

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



_{гот} 990-РF

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

Open to Public Inspection

Department of the Treasury Internal Revenue Service Do not enter Social Security numbers on this form as it may be made public. Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

		idar year 2013 or tax year beginning			, and ei					
	ne of fou					Employe	r identification number	•		
		les A. Dana Foundation, Incorporated distrect (or P.O. box number if mail is not delivered to street address)		Room			00 0000704			
					<u> </u>	Telephone	06-6036761 number (see instruction			
	ortown	Avenue	ZIP cc		th Fl	- Company				
	w York		1001		1		n			
		ntry name Foreign province/state/county		n posta	al code (* Hevenni	212-223-404 ton application is pendin			
		,				, ii exempi	on application is pendin	g, aleatilele		
G	Check	all that apply: Initial return Initial return	of a former pu	blic c	harity 1	1. Foreig	n organizations, check h	nere ▶		
		Final return Amended ret	•		1	2. Foreig	n organizations meeting			
		Address change Name chang				_	here and attach comput	_		
Н	Check	type of organization: X Section 501(c)(3) exempt pri	vate foundation	חכ			foundation status was te			
	Section	on 4947(a)(1) nonexempt charitable trust	able private fo	undat	tion	section 50	07(b)(1)(A), check here	▶ [_		
ı	Fair m	parket value of all assets at J Accounting method:	☐ Cash	XA	ccrual ,	if the four	ndation is in a 60-month	torraination		
	end of	f year (from Part II, col. (c),			'		tion 507(b)(1)(B), check			
	line 16	6) ▶ \$ 242,498,391 (Part I, column (d) must b	e on cash basi	s.)						
P	art I	Analysis of Revenue and Expenses (The total of	(a) Revenue	and				(d) Disbursements		
		amounts in columns (b), (c), and (d) may not necessarily	expenses po			ivestment ime	(c) Adjusted net income	for chantable purposes		
		equal the amounts in column (a) (see instructions).)	books					(cash basis only)		
	1	Contributions, gifts, grants, etc., received (attach schedule)			語の語	TOWN TO		CALCON TO THE		
	2	Check ► ☐ if the foundation is not required to attach Sch. B	10000000000000000000000000000000000000		斯湖南部	過過過	还有的工程的	PER TRANSPORT		
	3	Interest on savings and temporary cash investments			-			To the William		
	4	Dividends and interest from securities	1,241	,194	1	,241,194				
	5a	Gross rents	a modeline of the second	aserte age	Printer Marchine	Secretary &				
	b	Net rental income or (loss)		36.0E		141375	THE PERSON NAMED IN			
e n	6a	Net gain or (loss) from sale of assets not on line 10	3,396	ا 250.	A PARTY OF THE PAR	APP ACTOR				
Kevenue	_b	Gross sales price for all assets on line 6a 39,445,841		8 20 E	Carrier Co	SOC OOC				
Ā	7	Capital gain net income (from Part IV, line 2)	THE STATE OF THE S	医 集制	の変数の対象	,396,026	AND THE RESIDENCE OF THE PARTY			
צ ו	8 9	Net short-term capital gain		12.50	DINE PO	APPER TO		No. of the last of		
	10a	Gross sales less returns and allowances	CALL CALL	ACCEPTANCE OF THE PARTY OF THE	PER STORY	A CONTRACTOR	BENTALES OF BUILDING			
	b	Less: Cost of goods sold		1,300	THE TIME	TE COSPE				
	c	Gross profit or (loss) (attach schedule)	WHITE THE SHIP WALLE	- ACRES 6-1	THE PARTY	Water Co	demand on States Source and States A			
	11	Other income (attach schedule) Schedule. 1.	8,263	.944	7	,636,852				
	12	Total. Add Imes 1 through 11	12,901			,274,072	n			
	13	Compensation of officers, directors, trustees, etc.	1,182	_		199,264		983,302		
Se	14	- I' - 101	1,256			126,230		1,010,924		
enses	15	Pension plans remployee behefits?	1,040			95,227		770,364		
اق	16a	Other employee salaries and wages Pension plans remployee benefits? Legal lees (attach schedule) Signature Accounting fees (attach schedule)		,224				11,224		
<u> </u>	ь	Accounting fees (attach schedule) schedule 3,		,242		42,594		10,648		
<u> </u>	С	Accounting fees (attach schedule) schedule 3	1,263	,740		420,579		843,161		
ā	17	Interest								
Iministrative Expe	18	Taxes (attach schedule) (see instructions)								
֓֞֝֟֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֡֓֓֓֡֓֓֓֓֡֓	19	Depreciation (attach schedule) and depletion		,862		3,786		是是其一		
틍	20	Occupancy		,810		140,962		696,840		
۲	21	Travel, conferences, and meetings		,417				80,883		
	22	Printing and publications		,600	<u>.</u>	_		323,600		
8	23	Other expenses (attach schedule) 5- While 6	170	,071				177,022		
Operating and Admi	24	Total operating and administrative expenses.	0.400	700	4	000 040		4 007 000		
Ē	2F	Add lines 13 through 23	6,136			028,642	1 0 mm 1	4,907,968		
8	25 26	Contributions, gifts, grants paid	7,558		ean advices	SALKEDE !	是不可以可能性一种特征的	9,495,622		
2	26	Total expenses and disbursements. Add lines 24 and 25	13,695	542	<u>1</u> অভ্ৰেন্ত	,028,642	0	14,403,590		
	27	Subtract line 26 from line 12:	DE COMPANY	270						
ļ	a	Excess of revenue over expenses and disbursements	-/94	378		245 422	THE STATE OF THE S	The state of the s		
ŀ	Þ	Net investment income (if negative, enter -0-)	12.14.20.134.14.14.14.14.14.14.14.14.14.14.14.14.14	17834 17834	11 11	,∠45,430 €		STATE OF STATE		
l	C	Adjusted net income (if negative, enter -0-)	[四時 北東海東	ا تعب	7. 18. 18. 18. 18. 18. 18. 18. 18. 18. 18		0	The state of the s		

P	art II	Balance Sheets Attached schedules and amounts in the description column	Beginning of year	End o	of year	
		should be for end-or-year amounts only. (See Instructions.)	(a) Book Value	(b) Book Value	(c) Fair Market Value	
	1	Cash—non-interest-bearing	9,003,487	12,928,952	12,928,952	
	2	Savings and temporary cash investments				
	3	Accounts receivable 9,840	18 2 12 Et 2		mage surface of the same	
		Less: allowance for doubtful accounts	5,403	9,840	9,840	
	4	Pledges receivable	12 miles 12 12 12 12 12 12 12 12 12 12 12 12 12	LA CONTRACT	-	
		Less: allowance for doubtful accounts				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other				
		disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule)		The state of the s	m 5 m 3 m 2 m 3 m 3 m 3 m 3 m 3 m 3 m 3 m 3	
		Less: allowance for doubtful accounts				
Assets	8	Inventories for sale or use				
98	9	Prepaid expenses and deferred charges				
۵	10a	Investments—U.S. and state government obligations (attach schedule)				
	b	Investments—corporate stock (attach schedule) 3	41,970,620	58,646,065	58,646,065	
	С	Investments—corporate bonds (attach schedule)	l			
	11	Investments—land, buildings, and equipment: basis			"是"于对于政策()。"	
		Less: accumulated depreciation (attach schedule)				
	12	Investments—mortgage loans				
	13	Investments—other (attach schedule) Sche Lule	179,228,758	170,755,399	170,355,399	
	14	Land, buildings, and equipment. basis ► Schedule 7 410,438				
		Less: accumulated depreciation (attach schedule) 114,706	333,594	295,732	295,732	
	15	Other assets (describe See Attached Statement 10)	352,702	262,403	262,403	
	16	Total assets (to be completed by all filers—see the				
		instructions. Also, see page 1, item l)	230,894,564	242,898,391	242,498,391	
	17	Accounts payable and accrued expenses	125,176	343,031	The second second	
Ø	18	Grants payable	8,495,750	6,558,909		
itie	19	Deferred revenue				
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			通道	
<u>:-</u>	21	Mortgages and other notes payable (attach schedule)			N- SME AT THE	
_	22	Other liabilities (describe See Attached Statement)	3,909,812	4,276,405		
	23	Total liabilities (add lines 17 through 22)	12,530,738	11,178,345		
S		Foundations that follow SFAS 117, check here				
alances		and complete lines 24 through 26 and lines 30 and 31.				
an	24	Unrestricted	218,363,826	231,720,046	对于	
	25	Temporarily restricted				
9	26	Permanently restricted			"福州"	
Net Assets or Fund B		Foundations that do not follow SFAS 117, check here				
<u>.</u>		and complete lines 27 through 31.				
8	27	Capital stock, trust principal, or current funds				
et	28	Paid-in or capital surplus, or land, bldg., and equipment fund				
88	29	Retained earnings, accumulated income, endowment, or other funds			Maria Caranta	
7	30	Total net assets or fund balances (see instructions)	218,363,826	231,720,046		
ž	31	Total liabilities and net assets/fund balances (see				
		instructions)	230,894,564	242,898,391	Same of the same	
_	rt III	Analysis of Changes in Net Assets or Fund Balances				
1		net assets or fund balances at beginning of year—Part II, column (a),	•	1 1		
_		f-year figure reported on prior year's return)			218,363,826	
_		amount from Part I, line 27a		· · · · <u> </u>	-794,378	
3		increases not included in line 2 (itemize) Net Unrealized Appr	eciation in Investme		14,810,560	
		nes 1, 2, and 3		· · · · · - · · ·	232,380,008	
		ases not included in line 2 (itemize) See Attached Statement	11	5	659,962	
<u> 6</u>	iotai r	net assets or fund balances at end of year (line 4 minus line 5)—Part	ii, column (b), line 3	0 6	231,720,046	

Page 3

Part'	(a) List and describe to 2-story brick wareho		(b) How acquired P—Purchase D—Donation	(c) Date a (mo., da		(d) Date sold (mo., day, yr.)		
1a	see attached schedule 13	а			P.	various		various
b								
<u> </u>			•					
<u>d</u>						ļ		
e		(A Description allowed	T	04	-4			
	(e) Gross sales price	(f) Depreciation allowed (or allowable)			other basis ase of sale			n or (loss) (f) minus (g)
<u>a</u> b	39,445,841				36,049,815			3,396,026
d								
е			<u> </u>					
	Complete only for assets sh	nowing gain in column (h) and owned	by the four	ndation	on 12/31/69			l. (h) gain minus
	(I) FM V as of 12/31/69	(j) Adjusted basis as of 12/31/69			s of col. (i) (j), if any	col		t less than -0-) or from col. (h))
a								3,396,026
<u>b</u>								
<u>c</u> d								
<u>-</u> -								
2	Capital gain net income or	(net canital loss)	also enter		·			0.000.000
3	Net short-term canital gain	ir (loss) or (loss) as defined in sections 1), enter -0- 1222(5) and		i, line /	2		3,396,026
3		, line 8, column (c) (see instruction			r-0- in 1			
	·			,, c	}	3		(
Part		der Section 4940(e) for Redu	uced Tax	on N	et investment	Income		
Vas ti f "Yes	ne foundation liable for the	section 4942 tax on the distributa	ble amoun	t of any	year in the base	e penod?		Yes X No
1	Enter the appropriate amo	unt in each column for each year	see the in	structi	ons before makir	ng any entr		
Cole	(a) Base penod years endar year (or tax year beginning in)	(b) Adjusted qualifying distributions	. Ne	value of	(c) f nonchantable-use as	sets		(d) tribution ratio divided by col (c))
Cauc	2012	21,01	2.269		228,78	1.996	<u>(cor (b)</u>	0.091844
	2011	15,84			239,39			0.066172
	2010	19,18	0,756		233,71	5,618		0.082069
	2009	21,70	4,566		227,98	7,593		0.095201
	2008	27,98	1,968		276,87	5,689		0.101063
_	en a a de la						Ì	
2						2	├	0 436349
		in the Europe base maried divide		- 1: (1		
3	_	or the 5-year base period—divide lation has been in existence if less			2 by 5, or by the	3		0 087270
	number of years the found	ation has been in existence if less	s than 5 ye	ars .	2 by 5, or by the			
4	number of years the found Enter the net value of nonc	ation has been in existence if less	s than 5 ye	ars . ine 5	2 by 5, or by the	. 4		232,737,644
	number of years the found Enter the net value of nonc	ation has been in existence if less	s than 5 ye	ars . ine 5	2 by 5, or by the	. 4		232,737,644
4	number of years the found Enter the net value of none Multiply line 4 by line 3.	ation has been in existence if less	s than 5 ye	ars . ine 5	2 by 5, or by the	. 4		232,737,644 20,311,014
4 5	number of years the found Enter the net value of none Multiply line 4 by line 3 . Enter 1% of net investmen	ation has been in existence if less	s than 5 ye	ars . ine 5	2 by 5, or by the	5		0 087270 232,737,644 20,311,014 112,454 20,423,468
4 5 6	number of years the found Enter the net value of none Multiply line 4 by line 3 Enter 1% of net investmen Add lines 5 and 6	ation has been in existence if less charitable-use assets for 2013 fro	s than 5 ye	ars ine 5	2 by 5, or by the	5 6 7		232,737,64 20,311,01 112,45

