

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

| A F | or the | 2013 calendar year, or tax year beginning | and and | ending | | | | | | |
|--|----------------------------|--|--|---|-----------------------------|--|--|--|--|--|
| Bo | heck if pplicable | C Name of organization | | | D Employer identific | cation number | | | | |
| | Addres | NELLIE MAE EDUCATION FOU | NDATION, INC. | | | | | | | |
| | Name change | | | | 04-2 | 755323 | | | | |
| |]Initial return | Number and street (or P.O. box if mail is not deliver | | Room/suite | E Telephone number | | | | | |
| | Termin ated | 1230 DANCOCK SIKEEI | | 205N | 781- | <u>348-4200 </u> | | | | |
| | Ameno return Applica | City or town, state or province, country, and zir | or foreign postal code | | G Gross receipts \$ | <u>179,935,865.</u> | | | | |
| | eturn | | | | | | | | | |
| | ? Yes X No | | | | | | | | | |
| SAME AS C ABOVE H(b) Are all subordinates included? Yes | | | | | | | | | | |
| I Tax-exempt status: X 501(c)(3) 501(c) () (Insert no.) 4947(a)(1) or 527 If "No," attach a list (see instructions) | | | | | | | | | | |
| | | e: NWW.NMEFOUNDATION.ORG | . 🗀 | | H(c) Group exemption | | | | | |
| | | organization: X Corporation Trust Assoc | lation Other | <u>L</u> Year | of formation: 1998 N | State of legal domicile: MA | | | | |
| Pa | art i | Summary | | | | | | | | |
| e | | Briefly describe the organization's mission or most sig | | | | | | | | |
| Activities & Governance | | CHANGE OF PUBLIC EDUCATION | | | | | | | | |
| ern | | Check this box if the organization disconting | | sed of mor | | | | | | |
| Š | | Number of voting members of the governing body (Pa | • | | 3 | 14 | | | | |
| ∞ ಶ | l | Number of independent voting members of the govern | • | | 4 | 14 | | | | |
| ies | l | Total number of individuals employed in calendar year | r 2013 (Part V, line 2a) | | 5 | 30 | | | | |
| ΞΞ | | Total number of volunteers (estimate if necessary) | | | 6 | 225 107 | | | | |
| Aci | l | Total unrelated business revenue from Part VIII, colum | • • | | 7a | <u>-225,187.</u> | | | | |
| | <u> </u> | Net unrelated business taxable income from Form 990 | D-T, line 34 | | 7b | -225,187. | | | | |
| | _ | 0 | - | Prior Year 0 . | Current Year | | | | | |
| ne | l | Contributions and grants (Part VIII, line 1h) | - | | <u>0.</u> | | | | | |
| Revenue | l | Program service revenue (Part VIII, line 2g) | | - | 769,350. | 525,815. | | | | |
| Re | l | Investment income (Part VIII, column (A), lines 3, 4, an | | 5,406,424. | 15,896,074. | | | | | |
| | l | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9d | • | - | 0. | 16 421 990 | | | | |
| _ | | Total revenue - add lines 8 through 11 (must equal Pa | | | 6,175,774. | 16,421,889. 16,756,915. | | | | |
| | l . | Grants and similar amounts paid (Part IX, column (A), | | - | 12,200,341. | 10,750,915. | | | | |
| | | Benefits paid to or for members (Part IX, column (A), | | ` ———————————————————————————————————— | 3,219,089. | 3,600,137. | | | | |
| Expenses | | Salanes, other compensation, employee benefits (Par | | '_∴⊩ | 3,219,089. | 0. | | | | |
| ë | | Professional fundraising fees (Part IX, column (A), line | F " | | | | | | | |
| Ä | | Total fundraising expenses (Part IX, column (D), line 2: | A 1 WILL A 20 YOURS | 1 | 3,651,531. | 3,964,558. | | | | |
| _ | | Other expenses (Part IX, column (A), lines 11a-11d, 11 | │ | _J& − | 19,130,961. | 24,321,610. | | | | |
| | | Total expenses Add lines 13-17 (must equal Part IX, c Revenue less expenses Subtract line 18 from line 12 | P / Y . Y . | _ 1 _ | -12,955,187. | | | | | |
| -SS | | Revenue less expenses Subtract line 18 from line 12 | <u> </u> | | eginning of Current Year | End of Year | | | | |
| Net Assets or Fund Balances | 20 | Total assets (Part X, line 16) | | | 488,648,057. | 543,288,540. | | | | |
| Sall | 20 | | • | F. | 8,708,824. | 10,896,151. | | | | |
| zet Zet | 21 | Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line | o 20 | | 179,939,233. | 532,392,389. | | | | |
| | art II | Signature Block | 8 20 | | 217,757,255 | 332,332,303. | | | | |
| | | Ilties of perjury, I declare that I have examined this return, inc | luding accompanying schedule | es and stater | nents, and to the hest of m | v knowledge and belief it is | | | | |
| | | et, and complete. Declaration of preparer (other than officer) | | | r hae any knowledne | | | | | |
| <u></u> | , 001100 | 4 Land Complete: postal disprise property (certain analysis) | o based on an internation of the | mon propure | ///// | , | | | | |
| ր Sig | _ | Suprature of efficer | | | ///// S | | | | | |
| 1 | | · | ESIDENT & CEO | | | | | | | |
| NICHOLAS C. DONOHUE, PRESIDENT & CEO Type or print name and title | | | | | | | | | | |
| } | | Print/Type preparer's name Pri | eparer's signati)re | | Date / Check | PTIN | | | | |
| Paid | 1 | CRAIG KLEIN | 18/1 | | 11/6/14 If self-employ | P0 <u>0734640</u> | | | | |
| á. | - parer | Firm's name CBIZ TOFIAS | 7) | 1 | Firm's EIN | 26-3753134 | | | | |
| | Only | Firm's address 500 BOYLSTON STREE | T U | | 1 1 | | | | | |
| | - ···· , | BOSTON, MA 02116 | - - | | Phone no. 61 | 7-761-0600 | | | | |
| May | / the II | RS discuss this return with the preparer shown above | ? (see instructions) | | 11.110.10.10.10.2 | X Yes No | | | | |
| | 01 10-2 | | | ions. | | Form 990 (2013) | | | | |

| | † [II Statement of Program Service Accomplishments |
|------------------|--|
| Pai | |
| | |
| 1 | Briefly describe the organization's mission THE MISSION OF THE FOUNDATION IS, THROUGH SUPPORTING EDUCATIONAL |
| | ORGANIZATIONS, TO STIMULATE TRANSFORMATIVE CHANGE OF PUBLIC EDUCATION |
| | SYSTEMS ACROSS NEW ENGLAND BY GROWING A GREATER VARIETY OF HIGHER |
| | EDUCATIONAL OPPORTUNITIES THAT ENABLE ALL LEARNERS - ESPECIALLY AND |
| | Did the organization undertake any significant program services during the year which were not listed on |
| 2 | the prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| 3 | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| • | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code) (Expenses \$ 21,022,986. including grants of \$ 16,756,915.) (Revenue \$ 525,815.) |
| - | THE NELLIE MAE EDUCATION FOUNDATION ("FOUNDATION") IS COMMITTED TO |
| | RESHAPING PUBLIC EDUCATION IN NEW ENGLAND TO BE MORE EQUITABLE AND MORE |
| | EFFECTIVE SO EVERY LEARNER - ESPECIALLY AND ESSENTIALY THE UNDERSERVED |
| | - IS PREPARED FOR SUCCESS. RESEARCH FROM NEUROSCIENCE AND DEVELOPMENT |
| | THEORY SUGGESTS A MOVE AWAY FROM "ONE-SIZE-FITS-ALL" EDUCATION |
| | PRACTICES, TOWARD CUSTOMIZED, INNOVATIVE APPROACHES TO LEARNING, |
| | UNCONSTRAINED BY THE CLASSROOM, SCHOOL CALENDAR OR CREDIT HOURS. THE |
| | FOUNDATION SUPPORTS EDUCATIONAL INSTITUTIONS, COMMUNITY ORGANIZATIONS, |
| | FOUNDATIONS, GOVERNMENT AGENCIES AND OTHERS TO PROMOTE CHANGE IN THE |
| | CURRENT PUBLIC EDUCATION SYSTEM THROUGH STUDENT-CENTERED APPROACHES TO |
| | LEARNING. THE FOUR PRINCIPLES OF STUDENT-CENTERED APPROACHES ARE: |
| | LEARNING OCCURS ANYWHERE, ANYTIME, AND IS NOT CONSTRAINED TO THE |
| 4b | (Code) (Expenses \$ including grants of \$) (Revenue \$) |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| - | |
| | |
| 4c | (Code) (Expenses \$ |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4d | Other program services (Describe in Schedule O.) |
| | (Expenses \$including grants of \$) (Revenue \$) |
| 4e | Total program service expenses 21,022,986. |
| | Form 990 (2013) |
| 332002 10-29- | |

