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Return of Private Foundation  
or Section 4947(a)(1) Trust Treated as Private Foundation► Do not enter Social Security numbers on this form as it may be made public.  
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2013

Open to Public Inspection

For calendar year 2013 or tax year beginning , 2013, and ending , 20

Name of foundation <b>NBCUNIVERSAL FOUNDATION</b>		A Employer identification number 13-6096061
Number and street (or P O box number if mail is not delivered to street address) <b>FOUNDATION SOURCE 501 SILVERSIDER RD</b>		Room/suite 123
City or town, state or province, country, and ZIP or foreign postal code <b>WILMINGTON, DE 19809-1377</b>		C If exemption application is pending, check here ► <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input checked="" type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here ► <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation ► <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ► <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ► \$ 19,111,486		J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____
		(Part I, column (d) must be on cash basis.)

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	3,000,000			
	2 Check ► <input type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	2,690	2,690		
	4 Dividends and interest from securities . . . . .	450,640	450,640		
	5a Gross rents . . . . .				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	85,112			
	b Gross sales price for all assets on line 6a	2,623,455			
	7 Capital gain net income (from Part IV, line 2)		85,112		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss) (attach schedule)					
11 Other income (attach schedule)	ATC 1	2,558	2,558		
12 Total. Add lines 1 through 11		3,541,000	541,000		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	0			
	14 Other employee salaries and wages . . . . .				
	15 Pension plans, employee benefits . . . . .				
	16a Legal fees (attach schedule) . . . . .				
	b Accounting fees (attach schedule) . . . . .	ATC 2	14,250		14,250
	c Other professional fees (attach schedule) . . . . .				
	17 Interest . . . . .				
	18 Taxes (attach schedule) (see instructions) . . . . .	ATC 3	7,520		
	19 Depreciation (attach schedule) and depletion . . . . .				
	20 Occupancy . . . . .				
	21 Travel, conferences, and meetings . . . . .				
	22 Printing and publications . . . . .				
	23 Other expenses (attach schedule) . . . . .	ATC 4	118,061		118,015
	24 Total operating and administrative expenses.				
Add lines 13 through 23 . . . . .		139,831		132,265	
25 Contributions, gifts, grants paid . . . . .		2,310,000		2,310,000	
26 Total expenses and disbursements. Add lines 24 and 25		2,449,831		2,442,265	
27 Subtract line 26 from line 12.					
a Excess of revenue over expenses and disbursements		1,091,169			
b Net investment income (if negative, enter -0-) . . . . .			541,000		
c Adjusted net income (if negative, enter -0-) . . . . .					

9/18

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Part II	Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
	1 Cash - non-interest-bearing				
	2 Savings and temporary cash investments		4,459,285.	3,576,532.	3,576,532.
	3 Accounts receivable ► 652.				
	Less allowance for doubtful accounts ►			652.	652.
	4 Pledges receivable ►				
	Less allowance for doubtful accounts ►				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7 Other notes and loans receivable (attach schedule) ►				
	Less allowance for doubtful accounts ►				
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
	10 a Investments - U S and state government obligations (attach schedule) **		4,169,574.	4,200,745.	4,521,242.
	b Investments - corporate stock (attach schedule) ATCH 6		8,382,927.	10,819,762.	11,013,060.
	c Investments - corporate bonds (attach schedule)				
	11 Investments - land, buildings, and equipment basis ►				
	Less accumulated depreciation ►				
	12 Investments - mortgage loans				
	13 Investments - other (attach schedule)				
	14 Land, buildings, and equipment basis ►				
	Less accumulated depreciation ►				
	15 Other assets (describe ► )				
	16 Total assets (to be completed by all filers - see the instructions Also, see page 1, item I) . . . . .		17,011,786.	18,597,691.	19,111,486.
	17 Accounts payable and accrued expenses				
	18 Grants payable				
	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable (attach schedule)				
	22 Other liabilities (describe ► )				
	23 Total liabilities (add lines 17 through 22) . . . . .		0	0	
	Foundations that follow SFAS 117, check here ► <input type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.				
	24 Unrestricted				
	25 Temporarily restricted				
	26 Permanently restricted				
	Foundations that do not follow SFAS 117, . . . ► <input checked="" type="checkbox"/> check here and complete lines 27 through 31.				
	27 Capital stock, trust principal, or current funds				
	28 Paid-in or capital surplus, or land, bldg , and equipment fund				
	29 Retained earnings, accumulated income, endowment, or other funds		17,011,786.	18,597,691.	
	30 Total net assets or fund balances (see instructions)		17,011,786.	18,597,691.	
	31 Total liabilities and net assets/fund balances (see instructions)		17,011,786.	18,597,691.	

## Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	17,011,786.
2 Enter amount from Part I, line 27a	2	1,091,169.
3 Other increases not included in line 2 (itemize) ► ATCH 7	3	509,736.
4 Add lines 1, 2, and 3	4	18,612,691.
5 Decreases not included in line 2 (itemize) ► ATCH 8	5	15,000.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	18,597,691.