	D-PF (2013). The Charles A. Dana Foundation, Incorporated					6-603	6761		Page 4
Part	Excise Tax Based on Investment Income (Section 4940(a), 4940(b)	b), 494	10(e), or 4948—sec	e inst	tructio	ons)			
1a	Date of ruling or determination letter: (attach copy of letter if nec	essary		1	いる。		1435 138		
þ	Domestic foundations that meet the section 4940(e) requirements in Part \			}	1		22	4,909	
С	here ▶ ☐ and enter 1% of Part I, line 27b	 ization	s enter 4% of	J			がなった	とは	· ""
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations	Others enter -0-) .		2			0		
3	Add lines 1 and 2				3		22	4,909	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundation	•	•		4	<u> </u>			<u> </u>
5	Tax based on investment Income. Subtract line 4 from line 3. If zero or le	ess, er	nter <i>-</i> 0	٠	5	ا ان جات ان	22	4,909	
6 a	Credits/Payments: 2013 estimated tax payments and 2012 overpayment credited to 2013	6a	200 764						137
b	Exempt foreign organizations—tax withheld at source	6b	299,764				7 WY 2		71.00
c	Tax paid with application for extension of time to file (Form 8868)	6c						Tally Stall	
d	Backup withholding erroneously withheld	6d			15.5	1 - 3 - 1 - 5 2 - 3 - 2 - 2			1.5°
7	Total credits and payments. Add lines 6a through 6d				7	F.222.7	29	9,764	
8	Enter any penalty for underpayment of estimated tax. Check here if	Form	2220 is attached		8				
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owe				9			0	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the am		•	•	10		7	4,855	
11		4,855	Refunded	<u> </u>	11			0	
Part		-4	-1512-1-6				>.	1.2	-
1a	During the tax year, did the foundation attempt to influence any national, st participate or intervene in any political campaign?						1,0°	Yes	-
b	Did it spend more than \$100 during the year (either directly or indirectly) for						<u>1a</u>		X
-	Instructions for the definition)?	. ponu	car purposes (see				1b		×
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activity	ties ar	nd copies of any ma	ateria	ls			of the sta	ا الله
	published or distributed by the foundation in connection with the activities.						() 		1
C	Did the foundation file Form 1120-POL for this year?					.	1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imp						1. The second		77 77
е	(1) On the foundation. ▶ \$ (2) On foundation man Enter the reimbursement (if any) paid by the foundation during the year for								recit
	on foundation managers. ▶ \$		-	-				NAME OF THE PARTY	
2	Has the foundation engaged in any activities that have not previously been if "Yes," attach a detailed description of the activities.	герог	ted to the IRS? .	• •		.	2	مۇرىكىدىنى مۇرىكىدىنى	X
3	Has the foundation made any changes, not previously reported to the IRS,	in ite /	novemina instrume	nt ar	ticles	- 1	#10 17		
	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a c						3		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more						4a	Х	~
b							4b	Х	
5	Was there a liquidation, termination, dissolution, or substantial contraction of	during	the year?			. [5		Х
•	If "Yes," attach the statement required by General Instruction T.						nite Digital		77.75
6	Are the requirements of section 508(e) (relating to sections 4941 through 49	945) s	atisfied either:			l		33	
	 By language in the governing instrument, or By state legislation that effectively amends the governing instrument so the 	not no	mandatas disastis	41-	_4	ľ	23. Ald	識	
	conflict with the state law remain in the governing instrument?					l	6	₹ZZ X	.r
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," con					· L	7	X	
8a	Enter the states to which the foundation reports or with which it is registered			•	•	ľ	17.	#334)	/\$\$\[\frac{1}{2}\]
	CT, DC, MD, NY		·			_			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form	1990-F	PF to the Attorney (3ene	ral		**************************************		
_	(or designate) of each state as required by General Instruction G? If "No," a					L	8b	Х	
9	Is the foundation claiming status as a private operating foundation within the or 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 ((51) 1455		4.4.4
	"Yes," complete Part XIV						9		Х
10	Did any persons become substantial contributors during the tax year? If "Ye names and addresses		ach a schedule list	ing th	neir		10		

roiti 9	The Charles A. Daha Foundation, morporated	00-003	0701		Page 3
Par	t VII-A Statements Regarding Activities (continued)				
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the				
	meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) . 5+9+5 !.4.		11	X	<u> </u>
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified				1
	person had advisory privileges? If "Yes," attach statement (see instructions)	.	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?		13	Х	
	Website address ▶ www.dana.org				
14	The books are in care of ▶ Burton M Mirsky Telephone no. ▶ 2	212 223 4	4040		
	Located at ► 505 Fifth Avenue, 6th Floor New York NY ZIP+4 ►	10017			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—Check here				▶ □
	and enter the amount of tax-exempt interest received or accrued during the year	5			
16	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authori	ty .		Yes	No
	over a bank, securities, or other financial account in a foreign country?	. [16		Х
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name	of		en Euro Galliste	3.
	the foreign country		强调	1.30	3.7.2
Part	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required				
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		44 2	Yes	No
1a	During the year did the foundation (either directly or indirectly):				
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	⊠ No			11
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a	_		製造	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	- · · · · · · - · · · · · · · · · · · ·	X No	经		墨
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	□ No	變。	1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes	☐ No	1		
	(5) Transfer any income or assets to a disqualified person (or make any of either available for	E-1			
	the benefit or use of a disqualified person)?	IXI NO			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the	1		Υ <u>()</u>	1
	foundation agreed to make a grant to or to employ the official for a period after	. I			(4)
	termination of government service, if terminating within 90 days.)	NO I	1		器.
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in		i desi.	E A	Sept.
	Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?		1b	11.0	X
	Organizations relying on a current notice regarding disaster assistance check here		鑑		13.5°
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			E. Bank	17.12
_	were not corrected before the first day of the tax year beginning in 2013?	• •	1c	: 4 <u>3</u> 4:	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private	ŀ			3
_	operating foundation defined in section 4942(j)(3) or 4942(j)(5)):	[N.A.
а	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2013?	X No		を設し	3) A
				提出。	
L	If "Yes," list the years 20, 20		7. N. W.		70
O	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)		J. P.		1000
	all years listed, answer "No" and attach statement—see instructions.)		3678	542.74	EM.
_	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here	•	2b	N/A	
С	► 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20	į,			7 3 Y
20	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise	ŀ		4	
3a	at any time during the year?	⊠ No		120	23.
					213
Ь	If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the		深	Sam	
		; <u> </u>	\$1.8°		100 m
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse			200	377
	of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the			1	25-25
4-	foundation had excess business holdings in 2013.)	. }	3b	N/A	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	٠٠ إ	4a	S. 1	X
Þ	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its chartable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 20132	}:	4h	فتلق	

Form 9	90-PF (2013) '	The Charles A. Dana Foundation	n, Incor	porated					06-60	036761	Pa	age 6
Ýa rt	t VII-B Sta	tements Regarding Activities	for W	hich Form	4720 M	May Be Ro	equire	d (contin	ued)			
5a		r did the foundation pay or incur any opaganda, or otherwise attempt to i			section	4945(e))?		Yes	⊠ No			
		e outcome of any specific public ele ndirectly, any voter registration drive						Yes	X No			
	(3) Provide a g	rant to an individual for travel, study	, or oth	er similar pur	poses?	'		Yes	X No	建	A. S.	
		rant to an organization other than a (a)(1), (2), or (3), or section 4940(d)				n described		X Yes	□ No			
		any purpose other than religious, ch or for the prevention of cruelty to chi						☐ Yes	X No			
b	•	s "Yes" to 5a(1)–(5), did any of the t ction 53.4945 or in a current notice		•	-		•		d in	5b		X
С	Organizations relying on a current notice regarding disaster assistance check here											
	If "Yes," attach	the statement required by Regulation	ons sec	tion 53.4945-	-5(d).							
6a												
b	— The part of the control of the con											
7a b		g the tax year, was the foundation a pa foundation receive any proceeds o						Yes action?		7b	N/A	
Part	VIII Inform	nation About Officers, Direct								ploye	es,	
	·	contractors										
1	List all officers	s, directors, trustees, foundation		ers and their e, and average		ensation (s mpensation		ructions). Contribution				
		Name and address	hou	rs per week ted to position	(If i	not paid, nter -0-)	empl	oyee benefit ferred compe	plans	(e) Expe	nse acci allowanc	
Stater	nent 16					1,182,566		2	21,537			
								- · · ·				
2	Compensation "NONE."	of five highest-paid employees (other ti	han those in	cluded	on line 1—	see ins	structions	s). If no	ne, ent	er 	·
	(a) Name and addre	ess of each employee paid more than \$50,000		(b) Title, and a hours per w devoted to po	reek	(c) Comper	sation	(d) Contribe employee plans and c compens	benefit deferred	(e) Expe	nse acci allowanc	
Stater	nent 17				.00	5	15,118	1	86,383		•	
					.00		0					
					.00		0					
								1				

.00

Total number of other employees paid over \$50,000 .

0

.▶

Total. Add lines 1 through 3 .

Page 7 Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued) 3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation Cambridge Assoc 125 High Street, Boston, MA 02110-2112 Investment Advice 133,256 Guy McKhann, M.D. 3400 North Charles St, Baltimore, MD 21228 Health Program Consultant 225,000 Carolyn Asbury, P.h.D. 700 Commodore Court, Unit 2728, Philadelphia, PA 19146 **Grant Program Consultant** 87,500 American Technologies Services 2751 Prosperity Avenue, 6th Fl, Fairfax, VA 22031 Internet Consultants 117,698 Silchester Intl Investors, Inc 780 Third Avenue, NY, NY 10017 Investment Management 98,354 Total number of others receiving over \$50,000 for professional services Part IX-A **Summary of Direct Charitable Activities** List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of Expenses organizations and other beneficianes served, conferences convened, research papers produced, etc. 1 Statement 18 - Total Expenses - \$4,907,968 12-1 Grants 1,719,437 12-2 Outreach- News Office 1,449,174 12-3 Outreach- Website 1,083,686 12-4 Outreach-Publications 655.671 Summary of Program-Related Investments (see instructions) Part IX-B Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 Amount 1 None All other program-related investments. See instructions.

Part		n founda	ations,
	see instructions.)	18t (. t = 1	
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes:		
а	Average monthly fair market value of securities	1a	56,322,922
b	Average of monthly cash balances	1b	11,649,190
C	Fair market value of all other assets (see instructions)	1c	168,309,760
d	Total (add lines 1a, b, and c)	1d	236,281,872
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	236,281,872
4	Cash deemed held for charitable activities. Enter 1 ½ % of line 3 (for greater amount, see		
	instructions)	4	3,544,228
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	232,737,644
6	Minimum investment return. Enter 5% of line 5	6	11,636,882
Part	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating		
	foundations and certain foreign organizations check here and do not complete this part.)		
1	Minimum investment return from Part X, line 6	1	11,636,882
2a	Tax on investment income for 2013 from Part VI, line 5	電影	
b	Income tax for 2013. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	298,878
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	11,338,004
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	11,338,004
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,		
	line 1	7	11,338,004
<u>Part</u>	Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	200	
а	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	14,403,590
b	Program-related investments—total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out chantable, etc.,		
	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	14,403,590
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.		, 100,000
•	Enter 1% of Part I, line 27b (see instructions)	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	14,403,590
•	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whet	<u> </u>	
	qualifies for the section 4940(e) reduction of tax in those years	ioi uic i	Janaalon

Form 990-PF (2013)