| | | | Yes | No |
|-----|--|------------|----------|------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | _1_ | _X_ | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | _2_ | | X |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | _ | | v |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | <u> </u> |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | 4 | x | |
| _ | during the tax year? If "Yes," complete Schedule C, Part II | | | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | х |
| | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| 6 | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | <u> </u> | |
| • | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| Ŭ | Schedule D, Part III | 8 | | х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | _X_ |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | _X_ |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X | | | |
| | as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | <u>11a</u> | X | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | X_ | |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | 44- | | х |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | <u>11c</u> | | |
| a | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | x |
| _ | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | X |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| • | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | · | | |
| | Schedule D, Parts XI and XII | 12a | X_ | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | <u> </u> | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | - | <u>X</u> - |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | X | - |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | 45 | | v |
| 40 | foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | 15 | | X |
| 16 | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | <u></u> | <u> </u> | |
| 17 | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | <u> </u> |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| - | complete Schedule G, Part III | 19 | | Х |
| 20a | The state of the s | 20a | | X |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | l | |
| | | Form | 990 | (2013) |

| | | | Yes | No |
|---------|--|-------------|-----|----------------|
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | X | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, | | | |
| | column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J . | 23 | _X_ | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No", go to line 25a | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | <u> </u> |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | <u> </u> |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a | | | |
| | disqualified person during the year? If "Yes," complete Schedule L, Part I | <u>25a</u> | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | İ | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, | | | |
| | complete Schedule L, Part II | 26 | ı | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | . |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | v |
| | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | 200 | | _X_ |
| _ | Schedule N, Part II | - 32 | | |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | 33 | | x |
| | sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | ^ |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | 34 | ļ | x |
| ٥ | Part V, line 1 | 35a | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | 35a | | 122 |
| D | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 26 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 000 | | |
| 36 | If "Yes," complete Schedule R, Part V, line 2 | 36 | | х |
| 27 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| 37 | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | <u> </u> | | 1 <u></u> |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | x | 1 |
| | | | | (2013) |
| | | | | |

| rai | Check if Schedule O contains a response or note to any line in this Part V | | | |
|----------|---|----------|------------------|--|
| | Chock in Confedence of Contraints a respective of Note to any line in the City | | Yes | No No |
| 10 | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | | 163 | 140 |
| | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable | 1 1 | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | 1 | | |
| · | (gambling) winnings to prize winners? | 1c | x | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | |
| Lu | filed for the calendar year ending with or within the year covered by this return 2a 30 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | \mathbf{x}_{-} | |
| _ | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | X _ | |
| | If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O | 3b | X | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | <u>X</u> |
| b | If "Yes," enter the name of the foreign country: ▶ | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | _ | <u>X</u> |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | <u>X</u> |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a_ | - | <u> </u> |
| þ | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | |
| | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | x |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a 7b | | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 10 | | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | х |
| | If "Yes," indicate the number of Forms 8282 filed during the year | , , | | |
| e | Did the second benefit contract? | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | X |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| _ | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting | | | |
| | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10- | Section 501(c)(7) organizations. Enter | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | _ | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 4 1 | | |
| 11 | Section 501(c)(12) organizations. Enter. | | | |
| а | Gross income from members or shareholders 11a | - | | |
| þ | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | ایما | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | ┨ | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | 13a | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 138 | | \vdash |
| | Note. See the instructions for additional information the organization must report on Schedule O | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | [|
| _ | organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b 13c | 1 | | |
| C 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | <u> </u> | х |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | ΓŤ |
| | in the man of any tractal characteristics between the state branch an arbitrary or an arrange of | | 990 | (2013) |

332005 10-29-13 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | | | | | | | |
|------------|---|---------|----------|----|--|--|--|--|--|--|
| Sec | tion A. Governing Body and Management | | | | | | | | | |
| | | | Yes | No | | | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 14 | | | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | 1 | | | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 14 | | | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | | | | | | | |
| | officer, director, trustee, or key employee? | 2 | | X | | | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | | | | | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | | | | | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | X | | | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | X | | | | | | |
| 6 | Did the organization have members or stockholders? | 6 | | X | | | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | | | | | | | |
| | more members of the governing body? | 7a | | X | | | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | | | | | | | |
| | persons other than the governing body? | 7b | | X | | | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | | | | | | |
| а | The governing body? | 8a | X | | | | | | | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | | | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | | | | | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х | | | | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | | | | | | | |
| | | | Yes | No | | | | | | |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X | | | | | | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | | | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | | | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | X | | | | | | | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | | | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | | | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | | | | | | | |
| | in Schedule O how this was done | 12c | Х | | | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | X | | | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | X | | | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | X | | | | | | | |
| b | Other officers or key employees of the organization | 15b | X | | | | | | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | | | | | | | |
| | taxable entity during the year? | 16a | | X | | | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | | | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | · | | | | | | | |
| | exempt status with respect to such arrangements? | 16b | | | | | | | | |
| <u>Sec</u> | tion C. Disclosure | | | | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶MA | | | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) | avaılab | le | | | | | | | |
| | for public inspection. Indicate how you made these available. Check all that apply | | | | | | | | | |
| | X Own website Another's website X Upon request Other (explain in Schedule O) | | | | | | | | | |
| 19 | 9 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial | | | | | | | | | |
| | statements available to the public during the tax year. | | | | | | | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the organization of the person who possesses the books are personally the person of | tion: 🕨 | | | | | | | | |
| | MICHAEL CAREY - 781-348-4271 | | | | | | | | | |
| | 1250 HANCOCK STREET, 205N, QUINCY, MA 02169 | | | | | | | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order, individual trustees or directors, institutional trustees, officers; key employees; highest compensated employees, and former such persons.

| (A) | (B) | | (C) | | | | | (D) | (E) | (F) | |
|---------------------------|-------------------|-----------------------|---------------------------------|-------------|--------------|------------------------------|----------|---------------------------------|----------------------------------|---------------------------------|--|
| Name and Title | Average | (do | not c | Pos heck | | | one | Reportable | Reportable | Estimated | |
| | hours per | Ьoх | , unle | ss pe | rson | ıs bot | h an | compensation | compensation | amount of | |
| | week | $\overline{}$ | officer and a director/trustee) | | | Trus | (ee) | from | from related | other | |
| | (list any | director | | | | | | the | organizations (W-2/1099-MISC) | compensation from the | |
| | hours for related | eord | tee | | | sated | | organization (W-2/1099-MISC) | (VV-2/1099-WIGC) | organization | |
| | organizations | Individual trustee or | Institutional trustee | | e X | Highest compensated employee | | (** 27 1000 141100) | | and related | |
| | below | dual | the miles | | Key employee | oyee oyee | = | | | organizations | |
| | line) | Indiv | Instit | Officer | Key | Hah | Бише | | | | |
| (1) ALLEN BOSTON | 4.00 | | | | | | | | | | |
| DIRECTOR | | X | | | | | | 24,504. | 0. | 0. | |
| (2) HENRY BOURGEOIS | 3.00 | | | | | l | | | | | |
| DIRECTOR | | X | | | | | | 24,504. | 0. | 0 | |
| (3) JAMES P. COMER | 2.00 | | | | ŀ | | | | | | |
| DIRECTOR | | X | | | | ļ | | 20,504. | 0. | 0 | |
| (4) GREGORY GUNN | 3.00 | | | | ľ | ĺ | ĺ | | | | |
| DIRECTOR | | X | | | _ | <u> </u> | | 20,000. | 0. | 0 . | |
| (5) KAREN HAMMOND | 4.00 | | | | | | | | _] | | |
| DIRECTOR | | X | | | | ļ | _ | 24,000. | 0. | 0 | |
| (6) CHRISTINA KISHIMOTO | 3.00 | | | | | | | | _ | _ | |
| DIECTOR | | Х | - | | | igspace | | 20,000. | 0. | 0 | |
| (7) STEPHEN KOSSAKOSKI | 3.00 | | | | | | | | _ | _ | |
| DIRECTOR | | X | | | _ | _ | _ | 20,504. | 0. | 0 | |
| (8) JOANNA LAU | 4.00 | | | | | | | | | | |
| DIRECTOR | | X | | | | <u> </u> | <u> </u> | 24,000. | 0. | 0 | |
| (9) JAMES W. MACALLEN | 4.00 | | | | | | | | | | |
| DIRECTOR 1/1/13 - 6/16/13 | | X | | | <u> </u> | 1 | | 10,000. | 0. | 0 | |
| (10) CLAUDIO MARTINEZ | 2.00 | l | | | | | | | | _ | |
| DIRECTOR | | X | - | ļ | <u> </u> | | <u> </u> | 20,000. | 0. | 0 | |
| (11) JANET PHLEGAR | 3.00 | l | | | | | | | | | |
| DIRECTOR | | X | <u> </u> | <u> </u> | <u> </u> | <u> </u> | ļ | 28,000. | 0. | 0 | |
| (12) JOHN REMONDI | 3.00 | ↓ | | | | | i | 00.504 | | • | |
| DIRECTOR | | X | <u> </u> | | | - | <u> </u> | 20,504. | 0. | 0 | |
| (13) DUDLEY WILLIAMS | 4.00 | <u>.</u> | | ļ | | | ļ | 22.504 | | | |
| DIRECTOR/BOARD CHAIR | | X | ├- | _ | _ | \vdash | ļ | 32,504. | 0. | 0 | |
| (14) DAVID WOLK | 3.00 | ۱ | | | 1 | | | | | | |
| DIRECTOR | | X | <u> </u> | | ├ | - | <u> </u> | 20,504. | 0. | 0 | |
| (15) NICHOLAS C. DONOHUE | 40.00 | - | | | J | | | 265 545 | _ | C1 001 | |
| PRESIDENT & CEO | 10.00 | ├ | ⊢- | X | \vdash | - | - | 367,547. | 0. | 61,894 | |
| (16) MICHAEL CAREY | 40.00 | 1 | | | 1 | | | 005 501 | _ | 40 500 | |
| TREASURER & DIR, OF FIN. | 10.00 | <u> </u> | <u> </u> | X | _ | \vdash | - | 207,501. | 0. | 42,798 | |
| (17) PAMELA WHITE | 40.00 | { | 1 | | | | | 04.000 | | 06 050 | |
| CLERK | | | <u> </u> | Х | L | <u> </u> | <u> </u> | 84,093. | 0. | 26,852 Form 990 (2013 | |