\*\*ATCH 5

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a SEE PART IV SCHEDULE</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
<b>a</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))		
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any			
<b>a</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					
2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2	85,112.	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8 . . . . .			3	0	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income )

If section 4940(d)(2) applies, leave this part blank

SEE APPENDIX A

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

 Yes  No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2012	596,372.	15,103,310.	0.039486
2011	1,032,080.	11,529,265.	0.089518
2010	995,761.	9,286,532.	0.107226
2009	1,504,119.	10,312,146.	0.145859
2008	1,621,787.	11,595,457.	0.139864
2 Total of line 1, column (d) . . . . .			2 0.521953
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years . . . . .			3 0.104391
4 Enter the net value of noncharitable-use assets for 2013 from Part X, line 5 . . . . .			4 17,957,588.
5 Multiply line 4 by line 3 . . . . .			5 1,874,611.
6 Enter 1% of net investment income (1% of Part I, line 27b) . . . . .			6 5,410.
7 Add lines 5 and 6 . . . . .			7 1,880,021.
8 Enter qualifying distributions from Part XII, line 4 . . . . .			8 2,442,265.
If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions			

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a	Exempt operating foundations described in section 4940(d)(2), check here ► <input type="checkbox"/> and enter "N/A" on line 1 . . .	{	1	5,410.
b	Date of ruling or determination letter _____ (attach copy of letter if necessary - see instructions)			
c	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ► <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b . . .			
c	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) . . .		2	
3	Add lines 1 and 2 . . . . .		3	5,410.
4	Subtotal A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) . . .		4	0
5	<b>Tax based on investment income.</b> Subtract line 4 from line 3 If zero or less, enter -0- . . . . .		5	5,410.
6	<b>Credits/Payments</b>			
a	2013 estimated tax payments and 2012 overpayment credited to 2013 . . .	6a		6,600.
b	Exempt foreign organizations - tax withheld at source . . . . .	6b		
c	Tax paid with application for extension of time to file (Form 8868) . . . . .	6c		
d	Backup withholding erroneously withheld . . . . .	6d		
7	<b>Total credits and payments</b> Add lines 6a through 6d . . . . .		7	6,600.
8	Enter any penalty for underpayment of estimated tax Check here <input checked="" type="checkbox"/> if Form 2220 is attached . . . . .		8	
9	<b>Tax due.</b> If the total of lines 5 and 8 is more than line 7, enter <b>amount owed</b> . . . . .		9	
10	<b>Overpayment.</b> If line 7 is more than the total of lines 5 and 8, enter the <b>amount overpaid</b> . . . . .		10	1,190.
11	Enter the amount of line 10 to be <b>Credited to 2014 estimated tax</b> ►		11	1,190. <b>Refunded</b> ►

**Part VII-A Statements Regarding Activities**

1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? . . . . .	Yes	No
1b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)? . . . . .	X	
	<i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities</i>		
1c	Did the foundation file Form 1120-POL for this year? . . . . .	X	
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year		
	(1) On the foundation ► \$ _____ (2) On foundation managers ► \$ _____		
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ► \$ _____		
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? . . . . .	X	
	<i>If "Yes," attach a detailed description of the activities</i>		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i> . . . . .	X	
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year? . . . . .	X	
b	If "Yes," has it filed a tax return on Form 990-T for this year? . . . . .	X	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? . . . . .	X	
	<i>If "Yes," attach the statement required by General Instruction T</i>		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either		
	● By language in the governing instrument, or		
	● By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? . . . . .	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col (c), and Part XV</i> . . . . .	X	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ►		
	CA, _____		
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i> . . . . .	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i> . . . . .	X	
10	Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i> . . . . .	X	

**Part VII-A Statements Regarding Activities (continued)**

11		X
12		X
13	X	
Website address ► N/A		
14	Telephone no ► 212-664-4368	
Located at ► 100 UNIVERSAL CITY PLAZA UNIVERSAL CITY, CA ZIP+4 ► 91608		
15	► 15	
16	Yes	No X
See the instructions for exceptions and filing requirements for Form TD F 90-221. If "Yes," enter the name of the foreign country ►		

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		
	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? . . . . .	1b	
Organizations relying on a current notice regarding disaster assistance check here . . . . . ► <input type="checkbox"/>		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2013? . . . . .	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2013? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If "Yes," list the years ►		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions) . . . . .	2b	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
b If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2013) . . . . .	3b	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? . . . . .	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013? . . . . .	4b	X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**

5a	During the year did the foundation pay or incur any amount to	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? . . . . .	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(2)	Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? . . . . .	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(3)	Provide a grant to an individual for travel, study, or other similar purposes? . . . . .	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions) . . . . .	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? . . . . .	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b	If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? . . . . .			5b	
	Organizations relying on a current notice regarding disaster assistance check here . . . . .	<input checked="" type="checkbox"/>			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? . . . . .	<input type="checkbox"/> Yes <input type="checkbox"/> No			
	<i>If "Yes," attach the statement required by Regulations section 53.4945-5(d)</i>				
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .			6b	X
	<i>If "Yes" to 6b, file Form 8870</i>				
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? . .	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? . .			7b	

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ATCH 9		0	0	0
-----				
-----				
-----				
-----				
-----				

**2 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."**

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				
-----				
-----				
-----				
-----				
-----				

Total number of other employees paid over \$50,000 . . . . . ►

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**
**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
ATCH 10		69,865.
-----		
-----		
-----		
-----		
-----		
<b>Total number of others receiving over \$50,000 for professional services . . . . . ►</b>		

**Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc

	Expenses
1 N/A	
-----	
2	
-----	
3	
-----	
4	
-----	

**Part IX-B Summary of Program-Related Investments (see instructions)**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

	Amount
1 NONE	
-----	
2	
-----	
All other program-related investments See instructions	
3 NONE	
-----	
<b>Total. Add lines 1 through 3 . . . . . ►</b>	