Distributable amount for 2013 from Part XI,	Part	XIII Undistributed Income (see instruction	าร)			
2 Undistributed income, if any, as of the end of 2013:	1	Distributable amount for 2013 from Part XI,			1	
a Enter amount for 2012 only b Total for prior years: 20 20 20 3 Excess distributions carryover, if any, to 2013 a From 2008 10,337,978 c From 2010 7,727,394 d From 2011 4,066,954 e From 2011 4,066,954 e From 2011 4,066,954 e From 2012 7,741,520 a Applied to 2012, but not more than line 2a b Applied to 2012, but not more than line 2a b Applied to 2012, but not more than line 2a b Applied to 2012, but not more than line 2a b Applied to 2013, but not more than line 2a b Applied to 2013 distributions out of corpus (Election required—see instructions) c Treated as distributions out of corpus (Election required—see instructions) f Enter the net total of each column as indicated below: a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2, to a subtract line 4b from line 2, to a subtract line 4b from line 2, to a subtract line 4b from line 2 and the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6n. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions d Applied to 2013. Subtract line 4a from line 2a. Taxable amount—see instructions d And 5 from line 1. This amount must be distributed income for 4942(a) tax has been previously assessed f Undistributed income for 2013. Subtract line 4a from line 2a. Taxable amount—see instructions d In Analysis of line 9 c Locases from 2010 7,727,394 b Excess from 2011 4,084,994 c Excess from 2012 5,974,1520			が必然と意味	当時機能は種	では、一般のないない。	11,338,004
b Total for prior years: 20 20 20 3	2		13000000000000000000000000000000000000		7 1-16	
Second color of the color of	а	•	建筑设施设施		0	"我是一个人的人的
a From 2009	b	<u> </u>	理學翻譯的		学、致宗宗经	治家是是是实验的
b From 2009 7.727,384 d From 2011 4.064,984 e From 2012 9,741,520 f Total of lines 3a through e 46,318,460 4 Qualifying distributions for 2013 from Part XII, line 4: P 14,405,590 a Applied to 2012, but not more than line 2a b Applied to 2012, but not more than line 2a c Applied to 2012, but not more than line 2a b Applied to 2013 distributation come of prior years (Election required—see instructions) c Treated as distributions out of corpus (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus Excess distributions carryover applied to 2013. (If an amount appears in column (a), the same amount must be shown in column (a).) 6 Enter the net total of each column as indicated below: a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income is subtract line 4 from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions f Undistributed income for 2012. Subtract line 4 a from line 2a. Taxable amount—see instructions f Undistributed income for 2012. Subtract line 4 a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract line 4 a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract line 4 a from line 2a. Taxable amount—see instructions f Undistributed income for 2014. Subtract lines 7 and 6 from line 6. Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) Excess from 2001 7,727,384 c Excess from 2001 7,741,520 7,741,52	3	Excess distributions carryover, if any, to 2013:				计是还可见于可以
c From 2010	а					1 10 10 10 10 10 10 10 10 10 10 10 10 10
d From 2011	b			医球型性炎		
From 2012 9,741,520 45,318,460	С					Same of the second
f Total of lines 3a through e 4 Qualifying distributions for 2013 from Part XIII, line 4: ▶ \$ 14,403,590 a Applied to 2012, but not more than line 2a b Applied to 2012, but not more than line 2a b Applied to undistributed income of prior years (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus Excess distributions carryover applied to 2013. (If an amount appears in column (a), the same amount must be shown in column (a)) 6 Enter the net total of each column as indicated below: a Corpus, Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4 from line 2b C Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 8b. Taxable amount—see instructions Undistributed income for 2012. Subtract line 4 af rom line 2a. Taxable amount—see instructions Undistributed income for 2013. Subtract lines 4 dand 5 from line 1. This amount must be distribution carryover from 2008 not applied on line 7 or line 7 (see instructions) Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) Excess first Distributions carryover from 2008 not applied on line 9 or line 7 (see instructions) Excess from 2010	ď		一句を表現して、一句を表現して、	[[本語]] 的語句		
4. Qualifying distributions for 2013 from Part XII, line 4: ▶ \$ 14,403,590 a Applied to 2012, but not more than line 2a b Applied to required—see instructions) c Treated as distributions out of corpus (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus Excess distributions carryover applied to 2013. (If an amount appears in column (a), the same amount must be shown in column (a).) Enter the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b C Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2013. Subtract lines 4d and 5 from line 1. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distribution carryover from 2008 not applied on line 5 or line 7 (see instructions) Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) Excess from 2010	е					
iline 4:	f	<u> </u>	46,318,460		The state of the state of	Carlo Sale France
a Applied to 2012, but not more than line 2a b Applied to undistributed income of prior years (Elector required—see instructions) c Treated as distributions out of corpus (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013 (If an amount appears in column (a), the same amount must be shown in column (a)), the same amount must be shown in column (a). a Corpus Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b. c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 8c from line 6b. Taxable amount—see instructions I Undistributed income for 2012. Subtract lines 4a from line 2a. Taxable amount—see instructions I Undistributed income for 2013. Subtract lines 4a from line 2. Taxable amount—see instructions I Undistributed income for 2013. Subtract lines 4a dand 5 from line 1. This amount must be distributed in 2014 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(11)(F) or 4942(g)(3) (see instructions) Excess distributions carryover prom 2008 not applied on line 9: Excess from 2010 1, 237,778 Excess from 2010 1, 237,778 Excess from 2011 4, 264,964 d Excess from 2011 4, 264,964 d Excess from 2011 4, 264,964 d Excess from 2011 5, 47,727,384 6, 27,727,384 6, 27,727,384 7,741,520	4					
b Applied to undistributed income of prior years (Election required—see instructions) c Treated as distributions out of corpus (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013. (If an amount appears in column (a), the same amount must be shown in column (a). 6 Enter the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b. c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b. Taxable amount—see instructions Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributions carryover from 2008 not applied on line 5 or line 7 (see instructions). Excess distributions carryover from 2008 not applied on line 9: Excess from 2009 10,337,978 b Excess from 2009 10,337,978 c Excess from 2011 7,727,384 c Excess from 2011 7,727,384 c Excess from 2012 9,741,5202						
(Electon required—see instructions) c Treated as distributions out of corpus (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013. (If an amount appears in column (a), the same amount must be shown in column (a). 6 Enter the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract lines 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014. 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 1770(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover for 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2010 7 7,727,384 c Excess from 2011 4 (Bexess from 2011 4 (Bexess from 2011 4 (Bexess from 2011 5 (Bexess from 2011 6 (Bexess from 2011 7 (Bexess from 2011 7 (Bexess from 2011 8 (Bexess from 2011 9 (Bexess from 2011 9 (Bexess from 2011 10 (Bexess from 2012 11,338,064 11,338,064 11,338,064 11,338,064 11,338,064 11,338,064 11,338,064 10 (Bexess from 2012 11,338,064 11,338,064 11,338,064 11,338,064 11,338,064 10 (Bexess from 2014 11,338,064	a		Tomas a company to the company to th	子名 1994年中國 1783		And the Standard of the Standard Standa
c Treated as distributions out of corpus (Election required—see instructions) d Applied to 2013 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013. (If an amount appears in column (a), the same amount must be shown in column (a).) 6 Enter the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 10 Analysis of line 9: a Excess from 2010 7.727,384 b Excess from 2010 7.727,384 d Excess from 2011 4.064,984 d Excess from 2012 9,741,520	þ	· ·			· · · · · · · · · · · · · · · · · · ·	
d Applied to 2013 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013 (If an amount appears in column (a), the same amount must be shown in column (a), a corpus, Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2009 10 337,978 b Excess from 2010 7, 727,384 c Excess from 2011 4, 46,648 d Excess from 2012 9,741,520			S. 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	/ . im % & red tex	A STATE OF STATE OF STATE	The state of the state of
d Applied to 2013 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013. (If an amount appears in column (a), the same amount must be shown in column (a).) 6 Enter the net total of each column as indicated below: a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014. 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10. Analysis of line 9: a Excess from 2010. 7,727,384 b Excess from 2011. 4,464,864 d Excess from 2012. 9,741,520	С	• • •				as the state of the
e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2013. (If an amount appears in column (a).) 6 Enter the net total of each column as indicated below: a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b. Taxable amount—see instructions Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions Undistributed income for 2012. Subtract line 4a from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions). 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions). 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2010 10, 337,978 b Excess from 2011 404,964,964 d Excess from 2012 9,741,520	_	•	(8) 11 Fig. 640.2	所用的特殊。 2015年 第15年 2015年 2015	THE THE PARTY OF T	(A) 14 (
Excess distributions carryover applied to 2013 (fi an amount appears in column (a), the same amount must be shown in column (a).)	_	• •			THE PROPERTY OF THE	
(If an amount appears in column (d), the same amount must be shown in column (a).) 6	_	•	3,065,586	多。 第二章 第二章 第二章 第二章 第二章 第二章 第二章 第二章		然情就少成为形态。 5
amount must be shown in column (a).) 6 Enter the net total of each column as indicated below: a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed in come for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014. 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,084,964 d Excess from 2012 9,741,520	5		Section 20 th Land Control	200 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	是一种的特殊的人。 1000年1000年1000年	12 W - 42 - H . (P = 15) .
6 Enter the net total of each column as indicated below: a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b			表示是容易			
indicated below: a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b. c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014. 7 Amounts treated as distributions out of corpus to satisty requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a. 34,937,432 10 Analysis of line 9: a Excess from 2009. 10,337,978 b Excess from 2010. 7,727,384 c Excess from 2011. 4,064,964 d Excess from 2012. 9,741,520	_	• • •				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10, Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	Ь					造工艺艺艺艺
b Prior years' undistributed income. Subtract line 4b from line 2b. c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014. 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions). 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions). 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a. 34,937,432 10 Analysis of line 9: a Excess from 2009. 10,337,978 b Excess from 2010. 7,727,384 d Excess from 2011. 4,084,984 d Excess from 2012. 9,741,520	_		40,004,040			
line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess fiorn 2019 10,337,978 b Excess from 2009 10,337,978 b Excess from 2010 7,727,384 d Excess from 2011 4,064,964 d Excess from 2012 9 J741,520	a		49,384,046	(17) 推动"含果"(17)	FOR 45 SEC. 17. BE.	THE THE STATE OF THE PARTY OF T
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . d Subtract line 6c from line 6b. Taxable amount—see instructions . e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions . f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 . 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) . 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) . 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a . Analysis of line 9: a Excess from 2009 . b Excess from 2010 . c Excess from 2011 . d 1,064,964 d	D					
income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a Analysis of line 9: a Excess from 2009 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	_		State of the state of the	U	がなる がおいななない。 がおいななない。 ではないない。	Control of the state of
been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 14,446,614 14,446,614 24,937,432 34,937,432 34,937,432 34,937,432 40.04,964,964 d Excess from 2011 4,064,964 d Excess from 2012 9,741,520	L	- · · · · · · · · · · · · · · · · · · ·				
tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10. Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520		-				
d Subtract line 6c from line 6b. Taxable amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014. 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions). 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions). 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,084,964 d Excess from 2012 9,741,520		• •				
amount—see instructions e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 14,446,614 34,937,432 10 Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,7741,520	d	•	0.00 mm / 10 m		number of the second	をよって記録された。 「特別でおくなってしぬ。 「特別でおくなってしない。
e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	u				新教育	为最多。第2 次第二
4a from line 2a. Taxable amount—see instructions 0 f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 0 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 1 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 14,446,614 1 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 34,937,432 1 10 Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	Δ.		The said of the sa	Color Barrella for the color	13.30 TO SW-W 3.40.5	- STATE OF S
instructions f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	Ū		學也是其實際	张三型混造		
f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520			Aller Transfer and the second		0	
4d and 5 from line 1. This amount must be distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2009 b Excess from 2010 c Excess from 2011 d 4,064,964 d Excess from 2012 9,741,520	f		2 - 25 5 6 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		The second of the second of	
distributed in 2014 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 34,937,432 10 Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	-					
to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a Analysis of line 9: a Excess from 2009 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520						0
to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) 8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) 9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a Analysis of line 9: a Excess from 2009 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	7	Amounts treated as distributions out of corpus		在上海下的 。		" (
170(b)(1)(F) or 4942(g)(3) (see instructions) 8		•				
8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) .		• • •				
applied on line 5 or line 7 (see instructions). 9	8			CHEST STANKS	· · · · · · · · · · · · · · · · · · ·	"是一个"。这是一个
9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2009			14,446,614		表。是被判决的	· · · · · · · · · · · · · · · · · · ·
Subtract lines 7 and 8 from line 6a Analysis of line 9: Excess from 2009 Excess from 2010 C Excess from 2011 Excess from 2012 34,937,432 34,937,432 10,337,978 4,064,964 4,064,964 4 Excess from 2012 9,741,520	9			35 TAPT THE		The state of the s
10 Analysis of line 9: a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520			34,937,432	亚家等等最近	不可以不是是不可以	的连续的
a Excess from 2009 10,337,978 b Excess from 2010 7,727,384 c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	10		である。	他の記事 一十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二		E TOWNELL
b Excess from 2010	а	· · · · · · · · · · · · · · · · · · ·	3 清洁法量		西南亚洲	· 中国大学
c Excess from 2011 4,064,964 d Excess from 2012 9,741,520	b		- 1 : 5 도 228 왕 등 등 다			
d Excess from 2012	C				学生,全学学	1. 经基本证明
- 「「「「「「「「「」」」」 「「「」」 「「」 「 」 「 」 「 」 「	đ		T 22/52/14	19. 19. 19. 19. 19. 19. 19. 19. 19. 19.		
	е	Excess from 2013 3,065,586		表示法學學學	The state of the s	には過過性に

Form 99	od-PF (2013) • The Charles A. Dana F	oundation, Incorpo	orated		06-60	36761 Page 10
Part	XIV Private Operating Foundat	ions (see instruc	ctions and Part	VII-A, question 9)	N/A
	foundation, and the ruling is effective for	r 2013, enter the d	ate of the ruling .			
b	Check box to indicate whether the found	dation is a private o	operating foundati	on described in sec	ction 4942(j)	(3) or 4942(j)(5)
2a	Enter the lesser of the adjusted net	Tax year		Prior 3 years		
	income from Part I or the minimum investment return from Part X for	(a) 2013	(b) 2012	(c) 2011	(d) 2010	(e) Total
	each year listed	-				0
b	85% of line 2a					0
С	Qualifying distributions from Part XII,	· ·				
	line 4 for each year listed					0
d	Amounts included in line 2c not used directly					
	for active conduct of exempt activities			<u></u>		0
е	Qualifying distributions made directly					
	for active conduct of exempt activities.					
	Subtract line 2d from line 2c					<u> 0</u>
3	Complete 3a, b, or c for the					
	alternative test relied upon					
а	"Assets" alternative test—enter.			1		
	(1) Value of all assets			ļ		0
	(2) Value of assets qualifying under		1			
	section 4942(j)(3)(B)(i)		ļ	<u> </u>		0
þ	"Endowment" alternative test—enter 2/3 of minimum investment return shown in					:
	Part X, line 6 for each year listed					0
C	"Support" alternative test—enter:					
	(1) Total support other than gross		ļ			
	investment income (interest, dividends, rents, payments on	•				
	securities loans (section				1	
	512(a)(5)), or royalties)			<u> </u>		0
	(2) Support from general public and 5 or more exempt					
	organizations as provided in	•		1		
	section 4942(j)(3)(B)(iii)			-		0
	(3) Largest amount of support from	,		1		_
	an exempt organization					0
D	(4) Gross investment income	- (Colote thi	a mort ombrif th	- foundation b	-d ¢5 000 or	0
Part				ie foundation n	au \$5,000 or mo	re in assets at
	any time during the year—		<u>s.</u> j			
1	Information Regarding Foundation Ma List any managers of the foundation wh		more than 2% of	the total contribution	one received by the	foundation
d	before the close of any tax year (but only					louridation
Mono	belore the dose of any tax year (but on	y ii diey nave cen	indica more than	4 0,000). (000 000	uon oon (u)(2).)	
None	List any managers of the foundation who	0 0vm 10% or mor	o of the stock of a	comporation (or an	equally large portion	on of the
b	ownership of a partnership or other entit					on or are
None	Ownership of a parallelonip of outer office	iyy or willon ale lee	indution nad a 10	or greater interes		
2	Information Regarding Contribution,	Grant Gift Loan	Scholarshin etc	Programs:		
_	Check here ▶ ☐ If the foundation on			_	zations and does n	nt accent
	unsolicited requests for funds. If the four					
	under other conditions, complete items			·	•	
a	The name, address, and telephone num	ber or e-mail addr	ess of the person	to whom application	ons should be addre	essed:
-			P			·
Stater	ment 19					
	The form in which applications should b	e submitted and in	formation and ma	tenals they should	include:	
	••			•		
Stater	nent 19					
	Any submission deadlines:					
	nent 19					
	Any restrictions or limitations on awards	, such as by geogr	raphical areas, cha	antable fields, kind	s of institutions, or o	other
	factors.	•				
Stator	nont 10					

3 Grants and Contributions Paid During	the Year or Approve	ed for Fut	ure Payment	
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
a Paid during the year				
see attached schedule 20				5,595,622
				[
				}
				İ
]
	,			‡
				ł
				1
Total			▶ 3a	5,595,622
b Approved for future payment		· ·		0,000,022
see attached schedule 20				1,963,158
				:
				i
]		
Total			▶ 3h	1 062 158

	gross amounts unless otherwise indicated.		siness income	Excluded by sect	ion 512, 513, or 514	
		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	(e) Related or exempt function income (See instructions.)
	rogram service revenue:	_				
a		<u> </u>				
L.						
C		ļ · · · - · · · · · · · · · · · · · · ·				
d						
e						
f		<u> </u>				
g	•					
	lembership dues and assessments					_
	terest on savings and temporary cash investments .					
	ividends and interest from securities	900099	a wheel it allows a white-	14	1,241,194	
5 N	et rental income or (loss) from real estate:	"国民"国际	。觀點就們到到	2000年1	発展が高いる。	3.7世纪李明
а						
ь	Not debt-financed property					
6 1	et rental income or (loss) from personal property					
7 (other investment income					
8 6	ain or (loss) from sales of assets other than inventory	900099		18	3,396,026	
9 N	et income or (loss) from special events					
	cross profit or (loss) from sales of inventory					
	other revenue: a					
b		900099	282,351	01	7,969,443	
-	Misc	900099		01	12,150	
d		000000			12,100	
		有是公司	000.054	第一页设备	12,618,813	0
42						
				Star Strain		
13 T	otal. Add line 12, columns (b), (d), and (e)				13	
13 T See v	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations					12,901,164
13 T See w Part	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A	.) ccomplishme	ent of Exempt	Purposes	13	
13 T See w	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164
13 T See w Part Line I	otal. Add line 12, columns (b), (d), and (e) orksheet in line 13 instructions to verify calculations VI-B Relationship of Activities to the A Io. Explain below how each activity for which income	.) ccomplishme	ent of Exempt	Purposes (VI-A contributed	13	12,901,164

