Form **990-PF** Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation
▶ Do not enter Social Security numbers on this form as it may be made public.
▶ Information about Form 990-PF and its separate instructions is at *www.irs.gov/form990pf.*

OMB No 1545-0052
2013
Open to Public Inspection

For calendar year 2013 or tax year beginning , and ending

Name of foundation
THE JOHN A. HARTFORD FOUNDATION, INC.

A Employer identification number
13-1667057

Number and street (or P O box number if mail is not delivered to street address) Room/suite
55 EAST 59TH STREET

B Telephone number
(212)832-7788

City or town, state or province, country, and ZIP or foreign postal code
NEW YORK, NY 10022

C If exemption application is pending, check here ▶ [ ]

G Check all that apply [ ] Initial return [ ] Initial return of a former public charity [ ] Final return [ ] Amended return [ ] Address change [ ] Name change

D 1. Foreign organizations, check here ▶ [ ]
2. Foreign organizations meeting the 85% test, check here and attach computation ▶ [ ]

H Check type of organization [X] Section 501(c)(3) exempt private foundation
[ ] Section 4947(a)(1) nonexempt charitable trust [ ] Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ [ ]

I Fair market value of all assets at end of year *(from Part II, col (c), line 16)* ▶$ 555,995,058.

J Accounting method [ ] Cash [X] Accrual [ ] Other (specify) *(Part I, column (d) must be on cash basis.)*

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ [ ]

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))

	Line	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc, received			N/A	
	2 Check ▶ [X] if the foundation is not required to attach Sch B				
	3 Interest on savings and temporary cash investments	3,790.	3,790.		Statement 1
	4 Dividends and interest from securities	12,853,625.	12,617,379.		Statement 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	31,803,549.			
	b Gross sales price for all assets on line 6a 109,734,299.				
	7 Capital gain net income (from Part IV, line 2)		31,716,465.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
	b Less Cost of goods sold				
	c Gross profit or (loss)				
	11 Other income	51,387.	0.		Statement 3
	12 Total Add lines 1 through 11	44,712,351.	44,337,634.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	1,147,293.	197,694.		949,599.
	14 Other employee salaries and wages	1,355,397.	35,000.		1,323,811.
	15 Pension plans, employee benefits	807,741.	59,231.		741,966.
	16a Legal fees Stmt 4	40,107.	25,058.		13,621.
	b Accounting fees Stmt 5	29,000.	14,500.		14,500.
	c Other professional fees Stmt 6	3,420,663.	3,402,475.		18,188.
	17 Interest				
	18 Taxes Stmt 7	928,335.	0.		0.
	19 Depreciation and depletion	318,108.	0.		
	20 Occupancy	210,803.	14,493.		195,065.
	21 Travel, conferences, and meetings	495,283.	44,921.		483,986.
	22 Printing and publications	227,478.	0.		244,845.
	23 Other expenses Stmt 8	1,049,458.	20,212.		1,003,828.
	24 Total operating and administrative expenses. Add lines 13 through 23	10,029,666.	3,813,584.		4,989,409.
	25 Contributions, gifts, grants paid	13,586,201.			18,253,823.
	26 Total expenses and disbursements. Add lines 24 and 25	23,615,867.	3,813,584.		23,243,232.
	27 Subtract line 26 from line 12				
	a Excess of revenue over expenses and disbursements	21,096,484.			
	b Net investment income (if negative, enter -0-)		40,524,050.		
	c Adjusted net income (if negative, enter -0-)			N/A	

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Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash - non-interest-bearing			
	2	Savings and temporary cash investments	18,005,956.	24,531,946.	24,531,946.
	3	Accounts receivable ▶			
		Less allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable	2,000,000.	1,943,935.	1,943,935.
	6	Receivables due from officers, directors, trustees, and other disqualified persons			
	7	Other notes and loans receivable ▶			
		Less allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges	88,654.	431,647.	431,647.
	10a	Investments - U S and state government obligations			
	b	Investments - corporate stock Stmt 10	271,333,960.	349,206,921.	349,206,921.
	c	Investments - corporate bonds Stmt 11	36,422,440.	66,109,787.	66,109,787.
	11	Investments - land, buildings, and equipment basis ▶			
		Less accumulated depreciation ▶			
	12	Investments - mortgage loans			
	13	Investments - other Stmt 12	161,603,149.	112,531,557.	112,531,557.
	14	Land, buildings, and equipment basis ▶ 5,456,092.			
		Less accumulated depreciation ▶ 4,257,777.	1,491,423.	1,198,315.	1,198,315.
	15	Other assets (describe ▶ Statement 13)	12,629.	40,950.	40,950.
	16	Total assets (to be completed by all filers - see the instructions Also, see page 1, item I)	490,958,211.	555,995,058.	555,995,058.
Liabilities	17	Accounts payable and accrued expenses	453,988.	568,256.	
	18	Grants payable	38,690,103.	33,991,893.	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable			
	22	Other liabilities (describe ▶ Statement 14)	387,263.	1,357,749.	
	23	Total liabilities (add lines 17 through 22)	39,531,354.	35,917,898.	
Net Assets or Fund Balances		Foundations that follow SFAS 117, check here ▶ [X] and complete lines 24 through 26 and lines 30 and 31.			
	24	Unrestricted	449,426,857.	518,216,229.	
	25	Temporarily restricted	2,000,000.	1,860,931.	
	26	Permanently restricted			
		Foundations that do not follow SFAS 117, check here ▶ [ ] and complete lines 27 through 31.			
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds			
	30	Total net assets or fund balances	451,426,857.	520,077,160.	
	31	Total liabilities and net assets/fund balances	490,958,211.	555,995,058.	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	451,426,857.
2	Enter amount from Part I, line 27a	2	21,096,484.
3	Other increases not included in line 2 (itemize) ▶ See Statement 9	3	47,553,819.
4	Add lines 1, 2, and 3	4	520,077,160.
5	Decreases not included in line 2 (itemize) ▶	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	520,077,160.

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1a				
b	See Attached Statement			
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				
b				
c				
d				
e	109,734,299.		78,017,834.	31,716,465.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

	(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
a				
b				
c				
d				
e				31,716,465.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 } 2 31,716,465.

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)
If gain, also enter in Part I, line 8, column (c)
If (loss), enter -0- in Part I, line 8 } 3 N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2012	22,749,221.	466,044,357.	.048813
2011	24,013,661.	463,332,589.	.051828
2010	27,941,136.	451,484,497.	.061887
2009	31,338,423.	442,501,071.	.070821
2008	29,503,487.	572,682,372.	.051518

2	Total of line 1, column (d)	2	.284867
3	Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.056973
4	Enter the net value of noncharitable-use assets for 2013 from Part X, line 5	4	507,249,904.
5	Multiply line 4 by line 3	5	28,899,549.
6	Enter 1% of net investment income (1% of Part I, line 27b)	6	405,241.
7	Add lines 5 and 6	7	29,304,790.
8	Enter qualifying distributions from Part XII, line 4	8	23,268,232.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions

Part VI **Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1 Date of ruling or determination letter ______ **(attach copy of letter if necessary-see instructions)** b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ ☐ and enter 1% of Part I, line 27b c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)			1	810,481.
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			2	0.
3 Add lines 1 and 2			3	810,481.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			4	0.
5 **Tax based on investment income.** Subtract line 4 from line 3 If zero or less, enter -0-			5	810,481.
6 Credits/Payments				
a 2013 estimated tax payments and 2012 overpayment credited to 2013	6a	1,012,641.		
b Exempt foreign organizations - tax withheld at source	6b			
c Tax paid with application for extension of time to file (Form 8868)	6c			
d Backup withholding erroneously withheld	6d			
7 Total credits and payments Add lines 6a through 6d			7	1,012,641.
8 Enter any **penalty** for underpayment of estimated tax Check here ☒ if Form 2220 is attached			8	
9 **Tax due** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶			9	
10 **Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶			10	202,160.
11 Enter the amount of line 10 to be **Credited to 2014 estimated tax** ▶		202,160. **Refunded** ▶	11	0.

Part VII-A **Statements Regarding Activities**

		Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b Did it spend more than $100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? *If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*	1b		X
c Did the foundation file **Form 1120-POL** for this year?	1c		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year **(1)** On the foundation ▶ $ 0. **(2)** On foundation managers ▶ $ 0.			
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ $ 0.			
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		X
4a Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	X	
b If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X	
7 Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XV*	7	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ NY			
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G? If "No," attach explanation*	8b	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? *If "Yes," complete Part XIV*	9		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		X

Part VII-A Statements Regarding Activities *(continued)*

		Line	Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions) See Statement 15	12	X	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address ▶ WWW.JHARTFOUND.ORG

14 The books are in care of ▶ EVA CHENG Telephone no ▶212-832-7788

Located at ▶55 EAST 59TH STREET, NEW YORK, NY ZIP+4 ▶10022

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** - Check here ▶ ☐

and enter the amount of tax-exempt interest received or accrued during the year ▶ 15 N/A

		Line	Yes	No
16	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes," enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

			Line	Yes	No
1a	During the year did the foundation (either directly or indirectly)				
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☐ Yes ☒ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☒ Yes ☐ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)-(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?		1b		X
	Organizations relying on a current notice regarding disaster assistance check here	▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2013?		1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))				
a	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2013?	☐ Yes ☒ No			
	If "Yes," list the years ▶ ______, ______, ______, ______				
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement - see instructions)	N/A	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here ▶ ______, ______, ______, ______				
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2013 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969, **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2013.)*	N/A	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013?		4b		X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

5a During the year did the foundation pay or incur any amount to			
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☒ No		
(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☒ No		
(3) Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☒ No		
(4) Provide a grant to an organization other than a charitable, etc , organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?	☐ Yes ☒ No		
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☒ No		
b If any answer is "Yes" to 5a(1)-(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53 4945 or in a current notice regarding disaster assistance (see instructions)?	N/A	5b	
Organizations relying on a current notice regarding disaster assistance check here	▶ ☐		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? N/A	☐ Yes ☐ No		
If "Yes," attach the statement required by Regulations section 53.4945-5(d)			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☒ No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b	X
If "Yes" to 6b, file Form 8870.			
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes ☒ No		
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	7b	

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 16		1147293.	182,961.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
RACHAEL WATMAN 55 E 59TH STREET, NEW YORK, NY 10022	SENIOR PROGRAM OFFICER 35.00	164,800.	62,752.	0.
NORA O'BRIEN-SURIC 55 E 59TH STREET, NEW YORK, NY 10022	SENIOR PROGRAM OFFICER 35.00	161,700.	48,410.	0.
AMY BERMAN 55 E 59TH STREET, NEW YORK, NY 10022	SENIOR PROGRAM OFFICER 35.00	137,000.	42,717.	0.
WALLY PATAWARAN 55 E 59TH STREET, NEW YORK, NY 10022	PROGRAM OFFICER 35.00	117,500.	28,835.	0.
ANN RAFFEL 55 E 59TH STREET, NEW YORK, NY 10022	INFORMATION TECH OFFICER 35.00	108,500.	27,529.	0.

Total number of other employees paid over $50,000 ▶ 8

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** *(continued)*

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than $50,000	(b) Type of service	(c) Compensation
GOLDMAN SACHS & COMPANY 200 WEST STREET, NEW YORK, NY 10282	INVESTMENT ADVISOR & MANAGERS	1750542.
ANGELO, GORDON & COMPANY 245 PARK AVE, NEW YORK, NY 10167	INVESTMENT MANAGER	761,294.
TA ASSOCIATES REALTY 200 CLARENDON STREET, BOSTON, MA 02116	INVESTMENT MANAGER	605,821.
BRENTWOOD ASSOCIATES - 11150 SANTA MONICA BLVD, LOS ANGELES, CA 90025	INVESTMENT MANAGER	525,068.
YORK CAPITAL MANAGEMENT 767 FIFTH AVENUE, NEW YORK, NY 10153	INVESTMENT MANAGER	161,772.
Total number of others receiving over $50,000 for professional services ▶		21

Part IX-A **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1 AGING AND HEALTH - COMMUNICATION & DISSEMINATION INITIATIVE RENEWAL	373,903.
2 AGING AND HEALTH - TO PURSUE SELECTED ACTIVITIES IDENTIFIED IN STRATEGIC PLAN	195,463.
3 AGING AND HEALTH MEETINGS - TO IDENTIFY COMMON INTERESTS AND ISSUES AMONG GRANTEES	98,204.
4 SOCIAL INNOVATION FUND (FEDERAL GRANT) - ADMINISTRATIVE EXPENSES	76,113.

Part IX-B **Summary of Program-Related Investments**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 N/A	
2	
All other program-related investments See instructions 3	
Total. Add lines 1 through 3 ▶	0.

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc , purposes		
a	Average monthly fair market value of securities	1a	514,974,522.
b	Average of monthly cash balances	1b	0.
c	Fair market value of all other assets	1c	
d	**Total** (add lines 1a, b, and c)	1d	514,974,522.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) — 1e: 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	514,974,522.
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	7,724,618.
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3 Enter here and on Part V, line 4	5	507,249,904.
6	**Minimum investment return.** Enter 5% of line 5	6	25,362,495.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part)

1	*Minimum investment return from Part X, line 6*			1	25,362,495.
2a	Tax on investment income for 2013 from Part VI, line 5	2a	810,481.		
b	Income tax for 2013 (This does not include the tax from Part VI)	2b	56,158.		
c	Add lines 2a and 2b			2c	866,639.
3	Distributable amount before adjustments Subtract line 2c from line 1			3	24,495,856.
4	Recoveries of amounts treated as qualifying distributions			4	20,799.
5	Add lines 3 and 4			5	24,516,655.
6	Deduction from distributable amount (see instructions)			6	0.
7	**Distributable amount** as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1			7	24,516,655.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc , purposes		
a	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	23,243,232.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc , purposes	2	25,000.
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions** Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	23,268,232.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b	5	0.
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	23,268,232.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
1 Distributable amount for 2013 from Part XI, line 7				24,516,655.
2 Undistributed income, if any, as of the end of 2013				
a Enter amount for 2012 only			12,218,903.	
b Total for prior years: ___ , ___ , ___		0.		
3 Excess distributions carryover, if any, to 2013				
a From 2008				
b From 2009				
c From 2010				
d From 2011				
e From 2012				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2013 from Part XII, line 4 ▶ $ 23,268,232.				
a Applied to 2012, but not more than line 2a			12,218,903.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2013 distributable amount				11,049,329.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2013 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable amount - see instructions		0.		
e Undistributed income for 2012 Subtract line 4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2013 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2014				13,467,326.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2008 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2014 Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9				
a Excess from 2009				
b Excess from 2010				
c Excess from 2011				
d Excess from 2012				
e Excess from 2013				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2013, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			
	(a) 2013	(b) 2012	(c) 2011	(d) 2010	(e) Total
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon a "Assets" alternative test - enter (1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year-see instructions.)

1 **Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000) (See section 507(d)(2))

None

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

None

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ▶ ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds If the foundation makes gifts, grants, etc (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed

SEE STATEMENT ATTACHED

b The form in which applications should be submitted and information and materials they should include

SEE STATEMENT ATTACHED

c Any submission deadlines

SEE STATEMENT ATTACHED

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

SEE STATEMENT ATTACHED

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
SEE STATEMENT ATTACHED - PAID				18,253,823.
Total			▶ 3a	18,253,823.
b *Approved for future payment*				
SEE STATEMENT ATTACHED - APPROVED				13,586,201.
Total			▶ 3b	13,586,201.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated	Unrelated business income (a) Business code	Unrelated business income (b) Amount	Excluded by section 512, 513, or 514 (c) Exclusion code	Excluded by section 512, 513, or 514 (d) Amount	(e) Related or exempt function income
1 Program service revenue					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	3,790.	
4 Dividends and interest from securities	900000	236,246.	14	12,617,379.	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory	900000	87,084.	18	31,716,465.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue					
a GRANT REFUNDS					20,799.
b GRANT CANCELLATIONS					30,588.
c					
d					
e					
12 Subtotal Add columns (b), (d), and (e)		323,330.		44,337,634.	51,387.

13 Total. Add line 12, columns (b), (d), and (e) 13 44,712,351.

(See worksheet in line 13 instructions to verify calculations)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes)
11	GRANT REFUNDS/CANCELLATIONS

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of			
	(1) Cash	1a(1)		X
	(2) Other assets	1a(2)		X
b	Other transactions			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		X
	(3) Rental of facilities, equipment, or other assets	1b(3)		X
	(4) Reimbursement arrangements	1b(4)		X
	(5) Loans or loan guarantees	1b(5)		X
	(6) Performance of services or membership or fundraising solicitations	1b(6)		X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		X

d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received

(a) Line no	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
		N/A	

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

Signature of officer or trustee | Date 10/31/14 | Title Finance Dir. & Controller

May the IRS discuss this return with the preparer shown below (see instr)? ☒ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
Kevin Sunkel		OCT 24 2014		P00706145

Firm's name ▶ Owen J Flanagan & Co — Firm's EIN ▶ 13-2060851

Firm's address ▶ 60 East 42nd Street New York, NY 10165 — Phone no 212-682-2783

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold, e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1a	STOCKS & COMMINGLED FUNDS	P		
b	BOND MUTUAL FUNDS	P		
c	INVESTMENT PARTNERSHIPS	P		
d	REAL ESTATE FUNDS	P		
e	OTHER - CLASS ACTION	P		
f	GREENHILL - SUBJECT TO UBIT			
g				
h				
i				
j				
k				
l				
m				
n				
o				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	84,018,333.		64,943,918.	19,074,415.
b	12,559,765.		12,986,832.	-427,067.
c	12,133,571.			12,133,571.
d	989,736.			989,736.
e	32,894.			32,894.
f			87,084.	-87,084.
g				
h				
i				
j				
k				
l				
m				
n				
o				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Losses (from col (h)) Gains (excess of col (h) gain over col (k), but not less than "-0-")
	(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
a				19,074,415.
b				-427,067.
c				12,133,571.
d				989,736.
e				32,894.
f				-87,084.
g				
h				
i				
j				
k				
l				
m				
n				
o				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter "-0-" in Part I, line 7 }	2	31,716,465.
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8	3	N/A

Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
INT INCOME ON TEMP INVESTMENTS	3,790.	3,790.	
Total to Part I, line 3	3,790.	3,790.	

Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
INV INCOME FROM SECURITIES	12,853,625.	0.	12,853,625.	12,617,379.	
To Part I, line 4	12,853,625.	0.	12,853,625.	12,617,379.	

Form 990-PF Other Income Statement 3

Description	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
GRANT REFUNDS	20,799.	0.	
GRANT CANCELLATIONS	30,588.	0.	
Total to Form 990-PF, Part I, line 11	51,387.	0.	

Form 990-PF Legal Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
LEGAL	40,107.	25,058.		13,621.
To Fm 990-PF, Pg 1, ln 16a	40,107.	25,058.		13,621.

Form 990-PF Accounting Fees Statement 5

Description	(a) Expenses Per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
ACCOUNTING	29,000.	14,500.		14,500.
To Form 990-PF, Pg 1, ln 16b	29,000.	14,500.		14,500.

Form 990-PF Other Professional Fees Statement 6

Description	(a) Expenses Per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
INVESTMENT MANAGERS FEES	2,150,167.	2,150,167.		0.
CUSTODIAN BANK FEES	116,898.	116,898.		0.
CONSULTING FEES	1,153,598.	1,135,410.		18,188.
To Form 990-PF, Pg 1, ln 16c	3,420,663.	3,402,475.		18,188.

Form 990-PF Taxes Statement 7

Description	(a) Expenses Per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
EXCISE AND UNRELATED BUSINESS INCOME TAXES	928,335.	0.		0.
To Form 990-PF, Pg 1, ln 18	928,335.	0.		0.

