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## DLN: 93493317038014

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

<del>_</del> A	or the	2013 cal	endar year, or tax year beginning	01-01-2013 , 2013, and ending 12-	-31-2013		_	
		applicable	C Name of organization	, ,, ,	01 1010	D Emplo	yer ider	ntification number
	ddress ch		THE MOUNT SINAI HOSPITAL			12-14	524096	:
_	lame cha	-	Doing Business As				324090	)
	nıtıal retu	_						
_	ermınate		ONE GUSTAVE L LEVY PLACE	ail is not delivered to street address) Room/	suite	E Teleph	one numl	ber
	mended		Suite	the and TID and are a state and		(212)	731-3	149
_			City or town, state or province, coun NEW YORK, NY 100296574	itry, and ZIP or foreign postal code				
Į A	pplication	n pending			_	<b>G</b> Gross i	eceipts \$	1,936,225,774
			F Name and address of prin DONALD SCANLON	cıpal officer	H(a)	Is this a group		
			633 THIRD AVE 10TH FL			subordinates?		Γ Yes <b>Γ</b> No
			NEW YORK, NY 10017		H(b)	Are all subord	ınates	┌ Yes ┌ No
_	Fa., a., a.		<u> </u>			included?	- 14	(
		npt status		nsert no ) 4947(a)(1) or 527	_	ir "No," attacr	i a iist	(see instructions)
י נ	Website	e:► http	p //www mountsınaı org		H(c)	Group exempt	ion nun	nber ►
K F	orm of or	rganızatıon	Corporation Trust Association	Other ►	<b>L</b> Yea	r of formation 18	352 <b>M</b>	State of legal domicile NY
P	art I	Sum	ımary					
	1	Briefly d	escribe the organization's missio	n or most significant activities				
			achment 1					
ဗ								
듄								
E .	9	Chack th	his how 🖳 if the organization dis	continued its operations or disposed	l of more t	han 25% of its	net ac	catc
Governance	-	CHECK C	ins box F   In the organization als	recontinued its operations of disposee	. 01 111010 0	11411 23 70 01 103	, nec as	3003
	3	Number	of voting members of the governi	ng body (Part VI, line 1a)			3	46
9				of the governing body (Part VI, line 1			4	38
Ě				calendar year 2013 (Part V, line 2a)			5	13,206
Activities &				ecessary)			6	1,200
∢				art VIII, column (C), line 12			7a	664,494
				om Form 990-T, line 34			7b	-1,055,015
	<del>                                     </del>			,		Prior Year	<del></del>	Current Year
	8	Contri	butions and grants (Part VIII Jur	ne 1 h)		33,969,	200	35,637,533
9	9			ne 2g)		1,740,077,		1,848,582,729
Revenue	10			(A), lines 3, 4, and 7d)		24,372,		25,721,053
2	111			lines 5, 6d, 8c, 9c, 10c, and 11e)	•	50,234,		26,117,478
	12			(must equal Part VIII, column (A), li	ne —	30,234,	7 7 2	20,117,470
	12					1,848,654,	235	1,936,058,793
	13	Grants	s and sımılar amounts paıd (Part	IX, column (A), lines 1-3)		30,035,	966	48,361,582
	14	Benefi	its paid to or for members (Part I	X, column (A), line 4)			0	0
- 00	15			e benefits (Part IX, column (A), lines		072.025	705	024.044.540
Expenses		5-10)	<b>,</b>			873,835,		934,814,548
<u>₹</u>	16a			column (A), line 11e)	•		0	0
ठ	b		ındraısıng expenses (Part IX, column (D)					
	17			ınes 11a–11d, 11f–24e)		813,432,		908,252,909
	18			st equal Part IX, column (A), line 25)		1,717,304,		1,891,429,039
_	19	Reven	ue less expenses Subtract line :	18 from line 12	_	131,349,		44,629,754
Not Assets or Fend Reference	{				Beg	inning of Curre Year	nt	End of Year
Set Sec	20	Total	assets (Part X, line 16)		-	2,402,315,	481	2,597,240,985
44	20					1,309,023,		1,371,628,192
16 M	21			line 21 from line 20	·	1,093,291,		1,225,612,793
	art II		nature Block			1,000,201,	032	1,223,012,733
Und	der pena	alties of	perjury, I declare that I have exa	mined this return, including accompa				
			nowledge	First Designation of preparer (other	and in onit of	, .5 5a5ca on	G.1 11110	acion of willelf
		T <sub>k</sub>				2017-11-13		
Sig	ın	Signa	ature of officer			2014-11-13 Date		
He		MR.	DONALD SCANLON EVP, CFO					
			e or print name and title					
_			Print/Type preparer's name	Preparer's signature	Date	Check I If	PTIN	
Pa	id	<u> </u>	ANGELA M MOORE			self-employed	P00244	342
	e pare		Firm's name 🕩 ERNST & YOUNG US LL	Υ		Firm's EIN 🕨		
	e On		Firm's address 🕨 111 MONUMENT CIRCLI	E SUITE 4000		Phone no		
		·						

INDIANAPOLIS, IN 46204

May the IRS discuss this return with the preparer shown above? (see instructions)

┌Yes ┌No

Par		nt of Program Service A chedule O contains a response	Accomplishments or note to any line in this Part III		
1		the organization's mission	are to any mile in time i are III		· · · · · · · · · · · · · · · · · · ·
MOU EXCI ATM	NT SINAI IS COM ELLENCE THE CE	1MITTED TOWARDS THE AD\ NTRAL MISSION CONSISTS	ANCEMENT OF THE ART AND SC OF HIGH-QUALITY PATIENT CAR ARLY INQUIRY INTO NATURE, CA	E AND TEACHING CONDUC	TED IN AN
2	the prior Form 99			h were not listed on	┌ Yes ┌ No
3	Did the organizati	on cease conducting, or make	significant changes in how it conduct	ts, any program	┌ Yes ┌ No
4	Describe the orga		omplishments for each of its three land anizations are required to report the program service reported		
4a	for services rendered essential medical se care. For accounting provision of quality I inpatient, ambulator schedule if they mediformation for uninsused by the Hospital disclosure purposes, payment of this diffe 2013 and \$30.3 mill cost to gross charge. Pool to offset charity charity care compon the indigent care pouninsured inpatients debts. Total uncomp. Hospital is the prima and has been design.	spital provides quality medical healthod is critical to the operation and stability rvices and healthcare education. As a purposes, such uncompensated care health care to the community served by and emergency services provided to tet certain income tests. Furthermore, sured or under-insured patients who had to determine whether to qualify patiently care is considered to be the defence is not sought, charity care allowed in for 2012. The cost of charity includes applied to the gross uncompensated by services provided totaled approximation of the indigent care pool payment of reimbursement and excludes amout who do not qualify for Medicaid assistences are said of bad debts and health care provider for the East Hanated as a medically underserved area.	1,995,239 including grants of \$ are regardless of race, creed, sex, national of the Mount Sinai Hospital, it is recognized matter of policy, the Hospital provides signifies treated either as charity care or bad debt while carefully considering the ability of the or the uninsured and under-insured patients of as part of its charity care and financial aid provided in the provided supplied the requisite information to ents for charity care and/or financial aid in a difference between the Hospital's customary wances are not reported as revenue. The Hodes the direct and indirect cost of providing containing the strength of the strength	origin, handicap, age, or ability to payed that not all individuals possess the ficant amounts of partially or totally usexpense. The Hospital's charity care patient to pay. The policy has sliding who qualify. Patients are eligible for tolicy, the Hospital obtains and uses a popularity for charity care. The addition coordance with the Hospital's policies charges and the sliding charity care fispital's estimated costs for charity care services. The cost is estimated in the New York received from the New York received from the New York received becoming the total charity care and basing the charges to total charity care and basing the charges to total charity care and basing the properties of these patients are million in 2013 and \$23.7 million in 2013 and 2013 and 2013 and 2013 and 2013 a	ability to purchase incompensated patient policy ensures the fee schedules for the charity care fee idditional financial mal information obtained in For accounting and see schedule rates. Since are were \$37.2 million for mated by utilizing a ratio for the fee in t
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
	-				
4d	Other program s	ervices (Describe in Schedule	0)		
_	(Expenses \$	ıncludıng	grants of \$	(Revenue \$	)
4e	Total program se	ervice expenses ► 1,691	995,239		

art TV	Check	list of	Required	Schedules

	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
l2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
.3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
. <b>6</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
<b>.7</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
.8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
.9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	Vac	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Charles Cabadala O anntana a managana annata ta ann luna an tha Dant V			
Check it Schedule O contains a response or note to any line in this Part V	•	· ·	.) No
Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   511		103	140
gaming (gambling) winnings to prize winners?	1c	Yes	
Tax Statements, filed for the calendar year ending with or within the year covered			
If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	3a	Yes	
	3b	Yes	
At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
If "Yes." enter the name of the foreign country			
See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	5a		No
Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
services provided to the payor?	7a		N
	7b		
			N
			IN
The state the number of Forms 0202 med during the year			
Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
contract?	7e		No
			No
If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	B		
	0-		
	90		
Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
against amounts due or received from them )			
Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
Is the organization licensed to issue qualified health plans in more than one state?	13a		
Enter the amount of reserves the organization is required to maintain by the states			
	142		No
If "Yes" has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O	14a		140
	Enter the number of Forms W-2G included in line 1a. Enter -0+ if not applicable   10	Enter the number reported in Box 3 of Form 1996 Enter -0 - if not applicable 1a	Enter the number reported in Box 3 of Form 10-96 Enter -0 - Innot applicable   1

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	ection A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	46			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	38			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2	Yes	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management coi			3		No
4	Did the organization make any significant changes to its governing documents since filed?	the p	orior Form 990 was	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the oi	rganız	ation's assets? .	5		No
6	Did the organization have members or stockholders?			6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?		elect or appoint one or	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?		members, stockholders,	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written action year by the following	ons u	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
Se	ection B. Policies (This Section B requests information about policies not	requ	ired by the Internal F	Revent	ле Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes	<b>No</b> No
	Did the organization have local chapters, branches, or affiliates?	ivitie	s of such chapters,	10a 10b	Yes	
b		ivitie on's e	s of such chapters, exempt purposes?	10b	Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it	civitie on's e s gov	s of such chapters, exempt purposes? erning body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	ivitie on's e s gov • •	s of such chapters, exempt purposes? erning body before filing  990	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Form the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annually	on's ess gov	s of such chapters, exempt purposes? erning body before filing	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	civitie on's e s gov form 9	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with	civitie on's e s gov form 9	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	civitie on's e s gov form 9 ly inte	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?	civitie on's e s gov form 9 ly inte the p	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revi	civitie on's es gov  form 9  ly inte  the p	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	civitie on's e s gov  form 9  ly inte  the p  e deli	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	civitie on's e s gov  form 9  ly inte  the p  e deli	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization	civitie on's e s gov  form 9  ily inte  the p  iew ar  e deli	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organication of the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	civitie on's e s gov  form 9  ly inte  the p  lew arredeli	s of such chapters, exempt purposes? erning body before filing	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD or the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	civitie on's e s gov	s of such chapters, exempt purposes? erning body before filing	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organication in joint venture arrangements under applicable federal tax law, and take	civitie on's e s gov	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►MICHAEL PASTIER 633 THIRD AVENUE 10FL
  New York, NY 10017 (212)731-3149

Form 990	(2013	
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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an d r/tru	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Tıtle	(B) Average hours per week (list any hours	more t perso	tion ( han c in is l	one I both	oox, an d	heck unless officer stee)		Repo compe from organiza		(E) Reportable compensation from related organization (W	<sub>/-</sub>	(F) Estima amount o compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		organizati relate organiza	ed
			_	(B)			ated							
1b	Sub-Total			•				<b> </b>						
C	Total from continuation sheet	s to Part VII, S	ection A	٠.		•		<b>F</b>						
d	Total (add lines 1b and 1c) .				•	•	•	<u> </u>		15,519,766		38	:	1,431,592
2	Total number of individuals (in \$100,000 of reportable compe	-						e) w	no receive	ea more th	an			
													Yes	No No
3	Did the organization list any <b>fo</b> on line 1a? <i>If "Yes," complete S</i>							yee,	, or highes	t compen	sated employee	3	Yes	
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the organ									ganızatıon • • •	or individual for	5		No
Se	ection B. Independent Co	ntractors												
1	Complete this table for your fiv	ve highest comp												
	compensation from the organiz	zation Report co (A)	ompens	ation	for	the c	alenda	arye	ar ending	with or wi	thin the organizat (B)	ion's T	tax year (C	

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
SODEXO INC AFFILIATES, PO BOX 360170 PITTSBURGH PA 152516170	MANAGEMENT	13,829,729
CROTHALL HEALTHCARE INC, 13028 COLLECTIONS CENTER DRIVE CHICAGO IL 60693	LEGAL	6,675,987
NADASKAY KOPELSON ARCHITECTS, 95 WASHINGTON STREET MORRISTOWN NJ 07960	ARCHITECTURE	4,563,445
ARUP LABORATORIES INC, PO BOX 27964 SALT LAKE CITY UT 84127	LAB SERVICES	3,626,665
UNITED WEST LABS, 801 N PARKCENTER DRIVE SANTA ANITA CA 92705	LAB SERVICES	3,517,532

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►49

Part V	****
Contributions, Giffs, Grants and Other Similar Amounts	1a
Program Service Revenue	26 to 00 to
levenue	3 4 5 6 6 t c c c c c 8 8 6
Other F	t 9; 10;
	11a
	12

/III	Statement o	<b>f Revenue</b> ule O contains a respo	nse or note to any li	ne in this Part VIII			Г
	CHECK II SCHEUI	uie O Contains a respo	nse of note to any n	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
1a	Federated cam	paigns 1a					
b	Membership du	es <b>1b</b>					
С	Fundraising ev	ents <b>1c</b>	680,750				
d	Related organiz	zations 1d	6,719,315				
e	Government grant	s (contributions) <b>1e</b>	6,848,860				
l f	All other contribution	ons, gifts, grants, and <b>1f</b>	21,388,608				
-	sımılar amounts no	ot included above					
g	Noncash contribution 1a-1f \$	ons included in lines	242,559				
h	Total. Add lines	s 1a-1f		35,637,533			
			Business Code				
2a	NET PATIENT SERV	/ICE REVENUE	621110	1,846,778,516	1,846,778,516		
b	LABORATORY SERV	/ICES REVENUE	621500	1,804,213		1,804,213	
C							
d							
e	A.II I						
f	All other progra	am service revenue					
g	Total. Add lines			1,848,582,729			
3		ome (including divider ar amounts)		8,501,053		386,553	8,114,500
4		stment of tax-exempt bond		0			
5	Royalties		•	0			
	C	(ı) Real	(II) Personal				
6a	Gross rents Less rental						
-	expenses Rental income	0	0				
C .	or (loss)	_		0			
d	Net rental inco	me or (loss)  (i) Securities	<b>►</b> (II) O ther	0			
7a	Gross amount		(II) o thei				
	from sales of assets other	17,220,000					
ь	than inventory Less cost or						
	other basis and sales expenses						
C .	Gain or (loss)	17,220,000		17,220,000			17 220 000
d 8a	Net gain or (los	rom fundraising		17,220,000			17,220,000
	events (not inc \$680	luding ,750					
	of contributions See Part IV, lir	reported on line 1c)					
		a	85,298				
b		penses <b>b</b>		01.602			01.603
9a		(loss) from fundraising rom gaming activities	events 🛌	-81,683			-81,683
		ne 19 a					
b	Less direct ex	penses <b>b</b>					
		(loss) from gamıng act	vities	0			
10a	Gross sales of returns and allo						
ь	Less cost of g	oods sold <b>b</b>					
С		(loss) from sales of inv		0			
	Miscellaneous	s Revenue	Business Code	0.055.544			0.055.511
11a	CAFETERIA		722320 900099	8,955,544 3,669,239	3,669,239		8,955,544
b	-	CONSORTIUM	900099	3,319,549			
d	All other reven			10,254,829	3,313,313	-1,526,272	11,781,101
e	Total. Add lines		🕨			. , –	, , ,
12	Total revenue.	See Instructions .		26,199,161 1,936,058,793	1,853,767,304	664,494	45,989,462
ı				1,930,058,793	1,003,707,304	004,494	45,989,462

	990 (2013)				Page <b>10</b>
	Statement of Functional Expenses	U - EL		- t l (A)	
ecti	on 501(c)(3) and 501(c)(4) organizations must complete all columns. Al			ete column (A )	
<u> </u>	Check if Schedule O contains a response or note to any line in this		(B)	(c)	· · · · · · · · · · · · · · · · · · ·
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	( <b>A)</b> Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	48,361,582	48,361,582		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	10,629,814		10,032,832	596,982
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	702,606,238	617,005,167	84,364,969	1,236,102
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	53,566,519	46,579,460	6,876,879	110,180
9	Other employee benefits	109,418,250	94,986,841	14,184,810	246,599
10	Payroll taxes	58,593,727	50,727,652	7,721,077	144,998
11	Fees for services (non-employees)				
а	Management	21,776,697	18,899,019	2,877,678	0
b	Legal	2,078,198	0	1,958,848	119,350
C	Accounting	645,000	0	645,000	0
d	Lobbying	856,755	856,755		
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	1,407,244	1,407,244		
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	199,037,964	172,739,858	26,298,106	0
12	Advertising and promotion	7,452,253	6,280,972		215,276
L2 L3	Office expenses	12,805,832	10,867,922	<del>'  </del>	184,855
L3 L4	Information technology	13,270,667	11,491,003	1,749,005	30,659
15	Royalties	13,270,007	11,491,003	1,749,003	30,039
LG L6	Occupancy	61,337,526	52,897,196	8,051,296	389,034
L7	Travel	955,723	805,777	122,644	27,302
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	003,777	122,044	21,302
19	Conferences, conventions, and meetings	535,178	464,481	70,697	0
20	Interest	17,669,479	17,669,479		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	97,769,670	80,816,409	16,953,261	
23	Insurance	36,374,472	31,569,404	4,805,068	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	MEDICAL SUPPLIES	397,067,955	397,067,955		
b	BAD DEBTS	18,960,013	18,960,013		
c	DIETARY	13,447,883	11,541,050	1,756,622	150,211
d	MERGER COSTS	4,804,400		4,804,400	
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,891,429,039	1,691,995,239	195,982,252	3,451,548
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

## Part X Balance Sheet

	TU X	Check if Schedule O contains a response or note to any lin	e in this Part X			
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		375,619	1	882,973
	2	Savings and temporary cash investments		354, 100, 780	2	293,355,656
	3	Pledges and grants receivable, net		18,861,365	3	15,631,329
	4	Accounts receivable, net		215,644,611	4	213,771,454
	5	Loans and other receivables from current and former office key employees, and highest compensated employees Con Schedule L	nplete Part II of	0	5	0
ts	6	Loans and other receivables from other disqualified person section 4958(f)(1)), persons described in section 4958(c) employers and sponsoring organizations of section 501(c) beneficiary organizations (see instructions) Complete Part	(3)(B), and contributing (9) voluntary employees	0		0
Assets	7	Notes and loans receivable, net		0	7	
Ą	8	Inventories for sale or use		25,801,859		28,391,315
	9	Prepaid expenses and deferred charges		2,005,601	9	3,327,930
	10a	Land, buildings, and equipment cost or other basis	4 570 074 054	, ,	9	3,321,930
		Complete Part VI of Schedule D	100			004 000 400
	b	Less accumulated depreciation	<b>10b</b> 965,187,769	553,215,637 347,466,495		604,886,482
	11	Investments—publicly traded securities		· · ·		455,182,653
	12	Investments—other securities See Part IV, line 11		461,409,000	12	544,625,000
	13	Investments—program-related See Part IV, line 11		71,763,672		103,967,573
	14	Intangible assets		0		0
	15	Other assets See Part IV, line 11		351,670,842	15	333,218,620
	16	Total assets. Add lines 1 through 15 (must equal line 34)		2,402,315,481	16	2,597,240,985
	17	Accounts payable and accrued expenses		225,888,281	17	238,564,878
	18	Grants payable		0		0
	19	Deferred revenue		30,144,633		29,336,761
	20	Tax-exempt bond liabilities		406,207,675	20	498,505,259
S	21	Escrow or custodial account liability Complete Part IV of		0	21	0
Liabilitie	22	Loans and other payables to current and former officers, dikey employees, highest compensated employees, and disq	•			
<u> </u>		persons Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third pa	arties	19,762,500	23	17,212,500
	24	Unsecured notes and loans payable to unrelated third parti	es	6,314,165	24	3,831,215
	25	Other liabilities (including federal income tax, payables to and other liabilities not included on lines 17-24) Complete				
		D		620,706,375		584,177,579
	26	<b>Total liabilities.</b> Add lines 17 through 25		1,309,023,629	26	1,371,628,192
Balances		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.	► 🔽 and complete			
ä	27	Unrestricted net assets		932,896,973	27	1,079,107,483
8 8	28	Temporarily restricted net assets		84,126,615	28	69,751,754
<u> </u>	29	Permanently restricted net assets		76,268,264	29	76,753,556
Fund		Organizations that do not follow SFAS 117 (ASC 958), che	ck here ► ┌ and			
ō	20	complete lines 30 through 34.				
Assets	30	Capital stock or trust principal, or current funds			30	
Š	31	Paid-in or capital surplus, or land, building or equipment fu			31	
	32	Retained earnings, endowment, accumulated income, or other		4 000 004 050	32	4 005 040 700
Ŋĕţ	33	Total net assets or fund balances		1,093,291,852	33	1,225,612,793
	34	Total liabilities and net assets/fund balances		2,402,315,481	34	2,597,240,985

Par	t XI Reconcilliation of Net Assets				age 11
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)				
		1		1,936,0	058,793
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,891,4	129,039
3	Revenue less expenses Subtract line 2 from line 1	3		44,6	529,754
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		1 093 3	291,852
5	Net unrealized gains (losses) on investments	5			028,562
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		32,6	562,625
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1,225,6	512,793
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2 <b>c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: Software Version:

**EIN:** 13-1624096

Name: THE MOUNT SINAI HOSPITAL

Form 990, Part VII - Compensation Compensated Employees, and Inde				ıru	ste	es, r	tey	Employees, nigi	iest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion ( nan o n is b	ne b oth ctor/	ox, u an of trus	inless fficer tee)		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		_,,	related organizations
peter w may	2 0	х		Х				0	0	0
chairman of board of trustees donald j gogel	14 0 2 0	X		X				0	0	0
senior vice chairman/trustee	12 0 1 0							0		
Sr vchair/treasurer/trustee	8 0	X		Х				0	0	o
james s tisch	2 0	Х		Х				0	0	0
senior vice chairman/trustee joel s ehrenkranz	12 0 2 0									
vice chairman/trustee	12 0	Х		Х				0	0	0
ellen katz	2 0	х		х				0	0	0
vice chairman/trustee John a levin	12 0 2 0	×		×				0	0	0
vice chairman/trustee eric mindich	12 0							0	0	0
vice chairman/trustee	2 0	х		Х				0	0	o
andrew m saul	2 0	х		Х				0		0
vice chairman/trustee thomas w strauss	13 0									
vice chairman/trustee	12 0	Х		Х				0	0	0
STEVEN I HOCHBERG	2 0	х		х				0		0
SENIOR VICE CHAIRMAN/TRUSTEE Blaine V Fogg	16 5 1 0									
vice chair/secretary/trustee	8 0	X		Х				0	0	0
MORTON P HYMAN  VICE CHAIRMAN/TRUSTEE	2 0	×		х				0	0	0
edgar m cullman jr	10	x						0	0	0
trustee susan r cullman	4 0	^								
trustee	5 0	х						0	0	o
Henry Calderon	1 0	x						0	0	0
Trustee david s gottesman	4 0									
trustee	0 0	Х						0	0	0
judah gribetz	1 0	х						0	0	0
Irustee JOEL I PICKET	5 0							_		
VICE CHAIRMAN/TRUSTEE	12 5	Х		Х				0		0
john b hess trustee	1 0	x						0	0	О
BOBBIE ABRAMS	1 0	x						0	0	0
trustee ANDREW M ALPER	4 5 1 0	<u> </u>							0	
trustee	5 0	х						0	0	o
PHILIP E BERNEY	1 0	х						0	0	0
trustee patricia s levinson	4 5 1 0	-								
trustee	5 0	Х						0		0
FRANK J BISIGNANO	1 0	х						0	0	0
trustee	4 5				1	1		1		<u> </u>

Compensated Employees, and Inde	pendent Cor	ntracto	rs				,	p.o, cco,g.		
<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion (d nan o n is b	ne b oth	ox, ι an o /trus	unless fficer itee)		<b>(D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
bernard w nussbaum	1 0	×						0	0	0
trustee judith o rubin	60						<del>                                     </del>			
trustee	6 0	X						0	0	0
JEFF T BLAU	10	х						0	0	0
trustee	6 0	^						Ŭ	<u> </u>	<u> </u>
PETER CROWLEY	1 0	x						0		0
john s winkleman	5 5	-				+-	$\vdash$			
trustee	4 0	X						0	0	0
Richard Ravitch	2 0	х		х				0	0	0
VICE CHAIRMAN/Trustee	12 0	^		^			<u> </u>	V	V	U
JEROME GOLDSTEIN	1 0	x						0	0	0
TRUSTEE RICHARD A GOLDSTEIN	4 5 1 0					+	$\vdash$			
TRUSTEE	5 5	x						0	0	0
JAMES KEMPNER	10						$\vdash$			
TRUSTEE	5 0	Х						0	0	0
STANLEY KOMAROFF	1 0	х						0	0	0
TRUSTEE MARC S LIPSCHULTZ	5 5						_			
TRUSTEE	10	x						0	0	0
EUGENE MERCY JR	5 0						$\vdash$	_	_	
TRUSTEE	6 5	Х	_				_	0	0	0
JAMES NEARY	1 0	x						0	0	0
TRUSTEE	4 5	, ,						-	-	-
ALICE NETTER	1 0	x						0	0	0
TRUSTEE LEWIS C PELL	5 5	-				$\vdash$	$\vdash$			
TRUSTEE	4 5	х						0	0	0
JOAN SARNOFF	10					+				
TRUSTEE	4 5	Х						0	0	0
ROBERT F SAVAGE JR	1 0	Х						0	0	0
TRUSTEE  JAMES E FLYNN	11 5									
	10	x						0	0	0
TRUSTEE DAVID WINDREICH	6 5					+	$\vdash$			
TRUSTEE	5 0	X						0	0	0
WILLIAM H WRIGHT II	1 0	х						0	0	0
TRUSTEE	5 5							Ŭ	Ŭ	
MICHAEL ZIMMERMAN	1 0	x						0	0	0
TRUSTEE Kenneth L Davis MD	3 5 18 0	-				+-	<del>                                     </del>			
CHIEF EXECUTIVE OFFICER	39 0			х				1,856,482	2,230,122	59,500
donald t scanlon	18 0			<del> </del>			$\vdash$	722 742	270 220	F5 422
EVP, Finance/Chief Corp Srvcs	44 5			Х	L			723,742	870,338	55,432
jeffrey silberstein	18 0			х				486,542	584,968	42,090
exec vp/chief admin officer	38 0								54.,	,
mark kostegan fahp	11 0			x				395,262	991,929	45,562
SVP, Chief Development Officer	47 0						<u> </u>			