**Part X Minimum Investment Return** (All domestic foundations must complete this part Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes	SEE APPENDIX A
a	Average monthly fair market value of securities	1a 13,944,577.
b	Average of monthly cash balances	1b 4,285,825.
c	Fair market value of all other assets (see instructions)	1c 652.
d	<b>Total</b> (add lines 1a, b, and c)	1d 18,231,054.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e
2	Acquisition indebtedness applicable to line 1 assets	2
3	Subtract line 2 from line 1d	3 18,231,054.
4	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see instructions)	4 273,466.
5	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3 Enter here and on Part V, line 4	5 17,957,588.
6	<b>Minimum investment return.</b> Enter 5% of line 5	6 897,879.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ►  and do not complete this part)

1	Minimum investment return from Part X, line 6	1 897,879.
2a	Tax on investment income for 2013 from Part VI, line 5	2a 5,410.
b	Income tax for 2013 (This does not include the tax from Part VI)	2b
c	Add lines 2a and 2b	2c 5,410.
3	Distributable amount before adjustments Subtract line 2c from line 1	3 892,469.
4	Recoveries of amounts treated as qualifying distributions	4
5	Add lines 3 and 4	5 892,469.
6	Deduction from distributable amount (see instructions)	6
7	<b>Distributable amount as adjusted</b> Subtract line 6 from line 5 Enter here and on Part XIII, line 1	7 892,469.

**Part XII Qualifying Distributions** (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes	1a 2,442,265.
a	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1b
b	Program-related investments - total from Part IX-B	2
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	3a
3	Amounts set aside for specific charitable projects that satisfy the	3b
a	Suitability test (prior IRS approval required)	4 2,442,265.
b	Cash distribution test (attach the required schedule)	5 5,410.
4	<b>Qualifying distributions.</b> Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	6 2,436,855.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see instructions)	
6	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

**Part XIII Undistributed Income (see instructions)**

	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
1 Distributable amount for 2013 from Part XI, line 7 . . . . .				892,469.
2 Undistributed income, if any, as of the end of 2013				
a Enter amount for 2012 only . . . . .				
b Total for prior years 20 11 ,20 10 ,20 09 .				
3 Excess distributions carryover, if any, to 2013				
a From 2008 . . . . .	1,048,521.			
b From 2009 . . . . .	964,420.			
c From 2010 . . . . .	487,171.			
d From 2011 . . . . .	469,334.			
e From 2012 . . . . .				
f Total of lines 3a through e . . . . .		2,969,446.		
4 Qualifying distributions for 2013 from Part XII, line 4 ► \$ 2,442,265.				
a Applied to 2012, but not more than line 2a . . . . .				
b Applied to undistributed income of prior years (Election required - see instructions) . . . . .				
c Treated as distributions out of corpus (Election required - see instructions) . . . . .				
d Applied to 2013 distributable amount . . . . .				892,469.
e Remaining amount distributed out of corpus . . . . .	1,549,796.			
5 Excess distributions carryover applied to 2013 . (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income Subtract line 4b from line 2b . . . . .				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . .				
d Subtract line 6c from line 6b Taxable amount - see instructions . . . . .				
e Undistributed income for 2012 Subtract line 4a from line 2a Taxable amount - see instructions . . . . .				
f Undistributed income for 2013 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2014 . . . . .				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) . . . . .				
8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) . . . . .		1,048,521.		
9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a . . . . .		3,470,721.		
10 Analysis of line 9				
a Excess from 2009 . . . . .	964,420.			
b Excess from 2010 . . . . .	487,171.			
c Excess from 2011 . . . . .	469,334.			
d Excess from 2012 . . . . .				
e Excess from 2013 . . . . .	1,525,167.			

SEE ATTACHMENT

**Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)**

NOT APPLICABLE

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2013, enter the date of the ruling ►

b Check box to indicate whether the foundation is a private operating foundation described in section

 4942(j)(3) or 4942(j)(5)

2a	Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed . . . . .	Prior 3 years				(e) Total
		(a) 2013	(b) 2012	(c) 2011	(d) 2010	
b	85% of line 2a . . . . .					
c	Qualifying distributions from Part XII, line 4 for each year listed . . . . .					
d	Amounts included in line 2c not used directly for active conduct of exempt activities . . . . .					
e	Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c . . . . .					
3	Complete 3a, b, or c for the alternative test relied upon					
a	"Assets" alternative test - enter					
(1)	Value of all assets . . . . .					
(2)	Value of assets qualifying under section 4942(j)(3)(B)(i) . . . . .					
b	"Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed . . . . .					
c	"Support" alternative test - enter					
(1)	Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) . . . . .					
(2)	Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(ii) . . . . .					
(3)	Largest amount of support from an exempt organization. . . . .					
(4)	Gross investment income . . . . .					

**Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)****1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NONE

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**Check here ►  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds If the foundation makes gifts, grants, etc (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed

b The form in which applications should be submitted and information and materials they should include

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

**Part XV Supplementary Information (continued)****3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>Name and address (home or business)</b>				
<i>a Paid during the year</i>				
ATCH 11				
<b>Total</b> .....			► 3a	2,310,000.
<i>b Approved for future payment</i>				
<b>Total</b> .....			► 3b	

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated

Enter gross amounts unless otherwise indicated	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments . . . . .					
3 Interest on savings and temporary cash investments			14	2,690.	
4 Dividends and interest from securities . . . . .			14	450,640.	
5 Net rental income or (loss) from real estate					
a Debt-financed property . . . . .					
b Not debt-financed property . . . . .					
6 Net rental income or (loss) from personal property					
7 Other investment income . . . . .					
8 Gain or (loss) from sales of assets other than inventory			18	85,112.	
9 Net income or (loss) from special events . . .					
10 Gross profit or (loss) from sales of inventory . .					
11 Other revenue a					
b ATCH 12				2,558.	
c					
d					
e					
12 Subtotal Add columns (b), (d), and (e) . . . . .				541,000.	
13 Total Add line 12, columns (b), (d), and (e)					541,000.