Form 990-PF	Other Expenses	Statement 8

Description	(a) Expenses Per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
INSURANCE	46,200.	9,159.		37,768.
OFFICE COPIER MAILING AND FAX	14,534.	999.		15,039.
OFFICE SUPPLIES & MISC	146,247.	10,054.		130,874.
GRANT RELATED EXPENSES	58,708.	0.		58,794.
DIRECT CHARITABLE	783,769.	0.		761,353.
To Form 990-PF, Pg 1, ln 23	1,049,458.	20,212.		1,003,828.

Form 990-PF	Other Increases in Net Assets or Fund Balances	Statement 9

Description	Amount
NET CHANGE IN UNREALIZED GAIN ON SECURITIES (NET OF DEFERRED TAX)	47,553,819.
Total to Form 990-PF, Part III, line 3	47,553,819.

Form 990-PF	Corporate Stock	Statement 10

Description	Book Value	Fair Market Value
CORPORATE STOCK & COMMINGLED FUNDS	349,206,921.	349,206,921.
Total to Form 990-PF, Part II, line 10b	349,206,921.	349,206,921.

Form 990-PF	Corporate Bonds	Statement 11

Description	Book Value	Fair Market Value
BONDS	66,109,787.	66,109,787.
Total to Form 990-PF, Part II, line 10c	66,109,787.	66,109,787.

Form 990-PF Other Investments Statement 12

Description	Valuation Method	Book Value	Fair Market Value
INVESTMENT PARTNERSHIPS	FMV	39,694,971.	39,694,971.
REAL ESTATE POOLED FUNDS	FMV	72,836,586.	72,836,586.
Total to Form 990-PF, Part II, line 13		112,531,557.	112,531,557.

Form 990-PF Other Assets Statement 13

Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value
INTEREST AND DIVIDENDS RECEIVABLE	12,629.	40,950.	40,950.
To Form 990-PF, Part II, line 15	12,629.	40,950.	40,950.

Form 990-PF Other Liabilities Statement 14

Description	BOY Amount	EOY Amount
DEFERRED FEDERAL EXCISE TAX PAYABLE	387,263.	1,357,749.
Total to Form 990-PF, Part II, line 22	387,263.	1,357,749.

Form 990-PF Explanation Concerning Part VII-A, Line 12 Statement 15

Explanation

THE FOUNDATION MADE CONTRIBUTIONS TO THREE DONOR-ADVISED FUNDS IN 2013 AS PART OF ITS MATCHING GIFT PROGRAM FOR TRUSTEES. THESE CONTRIBUTIONS WERE TREATED AS QUALIFYING DISTRIBUTIONS. CONTRIBUTIONS TO THESE FUNDS ARE EXCLUSIVELY FOR CHARITABLE PURPOSES UNDER SECTION 170 (C)(2)(B).

Form 990-PF Part VIII - List of Officers, Directors Trustees and Foundation Managers Statement 16

Name and Address	Title and Avrg Hrs/Wk	Compen-sation	Employee Ben Plan Contrib	Expense Account
JOHN H. ALLEN 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.90	16,000.	0.	0.
NORMAN H. VOLK 55 E 59TH STREET NEW YORK, NY 10022	CHAIRMAN 2.20	16,000.	0.	0.
HUA (EVA) CHENG 55 E 59TH STREET NEW YORK, NY 10022	FIN DIR/CONTR 35.00	177,000.	60,683.	0.
KATHRYN D. WRISTON 55 E 59TH STREET NEW YORK, NY 10022	PRESIDENT 1.50	14,000.	0.	0.
CORINNE H. RIEDER 55 E 59TH STREET NEW YORK, NY 10022	EXEC DIR & TREASURER 35.00	520,620.	50,267.	0.
CHRISTOPHER T.H. PELL 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.40	16,000.	0.	0.
WILLIAM T. COMFORT, JR. 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 0.50	0.	0.	0.
JOHN J. CURLEY 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.10	14,000.	0.	0.
MARGARET L. WOLFF 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.30	15,000.	0.	0.
BARBARA PAUL ROBINSON 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.00	13,000.	0.	0.
LILE R. GIBBONS 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 0.80	0.	0.	0.

CHRISTOPHER A. LANGSTON 55 E 59TH STREET NEW YORK, NY 10022	PROGRAM DIRECTOR 35.00	281,220.	72,011.	0.
AUDREY A. MCNIFF 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.00	14,000.	0.	0.
CHARLES A. DANA 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.00	14,000.	0.	0.
JOHN R. MACH, JR. MD 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 1.30	17,453.	0.	0.
ELIZABETH A. PALMER 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 0.50	9,500.	0.	0.
EARL A. SAMSON III 55 E 59TH STREET NEW YORK, NY 10022	TRUSTEE 0.50	9,500.	0.	0.
Totals included on 990-PF, Page 6, Part VIII		1,147,293.	182,961.	0.

GRANTS APPROVED AND PAID (PART I, LINE 25 AND PART XV, LINE 3)
For the Year Ended December 31, 2013

	PAID (LINE 3a)	APPROVED (LINE 3b)
Total per attached listing	$18,233,024	$13,534,814
Addition:		
Grants Refunded/Cancelled	$20,799	$51,387
Total	$18,253,823	$13,586,201

THE JOHN A. HARTFORD FOUNDATION, INC.

SCHEDULE OF LAND, BUILDING, AND EQUIPMENT

PART I - LINE 19 AND PART II - LINE 14

December 31, 2013

	OFFICE CONDOMINIUM	FURNITURE AND FIXTURES	TOTAL
COST 12/31/12	$4,622,812	$808,280	$5,431,092
2013 RETIREMENT			$0
2013 ACQUISITIONS (ACCRUAL BASIS)		$25,000	$25,000
COST 12/31/13	$4,622,812	$833,280	$5,456,092
LESS:			
ACCUMULATED DEPRECIATION 12/31/12	$3,350,942	$588,727	$3,939,669
2013 DEPRECIATION EXPENSE[1] (PART I - LINE 19)	$231,140	$86,968	$318,108
2013 RETIREMENT		$0	$0
ACCUMULATED DEPRECIATION 12/31/13 (PART II - LINE 14)	$3,582,082	$675,695	$4,257,777
BOOK VALUE	$1,040,730	$157,585	$1,198,315

(1) OFFICE CONDOMINIUM - S L. 20 YRS
FURNITURE AND FIXTURES - S.L 5 YRS.

PART II
BALANCE SHEET

THE JOHN A. HARTFORD FOUNDATION, INC.

RECONCILIATION OF THE MARKET VALUE OF INVESTMENTS PER CUSTODIAN SUMMARY
WITH FOUNDATION'S CONTROLS AT DECEMBER 31, 2013

	CASH LINE 1	SHORT-TERM LINE 2	STOCK & HEDGE FUND LINE 10b	FIXED INCOME LINE 10C	OTHER INVEST ASSETS LINE 13	TOTAL INVESTMENTS
MARKET VALUES						
TOTALS PER CUSTODIAN SUMMARY		$24,645,490 [1]	$349,234,678 [2]	$66,109,787 [3]	$109,486,503 [4]	$549,476,458
NET CASH PENDING SETTLEMENT		($231,579)				($231,579)
CUSTODIAN ERROR		$225,638				$225,638
MARKET VALUE ADJUSTEMENT						$0
ACCRUED EXPENSE OFFSET						$0
RECATEGORIZATION OF HEDGE FUND REDEMPTION JAPAN MACRO'S HOLDBACK		$27,757	($27,757)			$0
ILLIQUIDITY DISCOUNT					$3,045,054	$3,045,054
OPERATING CASH		($135,361)				($135,361)
TOTALS	$0	$24,531,946	$349,206,921	$66,109,787	$112,531,557	$552,380,210

PART II

BALANCE SHEET

THE JOHN A. HARTFORD FOUNDATION, INC.

RECONCILIATION OF THE MARKET VALUE OF INVESTMENTS PER CUSTODIAN
SUMMARY WITH FOUNDATION'S CONTROLS AT DECEMBER 31, 2013

CONTINUED

	MARKET VALUE
(1) SHORT-TERM CASH INVESTMENTS	24,645,490
TOTAL ST CASH INVESTMENTS	24,645,490
(2) EQUITIES	$259,564,077
HEDGE FUND	$89,670,600
STOCK & HEDGE FUND	$349,234,678
(3) FIXED INCOME	$66,109,787
(4) REAL ESTATE	$71,378,380
INVESTMENT PARTNERSHIPS	$38,108,123
TOTAL OTHER INVESTMENTS	$109,486,503

The John A. Hartford Foundation. Inc.
2013 990-PF 13-1667057

PART XV - Supplementary Information

2. Information Regarding Grant, Gift, Loan, Scholarship, etc., Programs

(a) Executive Director
The John A. Hartford Foundation, Inc.
55 East 59th Street
New York, NY 10022
(212) 832-7788

(b) Submit a brief letter describing the proposed project addressing the nature and importance of the problem, the specific solution to be designed, how different than others, and unique contributions, criteria for measuring the project's success, experience of project or organization's personnel, the funds required.

(c) No deadlines

(d) Grants only to exempt organizations under Section 501 (c)(3) of the IRS Code, and that are not private foundations within the meaning of Section 509 (a) or a state or political subdivision thereof. No grants to individuals. Programs in the area of Aging and Health with the following focuses: Interprofessional Leadership in Action, Linking Education and Practice, Developing and Disseminating Models of Care, Public Policy and Communications.

14428 1

- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** and check this box ▶ [X]

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1).

Part II **Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

Enter filer's identifying number, see instructions

Type or print File by the due date for filing your return See instructions	Name of exempt organization or other filer, see instructions. THE JOHN A. HARTFORD FOUNDATION, INC.	Employer identification number (EIN) or 13-1667057
	Number, street, and room or suite no. If a P.O. box, see instructions 55 EAST 59TH STREET	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. NEW YORK, NY 10022	

Enter the Return code for the return that this application is for (file a separate application for each return) 0 4

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01		
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in the care of ▶ EVA CHENG 55 EAST 59TH STREET - NEW YORK, NY 10022
  Telephone No. ▶ 212-832-7788 Fax No. ▶
- If the organization does not have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______ . If this is for the whole group, check this box ▶ [ ] . If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until November 15, 2014.

5 For calendar year 2013 , or other tax year beginning ______ , and ending ______ .

6 If the tax year entered in line 5 is for less than 12 months, check reason: [ ] Initial return [ ] Final return [ ] Change in accounting period

7 State in detail why you need the extension
THE FOUNDATION IS WAITING FOR A FORM K-1 FROM AN INVESTMENT PARTNERSHIP.

8a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits See instructions.	8a	$	802,492.
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	$	1,012,641.
c	**Balance due.** Subtract line 8b from line 8a Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	$	0.

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ▶ Title ▶ CPA Date ▶ 8/4/2014

323842
12-31-13

JOHN A. HARTFORD FOUNDATION
55 EAST 59th STREET
NEW YORK, N.Y. 10022
FEDERAL TAX I.D. #13-1667057

STAFF SUMMARY AND ANALYSIS
(Renewal Request)

Organization:	Foundation-Administered Grant: Strategic Communications and Planning New York, NY
Project Title:	Communications and Dissemination Initiative Expansion Renewal
Previous Awards:	1999-2008—$2,062,830—4 awards
Request:	$1,258,800—3 years
Recommendation:	$1,258,800—3 years

SUMMARY

- Goal: Raise awareness and increase support for Foundation-supported education and service innovations that will improve the health of older adults.
- Approach: Increase grantee communications effectiveness through consultation and skill building; increase Foundation capacity to communicate about grantee work and develop its position as a leader in national health care conversations.
- Outcome: Increased brand recognition for Foundation and more resources and support for improved training and service models that improve the health of older adults.
- Leverage: More effective grantee and Foundation communications will increase attention to Hartford efforts and result in increased financial support for programs.
- Branding: The Foundation's work is recognized through both its grantees' and its own increased communication and dissemination activities.

BACKGROUND

Although the John A. Hartford Foundation has long recognized the importance of the aging of society, the urgent need to improve health and health care for older adults has not gained the attention it deserves. Denial, ageism, and ignorance create a challenging communications environment for grantees and the Foundation, whether in the health professions, the media, or the policy arena. To help address this problem, since 1999 the Foundation has supported communications training and consulting, seeking to leverage its investments in education and service delivery models by helping grantees and staff promote and disseminate their work to diverse audiences.

The current award ending in December supported an array of communications activities. These included three highly rated annual communications conferences for 92 junior faculty scholars in the Foundation's medicine, nursing, social work, and practice-oriented programs; the launch, management, and expansion of *health AGEnda*, the Foundation's blog; targeted outreach to national media; coordination of Foundation participation in the Association of Health Care Journalists conference, attended by more than 600 journalists in 2011; development and updated content for BandwidthOnline.org, the Web communications resource developed for Hartford grantees; quarterly publication of 14 issues of *The Hartford Report*, the Foundation's e-newsletter; and consultation to nine grantees and the Foundation's multi-project nursing and social work initiatives.

Strategic Communications and Planning (SCP), the Foundation's communications consulting firm, led the above activities, as it has since 1999. For the last renewal, SCP competed against three other firms for its contract and demonstrated once again that their communications expertise, experience in the aging field, and long-term relationship with the Foundation and its grantees would best meet Hartford's communications goals. A 2011 third-party evaluation of the initiative's media outreach and blog, along with surveys of grantees, consistently confirm the value of SCP and this initiative.

PROJECT

The work of this renewal will be organized under two main objectives: 1) to increase the effectiveness of Hartford *grantees* in communicating and disseminating their education and service innovations that will improve the health of older adults, and 2) to increase the *Foundation's* capacity to communicate about grantee work and develop a position as a leader in national conversations about health care. The initiative will also include another third-party evaluation. Based on prior successes, the proposed grant activities continue much of the work and tactics of the last award period. The initiative includes some new activities based on the past evaluation, feedback from initiative participants, SCP's experience, input from Foundation staff, and new opportunities to capitalize on increasing media attention to Medicare and other health policy issues affecting older adults.

To meet the first objective, several core activities from the last grant period will continue. These include individualized consulting to approximately 9-12 grantees as well as the highly rated Cross-Disciplinary Communications Training conference for up to 40 junior faculty and fellows each year. SCP will continue to enhance BandwidthOnline.org with new photographs, instructional content, and promotion to expand site usage by 15 percent annually. In 2011 the site had over 27,000 unique visitors and 55,000 page views.

New activities for grantees will provide added training and skill-building opportunities, reaching a greater number of participants through Web-based learning and offering more advanced instruction. Specifically, SCP will offer a series of online training and consultancy sessions and convene a learning collaborative of project leaders who will together address common challenges, such as alumni engagement.

The second objective of building the Foundation's communications capacity will be met with several continuing activities from the prior grant. SCP will publish at least 12 issues of the Hartford e-newsletter; develop content for the Foundation's newly redesigned Web site; conduct targeted outreach to national and mid-market media outlets, including sponsorship and related activities of the Association of Health Care Journalists' annual conference; and support the twice-weekly *health AGEnda* blog to further enhance the Foundation's online presence and influence with key individuals in media, government, and philanthropy. In 2011, *health AGEnda* received between 1,850 and 3,520 unique monthly page views; SCP aims to increase views by 10 percent annually.

New activities to support the Foundation's communications capacity will include creating a series of 12 one-minute Web videos—the "Hartford Minute"—to showcase top issues and accomplishments in the field. Brief videos and podcasts are increasingly important sources of Web content and provide helpful, interactive ways of engaging a broad variety of stakeholders. Grantees and others will also be able utilize these videos.

New specialized media activities will be implemented. As part of an existing MetLife Foundation-sponsored program, SCP will arrange support for a special Hartford-MetLife Media Fellow each year who will report from the annual Gerontological Society of America meeting and write about eldercare workforce issues for mainstream publications. The Foundation will also attempt to "earn" media attention through the conducting of public opinion polls. SCP will work with Foundation staff and professional pollsters to develop, release, and promote one poll annually related to current issues in aging and health, workforce, the quality of geriatric care, or other relevant topics. An 8-16 question poll of 1,000 older individuals (a nationally representative sample size) will cost $20,000-$35,000 each year. Information from the polls will be valuable for a variety of programmatic and communications purposes. SCP will measure and report on the news coverage generated by these polls to evaluate their impact.

Consistent feedback has shown that the Hartford Foundation name, while known in the field of geriatrics, is often conflated with The Hartford Insurance Companies or Hartford, CT. This is an increasingly onerous constraint as the Foundation seeks greater impact with policy and media audiences. To build name recognition and brand power, SCP will secure Foundation sponsorship of National Public Radio (NPR) programming, which has a high net worth and influential listenership. This experiment, which will cost roughly $100,000, will be designed over the next year with careful planning to determine the right mix of programs to sponsor, timing (duration and frequency), geographic market, and message/tagline that will result in maximum impact with both a target audience of influential policy and media leaders and the general public. For evaluation, SCP will measure Web site and blog traffic, as well as increases in name recognition by developing an awareness survey to pre- and post-test with a sample of policy and media representatives.

Finally, some of SCP's staff time will be reserved for consultation to the Foundation in support of its new strategic plan to be completed in 2012 and to organize efforts to more strategically link its education and practice-focused grantees. The latter activity builds on a communications audit of the Foundation network conducted in 2009, identifying this education-practice connection as a potential area where Foundation investments could be better leveraged.

The Foundation's long-standing communications consultant, John Beilenson, will continue to oversee all grant activities, supported by SCP staff. In addition to its prior experience with Hartford, SCP's clients include several aging-focused non-profit organizations. Hartford's initiative represents about one-third (32.7 percent in 2010) of the firm's annual billing. Of the requested funds, approximately 55 percent will directly support grantees, with the balance sustaining the Foundation's communications capacity-building. While the total budget is roughly 30 percent higher than the last renewal, the increase is primarily driven by the higher-cost, but potentially higher-return experiments with polling and the purchase of NPR sponsorship, both of which can be cancelled or delayed at Foundation discretion, depending on financial conditions.

RECOMMENDATION

Because more sophisticated communications can bolster grantees' impact, strengthen dissemination efforts, and leverage the Foundation's investments, an award of $1,258,800 for three years is recommended. These funds will support continuation of successful activities and initiate new ones based on careful evaluation and past learning. The Communications and Dissemination Initiative will increase grantee communications effectiveness and position the Foundation as a leader in national health care conversations, ultimately raising awareness and support for education and service models that improve the health of older adults.