( <b>A</b> ) Name and Title	(B) A verage hours per week (list any hours	Posit more th persoi and a	ion (d nan o n is b	ne bo	ox, u an of	nless ficer tee)		(D)  Reportable compensation from the organization (W-	(E)  Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
jane maksoud	15 0			х				352,127	397,079	58,436
SVP, Chief HR Officer michael mccarry RN	41 0 23 0									
SVP, Perioperative Services	33 0			Х				455,256	0	34,397
michael pastier	55 0			Х				713,584	0	67,230
SVP, Chief Financial Officer carol porter	4 5 55 0									
SVP, CHIEF NURSING OFFICER	0 0			х				490,402	0	38,688
caryn schwab	55 0			Х				492,866	0	50,645
SVP, Executive Director, MSHQ	0.0							432,000	Ů	30,043
margaret pastuszko	19 0			х				426,499	505,619	53,368
EVP, Chief Integration Officer frank cino	37 0 17 0			.,					225.25	
SVP, CHIEF RISK OFFICER	39 0			Х				336,512	206,250	49,358
frederick a klingenstein	2 0			х				0	0	0
honorary chairman robert e rubin	10 0									
senior vice chairman	10 0			Х				0	0	0
henry r kravis	2 0			х				0	0	0
vice chairman RICHARD A FRIEDMAN	10 0							_	-	
VICE CHAIRMAN	2 0			х				0		0
KUMAR CHATANI	19 0			,,				502.552	102.251	42.040
SVP, Chief Information Officer	37 0			Х				582,553	183,361	43,010
JAMES W CRYSTAL	2 0			х						
VICE CHAIRMAN GLENN DUBIN	10 0									
VICE CHAIRMAN	10 0			Х						
PATRICIA LAMB	55 0			х				261,648	29,072	32,129
VP, HOSPITAL OPERATIONS  david I reich md	0.0									
president and coo	55 0 0 0			х				0	1,212,284	37,226
arthur klein md	19 0			,,				4 050 353	200.040	0.040
EVP, President of Health Ntwk	40 0			Х				1,059,253	209,848	9,049
Leonard Achan	22 0			х				265,936	228,047	49,274
SVP Chief Mrkng Access Officer mark callahan md	34 0 10 0									
EVP, Chief Ambulatory Officer	47 0			Х				265,294	433,136	33,403
Dennis S Charney MD1	1 0			Х				0	1,523,643	44,090
President Academic Affairs  Jeremy Boal MD	58 0								, ,	
EVP, Chief Medical Officer	23 0 34 0			х				655,143	94,438	14,039
Beth Essig	18 0			х				65,897	765,607	39,160
EVP, General Counsel	39 5							05,897	/65,60/	39,100
Vick LoPachin	55 0			х				0	0	0
SVP, Chief Medical Officer  Marc Napp MD	0 0 23 0									
SVP, Chief Med Aff Officer	34 0			Х				243,124	0	14,466
David nierman md	55 0					х		423,223	0	56,560
VP, Med Affairs/CMO, MSHQ	0 0							,		<u>,                                      </u>

(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th persol and a	ion ( nan o n is b	ne b oth ctor/	ox, u an of /trus	inless fficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1033 11130)	2/1033 14130)	related organizations
George Vecchione	19 0					x		911,683	104,167	14,973
SP Advisor to CEO-MSH & ISMMS  Edward Yang MD	36 0 55 0									
Chief of Orthopaedics - MSQ	0 0					x		432,796	91,765	54,638
Kristin Myers	48 0									
VP, INFORMATION TECHNOLOGY	7 0					X		414,560	61,945	31,241
Mark Kındschuh	55 0					х		391,394	0	35,748
Assoc Professor Emerg Medicine	0.0									, ,
Wayne Keathley 2	55 0						x	952,193	0	8,779
FORMER OFFICER	2 0									
Burton Drayer 23 former officer	5 0 51 0						x	0	1,222,560	38,544
Michael Macdonald2	28 0	-								
FORMER OFFICER	29 0						x	481,580	481,580	58,332
deborah Marın md 2	38 0									
former officer	17 0						X	316,180	135,505	38,755
connie c klepper 2	28 0						x	151,991	151,991	37,044
FORMER OFFICER  jane whitney 2	29 0 29 0	-			-	-				
							x	162,338	149,850	41,618
FORMER OFFICER	27 0									
elana abraham 24	41 0						l x	240,306	0	50,812
FORMER OFFICER	15 0							<u> </u>		·
ERIN S DUPREE MD 2	53 0						x	352,890	10,914	38,622
FORMER OFFICER	2 0				<u> </u>					
Gail Donovan 2	27 0						x	160,510	1,116,620	55,374
FORMER OFFICER	33 0	L								<u> </u>

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As Filed Data -

DLN: 93493317038014

OMB No 1545-0047

# SCHEDULE A F

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization THE MOUNT SINAI HOSPITAL Employer identification number

13-1624096

	rt I			blic Charity Sta						struction	ıs.		
The o	rganı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	gh 11, check	only one bo	) x )				
1	Г	A churc	ch, conventi	on of churches, or as	ssociation of	churches de	escribed in <b>s</b> e	ection 170(b	)(1)(A)(i).				
2	$\vdash$	A scho	ol described	I in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Schedu	ıle E )						
3	<u>~</u>	A hosp	ıtal or a coo	perative hospital sei	rvice organiz	atıon descrı	bed in <b>sectio</b>	n 170(b)(1)	(A)(iii).				
4	$\vdash$	A medi	cal research	n organization operat	ed ın conjun	ction with a	hospital desc	ribed in <b>sec</b>	tion 170(b)(	1)(A)(iii)	. Enter	the	
_	_			ty, and state									_
5	ı	-	•	erated for the benefit	_	or universit	ty owned or o	perated by a	a government	tal unit de:	scribed	d in	
_	_			A)(iv). (Complete P	•			48641344					
6	<u> </u>			local government or									
7	Г	_		at normally receives n 170(b)(1)(A)(vi).		-	support from	a governme	ntal unit or fi	om the ge	neral	oublic	
8	Г			described in <b>section</b>			nplete Part II	)					
9	Ė			at normally receives					utions, mem	bership fe	es.and	d aros	S
	•	_		ities related to its ex					•		· ·	_	
				oss investment inco									
		acquire	d by the org	janization after June	30,1975 S	ee <b>section 5</b>	<b>509(a)(2).</b> (C	omplete Par	tIII)	•			
10	$\Gamma$	Anorga	anization org	ganized and operated	dexclusively	to test for p	oublic safety	See section	509(a)(4).				
11	$\Gamma$	Anorga	anızatıon orç	ganized and operated	dexclusively	for the bene	efit of, to perf	orm the fund	tions of, or t	o carry ou	t the p	urpos	ses of
				y supported organiz						ee <b>section</b>	509(a	)(3).	Check
				besthetypeofsupp b TypeII c					gh 11h Type III - No	n function			
•	_			ox, I certify that the								_	
е	'			on managers and oth									
			509(a)(2)	<del>-</del>			,	<b></b>				- (-/(-	-,
f			-	received a written de	etermination	from the IR	S that it is a <sup>-</sup>	Гуре I, Туре	e II, or Type	III suppo	rtıng o	rganı	zatio <u>n,</u>
			his box	2006, has the organi	zation accon	tod any aift	or contribution	an from any	of the				J
g			rugust 17, 2 ig persons?	.000, nas the organi	zation accep	iteu ally glit	or contribution	on nom any	or the				
			• .	rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons des	cribed in (ii)		Γ	Yes	No
		and (III	) below, the	governing body of th	e supported	organızatıor	۱۶			1:	Lg(i)		
		(ii) A fa	amıly memb	er of a person descri	bed in (i) abo	ove?				11	.g(ii)		
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			11	g(iii)		
h		Provide	the following	ng information about	the supporte	ed organizati	ion(s)						
	i) Nam		(ii) EIN	(iii) Type of	<b>(iv)</b> Is t		(v) Did you	•	(vi) Is		(vi	-	ount of
	suppoi ganiza			organızatıon (described on	organızatı col (i) lıst		the organiz		organizati col (i) org			mone	
O.	guinz	acion		lines 1- 9 above	your gove		suppor	•	in the U			Jupi	3010
				or IRC section	docume	_	''						
				(see									
				instructions))	Yes	No	Yes	No	Yes	No			
Tota													

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).					
	Facts And Circumstances Test					
Retu	Return Reference Explanation					
		Schodulo A / Form 000 o	000 E7) 201			

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493317038014

# OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	me of the organization MOUNT SINAI HOSPITAL			Employer iden	ntification number
	PIOONI SINAI NOSI ITAL			13-1624096	
ar	t I-A Complete if the or	ganization is exempt under	section 501(	c) or is a section 527	organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect politic	cal campaign act	ıvıtıes ın Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt under	section 501(	c)(3).	
1	•	e tax incurred by the organization un	-		\$
2	Enter the amount of any excise	e tax incurred by organization manag	ers under sectioi	n 4955 🕨	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 472	0 for this year?		☐ Yes ☐ No
4a	Was a correction made?				┌ Yes ┌ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(	c), except section 50	)1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	ot function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to ot	her organizations	s for section 527 ▶	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	0-POL, line 17b ►	\$
4	Did the filing organization file <b>I</b>	Form 1120-POL for this year?			┌ Yes ┌ No
5	organization made payments l amount of political contribution	nd employer identification number (E For each organization listed, enter th ns received that were promptly and d political action committee (PAC) If	e amount paid fro irectly delivered	m the filing organization's to a separate political orga	funds Also enter the anization, such as a
	(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of politica contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-
			1	+	1

Sch	nedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
Pä	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l <b>.</b> )		(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	o)		Γ		
d	O ther exempt purpose expenditures			Γ		
e	Total exempt purpose expenditures (add lines 1	c and 1d)		Γ		
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
C	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ОТ			<u> </u>	aye =
	•	(a)		(b)		
activ	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying vity.	Yes	No	A	mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo			
C	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	O ther activities?	Yes			85	6,755
j	Total Add lines 1c through 1i				85	6,755
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Νo			
Pai	rt III-A Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6).	01(c	)(5), d	or se	ctio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pai	rt III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
Ь	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	art IV Supplemental Information					
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group	a liet)	Dart II	- A lu	na 2	and
	rt II-B, line 1 Also, complete this part for any additional information	) IISC),	Fait II	-A, III	ie 2,	anu
L	Return Reference Explanation					
Oth	The Mount Sinai Hospital pays dues to various organizations that lobby fon behalf of health care facilities, including the Mount Sinai Hospital. The entity are summarized below. American Hospital Association \$125,474.  New York Hospital Association \$456,620. Health Association of NYS (Hospital Hospital Management \$21,168. NEW YORK PROTON MANAgement \$21,168. NEW YORK PROTON MANAgement \$21,168.	portion 1199 ANYS	on of the sieu \$ - ) \$234,	ese di 4,485 176 N	ies b Grea 10U	y ater NT

201104410 0 (101111 330 01 330 12) 2013		i age <del>-i</del>
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	

Schedule D (Form 990) 2013

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## DLN: 93493317038014

OMB No 1545-0047

**SCHEDULE D** 

(Form 990)

Department of the Treasury

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990)

Open to Public

al Revenue Service	tructions is at www.irs.gov/10mi990.	Inspection
nme of the organization E MOUNT SINAI HOSPITAL		Employer identification number
E HOOM SHALLOSI ITAL		13-1624096
	Advised Funds or Other Similar F	
organization answered "Yes" to Form	<del></del>	_
	(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year		
Aggregate contributions to (during year)		
Aggregate grants from (during year)		
Aggregate value at end of year		<u> </u>
Did the organization inform all donors and donor a funds are the organization's property, subject to t	he organization's exclusive legal control?	☐ Yes ☐ No
Did the organization inform all grantees, donors, a used only for charitable purposes and not for the b conferring impermissible private benefit?		
	te if the organization answered "Yes" t	o Form 990, Part IV, line 7.
Purpose(s) of conservation easements held by the	-	
Preservation of land for public use (e.g., recrea		n historically important land area
Protection of natural habitat	Preservation of a	certified historic structure
Preservation of open space		
Complete lines 2a through 2d if the organization h	neld a qualified conservation contribution in	the form of a conservation
easement on the last day of the tax year		Hald at the Fad of the Warn
Total number of conservation easements		Held at the End of the Year
Total acreage restricted by conservation easeme	nts	2b
Number of conservation easements on a certified		2c 2c
Number of conservation easements included in (c	• •	
historic structure listed in the National Register	,	2d
Number of conservation easements modified, tran	sferred, released, extinguished, or terminate	ed by the organization during
the tax year 🗠		
Number of states where property subject to conse	ervation easement is located 🛌	
Does the organization have a written policy regard enforcement of the conservation easements it hol		dling of violations, and
Staff and volunteer hours devoted to monitoring, i	nspecting, and enforcing conservation ease	ments during the year
Amount of expenses incurred in monitoring, inspe	cting, and enforcing conservation easement	s during the year
<b>▶</b> \$		
Does each conservation easement reported on lin and section $170(h)(4)(B)(II)$ ?	e 2(d) above satisfy the requirements of sec	ction 170(h)(4)(B)(i)
In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation eas	of the footnote to the organization's financia	
	tions of Art, Historical Treasures,	or Other Similar Assets.
If the organization elected, as permitted under SF works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footn	assets held for public exhibition, education,	or research in furtherance of public
If the organization elected, as permitted under SF works of art, historical treasures, or other similar service, provide the following amounts relating to	AS 116 (ASC 958), to report in its revenue assets held for public exhibition, education,	statement and balance sheet
(i) Revenues included in Form 990, Part VIII, line	e 1	<b>►</b> \$
(ii) Assets included in Form 990, Part X		<b>-</b> \$
If the organization received or held works of art, h following amounts required to be reported under S		or financial gain, provide the
Revenues included in Form 990, Part VIII, line 1	-	<b>►</b> \$
Assets included in Form 990, Part X		
A 3 3 ELS INCIDUEU III FUIIII 770, PAIL X		<b>▶</b> \$

Part :	IIII Organizations Maintaining Co	llections of Art,	Histo	orical Tr	easures, or (	Othe:	r Similar Ass	sets (continued)
	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	s, ched	ck any of t	the following that	are a	sıgnıfıcant use	of its
a ſ	Public exhibition		d [	Loan	or exchange prog	grams		
Ь	Scholarly research		e [	Other	-			
c [	Preservation for future generations							
	Provide a description of the organization's c Part XIII	ollections and explain	n how t	hey furthe	er the organizatio	n's ex	empt purpose ır	1
	During the year, did the organization solicit							
	assets to be sold to raise funds rather than	<u></u>					<u> </u>	Yes No
Part	Part IV, line 9, or reported an ar					eu r	es to Form 9	90,
	Is the organization an agent, trustee, custod included on Form 990, Part X?					sets r		Yes No
<b>b</b> 1	If "Yes," explain the arrangement in Part XI:	II and complete the f	followin	ng table				
							Am	ount
C	Beginning balance					1c		
d	Additions during the year					1d		
_	Distributions during the year					1e		
f	Ending balance					<b>1</b> f	_	
<b>2a</b> [	Did the organization include an amount on F	orm 990, Part X, line	21?				Г	Yes No
<b>b</b> 1	If "Yes," explain the arrangement in Part XI	II Check here if the	explan	atıon has	been provided in	Part 2	XIII	<u></u> Г
Part	EV Endowment Funds. Complete							
<b>1</b> a E	Beginning of year balance	(a)Current year 160,394,879		or year 62,583,800	<b>b (c)</b> Two years bac 177,522,23	_	161,021,859	(e)Four years back 149,259,087
	Contributions	28,573,083		29,683,697	28,545,56	+	40,480,116	42,703,335
	Net investment earnings, gains, and losses	,			,		,,	
						-	0	0
	Grants or scholarships						9	
	Other expenditures for facilities and programs	42,462,652	:	31,872,618	43,484,00	0	23,979,744	30,940,563
f A	Administrative expenses						0	0
g E	End of year balance	146,505,310	10	60,394,879	162,583,80	0	177,522,231	161,021,859
2	Provide the estimated percentage of the cur	rent year end balance	e (lıne	1g, colum	n (a)) held as			
a i	Board designated or quasi-endowment 🕨	48 000 %						
b i	Permanent endowment ► 52 000 %							
	Temporarily restricted endowment F The percentages in lines 2a, 2b, and 2c sho	uld equal 100%						
3a /	Are there endowment funds not in the posse	ssion of the organizat	tion tha	at are held	d and administer	ed for	the	
	organization by	_						Yes No
	(i) unrelated organizations						3a(i	<del></del>
	(ii) related organizations		on Sch	 hodulo P2			3a(i	<del></del>
	Describe in Part XIII the intended uses of the	•					30	
Part					n answered 'Ye	s' to	Form 990, Pai	rt IV, line
	11a. See Form 990, Part X, line							
	Description of property			(a) Cost or o asıs (ınvestn			(c) Accumulated depreciation	(d) Book value
<b>1a</b> La	and				39,30	05,828		39,305,828
<b>b</b> Bu	uildings		. [		305,45	52,085	211,241,266	94,210,819
<b>c</b> Le	easehold improvements		. [			0	0	0
	quipment				1,192,83	31,042	753,946,503	<u> </u>
<b>e</b> 0	ther				•		i e	1
	Add lines 1a through 1e (Column (d) must e		<u> </u>	·		35,296	0 <b>►</b>	32,485,296 604,886,482

See Form 990, Part X, line 12.	piete ii tile organization a	nswered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		
(3)Other		
(A) HEDGE FUNDS	445,775,000	F
(B) PRIVATE EQUITY	98,850,000	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)  Part VIII  Investments—Program Related. Cor	, ,	ancwored 'Voc' to Form 000 Part IV line 11c
See Form 990, Part X, line 13.	inplete il the organization	answered tes to form 990, Part IV, line IIC.
(a) Description of investment	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
		Cost of end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		
		Part IV, line 11d See Form 990, Part X, line 15
See Additional Data Table	tion	(b) Book value
See Additional Data Fable		
Total. (Column (b) must equal Form 990, Part X. col.(B) line 15.	)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.  Part X Other Liabilities. Complete if the organ		▶ 333,218,620 Form 990, Part IV, line 11e or 11f. See
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.	ization answered 'Yes' to	·
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability	(b) Book value	·
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	ization answered 'Yes' to	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	·
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	·

Part XIII, Line #4B

\$52,827,067

Par		<b>Revenue per Audited Financial Statements With Revenue p</b> wered 'Yes' to Form 990, Part IV, line 12a.	er k	<b>eturn</b> Complete if
1		er support per audited financial statements	1	1,933,756,000
2	Amounts included on line 1 b	ut not on Form 990, Part VIII, line 12		
а	Net unrealized gains on inves	tments		
b	Donated services and use of	facilities		
c	Recoveries of prior year grant	ts 2c		
d	Other (Describe in Part XIII	) <b>2d</b> 45,245,488		
e	Add lines <b>2a</b> through <b>2d</b>		2e	45,245,488
3	Subtract line 2e from line 1 .		3	1,888,510,512
4	Amounts included on Form 99	90, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b .   4a   1,407,244		
b	Other (Describe in Part XIII	)		
c	Add lines <b>4a</b> and <b>4b</b>		4c	47,548,281
5	Total revenue Add lines <b>3</b> an	d <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	1,936,058,793
Part		xpenses per Audited Financial Statements With Expenses	per	Return. Complete
		nswered 'Yes' to Form 990, Part IV, line 12a.	Ι.	
1	·	er audited financial statements	1	1,869,846,000
2		ut not on Form 990, Part IX, line 25		
a		facilities		
b				
<b>c</b>				
d		)		
e			2e	32,651,272
3			3	1,837,194,728
4		00, Part IX, line 25, but not on line 1:		
a		luded on Form 990, Part VIII, line 7b 4a 1,407,244		
b	•	)	_	
с _	Add lines 4a and 4b		4c	54,234,311
5	Supplemental In	nd <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	1,891,429,039
Prov Part	ride the descriptions required fo	r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b I, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to		de any additional
	Return Reference	Explanation		
Part \	, Line 4	Intended Uses of Organization's Endowment Funds Mount Sinai Hospital restricted to investments in perpetuity with the income expendable to su stipulated by the donor. The Hospital follows the requirement of the Unifor Institutional Funds Act ("UMIFA") as they are related to its endowment has adopted investment and spending policies for endowment assets that predictable stream of funding to programs supported by its endowment. U by the board of trustees, the endowment assets are invested in a manner assets are available as a source of liquidity for the intended use of the fureturn possible with the specific parameters, and prudently invest assets manner to adhere to established guidelines.	pport   orm Ma contrib t atter Inder to r to pro nds, a	program activities as an agement of butions. The Hospital mpts to provide a this policy, as approved by ide that sufficient chieve the optimal.
	(II, Line #2d	RECONCILIATION OF REVENUE PER AFS ASSETS RELEASED FROM \$29,070,298 DIAGNOSTIC & TREATMENT CENTER 16,175,190 TOT	AL \$4	5,245,488
Part >	III, Line #4B	RECONCILIATION OF REVENUE PER AFS ALL OTHER CONTRIBUTION PARTIES REIMBURSEMENT SETTLEMENTS 17,567,706 ROUNDING 2	248 T	OTAL \$46,141,037
Part >	(III, Line #2d	Reconciliation of Expense per AFS Diagnostic & Treatment Center \$32,6	51,27	72

RECONCILIATION OF EXPENSE PER AFS TRANSFER TO AFFILIATES \$31,548,000 MERGER COSTS 4,804,400 CONTRIBUTION TO MT SINAI DTC 16,476,082 ROUNDING (1,415) TOTAL

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

#### **Additional Data**

Software ID: Software Version:

**EIN:** 13-1624096

Name: THE MOUNT SINAI HOSPITAL

# Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value
(1) DUE TO/FROM RELATED ORGS	112,863,919
(2) DEFERRED FINANCING FEES	8,973,885
(3) 457B PLAN	6,348,357
(4) ROTATING RESIDENTS	1,879,767
(5) TENANT SECURITY DEPOSITS	344,201
(6) DEPOSITS HELD BY THIRD PARTIES	2,765,873
(7) THIRD PARTIES REC POOL RELATED	354,015
(8) OTHER RECEIVABLES	1,982,656
(9) FICA RECEIVABLE	-462,895
(10) PROF BILLING RECEIVABLE	2,224,963
(11) PROF LIAB INS REC	196,304,400
(12) DTC	-360,521

# Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) Book Value
POST RETIREMENT BENEFITS	17,518,270
THIRD PARTY LIABILITIES	322,800,982
RENT SECURITY DEPOSIT	344,201
AR CREDIT BALANCES	12,044,640
MALPRACTICE INSURANCE	18,057,542
PLANNED GIFT LIABILITY	765,198
RECRUITMENT LIABILITY	10,940,529
MULTISPECIALITY LIABILITY	36,726
457B PLAN LIABILITY	6,348,356
PROFESSIONAL LIABILITIES	196,304,400
DTC	-983,265

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493317038014

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

## **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization				Employer ident	ification number
THE MOUNT SINAI HOSPITAL				13-1624096	
Part I General Informati "Yes" to Form 990, P			he United States. C	omplete if the organiz	zation answered
1 For grantmakers. Does the other assistance, the grant to award the grants or assistance.	ees' eligibility fo	r the grants o	r assistance, and the	selection criteria used	_
<b>2 For grantmakers.</b> Describe assistance outside the Unit		ganızatıon's p	rocedures for monitor	ng the use of its gran	ts and other
3 Activites per Region (The following	owing Part I, line	3 table can be d	uplicated if additional sp	ace is needed )	
(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
( 1) Central America and the Caribbean			Program Services	ınsurance	54,732,897
( 2) Central America and the Caribbean			Investments	Investments	325,163,000
(3)					
(4)					
( 5)					
3a Sub-total b Total from continuation sheets to Part I c Totals (add lines 3a and 3b)	5				379,895,897
c intais (ann lines sa ann sn)	1				1 1/9 895 897

			ived more than \$5,0					
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
( 2)								
(3)								
(4)								
			ted above that are re or counsel has pro					
3 Enter total nu	mber of other or	ganizations or en	tities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	( <b>d)</b> A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
( 18)							
	1			l .			

## Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	দ	Yes	Г	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	।ন	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	⊽	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	ঘ	Yes	Г	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	굣	Yes	Γ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	굣	No

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5** 

## Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

### 990 Schedule F, Supplemental Information

Return Reference	Explanation
Part I, Line 2	The primary coverage of professional and general liability incidents has been provided thr ough participation in a pooled program with certain health care facilities (principally ho spitals) affiliated with the Federation of Jewish Philanthropies of New York. This occurre nce basis insurance coverage participation is with the Captive Insurance Companies. The Captive Insurance Companies have two offices in the Caribbean, specifically Bermuda and Barb ados. The companies were incorporated in Barbados and Bermuda in 1992 and 1986 respectively and are licensed under the Insurance Act of both countries. Since the Hospital is a share holder of the Captive Insurance Companies, the Hospital follows the equity method of accounting for its interest in the insurance companies associated with the medical malpractice insurance program. Additionally, Forms 5471, Information Returns of U.S. Persons with Respect To Certain Foreign Corporations, has been filed with the Hospital's 990T.