		Exempt Org	ganizations								
1	Did			age in any of the following	with any oth	er organiza	tion de	scribed	507	Yes	No
				tion 501(c)(3) organization						12.7	16 30
	orga	anizations?							200		是以
а	Trai	nsfers from the rep	porting foundation to a	noncharitable exempt organ	nization of:					4 35	The state of
		•	-			. .			1a(1)		X
									1a(2)		X
b	• •	er transactions									ing.
	(1)	Sales of assets to	a noncharitable exemi	ot organization					1b(1)	THE STATE OF	X
	٠,		•	e exempt organization .					1b(2)		X
				ssets					1b(3)		Х
			• •						1b(4)		Х
	- •		•						1b(5)		X
		_		or fundraising solicitations					1b(6)		X
С			•	other assets, or paid empl					1c	-	X
d				lete the following schedule. C							
_				en by the reporting foundation							
	valu	e in any transaction	or sharing arrangement	, show in column (d) the valu	e of the good	s, other asse	ets, or	services receiv	red.		
(a) Line		(b) Amount involved		antable exempt organization				sactions, and she		ngemen	nts
<u> </u>		(-).	(- <u>) -</u>		 	·		·			
					<u> </u>						
			·								
	1				 			•			
					 						
	1				 					-	
					+	· · · · · · · · · · · · · · · · · · ·					
					 						
			<u> </u>		 						
		<u> </u>		 	+						
	$\neg\dashv$		<u></u>		 -	-	_				
			<u> </u>		 						
	\dashv			 	+						
					 -			·			
	\dashv				 						
					 				-		
20		- formulation disc	the as indicately afficien	d with as soleted to and or	more text ex		izatio				
2a				d with, or related to, one or er than section 501(c)(3)) o					Vos	V K	lo
.			following schedule.		III 0000011 C	,27:			100	<u> </u>	•
D	<u> </u>	(a) Name of organ		(b) Type of organization			(c) Do	scription of relation	nechio.		
		(a) Name of organ	IZAUOII	(b) Type of organization			(C) DE	scription of relation	hisnip		
									-		
											—–
									-		
					-						
	10	or nonalities of non-time de-	larn that I have meanined this	n including apparagnance achadulas and	rtataments and 4	the heat of my la	noudodes	and halled it is take			
٠:				 including accompanying schedules and is based on all information of which prep 			mwicage.				—,
Sign	N	KIXII			-	_			RS discuss reparer sho		
Here	1		/////		ecutive Vice	Pres.		(see instru		_	∏No
_	L Sı	gnature of officer or trus		Date ' Title							==
Paid		Print/Type preparer's	s name!	Preparer's signature		Date	1	Check if	PTIN		
Prep	210	, <u> </u>		<u> </u>		L		self-employed	L		
							Firm's	EIN Þ			
Use (UNI!	Firm's address ▶	-				Phone	RO			

í	•	١	
ì	۲	١	-

Foreign Taxes

Name of partnership/corporation	Employer Identification number
BRANDYWINE GLOBAL OPPORTUNISTIC ABSOLUTE	
RETURN FUND	46-1858165
a Name of foreign country or U.S. possession OTHER COUNT	PRY
b Total gross income sourced at shareholder/partner level	143,671.
c Total gross income sourced at corporate/partnership level:	
(1) Passive category	122,472.
(2) General category	
(3) Section 901(j) income	
(4) Income re-sourced by treaty	
(5) Other income	
d Deductions allocated and apportioned at shareholder/partner level:	
(1) Interest expense	
(2) Other	
e Deductions allocated and apportioned at corporate/partnership level:	
(1) Passive category	
(2) General category	
(3) Section 901(j) income	
(4) Income re-sourced by treaty	
(5) Other income	
f Total foreign taxes - X Paid Accrued	5,970.
g Reduction in taxes available for credit	······

The Charles A Dana Foundation, Incorporated Form 990PF 2013 Partnership/Trust Income Part 1 Line 11

Schedule 1

Column (b)

, die Lanc L			Net Investment		
			Income		Taxable
		Column (a)	Net of UBTI		Income
	Ein#	income Per Books	Per Actual K-1	UBTI	Per K-1
Knightsbridge Venture Capital	20-1463725	\$218,246	\$251,501	\$32	\$251,533
Abbott Capital Fund II	04-3396222	-\$1,540,651	-132,980	-63	-\$133,043
Abbott Capital Fund IV	36-7045759	\$1,040,113	857,819	2,486	\$860,305
Abbott Capital Fund V	20-2896577	\$513,720	337,837	41,129	\$378,966
Abbott Capital Fund VI	26-2293853	\$55,486	4,733	-16,117	-\$11,384
Sovereign New Millenium Fund	84-1460377	\$0	-37,840	18	-\$37,822
Adamas Opportunities L.P.	04-3514360	\$331,269	164,277	68,976	\$233,253
Adamas Opportunities LP.	04-3514360	\$0			\$215,400
Adamas Partners L.P.	04-3514358	\$226,694	294,214	17,994	\$312,208
Davidson Kempner	13-3597020	\$523,478	522,539	939	\$523,478
TIFF Partners III L.P.	58-2426874	\$103,625	122,953	-2,070	\$120,883
TIFF Partners IV LP.	54-2007544	\$243,843	304,718	4,906	\$309,624
Oak Hill Capital Partners Bermuda	52-2265365	-\$17	-17		-\$17
Oak Hill Capital Partners	22-3624482	-\$81,022	-6,922		-\$6,922
Silchester	36-7045759	\$895,496	895,496		\$895,496
Wellington Strategic Real assets	90-6110063	-\$698,759	-698,759		-\$698,759
TIFF Secondary Partners (TSP) TIFF I	56-2384583	\$18,494	19,634		19,634
Hintz , Holman & Rubillard - Jubilee Tax Exempt	13-4036300	\$485,161	485,161		485,161
Commonfund Private Equity-VI	16-1720029	\$506,310	498,062	8,245	506,307
Commonfund Private Equity- VII	20-8306306	\$230,085	227,746	2,339	230,085
Commonfund International Private Equity VI	20-8306365	\$169,664	169,493	171	169,664
Commonfund Capital Venture Partners VIII	11-3814030	\$11,637	7,480	4,157	11,637
Brandywine Intl Fixed	84-1667486	\$322,871	322,871		322,871
Brandywine Global Opportunistic Absolute Return	46-1858165	-\$9,014	-9,014		-9,014
Adage Capital	04-3574590	\$1,535,259	1,535,259		1,535,259
Forester Capital-B	13-4079780	\$658,774	210,774	96,776	307,550
1607 Capital Partners	26-1761983	\$1,095,124	1,095,124		1,095,124
Flag Real Asssets	20-8736989	-\$408,011	194,760	66,933	194,760
Newport Asia	06-6036761	-\$2,507	-2,507		-2,507
Commonfund Capital Natl Resources Partners IX	37-1656529	-\$12,032	-11,927	-105	-12,032
Harvest MLP Inc Fund LLC	27-2968896	-\$12,178	2,217	-14,395	-12,178
Tax Loss Limitation Abbott II		1,335,579			
Tax Loss Limitation Oak Hill		74,100			
Commonfund adj P/Y True up		10,812			
Posting Error		-9,000			
P/Y True up K-1 to Books		419,145			
Partnership Income		\$8,251,794	\$7,624,702	\$282,351	\$8,055,520
Misc Income		\$12,150	\$12,150		
Total Per Line 12		\$8,263,944	\$7,636,852	ı	
Adv. B. I B. II.		ACO-7 00-0			
Adj to Book Partnership Income to Income per K-1's		-\$627,092	•		
Reconcilliation		\$7,636,852	ı		

Part I, Line 16a (990-PF) - Legal Fees

		11,224	0	0	11,224
	Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Chantable Purposes (Cash Basis Only)
1	White and Case	5,427			5,427
2	Robinson Cole	4,945			4,945
3	CT Corp	852			852

Part I, Line 16b (990-PF) - Accounting Fees

		53,242	42,594	0	10.648
-	Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net	Disbursements for Charitable Purposes (Cash Basis Only)
1	O'Connor Davies et al	49,392	39,514		9,878
2	Preferred Pension	3,850	3,080		770

Part I, Line 16c (990-PF) - Other Professional Fees

		1,263,740	420,579	(843,161
					Disbursements
1		Revenue and			for Charitable
		Expenses per	Net Investment	Adjusted Net	Purposes
L	<u>Description</u>	Books	Income	Income	(Cash Basis Only)
1	Dr Mckhann	225,000			225,000
2	Dr Asbury	87,500			87,500
3	Dr Blakemore	50,000			50,000
4	Dr Magistetti	35,000			35,000
_ 5	Dr Irani	10,000			10,000
6	Dr Jamisson	37,500			37,500
7	Honoraria and Reviews- Less Than \$5,000	92,423			92,423
8_	Dr Treisman	12,500			12,500
9	Dr Albert	25,000			25,000
10	Cambridge Assoc	133,256	133,256		
11	Silchester	98,354	98,354		
12	Wellington Management	45,156	45,156		
13	Eagle Management Advisors	76,867	76,867		
14	BrandyWine Fund	43,522	43,522		
15	JP Morgan Chase	23,424	23,424		
16	Dr Boatman	10,000			10,000
17	Freelance Writers	13,874			13,874
18	Price Waterhouse	23,006			23,006
19	Idealist Consulting	41,475			41,475
20	Npower	30,000			30,000
21	ADP	3,435			3,435
22	Thought Machine	18,750			18,750
23	Dr Grant	10,000			10,000
24	American Technology Services	117,698			117,698

08-6038/81

Ď.
ځ
8
2
뀰
문
7
9
8
Ξ
တ္တ
Ε
Ē
풉
Ë
Ï
ဗ္ဂ
õ
5
2
ð

בייים ובייים יבי (בבי יו ל		5							•
							37,862	3,786	
						Beginning	Revenue	Net	Adjusted
		Date	Method of		Cost or	Accumulated	and Expenses	Investment	Net .
	Description	Acquired	Computation	Asset Life	Other Basis	Degreciation	ner Books	lucume	Income
1	Leasehold Improvements NYO	various various	various	various	410 438	76 844	1	3 786	

Part I, Line 23 (990-PF) - Other Expenses

		170,071	0	0	177,022
		Revenue and			Disbursements
i		Expenses	Net Investment	Adjusted Net	for Charitable
1	Description	per Books	Income	Income	Purposes
1	Insurance	77,544			77,544
2	Computers	28,097			28,097
3	Dues/Subscription	6,062			6,062
4	Filing Fees	3,697			3,697
5	Prof Devel	4,422			4,422
6	Office Expense	27,799			27,799
7	Miscellaneous	7,892			7,892
8	Telephone-Fax-Copier	14,558			14,558
9	Accrual to Cash Adjustment				6,951

Charles A Dana Foundation Form 990 PF-Part II 06-6036761 Year 2013

Schedule 7

U.S. and state government obligations	Line	column a Book Value	olumn a column b Book Value Book Value	column c Fair Value
Corporate Stock Equities- See Attached 7A Money Market Fund- See Statement 7A Sub-total	10b	8,829,518 701,280 \$9,530,798	\$11,766,157 \$52,537 \$11,818,694	8,829,518 \$11,766,157 \$11,766,157 701,280 \$52,537 \$52,537 \$9,530,798 \$11,818,694 \$11,818,694
Mutual Funds: Vanguard Emerging MktsIndex Fund Vanguard Total Bond Fund Bridgeway Funds Franklin Templeton Vanguard Precious Metal & Mining Fund Vanguard Short Term Treasury Vanguard Developed Markets		9,525,292 7,471,416 7,613,490 7,829,624	9,049,846 0 10,024,396 0 4,451,925 6,839,262 12,439,307	9,049,846 0 10,024,396 0 4,451,925 6,839,262 12,439,307

\$41,970,620 \$58,646,065 \$58,646,065

10b

Total Corporate and Mutual Funds Stock

Statement 7 A



ACCOUNT STATEMENT

PAGE 5 / 2 2

ACCOUNT NUMBER: 1040001656
DECEMBER 01, 2013 TO DECEMBER 31, 2013

INVESTMENT DETAIL - PRINCIPAL

HAAFS HAIFIAL DE I	AL "I KINOII AL		
QUANTITY	DESCRIPTION	UNIT PRICE MARKET VALUE	COST BASIS
CASH EQUIVALENTS SAVINGS ACCOUNTS	5		
52,537.040	FIRST REPUBLIC BANK MONEY MARKET	1.000 52,537 04	52,537.04
TOTAL	SAVINGS ACCOUNTS	52,537 04	52,537 04
TOTAL	CASH EQUIVALENTS	52,537 04	52,537 04
EQUITIES COMMON STOCK			
6,600.000	ALTERA CORP COM	32.511 214,572 60	134,284.92
1,300.000	ANADARKO PETROLEUM	79.320 103,116.00	102,902.93
3,100.000	APACHE CORP	85.940 266,414.00	264,766 69
5,000.000	BERKELEY W R CORP	43.390 216,950.00	115,043.39
7,100.000	BERKSHIRE HATHAWAY INC DEL CL B NEW	118.560 841,776.00	564,036.10
10,900.000	COCA COLA CO COM	41.310 450,279.00	246,973.10
8,150.000	COMCAST CORP NEW CORP CL A SPL	49.880 406,522.00	122,060.92
4,800.000	CONSTELLATION BRANDS	70.380 337,824.00	208,115.52
5,200.000	DISH NETWORK CORP CL A	57.920 301,184.00	199,184.05
4,900.000	ECOLAB INC COM	104 <i>.2</i> 70 510,923.00	183,227.00
4,600.000	FIDELITY NATIONAL INFO SVCS INC	53.680 246,928.00	85,229.26
1,609.000	GOLDMAN SACHS GROUP INC	177.260 285,211.34	174,358.68
550.000	GOOGLE INCORPORATED	1,120.710 616,390.50	297,314.66
5,700.000	LOEWS CORP COM	48.240 274,968.00	184,179.09
15,900.000	MICROSOFT CORP	37.410 594,819.00	415,450.09
10,800.000	MONDELEZ INTL INC CLASS A	35.300 381,240.00	232,578.49
19,900.000	MORGAN STANLEY CO	31.360 624,064.00	293,927.69

ACCOUNT STATEMENT

PAGE 6 20f2

ACCOUNT NUMBER: 1040001656 DECEMBER 01, 2013 TO DECEMBER 31, 2013

INVESTMENT DETAIL - PRINCIPAL (CONTINUED)

