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Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1

Briefly describe the organization's mission

TO PROVIDE THE OPPORTUNITY, LEADERSHIP AND TOOLS NEEDED BY PHILANTHROPIC ORGANIZATIONS TO EXPAND, ENHANCE AND SUSTAIN THEIR ABILITY TO ADVANCE THE COMMON GOOD

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 7,955,013 including grants of \$ 31,468) (Revenue \$ 6,221,690)

MEMBER SERVICES - THE COUNCIL ENSURES THAT FOUNDATIONS ARE CONNECTED TO HIGH-QUALITY SERVICES ACROSS A BROAD RANGE OF NEEDS TO THIS END, THE COUNCIL HAS BECOME BOTH A DEVELOPER AND GO-TO SOURCE FOR EDUCATIONAL EXPERTISE AND NETWORKING OPPORTUNITIES RELATED TO CORE FIELD-WIDE ISSUES (E G , EDUCATIONAL EXPERTISE THAT SUPPORTS THE FIELD'S ABILITY TO ACHIEVE STANDARDS OF STRONG GOVERNANCE AND EFFECTIVENESS IN GRANTMAKERS) ADDITIONALLY, THE COUNCIL SEEKS OPPORTUNITIES TO PARTNER WITH THE BROADER NETWORK OF PHILANTHROPIC INFRASTRUCTURE ORGANIZATIONS TO CO-CREATE AND DELIVER HIGH-QUALITY, CO-BRANDED EDUCATIONAL OFFERINGS

4b

(Code) (Expenses \$ 2,399,987 including grants of \$) (Revenue \$)

PUBLIC POLICY - THE COUNCIL IS THE LEADING ADVOCACY ORGANIZATION PROMOTING A POSITIVE VISION FOR PHILANTHROPY, MAKING PHILANTHROPY CONSEQUENTIAL, AND CONVEYING TO INFLUENTIAL PUBLIC LEADERS AND POLICY MAKERS A COMPELLING, CLEAR AGENDA AND CASE FOR ENABLING PHILANTHROPY THE COUNCIL STRIVES TO ENSURE A POSITIVE LEGISLATIVE AND REGULATORY ENVIRONMENT FOR PHILANTHROPY, AS WELL AS HIGHLIGHT FOR LAWMAKERS THE CRITICAL WORK BEING DONE BY FOUNDATIONS IN COMMUNITIES ACROSS THE COUNTRY THESE EFFORTS ENTAIL ADVANCING PUBLIC POLICIES ON KEY ISSUES, INCLUDING TAX POLICY WITH RESPECT TO OUR ADVOCACY EFFORTS, ANY ACTIVITIES THAT MEET THE DEFINITION OF LOBBYING ARE REPORTED ON SUPPLEMENTAL SCHEDULE C

4c

(Code) (Expenses \$ 738,112 including grants of \$) (Revenue \$ 94,197)

STRATEGIC COMMUNICATIONS - INCREASE OUTREACH AND COMMUNICATIONS TO MEMBERS, INFRASTRUCTURE PARTNERS, THE FIELD, AND THE MEDIA THROUGH MULTIPLE HIGH-IMPACT COMMUNICATIONS PLATFORMS THE COUNCIL CAPITALIZES ON 21ST CENTURY TRENDS OF NETWORKING AND KNOWLEDGE MANAGEMENT, INCORPORATING INNOVATIVE USES OF TECHNOLOGY THIS ENSURES FOUNDATIONS ARE CONNECTED TO ONE ANOTHER (FOR PEER-TO-PEER LEARNING) AND TO EXPERT CONTENT TO ADDRESS THEIR MOST PRESSING NEEDS

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses

11,093,112

Form 990 (2013)

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . .	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	89	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		1c	Yes
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	84
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).		2b	Yes
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a	Yes
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.		3b	Yes
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a	No
b If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a	No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b	No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a	No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b	
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a	Yes
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	Yes
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c	No
d If "Yes," indicate the number of Forms 8282 filed during the year.		7d	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e	No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f	No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		8	
9 Sponsoring organizations maintaining donor advised funds.			
a Did the organization make any taxable distributions under section 4966?		9a	
b Did the organization make a distribution to a donor, donor advisor, or related person?		9b	
10 Section 501(c)(7) organizations. Enter			
a Initiation fees and capital contributions included on Part VIII, line 12.		10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.		10b	
11 Section 501(c)(12) organizations. Enter			
a Gross income from members or shareholders.		11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).		11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		13a	
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.		13b	
c Enter the amount of reserves on hand.		13c	
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a	No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.		14b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	Yes
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	8a	Yes
8b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	Yes

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	15a	Yes
15b	Other officers or key employees of the organization	15b	No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	AL, AK, AR, CA, CO, CT, DC, FL, GA, IL, KS, KY, MD, MA, ME, MI, MN, MS, NC, NH, NJ, NM, NY, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	DAVE MESKO CFO 2121 CRYSTAL DRIVE 700 ALEXANDRIA, VA 22202 (800) 673-9036

