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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☐ Yes ☒ No

1	Briefly describe the organization's mission				
THE EAST-WEST MANAGEMENT INSTITUTE, INC (EWTMI) PROMOTES AND FOSTERS DEMOCRACY AND ECONOMIC DEVELOPMENT THROUGHOUT THE WORLD BY VARIOUS MEANS, INCLUDING, BUT NOT LIMITED TO, COOPERATIVE AND OTHER PROJECTS AND ACTIVITIES WITH GOVERNMENTS AND NON-GOVERNMENTAL ORGANIZATIONS ("NGOS"), GRANTS, AND SEMINARS, CONFERENCES, WORKSHOPS AND OTHER EDUCATIONAL PROGRAMS					
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No				
If "Yes," describe these new services on Schedule O					
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No				
If "Yes," describe these changes on Schedule O					
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported				
4a	(Code)	(Expenses \$ 4,689,309	including grants of \$ 2,459,596)	(Revenue \$ 0)	
The Judicial Independence and Legal Empowerment Project (JILEP) in Georgia, funded by USAID, is organized around the following four sets of objectives 1) strengthen judicial independence, accountability, and professionalism, 2) strengthen the institutional capacity of legal professional associations, legal rights NGOs, and the state legal aid system, 3) improve legal education, 4) develop commercial law and improve commercial law related practice In 2013, JILEP provided trainings for 350 judges, judge-candidates, and court personnel JILEP also continued to support implementation of 9 grants, delivered to local NGOs in 2010- 2013 and still running in 2013, to promote greater independence of the judiciary, and greater fairness and transparency of the courts These grants are ongoing JILEP also continued monitoring and supporting 7 NGOs, through grants which were delivered in 2010 and in 2013 but are ongoing, to help them deliver legal aid to elements of the Georgian population most in need In 2013, 30,525 individuals received legal advice and representation from these NGOs through JILEP funding In the area of legal training, JILEP helped the Georgian Bar Association (GBA) train 4,561 members on legal ethics and other disciplines It also trained 371 professors and 736 law students on a variety of issues relating to teaching techniques, mediation, and commercial law JILEP is also supporting a twinning project between two sets of American and Georgian law schools, and is helping to draft textbooks and other materials on legal education, mediation, and commercial law					
4b	(Code)	(Expenses \$ 2,938,880	including grants of \$ 1,964,739)	(Revenue \$ 0)	
The Policy, Advocacy and Civil Society Development Program in Georgia (G-PAC), funded by USAID, aims to strengthen civil society's role in participating in the development and effective implementation of public policy reforms through a combination of grants, training and educational programs In 2013, GPAC awarded 81 grants to CSOs, think tanks, CSO networks, partners, universities, and students, totaling \$1 5 million USD As a result of EWTMI G-PAC projects 11 policy changes occurred at the regional, local, and national levels creating safer schools, better healthcare services, stronger environmental protection regulation, greater civic participation, and new social assistance programs Further, the project trained 1,165 CSO representatives, mentored 15 organizations, succeeded in changing the Georgian tax code to create incentives for philanthropic donations to CSOs, bolstered and expanded MPA Program activities, and oversaw promising results in both components Through EWTMI G-PAC-supported advocacy campaigns, 5,451 citizens participated in grantee-organized activities, including meeting with government officials, signing petitions, or participating in public meetings Through a partnership with Columbia University's School of International and Public Affairs and its Picker Center, the program successfully launched a new two-year Masters' degree program in Public Administration (MPA) In 2013, the MPA program received 125 applications, an 8% increase from Year 2 The Program now has 41 students and has successfully completed three semesters					
4c	(Code)	(Expenses \$ 2,034,921	including grants of \$ 920,638)	(Revenue \$ 0)	
Cambodia Human Rights Program - Program on Rights and Justice II (PRAJ II), funded by USAID, aims to improve the collection and use of justice system data, improve the competence of legal professionals, broaden and strengthen the constituencies supporting justice sector reform, and expand and improve legal aid for the poor, especially indigent criminal defense In 2013, our legal aid grantees provided representation to 915 indigent clients in 574 cases Our support to civil society organizations (CSO) provided training to 4,828 citizens, engaged 24,052 citizens in CSO activities, and supported 8,982 advocacy initiatives PRAJ II/EWTMI also trained 879 people in our various legal profession development activities, including law students, law professors, judges, prosecutors, Ministry of Justice officials and court clerks					
4d	Other program services (Describe in Schedule O)				
	(Expenses \$ 8,436,798	including grants of \$ 2,202,676)	(Revenue \$ 69,948)		
4e	Total program service expenses ▶ 18,099,908				

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 	16 Yes	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	41
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	40
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes
b	If "Yes," enter the name of the foreign country: BK, AJ, CB, GG, KG, RI, MJ, KV, EC See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7 Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		8	
9 Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10 Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11 Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders.	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b	
c	Enter the amount of reserves on hand.	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	4	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent	4	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	NY
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input type="checkbox"/> Own website <input checked="" type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ADRIAN B HEWRYK 575 MADISON AVENUE 25TH FL NEW YORK, NY 10022 (212) 843-7660	

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

List all of the organization's **current** key employees, if any See instructions for definition of "key employee "