QUANTITY	DESCRIPTION	UNIT PRICE MARKET VALUE	COST BASIS	
COMMON STOCK				
3,125.000	NEWS CORP CL A	18.020 56,312.50	8,863.50	
6,600.000	NOBLE ENERGY INC	68.110 449,526.00	35,478.30	
16,400.000	ORACLE CORP COM	38.260 627,464.00	429,786.14	
4,200.000	PEPSICO INC	82.940 348,348.00	274,547.65	
3,000.000	PRAXAIR INC	130.030 390,090.00	122,250 00	
3,100.000	THERMO FISHER SCIENTIFIC INC	111.350 345,185.00	104,567.58	
1,100.000	зм со	140.250 154,275.00	78,563.33	
12,500.000	TWENTY FIRST CENTY FOX INC CL A	35.170 439,625.00	68,524.00	
5,980.000	UNITED HEALTH GROUP INC	75.300 450,294.00	176,159.96	
5,400.000	WAL-MART STORES INC	78.690 424,926.00	253,825 52	
TOTAL	COMMON STOCK	10,359,226.94	5,376,198 56	
ADR - COMMON STO	DCK			
2,900.000	NESTLE S A SPONSORED ADR	73.590 213,411.00	110,774.14	
8,700.000	AON PLC SHS CL A	83.890 729,843.00	314,152.24	
TOTAL	ADR - COMMON STOCK	943,254 00	424,926 38	
FOREIGN HELD EQU	JITIES			
5,499.000	LIBERTY GLOBAL PLC	84.320 463,675.68	78,012.42	
TOTAL	FOREIGN HELD EQUITIES	463,675 68	78,012 42	
TOTAL	EQUITIES	11,766,156 62	5,879,137 36	
247,150.040	TOTAL PRINCIPAL ASSETS	11,818,693.66-	5,931,674.40	

The Charles A. Dana Foundation, Incorporated Other Investments Part II- Line 13 2013

Schedule 8

1910			
	column (a)	column (b)	column (c)
	Net	Net	Fair
	Book Value	Book Value	Market Value
Adaga Cawital	01-Jan	31-Dec	
Adage Capital	\$14,820,144		
Black Bear Offshore Fund - Offshore	72,404	•	•
Hintz , Holman & Rubillard - Jubilee Tax Exempt	4,858,452		• •
Greenlight Capital Offshore	6,070,195		• •
Davidson Kempner	12,176,036		-
King Street Capital	7,046,389		7,874,069
Adamas Opportunities L.P.	6,949,690	8,229,259	8,229,259
Adamas Partners L.P.	6,456,049	7,204,563	7,204,563
Forester Capital-B	13,934,822	8,107,147	8,107,147
Silchester	10,484,669	10,916,741	10,916,741
1607 Capital Partners	5,988,052	7,504,482	7,504,482
Newport Asia	5,930,916	6,449,754	6,449,754
Prince Street Opportunities	5,623,145	6,565,200	6,565,200
Abbott Capital Fund II	373,348	0	0
Abbott Capital Fund IV	4,508,684	4,152,964	4,152,964
Abbott Capital Fund V	3,640,518	3,754,989	3,754,989
Abbott Capital Fund VI	1,563,518	2,330,490	2,330,490
Commonfund Private Equity-VI	4,195,650	3,941,915	3,941,915
Commonfund Private Equity- VII	2,998,380	3,873,976	3,873,976
Commonfund International Partners VI	5,744,390	6,361,230	6,361,230
Commonfund Venture Partners VIII	4,379,565	5,754,779	5,754,779
Knightsbridge Venture Capital	4,356,818	5,207,308	5,207,308
Oak Hill Capital Partners-Bermuda	88,860	29,548	29,548
Oak Hill Capital Partners	140,523	41,523	41,523
Sovereign New Millenium Fund	468,527	290,771	290,771
TIFF Secondary Partners (TSP) TIFF I	252,261	206,684	206,684
TIFF Partners III L.P.	989,846	707,684	707,684
TIFF Partners IV L.P.	2,013,173	1,700,894	1,700,894
Flag Real Asssets	3,340,548	3,005,030	3,005,030
Commonfund Capital Natural Resources IX	0	264,191	264,191
Harvest Fund MLP Income Fund	0	2,074,834	2,074,834
Brandywine Global Opportunistic Absolute Return	0	7,635,318	7,635,318
Wellington Real Strategic Assets	8,588,402	0	0
Brandywine Intl Fixed	7,951,387	0	0
Asian Century Quest (funds in transit)	4,789,201	4,268,291	4,268,291
Chilton Global Natural Resources (funds in transit)	7,188,408	0	0
Gold Bullion (Dana Publ)	11,245,789	9,129,108	9,129,108
Rounding	0	3	3
Total Other Investments	\$179,228,759		\$170,755,399
			+,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

ent	
pmen	
Equi	
and	
<u>S</u>	
ding	
in.	
m	
- Land, Building	
-	
(990-PF)	
6	
9	
1	
ine	
_	
t II	
Part	

d Cildinds A. Dalia Foulivation, Illoupulated

,						
	410,438	76,844	114,706	333,594	295,732	295,732
		Accumulated	Accumulated			
	Cost or	Depreciation	Depreciation	Book Value	Book Value	FM<
Asset Description	Other Basis	Beg of Year	End of Year	Beg of Year	End of Year	End of Year
1 Leasehold Improvements	410,438	76,844	114,706	333,594	295,732	295,732

Part II, Line 15 (990-PF) - Other Assets

		352,702	262,403	262,403
		Book Value	Book Value	FMV End
	Asset Description	Beg of Year	End of Year	of Year
-	Prepaid Expenses	113,787	125,738	125,738
~	Security Deposits	137,225	136,665	138,665
က	Prepaid Taxes	101,690	0	0

Part II, Line 22 (990-PF) - Other Liabilities

		3,909,812	4,276,405
		Beginning	Ending
	Description	Balance	Balance
1	Deferred Taxes	675,000	1,000,000
2	Deferred Rent	497,462	364,470
3	Postretirement Benefit Obligation	2,737,350	2,911,935

Line 3 - Other increases not included in Part III. Line 2		
1 Net Unrealized Appreciation in Investment Assets	1	14,810,560
2 Total	2	14,810,560
Line 5 - Decreases not included in Part III, Line 2 1 Excess Taxes Deferred	4	335,000
1 Excise Taxes-Deferred	1_	325,000
1 Excise Taxes-Deferred 2 Excise Taxes- Current	11	325,000 334,962
1 Excise Taxes-Deferred	11	

Amount 0		Amount Amount Cap Distributions 0									
			39,445,841	0	0	36,049,815	3,396,026	0	0	J	3,396,026
	-					Cost or Other			Adjusted Basis		Gains Minus Ercess
HOH	w Date	Oate	Gross	Depreciation		Basis Plus		F.M.V. as of	as of	Excess of FMV	of FMV Over Adjusted
Acqui	Acquired Acquired	Sold	Sales Price	Allowed	Adjustments	Expense of Sale	Gain or Loss	12/31/69	1231/69	Over Adj Basis	Basis or Losses
٦	various	s various	39,445,841			36,049,815	3,396,026	0	0		3,396,026

The Charles A. Dana Foundation, Incorporated Capital Gains and Losses Summary Part IV- Line 1a

Schedule 13 a

2013

			Gain
	Cost	Proceeds	(Loss)
Eagle Management (First Republic Custodian)-(see Schedule 13 b)	\$580,752	\$1,139,441	558,689
Vanguard Developed Mkt Fund	1,489,865	1,500,000	10,135
Vanguard Total Bond Mkt Index Fund	6,978,401	7,462,406	484,005
Franklin Tempelton Global Bond	7,814,954	7,898,492	83,538
Asian Century Quest	5,000,000	5,021,370	21,370
Brandywine Intl Fixed	7,631,147	7,902,630	271,483
Wellington Strategic Real assets	6,544,561	8,323,818	1,779,257
Egain Communications	0	57,664	57,664
Genpact Ltd	10,135	81,328	71,193
Oak Hill Partners-cash distribution in excess of basis	0	58,692	58,692
Capital Gains(Losses)	\$36,049,815	\$39,445,841	\$3,396,026

Statement



FIRST REPUBLIC TRUST COMPANY Realized Gain/Loss Report

Run on 01/24/2014 09:41:06 AM

Start Date: 01/01/2013

End Date: 12/31/2013

Account: 1040001656

Administrator: TINA BARTON TMB 212-259-3644

THE CHARLES A. DANA FOUNDATION, INCORPORATED

Description	Sold	Acquired	Proceeds	Cost	Gain/Loss Covered
** SHORT TERM CAPITAL GAIN (LOSS)					
400 SHARES OF NOBLE ENERGY INC	03/13/2013	03/26/2012	45,516.46	39,432.32	6,084.14 Covered
1300 SHARES OF ORACLE CORP COM	05/10/2013	03/21/2013	44,046.26	42,459.30	1,586.96 Covered
1800 SHARES OF ORACLE CORP COM	05/10/2013	04/03/2013	60,987.13	58,325.40	2,661.73 Covered
3500 SHARES OF ORACLE CORP COM	05/10/2013	04/29/2013	118,586.09	113,056.65	5,529.44 Covered
** TOTAL SHORT TERM CAPITAL GAIN (LOSS))		269,135.94	253,273.67	15,862.27
** LONG TERM CAPITAL GAIN (LOSS)					
1500 SHARES OF NOBLE ENERGY INC	03/13/2013	12/02/1999	170,686.72	16,126.50	154,560.22 Non Covered
1400 SHARES OF LIBERTY GLOBAL CL C	03/13/2013	08/18/2004	91,036.46	21,800.84	69,235.62 Non Covered
1200 SHARES OF MCDONALDS CORP COM	03/13/2013	10/19/2009	119,059.77	71,262.72	47,797.05 Non Covered
900 SHARES OF AON PLC SHS CL A	03/13/2013	07/15/2010	53,692.79	33,151.23	20,541.56 Non Covered
5200 SHARES OF NEWS CORP CL A	03/13/2013	02/04/2009	157,603.78	34,915.40	122,688.38 Non Covered
200 SHARES OF THERMO FISHER SCIENTIFIC INC	03/13/2013	03/19/2009	15,513.85	6,770.76	8,743.09 Non Covered
300 SHARES OF THERMO FISHER SCIENTIFIC INC	03/13/2013	04/01/2009	23,270.78	10,358.67	12,912.11 Non Covered
1000 SHARES OF LIBERTY GLOBAL CL C	04/02/2013	08/18/2004	70,138.42	15,572.03	54,566.39 Non Covered
1500 SHARES OF 3M CO	04/16/2013	03/02/2007	159,137.73	109,804.20	49,333.53 Non Covered
300 SHARES OF DRACLE CORP COM	05/10/2013	12/21/2011	10,164.53	7,716.12	2,448.41 Covered
** TOTAL LONG TERM CAPITAL GAIN (LOSS)			870,304.83	327,478.47	542,826.36

1,139,440,77 580,752.14 Total

SUMMARY

Description Amount

** SUMMARY OF CAPITAL GAINS AND LOSSES **

TOTAL SHORT TERM CAPITAL GAIN (LOSS) TOTAL SHORT TERM CAPITAL GAINS DIVIDENDS NET SHORT TERM CAPITAL GAIN (LOSS)

15,862.27 0.00

15,862.27

Page 2 of 2 Statement 13 b

TOTAL LONG TERM CAPITAL GAIN (LOSS)	542,826.36
TOTAL LONG TERM CAPITAL GAINS DIVIDENDS	0.00
TOTAL 28% RATE CAPITAL GAINS DIVIDENDS	0.00
TOTAL SEC 1250 CAPITAL GAINS DIVIDENDS	0.00
TOTAL SEC 1202 CAPITAL GAINS DIVIDENDS	0.00
NET LONG TERM CAPITAL GAIN (LOSS)	542,826.36
NET CAPITAL GAIN (LOSS)	558,688.63
TOTAL GAIN/LOSS FROM SALES WITH UNKNOWN COST/ACQUISITION DATE	0.00

THE CHARLES A. DANA FOUNDATION, INCOROPORATED EIN 06-6036761

2013

Statement 14

Part VII-A, Line 11: Statement of Information Regarding Ownership/Transfers to Controlled Entity

(A) Name of Controlled Entity:

Dana Alliance for Brain Initiatives, Inc

505 Fifth Avenue, 6th Fl

New York, New York 10017

(B) Employer EIN: 06-1360140

(C) Description of Transfer: Cash Grant paid during the year

(D) Amount of Transfer: \$2,598,469

The Charles A. Dana Foundation, Incorporated

ID No. 06-603671

Statement 15

Year 2013

PART VII-B Question 5c

FORM 990-PF

STATEMENT on EXPENDITURE RESPONSIBILITY

1. Grantee's name and address:

Dana Alliance for Brain Initiatives, Inc. 505 Fifth Avenue, 6th Fl New York, New York 10017

2. Date and amount of grant.

Grants totaling \$ 2,598,469 were paid to Dana Alliance during 2013

3. Purpose of grant

The purpose of the grants was to provide for the general support of Dana Alliance to enable it to carry out its charitable purposes.

- 4. As of December 31,2013 the entire grant had been expended by Dana Alliance.
- 5. To the knowledge of the taxpaper, no portion of the funds contributed by Dana Foundation have been diverted by Dana Alliance from the purposes of the grant.
- 6. Dana Alliance provided Dana Foundation with a 2013 Annual Report in June 2014

The purpose of this statement is to satisfy the report-making requirements of Section 4945 (h) (3) of the Internal Revenue Code of 1986, as amended, regarding taxpaper expenditure responsibility.



Dana Alliance for Brain Initiatives

May 29, 2014

Chairman

Edward F. Rover

Vice Chairmen

Eric R Kandel, M.D. James D. Watson, Ph.D.

Executive Committee

Albert J. Aguavo, M.D.

Marilyn S. Albert, Ph.D.

Nancy C Andreasen, M.D., Ph.D.

Carol A. Barnes, Ph.D. Mark F. Bear, Ph D

Join Blakemore, Ph.D., ScD, FRS

Floyd E. Bloom, M.D.

Dennis W. Choi, M D., Ph.D

Leon N. Cooper, Ph.D.

Joseph T. Coyle, M.D.

Fred H Gage, Ph.D.

*Zach W Hall, Ph.D

Stephen L Hauser, M D.

David M. Holtzman, M.D.

Steven E. Hyman, M D.

Thomas R. Insel, M.D.

Kay Redfield Jamison, Ph.D.

Story C. Landis, Ph D

Jeffrey A. Lieberman, M D.

Joseph B Martin, M.D., Ph.D.

Guy M. McKhann, M.D.

Herbert Pardes, M D

Steven M. Paul, M D.

*Carla J. Shatz, Ph.D.