Check if Schedule O contains a response or note to any line in this Part VII ☐

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Form **990** (2013)

Part VII

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	1,821,268	0	183,488

2 Total number of individuals (including but not limited to those listed in Item 1) who received more than \$100,000 of reportable compensation from the organization. 11

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
DAVIDOFF COMMUNICATIONS LLC 730 N FRANKLIN ST 601 CHICAGO IL 60654	CONFERENCE SERVICES	1,002,131
THE 360 CONSULTING GROUP INC 182 SECOND STREET FOURTH FLOOR SAN FRANCISCO CA 94105	STRATEGIC PLANNING	402,137
LISA SPINALI 436 EDNA STREET SAN FRANCISCO CA 94112	CONFERENCE SERVICES	326,825
AKIN GUMP STRAUSS HAUER & FELD LLP 1333 NEW HAMPSHIRE AVENUE NW WASHINGTON DC 20036	GOVERNMENT RELATIONS	300,000
PARTNERS INTERNATIONAL PO BOX 759024 BALTIMORE MD 21275	IT SUPPORT	214,169

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶9

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a			
	b	Membership dues	1b	5,367,475		
	c	Fundraising events	1c			
	d	Related organizations	1d			
	e	Government grants (contributions)	1e			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,367,996		
	g	Noncash contributions included in lines 1a-1f \$				
	h	Total. Add lines 1a-1f		6,735,471		
Program Service Revenue	2a	MEMBERSHIP DUES	Business Code 900099	4,435,200	4,435,200	
	b	CONFERENCE REG & EXHI	900099	2,204,702	1,768,910	435,792
	c	PUBLICATIONS	900099	94,197	94,197	
	d	HONORARIA & FEES	900099	17,580	17,580	
	e					
	f	All other program service revenue				
	g	Total. Add lines 2a-2f		6,751,679		
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		270,169	
4		Income from investment of tax-exempt bond proceeds				
5		Royalties				
6a		Gross rents	(i) Real 46,153	(ii) Personal		
b		Less rental expenses	0			
c		Rental income or (loss)	46,153			
d		Net rental income or (loss)		46,153		46,153
7a		Gross amount from sales of assets other than inventory	(i) Securities 2,660,168	(ii) Other		
b		Less cost or other basis and sales expenses	2,371,095			
c		Gain or (loss)	289,073			
d		Net gain or (loss)		289,073		289,073
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a			
b		Less direct expenses	b			
c		Net income or (loss) from fundraising events				
9a		Gross income from gaming activities See Part IV, line 19	a			
b		Less direct expenses	b			
c		Net income or (loss) from gaming activities				
10a		Gross sales of inventory, less returns and allowances	a			
b		Less cost of goods sold	b			
c		Net income or (loss) from sales of inventory				
	Miscellaneous Revenue	Business Code				
11a	MISCELLANEOUS	900099	123,911			123,911
b	WEB ADVERTISING	900099	51,260		51,260	
c						
d	All other revenue					
e	Total. Add lines 11a-11d		175,171			
12	Total revenue. See Instructions		14,267,716	6,315,887	51,260	1,165,098

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	21,468	21,468		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	10,000	10,000		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,385,804	611,918	608,547	165,339
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	3,644,327	2,297,769	1,327,399	19,159
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	-111,641	-69,507	-41,674	-460
9	Other employee benefits	394,624	245,692	147,306	1,626
10	Payroll taxes	268,437	167,128	100,203	1,106
11	Fees for services (non-employees)				
a	Management				
b	Legal	172,811	11,302	161,509	
c	Accounting	128,408		128,408	
d	Lobbying	48,550	48,550		
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	135,755	60,487	75,266	2
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	4,714,089	3,200,136	1,510,960	2,993
12	Advertising and promotion	6,766	6,016	750	
13	Office expenses	291,388	231,532	58,360	1,496
14	Information technology	114,574	25,211	89,294	69
15	Royalties				
16	Occupancy	1,588,924	926,045	609,710	53,169
17	Travel	357,345	271,009	85,666	670
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	2,143,152	2,109,523	33,629	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	746,266	434,934	286,360	24,972
23	Insurance	155,897	52,145	102,037	1,715
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	PRINTING AND PRODUCTION	218,457	210,582	7,875	
b	AUTHORS AND SPEAKERS	189,686	189,686		
c	TAXES AND REGISTRATION	56,511	2,780	53,630	101
d	SHOLARSHIPS & AWARDS	28,706	28,706		
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	16,710,304	11,093,112	5,345,235	271,957
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing		240	1	500
	2	Savings and temporary cash investments		2,952,843	2	2,698,042
	3	Pledges and grants receivable, net		1,837,160	3	1,243,656
	4	Accounts receivable, net		20,006	4	101,034
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		373,394	9	290,437
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a6,495,732			
	b	Less accumulated depreciation	10b4,492,454	2,703,888	10c	2,003,278
	11	Investments—publicly traded securities		9,452,928	11	8,771,257
	12	Investments—other securities See Part IV, line 11		1,691,970	12	1,535,548
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		167,884	15	2,632
	16	Total assets. Add lines 1 through 15 (must equal line 34)		19,200,313	16	16,646,384
Liabilities	17	Accounts payable and accrued expenses		1,272,155	17	623,195
	18	Grants payable			18	
	19	Deferred revenue		1,264,476	19	1,592,520
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		2,800,597	25	2,456,388
	26	Total liabilities. Add lines 17 through 25		5,337,228	26	4,672,103
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		9,982,401	27	8,702,905
	28	Temporarily restricted net assets		3,682,079	28	3,072,771
	29	Permanently restricted net assets		198,605	29	198,605
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		13,863,085	33	11,974,281
	34	Total liabilities and net assets/fund balances		19,200,313	34	16,646,384

