA AND BALTIMORE MARYLAND A CADRE OF EXPLORERS IS TRAINED AS AMBASSADORS THE MUSEUM'S SCIENCE EXHIBITS - EMPOWERED, GENERATION FIT EXPLORERS PROGRAM RECENTLY EXTENDED THE AMBASSADORSHIP COMPONENT TO ARTS EXHIBITS AT THE MUSEUM INCLUDING AFRICAN COSMOS AND THE 2014 NORMAN ROCKWELL EXHIBIT AMBASSADORS ARE TRAINED TO BECOME EXPERTS OF THESE EXHIBITS, PROVIDE TOURS AND FACILITATE HAND-ON LEARNING EXPERIENCE TO MUSEUM VISITORS AND GENERAL PUBLIC AMBASSADORS WORK CLOSELY WITH SCIENCE STAFF AND CURATORS DURING THEIR TRAINING PROCESS TRAINED AND SUPERVISED BY SCIENCE EDUCATION STAFF, THE GRADUATING EXPLORERS ALSO TAUGHT AT THE MAKER-DRIVEN SUMMER CAMP, ALONG WITH EDUCATION STAFF DURING THE SIX WEEKS OF CAMP, CAMPERS DESIGNED WEARABLE TECH, ART WITH A TECH EDGE, WAYS TO DEAL WITH WEIRD WEATHER, SPACE ROVERS AND THE CITY OF THE FUTURE THESE PROJECT-BASED ACTIVITIES COMBINED SCIENCE AND DESIGN TO CAPTURE THE CAMPERS' IMAGINATIONS FAMILY PROGRAMSDINOSAUR DAY WAS THE BIGGEST FESTIVAL OF THE YEAR, SERVING APPROXIMATELY 5,000 VISITORS KIDS MADE FOSSIL RUBBINGS, CREATED PTERODACTYL PUPPETS, PANNED FOR MINERALS AND GEMS IN THE MINERAL SLUICE AND RAN FROM A LIFE-SIZED ANIMATRONIC BABY TYRANNOSAURUS REX NANO FAMILY DAY WAS HELD ON MARCH 16TH, BRINGING IN 400 VISITORS, DESPITE THE SNOW VISITORS TOURED THE NANO EXHIBIT, LEARNED ABOUT NANO-CIRCUITRY AND DESIGNED A CELL PHONE-CHARGING BACKPACK AS PART OF OUR ART/SCIENCE COLLABORATION GENERATION FIT PROGRAMMINGIN 2013 WE BEGAN AN EXPANSION OF OUR GENERATION FIT PROGRAMMING IN ADDITION TO OUR WEEKEND DROP-IN WORKSHOPS, WE UPDATED OUR NUTRITION LABORATORY WORKSHOP, DEVELOPED A SCHOOL OUTREACH WORKSHOP AND STARTED AN AFTER SCHOOL WORKSHOP THAT TRAVELS TO THE AFTER-SCHOOL PROGRAM'S SITE WORKING WITH OUT PARTNERS, WE BROUGHT GENERATION FIT PROGRAMMING TO - FESTIVAL DE LA FAMILIA- AMERICAN HEART ASSOCIATION HEART WALK- NEW JERSEY PERFORMING ARTS CENTER- ST BARNABAS HEALTH FESTIVALPLANETARIUM PROGRAMSTHE DREYFUSS PLANETARIUM PROVIDED A VARIETY OF PROGRAMS FOR SCHOOL AND PUBLIC AUDIENCES ON TOPICS RANGING FROM EGYPT AND AFRICA TO EXTRASOLAR PLANETS 11,378 SCHOOL STUDENTS VISITED THE PLANETARIUM AND 6,182 WERE SERVED BY THE PLANETARIUM'S SKYLAB PORTABLE PLANETARIUM IN ADDITION 7,500 VISITORS ENJOYED PUBLIC PROGRAMS AT THE PLANETARIUM THIS YEAR - A PLANETARIUM PROGRAM SKYWATCHERS OF AFRICA AND STARS OF PHARAOHS WERE SHOWN IN CONJUNCTION THE AFRICAN COSMOS EXHIBITION - THE PLANETARIUM OFFERED A TWO-PART INTRODUCTORY ASTRONOMY CLASS FOR 43 ADULTS IN THE SPRING THE MARTIN LUTHER KING JR DAY CELEBRATION IS AN EVENT THAT DRAWS 1,000 TO 1,500 PEOPLE PER YEAR ON JANUARY 21, PEOPLE COMMEMORATED THE 150TH ANNIVERSARY OF THE EMANCIPATION PROCLAMATION THROUGH COMMUNITY SERVICE, MUSICAL PERFORMANCE BY THE NORTH JERSEY PHILHARMONIC GLEE CLUB, FILM SCREENINGS, HANDS-ON WORKSHOPS AND GALLERY GAMES JAZZ IN THE GARDEN, IN ITS 48TH YEAR, IS THE LONGEST CONTINUOUSLY RUNNING CULTURAL PROGRAM IN NEWARK AND IN 2013 THE FOLLOWING GREATS PERFORMED NAT ADDERLY JR (QUARTET), RENE MARIE, ULYSSES OWENS JR (QUARTET), DUDUKA DA FONSECA WITH MAUCHA ADNET (QUARTET) AND CLAIRE DALY (QUARTET) 2,300 VISITORS PARTICIPATED IN THE SERIES FROM JUNE 27-AUGUST 1 ADULT PROGRAMSIN 2013, THE MUSEUM HOSTED SIX GALLERY LECTURES THAT INCLUDED A WIDE RANGE OF TOPICS, BOTH RELEVANT TO THE ART AND SCIENCE COLLECTIONS THE PROGRAM, CONVERSATIONS IN THE GALLERY, IS A FREE EVENT THAT HOSTED OVER 200 PEOPLE IN 2013 THIS WAS IN ADDITION TO THE MUSEUM'S ANNUAL TIBET LECTURE, THIS YEAR ENTITLED THE LIFE OF THE BUDDHA AT JONANG MONASTERY LITERATURE, ART AND INSTITUTION, CO-PRESENTED BY PROFESSORS FROM UNIVERSITY OF VIRGINIA AND YALE UNIVERSITY NEW IN 2013, THE MUSEUM OFFERED AN ADULT COURSE IN CHINESE ART TO COMPLEMENT THE MING TO MODERN EXHIBIT THE FOUR PART COURSE, TAUGHT BY A PROFESSOR FROM THE RUTGERS NEWARK CAMPUS, WAS ATTENDED BY 400 PEOPLE MARKETING AND PUBLIC OUTREACHTHE NEWARK MUSEUM'S MARKETING STRATEGY IS DEEPLY ROOTED IN COMMUNITY ENGAGEMENT AND THE BUILDING OF RELATIONSHIPS RELATIONSHIPS WITH OUR EXISTING AND POTENTIAL AUDIENCES AND COLLABORATIVE PARTNERS IN AN EFFORT TO MOVE THEM ALL THROUGH A PROGRESSIVE PROCESS OF INVOLVEMENT AS A FIRST STEP IN THIS PROCESS, THE BASIC UNDERSTANDING IS THAT BEFORE PEOPLE CAN ENJOY THE MUSEUM THEY MUST FIRST GET TO KNOW THE MUSEUM ONCE THEY GET TO KNOW THE MUSEUM WE WANT TO BUILD TRUST THAT THE MUSEUM WILL DELIVER ON ITS BRAND PROMISE WHICH IS TO PROVIDE CONSISTENT, HIGH QUALITY MUSEUM EXPERIENCES THAT ARE APPROPRIATE FOR PEOPLE OF ALL AGES AND ALL BACKGROUNDS TO PROVIDE INTELLECTUAL STIMULATION, OPPORTUNITIES FOR SOCIALIZATION, INFORMAL LEARNING AND FUN BY DELIVERING ON OUR BRAND PROMISE THE NEWARK MUSEUM WILL INCREASE REPEAT VISITATION AND GENERATE POSITIVE WORD OF MOUTH, THE MOST CREDIBLE AND EFFECTIVE METHOD OF ACHIEVING AUDIENCE DEVELOPMENT COLLABORATIVE PARTNERS ARE USUALLY EAGER TO FORM RELATIONSHIPS WITH ORGANIZATIONS SUBSCRIBING TO THESE CORE BELIEFS

