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332001 10-29-13

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

A F	or the	2013 calendar year, or tax year beginning		and	ending			
B cap	heck if	C Name of organization				D Employer ide	ntificati	on number
	Addres	METROHARTFORD ALLIANCE INC.						
	]Name  change	Doing Business As				06	161451	8
	initial return	Number and street (or P.O. box if mail is not de	livered to street ac	idress)	Room/suite	E Telephone nu	mber	
	Termin					(86	0) 525	-4451
	Amend		ZIP or foreign p	ostal code		G Gross receipts \$		4,011,534.
	Application					H(a) Is this a gro	up returr	1
	pendin	F Name and address of principal officer NADII	NE FRANCIS W	EST		for subordin	ates?	Yes X No
		31 PRATT STREET 5TH FLOOR HARTFORD	D CT			H(b) Are all subordin	ates includ	ed? Yes No
T	ax-exe	empt status 501(c)(3) x 501(c) ( 6 )	(insert no.)	4947(a)(1)	or 527	If "No," atta	ch a list	(see instructions)
V	/ebsit	e: > www.metrohartford.com				H(c) Group exem	iption nu	ımber 🕨
		organization: x Corporation Trust As Summary	ssociation	Other >	L Year	of formation, 2002	M Sta	ate of legal domicile; cr
7		Briefly describe the organization's mission or most	t capificant acti	ution mo unit	D MADWEOL	D COMPERE		
:		AGGRESSIVELY AND SUCCESSFULLY FOR JOBS	-		PHARIFUE	COMPELE		
2000	-	Check this box   if the organization disco			sed of more	than 25% of its n	et asset	<u> </u>
		Number of voting members of the governing body			sea or more	s than 2570 of its h	3	43
;		Number of voting members of the governing body Number of independent voting members of the go					4	42
		Total number of individuals employed in calendar :	•				5	(
				v, iiiie 2a)			6	575
	_	Total number of volunteers (estimate if necessary)		2			7a	156 171.
		Total unrelated business revenue from Part VIII, co Net unrelated business taxable income from Form				٠٠,	7b	<26,227,
+	D	Net unrelated business taxable income from Form	1 990-1, 1116 34	RECEIV	FD	Prior Year	170	Current Year
١		Contributions and grants (Part VIII June 1h)	<u> </u>	11620210	15	4 219 1	24	3,819,621,
		Contributions and grants (Part VIII, line 1h)	اها	RAAV TA	2014	203.3		170,900
2		Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4	1921	MAY 1 4	2014			3,548,
?				10	<u> </u>	- 1		•
	11 (	Other revenue (Part VIII, column (A), lines 5, 6d, 8d	c, 9c, 10c, and 1	COEN	117	16.9		17,465. 4,011,534.
+	12	Total revenue - add lines 8 through 11 (must equal Grants and similar amounts paid (Part IX, column (	(A) lines 1'2)	(I) (E); III/G_1.2)	<del></del>	4,441,8	0.	• • •
							0.	
	i e	Benefits paid to or for members (Part IX, column (	•	(A) lines E 10)		2,251,3		2,100,191.
		Salaries, other compensation, employee benefits (					0.	2,100,191.
		Professional fundraising fees (Part IX, column (A),					<del>- '- </del>	U.
השמשי		Total fundraising expenses (Part IX, column (D), lin			0.	1 700 /	00	1,622,371,
		Other expenses (Part IX, column (A), lines 11a-11d Total expenses. Add lines 13-17 (must equal Part l		no 25\	· · · ·	1,700,4 3,951,8		3 722 562
				ne 25) .	_	489.9	ĭ	288,972
ŝ	19	Revenue less expenses Subtract line 18 from line			P.	ginning of Current Y		End of Year
salances	~	Total assets (Part X, line 16)			100	4 696 6		5,210,171,
Ď.	20 21	Total labilities (Part X, line 16)	•	•	-	297.6		522,207
3		Net assets or fund balances Subtract line 21 from	n line 20		-	4 398 9		4 687 964
<u>۔</u> ۾(		Signature Block	IT IIITE 20			4,330,3	72.	4,007,503
		Ities of perjury, I peclare that I have examined this return,	ustrluding accomi	nanving schedule	e and statem	ents, and to the hest	of my kn	owledge and helief it is
100	COFFEC	t, and complete Declaration of pregarer Lether than office	en islbased on all	information of w	hich preparei	has any knowledge	O, my m	owloage and bollon, it is
16,	COLLEC	May Nau	XVIII	intermediation of w	mon proparo	C C	12-	7/116
igr		Signature of officer	-001			Date (	<del>-/ - /</del>	117
er		NADINE FRANCIS WEST, VP & CHIEF A	ADMINISTRATIV	VE OFFICER	<u> </u>	<u> </u>		
		Type or print name and title  Print/Type preparer's name	Prepares's signa	nture -		Date , , Che	ck 🗍	PTIN
id		REED RISTEEN	Keed .	WReter	CPA	4/16/14 11 self-	employed	P00241102
	arer	Firm's name BLUM SHAPIRO & COMPANY				Firm's Ell		6-1009205
	Only	Firm's address 29 S. MAIN STREET, P.O.				1		
-	J,	WEST HARTFORD CT 06127-				Phone no	.(860)	561-4000
121	the I	RS discuss this return with the preparer shown about		ctions)	<del></del>	1 110110 110	-10001	x Yes No
		9-13 LHA For Paperwork Reduction Act Notice			ons			Form <b>990</b> (2013)
32UI	UI 10-2	9-13 LITA FOI FAPELWOIN REGULATION ACCINOUS	ive, see the sep	ui ale niou util	V. 13.			1-010

LHA For Paperwork Reduction Act Notice, see the separate instructions.