(See worksheet in line 13 instructions to verify calculations )

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

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Line No. Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

**Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations**

	Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		
a Transfers from the reporting foundation to a noncharitable exempt organization of		
(1) Cash . . . . .	1a(1)	X
(2) Other assets . . . . .	1a(2)	X
b Other transactions		
(1) Sales of assets to a noncharitable exempt organization . . . . .	1b(1)	X
(2) Purchases of assets from a noncharitable exempt organization . . . . .	1b(2)	X
(3) Rental of facilities, equipment, or other assets . . . . .	1b(3)	X
(4) Reimbursement arrangements . . . . .	1b(4)	X
(5) Loans or loan guarantees . . . . .	1b(5)	X
(6) Performance of services or membership or fundraising solicitations . . . . .	1b(6)	X
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees . . . . .	1c	X
d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received		

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? . . . . .  Yes  No

**b** If "Yes," complete the following schedule

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

**Sign  
Here**

 W. G. Shultz  
Signature of officer or trustee

Date \_\_\_\_\_

5/12/14

6

► Director/Treasurer

May the IRS discuss this return  
with the preparer shown below  
[REDACTED]  Y  N

<b>Paid Preparer Use Only</b>	Print/Type preparer's name <b>JEFFREY D HASKELL</b>	Preparer's signature <b>JEFFREY D HASKELL</b>	Date <b>05/01/2014</b>	Check <input type="checkbox"/> if self-employed	PTIN <b>P01345770</b>
	Firm's name ► <b>FOUNDATION SOURCE</b>			Firm's EIN ► <b>510398347</b>	
	Firm's address ► <b>ONE HOLLOW LN, STE 212 LAKE SUCCESS, NY</b>			Phone no	<b>8008391754</b>

**Schedule B**  
(Form 990, 990-EZ,  
or 990-PF)  
Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

OMB No 1545-0047

**2013**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its Instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

Name of the organization

NBCUNIVERSAL FOUNDATION

Employer identification number

13-6096061

Organization type (check one)

Filers of:

Section:

Form 990 or 990-EZ

501(c)( ) (enter number) organization

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See Instructions

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II

**Special Rules**

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals Complete Parts I, II, and III

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc , purposes, but these contributions did not total to more than \$1,000 If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc , purpose Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc , contributions of \$5,000 or more during the year ► \$ -----

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization NBCUNIVERSAL FOUNDATION

Employer identification number  
13-6096061**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	NBC UNIVERSAL CORPORATE 30 ROCKEFELLER PLAZA NEW YORK, NY 10112	\$ 3,000,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions )

Name of organization NBCUNIVERSAL FOUNDATION

Employer identification number

13-6096061

**Part II Noncash Property (see instructions)** Use duplicate copies of Part II if additional space is needed

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

**Name of organization** NBCUNIVERSAL FOUNDATION

**Employer identification number**

13-6096061

**Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry.**

For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ► \$

Use duplicate copies of Part III if additional space is needed

ANSWER

FORM 990PF, PART I - OTHER INCOMEATTACHMENT 1

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>NET INVESTMENT INCOME</u>
FROM WASSERMAN FDN (SEE APPENDIX A) BANK FEE REFUND	2,240. 318.	2,240. 318.
TOTALS	<u>2,558.</u>	<u>2,558.</u>

FORM 990PF, PART I - ACCOUNTING FEES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>NET INVESTMENT INCOME</u>	<u>ADJUSTED NET INCOME</u>	<u>CHARITABLE PURPOSES</u>
AUDIT FEES	14,250.			14,250.
TOTALS		<u>14,250.</u>		<u>14,250.</u>

ATTACHMENT 2

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ATTACHMENT 3

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FORM 990PF, PART I - TAXES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>
990-PF ESTIMATED TAX FOR 2013	6,600.
990-PF EXCISE TAX FOR 2012	920.
<b>TOTALS</b>	<b><u>7,520.</u></b>

FORM 990PF, PART I - OTHER EXPENSES

<u>DESCRIPTION</u>	<u>FEES</u>	
ADMINISTRATIVE FROM WASSERMAN	62,850. 55,211.	
TOTALS		<u>118,061.</u>

REVENUE  
ANDEXPENSES  
PER BOOKS

<u>CHARITABLE PURPOSES</u>	
62,850. 55,165.	
	<u>118,015.</u>

FORM 990PF, PART II - U.S. AND STATE OBLIGATIONS

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING EMV</u>
US T BILL BOND - / .250% - 08/1	1,276,900.	1,526,912.
US T BILL NOTE - 3.625% - 08/1	520,974.	544,805.
US T BILL NOTE - 3.750% - 11/1	530,544.	548,710.
US T BILL NOTE - 4.625% - 02/1	564,255.	557,755.
US T BILL NOTE - 7.250% - 05/1	1,308,072.	1,343,060.
	<u>4,200,745.</u>	<u>4,521,242.</u>
US OBLIGATIONS TOTAL		