4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 9,569,891

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> <input checked="" type="checkbox"/>	Yes	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? <input checked="" type="checkbox"/>	Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> <input checked="" type="checkbox"/>		No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> <input checked="" type="checkbox"/>		No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> <input checked="" type="checkbox"/>	Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> <input checked="" type="checkbox"/>		No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> <input checked="" type="checkbox"/>	Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> <input checked="" type="checkbox"/>	Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> <input checked="" type="checkbox"/>	Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> <input checked="" type="checkbox"/>		No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> <input checked="" type="checkbox"/>		No
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> <input checked="" type="checkbox"/>	Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> <input checked="" type="checkbox"/>	Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> <input checked="" type="checkbox"/>	Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> <input checked="" type="checkbox"/>		No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		No
14a Did the organization maintain an office, employees, or agents outside of the United States?		No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> <input checked="" type="checkbox"/>	Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> <input checked="" type="checkbox"/>		No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> <input checked="" type="checkbox"/>		No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i> <input checked="" type="checkbox"/>		No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> <input checked="" type="checkbox"/>	Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> <input checked="" type="checkbox"/>		No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. 1a 57		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable. 1b 0		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. 2a 279		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		No
3b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		No
b	If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		No
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		No
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		No
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		No
d	If "Yes," indicate the number of Forms 8282 filed during the year. 7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter		
a	Initiation fees and capital contributions included on Part VIII, line 12. 10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. 10b		
11	Section 501(c)(12) organizations. Enter		
a	Gross income from members or shareholders. 11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them). 11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. 13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans. 13b		
c	Enter the amount of reserves on hand. 13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
6	Did the organization have members or stockholders?	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	Yes	
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	Yes	
8b	Each committee with authority to act on behalf of the governing body?	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	Yes	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	Yes	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	Yes	
13	Did the organization have a written whistleblower policy?	Yes	
14	Did the organization have a written document retention and destruction policy?	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	Yes	
15b	Other officers or key employees of the organization	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		No
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the States with which a copy of this Form 990 is required to be filed NJ, NY
- 18** Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization
 MEME OMOGBAI ASST TREASURER & COO 49 WASHINGTON STREET
 NEWARK, NJ 07102 (973) 596-6550