December 8, 2011

JOHN A. HARTFORD FOUNDATION
55 EAST 59th STREET
NEW YORK, N.Y. 10022
FEDERAL TAX I.D. #13-1667057

	Balance Due January 1, 2013	Grants Authorized During Year	Amount Paid During Year	Balance Due December 31, 2013	IRS Designation
AGING & HEALTH **Academic Geriatrics & Training**					
Alliance for Academic Internal Medicine Alexandria, VA Integrating Geriatrics into the Specialties of Internal Medicine Kevin P High, MD, MSc	907,547		441,038	466,509	**PC**
American College of Cardiology Foundation Washington, DC Development and Dissemination of a Curriculum in Geriatric Cardiology Susan Zieman, MD, PhD	84,000		63,000	21,000	**PC**
American Federation for Aging Research, Inc. New York, NY Centers of Excellence in Geriatric Medicine and Training National Program Office Odette van der Willik	8,789,393		2,773,774	6,015,619	**PC**
American Federation for Aging Research, Inc. New York, NY Paul B Beeson Career Development Awards in Aging Research Partnership Odette van der Willik	4,787,490		1,511,584	3,275,906	**PC**
American Federation for Aging Research, Inc. New York, NY Medical Student Training in Aging Research Program Renewal Odette van der Willik	707,414		204,057	503,357	**PC**
American Geriatrics Society, Inc. New York, NY Geriatrics for Specialists Initiative John R. Burton, MD Ronnie Ann Rosenthal, MD	2,383,166		970,638	1,412,528	**PC**
Arizona State University Tempe, AZ Hartford Center of Gerontological Nursing Excellence Renewal Nelma Shearer, PhD, RN	418,081		160,976	257,105	**PC**
Association of Directors of Geriatric Academic Programs New York, NY Geriatric Leadership Development Program Laura Mosqueda, MD Jan Busby-Whitehead, MD	114,142		114,142		**SO-DP**
Community College of Philadelphia Philadelphia, PA Fostering Geriatrics in Pre-licensure Nursing Education Phase II M Elaine Tagliareni, EdD, RN	35,496		35,496		**PC**
Council on Social Work Education Alexandria, VA	1,304,772		446,546	858,226	**PC**

	Balance Due January 1, 2013	**Grants Authorized During Year**	Amount Paid During Year	Balance Due December 31, 2013	**IRS Designation**
National Center for Gerontological Social Work Education Darla Spence Coffey, PhD					
Foundation for Health in Aging, Inc. New York, NY Hartford Geriatrics Health Outcomes Research Scholars Renewal Eric A Coleman, MD, MPH	10,611		10,611		**PC**
Gerontological Society of America Washington, DC National Hartford Centers of Gerontological Nursing Excellence Coordinating Center Renewal J Taylor Harden, PhD, RN	9,135,563		3,570,613	5,564,950	**PC**
Gerontological Society of America Washington, DC Hartford Geriatric Social Work Faculty Scholars Program and National Network Barbara J Berkman, DSW/PhD	1,980,225		1,052,389	927,836	**PC**
Gerontological Society of America Washington, DC National Center on Gerontological Social Work Excellence Linda Krogh Harootyan, MSW	1,350,000		212,178	1,137,822	**PC**
Gerontological Society of America Washington, DC Hartford Doctoral Fellows in Geriatric Social Work Program Renewal James E. Lubben, DSW, MPH	219,800		109,900	109,900	**PC**
Oregon Health & Science University Portland, OR Hartford Center of Gerontological Nursing Excellence Renewal Theresa A Harvath, PhD, RN, CNS	375,502		175,879	199,623	**PC**
Pennsylvania State University University Park, PA Hartford Center of Gerontological Nursing Excellence Renewal Ann Kolanowski, PhD, RN	325,948		125,948	200,000	**PC**
Research Foundation for the City University of New York New York, NY Evaluating the Hartford Geriatric Nursing Initiative Shoshanna Sofaer, DrPh	55,913		55,913		**PC**
University of Arkansas for Medical Sciences Little Rock, AR Hartford Center of Gerontological Nursing Excellence Renewal Claudia J. Beverly, PhD, RN	323,187		123,187	200,000	**PC**
University of California, San Francisco San Francisco, CA Hartford Center of Gerontological Nursing Excellence Renewal Margaret I Wallhagen, PhD, GNP	318,707		118,707	200,000	**PC**

	Balance Due January 1, 2013	**Grants Authorized During Year**	Amount Paid During Year	Balance Due December 31, 2013	**IRS Designation**
University of Iowa Iowa City, IA Hartford Center of Gerontological Nursing Excellence Renewal Janet K Specht, PhD, RN	375,390		117,980	257,410	**PC**
University of Minnesota Minneapolis, MN Hartford Center of Gerontological Nursing Excellence Renewal Jean F Wyman, PhD, APRN, BC	355,616		155,616	200,000	**PC**
University of Pennsylvania Philadelphia, PA Center of Geriatric Nursing Excellence Renewal Pamela Z Cacchione, PhD, CRNP, BC	32,178		32,178		**PC**
University of Utah Salt Lake City, UT Hartford Center of Gerontological Nursing Excellence Renewal Ginette A Pepper, PhD, RN	319,799		119,799	200,000	**PC**
Total Academic Geriatrics & Training (24 items)	34,709,940		12,702,149	22,007,791	
<u>**Integrating & Improving Services**</u>					
AARP Foundation Washington, DC Professional Partners Supporting Family Caregiving - Phase II Susan C Reinhard, PhD, RN	131,321		131,321		**PC**
International Honor Society of Nursing Foundation, Inc. Indianapolis, IN Geriatric Nursing Leadership Academy Implementation Patricia Thompson, EdD, RN	30,662		30,662		**PC**
University of Colorado Denver Denver, CO Building the Capacity to Disseminate the Care Transitions Intervention on a National Scale Eric A Coleman, MD, MPH	14,755		14,755		**PC**
Total Integrating & Improving Services (3 items)	176,738		176,738		
<u>**Interprofessional Leadership in Action**</u>					
Gerontological Society of America Washington, DC Hartford Change AGEnts Initiative Linda Krogh Harootyan, MSW		5,062,819	844,600	4,218,219	**PC**
University of Colorado Denver Denver, CO Practice Change Leaders for Aging and Health	1,500,000		500,000	1,000,000	**PC**

	Balance Due January 1, 2013	**Grants Authorized During Year**	Amount Paid During Year	Balance Due December 31, 2013	**IRS Designation**
Eric A. Coleman, MD, MPH					
Total Interprofessional Leadership in Action (2 items)	1,500,000	5,062,819	1,344,600	5,218,219	
Linking Education & Practice					
Partners in Care Foundation, Inc. San Fernando, CA Improving the Health of Older Adults Using Integrated Networks for Medical Care and Social Services W June Simmons, MSW		2,068,500	423,189	1,645,311	**PC**
Total Linking Education & Practice (1 item)		2,068,500	423,189	1,645,311	
Developing & Disseminating Models of Care					
Paraprofessional Healthcare Institute, Inc. Bronx, NY Strategic Investment. Doubling PHI's Impact on the Direct-Care Workforce to Improve Care for Elders Jodi M Sturgeon		1,600,000	500,000	1,100,000	**PC**
University of Colorado Denver Denver, CO Care Transitions Intervention Technical Assistance Eric A. Coleman, MD, MPH	766,377		252,061	514,316	**PC**
Yale University New Haven, CT Improving the Care of Persons with Complex Health Needs Mary E. Tinetti, MD		497,734		497,734	**PC**
Total Developing & Disseminating Models of Care (2 items)	766,377	2,097,734	752,061	2,112,050	
Tools & Measures for Quality Care					
National Committee for Quality Assurance Washington, DC Quality Measurement to Assess the Performance of Goal Setting and Achievement in the Delivery of Medical and Long-Term Care Jessica Briefer French		415,422	167,992	247,430	**PC**
Total Tools & Measures for Quality Care (1 item)		415,422	167,992	247,430	
Communications & Policy					
Community Catalyst, Inc. Boston, MA Voices for Better Health Geriatrics Provider Collaboration Renée Markus Hodin		584,150	139,585	444,565	**PC**

	Balance Due January 1, 2013	**Grants Authorized During Year**	Amount Paid During Year	Balance Due December 31, 2013	**IRS Designation**
George Washington University Washington, DC Advancing Aging and Health Policy Understanding Renewal Judith Miller Jones	900,000		293,031	606,969	PC
Project HOPE - People-to-People Health Foundation, Inc. Bethesda, MD Health Affairs Journal Publish and Disseminate Early Lessons on Innovative Health Care Models for an Aging Population John K Iglehart		429,481		429,481	PC
Tides Center San Francisco, CA Eldercare Workforce Alliance Renewal Nancy E Lundebjerg, MPA	400,000		200,000	200,000	PC
Trustees of Dartmouth College Lebanon, NH High Cost, High Need Costs and Fragmentation of Care for Older Adults with Multiple Chronic Diseases Julie P W Bynum, MD, MPH		879,465		879,465	PC
Total Communications & Policy (5 items)	1,300,000	1,893,096	632,616	2,560,480	
<u>Social Innovations Fund Grants</u>					
Community Health Center of Central Wyoming, Inc.[1] Casper, WY Social Innovation Fund· Healthy Futures/IMPACT Expansion Ryan Bair, MSW, LCSW		468,943	306	468,637	PC
Mat-Su Health Services, Inc.[1] Wasilla, AK Social Innovation Fund Healthy Futures/IMPACT Expansion Jean Selk		649,551	12,921	636,630	PC
Partnership Health Center, Inc.[1] Missoula, MT Social Innovation Fund Healthy Futures/IMPACT Expansion Mary Jane Nealon		734,192	33,186	701,006	PC
Peninsula Community Health Services[1] Bremerton, WA Social Innovation Fund. Healthy Futures/IMPACT Expansion Regina Bonnevie Rogers, MD		507,527	4,477	503,050	PC
University of Washington Seattle, WA Social Innovation Fund Healthy Futures/IMPACT Expansion Jurgen Unutzer, MD, MPH, MA	1,533,970		580,084	953,886	PC
Valley View Health Center[1] Chehalis, WA		523,624	23,923	499,701	PC

	Balance Due January 1, 2013	**Grants Authorized During Year**	Amount Paid During Year	Balance Due December 31, 2013	**IRS Designation**
Social Innovation Fund· Healthy Futures/IMPACT Expansion Tre Normoyle, PhD					
Total Social Innovations Fund Grants (6 items)	1,533,970	2,883,837	654,897	3,762,910	
Aging & Health-Other					
American Geriatrics Society, Inc. New York, NY Establishing a Geriatrics Workforce Policy Studies Center to Support Advocacy for Improved Geriatric Health Care Nancy E Lundebjerg, MPA	12,206		12,206		**PC**
Grantmakers in Aging Arlington, VA Core Transitional Support John Feather, PhD	50,000		50,000		**PC**
Total Aging & Health-Other (2 items)	62,206		62,206		
OTHER GRANTS					
Center for Effective Philanthropy, Inc. Cambridge, MA Annual Support Phil Buchanan		2,500	2,500		**PC**
The Foundation Center New York, NY Annual Support Bradford Smith		11,000	11,000		**PC**
Grantmakers in Aging Arlington, VA Annual Support John Feather, PhD		7,500	7,500		**PC**
Grantmakers in Health Washington, DC Annual Support Faith Mitchell, PhD		7,500	7,500		**PC**
Manhattan Institute for Policy Research, Inc. New York, NY Annual Support Lawrence J Mone		2,500	2,500		**PC**
Philanthropy New York, Inc. New York, NY Annual Support Ronna D Brown		17,350	17,350		**PC**
The Philanthropy Roundtable		5,000	5,000		**PC**

	Balance Due January 1, 2013	**Grants Authorized During Year**	Amount Paid During Year	Balance Due December 31, 2013	**IRS Designation**
Washington, DC Annual Support Adam Meyerson					
The UCLA Foundation Los Angeles, CA Tribute to David H Solomon, MD David B Reuben, MD		500	500		**PC**
Total Other Grants (8 items)		53,850	53,850		
PARTNERSHIP FUND					
American Federation for Aging Research, Inc. New York, NY 2013 Annual Awards Dinner Stephanie Lederman		5,000	5,000		**PC**
American Psychiatric Foundation Arlington, VA Efforts Related to Geriatric Psychiatry In Honor of Dr Dilip V Jeste Paul T Burke	22,550		22,550		**PC**
Institute of Medicine of the National Academies Washington, DC Study on Family Caregiving in the United States Katie Maslow, MSW		30,000	30,000		**PC**
New York Academy of Medicine New York, NY 2013 19th Annual Gala Sponsor Package Jo Ivey Boufford, MD		7,500	7,500		**PC**
Nurses' Educational Funds, Inc. New York, NY Mathy Mezey Scholarship in Graduate Geriatric Nursing Education Susan Bowar-Ferres, PhD, RN, NEA-BC		50,000	25,000	25,000	**PC**
United Hospital Fund New York, NY Annual Support James R Tallon, Jr		2,500	2,500		**PC**
Visiting Nurse Service of New York New York, NY 2013 Benefit Dinner John Billeci		7,500	7,500		**SOIII FI**
Total Partnership Fund (7 items)	22,550	102,500	100,050	25,000	
Matching Grants[2]		1,123,475	1,123,475		

	Balance Due January 1, 2013	**Grants Authorized During Year**	Amount Paid During Year	Balance Due December 31, 2013	**IRS Designation**
Discretionary Grants[3]		60,000	60,000		
Grants Refunded or Cancelled	30,588	(51,387)	(20,799)		
Contingent Grants Adjustment[1]		(2,698,263)		(2,698,263)	
Discounts to Present Value	(1,412,266)	523,231		(889,035)	
Total (All Grants)	38,690,103	13,534,814	18,233,024	33,991,893	

[1]Contingent Grants

[2]Grants made under the Foundation's program for matching charitable contributions made by Trustees and staff

[3]Grants made under the Foundation's program for charitable contributions designated by staff

	Expenses Authorized Not Incurred January 1, 2013	Projects Authorized During Year	Expenses Incurred During Year	Expenses Authorized Not Incurred December 31, 2013
Foundation-Administered Grant New York, NY Communications & Dissemination Initiative Expansion Renewal John Beilenson	870,049		373,903	496,146
To Pursue Selected Activities in the Strategic Plan		195,463	195,463	
Total	870,049	195,463	569,366	496,146

JOHN A. HARTFORD FOUNDATION
55 EAST 59th STREET
NEW YORK, N.Y. 10022

◆ Asset Summary

FEDERAL TAX I.D. #13-1667057

Country	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total	Market value incl. accruals	%
Equities								
Common stock								
Australia - USD	0 00	574,883 64	559,375 00	15,508 64	0 00	15,508 64	574,883 64	0 105%
Brazil - USD	169 31	434,203 70	465,057 63	- 30,853 93	0 00	- 30,853 93	434,373 01	0.079%
Canada - USD	2,333 73	1,477,521.55	1,327,574 24	149,947 31	0 00	149,947 31	1,479,855 28	0 269%
China - USD	0 00	1,072,255 17	898,038 97	174,216 20	0 00	174,216 20	1,072,255 17	0 195%
Denmark - USD	0 00	494,546 40	458,928 81	35,617 59	0 00	35,617 59	494,546 40	0 090%
France - USD	4,040 55	1,110,699 43	869,309 39	241,390 04	0 00	241,390 04	1,114,739 98	0 203%
Germany - USD	0 00	1,753,789 20	1,345,683 26	408,105 94	0 00	408,105 94	1,753,789 20	0 319%
Hong Kong - HKD	0 00	0 00	194,842 97	- 196,232 59	1,389 62	- 194,842.97	0 00	0 000%
Hong Kong - USD	0 00	838,244 63	585,033 95	253,210 68	0 00	253,210 68	838,244 63	0 153%
Indonesia - USD	0 00	189,794 80	194,196 89	- 4,402 09	0 00	- 4,402 09	189,794 80	0 035%
Israel - USD	0 00	372,222 96	365,160 23	7,062 73	0 00	7,062 73	372,222 96	0 068%
Japan - USD	0 00	1,028,232 01	914,790 16	113,441 85	0 00	113,441 85	1,028,232 01	0 187%
Mexico - USD	1,375 14	455,711 92	390,342 04	65,369 88	0 00	65,369 88	457,087.06	0 083%
Netherlands - USD	0 00	226,776 51	209,258 76	17,517 75	0 00	17,517 75	226,776 51	0 041%
Singapore - USD	0 00	245,030 40	230,428 83	14,601 57	0 00	14,601 57	245,030 40	0.045%
Spain - USD	0 00	331,787 00	212,380 48	119,406 52	0 00	119,406 52	331,787 00	0 060%
Sweden - USD	0 00	427,931 54	337,073 95	90,857 59	0 00	90,857 59	427,931 54	0 078%
Switzerland - USD	0 00	2,521,850 95	1,944,560 18	577,290 77	0 00	577,290 77	2,521,850 95	0 459%
Taiwan - USD	0 00	294,020 96	294,552 53	- 531 57	0 00	- 531 57	294,020 96	0 054%
United Kingdom - USD	2,486 17	4,436,731 43	3,608,029 38	828,702 05	0 00	828,702 05	4,439,217 60	0 808%
United States - USD	25,162 88	46,549,151 90	33,145,906 03	13,403,245 87	0.00	13,403,245 87	46,574,314 78	8 476%
Total common stock	**35,567.78**	**64,835,386.10**	**48,550,523.68**	**16,283,472.80**	**1,389.62**	**16,284,862.42**	**64,870,953.88**	**11.805%**

Asset Summary

Country	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Unrealized gain/loss Translation	Unrealized gain/loss Total	Market value incl. accruals	%
Equities								
Funds - common stock								
Global Region - USD	0 00	44,191,852 80	39,600,000 00	4,591,852 80	0 00	4,591,852 80	44,191,852 80	8 042%
United States - USD	0 00	42,886,900 32	32,900,000 00	9,986,900 32	0 00	9,986,900 32	42,886,900.32	7 805%
Total funds - common stock	**0.00**	**87,078,753.12**	**72,500,000.00**	**14,578,753.12**	**0.00**	**14,578,753.12**	**87,078,753.12**	**15.847%**
Preferred stock								
Germany - USD	0 00	227,848 28	157,864 10	69,984 18	0 00	69,984 18	227,848 28	0 041%
Total preferred stock	**0.00**	**227,848.28**	**157,864.10**	**69,984.18**	**0.00**	**69,984 18**	**227,848.28**	**0.041%**
Rights/warrants								
United States - USD	0 00	2,658 95	0 00	2,658 95	0 00	2,658 95	2,658 95	0 000%
Total rights/warrants	**0.00**	**2,658.95**	**0.00**	**2,658.95**	**0.00**	**2,658.95**	**2,658.95**	**0.000%**
Funds - equities etf								
Emerging Markets Region - USD	0 00	17,331,623 76	16,770,183 87	561,439 89	0 00	561,439 89	17,331,623 76	3 154%
International Region - USD	0.00	10,423,959 60	9,905,712 75	518,246 85	0 00	518,246 85	10,423,959 60	1 897%
Japan - USD	0 00	372,621 47	353,275 68	19,345 79	0 00	19,345 79	372,621 47	0 068%
United States - USD	0 00	79,291,226 21	60,828,426 30	18,462,799 91	0 00	18,462,799 91	79,291,226 21	14 429%
Total funds - equities etf	**0.00**	**107,419,431.04**	**87,857,598.60**	**19,561,832.44**	**0.00**	**19,561,832.44**	**107,419,431.04**	**19 548%**
Total equities	**35,567.78**	**259,564,077.49**	**209,065,986.38**	**50,496,701.49**	**1,389.62**	**50,498,091.11**	**259,599,645.27**	**47.242%**
Fixed Income								
Funds - government bond								
Emerging Markets Region - USD	34,163 18	7,912,205 35	8,227,197 08	- 314,991 73	0 00	- 314,991 73	7,946,368 53	1 446%
Total funds - government bond	**34,163.18**	**7,912,205.35**	**8,227,197.08**	**- 314,991.73**	**0.00**	**- 314,991.73**	**7,946,368.53**	**1.446%**
Funds - corporate bond								
Emerging Markets Region - USD	0.00	7,670,807 39	8,397,709 34	- 726,901 95	0 00	- 726,901 95	7,670,807 39	1 396%