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	14,267,716
2	Total expenses (must equal Part IX, column (A), line 25)	2	16,710,304
3	Revenue less expenses Subtract line 2 from line 1	3	-2,442,588
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	13,863,085
5	Net unrealized gains (losses) on investments	5	553,784
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	11,974,281

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Additional Data

Software ID:
Software Version:
EIN: 13-6068327
Name: COUNCIL ON FOUNDATIONS INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

[illegible]

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MARTA L TELLADO DIRECTOR	8 50	X						0	0	0
GRANT OLIPHANT DIRECTOR	8 50	X						0	0	0
DAVID BIEMESDERFER DIRECTOR	8 50	X						0	0	0
STEPHANIE BELL ROSE DIRECTOR	8 50	X						0	0	0
WENDY RAMAGE HAWKINS DIRECTOR	8 50	X						0	0	0
DAVID MESKO CFO (NOV - DEC)	35 00			X				38,454	0	4,046
SHANNON SCOTT CFO (JAN - MAR)	35 00			X				107,716	0	3,663
SUE SANTA SENIOR VP LEGAL & PUBLIC POLICY	35 00				X			287,593	0	9,940
RENEE BRANCH VP PARTNERSHIP	35 00				X			196,788	0	11,502
WILLIAM HEATON CHIEF OF STAFF	35 00				X			162,813	0	32,434
KELLY SIMONE DEPUTY GENERAL COUNSEL (JAN-JUNE)	35 00					X		105,024	0	8,158
STEPHANIE POWERS EXECUTIVE BRANCH LIASON	35 00					X		139,989	0	19,841
ELIZABETH SULLIVAN DIRECTOR, CORP , INDEPENDENT	35 00					X		123,126	0	13,873
ERICKA PLATER-TURNER DIRECTOR MEMBER EXPERIENCE	35 00					X		123,324	0	24,436
JULIANNE SOBRAL DIRECTOR HUMAN RESOURCES	35 00					X		126,127	0	22,311

SCHEDULE A

(Form 990 or 990EZ)

Department of the
Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization COUNCIL ON FOUNDATIONS INC	Employer identification number 13-6068327
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Non-functionally integrated

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	14,242,352	10,092,110	9,172,971	10,866,491	6,735,471	51,109,395
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	14,242,352	10,092,110	9,172,971	10,866,491	6,735,471	51,109,395
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,352,328
6 Public support. Subtract line 5 from line 4						48,757,067

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	14,242,352	10,092,110	9,172,971	10,866,491	6,735,471	51,109,395
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	625,005	356,827	412,178	422,982	316,322	2,133,314
9 Net income from unrelated business activities, whether or not the business is regularly carried on				7,427	22,673	30,100
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	166,817	69,574	316,104	166,964	123,911	843,370
11 Total support (Add lines 7 through 10)						54,116,179
12 Gross receipts from related activities, etc. (see instructions)					12	28,419,761
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						▶

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	90 100 %
15 Public support percentage for 2012 Schedule A, Part II, line 14	15	88 490 %
16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	▶	
b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	▶	
17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	▶	
b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	▶	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	▶	

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test	
Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME	OTHER INCOME - 2009 AMOUNT \$ 166,817 2010 AMOUNT \$ 69,574 2011 AMOUNT \$ 316,104 2012 AMOUNT \$ 166,964 2013 AMOUNT \$ 123,911

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**
▶ **See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2013

Open to Public
Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization COUNCIL ON FOUNDATIONS INC	Employer identification number 13-6068327
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$
3	Volunteer hours	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B
- Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		21,275													
b Total lobbying expenditures to influence a legislative body (direct lobbying)		48,550													
c Total lobbying expenditures (add lines 1a and 1b)		69,825													
d Other exempt purpose expenditures		16,640,479													
e Total exempt purpose expenditures (add lines 1c and 1d)		16,710,304													
f Lobbying nontaxable amount Enter the amount from the following table in both columns		985,515													
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)		246,379													
h Subtract line 1g from line 1a If zero or less, enter -0-		0													
i Subtract line 1f from line 1c If zero or less, enter -0-		0													
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes ☐ No													