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns 1a					
	b	Membership dues 1b	801,017				
	c	Fundraising events 1c	815,481				
	d	Related organizations 1d					
	e	Government grants (contributions) 1e	6,576,284				
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	3,281,094				
	g	Noncash contributions included in lines 1a-1f \$	200,000				
	h	Total. Add lines 1a-1f	11,473,876				
Program Service Revenue	2a	EDUC PGMS & WORKSHOPS	900099	342,642	342,642		
	b	REGISTRATION FEES	900099	164,153	164,153		
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f	506,795				
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	899,924			899,924	
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6a	Gross rents	(i) Real	279,893			
			(ii) Personal				
			b Less rental expenses	40,842			
			c Rental income or (loss)	239,051			
	d	Net rental income or (loss)	239,051			239,051	
	7a	Gross amount from sales of assets other than inventory	(i) Securities	28,308,014	3,896		
			(ii) Other		0		
			b Less cost or other basis and sales expenses	26,011,723			
			c Gain or (loss)	2,296,291	3,896		
	d	Net gain or (loss)	2,300,187			2,300,187	
	8a	Gross income from fundraising events (not including \$ 815,481 of contributions reported on line 1c) See Part IV, line 18					
	a		90,900				
b	Less direct expenses b	292,782					
c	Net income or (loss) from fundraising events	-201,882			-201,882		
9a	Gross income from gaming activities See Part IV, line 19						
a							
b	Less direct expenses b						
c	Net income or (loss) from gaming activities						
10a	Gross sales of inventory, less returns and allowances	a	640,320				
		b Less cost of goods sold b	188,171				
		c Net income or (loss) from sales of inventory	452,149	452,149			
Miscellaneous Revenue		Business Code					
11a	OTHER REVENUE	900099	4,293			4,293	
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d	4,293					
12	Total revenue. See Instructions	15,674,393	958,944	0	3,241,573		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22.				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members.				
5	Compensation of current officers, directors, trustees, and key employees.	432,621		262,196	170,425
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7	Other salaries and wages.	5,673,323	2,755,976	1,125,527	1,791,820
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	532,751	312,717	23,773	196,261
9	Other employee benefits.	984,093	552,080	68,370	363,643
10	Payroll taxes.	707,671	389,219	56,614	261,838
11	Fees for services (non-employees)				
a	Management.				
b	Legal.	21,644		21,644	
c	Accounting.	91,867		91,867	
d	Lobbying.				
e	Professional fundraising services. See Part IV, line 17.				
f	Investment management fees.	250,891	225,778	5,044	20,069
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	391,869	357,231	11,713	22,925
12	Advertising and promotion.	351,930	203,216	79,726	68,988
13	Office expenses.	704,941	553,816	51,099	100,026
14	Information technology.	120,337	31,406	81,402	7,529
15	Royalties.				
16	Occupancy.	677,224	609,501	13,545	54,178
17	Travel.	50,078	32,151	14,716	3,211
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19	Conferences, conventions, and meetings.	44,345	6,652	32,743	4,950
20	Interest.	5,726		5,726	
21	Payments to affiliates.				
22	Depreciation, depletion, and amortization.	1,945,795	1,801,216	38,915	105,664
23	Insurance.	258,213	223,165	16,286	18,762
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a	ACQ OF WORKS OF ART	978,631	978,631		
b	REPAIRS AND MAINT	302,876	271,122	7,654	24,100
c	MEMBERSHIP TOURS	206,516	154,887	18,586	33,043
d	EQUIPMENT RENTAL & MAIN	83,514	68,127	9,784	5,603
e	All other expenses	69,617	43,000	13,728	12,889
25	Total functional expenses. Add lines 1 through 24e.	14,886,473	9,569,891	2,050,658	3,265,924
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash-non-interest-bearing	7,840,110	1	7,561,986
	2 Savings and temporary cash investments	2,112,374	2	1,131,535
	3 Pledges and grants receivable, net	2,382,859	3	1,853,436
	4 Accounts receivable, net		4	
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	174,270	8	151,312
	9 Prepaid expenses and deferred charges	442,447	9	414,497
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	54,619,879		
	b Less accumulated depreciation	40,349,237	10c	14,270,642
	11 Investments—publicly traded securities	34,853,240	11	24,662,069
	12 Investments—other securities See Part IV, line 11	5,660,640	12	23,424,018
	13 Investments—program-related See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets See Part IV, line 11	162,594	15	35,725
16 Total assets. Add lines 1 through 15 (must equal line 34)	69,286,207	16	73,505,220	
Liabilities	17 Accounts payable and accrued expenses	741,437	17	313,143
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	1,000,000	23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	21,573	25	126,454
	26 Total liabilities. Add lines 17 through 25	1,763,010	26	439,597
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	50,239,093	27	52,819,674
	28 Temporarily restricted net assets	4,270,081	28	6,686,297
	29 Permanently restricted net assets	13,014,023	29	13,559,652
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	67,523,197	33	73,065,623	
34 Total liabilities and net assets/fund balances	69,286,207	34	73,505,220	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	15,674,393
2	Total expenses (must equal Part IX, column (A), line 25)	2	14,886,473
3	Revenue less expenses Subtract line 2 from line 1	3	787,920
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	67,523,197
5	Net unrealized gains (losses) on investments	5	4,754,506
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	73,065,623