Asset Summary

Country	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Unrealized gain/loss Translation	Unrealized gain/loss Total	Market value incl. accruals	%
Fixed Income								
Funds - corporate bond								
United States - USD	191,475 09	36,309,160 69	36,107,477 62	201,683 07	0 00	201,683 07	36,500,635 78	6 642%
Total funds - corporate bond	**191,475.09**	**43,979,968.08**	**44,505,186.96**	**- 525,218.88**	**0.00**	**- 525,218.88**	**44,171,443.17**	**8.038%**
Funds - fixed income etf								
United States - USD	5,181 36	14,217,613 15	14,679,155 27	- 461,542.12	0 00	- 461,542 12	14,222,794.51	2.588%
Total funds - fixed income etf	**5,181.36**	**14,217,613.15**	**14,679,155 27**	**- 461,542.12**	**0.00**	**- 461,542.12**	**14,222,794.51**	**2.588%**
Total fixed income	**230,819.63**	**66,109,786.58**	**67,411,539.31**	**- 1,301,752.73**	**0.00**	**- 1,301,752.73**	**66,340,606.21**	**12.073%**
Real Estate								
Real estate								
United States - USD	0 00	71,378,380 00	65,494,239 62	5,884,140 38	0 00	5,884,140 38	71,378,380 00	12 989%
Total real estate	**0.00**	**71,378,380.00**	**65,494,239.62**	**5,884,140.38**	**0.00**	**5,884,140.38**	**71,378,380.00**	**12.989%**
Total real estate	**0.00**	**71,378,380.00**	**65,494,239.62**	**5,884,140.38**	**0.00**	**5,884,140.38**	**71,378,380.00**	**12.989%**
Venture Capital and Partnerships								
Partnerships								
Cayman Islands - USD	0 00	2,889,090 00	2,500,000 00	389,090 00	0 00	389,090 00	2,889,090 00	0 526%
Global Region - USD	0 00	620,000 00	620,000.00	0 00	0 00	0 00	620,000 00	0 113%
United States - USD	0 00	34,599,033 00	13,685,944 48	20,913,088 52	0 00	20,913,088 52	34,599,033 00	6 296%
Total partnerships	**0.00**	**38,108,123.00**	**16,805,944.48**	**21,302,178.52**	**0.00**	**21,302,178.52**	**38,108,123.00**	**6.935%**
Total venture capital and partnerships	**0.00**	**38,108,123.00**	**16,805,944.48**	**21,302,178.52**	**0.00**	**21,302,178.52**	**38,108,123.00**	**6.935%**

Asset Summary

Country	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Unrealized gain/loss Translation	Unrealized gain/loss Total	Market value incl. accruals	%
Hedge Fund								
Hedge equity								
International Region - USD	0 00	23,045,992 56	19,294,191 17	3,751,801 39	0 00	3,751,801 39	23,045,992 56	4 194%
Japan - USD	0 00	27,758 00	104,624.00	- 76,866 00	0 00	- 76,866 00	27,758 00	0 005%
United States - USD	0 00	27,616,047 62	23,465,677 79	4,150,369 83	0 00	4,150,369 83	27,616,047 62	5 026%
Total hedge equity	**0.00**	**50,689,798.18**	**42,864,492.96**	**7,825,305.22**	**0.00**	**7,825,305.22**	**50,689,798.18**	**9.225%**
Hedge fund of funds								
International Region - USD	0 00	3,215,011 23	3,000,000 00	215,011 23	0 00	215,011 23	3,215,011 23	0 585%
Total hedge fund of funds	**0.00**	**3,215,011.23**	**3,000,000.00**	**215,011.23**	**0.00**	**215,011.23**	**3,215,011.23**	**0.585%**
Hedge market dependent								
International Region - USD	0 00	1,847,398 47	2,135,780 13	- 288,381 66	0 00	- 288,381 66	1,847,398 47	0 336%
United States - USD	0 00	8,146,725 68	7,386,503 37	760,222 31	0 00	760,222 31	8,146,725 68	1 483%
Total hedge market dependent	**0.00**	**9,994,124.15**	**9,522,283.50**	**471,840.65**	**0 00**	**471,840.65**	**9,994,124.15**	**1.819%**
Hedge multi strategy								
International Region - USD	0 00	20,553,025 35	17,633,710 24	2,919,315 11	0 00	2,919,315 11	20,553,025 35	3 740%
United States - USD	0 00	5,218,641 51	4,500,000 00	718,641 51	0 00	718,641 51	5,218,641 51	0 950%
Total hedge multi strategy	**0 00**	**25,771,666.86**	**22,133,710.24**	**3,637,956.62**	**0.00**	**3,637,956.62**	**25,771,666.86**	**4.690%**
Total hedge fund	**0.00**	**89,670,600.42**	**77,520,486.70**	**12,150,113 72**	**0.00**	**12,150,113.72**	**89,670,600.42**	**16.318%**
Cash and Cash Equivalents								
Funds - short term investment								
Funds - Short Term Investment	201 38	24,645,490 26	24,645,490 26	0 00	0 00	0 00	24,645,691.64	4.485%
Total funds - short term investment	**201.38**	**24,645,490.26**	**24,645,490.26**	**0.00**	**0.00**	**0.00**	**24,645,691.64**	**4.485%**
Total cash and cash equivalents	**201.38**	**24,645,490.26**	**24,645,490.26**	**0.00**	**0.00**	**0.00**	**24,645,691.64**	**4.485%**

Asset Summary

Country	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Unrealized gain/loss Translation	Unrealized gain/loss Total	Market value incl. accruals	%
Adjustments To Cash								
Pending trade purchases								
Pending trade purchases	0 00	- 225,638 27	- 225,638 27	0 00	0 00	0 00	-225,638 27	- 0 041%
Total pending trade purchases	**0.00**	**- 225,638.27**	**- 225,638.27**	**0.00**	**0.00**	**0.00**	**-225,638.27**	**- 0.041%**
Pending trade sales								
Pending trade sales	0 00	1,393 66	1,393 66	0 00	0 00	0 00	1,393 66	0 000%
Total pending trade sales	**0.00**	**1,393.66**	**1,393.66**	**0.00**	**0.00**	**0.00**	**1,393 66**	**0 000%**
Other payables								
Other Payables	0 00	- 7,334 15	- 7,334 15	0.00	0 00	0 00	-7,334 15	- 0 001%
Total other payables	**0.00**	**- 7,334.15**	**- 7,334.15**	**0.00**	**0.00**	**0.00**	**-7,334.15**	**- 0.001%**
Total adjustments to cash	**0.00**	**- 231,578.76**	**- 231,578.76**	**0.00**	**0.00**	**0.00**	**-231,578.76**	**- 0.042%**
Total Unrealized Gains						**93,130,858.48**		
Total Unrealized Losses						**- 4,598,087.48**		
Total	**266,588.79**	**549,244,878.99**	**460,712,107.99**	**88,531,381.38**	**1,389.62**	**88,532,771.00**	**549,511,467.78**	**100.000%**

Total Cost incl. Accruals		**460,978,696.78**

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	 Translation	 Total
Equities							
Common stock							
Australia - USD							
ADR AMCOR LTD CUSIP 02341R302							
4,792.00	43 7000000	0 00	209,410 40	195,465 68	13,944 72	0 00	13,944.72
ADR BRAMBLES LTD ADR CUSIP. 105105100							
13,391 00	17 6400000	0 00	236,217 24	206,444 20	29,773 04	0 00	29,773 04
ADR COCA COLA AMTIL LTD SPONSORED CUSIP. 191085208 CCLAY							
6,040 00	21 4000000	0 00	129,256 00	157,465 12	- 28,209 12	0 00	- 28,209 12
Total USD		0 00	574,883 64	559,375.00	15,508.64	0.00	15,508.64
Total Australia		0.00	574,883.64	559,375.00	15,508 64	0 00	15,508 64
Brazil - USD							
ADR BANCO BRADESCO S A SPONSORED ADR REPSTG PFD SHS NEW 2004 CUSIP 059460303 BBD							
23,290 00	12 5300000	169 31	291,823 70	338,082 76	- 46,259 06	0 00	- 46,259 06
ADR CIELO S A SPONSORED ADR CUSIP 171778202							
5,085 00	28 0000000	0 00	142,380 00	126,974 87	15,405 13	0.00	15,405 13
Total USD		169 31	434,203.70	465,057 63	- 30,853.93	0.00	- 30,853.93
Total Brazil		169.31	434,203.70	465,057.63	- 30,853.93	0.00	- 30,853 93
Canada - USD							
CANADIAN NATL RY CO COM CUSIP 136375102							
4,028 00	57 0200000	0 00	229,676 56	190,000 44	39,676 12	0 00	39,676 12
CENOVUS ENERGY INC COM CUSIP. 15135U109							
4,696 00	28 6500000	0 00	134,540 40	140,647 16	- 6,106 76	0 00	- 6,106 76

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
ENCANA CORP COM NPV CUSIP. 292505104							
8,037 00	18 0500000	0 00	145,067 85	147,945 90	- 2,878 05	0 00	- 2,878 05
GROUPE CGI INC CL A SUB VTG CL A SUB VTG CUSIP. 39945C109							
7,877 00	33 4600000	0 00	263,564 42	219,261 56	44,302 86	0 00	44,302 86
RITCHIE BROS AUCTIONEERS INC COM CUSIP 767744105							
6,260 00	22 9300000	0 00	143,541 80	121,629 16	21,912 64	0 00	21,912 64
SUNCOR ENERGY INC NEW COM STK CUSIP 867224107							
9,122 00	35 0500000	0 00	319,726 10	266,573 64	53,152 46	0 00	53,152 46
TRANSCANADA CORP COM STK CUSIP 89353D107							
5,287 00	45 6600000	2,333 73	241,404 42	241,516 38	- 111 96	0 00	- 111 96
Total USD		2,333.73	1,477,521.55	1,327,574.24	149,947 31	0.00	149,947.31
Total Canada		2,333.73	1,477,521.55	1,327,574 24	149,947.31	0 00	149,947 31
China - USD							
ADR BAIDU INC SPONSORED ADR CUSIP 056752108 BIDU							
1,835 00	177 8800000	0 00	326,409 80	168,032 09	158,377 71	0 00	158,377 71
ADR CHINA MOBILE LTD CUSIP 16941M109							
2,641 00	52 2900000	0 00	138,097 89	142,587 70	- 4,489 81	0 00	- 4,489 81
ADR CNOOC LTD SPONSORED ADR SPONSORED ADR CUSIP 126132109 CEO							
1,821 00	187 6600000	0 00	341,728 86	339,999 32	1,729 54	0 00	1,729 54
ADR IND & COMM BK OF-UNSPON ADR ADR IND & COMM BK OF-UNSPON ADR CUSIP 455807107 IDCBY							
19,589 00	13 5800000	0 00	266,018.62	247,419.86	18,598 76	0 00	18,598 76
Total USD		0.00	1,072,255.17	898,038 97	174,216.20	0.00	174,216.20

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market pnce	Accrued ıncome/expense	Market value	Cost	Unrealızed gaın/loss Market	Translation	Total
Equities							
Common stock							
Total Chına		0 00	1,072,255.17	898,038 97	174,216.20	0 00	174,216.20
Denmark - USD							
ADR CARLSBERG AS SPONSORED ADR CUSIP 142795202							
13,952 00	22.1640000	0 00	309,232 12	297,940 28	11,291 84	0 00	11,291 84
ADR NOVO-NORDISK A S ADR CUSIP 670100205							
1,003 00	184 7600000	0 00	185,314 28	160,988 53	24,325 75	0 00	24,325 75
Total USD		0 00	494,546 40	458,928 81	35,617.59	0 00	35,617 59
Total Denmark		0 00	494,546.40	458,928.81	35,617 59	0 00	35,617.59
France - USD							
ADR PUBLICIS S A NEW SPONSORED ADR CUSIP 74463M106							
19,796 00	22 9120000	0 00	453,565 95	317,349 80	136,216 15	0 00	136,216 15
ADR SCHNEIDER ELEC SA ADR CUSIP 80687P106							
16,692 00	17 5500000	0 00	292,944 60	246,389 38	46,555 22	0 00	46,555 22
ADR TOTAL SA CUSIP 89151E109							
5,944 00	61 2700000	4,040.55	364,188 88	305,570 21	58,618 67	0 00	58,618 67
Total USD		4,040.55	1,110,699 43	869,309.39	241,390 04	0.00	241,390.04
Total France		4,040.55	1,110,699 43	869,309 39	241,390.04	0.00	241,390 04
Germany - USD							
ADIDAS AG CUSIP 00687A107 ADDYY							
5,125 00	64 2300000	0 00	329,178 75	232,902 69	96,276 06	0.00	96,276 06

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
ADR DEUTSCHE BOERSE ADR *CUSIP 251542106*							
22,402 00	8 2500000	0 00	184,816 50	134,304 35	50,512 15	0 00	50,512 15
ADR DEUTSCHE TELEKOM AG SPONSORED ADR CUSIP. 251566105 DTEGY							
13,992 00	17 2600000	0 00	241,501 92	182,518 85	58,983 07	0 00	58,983 07
ADR SAP AG SPONSORED ADR CUSIP. 803054204 SAP							
5,967 00	87 1400000	0 00	519,964 38	434,589 77	85,374 61	0 00	85,374 61
ALLIANZ SE ADR EACH REP 1/10 ORD SHS CUSIP. 018805101							
14,855 00	18 1300000	0 00	269,321 15	221,538 99	47,782 16	0 00	47,782 16
DEUTSCHE POST AG SPONSORED ADR CUSIP 25157Y202 DPSGY							
5,695 00	36 7000000	0 00	209,006 50	139,828 61	69,177 89	0 00	69,177 89
Total USD		0 00	1,753,789 20	1,345,683 26	408,105.94	0.00	408,105.94
Total Germany		0.00	1,753,789.20	1,345,683 26	408,105 94	0 00	408,105 94
Hong Kong - HKD							
EGANAGOLDPFEIL HKD1 00 (NEW) *SEDOL 6541923*							
306,615 00	0 0000000	0 00	0 00	194,842 97	- 196,232 59	1,389 62	- 194,842 97
Total HKD		0 00	0 00	194,842.97	- 196,232 59	1,389.62	- 194,842 97
Hong Kong - USD							
ADR CHEUNG KONG HLDG LTD A D R FOR ORD HK $2 CUSIP 166744201 CHEUY							
16,114 00	15 8100000	0 00	254,762 34	228,401 77	26,360 57	0 00	26,360 57
ADR GALAXY ENTERTAINMENT GROUP LIMITED SPONSORED ADR CUSIP. 36318L104							
3,097 00	90 3700000	0 00	279,875 89	121,115 22	158,760 67	0 00	158,760 67

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
ADR HUTCHISON WHAMPOA LTD FOR ORD HK CUSIP. 448415208 HUWHY							
11,162 00	27 2000000	0 00	303,606 40	235,516 96	68,089 44	0 00	68,089 44
Total USD		0.00	838,244.63	585,033.95	253,210 68	0 00	253,210.68
Total Hong Kong		0 00	838,244.63	779,876 92	56,978.09	1,389.62	58,367 71
Indonesia - USD							
PT BANK MANDIRI TBK UNSPON ADR CUSIP 69367U105 PPERY							
29,380 00	6 4600000	0 00	189,794 80	194,196 89	- 4,402 09	0 00	- 4,402 09
Total USD		0 00	189,794.80	194,196.89	- 4,402 09	0.00	- 4,402.09
Total Indonesia		0.00	189,794 80	194,196.89	- 4,402 09	0.00	- 4,402.09
Israel - USD							
ADR TEVA PHARMACEUTICAL INDS CUSIP 881624209							
9,287 00	40 0800000	0 00	372,222 96	365,160 23	7,062 73	0 00	7,062 73
Total USD		0 00	372,222.96	365,160 23	7,062 73	0.00	7,062.73
Total Israel		0.00	372,222.96	365,160.23	7,062.73	0.00	7,062 73
Japan - USD							
ADR DENSO CORP ADR CUSIP. 24872B100							
8,088 00	26 4020000	0 00	213,539 37	162,677 15	50,862 22	0 00	50,862 22
ADR KOMATSU LTD SPONSORED ISIN US5004584018 CUSIP 500458401							
8,838 00	20 5800000	0 00	181,886 04	204,761 68	- 22,875.64	0 00	- 22,875 64

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
ADR TOYOTA MTR CORP SPONSORED ADR CUSIP 892331307 TM							
2,414 00	121 9200000	0 00	294,314 88	265,659 22	28,655 66	0 00	28,655 66
FANUC CORPORATION CUSIP. 307305102							
11,089 00	30 5250000	0 00	338,491 72	281,692 11	56,799 61	0 00	56,799 61
Total USD		0 00	1,028,232.01	914,790 16	113,441.85	0 00	113,441.85
Total Japan		0.00	1,028,232.01	914,790.16	113,441.85	0 00	113,441.85
Mexico - USD							
ADR FOMENTO ECONOMICO MEXICANA SAB DE CV CUSIP 344419106 FMX							
1,250 00	97 8700000	0.00	122,337 50	121,377 95	959 55	0 00	959 55
ADR GRUPO TELEVISA SA DE CV SPONSORED ADR REPSTG ORD PARTN SPONS ADR CUSIP· 40049J206 TV							
11,017.00	30 2600000	1,375 14	333,374.42	268,964 09	64,410 33	0 00	64,410 33
Total USD		1,375.14	455,711.92	390,342 04	65,369 88	0 00	65,369 88
Total Mexico		1,375.14	455,711.92	390,342.04	65,369.88	0.00	65,369.88
Netherlands - USD							
ADR UNILEVER N V NEW YORK SHS NEW CUSIP 904784709 UN							
5,637 00	40 2300000	0 00	226,776 51	209,258.76	17,517 75	0 00	17,517.75
Total USD		0.00	226,776.51	209,258.76	17,517.75	0.00	17,517.75
Total Netherlands		0.00	226,776.51	209,258 76	17,517.75	0 00	17,517.75

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
Singapore - USD							
ADR KEPPEL LTD SPONSORED CUSIP. 492051305 KPELY							
13,824.00	17 7250000	0 00	245,030 40	230,428 83	14,601 57	0 00	14,601 57
Total USD		0.00	245,030.40	230,428 83	14,601 57	0.00	14,601.57
Total Singapore		0.00	245,030 40	230,428.83	14,601 57	0.00	14,601.57
Spain - USD							
ADR AMADEUS IT HLDG S A ADS CUSIP 02263T104							
7,741 00	42 8610000	0 00	331,787 00	212,380 48	119,406 52	0 00	119,406 52
Total USD		0.00	331,787 00	212,380.48	119,406 52	0.00	119,406 52
Total Spain		0 00	331,787 00	212,380 48	119,406 52	0.00	119,406.52
Sweden - USD							
ADR SWEDBANK A B SPONSORED ADR CUSIP 870195104 SWDBY							
8,206 00	28 3100000	0 00	232,311 86	170,455 55	61,856 31	0 00	61,856 31
ERICSSON CUSIP 294821608							
15,982 00	12 2400000	0 00	195,619 68	166,618 40	29,001 28	0 00	29,001 28
Total USD		0.00	427,931 54	337,073.95	90,857.59	0.00	90,857.59
Total Sweden		0.00	427,931.54	337,073.95	90,857.59	0.00	90,857 59
Switzerland - USD							
ADR ABB LTD SPONSORED ADR CUSIP 000375204 ABB							
12,400 00	26 5600000	0 00	329,344 00	260,939 45	68,404 55	0 00	68,404 55