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	985,515	3,985,515
b Lobbying ceiling amount (150% of line 2a, column(e))					5,978,273
c Total lobbying expenditures	85,888	74,657	77,646	69,825	308,016
d Grassroots nontaxable amount	250,000	250,000	250,000	246,379	996,379
e Grassroots ceiling amount (150% of line 2d, column (e))					1,494,569
f Grassroots lobbying expenditures	70,607	13,783	39,500	21,275	145,165

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i.			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912.			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912.			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

1	Were substantially all (90% or more) dues received nondeductible by members?	1	Yes	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation

Part IV

Return Reference

Explanation

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b**
▶ **Attach to Form 990.** ▶ **See separate instructions.** ▶ **Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.**

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization COUNCIL ON FOUNDATIONS INC	Employer identification number 13-6068327
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Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4

Number of states where property subject to conservation easement is located ▶ _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b

Assets included in Form 990, Part X

▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance
- | | |
|----|--------|
| | Amount |
| 1c | |
| 1d | |
| 1e | |
| 1f | |
- 2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	267,402	258,929	269,128	255,041	221,197
b Contributions					
c Net investment earnings, gains, and losses	25,006	19,194	-10,199	25,399	47,740
d Grants or scholarships					
e Other expenditures for facilities and programs	10,632	10,721		11,312	13,896
f Administrative expenses					
g End of year balance	281,776	267,402	258,929	269,128	255,041

- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment

b

Permanent endowment

70 480 %

c

Temporarily restricted endowment

29 520 %

The percentages in lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

3a(i)

No

(ii)

related organizations

3a(ii)

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIII the intended uses of the organization's endowment funds
- Part VI Land, Buildings, and Equipment.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.
- | Description of property | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | 2,815,704 | 1,431,402 | 1,384,302 |
| d Equipment | | 3,680,028 | 3,061,052 | 618,976 |
| e Other | | | | |
| Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) | | | | 2,003,278 |
- Schedule D (Form 990) 2013

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	14,823,705
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	553,784
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	93,030
e	Add lines 2a through 2d	2e	646,814
3	Subtract line 2e from line 1	3	14,176,891
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	90,825
c	Add lines 4a and 4b	4c	90,825
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	14,267,716

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	16,745,526
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	126,047
e	Add lines 2a through 2d	2e	126,047
3	Subtract line 2e from line 1	3	16,619,479
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	90,825
c	Add lines 4a and 4b	4c	90,825
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	16,710,304

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4	THE TEMPORARILY RESTRICTED EARNINGS ON THIS AWARD ARE USED TO PRESENT THE SCRIVNER AWARD. THIS AWARD, ESTABLISHED IN 1985, RECOGNIZES A GRANTMAKER WHO HAS DEMONSTRATED OUTSTANDING CREATIVITY.
PART X, LINE 2	THE COUNCIL AND CFNSB ARE EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE COUNCIL AND CFNSB QUALIFY FOR CHARITABLE CONTRIBUTION DEDUCTIONS AND HAVE BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION. INCOME WHICH IS NOT RELATED TO EXEMPT PURPOSES, LESS APPLICABLE DEDUCTIONS, IS SUBJECT TO FEDERAL AND STATE CORPORATE INCOME TAXES. THE COUNCIL FOLLOWS THE ACCOUNTING STANDARD ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHICH ADDRESSES THE DETERMINATION OF WHETHER TAX BENEFITS CLAIMED OR EXPECTED TO BE CLAIMED ON A TAX RETURN SHOULD BE RECORDED IN THE FINANCIAL STATEMENTS. UNDER THIS GUIDANCE, THE COUNCIL MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY TAXING AUTHORITIES, BASED ON THE TECHNICAL MERITS OF THE POSITION. THE TAX BENEFITS RECOGNIZED IN THE FINANCIAL STATEMENTS FROM SUCH A POSITION ARE MEASURED BASED ON THE LARGEST BENEFIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEING REALIZED UPON ULTIMATE SETTLEMENT. THE GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES ALSO ADDRESSES DE-RECOGNITION, CLASSIFICATION, INTEREST AND PENALTIES ON INCOME TAXES, AND ACCOUNTING IN INTERIM PERIODS. MANAGEMENT EVALUATED THE COUNCIL'S AND CFNSB'S TAX POSITIONS AND CONCLUDED THAT THE COUNCIL AND CFNSB HAD TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE FINANCIAL STATEMENTS TO COMPLY WITH THE PROVISIONS OF THIS GUIDANCE. FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012, NO PROVISION FOR INCOME TAXES WAS MADE FOR THE COUNCIL OR FOR CFNSB, AS NEITHER ORGANIZATION HAD ANY SIGNIFICANT NET UNRELATED BUSINESS INCOME AND DID NOT IDENTIFY ANY UNCERTAIN TAX POSITIONS REQUIRING RECOGNITION OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS. THE COUNCIL AND CFNSB FILE INCOME TAX RETURNS IN THE U.S. FEDERAL AND VIRGINIA JURISDICTIONS. THE COUNCIL AND CFNSB ARE NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS BY THE U.S. FEDERAL, STATE OR LOCAL TAX AUTHORITIES FOR YEARS BEFORE 2010.
PART XI, LINE 2D - OTHER ADJUSTMENTS	INCOME OF CFNSB 93,030
PART XI, LINE 4B - OTHER ADJUSTMENTS	INCOME ELIMINATED ON THE CONSOLIDATED FINANCIAL STATEMENTS 90,825
PART XII, LINE 2D - OTHER ADJUSTMENTS	EXPENSES OF CFNSB 126,047
PART XII, LINE 4B - OTHER ADJUSTMENTS	EXPENSES ELIMINATED ON THE CONSOLIDATED FINANCIAL STATEMENTS 90,825