	990 (2013)	METROHARTFORD ALLI			06-1614518	Page 2
Par	t III Statement	of Program Service Ac	complishments			
	Check if Sched	dule O contains a response or	note to any line in this Part III			x
1	Briefly describe the o	organization's mission.				
	TO HELP HARTFOR	D COMPETE AGGRESSIVELY	AND SUCCESSFULLY FOR JO	BS		
	TALENT, AND CAP	ITAL		<u> </u>		
	Did the organization	undertake any significant proc	ram services during the year w	hich were not listed on		
	the prior Form 990 o	, , , ,	ran eer need dermig and year n		,	Yes 🗷 No
	•	ese new services on Schedule		•		163 140
	-		o. Inificant changes in how it cond	ducte any program services'	, ,	Yes 🗓 No
	-	ese changes on Schedule O	rimeant changes in now it cont	ducts, any program services	, <u> </u>	res La INO
4	Describe the organiz	ation's program service accord	plishments for each of its three	e largest program services, a	s measured by exper	nses
	Section 501(c)(3) and	d 501(c)(4) organizations are re	equired to report the amount of	grants and allocations to oth	iers, the total expens	es, and
		ach program service reported			•	
			including grants of \$	) (Reve	nue \$	)
		BUSINESS CLIMATE AND IN		, , , , , , , , , , , , , , , , , , , ,		
			INFRASTRUCTURE OF THE R	EGTON	-	
			PED PRIORITIZED AND AD			-
		AL PROJECTS; ADVOCATED	•	100111111		<u>-</u>
			D DIALOGUE ON ROLE OF B	IISTNESS.	<del></del>	
		•	ED GREATER COLLABORATIO	5 99	<del></del>	
		<del>-</del>	BED GREATER COLLABORATIO	N_AMONG		
	MUNICIPALITIES.			· · · · · · · · · · · · · · · · · · ·	· <del></del>	
			-			
<u> </u>						
			including grants of \$	) (Reve	nue \$	)
		CITY AS AN URBAN CORE				
			YNAMIC URBAN CORE OF TH			
			ED IQUILT; DEVELOPED HO			
			ATION, GROWTH AND REDUC			
	COMMERCIAL VACAL	NCIES: ADVOCATED FOR ED	UCATION REFORM: AND STE	NGTHENED		
	PUBLIC SERVICES	WITH PRIVATE FUNDING,				
	18					<del></del>
					-	
4c	(Code ) (Ex	xpenses \$	including grants of \$	) (Reve	nue <b>\$</b>	
	·		A DIVERSE AND TALENTED			,
			A ROBUST TALENT PIPELI		<del>.</del>	
			TES IN THE REGION; AND			
			MEMBERSHIP.			
	10 GROW AND INC.	KEASE THE VALUE OF HITE	MEMBERSHIII,			
				· ·		
	•					
	<del></del>		-			
	•		11	<u> </u>		
4d	Other program service	ces (Describe in Schedule O.)				
		•	ints of \$	) (Revenue \$	)	
	Total program servic				•	-

06-1614518

Form 990 (20	)13)	METROHA	RTFORD	ALLIA
Part IV (	Checklist of	Required	Sched	ules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_		Х
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	<del>  -</del>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_		Í
	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	X	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			۱
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		۱,,
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7_	-	<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	8		J.
_	Schedule D, Part III  Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	-	_	Х
9	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		_ x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	-		^
10	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
• •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		1	
•	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 169 If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	1 <u>1</u> e	_X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	_X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			1
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	446		۱.,
4-	or more? If "Yes," complete Schedule F, Parts I and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b	-	X
15	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
46	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		X
16	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
• •	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<del>'''</del>		<u> </u>
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	<del></del>		
	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		х
	if "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
		Form	990	(2013

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,	}		
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	İ		
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	ŀ		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	l		
	Schedule K If "No", go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	:	
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	:	х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		_x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		<u> </u>
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		_x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		_X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		_X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	<u>x</u>	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		_X
þ	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note, All Form 990 filers are required to complete Schedule O	38	X	
		Form	agn /	2012/

Form	990 (2013) METROHARTFORD ALLIANCE INC. 06-1614518		Ρ	age 5
Pàr	<u> </u>			
	Check if Schedule O contains a response or note to any line in this Part V			oxdot
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 67			
_	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return . 2a 0			ŀ
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b_		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			1
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b_	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			1
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			1
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		_x_
_	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		1
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		<del> </del>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			ŀ
	to file Form 8282?	7с		<del> </del>
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	7.		ŀ
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		<del> </del>
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?	7 <u>9</u> 7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting	711		
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			ļ
	Did the organization make any taxable distributions under section 4966?	9a		İ
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		<u> </u>
	Section 501(c)(7) organizations. Enter:			T -
	Initiation fees and capital contributions included on Part VIII, line 12			1
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
_	Gross income from other sources (Do not net amounts due or paid to other sources against			
_	amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		<u> </u>
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	L		L

14a

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form 990 (2013) METROHARTFORD ALLIANCE INC. 06-1614518 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			x
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 43			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 42			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		<u> </u>
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X.
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		х
6	Did the organization have members or stockholders?	6	х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
_	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following.			
а	The governing body?	8a	x	
b	Each committee with authority to act on behalf of the governing body?	8b	х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			,
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	х	
13	Did the organization have a written whistleblower policy?	13	х	
14	Did the organization have a written document retention and destruction policy?	14	х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
b	Other officers or key employees of the organization	15b	х	
_	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		İ	
_	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	1,000	. '	
17	List the states with which a copy of this Form 990 is required to be filed ▶cт			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	availab	e	
,,,	for public inspection. Indicate how you made these available. Check all that apply		-	
	Own website Another's website Turn Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finan	cial	
13	statements available to the public during the tax year	117 [Q.]	-141	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion 🕨		
20	CHERYL STEPHENSON - (860) 525-4451			
	31 PRATT STREET 5TH PLOOR HARTFORD CT 06103			
	JI IMILI SIMBIL SIM LUOVA, MANILOMO, CI UVIVS			

				_
7orm 990 (2013)	METROHARTFORD ALLIANCE	INC.	06-1614518	Page 7
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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee "
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)	(B)	(C) Position						(D)	(E)	(F)
Name and Title	Average hours per	(do not check more than or box, unless person is both						Reportable compensation	Reportable compensation	Estimated amount of
	week		officer and a director/trustee)					from	from related	other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) ELLIOT GINSBERG	1,00	=	-	<u> </u>	×	I = 0	۳			
VICE CHAIRMAN	1.00	x		x				0.	0.	0.
(2) R. NELSON GRIEBEL	1,00									
PRESIDENT & CEO	40.00	$ _{\mathbf{x}}$		х		1		0.	405,401,	34,715,
(3) WALTER HARRISON	1.00_			-						
TREASURER		x		х				0.	٥.	0.
(4) ANDY BESSETTE	1.00			-						
DIRECTOR	•	x						0.	0.	0.
(5) CHRISTOPHER DADLEZ	1,00									-
DIRECTOR		x				l		0.	0.	0.
(6) WILLIAM DIBELLA	1,00									
DIRECTOR		x						0.	0,	0.
(7) JOSEPH GIANNI	1,00					i				
DIRECTOR		x				<u> </u>		0.	_0.	0.
(8) ELLIOT JOSEPH	1.00									
DIRECTOR		Х		L		<u> </u>		0.	0.	0.
(9) JOHN KALAMARIDES	1.00									
DIRECTOR		х	ļ					0.	0.	0.
(10) MATTHEW KIRK	1,00		i							
DIRECTOR		х	<u> </u>					0.	0.	0.
(11) BONNIE MALLEY	1,00									
VICE CHAIRMAN	ļ	X		_		<u> </u>	_	0.	0.	0.
(12) MIKE MATTEO	1,00							[		
CHAIRMAN	1	х					<u> </u>	0.	0.	0.
(13) MICHAEL NADOLSKI	1.00									
DIRECTOR		Х	<u> </u>				<u> </u>	0.	0.	0.
(14) LINDA KELLY	1,00									
DIRECTOR		х	├	<u> </u>		<u> </u>		0.	0.	0.
(15) ADRIENNE COCHRANE	1,00	1								
DIRECTOR		X	-			-	-	0.	0.	0.
(16) SANFORD CLOUD	1.00	1								
DIRECTOR		X.	$\vdash$	-	-	$\vdash$	_	0.	0.	0.
(17) MATT FLEURY	1.00	1								
DIRECTOR	1	X	<u>L.</u> _	L				<u> </u>	<u> </u>	Form <b>990</b> (2013)