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
	The investment activities listed in Part 1 are allocated to agree to the audited financial statement reporting as pooled investments while Part IV reports on foreign filings filed by the respective organization

DLN: 93493317038014

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization THE MOUNT SINAI HOSPITAL	Employe	Employer identification number								
					13-162	4096				
Part I Fundraising Act Form 990-EZ filers				on answered "Yes" part.	to Form 990, Pa	art IV, line 17.				
Indicate whether the organization raised funds through any of the following activities. Check all that apply										
<b>a</b> Mail solicitations			е	Solicitation of nor	-government gra	nts				
<b>b</b> Internet and email solid	citations		f	Solicitation of gov	ernment grants					
<b>c</b> Phone solicitations			g	☐ Special fundraisin	g events					
<b>d</b>										
2a Did the organization have a or key employees listed in										
<b>b</b> If "Yes," list the ten highes to be compensated at least			fundraisei	rs) pursuant to agreem	ents under which	the fundraiser is				
(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	fundrais custo cont contrib	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(v) A mount pa (or retained b fundraiser liste col (i)	y) (or retained by)				
1		Yes	No							
2										
3										
4										
5										
6										
7										
8										
9										
10										
Total			<b>&gt;</b>							
3 List all states in which the cregistration or licensing	organization is regist	tered or li	censed to	solicit contributions o	r has been notifie	d it is exempt from				

Pa	rt II	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 are events with gross receipts greater than \$5,000.							
			(a) Event #1	(b) Event #2  AHC LEGENDS	(c) O ther events	(d) Total events (add col (a) through col (c))			
			(event type)	(event type)	(total number)	331 (3)			
ELE	1	Gross receipts	333,163	432,885	0	766,048			
Revenue	2	Less Contributions	283,013	397,737	0	680,750			
	3	Gross income (line 1 minus line 2)	50,150	35,148	0	85,298			
	4	Cash prizes			0	0			
မွာ	5	Noncash prizes			0	0			
Expenses	6	Rent/facility costs			0	0			
	7	Food and beverages .	78,309	29,833	0	108,142			
Direct	8	Entertainment	1,710	6,960	0	8,670			
Δ	9	Other direct expenses .	14,212	35,957	0	50,169			
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)	•	(166,981)			
	11	Net income summary Subtract lii	ne 10 from line 3, columr	n (d)		-81,683			
Par	t II	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than			
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))			
<u>~</u>	1	Gross revenue							
<u>s</u> es	2	Cash prizes							
Expenses	3	Non-cash prizes							
	4	Rent/facility costs							
Direct	5	Other direct expenses							
	6	Volunteer labor		┌ Yes	┌ Yes <u>%</u> ┌ No				
	7	Direct expense summary Add lines	s 2 through 5 ın column (	d)					
	8	Net gaming income summary Subt	ract line 7 from line 1, co	olumn (d)					
9	Ent	er the state(s) in which the organiza	ation operates gaming ac	tivities					
a b		the organization licensed to operate							
10a b		re any of the organization's gaming l	licenses revoked, susper	nded or terminated during					

		1
Does	s the organization operate gaming activit	ties with nonmembers?
12	Is the organization a grantor, beneficia	ry or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming	g?
13	Indicate the percentage of gaming acti	vity operated in
а	The organization's facility	
b	An outside facility	
14	Enter the name and address of the pers	son who prepares the organization's gaming/special events books and records
	_	
	Name 🟲	
	Address ►	
15a	Does the organization have a contract	with a third party from whom the organization receives gaming
	revenue?	
b	If "Yes," enter the amount of gaming re	evenue received by the organization 🟲 \$ and the
	amount of gaming revenue retained by	the third party 🕨 \$
C	If "Yes," enter name and address of the	e third party
	Name <b>▶</b>	
	Address ▶	
16	Gaming manager information	
	Name <b>▶</b>	
	Gaming manager compensation 🟲 \$	
	_	
	Description of services provided	
	Director/officer	Employee Independent contractor
17	Mandatory distributions	Employee I Independent contractor
1/ a	•	e law to make charitable distributions from the gaming proceeds to
u	· ·	· · · · · · · · · · · · · · · · · · ·
Ь	• •	red under state law distributed to other exempt organizations or spent
,	in the organization's own exempt activ	· · · · · · · · · · · · · · · · · · ·
Pai		on. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and
	Part III, lines 9, 9b, 10b, 15	b, 15c, 16, and 17b, as applicable. Also complete this part to provide any
	additional information (see	instructions).
	Return Reference	Explanation

DLN: 93493317038014

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization		Employer ident if	ication number
HE MOUNT SINAI HOSP	ITAL		
		13-1624096	

Pa	rt I Financial Ass	istance an	d Certain	Other Community	Benefits at Cost							
						_		Yes	No			
1a	Did the organization have	have a financial assistance policy during the tax year? If "No," skip to question 6a										
b	If "Yes," was it a written	n policy?										
2		nultiple hospital facilities, indicate which of the following best describes application of the cy to its various hospital facilities during the tax year										
	Applied uniformly to a Generally tailored to i	-	· · · · · · · · · · · · · · · · · · ·									
2	Answer the following base		•		at applied to the large	t number of the						
3	organization's patients di			nce engionity criteria th	at applied to the larges	it number of the						
а	Did the organization use I If "Yes," indicate which o					oroviding <i>fre</i> e care?	За	Yes				
	<b>▽</b> 100% <b>□</b> 150% <b>□</b>	200% ┌ 0	ther									
b	Did the organization use which of the following was				=	•	3b	Yes				
	┌ 200% ┌ 250% ┌	300%	50% <b>Г</b> 40	0%		%						
c	If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.											
4	Did the organization's fina											
5a	provide for free or discour Did the organization budg	et amounts fo	or free or disc		nder its financial assist		4_	Yes				
_	the tax year?						5a	Yes				
	If "Yes," did the organiza			·	_		5b	Yes				
С	If "Yes" to line 5b, as a recare to a patient who was				on unable to provide fre	e or discounted	5c		No			
6a	Did the organization prep				r?		6a	Yes	110			
	If "Yes," did the organiza		•	• •		•	6b	Yes				
	Complete the following ta			•	e H instructions Do not	t submit these		103				
	worksheets with the Sche		·									
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost							
	ancial Assistance and Means-Tested	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	( <b>d)</b> Direct offsetting revenue	(e) Net community benderated expense		f) Percei otal expe				
a	overnment Programs  Financial Assistance at cost	(optional)					-					
	(from Worksheet 1)			46,720,526	12,163,673	34,556,8	853	1 8	20 %			
b c	Medicaid (from Worksheet 3, column a)			448,496,557	369,074,904	79,421,6	553	4 1	90 %			
	government programs (from Worksheet 3, column b)			0	0		0					
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs			495,217,083	381,238,577	113,978,	506	6 0	10 %			
	Other Benefits			, ,	, , , , , , ,	, , , , ,	$\top$					
е	Community health improvement services and community benefit operations (from Worksheet 4)			17,907,079	6,848,860	11,058,2	58,219 0 580 %					
f	Health professions education (from Worksheet 5)			190,720,061	72,722,073	117,997,9			40 %			
g	Subsidized health services			31,562,217	15,086,135	16,476,0	182	Uδ	70 %			
h	(from Worksheet 6) Research (from Worksheet 7)			31,362,217	15,066,133	· · · · ·	0	0.0	, 0 /0			
I	Cash and in-kind contributions for community benefit (from Worksheet 8)			334,088		334,(	088	0 0	20 %			
J	<b>Total.</b> Other Benefits			240,523,445	94,657,068	145,866,3	_		10 %			
k	Total. Add lines 7d and 7j .			735,740,528	475,895,645	259,844,8	883	3 13 720 %				

	Company its Buildin		- Camanlaka k								age Z
Pa	rt II Community Building activities during the of the communities i	tax year, an									
	or the communices i	(a) Number of activities or programs (optional)	(b) Persons (c) Total community activities or programs (b) Persons (c) Total community building expense (c) Total community revenue (e) Net community building expense					(f) Perc total ex			
1	Physical improvements and housing										
2	Economic development			5,7.	50			5	,750		
3	Community support			331,6	56			331	,656	0	020 %
4	Environmental improvements										
5	Leadership development and training for community members										
6	Coalition building										
7	Community health improvement advocacy			388,9	26			388	,926	0	020 %
8	Workforce development										
9	Other										
10	Total		<u> </u>	726,3	32			726	,332	0	040 %
	rt IIII Bad Debt, Medicar tion A. Bad Debt Expense	e, & Collec	tion Practic	es						Yes	No
1	Did the organization report bac	d debt expense	e ın accordance	with Heathcare Fi	nancıal M	anage	ment A	ssociation	1	res	No
2	Enter the amount of the organi methodology used by the orga	zatıon's bad d			e	2	<u> </u>	18,960,013			
3	Enter the estimated amount of patients eligible under the orgithe methodology used by the any, for including this portion of	the organizati anization's fina organization to	ion's bad debt e ancial assistan estimate this	expense attributab ce policy Explain i amount and the rat	n Part VI Ionale, If			10,500,013			
4	Provide in Part VI the text of to or the page number on which to	he footnote to	the organization	on's financial statei	nents tha	t desc	rıbes b	ad debt expense			
Sect	tion B. Medicare										
5	Enter total revenue received fi	om Medicare	(including DSH	and IME)		5		408,042,261			
6	Enter Medicare allowable cost	s of care relat	ing to payment:	s on line 5		6		409,047,373			
7	Subtract line 6 from line 5 Th	ıs ıs the surplu	ıs (or shortfall)			. 7		-1,005,112			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	osting method	ology or source					•			
	Cost accounting system	Γc。	st to charge ra	tio 🔽	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wr	ıtten debt coll	ection policy di	uring the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ection practice /I	s to be followed	d for patients who a	re known	to qu	alıfy for	financial	9b	Yes	
Pa	rt IV Management Comp										
	(a) Name of entity	(E	<ul> <li>Description of pi activity of entit</li> </ul>		(c) Organi profit % c ownersh	r stock		d) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	<b>e)</b> Physic ofit % or ownershi	r stock
1											
2											
4							+		+		
5											
6											
7											
8											
9 									-		
11									+		
12											
		+					-		-		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	Genera	Children'	Teaching	Critical	Resea	ER-24	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?		General medical & surgical	n'e hospital	ng hospital	l access hospital	Research facility	hours	her	Other (Describe)	Facility reporting group
See Additional Data Table										
<del></del>	1	1								

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#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group	MOUNT SINAI HOSPITAL
If reporting on Part V, Section B for a single hospital	facility only: line number of

hos	pital facility (from Schedule H, Part V, Section A)	_		
			Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA $20  \underline{13}$			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	3	Yes	
4	consulted	<b>├</b>	1 65	$\vdash$
7	facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) HTTP,//WWW MOUNTSINAI ORG			
b	Other website (list url)			
c	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f				
g	Prioritization of health needs in its community			
	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	O ther (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI	_		NI -
۵-	which needs it has not addressed and the reasons why it has not addressed such needs Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	7		No
oa	required by section 501(r)(3)?	8a		Νo
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			
	hospital facilities? \$			

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care $\frac{100}{6}$ %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 300_% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
C	Medical indigency			
d	▼ Insurance status			
е	▼ Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а				
b	The policy was attached to billing invoices			
C				
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	O ther (describe in Part VI)			
	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d				
	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
6	C Other similar actions (describe in Section C)	l		

#### Part V Facility Information (continued)

- 18 Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)
- a V Notified individuals of the financial assistance policy on admission
- **b** Notified individuals of the financial assistance policy prior to discharge
- c 🔽 Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills
- **d** Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy
- e 🔽 Other (describe in Section C)

If "Yes," explain in Part VI

Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
a	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		No
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation In addition to the preparation of its formal Community Health PART V, LINE 3 Needs Assessment, a continuous community needs assessment process occurs in Manhattan and Western Queens through active membership/participation of administrative leaders, staff and faculty in over 20 community committees, coalitions and board, and through service and educational partnerships with community health, social service, civic organization and schools. The Department of Community and Government Affairs acts as a liaison for the Medical Center to health, social service and civic organizations, schools, coalition and community leaders in East and Central Harlem, the Upper West Side and in boroughs outside of Manhattan and Western Queens Community and Government Affairs work closely with the Mount Sinai School of Medicine, Mount Sinai's Center for Multicultural and Community Affairs and the Department of Community and Preventive Medicine to assist other Medical Center departments that seek to implement community programs and research projects. The Mount Sinai Medical Center actively seeks the views of community residents, hospital consumers, health care providers, religious groups, community boards, elected officials, supports groups, and community health and human service professionals in identifying the need for services and public health priorities. The Mount Sinai Medical Center's public participation includes the following Mount Sinai's Board of Trustees has established a Community Affairs committee whose members include senior management, health providers, and Trustees A Trustee serves as a Community Advisory Board member to ensure board to board communications The Board of Trustees meets quarterly to evaluate services and community needs  $\,st\,$  Mount Sinai's Community Advisory Board (CAB) members represent diverse socioeconomic and ethnic constituencies and representatives from the Medical Center leadership and departments The CAB's goal is to ensure that the medical center is responsive to health care needs of consumers, with particular emphasis on the needs of East Harlem The CAB meets monthly to evaluate services and community needs \* The Tisch Cancer Institute has established a CAB to work in partnership with East and Central Harlem community residents and organizations to reduce the excess burden of cancer among its majority African-American and Hispanic residents to find ways to overcome cancer disparities The CAB meets monthly to discuss community resources, strengths and interventions to improve the quality of cancer prevention, treatment and care \* Mount Sinai has established and hosts a monthly Community Roundtable to keep its pulse on the needs of East Harlem and Central Harlem communities Approximately 80 community leaders, educators, elected officials, and CAB members are in attendance at the monthly meetings \* The Mount Sinai Medical Center representatives participate actively in monthly/quarterly meetings with the following organizations in its continuing efforts to discuss health care needs of the community \* Abyssinian Development Corporation \* Boriken Neighborhood Health Center \* Bronx Aids Services \* Children's Aids Society \* Community Board No 11 -Manhattan, Health & Human Services Committee \* East Harlem Chamber of Commerce \* East Harlem HIV Care Network \* East Harlem Partnership for Cancer \* Greater Harlem Chamber of Commerce \* Little Sisters of the Assumption Family Health Services \* New York Academy of Medicine \* New York City Housing Authority - Carver Houses Tenants Association & Johnson Tenants Association \* Jewish Home and Hospital \* Settlement Health Association \* Union Settlement Association Yorkville Common Pantry The Mount Sinai Hospital of Queens' public participation includes the following \* Mount Sinai Hospital of Queens recently formed a CAB and serves the needs of a culturally diverse population with representatives from social and human service organizations, civic associations, public housing authority, and health care providers The CAB meets quarterly to evaluate services and community needs \* Mount Sinai Hospital of Queens conducts an annual Community Roundtable to inform and update participants on new programs and projects and facility improvements at the Hospital The focus is also on engaging participants in a discussion of ways in which the Hospital can improve and better serve the needs of the community  $\,*\,$  The annual Pastoral Care Forum for clergy and other religious leaders in the community featured an educational session as well as an nformation-sharing component of services available in the community \* Mount Sinai representatives participate actively in monthly/quarterly meetings with the following organizations in its continuing efforts to discuss health care needs of the community American Cancer Society \* Astoria Civic Association \* atholic Charities of Brooklyn and Queens \* Community Boards No 1 & 2 - Queens \* Gateway to Health Sciences Secondary School \* Greek Orthodox Archdiocesan of America Hellenic Cultural Center \* HANAC \* Jacob Riis Neighborhood Settlement House \* Queens Chamber of Commerce \* New York City Housing Authority - Ravenswood Tenants Association \* SHAREING and CAREING \* United Community Civic Association \* Visiting Nurse of New York The Mount Sinai Medical Center discusses and analyzes the following demographic and socioeconomic data with community partners as part of the community needs assessment process 1 Utilization - Identify which services/programs have met or exceeded projected utilization 2 Patient satisfaction surveys - Analyze the hospitals' patient surveys to determine areas of needs identified by patients and their families 3 Local demand for services - Identify the services/programs with waiting lists, which demonstrate that the local demand for services exceeds capacity 4 Community need data - Determine the health of the community by examining the health statistics on the NYCDOHMH and NYSDOH websites, and determine the areas in which the target goals of Take Care New York are not met Additionally, in assessing the communities' needs in conjunction with community partners, consumers, community boards, community leaders, and community health and human service professionals, the following questions are considered 1 Is the cause of the illness, disease or health behavior preventable? 2 Does the hospital have existing resources, capacity, and processes to conduct outreach, provide screenings and treatment, measure, and evaluate set goals? 3 Was the health focus also identified by, discussed with, and determined as a priority in the health of the community by community partners, consumers, community health and human service professionals, NYCDOHMH, and the hospital's Community Advisory Board? Based on the information gathering process described above, the Hospital develops a community service plan that focuses on the health priorities for the surrounding community Mount Sinai Queens Hospital Part V, Line 7, Needs the Hospital Part V, Line 4 will not address No hospital can address all of the health needs present in its community Mount Sinal is committed to serving the community by adhering to its mission, using its skills and capabilities, and remaining a strong organization so that it can continue to provide a range of important health care services and community benefits This implementation strategy does not include specific plans to address the needs of environmental determinants of health or poverty, financial hardship, and basic needs insecurity identified in the 2013 Community Health Needs Assessment ENVIROMENTAL DETERMINANTS OF HEALTH Making a significant impact on environmental determinants of health extends far beyond the ability or responsibility of any single organization As an acute care hospital, Mount Sinai Hospital is not ideally suited to be the lead organization in addressing environmental determinants of health in the community Other organizations are addressing this need The Hospital would follow up with phone call and emails as part of the outreach effort to determine the patient's eligibility under the facility's FAP Poverty, Financial Hardship, and basic needs Insecurity Mount Sinai understands the role that poverty plays as

organizations in the community are also addressing the need The hospital does provide care to community members with limited financial means and individuals without health insurance by offering discounted fees and flexible payment plans based on the patient's ability to pay, through the Resource Entitlement and Advocacy Program (REAP) and the Patient Financial Assistance Program The hospital also will continue offering a wide range of free health screening and education programs Part V, Line 18E. The Hospital would follow up with phone call and emails as part of the outreach effort to determine the patient's eligibility under the facility's FAP.

Part V Line 20d

In compliance with New York State law, Mount Sinai uses the set contract rates of its highest volume commercial payer.

a contributor to poor health status As an organization that provides health care services, the hospital lacks the resources, expertise, and mission to directly address this need Other

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age 2	2
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Part V	Facility	Information	(continued)

Section D.	Other Health	<b>Care Facilities</b>	That Are I	Not Licensed,	Registered,	or Similarly	Recognized	as a
Hospital Fa	acility							

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?						
Nar	me and address	Type of Facility (describe)				
1	MT SINAI PSYCHIATRIC CONTINUING DAY TR 53-55 E 96TH STREET FL A B C 1F NEW YORK,NY 10029	OUTPATIENT CLINIC				
2						
3						
4						
5						
6						
7						
8						
9						
10						

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#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V. Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
SCHEDULE H SUPPLEMENTAL INFORMATION	Part I, Line 3c Not applicable Part I, Line 6a The Hospital's community benefit report is a separate stand-alone document. Part I, Line 7 The Mount Sinai Hospital used the ratio of cost-to-charges methodology for costing purposes. The cost-to-charge ratio was derived utilizing Worksheet 2, Ratio of Patient Care Costs-to-Charges. Part I, Line 7G The Hospital reported its support for the Mount Sinai Diagnostic and Treatment Center (MSDTC) under Part I, Line 7g Subsidized Health Services. MSDTC is a separately licensed entity that operates a variety of diagnostic and treatment clinics in the Hospital's East Harlem service area. The Hospital provides sufficient funding for MSDTC so that it can meet its annual operating requirements. In 2013, the Hospital funded the MSDTC's operating loss of \$16.5 million. Part I, Line 7, column f The Hospital subtracted approximately \$19.0 million of bad debt expense that was reported in Part IX, line 25, column (A) from total expense when calculating the percentages in this column.
Part II Community Building Expense	The Hospital's conducts various Community Building Activities during the year to promote the health of its community. The Hospital pays for several public service announcements that help promote population health in areas such as diabetes awareness, cardiac health, cancer, mental health, teen health, and HIV/AIDS. These announcements help to provide the public with information as to symptoms of various diseases and medical conditions so that they seek care before their medical condition reaches a more advanced stage. Additionally, the Hospital spends a significant amount on disaster preparedness each year. These expenditures ensure that the Hospital will be ready to handle a large scale disaster in the area and meet the medical needs of those that are impacted. This preparedness includes plans for handling large volumes or sick or injured people under various scenarios, such as when power is lost or transportation systems are shut down. Part III, Line 2. The Hospital's provision for bad debts is recorded in accordance with generally accepted accounting principles. The amount of the provision for bad debts is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in Medicare and Medicard health care coverage and other collection indicators. Part III, Line 3. Not applicable Part III, Line 4. The Hospital's footnote disclosure on bad debt expense includes the following Deductibles and copayments under third-party payment programs are the patient's responsibility and the Hospital considers these amounts in its determination of the provision for bad debts based on collection experience. Accounts receivable are also reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Hospital analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Part III, Line 8. Schedule H, Part III, Se

Form and Line Reference	Explanation
2 Needs Assessment	A continuous community needs assessment process occurs in Manhattan and Western Queens through active membership/participation of administrative leaders, staff and faculty in over 20
	community committees, coalitions and board, and through service and educational partnerships with
	community health, social service, civic organization and schools. The Department of Community and Government Affairs acts as a liaison for the Medical Center to health, social service and civic
	organizations, schools, coalition and community leaders in East and Central Harlem, the Upper West
	Side and in boroughs outside of Manhattan and Western Queens Community and Government Affairs work closely with the Mount Sinai School of Medicine, Mount Sinai's Center for Multicultural and
	Community Affairs and the Department of Community and Preventive Medicine to assist other
	Medical Center departments that seek to implement community programs and research projects. The Mount Sinai Medical Center actively seeks the views of community residents, hospital consumers,
	health care providers, religious groups, community boards, elected officials, supports groups, and
	community health and human service professionals in identifying the need for services and public health priorities. The Mount Sinai Medical Center's public participation includes the following:
	Mount Sinai's Board of Trustees has established a Community Affairs committee whose members
	Include senior management, health providers, and Trustees A Trustee serves as a Community Advisory Board member to ensure board to board communications. The Board of Trustees meets
	quarterly to evaluate services and community needs * Mount Sinai's Community Advisory Board
	(CAB) members represent diverse socioeconomic and ethnic constituencies and representatives from the Medical Center leadership and departments. The CAB's goal is to ensure that the medical
	center is responsive to health care needs of consumers, with particular emphasis on the needs of
	East Harlem The CAB meets monthly to evaluate services and community needs * The Tisch Cancer Institute has established a CAB to work in partnership with East and Central Harlem
	community residents and organizations to reduce the excess burden of cancer among its majority
	African-American and Hispanic residents to find ways to overcome cancer disparities. The CAB meets monthly to discuss community resources, strengths and interventions to improve the quality.
	of cancer prevention, treatment and care * Mount Sinai has established and hosts a monthly
	Community Roundtable to keep its pulse on the needs of East Harlem and Central Harlem communities. Approximately 80 community leaders, educators, elected officials, and CAB members.
	are in attendance at the monthly meetings * The Mount Sinai Medical Center representatives
	participate actively in monthly/quarterly meetings with the following organizations in its continuing efforts to discuss health care needs of the community * Abyssinian Development Corporation *
	Boriken Neighborhood Health Center * Bronx Aids Services * Children's Aids Society *
	Community Board No 11 - Manhattan, Health & Human Services Committee * East Harlem Chamber of Commerce * East Harlem HIV Care Network * East Harlem Partnership for Cancer * Greater
	Harlem Chamber of Commerce * Little Sisters of the Assumption Family Health Services * New
	York Academy of Medicine * New York City Housing Authority - Carver Houses Tenants Association & Johnson Tenants Association * Jewish Home and Hospital * Settlement Health Association *
	Union Settlement Association * Yorkville Common Pantry The Mount Sinai Hospital of Queens'
	public participation includes the following * Mount Sinai Hospital of Queens recently formed a CAB and serves the needs of a culturally diverse population with representatives from social and human
	service organizations, civic associations, public housing authority, and health care providers. The
	CAB meets quarterly to evaluate services and community needs * Mount Sinai Hospital of Queens conducts an annual Community Roundtable to inform and update participants on new programs and
	projects and facility improvements at the Hospital. The focus is also on engaging participants in a
	discussion of ways in which the Hospital can improve and better serve the needs of the community * The annual Pastoral Care Forum for clergy and other religious leaders in the community featured an
	educational session as well as an information-sharing component of services available in the
	community * Mount Sinai representatives participate actively in monthly/quarterly meetings with the following organizations in its continuing efforts to discuss health care needs of the community *
	American Cancer Society * Astoria Civic Association * Catholic Charities of Brooklyn and Queens
	* Community Boards No 1 & 2 - Queens * Gateway to Health Sciences Secondary School * Greek Orthodox Archdiocesan of America Hellenic Cultural Center * HANAC * Jacob Riis Neighborhood
	Settlement House * Queens Chamber of Commerce * New York City Housing Authority -
	Ravenswood Tenants Association * SHAREING & CAREING * United Community Civic  Association * Visiting Nurse of New York The Mount Sinai Medical Center discusses and analyzes
	the following demographic and socio-economic data with community partners as part of the
	community needs assessment process 1 Utilization - Identify which services/programs have met or exceeded projected utilization 2 Patient satisfaction surveys - Analyze the hospitals' patient
	surveys to determine areas of needs identified by patients and their families 3 Local demand for
	services - Identify the services/programs with waiting lists, which demonstrate that the local demand for services exceeds capacity 4. Community need data - Determine the health of the community by
	examining the health statistics on the NYCDOHMH and NYSDOH websites, and determine the areas
	In which the target goals of Take Care New York are not met Additionally, in assessing the communities' needs in conjunction with community partners, consumers, community boards,
	community leaders, and community health and human service professionals, the following questions
	are considered 1 Is the cause of the illness, disease or health behavior preventable? 2 Does the hospital have existing resources, capacity, and processes to conduct outreach, provide screenings
	and treatment, measure, and evaluate set goals? 3 Was the health focus also identified by,
	discussed with, and determined as a priority in the health of the community by community partners, consumers, community health and human service professionals, NYCDOHMH, and the hospital's
	Community Advisory Board? Based on the information gathering process described above, the
	Hospital develops a community service plan that focuses on the health priorities for the surrounding community
3 Patient education and eligibility for	All patients that do not have insurance are notified that financial assistance may be available for
assistance	them Prominently placed signs notify patients of the financial assistance policy and flyers summarizing the process are available in registration areas. The Hospital provides assistance with
	enrollment in Federal and State insurance programs including Medicare, Medicaid, Child Health Plus
	and Family Health Plus If patients do not qualify for these programs they may qualify for financial assistance through the Hospital's Charity Care and Self Pay Discount Policy Patient bills also
	provide information as to where a patient or the person responsible for the Hospital bill can call to
	receive financial assistance if they are not able to pay the Hospital's bill Patients are provided with assistance through the Hospital's Financial Counseling Department (Mount Sinai patients only) or
	through its Resource Entitlement and Advocacy Program (REAP) Office The REAP Office assists
	both Hospital patients and community members to obtain financial assistance for their medical expenses
<u>l</u>	Porkerinee