[illegible]

OMB No 1545-0047

▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

13-6068327

2013

Open to Public Inspection

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes

No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II **Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table		<u>1</u>
3	Enter total number of other organizations listed in the line 1 table		

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) AWARD FOR DEMONSTRATION OF EXCELLENCE IN GRANTMAKING	1	10,000			

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	THE SCRIVNER AWARD FOR CREATIVE GRANTMAKING WAS ESTABLISHED IN 1985 TO RECOGNIZE A GRANTMAKER WHO HAS DEMONSTRATED OUTSTANDING CREATIVITY IT HONORS GRANTMAKERS WHO, WITH A COMBINATION OF VISION, PRINCIPLE AND PERSONAL COMMITMENT, ARE MAKING A CRITICAL DIFFERENCE IN A CREATIVE WAY THE AWARD WAS CREATED AS A MEMORIAL TO THE LATE ROBERT WINSTON SCRIVNER, FORMER STAFF ASSOCIATE OF THE ROCKEFELLER BROTHERS FUND AND FIRST EXECUTIVE DIRECTOR OF THE ROCKEFELLER FAMILY FUND, BY A NUMBER OF HIS FRIENDS AND COLLEAGUES IN ACCORDANCE WITH THE WISHES OF THE DONORS, THE COUNCIL ON FOUNDATIONS ADMINISTERS THE AWARD PROGRAM A SELECTION TASK FORCE CAREFULLY REVIEWS EACH NOMINATION AND DETERMINES THE AWARD WINNER

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COUNCIL ON FOUNDATIONS INC

Employer identification number
13-6068327

Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e g , maid, chauffeur, chef)		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ☒ Compensation committee ☒ Independent compensation consultant ☐ Form 990 of other organizations ☐ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a Receive a severance payment or change-of-control payment?	4a	Yes
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	4c	No
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a The organization?	5a	No
b Any related organization? If "Yes," to line 5a or 5b, describe in Part III	5b	No
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a The organization?	6a	No
b Any related organization? If "Yes," to line 6a or 6b, describe in Part III	6b	No
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1)VERONIQUE N SPRUILL EX-OFFICIO/PRESIDENT & CEO	(i)	403,051	0	7,263	9,273	24,011	443,598	0
	(ii)	0	0	0	0	0	0	0
(2)SUE SANTA SENIOR VP LEGAL & PUBLIC POLICY	(i)	278,713	0	8,880	0	9,940	297,533	0
	(ii)	0	0	0	0	0	0	0
(3)RENEE BRANCH VP PARTNERSHIP	(i)	196,169	0	619	3,600	7,902	208,290	0
	(ii)	0	0	0	0	0	0	0
(4)WILLIAM HEATON CHIEF OF STAFF	(i)	162,509	0	304	8,016	24,418	195,247	0
	(ii)	0	0	0	0	0	0	0
(5)STEPHANIE POWERS EXECUTIVE BRANCH LIASON	(i)	138,131	0	1,858	7,161	12,680	159,830	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINES 4A-B	COUNCIL ON FOUNDATION'S HAS A 457 PLAN THAT IS BOTH A QUALIFIED AND A NONQUALIFIED PLAN. SHANNON SCOTT, SUE SANTA, JULIANNE SOBRAL, AND VERONIQUE SPRUILL PARTICIPATED IN THE QUALIFIED 457(B) PLAN. THERE WERE NO CONTRIBUTIONS OR PAYOUTS TO THE NONQUALIFIED 457(F) PLAN IN 2013 BY OR ON BEHALF OF ANY PARTICIPANTS. SHANNON SCOTT RECEIVED SEVERANCE PAYMENTS IN THE AMOUNT OF \$50,000. THE TERMS AND CONDITIONS OF THE CONFIDENTIAL AGREEMENT ARE AVAILABLE TO THE IRS UPON REQUEST.