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID:
Software Version:
EIN: 22-1487275
Name: THE NEWARK MUSEUM ASSOCIATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ANDREW H RICHARDS PRESIDENT	8 00	X		X				0	0	0
ARLENE LIEBERMAN CHAIR	15 00	X		X				0	0	0
GLORA HOPKINS BUCK VICE PRESIDENT	8 00	X		X				0	0	0
MARY SUE PRICE DIRECTOR CEO TERM ENDED MAY 2013	60 00	X		X			135,437	0	26,059	
MEME OMOGBAI INTERIM CEO	60 00	X		X			241,669	0	29,456	
ASST TREASURER & COO PETER B SAYRE	5 00	X		X			0	0	0	
ANGELO J GENOVA TRUSTEE	2 00	X					0	0	0	
ANN B DICKENSON TRUSTEE	5 00	X					0	0	0	
ASHLEY M PERTSEMLIDIS TRUSTEE	2 00	X					0	0	0	
CHRISTINE C GILFILLAN TRUSTEE	2 00	X					0	0	0	
CLIFFORD BLANCHARD TRUSTEE	2 00	X					0	0	0	
D NICHOLAS MICELI TRUSTEE	2 00	X					0	0	0	
DAVE BARGER TRUSTEE	2 00	X					0	0	0	
DONALD M KARP TRUSTEE	2 00	X					0	0	0	
DOROTHY D LEWIS TRUSTEE	2 00	X					0	0	0	
ELEANORE K COHEN TRUSTEE	5 00	X					0	0	0	
FRANCIS A WOOD TRUSTEE	2 00	X					0	0	0	
GARY SHAW TRUSTEE	2 00	X					0	0	0	
GRIZEL UBARRY TRUSTEE	2 00	X					0	0	0	
GURDON B WATTLES TRUSTEE	2 00	X					0	0	0	
JACOB S BUURMA TRUSTEE	2 00	X					0	0	0	
JAZZ J MERTON TRUSTEE	2 00	X					0	0	0	
JEROME W GOTTESMAN TRUSTEE	2 00	X					0	0	0	
JOAN KALKIN TRUSTEE	2 00	X					0	0	0	
JOSEPH BUCKLY TRUSTEE	2 00	X					0	0	0	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOSEPH MELONE TRUSTEE	2 00	X						0	0	0
JUDITH LIEBERMAN TRUSTEE	2 00	X						0	0	0
KATHY GRIER TRUSTEE	2 00	X						0	0	0
KEITH DOLIN TRUSTEE	2 00	X						0	0	0
LINDA M A RODRIGUES TRUSTEE	2 00	X						0	0	0
MONA GIBSON TRUSTEE THROUGH FEBRUARY 2013	2 00	X						0	0	0
PATRICIA HALL CURVIN TRUSTEE	2 00	X						0	0	0
PATRICIA P LUNKA TRUSTEE	2 00	X						0	0	0
PAUL M GRAVES TRUSTEE	3 00	X						0	0	0
POONAM KHUBANI TRUSTEE	2 00	X						0	0	0
RICHARD K WEINROTH TRUSTEE THROUGH FEBRUARY 2013	2 00	X						0	0	0
ROBERT H DOHERTY TRUSTEE	2 00	X						0	0	0
RONALD M OLLIE TRUSTEE	2 00	X						0	0	0
RUTH C LIPPER TRUSTEE	2 00	X						0	0	0
SAMUEL A DELGADO TRUSTEE	2 00	X						0	0	0
SETH L ROSEN TRUSTEE	2 00	X						0	0	0
SHAHID MALIK TRUSTEE	2 00	X						0	0	0
SHEILA NUGENT CARTER TRUSTEE	2 00	X						0	0	0
SOPHIA SHENG TRUSTEE	2 00	X						0	0	0
STEPHANIE GLICKMAN TRUSTEE	2 00	X						0	0	0
STEPHEN R EHRlich TRUSTEE	3 00	X						0	0	0
SUSAN M BAER TRUSTEE	2 00	X						0	0	0
THEODORE G KOVEN TRUSTEE	2 00	X						0	0	0
THOMAS H KEAN JR TRUSTEE	2 00	X						0	0	0
WILLIAM F TAGGERT TRUSTEE	2 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
WILMA GELFAND TRUSTEE	2 00	X						0	0	0
CORY M GRAY TRUSTEE	2 00	X						0	0	0
JAY WEINSTEIN TRUSTEE	2 00	X						0	0	0
KATHY ALLEGRO DIRECTOR OF INFORMATION TECH	50 00					X		112,971	0	23,231
MARK ALBIN DIRECTOR OF MARKETING	50 00					X		129,960	0	29,698
MARY DOUGHERTY GORA DIRECTOR OF DEVELOPMENT	50 00					X		132,327	0	13,864
ULYSSES DIETZ SR CURATOR, DECORATIVE ARTS	50 00					X		115,541	0	27,951
KRISTEN CURRY DIR OF INSTITUTIONAL GRANTS & SPONSORSHIPS	50 00					X		100,250	0	16,021

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

- ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
- ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
THE NEWARK MUSEUM ASSOCIATION

Employer identification number
22-1487275

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II)
- 8 A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III)
- 10 An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h
 - a Type I b Type II c Type III - Functionally integrated d Type III - Non-functionally integrated
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
 (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(ii) A family member of a person described in (i) above?
 (iii) A 35% controlled entity of a person described in (i) or (ii) above?
 h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
Total									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	17,579,715	19,022,524	13,237,105	10,749,109	11,473,876	72,062,329
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	17,579,715	19,022,524	13,237,105	10,749,109	11,473,876	72,062,329
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						914,224
6 Public support. Subtract line 5 from line 4						71,148,105

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	17,579,715	19,022,524	13,237,105	10,749,109	11,473,876	72,062,329
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	950,338	978,170	1,016,086	1,297,547	1,179,817	5,421,958
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)				30,825	4,293	35,118
11 Total support (Add lines 7 through 10)						77,519,405
12 Gross receipts from related activities, etc. (see instructions)					12	6,558,496

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	91.780 %
15 Public support percentage for 2012 Schedule A, Part II, line 14	15	90.070 %

- 16a 33 1/3% support test—2013.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- b 33 1/3% support test—2012.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- 17a 10%-facts-and-circumstances test—2013.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- b 10%-facts-and-circumstances test—2012.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- 18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	

- 19a 33 1/3% support tests—2013.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- b 33 1/3% support tests—2012.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- 20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME	BUSINESS COMMUNITY COUNCIL EVENTS - 2012 AMOUNT \$ 22,408 TRIP INCOME - 2012 AMOUNT \$ 2,048 BOOK SALE - 2012 AMOUNT \$ 442 2013 AMOUNT \$ 4,293 VENDING MACHINES - 2012 AMOUNT \$ 1,730 PENSION PLAN FORFEITURES - 2012 AMOUNT \$ 3,769 AUCTION REVENUE - 2012 AMOUNT \$ 428

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. See separate instructions. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization THE NEWARK MUSEUM ASSOCIATION

Employer identification number 22-1487275

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 3 columns: Line number, (a) Donor advised funds, (b) Funds and other accounts. Includes rows for total number at end of year, aggregate contributions, aggregate grants, aggregate value, and questions about donor advised funds and grant purposes.

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

Table with 3 columns: Line number, Description, and Held at the End of the Year (2a-2d). Includes questions about conservation easement purposes, monitoring, and expenses.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

Table with 3 columns: Line number, Description, and Amount. Includes questions about reporting art and historical treasures for public service and financial gain.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a Public exhibition, b Scholarly research, c Preservation for future generations, d Loan or exchange programs, e Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIII and complete the following table

Table with columns for Amount and rows for 1c Beginning balance, 1d Additions during the year, 1e Distributions during the year, 1f Ending balance

2a Did the organization include an amount on Form 990, Part X, line 21? Yes No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

Table with columns (a) Current year, (b) Prior year, (c) Two years back, (d) Three years back, (e) Four years back and rows for 1a-1g: Beginning of year balance, Contributions, Net investment earnings, gains, and losses, Grants or scholarships, Other expenditures for facilities and programs, Administrative expenses, End of year balance

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a Board designated or quasi-endowment 67.020%
b Permanent endowment 27.240%
c Temporarily restricted endowment 5.740%
The percentages in lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