ATTACHMENT 5

## FORM 990PF, PART II - CORPORATE STOCK

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
ARTISAN GLOBAL VALUE FUND INVE	255,832.	262,989.
BLACKROCK EQ DIVIDEND A	514,316.	641,355.
BLACKROCK GLOBAL LONG SHORT EQ	253,083.	255,004.
BLACKROCK MULTI-ASSET INCOME C	525,639.	553,723.
DOUBLELINE INCOME SOLUTIONS FU	259,083.	219,990.
DOUBLELINE TOTAL RETURN BOND C	526,044.	498,328.
FEDERATED ULTRASHORT BOND FUND	1,539,689.	1,531,943.
FORMULA INVESTING US VALUE SEL	408,857.	423,519.
GOODHAVEN FUNDS CLASS N/L	404,365.	410,869.
GOTHAM ABSOLUTE RETURN FUND	260,986.	265,166.
JP MORGAN STRATEGIC INCOME OPP	986,589.	985,757.
NEUBERGER BERMAN EQTY (A)	1,692,139.	1,818,011.
PRUDENTIAL SHORT-TERM CORPORAT	715,560.	703,311.
PRUDENTIAL TOTAL RETURN BOND C	312,634.	297,085.
PUTNAM DIVERSIFIED INCOME TR	252,368.	254,623.
PUTNAM SHORT DURATION INCOME C	753,330.	753,071.
SENTINEL TOTAL RETURN BOND FUN	1,159,248.	1,138,316.
	<u>10,819,762.</u>	<u>11,013,060.</u>
	TOTALS	

ATTACHMENT 7FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES

<u>DESCRIPTION</u>	<u>AMOUNT</u>
ASSETS FROM WASSERMAN FDN (APPX. A)	456,765.
NET INCOME FROM WASSERMAN FDN (APPX. A)	52,971.
TOTAL	<u>509,736.</u>

ATTACHMENT 8FORM 990PF, PART III - OTHER DECREASES IN NET WORTH OR FUND BALANCES

<u>DESCRIPTION</u>	<u>AMOUNT</u>
TRANSFER TO WASSERMAN FOUNDATION	15,000.
TOTAL	<u>15,000.</u>

NBCUNIVERSAL FOUNDATION

13-6096061

**FORM 990-PF - PART IV**  
**CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME**

Kind of Property	Description				P or D	Date acquired	Date sold
	Gross sale price less expenses of sale	Depreciation allowed/ allowable	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis	Gain or (loss)
2,623,455.			PUBLICLY-TRADED SECURITIES 2,538,343.				85,112.
TOTAL GAIN (LOSS) .....							<u>85,112.</u>

NBCUniversal Foundation  
EIN: 13-6096061  
Taxable Year Ending December 31, 2013

A0748855

0331009 surv

Part VII-A, Line 3 (990-PF) - Changes Not Yet Reported  
AGREEMENT AND PLAN OF MERGER

HB  
FILED

Secretary of State  
State of California

DY

NOV 27 2013

100

OF  
THE LEW WASSERMAN SCHOLARSHIP FOUNDATION  
INTO  
NBCUNIVERSAL FOUNDATION

FIRST: The name of the entity being merged is The Lew Wasserman Scholarship Foundation (the "Disappearing Co.").

SECOND: The name of the surviving entity is NBCUniversal Foundation (the "NBCU Foundation").

THIRD: The Disappearing Co. is a nonprofit public benefit corporation organized and existing under the laws of the State of California as of May 5, 1994.

FOURTH: The NBCU Foundation is a nonprofit public benefit corporation organized and existing under the laws of the State of California. NBCU Foundation was organized in the State of California on December 20, 1956, under the name MCA Foundation Ltd.

FIFTH: Disappearing Co. shall merge with and into NBCU Foundation (the "Merger"), and the name of the surviving company shall be NBCUniversal Foundation.

SIXTH: The Merger will be effective upon filing an Agreement and Plan of Merger with certificates of approval with the Secretary of State of California (the "Effective Time"). The Effective Time shall be no sooner than twenty (20) days after the Disappearing Co. and/or NBCU Foundation have duly notified the Attorney General of the State of California of the proposed Merger.

SEVENTH: At the Effective Time, (i) without any further act or deed, all the estates, properties, rights, privileges, franchises, causes of action and every other asset of Disappearing Cos. shall be vested in NBCU Foundation, and shall be fully held, enjoyed, managed and controlled by NBCU Foundation in its name, and (ii) NBCU Foundation shall assume, perform, discharge and be liable for all the obligations and liabilities of Disappearing Co. and subject to the rights of all creditors thereof.

EIGHTH: At and after the Effective Time, NBCU Foundation agrees that it may be served with process in the State of California in any action or special proceeding for the enforcement of any liability or obligation of Disappearing Co., including, without limitation, any obligation of Disappearing Co. arising from the Merger, and NBCU Foundation irrevocably appoints CT Corporation System as its agent to accept service of process in any such suit or proceeding. The address to which such process shall be mailed is CT Corporation System, 818 West 7<sup>th</sup> Street, Los Angeles, California 90017.

[The Remainder of this Page Intentionally Left Blank]

IN WITNESS WHEREOF, Disappearing Company and the NBCU Foundation have caused this Agreement and Plan of Merger to be executed as of November 4, 2013.

THE LEW WASSERMAN SCHOLARSHIP  
FOUNDATION

By: Marc Palotay  
Name: Marc Palotay  
Title: [Chairman of its board, President or a Vice president]  
By: Maren Christensen  
Name: Maren Christensen  
Title: Secretary

NBCUNIVERSAL FOUNDATION

By: Ruth Collier  
Name: Ruth Collier  
Title: [Chairman of its board, President or a Vice president]  
By: Maren Christensen  
Name: Maren Christensen  
Title: Secretary

**CERTIFICATE OF APPROVAL  
OF  
AGREEMENT OF MERGER**

I, Maren Christensen, do hereby certify that:

1. I am a duly elected and acting Executive Vice President and the Secretary of NBCUniversal Foundation, a California nonprofit public benefit corporation;
2. The principal terms of the Agreement and Plan of Merger in the form attached were duly approved by the board of directors;
3. The corporation does not have any members;
4. No other approvals are required;
5. The Attorney General of the State of California has been given notice of the merger.