SCHEDULE O
(Form 990 or 990-EZ)**Supplemental Information to Form 990 or 990-EZ****2013****Open to Public
Inspection****Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.****▶ Attach to Form 990 or 990-EZ.****▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**Name of the organization
COUNCIL ON FOUNDATIONS INC**Employer identification number**

13-6068327

**Return
Reference****Explanation**FORM 990,
PART I, LINE
1

AT THE COUNCIL ON FOUNDATIONS, WE ARE HOLDING TRUE TO THE IDEALS THAT HAVE GUIDED THIS ORGANIZATION AND OUR MEMBERS FOR THE PAST 65 YEARS WHILE, AT THE SAME TIME, POSITIONING THE COUNCIL FOR THE FUTURE. IN 2013, THE COUNCIL WORKED TO CREATE A FINANCIALLY SOUND ORGANIZATION BY MAINTAINING A STRONG BALANCE SHEET WHILE MAKING INVESTMENTS IN ITS FUTURE. THE COUNCIL IS WELL-POSITIONED FOR CONTINUED INVESTMENT AND GROWTH. THE COUNCIL HAS FOCUSED ON STRENGTHENING THE FUNDAMENTALS OF ITS WORK, BRINGING STRENGTH IN ITS OFFERINGS AND SERVICES TO MEMBERS VIA STAFF EXPERTS WHO COMPRISE THE NETWORK TEAM, THROUGH SOCIAL MEDIA, THROUGH ITS KNOWLEDGE CENTER, THROUGH ITS POLICY ENGAGEMENT, AND THROUGH RESEARCH. ACROSS THE ORGANIZATION, THE COUNCIL HAS WORKED TO CREATE A CULTURE CENTERED AROUND ITS MEMBERS. IN WAYS BIG AND SMALL, THE COUNCIL HAS INVESTED IN MEMBER SATISFACTION. IT CONTINUES TO PROVIDE MANY OF THE KEY SERVICES THAT MEMBERS HAVE FOUND VALUABLE FOR DECADES. EXAMPLES INCLUDE - THE COUNCIL CONTINUES TO LEAD THE PUBLIC CONVERSATION ABOUT THE IMPORTANCE OF PHILANTHROPIC ORGANIZATIONS, ABOUT GIVING VEHICLES, AND ABOUT CHARITABLE GIVING INCENTIVES - THE COUNCIL IS CONTINUING TO STRENGTHEN ITS PUBLIC POLICY AND LEGAL AFFAIRS WORK -- AN ESTABLISHED CENTERPIECE OF THE COUNCIL. THE COUNCIL HAS INCREASED ITS CAPACITY TO ASSIST ITS MEMBERS IN INTERPRETING THE LAW, PROMOTING A FAVORABLE ATMOSPHERE FOR PHILANTHROPY, ADVOCATING ON THE FIELD'S BEHALF, ADVANCING SOUND LEGISLATION, AND FOSTERING GOOD TAX POLICY FOR PHILANTHROPY. WE HAVE DONE THIS WITH THE ADDITION OF NEW ATTORNEYS, POLICY STRATEGISTS, AND PARTNERSHIPS - THE COUNCIL CONTINUES TO EDUCATE LAWMAKERS AND THE PUBLIC ABOUT THE ROLE OF PHILANTHROPY IN IMPROVING SOCIETY THROUGH IN-PERSON BRIEFINGS, MEMBER MOBILIZATION, AND THE MEDIA - SUPPLEMENTING ITS LARGE ANNUAL CONFERENCE WITH A NUMBER OF SMALLER, MORE FOCUSED GATHERINGS THROUGHOUT THE YEAR - SURVEYS AND RESEARCH, LIKE OUR SALARY AND BENEFITS REPORT AND BENCHMARKING STUDY OF COMMUNITY FOUNDATIONS, WILL EQUIP MEMBERS WITH THE INFORMATION THEY NEED AND HELP THEM LOOK AT FUTURE TRENDS TO HELP THEM PLAN AND STRATEGIZE.

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	APPROVE REVISED BYLAWS EFFECTIVE WITH THE JUNE 2014 ANNUAL CONVENING TO ELIMINATE EX OFFICIO BOARD POSITIONS FOR THE CHAIRS OF THE CORPORATE, FAMILY AND CFLT COMMITTEES AND A REPRESENTATIVE OF THE FORUM OF REGIONAL ASSOCIATIONS OF GRANTMAKERS APPROVE BYLAWS REVISION TO INCREASE THE TERM OF BOARD CHAIR FROM TWO TO THREE YEARS, EFFECTIVE WITH THE NEXT CHAIR TO BE APPOINTED DURING THE 2014 ANNUAL CONVENING APPROVE BYLAWS REVISION ALLOWING THE IMMEDIATE PAST CHAIR TO CONTINUE TO SERVE ON THE BOARD ONE ADDITIONAL YEAR, EFFECTIVE IMMEDIATELY WITH THE CURRENT CHAIR

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE COUNCIL HAS TWO CLASSES OF MEMBERSHIP WHICH ARE VOTING MEMBERS AND ASSOCIATE MEMBERS