(A)	(B) Average			Pos	C) ation	1		(D) Reportable	(E) Reportable		<b>.</b>	(F)	- al
Name and title	hours per week	box	, unle	ss pe	rson	than is bot or/trus	h an	compensation	compensatio	n	ar	stimati nount other	of
	(list any hours for related	tee or director	Istee			nsated		the organization (W-2/1099-MISC)	organization: (W-2/1099-MIS	s	com fi	pensa om th	ation ne
	organizations below line)	Individual trus	Institutional trustee	Officer	Key employee	Highest compensated employee	Former					d relat anızatı	
(18) JEFFREY HOFFMAN DIRECTOR	1.00	х						0.		0.			_0.
(19) JAMES JONES DIRECTOR	1,00	x						0.	-	0.			0.
(20) JULIO MENDOZA DIRECTOR	1,00	x						0.		0.			0,
(21) ROBERT PATRICELLI DIRECTOR	1,00	х						0,		٥.			0.
(22) PAMELA TROTMAN REID DIRECTOR	1,00	х						0.		0.			0.
(23) CATHY MALLOY DIRECTOR	1.00	х						0.		0.			0.
(24) MARTY GAVIN DIRECTOR	1,00	х						0.		0.			0.
(25) ALBERT MCKINLEY DIRECTOR	1,00	х						0.		0.			0.
(26) JIM BEDARD DIRECTOR	1,00	x						0.		0.			0.
1b Sub-total c Total from continuation sheets to Part V	II, Section A						<b>&gt;</b>	0.	405, 741,				715 013
d Total (add lines 1b and 1c)  2 Total number of individuals (including but n	not limited to th	nose	liste	ed al	bove	e) wl	<b>▶</b> no re	0.0 eceived more than \$100	1,147, ,000 of reportabl			98	728.
compensation from the organization	<del>.</del>							<del> </del>				Yes	No
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s			e, ke	y er	nplo	yee	or l	highest compensated er	mployee on		3		x
For any individual listed on line 1a, is the su and related organizations greater than \$150	ım of reportab	le co	-					· ·	he organization	ļ	4	x	
5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com	accrue compe	nsat	ion f	rom	any	unr/			dual for services	Ī	5	Α	x
Section B. Independent Contractors			0, 0,	3011	<del>, , , , , , , , , , , , , , , , , , , </del>			······································					
<ol> <li>Complete this table for your five highest co the organization. Report compensation for</li> </ol>	•									pensa	ation f	rom	
(A) Name and business	address	NO	NE					(B) Description of s	ervices	C	)) ompe	C) nsatio	n
							ĺ						
2 Total number of independent contractors (i	including but r	ot lı	mite	d to	tho	se la	sted	above) who received m	ore than			122	
\$100,000 of compensation from the organi	zation					0						000 /	(2013)
SEE PART VII, SECTION A CONTINU 332008 10-29-13	DATION SHEE	TS								i	OIM	J <b>JU</b> (	ZU 13)

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METROHARTFORD ALLIANCE INC.

06-1614518

Part VII Section A. Officers, Director (A)	(B)			(0	<b>C)</b>			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations below line)	stee or director	nechutional trustee	Posi all t			Former Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(27) ERIC DANIELS	1,00		_		_					
DIRECTOR		Х						0,	0,	(
(28) LAWRENCE DAVIS	1.00	-								
DIRECTOR		Х	-					0.	0,	_(
(29) GREGORY BUTLER	1.00	ļ								
DIRECTOR		Х						0.	0.	(
(30) ROBERT FLYNN	1.00	}								
DIRECTOR		Х						0.	0.	(
(31) JONATHAN GENGRAS	1.00									
DIRECTOR		Х						0.	0,	
(32) RAY HERNANDEZ	1.00	ł								
DIRECTOR	1.00	Х						0,	0.	
(33) KEITH HUBERT	1.00								0	
DIRECTOR CLASSIAN	1,00	_X				_		0.	0.	
(34) MARY GLASSMAN DIRECTOR	1,00	х						0.1	0.	
(35) NANCY MEYER	1.00	^						0.1	0.	
DIRECTOR	1.00	x						0.	0.	1
(36) CLIFFORD LEACH	1,00								· ·	
DIRECTOR		x						0.	0.	i
(37) RICHARD ORR	1,00									
DIRECTOR	_	х						0.	0.	
(38) TIMOTHY PERRA	1.00									
DIRECTOR		х						0.	0.	
(39) LESLIE ROBERTSON	1.00									
DIRECTOR		х						0.	0.	
(40) JOE SAVAGE	1.00									
DIRECTOR		х	_					0.	0.	
(41) MARK SCHEINBERG	1.00									
DIRECTOR		Х	<u> </u>					0.	0.	
(42) BERNADINE SILVERS	1.00									
DIRECTOR		Х	_					0.	0.	
(43) MARTHA TEMPLE	1.00	}								
DIRECTOR		Х						0.	0.	
(44) JOHN SHEMO	1,00	ł					İ			
VICE PRESIDENT	40,00			Х	$\dashv$			0.	156,493.	10,68
(45) NADINE FRANCIS WEST	1.00	1							4.5 5.5	
/ICE PRESIDENT AND SECRETA	40.00		$\vdash$	Х				0.	145,741.	9,96
(46) NANCY WHEELER	1.00	ł					İ		484 46-	
V.P. INVESTOR RELATIONS	40.00	Ь				X		0.	156,137.	10,40

Part VII Section A. Officers, Directors, Tr	usices, Rey Li	IIPI	<i><b>J</b>yee</i>	ی, م	114	9		Dompondated Employ	ccs (continued)	
(A)	(B)	1			C)			(D)	(E)	(F)
Name and title	Average				ition		L A	Reportable	Reportable	Estimated
	hours per	(C	heck T	au	tnat	app	iy)	compensation from	compensation from related	amount of other
	week					85		the	organizations	compensation
	(list any	ğ				og m		organization	(W-2/1099-MISC)	from the
	hours for	i i			ŀ	ated e		(W-2/1099-MISC)		organization
	related	ustee	Truste		25	Suad				and related
	organizations below	la la	tonal		gloy	t com				organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	<b>Рот</b> шег		:	
(47) SANDRA JOHNSON	1.00									· · · · · · · · · · · · · · · · · · ·
VP & BUS DEV OFFICER	40,00					х		0,	126,018.	8,110
(48) SUSAN WINKLER	1.00									
EXEC DIR, INSURANCE AND FINANCIAL	40.00				<u> </u>	х		0.	157,601.	24,845
		}								
			_							
		_	-		_					
		}								
		_								
		}								
			<u> </u>							
		<u> </u>								<u> </u>
<del></del>										
		1								
	-									
		-								
	1		Ц		<u> </u>					, . <del>.</del>

Total to Part VII, Section A, line 1c

64 013

Form 990 (2013) METROHARTFORD ALLIANCE INC.