Form and Line Reference	Explanation
4 Community Information	The Mount Sinai Medical Center serves patients in all five boroughs of New York City, Long Island, Westchester and Rockland counties, New Jersey and Connecticut Mount Sinai is a regional and
	national referral center The hospital defines New York County as the area used for community/local health planning for the purposes of the Community Service Plan Census data were used to determine the service area of The Mount Sinai Medical Center The total population of New York County in 2010
	was 1,585,873 (increase of 3 2 percent from the 2000 Census) Approximately 52% of the New York County population in 2010 was of a minority population (18 5% African-American, 11 8% Asian and 21 7% "other" minority group members including individuals of 2+ races) There were
	405,983 (25 6%) Hispanics, who can be of any race New York County has eight federallydesignated medically underserved areas There are 20 hospitals, including specialty hospitals, serving this area. The U.S. Census identified that 282,285 members (17 8%) of the population were
	living at or below the Federal Poverty Level in 2010. It has been documented that individuals of minority and/or low-income status experience difficulties in accessing healthcare in some places. Mount Sinai serves residents of its service area without regard to any personal characteristics,
	including race/ethnicity or payer source. It is important to note the large minority population that Mount Sinai serves as most minority groups have been documented to suffer from cardiovascular
	disease at rates in excess of those of the White population. The Mount Sinai Medical Center has a strong history of serving traditionally underserved individuals throughout its service area, including Harlem and East Harlem communities surrounding the hospital. Mount Sinai provides the following
	health services to its community * 67% of clinic visits are minority patients * 53% of inpatient discharges are minority patients * 85% of Emergency Department visits are minority patients * More than 30% of inpatients reside in upper Manhattan * Nearly 50% of outpatients reside in upper
	Manhattan * More than 50% of Emergency Department patients reside in upper Manhattan Reflective of the Hospitals location in the East Harlem neighborhood of New York County, approximately 45 5% and 53 5% of the hospital's inpatient discharges and outpatient visits,
	respectively, were from Medicaid patients. In many of the hospital's programs, over 60% of the patients have historically belonged to a minority group. The total number and percentage of individuals in the 45 and older age group in New York County is projected to grow dramatically from
	2000 to 2015 The total number of individuals in this group is projected to increase from 534,263 individuals in 2000 to 694,295 individuals in 2015, representing a growth of 30 0% over this time period. This age group is projected to grow at a rate over seven times that of New York County from
	2000 to 2015, and is at greater risk for cardiac problems than the general population. There were 217,265 individuals older than age 65 (comprising 13.7% of the population) residing within the service area in 2010. This population is projected to continue to grow to 242,281 individuals
	(comprising 15 1% of the population) by 2015, per the New York Statistical Information System from Cornell University This age group is at greater risk for cancer than the general population According to data from the New York State Department of Health (NYSDOH), infectious diseases, such as HIV,
	are more prevalent in the hospital's service area of New York County than in New York City and New York State overall. The HIV case rate from 2005 to 2007 in New York County was 72.9 individuals per 100,000, which was significantly higher than that of New York City (46.0 persons per 100,000).
	and the State (24 3 persons per 100,000) The Mount Sinai Hospital of Queens defines its primary service area as the following zip codes that comprise Northwestern Queens 11101,11102,11103,
	11104,11105 and 11106 known as Long Island City/Astoria The secondary service area consists of zip codes that comprise Western Queens 11368,11369,11370,11372,11373,11377 and 11378 Those zip codes define the areas used for community/local health planning for the purposes
	of the Community Service Plan The population of the primary service area of Northwestern Queens in 2008 was 231,440 while the population of the secondary service area of Western Queens was 464,497 for a total of 695,937 residents Over half (51%) of the population (representing more than
	100 cultural and ethnic groups) is foreign-born compared to only 36% for New York City as a whole In Northwestern Queens, roughly one in five persons lives in poverty, one in five adults smoke and is less likely to quit than smokers in New York City overall, women are less likely to get a regular Pap
	test for cervical cancer than women in New York City as a whole, and the service area has the second highest proportion of uninsured adults among all New York City neighborhoods, with foreign-born residents more likely to be without health insurance than those born in the United States The heart
	disease hospitalization rate in the primary service area has increased by more than 10% in the past 10 years. The poverty and language barriers in Western Queens inhibit access to inpatient care. Per the New York City Department of City Planning, Mount Sinai Hospital of Queens is located in Queens.
	Community Board No 1 - Queens In 2007, 24 2% of the residents lived below the poverty level This percentage is much greater than the percentage of residents below the poverty level (12 2%) for the entire county Overall, greater than 50% of the residents in Community Board No 1 - Queens do
	not speak English "very well", according to the US Census Bureau Staff members at Mount Sinai Hospital of Queens speak approximately 50 languages, a statistic that is growing each year This is reflective of the cultural diversity of the service area, which includes residents comprising greater
5 Promotion of Community Health	than 100 cultural and ethnic groups  As mentioned in the description of the Needs Assessment in Part VI 2, the Hospital has formed a Community Board to ensure that the Medical Center is able to work closely with the surrounding
	community to identify and respond to the healthcare needs of the community. The Mount Sinai Medical Center Community Advisory Board was formed as a committee of the Board of Trustees to review and comment on the Medical Center's service, educational and research programs. The
	Board's goal is to ensure that the medical center is responsive to the health care needs of consumers, with particular emphasis on the needs of East Harlem. The Community Advisory Board is a forum for articulating patient care and community health concerns and for evaluating the
	effectiveness of services on the community's health status, patients' rights, and the quality of services provided to consumers. Community Advisory Board members represent diverse socioeconomic and ethnic constituencies and representatives of Medical Center leadership and
	departments A majority are consumers A Trustee serves as a Community Advisory Board member to ensure board-to-board communications Based on the needs assessment and feedback the Hospital receives from groups like the Community Advisory Board, the Mount Sinai Hospital
	conducts a number of services and activities that are designed to promote and improve the health of individuals residing in the surrounding community. These services and activities help to inform people of healthy living habits and provide access to valuable health care services, including
	diagnostic screening services for at risk people. A brief description of each of these services and activities is provided below. * HouseCall is a newsletter developed and designed to introduce the Harlem community to the doctors, nurses, social workers, and other health professionals who serve
	the community The publication includes extensive outpatient service information * Prescriptions for Healthy Living is a campaign launched in 2007 in which banners that stress the importance of taking control of health care and adopting a healthy lifestyle are placed throughout the community * Good
	Health Is Precious brings health education and screening to community organizations, responding to a need for early detection. Mini health talks about asthma, cancer, cardiovascular health, chronic kidney disease, diabetes, mental health, nutrition and fitness, orthopedic care, palliative care, and
	women's health are available in English and Spanish * The Greenmarket is a partnership between the Medical Center and the Council on the Environment of New York City that sells fresh fruit and vegetables in East Harlem each week. It also offers free medical screenings as well as
	demonstrations of healthy cooking * Free Community Health Screenings In the past year Mount Sinai faculty and staff sponsored and/or participated in thirty-six community health fairs and health screening programs, street festivals, children's festivals, health expos and information fairs, reaching
	over 25,000 people Screening have been conducted to test blood pressure, glucose, cholesterol, vision, bone density, body mass index, kidney disease, and Hepatitis C at health fairs year-round There are nearly 7000 screenings annually * Support Groups are offered to patients and their
	families so that they can share their stories with others who have had similar experiences * Workshops and seminars are important components of Mount Sinai's commitment to the community Topics covered have included areas such as Power of Attorney, Living Wills and Advanced
	Directives What You Need to Know, Men's Health Seminars, Women's Cardiovascular Health *  Exercise and Education classes are offered weekly or bi-monthly * Resource Entitlement Advocacy  Program (REAP ) serves uninsured and underinsured community members and hospital patients who
	need assistance with entitlement issues REAP enables them to get health insurance and gain access to health care. In addition, it helps them obtain income, home care, and nutrition support by working with community agencies. REAP also provides technical assistance regarding changes to
	entitlement programs such as welfare, Medicaid, Medicare, Family Health Plus, child health insurance, and other programs * East Harlem Free Clinic, created and operated by the students of the Mount Sinai School of Medicine, provides free medical care to East Harlem residents * The
	Medical Center provides HEART (Heart Failure Education and Rehabilitation Training), a congestive heart failure nurse-management program to improve patient self management and physician-initiated services for patients with heart failure in East and Central Harlem Additionally, Mount Sinai offers a
	wide variety of community outreach programs that provide screening, educational and patient care These programs are funded through operating revenues of the Hospital Some of the programs provided by the Medical Center include * The Jack Martin Fund Clinic is a New York State
	Department of Health Designated AIDS Center that provides primary and specialty care, urgent care, social services, and counseling to those who are infected, and preventive services to those at risk * Mount Sinai Adolescent Health Center was the first primary care facility in New York City specifically
	designed to meet the health care needs of adolescents. Today, it is the largest, most comprehensive adolescent center in the United States, with a mission to help adolescents grow up happy, healthy, and well educated by preventing disease and promoting health. The Adolescent Health Center offers
	comprehensive medical, nutritional, exercise, and mental health services to teenagers concerned with eating disorders, becoming overweight or obese, and high cholesterol * The Mount Sinai Diabetes Center provides inpatient and outpatient treatment and education to adults with type I or
	type II diabetes The Diabetes Center works closely with Mount Sinai Internal Medicine Associates, whose patient population includes many patients from East and Central Harlem The Diabetes Center sponsors community diabetes screenings in English and Spanish * The Mount Sinai Emergency
	Department provides state-of-the-art emergency care for the residents of East Harlem and Northern Manhattan 24 hours/day 7 days/week and is a receiving hospital for the 911 ambulance system. It is organized into five treatment areas. Emergency Psychiatric Care, Adult Urgent Care, Chest Pain
	Unit, Adult Emergency Services, and Pediatric Emergency Services On-site bilingual staff and social work services are available around the clock Many initiatives have been introduced in response to community needs and concerns * Martha Stewart Center for Living at Mount Sinai was established in
	2007 as a state-of-the-art medical practice for the outpatient care of seniors, and will surely become a benchmark in geriatric patient care. The Center provides care for patients and training for physicians, and coordinates healthy-aging research and practices. * The Dubin Breast Center
	opened at the The Tisch Cancer Institute, providing patients with a multidisciplinary, comprehensive approach to breast cancer screening, treatment and survivorship in a serene setting. Dubin Breast Center offers state-of-the-art diagnostics, including 3-D mammography, and minimally invasive.
	diagnostic procedures Our highly skilled physicians are some of the most sought-after breast cancer experts in the country Patients at the Dubin Breast Center have access to the latest approaches and techniques, such as seed localization A team of breast cancer experts are specialized in the
	diagnosis and treatment of breast cancer patients and offer the most advanced services in breast cancer prevention, diagnosis, and treatment * The Breast Health Resource Program (BHRP) is dedicated to meeting the emotional and practical needs of women and men with breast cancer The
	program offers information, guidance, and critical support to patients from diagnosis through survivorship. Our clinical social workers offer highly individualized counseling to help manage the complex demands of a breast cancer diagnosis. The Breast Health Resource Program offers
	counseling, seminars, support groups, and a library of information about the latest breast cancer treatments * The Visiting Doctors Program at Mount Sinai provides hands-on, high quality medical care and social support to men and women with complex and serious illnesses who have difficulty
	leaving their homes. The program aims to help patients maximize their health and independence. The homebound population has traditionally been underserved by the medical community, but the Visiting Doctors Program works to fill that gap by providing ongoing primary medical care. Today, Visiting
	Doctors serves over 1,000 patients throughout Manhattan and is a national model for the care of this most vulnerable group * The Mount Sinai

Form and Line Reference	Explanation
6 Part of an Affiliated Health Care System	The Hospital is part of the Mount Sinai Health System (MSHS, the System) that was formed on September 30, 2013 The Mount Sinai Health System includes the Hospital, the Icahn School of Medicine at Mount Sinai, Beth Israel Medical Center (BIMC), The St. Luke's-Roosevelt Hospital Center (SLR) and the New York Eye and Ear Infirmary (NYEEI) came together to create the Mount Sinai Health System MSHS is an integrated health care system and academic medical center. The efforts of the Mount Sinai Hospital are provided in detail in the previous sections of Part VI. BIMC, SLR, and NYEEI conduct similar community outreach activities in their respective communities. As a new system, MSHS plans to begin to work together to better coordinate its community outreach and health promotion activities so as to reach more of those in need and have a more profound impact on their health status.
7 Community Benefit Report	Mount Sinai files a community service plan in New York State

Schedule I (Form 990)

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Employer identification number

DLN: 93493317038014 OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990 ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

**Inspection** 

THE MOUNT SINAI HOSPITAL 13-1624096 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and □ Yes □ No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (g) Description of (a) Name and address of (c) IRC Code section (d) A mount of cash (b) EIN (e) A mount of non-(f) Method of (h) Purpose of grant organization ıf applıcable grant valuation non-cash assistance or assistance cash or government assistance (book, FMV, appraisal, other) (1) MOUNT SINAI DIAG & 45-0537391 501(C)(3) 16,476,082 fund operating loss TREATMENT CENTER ONE GUSTAVE L LEVY PL New York, NY 10029 (2) ICHAN SCHOOL OF 13-6171197 501(C)(3) 31,548,000 FUND PHYSICIAN MEDICINE AT MOUNT PRACTICE SINAI ONE GUSTAVE L LEVY PL NEW YORK, NY 10029 337,500 (3) INSTITUTE FOR 13-3273402 501(C)(3) COMMUNITY FAMILY HEALTH BENEFIT 1879 MADISON AVENUE NEW YORK, NY 10029 

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assis	stance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Part IV Supplement	al Informati	<b>on.</b> Provide the info	ormation required in Pa	irt I, line 2, Part III, col	umn (b), and any other a	dditional information.

Return Reference Explanation

Part II, Line 1

The grant is to fund the net deficit of its related organization's and no monitoring is required since the entity is a related tax exempt organization Part II, Line 2 The grant is to fund the operating loss of various off-site physician practices owned by the ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI PART II, LINE 3 THE GRANT IS TO BENEFIT THE COMMUNITY AND IS FUNDED TO A EXEMPT ORGANIZATION WITHIN THE COMMUNITY THE ENTITY IS REQUIRED TO SUBMIT BUDGET AND RECONCILIATIONS

#### DLN: 93493317038014

#### OMB No 1545-0047

#### Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

**Compensation Information** 

Open to Public Inspection

Name of the organization THE MOUNT SINAI HOSPITAL

**Employer identification number** 

13-1624096

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	□ Travel for companions    □ Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations  A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
С	c Participate in, or receive payment from, an equity-based compensation arrangement?			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		Νο
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a	Yes	
b	Any related organization?	6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III			
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	<b>(F)</b> Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
•	COMPENSATION FOOTNOTES OFFICERS OF THE BOARD OF TRUSTEES HOURS REFLECT SERVICE TO EITHER/OR, OR ALL, THE MOUNT SINAI HOSPITAL, ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI, THE MOUNT SINAI MEDICAL CENTER, INC. AND ALL RELATED ENTITIES. (1)
	EMPLOYEE HAS AN OUTSTANDING LOAN REFLECTED IN SCHEDULE L, PART II OF THE ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI FORM 990 (2) COMPENSATION IS ATTRIBUTED TO CURRENT SERVICES AS A NON-OFFICER (3) A PORTION OF THIS COMPENSATION AND
	BENEFITS IS ATTRIBUTABLE TO HIS SERVICES PROVIDED TO THE MOUNT SINAI HOSPITAL (4) A portion of this compensation and benefits is attributable to her services provided to the Icahn School of Medicine at Mount Sinai Schedule J, Part I, Lines 4A - SEVERANCE WAYNE KEATHLEY -
	\$880,395 Schedule J, Part I, Lines 6A & 6B The Hospital answered yes to questions 6A and 6B in Schedule J as the institution utilizes an incentive based bonus program for certain employees, including several of those employees listed in Schedule J Net earnings is one of several metrics utilized by
	the institution in the annual bonus calculation. Other metrics utilized in the incentive compensation model include the organization's performance on the
	JCAHO Hospital Core Measures, patient satisfaction scores, and other organizational goals such as length of stay initiatives. Individuals that have responsibilities in related organizations to the Hospital may have incentives based on the performance of these organizations as well as that of the Hospital as that of the Hospital.

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 13-1624096

Name: THE MOUNT SINAI HOSPITAL

Form 990, Schedule J,	Part:	II - Officers, Direc	tors, Trustees, Ke	ey Employees, and	Highest Compens	sated Employees	<b>;</b>	
Form 990, Schedule J, Par (A) Name			f W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Kenneth L Davis MD CHIEF EXECUTIVE OFFICER	(I) (II)				12,750 12,750	15,300 18,700		
Wayne Keathley 2 FORMER OFFICER	(I) (II)		0 0	146,193	6,716 0	2,063 0	960,972 0	0
Burton Drayer 23 former officer	(I) (II)		0 110,000	900,463	0 21,209	0 17,335	0 1,261,104	0
Michael Macdonald2 FORMER OFFICER	(I) (II)				10,200 10,200	18,966 18,966		
deborah Marın md 2 former officer	(I) (II)	) 227,500 ) 97,500		88,680 38,005	17,850 7,650	9,279 3,976		0
donald t scanlon EVP, Finance/Chief Corp Srvcs	(I) (II)	) 359,351 ) 432,649			12,750 12,750	13,469 16,463		
jeffrey silberstein exec vp/chief admin officer	(I) (II)				12,750 12,750	7,465 9,125		0 0
connie c klepper 2 FORMER OFFICER	(I) (II)			3,712	10,200 10,200	8,322 8,322		
mark kostegan fahp SVP, Chief Development Officer	(I) (II)				7,650 17,850	5,617 14,445		
jane maksoud SVP, Chief HR Officer	(I) (II)				11,985 13,515	15,480 17,456		
michael mccarry RN SVP, Perioperative Services	(ı) (ıı)		160,488 0	4,768	20,400 0	13,997 0	489,653 0	0
michael pastier SVP, Chief Financial Officer	(I) (II)	) 508,000 ) 0	150,069 0	55,515	25,500 0	41,730 0	780,814 0	0 0
carol porter SVP, CHIEF NURSING OFFICER	(I) (II)		80,340 0	45,062	25,500 0	13,188 0	529,090 0	0
caryn schwab SVP, Executive Director, MSHQ	(I) (II)		37,099 0	I	20,400 0			
margaret pastuszko EVP, Chief Integration Officer	(I)	) 205,011 ) 242,989			10,200 10,200	15,165 17,803		
jane whitney 2 FORMER OFFICER	(I) (II)			· /	10,608 9,792	11,033 10,185		
elana abraham 24 FORMER OFFICER	(I) (II)		5,000	1,699	19,984 0	30,828 0	291,118 0	0
David nierman md VP, Med Affairs/CMO, MSHQ	(I) (II)	) 400,000 ) 0	0 0	23,223	25,500 0	31,060 0	479,783 0	0
frank cino SVP, CHIEF RISK OFFICER	(I) (II)				12,648 7,752	17,954 11,004		
KUMAR CHATANI SVP, Chief Information Officer	(I) (II)				22,185 3,315	13,308 4,202		

Form 990, Schedule J. Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Deferred (D) Nontaxable (E) Total of columns (F) Compensation reported in prior Form benefits (B)(i)-(D)compensation (ii) Bonus & 990 or Form 990-EZ (i) Base (iii) Other incentive Compensation compensation compensation ERIN S DUPREE MD 2 293.985 (1) 24,735 58,905 12,728 390,353 (11) FORMER OFFICER 9.092 1.822 765 394 12.073 (1) 189,000 PATRICIA LAMB VP. 45,000 27.648 290,564 6,300 22,616 HOSPITAL (II)21,000 5,000 3,072 2,513 700 32,285 **OPERATIONS** david I reich md (1) (11) president and coo 212,097 475,903 524,284 21,209 16,017 1,249,510 arthur klein md EVP, (1) 590.818 459,765 8,670 7,511 1,066,764 President of Health (11) 117,515 2.098 1,538 90,235 211.386 Ntwk Leonard Achan SVP (1) 168,014 80.864 12,240 15,592 293.768 17,058 Chief Mrkng Access (11) 143,986 14,925 8,160 69,136 13,282 249,489 Officer (1) mark callahan md EVP, 80,616 66,481 118,197 8,484 4,633 278,411 Chief Ambulatory (III)131,481 108,519 193,136 12,725 7,561 453,422 Officer George Vecchione SP (1) 778.445 130,417 13,476 2,821 925,159 (11) Advisor to CEO-MSH & 88,542 14,583 1,042 1,497 105,664 ISMMS Edward Yang MD Chief (1) 273,330 43,918 115,548 25,500 29,138 487.434 of Orthopaedics - MSQ (11) 91,765 91,765 Kristin Myers VP, (1) 261,000 149,266 4,294 17.748 9.432 441.740 (11) 39.000 INFORMATION 22,303 642 2,652 1,409 66,006 **TECHNOLOGY** (1) 195,000 Mark Kindschuh Assoc 25,000 171,394 10,400 25,348 427,142 (11) Professor Emera Medicine Dennis S Charney MD1 (1) (11) President Academic 750.000 420,000 353.643 25,500 18.590 1,567,733 Affairs (1) 395,418 Jeremy Boal MD EVP, 200,724 59,001 12,214 667,357 Chief Medical Officer (11) 56.663 8,499 1,825 29,276 96,263 (1) Beth Essig EVP, 65,897 65,897 (11) General Counsel 599,103 25,191 21,420 17,740 141,313 804,767 Marc Napp MD SVP, (i) 241,414 1,710 14,466 257,590 (11) Chief Med Aff Officer (1) 160,510 Gail Donovan 2 160,510 (11) 882,535 FORMER OFFICER 223,125 1,171,994 10,960 21,420 33,954

DLN: 93493317038014

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection** 

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. **Employer identification number** 

Name of the organization THE MOUNT SINAI HOSPITAL

13-1624096

P	art I Bond Issues											
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) O n behalf of issuer			Pool ncing
							Yes	No	Yes	No	Yes	No
A	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	649905Q58	06-10-2010	348,374,400	REFINANCE OUTSTANDING DEBT 5/18/00		х		х		х
В	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	649906MB7	10-27-2011	60,064,208	CONSTRUCT OF ALLOCABLE SHARE RESCH		Х		х		x
С	BUILD NYC RESOURCE CORPORATION	45-4040561	111111111	12-19-2013	112,000,000	FINANCE CONSTRUCTION QUEENS CAMPUS		х		×		х

Pa	rt III Proceeds				
		A	В	С	D
1	A mount of bonds retired	0	0	0	
2	A mount of bonds legally defeased	0	0	0	
3	Total proceeds of issue	348,469,014	66,074,411	112,000,000	
4	Gross proceeds in reserve funds	32,949,850	4,248,750	0	
5	Capitalized interest from proceeds	0	2,935,618	0	
6	Proceeds in refunding escrows	0	0	0	
7	Issuance costs from proceeds	950,618	1,074,778	388,825	
8	Credit enhancement from proceeds	0	0	0	
9	Working capital expenditures from proceeds	0	0	0	
10	Capital expenditures from proceeds	0	53,882,668	10,406,105	
11	O ther spent proceeds	347,503,781	1,240,211	934,270	
12	O ther unspent proceeds	14.614	2 602 387	100 270 800	

11	O ther spent proceeds	3	347,503,781		1,240,211		934,270		
12	O ther unspent proceeds		14,614		2,692,387	1	.00,270,800		
13	Year of substantial completion	20	10	20	13	20	016		
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	Х			X		X		
15	Were the bonds issued as part of an advance refunding issue?		Х		Х		X		
16	Has the final allocation of proceeds been made?	Х			Х		Х		
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	Х		Х		Х			
Par	Private Business Use								
4		1		1		1	,	1	

		/	4	E	3	(	С	[	)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X		Х		Х		

Part III Private Business Use (Continued)

E	Private Business Ose (Continued)								
			4		В		С		)
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use of bond-financed property?	Х		Х		Х			
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	х		Х		Х			
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		Х		Х		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0 %		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %		0 %		
6	Total of lines 4 and 5		0 %		0 %		0 %		
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х		
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		0 %		0 %		0 %		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		х		×		х		
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		х		х		х		

Pai	Part IV Arbitrage								
		Α		В		С	·	D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		Х		Х		
2	If "No" to line 1, did the following apply?				•		•		
а	Rebate not due yet?	Х		Х		Х			
b	Exception to rebate?								
С	No rebate due?								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			-	-		-		
3	Is the bond issue a variable rate issue?		Х		Х		Х		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х		Х		
ь	Name of provider	0		0		0			
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
	Schedule K (Form 990) 2013								

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
b	Name of provider	0		0		0			
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		X		
7	Has the organization established written procedures to monitor the requirements of section 148?		X		X		X		

#### Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure
that violations of federal tax requirements are timely identified
and corrected through the voluntary closing agreement program if
self-remediation is not available under applicable regulations?

Α		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
	x		x		x			
	^		^		^			

Return Reference	Explanation
INFORMATION	Part II, Line 3 Issue a total proceeds per tax certificate \$348,374,400 plus investment earnings \$94,614 = 348,469,014 Part II, Line 3 Issue B total proceeds per tax certificate \$66,064,208 plus investment earnings \$10,203 = \$66,074,411 Part III, Line 3A The organization has one management agreement which complies with revenue procedure 97-13 Part III, Line 9 The organization is considering devising procedures to ensure that if any bonds become nonqualified, they will be remediated in accordance with regulated sections 1 141-12 and 1 145-2 Part IV, Line 7 The bond issuer (indicated in Part 1, Columns A and B) directs and monitors investments and takes sole responsibility for compliance with the requirements of section 148 The organization does not direct the investment of bond proceeds. For Column C, The Mount Sinai Hospital directs and monitors investments based on an expected draw schedule and takes sole responsibility for compliance with the requirements of section 148. For 2013, for Column C, no investment yields exceeded the bond yield. Part V The organization is aware that a voluntary closing agreement program is available if a violation of the federal tax requirements, should they occur, cannot be corrected through self-remediation under applicable regulations. The organization is considering devising procedures to ensure that in the event federal tax violations occurs that cannot be corrected though self-remediation, such violation will qualify for resolution through the voluntary closing agreement program.