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	EACH VOTING MEMBERS WHO IS IN GOOD STANDING 50 DAYS BEFORE A MEETING OF THE COUNCIL QUALIFIES AS A MEMBER OF RECORD FOR THAT MEETING, AND SHALL BE ENTITLED TO ONE VOTE AT SUCH MEETING APPROXIMATELY ONE-THIRD OF THE DIRECTORS (OTHER THAN EX-OFFICIO BOARD MEMBERS) SHALL BE ELECTED EACH YEAR TO SERVE FOR THREE YEARS THE ELECTION OF DIRECTORS SHALL TAKE PLACE AT THE ANNUAL MEETING OF THE MEMBERS, OR AT A SPECIAL MEETING CALLED FOR THAT PURPOSE THE ELECTION OF DIRECTORS SHALL BE BY VOICE VOTE UNLESS A VOTING MEMBER, SECONDED BY FIVE ADDITIONAL VOTING MEMBERS, SHALL CALL FOR A SECRET BALLOT, ALL SECRET BALLOTS SHALL BE BY NON-CUMULATIVE VOTING THE PRESIDING OFFICER OF THE MEETING SHALL APPOINT INSPECTORS FOR THE ELECTION THE INSPECTORS SHALL LIST ALL CANDIDATES VALIDLY NOMINATED IN DESCENDING ORDER ACCORDING TO THE VOTES CAST FOR EACH AND SHALL DECLARE ELECTED AS DIRECTORS IN ACCORDANCE WITH RANK IN THE VOTING THAT NUMBER OF VALID NOMINEES REQUIRED TO FILL ALL VACANCIES ON THE ENTIRE BOARD OF DIRECTORS DIRECTORS SHALL BE ELECTED BY A PLURALITY OF THE VOTES CAST AT A MEETING OF THE MEMBERS ENTITLED TO VOTE IN THE ELECTION

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	UNDER NEW YORK STATE LAW, VOTING MEMBERS OF THE COUNCIL HAVE THE RIGHT TO APPROVE ANY PLAN OF MERGER OR CONSOLIDATION AND/OR PLAN FOR DISSOLUTION AND DISTRIBUTION OF ASSETS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	ALL FINANCIAL AND NARRATIVE INFORMATION IN THE FORM 990 IS REVIEWED BY THE AUDIT COMMITTEE AND EXECUTIVE LEADERSHIP STAFF INCLUDING, BUT NOT LIMITED TO THE PRESIDENT AND CEO, CHIEF FINANCIAL OFFICER AND LEGAL COUNSEL

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	COUNCIL BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES MUST ANNUALLY DISCLOSE, IN FULL, THE NAME OF EACH BUSINESS OR NONPROFIT ORGANIZATION THAT HAS OR REASONABLY EXPECTS TO HAVE ANY MATERIAL INTEREST IN ANY PROPOSED OR EXISTING CONTRACT, TRANSACTION OR ARRANGEMENT WITH THE COUNCIL ON FOUNDATIONS AND IN WHICH HE/SHE, HIS/HER SPOUSE OR ANY MEMBER OF THEIR IMMEDIATE FAMILY IS A MEMBER, DIRECTOR, OFFICER, EMPLOYER OR PARTNER BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES ARE GIVEN A FORM EACH YEAR FOR THIS PURPOSE AND MUST EITHER CHECK A BOX THAT THEY ARE NOT AWARE OF ANY CONFLICT THAT MUST BE DISCLOSED OR MUST ATTACH A LETTER DESCRIBING ANY INTERESTS THAT MUST BE DISCLOSED COUNCIL STAFF FOLLOWS UP WITH BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES AS NECESSARY TO MAKE SURE THAT ALL FORMS ARE EXECUTED AND RETURNED IN ADDITION TO THE ANNUAL DISCLOSURE, THE COUNCIL'S CONFLICT OF INTEREST POLICY FOR BOARD AND STAFF, WHICH ALL BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES MUST SIGN EACH YEAR, PROVIDES THAT BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES HAVE A CONTINUING OBLIGATION TO REPORT CONFLICTS AND MUST PROMPTLY REPORT ANY CONFLICT THAT HAS NOT PREVIOUSLY BEEN REPORTED BOARD MEMBERS THAT ARE DEEMED TO HAVE A CONFLICT OF INTEREST BASED ON THE ABOVE PROCESSES MUST ABSTAIN FROM PARTICIPATING IN THE VOTE OFFICERS AND KEY EMPLOYEES ARE NOT PERMITTED TO PARTICIPATE IN A DECISION REGARDING WHICH THEY HAVE A CONFLICT OF INTEREST

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	THE COUNCIL CONTRACTS A CONSULTANT FIRM TO CONDUCT A MARKET ANALY SIS, WHICH RECOMMENDS COMPENSATION ADJUSTMENTS FOR THE CEO THE CONSULTANT'S RECOMMENDATIONS ARE THEN FORWARDED TO THE EXECUTIVE COMMITTEE WHICH RECOMMENDS THE COMPENSATION FOR THE PRESIDENT AND CEO TO THE FULL BOARD WHICH DETERMINES THE FINAL COMPENSATION

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE COUNCIL'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMENTS, AND THE FEDERAL FORM 990 ARE AVAILABLE ON THE COUNCIL'S WEBSITE AND UPON REQUEST