332007 10-29-13

04-2755323 Page 8

| Part VII Section A. Officers, Directors, | | DIOY | ees, | | | giic. | 1 | | | (F) |
|--|-----------------------|--------------------------------|---|------------|--------------|---------------------------------|-------------|-------------------------|-------------------------|------------------------|
| (A) | (B) Average | | 1 | (C Posi | | | | (D) | (E) | (F) |
| Name and title | hours per | | not cl | neck i | more | | | Reportable compensation | Reportable compensation | Estimated amount of |
| | week | | ox, unless person is both an fficer and a director/trustee) | | | | | from | from related | other |
| | (list any | ţ | | | | | | the | organizations | compensation |
| | hours for | individual trustee or director | | | | e | | organization | (W-2/1099-MISC) | from the |
| | related | tee or | stee | | | ensati | | (W-2/1099-MISC) | , | organization |
| | organizations | Itus | nal tru | | oyee | E C | | | | and related |
| | below | vldua | institutional trustee | Ja . | Key employee | Highest compensated employee | Former | | | organizations |
| | line) | 直 | Inst | Officer | Key | HI em | For | | | |
| (18) MARY HARRISON | 40.00 | | | | | | | | _ | |
| VP OF PROGRAMS | | | | | X | | | 208,281. | 0. | 50,326 |
| (19) BETH MILLER | 40.00 | | | | | | | | _ | |
| DIR, OF RESEARCH & EVALUAT | | | | | | X | | 153,075. | 0. | 46,125 |
| (20) CHARLES TOULMIN | 40.00 | | | | | | | | | |
| DIRECTOR OF POLICY | | <u> </u> | | | | X | | 137,525. | 0. | 43,133 |
| (21) LYNN D'AMBROSE | 40.00 | l | | | | | | _ | | |
| SENIOR PROGRAM OFFICER | | | | | | X | | 127,754. | 0. | 33,509 |
| (22) JESSICA SPOHN | 40.00 | | | | | | | | _ ' | |
| SENIOR PROGRAM OFFICER | | | | | | X | | 118,097. | 0. | 39,235 |
| (23) PAUL MARSH | 40.00 | | | | | | | | | |
| IT MANAGER | | | | | | X | ! | 117,063. | 0. | 39,130 |
| | | ļ | | | | | | | | _ |
| | - | | | | | | | | | |
| | | | | | | | | | | |
| 1b Sub-total | | L | | L | I | L | > | 1,830,464. | 0. | 383,002 |
| c Total from continuation sheets to P | art VII, Section A | | | | | | > | 0. | 0. | 0 |
| d Total (add lines 1b and 1c) | | | | | | | | 1,830,464. | 0. | 383,002 |
| 2 Total number of individuals (including | but not limited to th | ose | liste | d al | bove | e) wł | no re | eceived more than \$100 | ,000 of reportable | |
| compensation from the organization | | | | | | | | | | ! |

Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on 3 line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|------------------------------|---------------------|
| PRIME BUCHHOLZ & ASSOCIATES 273 CORPORATE DRIVE, PORTSMOUTH, NH 03801 | INVESTMENT COUNSEL | 203,902. |
| THE PHILANTHROPIC INITIATIVE 75 ARLINGTON STREET, BOSTON, MA 02116 | COMMUNICATIONS CONSULTANT | 167,546. |
| SOLOMON MCCOWN, 177 MILK STREET, SUITE 610, BOSTON, MA 02109 | COMMUNICATIONS CONSULTANT | 110,000. |
| | | |
| | | |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

Form **990** (2013)

| | | | | UCATION | FOUNDATION | , INC. | <u>04-2755</u> | 323 Page 9 |
|--|----------|--|---------------------------|----------------------|-----------------------|--|---|--|
| Pai | rt VI | II Statement of Reve | nue | | | | | |
| | | Check if Schedule O con | tains a response | or note to any la | ine in this Part VIII | | | |
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| nts | 1 a | Federated campaigns | . 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | b | Membership dues | . 1b | | | | | |
| Am (| c | Fundraising events | 1c | | | | | |
| 필 | d | Related organizations | 1d | | _[| | | |
| ž.įĘ | е | Government grants (contribu | tions) 1e | | | | | |
| is is | f | All other contributions, gifts, grai | nts, and | | | | | |
| 혈 | | sımılar amounts not ıncluded abo | ove 1f | | | | | |
| gg | 9 | Noncash contributions included in line | s 1a-1f \$ | | | | | |
| <u>8 0</u> | <u>h</u> | Total, Add lines 1a-1f | | | | | | |
| | | | | Business Code | e | | | |
| 8 | 2 a | STUDENT LOAN INCOME | | 611710 | 525,815. | 525,815, | | |
| Program Service Revenue | b | · | | | | | | |
| اة <u>ي</u> | c | · | | | <u> </u> | | | |
| e A | c | 1 | | | <u> </u> | | | |
| 5 _ | е | · | | <u></u> | ļ | | | <u> </u> |
| ┺ | f | All other program service reve | enue | | | | | |
| \longrightarrow | | Total. Add lines 2a-2f | | <u> </u> | 525,815. | | | |
| | 3 | Investment income (including | g dividends, inter | est, and | | | | |
| | _ | other similar amounts) | | | 3,454,077. | | -225,187, | 3,679,264. |
| | 4 | Income from investment of ta | ax-exempt bond (| oroceeds - | | | | |
| | 5 | Royalties | | • | | | | |
| | _ | | (ı) Real | (II) Personal | -{ | | | |
| | 6 a | | | | - | | | |
| ļ | | Less. rental expenses | | | - | | | |
|] | | Rental income or (loss) | | | - | j | | |
| | | Net rental income or (loss) | (i) Securities | (i) Other | _ | | | |
| | / a | Gross amount from sales of assets other than inventory | (i) Securities | (ii) Other | - | | | |
| | | Less, cost or other basis | 175,955,973 | | - | | | |
| } | N. | and sales expenses | 162 512 076 | | | | | |
| İ | _ | : Gain or (loss) | 163,513,976 12,441,997 | I | - | | | |
| | | Net gain or (loss) | 12,441,557 | · | 12,441,997. | | | 12,441,997, |
| | | Gross income from fundraising | na events (not | | 12,441,557. | | · | 12,441,001. |
| Other Revenue | - | including \$ | of | | | | | |
| Š | _ | contributions reported on line | | | | | | |
| Ĕ. | | Part IV, line 18 | a | | | | | |
| ŧ | b | Less: direct expenses | b | | i | | | |
| 0 | | Net income or (loss) from fun | draising events | | 1 | | | |
| | | Gross income from gaming a | _ | | | | | |
| | | Part IV, line 19 | а | | | | | |
| į | b | Less. direct expenses | b | | | | | |
| | ¢ | Net income or (loss) from gar | ming activities | | | | | |
| l | 10 a | Gross sales of inventory, less | s returns | | | | | |
| ļ | | and allowances | а | | _ | | | |
| ŀ | t | Less cost of goods sold | b | · L | | | | |
| | 9 | Net income or (loss) from sale | es of inventory | • | | | | |
| | | Miscellaneous Reveni | ue | Business Code | e | | | |
| | 11 a |) | | | | | | |
| ľ | b | | | | | | | |
| | C | · | | | | | | |
| | ¢ | All other revenue | | | | | | |
| | 6 | Total. Add lines 11a-11d . | | | | | | |
| 22222 | 12 | Total revenue. See instructions. | | | 16 421 889 | 525 815 | -225 187 | |
| 33200 10-29- | 13 | | | | | | | Form 990 (2013) |