*Emeritus

Executive Director Barbara E Gill

505 Fifth Avenue 6th Floor New York, NY 10017

(212) 223-4040 fax (212) 593-7623

www.dana.org

The Dana Foundation 505 Fifth Avenue, 6th floor New York, New York 10017

Gentlemen:

This is the written commitment required by Treasury Regulation Section 53,4945-5 (b) (3) for the grant authorized in 2013 to the Dana Alliance for Brain Initiatives, Inc. in the amount of \$2,598,469 for the purpose of educating and informing the general public and interested professionals about advancements in research on the human brain and its diseases, and the continuing need for such research. All references to Sections in this letter are to Sections of the Internal Revenue Code.

We agree:

- To pay any portion of the amount granted which is not used **(l)** for the purpose of the grant,
- (II).To submit full and complete annual reports on the matter in which funds are spent and the progress made in accomplishing the purposes of the grant,
- To maintain a separate bank account in which the grant and all income thereon will be deposited and to maintain records of receipts and expenditures and to make our books and records available to you at reasonable times, and
- (IV) Not to use any of the funds:
 - (a) To carry on propaganda, or otherwise to attempt to influence legislation (within the meaning of Section 4945) (d) (1)),
 - (b) To influence the outcome of any specific public election or to carry on, directly or indirectly, any voter registration drive (within the meaning of Section 4945 (d) (2)).

May 29, 2014 Page 2

- (c) To make any grant which does not comply with the requirements of Section 4945 (d) (3) or (4) or
- (d) To undertake any activity for any purpose other than one specified in Section 170 (c) (2) (B).

Very truly yours,

Dana Alliance for Brain Initiatives, Inc.

By:

Burton M. Mirsky

Treasurer

The Charles A. Dana Foundation, Incorporated	2013			page 1 of 2
Part VIII Line 1		Statement 16		
List of Officers and Directors	Title/ Average		Employee	Expense
Name and Address	Hours	Compensation		Account
Edward F. Rover 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Chm and Pres. President/Director Hours - 26	\$544,337 T	\$61,800	\$0
Jane Nevins 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Vice President Hours-32	111,780	36,899	0
Barbara Rich 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Exec. Vice Presiden Asst. Secretary Hours-30	t 234,179	52,751	0
Burton M.Mirsky 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Exec. VP and Treaso Hours- 26	urer 210,719	58,244	0
Barbara E. Gill 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Exec. Vice Presiden Asst. Treasurer Hours- 3	t/ 27,551	8,793	0
LaSalle D. Lefall, Jr. MD 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director Hours-2	6,000	0	0
Steven E. Hyman, MD 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director Hours-2	6,000	335	0
Charles A. Dana III 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director 2 Hours	6,000	335	0
Edward Bleier 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director 2 Hours	6,000	585	0

The Charles A. Dana Foundation, Incorporated	2013			page 2 of 2
Part VIII Line 1 List of Officers and Directors		Statement 16		
List of Officers and Directors	Title/ Average		Employee	Expense
Name and Address	Hours	Compensation	Benefits	Account
Wallace Cook	Secretary and Director	\$6,000	\$335	\$0
505 Fifth Avenue	2 Hours			
6th Floor				
New York, N.Y. 10017				
Hildegarde Mahoney	Director	6,000	0	0
505 Fifth Avenue	2 Hours			
6th Floor New York, N.Y. 10017				
New 101K, N.1. 1001/				
Ann McLaughlin Korologos	Director	6,000	585	0
505 Fifth Avenue	2 Hours			
6th Floor New York, N.Y. 10017				
New 101K, N.1. 10017				
Herbert J. Siegel	Director	6,000	875	0
505 Fifth Avenue	2 Hours			
6th Floor New York, N.Y. 10017				
101 101K, 101.				
Peter Nadosy	Director	6,000	0	0
505 Fifth Avenue 6th Floor	2 Hours			
New York, N.Y. 10017				
,				
	Grand Total	\$1,182,566	\$221,537	\$0

The Charles A Dana Foundation

06-1360140

Statement 16A

Year 2013

Compensation reported in the 2013 Form 990PF of The Dana Alliance For Brain Initiatives, Inc. for directors and officers who are also directors and officers of the The Charles A. Dana Foundation, Incorporated that also received Compensation from The Dana Alliance for Brain Initiatives, is as follows:

Form 990-PF

List of Officers and Directors

Name and Address	Title/ Average Hours	Compensation	Employee Benefits	Expense Account
Edward F. Rover 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Chm President/Director Hours - 9	\$181,446	\$20,600	\$0
Burton M.Mirsky 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Treasurer Hours- 9	70,240	19,414	0
Barbara E. Gill 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Vice President Hours- 32	247,955	79,140	0
LaSalle D. Leffall,Jr. MD 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director Hours-2	3,000	0	0
Steven E. Hyman, MD 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director Hours-2	3,000	0	0
	Totals	\$505,641	\$119,154	\$0

Statement 17

06-6036761

Year 2013

Form 990-PF

Part VIII, Line 2

List of	Highest	Paid Em	plovees
---------	---------	---------	---------

	Title/ Average		Employee	Expense
Name and Address	Hours	Compensation	Benefits	Account
James Rutt 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director, IT 24 Hours	\$143,055	\$62,602	0
Mary Lucas 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Grants Manager 35 Hours	100,600	\$37,074	0
Patricia Mangini 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Dir Human Resources 32 Hours	76,425	\$47,115	0
Rosemary Shields 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director of Admin. 27 Hours	94,538	\$31,904	0
Carolyn Asbury 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Snr Consultant 35 Hours	100,500	\$7,688	0
Total		\$515,118	\$186,383	\$0

Year 2013

EIN # 06-6036761 Statement 17A

Certain of the individuals listed on Part VIII, line 2 also perform services for Dana Alliance for Brain Initiatives, Inc. (Alliance), EIN 06-1360140. Foundation exercises expenditure responsibility over Alliance. Compensation is paid by a common paymaster. Compensation information for these individuals for 2013 from Alliance is as follows:

Employee	Title/Hours	Compensation	Benefits Other	
Jim Rutt	Director, IT/ 9	\$25,245	\$11,047	\$0
Rosemary Shields	Director of Admin/8	31,513	\$10,634	0
Patricia Mangini	Director Human Resources/8	25,475	\$11,254	0
		\$82,233	\$32,935	\$0

Statement 18
Form 990-PF, Part IX-A
Summary of Four Largest Direct Charitable Activities: **Total Expenses: \$4,907,968**

GRANTS: The Foundation administers the various programs that support research in science and health, through the specifically designed objectives established by the Foundation's Board of Directors. The Foundation's principal interest is in neuroscience, but also supports qualified civic and cultural organizations and maintains a matching charitable gifts program for its employees. The 2013 charitable gifts awarded and paid by the Foundation are listed in Statement 20.

Expenses: \$1,719,437

OUTREACH—NEWS OFFICE: The Foundation operates a free full-service news bureau that identifies media opportunities and facilitates news coverage of areas of interest to the Foundation. The Foundation also acts as an in-house resource for sciencebased, primarily neuroscience, materials. It provides a resource service for journalists seeking background and access to experts in the neurosciences. In 2013, the Foundation: (1) published four briefing papers, two Q&A's, and two primers (overviews of brain related topics), which were sent to select media and posted in the media section of the Dana website.; (2) sent tailored Brain Awareness Week pitches to science, health, feature, and education reporters; (3) wrote and distributed media advisories for the Staying Sharp series; (4) wrote media alerts about Dana programs; and (5) maintained the online Expert Directory of Dana Alliance members, specifically for the media. Dana continued the Design a Brain Experiment Competition, a contest for high school students to design original human brain-related research proposals. The winning classroom receives a \$500 cash prize, as judged by an independent panel of neuroscientists. The Foundation sponsored the New York City Regional Brain Bee, a neuroscience competition for high school students. Answers are judged by an independent panel of neuroscientists. The winner receives a \$500 cash prize and an expense-paid trip to the U. S. National Brain Bee at the University of Maryland. Second and third place winners receive cash prizes of \$300 and \$200.

Expenses: \$1,449,174

OUTREACH--WEBSITE: The Dana Foundation continued to enhance its website, which features weekly and often daily stories on brain science; blogs; a user-friendly search engine; grants information; subscription features, including: RSS feeds; a Twitter account; an e-mail newsletter; and all Dana publications. The website includes regularly edited resource sections, including BrainWeb, Brainy Kids Online, and Brain Resources for Seniors, as well as neuroeducation and neuroethics sections. The European Dana Alliance for the Brain website provides users access to publications in multiple languages and links to international neuroscience research organizations. The Brain Awareness Week website offers partners and the general pubic access to the international calendar; free downloadable materials; educational resources; and current information.

Expenses: \$1,083,686

OUTREACH--PUBLICATIONS: Each month, the Foundation publishes *Brain in the News* (BITN) and *Cerebrum*. BITN is published in print, with select items published online and *Cerebrum* is an online-only publication. The Foundation publishes online the "Report on Progress" 8-10 times a year and publishes eBooks. The Foundation provides editorial assistance for scientist/authors.

Expenses: \$655,671

Page 2 of 2

Statement 19 (Lot \$)

Grant Guidelines

(Revised January 2012)

The Dana Foundation, established in 1950 by the industrialist, philanthropist, and legislator Charles A. Dana, is a private philanthropic foundation with principal interests in science, health, and education. The Foundation's current area of research emphasis is in nearoscience. Selected proposals have the potential to improve human health or functioning. Grants also support improvement in K-12 education. No applications are considered apart from these grant programs.

GENERAL POLICIES

The Foundation:

- L Supports programs in science, health, and education through specifically defined objectives in each field.
- 2. Requires grantee institutions, in many cases, to share the cost of a project or raise matching funds.
- 3. Makes no grants directly to individuals.
- 4. Does not support annual operating costs of organizations, deficit reduction, capital campaigns, or individual sabbaticals.
- 5. Does not schedule meetings with applicants, other than by specific invitation initiated by the Foundation.

APPLICATION GUIDELINES

Neuroscience Grants

Brain and Immuno-imaging Investigators use physiological and structural, cellular and molecular imaging techniques to pilot-test novel clinical hypotheses on the brain or interactions between brain and immune cells. Requests for Proposals (RFPs) are sent annually to deans of U.S. Medical Schools and other invited biomedical research institutions.

Climical Neuroscience Research. Translational researchers apply to test promising therapies, from animal model research, in a small number of patients with devastating, currently untreatable, brain diseases. Also supported are sindies to develop ethical guidelines for clinical brain research, and prognostic data based on treatment outcomes in patients with severe brain injuries or disorders.

All other Neuroscience Grants are made solely by invitation. For information, please contact:

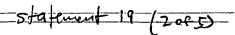
Mary Lucas Grants Office, The Dana Foundation 505 Fifth Avenue, 6th floor New York, NY 10017 (212) 223-4040 ext. 669

Education Grants

The Foundation has supported advances in education throughout its history. The Foundation's continuing interest in fostering innovations in K-12 education is maintained through grant support for the Dana Center for Education Innovation at the University of Texas in Austin. Other Foundation support for select education projects is internally generated or invited.

For information on Education grants, please contact:

Mary Lucas
Grants Office The Dana Foundation
505 Fifth Avenue
Year York NY 10017
(212) 223-4040 ext 669



The Charles A. Dana Foundation Announces the 2013 David Mahoney Neuroimaging Program REQUEST FOR PROPOSALS

Using Brain and Immune Imaging Innovations to Improve Human Health

PLEASE FORWARD TO ALL APPROPRIATE DEPARTMENT CHAIRS AND SPONSORED RESEARCH OFFICES

Application Deadline: Tuesday, February 21th, 2013 at Noon

The Dana Foundation's neuroimaging research program focuses on improving human brain and brain-immune functioning to promote health, and prevent and treat disease. Funds support pilot-testing by investigators who are early in their research careers of promising, high-risk, and innovative ideas with a direct clinical application. Successful studies are then anticipated to be competitive for larger-scale support from other funders. Grant amounts may be up to \$200,000 total, payable over three years. Applicants will be informed within ten weeks of the preliminary proposal deadline on whether they are invited to prepare full proposals. The first awards will be announced in September 2013. Any subsequent award announcements will be made in December 2013.

The Program is designed to enable investigators to obtain pilot data more quickly than is possible through other funding processes. Please note that this will be The Dana Foundation's only proposal solicitation process this year, and selection will be extremely competitive, with fewer than 10 percent of preliminary proposals likely to receive funding. Below is a description of the program and application process.

This program, like all other Dana-supported research, is oriented to improve human health. Investigations, therefore, must be applicable to human brain or brain-immune functioning or malfunctioning to be considered for funding. Submitted proposals should focus on imaging in patients or patient tissues, and healthy volunteers.

Applications for animal model studies of brain conditions or injuries will be considered only if they relate directly to humans but cannot yet feasibly be undertaken in humans, and are anticipated to be translated into human research following the three-year grant period. Such studies include research on: 1) normal brain anatomy and physiology in the animal model that can help to better understand the roles of cells and networks in specific cognitive functions and how these are altered by disease and injury; and 2) animal models of human diseases, either through transgenic methods or through naturally occurring or induced disease states that are directly related to the human condition. Specific criteria for animal model studies are listed in the section on Eligibility.

Previously funded studies under this Program have focused primarily on 1) understanding normal brain functioning, how it is altered by disease or injury, and how it recovers or repairs; 2) assessing and improving diagnostic and therapeutic approaches; and 3) refining and advancing imaging technologies to address specific clinical questions. In addition to these three general areas of continued interest, it is becoming increasingly apparent that neurodegenerative diseases, such as Alzheimer's and Parkinson's disease, and mental illnesses such as schizophrenia and depression start long before they are clinically evident. The Foundation, therefore, encourages studies that seek to understand developmental processes of disease, surrogate measures of early disease existence, and measures of disease progression. Also, for chronic traumatic encephalopathy and Alzheimer's disease, the role of tau is becoming of increasing interest and the Foundation is receptive to considering studies on how to image tau.

The Foundation invites each institution to submit one preliminary application (see eligibility), using either or both:

- Physiological and Structural imaging anatomical imaging of white or gray matter and measures of physiological functioning. These proposed studies should focus on patient-oriented clinical research.
- Cellular/molecular imaging biochemical actions of specific brain cells, or their interactions with immune cells, which have direct clinical relevance to human health and disease. These studies may involve human tissues or animal models. Applications can involve the study of cells within neural circuits, using a combination of imaging and single cell electrical recording, if the techniques have already been developed.

Statement 19 (3 of 5)

Eligibility:

Each U.S. medical school dean, and the presidents of the few selected biomedical research institutions that have been invited by letter, may nominate <u>one applicant</u>. The applicant may use either physiological/structural or cellular imaging or both. To be considered under this Program, the application must be countersigned by the medical school dean or invited biomedical institute's president.