List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) SCOTT MICHELLE DIRECTOR	1 0	X						0	0	0
(2) THAMI ROBERTA DIRECTOR	1 0	X						0	0	0
(3) MCGILL EUGENIA DIRECTOR	1 0	X						0	0	0
(4) VICKERS GEORGE DIRECTOR	1 0	X						0	0	0
(5) HEWRYK ADRIAN PRESIDENT	50 5			X				233,290	0	17,554
(6) TRITT RACHEL EXECUTIVE VICE PRESIDENT	46 65			X				182,890	0	34,677
(7) DIETRICH MARK VICE PRESIDENT	46 19			X				165,558	0	16,547
(8) BOWMAN HERBERT CHEIF OF PARTY	44 04				X			253,310	0	30,914
(9) LASSMAN MARC CHIEF OF PARTY	40 31				X			207,714	0	18,825
(10) MADIGAN TIMOTHY CHIEF OF PARTY	41 0				X			252,663	0	27,549
(11) BONAME JOHN CHIEF OF PARTY	49 46				X			243,119	0	26,639
(12) NAHZI FRON Director of Sustainability	49 79					X		178,163	0	25,218
(13) AUSTERMILLER STEVEN LEGAL EDUCATION ADVISER	41 0					X		218,309	0	24,473
(14) MANSFIELD NICOLAS DIRECTOR OF LEGAL PROGRAMS	43 1					X		165,300	0	29,237
(15) WEST MARK JUSTICE INFORMATION SPECIALIST	50 0					X		162,590	0	33,354
(16) AARON CARL DIRECTOR OF ECONOMIC DEV PROG	41 77					X		160,770	0	26,865

Part VII

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)							2,423,676	0	311,852	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization▶19

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
SMART TECH DOO, DZORDZA VASINGTONNA 3181000 PODGORICA0MJ	See Sch 0	114,365
METIRI CONSULT, PORCELAENSHAVEN 2B5 2000 FREDRIKSBERG0DA	See Sch 0	117,972

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►2

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	20,530,936			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	336,192			
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f		20,867,128			
Program Service Revenue	2a	OTHER CONTRACTS	Business Code 900099	62,098	62,098		
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		62,098			
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	225			225
4		Income from investment of tax-exempt bond proceeds	0				
5		Royalties	0				
6a		Gross rents	(i) Real	(ii) Personal			
		b	Less rental expenses				
		c	Rental income or (loss)	0	0		
		d	Net rental income or (loss)		0		
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		b	Less cost or other basis and sales expenses				
		c	Gain or (loss)				
		d	Net gain or (loss)		0		
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a				
		b	Less direct expenses	b			
		c	Net income or (loss) from fundraising events		0		
9a		Gross income from gaming activities See Part IV, line 19	a				
		b	Less direct expenses	b			
		c	Net income or (loss) from gaming activities		0		
10a		Gross sales of inventory, less returns and allowances	a				
		b	Less cost of goods sold	b			
		c	Net income or (loss) from sales of inventory		0		
Miscellaneous Revenue		Business Code					
11a		CURRENCY EXCHANGE GAIN	900099	5,403	5,403		
b	OTHER REVENUE	900099	2,447	2,447			
c							
d	All other revenue						
e	Total. Add lines 11a-11d		7,850				
12	Total revenue. See Instructions		20,937,301	69,948		225	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	1,890,217	1,890,217		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22.	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.	5,657,432	5,657,432		
4	Benefits paid to or for members.	0			
5	Compensation of current officers, directors, trustees, and key employees.	581,300	81,562	499,738	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0			
7	Other salaries and wages.	6,120,628	5,025,818	1,094,810	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	89,250	51,111	38,139	
9	Other employee benefits.	1,020,238	777,289	242,949	
10	Payroll taxes.	254,619	145,698	108,921	
11	Fees for services (non-employees):				
a	Management.	0			
b	Legal.	62,735	6,507	56,228	
c	Accounting.	118,305	48,099	70,206	
d	Lobbying.	0			
e	Professional fundraising services. See Part IV, line 17.	0			
f	Investment management fees.	0			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	1,429,618	1,294,038	135,580	
12	Advertising and promotion.	0			
13	Office expenses.	485,298	415,729	69,569	
14	Information technology.	0			
15	Royalties.	0			
16	Occupancy.	650,484	416,823	233,661	
17	Travel.	519,761	359,123	160,638	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.	0			
19	Conferences, conventions, and meetings.	555,650	552,817	2,833	
20	Interest.	20,000		20,000	
21	Payments to affiliates.	0			
22	Depreciation, depletion, and amortization.	1,564		1,564	
23	Insurance.	101,701	34,186	67,515	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
a	SUBCONTRACTS	818,749	818,749		
b	OVERSEAS ALLOWANCE	362,891	362,891		
c	NONCAPITALIZED EQUIPMENT	93,385	81,164	12,221	
d	DRIVERS' SERVICES EXPENSES	46,698	46,698	0	
e	All other expenses	78,587	33,957	44,630	
25	Total functional expenses. Add lines 1 through 24e.	20,959,110	18,099,908	2,859,202	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			1,104,368	1	870,110
	2	Savings and temporary cash investments			47,359	2	59,433
	3	Pledges and grants receivable, net			2,128,126	3	1,910,822
	4	Accounts receivable, net			0	4	0
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			0	6	0
	7	Notes and loans receivable, net			0	7	0
	8	Inventories for sale or use			0	8	0
	9	Prepaid expenses and deferred charges			125,508	9	174,551
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	6,255	6,255	10c	4,691
	b	Less accumulated depreciation	10b	1,564			
	11	Investments—publicly traded securities			0	11	0
	12	Investments—other securities See Part IV, line 11			0	12	0
	13	Investments—program-related See Part IV, line 11			0	13	0
	14	Intangible assets			0	14	0
	15	Other assets See Part IV, line 11			70,877	15	124,827
	16	Total assets. Add lines 1 through 15 (must equal line 34)			3,482,493	16	3,144,434
Liabilities	17	Accounts payable and accrued expenses			834,997	17	518,747
	18	Grants payable			0	18	0
	19	Deferred revenue			0	19	0
	20	Tax-exempt bond liabilities			0	20	0
	21	Escrow or custodial account liability Complete Part IV of Schedule D			0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third parties			0	23	0
	24	Unsecured notes and loans payable to unrelated third parties			1,000,000	24	1,000,000
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D			0	25	0
	26	Total liabilities. Add lines 17 through 25			1,834,997	26	1,518,747
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			1,452,180	27	1,465,171
	28	Temporarily restricted net assets			195,316	28	160,516
	29	Permanently restricted net assets			0	29	0
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			1,647,496	33	1,625,687
	34	Total liabilities and net assets/fund balances			3,482,493	34	3,144,434