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
ADR JULIUS BAER GROUP LTD-UN ADR CUSIP 48137C108							
25,123 00	9 6500000	0 00	242,436 95	183,303 97	59,132 98	0 00	59,132.98
ADR NESTLE S A SPONSORED ADR REPSTG REG SH CUSIP 641069406 NSRGY							
10,256 00	73 5900000	0 00	754,739 04	483,124 42	271,614 62	0 00	271,614 62
ADR NOVARTIS AG CUSIP 66987V109							
2,975 00	80 3800000	0 00	239,130 50	193,538 36	45,592 14	0 00	45,592 14
ADR ROCHE HLDG LTD SPONSORED ADR ISIN #US771195104 CUSIP 771195104 RHHBY							
7,374 00	70 2000000	0 00	517,654 80	407,034 14	110,620 66	0 00	110,620 66
ADR SYNGENTA AG SPONSORED ADR CUSIP. 87160A100							
3,389 00	79 9400000	0 00	270,916 66	254,653 71	16,262 95	0 00	16,262 95
UBS AG SHS COM CUSIP H89231338							
8,708 00	19 2500000	0 00	167,629 00	161,966 13	5,662 87	0 00	5,662 87
Total USD		0.00	2,521,850.95	1,944,560.18	577,290 77	0 00	577,290.77
Total Switzerland		0 00	2,521,850.95	1,944,560.18	577,290 77	0.00	577,290.77
Taiwan - USD							
TAIWAN SEMICONDUCTOR MFG CO LTD SPONSORED ADR CUSIP 874039100 TSM							
16,859 00	17 4400000	0 00	294,020 96	294,552 53	- 531 57	0 00	- 531 57
Total USD		0 00	294,020 96	294,552.53	- 531 57	0.00	- 531.57
Total Taiwan		0.00	294,020.96	294,552 53	- 531.57	0 00	- 531 57

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
United Kingdom - USD							
ADR BRIT AMERN TOB PLC SPONSORED COM STK CUSIP 110448107 BTI							
3,938 00	107 4200000	0 00	423,019 96	418,596 64	4,423 32	0 00	4,423 32
ADR BRITISH SKY BROADCASTING GROUP PLC SPONSORED ADR CUSIP 111013108							
6,352 00	56 2300000	0 00	357,172 96	323,062 63	34,110 33	0 00	34,110 33
ADR BUNZL PLC SPONSORED ADR NEW CUSIP 120738406							
15,525 00	24.0600000	2,486 17	373,531 50	289,677 69	83,853 81	0 00	83,853 81
ADR CENTRICA PLC SPONSORED ADR NEW CUSIP 15639K300							
11,662 00	23 0350000	0 00	268,634 17	259,143 64	9,490 53	0 00	9,490 53
ADR COMPASS GROUP PLC SPONSORED ADR NEW CUSIP 20449X203 CMPGY							
29,542 00	16 0330000	0 00	473,646 88	360,146 58	113,500 30	0 00	113,500 30
ADR IMPERIAL TOB GROUP PLC SPONSORED ADR CUSIP 453142101							
3,899 00	77.7800000	0 00	303,264 22	284,906 84	18,357 38	0 00	18,357 38
ADR KINGFISHER PLC SPONSORED ADR PAR 15 5/7 PENCE CUSIP 495724403							
15,303.00	12 8400000	0 00	196,490 52	149,175 91	47,314 61	0 00	47,314 61
ADR REED ELSEVIER P L C SPONSORED ADR NEW CUSIP 758205207							
9,725 00	60 0500000	0 00	583,986 25	414,821 19	169,165 06	0 00	169,165 06
ADR ROYAL DUTCH SHELL PLC SPONSORED ADR REPSTG B SHS CUSIP 780259107							
4,532 00	75 1100000	0 00	340,398 52	312,268 34	28,130 18	0 00	28,130 18
ADR SMITH & NEPHEW P L C SPONSORED ADR NEW CUSIP. 83175M205 SNN							
3,900 00	71 7400000	0.00	279,786 00	229,750 32	50,035 68	0.00	50,035 68
ADR WPP PLC ADR DR EACH REPR 5 SHS CUSIP 92937A102							
4,450 00	114 8600000	0 00	511,127 00	347,481 69	163,645 31	0 00	163,645 31

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
SHIRE PLC ADR CUSIP 82481R106 SHPG							
2,305 00	141 2900000	0 00	325,673 45	218,997 91	106,675 54	0 00	106,675 54
Total USD		2,486 17	4,436,731 43	3,608,029 38	828,702.05	0.00	828,702.05
Total United Kingdom		2,486.17	4,436,731.43	3,608,029.38	828,702 05	0 00	828,702 05
United States - USD							
#REORG/VALUECLICK NAME CHNG WITH CUSIP CONVERSANT INC COM 2V15A81 02-05-2014 CUSIP 92046N102							
2,336 00	23 3700000	0 00	54,592 32	37,669 63	16,922 69	0 00	16,922 69
ACCENTURE PLC SHS CL A NEW CUSIP G1151C101 ACN							
10,666 00	82 2200000	0 00	876,958.52	472,066 82	404,891 70	0 00	404,891 70
ADR BELLE INTL HLDGS LTD ADR ADR CUSIP 078454105							
11,020 00	11 5690000	0 00	127,490 38	169,212 64	- 41,722 26	0 00	- 41,722 26
ADVENT SOFTWARE INC COM STK CUSIP 007974108							
2,287 00	34 9900000	0 00	80,022 13	54,402 24	25,619 89	0 00	25,619 89
AFFILIATED MANAGERS GROUP INC COM STK CUSIP 008252108							
4,391 00	216 8800000	0 00	952,320 08	224,234 13	728,085 95	0 00	728,085 95
AIR METHODS CORP COM NEW COM NEW CUSIP. 009128307							
2,110 00	58 3300000	0 00	123,076 30	83,736 45	39,339 85	0 00	39,339 85
ALBEMARLE CORP COM CUSIP 012653101							
2,447 00	63 3900000	587 28	155,115 33	54,269 08	100,846 25	0 00	100,846.25
ALEXANDER & BALDWIN INC NEW COM CUSIP 014491104							
2,339 00	41 7300000	0 00	97,606 47	68,860 86	28,745.61	0 00	28,745 61

Asset Detail - Base Currency

Equities

Common stock

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
ALLIANT TECHSYSTEMS INC COM CUSIP 018804104							
788 00	121 6800000	0 00	95,883 84	74,843 03	21,040 81	0 00	21,040 81
ALTERA CORP COM CUSIP 021441100							
8,500 00	32 5300000	0 00	276,505 00	316,105 65	- 39,600 65	0 00	- 39,600 65
AMERICAN CAMPUS CMNTYS INC COM CUSIP 024835100							
1,955 00	32 2100000	0 00	62,970 55	84,413 59	- 21,443 04	0 00	- 21,443 04
AMERICAN EAGLE OUTFITTERS INC NEW COM CUSIP 02553E106 AEO							
2,806 00	14 4000000	0 00	40,406 40	62,516 28	- 22,109 88	0 00	- 22,109 88
AMERISAFE INC COM CUSIP 03071H100							
1,420 00	42 2400000	0 00	59,980 80	51,240 05	8,740 75	0 00	8,740 75
AMETEK INC NEW COM CUSIP 031100100							
25,953 00	52 6700000	0 00	1,366,944 51	1,118,883 90	248,060 61	0 00	248,060 61
ANADARKO PETRO CORP COM CUSIP 032511107							
2,175 00	79 3200000	0 00	172,521 00	171,761 93	759 07	0 00	759 07
ANSYS INC COM CUSIP 03662Q105							
8,815 00	87.2000000	0 00	768,668 00	491,780 37	276,887 63	0 00	276,887 63
AON PLC COM CUSIP G0408V102							
21,503 00	83 8900000	0 00	1,803,886 67	1,419,110 26	384,776 41	0 00	384,776 41
APACHE CORP COM CUSIP 037411105 APA							
5,300 00	85 9400000	0.00	455,482 00	374,863.40	80,618.60	0.00	80,618 60
ATWOOD OCEANICS INC COM CUSIP 050095108							
2,580 00	53 3900000	0 00	137,746 20	118,967 93	18,778 27	0 00	18,778.27

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
AVAGO TECHNOLOGIES LTD CUSIP Y0486S104							
7,765 00	52 8900000	0 00	410,690 85	276,081 36	134,609 49	0 00	134,609.49
BERKLEY W R CORP COM CUSIP. 084423102							
7,100 00	43 3900000	0 00	308,069 00	273,605 81	34,463 19	0 00	34,463 19
BERKSHIRE HATHAWAY INC-CL B CUSIP 084670702 BRK--B							
9,200.00	118 5600000	0 00	1,090,752 00	785,913 93	304,838 07	0 00	304,838 07
BJS RESTAURANTS INC COM CUSIP 09180C106							
1,655 00	31 0600000	0 00	51,404 30	58,299 84	- 6,895 54	0 00	- 6,895 54
BLACKBAUD INC COM CUSIP 09227Q100							
2,890 00	37 6500000	0 00	108,808 50	82,575 87	26,232 63	0 00	26,232 63
CABELAS INC COM STK CUSIP 126804301							
2,607 00	66 6600000	0 00	173,782 62	124,979 32	48,803 30	0 00	48,803 30
CANTEL MEDICAL CORP COM CUSIP. 138098108							
1,360 00	33 9100000	0 00	46,117 60	43,111 17	3,006 43	0 00	3,006 43
CARDTRONICS INC COM STK CUSIP 14161H108							
2,680 00	43 4500000	0.00	116,446 00	82,628 99	33,817 01	0 00	33,817 01
CAVIUM INC COM CUSIP 14964U108							
1,960 00	34 5100000	0 00	67,639 60	68,799 32	- 1,159 72	0 00	- 1,159 72
CEPHEID INC COM CUSIP 15670R107							
2,350 00	46 7200000	0.00	109,792 00	94,457 08	15,334 92	0 00	15,334 92
CLARCOR INC COM CUSIP 179895107							
2,070 00	64 3500000	351 90	133,204 50	103,761 61	29,442 89	0 00	29,442 89

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
CLECO CORP NEW COM CUSIP. 12561W105							
2,920 00	46 6200000	0 00	136,130 40	122,678.86	13,451 54	0 00	13,451 54
COCA COLA CO COM CUSIP 191216100							
15,800 00	41 3100000	0 00	652,698 00	593,667 32	59,030 68	0 00	59,030 68
COGNEX CORP COM CUSIP 192422103							
4,640 00	38 1800000	0 00	177,155 20	101,014 24	76,140 96	0 00	76,140 96
COHEN & STEERS INC COM CUSIP. 19247A100							
2,810 00	40 0600000	0 00	112,568 60	94,943 94	17,624 66	0 00	17,624 66
COHU INC COM CUSIP 192576106							
1,250 00	10 5000000	75 00	13,125 00	11,031 88	2,093 12	0 00	2,093 12
COLUMBIA SPORTSWEAR CO COM CUSIP 198516106							
1,061 00	78 7500000	0 00	83,553 75	55,373 70	28,180 05	0 00	28,180 05
COMCAST CORP NEW CL A SPL CL A SPL CUSIP 20030N200							
12,700 00	49 8800000	2,476 50	633,476 00	418,012 88	215,463 12	0 00	215,463 12
COMPASS MINERALS INTL INC COM CUSIP 20451N101							
950 00	80 0500000	0 00	76,047 50	69,530 06	6,517 44	0 00	6,517 44
CONSTELLATION BRANDS INC CL A CL A CUSIP 21036P108							
5,825 00	70 3800000	0 00	409,963 50	254,293 29	155,670 21	0 00	155,670 21
CORPORATE EXECUTIVE BRD CO COMMON STOCK CUSIP 21988R102							
1,965 00	77 4300000	0 00	152,149 95	117,413 49	34,736 46	0 00	34,736 46
CORRECTIONS CORP AMER CUSIP. 22025Y407							
3,916 00	32 0700000	1,879.68	125,586.12	105,420 17	20,165 95	0 00	20,165 95

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
COSTAR GROUP INC COM CUSIP 22160N109							
445 00	184 5800000	0 00	82,138 10	36,387 14	45,750 96	0 00	45,750 96
CUBIST PHARMACEUTICALS INC COM CUSIP 229678107							
1,405 00	68 8700000	0 00	96,762 35	64,800 99	31,961 36	0 00	31,961 36
DECKERS OUTDOOR CORP COM CUSIP 243537107							
1,691 00	84.4600000	0 00	142,821 86	106,484 96	36,336 90	0 00	36,336 90
DISH NETWORK CORP CL A COM STK CUSIP 25470M109 DISH							
7,050.00	57 9200000	0 00	408,336 00	274,510 15	133,825 85	0 00	133,825 85
DRIL-QUIP INC COM CUSIP. 262037104							
1,195 00	109 9300000	0 00	131,366 35	99,169 17	32,197 18	0 00	32,197 18
EATON VANCE CORP COM NON VTG CUSIP 278265103							
3,848 00	42.7900000	0 00	164,655 92	104,088 02	60,567 90	0 00	60,567 90
ECOLAB INC COM CUSIP 278865100							
6,900 00	104 2700000	1,897 50	719,463 00	452,149 97	267,313 03	0 00	267,313 03
EMC CORP COM CUSIP. 268648102 EMC							
45,589 00	25 1500000	0 00	1,146,563 35	857,264 00	289,299 35	0 00	289,299 35
EPAM SYS INC COM STK CUSIP 29414B104							
1,550 00	34 9400000	0 00	54,157 00	56,735 06	- 2,578 06	0 00	- 2,578 06
FEI CO COM CUSIP 30241L109							
1,900 00	89 3600000	0 00	169,784 00	106,337 13	63,446 87	0 00	63,446 87
FIDELITY NATL INFORMATION SVCS INC COM STK CUSIP 31620M106							
6,900.00	53.6800000	0 00	370,392.00	221,103 36	149,288 64	0.00	149,288 64

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
FLOTEK INDS INC DEL COM CUSIP 343389102 FTK							
3,750 00	20 0700000	0 00	75,262 50	64,034 85	11,227 65	0 00	11,227 65
FORUM ENERGY TECH COM USD0.01 CUSIP 34984V100							
3,425.00	28 2600000	0 00	96,790 50	96,029 20	761 30	0 00	761 30
GLACIER BANCORP INC NEW COM CUSIP· 37637Q105							
4,900 00	29 7900000	0 00	145,971 00	89,291 99	56,679 01	0 00	56,679 01
GOOGLE INC CL A CL A CUSIP 38259P508 GOOG							
615 00	1,120 7100000	0 00	689,236 65	421,193 90	268,042 75	0 00	268,042 75
GRAND CANYON ED INC COM STK CUSIP 38526M106							
4,550 00	43 6000000	0 00	198,380 00	119,884 13	78,495 87	0 00	78,495 87
GROUP 1 AUTOMOTIVE INC COM CUSIP 398905109							
1,930 00	71 0200000	0 00	137,068 60	118,466 18	18,602 42	0 00	18,602 42
GULFPORT ENERGY CORP COM NEW COM NEW CUSIP 402635304							
1,425 00	63 1500000	0 00	89,988 75	37,415 00	52,573 75	0 00	52,573 75
HANGER INC COM CUSIP 41043F208							
3,500 00	39 3400000	0 00	137,690 00	105,007 67	32,682 33	0 00	32,682 33
HEALTHCARE SVCS GROUP INC COM CUSIP 421906108							
3,400 00	28 3700000	0 00	96,458 00	76,300 83	20,157 17	0 00	20,157 17
HEARTLAND EXPRESS INC COM CUSIP 422347104							
5,940 00	19 6200000	0 00	116,542 80	79,257 57	37,285 23	0 00	37,285 23
HIBBETT SPORTS INC COM STK CUSIP 428567101							
2,190 00	67 2100000	0 00	147,189 90	125,118 60	22,071.30	0 00	22,071 30

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
HITTITE MICROWAVE CORP COM STK CUSIP 43365Y104							
1,550 00	61 7300000	0 00	95,681 50	85,370 23	10,311 27	0 00	10,311 27
HMS HLDGS CORP COM CUSIP 40425J101							
2,400 00	22 7300000	0 00	54,552 00	74,971 80	- 20,419 80	0 00	- 20,419 80
HOSPIRA INC COM CUSIP 441060100							
22,947.00	41 2800000	0 00	947,252 16	766,121 19	181,130 97	0 00	181,130 97
IBERIABANK CORP COM CUSIP 450828108 IBKC							
1,935 00	62 8500000	657 90	121,614 75	97,885 59	23,729 16	0 00	23,729 16
ICU MED INC COM CUSIP. 44930G107							
1,540 00	63 7100000	0 00	98,113 40	90,235 72	7,877 68	0 00	7,877 68
IPC THE HOSPITALIST CO INC STK CUSIP. 44984A105							
1,670 00	59 3900000	0 00	99,181 30	76,296 39	22,884 91	0 00	22,884 91
KAMAN CORP COM CUSIP. 483548103							
1,245 00	39 7300000	199 20	49,463 85	40,834 01	8,629 84	0 00	8,629 84
LIBERTY GLOBAL PLC -SERIES C COM CUSIP G5480U120							
10,700 00	84 3200000	0 00	902,224 00	573,045 92	329,178 08	0 00	329,178 08
LIFE TIME FITNESS INC COM CUSIP 53217R207							
1,520 00	47 0000000	0 00	71,440 00	73,171.18	- 1,731 18	0 00	- 1,731 18
LOEWS CORP COM CUSIP 540424108							
11,700 00	48 2400000	0 00	564,408 00	484,169 38	80,238 62	0 00	80,238 62
MARKETAXESS HLDGS INC COM STK CUSIP. 57060D108							
2,860 00	66 8700000	0 00	191,248 20	111,940 47	79,307 73	0 00	79,307 73

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
MARTIN MARIETTA MATLS INC COM CUSIP 573284106							
514 00	99 9400000	0 00	51,369 16	38,498 14	12,871 02	0 00	12,871 02
MASTERCARD INC CL A CUSIP 57636Q104							
574 00	835 4600000	0 00	479,554 04	96,917 43	382,636 61	0 00	382,636 61
MATADOR RES CO COM CUSIP 576485205							
3,695 00	18 6400000	0 00	68,874 80	83,577 48	- 14,702 68	0 00	- 14,702 68
MATSON INC COM CUSIP 57686G105							
2,463 00	26 1100000	0 00	64,308 93	56,003 20	8,305 73	0 00	8,305 73
MBIA INC COM CUSIP 55262C100							
7,418 00	11 9400000	0 00	88,570 92	81,027 55	7,543 37	0 00	7,543 37
MEDIDATA SOLUTIONS INC COM CUSIP 58471A105							
2,250 00	60 5700000	0 00	136,282 50	62,350 67	73,931 83	0.00	73,931 83
MICREL INC COM CUSIP 594793101							
3,041 00	9 8700000	0 00	30,014 67	30,183 44	- 168.77	0 00	- 168 77
MICROSOFT CORP COM CUSIP 594918104 MSFT							
22,500 00	37 4300000	0 00	842,175 00	656,103 01	186,071 99	0 00	186,071 99
MID-AMER APT CMNTYS INC COM CUSIP 59522J103							
1,150 00	60 7400000	0 00	69,851 00	78,358 93	- 8,507 93	0 00	- 8,507 93
MIDDLEBY CORP COM CUSIP 596278101							
830.00	239 9700000	0.00	199,175 10	113,921 55	85,253 55	0 00	85,253 55
MOBILE MINI INC COM CUSIP 60740F105							
2,385 00	41 1800000	0 00	98,214 30	77,436.81	20,777 49	0 00	20,777 49