Part VIII Statement of Revenue

		_	Check if Schedule O cont	tains a response	or note to any lin	e in this Part VIII			
			3.133K N 93.1334			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
ts st	1	a	Federated campaigns	1a					
ran			Membership dues	1b	2,942,153.				
Q.E			Fundraising events	1c					
if A			Related organizations	1d					
2,≅				•	-				
Sin			Government grants (contribut						
ē Ē		T	All other contributions, gifts, gran	1 1		-			
ëş.			similar amounts not included abo		877,468.				
Contributions, Gifts, Grants and Other Similar Amounts		_	Noncash contributions included in lines	s 1a-1f \$					
OB		<u>h</u>	Total. Add lines 1a-1f		<u> </u>	3,819,621.			
۵. ا	_				Business Code	456 474		156 171	
Program Service Revenue	2		ADMINISTRATION FEES		900099	156,171.	1. 500	156,171.	
E e		b	MEMBERSHIP EVENTS		561000	14,729.	14,729.		
n S		С		<del></del> ,					
e a		d							
<u>6</u>		e							
۵.		f	All other program service reve	enue					
		g	Total. Add lines 2a-2f			170,900.			
	3		Investment income (including	dividends, intere	est, and				
			other sımılar amounts)		<b>&gt;</b>	3,548.			3,548,
	4		Income from investment of ta	x-exempt bond p	roceeds 🕨				
	5		Royalties		<b></b>				
				(i) Real	(ii) Personal				
	6	а	Gross rents			·	Í		
		b	Less rental expenses						
		С	Rental income or (loss)						
			Net rental income or (loss)		<b></b>				
			Gross amount from sales of	(i) Securities	(ii) Other				
		_	assets other than inventory						
		h	Less: cost or other basis				1		
		_	and sales expenses						
		_	Gain or (loss)						
			Net gain or (loss)			·			
			Gross income from fundraisin	a avante (not					
īre	•	a	including \$	of					
Other Revenu									
Be			contributions reported on line						
Jer			Part IV, line 18	a					
ö			Less. direct expenses	b	L		İ		
			Net income or (loss) from fund		P				<del></del>
	9	а	Gross income from gaming ac						
			Part IV, line 19	. a	<u> </u>				
	1		Less. direct expenses	b	L				]
			Net income or (loss) from gan	•	<u> </u>			<del></del>	
	10	а	Gross sales of inventory, less	returns					
			and allowances	а					
		þ	Less. cost of goods sold	b			ļ		
		С	Net income or (loss) from sale	es of inventory					
			Miscellaneous Revenu	ie	Business Code				
	11	а	MISC INCOME		900099	17,465.	17,465.		
		b							
		С							
		d	All other revenue .		L				
	i	е	Total. Add lines 11a-11d		<b>&gt;</b>	17,465.			<del></del>
33200 10-29	12		Total revenue See instructions.			4,011,534.	32 194	156.171.	3 548. Form <b>990</b> (2013)
10-29	- 13								101111 000 (2013)

### Part IX Statement of Functional Expenses

Sect	on 501(c)(3) and 501(c)(4) organizations must com			omplete column (A)	
	Check if Schedule O contains a respon		this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				<u> </u>
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)		·		
7	Other salaries and wages	1,603,697.			
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	313,026.	<del></del>		<u> </u>
10	Payroll taxes	183,468.			
11	Fees for services (non-employees)				
а	Management	53,284.			
b	Legal	28,463.			
С	Accounting	40,000.			
d	Lobbying	79,823.			
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				· · · · · · · · · · · · · · · · · · ·
g	Other (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	<u>.</u>			
12	Advertising and promotion	252,441.			
13	Office expenses	114,685.			
14	Information technology	210,996.			
15	Royalties				
16	Occupancy	2,363.			
17	Travel	42,532.			
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials			<del> </del>	
19	Conferences, conventions, and meetings	27,102.	<del></del>	<del> </del>	<del></del>
20	Interest			<del> </del>	
21	Payments to affiliates  Depreciation, depletion, and amortization	16.065	7		
22 23	Insurance	16,965, 12,483,			
23 24	Other expenses. Itemize expenses not covered	12,403,		·	
27	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	SPONSORSHIP EXPENSES	393,367.			
b	CONSULTING EXPENSE	220,799.			<del>,</del> -
c	TELEPHONE	42,755.			
d	EQUIPMENT RENTAL AND MA	38,393.			
е	All other expenses	45,920.			
25	Total functional expenses Add lines 1 through 24e	3,722,562,			
26	Joint costs Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here If following SOP 98-2 (ASC 958-720)				

Form 990 (2013) METROHARTFORD ALLIANCE INC.
Part X Balance Sheet

. ai	π χ_	Check if Schedule O contains a response or not	e to any line in this Part X	-		
		0.0000		(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		2,744,302,	1	3,342,433.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		1,860,929,	4	1,702,430,
	5	Loans and other receivables from current and for	ormer officers, directors,			
		trustees, key employees, and highest compensations	ated employees. Complete			
		Part II of Schedule L .	. [		5	
	6	Loans and other receivables from other disquali	fied persons (as defined under			
		section 4958(f)(1)), persons described in section	4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of sect	ion 501(c)(9) voluntary	•		
ş		employees' beneficiary organizations (see instr)	Complete Part II of Sch L		6	<u>.</u>
Assets	7	Notes and loans receivable, net			7	
Ř	8	Inventories for sale or use	<u> </u>		8	
	9	Prepaid expenses and deferred charges		16,019,	9	4,030,
	10a	Land, buildings, and equipment cost or other				
		basis Complete Part VI of Schedule D	10a 268,399,		1	
	ь	Less. accumulated depreciation	10b 194,212,	35,407.	10c	74,187,
	11	Investments - publicly traded securities		11		
	12	Investments - other securities See Part IV, line		12		
	13	Investments - program-related See Part IV, line	40,000.	13	87,091.	
	14	Intangible assets .		14		
	15	Other assets. See Part IV, line 11	<u> </u>		15	
	16	Total assets. Add lines 1 through 15 (must equ	al line 34)	4,696,657.	16	5,210,171.
	17	Accounts payable and accrued expenses	64,981.	17	224,566.	
	18	Grants payable		18		
	19	Deferred revenue		225,514.	19	297,641,
	20	Tax-exempt bond liabilities	_ : : +		20	
	21	Escrow or custodial account liability. Complete			21	
es	22	Loans and other payables to current and former	i i			
Ħ		key employees, highest compensated employee	es, and disqualified persons.			
Liabilities		Complete Part II of Schedule L			22	
_	23	Secured mortgages and notes payable to unrela	· · · · · · · · · · · · · · · · · · ·	,,	23	
	24	Unsecured notes and loans payable to unrelate	F		24	
	25	Other liabilities (including federal income tax, pa				
		parties, and other liabilities not included on lines	17-24). Complete Part X of	7 170	05	0
	00	Schedule D	<u> </u>	7,170, 297,665,	25 26	522,207.
	26	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958	) shock here V and	257,005,	20	
<b>"</b>		complete lines 27 through 29, and lines 33 ar	• •			
ĕ	27	Unrestricted net assets	100-1	1,082,785.	27	1,364,836,
Fund Balances	28	Temporarily restricted net assets	ŀ	3 316 207.	28	3,323,128,
8	29	Da-war and constructed and accords	·	3,310,207,	29	3,323,120.
Š	23	Organizations that do not follow SFAS 117 (A	SC 958), check here			•
ř		and complete lines 30 through 34.				
ts	30	Capital stock or trust principal, or current funds	1		30	
Net Assets or	31	Paid-in or capital surplus, or land, building, or ed	upment fund		31	
Ĭ,	32	Retained earnings, endowment, accumulated in	,		32	
ž	33	Total net assets or fund balances		4,398,992,	33	4,687,964.
	1	Total liabilities and net assets/fund balances	Ī	4 696 657.	34	5 210 171.