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	20,937,301
2	Total expenses (must equal Part IX, column (A), line 25)	2	20,959,110
3	Revenue less expenses Subtract line 2 from line 1	3	-21,809
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,647,496
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	1,625,687

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A
(Form 990 or 990EZ)

Department of the
Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization EAST-WEST MANAGEMENT INSTITUTE INC	Employer identification number 13-3586432
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

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(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?

a

☐

b

☐

c

☐

d

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	11,607,300	12,506,089	19,656,860	20,036,916	20,867,128	84,674,293
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	11,607,300	12,506,089	19,656,860	20,036,916	20,867,128	84,674,293
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0
6 Public support. Subtract line 5 from line 4						84,674,293

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	11,607,300	12,506,089	19,656,860	20,036,916	20,867,128	84,674,293
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,003	409	223	256	225	2,116
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	1,238	1,528	26,472	21,346	7,850	58,434
11 Total support (Add lines 7 through 10)						84,734,843
12 Gross receipts from related activities, etc (see instructions)					12	755,247
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						▶

Section C. Computation of Public Support Percentage						
14	Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	<table><tr><td>14</td><td>99 928 %</td></tr><tr><td>15</td><td>99 916 %</td></tr></table>	14	99 928 %	15	99 916 %
14	99 928 %					
15	99 916 %					
15	Public support percentage for 2012 Schedule A, Part II, line 14					
16a	33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>				
b	33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>				
17a	10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	<input type="checkbox"/>				
b	10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	<input type="checkbox"/>				
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>				

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test		
Return Reference	Explanation	

SCHEDULE D
(Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2013

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization EAST-WEST MANAGEMENT INSTITUTE INC	Employer identification number 13-3586432
--	--

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area

☐ Protection of natural habitat ☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4

Number of states where property subject to conservation easement is located ►

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ►

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

► \$

(ii)

Assets included in Form 990, Part X

► \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$

b

Assets included in Form 990, Part X

► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2013

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3
- Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☐

Public exhibition

d

☐

Loan or exchange programs

b

☐

Scholarly research

e

☐

Other

c

☐

Preservation for future generations
- 4
- Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5
- During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?
- ☐

Yes
- ☐

No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a
- Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
- ☐

Yes
- ☐

No
- b
- If "Yes," explain the arrangement in Part XIII and complete the following table
- c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance
- | | |
|----|--------|
| | Amount |
| 1c | |
| 1d | |
| 1e | |
| 1f | |
- 2a
- Did the organization include an amount on Form 990, Part X, line 21?
- ☐

Yes
- ☐

No
- b
- If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII
- ☐

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

		(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a	Beginning of year balance					
b	Contributions					
c	Net investment earnings, gains, and losses					
d	Grants or scholarships					
e	Other expenditures for facilities and programs					
f	Administrative expenses					
g	End of year balance					
2	Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as					
a	Board designated or quasi-endowment ▶					
b	Permanent endowment ▶					
c	Temporarily restricted endowment ▶					
	The percentages in lines 2a, 2b, and 2c should equal 100%					
3a	Are there endowment funds not in the possession of the organization that are held and administered for the organization by					
	(i) unrelated organizations					Yes No
	(ii) related organizations					3a(i) 3a(ii)
b	If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?					3b
4	Describe in Part XIII the intended uses of the organization's endowment funds					

Part VI

Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		6,255	1,564	4,691
e Other				
Total.	Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)			4,691

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	21,202,637
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	
b	Donated services and use of facilities	2b	265,336
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	265,336
3	Subtract line 2e from line 1	3	20,937,301
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	20,937,301

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	21,224,446
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	265,336
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	265,336
3	Subtract line 2e from line 1	3	20,959,110
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	20,959,110

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
FIN48 FOOTNOTE	Management evaluated the Institute's tax positions and concluded that, as of December 31, 2013, there were no uncertain tax positions taken or are expected to be taken. Accordingly, no interest or penalties related to uncertain tax positions have been accrued in the accompanying financial statements.