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
MONDELEZ INTL INC COM CUSIP 609207105							
15,350 00	35 3000000	2,149 00	541,855 00	412,008 86	129,846 14	0 00	129,846 14
MONRO MUFFLER BRAKE INC COM CUSIP. 610236101							
1,025 00	56 3600000	0 00	57,769 00	38,922 28	18,846 72	0 00	18,846 72
MONTPELIER RE HOLDINGS LTD COM CUSIP G62185106							
2,424 00	29.1000000	303 00	70,538 40	52,036 25	18,502 15	0 00	18,502 15
MORGAN STANLEY COM STK USD0 01 CUSIP 617446448							
28,800 00	31 3600000	0 00	903,168 00	431,151 00	472,017 00	0 00	472,017 00
MRC GLOBAL INC COM CUSIP 55345K103							
3,742 00	32 2600000	0 00	120,716 92	119,385 32	1,331 60	0 00	1,331 60
NATIONAL HEALTH INVS INC COM CUSIP. 63633D104							
1,580 00	56 1000000	1,161 30	88,638 00	85,113 84	3,524 16	0 00	3,524 16
NEWMARKET CORP COM CUSIP 651587107							
561 00	334 1500000	617 10	187,458 15	137,750 07	49,708 08	0 00	49,708.08
NEWS CORP NEW CL A CL A CUSIP 65249B109							
3,950 00	18 0200000	0 00	71,179 00	44,027 49	27,151 51	0 00	27,151 51
NIC INC COM CUSIP 62914B100							
4,170 00	24 8700000	1,459 50	103,707 90	69,532.88	34,175 02	0 00	34,175 02
NOBLE ENERGY INC COM CUSIP. 655044105							
12,000 00	68 1100000	0 00	817,320 00	527,785 80	289,534 20	0 00	289,534 20
NORDSON CORP COM CUSIP 655663102							
805 00	74 3000000	144 90	59,811 50	47,337 06	12,474 44	0 00	12,474 44

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
NORTHWESTERN CORP COM NEW COM NEW CUSIP 668074305 NWE							
2,750 00	43 3200000	0 00	119,130 00	105,497 52	13,632 48	0 00	13,632 48
OLD DOMINION FGHT LINE INC COM CUSIP 679580100							
3,652 00	53 0200000	0 00	193,629 04	108,329 03	85,300.01	0 00	85,300 01
OLIN CORP COM CUSIP. 680665205							
4,680 00	28 8500000	0 00	135,018.00	128,897 50	6,120 50	0 00	6,120 50
ORACLE CORP COM CUSIP 68389X105 ORCL							
34,575 00	38 2600000	0 00	1,322,839 50	940,677 29	382,162 21	0 00	382,162 21
PEBBLEBROOK HOTEL TR COM STK CUSIP 70509V100							
3,200 00	30 7600000	512 00	98,432.00	82,145 92	16,286 08	0.00	16,286 08
PEPSICO INC COM CUSIP 713448108							
5,400 00	82 9400000	3,064 50	447,876 00	359,443 43	88,432 57	0 00	88,432 57
PIER 1 IMPORTS INC COM CUSIP 720279108							
3,850 00	23 0800000	0 00	88,858 00	85,792 77	3,065 23	0 00	3,065 23
PORTFOLIO RECOVERY ASSOCS INC COM CUSIP 73640Q105							
3,060 00	52 8400000	0 00	161,690 40	125,852 60	35,837 80	0 00	35,837 80
POWER INTEGRATIONS INC COM CUSIP. 739276103							
1,650 00	55 8200000	0.00	92,103 00	66,065 70	26,037 30	0 00	26,037 30
PRAXAIR INC COM CUSIP 74005P104							
4,500.00	130 0300000	0 00	585,135 00	357,983 25	227,151.75	0 00	227,151 75
PRICESMART INC COM STK CUSIP 741511109							
1,489 00	115 5400000	0 00	172,039 06	108,648 91	63,390.15	0 00	63,390 15

Asset Detail - Base Currency

Equities

Common stock

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
PROASSURANCE CORP COM CUSIP 74267C106							
2,250 00	48 4800000	675 00	109,080 00	100,477 19	8,602 81	0 00	8,602 81
PROS HLDGS INC COM CUSIP 74346Y103							
2,391 00	39 9000000	0 00	95,400 90	50,296 81	45,104 09	0 00	45,104 09
PROTO LABS INC COM CUSIP 743713109							
1,125 00	71 1800000	0 00	80,077.50	57,154 89	22,922 61	0 00	22,922 61
RBC BEARINGS INC COM CUSIP 75524B104							
1,810 00	70 7500000	0 00	128,057 50	91,165 85	36,891 65	0 00	36,891 65
ROBERT HALF INTL INC COM CUSIP 770323103 RHI							
25,914 00	41 9900000	0 00	1,088,128.86	635,930 50	452,198 36	0 00	452,198 36
ROFIN SINAR TECHNOLOGIES INC COM CUSIP 775043102							
2,760 00	27 0200000	0 00	74,575 20	62,171 54	12,403 66	0 00	12,403 66
RYLAND GROUP INC COM CUSIP 783764103							
2,420 00	43 4100000	0 00	105,052 20	75,630 33	29,421 87	0 00	29,421 87
SCIQUEST INC NEW COM CUSIP 80908T101							
2,180 00	28 4800000	0 00	62,086 40	40,184 58	21,901 82	0 00	21,901 82
SCRIPPS NETWORKS INTERACTIVE INC CL A COM STK CUSIP 811065101							
10,999 00	86 4100000	0 00	950,423 59	301,851 59	648,572 00	0 00	648,572 00
SERVICE CORP INTL COM CUSIP 817565104							
8,335.00	18 1300000	0 00	151,113 55	108,475 86	42,637 69	0.00	42,637 69
SIGNATURE BK NY N Y COM CUSIP 82669G104							
970 00	107 4200000	0 00	104,197 40	62,487 21	41,710 19	0 00	41,710 19

Asset Detail - Base Currency

Equities

Common stock

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
SILGAN HLDGS INC COM CUSIP 827048109							
2,370 00	48 0200000	0 00	113,807 40	102,677 34	11,130 06	0 00	11,130 06
SOLERA HLDGS INC COM CUSIP· 83421A104							
1,705 00	70 7600000	0 00	120,645 80	80,386 35	40,259 45	0 00	40,259 45
STANLEY BLACK & DECKER INC COM CUSIP. 854502101							
17,963 00	80 6900000	0 00	1,449,434 47	1,343,328 26	106,106 21	0 00	106,106 21
STARWOOD HOTELS & RESORTS WORLDWIDE INC COM STK CUSIP. 85590A401							
15,690 00	79 4500000	0 00	1,246,570 50	832,855 41	413,715 09	0 00	413,715 09
STEINER LEISURE LTD COM STK USD0 01 CUSIP P8744Y102							
880 00	49.1900000	0 00	43,287 20	42,880 42	406 78	0 00	406 78
STIFEL FINL CORP COM CUSIP 860630102							
2,750 00	47 9200000	0 00	131,780 00	97,127.57	34,652 43	0 00	34,652 43
STURM RUGER & CO INC COM CUSIP· 864159108							
1,537 00	73 0900000	0 00	112,339 33	67,166 21	45,173 12	0 00	45,173.12
SVB FINL GROUP COM CUSIP 78486Q101							
970 00	104 8600000	0 00	101,714 20	63,016 30	38,697 90	0 00	38,697 90
T ROWE PRICE GROUP INC CUSIP 74144T108							
7,059 00	83 7700000	0 00	591,332 43	507,710.10	83,622 33	0 00	83,622 33
TEJON RANCH CO COM CUSIP 879080109							
1,667 00	36 7600000	0 00	61,278 92	46,625.16	14,653 76	0 00	14,653 76
TEMPUR SEALY INTL INC COM CUSIP 88023U101							
2,423 00	53 9600000	0 00	130,745 08	106,096.60	24,648.48	0 00	24,648 48

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
TENET HEALTHCARE CORP COM NEW CUSIP 88033G407							
3,153 00	42 1200000	0 00	132,804 36	66,276 06	66,528 30	0 00	66,528 30
TEXAS ROADHOUSE INC COMMON STOCK CUSIP 882681109							
4,040 00	27 8000000	0 00	112,312.00	79,031 99	33,280.01	0 00	33,280 01
THERMO FISHER CORP CUSIP 883556102							
3,700 00	111 3500000	555 00	411,995 00	212,465 84	199,529 16	0 00	199,529 16
TORO CO COM CUSIP. 891092108							
1,895 00	63 6000000	379 00	120,522 00	80,074 60	40,447 40	0 00	40,447 40
TOWERS WATSON & CO CL A COM STK CUSIP 891894107 TW							
4,604 00	127 6100000	644 56	587,516 44	518,786 56	68,729 88	0 00	68,729 88
TREDEGAR CORP INC CUSIP. 894650100							
1,061 00	28 8100000	74 27	30,567 41	17,122 84	13,444 57	0 00	13,444 57
TRIMBLE NAV LTD COM CUSIP 896239100							
28,466 00	34 7000000	0 00	987,770 20	851,973 12	135,797 08	0 00	135,797 08
TUPPERWARE BRANDS CORPORATION CUSIP 899896104 TUP							
1,180 00	94 5300000	731 60	111,545 40	72,685 83	38,859 57	0 00	38,859 57
TWENTY-FIRST CENTY FOX INC CL A CL A CUSIP 90130A101 FOXA							
41,383 00	35 1800000	0 00	1,455,853 94	1,152,273 00	303,580 94	0 00	303,580 94
TYLER TECHNOLOGIES INC COM STK CUSIP 902252105							
1,690 00	102 1300000	0 00	172,599 70	77,173 09	95,426 61	0 00	95,426 61
UMPQUA HLDGS CORP COM CUSIP 904214103							
1,530 00	19 1400000	229 50	29,284 20	18,916 16	10,368 04	0 00	10,368 04

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
UNITEDHEALTH GROUP INC COM CUSIP 91324P102 UNH							
8,100 00	75.3000000	0 00	609,930 00	446,726 76	163,203 24	0 00	163,203 24
UNIVERSAL FST PRODS INC COM CUSIP 913543104							
1,500 00	52 1400000	0 00	78,210 00	59,050 56	19,159 44	0 00	19,159 44
US ECOLOGY INC COM CUSIP 91732J102							
1,560 00	37 1900000	0 00	58,016 40	34,516.51	23,499 89	0 00	23,499 89
VIEWPOINT FINL GROUP INC MD COM CUSIP: 92672A101							
3,250 00	27 4500000	0 00	89,212.50	70,830 57	18,381 93	0 00	18,381 93
WABTEC CORP COM CUSIP 929740108							
14,318 00	74 2700000	0.00	1,063,397.86	738,082 04	325,315 82	0 00	325,315 82
WAL-MART STORES INC COM CUSIP. 931142103 WMT							
8,000 00	78 6900000	3,760 00	629,520 00	580,744 53	48,775 47	0 00	48,775 47
WATERS CORP COM CUSIP 941848103							
8,361 00	100 0000000	0 00	836,100 00	730,773 70	105,326 30	0 00	105,326 30
WD 40 CO COM STK CUSIP 929236107							
1,020 00	74 6800000	0 00	76,173 60	52,985 11	23,188 49	0 00	23,188 49
WEST PHARMACEUTICAL SVCS INC COM CUSIP 955306105							
3,140 00	49.0600000	0 00	154,048 40	87,944 72	66,103 68	0 00	66,103 68
WHITE MOUNTAINS INSURANCE GROUP COM STOCK CUSIP G9618E107							
141 00	603 0800000	0 00	85,034 28	73,728 85	11,305 43	0 00	11,305 43
WORLD FUEL SERVICE COM STK USD0 01 CUSIP 981475106							
1,114 00	43 1600000	41 77	48,080 24	41,260 56	6,819 68	0 00	6,819 68

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Common stock							
WYNN RESORTS LTD COM CUSIP 983134107							
6,157 00	194 2100000	0 00	1,195,750 97	586,754 08	608,996 89	0 00	608,996 89
1ST INDL RLTY TR INC COM CUSIP: 32054K103							
6,305 00	17.4500000	535 92	110,022 25	81,238 66	28,783 59	0 00	28,783 59
3M CO COM CUSIP 88579Y101							
1,675 00	140 2500000	0 00	234,918 75	158,427 12	76,491 63	0 00	76,491 63
Total USD		25,162 88	46,549,151 90	33,145,906.03	13,403,245.87	0.00	13,403,245 87
Total United States		25,162.88	46,549,151.90	33,145,906 03	13,403,245 87	0.00	13,403,245.87
Total Common Stock							
1,769,746.00		**35,567.78**	**64,835,386.10**	**48,550,523.68**	**16,283,472.80**	**1,389.62**	**16,284,862.42**
Funds - common stock							
Global Region - USD							
GOLDMAN SACHS FDS TACTICAL TILT PORTF P CAP SEDOL B4NSDQ5							
353,591 40	124 9800000	0 00	44,191,852 80	39,600,000 00	4,591,852 80	0 00	4,591,852 80
Total USD		0 00	44,191,852 80	39,600,000 00	4,591,852 80	0 00	4,591,852.80
Total Global Region		0.00	44,191,852.80	39,600,000.00	4,591,852.80	0 00	4,591,852.80
United States - USD							
CF GS ARTISAN DYNAMIC EQUITY (GLOBAL EQUITY) OFFSHORE LP DNE FUND CUSIP ASW998560							
94,872 16	146.9710000	0 00	13,943,456 22	10,000,000 00	3,943,456 22	0 00	3,943,456 22

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Funds - common stock							
CF GS ONON US EQTY MANGERS PORTFOLIO 4 OFFSHORE LP DNE FD CUSIP MAT998560							
243,482.07	118 8730000	0 00	28,943,444 10	22,900,000 00	6,043,444 10	0 00	6,043,444 10
Total USD		0.00	42,886,900.32	32,900,000.00	9,986,900 32	0 00	9,986,900.32
Total United States		0 00	42,886,900.32	32,900,000.00	9,986,900.32	0 00	9,986,900.32
Total Funds - Common Stock							
691,945.63		**0.00**	**87,078,753.12**	**72,500,000.00**	**14,578,753.12**	**0.00**	**14,578,753.12**
Preferred stock							
Germany - USD							
ADR VOLKSWAGEN A G SPONSORED ADR REPSTG PREF SH CUSIP 928662402							
4,037 00	56 4400000	0 00	227,848 28	157,864 10	69,984 18	0 00	69,984 18
Total USD		0 00	227,848 28	157,864.10	69,984.18	0.00	69,984 18
Total Germany		0.00	227,848 28	157,864 10	69,984 18	0 00	69,984.18
Total Preferred Stock							
4,037.00		**0.00**	**227,848.28**	**157,864.10**	**69,984.18**	**0.00**	**69,984.18**
Rights/warrants							
United States - USD							
TEJON RANCH CO (TEJON RANCH CO)WT DUE 08-31/2016 CUSIP 879080133							
497 00	5 3500000	0 00	2,658 95	0 00	2,658 95	0 00	2,658 95
Total USD		0.00	2,658.95	0.00	2,658.95	0 00	2,658.95

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Rights/warrants							
Total United States		0.00	2,658.95	0.00	2,658.95	0.00	2,658 95
Total Rights/Warrants							
497.00		**0.00**	**2,658.95**	**0.00**	**2,658.95**	**0.00**	**2,658.95**
Funds - equities etf							
Emerging Markets Region - USD							
MFC VANGUARD FTSE EMERGING MKTS ETF CUSIP: 922042858 VWO							
421,284.00	41 1400000	0 00	17,331,623 76	16,770,183 87	561,439 89	0 00	561,439 89
Total USD		0 00	17,331,623 76	16,770,183.87	561,439.89	0.00	561,439.89
Total Emerging Markets Region		0.00	17,331,623.76	16,770,183.87	561,439.89	0.00	561,439 89
International Region - USD							
VANGUARD FTSE DEVELOPED MARKETS ETF CUSIP 921943858							
250,095 00	41 6800000	0 00	10,423,959 60	9,905,712 75	518,246 85	0 00	518,246 85
Total USD		0 00	10,423,959.60	9,905,712.75	518,246.85	0 00	518,246 85
Total International Region		0.00	10,423,959.60	9,905,712 75	518,246.85	0.00	518,246 85
Japan - USD							
MFC ISHARES INC MSCI JAPAN ETF CUSIP. 464286848							
30,719 00	12 1300000	0 00	372,621 47	353,275 68	19,345 79	0 00	19,345 79
Total USD		0.00	372,621.47	353,275.68	19,345 79	0.00	19,345.79
Total Japan		0.00	372,621.47	353,275.68	19,345 79	0.00	19,345.79

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ *Local market price*	Accrued *income/expense*	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Equities							
Funds - equities etf							
United States - USD							
MFC ISHARES TR RUSSELL 2000 ETF CUSIP 464287655							
100,146 00	115 3100000	0 00	11,547,835 26	8,099,958 70	3,447,876 56	0 00	3,447,876 56
MFC VANGUARD INDEX FUNDS S&P 500 ETF SHSNEW CUSIP. 922908363							
400,493 00	169 1500000	0 00	67,743,390 95	52,728,467 60	15,014,923 35	0 00	15,014,923 35
Total USD		0.00	79,291,226 21	60,828,426 30	18,462,799.91	0 00	18,462,799.91
Total United States		0.00	79,291,226 21	60,828,426 30	18,462,799 91	0 00	18,462,799 91
Total Funds - Equities ETF							
1,202,737.00		**0.00**	**107,419,431.04**	**87,857,598.60**	**19,561,832.44**	**0.00**	**19,561,832.44**
Total Equities							
3,668,962.63		**35,567.78**	**259,564,077.49**	**209,065,986.38**	**50,496,701.49**	**1,389.62**	**50,498,091.11**

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Fixed Income							
Funds - government bond							
Emerging Markets Region - USD							
MFO HARTFORD MUT FDS INC EMERGING MKTS LOC DEBT FD CL Y CUSIP 41664M268							
866,616 14	9.1300000	34,163.18	7,912,205.35	8,227,197.08	- 314,991.73	0 00	- 314,991 73
Total USD		34,163.18	7,912,205 35	8,227,197.08	- 314,991.73	0.00	- 314,991.73

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Unrealized gain/loss Translation	Unrealized gain/loss Total
Fixed Income							
Funds - government bond							
Total Emerging Markets Region		34,163.18	7,912,205 35	8,227,197 08	- 314,991 73	0 00	- 314,991.73
Total Funds - Government Bond							
866,616.14		**34,163.18**	**7,912,205.35**	**8,227,197.08**	**- 314,991.73**	**0.00**	**- 314,991.73**
Funds - corporate bond							
Emerging Markets Region - USD							
MFO STONE HARBOR LOCAL MARKET FD CUSIP 861647501							
807,453 41	9 5000000	0 00	7,670,807 39	8,397,709 34	- 726,901 95	0 00	- 726,901 95
Total USD		0.00	7,670,807.39	8,397,709 34	- 726,901 95	0.00	- 726,901.95
Total Emerging Markets Region		0 00	7,670,807.39	8,397,709 34	- 726,901 95	0.00	- 726,901.95
United States - USD							
MFO EATON VANCE INC FD BSTN-IN CUSIP. 277907200							
2,986,660 47	6 0600000	95,864 97	18,099,162 44	17,805,298 55	293,863 89	0 00	293,863 89
MFO ROWE T PRICE INSTL INCOME FDS INC HIGH YIELD CUSIP 77958B204							
1,875,386 02	9 7100000	95,610 12	18,209,998 25	18,302,179 07	- 92,180 82	0 00	- 92,180 82
Issue Date 29 Aug 08							
Total USD		191,475 09	36,309,160.69	36,107,477.62	201,683.07	0 00	201,683.07
Total United States		191,475.09	36,309,160.69	36,107,477.62	201,683.07	0 00	201,683.07
Total Funds - Corporate Bond							
5,669,499.90		**191,475.09**	**43,979,968.08**	**44,505,186.96**	**- 525,218.88**	**0.00**	**- 525,218.88**