DLN: 93493317038014

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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THE MOUNT S	i organization INAI HOSPITAL						"	mpioy	er ideni	tiricatio	n numbe	:r
		CL Tue	## /-	F04/:\/	2\ ===d ===1	- F01/-\/4\			24096	<u> </u>		
					3) and section 90, Part IV, line						40b	
	ame of disqual		(b) Relation	onship betwee	n disqualified	<b>(c)</b> Des					(d) Cor	rected?
			pers	son and organ	ızatıon						Yes	No
												-
												•
												•
												•
2 Enterth	ne amount of ta	ıx ıncurred by	organizatioi	n managers or	disqualified pe	rsons durina i	he vear	r unde	rsectio	 n		•
4958 .									<b>F</b> \$	···		
<b>3</b> Enter th	ne amount of ta	ıx, ıf any, on l	ne 2, above	, reimbursed b	y the organizat	ion			<b>F</b> \$			
Part II	Loans to ar	od/or Eron	1 Interest	ed Person								
					990-EZ, Part \	, line 38a, or	Form 9	90, Pa	art IV , l	ıne 26,	or if the	
					, line 5, 6, or 22		1		1			
(a) Name of interested	f <b>(b)</b> Relations	(c) hip Purpose	( <b>d)</b> Loa of or from		(e)Original principal	(f)Balance due	(g) In		(h) A pprov	/ed	(i)Wr	
person	with	loan	organiza		amount			-	by		""	
	organizat	ion							board or			
									commi	ttee?		
			То	From			Yes	No	Yes	No	Yes	No
					+						_	
											_	
											_	
											_	
											_	
otal	Grants or A	scistance l		a Interest	ad Parsons							
(	Complete if the	he organiza	tion answe	red "Yes" or	n Form 990, P	art IV, line	27.					
	of interested	(b) Relatio	nship betwee	en <b>(c)</b> A mou	unt of assistanc			ıstanc	:e <b>(e</b>	) Purpo	se of ass	sistance
pei	rson		person and ti nization	he								
		orga	IIZUCIOII									
		<del> </del>		<del>-  </del>								

# Part IV Business Transactions Involving Interested Persons.

Complete if the organizatio  (a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sh of	F
	organization			reven	
				Yes	No
See Additional Data Table					
				1	

Software ID: Software Version:

**EIN:** 13-1624096

Name: THE MOUNT SINAI HOSPITAL

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person

(b) Relationship

(c) Amount of

(d) Description of transaction

(a) Name of Interested person	(b) Relationship between interested person and the	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
	organization			Yes	No
(1) Hess Corporation	John Hess, Trustee	25,033,645	See part v		Νo
(2) XO Communications	Carl Icahn, Trustee	1,051,410	See part v		Νo
(3) OCH ZIFF CAPITAL MANAGEMENT	David Windreich, trustee	4,695,299	See part v		No
(4) us foods	Gogel & Kravıs, trustee	566,374	See part v		No
(5) A venue Capital	Gardner & Lasry, trustee	361,152	See part v		No
(6) The Related Companies	Jeff Blau, Trustee	266,407	See part v		No
(7) Henry Schein	Stanley Komarof, TRUSTEES	3,187,183	See part v		No
(8) Dr Carolyn Sicher	Susan Cullman, TRUSTEE	21,192	See part v		No
(9) Dr Irwin Gribetz	Judah Gribetz, Trustee	51,992	See part v		Νo
(10) Kımberly Harrıson	Cliff Goldsmith, Trustee	99,108	See part v		No
(11) Karen Kostegan	Mark Kostegan, OFFICER	39,614	See part v		No
(12) Brian Scanlon	Donald Scanlon, Officer	66,558	SEE PART V		No
(13) Dr Alex Charney	Dennis Charney, Officer	42,383	SEE PART V		No
(14) Gary B Davis	Kenneth Davis, Officer	161,905	SEE PART V		Νo
(15) MARGARET RUTTENBERG	ERIC RUTTENBERG, TRUSTEE	41,719	SEE PART V		No
(16) Gotham Construction	Joel Picket, Trustee	6,525,263	SEE PART V		Νo
(17) Neuberger Berman	Stanley Komaroff, Trustee	143,589	SEE PART V		No
(18) Gotham Building Services	Joel Picket, Trustee	118,412	SEE PART V		Νo
(19) BENJAMIN LAITMAN	DR LAITMAN, TRUSTEE	33,910	SEE PART V		No

DLN: 93493317038014

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

**SCHEDULE M** 

(Form 990)

# **Noncash Contributions** ▶Complete if the organizations answered "Yes" on Form

990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

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13-1624096	umber	
Ca   Check in applicable   Check in appli		
Check   Summer of contribution   Summer of		
2		nts
3 Art—Fractional interests		
4 Books and publications		
5 Clothing and household goods		
goods		
7 Boats and planes		
8 Intellectual property		
9 Securities—Publicly traded . X 11 237,432 FMV  10 Securities—Closely held stock		
10 Securities—Closely held stock .  11 Securities—Partnership, LLC, or trust interests  12 Securities—Miscellaneous  13 Qualified conservation contribution—Historic structures  14 Qualified conservation contribution—Other  15 Real estate—Residential .  16 Real estate—Commercial  17 Real estate—Other  18 Collectibles  19 Food inventory  20 Drugs and medical supplies .  21 Taxidermy  22 Historical artifacts  23 Scientific specimens  24 Archeological artifacts  25 Other ▶ ( )  26 Other ▶ ( )  27 Other ▶ ( )  28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
11 Securities—Partnership, LLC, or trust interests  12 Securities—Miscellaneous  13 Qualified conservation contribution—Historic structures  14 Qualified conservation contribution—Other  15 Real estate—Commercial  16 Real estate—Commercial  17 Real estate—Other  19 Food inventory  20 Drugs and medical supplies  21 Taxidermy  22 Historical artifacts  23 Scientific specimens  24 Archeological artifacts  25 Other ▶ (		
or trust interests		
Qualified conservation contribution—Historic structures		
Contribution—Historic   Structures   Stru		
Qualified conservation contribution—Other		
16 Real estate—Commercial          17 Real estate—Other          18 Collectibles          19 Food inventory          20 Drugs and medical supplies .          21 Taxidermy          22 Historical artifacts          23 Scientific specimens          24 Archeological artifacts          25 Other ▶ ( )          26 Other ▶ ( )          27 Other ▶ ( )          28 Other ▶ ( )          29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
17 Real estate—Other		
18 Collectibles		
19 Food inventory		
Drugs and medical supplies .  Taxidermy  Historical artifacts  Scientific specimens  Archeological artifacts  Other ► ( )  Other ► ( )  Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
Taxidermy		
Historical artifacts		
23 Scientific specimens		
Archeological artifacts	_	
25 Other \( \bigcup \) 26 Other \( \bigcup \) 27 Other \( \bigcup \) 28 Other \( \bigcup \) 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
26 Other►() 27 Other►() 28 Other►() 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
26 Other►() 27 Other►() 28 Other►() 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
28 O ther ► ()  29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29		
for which the organization completed Form 8283, Part IV, Donee Acknowledgement		
30a. During the year, did the organization receive by contribution any property reported in Part I. lines 1 through 28, that		0
<b>30a</b> During the year did the organization receive by contribution any property reported in Part I lines 1 through 28 that I	Yes	No
it must hold for at least three years from the date of the initial contribution, and which is not required to be used		
for exempt purposes for the entire holding period?	+	No
<b>b</b> If "Yes," describe the arrangement in Part II		
Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	Yes	<u> </u> 
Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		No
b If "Yes," describe in Part II  33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,		

describe in Part II

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

number of items fet	ceived, of a combination of both. Also complete this part for any additional information.
Return Reference	Explanation
	Securities - Publicly traded 914 SHARES OF GOLDMAN SACHS STOCKS VALUED AT \$99,850 30 RECEIVED ON 5/31/13 315 SHARES OF PEPSICO STOCKS VALUED AT \$25,644 15 RECEIVED ON 12/19/13 1274 SHARES GS SMALL/MID CAP GROWTH FUND STOCKS VALUED AT \$25,611 62 RECEIVED ON 9/11/13 510 SHARES OF COMCAST CORP (CMCSK) STOCKS VALUED AT \$24,984 90 RECEIVED ON 12/20/13 865 SHARES OF GENERAL ELECTRIC STOCKS VALUED AT \$20,682 15 RECEIVED ON 12/20/13 34 SHARES OF BLACKROCK STOCKS VALUED AT \$10,634 52 RECEIVED ON 12/24/13 344 SHARES OF STEEL EXCEL STOCKS VALUED AT \$9,976 RECEIVED ON 12/24/13 97 SHARES OF CBS STOCKS VALUED AT \$5,148 76 RECEIVED ON 7/26/13 68 SHARES OF ACCENTURE PLC STOCKS VALUED AT \$5,054 44 RECEIVED ON 11/06/13 9 SHARES OF APPLE STOCKS VALUED AT \$4,933,978 RECEIVED ON 12/20/13 26 SHARES OF PIONEER NATURAL STOCKS VALUED AT \$4,911 66 RECEIVED ON 12/20/13

Schedule M (Form 990) (2013)

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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493317038014

OMB No 1545-0047

2013

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Inspection

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
THE MOUNT SINAI HOSPITAL

Employer identification number

13-1624096

Return Reference	Explanation
	NUMBER OF EMPLOYEES All employees of The Mount Sinai Hospital and The Icahn School of Medicine at Mount Sinai, including those who provide services at Emhurst Hospital Center and Queens Hospital Center, utilize a common paymaster under the Hospital's tax identification number. The total number of employees reported under the Hospital tax identification number is 22,854. The number of direct Hospital employees is 13,206.

Return Reference	Explanation
Part VI, Section A, Line 2	FAMILY/BUSINESS RELATIONSHIPS Trustees Leon Black and Joshua Harris are managing partners of the same firm Trustees James Crystal and Jean Crystal are married to each other Trustees Carl Icahn and Gail Golden-Icahn are married to each other and Mrs Golden-Icahn is an employee of an organization of which Mr Icahn is a director Trustees Edgar Cullman, Jr and Susan Cullman are siblings Trustee Bonnie Davis, M D is married to Kenneth Davis, M D, who is President and Chief Executive Officer of the Mount Sinai Hospital Trustee Sonia Gardner and Former Trustee Marc Lasry are siblings and are also co-owners of the same firm Trustees Michael Gross and Vicki Panzier Gross are married to each other Trustees Kenneth Mehlman and Marc Lipschultz are members of a firm of which Trustee Henry Kravis is co-CEO Trustees Judith Rubin and Hon Robert Rubin are married to each other Trustees Peter Cohen and Thomas Strauss are officers of the same firm Trustees Donald Gogel and Henry Kravis are CEOs of firms that are each indirectly a greater-than 35% owner of US Foods Trustee Steven Hochberg is a member of a firm that is managed by Trustee James Flynn Trustees Frank Bisignano, Joseph Plumeri and Henry Kravis are board members of the same firm Trustees Michael Gross and Steve Hochberg are board members of the same firm

Return Reference	Explanation
Part VI, Section A, Line 4	Effective as of September 30, 2013, the Bylaws of the organization were amended and restated to provide that Mount Sinai Hospitals Group, Inc. (the "Member") was to be the member of the organization and would have the power to appoint trustees to the organization's Board of Trustees. In addition, the bylaws of the organization were further revised to restructure the membership of its Boards of Trustees and to provide that the Board of Trustees of the organization could not amend the bylaws without the consent of the Member if such amendment removed any powers of the Member.

Return Reference	Explanation
Part VI, Section A, Line 6	Yes Mount Sınaı Hospitals Group, Inc is the Sole Member of the organization

	Return Reference	Explanation
Ī	Part VI, Section A, Line 7a	The Member has the power to elect the members of the governing body of the organization

Return Reference	Explanation
Part VI, Section A, Line 7b	The Member has the power to elect the members of the governing body of the organization. In addition, the Board of Trustees of the organization cannot amend the bylaws without the consent of the Member if such amendment removed any powers of the Member.

Return Reference	Explanation
Part VI, Section B, Line 11B	Form 990 provided to governing body The Finance Department gathered the relevant information and prepared the tax returns * Our outside auditors, Ernst & Young, participated in the preparation of, and reviewed, all tax returns * A questionnaire was circulated to all trustees (i.e., directors), officers and key employees in order to elicit the information required to be reported on the tax returns * The Trustee Conflicts of Interest Review Committee reviewed the responses provided by trustees and certain officers in the questionnaires and assessed additional pertinent facts gathered by the institution in order to evaluate the applicability of IRS reporting requirements. The Review Committee then determined the appropriate trustee (and certain officer) disclosures that should be made on Form 990 based on the recommendations of the Finance Department, the General Counsel's office and the Audit and Compliance Department. These recommendations were reviewed and approved by E&Y. The same process was conducted by the Finance Department, the General Counsel's office, the Audit and Compliance Department and E&Y with respect to the questionnaires submitted by other officers and key employees. The tax returns were presented to the Audit and Compliance Committee of the Board of Trustees with the participation of E&Y, the Finance Department, the General Counsel's office, and the Audit and Compliance Department. The Audit Committee reviewed and approved the tax returns as presented. The Audit Committee's report of its review of the tax returns and its recommendation to file the returns were presented to, and accepted by, the Executive Committee of the Board of Trustees (the "Executive Committee"). In addition to authorizing the filing of the tax returns, the Executive Committee directed that the returns, which will be filed on or before November 15, 2014, be provided to all trustees via the trustees' confidential website, and those returns were so provided before being filed.

Return Reference	Explanation e							
Part VI, Section B, Line 12C	Monitoring & enforcing compliance with the policy Compliance with the Organization's Business Conflicts of Interest Policy (the "Policy") is required of trustees, employees, medical staff and non-employee members of institutional committees and includes an ongoing duty to disclose potential conflicts. Compliance with the Policy is monitored and enforced regularly and consistently All disclosures with the potential for conflict are reviewed by an appropriate committee where they are carefully evaluated. When appropriate, a plan, which may involve measures including, but not limited to, recusal from participating in affected transactions, is developed to manage the potential conflict.							

Return Reference	Explanation
Part VI, Section B, Line 15A & 15B	Process for determination of compensation The Compensation, Employee Benefits and Employee Relations Committee of the Boards of Trustees (the "Compensation Committee") determines the compensation for the CEO and reviews and modifies or approves the CEO's recommendations for compensation for other officers and key employees, including physician leaders, who are or may be "disqualified persons" as that terms defined in IRC Section 4958. The Compensation Committees' operating procedures are designed to ensure that the compensation of all such officers and key employees is reasonable (i.e. the value of services is the amount that would ordinarily be paid for like services by like enterprises under like circumstances), and to follow the specific steps outlined in the IRC regulations for establishing the rebuttable presumption of reasonableness that a transaction is not an excess benefit transaction. The Compensation Committee consists exclusively of independent trustees without any conflict of interest (as defined in the applicable IRC regulations) with regard to the compensation arrangements being reviewed or approved. The absence of any conflict of interest with respect to items on that meeting's agenda is confirmed at the beginning of each meeting of the Compensation Committee. The Compensation Committee selects and engages an independent, qualified compensation consultant which performs such valuations on a regular basis to provide appropriate comparability data. Comparability data includes, but is not limited to, compensation levels paid by similarly situated organizations, both taxable and tax-exempt, for functionally comparable positions, the availability of similar services in Mount Sinal's geographic area, current compensation surveys complied by independent firms, customized surveys in specific circumstances, and actual written offers from similar institutions competing for the services of the disqualified person. The sources of the comparability data used by the compensation consultant are provided to the

Return Reference	Explanation
Part VI, Section C, Line 19	The organization makes its Business Conflicts of Interest Policy available on its website (www mountsinal org) and makes its governing documents and financial statements available upon request

Return Reference	Explanation
Part VII, Line 2	Direct Hospital employees who receive more than \$100,000 total 2,245 This excludes employees of the other entities for which the Hospital operates as the paymaster as described in the Schedule O explanation for IRS Form 990, Core Form Part I, Line 5

Return Reference	Explanation	
PART XI, LINE 9	RECONCILIATION OF NET ASSETS NET CHANGE IN CAPTIVE INSURANCE PROGRAM \$30,853,590 CHANGE IN POST RETIREMENT LIABILITY \$1,811,251 ROUNDING (2,216) TOTAL \$32,662,625	

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DLN: 93493317038014

2013

OMB No 1545-0047

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**Employer identification number** 

13-1624096

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

(Form 990)

**SCHEDULE R** 

Name of the organization THE MOUNT SINAI HOSPITAL

Part I Identification of Disregarded Entities Complete	e if the organization	answered "Yes" on	Form 990, Par	t IV, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		<b>(f)</b> Direct controlling entity		
(1) mount sinai proton holding company llc one gustave I levy place new york, NY 10029 27-4281194	investment	NY		793,126	MSH			
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	ations Complete if the tax year.	the organization an	swered "Yes" o	n Form 990, Pai	rt IV,	line 34 because it	had or	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	Public charity st (if section 501(c)	atus )(3))	<b>(f)</b> Direct controlling entity	Section (13) co	<b>g)</b> n 512(b) ontrolled tity?
See Additional Data Table							Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 5013	35Y			Schedule R (Forn	n 990) 2	013

related organization	(a)		(b)	(c)	(d)	(6		(f)	(g)	(h		(i)	(	i)	(k)
Part #V   Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 1990, Part IV.			Primary activity	domicile (state or foreign	entity	ng income( unrel exclude tax u section	related, ated, ed from inder s 512-	Share of total income				amount in box 20 of Schedule K-1	mana part	agıng	Percentage ownership
The 34 because it had one or more related organizations treated as a corporation or trust during the tax year.  (b) Name, address, and ERN of related organization  (c) Primary activity  (state or foreign country)  (state or foreign country)  (c) Direct controlling Type of entity (c) Corp. Scale or foreign assets  (c) State of tools business of end or several assets  (c) Corp. Scale or foreign country  (c) Corp. Scale or fo							¬',			Yes	No		Yes	No	
The 34 because it had one or more related organizations treated as a corporation or trust during the tax year.  (b) Name, address, and ERN of related organization  (c) Primary activity  (state or foreign country)  (state or foreign country)  (c) Direct controlling Type of entity (c) Corp. Scale or foreign assets  (c) State of tools business of end or several assets  (c) Corp. Scale or foreign country  (c) Corp. Scale or fo															
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Name, address, and EIN of related organization  Reflected organization  Reflec										wered	l "Yes	" on Form	990,	Part	IV,
Address   Addr	(a)								(f)	Chara	(g)				(i)
Country   Coun		Primary activity	domici	le	ا		(C coi	p, S corp,			year				(b)(13)
(4) GREATER METROPOLITAN   INACTIVE   NY   INMOSER   C   No   No   No   No   No   No   No							or	trust)			assets				
IPA II	(1) CDEATED METROPOLITAN	INACTIVE	NV		BI	MCSID								L	
FL 13-3977019  13-3977019  13-3977019  13-3977019  13-3077019  13-3017019  13-3017019  13-3017019  13-3017019  13-3017019  13-30110019		INACTIVE	IN I			MCSLK									l No
NEW YORK, NY 10019 1.3-3977019 2.55 WEST 57TH STREET STH FL NEW YORK, NY 10019 1.3-4141605 3.1 MANHATTAN MANAGEMENT SERVICES 1780 BROADWAY 7TH FL NEW YORK, NY 10019 1.3-3613643 3.1 MANHATTAN MEM TO SERVICES 1.3-3613643 3.1 MANHAGEMENT SERVICES 1.3-3613643 3.1 MANHAGEMENT SERVICES 1.3-3613643 3.1 MANHAGEMENT SERVICES 1.3-3613643 3.1 MANHAGEMENT SERVICES 3.1 MEM TO SERVICES 3.1 M															
RACTIVE   NY   BIMCSIR   C     No   No   No   PA V   PA	NEW YORK, NY 10019														
SSS WEST S7TH STREET STH FL   SLR   SLR   C   SLR   SLR   C   SLR   SLR   C   SLR	(2) GREATER METROPOLITAN	INACTIVE	NY		BI	MCSLR	С							+	No
FL NEW YORK, NY 10019 13-4141695  (3) MANHATRAN MANAGEMENT SERVICES  NY  SLR  C  1780 BROADWAY 7TH FL NEW YORK, NY 10019 13-3-3618543  (4) SLR MANAGEMENT SERVICES  NY  SLR  C  SLR  C  NO  NO  SERVICES  NY  SLR  C  SLR  C  NO  NO  SERVICES  NY  SLR  C  NO  SERVICES  NY  SLR  C  NO  SERVICES  NY  SLR  C  NO  SESS WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3811203  (6) CHP VENTURES INC  HEALTH CARE M  NY  BIMC HOLDCO  C  NO  SSS WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3811203  NO  SSS WEST 57TH STREET STH FL NEW YORK, NY 10019 13-3811203  NO  SSS WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3811203															
13-1414095	FL														
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NEW YORK, NY 10019 13-3618543  MGMT SERVICES  NY  SLR  C  SSS WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3853145  (5) WEST CARE MEDICAL PC  INACTIVE  NY  SLR  C  NO  NO  SERVICES  NY  SLR  C  NO  SSR  C  NO  NO  SSR  SLR  C  NO  NO  SSR  SLR  C  NO  NO  SSS WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3811203  (6) CHP VENTURES INC  HEALTH CARE M  NY  BIMC HOLDCO  C  NO  SSS WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3811203															
Calculation	NEW YORK, NY 10019														
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13-3853145  (5) WEST CARE MEDICAL PC  INACTIVE  NY  SLR  C  SLR  C  NO  555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3811203  (6) CHP VENTURES INC  HEALTH CARE M  NY  BIMC HOLDCO  C  NO  555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019	FL														
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FL NEW YORK, NY 10019 13-3811203  (6) CHP VENTURES INC HEALTH CARE M NY BIMC HOLDCO C NO 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019	(5) WEST CARE MEDICAL PC	INACTIVE	NY		SI	R	С								No
NEW YORK, NY 10019 13-3811203  (6) CHP VENTURES INC HEALTH CARE M NY BIMC HOLDCO C NO 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019															
(6) CHP VENTURES INC HEALTH CARE M NY BIMC HOLDCO c NO 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019	NEW YORK, NY 10019														
FL NEW YORK, NY 10019		HEALTH CARE M	NY		BI	MC HOLDCO	С			1				$\top$	No
NEW YORK, NY 10019															
	NEW YORK, NY 10019														

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No				
<b>1</b> Du	ırıng the tax year, dıd the orgranızatıon engage ın any of the following transactions with one or more re	lated organizations li	sted in Parts II-IV?								
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity											
b	Gift, grant, or capital contribution to related organization(s)				<b>1</b> b	Yes					
С	Gift, grant, or capital contribution from related organization(s)				1c	Yes					
d	Loans or loan guarantees to or for related organization(s)				<b>1</b> d		No				
e	Loans or loan guarantees by related organization(s)				1e	Yes					
f	Dividends from related organization(s)				1f		No				
g	Sale of assets to related organization(s)				1g		No				
h	Purchase of assets from related organization(s)				1h	Yes					
i	i Exchange of assets with related organization(s)										
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes					
k	k Lease of facilities, equipment, or other assets from related organization(s)										
I Performance of services or membership or fundraising solicitations for related organization(s)											
m Performance of services or membership or fundraising solicitations by related organization(s)											
n :	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes					
0	Sharing of paid employees with related organization(s)				10	Yes					
р	Reimbursement paid to related organization(s) for expenses				1р	Yes					
q	Reimbursement paid by related organization(s) for expenses				<b>1</b> q	Yes					
r	Other transfer of cash or property to related organization(s)				1r	Yes					
s	Other transfer of cash or property from related organization(s)				1s		No				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete		· · · · · · · · · · · · · · · · · · ·								
	(a) Name of related organization  (b) Transaction Amount involved Method of determining amount type (a-s)										
ee Ad	ditional Data Table										

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	<b>(k)</b> Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
REALTY CORPORATION	DIRECT CONTROLLING ENTITY ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI, THE MOUNT SINAI HOSPITAL, MOUNT SINAI MEDICAL CENTER ARE ALL MEMBERS OF THIS ENTITY Part II, Line 5, column F - MSMC RESIDENTIAL REALTY LLC DIRECT CONTROLLING ENTITY ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI, THE MOUNT SINAI HOSPITAL, THE MSMC REALTY CORPORATION AND THE MSMC RESIDENTIAL REALTY MANAGER, INC ARE ALL MEMBERS OF THIS ENTITY Part II, Line 7, column F - MSMC RESIDENTIAL REALTY MANAGER, INC DIRECT CONTROLLING ENTITY ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI, THE MOUNT SINAI HOSPITAL, THE MSMC REALTY CORPORATION ARE ALL MEMBERS OF THIS ENTITY

Schedule R (Form 990) 2013

(19) AUGUSTUS & JAMES CORPORATION

555 WEST 57TH STREET NEW YORK, NY 10019

13-3392851

Software ID: Software Version:

**EIN:** 13-1624096

Name: THE MOUNT SINAI HOSPITAL Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (a) (b) (c) (d) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 section status entity (b)(13) (state (if section 501(c) or foreign country) controlled entity? (3)) Yes (1) THE MOUNT SINAI MEDICAL CENTER INC SUPPORT NY 501(C)(3) 11 TYPE II MSHS Νo ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 13-6271888 (1) MITRAL FOUNDATION RESEARCH NY 501(C)(3) 11 TYPE II ISMMS Νo 1190 FIFTH AVENUE NEW YORK, NY 10029 80-0468600 (2) THE MOUNT SINAI CHILDREN'S CENTER FND SUPPORT 501(C)(3) 11 TYPE II ISMMS NY Νo ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 22-3059294 (3) MSMC REALTY CORPORATION REAL ESTATE NY 501(C)(3) 11 TYPE II SEE PART VII Yes ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 13-3852596 501(C)(3) 11 TYPE II SEE PART VII (4) MSMC RESIDENTIAL REALTY LLC **REAL ESTATE** NY Yes 1425 MADISON AVENUE NEW YORK, NY 10029 20-0244426 DIAG CLINIC (5) MOUNT SINAI DIAG & TREATMENT CENTER NY 501(C)(3) 3 MSH Yes ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 45-0537391 (6) MSMC RESIDENTIAL REALTY MANAGER INC MGMT NY 501(C)(3) 11 TYPE II SEE PART VII Yes 1425 MADISON AVENUE NEW YORK, NY 10029 20-1289396 (7) VALENTIN FUSTER MT SINAI FND SCI HLTH SUPPORT NY 501(C)(3) 11 TYPE II ISMMS & MSH Yes ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 80-0952088 (8) MOUNT SINAI HEALTH SYSTEM INC HOLDING CO NY 501(C)(3) 11 TYPE I NΑ Νo ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 46-4248304 (9) MOUNT SINAI HOSPITAL GROUP INC HOLDING CO NY 501(C)(3) 11 TYPE I MSHS Νo ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 46-4242915 (10) ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI SCHOOL NΥ 501(C)(3) MSHS Νo ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029 13-6171197 501(C)(3) 11 TYPE I (11) CONTINUUM HEALTH PARTNERS INC HOLDING CO NΑ NY Νo 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3939476 FUNDRAISING (12) BIMC FOUNDATION INC DE 501(C)(3) 11 TYPE I BIMC Yes 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3255377 (13) BIMC HOLDING CORPORATION HOLDING CO NY 501(C)(3) 11 TYPE I вімс FIRST AVENUE AT 16TH STREET NEW YORK, NY 10003 13-3444730 501(C)(3) (14) BETH ISRAEL AMBULATORY CARE SERVICES SURGICENTER BIMC HOLDCO NY Yes 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3838460 NURSING HOME (15) BI NURSING HOME COMPANY NY 501(C)(3) 3 BIMC HOLDCO Yes 327 EAST 17TH STREET NEW YORK, NY 10003 13-3627753 (16) EAST 17TH STREET PROPERTIES INC REAL ESTATE NY 501(C)(3) BIMC HOLDCO Yes 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019 13-3547502 СНР (17) THE LONG ISLAND COLLEGE HOSPITAL HOSPITAL NY 501(C)(3) 3 Νo 555 WEST 57TH STREET 5TH FL NEW YORK, NY 10019 11-1018985 (18) ST LUKE'S-ROOSEVELT HOSPITAL CENTER HOSPITAL NY 501(C)(3) 3 MSHG Yes 1111 AMSTERDAM AVENUE NEW YORK, NY 10025 13-2997301

501(C)(3)

NY

REAL ESTATE

11 TYPE II

SLR

Yes

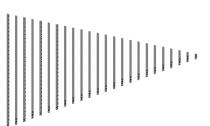
Form 990, Schedule R, Part II - Identification of Rel			1	1	1	1	
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Section (b)(	(g) ion 512 )(13) trolled itity?
						Yes	No
(21) ST LUKE'S-ROOSEVELT INSTITUTE FOR HEALTH	RESEARCH	NY	501(C)(3)	4	SLR	Yes	\[ \ '
1111 AMSTERDAM AVENUE NEW YORK, NY 10025 13-2914343							
(1) NEW YORK EYE AND EAR INFIRMARY	HOSPITAL	NY	501(C)(3)	3	MSHG	Yes	T '
310 EAST 14TH STREET NEW YORK, NY 10003 _13-5562304							
(2) NEW YORK EYE & EAR INFIRMARY FNDN	PRIVATE FDN	NY	501(C)(3)	PF	NYEE	Yes	1
310 EAST 14TH STREET NEW YORK, NY 10003 13-4012469							
(3) NYEEI HOUSING COMPANY INC	REAL ESTATE	NY	501(C)(2)	N/A	NYEE	Yes	
317-327 EAST 13TH STREET NEW YORK, NY 10003 31-1696826							
(4) BETH ISRAEL MEDICAL CENTER FDN INC	FUNDRAISING	NY	501(C)(3)	7	вімс	Yes	<u> </u>
555 WEST 57TH STREET NEW YORK, NY 10019 30-0571387							
(5) ST LUKE'S-ROOSEVELT HOSPITAL CENTER FDN	FUNDRAISING	NY	501(C)(3)	7	SLR	Yes	
555 WEST 57TH STREET NEW YORK, NY 10019 _30-0571390							
(6) BETH ISRAEL MEDICAL CENTER	HOLDING CO	NY	501(C)(3)	11 TYPE I	MSHG	Yes	
FIRST AVENUE AT 16TH STREET NEW YORK, NY 10003 13-5564934							
(7) FOJP SERVICE CORPORATION	INSURANCE	NY	501(C)(3)	11 TYPE III	NA	-	No
28 EAST 28TH STREET NEW YORK, NY 10016 13-2914141							

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
Mount Sınaı Dıagnostıc & Treatment Center	b	16,476,082	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	b	31,548,000	cost
MSMC REALTY CORP	С	4,017,325	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	E	22,128,709	cost
Mount Sinai Diagnostic & Treatment Center	I	2,830,214	COST
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	К	7,636,400	COST
MSMC REALTY CORP	К	4,694,126	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	0	23,942,883	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	N	12,838,294	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	Р	189,357,043	cost
MSMC RESIDENTIAL REALTY CORP	Р	4,501,642	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	Q	985,989,852	cost
Mount Sinai Diagnostic & Treatment Center	Q	28,732,003	cost
MSMC REALTY CORP	R	545,000	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	Н	21,615,023	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	С	2,701,990	cost
ICHAN SCHOOL OF MEDICINE AT MOUNT SINAI	I	600,000	cost
BETH ISREAL MEDICAL CENTER	0	476,807	COST
ST LUKES MEDICAL CENTER	0	179,489	COST
ROOSEVELT MEDICAL CENTER	0	210,705	COST
NEW YORK EYE AND EAR INFIRMARY	0	99,482	COST

# CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

The Mount Sinai Hospital Years Ended December 31, 2013 and 2012 With Report of Independent Auditors

Erwayungili





## Consolidated Financial Statements and Supplementary Information

Years Ended December 31, 2013 and 2012

## **Contents**

Report of Independent Auditors					
Consolidated Financial Statements					
Consolidated Statements of Financial Position					3
Consolidated Statements of Operations			•		5
Consolidated Statements of Changes in Net Assets					7
Consolidated Statements of Cash Flows					8
Notes to Consolidated Financial Statements					9
Supplementary Information					
Report of Independent Auditors on Supplementary Information					46
Consolidating Statement of Financial Position					47
Consolidating Statement of Operations					48



### Report of Independent Auditors

The Board of Trustees
The Mount Sinai Hospital

We have audited the accompanying consolidated financial statements of The Mount Sinai Hospital, which comprise the consolidated statements of financial position as of December 31, 2013 and 2012, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of The Mount Sinai Hospital at December 31, 2013 and 2012, and the consolidated results of its operations and changes in its net assets and its cash flows for the years then ended in conformity with U S generally accepted accounting principles

Ernst + Young LLP

March 28, 2014

## Consolidated Statements of Financial Position

	December 31			
		2012		
		(In The	วนรด	nds)
Assets				
Current assets				
Cash and cash equivalents	\$	294,239	\$	354,476
Short-term investments		175,742		215,290
Total cash and cash equivalents and short-term investments		469,981		569,766
Patient accounts receivable, less allowances for doubtful				
accounts (2013 – \$49,674, 2012 – \$55,881)		214,394		216,597
Professional liabilities insurance recoveries receivable		29,446		33,424
Assets limited as to use		18,647		18,686
Due from related organizations, net		112,863		86,839
Inventories		28,391		25,802
Other current assets		12,879		26,861
Total current assets		886,601		977,975
Marketable securities, other investments, and				
alternative investments		773,147		594,146
Assets limited as to use		136,240		52,518
Other assets		21,517		27,426
Deferred financing costs		8,974		8,583
Professional liabilities insurance recoveries receivable		166,859		189,405
Property, plant, and equipment, net		604,886		553,216
Total assets	\$	2,598,224	\$	2,403,269

		Decen	nbei	r 31
			2012	
		(In The	ousc	ınds)
Liabilities and net assets				
Current liabilities:				
Accounts payable and accrued expenses	\$	128,734	\$	125,420
Accrued salaries and related liabilities		91,606		83,053
Accrued interest payable		9,286		9,707
Accrued construction and capital asset liabilities		8,938		7,709
Current portion of long-term debt		21,400		37,803
Professional liabilities		29,446		33,424
Other current liabilities		20,139		20,763
Total current liabilities		309,549		317,879
Long-term debt, less current portion		494,318		388,168
Accrued postretirement benefits		16,048		18,620
Deferred gain on transfer of real estate		27,055		27,055
Professional liabilities, less estimated current portion		166,859		189,405
Other liabilities		358,782		368,851
Total liabilities		1,372,611		1,309,978
Commitments and contingencies				
Net assets				
Unrestricted		1,079,107		932,896
Temporarily restricted		69,752		84,127
Permanently restricted		76,754		76,268
Total net assets		1,225,613		1,093,291
Total liabilities and net assets	\$	2,598,224	\$	2,403,269

See accompanying notes.

## Consolidated Statements of Operations

	Year Ended			
	December 31			
	2013	2012		
	(In The	ousands)		
Operating revenue				
Net patient service revenue	\$1,845,346	\$1,714,364		
Provision for bad debts	(20,050)	(23,719)		
Net patient service revenue, less provision for bad debts	1,825,296	1,690,645		
Investment income and net realized gains on sales of securities	28,331	26,922		
Contributions	263	416		
Other revenue	30,746	30,903		
Net assets released from restrictions for operations	29,070	23,858		
Total operating revenue before other items	1,913,706	1,772,744		
Operating expenses				
Salaries and wages	723,649	680,619		
Employee benefits	225,136	206,923		
Supplies and other	785,572	697,132		
Depreciation	97,770	92,981		
Interest and amortization	17,669	15,987		
Total operating expenses before other items	1,849,796	1,693,642		
Europe of an arcting reviews are an arcting arms				
Excess of operating revenue over operating expenses	(2.010	70.103		
before other items	63,910	79,102		

Continued on following page.

## Consolidated Statements of Operations (continued)

	Year Ended December 31 2013 2012			
		(In Tho	11107	
Excess of operating revenue over operating expenses		(III I IIIO	usc	irius)
before other items	\$	63,910	¢	79,102
before other items	Þ	03,910	Ф	79,102
Other items				
Net change in unrealized gains and losses on investments				
and change in value of alternative investments		55,029		27,249
Third-party reimbursement settlements		17,568		41,623
Merger-related costs		(4,805)		_
Net change in participation in captive insurance program		30,854		8,470
Medical residents FICA tax refund		_		21,916
Excess of revenue over expenses		162,556		178,360
Other changes in unrestricted net assets				
Transfers to affiliates		(31,548)		(16,098)
Distributions from MSMC Residential Realty LLC				60
Equity loss from related party		(2,702)		_
Equity loss and distributions transferred to the Icahn School of				
Medicine at Mount Sinai		2,702		(60)
Net assets released from restrictions for capital asset acquisitions		13,392		8,014
Change in postretirement liability to be recognized in future periods		1,811		(1,240)
Total other changes in unrestricted net assets		(16,345)		(9,324)
		<u> </u>		<del></del> -
Net increase in unrestricted net assets	\$	146,211	\$	169,036

See accompanying notes.

The Mount Sinai Hospital

## Consolidated Statements of Changes in Net Assets

Year Ended December 31, 2012

Year Ended December 31, 2013

			Te	emporarily	Pe	rmanently				T	emporarily	Pern	nanently		
	Un	restricted	R	Restricted	R	Restricted	Total	U	nrestricted		Restricted	Res	stricted		Total
							(In The	บเรด	nds)						
Net assets at beginning of year	\$	932,896	\$	84,127	\$	76,268	\$ 1,093,291	\$	763,860	\$	86,710	\$	75,874	\$	926,444
Net increase in unrestricted net assets		146,211		_		_	146,211		169,036		_		_		169,036
Donor restricted contributions, net		_		28,087		486	28,573		_		29.289		394		29,683
Net assets released from restrictions for operations Net assets released from restrictions		_		(29,070)		_	(29,070)		-		(23.858)	ı	-		(23.858)
for capital asset acquisitions		_		(13,392)		_	(13,392)		_		(8,014)	ı	_		(8.014)
Total changes in net assets		146,211		(14,375)		486	132,322		169,036		(2.583)		394		166,847
Net assets at end of year	<b>\$</b> 1	1,079,107	\$	69,752	\$	76,754	\$ 1,225,613	\$	932,896	\$	84,127	\$	76,268	\$ 1	.093.291

See accompanying notes

## Consolidated Statements of Cash Flows

	Year Ended December 31 2013 2012			
	(In Thousands)			
Operating activities	\$	132,322 \$	166,847	
Change in net assets Adjustments to reconcile change in net assets to net cash	Э	132,322 Ф	100,847	
provided by operating activities				
Depreciation		97,770	92,981	
Amortization of deferred financing fees, bond premium.		<i>&gt;1</i> ,770	<i>J2</i> , <i>J</i> 01	
and discount		(732)	(739)	
Net change in unrealized gains and losses on investments		,	,	
and change in value of alternative investments		(55,029)	(27,249)	
Net donor-restricted contributions		(28,573)	(29,683)	
Equity loss from related party		2,702	_	
Changes in				
Patient accounts receivable		2,203	(14,577)	
Other operating assets		17,302	32,433	
Accounts payable and accrued expenses		3,314	4,357	
Accrued salaries and related liabilities		8,553	7.047	
Accrued interest payable		(421)	854	
Due from related organizations		(28,726)	23,731	
Other operating liabilities		(12,036)	(64)	
Net cash provided by operating activities		138,649	255,938	
Investing activities				
Acquisitions of property, plant, and equipment, net		(149,440)	(168,755)	
Increase in investments, net		(84,424)	(37.270)	
(Increase) decrease in assets limited as to use		(83,683)	58,661	
Net cash used in investing activities		(317,547)	(147,364)	
Financing activities				
Proceeds of issuance of long-term debt		112,000	_	
Payment of financing fees		(1,322)	- (10.550)	
Principal payments on long-term debt		(20,590)	(19,772)	
Net donor-restricted contributions		28,573	29,683	
Net cash provided by financing activities		118,661	9,911	
Net (decrease) increase in cash and cash equivalents		(60,237)	118,485	
Cash and cash equivalents at beginning of year		354,476	235,991	
Cash and cash equivalents at end of year	\$	294,239 \$	354,476	

See accompanying notes

#### Notes to Consolidated Financial Statements

December 31, 2013

#### 1. Organization and Summary of Significant Accounting Policies

#### **Organization**

The Mount Sinai Hospital (the Hospital) is a tertiary care teaching hospital located in upper Manhattan with a division in Queens, New York. As a leading academic medical center, the Hospital provides a full range of ambulatory and inpatient general and specialty services to patients from the surrounding communities, across the country, and around the world and operates one of the largest graduate medical education programs in the country. The Mount Sinai Diagnostic & Treatment Center (MSDTC) consists of various outpatient diagnostic and treatment clinics that provide comprehensive primary and preventive care and specialty care to its patients MSDTC is located on the Hospital's campus and commenced operations in 2004. The Hospital is the sole member of MSDTC. In the accompanying consolidated financial statements, the Hospital and MSDTC are referred to collectively as the Hospital.

The Hospital is closely affiliated with the Icahn School of Medicine at Mount Sinai (the School of Medicine) and its affiliates. The School of Medicine is a separate legal entity and, along with the Hospital, shares a four block area campus on the upper east side of Manhattan.

On September 30, 2013, the Hospital, the School of Medicine, and The Mount Sinai Medical Center, Inc (the Medical Center and, together with the Hospital and the School of Medicine, the Mount Sinai Entities) consummated a transaction pursuant to which the Mount Sinai Entities and Beth Israel Medical Center (BIMC), The St Luke's-Roosevelt Hospital Center (SLR), and the New York Eye and Ear Infirmary (NYEEI) came together to create the Mount Sinai Health System, an integrated health care system and academic medical center (the Transaction). Pursuant to the Transaction, two new not-for-profit entities were formed Mount Sinai Health System, Inc (MSHS) and Mount Sinai Hospitals Group, Inc (MSHG) MSHG was formed to be the member of the Hospital, BIMC, SLR, and NYEEI MSHS was formed to be the member of MSHG, the School of Medicine, and the Medical Center

The Hospital incurred costs of approximately \$4.8 million during 2013 related to the Transaction. These costs include legal fees, severance, consulting fees, and salaries for individuals who were hired for the sole purpose of assisting with analyses and coordination of merger-related activities, these costs are reflected in the accompanying 2013 consolidated statement of operations

### Notes to Consolidated Financial Statements (continued)

#### 1. Organization and Summary of Significant Accounting Policies (continued)

#### **Principles of Consolidation**

The accompanying consolidated financial statements include the accounts of the Hospital and MSDTC All significant intercompany balances and transactions have been eliminated. The accompanying consolidated financial statements do not include the accounts of organizations that are related to the Hospital through common management and/or Boards of Trustees.

#### **Related Organizations**

Transactions among the Hospital and related organizations relate principally to the sharing of certain services, facilities, equipment, and personnel and are accounted for on the basis of allocated cost, as agreed among the parties. Amounts due from or to related organizations for these activities are currently receivable or payable and do not bear interest, except for amounts advanced by the Hospital to the School of Medicine for certain capital expenditures. The nature of the Hospital's transactions with various related organizations is described more fully in Note 10.

#### Cash and Cash Equivalents

The Hospital considers highly liquid financial instruments purchased with a maturity of three months or less, excluding those held in its investment portfolio and assets limited as to use, to be cash equivalents

The Hospital has balances in financial institutions that exceed Federal depository insurance limits. Management does not believe the credit risk related to these deposits to be significant

#### Patient Accounts Receivable/Allowance for Uncollectibles

Patient accounts receivable result from the health care services provided by the Hospital Additions to the allowance for doubtful accounts result from the provision for bad debts Accounts written off as uncollectible are deducted from the allowance for doubtful accounts

The amount of the allowance for doubtful accounts is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in Medicare and Medicaid health care coverage, and other collection indicators. See Note 2 for additional information relative to third-party payor programs.

### Notes to Consolidated Financial Statements (continued)

#### 1. Organization and Summary of Significant Accounting Policies (continued)

#### **Investments**

A substantial portion of the Hospital's investments are pooled for management purposes with those held by related entities. Investments consist of cash and cash equivalents, U.S. government and corporate bonds, money market funds, equity securities, and interests in alternative investments. Debt securities and equity securities with readily determinable values are carried at fair value based on independent published sources (quoted market prices)

Alternative investments (nontraditional, not readily marketable securities) may consist of equity, debt, and derivatives both within and outside the U.S. in multi-strategy hedge funds, event-driven strategies, global investment mandates, distressed securities, and private funds. Alternative investment interests generally are structured such that the investment pool holds a limited partnership interest or an interest in an investment management company. The investment pool's ownership structure does not provide for control over the related investees and the investment pool's financial risk is limited to the carrying amount reported for each investee, in addition to any unfunded capital commitment. Future funding commitments by members of the investment pool for alternative investments aggregated approximately \$46.2 million at December 31, 2013

Individual investment holdings within the alternative investments include nonmarketable and market-traded debt and equity securities and interests in other alternative investments. The Hospital may be exposed indirectly to securities lending, short sales of securities and trading in futures and forward contracts, options, and other derivative products. Alternative investments often have liquidity restrictions under which the pooled investment capital may be divested only at specified times. The liquidity restrictions range from several months to ten years for certain private equity investments. Liquidity restrictions may apply to all or portions of a particular invested amount.

Alternative investments are stated in the accompanying consolidated statements of financial position based upon net asset values derived from the application of the equity method of accounting Financial information used by the Hospital to evaluate its alternative investments is provided by the respective investment manager or general partner and includes fair value valuations (quoted market prices and values determined through other means) of underlying securities and other financial instruments held by the investee, and estimates that require varying degrees of judgment. The financial statements of the investee companies are audited annually by independent auditors, although the timing for reporting the results of such audits does not coincide with the Hospital's annual financial statement reporting.

### Notes to Consolidated Financial Statements (continued)

#### 1. Organization and Summary of Significant Accounting Policies (continued)

There is uncertainty in determining values of alternative investments arising from factors such as lack of active markets (primary and secondary), lack of transparency into underlying holdings, and time lags associated with reporting by the investee companies. As a result, there is at least a reasonable possibility that estimates will change

#### **Investment Income**

Investment income is allocated to investment pool participants using the market-value unit method. The annual spending rate for pooled funds is approved by the Board of Trustees annually (see Note 8) Realized gains and losses from the sale of securities are computed using the average cost method

In the absence of donor restrictions, investment income, including realized gains and losses, is reflected in the accompanying consolidated statements of operations as operating revenue, with net unrealized gains and losses and the change in value of alternative investments reported as other items. See Notes 3, 6, and 12 for additional information relative to investments.

#### **Inventories**

The Hospital values its inventories at the lower of cost or market using the FIFO (first-in, first-out) method

#### Assets Limited as to Use

Assets so classified represent assets whose use is restricted or internally designated for specific purposes under terms of agreements related to the Hospital's long-term debt and internally designated for funded depreciation requirements (see Notes 3, 4, 5, and 12) These assets consist primarily of U S. Treasury obligations held in the trustee's accounts and money market funds

#### **Deferred Financing Costs**

Deferred financing costs represent costs incurred to obtain long-term financing. Amortization of these costs is provided using the effective interest method. See Note 5 for additional information relative to debt-related matters.

### Notes to Consolidated Financial Statements (continued)

#### 1. Organization and Summary of Significant Accounting Policies (continued)

#### Property, Plant, and Equipment

Property, plant, and equipment purchased are stated at cost and those acquired by gifts and bequests are stated at appraised or fair value established at the date of contribution. The carrying amounts of assets and the related accumulated depreciation and amortization are removed from the accounts when such assets are disposed of and any resulting gain or loss is included in operating results.

Annual provisions for depreciation are made based upon the straight-line method using a half-year convention over the estimated useful lives of the assets ranging from 3 to 40 years (see Note 4 for additional information relative to property, plant, and equipment)

#### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Hospital in perpetuity. See Note 8 for additional information relative to temporarily and permanently restricted net assets.

#### **Contributions**

Contributions, including unconditional promises to give cash and other assets (pledges), are reported at fair value on the date received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reflected in temporarily restricted net assets and net assets released from restrictions in the accompanying consolidated financial statements.

### Notes to Consolidated Financial Statements (continued)

#### 1. Organization and Summary of Significant Accounting Policies (continued)

#### **Unconditional Promises to Give**

Unconditional promises to give are recorded when the gift is made known. A receivable is established and net assets are increased by the discounted value of the promises. Irrevocable trusts are recorded at the point of notification and are recorded as temporarily or permanently restricted as determined by the trust instruments. Estates are estimated and recorded at the conclusion of probate.

The Hospital is aware of numerous unconditional promises to give and estimates the year of receipt to the extent possible. The anticipated realizable value of the receivable, net of a present value discount of approximately \$0.2 million is reported within other assets in the accompanying consolidated statements of financial position as follows (in thousands)

2014	\$ 1,234
2015	1,895
2016	1,184
2017	767
2018	218
2019 and thereafter	 216
	\$ 5,514

#### **Performance Indicator**

The consolidated statements of operations include excess of revenue over expenses as the performance indicator. Changes in unrestricted net assets, which are excluded from excess of revenue over expenses, include permanent transfers of assets to and from affiliates for other than goods and services, contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets), and change in postretirement liability to be recognized in future periods

#### **Use of Estimates**

The preparation of financial statements in conformity with U S generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date

### Notes to Consolidated Financial Statements (continued)

#### 1. Organization and Summary of Significant Accounting Policies (continued)

of the financial statements Estimates also affect the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. In the accompanying consolidated financial statements, estimates principally relate to the valuation of net accounts receivable, amounts due from and to third-party payors, the net carrying value of the Hospital's interest in the captive insurance program, estimated professional liabilities and related insurance recoveries receivable, and the carrying value of alternative investments Management believes that the amounts recorded based on estimates and assumptions are reasonable and any differences between estimates and actual should not have a material effect on the Hospital's consolidated financial position. In 2013 and 2012, management realized revenue of approximately \$17.6 million and \$41.6 million, respectively, which was a result of settlements of prior years' third-party reimbursements and is reflected in the accompanying consolidated statements of operations as other items

#### **Tax Status**

The Mount Sinai Hospital and MSDTC are Section 501(c)(3) organizations exempt from Federal income taxes under Section 501(a) of the Internal Revenue Code They also are exempt from New York State and New York City income taxes

#### 2. Accounts Receivable for Services to Patients and Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered and includes estimated retroactive revenue adjustments due to future audits, reviews, and investigations

Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are provided and adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews, and investigations

The Hospital recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual and formula-driven rates for the services rendered (see description of third-party payor payment programs below)

### Notes to Consolidated Financial Statements (continued)

# 2. Accounts Receivable for Services to Patients and Net Patient Service Revenue (continued)

Patient service revenue for the years ended December 31, 2013 and 2012, net of contractual allowances and discounts (but before the provision for bad debts), recognized from these major payor sources based on primary insurance designation, is as follows:

			Total All				
	Third-Party	Self-Pay	Payors				
		(In Thousands)					
2013	\$ 1,816,702	\$ 28,644	\$ 1,845,346				
2012	1,699,993	14,371	1,714,364				

Deductibles and copayments under third-party payment programs within the third-party payor amount above are the patient's responsibility and the Hospital considers these amounts in its determination of the provision for bad debts based on collection experience. Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectibility of accounts receivable, the Hospital analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

The Hospital's allowance for doubtful accounts totaled approximately \$49.7 million and \$55.9 million at December 31, 2013 and 2012, respectively. The allowance for doubtful accounts for self-pay patients was approximately 85.2% of self-pay accounts receivable as of December 31, 2013 and 2012. Overall, the total of self-pay discounts and write-offs did not change significantly in 2013. The Hospital did not experience significant changes in write-off trends and did not change its charity care policy in 2013.

### Notes to Consolidated Financial Statements (continued)

# 2. Accounts Receivable for Services to Patients and Net Patient Service Revenue (continued)

#### Non-Medicare Reimbursement

In New York State, hospitals and all non-Medicare payors, except Medicaid, workers' compensation, and no-fault insurance programs, negotiate hospitals' payment rates. If negotiated rates are not established, payors are billed at the hospitals' established charges. Medicaid, workers' compensation, and no-fault payers pay hospital rates promulgated by the New York State Department of Health. Payments to hospitals for Medicaid, workers' compensation, and no-fault inpatient services are based on a statewide prospective payment system, without retroactive adjustments except for the capital component of the rate. Outpatient services also are paid based on a statewide prospective payment system. Medicaid rate methodologies are subject to approval at the federal level by the Centers for Medicare and Medicaid Services (CMS), which may routinely request information about such methodologies prior to approval. Revenue related to specific rate components that have not been approved by CMS is not recognized until the Hospital is reasonably assured that such amounts are realizable.