Form	1990 (2013) METROHARTFORD ALLIANCE INC.	_06-1614518		Pa	ge <b>12</b>
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI			-	
1	Total revenue (must equal Part VIII, column (A), line 12)	_1	. 4	011	534.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3	722	562,
3	Revenue less expenses Subtract line 2 from line 1	3		-	972.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4	398	992.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	_6			
7	Investment expenses	7			
8	Pnor penod adjustments .	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	4	687	964.
Pa	rt XIII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u>                                      </u>
				Yes	No
1	Accounting method used to prepare the Form 990 Cash _x_ Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0	]		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a	]		
	separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	<u> </u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both				
	Separate basis x Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	edule O			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audit			
	Act and OMB Circular A-133?		3a		_х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2013)

#### **SCHEDULE C**

(Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

➤ See separate instructions. Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

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Department of the Treasury Internal Revenue Service

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations. Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)). Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Name of orga	<u>01(c)(4), (5), or (6) organiza</u> nization	tions Complete Part III		Emp	loyer identification number
	METROHARTFO	ORD ALLIANCE INC.			06-1614518
Part I-A	Complete if the org	anization is exempt und	der section 501(c	e) or is a section 527 o	organization.
	expenditures	ation's direct and indirect politi	cal campaign activities	s in Part IV ▶\$	S
Part I-B	Complete if the ord	janization is exempt und	der section 501(c	:)(3).	
L	•	incurred by the organization un		<b>▶</b> \$	<u> </u>
2 Enter the	amount of any excise tax	incurred by organization manag	jers under section 495	55 ▶\$	
3 If the org	janization incurred a sectio	n 4955 tax, did it file Form 4720	) for this year?		Yes No
4a Was a co	orrection made?				Yes No
	describe in Part IV	autastas is avassas var	day as ation 504/a	V averat anation 504	(-\(0\
		janization is exempt und	·		
	, ,	by the filing organization for se	•		
	unction activities	ization's funds contributed to o	ther organizations for	Section 527 ▶ \$	<b>:</b>
•	•		and on Form 1120-PO	•	
line 17b				_, ▶\$	<b>;</b>
4 Did the f	iling organization file Form	1120-POL for this year?			Yes No
5 Enter the	names, addresses and er	nployer identification number (E	IN) of all section 527 p	political organizations to which	ch the filing organization
•	•	tion listed, enter the amount pa			•
	·	omptly and directly delivered to additional space is needed, pro	•	•	ite segregated fund or a
Political	<del></del>				(a) Amount of notional
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0
	<u> </u>				_
		<del></del>	_		_
					_
					_

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2013

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Schedule C (Form 990 or 990-EZ) 2013 M	ETROHAR!	FORD AL	LIANCE INC.		06-16	14518 Page <b>2</b>
Part II-A   Complete if the orga			mpt under sectio	on 501(c)(3) and file	ed Form 5768	
(election under secti						
A Check 🕨 📖 if the filing organization	on belong	s to an affi	liated group (and list ii	n Part IV each affiliated	group member's na	ne, address, EIN,
expenses, and share	of excess	s lobbying	expenditures).			
B Check 🕨 🔛 if the filing organization	on checke	ed box A ar	nd "limited control" pre	ovisions apply.		
		ying Expe	nditures ınts paid or incurred.	)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influe	ence nubli	ic oninion (	arass roots lobbying)			-
b Total lobbying expenditures to influe	•	•			<del></del>	
T 1 11 11 /c.datt.	_		ay (direct loodying)	• •		<u> </u>
		10)		·		
		10 and 10	Λ	Ì		
e Total exempt purpose expenditures	•		•	th agreemen		
f Lobbying nontaxable amount. Enter				i i	<del>-</del>	<del> </del>
If the amount on line 1e, column (a) or	(D) IS:		bying nontaxable am			
Not over \$500,000			the amount on line 1e			
Over \$500,000 but not over \$1,000,			00 plus 15% of the exc			
Over \$1,000,000 but not over \$1,50		00 plus 10% of the exc				
Over \$1,500,000 but not over \$17,0	00,000	\$225,00	00 plus 5% of the exce	ess over \$1,500,000		
Over \$17,000,000	i	\$1,000,	000			
g Grassroots nontaxable amount (ente	ar 25% of	line 1f)			<u> </u>	<del> </del>
h Subtract line 1g from line 1a If zero					·	
•				•		
i Subtract line 1f from line 1c If zero	-		line 1, did the event	Lestion file Form 4720		<u> </u>
j If there is an amount other than zero reporting section 4911 tax for this ye		rime mor	line II, did trie organiz	ation the Form 4720		Yes No
reporting section 4911 tax for this ye		1.Vear Ave	eraging Period Under	Section 501(h)		
(Some organiza				n do not have to comp	lete all of the five	
				es 2a through 2f on pa		
			nditures During 4-Ye	<del></del>		
Calendar year (or fiscal year beginning in)	(a) 2	010	(b) 2011	(c) 2012	(d) 2013	(e) Total
(Or fiscal year beginning my						
2a Lobbying nontaxable amount						
b Lobbying ceiling amount						
(150% of line 2a, column(e))			<u></u>			+
Tatal labbuma avasa dituras						
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount						
(150% of line 2d, column (e))						
f Grassroots lobbying expenditures	_			<u> </u>		

# Schedule C (Form 990 or 990-EZ) 2013 METROHARTFORD ALLIANCE INC. 06-1614518 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