Table with columns Yes, No and rows 3a(i) unrelated organizations, 3a(ii) related organizations

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 3b

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Table with columns (a) Cost or other basis (investment), (b) Cost or other basis (other), (c) Accumulated depreciation, (d) Book value and rows for 1a Land, b Buildings, c Leasehold improvements, d Equipment, e Other, Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	20,218,850
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	4,754,506
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	40,842
e	Add lines 2a through 2d	2e	4,795,348
3	Subtract line 2e from line 1	3	15,423,502
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	250,891
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	250,891
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	15,674,393

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	14,676,424
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	40,842
e	Add lines 2a through 2d	2e	40,842
3	Subtract line 2e from line 1	3	14,635,582
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	250,891
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	250,891
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	14,886,473

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
PART III, LINE 1A	THE VALUE OF THE MUSEUM'S COLLECTIONS HAS BEEN EXCLUDED FROM THE STATEMENTS OF FINANCIAL POSITION, AND GIFTS OF ART OBJECTS ARE EXCLUDED FROM REVENUE IN THE STATEMENTS OF ACTIVITIES PURCHASES OF ART OBJECTS BY THE MUSEUM ARE RECORDED AS DECREASES IN NET ASSETS IN THE STATEMENTS OF ACTIVITIES THE MUSEUM'S POLICY IS TO EXCLUSIVELY UTILIZE RESTRICTED ACQUISITION FUNDS TO ACQUIRE NEW OBJECTS FOR ITS COLLECTIONS
PART III, LINE 4	THE MUSEUM'S DISTINGUISHED COLLECTIONS ARE PRESENTED IN EIGHTY GALLERIES HOUSED ON A SEVEN-ACRE CAMPUS OF SEVEN BUILDINGS IN THE CENTER OF ONE OF AMERICA'S OLDEST CITIES THE CAMPUS ENCOMPASSES THE BALLANTINE HOUSE, WHICH IS A NATIONAL HISTORIC LANDMARK, THE DREYFUSS MEMORIAL GARDEN, THE NEWARK FIRE MUSEUM, THE 1784 LYONS FARMS SCHOOLHOUSE AND THE RECENTLY COMPLETED HORIZON PLAZA, A WELCOMING STREETScape/PLAZA WITH GREENERY, DYNAMIC LIGHTING, AND POTENTIALLY A MAJOR PUBLIC ART INSTALLATION
PART V, LINE 4	THE PRIMARY OBJECTIVE OF THE MUSEUM'S ENDOWMENT FUNDS IS TO PROVIDE A STABLE STREAM OF INCOME TO SUPPORT ITS OPERATIONS WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS
PART X, LINE 2	THE MUSEUM RECOGNIZES THE EFFECT OF INCOME TAX POSITIONS ONLY IF THOSE POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED MANAGEMENT HAS DETERMINED THAT THE MUSEUM HAS NO UNCERTAIN TAX POSITIONS THAT WOULD REQUIRE FINANCIAL STATEMENT DISCLOSURE THE MUSEUM IS NO LONGER SUBJECT TO EXAMINATIONS BY THE APPLICABLE TAXING JURISDICTIONS FOR PERIODS PRIOR TO 2010
PART XI, LINE 2D - OTHER ADJUSTMENTS	RENT EXPENSES REPORTED IN PART VIII, LINE 6B 40,842
PART XII, LINE 2D - OTHER ADJUSTMENTS	RENT EXPENSES REPORTED IN PART VIII, LINE 6B 40,842

**SCHEDULE F
(Form 990)**

Statement of Activities Outside the United States

OMB No 1545-0047

2013

**Open to Public
Inspection**

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization
THE NEWARK MUSEUM ASSOCIATION

Employer identification number
22-1487275

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
CENTRAL AMERICA AND THE CARIBBEAN - ANTIGUA & BARBUDA, ARUBA, BAHAMAS,	0	0	INVESTMENTS		6,761,401
3a Sub-total	0	0			6,761,401
b Total from continuation sheets to Part I	0	0			0
c Totals (add lines 3a and 3b)	0	0			6,761,401

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)

- 2** Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ _____
- 3** Enter total number of other organizations or entities ▶ _____

Part IV Foreign Forms

- 1 Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).* Yes No

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No 1545-0047

2013

Open to Public Inspection

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Name of the organization THE NEWARK MUSEUM ASSOCIATION

Employer identification number 22-1487275

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a Mail solicitations, b Internet and email solicitations, c Phone solicitations, d In-person solicitations, e Solicitation of non-government grants, f Solicitation of government grants, g Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

Table with 6 columns: (i) Name and address of individual or entity (fundraiser), (ii) Activity, (iii) Did fundraiser have custody or control of contributions?, (iv) Gross receipts from activity, (v) Amount paid to (or retained by) fundraiser listed in col (i), (vi) Amount paid to (or retained by) organization. Includes a Total row at the bottom.

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		<u>SPRING COSMIC GALA</u> (event type)	<u>BENEFIT LUNCHEON</u> (event type)	<u>1</u> (total number)	(add col (a) through col (c))
Revenue	1 Gross receipts	762,176	89,149	55,056	906,381
	2 Less Contributions	685,676	74,749	55,056	815,481
	3 Gross income (line 1 minus line 2)	76,500	14,400		90,900
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	82,251			82,251
	7 Food and beverages	76,014	26,504		102,518
	8 Entertainment				
	9 Other direct expenses	67,519	19,703	20,791	108,013
	10 Direct expense summary Add lines 4 through 9 in column (d) ▶				
11 Net income summary Subtract line 10 from line 3, column (d) ▶					-201,882

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
		1 Gross revenue			
Direct Expenses	2 Cash prizes				
	3 Non-cash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary Add lines 2 through 5 in column (d) ▶					
8 Net gaming income summary Subtract line 7 from line 1, column (d) ▶					

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? Yes No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," explain _____

Does the organization operate gaming activities with nonmembers? Yes No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity operated in

a The organization's facility	13a	%
b An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____

c If "Yes," enter name and address of the third party

Name ▶

Address ▶

16 Gaming manager information

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

Director/officer Employee Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation
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Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2013