| Secti | on 501(c)(3) and 501(c)(4) organizations must com | | | mplete column (A) | |
|----------|--|---------------------|------------------------------|-------------------------------------|--------------------------------|
| | Check if Schedule O contains a respon | | | (0) | |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to governments and | | | | |
| | organizations in the United States. See Part IV, line 21 | <u> 16,756,915.</u> | 16,756,915. | | |
| 2 | Grants and other assistance to individuals in | | | | |
| | the United States. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | | | | |
| | United States See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | _ | | | |
| | trustees, and key employees | 1,355,009. | 585,731. | 769,278. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 1,592,797. | 1,210,278. | 382,519. | |
| 8 | Pension plan accruals and contributions (include | | 450 005 | 50 50 - | |
| | section 401(k) and 403(b) employer contributions) | 203,262. | 152,967. | 50,295. | |
| 9 | Other employee benefits | 293,372. | 211,729. | 81,643. | |
| 10 | Payroll taxes | 155,697. | 103,544. | 52,153. | |
| 11 | Fees for services (non-employees). | | | | |
| а | Management | 20 205 | | 20 200 | |
| ь | Legal | 38,387. | . | 38,387. | |
| C | Accounting | 67,465. | | 67,465. | |
| | Lobbying | 49,500. | | 49,500. | <u> </u> |
| _ | Professional fundraising services. See Part IV, line 17 | 1 250 720 | | 1,259,739. | |
| f | Investment management fees | 1,259,739. | | 1,439,139. | |
| g | Other (If line 11g amount exceeds 10% of line 25, | 1,295,972. | 1,072,624. | 223,348. | |
| 40 | column (A) amount, list line 11g expenses on Sch O.) | 250. | 1,012,024. | 250. | - |
| 12 13 | Advertising and promotion Office expenses | 92,710. | 59,377. | 33,333. | |
| 14 | Information technology | 70,786. | 45,140. | 25,646. | |
| 15 | Royalties | 70,700. | | 23/040. | |
| 16 | Occupancy | 318,374. | 203,027. | 115,347. | |
| 17 | Travel | 233,582. | 146,617. | 86,965. | |
| 18 | Payments of travel or entertainment expenses | | 220,021 | - 55/5551 | · ·=. |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 290,930. | 290,930. | | |
| 20 | Interest | <u> </u> | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 56,812. | 36,229. | 20,583. | |
| 23 | Insurance | 45,657. | 29,115. | 16,542. | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| а | UNCOLLECTIBLE STU LOANS | 61,292. | 61,292. | | |
| b | REGIONAL ASSOC & MSHP | 49,502. | 49,502. | | |
| С | PROF. DVLPMT/MEMBERSHIP | 17,384. | 7,969. | 9,415. | |
| d | | | | | |
| е | All other expenses | 16,216. | | 16,216. | |
| 25 | Total functional expenses Add lines 1 through 24e | 24,321,610. | 21,022,986. | 3,298,624. | 0. |
| 26 | Joint costs Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | } | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here Inf following SOP 98-2 (ASC 958-720) | | | _ | Form 990 (2013) |

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X Beginning of year End of year 2,708,950. 5,102,693. 1 Cash - non-interest-bearing 2 Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 6,740,508. 8,908,381 4 Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr) Complete Part II of Sch L 720,288. 618,931. 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment, cost or other 999,874. basis Complete Part VI of Schedule D 10a 732,599. 206,903. 267,275. **b** Less accumulated depreciation 10b 201,018,654. 232,686,727. 11 Investments · publicly traded securities 11 297,872,406. 275,084,881. Investments - other securities. See Part IV, line 11 12 13 Investments - program-related See Part IV, line 11 13 14 14 Intangible assets 15 Other assets See Part IV, line 11 15 543,288,540. 488,648,057. Total assets. Add lines 1 through 15 (must equal line 34) 16 16 793,252. 711,087. 17 Accounts payable and accrued expenses 17 7,997,737. 10,102,899. 18 18 Grants payable 19 19 Deferred revenue 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, trustees, Liabilities key employees, highest compensated employees, and disqualified persons 22 Complete Part II of Schedule L Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 10,896,151. 8,708,824. 26 Total liabilities. Add lines 17 through 25 complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 479,939,233. 532,392,389. 27 Unrestricted net assets 27 28 Temporarily restricted net assets 28 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 532,392,389. 479,939,233. 33 Total net assets or fund balances 33 543,288,540. 488,648,057 Total liabilities and net assets/fund balances

Form **990** (2013)

Form **990** (2013)

SCHEDULE A

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Inspection

Inspec

OMB No 1545-0047

2013

Open to Public Inspection

| | | \mathtt{NELLIE} | | | | | | | | 0 | 4-2755323 |
|------------|---|------------------------------|---------------|-----------------|---------------|--------------|--------------------|----------------------|----------------------------|------------|---------------------------|
| Part I | Reason | for Public Char | ity Status | (All organız | ations mu | st complet | e this part | .) See inst | ructions. | | |
| The organ | | a private foundation | | | | | | | | | |
| 1 🗀 | | nvention of churches | | | | | | | | | |
| 2 🗀 | · · | cribed in section 17 | | | | | | , ., | | | |
| 3 🔲 | | a cooperative hospi | | - | | | 170(b)(1) | A)(iii). | | | |
| 4 | • | search organization | | - | | | | | (b)(1)(A)(ii | i). Enter | the hospital's name, |
| . — | city, and stat | | • | • | | • | | | | • | · |
| 5 🗀 | - | on operated for the | benefit of a | college or un | niversity o | wned or or | perated by | a governi | nental uni | t describ | ped in |
| • — | | (b)(1)(A)(iv). (Comple | | J | , | • | • | J | | | |
| 6 | | ate, or local governm | | nmental und | describe | d in sectio | n 170(b)(1 |)(A)(v). | | | |
| 7 🗔 | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in | | | | | | | | | | |
| . — | _ | b)(1)(A)(vi). (Comple | | oran pana | | | 9 | | | 9 | , |
| 8 🗀 | | trust described in s | | b)(1)(A)(vi). (| Complete | Part II.) | | | | | |
| • <u> </u> | - | | | | | | rom contri | butions m | nembershi | n fees, a | nd gross receipts from |
| • | • | • | | | | | | | | | from gross investment |
| | | | | | | | | | | | after June 30, 1975. |
| | | 509(a)(2). (Complete | | (1000 0001 | | ory | 000000 | | , o.g. | | |
| 10 | | ion organized and or | · · | usively to te | st for publ | ic safety. S | See secti o | n 509(a)(4 | n. | | |
| 11 🗓 | | ion organized and of | | | • | - | | | - | v out the | purposes of one or |
| | | y supported organiza | | | | | | | | | |
| | | e type of supporting | | | | | | , | • | - , (- , | |
| | a X Type | | ype II | | | nctionally | | | TVD | e III - No | n-functionally integrated |
| e X | | this box, I certify that | • | - | | | - | | • • | | |
| · — | , , | nanagers and other t | | | | | | | | | |
| f | | ation received a writ | | | | | | | | | · // / |
| - | ŭ | rganization, check th | | | | • | | , ,, | | | |
| g | | t 17, 2006, has the o | | accepted ar | ny aift or c | ontribution | from any | of the follo | owing pers | sons? | |
| J | | n who directly or ind | | | | | | | | | y, Yes No |
| | • • | erning body of the s | | _ | _ | | • | | ,,, | | 11g(i) X |
| | ū | member of a persor | • • | • | | | | | | | 11g(ii) X |
| | | controlled entity of a | | • • • | | е? | | | | | 11g(iii) X |
| h | , , | ollowing information | • | | | | | | | | <u> </u> |
| | | 3 | | | • | ` , | | | | | |
| (i) Name | of supported | (ii) EIN | (iii) Type of | organization | (iv) Is the o | organization | (v) Did yo | notify the | (vi) ls | | (vii) Amount of monetary |
| | anization | | (described | on lines-1-9- | in col. (i) l | sted in your | organizat | i <u>on in col</u> . | organizatio (i) organiz | | support |
| · | | | | | governing | document? | (i) of you | r support? | l'' °u.s | .2 | |
| | | | (see inst | tructions)) | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | | | |
| SEE P | ART IV | | 2,6,7 | & 9 | | <u> </u> | | | | <u> </u> | 16,756,915. |
| | - | | | | | | | | | | |
| | | | | | | | | | | <u> </u> | |
| | | | | | | | | | | | |
| | | | | | | <u>.</u> | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | <u></u> | | | |
| | | | | | | | | | | | |
| | | | | | | | | <u></u> | | | |
| | | | | | | | | | | | |
| Total P | ART IV | | <u> </u> | | | <u> </u> | <u> </u> | <u> </u> | | | 16,756,915. |
| LHA For F | Paperwork Re | duction Act Notice | see the In | structions f | or | | | | Schedul | e A (For | m 990 or 990-EZ) 2013 |

332021 09-25-13

Form 990 or 990-EZ.

Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

| Sec | tion A. Public Support | | | | | | |
|----------|---|-------------------|----------------------|------------------------|----------------------|--|-----------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants ") | | | | | | |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| · | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| | The portion of total contributions | | | | | | |
| ŭ | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | |
| e | Public support. Subtract line 5 from line 4 | | 1 | | | | |
| _ | etion B. Total Support | | | L | | | |
| | ndar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| | Amounts from line 4 | (a) 2009 | (6) 2010 | (0) 2011 | (d) 2012 | (6) 2010 | (i) Total |
| - | Gross income from interest, | | | | | | |
| 0 | · | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| _ | and income from similar sources | | | | - | - | <u>_</u> |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV) | | | | | | |
| | Total support. Add lines 7 through 10 | | L | J | <u> </u> | | |
| | Gross receipts from related activities, | • | • | | | 12 | |
| | First five years. If the Form 990 is for | | s first, second, thi | rd, fourth, or fifth t | ax year as a section | on 501(c)(3) | |
| <u>-</u> | organization, check this box and stop ction C. Computation of Publ | nere | rcentage | | | | <u> </u> |
| | | | | - (6) | | 44 | |
| | Public support percentage for 2013 (I | | | column (t)) | | 14 | % |
| | Public support percentage from 2012 | | | | 44 - 00 4/00/ | 15 | % |
| 16a | 33 1/3% support test - 2013. If the c | = | | | 14 is 33 1/3% or | more, check this bo | x and |
| | stop here. The organization qualifies | | _ | | | | . • |
| b | 33 1/3% support test - 2012. If the | | | | d line 15 is 33 1/39 | % or more, check th | nis box |
| | and stop here. The organization qual | | | | | | |
| 17a | 10% -facts-and-circumstances test | | | | | | |
| | and if the organization meets the "fac | | | | | art IV how the organ | nization |
| | meets the "facts-and-circumstances" | | | | | | ▶□ |
| b | 10% -facts-and-circumstances tes | | | | | | |
| | more, and if the organization meets the | | | | | | |
| | organization meets the "facts-and-circ | cumstances" test | The organization | qualifies as a publ | icly supported org | janization | ▶∐ |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | Sa, 16b, 17a, or 17 | b, check this box | and see instruction | s > |
| | | | | | Sch | edule A (Form 990 | or 990-EZ) 2013 |

Schedule A (Form 990 or 990-EZ) 2013 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

| Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to |
|---|
| gualify under the tests listed below, please complete Part II.) |

| Sec | ction A. Public Support | | | | | | |
|------------|--|--------------------|-----------------------|---------------------|--|--|------------|
| | ndar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| | include any "unusual grants ") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in | | | | | | |
| | any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | · | | | <u> </u> | | |
| 3 | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| | | - | | | _ | - | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| _ | or expended on its behalf | | - | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | <u>.</u> | | | |
| 7 a | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | - | |
| b | Amounts included on lines 2 and 3 received | | | | 1 | | |
| | from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| c | : Add lines 7a and 7b | | | | | | |
| 8 | Public support (Subtract line 7c from line 6) | | | | | | |
| | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | 1 | | | | |
| | securities loans, rents, royalties and income from similar sources | | | | 1 | | |
| h | Unrelated business taxable income | | | _ | | | |
| ~ | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | 1 | | | | |
| | · ' | | | | - | | |
| | Add lines 10a and 10b Net income from unrelated business | | | | | | |
| .1.1_ | activities not included in line 10b, | | - | | - | - | |
| | whether or not the business is | | | | | | |
| 40 | regularly carned on | | | | | | |
| 12 | Other income Do not include gain or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12) | | <u></u> | | | | l |
| 14 | First five years. If the Form 990 is for | the organization' | s first, second, thu | d, fourth, or fifth | tax year as a secti | on 501(c)(3) organiz | zation, |
| | check this box and stop here | | | | , | | |
| | ction C. Computation of Publ | | | | | | |
| | Public support percentage for 2013 (I | | | column (f)) | | 15 | |
| | Public support percentage from 2012 | | | | | 16 | |
| | ction D. Computation of Inves | | | | | | |
| 17 | Investment income percentage for 20 | 13 (line 10c, colu | mn (f) divided by li | ne 13, column (f)) | | 17 | (|
| 18 | Investment income percentage from 2 | 2012 Schedule A, | Part III, line 17 | - | | 18 | |
| | 33 1/3% support tests - 2013. If the | | | on line 14, and lin | ne 15 is more than | 33 1/3%, and line | 17 is not |
| • | more than 33 1/3%, check this box a | | | | | | ►□ |
| ١ | 33 1/3% support tests - 2012. If the | | | | | | and |
| • | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation. If the organization | | | | | | |
| <u> 20</u> | riivate iouiluation, ii the organizatio | ii did Hot CHOCK a | . 55A OII 1110 17, 16 | a, or 100, 01100K | | Last to A (Farmer 00 | 000 57) 00 |

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.
 ► Attach to Form 990 or Form 990-EZ.
 ► See separate instructions.
 ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations. Complete Parts I-A and B. Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B. Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

| | Section 501(c)(4), (5), or (6) organiza | ations Complete Part III | • | | _ | |
|----|---|------------------------------------|---------------------------|---|------------|---|
| | ne of organization | RIOTO COMPICTO FURTH | | | Emplo | yer identification number |
| | • | MAE EDUCATION FO | OTINDATION T | NC. | • | 04-2755323 |
| P | art I-A Complete if the or | ganization is exempt un | der section 501(c | | 27 or | ganization. |
| | art 174 Comprete in the en | gamzadon to exempt an | | , | | |
| 4 | Provide a description of the organi | zation's direct and indirect noist | ical campaign activities | in Part IV | | |
| - | Political expenditures | zation's direct and indirect point | icai campaign activities | iii aitiv | • ¢ | |
| | Volunteer hours | | | | ν Ψ. | |
| 3 | Volunteer nours | | | | - | |
| Pa | art I-B Complete if the org | ganization is exempt un | der section 501(c | (3). | | · ········ |
| 1 | Enter the amount of any excise tax | incurred by the organization ur | nder section 4955 | | ▶\$ | |
| 2 | Enter the amount of any excise tax | incurred by organization mana | gers under section 495 | 5 | ▶\$ | |
| 3 | If the organization incurred a section | on 4955 tax, did it file Form 472 | 0 for this year? | | | Yes No |
| 48 | a Was a correction made? | | | | | Yes No |
| Ł | b If "Yes," describe in Part IV | | | | | |
| Pá | art I-C Complete if the or | ganization is exempt un | der section 501(c | , except section | 501(0 | <u>:)(3).</u> |
| 1 | Enter the amount directly expende | d by the filing organization for s | ection 527 exempt fund | ction activities | ▶\$ | ···· |
| 2 | Enter the amount of the filing organ | nization's funds contributed to o | other organizations for s | section 527 | | |
| | exempt function activities | | | | ▶\$ | |
| 3 | Total exempt function expenditure | s Add lines 1 and 2 Enter here | and on Form 1120-PO | - , | | |
| | line 17b | | | | ▶\$ | |
| 4 | Did the filing organization file Form | 1120-POL for this year? | | | | Yes No |
| 5 | Enter the names, addresses and e | mployer identification number (E | EIN) of all section 527 p | olitical organizations to | o which | the filing organization |
| | made payments For each organiza | | | | | |
| | contributions received that were p | | | | separat | e segregated fund or a |
| | political action committee (PAC). If | additional space is needed, pro | ovide information in Par | t IV. | | |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid f | | (e) Amount of political |
| | | | | filing organizatio | | contributions received andpromptly and directly |
| | | | | - -funds -lf-none,-ent | eru | delivered to a separate |
| | | | | | | political organization. |
| | | | | | | If none, enter -0- |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| _ | | | | _ | _ | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA

Schedule C (Form 990 or 990-EZ) 2013

332041 11-08-13

| Schedule C (Form 990 or 990 EZ) 2013 NE Part II-A Complete if the organi (election under section | zation is exer | EDUCATION F npt under sectio | OUNDATION, n 501(c)(3) and file | | 2755323 Page 2 |
|--|----------------------|---------------------------------|---|----------------------------------|-----------------------------|
| A Check Inf the filing organization expenses, and share of | belongs to an affile | expenditures) | | group member's nar | me, address, EIN, |
| | Lobbying Expe | nditures | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a Total lobbying expenditures to influence | e public opinion (| grass roots lobbying) | | | |
| b Total lobbying expenditures to influence | | | | | |
| c Total lobbying expenditures (add lines | 1a and 1b) | | | | |
| d Other exempt purpose expenditures | | | | | |
| e Total exempt purpose expenditures (a | d lines 1c and 1c |) | | | |
| f Lobbying nontaxable amount Enter th | e amount from the | following table in bot | h columns | | |
| If the amount on line 1e, column (a) or (b) | is: The lob | bying nontaxable am | ount is: | | |
| Not over \$500,000 | | the amount on line 1e | | | |
| Over \$500,000 but not over \$1,000,00 | \$100,00 | 0 plus 15% of the exc | ess over \$500,000 | | |
| Over \$1,000,000 but not over \$1,500,0 | | 0 plus 10% of the exc | ess over \$1,000,000. | | |
| Over \$1,500,000 but not over \$17,000 | 000 \$225,00 | 0 plus 5% of the exce | ess over \$1,500,000_ | | |
| Over \$17,000,000 | \$1,000,0 | 000 | | | |
| g Grassroots nontaxable amount (enter 2) h Subtract line 1g from line 1a. If zero or i Subtract line 1f from line 1c. If zero or j If there is an amount other than zero or reporting section 4911 tax for this year | ation file Form 4720 | | Yes No | | |
| , , | ns that made a s | | Section 501(h) n do not have to comp es 2a through 2f on pa | | |
| | Lobbying Exper | nditures During 4-Ye | ar Averaging Period | | |
| Calendar year (or fiscal year beginning in) | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) Total |
| 2a Lobbying nontaxable amount | - | | | | |
| b Lobbying ceiling amount | | | | | |
| (150% of line 2a, column(e)) | | | | | |
| c Total lobbying expenditures | | | | | |
| | —— — | | | | |
| d Grassroots nontaxable amount | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | |
| f Grassroots lobbying expenditures | | | | | <u> </u> |

Schedule C (Form 990 or 990-EZ) 2013

Schedule C (Form 990 or 990-EZ) 2013 NELLIE MAE EDUCATION FOUNDATION, INC. 04-2755323 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description | (; | a) | (t |) |
|--|---------------|----------------|---------------|--------------|
| of the lobbying activity. | Yes | No | Amo | ount |
| During the year, did the filing organization attempt to influence foreign, national, state or | | | _ | |
| local legislation, including any attempt to influence public opinion on a legislative matter | | | | |
| or referendum, through the use of: | | | | |
| a Volunteers? | | X | | |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | X | | |
| c Media advertisements? | | X | | |
| d Mailings to members, legislators, or the public? | | X | | |
| e Publications, or published or broadcast statements? | | X | | |
| f Grants to other organizations for lobbying purposes? | | Х | | |
| g Direct contact with legislators, their staffs, government officials, or a legislative body? | X | | 49 | <u>,500.</u> |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | X | | |
| i Other activities? | | X | | |
| j Total Add lines 1c through 1i | | | 49 | <u>,500.</u> |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | X | | |
| b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | |
| Part III-A Complete if the organization is exempt under section 501(c)(4), sec | tion 501(c) |)(5), or se | ction | |
| 501(c)(6). | | | Yes | No |
| 4. Wars substantially all (00% or mars) dues recovered condeductible by members? | | 1 | | |
| Were substantially all (90% or more) dues received nondeductible by members? | | 2 | | |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? | | 2 | | |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members | ea "No," O | 1 (b) Par | T III-A, III | ie 3, is |
| Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pol | itıcal | | | |
| expenses for which the section 527(f) tax was paid). | | | | |
| a Current year | | 2a | | |
| b Carryover from last year | | 2b | | |
| <u></u> | | 2c | | |
| and the second s | | 3 | | |
| Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3. | ayress | <u> </u> | | |
| does the organization agree to carryover to the reasonable estimate of nondeductible lobbying an | | | | |
| expenditure next year? | a political | 4 | | |
| 5 Taxable amount of lobbying and political expenditures (see instructions) | | 5 | | |
| Part IV Supplemental Information | | | <u> </u> | |
| Provide the descriptions required for Part I-A, line 1; Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated groups) | up liet\ Part | II-A line 2: s | and Part II.E | R line 1 |
| Also, complete this part for any additional information PART II-B, LINE 1, LOBBYING ACTIVITIES: | | | | |
| A LOBBYING FIRM WAS HIRED DURING 2013 TO MONITOR ACT | YTIVITY | | | |
| ON PROPOSED STATE LEGISLATION AFFECTING THE FOUNDATI | ON'S P | RACTIC | ES AN | D |
| TO MEET WITH COMMITTEE AND COMMITTEE STAFF MEMBERS T | O DISC | uss su | CH | |
| LEGISLATION. | | | | |

SCHEDULE D

Department of the Treasury

Internal Revenue Service

(Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Employer identification number

| Da | NELLIE MAE EDUCATI | | r 104-2/35323 |
|--------|---|---|---|
| Pa | | | Accounts. Complete if the |
| | organization answered "Yes" to Form 990, Part IV, lin | | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advised | funds |
| | are the organization's property, subject to the organization's | exclusive legal control? | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor a | idvisors in writing that grant funds can be us | ed only |
| | for charitable purposes and not for the benefit of the donor of | or donor advisor, or for any other purpose co | nferring |
| | impermissible private benefit? | • | Yes No |
| Pai | | ganization answered "Yes" to Form 990, Part | IV, line 7. |
| 1 | Purpose(s) of conservation easements held by the organizat | | |
| - | Preservation of land for public use (e.g., recreation or e | , <u> </u> | rically important land area |
| | Protection of natural habitat | Preservation of a certifie | |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a quali | fied conservation contribution in the form of | a conseniation easement on the last |
| _ | day of the tax year | med conservation contribution in the form of | a conservation easement on the last |
| | day of the tax year | | Held at the End of the Tax Year |
| _ | Total number of conservation easements | | 2a |
| a L | Total acreage restricted by conservation easements | | 2b |
| b | • | sustains analysis of the same same same same same same same sam | |
| C . | Number of conservation easements on a certified historic str | * * | 2c |
| d | Number of conservation easements included in (c) acquired | arter 8/17/06, and not on a historic structure | 1 1 |
| | listed in the National Register | | |
| 3 | Number of conservation easements modified, transferred, re | leased, extinguished, or terminated by the or | rganization during the tax |
| | year ▶ | | |
| 4 | Number of states where property subject to conservation ea | | |
| 5 | Does the organization have a written policy regarding the pe | | |
| | violations, and enforcement of the conservation easements i | | └ Yes └ No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | - | |
| 7 | Amount of expenses incurred in monitoring, inspecting, and | | |
| 8 | Does each conservation easement reported on line 2(d) above | ve satisfy the requirements of section 170(h) | |
| | and section 170(h)(4)(B)(ii)? | | L Yes L No |
| 9- | In Part XIII, describe how the organization reports conservat | | |
| | include, if applicable, the text of the footnote to the organiza | tion's financial statements that describes the | e organization's accounting for |
| _ | conservation easements | | |
| Pa | rt III Organizations Maintaining Collections o | | er Similar Assets. |
| | Complete if the organization answered "Yes" to Form | 990, Part IV, line 8. | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | SC 958), not to report in its revenue statemer | nt and balance sheet works of art, |
| | historical treasures, or other similar assets held for public ex | hibition, education, or research in furtherance | e of public service, provide, in Part XIII, |
| | the text of the footnote to its financial statements that descr | ibes these items. | |
| b | If the organization elected, as permitted under SFAS 116 (AS | SC 958), to report in its revenue statement ar | nd balance sheet works of art, historical |
| | treasures, or other similar assets held for public exhibition, e | ducation, or research in furtherance of public | service, provide the following amounts |
| | relating to these items. | | |
| | (i) Revenues included in Form 990, Part VIII, line 1 | | > \$ |
| | (ii) Assets included in Form 990, Part X | | > \$ |
| 2 | If the organization received or held works of art, historical tre | asures, or other similar assets for financial o | |
| - | the following amounts required to be reported under SFAS 1 | - | • • |
| а | Revenues included in Form 990, Part VIII, line 1 | , , , , , , , , , , , , , , , , , , , | > \$ |
| b | Assets included in Form 990, Part X | | \$ |
| - | , | • | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 332051 09-25-13