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 9	SHANNON SCOTT 707 HANKIN STREET SILVER SPRING, MD 20910

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1	THE EXECUTIVE COMMITTEE IS CHAIRED BY THE BOARD CHAIR AND COMPOSED OF SEVEN TO ELEVEN DIRECTORS, INCLUDING THE BOARD OFFICERS, AS WELL AS THE CHAIRS OF THE REMAINING COMMITTEES OF THE BOARD, PLUS SUCH OTHER DIRECTORS APPOINTED BY THE BOARD CHAIR, IN CONSULTATION WITH THE PRESIDENT AND CEO, AND APPROVED BY THE BOARD. IN ADDITION, THE PRESIDENT AND CEO SERVES ON THE COMMITTEE EX OFFICIO WITHOUT A VOTE. ALL OF THE MEMBERS OF THE EXECUTIVE COMMITTEE ARE ON THE GOVERNING BODY OF THE BOARD OF DIRECTORS OF THE COUNCIL ON FOUNDATIONS. THE EXECUTIVE COMMITTEE HAS THE FOLLOWING RESPONSIBILITIES AS LISTED IN THE EXECUTIVE COMMITTEE CHARTER: -ACTS AS A LIAISON TO THE PRESIDENT AND CEO, PROVIDING COUNSEL, FEEDBACK AND SUPPORT AND, TOGETHER WITH THE PRESIDENT AND CEO, ESTABLISHES THE CHIEF EXECUTIVE'S GOALS FOR THE FOLLOWING YEAR. -ENSURES DEVELOPMENT AND IMPLEMENTATION OF A STRATEGIC PLAN AND ITS ALIGNMENT WITH THE OPERATING BUDGET. -RESOLVES URGENT AND SENSITIVE ISSUES WHEN NEEDED BETWEEN FULL BOARD MEETINGS, IN CONJUNCTION WITH THE PRESIDENT AND CEO. -ANNUALLY FACILITATES AN ASSESSMENT OF THE PRESIDENT AND CEO'S PERFORMANCE AND COMPENSATION, AND PRESENTS RECOMMENDATIONS TO THE FULL BOARD. AS SPECIFIED IN THE BYLAWS OF THE COUNCIL ON FOUNDATIONS, THE EXECUTIVE COMMITTEE CANNOT AMEND BYLAWS, ELECT OR REMOVE BOARD MEMBERS, HIRE OR FIRE THE CHIEF EXECUTIVE, APPROVE THE CHIEF EXECUTIVE'S COMPENSATION, APPROVE OR CHANGE THE AUDIT OR ANNUAL BUDGET, OR CHANGE THE STRUCTURE OF THE BOARD OR THE ORGANIZATION. ALL OF THESE POLICY DECISIONS MUST BE CONSIDERED AND APPROVED BY THE FULL BOARD OF DIRECTORS.

Return Reference	Explanation
FORM 990, PART VII, SECTION A, COLUMN B	WHILE THE COUNCIL'S STANDARD WORK WEEK IS 35 HOURS PER WEEK, THE JOB DUTIES AND RESPONSIBILITIES OF KEY AND HIGHLY COMPENSATED EMPLOYEES REQUIRE ADDITIONAL TIME TO PERFORM THEIR DUTIES. THE COUNCIL DOES NOT QUANTIFY THE ADDITIONAL HOURS OF TIME PUT FORTH BY THESE DEDICATED KEY EMPLOYEES.

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
COUNCIL ON FOUNDATIONS INC

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Employer identification number

13-6068327

Part I

Identification of Disregarded Entities

Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II

Identification of Related Tax-Exempt Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) FORUM OF REGIONAL ASSOCIATIONS OF GRANTMAKERS 2121 CRYSTAL DRIVE 700 ARLINGTON, VA 22202 52-2122029	STRENGTHEN THE ABILITY OF REGIONAL ASSOCIATIONS TO FULFILL THEIR MISSION	DC	501(C)(3)	LINE 11A, I	N/A		No
(2) COMMUNITY FOUNDATIONS NATIONAL STANDARDS BOARD 2121 CRYSTAL DRIVE 700 ARLINGTON, VA 22202 27-0448505	ADMINISTER THE NATIONAL STANDARDS ACCREDITATION PROCESS	VA	501(C)(3)	LINE 11A, I	N/A	Yes	

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

Yes

No

1a

No

1b

No

1c

No

1d

No

1e

No

1f

No

1g

No

1h

No

1i

No

1j

No

1k

No

1l

No

1m

No

1n

Yes

1o

Yes

1p

No

1q

Yes

1r

Yes

1s

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) COMMUNITY FOUNDATIONS NATIONAL STANDARDS BOARD	O	92,150	FAIR MARKET VALUE
(2) COMMUNITY FOUNDATIONS NATIONAL STANDARDS BOARD	R	88,986	FAIR MARKET VALUE

Schedule R (Form 990) 2013

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
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