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 23.**

▶ **Attach to Form 990. ▶ See separate instructions.**

▶ **Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.**

Department of the Treasury
Internal Revenue Service

Name of the organization
THE NEWARK MUSEUM ASSOCIATION

Employer identification number

22-1487275

Part I Questions Regarding Compensation

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

- a** The organization?
- b** Any related organization?
- If "Yes," to line 5a or 5b, describe in Part III

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

- a** The organization?
- b** Any related organization?
- If "Yes," to line 6a or 6b, describe in Part III

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		No
4b		No
4c		No
5a		No
5b		No
6a		No
6b		No
7		No
8		No
9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) MARY SUE PRICE DIRECTOR CEO TERM ENDED MAY 2013	(i)	135,437	0	0	12,867	13,192	161,496	0
	(ii)	0	0	0	0	0	0	0
(2) MEME OMOGBAI INTERIM CEO ASST TREASURER & COO	(i)	241,669	0	0	22,959	6,497	271,125	0
	(ii)	0	0	0	0	0	0	0
(3) MARK ALBIN DIRECTOR OF MARKETING	(i)	129,960	0	0	17,352	12,346	159,658	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference**Explanation**

SCHEDULE M (Form 990)

Noncash Contributions

OMB No 1545-0047

2013

Open to Public Inspection

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Name of the organization THE NEWARK MUSEUM ASSOCIATION

Employer identification number 22-1487275

Part I Types of Property

Table with 4 columns: (a) Check if applicable, (b) Number of contributions or items contributed, (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g, (d) Method of determining noncash contribution amounts. Rows include Art-Works of art, Art-Historical treasures, Art-Fractional interests, Books and publications, Clothing and household goods, Cars and other vehicles, Boats and planes, Intellectual property, Securities-Publicly traded, Securities-Closely held stock, Securities-Partnership, LLC, or trust interests, Securities-Miscellaneous, Qualified conservation contribution-Historic structures, Qualified conservation contribution-Other, Real estate-Residential, Real estate-Commercial, Real estate-Other, Collectibles, Food inventory, Drugs and medical supplies, Taxidermy, Historical artifacts, Scientific specimens, Archeological artifacts, Other (), Other (), Other (), Other ().

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 2

Table with 3 columns: Question, Yes, No. Rows include 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

Part III Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
PART I, COLUMN (B)	THE ORGANIZATION IS REPORTING THE NUMBER OF ITEMS CONTRIBUTED IN PART I COLUMN (B)
PART I, LINE 33	THE VALUE OF THE MUSEUM'S COLLECTIONS HAS BEEN EXCLUDED FROM THE STATEMENTS OF FINANCIAL POSITION, AND GIFTS OF ART OBJECTS ARE EXCLUDED FROM REVENUE IN THE STATEMENTS OF ACTIVITIES. PURCHASES OF ART OBJECTS BY THE MUSEUM ARE RECORDED AS DECREASES IN NET ASSETS IN THE STATEMENTS OF ACTIVITIES

Schedule M (Form 990) (2013)

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.**

▶ Attach to Form 990 or 990-EZ.

**▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**

OMB No 1545-0047

2013

**Open to Public
Inspection**

Name of the organization
THE NEWARK MUSEUM ASSOCIATION

Employer identification number

22-1487275

Return Reference	Explanation
FORM 990, PART III, LINE 1	<p>STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS THE MUSEUM IS RENOWNED FOR ITS THOUGHTFUL APPROACH TO COLLECTING AND PRESENTATION, CONNECTING OBJECTS IN ITS COLLECTIONS TO THE CULTURAL NEEDS OF ITS COMMUNITIES, PRODUCING INTERDISCIPLINARY PROJECTS IN THE HUMANITIES AND SCIENCES, AND MAKING IMPORTANT CONNECTIONS ACROSS TRADITIONAL COLLECTING AREAS THE LARGEST IN NEW JERSEY, THE MUSEUM IS HOME TO EXTRAORDINARY ENCYCLOPEDIA COLLECTIONS IN THE ARTS A CENTURY AFTER ITS FOUNDING, THE MUSEUM IS NOW CUSTODIAN TO OVER 110,000 OBJECTS IN THE DEPARTMENTS OF AMERICAN ART, ASIAN ART, AFRICAN ART, DECORATIVE ARTS, ANCIENT MEDITERRANEAN ART, NUMISMATICS AND THE LARGEST NATURAL SCIENCE COLLECTION IN THE STATE OF NEW JERSEY THE MUSEUM'S GOALS AND OBJECTIVES ARE GUIDED BY ITS MISSION, WHICH MANDATES THAT THE NEWARK MUSEUM, AS IT HAS SINCE ITS FOUNDING, OPERATES IN THE PUBLIC TRUST AS A MUSEUM OF SERVICE, A LEADER IN CONNECTING OBJECTS AND IDEAS TO THE NEEDS AND WISHES OF ITS CONSTITUENCIES WE BELIEVE THAT OUR ART AND SCIENCE COLLECTIONS HAVE THE POWER TO EDUCATE, INSPIRE AND TRANSFORM INDIVIDUALS OF ALL AGES AND THE LOCAL, REGIONAL, NATIONAL AND INTERNATIONAL COMMUNITIES WE SERVE IN THE WORDS OF THE FOUNDING DIRECTOR, JOHN COTTON DANA, "A GOOD MUSEUM ATTRACTS, ENTERTAINS, AROUSES CURIOSITY, LEADS TO QUESTIONING - AND THUS PROMOTES LEARNING " DEDICATED TO ARTISTIC EXCELLENCE, EDUCATION AND COMMUNITY ENGAGEMENT, THE MUSEUM HAS EVINCE A HISTORIC COMMITMENT TO BROADENING, DEEPENING AND DIVERSIFYING ARTS PARTICIPATION THE MUSEUM ACCOMPLISHES ITS MISSION EXHIBITIONS, EDUCATIONAL AND PUBLIC PROGRAMS, PUBLICATIONS, AND ART REFERENCE LIBRARY BY COLLABORATING WITH OTHER PUBLIC AND PRIVATE EDUCATIONAL, SOCIAL, CULTURAL, BUSINESS AND GOVERNMENTAL INSTITUTIONS, THE MUSEUM ACHIEVES A BROAD IMPACT THE MUSEUM DEVOTES A SUBSTANTIAL PORTION OF ITS FACILITIES TO YOUTH, FAMILY AND SCHOOL PROGRAMS AND ENSURES THAT ITS EDUCATIONAL RESOURCES, COLLECTIONS AND FACILITIES ARE READILY ACCESSIBLE TO A BROAD AUDIENCE REPRESENTING DIVERSE INTERESTS, AGES AND BACKGROUNDS NEARLY TWO OUT OF THREE MEMBERS OF THE MUSEUM'S ANNUAL AUDIENCE ARE ENGAGED BY AN EDUCATIONAL PROGRAM THE MUSEUM HAS CONSISTENTLY BEEN CITED FOR EXCELLENCE IN EXHIBITION AND EDUCATION INITIATIVES BY GOVERNMENT AUTHORITIES, NATIONAL FUNDING SOURCES AND PROFESSIONAL ASSOCIATIONS THE MUSEUM'S DISTINGUISHED COLLECTIONS ARE PRESENTED IN EIGHTY GALLERIES HOUSED ON A SEVEN-ACRE CAMPUS OF SEVEN BUILDINGS IN THE CENTER OF ONE OF AMERICA'S OLDEST CITIES THE CAMPUS ENCOMPASSES THE BALLANTINE HOUSE, WHICH IS A NATIONAL HISTORIC LANDMARK, THE DREYFUSS MEMORIAL GARDEN, THE NEWARK FIRE MUSEUM, THE 1784 LYONS FARMS SCHOOLHOUSE AND THE RECENTLY COMPLETED HORIZON PLAZA, A WELCOMING STREETScape/PLAZA WITH GREENERY, DYNAMIC LIGHTING, AND A POTENTIALLY A MAJOR PUBLIC ART INSTALLATION THE TRANSFORMATION OF THIS BUSY PERIMETER AREA IS A MAJOR INSTITUTIONAL OBJECTIVE OF THE SIGNATURE CAMPAIGN FOR SUSTAINABILITY AND GROWTH, THE BOARD APPROVED PLAN THAT ADDRESS THE OPERATING REQUIREMENTS OF THE MUSEUM WITH THE CONTEXT OF A FOCUS ON THE AFRICAN ART COLLECTION, BUILDING INFRASTRUCTURE NEEDS FOR COLLECTIONS, INCLUDING STORAGE AND PARKING GARAGE FACILITY, AS WELL AS OPERATING SUPPORT FOR WORKING CAPITAL AND ENDOWMENT</p>