[illegible]

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990. ► See separate instructions.
► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	10	161			15,116,076
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)	10	161			15,116,076

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)	See Add'l Data								
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

155

3

Enter total number of other organizations or entities ▶

0

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) Stipend/Fellowship	Russia and the Newly Independent States	57	66,583	check / wire			
(2) Stipend/Fellowship	East Asia and the Pacific	11	5,800	check / wire			
(3) Training Participant support	East Asia and the Pacific	495	52,819	check / wire			
(4) Training Participant support	Europe (Including Iceland and Greenland)	263	28,165	check / wire			
(5) Training Participant support	Russia and the Newly Independent States	648	223,537	check / wire			
(6) Training Participant support	South America	30	4,671	check / wire			
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☐

Yes

☒

No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)*

☐

Yes

☒

No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*

☐

Yes

☒

No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*

☐

Yes

☒

No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*

☐

Yes

☒

No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).*

☐

Yes

☒

No

Part V

Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Form 990, Schedule F, Part 1, Line 2	EAST-WEST MANAGEMENT INSTITUTE, INC HAS A COMPREHENSIVE SET OF POLICIES AND PROCEDURES IN PLACE TO MONITOR THE USE OF GRANT FUNDS OUTSIDE THE UNITED STATES UNDER EWTI'S LARGER PROGRAMS, EWTI MAINTAINS FIELD OFFICES THAT OVERSEE PROGRAM IMPLEMENTATION AND MONITOR THE USE OF GRANT FUNDS ALL GRANTEES ARE REQUIRED TO SUBMIT PERIODIC NARRATIVE AND FINANCIAL REPORTS THE FIELD OFFICE AND HEADQUARTERS' STAFF REVIEW THESE REPORTS IN ADDITION, THE FIELD OFFICE GRANTS ADMINISTRATION STAFF PERIODICALLY CONDUCT SITE VISITS AND FINANCIAL REVIEWS OF GRANTEES FOR LARGER GRANTS, EWTI FIELD OFFICE AND HEADQUARTERS STAFF ALSO REVIEW GRANTEE AUDIT REPORTS

990 Schedule F, Supplemental Information

Return Reference	Explanation
Manner of Cash Disbursement	(1) Electronic Fund or wire Transfer (2) Cash, Check or Wire

Additional Data

Software ID:
Software Version:
EIN: 13-3586432
Name: EAST-WEST MANAGEMENT INSTITUTE INC

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
East Asia and the Pacific			Grantmaking		509,628
East Asia and the Pacific	1	36	Program Services		1,156,505
Europe (including Iceland and Greenland)			Grantmaking		727,105

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	3	37	Program Services		3,117,243
Middle East and North Africa			Program Services		
Russia and the Newly Independent States			Grantmaking		4,464,326

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Russia and the Newly Independent States	5	81	Program Services		4,305,161
South America			Grantmaking		267,365
South America	1	7	Program Services		547,177

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South Asia			Grantmaking		5,932
Sub-Saharan Africa			Grantmaking		4,000
Sub-Saharan Africa			Program Services		11,634

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Civil Society and Economic Development	6,500	Wire or Chec			
		East Asia and the Pacific	Civil Society Development	94,451	Wire or Chec			
		East Asia and the Pacific	Rule of Law	21,792	Wire or Chec			
		East Asia and the Pacific	Rule of Law	6,981	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Rule of Law	6,999	Wire or Chec			
		East Asia and the Pacific	Rule of Law	24,460	Wire or Chec			
		East Asia and the Pacific	Rule of Law	65,552	Wire or Chec			
		East Asia and the Pacific	Rule of Law	87,285	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Rule of Law	9,740	Wire or Chec			
		East Asia and the Pacific	Rule of Law	18,857	Wire or Chec			
		East Asia and the Pacific	Rule of Law	99,303	Wire or Chec			
		Europe (Including Iceland and Greenland)	Civil Society Development	12,308	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Civil Society Development	12,918	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	19,217	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	17,047	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	6,838	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law	7,025	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	8,884	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	29,020	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	24,630	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law	9,029	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	7,025	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law	26,365	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law			77,922	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law	19,928	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	14,497	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	24,778	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	31,699	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	14,167	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	7,884	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	8,794	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	12,767	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	16,857	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	16,321	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	16,819	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law and Civil Society Development	8,271	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen	8,000	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			12,835	Materials	Acquisition Value
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			30,097	Materials	Acquisition Value
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen	12,293	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen	6,500	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen	5,354	Wire or Chec			
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			6,921	Materials	Acquisition Value
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			44,291	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			11,181	Materials	Acquisition Value
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			5,568	Materials	Acquisition Value
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			7,466	Materials	Acquisition Value
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			24,165	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen			8,235	Materials	Acquisition Value
		Europe (Including Iceland and Greenland)	Rule of Law, Civil Society and Economic Developmen	32,339	Wire or Chec			
		Russia and the Newly Independent States	Civil Society and Economic Development			13,811	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			11,918	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society and Economic Development			13,824	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			13,189	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			14,882	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			12,452	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society and Economic Development			11,557	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			14,035	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			14,991	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			17,101	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society and Economic Development			13,702	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			16,242	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			14,567	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			13,576	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society and Economic Development			15,050	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			10,976	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			9,182	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			13,508	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society and Economic Development	8,444	Wire or Chec			
		Russia and the Newly Independent States	Civil Society and Economic Development	287,317	Wire or Chec			
		Russia and the Newly Independent States	Civil Society and Economic Development			12,319	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society and Economic Development			11,494	Materials	Acquisition Value