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Fixed Income							
Funds - fixed income etf							
United States - USD							
MFC ISHARES 1-3 YEAR CREDIT BOND ETF CUSIP 464288646							
60,950 00	105 4600000	5,181 36	6,427,787 00	6,421,125 17	6,661 83	0 00	6,661 83
Issue Date 5 Dec 08							
MFC VANGUARD BD INDEX FDS VANGUARD TOTALBD MARKET ETF CUSIP 921937835							
97,385 00	79 9900000	0 00	7,789,826 15	8,258,030 10	- 468,203 95	0 00	- 468,203 95
Issue Date 7 Oct 08							
Total USD		5,181 36	14,217,613 15	14,679,155.27	- 461,542.12	0 00	- 461,542.12
Total United States		5,181.36	14,217,613.15	14,679,155.27	- 461,542.12	0 00	- 461,542.12
Total Funds - Fixed Income ETF							
158,335.00		**5,181.36**	**14,217,613.15**	**14,679,155.27**	**- 461,542.12**	**0.00**	**- 461,542.12**
Total Fixed Income							
6,694,451.04		**230,819.63**	**66,109,786.58**	**67,411,539.31**	**- 1,301,752.73**	**0.00**	**- 1,301,752.73**

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Real Estate							
Real estate							
United States - USD							
AG ASIA REALTY HOLDINGS LP CUSIP 000469866							
3,992,625 00	4,104,999 0000000	0 00	4,104,999 00 *	3,992,625 00	112,374.00	0 00	112,374 00

* Market Value based on prices received from an external manager or other client-directed pricing source

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	 Translation	 Total
Real Estate							
Real estate							
AG CORE PLUS REALTY FUND II, LP CUSIP 000507855							
6,507,741.00	7,070,492 0000000	0 00	7,070,492 00	6,507,741 00	562,751 00	0 00	562,751 00
AG CORE PLUS REALTY FUND, LP CUSIP 000455881							
2,932,500 00	2,456,687 0000000	0 00	2,456,687 00 *	2,932,500 00	- 475,813 00	0 00	- 475,813 00
		* Market Value based on prices received from an external manager or other client-directed pricing source					
AG CRD HOLDINGS, LP CUSIP 000561597							
4,078,255 00	7,105,615 0000000	0 00	7,105,615 00	4,078,255 00	3,027,360 00	0 00	3,027,360 00
AG REALTY FUND IV, LP CUSIP. 000455857							
15,511 00	14,391 0000000	0 00	14,391 00 *	15,511 00	- 1,120 00	0 00	- 1,120 00
		* Market Value based on prices received from an external manager or other client-directed pricing source					
AG REALTY FUND V, LP CUSIP 000455865							
54,723 00	75,659 0000000	0 00	75,659.00	54,723 00	20,936 00	0 00	20,936 00
AG REALTY FUND VI, LP CUSIP 000455873							
2,663,403 00	2,691,481 0000000	0 00	2,691,481 00	2,663,403 00	28,078 00	0 00	28,078 00
AG REALTY FUND VII (TE), LP CUSIP 000528687							
7,998,518 00	10,305,584 0000000	0 00	10,305,584 00 *	7,998,518 00	2,307,066 00	0 00	2,307,066 00
		* Market Value based on prices received from an external manager or other client-directed pricing source					
REALTY ASSOCIATES FD IX CORP CUSIP 9914BG998							
9,130,527 00	9,646,677.0000000	0 00	9,646,677 00	9,130,527 00	516,150 00	0 00	516,150 00
REALTY ASSOCIATES FUND VI CORPORATION CUSIP 000455923							
1,832,063 00	726,910 0000000	0 00	726,910 00	1,832,063 00	- 1,105,153 00	0 00	- 1,105,153 00
REALTY ASSOCIATES FUND VII CORPORATION CUSIP· 000455931							
7,826,685 00	7,964,044 0000000	0 00	7,964,044 00 *	7,826,685 00	137,359 00	0 00	137,359 00
		* Market Value based on prices received from an external manager or other client-directed pricing source					

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Real Estate							
Real estate							
REALTY ASSOCIATES FUND VIII CORPORATION CUSIP 000469049							
18,461,688 62	19,215,841 0000000	0 00	19,215,841 00	18,461,688 62	754,152 38	0 00	754,152 38
Total USD		0.00	71,378,380.00	65,494,239 62	5,884,140 38	0 00	5,884,140.38
Total United States		0.00	71,378,380.00	65,494,239.62	5,884,140 38	0 00	5,884,140.38
Total Real Estate							
65,494,239.62		**0.00**	**71,378,380.00**	**65,494,239.62**	**5,884,140.38**	**0.00**	**5,884,140.38**
Total Real Estate							
65,494,239.62		**0.00**	**71,378,380.00**	**65,494,239.62**	**5,884,140.38**	**0.00**	**5,884,140.38**

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Venture Capital and Partnerships							
Partnerships							
Cayman Islands - USD							
VINTAGE VI OFFSHORE LP CUSIP 991LAB992							
2,500,000 00	2,889,090 0000000	0 00	2,889,090 00	2,500,000 00	389,090 00	0 00	389,090 00
Total USD		0.00	2,889,090.00	2,500,000.00	389,090.00	0 00	389,090 00
Total Cayman Islands		0 00	2,889,090.00	2,500,000 00	389,090 00	0.00	389,090.00

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Unrealized gain/loss Translation	Unrealized gain/loss Total
Venture Capital and Partnerships							
Partnerships							
Global Region - USD							
PRIVATE EQUITY MANAGERS 2013 OFFSHORE CUSIP 991NQX993							
620,000 00	620,000 0000000	0 00	620,000 00 *	620,000 00	0 00	0 00	0 00
* Market Value based on prices received from an external manager or other client-directed pricing source							
Total USD		0.00	620,000.00	620,000 00	0 00	0 00	0.00
Total Global Region		0.00	620,000.00	620,000.00	0 00	0 00	0 00
United States - USD							
AG CAPITAL RECOVERY PARTNERS VI, LP CUSIP 000570275							
12,543,394 00	14,192,817 0000000	0 00	14,192,817 00	12,543,394 00	1,649,423 00	0 00	1,649,423 00
AG LONG TERM SUPER FUND, LP CUSIP 000456889							
149,307 00	132,682 0000000	0 00	132,682 00 *	149,307 00	- 16,625 00	0 00	- 16,625 00
* Market Value based on prices received from an external manager or other client-directed pricing source							
BRENTWOOD ASSOCIATES PRIVATE EQUITY III LP CUSIP 000455766							
990,543 00	514,905 0000000	0 00	514,905 00	990,543 00	- 475,638 00	0 00	- 475,638.00
BRENTWOOD ASSOCIATES PRIVATE EQUITY IV LP CUSIP 000455774							
1 00	19,733,358 0000000	0 00	19,733,358 00	1 00	19,733,357 00	0 00	19,733,357 00
WILLIAM BLAIR CAPITAL PARTNERS VI CUSIP 000455824							
2,699.48	25,271 0000000	0 00	25,271 00	2,699 48	22,571 52	0 00	22,571 52
Total USD		0.00	34,599,033.00	13,685,944.48	20,913,088.52	0.00	20,913,088.52
Total United States		0.00	34,599,033.00	13,685,944.48	20,913,088.52	0.00	20,913,088.52

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Venture Capital and Partnerships							
Partnerships							
Total Partnerships							
16,805,944.48		**0.00**	**38,108,123.00**	**16,805,944.48**	**21,302,178.52**	**0.00**	**21,302,178.52**
Total Venture Capital and Partnerships							
16,805,944.48		**0.00**	**38,108,123.00**	**16,805,944.48**	**21,302,178.52**	**0.00**	**21,302,178.52**

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Hedge Fund							
Hedge equity							
International Region - USD							
CF ADDISON CLARK OFFSHORE LTD CL A SER 13 FD CUSIP 283996UY0							
4,125 00	1,047 0528940	0 00	4,319,093 18	4,125,000 00	194,093 18	0 00	194,093 18
CF CLAREN ROAD CL A SUB-CLASS ONE SER 32FUND CUSIP 678991VF4							
2,032 67	1,536 2601490	0 00	3,122,709 91	2,881,482 79	241,227 12	0 00	241,227 12
CF EMINENCE LTD CL A SER 5 FUND CUSIP 952997260							
3,600 00	1,090 3985000	0 00	3,925,434 60	3,600,000 00	325,434 60	0 00	325,434 60
CF JANA OFFSHORE PARTNERS LTD CL A NON RESTRICTED SER 05/2013 GS FD CUSIP. JAN991854							
3,750 00	1,127 2262000	0 00	4,227,098 25	3,750,000 00	477,098 25	0 00	477,098 25
CF PENNANT WINDWARD LTD CL A SER1 FUND CUSIP 954997086							
2,564 01	2,906 2510000	0 00	7,451,656 62	4,937,708 38	2,513,948 24	0 00	2,513,948 24
Total USD		0.00	23,045,992 56	19,294,191.17	3,751,801.39	0.00	3,751,801 39

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Hedge Fund							
Hedge equity							
Total International Region		0 00	23,045,992.56	19,294,191.17	3,751,801.39	0 00	3,751,801.39
Japan - USD							
JAPAN MACRO OPPORTUNITIES OFFSHORE PARTNERS, LP CUSIP 9917RS998							
104,624 00	27,758 0000000	0 00	27,758 00 *	104,624 00	- 76,866 00	0 00	- 76,866 00
* Market Value based on prices received from an external manager or other client-directed pricing source							
Total USD		0.00	27,758 00	104,624 00	- 76,866.00	0 00	- 76,866.00
Total Japan		0 00	27,758 00	104,624.00	- 76,866 00	0 00	- 76,866.00
United States - USD							
CF CAXTON GLOBAL INVESTMENTS LTD CL T (UNRESTRICTED) SH A (12-2011) FUND CUSIP RU5993SK2							
4,764 95	847 7526720	0 00	4,039,499 09	3,219,357 38	820,141 71	0 00	820,141.71
CF EGERTON EUROPEAN $ LTD CL F/22 FD CUSIP EGE99K102							
329,075 35	15 4439230	0 00	5,082,214 36	3,914,212 80	1,168,001 56	0 00	1,168,001 56
CF LYNX 1.5 (BERMUDA) LTD CL D USD JULY 2013 SERIES FD CUSIP 14799NA47							
2,250 00	1,131 7979680	0 00	2,546,545 42	2,250,000 00	296,545 42	0 00	296,545 42
CF SEASTONE OFFSHORE LTD CL GS E SER IM20/1 FD CUSIP 99SD9XD90							
3,525 00	1,043 6499420	0 00	3,678,866 04	3,525,000 00	153,866 04	0 00	153,866 04
CF TURIYA CL A SER 1/2010 FUND CUSIP. BVN991SK1							
3,569 27	1,584.3678730	0 00	5,655,036 71	4,130,482.40	1,524,554 31	0 00	1,524,554 31
CONVEXITY CAPITAL OFFSHORE CUSIP. 9916MY992							
6,426,625 21	6,613,886 0000000	0 00	6,613,886 00	6,426,625 21	187,260 79	0 00	187,260 79
Total USD		0 00	27,616,047.62	23,465,677.79	4,150,369.83	0 00	4,150,369.83

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Hedge Fund							
Hedge equity							
Total United States		0.00	27,616,047.62	23,465,677 79	4,150,369.83	0.00	4,150,369 83
Total Hedge Equity							
6,890,505.46		**0.00**	**50,689,798.18**	**42,864,492.96**	**7,825,305.22**	**0.00**	**7,825,305.22**
Hedge fund of funds							
International Region - USD							
CF SILVER POINT CAPITAL OFFSHORE LTD CL H SER 470 FD CUSIP SS5999270							
300 00	10,716 7041000	0 00	3,215,011 23	3,000,000 00	215,011 23	0 00	215,011 23
Total USD		0.00	3,215,011 23	3,000,000 00	215,011.23	0 00	215,011.23
Total International Region		0 00	3,215,011.23	3,000,000 00	215,011 23	0.00	215,011 23
Total Hedge Fund of Funds							
300.00		***0.00***	**3,215,011.23**	**3,000,000.00**	**215,011.23**	**0.00**	**215,011.23**
Hedge market dependent							
International Region - USD							
CF BLUE TREND LTD CL B FD CUSIP 096999925							
7,183 49	257 1728330	0 00	1,847,398 47	2,135,780 13	- 288,381 66	0 00	- 288,381 66
Total USD		0 00	1,847,398.47	2,135,780.13	- 288,381.66	0.00	- 288,381.66
Total International Region		0.00	1,847,398 47	2,135,780.13	- 288,381.66	0.00	- 288,381.66

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Hedge Fund							
Hedge market dependent							
United States - USD							
CF KOPPENBERG MACRO COMMODITY LTD CL B 1-NT-SER 8 FUND CUSIP SEC998U74							
3,027 81	1,024 5900000	0 00	3,102,263 84	3,027,810 00	74,453 84	0 00	74,453 84
CF TUDOR DISCRETIONARY MACRO LTD CL F SER 01 FD CUSIP 965998123							
4,306.50	1,171 3600000	0 00	5,044,461 84	4,358,693 37	685,768 47	0 00	685,768 47
Total USD		0.00	8,146,725.68	7,386,503.37	760,222.31	0.00	760,222.31
Total United States		0 00	8,146,725.68	7,386,503.37	760,222.31	0.00	760,222.31
Total Hedge Market Dependent							
14,517.80		**0.00**	**9,994,124.15**	**9,522,283.50**	**471,840.65**	**0.00**	**471,840.65**
Hedge multi strategy							
International Region - USD							
CF BREVAN HOWARD MULTI STRATEGY LTD CL EUSD FD CUSIP. 338992902							
42,590 92	114 3030000	0 00	4,868,269 92	4,732,325 54	135,944 38	0 00	135,944 38
CF CRABEL SPC LTD A FEE 1 SER 118 FD CUSIP. 62499WK48							
2,110 22	1,035 6902000	0 00	2,185,534 17	2,250,000 00	- 64,465 83	0 00	- 64,465 83
CF HALCYON PARTNERS OFFSHORE LTD CL GS UNRESTRICTED MAY 2013 SER CUSIP. SS5999940							
4,500 00	1,019 0452600	0 00	4,585,703 67	4,500,000 00	85,703 67	0 00	85,703 67
CF TWO SIGMA ABSOLUTE RETURN ENHANCED CAYMAN LTD CLS A1 SER 3 BENCHMARK FD CUSIP EJ999HIJ0							
3,750.00	1,070 0393000	0 00	4,012,647 37	3,750,000 00	262,647 37	0 00	262,647 37
CF YORK CREDIT OPPORTUNITIES UNIT TRUST CL A SER 1 FD CUSIP YCOPPT9Y3							
66,098 21	74.1452790	0 00	4,900,870 22	2,401,384 70	2,499,485 52	0 00	2,499,485 52

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Hedge Fund							
Hedge multi strategy							
Total USD		0.00	20,553,025 35	17,633,710 24	2,919,315.11	0.00	2,919,315.11
Total International Region		0 00	20,553,025.35	17,633,710.24	2,919,315.11	0 00	2,919,315.11
United States - USD							
CF OZ ENHANCED OVERSEAS LTD C/2 FD CUSIP. SS5999585							
4,500 00	1,159 6981150	0 00	5,218,641 51	4,500,000 00	718,641 51	0 00	718,641 51
Total USD		0.00	5,218,641.51	4,500,000.00	718,641.51	0.00	718,641 51
Total United States		0.00	5,218,641.51	4,500,000 00	718,641.51	0 00	718,641.51
Total Hedge Multi Strategy							
123,549.35		**0.00**	**25,771,666.86**	**22,133,710.24**	**3,637,956.62**	**0.00**	**3,637,956.62**
Total Hedge Fund							
7,028,872.61		**0.00**	**89,670,600.42**	**77,520,486.70**	**12,150,113.72**	**0.00**	**12,150,113.72**

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Cash and Cash Equivalents							
Funds - short term investment							
MFB NORTHERN INSTL FDS GOVT SELECT PORTFOLIO CUSIP 665278701							
	1 0000000	201 38	24,645,490 26	24,645,490 26	0 00	0 00	0 00
Total funds - short term investment - all currencies		201.38	24,645,490.26	24,645,490 26	0 00	0.00	0 00

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Cash and Cash Equivalents							
Funds - short term investment							
Total funds - short term investment - all countries		201.38	24,645,490.26	24,645,490 26	0.00	0.00	0.00
Total Funds - Short Term Investment							
24,645,490.26		**201.38**	**24,645,490.26**	**24,645,490.26**	**0.00**	**0.00**	**0.00**
Total Cash and Cash Equivalents							
24,645,490.26		**201.38**	**24,645,490.26**	**24,645,490.26**	**0.00**	**0.00**	**0.00**

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Adjustments To Cash							
Pending trade purchases							
USD - United States dollar	1 0000000	0 00	- 225,638 27	- 225,638 27	0 00	0 00	0 00
Total pending trade purchases - all currencies		0.00	- 225,638 27	- 225,638 27	0 00	0.00	0 00
Total pending trade purchases - all countries		0.00	- 225,638 27	- 225,638.27	0.00	0.00	0.00
Total Pending trade purchases							
0.00		***0.00***	**- 225,638.27**	**- 225,638.27**	**0.00**	**0.00**	**0.00**
Pending trade sales							
USD - United States dollar	1.0000000	0 00	1,393 66	1,393 66	0 00	0 00	0 00

Asset Detail - Base Currency

Description/Asset ID Investment Mgr ID Shares/PAR value	Exchange rate/ Local market price	Accrued income/expense	Market value	Cost	Unrealized gain/loss Market	Translation	Total
Adjustments To Cash							
Pending trade sales							
Total pending trade sales - all currencies		0 00	1,393.66	1,393.66	0.00	0 00	0.00
Total pending trade sales - all countries		0 00	1,393.66	1,393.66	0.00	0 00	0.00
Total Pending trade sales							
0.00		**0.00**	**1,393.66**	**1,393.66**	**0.00**	**0.00**	**0.00**
Other payables							
USD - United States dollar	1 0000000	0.00	- 7,334 15	- 7,334 15	0 00	0.00	0 00
Total other payables - all currencies		0.00	- 7,334.15	- 7,334.15	0.00	0.00	0 00
Total other payables - all countries		0.00	- 7,334.15	- 7,334.15	0 00	0.00	0.00
Total Other Payables							
0.00		**0.00**	**- 7,334.15**	**- 7,334.15**	**0.00**	**0.00**	**0.00**
Total Adjustments To Cash							
0.00		**0.00**	**- 231,578.76**	**- 231,578.76**	**0.00**	**0.00**	**0.00**
Total							
124,337,960.64		**266,588.79**	**549,244,878.99**	**460,712,107.99**	**88,531,381.38**	**1,389.62**	**88,532,771.00**

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Aging and Health Program Strategic Review “Downstream” Shift