Adjustments to the current and prior years' payment rates for those payors will continue to be made in future years

#### **Medicare Reimbursement**

Hospitals are paid for most Medicare inpatient and outpatient services under the national prospective payment system and other methodologies of the Medicare program for certain other services Federal regulations provide for certain adjustments to current and prior years' payment rates based on industry-wide and hospital-specific data

The Hospital has established estimates, based on information presently available, of amounts due to or from Medicare and non-Medicare payors for adjustments to current and prior years' payment rates based on industry-wide and hospital-specific data. In the accompanying consolidated financial statements, such estimates are included in other current and noncurrent assets and liabilities. The current Medicaid, Medicare, and other third-party payor programs are based upon extremely complex laws and regulations that are subject to interpretation. Medicare cost reports, which serve as the basis for final settlement with the Medicare program, have been audited by the Medicare fiscal intermediary and settled through 2002 and for 2006 and 2007. Other years remain open for audit and settlement as are New York State Medicaid cost reports for prior years. As a result, there is at least a reasonable possibility that recorded estimates will

### Notes to Consolidated Financial Statements (continued)

# 2. Accounts Receivable for Services to Patients and Net Patient Service Revenue (continued)

change by a material amount when open years are settled and additional information is obtained. Additionally, noncompliance with such laws and regulations could result in fines, penalties, and exclusion from such programs. The Hospital is not aware of any allegations of noncompliance that could have a material adverse effect on the consolidated financial statements and believes that it is in compliance, in all material respects, with all applicable laws and regulations.

There are various proposals at the Federal and State levels, including health care reform enacted at the Federal level, that could, among other things, significantly reduce payment rates or modify payment methods. The ultimate outcome of these proposals and other market changes cannot presently be determined. Future changes in the Medicare and Medicaid programs and any reduction of funding could have an adverse impact on the Hospital.

The Hospital grants credit without collateral to its patients, most of whom are insured under third-party agreements. The significant concentrations of accounts receivable for services to patients include 22% from Medicare, 23% from Medicaid, 29% from managed care companies, and 26% from commercial insurance carriers and others at December 31, 2013 (19%, 21%, 32%, and 28%, respectively, in 2012)

In 2013, approximately 27% and 17% of the Hospital's net patient service revenue was from Medicare and Medicaid programs, respectively (approximately 28% and 17%, respectively, in 2012)

#### **Uncompensated Care**

As a matter of policy, the Hospital provides significant amounts of partially or totally uncompensated patient care. For accounting purposes, such uncompensated care is treated either as charity care or provision for bad debts. The Hospital's charity care policy ensures the provision of quality health care to the community served while carefully considering the ability of the patient to pay. The policy has sliding fee schedules for inpatient, ambulatory, and emergency services provided to the uninsured and under-insured patients who qualify. Patients are eligible for the charity care fee schedule if they meet certain income tests. Furthermore, as part of its charity care and financial aid policy, the Hospital obtains and uses additional financial information for uninsured or underinsured patients who have not supplied the requisite information to qualify for charity care. The additional information obtained is used by the Hospital to determine whether to qualify patients for charity care and/or financial aid in

### Notes to Consolidated Financial Statements (continued)

# 2. Accounts Receivable for Services to Patients and Net Patient Service Revenue (continued)

accordance with the Hospital's policies. For accounting and disclosure purposes, charity care is considered to be the difference between the Hospital's customary charges and the sliding charity care fee schedule rates. Since payment of this difference is not sought, charity care allowances are not reported as revenue.

The Hospital's estimated costs for charity care were \$37.2 million for 2013 and \$30.3 million for 2012. The cost of charity includes the direct and indirect cost of providing charity care services. The cost is estimated by utilizing a ratio of cost to gross charges applied to the gross uncompensated charges associated with providing charity care. Funds received from the New York. State Indigent Care Pool to offset charity services provided totaled approximately \$14.1 million and \$12.9 million for the years ended December 31, 2013 and 2012, respectively. The charity care component of the indigent care pool payments is estimated utilizing a ratio of charity care charges to total charity care and bad debt charges applied to the indigent care pool reimbursement and excludes amounts designated for teaching programs.

Additionally, patients who do not qualify for sliding-scale fees and all uninsured inpatients who do not qualify for Medicaid assistance are billed at the Hospital's rates. Uncollected balances for these patients are categorized as bad debts. Total uncompensated care as a result of bad debts for all patient services approximated \$20.1 million in 2013 and \$23.7 million in 2012.

#### 3. Investments and Assets Limited as to Use

Investments are maintained as follows

		December 31			
		2013		2012	
	(In Thousands)				
Pooled investments	\$	671,828	\$	516,739	
Non-pooled investments (Note 6)		277,061		292,697	
	\$	948,889	\$	809,436	

# Notes to Consolidated Financial Statements (continued)

### 3. Investments and Assets Limited as to Use (continued)

The following table summarizes the composition of the total investment pool at carrying value, the Hospital's interests in the pooled investment components are proportionate based on the ratio of its pooled investment balance to the total of the pool

	December 31			
	2013		2012	
	(In The	OUSC	ands)	
Cash and cash equivalents	\$ 29,779	\$	11,060	
Fixed income:				
Corporate bonds	17,745		25,380	
U.S government	204		216	
Equities				
U.S equities	87,704		58,530	
Global equities	33,265		_	
Non-U S equities	93,259		29,742	
Alternative investments:				
Hedge funds.				
Long-only equity	108,785		59,800	
Hedged equity <sup>(a)</sup>	201,144		175,656	
Long/short credit <sup>(b)</sup>	42,541		62,807	
Multi-strategy <sup>(c)</sup>	153,681		135,181	
Open mandate <sup>(d)</sup>	287,546		242,331	
Macro <sup>(e)</sup>	124,308		128,287	
Real assets <sup>(f)</sup>	_		33,291	
Private investments				
Equity <sup>(g)</sup>	43,204		53,249	
Credit/distressed <sup>(h)</sup>	137,594		123,843	
Real assets <sup>(1)</sup>	22,768		27,375	
Total	\$ 1,383,527	\$	1,166,748	

# Notes to Consolidated Financial Statements (continued)

### 3. Investments and Assets Limited as to Use (continued)

The following table summarizes the composition of the Hospital's share of the total investment pool at carrying value.

	Dece	December 31		
	2013	2012		
	(In Th	housands)		
Cash and cash equivalents	\$ 14,460	0 \$ 4,898		
Fixed income:				
Corporate bonds	8,617	7 11,241		
U.S government	99	96		
Equities				
U.S equities	42,589	<b>9</b> 25,923		
Global equities	16,153	3 -		
Non-U S equities	45,285	<b>5</b> 13,172		
Alternative investments:				
Hedge funds				
Long-only equity	52,825	5 26,485		
Hedged equity <sup>(a)</sup>	97,673	<b>3</b> 77,796		
Long/short credit <sup>(b)</sup>	20,658	<b>8</b> 27,816		
Multi-strategy <sup>(c)</sup>	74,620	<b>6</b> 59,870		
Open mandate <sup>(d)</sup>	139,630	<b>0</b> 107,325		
Macro <sup>(e)</sup>	60,363	<b>3</b> 56,817		
Real assets <sup>(f)</sup>	-	- 14,744		
Private investments.				
Equity <sup>(g)</sup>	20,979	9 23,583		
Credit/distressed <sup>(h)</sup>	66,815	<b>5</b> 54,849		
Real assets <sup>(1)</sup>	11,050	6 12,124		
Total	\$ 671,828	<b>8</b> \$ 516,739		

<sup>&</sup>lt;sup>(a)</sup>Investments consisting primarily of publicly traded equity holdings with both long and short positions

<sup>&</sup>lt;sup>(b)</sup>Investments consisting primarily of publicly traded credit holdings with both long and short positions.

## Notes to Consolidated Financial Statements (continued)

#### 3. Investments and Assets Limited as to Use (continued)

- (c) Investments with lower correlations to stock and bond markets with a balanced mix of assets and strategies. Underlying exposures primarily include publicly traded equity and credit positions in event-driven, relative value, and various arbitrage strategies
- (d) Investments with lower correlations to stock and bond markets. Underlying exposures primarily include publicly traded equity and credit positions with a fundamental value bias. Portfolios may reflect a tilt towards equity or credit positions, involve portfolio level-hedging, and hold large cash positions if value opportunities are not found.
- (e) Investments focused on global macro dislocations rather than micro driven opportunities. Holdings are both long and short in equity, fixed income, currency, and futures markets
- (f) Investments in publicly traded commodity-linked exposures
- (g) Investments targeting buyout and growth equity opportunities that require time to reach realization
- <sup>(h)</sup>Investments in structured credit, claims, distressed positions of either a minority or controlling interest that require time to reach realization
- $^{(1)}$  Real estate and natural resources investments that require time to reach realization.

The return on pooled investments comprises the following for the years ended December 31

	 2013	2012
	(In Thou	isands)
Interest and dividend income	\$ 3,605	\$ 2,465
Net realized gains on sales of securities	50,766	49,184
Change in net unrealized gains and losses and		
change in value of alternative investments	130,242	66,822
Fees and other expenses	 (3,768)	(2,597)
Total	\$ 180,845	115,874

# Notes to Consolidated Financial Statements (continued)

#### 3. Investments and Assets Limited as to Use (continued)

The Hospital was allocated a total investment return from the pool based on agreements among the pool participants and donor stipulations of approximately \$72.0 million and \$41.9 million in 2013 and 2012, respectively

Investment income and net realized gains on sales of securities comprise the following for the years ended December 31

	2013	2012
	(In T	Thousands)
Interest, dividend, and other income	\$ 11,11	1 \$ 11,522
Net realized gains on sales of securities	17,22	<b>20</b> 15,400
	\$ 28,33	\$1 \$ 26,922

#### Assets Limited as to Use

Assets limited as to use consist of the following at December 31

	2013	2012
	 (In Thous	sands)
Assets held under long-term debt agreements.		
Construction funds	\$ 97,524 \$	13,781
Debt service fund	9,222	9,666
Debt service reserve fund	37,214	37,236
Internally designated for debt service	9,425	9,020
Funded depreciation	1,502	1,501
	\$ 154,887 \$	71,204

The Medical Center has a bank letter of credit for \$1.0 million for the benefit of a captive insurance company in which the Hospital participates (see Note 6). The letter of credit is collateralized by \$1.0 million of marketable securities held by the Hospital.

#### Notes to Consolidated Financial Statements (continued)

#### 4. Property, Plant, and Equipment

A summary of property, plant, and equipment is as follows at December 31

	2013		2012
	(In Tho	ousc	ands)
Land and improvements	\$ 39,306	\$	39,306
Buildings and improvements	373,598		372,592
Fixed equipment	526,286		481,954
Movable equipment	 666,548		580,520
	1,605,738		1,474,372
Less leasehold interest of the School of Medicine	 68,146		68,146
	 1,537,592		1,406,226
Less accumulated depreciation and amortization	 965,191		889,650
	572,401		516,576
Capital projects in progress	 32,485		36,640
	\$ 604,886	\$	553,216

The Hospital capitalizes costs incurred in connection with the development of internal use software or purchased software modified for internal use. In 2013 and 2012, approximately \$6.0 million and \$6.0 million were capitalized, respectively

In 2013 and 2012, the Hospital wrote off approximately \$23.3 million and \$26.1 million, respectively, of fully depreciated assets that were no longer in use. In 2013, movable equipment was adjusted by approximately \$23.3 million. In 2012, fixed equipment and movable equipment were adjusted by approximately \$8.6 million and \$17.5 million, respectively.

The School of Medicine has entered into a long-term lease with the Hospital relating to a portion of the Hospital-owned Annenberg Building, which is used by the School of Medicine Accordingly, the Hospital reflects the School of Medicine's leasehold interest as a reduction of total property, plant, and equipment Under the terms of the lease, the School of Medicine makes payments for its share of the building's operating expenses

#### Notes to Consolidated Financial Statements (continued)

#### 4. Property, Plant, and Equipment (continued)

At December 31, 2013 and 2012, approximately \$11.8 million is included in buildings and improvements representing amounts paid by the Hospital to the School of Medicine relating to a portion of a multipurpose building owned by the School of Medicine that is leased and used by the Hospital Under the terms of a lease agreement relative to this space, the Hospital made payments of approximately \$4.8 million and \$5.0 million in 2013 and 2012, respectively, for its share of the operating costs

Through December 31, 2013, the School of Medicine transferred to the Hospital, and the Hospital paid for, approximately \$70.7 million in capital expenditures related to the Leon and Norma Hess Center for Science and Medicine project. The School of Medicine intends to transfer an additional \$41 million to the Hospital in 2014 The School of Medicine will record the Hospital's leasehold interest as a reduction in cost The amounts transferred represent the cost of facilities to be used by the Hospital.

The Hospital entered into a lease agreement with the School of Medicine for a portion of the Center for Advanced Medicine building that is used by the Hospital. At December 31, 2013 and 2012, approximately \$4.7 million is included in the accompanying consolidated statements of operations representing amounts paid by the Hospital to the School of Medicine relating to the portion of the building used by the Hospital In each of 2013 and 2012, under the terms of this lease, the Hospital paid the School of Medicine approximately \$2.8 million in rent, based on the operating costs of the related portion of the building

Future minimum rental commitments under various leases with the School of Medicine are approximately \$7.4 million in 2014, \$7.2 million in 2015, \$7.0 million in 2016, \$6.8 million in 2017, \$6.6 million in 2018, and \$66.6 million thereafter

Substantially all property, plant, and equipment have been pledged as collateral under various debt agreements

#### Notes to Consolidated Financial Statements (continued)

#### 5. Long-Term Debt

A summary of long-term debt is as follows at December 31

		2013		2012
	(In Thousands)			
Series 2010 bonds, interest rates ranging from 1 8% to 5 0% <sup>(a)</sup>	\$	310,965	\$	327,930
Series 2011A bonds, interest rates ranging from 3 0% to 5 0% <sup>(b)</sup>		63,600		64,675
Accounts receivable financing(c)		17,213		19,763
Series 2013 bonds, interest rate of 2 83% <sup>(d)</sup>		112,000		_
		503,778		412,368
Add net bond premium		11,940		13,603
Less current portion		21,400		37,803
	\$	494,318	\$	388,168

<sup>(</sup>a) In June 2010, the Hospital refunded and refinanced its outstanding Series 2000 bonds that had been issued through the Dormitory Authority of the State of New York (DASNY), partially at par and partially at 101% The new bonds (Series 2010) were issued as both taxable and tax-exempt series (approximately \$28.5 million par amount of taxable bonds and approximately \$331.2 million par amount of tax-exempt bonds issued through DASNY). The bonds mature serially through July 1, 2026.

<sup>(</sup>b) In October 2011, DASNY issued \$65.4 million of tax-exempt bonds (Series 2011A) on behalf of the Hospital. The bonds were issued to finance the Hospital's share of the costs of construction of a cancer treatment center in the Leon and Norma Hess Center for Science and Medicine. The bonds mature serially through July 1, 2041.

<sup>(</sup>c) The Hospital has a revolving, amortizing loan with a commercial bank that expired on October 21, 2013 Interest was payable at the 30-day London Interbank Offered Rate plus 0.5% on a quarterly basis, principal also was payable quarterly. The loan was refinanced to a fixed rate of 2.44% and expires on October 21, 2020 Interest and principal are due quarterly. Under the terms of the agreement, the Hospital is required to maintain certain financial ratios and was in compliance with these ratios at December 31, 2013 and 2012.

### Notes to Consolidated Financial Statements (continued)

#### 5. Long-Term Debt (continued)

(d) In December 2013, Build NYC Resource Corporation issued \$112 million of tax-exempt bonds (Series 2013) on behalf of the Hospital The bonds were issued to finance an expansion and renovation project at the Hospital's Queens campus. The bonds mature serially through January 1, 2044, the interest rate is fixed

As security for its obligations under the Series 2010, Series 2011A, and Series 2013 bonds, the Hospital provided a gross revenue pledge and executed a mortgage on its patient care property Furthermore, the Hospital agreed to limitations on its ability to transfer assets, borrow additional funds, as well as other limitations. The Hospital agreed to maintain certain financial ratios, including a debt service coverage ratio, days cash-on-hand ratio, and to maintain certain debt service and other reserve funds (included in assets limited as to use). The ratios are calculated semiannually. At December 31, 2013 and 2012, the Hospital was in compliance with the required financial ratios.

Principal payments on long-term debt subsequent to December 31, 2013, are as follows (in thousands)

2014	\$ 21,400
2015	22,270
2016	26,918
2017	27,948
2018	29,023

Interest paid for the years ended December 31, 2013 and 2012, aggregated approximately \$17.5 million and \$19.7 million, respectively. In 2013, the Hospital capitalized net interest of approximately \$1.6 million relating to construction activity in progress (\$1.7 million in 2012).

Future minimum lease payments under noncancelable operating leases, excluding leases with related parties (see Notes 4 and 10), with initial or remaining terms of one year or more at December 31, 2013, consisted of the following (in thousands)

2014	\$ 746
2015	746
2016	 746
Total minimum lease payments	\$ 2,238

Rental expense to unrelated parties approximated \$16.3 million in 2013 and \$12.1 million in 2012

### Notes to Consolidated Financial Statements (continued)

#### 6. Professional Liabilities Insurance Program

Beginning in April 1977, primary coverage of professional and general liability incidents has been provided through participation in a pooled program with certain other health care facilities (principally hospitals) affiliated with the Federation of Jewish Philanthropies of New York. This occurrence-basis insurance coverage participation is with captive insurance companies and commercial insurance companies. The Hospital follows the equity method of accounting for its investment in the captive insurance company associated with its medical malpractice insurance program. Additionally, in connection with the pooled insurance program, the Hospital has recognized the present value of its allocated share of a portion of the program's accumulated surplus.

The aggregate net carrying value of the Hospital's interests in the insurance program was approximately \$101 8 million and \$70.9 million at December 31, 2013 and 2012, respectively, which is included in other investments in the accompanying consolidated statements of financial position.

The Hospital, as part owner of its malpractice captive, guarantees a certain level of investment return. As a result of market declines in 2011, the Hospital and the School of Medicine were required to fund their share of the losses, which totaled approximately \$17.6 million, with \$10.6 million allocated to the Hospital. The liability was to be paid over a period of four years beginning in 2012. During 2012, the Hospital paid \$4.7 million towards this liability and market gains eliminated another \$11.1 million of the total liability, which reduced the Hospital's liability to \$2.1 million as of December 31, 2012. In 2013, market gains eliminated the remaining liability. Also, as of December 31, 2012, approximately \$3.1 million of accrued interest payable remained from prior market losses and was included in other current liabilities in the accompanying consolidated statements of financial position. During 2013, the Hospital made payments of \$3.0 million towards these liabilities.

#### Notes to Consolidated Financial Statements (continued)

#### 6. Professional Liabilities Insurance Program (continued)

The undiscounted estimate of professional liabilities and the estimate for incidents that have been incurred but not reported is included in professional liabilities in the accompanying consolidated statement of financial position at the actuarially determined present value of approximately \$196.3 million (\$222.8 million at December 31, 2012) based on a discount rate of 3% at December 31, 2013. The Hospital has recorded related insurance recoveries receivable of approximately \$196.3 million at December 31, 2013 (\$222.8 million at December 31, 2012) in consideration of the expected insurance recoveries. The current portion of professional liabilities and the related insurance recoveries receivable represents an estimate of expected settlements and insurance recoveries over the next 12 months.

The Hospital's estimates of professional liabilities are based upon complex actuarial calculations, which utilize factors such as historical claims experience for the Hospital and related industry factors, trending models, estimates for the payment patterns of future claims, and present value discount factors. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Revisions to estimated amounts resulting from actual experience differing from projected expectations are recorded in the period the information becomes known or when changes are anticipated

#### 7. Pension and Similar Plans and Other Postretirement Benefits

The Hospital provides pension and similar benefits to its employees through several defined benefit multiemployer union plans and tax sheltered annuity plans. Payments to the tax sheltered annuity plans are generally based on percentages of annual salaries. It is the Hospital's policy to fund accrued costs under these plans on a current basis. The Hospital's pension expense under all plans for the years ended December 31, 2013 and 2012, aggregated approximately \$54.5 million and \$49.1 million, respectively.

Additionally, the Hospital and the School of Medicine jointly offer a 457(b) plan to certain of their respective employees. Contributions, through payroll deductions, are made solely by the employees. The contributions are maintained in individual accounts held by a custodian and remain an asset and liability of the employer until the participant terminates employment. At December 31, 2013 and 2012, approximately \$6.3 million and \$4.9 million, respectively, is included in other assets and other liabilities in the accompanying consolidated statements of financial position related to the 457(b) plan

#### Notes to Consolidated Financial Statements (continued)

#### 7. Pension and Similar Plans and Other Postretirement Benefits (continued)

In addition to the Hospital's pension plans, the Hospital provides health care benefits, including prescription drug benefits and life insurance benefits, to its retired employees if they reach normal retirement age while still working for the Hospital

Prior to 2004, the Hospital-sponsored plan provided postretirement medical and life insurance benefits to full-time employees who had worked ten years and attained the age of 62 while in service with the Hospital During 2004, the Hospital curtailed the plan to include the requirement that employees have 20 years of consecutive service, or have attained the age of 50 with ten or more years of service by January 1, 2004, to be eligible for benefits.

The postretirement plan contains cost-sharing features such as deductibles and coinsurance. The postretirement plan is unfunded and the Hospital does not sponsor any other postretirement benefit plans.

The Hospital recognizes the funded status (i.e., the difference between the fair value of plan assets and the projected benefit obligations) of its retiree benefits plan, with a corresponding adjustment to unrestricted net assets for the portion of the unfunded liability that has not been recognized as postretirement cost. The adjustment to unrestricted net assets represents the net unrecognized actuarial losses and unrecognized prior service cost, which will be subsequently recognized as a component of net periodic postretirement cost through amortization

The following tables provide a reconciliation of the changes in the postretirement plan's benefit obligation and a statement of the funded status of the plan as of December 31.

		2013		2012
		(In The	านรสห	rds)
Reconciliation of the benefit obligation				
Obligation at January 1	\$	20,024	\$	18,967
Service cost		272		251
Interest cost		720		823
Actuarial net (gain) loss		(1,402)		1,590
Benefit payments		(2,096)		(1.607)
Obligation at December 31	\$	17,518	\$	20,024
<b>Funded status</b>				
Net amount recognized – current portion	\$	1,470	\$	1,404
Net amount recognized – long-term portion		16,048		18,620
Total	8	17,518	\$	20,024

# Notes to Consolidated Financial Statements (continued)

#### 7. Pension and Similar Plans and Other Postretirement Benefits (continued)

Included in other changes in unrestricted net assets at December 31 are the following amounts that have not yet been recognized in postretirement cost.

	 2013		2012
	(In The	วนรสก	ds)
Postretirement benefits			
Unrecognized prior service cost	\$ 23	\$	(42)
Unrecognized actuarial (gain) loss	 (1,834)		1,282
Total	\$ (1,811)	\$	1,240

The prior service cost and actuarial loss included in unrestricted net assets at December 31 and expected to be recognized in postretirement cost in the future are as follows

	 2013	2012
	 (In Thou	sands)
Postretirement benefits		
Unrecognized prior service credit	\$ (93) \$	(51)
Unrecognized actuarial loss	 4,461	6,230
	\$ 4,368	6,179

The estimated amount to be recognized in 2014 is \$232,000

The Hospital expects to pay the following future plan benefit payments, which reflect expected future service (in thousands)

2014	\$ 1,4	70
2015	1,5	19
2016	1,5	34
2017	1,5	52
2018	1,5	47
2019 to 2023	7,2	29

#### Notes to Consolidated Financial Statements (continued)

#### 7. Pension and Similar Plans and Other Postretirement Benefits (continued)

The following table provides the components of the net periodic postretirement cost for the plan for the years ended December 31.

	 2013		2012
	(In The	วนรสก	ds)
Service cost	\$ 272	\$	251
Interest cost on projected benefit obligation	720		823
Net amortization	409		351
Total net periodic postretirement cost	\$ 1,401	\$	1,425

The weighted-average discount rate used in the measurement of the Hospital's benefit obligation was 4 61% and 3 75% for 2013 and 2012, respectively. The weighted-average discount rate used in the measurement of net periodic postretirement cost was 3.75% for 2013 and 4.40% for 2012.

For measurement purposes relative to 2013, an annual rate of increase in the per capita cost of covered health care benefits was assumed to be initially 7 6%, grading down to an ultimate rate of 5 0% in 2017 A 5.0% annual rate of increase in the per capita cost of covered health care benefits was assumed for 2013

Assumed health care cost trend rates have a significant effect on the amounts reported. A 1% change in assumed health care cost trend rates would have the following effects

		20	<u>)13</u>			20	<u> 12</u>	
	1	<b>%</b>		1%		1%		1%
	Inc	rease	D	ecrease	Iı	ıcrease	D	ecrease
				(In The	บเรด	ınds)		
Effect on total of service and interest cost components of net periodic				•		,		
postretirement cost	\$	9	\$	(9)	\$	12	\$	(11)
Effect on the health care component of the accumulated benefit obligation		241		(222)		294		(269)

### Notes to Consolidated Financial Statements (continued)

#### 8. Temporarily and Permanently Restricted Net Assets

Permanently restricted net assets represent endowments that have been restricted by donors to be maintained in perpetuity and invested by the Hospital. The Hospital follows the requirements of the New York Prudent Management of Institutional Funds Act (NYPMIFA) as they relate to its permanently restricted contributions and net assets

The Hospital has interpreted NYPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment fund absent explicit donor stipulations to the contrary As a result of this interpretation, the Hospital classifies as permanently restricted net assets the original value of the gifts donated to the permanent endowment and the original value of subsequent gifts to the permanent endowment Accumulations to the permanent endowment are used in accordance with the direction of the applicable donor gift. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until the amounts are appropriated for expenditure in accordance with a manner consistent with the standard of prudence prescribed by NYPMIFA In accordance with NYPMIFA, the Hospital considers the following factors in making a determination to appropriate or accumulate donorrestricted endowment funds (1) the duration and preservation of the fund, (2) the purposes of the Hospital and the donor-restricted endowment fund, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) where appropriate and circumstances would otherwise warrant, alternatives to expenditure of the endowment fund, giving due consideration to the effect that such alternatives may have on the institution, (6) the expected total return from income and the appreciation of investments, (7) other resources of the Hospital, and (8) the investment and spending policies of the Hospital The Hospital's policies provide the guidelines for setting the annual spending rate (5%) and the treatment of any investment returns in excess of the annual spending rate. The endowment spend rate is calculated on the average three-year rolling market value of each endowed fund. Any excess investment returns beyond the spending rate, to the extent available, are added to the endowed fund and classified as temporarily restricted net assets, unless also appropriated for expenditure. The Hospital expends the income distributed from certain restricted assets on an annual basis in support of health care services (2013 distributions totaled approximately \$42.5 million)

The Hospital has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment. Endowment assets are invested in a manner to provide that sufficient assets are available as a source of liquidity for the intended use of the funds, achieve the optimal return possible within the specified risk parameters, prudently invest assets in a high-quality diversified manner, and adhere to the established guidelines

### Notes to Consolidated Financial Statements (continued)

#### 8. Temporarily and Permanently Restricted Net Assets (continued)

To satisfy its long-term rate-of-return objectives, the Hospital relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Hospital targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Temporarily restricted net assets are available to support program activities as stipulated by donors Permanently restricted net assets are restricted to investment in perpetuity with the income expendable to support program activities as stipulated by donors. Temporarily restricted net assets are restricted as follows at December 31

	 2013		2012
	(In The	วนรสเ	nds)
Plant replacement and plant operating funds	\$ 4,540	\$	13,658
Other specific-purpose funds	 65,212		70,469
	\$ 69,752	\$	84,127

Permanently restricted net assets are restricted as follows at December 31

	 2013		2012
	 (In The	วนรสเ	nds)
Investments to be held in perpetuity, the income from which is restricted for School of Medicine research and other purposes  Investments to be held in perpetuity, the income from	\$ 27,137	\$	27,137
which is unrestricted as to use	49,617		49,131
	\$ 76,754	\$	76,268

# Notes to Consolidated Financial Statements (continued)

#### 8. Temporarily and Permanently Restricted Net Assets (continued)

During 2013 and 2012, temporarily restricted net assets were released from restrictions as follows.