I further declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of my own knowledge.

Date: November 18, 2013

By: Maren C.  
Name: Maren Christensen  
Title: Executive Vice president

By: Maren C.  
Name: Maren Christensen  
Title: Secretary

**CERTIFICATE OF APPROVAL  
OF  
AGREEMENT OF MERGER**

I, Maren Christensen, do hereby certify that:

1. I am a duly elected and acting Executive Vice President and the Secretary of The Lew Wasserman Scholarship Foundation, a California nonprofit public benefit corporation;
2. The principal terms of the Agreement and Plan of Merger in the form attached were duly approved by the board of directors;
3. The corporation does not have any members;
4. No other approvals are required;
5. The Attorney General of the State of California has been given notice of the merger.

I further declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of my own knowledge.

Date: November 18, 2013

By:   
Name: Maren Christensen  
Title: Executive Vice president

By:   
Name: Maren Christensen  
Title: Secretary



I hereby certify that the foregoing  
transcript of 4 page(s)  
is a full, true and correct copy of the  
original record in the custody of the  
California Secretary of State's office.

DEC 06 2013

Date: \_\_\_\_\_

*Debra Bowen*

DEBRA BOWEN, Secretary of State

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEESNAME AND ADDRESSTITLE AND AVERAGE HOURS PER  
WEEK DEVOTED TO POSITION

MAREN CHRISTENSEN  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

ELIZABETH COLLETON  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

PATRICIA FILI-KRUSHEL  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

CINDY GARDNER  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

CHARISSE LILLIE  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEESNAME AND ADDRESSTITLE AND AVERAGE HOURS PER  
WEEK DEVOTED TO POSITION

ADAM MILLER  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

CRAIG P ROBINSON  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

CHRISTY RUPERT SHIBATA  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

VALARI STAAB  
FOUNDATION SOURCE 501 SILVERSIDE RD  
123  
WILMINGTON, DE 19809-1377

990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALSATTACHMENT 10

<u>NAME AND ADDRESS</u>	<u>TYPE OF SERVICE</u>	<u>COMPENSATION</u>
FOUNDATION SOURCE 55 WALLS DRIVE, SUITE 302 FAIRFIELD, CT 06824	ADMINISTRATIVE	69,865.
	TOTAL COMPENSATION	<u>69,865.</u>

**Part XIII (990-PF) – Undistributed Income**

As described in Appendix A, The Lew Wasserman Scholarship Foundation ("Transferor" with EIN 95-4479463) transferred all of its net assets to NBCUniversal Foundation ("Transferee" with EIN 13-6096061), a commonly controlled private foundation in the calendar year 2013. The Transferor's 2012 Form 990-PF showed undistributed income for 2012 of \$24,629. This distribution requirement now belongs to the Transferee. Because the Transferee has excess grant carryovers from prior years, it did not seem appropriate to show 2012 undistributed income, an amount in Part XIII, Line 2, Column (c). However, the Transferee has satisfied the Transferor's 2012 undistributed income with the Transferee's 2013 qualifying distributions and therefore has reduced the amount reported on Part XIII, Line 10e by \$24,629 to account for this satisfaction.

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

<u>RECIPIENT NAME AND ADDRESS</u>	<u>RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT</u>	<u>PURPOSE OF GRANT OR CONTRIBUTION</u>		<u>AMOUNT</u>
		<u>GENERAL &amp; UNRESTRICTED</u>	<u>25,000</u>	
ACHIEVEMENT AND REHABILITATION CENTERS INC 10250 NW 53RD ST SUNRISE, FL 33351	N/A PC			
ARC OF PRINCE GEORGES COUNTY INC 1401 MCCORMICK DR LARGO, MD 20774	N/A PC			
ARLINGTON ALEXANDRIA COALITION FOR THE HOMELESS 3103 9TH RD N ARLINGTON, VA 22201	N/A PC			
BICYCLE COALITION OF GREATER PHILADELPHIA 1500 WALNUT ST STE 1107 PHILADELPHIA, PA 19102	N/A PC			
BOYS AND GIRLS CLUBS OF HARTFORD INC 170 SIGOURNEY ST HARTFORD, CT 06105	N/A PC			
BOY'S CLUB OF NEW YORK INC 287 E 10TH ST NEW YORK, NY 10009	N/A PC			
				100,000

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

## RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

AND

## FOUNDATION STATUS OF RECIPIENT

## RECIPIENT NAME AND ADDRESS

BREAKTHROUGH MIAMI INC  
3575 MAIN HWY  
MIAMI, FL 33133N/A  
PCBUSINESS AND PROFESSIONAL WOMENS FOUNDATION  
1718 M ST 148  
WASHINGTON, DC 20036N/A  
PCCARRFOUR SUPPORTIVE HOUSING INC  
1398 SW 1ST ST STE 1200  
MIAMI, FL 33135N/A  
PCCASA OF LOS ANGELES  
201 CENTRE PLAZA DR 1100  
LOS ANGELES, CA 91154N/A  
PCCHARTER OAK TEMPLE RESTORATION ASSOCIATION INC  
21 CHARTER OAK AVE  
HARTFORD, CT 06106N/A  
PCCHICAGO LIGHTS  
126 E CHESTNUT ST  
CHICAGO, IL 60611N/A  
PC

## ATTACHMENT 11 (CONT'D)

FORM 9080E PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 11 (CONT'D)

## RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

AND

## FOUNDATION STATUS OF RECIPIENT

## RECIPIENT NAME AND ADDRESS

## PURPOSE OF GRANT OR CONTRIBUTION

## AMOUNT

CITYKIDS FOUNDATION INC 57 LEONARD ST NEW YORK, NY 10013	N/A PC	PROJECT NEXT 100,000.
CLAY STUDIO 139 N 2ND ST PHILADELPHIA, PA 19106	N/A PC	GENERAL & UNRESTRICTED 25,000.
COMPUTERS FOR YOUTH FOUNDATION INC 520 8TH AVE FL 25 NEW YORK, NY 10018	N/A PC	GENERAL & UNRESTRICTED 50,000.
CONNECTICUT PREENGINEERING PROGRAM INC 211 S MAIN ST MIDDLEBURY, CT 06457	N/A PC	GENERAL & UNRESTRICTED 25,000.
CONSUMER CREDIT COUNSELING SERVICE OF GTR DALLAS 8737 KING GEORGE DR STE 200 DALLAS, TX 75235	N/A PC	AIM FINANCIAL COACHING PROGRAM 25,000.
DADE COUNTY DENTAL RESEARCH CLINIC 750 NW 20TH ST MIAMI, FL 33127	N/A PC	GENERAL & UNRESTRICTED 50,000.

FORM 9080E, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 1.1 (CONT'D.)

## RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

AND

## FOUNDATION STATUS OF RECIPIENT

## RECIPIENT NAME AND ADDRESS

DAN MARINO FOUNDATION INC  
400 N ANDREWS AVE  
FORT LAUDERDALE, FL 33301

N/A

50,000.

BE YOUR OWN BOSS!

PC

DC CENTRAL KITCHEN INC  
425 2ND ST NW  
WASHINGTON, DC 20001

N/A

50,000.

GENERAL &amp; UNRESTRICTED

PC

EDEN HOUSING INC  
22645 GRAND ST  
HAYWARD, CA 94541

N/A

25,000.

GENERAL &amp; UNRESTRICTED

PC

FIRST PERSON ARTS INC  
1 S BROAD ST FL 17  
PHILADELPHIA, PA 19107

N/A

25,000.

GENERAL &amp; UNRESTRICTED

PC

FRIENDS OF GUEST HOUSE INC  
1 E LURAY AVE  
ALEXANDRIA, VA 22301

N/A

50,000.

TOGETHER WE BAKE

PC

FRONTIERS OF FLIGHT MUSEUM INC  
6911 LEMMON AVE  
DALLAS, TX 75209

N/A

25,000.

FLIGHT SCHOOL AT DALLAS EXECUTIVE AIRPORT

PC

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

## RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

AND

## FOUNDATION STATUS OF RECIPIENT

RECIPIENT NAME AND ADDRESS

## GIRL SCOUTS OF NORTHEAST TEXAS

6001 SUMMERSIDE DR

DALLAS, TX 75252

N/A

PC

## GENERAL &amp; UNRESTRICTED

PURPOSE OF GRANT OR CONTRIBUTION

25,000.

## HOMEBOY INDUSTRIES

130 BRUNO ST

LOS ANGELES, CA 90012

N/A

PC

## GENERAL &amp; UNRESTRICTED

## I HAVE A DREAM FOUNDATION-LOS ANGELES

634 S SPRING ST STE 812

LOS ANGELES, CA 90014

N/A

PC

## GENERAL &amp; UNRESTRICTED

## INTERFAITH COMMUNITY SERVICES INC

550 W WASHINGTON AVE,

ESCONDIDO, CA 92025

N/A

PC

## GENERAL &amp; UNRESTRICTED

## JOB PATH INC

22 W 38TH ST FL 11

NEW YORK, NY 10018

N/A

PC

## GENERAL &amp; UNRESTRICTED

## JUNIOR ACHIEVEMENT OF DALLAS INC

1201 EXECUTIVE DR W

RICHARDSON, TX 75081

N/A

PC

## GENERAL &amp; UNRESTRICTED

FORM GUIDE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

## RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

AND

FOUNDATION STATUS OF RECIPIENT

RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
KILWORRS COMMUNITY DEVELOPMENT CORPORATION 1902 W CHESTNUT AVE SANTA ANA, CA 92703	N/A PC	SANIA ANA COMPOSING PROJECT	100,000
LEADERSHIP EDUCATION AND ATHLETICS IN PARTNERSHIP 31 JEFFERSON ST NEW HAVEN, CT 06511	N/A PC	LEAP HEALTHY LIVING INITIATIVE	50,000.
LEARNING THROUGH AN EXPANDED ARTS PROGRAM INC 441 W END AVE NEW YORK, NY 10024	N/A PC	LEAP'S TOMORROW'S ENTREPRENEURS PROGRAM	50,000.
MISSION GRADUATES 3040 16TH ST SAN FRANCISCO, CA 94103	N/A PC	BELIEVING THE COLLEGE DREAM	25,000.
MOTION PICTURE AND TELEVISION FUND 23388 MULHOLLAND DR STE 220 WOODLAND HILLS, CA 91364	N/A PC	GENERAL & UNRESTRICTED	100,000.
NEXT DOOR SOLUTIONS TO DOMESTIC VIOLENCE 234 E GISH RD STE 200 SAN JOSE, CA 95112	N/A PC	GENERAL & UNRESTRICTED	25,000

ATTACHMENT 11 (CONT'D)