The lobbying activity  1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	No		
local legislation, including any attempt to influence public opinion on a legislative matter		Ame	ount
local legislation, including any attempt to influence public opinion on a legislative matter			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?	-		
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			-
i Other activities?			
j Total Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			<del></del>
b If "Yes," enter the amount of any tax incurred under section 4912		<del></del>	
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		~ <del>-</del>	<del></del> _
· · · · · · · · · · · · · · · · · · ·		<del></del>	
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  Part III-A   Complete if the organization is exempt under section 501(c)(4), section 501(c)	(5) or co	otion	<del></del>
501(c)(6).	(o), or se	Cuon	
		Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1		х
2 Did the organization make only in house lobbying expenditures of \$2,000 or less?	2		х
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		x
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OF answered "Yes."	1 (0) 1 (1)		
1 Dues, assessments and similar amounts from members	1	3,	906,848.
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political			
expenses for which the section 527(f) tax was paid).			
a Current year	. 2a		79,823.
b Carryover from last year	2b		<29.703.
c Total	2c		50,120.
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		117,205.
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess			
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political			
expenditure next year?	4		<67,085.
5 Taxable amount of lobbying and political expenditures (see instructions)	5		0.
, , , , , , , , , , , , , , , , , , , ,		nd I	

### **SCHEDULE D**

(Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Open to Public Inspection

Name	e of the organization			Employer identification number
	METROHARTFORD ALLIANCE INC			06-1614518
Par	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	s or Acc	counts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin			
		(a) Donor advised funds	(b)	Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (dunng year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	sed funds	
_	are the organization's property, subject to the organization's			Yes No
6	Did the organization inform all grantees, donors, and donor a		e used only	<b>v</b>
	for charitable purposes and not for the benefit of the donor of			
	impermissible private benefit?	, , , ,	•	Yes No
Par		ganization answered "Yes" to Form 990,	Part IV, line	
	Purpose(s) of conservation easements held by the organizat	<del> </del>		
•	Preservation of land for public use (e.g., recreation or e		storically ii	mportant land area
	Protection of natural habitat	Preservation of a cer	-	•
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a quali	ified conservation contribution in the form	of a cons	ervation easement on the last
-	day of the tax year.			
	day of the tax your.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
h	Total acreage restricted by conservation easements			2b
0	Number of conservation easements on a certified historic sti	ructure included in (a)		2c
٦	Number of conservation easements included in (c) acquired		<u> </u>	
٠	listed in the National Register		I .	2d
3	Number of conservation easements modified, transferred, re	eleased extinguished or terminated by th	_	<del></del>
•	year >	olococa, oxumgalomoa, or tommillee = j =		
4	Number of states where property subject to conservation ea	asement is located		
5	Does the organization have a written policy regarding the pe		:	
3	violations, and enforcement of the conservation easements			Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		dunna the	
7	Amount of expenses incurred in monitoring, inspecting, and			
8	Does each conservation easement reported on line 2(d) above			
0	and section 170(h)(4)(B)(ii)?	to beliefy the requirements of country in	- (· ·)( · )( <del>-</del> )(·)	Yes No
9	In Part XIII, describe how the organization reports conservat	tion easements in its revenue and expens	se statemer	
9	include, if applicable, the text of the footnote to the organization			
	conservation easements	Morro manda statemente anat december	o ano organ	neation of doodstraing to
Par	t III Organizations Maintaining Collections of	of Art. Historical Treasures, or C	Other Si	milar Assets.
<u> </u>	Complete if the organization answered "Yes" to Form			
12	If the organization elected, as permitted under SFAS 116 (A)		ment and	balance sheet works of art.
	historical treasures, or other similar assets held for public ex			
	the text of the footnote to its financial statements that descr			,
h	If the organization elected, as permitted under SFAS 116 (A)		nt and bala	ince sheet works of art, historical
b	treasures, or other similar assets held for public exhibition, e			
	relating to these items.	and the second s		, p. stras are takening amounts
	(i) Revenues included in Form 990, Part VIII, line 1		ı	<b>▶</b> \$
		• •	1	\$
_	(ii) Assets included in Form 990, Part X	nacurae, or other cimilar access for financi	al gain er	
2	If the organization received or held works of art, historical tre		iai yairi, pro	MIGG
	the following amounts required to be reported under SFAS 1			<b>►</b> ¢
a			!	Φ
b	Assets included in Form 990, Part X		J	<b>&gt;</b> \$

		RD ALLIANCE IN				- 04-		06-1614		Page 2
	t III   Organizations Maintaining C									
3	Using the organization's acquisition, accession	on, and other record	s, checi	k any of the	following that	t are a sı	gnificant	use of its	collection	items
	(check all that apply).									
а	Public exhibition	d			hange progra	ıms				
b	Scholarly research	е	LJ	Other						
С	Preservation for future generations							5.		
4	Provide a description of the organization's co							ose in Par	t XIII	
5	During the year, did the organization solicit or					er sımılar	assets		٦.,	$\Box$ .
Da	to be sold to raise funds rather than to be ma						000		_ Yes	No_
Pal	reported an amount on Form 990, Par	<del>-</del>	te ii the	organizatio	n answered "	Yes" to	romi 990	, Part IV,	ine 9, or	
	······································		lant for			neto not	unaludad			
1a	Is the organization an agent, trustee, custodia	an or other intermed	liary for	contribution	is or other as:	sets not	included		٦٧	□ Na
	on Form 990, Part X?			-1-1					」Yes	∟ No
þ	If "Yes," explain the arrangement in Part XIII a	and complete the fol	llowing t	able:						
							4-		Amount	<del></del>
C	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f	F-	<del></del>	
2a	Did the organization include an amount on Fo								Yes	∐ No
Bo	If "Yes," explain the arrangement in Part XIII.  † V Endowment Funds. Complete if									
Pai	T V Endowment Funds. Complete if	γ			1			.aara baali	4-3 Faur	···oara baak
	_ , , ,	(a) Current year	(a) P	rior year	(c) Two year	S Dack	(a) Timee y	rears back	(e) FOUR	years back
1a	Beginning of year balance				-				<del>                                     </del>	
b	Contributions								<del>                                     </del>	
С	Net investment earnings, gains, and losses						_		<del>                                     </del>	
đ	Grants or scholarships								<del>                                     </del>	
е	Other expenditures for facilities									
_	and programs				-				<del>                                     </del>	
Ť	Administrative expenses									
9	End of year balance								L	
2	Provide the estimated percentage of the curr	ent year end balanc		g, column (a	a)) neid as.					
a	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
С	Temporarily restricted endowment	%								
_	The percentages in lines 2a, 2b, and 2c shou		- <b>4 44</b>							
За	Are there endowment funds not in the posses	ssion of the organiza	ation tha	it are neid a	ına aamınıstei	rea for tr	ne organiz	ation	Г	V   N-
	by:									Yes No
	(i) unrelated organizations			•		•			3a(i)	
	(ii) related organizations		a Cabac	lula DO		•		•	3a(ii)	
ь	If "Yes" to 3a(ii), are the related organizations					•	•		_3b	
Da	Describe in Part XIII the intended uses of the rt VI Land, Buildings, and Equipm		willent	iurius.						<del></del>
Га	Complete if the organization answered		Part IV	ima 11a S	ee Form 990	Part Y I	lina 10			
					- 1				(d) Pool	
	Description of property	(a) Cost or of basis (investing			or other (other)		ccumulate preciation	t t	(d) Book	, value
4.	Lood	Daois (illvestil		54313	(50.101)	aet				
	Land	-								
b	Buildings .	_						<u> </u>		
C	Leasehold improvements		6,287.					543.		55,744.
d	Equipment	203	2,112.				183,	069.		18,443.
	Other (7)		V 1	(D) f f	10(-)					
<u>ı ota</u>	I. Add lines 1a through 1e (Column (d) must ed	quai Form 990, <u>Part</u>	A, COIUI	וווי (ט), line 1	ιυ(C).)					74.187.