Schedule D (Form 990) 2013

| | | MAE EDUCAT | | | | | | 04-27 | | | age 2 |
|----------|--|-------------------------|-------------|--------------------|----------------|-------------|-------------|-------------|-----------------|---|--------------|
| | t III Organizations Maintaining C Using the organization's acquisition, accessi | | | | | | | | | | |
| 3 | (check all that apply). | on, and other record | 3, CHECK | carry or the | Tollowing tha | it are a s | grimount | u30 01 113 | Concono | i itoiii | 3 |
| а | Public exhibition | , | a 🗀 ı | nan or eyo | hange progra | ame | | | | | |
| b | Scholarly research | | | Other | nange progra | ZIIIS | | | | | |
| _ | Preservation for future generations | • | · — ` | | | | | | | | |
| C | _ | alla aksana anad assala | 41 | الم سمحالين بگريد. | ha araanizati | ! | mat aura | aaa in Dai | 4 VIII | | |
| 4 | Provide a description of the organization's co | • | | - | - | | | ose in Pai | t Aiii. | | |
| 5 | During the year, did the organization solicit of | | | | | er sımılar | assets | | ٦., | | ١ |
| Do | to be sold to raise funds rather than to be m | | | | | UN Z U. A . | F 000 | | <u>Yes</u> | | <u>No</u> |
| rai | t IV Escrow and Custodial Arran reported an amount on Form 990, Pa | | ete if the | organizatio | n answered | "Yes" to | Form 990 | , Paπ IV, | line 9, or | | |
| | Is the organization an agent, trustee, custod | | diary for o | contribution | ns or other as | sets not | ıncluded | | | | |
| | on Form 990, Part X? | | , | | | | | | Yes | | No |
| h | If "Yes," explain the arrangement in Part XIII | and complete the fo | ollowing t | able | | | | | | | |
| | Too, explain the arrangement in rate xiii | and complete the R | Jilowing t | abic | | | | | Amoun | | |
| _ | Beginning balance | | | | | | 10 | | Amoun | | |
| | • | | | | | | 1c | | | | |
| a | Additions during the year | | | | | | 1d_ | | | | |
| е. | Distributions during the year | | | | | | 1e | | | | |
| f | Ending balance | | | | | | 1f | | ٦., | | 1 |
| | Did the organization include an amount on F | | | | | | | | _ Yes | <u> </u> | l No |
| | If "Yes," explain the arrangement in Part XIII | | | | | | | | | | <u></u> |
| Pai | t V Endowment Funds. Complete | | 1 | | | | | | 1 | | |
| | | (a) Current year | (b) P | rior year | (c) Two year | rs back | (d) Three | ears back | (e) Four | years | back_ |
| 1a | Beginning of year balance | | | | | | | | | | |
| b | Contributions | | | | | | | | ļ | | |
| C | Net investment earnings, gains, and losses | · | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | | |
| | and programs | | ļ | | | | | | | | |
| f | Administrative expenses | | | | | ĵ | | | | | |
| g | End of year balance | | | | | | | | | | |
| 2 | Provide the estimated percentage of the cur | rent vear end balance | ce (line 1 | a. column (a | a)) held as: | | | | · | | |
| a | Board designated or quasi-endowment | | % | g, 00.0 (- | -,, | | | | | | |
| b | Permanent endowment | % | — ′° | | | | | | | | |
| c | Temporarily restricted endowment | ^ % | | | | | | | | | |
| Ŭ | The percentages in lines 2a, 2b, and 2c shou | | | | | | | | | | |
| 20 | Are there endowment funds not in the posse | | ration tha | t are hold a | and administa | rad for t | ho organi | zation | | | |
| Şa | | ssion of the organiz | Zalion lina | ii ale lielu a | ina aaniiniste | neu ioi t | ne organi | Zation | ſ | V | N- |
| | by: | | | | | | | | 0-(3) | Yes | No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | | |
| - | (ii) related organizations | · · · · · · - · | | : : | | ·_ | | | 3a(ii) | | |
| þ | If "Yes" to 3a(II), are the related organizations | • | | | | | | | _ 3b_ | لــــــــــــــــــــــــــــــــــــــ | |
| 4 | Describe in Part XIII the intended uses of the | | owment f | unds | | | | | | | |
| Pai | t VI Land, Buildings, and Equipm | | | | | | | | | | |
| | Complete if the organization answere | d "Yes" to Form 990 | 0, Part IV | | | | | 1 | | | |
| | Description of property | (a) Cost or o | | | or other | | ccumulate | | (d) Boo | k valu | е |
| _ | | basis (invest | ment) | basis | (other) | de | oreciation | | | | |
| 1a | Land | | | | | | | | | | |
| b | Buildings | | | _ | | | | \bot | | | |
| С | Leasehold improvements | | | | 8,420. | | <u>43,2</u> | | | <u>5,1</u> | |
| d | Equipment | | | | 7,082. | | 228,0 | | | | <u>54.</u> |
| <u>е</u> | Other . | | | 50 | 4,372. | | 461,3 | 21. | 4 | 3,0 | <u>51.</u> |
| | A del I d a discourate d a 40 d (d) as a d a | | | ··· (D) (· | (0/=) | | | | 26 | 7 2 | 7 5 |

Schedule D (Form 990) 2013

| ١ | /11 | Investmen | ts | - Other | S | ecurities. |
|---|-----|-----------|----|---------|---|------------|

| Part VII Investments - Other Securities. | | |
|--|------------------------------|--|
| Complete if the organization answered "Yes" | | / <u></u> |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other | | |
| (A) DOMESTIC EQUITY | 60,706,320. | END-OF-YEAR MARKET VALUE |
| (B) FOREIGN EQUITY | 68,203,714. | END-OF-YEAR MARKET VALUE |
| (C) MULTI STRATEGY INVESTMENT | | |
| (D) FUND OF FUNDS | 59,539,812. | END-OF-YEAR MARKET VALUE |
| (E) INVESTMENT FUND - | | |
| (F) DISTRESSED CREDIT | 21,570,212. | END-OF-YEAR MARKET VALUE |
| (G) INVESTMENT FUND - FIXED | | |
| (H) INCOME | 6,069,855. | END-OF-YEAR MARKET VALUE |
| Total (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | 297,872,406. | |
| Part VIII investments - Program Related. | | - |
| Complete if the organization answered "Yes" | to Form 990, Part IV, line 1 | 11c See Form 990, Part X, line 13. |
| (a) Description of investment | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | |
| Part IX Other Assets. | - | |
| Complete if the organization answered "Yes" | to Form 990, Part IV, line 1 | I1d See Form 990, Part X, line 15 |
| (a) | Description | (b) Book value |

| (a) Description | (b) Book value |
|---|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| | |
| (8) | |
| (9) | |
| Total (Column (b) must equal Form 990, Part X, col. (R) line 15.) | |

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f See Form 990, Part X, line 25.

| <u>1</u> | (a) Description of liability | (b) Book value |
|----------|---|----------------|
| (1) | Federal income taxes | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7)_ | | |
| (8) | | |
| (9) | | |
| Total. | (Column (b) must equal Form 990, Part X, col. (B) line 25.) | > |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2013

| Schedule D (Form 990) 2013 NELLIE MAE EDUCATION FOR Part XI Reconciliation of Revenue per Audited Financial States | | 04-2755323 Page 4 |
|--|---|-----------------------------|
| Complete if the organization answered "Yes" to Form 990, Part IV, Iir | | o tarrii |
| | 124. | 1 75,515,027. |
| 5 000 D 11/11 1 40 | | 1 /3/323/02/1 |
| At a distance of the state of t | 2a 60,352,877. | |
| a Net unrealized gains on investments | | |
| b Donated services and use of facilities | 2b | |
| c Recoveries of prior year grants | 2c | |
| d Other (Describe in Part XIII) | 2d | 60 350 355 |
| e Add lines 2a through 2d | | 2e 60,352,877. |
| 3 Subtract line 2e from line 1 | | з 15,162,150. |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a 1,259,739. | |
| b Other (Describe in Part XIII) | 4b | ļ |
| c Add lines 4a and 4b . | | 4c 1,259,739. |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12 | 2) | 5 16,421,889. |
| Part XII Reconciliation of Expenses per Audited Financial S | tatements With Expenses per | Return. |
| Complete if the organization answered "Yes" to Form 990, Part IV, Iii | | |
| Total expenses and losses per audited financial statements | | 1 23,061,871. |
| · | | 1 25/002/0720 |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25. | 10-1 | |
| a Donated services and use of facilities | 2a | |
| b Prior year adjustments | 2b | |
| c Other losses | 2c | |
| d Other (Describe in Part XIII.) | | |
| e Add lines 2a through 2d | | 2e 0. |
| 3 Subtract line 2e from line 1 | | 3 23,061,871. |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a 1,259,739. | |
| b Other (Describe in Part XIII) | 4b |] |
| c Add lines 4a and 4b | | 4c 1,259,739. |
| 5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line | 18.) | 5 24,321,610. |
| Part XIII Supplemental Information. | | |
| Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and | 4 Part IV lines 1b and 2b. Part V. line 4 | 4. Part X. line 2: Part XI. |
| lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide a | | .,, |
| miles 2d and 4b, and 1 art An, miles 2d and 4b. Also complete this part to provide t | any additional information | |
| | | |
| DADE V ITNE 2. | | |
| PART X, LINE 2: | | |
| MILE HOLDING ACCOUNTS HOD THE EFFECT OF | C AND INICEDMATH MAY | |
| THE FOUNDATION ACCOUNTS FOR THE EFFECT OF | ANI UNCERTAIN TAX | |
| DOGETTOWN DISCRESS ON A WARD LIVE WELL WILLIAM WE | | PECCANTELON |
| POSITIONS BASED ON A "MORE LIKELY THAN NO | JT THRESHOLD TO THE | RECOGNITION |
| | | |
| OF THE TAX POSITIONS BEING SUSTAINED BASE | ED ON THE TECHNICAL | MERITS OF THE |
| | | |
| POSITION UNDER SCRUTINY BY THE APPLICABLE | E TAXING AUTHORITY. | <u>IF A TAX</u> |
| | | |
| POSITION OR POSITIONS ARE DEEMED TO RESUL | LT IN UNCERTAINTIES | OF THOSE |
| | | |
| POSITIONS, THE UNRECOGNIZED TAX BENEFIT | IS ESTIMATED BASED O | N A |
| | | |
| "CUMULATIVE PROBABILITY ASSESSMENT" THAT | AGGREGATES THE ESTI | MATED TAX |
| COMOBATIVE TRODADIBITI INDUBDINDAT TIME | 11001120 1112 2012 | |
| LIABILITY FOR ALL UNCERTAIN TAX POSITION | Ċ── Т ₩₩₽₽₽₽₩₩₩₩₩₩ | /A-T-:ጥ-T-〒-マーーーー |
| DIADIDITI FOR ADD ONCERTAIN TAX TODITION | 5. INTEREST AND TEN | THE I LED |
| ACCRECED TE ANY ADE ACCRIED AC INCOMP | MAY EVDENCE | |
| ASSESSED, IF ANY, ARE ACCRUED AS INCOME ' | IRA BAFENDE. | |
| | | |
| | · · · · · · · · · · · · · · · · · · · | |
| | 3 MITO 3 O 3 MITO | |
| THE FOUNDATION HAS IDENTIFIED ITS TAX ST. | <u>ATUS AS A TAX EXEMPT</u> | |
| 09-25-13 | 22 | Schedule D (Form 990) 2013 |