June 2012

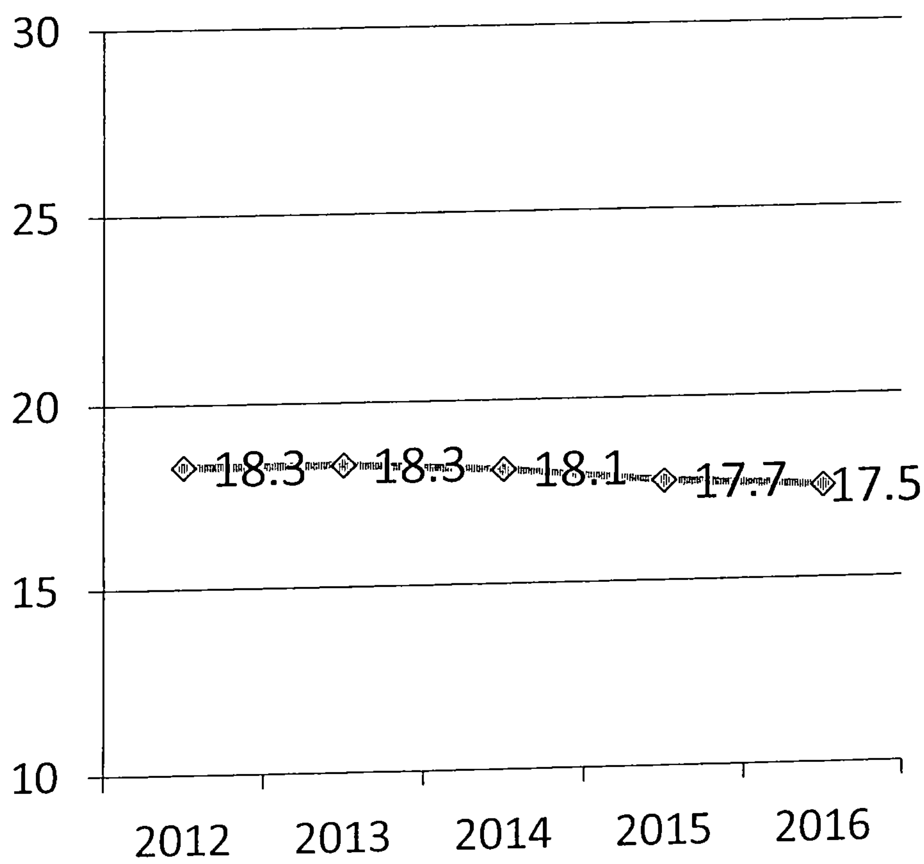
Goals for Today

- Quick review:
  - Where we have been
  - Discussions to date
- New directions – the “Downstream” Shift
- Operational plans
- Transition
- Continuing issues
- Role of Trustees

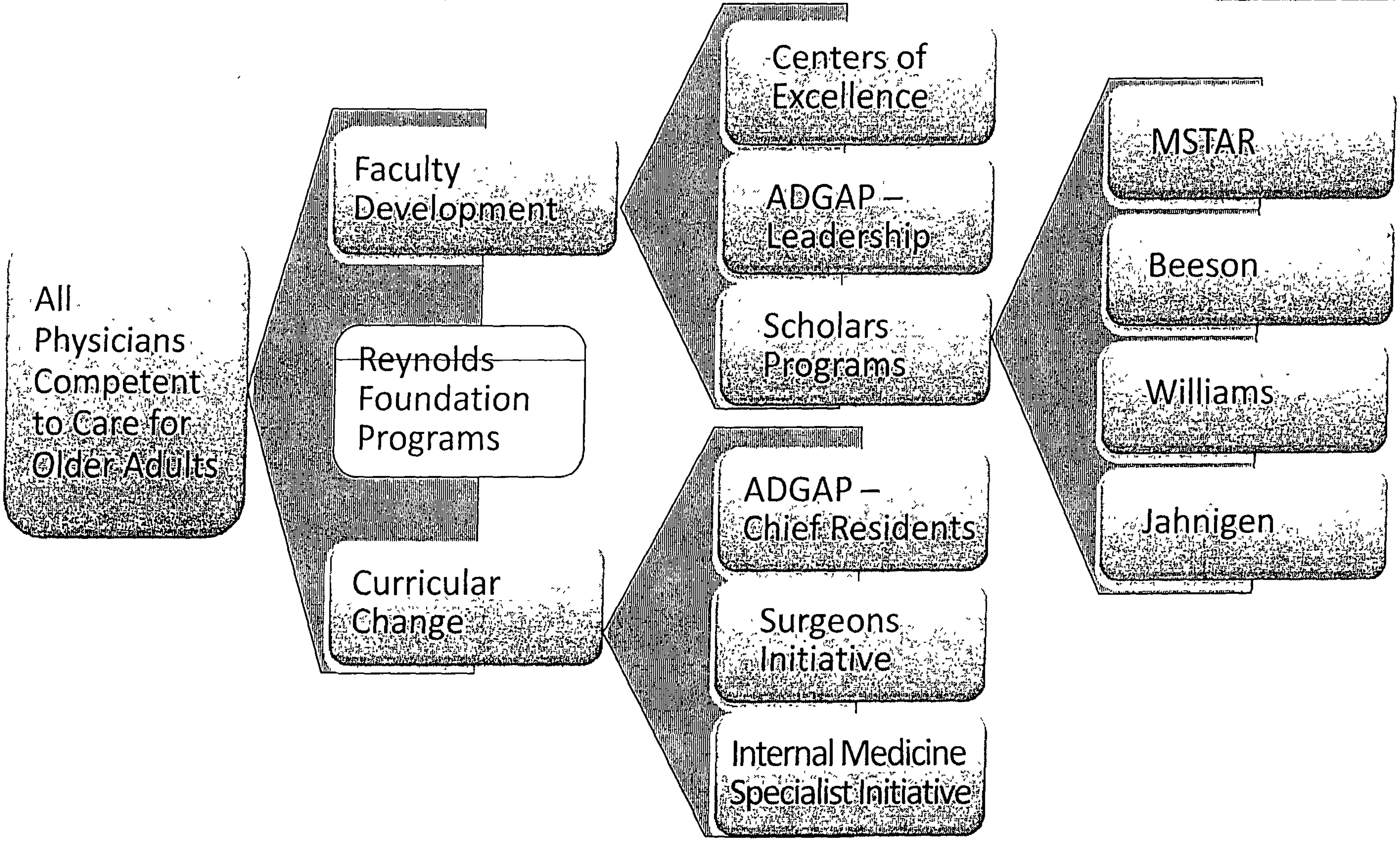
Grantmaking Approach

- Only national funder focused on aging and health mission
- Highly strategy driven
- Expert staff, engaged in the field
- Drawing on brand and reputation
- Strong partnerships
- Creating change, not grants alone

Projected Payout ($ millions)

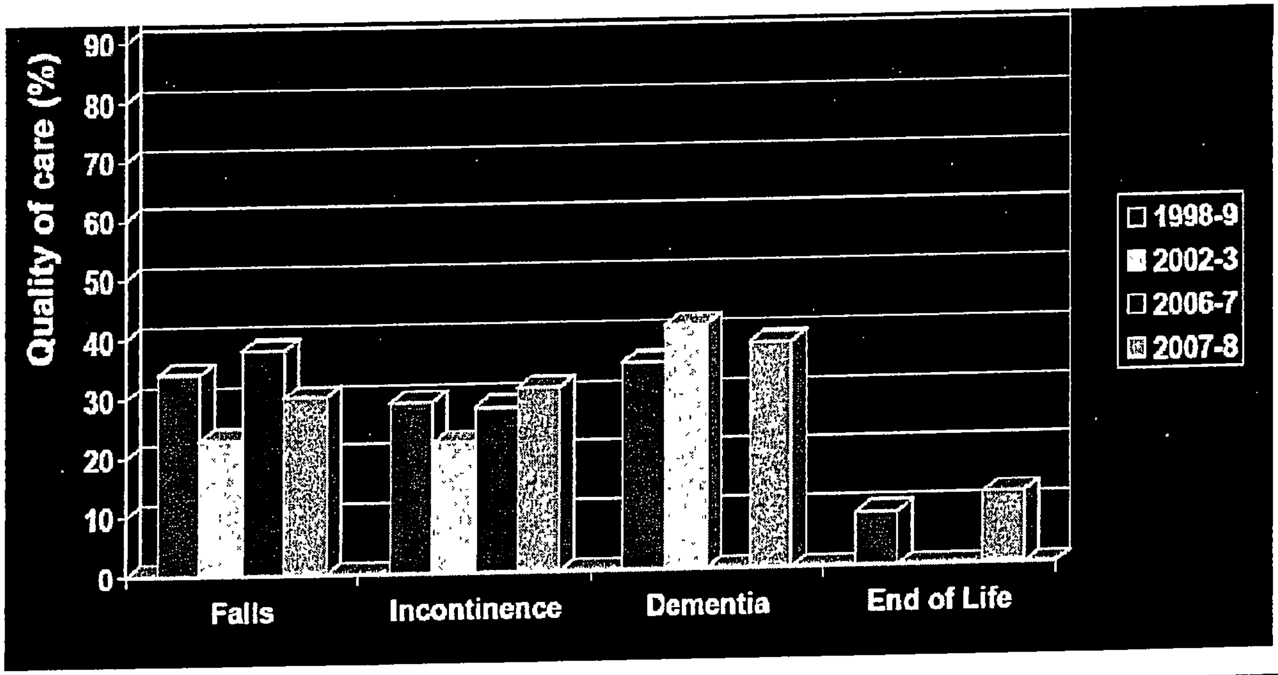


Prior Strategies - E.g., Medicine



The Gap

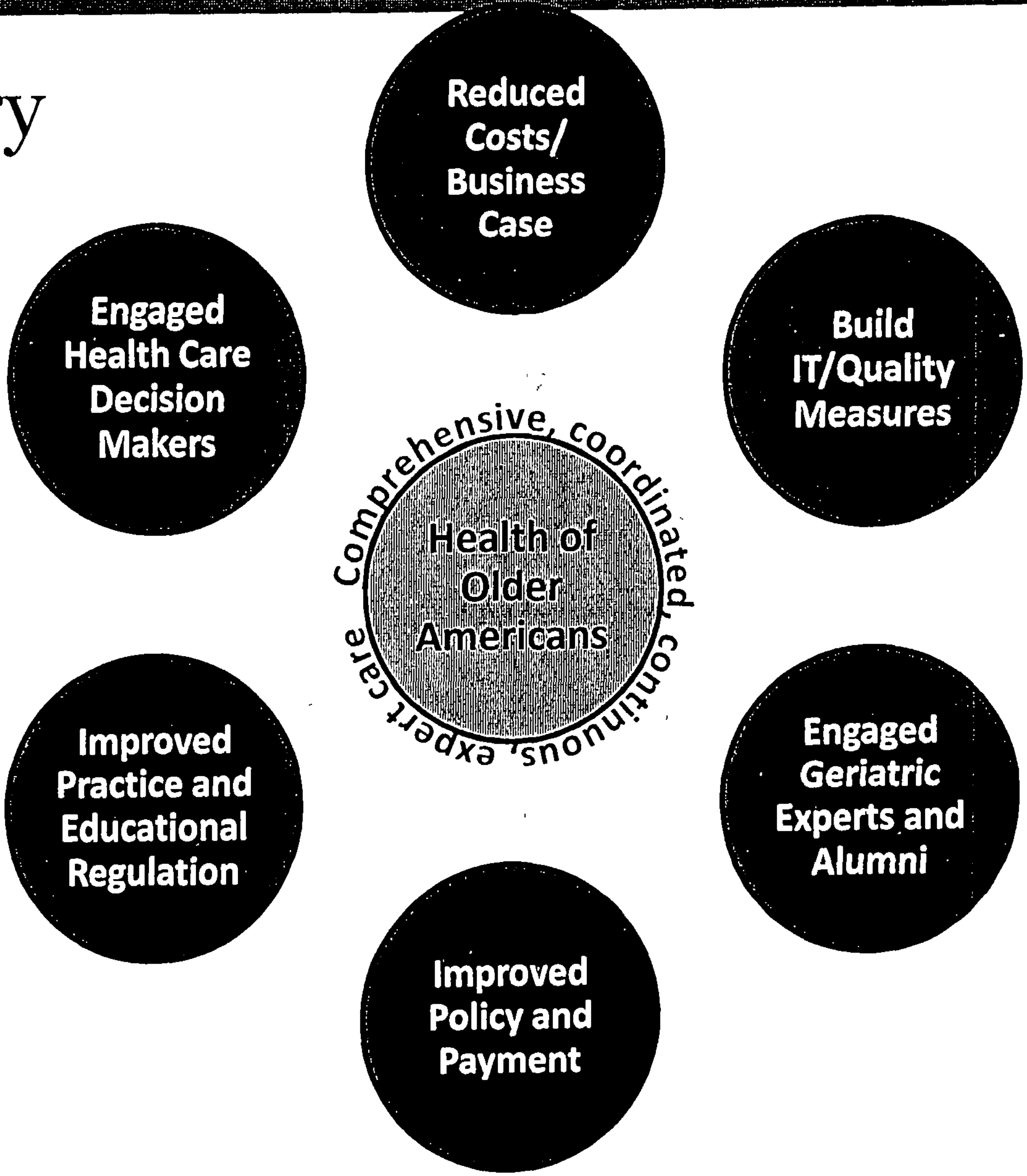
- Preventable Adverse Events – 20%
- 30-day hospital readmissions – 20%
- Fragmentation and silos
- Assessing Care of Vulnerable Elders:



Principles to Date

- Shift "downstream" away from faculty production towards practice
- Bridge the education<->practice gap with increased focus on continuing education and practice redesign
- Mobilize our best asset – Hartford "alumni"
- Break down silos among professions and bring disciplines together – prioritize teams to deliver comprehensive care
- Focus on the frailest and most expensive older adults – top 20%
- Capitalize on high-leverage opportunities in reform and strategic partnerships (e.g., Medicare, VA, private industry)
- Avoid direct Foundation participation in policy, rather support the involvement of grantees in policy

New Theory of Change



Proposed New Grantmaking

- Interprofessional Leadership in Action
  - Center for Medicare Innovation Advisors Program Augmentation (w/ Atlantic Philanthropies) (9/12)
  - Interdisciplinary Leadership Network (3/13)
    - Support leadership training and workgroups on high priority issues (e.g., dementia, family care, quality measures). Mix established and new leaders.
- Linking Education and Practice
  - National Interprofessional Education Center (w/ Robert Wood Johnson, Macy & Health Resources and Services Admin.) (12/12)
  - Social Service Agency Continuing Education/Redesign (3/13)
  - Primary Care Continuing Education/Redesign (9/13)
- Developing and Disseminating Models of Care
  - Social Innovation Fund – IMPACT Expansion (6/12)
  - Colorado Care Transitions Intervention Dissemination (9/12)

Proposed New Grantmaking (cont.)

- Tools and Measures for Quality Care
  - In development
- Communications/Policy
  - Eldercare Workforce Alliance (Tides Center) (12/12)
  - National Health Policy Forum (12/12)
- Other

Hypothetical Grant Allocations

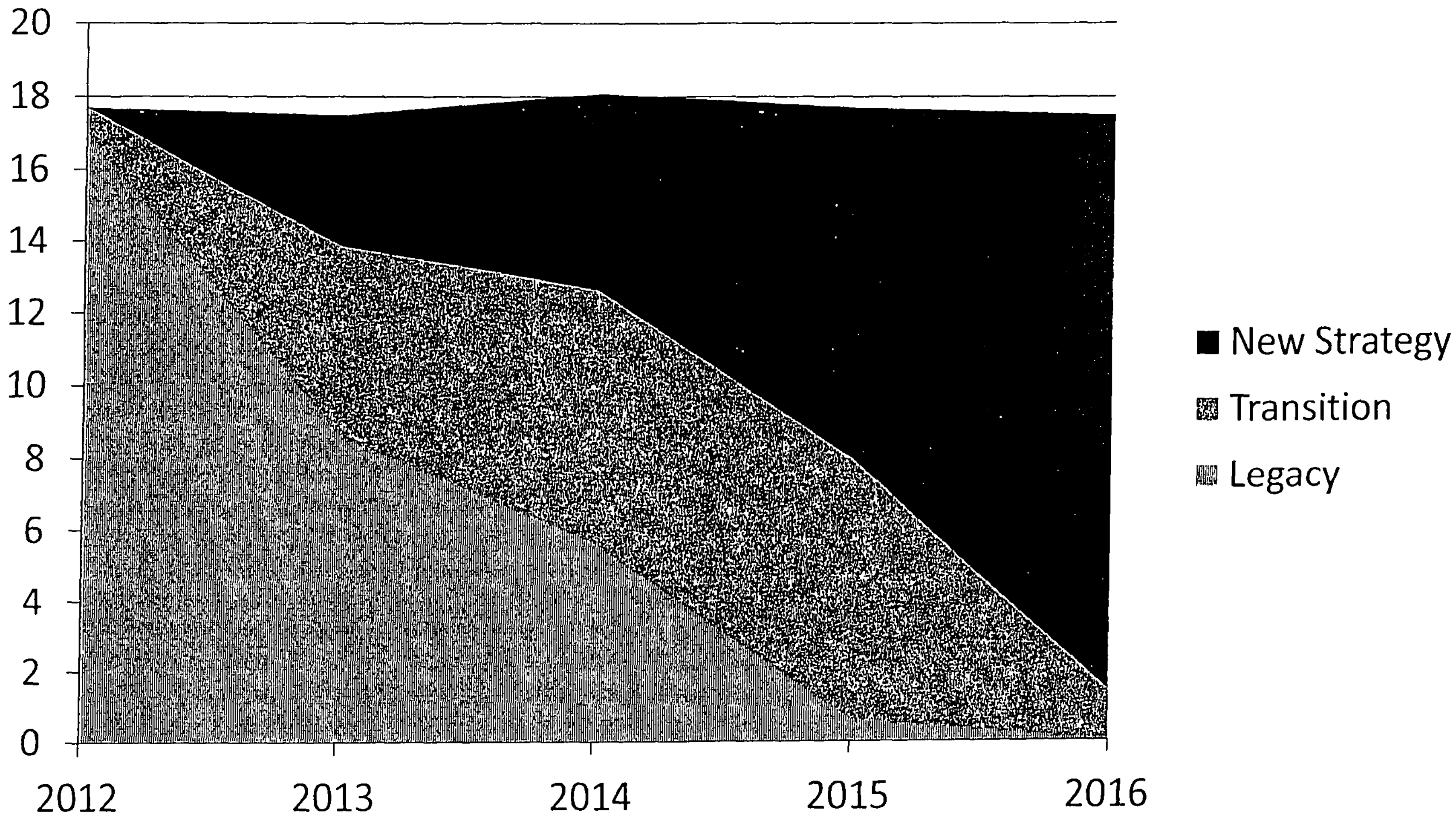
• Interprofessional Leadership in Action	25%
• Linking Education and Practice	20%
• Developing and Disseminating Models of Care	20%
• Tools and Measures for Quality Care	15%
• Communications/Policy	10%
• Other	10%

Graceful Transition – Final Renewals

- Social Work Scholars and Fellows (9/2012)
- Centers of Excellence in Geriatric Medicine (9/12)
- Nursing Scholars & Centers of Excellence (12/12)
- Paul B. Beeson Faculty Scholars Program (9/12)
- MSTAR (Medical Student) Program (12/2012)

- Communications strategy for exit
- Grantee sustainability support and capacity building

Payout transition over time ($ millions)



As we move forward:

- Develop specific progress measures and goals
- Get more feedback from you and external stakeholders
- Regularly review strategy and what we are learning with the Board

Role of the Board:

- How can we best support your governance role?
- How can we get you involved?
- Presenting a united front to soon-to-be-former grantees

Discussion

Acronyms

AACN –	American Association of Colleges of Nursing
AAMC –	Association of American Medical Colleges
ADGAP –	Association of Directors of Geriatric Academic Programs
BAGNC –	Building Academic Geriatric Nursing Capacity
CMMI –	Center for Medicare/Medicaid Innovation
CMS –	Center for Medicare and Medicaid Services
CGNEs –	Centers of Geriatric Nursing Excellence
GSA –	Gerontological Society of America
HPPAE –	Hartford Partnership Program in Aging Education
IM –	Internal Medicine
MSTAR –	Medical Student Training in Aging Research
MSW –	Master's in Social Work
NYAM –	New York Academy of Medicine
PHI –	Paraprofessional Healthcare Institute
SIF –	Social Innovation Fund