Schedule D (Form 990) 2013

Part VII Investments - Other Securities.  Complete if the organization answered "Yes" to Form 990, Part IV, line 11b See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)  (b) Book value  (c) Method of valuation Cost or end-of-year and the control of the cont	ear market value
(a) Description of security or category (including name of security) (b) Book value (c) Method of valuation Cost or end-of-ye	ear market value
(a) Description of security or category (including name of security) (b) Book value (c) Method of valuation Cost or end-of-ye	ear market value
(1) Financial derivatives	
(2) Closely-held equity interests	
(3) Other	
(A)	
(B)	
(C)	
(D)	
<u>(E)</u>	
<u>(F)</u>	
(G)	
(H)	<del>-</del>
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶	
Part VIII Investments - Program Related.	
Complete if the organization answered "Yes" to Form 990, Part IV, line 11c See Form 990, Part X, line 13	
(a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-ye	ear market value
(3)	_
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	
Part IX Other Assets.	
Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15	
	(b) Book value
(1)	<u></u>
(2)	
(3)	
(4)	
(5)	<u> </u>
<u>(6)</u>	
(8)	
(9)	
Total, (Column (b) must equal Form 990, Part X, col. (B) line 15.)	·
Part X Other Liabilities.	
Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability (b) Book value	
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	

Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

(8)

	edule D (Form 990) 2013 METROHARTFORD ALLIANCE INC.		06-1614518	Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial State	ements With Revenue	per Return.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 1	12a.		
1	Total revenue, gains, and other support per audited financial statements		. 1	<u>-</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b		
С	Recovenes of prior year grants	2c		
đ	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d .		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
þ	Other (Describe in Part XIII )	4b		
C	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	
Pa	rt XII Reconciliation of Expenses per Audited Financial Stat	ements With Expense	es per Return.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 1	12a		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	1 1	Ì	
а	Donated services and use of facilities	2a		
b	Pnor year adjustments .	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII )	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	
	rt XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; F	Dod IV base 4h and 6h Dow		
	2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any		t v, line 4, Part X, line 2; Part 7	CI,
	2d and 4b, and 7 art An, intes 2d and 4b. Also complete this part to provide any	additional imprination		
	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		<del></del>
			<del></del>	
		<del></del>	<del></del>	
		- 1		
	·			
			<u>-</u>	
	· · · · · · · · · · · · · · · · · · ·			
		, <u></u>		

#### SCHEDULE J (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization

METROHARTFORD ALLIANCE INC.

Employer identification number

06-1614518

Га	art   Questions negariting compensation			
	r		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,	İ		
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items	ĺ		
	First-class or charter travel Housing allowance or residence for personal use			ĺ
	Travel for companions Payments for business use of personal residence			l
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)	ŀ		
		ł		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
-	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
-	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	x	]
	tradices, and emecia, medaling the electronic breaking the name enterior in the same			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	}		
3	CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to			]
	establish compensation of the CEO/Executive Director, but explain in Part III.			
		1		
		1		}
	Form 990 of other organizations Lx Approval by the board or compensation committee			
	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
4			;	
	organization or a related organization:	4-		.,,
a	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
			,	
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	. 1		
	contingent on the revenues of.	_		
а	The organization?	5a		-
b	Any related organization?	5b		<del> </del>
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	.		
	contingent on the net earnings of:			
а	The organization?	6a		
b	Any related organization?	6b		ļ
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	,		
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

06-1614518

Schedule J (Form 990) 2013

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Schedule J (Form 990) 2013

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I) (III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

			٠					
		(B) Breakdown of W-2		and/or 1099-MISC compensation	(C) Retirement and	ple	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(a)-(i)(a)	reported as deterred in prior Form 990
(1) R. NELSON GRIEBEL	Ξ	0.	0,	0.	0	0	0	0
	(ii)	277,500.	125,000,	2,901,	0	34,715,	440,116,	0
(2) JOHN SHEMO	Ξ	0	0	0	0	0.	0	0
VICE PRESIDENT	₿	132,313,	23,000.	1,180,	0.	10,689,	167.182.	0
(3) NADINE FRANCIS WEST	Θ	0	0	0	0	0	0	0
TA	Œ	122,500,	23,000.	241,	0	996.6	155,707.	0
(4) NANCY WHEELER	Ξ	0	0.	0	0.	0.	0.	0
V.P. INVESTOR RELATIONS	(1)	129,000.	26,000,	1,137,	0	10,403,	166,540.	0
(5) SUSAN WINKLER	Ξ	0	0	0,	0	0	0	0
EXEC DIR, INSURANCE AND FINANCIAL	(ii)	133,187,	24,000,	414,	0	24,845,	182,446,	0
	Ξ							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	Θ							
	(3)							
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# **SCHEDULE O**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Information to Form 990 or 990-EZ
Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public

Inspection **Employer identification number** 

METROHARTFORD ALLIANCE INC.	06-1614518
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
PROMOTED THE STABILITY AND GROWTH OF TARGETED INDUSTRY SECTORS AND A	
BUSINESS CLIMATE THAT IS FRIENDLY TO ENTREPRENEURS, RETAINED, EXPANDED	
AND ATTRACTED NEW BUSINESSES TO THE REGION,	
FORM 990, PART VI, SECTION A, LINE 6:	
EXPLANATION: THE ORGANIZATION IS COMPRISED OF MEMBERS OF BUSINESSES IN THE	
GREATER HARTFORD AREA.	
FORM 990, PART VI, SECTION B, LINE 11:	
EXPLANATION: BOARD OF DIRECTORS HAS DELEGATED THE REVIEW OF FORM 990 TO ITS	
BUDGET AND FINANCE COMMITTEE, A DRAFTED VERSION WAS SENT TO COMMITTEE	
MEMBER'S PRIOR TO THE FILING, COMMITTEE MEMBERS WERE INVITED TO MAKE	
INQUIRIES OR COMMENTS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
EXPLANATION: POLICY PROVIDES FOR ACTIVE DISCLOSURE OF CONFLICTS, POLICY IS	
ENFORCED BY HAVING MEMBERS RECUSE THEMSELVES IF IN CONFLICT.	
FORM 990, PART VI, SECTION B, LINE 15:	
EXPLANATION: REVIEW/APPROVAL BY COMP COMMITTEE, INCLUDING COMPARABILITY	
DATA RANGES FOR ALL POSITIONS AS COMPILED BY AN INDEPENDENT HR CONSULTANT.	
COMP RECOMMENDATIONS SIGNED OFF BY THE COMP COMMITTEE, AS WELL AS THE BOARD	
CHAIR, AS EVIDENCE OF THEIR DELIBERATION / APPROVAL.	
FORM 990 PART VI SECTION C LINE 19:	

Schedule O (Form 990 or 990-EZ) (2013) Name of the organization	Employer identification number
METROHARTFORD ALLIANCE INC.	06-1614518
EXPLANATION: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF	
INTEREST POLICY AND THE FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON	
REQUEST.	