	 2013		2012
	(In The	วนรส	nds)
Capital asset acquisitions	\$ 13,392	\$	8,014
Other specific-purpose funds (various services)	 29,070		23,858
	\$ 42,462	\$	31,872

#### 9. Functional Expenses

The Hospital provides inpatient and outpatient health care and related services, including graduate medical education, to patients throughout the world. It is not practicable to separately identify the expenses relating to each of the Hospital's programs Expenses related to its services (including merger-related costs) were as follows.

		2013	2012
		(In The	ousands)
Health care-related services	<b>\$</b> 1	1,609,323	\$ 1,473,469
General and administrative		245,278	220,173
	<b>\$</b> 1	1,854,601	\$ 1,693,642

### Notes to Consolidated Financial Statements (continued)

#### 10. Related Organizations

Amounts due from (to) the Hospital's related organizations consisted of the following at December 31.

	 2013	2012
	(In Thousa	nds)
The School of Medicine, net <sup>(a)</sup>	\$ 110,174 \$	82,111
MSMC Realty Corporation (Realty Corp ) <sup>(b)</sup>	(1,359)	(1,592)
8 East 102 <sup>nd</sup> Street LLC <sup>(c)</sup>	640	4,077
MSMC Residential Realty LLC (MSMCRRC) <sup>(d)</sup>	2,310	2,165
The Mount Sinai Hospital Auxiliary Board	131	78
Mount Sınaı Health System, Inc	967	_
Total due from related organizations	\$ 112,863 \$	86,839

<sup>(</sup>a) Transactions charged (at cost) by the Hospital to the School of Medicine totaling approximately \$986 0 million in 2013 (\$896 1 million in 2012), include payroll and benefits charges (91%) and various other shared services (9%) Included in the benefits charges are certain employee health plan claims and premiums, which are paid by the Hospital and, subsequently, charged to the School of Medicine Accordingly, the Hospital recognizes the actuarially determined liability (included in accrued salaries and related liabilities) for unreported health claims on behalf of the School of Medicine These claims are reported as expenses on the School of Medicine's financial statements

Additionally, the Hospital purchases professional services from the School of Medicine for the clinical care of its patients, teaching and supervision of its residents, the performance of certain administrative functions, and various strategic initiatives. The Hospital paid approximately \$189.4 million and \$163.0 million in 2013 and 2012, respectively, for these services

At December 31, 2013 and 2012, the Hospital was owed approximately \$26.6 million and \$4.5 million, respectively, by the School of Medicine in relation to capital building projects that are under construction

#### Notes to Consolidated Financial Statements (continued)

#### 10. Related Organizations (continued)

In 2012, the Hospital transferred approximately \$60,000, respectively, to the School of Medicine to support certain joint strategic programs that are expected to promote the common missions of the Hospital and the School of Medicine. This amount is included as a component of other changes in unrestricted net assets in the accompanying consolidated statements of operations.

(b) The payable to Realty Corp primarily relates to property, equipment and office space rental transactions, as well as other administrative transactions. All of Realty Corp 's income collected, net of expenses and reasonable estimates of anticipated liabilities, was distributed to the Hospital in 2013 and 2012, in accordance with an agreement among Realty Corp 's members (included in investment income). Realty Corp. distributed approximately \$4.0 million in 2013 and \$3.5 million in 2012.

The Hospital has entered into a lease agreement for the rental of certain property and equipment from Realty Corp. for a term of 30 years. Rental expense in 2013 and 2012 relative to the lease agreement with Realty Corp. was approximately \$4.7 million in 2013 and \$4.8 million in 2012. Future minimum rental commitments under the lease are approximately \$4.7 million in 2014, \$4.7 million in 2015, \$4.5 million in 2016, \$4.2 million in 2017, \$4.2 million in 2018, and \$51.1 million thereafter.

Summarized financial information for Realty Corp., in which the Hospital, School of Medicine, and the Medical Center are members, at December 31 is as follows

	 2013		2012
	(In The	วนรส	nds)
Total assets	\$ 26,344	\$	26,785
Total liabilities	 (32,811)		(33,252)
Net deficit	\$ (6,467)	\$	(6,467)

The School of Medicine and/or the Medical Center guarantee a significant portion of annual debt service and/or debt issued by Realty Corp.

### Notes to Consolidated Financial Statements (continued)

#### 10. Related Organizations (continued)

(c) The receivable from 8 East  $102^{nd}$  Street LLC is related to construction that has been funded by the Hospital. These amounts are repaid periodically from the proceeds of the 8 East  $102^{nd}$  Street LLC bond issuance

During 2010, 8 East 102<sup>nd</sup> Street LLC was formed under the New York State Limited Liability Company Law for the sole purpose of supporting its member corporation by managing, maintaining, holding, developing, acquiring, or disposing of real property for its benefit. The School of Medicine, the Medical Center, and the Hospital are the members of 8 East 102<sup>nd</sup> Street Manager LLC (the Manager), which is the sole member of 8 East 102<sup>nd</sup> Street LLC. The Hospital guarantees a letter of credit which supports bonds issued by 8 East 102<sup>nd</sup> Street LLC, the debt had an outstanding balance of \$143.7 million at December 31, 2013 and 2012

On November 1, 2013, the members of the Manager, together with certain other persons, amended and restated the operating agreement of the Manager and elected for the Manager to be taxed as a real estate investment trust (the REIT) for U.S. Federal income tax purposes, effective January 1, 2014 As a result, the members will own 99% of the partnership units of the REIT, 125 investors each purchased preferred shares of the Manager for \$1,000 each

The School of Medicine, the Hospital, and the Medical Center, as members of the Manager, have agreed to distribute the net activities of the Manager (which, as the sole member of 8 East  $102^{nd}$  Street LLC, reflects the net activities of 8 East  $102^{nd}$  Street LLC) solely to the School of Medicine. This agreement includes equity in income or loss of the Manager, as well as cash distributions. Accordingly, the Hospital has transferred equity in loss of related party of approximately \$2.7 million to the School of Medicine, related to the accumulated net deficit of the Manager as of December 31, 2013. In 2013, the Manager distributed to the Hospital approximately \$0.6 million of cash derived from the net activities of 8 East  $102^{nd}$  Street LLC, the total amount was ultimately transferred to the School of Medicine.

#### Notes to Consolidated Financial Statements (continued)

#### 10. Related Organizations (continued)

Summarized financial information for 8 East 102<sup>nd</sup> Street LLC at December 31 is as follows.

	 2013	2012
	(In Tho	usands)
Total assets	\$ 136,827	\$ 145,819
Total liabilities	 (146,733)	(149,070)
Member's capital	\$ (9,906)	\$ (3,251)

Corp , the Hospital contributed to MSMCRRC, at net book value, property totaling approximately \$17.4 million MSMCRRC was incorporated in 2003 under the New York State Not-for-Profit Corporation Law for the sole purpose of supporting its member corporations by managing, maintaining, holding, developing, acquiring, or disposing of real property for their benefit MSMCRRC's members are the Hospital, the School of Medicine, Realty Corp., and MSMC Residential Realty Manager, Inc

Property and equipment contributed by the Hospital, the School of Medicine, and Realty Corp were utilized by MSMCRRC to secure \$125.0 million in financing from a bank, which was subsequently increased to \$145.0 million as a part of a refinancing during 2006 MSMCRRC paid approximately \$51.3 million in cash to the Hospital. The total amount received by the Hospital was based on the relative fair value of the property contributed, as compared to properties contributed by the School of Medicine and Realty Corp. that were part of the \$125.0 million financing. The amount received in excess of the net book value of the property and equipment transferred (approximately \$33.9 million) was recorded as a deferred gain on transfer of real estate. A gain will only be recognized in the consolidated statements of operations upon the sale of the property and equipment transferred to MSMCRRC to an entity that is not related to the Hospital by common ownership or control

In 2012, MSMCRRC distributed \$60,000 to the Hospital, which was subsequently distributed to the School of Medicine

### Notes to Consolidated Financial Statements (continued)

#### 10. Related Organizations (continued)

Summarized financial information for MSMCRRC at December 31 is as follows

	 2013	2012
	(In Thous	ands)
Total assets	\$ 103,335 \$	100,581
Total liabilities	 (150,940)	(149,867)
Net deficit	\$ (47,605) \$	(49,286)

#### **Transfers to Affiliates**

Transfers to affiliates represent the Hospital's funding of the School of Medicine's community practice plan deficits (approximately \$31.5 million – 2013, \$16.1 million – 2012)

#### 11. Commitments and Contingencies

#### Litigation

The Hospital is a defendant in various legal actions arising out of the normal course of its operations, the final outcome of which cannot presently be determined. Hospital management is of the opinion that the ultimate liability, if any, with respect to all of these matters will not have a material adverse effect on the Hospital's consolidated financial position.

#### **Collective Bargaining Agreements**

Approximately 62% of the Hospital's employees are union employees who are covered under the terms of various collective bargaining agreements. The League of Voluntary Hospitals and Homes of New York, which negotiates the 1199 contract on behalf of the Hospital, or 1199SEIU, can elect to terminate this contract on or after July 15, 2014, otherwise, the contract will expire on April 30, 2015. The Hospital's contract with Local 32BJ expires on April 20, 2014.

### Notes to Consolidated Financial Statements (continued)

#### 11. Commitments and Contingencies (continued)

#### Other

The Hospital is self-insured, based on individual employees' elections, for medical, dental, and pharmaceutical benefits. The Hospital also is self-insured for unemployment benefits. Liabilities have been accrued at December 31, 2013 and 2012, based on expected future payments pertaining to such years (included in accrued salaries and related liabilities).

#### 12. Fair Values of Financial Instruments

For assets and liabilities requiring fair value measurement, the Hospital measures fair value based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Hospital follows a fair value hierarchy based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows

Level I — Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs

Level 2 – Observable inputs that are based on inputs not quoted in active markets, but corroborated by market data

Level 3 – Unobservable inputs are used when little or no market data is available. The fair value hierarchy gives the lowest priority to Level 3 inputs

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. In determining fair value, the Hospital uses valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible, as well as considers nonperformance risk in its assessment of fair value.

# Notes to Consolidated Financial Statements (continued)

#### 12. Fair Values of Financial Instruments (continued)

Financial assets carried at fair value by the Hospital as of December 31, 2013 and 2012, are classified in the tables below in one of the three categories described above.

	December 31, 2013							
	Level 1			Level 2		Level 3	Total	
				(In The	DUS	ands)		
Cash and cash equivalents Fixed income:	\$	415,015	\$	_	\$	- \$	415,015	
U.S government		99		107,693		_	107,792	
Corporate bonds		8,617		102,160		_	110,777	
Equities								
U.S equities		42,589		_		_	42,589	
Non-US equities		26,677		18,608		_	45,285	
	\$	492,997	\$	228,461	\$	- \$	721,458	
				Decembe	r 3	1, 2012		
		Level 1		Decembe	r 3	1, 2012 Level 3	Total	
		Level 1				Level 3	Total	
Cash and cash equivalents Fixed income:	\$	<b>Level 1</b> 371,433	\$	Level 2		Level 3	<b>Total</b> 371,433	
<u>=</u>	\$		\$	Level 2	DUS	Level 3 ands)		
Fixed income:	\$	371,433	\$	Level 2 (In The	DUS	Level 3 ands)	371,433	
Fixed income: U.S government	\$	371,433 96	\$	Level 2 (In The	DUS	Level 3 ands)	371,433 148,795	
Fixed income: U.S government Corporate bonds	\$	371,433 96	\$	Level 2 (In The	DUS	Level 3 ands)	371,433 148,795	
Fixed income: U.S government Corporate bonds Equities	\$	371,433 96 11,241	\$	Level 2 (In The	DUS	Level 3 ands)	371,433 148,795 132,082	

The tables above exclude investments reported using the equity method of accounting

# Notes to Consolidated Financial Statements (continued)

#### 12. Fair Values of Financial Instruments (continued)

The following is a summary of total investments in the investment pool with restrictions to redeem the investments at the measurement date, any unfunded capital commitments, and investment strategies of the investees as of December 31, 2013:

Description of Investment	Carrying Value	Unfunded Commitments		Redemption s Frequency	Notice Period	Funds Availability	
	(In The	ousan	ids)	•		•	
Hedge funds							
Long-only equity	\$ 108,785	\$	_	Quarterly/annually	30 to 90 days	30 days	
Hedged equity	201,144		_	Quarterly/rolling three years	45 to 60 days	30 days	
Long/short credit	42,541		_	Quarterly/annually	90 days	30 days	
Multi-strategy	153.681		_	Quarterly/annually	45 to 90 days	30 days	
Open mandate	287.546		_	Monthly/annually	60 to 180 days	15 to 30 days	
Macro	124,308		_	Monthly/quarterly	30 to 90 days	20 to 30 days	
Private investments				-			
Equity	43,204		18,072	N/A	N/A	N/A	
Credit/distressed	137,594		26,579	N/A	N/A	N/A	
Real assets	22,768		1.580	N/A	N/A	N/A	
	\$ 1.121.571	\$	46.231	<b>-</b> -			

The carrying values and fair values of the Hospital's financial instruments that are not required to be carried at fair value at December 31 are as follows

	2013				2012			
	Fair Value	Carrying Value			Fair Value		Carrying Value	
		(In The	DUSG	ınds)				
Long-term debt	\$ 530,703	\$	515,718	\$	462,378	\$	425,971	

The fair value of long-term debt is classified as Level 2 in the fair value hierarchy as it uses a combination of quoted market prices and valuation based on current market rates

### Notes to Consolidated Financial Statements (continued)

#### 13. Medical Residents FICA Tax Refund

In March 2010, the Internal Revenue Service (IRS) announced that, for periods ending before April 1, 2005, medical residents would be eligible for the student exception of Federal Insurance Contributions Act (FICA) taxes. Under the student exception, FICA taxes do not apply to wages for services performed by students employed by a school, college, or university where the student is pursuing a course of study. As a result, the IRS allowed refunds for institutions that filed timely FICA refund claims and provided certain information to meet the requirements of perfection, established by the IRS, for their claims applicable to periods prior to April 1, 2005. Institutions are potentially eligible for medical resident FICA refunds for both the employer and employee portions of FICA taxes paid, plus statutory interest.

The Hospital's appeal for a FICA medical residents refund for the years 1995 through 2005 was approved by the IRS in 2012. As a result of this successful appeal, the Hospital recognized \$21.9 million of revenue in 2012, which was recorded as an other item in the accompanying consolidated statement of operations.

#### 14. Multiemployer Pension Plans

The Hospital contributes to three multiemployer defined benefit pension plans under the terms of collective-bargaining agreements that cover its union-represented employees. The risks of participating in these multiemployer plans are different from single-employer plans in the following aspects:

- a. Assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers
- b If a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers.
- c If an employer chooses to stop participating in some of its multiemployer plans, the employer may be required to pay those plans an amount based on the underfunded status of the plan, referred to as a withdrawal liability

### Notes to Consolidated Financial Statements (continued)

#### 14. Multiemployer Pension Plans (continued)

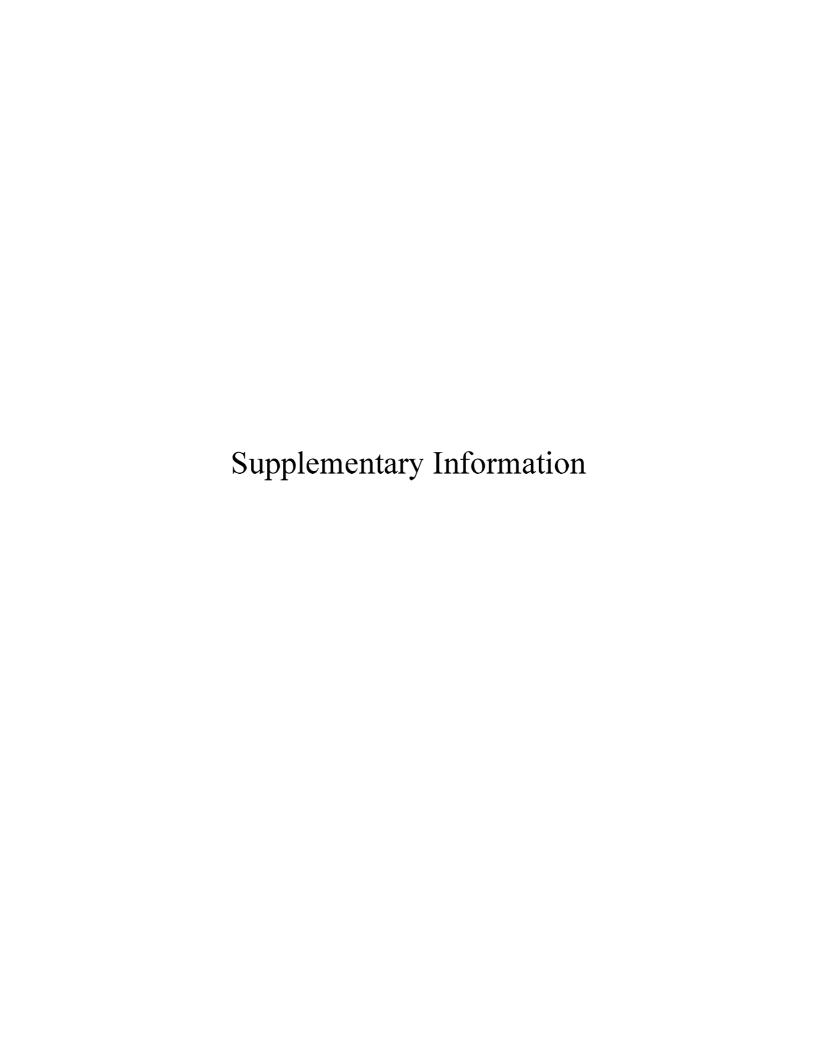
The Hospital's participation in these plans for the years ended December 31, 2013 and 2012, is outlined in the table below. The "EIN Number" column provides the Employer Identification Number (EIN) Unless otherwise noted, the most recent Pension Protection Act (PPA) zone status available in 2013 and 2012 is for a plan's year-end at December 31, 2012 and 2011, respectively. The zone status is based on information that the Hospital received from the plans and is certified by the plans' actuaries. Among other factors, plans in the red zone are generally less than 65% funded, plans in the yellow zone are less than 80% funded, and plans in the green zone are at least 80% funded. The "FIP/RP Status Pending/Implemented" column indicates plans for which a financial improvement plan (FIP) or a rehabilitation plan (RP) is pending or has been implemented. The last column lists the expiration dates of the collective bargaining agreements to which the plans are subject. In addition, in July 2009 wage concessions were agreed to by 1199 to offset a portion of the impact of the increase in annual contributions from contributing members.

	EIN	Plan		otection Act Status	FIP/RP Status Pending/		butions by Yospital	Surcharge	Expiration Date of Collective- Bargaining
Pension Fund	Number	Number	2013	2012	Implemented	2013	2012	Imposed	Agreement
						(In Th	ousands)		
New York State Nurses Association Pension Plan	13-6604799	001	Green as of 1/01/2013	Green as of 1 01 2012	No	\$ 16,332	\$ 15,460	No	01 01 2015
1199 SEIU Health Care Employees Pension			Green as of	Green as of					
Fund	13-3604862	001	1/01/2013 Red as of	1 01 2012 Red as of	No	22,696	16.629	No	04 30 2015
Local 32BJ SEIU	13-1879376	001	7/01/2013	7 01 2012	Yes	177	172	No	04 20 2014

The Hospital was listed in the New York State Nurses Association Pension Plan's Forms 5500 as providing more than 5% of the total contributions during each of the plan's 2012 and 2011 plan years. Forms 5500 are not yet available for the plan years ended in 2013

#### 15. Subsequent Events

For purposes of the accompanying consolidated financial statements, the Hospital has considered for accounting and disclosure events that occurred through March 28, 2014, the date the consolidated financial statements were issued. There were no subsequent events or transactions that either resulted in recognition in the accompanying consolidated financial statements or required additional disclosure.





### Report of Independent Auditors on Supplementary Information

The Board of Trustees
The Mount Sinai Hospital

We have audited the consolidated financial statements of The Mount Sinai Hospital as of and for the year ended December 31, 2013, and have issued our report thereon dated March 28, 2014, which contained an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the consolidated financial statements as a whole The accompanying consolidating statement of financial position and consolidating statement of operations are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

Ernet + Young LLP

March 28, 2014

# Consolidating Statement of Financial Position

# December 31, 2013

	The	Mount Sinai				
		Hospital	MSDTC	Co	onsolidated	
			(In Thousands)			
Assets						
Current assets	_		_	_		
Cash and cash equivalents	\$	294,239	\$ -	\$	294,239	
Short-term investments		175,742			175.742	
Total cash and cash equivalents and short-term investments		469,981	_		469.891	
Patient accounts receivable, less allowance for doubtful						
accounts of \$49.674		213,771	623		214.394	
Professional liabilities insurance recoveries receivable		29,446	=		29.446	
Assets limited as to use		18,647	-		18.647	
Due from (to) related organizations, net		113,224	(361)		112.863	
Inventories		28,391	_		28,391	
Other current assets		12,879	-		12.879	
Total current assets		886,339	262		886,601	
Marketable securities, other investments, and alternative		==> 1.1=			==> 1.4=	
investments		773,147	_		773,147	
Assets limited as to use		136,240	_		136.240	
Other assets		21,517	_		21.517	
Deferred financing costs		8,974	_		8,974	
Professional liabilities insurance recoveries receivables		166,859	_		166.859	
Property, plant, and equipment, net	(D	604,886		r.	604.886	
Total assets	\$	2,597,962	\$ 262	\$	2,598,224	
Liabilities and net assets						
Current liabilities						
Accounts payable and accrued expenses	\$	128,734	\$ -	\$	128,734	
Accided salaries and related benefits		91,606	_		91.606	
Accined interest payable		9,286	_		9,286	
Accrued construction and capital asset liabilities		8,938	_		8,938	
Current portion of long-term debt		21,400	_		21,400	
Professional liabilities		29,446	_		29,446	
Other current liabilities		20,139	_		20,139	
Total current liabilities	-	309,549	_		309,549	
		101.010			404.040	
Long-term debt, less current portion		494,318	_		494.318	
Accrued postretirement benefits		16,048	=		16.048	
Deferred gain on transfer of real estate		27,055	_		27.055	
Professional liabilities, less estimated current portion		166,859	-		166,859	
Other liabilities		358,520	262		358,782	
Total liabilities		1,372,349	262		1.372.611	
Net assets						
Unrestricted		1,079,107	_		1,079,107	
Temporarily restricted		69,752	_		69,752	
Permanently restricted		76,754	_		76,754	
Total net assets	-	1,225,613	_		1,225,613	
Total liabilities and net assets	\$	2,597,962	\$ 262	\$	2.598.224	
			. 202			

# Consolidating Statement of Operations

# Year Ended December 31, 2013

	The Mount Sinai Hospital	MSDTC	Consolidated
	Поѕриа	(In Thousands)	Consolidated
On a weeking was a new			
Operating revenue Net patient service revenue	\$ 1.831.015	\$ 14.331	\$ 1.845.346
Provision for bad debts	(18,961)	(1,089)	(20,050)
Net patient service revenue less provision for bad debts	1.812.054	13.242	1,825,296
Investment income and net realized gains on sales of securities	28,331	ک <del>ا</del> ک 13 =	28,331
Contributions	263	_	263
Other revenue	28,902	1,844	30,746
Net assets released from restrictions for operations	29,070	-	29,070
Total operating revenue before other items	1,898,620	15,086	1.913.706
Operating expenses			
Salaries and wages	712,735	10,914	723,649
Employee benefits	222,080	3,056	225,136
Supplies and other	767,980	17,592	785,572
Depreciation	97,770	=	97,770
Interest and amortization	17,669	=	17,669
Total operating expenses before other items	1,818,234	31,562	1,849,796
Excess (deficiency) of operating revenue over operating			
expenses before other items	80,386	(16,476)	63,910
Other items			
Net change in unrealized gains and losses on investments			
and change in the value of alternative investments	55,029	_	55,029
Third-party reimbursement settlements	17,568	_	17.568
Merger-related costs	(4,805)	_	(4,805)
Net change in participation in captive insurance program	30,854	_	30,854
Excess (deficiency) of revenue over expenses	179,032	(16,476)	162,556
Other changes in unrestricted net assets			
Transfers to affiliates	(31,548)	_	(31.548)
Contributions (to) from related organizations	(16,476)	16,476	_
Equity loss from related party	(2,702)	_	(2,702)
Equity loss transferred to the Icahn School of Medicine at Mount Sinai	2,702	_	2,702
Net assets released from restrictions for capital	2,702	_	2,702
asset acquisitions	13,392	_	13.392
Change in postretirement liability to be recognized in future periods	1,811	_	1.811
Total other changes in unrestricted net assets	(32,821)	16,476	(16,345)
Net increase in unrestricted net assets	\$ 146,211		\$ 146,211
ther merease in unrestricted net assets	ψ 140,411	42	p 1+0.±11

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