Return Reference	Explanation
FORM 990, PART III, LINE 4C	IN 2013 THE MARKETING DEPARTMENT AT THE NEWARK MUSEUM COLLABORATED WITH BERKLEY COLLEGE ON A PROGRAM TO RECOGNIZE THE SELFLESS SACRIFICES OF U S MILITARY VETERANS AND THEIR FAMILIES WE PARTNERED WITH HORIZON, THE HOUSE OF MANDELA WINES AND THE ELBOW ROOM TO CREATE A SUMMER SOLSTICE MUSIC EVENT TO PROMOTE THE ART/SCIENCE EXHIBITION AFRICAN COSMOS STELLAR ARTS WE REACHED OUT INTO THE COMMUNITY, SPECIFICALLY NEWARK'S SOUTH STREET ELEMENTARY SCHOOL AND FACILITATED THEIR PRESENTATION OF A BOTTLE CAP RECYCLING WORK OF ART ENTITLED STARRY NIGHT SPECIAL TOWN DAYS WERE PROMOTED IN ORDER TO PROVIDE AREA RESIDENTS WITH SPECIAL INCENTIVES TO VISIT WHILE THE COLLABORATION WITH RUTGERS UNIVERSITY, FIELD STATION DINOSAURS AND DINOSAUR BBQ RESTAURANT YIELDED A FAMILY AUDIENCE IN EXCESS OF 5,000 PEOPLE AT THE MUSEUM COLLABORATIONS WITH CASA DON PEDRO, THE BROOKLYN JEWISH CHILDREN'S MUSEUM, ROCKY MOUNTAIN CHOCOLATE FACTORY AND STAR LEDGER HELPED TO CREATE MANY MUSEUM PROGRAMS WHICH RESONATED WITH THE COMMUNITIES WE SERVE AND THEIR ATTENDANCE BY THE THOUSANDS AT THESE EVENTS VALIDATED THE MUSEUM'S RELEVANCE

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE BOARD OF TRUSTEES OF THE MUSEUM ESTABLISHES THE CLASSES OF MEMBERS, AND THE MEMBER'S QUALIFICATIONS, PRIVILEGES AND DUTIES

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE MUSEUM'S MEMBERS ELECT THE MUSEUM'S TRUSTEES OTHER THAN THE EX-OFFICIO TRUSTEES

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	AMENDMENTS TO THE BYLAWS ARE APPROVED BY THE MUSEUM'S MEMBERS, AND UNDER THE NEW JERSEY NON-PROFIT CORPORATION ACT, CERTAIN SIGNIFICANT TRANSACTIONS REQUIRE MEMBER'S APPROVAL SUCH AS MERGER, CONSOLIDATION AND DISSOLUTION