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	5,595	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	16,987	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	6,133	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	19,227	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	19,597	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	43,418	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	9,387	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	11,913	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	33,491	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	10,136	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	5,532	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	14,061	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	10,129	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	72,945	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	20,230	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	7,595	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	12,471	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	41,389	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	17,257	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	112,872	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	86,756	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	43,225	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	84,577	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	27,655	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development Program (MPA) in Georgia	9,046	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Georgia and Azerbaijan	746,456	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Georgia	12,608	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	44,790	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	6,985	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Georgia	51,378	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	57,405	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	7,019	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	23,069	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	18,877	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	23,317	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	9,409	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	12,246	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	12,667	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	77,058	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	36,946	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	24,293	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Development	5,565	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Development	33,848	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Development	67,378	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development Development			6,430	Materials	Acquisition Value
		Russia and the Newly Independent States	Civil Society Development Development	13,916	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Development	7,015	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Development	8,836	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development Development	9,148	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development Development	20,159	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	38,504	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	29,788	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	6,319	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	9,051	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	40,805	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	10,079	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	15,300	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	10,103	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	45,710	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	21,423	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	18,894	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	6,889	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	31,950	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	259,300	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	22,435	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	20,121	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	18,327	Wire or Chec			
		Russia and the Newly Independent States	Civil Society Development	38,158	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Civil Society Development	10,185	Wire or Chec			
		Russia and the Newly Independent States	Rule of Law	16,708	Wire or Chec			
		Russia and the Newly Independent States	Rule of Law	61,466	Wire or Chec			
		Russia and the Newly Independent States	Rule of Law	46,350	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and the Newly Independent States	Rule of Law	64,853	Wire or Chec			
		Russia and the Newly Independent States	Rule of Law	148,081	Wire or Chec			
		Russia and the Newly Independent States	Rule of Law	483,502	Wire or Chec			
		Russia and the Newly Independent States	Rule of Law	8,442	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	Rule of Law	38,156	Wire or Chec			
		South America	Rule of Law	36,822	Wire or Chec			
		South America	Rule of Law	39,455	Wire or Chec			
		South America	Rule of Law	40,075	Wire or Chec			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	Rule of Law	28,323	Wire or Chec			
		South America	Rule of Law	37,645	Wire or Chec			
		South America	Rule of Law	41,432	Wire or Chec			

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

14

3

Enter total number of other organizations listed in the line 1 table

0

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
Form 990, Schedule I, Part 1, Line 2	EAST-WEST MANAGEMENT INSTITUTE, INC (EWMI) REQUIRES PERIODIC TECHNICAL AND FIYANCIAL REPORTS ON THE USE OF GRANT FUNDS FROM ALL GRANTEEES IN THE US EWMI STAFF REVIEW THESE REPORTS AND FOLLOW UP WITH ANY QUESTIONS IN ADDITION, US GRANTEEES PROVIDE EWMI WITH COPIES OF THEIR AUDITED FINANCIAL STATEMENTS SUPPORTING THE FINANCIAL REPORTS SUBMITTED FOR SPECIFIC PROGRAM GRANTS
Purpose of grant or assistance	(1) Arizona State University (ASU) - Civil Society and Think Tanks in Georgia (2) Asia Foundation - Human Rights in Cambodia (3) California Western School of Law - Proyecto ACCESO (ACCESO) - Legal Education (4) Consumers Union of U S , Inc - Civil Society and Economic Development (5) International Center for Not for Profit Law (ICNL) - Civil Society and NGO legal development in Georgia and Azerbaijan (6) Johns Hopkins University, Johns Hopkins Bloomberg School of Public Health - Nonprofit Management Education (7) LANDESA Rural Development Institute - Civil Society and Property Rights in Georgia (8) Public Interest Law Initiative (PILnet) - Legal Education and Public Interest Law in Georgia (9) South Texas College of Law - Legal Education in Georgia (10)The Trustees of Columbia University in the City of New York (Columbia University - SIPA) - Development of Masters in Public Administration Program (MPA) in Georgia (11)University of Washington - TASCHA - Civil Society and Open Media Development in Georgia (12)Washburn University School of Law - Legal Education in Georgia (13)World ORT, Inc (ORT) - Rule of Law in Montenegro