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Part

METROHARTFORD ALLIANCE, INC.

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships

► Attach to Form 990.

► See separate instructions.

2013	Open to Public Inspection

OMB No 1545-0047

Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** 06-1614518

Schedule R (Form 990) 2013 (g) Section 512(b)(13) ž controlled entity? Direct controlling Yes entity Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Direct controlling entity End-of-year assets <u>e</u> status (if section Public charity 11; TYPE II 501(c)(3)) Total income Exempt Code ਉ section 501(C)(3) 501(C)(6) ਉ Legal domicile (state or Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33 Legal domicile (state or foreign country) foreign country) CONNECTICUL CONNECTICUT DEVELOPMENT OF PROJECTS TO RECEIVE CONTRIBUTIONS AND IMPROVE GREATER HARTFORD, 501(C)(3) ORGANIZATIONS. Primary activity Primary activity DISTRIBUTE FUNDS TO TO ASSIST IN THE or Paperwork Reduction Act Notice, see the Instructions for Form 990. FOUNDATION, INC. - 23-7366606, 31 PRATT 06-0383300, 31 PRATT STREET 5TH PLOOR STREET 5TH FLOOR, HARTFORD, CT 06103 Name, address, and EIN (if applicable) GREATER HARTFORD CHAMBER OF COMMERCE HARTFORD CHAMBER OF COMMERCE, INC. Name, address, and EIN of related organization of disregarded entity HARTFORD, CT 06103 Part II

Page 2

METROHARTFORD ALLIANCE, INC. Schedule R (Form 990) 2013

Code V-UBI General or Percentage amount in box partner/ 20 of Schedule Partner/ K-1 (Form 1065) Yes No 3 Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Disproportionate Yes No altocations? Share of end-of-year assets Share of total income Predominant income (related, unrelated, excluded from tax under sections 512-514) **e** (d)
Direct controlling entity (C)
Legal
domicile
(state or
foreign Primary activity 9 Name, address, and EIN of related organization Part III

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

Section 512(b)(13) controlled entity?	×		_
(h) Percentage ownership	N/A		
(g) Share of end-of-year assets	N/A		
Share of total	N/A		
(e) Type of entity (C corp, S corp, or trust)	C CORP		
(d) (e) Direct controlling Type of entity (C corp, S corp, or trust)	N/A		
(c) Legal domicile (state or foreign country)	Ę		
(b) Pnmary activity	TO PROVIDE/ADMINISTER EMPLOYEE BENEFITS TO THE GREATER HARTFORD		
(a) Name, address, and EIN of related organization	GREATER HARTFORD CHAMBER OF COMMERCE SERVICE TO PROVIDE/ADMINISTER CORPORATION - 06-1385553, 31 PRATT STREET, EMPLOYEE BENEFITS TO 5TH FLOOR, HARTFORD, CT 06103		

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Schedule R (Form 990) 2013

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Note: Compare line in any entiry is issued in raits in, in, or it of the following transactions with one or more related organizations listed in Parts II-IV?	with one or more re	ated organizations listed	in Parts It-IV?	۶	Yes No.	اخ
Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		•		†a	×	!
Gift, grant, or capital contribution to related organization(s)				1b	×	
Gift, grant, or capital contribution from related organization(s)				10	×	
Loans or loan guarantees to or for related organization(s)				10	×	
Loans or loan guarantees by related organization(s)			:	16	×	
Dividends from related organization(s)				14	×	ļ
Sale of assets to related organization(s)				19	×	
Purchase of assets from related organization(s)				4	×	
Exchange of assets with related organization(s)				;=	×	
Lease of facilities, equipment, or other assets to related organization(s)				i.	×	
Lease of facilities, equipment, or other assets from related organization(s)				¥	×	
Performance of services or membership or fundraising solicitations for related organization(s)	nization(s)			=	×	
m Performance of services or membership or fundraising solicitations by related organization(s)	ıızatıon(s)			Ę	×	1
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	n(s)			+	_	ı
Snaring of paid employees with related organization(s)				<b>6</b>		1
Reimbursement paid to related organization(s) for expenses				đ	×	ı
Reimbursement paid by related organization(s) for expenses			:	10	×	
Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)	į			÷ &	××	I
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	no must complete th	is line, including covered	relationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a·s)	(c) Amount involved	(d) Method of determining amount involved	peolved		
						1
						1
						i
						1
						1
332163 09-12-13	28		Schedule	Schedule R (Form 990) 2013	90) 2013	ო

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(A) (A) (A) (A) (A) (A) (A) (A) (A) (A)	novo film magor cucinomis	(3)		(a)	£	(6)	3	9	6	(4)
Name, address, and EIN	Pnmary activity	micile	Predominant income	Are all partners sec	ည်	Share of	Dispropor-	Code V-UBI	General	r Percentage
of entity			(related, unrelated, 501(c)(3) excluded from tax	501(c)(3) orgs ?		end-of-year assets	allocations?	allocations of Schedule K-1 partner ownership	partner	ownership
			(F10.210 HOROS ISSUE	Les No			N N	(0001 11101)	202	
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								Schedule	R (For	Schedule R (Form 990) 2013
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Schedule R (Form 990) 2013 METROHARTFORD ALLIANCE INC.	06-1614518	Page 5
Part VII Supplemental Information		
Provide additional information for responses to questions on Schedule R (see instructions).	- · · · · · · · · · · · · · · · · · · ·	-
PART IV. IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS CORP OR TRUST:		
FART IV IDENTIFICATION OF RELIATED ORGANIZATIONS TRANSBE AS CORP OR TRUST;	· · · · · · · · · · · · · · · · · · ·	
NAME OF RELATED ORGANIZATION:		
GREATER HARTFORD CHAMBER OF COMMERCE SERVICE CORPORATION		
GREATER HARTFORD CHAMBER OF COMMERCE SERVICE CORPORATION		
PRIMARY ACTIVITY: TO PROVIDE/ADMINISTER EMPLOYEE BENEFITS TO THE GREATER		
HARTFORD BUSINESSES.		
DIRECT CONTROLLING ENTITY: GREATER HARTFORD CHAMBER OF COMMERCE		
DIRECT CONTROLLING ENTITY, GREATER MARTPORD CHAMBER OF COMMERCE	· · · · · · · · · · · · · · · · · · ·	
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