Investigators at institutions that are affiliated with a medical school are eligible to apply only through their affiliated medical school, by submitting an application to the medical school dean. Previous applicants are eligible to reapply through their dean's office (or biomedical research institutes' presidents' offices). Projects involving collaborations with NIH intramural researchers or industry scientists are acceptable.

Support is focused on faculty researchers who have demonstrated the potential for independent research careers who are at the assistant professor level, or in the first few years of their associate professor appointments. Post-doctoral fellows are not eligible to apply. Applications from junior investigators that are an extension of the work of a senior mentor, particularly if from the same institution, are discouraged.

Funding of up to \$200,000 payable over three years is provided for proposed studies utilizing structural/physiological or cellular/molecular imaging proposals by promising early career investigators who have not yet been awarded more than one independent research grant (R01 from the NIH or equivalent from another Federal agency).

The Foundation does not provide support for indirect costs. However, up to 10 percent of the total grant award may be used to purchase equipment for the study. The balance is to be used to meet direct research costs. Research that can be supported through clinical income should not be submitted. Studies should be designed to obtain meaningful data within the grant award period of up to three years.

All applicants please note:

- All proposals that seek to develop new imaging techniques or assays, or modify existing ones to address clinical
 questions—whether in structural/physiological or cellular/molecular imaging—must provide preliminary evidence of
 feasibility and evidence of the investigator's experience in using the technology. Proposals seeking support without such preliminary
 evidence will not be considered.
- Investigators proposing patient-oriented studies should provide preliminary evidence that the required number of
 participants—patients and controls—are available at involved research institution(s).
- For all proposals that do not propose to undertake studies in humans, the direct relevance to human health and functioning needs to be explicitly stated. These proposed studies will only be considered if they are designed to: 1) pose a specific question concerning the disease process that is directly related to known aspects of brain pathology seen in the human; 2) alter a factor in a healthy animal for which there is some evidence of the factor's involvement in a human disease process (as opposed to altering a factor in a healthy animal to see if the result resembles a human brain disease); and 3) be translated into studies in the human following the three-year grant period.
- Certain areas are <u>not</u> appropriate for consideration:
 - o Ideas for which you do not have preliminary data.
 - Instrument development without initial evidence of feasibility and clinical applicability.
- Descriptions of all previously funded studies are available at: http://www.dana.org/grants/imaging/

Statement 19 (4055)

Applying:

The application should be in the form of a four-page preliminary proposal, using at least 11-point font size (font sizes smaller than that will not be reviewed) and .5 inch margins in all directions with numbered pages, consisting of the following:

Page 1:

On institutional letterhead: Please provide a cover page containing all of the following. Write "The Dana Foundation David Mahoney Neuroimaging Program", followed by: Project title; investigator(s) name(s), title(s), phone and fax numbers, E-mail, and street addresses. Indicate the imaging category (structural/physiological or cellular/molecular, or a combination of both) and, specify the imaging technique(s) (such as fMRI, two-photon, etc). In addition, please include the names and full addresses of the sponsored research officer and the dean or president forwarding the application. All proposals must be countersigned by the dean of a U.S. medical school or president of a specifically invited research institution to be considered eligible.

Pages 2-4:

Section I: A clearly and succinctly stated hypothesis.

Section II: The aims of the proposed research project. What disease(s), disorder(s) or injuries would be better understood, diagnosed, or treated? Or, what normal brain function or brain-immune interaction would be better understood? Or, what imaging technology would be refined and for what specific purposes? Such technology development or modification aims need to be accompanied by initial evidence of the project's feasibility.

Section III: The research significance and potential clinical application(s) of the research.

Section IV: The methods. Please clearly describe the research design and specify tests and analyses proposed to develop the pilot data. If enrollment of human participants is planned, please provide preliminary evidence that the number required can be recruited from the participating institution(s).

Section V: The qualifications of the primary investigator(s) for undertaking the proposed research. What facilities and resources at the applicant institution(s) would be used in the research? Please provide evidence that required technologies would be available for this project.

Additional Pages:

Appendix A: A list of all active grants and pending proposals by the applicant(s). Please include an abstract that specifies the aims for any existing or pending grants from these sources of support that are related to, or could potentially overlap with, the proposed Dana study.

Appendix B: Please provide a standard NIH four-page format CV for the primary investigator(s).

Appendix C: You may include up to two additional pages to list relevant references.

Appendix D: Optional: If high resolution photographs are vital to illustrate or support the methodology proposed, please enclose 10 glossy originals.

Please note: At this time, do not send a budget, or any other supporting documents.

Statement 19 (5 of 5)

Proposal Review and Notification of Grant Awards:

Preliminary proposals received by the February 21, 2013, deadline will be reviewed for further development. <u>Late submissions will not be considered</u>. Applicants will be informed within approximately ten weeks from preliminary proposal receipt on whether or not they are being invited to prepare full proposals. Please note below the Dana Foundation's current address.

Grants will be awarded on a "rolling" basis, with the first group of approved studies to be announced in September 2013 and the second group to be announced in December 2013.

Please refer to the FAQ's section of the Dana Foundation Web site <u>www.dana.org/grants</u> for any questions you may have regarding the proposal process.

The original application and ten copies, each stapled, should be sent to:

Angie Marin Program Officer The Dana Foundation 505 Fifth Avenue, 6th floor New York, NY 10017

Staff is unable to respond to inquiries regarding application content.

The Dana Foundation, founded in 1950, is a private philanthropic foundation with major program interests in science, health, and education. This RFP and other information about the Foundation's programs may be found on our web site at www.dana.org

2013 Grants Summary, 10/6/2014, page 1.

Summary of Appropriations and Payments in 2013 The Charles A. Dana Foundation, Inc.

Organizations Sec 501(C)(3)

End of Year Unpaid at **During Year** Appropriated **During Year** Beginning of Year Unpald at

Albert Einstein College of Medicine

Glen Oaks, NY Neurolmaging

American Association for the Advancement of Science

Washington, DC

Neuroscience Research

131,200

131,200

5,000

5,000

100,000

\$100,000

200,000

American Museum of Natural History

New York, NY

Ad hoc

Americans for Oxford

New York, NY

Ad hoc

Arizona Community for Foundation

Phoenlx, AZ

Arts Education

Arts Alliance of Northern New Hampshire

Littleton, NH

Arts Education

18,750

18,750

5,000

5,000

10,000

10,000

	Unpald at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Baylor College of Medicine				
Houston, TX				
Neurolmaging	30,000			30,000
Neuroimmunology	150,000		150,000	
Boston College				
Chestnut Hill, MA				
Neuroimaging	100,000			100,000
Brooklyn Botanical Garden Brooklyn, NY				
Ad hoc		2,500	2,500	
Brooklyn Museum				
Brooklyn, NY				
Ad hoc		2,500	2,500	
Brown University				
Providence, RI				
Clinical Neuroscience Research	100,000		100,000	
Burke Medical Research Institute				
White Plains, NY				
Clinical Neuroscience Research	125,000			125,000
California Institute of Technology				
Pasadena, CA				
Neurolmaging	20,000		20,000	

^{*} Equivalency determination made, all others are public charities

•

	Unpald at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Case Western University				
Cleveland, OH				
Neuroimaging		100,000	100,000	
Children's Hospital of Philadeinhla				
Philadelphia, PA				
Neurolmaging	50,000			20'000
Columbia University College of Physicians & Surreons				
New York, NY				
Neuroimaging		200'000		200,000
Ad hoc		120,000	120,000	
Clinical Neuroscience Research		282,000	141,000	141,000
Dana Allance for Brain Initiatives, Inc.				
Public education campaign on neuroscience research		2,598,469	2,598,469	
Dana Farber Cancer Institute				
Boston, MA				
Neurolmaging				
Clinical and Translational Research				
Human Immunology				
Neuroscience-related	1,000,000		100,000	000'006

	Unpaid at Beginning of Year	Appropriated During Year	Pald During Year	Unpaid at End of Year
Duke University School of Medicine				
Durham, NC				
Neurolmaging				
Neurolmmunology	100,000		100,000	
Feinstein Institute for Medical Research				
Manhasset, NY				
Clinical Neurosclence Research				
Neuroimaging	100,000			100,000
Human Immunology				
FENS Federation of European Neuroscience Societies⁴				
Berlin, Germany				
Neuroscience-Related		64,158		64,158
Frick Collection				
New York, NY				
Ad hoc		5,000	5,000	
Harvard Medical School				
Cambridge, MA				
Neuroimaging	100,000			100,000
Clinical Neuroscience Research		300,000		300,000
Harvard University				
Cambridge, MA				
Arts & Cognition	362,000			362,000

. . .

	Unpaid at	Appropriated	Pald	Unpaid at
	Beginning of Year	During Year	During Year	End of Year
Massachusetts General Hospital				
Boston, MA				
Neuroimaging	100,000		100,000	
Clinical Neuroscience Research	250,000		125,000	125,000
Medical University of South Carolina				
Charlestown, SC				
Neuroimaging	100,000	200'000	20,000	250,000
Memorial Sloan Kettering Cancer Center				
New York, NY				
Neuroimaging	300,000		200,000	100,000
Metropolitan Musem of Art				
New York, NY				
Ad hoc		3,000	3,000	
Michigan State University				
Lansing, MI				
Neuroimaging	100,000	(70,384)	29,616	
Museum of Modern Art		3,000	3,000	
New York, NY				
Ad hoc				
Museum of the City of New York				
New York, NY		2,500	2,500	
Ad hoc				

^{*} Equivalency determination made, all others are public charities

:..

.

	Unpaid at Beginging of Year	Appropriated	Pald	Unpaid at
National Jewish Health		iso R	Dulling Tear	End of Year
Denver, CO				
Neurolmaging	200,000		100,000	100,000
Neue Galerie New York				
New York, NY				
Ad hoc		5,000	5,000	
New York Botanical Garden				
Bronx, NY				
Ad hoc		2,500	2,500	
New York Presbyterian Hospital Neurological Institute				
New York, NY				
Clinical Neuroscience Research	300'000		150,000	150,000
New York University School of Medicine				
New York, NY				
Neurolmaging	100,000	200.000	100 000	000
Neurolmmunology	100,000		100,000	000'007
Nonprofit Coordinating Committee				
New York, NY				
Neuroscience-related		25,000	25,000	
Oregon Health Sciences University School of Medicine				
Portland, OR				
Neuroimaging	100,000		100,000	

Equivalency determination made, all others are public charities

	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpald at End of Year	
University of Oxford					
Oxford, England					
Clinical Neuroscience Research	100,000			100,000	
Plerpont Morgan Library					
New York, NY					
Ad hoc		7,500	7,500		
NesdedCil/ArrierToa					
Alexandria, VA					
Neuroscience-Related		20,000	20,000		
Bookefeller Intracelty					
New York, NY					
Clinical Neuroscience Research	100,000			100,000	
:					
Rubin Museum of Art					
New York, NY					
Ad hoc		5,000	5,000		
Salk Institute					
La Jolla, CA					
Neuroimaging		200,000	20,000	150,000	
Solomon R. Guggenheim Foundation					
New York, NY					
Ad hoc		5,000	5,000		

^{*} Equivalency determination made, all others are public charities

^{*} Equivalency determination made, all others are public charities

• •

	Unpaid at Bacinning of Year	Appropriated During Year	Paid During Year	Unpaid at
University of California, Davis		0	9	
Davis, CA		-		
Neurolmaging**				
(вае поте Ъвіоw)		200,000 (200,000)		
University of California, Los Angeles				
Los Angeles, CA				
Neuroimaging	200,000		100,000	100,000
Clinical Neuroscience Research	300,000		150,000	150,000
University of California, San Francisco				
San Francisco, CA				
Neurolmaging	100,000	851	851	100,000
Clinical Neuroscience Research		100,000	100,000	
University of Colorado School of Medicine				
Denver, Colorado				
Clinical Neuroscience Research	150,000		150,000	
University of Michigan Medical School				
Ann Arbor, Mi				
Neurolmaging				
Neuroimmunology	150,000		150,000	
University of New Mexico				
Alburquerque, NM				
Neurolmaging	200'000		100,000	100,000

^{**}UC Davis appropriated 200,000 in September, transferred in December to Stanford

	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
University of Pennsylvania				
Philadelphia, PA				
Neuroimaging	200,000		200,000	
Clinical Neuroscience Research	250,000			250,000
Neurolmmunology	100,000			100,000
University of Pittsburgh				
Pitsburgh, PA				
Neuroimaging	200,000		100,000	100,000
University of Rochester				
Rochester, NY				
Neurolmaging		70,384	70,384	
University of Southern California School of Medicine				
Neurolmaging	100,000			100,000
University of Texas at Austin				
Austin, TX				
Dana Center for Educational Innovation	25,000	25,000	50,000	
University of Virginia Health Science Center				
Charlottesville, VA				
Clinical Neuroscience Research				

200,000

200,000

Human Immunology Neurolmaging

^{*} Equivalency determination made, all others are public charities

· . · ·

University of Washington School of Medicine 50,000 (94,335) NeuroImaging 100,000 (94,335) Wake Forest University Beptist Medical Center 100,000 100,000 Washington-Salem, NC 100,000 200,000 NeuroImaging 200,000 200,000 NeuroImaging 100,000 100,000 NeuroImmunology 100,000 35,000 NeuroImmunology training 35,000 NeuroImmunology training 100,000 NeuroImmunology training 35,000 Whitney Museum of American Art 5,000 Ad hoc 5,000		-44,335 150,000 100,000	100,000
ranging 50,000 Torest University Baptist Medical Center n-Salem, NC Taging Taging Taging Taging Taging Taging Taging Taging Tamunology Taging Neuroscience Research Tamunology training Tamunology Tak, NY Taging Tamunology	·	-44,335 150,000 100,000	100,000
Forest University Bepüst Medical Center n-Salem, NC maging igton University School of Medicine is, MO maging munology munology nrk, NY maging Neuroscience Research immunology training Neuroscience Rasearch immunology v Museum of American Art irk, NY		150,000	100,000
n-Salem, NC maging glon University School of Medicine is, MO maging mmunology nedical College of Cornell University naging Neuroscience Research immunology training mmunology training y Museum of American Art irk, NY		150,000	100,000
maging maging glon University School of Medicine ls, MO maging mmunology rik, NY maging Neuroscience Research Immunology training nmunology W Museum of American Art rik, NY		150,000	100,000
ls, MO raging mmunology radical College of Cornell University rk, NY raging Neuroscience Research Immunology training r Museum of American Art rk, NY rk, NY rk, NY rk, NY rk, NY rk, NY		150,000	250,000
ls, MO maging mmunology mmunology ark, NY maging Neuroscience Research Immunology training mmunology training mmunology Museum of American Art rk, NY		150,000	250,000
maging mmunology rk, NY maging Neuroscience Research Immunology training mmunology Museum of American Art rk, NY		150,000	250,000
nmunology sedical College of Cornell University naging Neuroscience Research Immunology training nmunology Wuseum of American Art irk, NY	000'000	100,000	
edical College of Cornell University naging Neuroscience Research Immunology training Museum of American Art irk, NY			
naging Neuroscience Research Immunology training nmunology Wuseum of American Art irk, NY			
Neuroscience Research Immunology training nmunology / Museum of American Art irk, NY			
Neuroscience Research Immunology training nmunology Y Museum of American Art rrk, NY			
Immunology training 35,000 nmunology Wuseum of American Art 100,000			
nmunology Museum of American Art rk, NY	35,000		35.000
y Museum of American Art irk, NY	000'00		100,000
ık, NY			
	5,000	5,000	
Yale University School of Medicine			
New Haven, C.I Neurolimanina			
Neuroimmunology 100,000	00,00	200,000	100,000