Additional Data

Software ID:
Software Version:
EIN: 13-3586432
Name: EAST-WEST MANAGEMENT INSTITUTE INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
American Bar Association 740 Fifteenth Street NW Washington, DC 20005	36-6110299	501(c)(3)	51,664				Legal Education

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Arizona State University (ASU) 1151 South Forest Avenue Tempe, AZ 85281	86-0196696	section 115	34,915				Civil Society and Think Tanks in Georgia

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Asia Foundation 465 California St 9 San Francisco, CA 94104	94-1191246	501(C)(3)	597,647				Human Rights in Cambodia

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
California Western School of Law - Proyecto ACCESO 225 Cedar Street San Diego, CA 92101	95-2944594	501(c)(3)	22,500				Legal Education

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Consumers Union of US Inc 1535 Mission Street San Francisco, CA 941032512	13-1776434	501(C)(3)	6,500				Civil Society and Economic Development

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
International Center for Not for Profit Law (ICNL) 1126 16th Street NW Suite 400 Washington, DC 20036	52-1818273	501(C)(3)	288,325				Civil Society and NGO legal development in Georgia and Azerbaijan

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Johns Hopkins University Johns Hopkins Bloomberg 615 N Wolfe Street Baltimore,MD 21205	52-0595110	501(C)(3)	83,965				Nonprofit Management Education

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LANDESA Rural Development Institute 1424 Fourth Avenue Suite 300 Seattle, WA 98101	91-1158970	501(C)(3)	57,666				Civil Society and Property Rights in Georgia

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Public Interest Law Initiative (PILnet) 333 7th Avenue 14th Floor New York, NY 10001	20-5087783	501(C)(3)	89,209				Legal Education and Public Interest Law in Georgia

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
South Texas College of Law 1303 San Jacinto Street Houston, TX 77002	74-1554976	501(C)(3)	134,828				Legal Education in Georgia

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Trustees of Columbia University in the City of 254 Engineering Terrace 1210 Amster NEW YORK, NY 10027	13-5598093	501(C)(3)	153,553				Development of Masters in Public Administration Program (MPA) in Georgia

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
University of Washington - TASCHA 4333 Brooklyn Avenue NE Seattle, WA 981959472	91-6001537	section 115	42,264				Civil Society and Open Media Development in Georgia

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Washburn University School of Law 1700 SW College Ave Topeka, KS 66621	48-6030115	state of Kansas	272,662				Legal Education in Georgia

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
World ORT Inc (ORT) 1745 Broadway 17th Floor NEW YORK, NY 10019	06-1669917	501(c)(3)	54,518				Rule of Law in Montenegro

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I

Questions Regarding Compensation

	Yes	No
<div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items</div><div><div><div><input type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div>		
<div><div>b</div><div>If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</div></div>	Yes	
<div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</div></div>	Yes	
<div><div>3</div><div>Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III</div><div><div><div><input type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div></div>		
<div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization</div></div>		
<div><div>a</div><div>Receive a severance payment or change-of-control payment?</div></div>		No
<div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div>		No
<div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div>		No
<div><div></div><div>Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.</div></div>		
<div><div>5</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</div></div>		
<div><div>a</div><div>The organization?</div></div>		No
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III</div>		No
<div><div>6</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</div></div>		
<div><div>a</div><div>The organization?</div></div>		No
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III</div>		No
<div><div>7</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</div></div>		No
<div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III</div></div>		No
<div><div>9</div><div>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?</div></div>		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Form 990, Schedule J, Part I, Line 1A	EWMI provides for the following type of travel for employees and their family members when posted abroad: travel to and from post, home leave and R&R travel and education travel (for dependents). Housing allowance (i.e., living quarter allowance - LOA) is provided for long-term expats posted abroad.

Additional Data

Software ID:

Software Version:

EIN: 13-3586432

Name: EAST-WEST MANAGEMENT INSTITUTE INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
HEWRYK ADRIAN PRESIDENT	(i)	233,200	0	90	6,740	10,814	250,844	0
	(ii)	0	0	0	0	0	0	0
TRITT RACHEL EXECUTIVE VICE PRESIDENT	(i)	182,800	0	90	5,484	29,193	217,567	0
	(ii)	0	0	0	0	0	0	0
DIETRICH MARK VICE PRESIDENT	(i)	165,300	0	258	4,959	11,588	182,105	0
	(ii)	0	0	0	0	0	0	0
BOWMAN HERBERT CHEIF OF PARTY	(i)	165,300	0	88,010	5,308	25,606	284,224	0
	(ii)	0	0	0	0	0	0	0
LASSMAN MARC CHIEF OF PARTY	(i)	159,583	0	48,131	0	18,825	226,539	0
	(ii)	0	0	0	0	0	0	0
MADIGAN TIMOTHY CHIEF OF PARTY	(i)	161,900	0	90,763	1,943	25,606	280,212	0
	(ii)	0	0	0	0	0	0	0
BONAME JOHN CHIEF OF PARTY	(i)	165,300	0	77,819	1,033	25,606	269,758	0
	(ii)	0	0	0	0	0	0	0
NAHZI FRON Director of Sustainability	(i)	163,800	0	14,363	5,212	20,006	203,381	0
	(ii)	0	0	0	0	0	0	0
AUSTERMILLER STEVEN LEGAL EDUCATION ADVISER	(i)	138,375	0	79,934	4,375	20,098	242,782	0
	(ii)	0	0	0	0	0	0	0
MANSFIELD NICOLAS DIRECTOR OF LEGAL PROGRAMS	(i)	165,300	0	0	4,038	25,199	194,537	0
	(ii)	0	0	0	0	0	0	0
WEST MARK JUSTICE INFORMATION SPECIALIST	(i)	162,500	0	90	4,875	28,479	195,944	0
	(ii)	0	0	0	0	0	0	0
AARON CARL DIRECTOR OF ECONOMIC DEV PROG	(i)	160,680	0	90	4,820	22,045	187,635	0
	(ii)	0	0	0	0	0	0	0