FORM 9080E, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 11 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
NORTH COUNTY SOLUTIONS FOR CHANGE INC 722 W CALIFORNIA AVE VISTA, CA 92083	N/A PC	RAISING SOLUTIONS FOR FAMILY HOMELESSNESS	25,000.
NORTH TEXAS FOOD BANK 4500 S COCKRELL HILL RD DALLAS, TX 75236	N/A PC	INNOVATIVE SOFTWARE SOLUTIONS TO FEED HUNGRY SENIORS	50,000.
OPPORTUNITIES FOR A BETTER TOMORROW INC 783 4TH AVE BROOKLYN, NY 11232	N/A PC	DIGITAL CAREER PATH	50,000.
OPPORTUNITY FUND NORTHERN CALIFORNIA 111 W SAINT JOHN ST STE 800 SAN JOSE, CA 95113	N/A PC	GENERAL & UNRESTRICTED	50,000.
PRIMO CENTER FOR WOMEN AND CHILDREN 4241 W WASHINGTON CHICAGO, IL 60624	N/A PC	FAMILY LEADERSHIP INSTITUTE	25,000
PRINCE GEORGES COMMUNITY COLLEGE FOUNDATION INC 301 LARGO RD KENT 100 LARGO, MD 20774	N/A PC	GENERAL & UNRESTRICTED	25,000

FORM GUIDE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

## RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

AND

## FOUNDATION STATUS OF RECIPIENT

ATTACHMENT 1.1 (CONT'D)

<u>RECIPIENT NAME AND ADDRESS</u>	<u>RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR</u>	<u>FOUNDATION STATUS OF RECIPIENT</u>	<u>PURPOSE OF GRANT OR CONTRIBUTION</u>	<u>AMOUNT</u>
PROVIDENCE HEALTH & SERVICES FOUNDATION 501 S BUENA VISTA ST BURBANK, CA 91505	N/A	PC	SJ NEUROSCIENCE/STROKE FUND	60,000
REHABILITATION ED ADVOC 1000 MACON ST STE 200 FORT WORTH, TX 76102	CITIZENS WITH HANDICAPS N/A	PC	GENERAL & UNRESTRICTED	25,000
SAN JOSE COMMUNITY MEDIA ACCESS CORPORATION 235 W JULIAN ST STE 100 SAN JOSE, CA 95110	N/A	PC	CREATV'S MEDIA ACCESS PROGRAM	50,000.
SCIENCE OLYMPIAD 2 TRANS AM PLZ DR, STE 415 OAKBROOK TERRACE, IL 60181	N/A	PC	URBAN SCHOOLS INITIATIVE INVITATIONAL TOURNAMENT AT CHICAGO PUBLIC SCHOOLS	25,000.
SILICON VALLEY CHILDRENS FUND 1871 THE ALAMEDA SAN JOSE, CA 95126	N/A	PC	R.I.S.E. (RELATIONSHIPS INSPIRING SCHOLAR EXCELLENCE)	25,000.
SUSTAINABLE SURPLUS EXCHANGE INC 3024 AVENIDA CHRISTINA CARLSBAD, CA 92009	N/A	PC	CONNECTING COMMERCE AND THE COMMUNITY THROUGH SUSTAINABILITY	25,000





FORM 990-PF, PART XVI-A - ANALYSIS OF OTHER REVENUEATTACHMENT 12

<u>DESCRIPTION</u>	<u>BUSINESS CODE</u>	<u>AMOUNT</u>	<u>EXCLUSION CODE</u>	<u>AMOUNT</u>	<u>RELATED OR EXEMPT FUNCTION INCOME</u>
FROM WASSERMAN FOUNDATION (SEE APPENDIX A)					
BANK FEE REFUND			14	2,240.	
			01	318.	
<b>TOTALS</b>				<b><u>2,558.</u></b>	

## Appendix A

During 2013, The Lew Wasserman Scholarship Foundation ("Transferor" with EIN 95-4479463) transferred all of its net assets to NBCUniversal Foundation ("Transferee" with EIN 13-6096061), a commonly controlled private foundation. Such a transfer is described in Treasury Regulation §1 507-3(a)(9), which states "If a private foundation transfers all of its net assets to one or more private foundations which are effectively controlled (within the meaning of Section 1 482-1(a)(3)), directly or indirectly, by the same person or persons which effectively controlled the transferor private foundation, for purposes of Chapter 42 (section 4940 ET SEQ ) and part II of subchapter F of chapter 1 of the Code (Sections 507 through 509) such a transferee private foundation shall be treated as if it were the transferor." Additionally, IRC Section 507(b)(2) provides that "in the case of a transfer of assets of any private foundation to another private foundation pursuant to any liquidation, merger, redemption, recapitalization, or other adjustment, organization, or reorganization, the transferee foundation shall not be treated as a newly created organization."

In accordance with this Regulation and Code Section, the Transferor has completed its 2013 return to allocate all of its activity to the Transferee as if it were the Transferor for purposes of Chapter 42. Similarly, the Transferee has completed its 2013 return to report all of the activity allocated to it by the Transferor in addition to the activity it conducted directly. See the following summary by return part:

Part I	The Transferee has picked up the Transferor's income and expenses for purposes of Section 4940
Part V	The Transferee has reported the Transferor's historical adjusted qualifying distributions and asset averages for computation of the 1% rate calculation
2220	The Transferee has reported the annualized amounts and tax payments attributable to the Transferor in addition to its own amounts
Part X	The Transferee has calculated the average value of assets as if it held all of the Transferor's assets the entire year
Part XII	The Transferee has included the qualifying distributions of the Transferor as if they were made by the Transferee
Part XIII	The Transferee has picked up the Transferor's undistributed income for 2012 of \$24,629 as if it were its own