2013 Grants Summary, 10/6/2014, page 12.

G.\Finance\Taxes\2013 Summary of Appropriations and Payments Dec. 2013

* Equivalency determination made, all others are public charities

	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Other Grants (Schedule attached) Employee Match		2,028,000	\$2,029,000	
Grants Refunds		(14,523)	-14,523	
TOTAL GRANTS	\$8,485,750	\$7,558,780	\$9,495,622	\$6,558,908

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general support, except * [equivalency determination made])	d Payments in 201 nation made])	3 (All are public	charities, and all	are for general
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
American College of Surgeons Foundation Chicago, IL		14,000	14,000	
American School of Classical Studies at Athens Princeton, NJ		6,000	6,000	
American Repertory Theater Cambridge, MA		20,000	50,000	
Anderson Ranch Arts Center Snowmass Village, CO		40,000	40,000	
Bay Street Theater Sag Harbor, NY		5,000	5,000	
Beaver Country Day School Chestnut Hill, MA		5,000	5,000	
The Bone Marrow Foundation, Inc. New York, NY		5,000	5,000	
Boys' and Girls Clubs of America New York, NY		5,000	5,000	
Boys' Clubs of New York New York, NY		5,000	5,000	
Breast Cancer Research Foundation, Inc. New York, NY		110,000	110,000	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general support, except * [equivalency determination made])	nd Payments in 201 nation made])	3 (All are public	charities, and al	l are for general
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Bridgehampton Chamber Music Festival New York, NY		15,000	15,000	
Brigham and Women's Hospital, Inc. Boston, MA		20,000	20,000	
Brunswick School Greenwich, CT		5,000	5,000	
The Building Preservation Foundation Brown Advisory Chevy Chase, MD		10,000	10,000	
Cambridge in America New York, NY		25,000	25,000	
C-Change Washington, DC		5,000	5,000	
Charities Aid Foundation West Malling, U.K.		10,000	10,000	
Children's Defense Fund Washington, DC		10,000	10,000	
Clinton Foundation Little Rock, AR		5,000	5,000	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general support, except * lequivalency determination madel)	d Payments in 201	3 (All are public	charities, and a	Il are for general
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Cold Spring Harbor Laboratory Cold Spring Harbor, NY		5,000	5,000	
College of Charleston Foundation Charleston, SC		900'09	50,000	
Columbia Business School New York, NY		10,000	10,000	
Conservancy of Southwest Florida Naples, FL		5,000	5,000	
Convent of the Sacred Heart New York, NY		10,000	10,000	
Cristo Rey Network Chicago, IŁ		10,000	10,000	
Dana-Farber Cancer Institute Boston, MA		40,000	40,000	
Dancesport Academy, Inc. West Palm Beach, FL		10,000	10,000	
Dance Theatre of Harlem New York, NY		15,000	15,000	
Dartmouth College Hanover, NH		5,000	5,000	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general support. except * lequivalency determination madel)	id Payments in 201	3 (All are publi	c charities, and a	ll are for general
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
DC Preparatory Academy Washington, DC		15,000	15,000	
Dunedin Fine Art Center Dunedin, FL		10,000	10,000	
East Hampton Healthcare Foundation East Hampton, NY		5,000	5,000	
ELEM/Youth in Distress in Israel New York, NY		5,000	5,000	
Ellington Fund Washington, D.C.		5,000	5,000	
Exploring the Arts, Inc. New York, NY		50,000	90,000	
Fordham University New York, NY		5,000	5,000	
Foundation Fighting Blindness Columbia, MD		25,000	25,000	
Foundation Milanollo* Lausanne, Switzerland		5,000	5,000	
Fox Chase Cancer Center Philadelphia, PA		10,000	10,000	
Friends Academy Locust Valley, NY		5,000	5,000	

.. .. .

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general	d Payments in 201	3 (All are public	charities, and a	ll are for general
support, except * [equivalency determination made]) Unpaid at Beginning of Ye	nation made]) Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at Fnd of Year
Friends of Budapest Festival Orchestra New York, NY		4,000	4,000	
The Green Vale School Old Bronxville, NY		10,000	10,000	
Greenwich Academy Greenwich, CT		30,000	30,000	
Guild Hall of East Hampton East Hampton, NY		10,000	10,000	
Harlem Academy New York, NY		35,000	35,000	
Harlem Village Academies New York, NY		15,000	15,000	
Harvard Art Museum Cambridge, MA		50,000	900'009	
Harvard Law School Cambridge, MA		5,000	5,000	
Harvard Scholars at Risk Cambridge, MA		25,000	25,000	
Harvard-Mahoney Neuroscience Institute Boston, MA		10,000	10,000	
Hospice Foundation of Palm Beach County, Inc. Palm Beach, FL		10,000	10,000	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general	d Payments in 20'	13 (All are public	charities, and a	ll are for general
support, except * [equivalency determination made])	nation made])	•	`)
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Hospital for Special Surgery New York, NY		5,000	5,000	
Hotchkiss School Lakeville, CT		5,000	5,000	
Howard University Hospital Washington, DC		5,000	5,000	
Howard University Hospital – MOTTEP Washington, DC		5,000	5,000	
Howard University Medical Alumni Association Washington,DC		5,000	5,000	
International Sephardic Education Foundation New York, NY		4,000	4,000	
Investigative Project on Terrorism Foundation Washington, D.C.		5,000	5,000	
Israel Venture Network Palo Alto, CA		5,000	5,000	
Jewish Home Lifecare New York, NY		5,000	5,000	
Johns Hopkins University Baltimore, MD		10,000	10,000	
LaSalle D. Leffall, Jr., M.D. Surgical Society Foundation Washington, D.C.		15,000	15,000	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general support, except * [equivalency determination made])	d Payments in 201 nation madel)	13 (All are public	charities, and al	l are for general
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Library of America New York, NY		10,000	10,000	
Light of Healing Hope Foundation Washington, D.C.		1,000	1,000	
Lincoln Center Theater New York, NY		6,000	9,000	
The Lymphoma Foundation New York, NY		5,000	5,000	
Martha Graham Center of Contemporary Dance New York, NY		5,000	5,000	
Massachusetts General Hospital Boston, MA		15,000	15,000	
M.D. Anderson Cancer Center Houston, TX		10,000	10,000	
Medical University of South Carolina, Children's Hospital Fund Charleston, SC		25,000	25,000	
Metropolitan Opera Assocation New York, NY		10,000	10,000	
Middle East Investment Initiative (MEII) Washington, DC		25,000	25,000	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general support. except * fequivalency determination madel)	d Payments in 201	3 (All are public	charities, and a	ll are for general
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Middleton Place Foundation Charleston, SC		50,000	50,000	
Morehouse College Atlanta, GA		5,000	5,000	
Museum of Modern Art New York, NY		5,000	5,000	
National Gallery of Art Washington, DC		20,000	20,000	
National Center on Addiction and Substance Abuse at Columbia University New York, NY		50,000	20,000	
National Museum of African American History and Culture Washington, DC		15,000	15,000	
New York Historical Society New York, NY		10,000	10,000	
New York Landmarks Conservancy New York, NY		5,000	5,000	
New York Philharmonic New York, NY		10,000	10,000	
New York Stem Cell Foundation New York, NY		5,000	5,000	
Northside Center for Child Development, Inc. New York, NY		5,000	5,000	

- -

The Charles A. Dana Foundation	C all observed by	9 (All and militia	17.70	
support, except * [equivalency determination made])	ination made])	s (All are public	cnarines, and a	ii are ior general
	Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
Norwalk Grassroots Tennis, Inc. Norwalk, CT		5,000	5,000	
Oliver Hazard Perry Rhode Island Newport, RI		35,000	35,000	
Palm Beach Civic Association Palm Beach, FL		6,000	9'000	
Paley Center for Media New York, NY		5,000	5,000	
Par 3 Foundation, Inc. Palm Beach, Fl		8,000	8,000	
Pardee Rand Graduate School Santa Monica, CA		45,000	45,000	
The Perlman Music Program New York, NY		5,000	5,000	
Preservation Foundation of Palm Beach, Inc. Palm Beach, FL		10,000	10,000	
Preserve Rhode Island Providence, RI		15,000	15,000	
Raymond K. Kravis Center for Performing Arts West Palm Beach, FL		5,000	5,000	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general	nd Payments in 201	3 (All are public	charities, and al	l are for general
support, except * [equivalency determination made])	ination made]) Unpaid at	Appropriated	Paid	Unpaid at
Roaring Fork Conservancy	l Beginning of Year	During Year	During Year	End of Year
Basalt, CO		20,000	20,000	
Rockefeller University New York, NY		5,000	5,000	
Ronald Reagan Presidential Foundation Simi Valley, CA		10,000	10,000	
Rosemont College Rosemont, PA		10,000	10,000	
Roxbury Latin School West Roxbury, MA		25,000	25,000	
SEED Foundation Washington, D.C.		5,000	5,000	
Skidmore College Saratoga Springs, NY		10,000	10,000	
Society of the Four Arts Palm Beach, FL		25,000	25,000	
Southampton Hospital Southampton, NY		5,000	5,000	
Southern Poverty Law Center Montgomery, AL		10,000	10,000	

	d Payments in 20'	I3 (All are public	c charities, and a	III are for gene
support, except fequivalency determine	Uetermination made]) Unpaid at Beginning of Year	Appropriated During Year	Paid During Year	Unpaid at End of Year
St. John's Church Washington, D.C.		10,000	10,000	
St. Luke Institute Silver Spring, MD		5,000	5,000	
St. Thomas Choir School New York, NY		25,000	25,000	
St. Thomas More Play Group New York, NY		5,000	5,000	
The Susan G. Komen Breast Cancer Foundation Dallas, TX		10,000	10,000	
Syracuse University, Newhouse School of Communications Syracuse, NY		45,000	45,000	
The Aspen Institute Washington, DC		10,000	10,000	
The Brearley School New York, NY		35,000	35,000	
The Council on Foreign Relations New York, NY		20,000	20,000	
The Reading Team, Inc. New York, NY		200,000	200,000	
The Winsor School Boston, MA		50,000	900'09	

The Charles A. Dana Foundation Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general support, except * [equivalency determination made]) Support, except * [equivalency determination made]	d Payments in 201 nation made]) Unpaid at	3 (All are public	charities, and a	Il are for general Unpaid at
United Friends of the Children Los Angeles, CA	Beginning of Year	During Year 5,000	During Year 5,000	End of Year
United Jewish Association/Federation of Jewish Philanthropies New York, NY		25,000	25,000	
University of Virginia Charlottesville, VA		10,000	10,000	
University of Virginia School of Law Charlottesville, VA		25,000	25,000	
Urban Glass Brooklyn, NY		10,000	10,000	
Washington National Cathedral Washington, D.C.		10,000	10,000	
Weill Cornell University Medical College New York, NY (Siegel)		5,000	5,000	
WETA Arlington, VA		5,000	5,000	
William Appling Singers and Orchestra, Inc. Poughkeepsie, NY		5,000	5,000	
World Wildlife Fund Washington, D.C.		15,000	15,000	
Wyly Community Art Center Basalt, CO		5,000	5,000	

The Charles A. Dana Foundation				
Summary of "Other" Appropriations and Payments in 2013 (All are public charities, and all are for general	nd Payments in 20' ingtion model	13 (All are public	c charities, and a	ll are for genera
auppoit, except lequivalency determine	Ueteriniation Inauej	Appropriated	Paid	Unpaid at
	Beginning of Year	During Year	During Year	End of Year
Year Up				
Boston, MA		15,000	15,000	
Total Other Grants				
	\$0.00	\$2,029,000.00	\$2,029,000.00	\$0.00

The Charles A. Dana Foundation , Incorporated 2013 Index for List of Attachments EIN 06-6036761

Form

Description:

8868 Approved Extension Letter

2220 Underpayment of Estimated Tax By Corporation

8886 Reportable Disclosure Transaction Statement

Statement			Line
Number	Statement Description:	Part	Number
	1 Other Income	i	11
	2 Legal Fees	I	16a
	3 Accounting Fees	J	16b
	4 Other Fees	1	16c
	5 Depreciation	I	19
	6 Other Expenses	1	23
	7 Investment Summary	11	10
7	A Investment Holdings Summary- First Republic Bank Custodian	II	-
	8 Investments-Other	II	13
	9 Land Buildings and Equipment	H	14
:	10 Other Assets	11	15
:	11 Other Liabilities and Analysis of Changes in Net Assets	11/111	22//3/5
:	12 blank		
:	13 Summary Detail	IV	1a
13	a Summary Schedule of Capital Gains and Losses	IV	1a
13	Bb First Republic Bank as Custodian for Eagle Managemnt- gains and losses	١٧	-
	L4 Statement Regarding Activities (Ownership/Transfers to Controlled Corporations)	VII-A	11
:	L5 Statement of Expenditure Responsibility	VII-B	5c
15	A Commitment Letter for Grant Requiring Expenditure Responsibility	VII-B	-
:	1.6 Compensation of Officers and Directors	VIII	1
16	A Statement Regarding Officers and Directors Receiving Compensation From a Related Entity	VIII	-
:	1.7 Compensation of Five Highest Paid Employees	VIII	2
17	A Statement Regarding Highest Paid Employees Receiving Compensation From a Related Entity	VIII	-
:	1.8 Statement of Direct Charitable Activities	IX-A	1-4
:	19 Grant Guidelines	ΧV	1-2
	20 Grants and Contributions Paid During the Year or Approved for Future Payment	XV	3a-3b