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons
▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047
2013
Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?	(i) Written agreement?	
			To	From			Yes	No		Yes	No
Total ▶ \$											

Part III Grants or Assistance Benefitting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) ROMAN HEWRYK	BROTHER OF ADRIAN HEWRYK	152,800	EMPLOYEE COMPENSATION		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization EAST-WEST MANAGEMENT INSTITUTE INC	Employer identification number 13-3586432
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Return Reference	Explanation
FORM 990, PART VI, QUESTION 11 - REVIEW PROCESS OF 990 BY GOVERNING BODY	THE FORM 990 IS FIRST REVIEWED IN DETAIL BY THE CONTROLLER AND OFFICERS OF THE ORGANIZATION, INCLUDING THE PRESIDENT AND EXECUTIVE VICE PRESIDENT. ONCE THIS REVIEW IS COMPLETED, THE FORM 990 IS CIRCULATED TO THE BOARD AUDIT COMMITTEE AND ALL MEMBERS OF THE BOARD OF DIRECTORS FOR FINAL REVIEW.

Return Reference	Explanation
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	<p>AS PART OF ITS OVERALL COMPLIANCE PROGRAM, EWMH HAS A CONFLICT OF INTEREST POLICY IN PLACE. ALL EWMH DIRECTORS AND OFFICERS COMPLETED A CONFLICT OF INTEREST POLICY AFFIRMATION FOR 2013 WHICH REQUIRED DISCLOSURE OF ANY POSSIBLE CONFLICTS OF INTEREST. AT THE END OF EACH YEAR, ALL OFFICERS AND EMPLOYEES ARE ASKED TO RESPOND TO A DETAILED COMPLIANCE QUESTIONNAIRE AND IDENTIFY ANY POTENTIAL CONFLICTS OF INTEREST. AT THE END OF YEAR, EWMH'S OFFICERS PREPARE A COMPLIANCE REPORT FOR THE BOARD AND A DISCLOSURE OF ANY POTENTIAL CONFLICTS OF INTEREST. IN ADDITION, EWMH HAS OTHER POLICIES AND PROCEDURES IN PLACE WHICH ENABLES EWMH TO ENFORCE AND MONITOR COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY, INCLUDING A CODE OF CONDUCT WHICH ALL EMPLOYEES AND CONSULTANTS ARE REQUIRED TO SIGN AND A VETTING PROCESS FOR ALL AGREEMENTS WHICH REQUIRES DISCLOSURE OF ANY POTENTIAL CONFLICTS OF INTEREST PRIOR TO ENTERING INTO AN AGREEMENT. IN 2009, EWMH'S CONFLICT OF INTEREST AND GIFT POLICY WAS REVIEWED AND REVISED BY THE BOARD OF DIRECTORS, AND AN UPDATED POLICY WAS APPROVED AS OF MAY 6, 2009. EWMH'S EFFORTS TO ENFORCE AND MONITOR COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY WERE FURTHER STRENGTHENED IN 2009 WITH THE ESTABLISHMENT OF AN AUDIT COMMITTEE.</p>

Return Reference	Explanation
FORM 990, PART VI, LINE 15A & 15B - COMPENSATION PROCEDURES	EWTM PARTICIPATED IN THE U S HEADQUARTERS SALARY, BENEFITS AND HUMAN RESOURCES POLICIES REPORT UNDERTAKEN BY INSIDE NGO, AN ANNUAL SURVEY FOR U S HEADQUARTERS STAFF OF NGOS THAT PROVIDES COMPENSATION AND BENEFITS DATA OF OVER 100 NGO ORGANIZATIONS SIMILAR TO EWTM EWTM'S BOARD REVIEWED THIS SURVEY TO ENSURE THAT EWTM'S SALARIES ARE WITHIN COMPARABLE RANGES WITH THOSE OF OTHER NOT-FOR-PROFITS BASED UPON THE REVIEW THEY FOUND THAT OVERALL EWTM'S SALARIES WERE WITHIN THE PARAMETERS IDENTIFIED IN THE SURVEYS, BUT THAT EWTM OFFICER SALARIES WERE LOWER THAN THE AVERAGE SALARIES FOR COMPARABLE ORGANIZATIONS THE BOARD PROPOSED SALARY INCREASES IN 2013 FOR OFFICERS AND KEY EMPLOYEES BASED UPON A THOROUGH REVIEW OF THIS SURVEY

Return Reference	Explanation
FORM 990, PART VI, LINE 19 - DOCUMENTS AVAILABLE FOR PUBLIC INSPECTION	EWM's GOVERNING DOCUMENTS ARE MADE PUBLICLY AVAILABLE IN THE FOLLOWING WAYS (I)GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST, (II)CONFLICT OF INTEREST POLICY IS AVAILABLE UPON REQUEST AND IS POSTED ON EWM's WEB SITE, (III)EWM's FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AND ARE POSTED ON EWM's WEB SITE. THE FINANCIAL STATEMENTS ARE ALSO SUMMARIZED IN EWM's ANNUAL REPORTS, WHICH ARE POSTED ON EWM's WEB SITE.