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE NEWARK MUSEUM HAS ITS FORM 990 PREPARED BY AN OUTSIDE ACCOUNTING FIRM AND HAS ESTABLISHED THE FOLLOWING REVIEW PROCESS TO ENSURE THAT THE INFORMATION REPORTED IS COMPLETE AND ACCURATE. WHEN THE FORM 990 HAS BEEN PREPARED, REVIEWED BY MANAGEMENT, REVIEWED BY THE MUSEUM'S OUTSIDE LEGAL COUNCIL, AND IS READY TO BE FILED WITH THE INTERNAL REVENUE SERVICE IT IS ELECTRONICALLY SENT TO ALL THE MUSEUM'S TRUSTEES FOR ANY COMMENTS. ANY COMMENTS ARE THEN GROUP, SUMMARIZED AND PROVIDED TO THE OUTSIDE ACCOUNTANTS. EACH ISSUE IS DOCUMENTED AND ADDRESSED UNTIL THE RETURN IS FINALIZED AND APPROVED BY THE MUSEUM'S TRUSTEES FOR FILING.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	<p>THE MUSEUM'S CONFLICT OF INTEREST POLICY IS REVIEWED PERIODICALLY, BY THE BOARD OF TRUSTEES THE BOARD OF TRUSTEES, COMMITTEE MEMBERS, AND OFFICERS OF THE MUSEUM COMPLETE ANNUAL CONFLICT AND RELATED PARTY QUESTIONNAIRES THE MUSEUM'S CONFLICT OF INTEREST POLICY REQUIRES THAT TRUSTEES AND OFFICERS DISCLOSE CONFLICTS AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH THE INTERESTED PERSON, HE/SHE SHALL LEAVE THE BOARD OF TRUSTEES OR COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCLOSED AND VOTED UPON THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS AN INTERESTED PERSON MAY MAKE A PRESENTATION AT THE BOARD OF TRUSTEES OR COMMITTEE MEETING, BUT AFTER THE PRESENTATION, HE/SHE SHALL LEAVE THE MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT INVOLVING THE POSSIBLE CONFLICT OF INTEREST THE CHAIRPERSON OF THE BOARD OF TRUSTEES OR COMMITTEE SHALL, IF APPROPRIATE, APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT AFTER EXERCISING DUE DILIGENCE, THE BOARD OF TRUSTEES OR COMMITTEE SHALL DETERMINE WHETHER THE MUSEUM CAN AND/OR SHOULD OBTAIN WITH REASONABLE EFFORTS A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT APPROPRIATE OR REASONABLY POSSIBLE UNDER CIRCUMSTANCES NOT PRODUCING A CONFLICT OF INTEREST, THE BOARD OF TRUSTEES OR COMMITTEE SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED TRUSTEES WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE MUSEUM'S BEST INTEREST, FOR ITS OWN BENEFIT, AND WHETHER IT IS FAIR AND REASONABLE IN CONFORMITY WITH THE ABOVE DETERMINATION IT SHALL MAKE ITS DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION OR ARRANGEMENT THE MINUTES OF THE BOARD OF TRUSTEES AND ALL COMMITTEES SHALL CONTAIN 1 THE NAMES OF THE PERSONS WHO DISCLOSED OR OTHERWISE WERE FOUND TO HAVE A FINANCIAL INTEREST IN CONNECTION WITH AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, THE NATURE OF THE FINANCIAL INTEREST, ANY ACTION TAKEN TO DETERMINE WHETHER A CONFLICT OF INTEREST WAS PRESENT, AND THE BOARD OF TRUSTEES' OR COMMITTEE'S DECISION AS TO WHETHER A CONFLICT OF INTEREST IN FACT EXISTED 2 THE NAMES OF THE PERSONS WHO WERE PRESENT FOR DISCUSSIONS AND VOTES RELATING TO THE TRANSACTION OR ARRANGEMENT, THE CONTENT OF THE DISCUSSION, INCLUDING ANY ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT, AND A RECORD OF ANY VOTES TAKEN IN CONNECTION WITH THE PROCEEDINGS</p>

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE MUSEUM CONDUCTS A DETAILED REVIEW OF COMPENSATION FOR ITS DIRECT/CEO, TOP MANAGEMENT OFFICIAL, OTHER OFFICERS AND KEY EMPLOYEES ENSURES THAT THE COMPENSATION LEVELS COMPARE WITH ART MUSEUMS IN HISTORIC DISTRICTS ACROSS THE COUNTRY AS PART OF THIS PROCESS THE MUSEUM ALSO CONSIDERS PUBLISHED COMPENSATION SURVEYS AND COMPENSATION INFORMATION INCLUDED IN FORMS 990 FILED BY OTHER ART MUSEUMS THIS INFORMATION IS REVIEWED BY THE COMPENSATION SUB-COMMITTEE OF THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES (AS MORE PARTICULARLY SET FORTH IN THE MUSEUM'S BYLAWS), WHEN THEN APPROVES ANY CHANGES IN COMPENSATION CONTEMPORANEOUS SUBSTANTIATION OF THESE DELIBERATIONS AND DECISIONS ARE ACCOMPLISHED THROUGH MINUTES OF THE COMMITTEE'S MEETING

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 18	THE MUSEUM MAKES ITS FORM 990 AVAILABLE FOR PUBLIC INSPECTION AS REQUIRED UNDER SECTION 6104 OF THE INTERNAL REVENUE CODE. THE RETURN IS POSTED ON GUIDESTAR.ORG AND OTHER SIMILAR TYPES OF WEBSITES. IN ADDITION, THE FORM 990 AS WELL AS THE FORM 1023 ARE AVAILABLE UPON WRITTEN REQUEST OR BY CALLING THE MUSEUM DIRECTLY.

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE MUSEUM MAKES ITS FINANCIAL STATEMENTS, CONFLICT OF INTEREST POLICY, CERTIFICATE OF INCORPORATION, AND BYLAWS AVAILABLE UPON WRITTEN REQUEST BY CALLING THE MUSEUM DIRECTLY

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THE MUSEUM HAS AN AUDIT COMMITTEE WHICH MONITORS THE AUDIT PROCESS AND ENSURES COMPLIANCE WITH THE SYSTEM OF INTERNAL CONTROLS, AND APPLICABLE LAWS THE AUDIT COMMITTEE ALSO MONITORS THE SELECTION, INDEPENDENCE AND PERFORMANCE OF EXTERNAL AUDITORS AND FACILITATES THE COMMUNICATION PROCESS BETWEEN THE EXTERNAL AUDITORS AND MANAGEMENT AND THE BOARD OF TRUSTEES THIS PROCESS DID NOT CHANGE FROM THE PRIOR YEAR