Return Reference	Explanation
FORM 990, PART VII, SECTION B - DESCRIPTION OF SERVICES	<p>METIRI CONSULT, A DANISH CONSULTING FIRM, PROVIDED THE SERVICES OF DR JESPER WITTRUP TO EWMi'S WORLD BANK-FUNDED COURT OPTIMIZATION PROJECT IN ROMANIA. CONSULTING SERVICES INCLUDED OVERSIGHT OF AND PARTICIPATION IN ALL PROGRAM ACTIVITIES, INCLUDING AN ASSESSMENT OF EXISTING METHODS AND INDICATORS FOR MEASURING COURT PERFORMANCE IN ROMANIA, A REPORT PROVIDING GUIDANCE ON HOW TO OPERATIONALIZE AND IMPLEMENT RECOMMENDATIONS, DEVELOPMENT AND DELIVERY OF TRAINING ON THE USE OF THE NEW SYSTEM OF EFFICIENCY EVALUATION, BENCHMARKING AND RESOURCE MANAGEMENT, IMPLEMENTATION OF RECOMMENDATIONS THROUGH A PILOT PROGRAM AT VARIOUS COURTS IN ROMANIA, AND ORGANIZATION OF AN INTERNATIONAL CONFERENCE AT THE END OF THE PROJECT. EWMi CONTRACTED SMART TECH, A MONTENEGRIN COMPANY, TO DEVELOP SOFTWARE FOR SIX MUNICIPALITIES IN MONTENEGRO THAT WOULD SUPPORT A MORE TRANSPARENT AND EFFICIENT BUSINESS REGULATION ENVIRONMENT. THE CONTRACTED SERVICES INCLUDED THE DEVELOPMENT, DELIVERY, AND INSTALLATION OF THE E-GOVERNMENT SOFTWARE, TRAINING OF MUNICIPAL EMPLOYEES ON THE USE OF THE SOFTWARE, AND PROVIDING FOLLOW-ON MAINTENANCE AS NECESSARY.</p>

Return Reference	Explanation
FORM 990, PART III, LINE 4D - DESCRIPTION OF OTHER PROGRAM SERVICES	<p>SEDA AZERBAIJAN EXPENSES \$1,737,573, INCLUDING GRANTS OF \$668,428 GOOD GOVERNANCE ACTIVITY IN MONTENEGRO EXPENSES \$1,429,405, INCLUDING GRANTS OF \$244,547 JSPD II EXPENSES \$1,197,570, INCLUDING GRANTS OF \$255,606 SERBIA SEPARATION OF POWERS EXPENSES \$1,129,084 ECUADOR JUSTICE PROJECT EXPENSES \$876,557, INCLUDING GRANTS OF \$285,195 KRY GYZSTAN CGP EXPENSES \$867,373, INCLUDING GRANTS OF \$326,652 ROMANIA COURT OPTIMIZATION WB EXPENSES \$272,228 MONTENEGRO INL EXPENSES \$263,604, INCLUDING GRANTS OF \$197,131 SUPPORT JUDICIARY AND ROL IN TAJIKISTAN EXPENSES \$136,335, INCLUDING GRANTS OF \$3,988 PHILANTROPISM THROUGH PRIVATIZATION EXPENSES \$130,583, INCLUDING GRANTS OF \$38,031 PROMOTING DIALOGUE AND TOLERANCE IN FIJI EXPENSES \$117,581, INCLUDING GRANTS OF \$94,451 SUPPORTING FORESTS IN CAMBODIA EXPENSES \$85,225 PARTNER LEGACY SUPPORT PROGRAM (PLSP) EXPENSES \$82,148, INCLUDING GRANTS OF \$82,148 CAMBODIA BLDG FOUNDATION FOR JUSTICE (IBJ) EXPENSES \$44,734, INCLUDING GRANTS OF \$6,500 RWANDA CAPACITY BUILDING FOR MOTI (UNIDO) EXPENSES \$36,764, REVENUE \$39,598 ARIZONA ST UNIVERSITY EXPENSES \$15,824 MEKONG PARTNERSHIP FOR ENVIRONMENT EXPENSES \$9,249 CAMBODIAN LAND LAW TEXTBOOK (CANADA) EXPENSES \$2,544 RIA ASST MONTENGRO (EU) EXPENSES \$1,403 BURMA PARTNERS ASIA FUND EXPENSES \$864 RWANDA INDUSTRIAL GOVERNANCE II EXPENSES \$150</p>