| Schedule D (Form 990) 2013 NELLIE MAE EDUCATION FOUNDATION, INC. 04-2755323 Page 5 Part XIII Supplemental Information (continued) |
|---|
| ITS DETERMINATIONS AS TO ITS INCOME BEING RELATED OR UNRELATED AS ITS ONLY |
| SIGNIFICANT TAX POSITIONS AND HAS DETERMINED THAT SUCH TAX POSITIONS DO |
| NOT RESULT IN AN UNCERTAINTY REQUIRING RECOGNITION. THE FOUNDATION IS NOT |
| CURRENTLY UNDER EXAMINATION BY ANY TAXING JURISDICTION. FEDERAL AND STATE |
| INCOME TAX RETURNS ARE GENERALLY OPEN FOR THREE YEARS FOLLOWING THE DATE |
| FILED. |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |

Part XIII Supplemental Information (continued)

| Part VII Investments - Other Securities. See Form 990, Part X, line 12 | | <u> </u> |
|--|----------------|--|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| INVESTMENT FUND - LONG/SHORT EQUITY | 21,909,129. | FMV |
| INVESTMENT FUND - MULTI-STRATEGY | 9,389,996. | FMV |
| REAL ASSETS | 25,142,329. | FMV |
| REAL ESTATE FUND | 6,923,002. | FMV |
| DIRECT REAL ASSET - TIMBER | 2,744,759. | FMV |
| PRIVATE COMMODITY | 5,105,631. | FMV |
| NATURAL RESOURCES FUND OF FUNDS | 9,524,184. | FMV |
| PRIVATE EQUITY | 1,043,463. | FMV |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| · · · · · · · · · · · · · · · · · · · | | |
| | | |
| | | |
| | | |
| | · | Cabadala D./Farra 000 |

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Inspection

Name of the organization

Employer identification number

| NELLIE MAE EDUC | ATION FO | UNDATION | , INC. | 04-27553 | 23 |
|--|--------------------------|--|--|--|---|
| | | | side the United States. Comple | | |
| Form 990, Part IV | /, line 14b. | | | | |
| - | - | | ds to substantiate the amount of its gra | | , , |
| the grantees' eligibility fo | or the grants or a | assistance, and | the selection criteria used to award the | grants or assistance? | Yes No |
| | | | | | tanda tha |
| • | ribe in Part V the | e organization's i | procedures for monitoring the use of its | s grants and other assistance ou | tside the |
| United States 3 Activities per Region. (TI | he following Parl | l line 3 table ca | an be duplicated if additional space is r | needed \ | |
| (a) Region | (b) Number of | (c) Number of | (d) Activities conducted in region | (e) If activity listed in (d) | (f) Total |
| (4) (109.01) | offices in the region | employees, agents, and independent contractors in region | (by type) (e g., fundraising, program services, investments, grants to recipients located in the region) | is a program service, describe specific type of service(s) in region | expenditures for and investments in region |
| | | | | i | |
| | | | | | |
| CENTRAL AMERICA AND | | | | | |
| THE CARIBBEAN | 0 | 0 | INVESTMENTS | | 94,362,862. |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| |] | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | - | | | | |
| | İ | | | | |
| | | | | | |
| | | 1 | | | |
| 3 a Sub-total | | 0 | | | 94,362,862, |
| b Total from continuation | | <u> </u> | | | - |
| sheets to Part I | | 0 | | | 0. |
| c Totals (add lines 3a | | | | | |
| and 3b) | | 0 | | | 94,362,862, |
| LHA For Paperwork Reduct | tion Act Notice. | see the Instruc | tions for Form 990. | Schedule F | (Form 990) 2013 |

332071 10-03-13

Page 2 Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed 04-2755323 NELLIE MAE EDUCATION FOUNDATION, INC. Schedule F (Form 990) 2013

(i) Method of valuation (book, FMV, appraisal, other) (h) Description of non-cash assistance (g) Amount of non-cash assistance Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by cash disbursement (f) Manner of of cash grant (e) Amount the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter (d) Purpose of grant (c) Region Enter total number of other organizations or entities (b) IRS code section and EIN (if applicable) (a) Name of organization က N

332072 10-03-13

Schedule F (Form 990) 2013

04-2755323 NELLIE MAE EDUCATION FOUNDATION, INC. Schedule F (Form 990) 2013

Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16 Part III can be duplicated if additional space is needed.

Schedule F (Form 990) 2013 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (c) Number of recipients cash grant (b) Region (a) Type of grant or assistance

332073 10-03-13

332074 10-03-1

| Schedule F | (Form 990) 2013 | NELLIE MAR | E EDUCATION | FOUNDATION, | INC. | 04-2755323 | Page 5 |
|------------|-------------------|-------------------------|----------------------------|-----------------------------|------------------|----------------------------------|--------|
| Part V | Supplementa | | | | | | |
| I dit V | | | | | | | |
| | | | | | | ounting method, amounts of | |
| | investments vs. e | xpenditures per region | on), Part II, line 1 (acco | ounting method); Part III | (accounting m | ethod), and Part III, column (c) | |
| | | | | ete this part to provide a | | | |
| | (estimated number | er or recipients), as a | pplicable. Also compli | ete triis part to provide a | ny additional ii | ilomation. | |
| | | | | | | | |
| | | | | | | | |
| | . | | | · | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | _ | | | | | | |
| | | | | | | | |
| | | · · · · - | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | _ | | |
| | | | | | | | |
| | | | | | | | |
| | · | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | - | <u>.</u> | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | _ | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | <u> </u> | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | · | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | - | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | ····· | | | | - | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

SCHEDULE I (Form 990)

Department of the Treasury

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

2013 Open to Public

Inspection

Information about Schedule I (Form 990) and its instructions is at www.us gov/form990.

² | **Employer identification number** 04 - 2755323X Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Describe in Part IV the organization's procedures for montoring the use of grant funds in the United States. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. INC. NELLIE MAE EDUCATION FOUNDATION, Part I General Information on Grants and Assistance criteria used to award the grants or assistance? Name of the organization Part II

| recipient tha | tireceived more than \$ | So, ooo. Part II car | recipient thatireceived more than \$5,000. Part II can be duplicated if additional space is needed | onal space is need | ed. | | | |
|--|--|-----------------------|--|----------------------------|-----------------------------------|---|--|---|
| 1 (a) Name and address of organization or government | ress of organization | (p) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, EMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| JOBS FOR MAINE'S GRADUATES 45 COMMERCE DRIVE, SUITE 9 AUGUSTA, ME 04330 | RADUATES SUITE 9 | 01-0482628 | 501(C)(3) | 1,798,444. | 0. | | | DISTRICT LEVEL SYSTEMS CHANGE IMPLEMENTATION |
| SANFORD SCHOOL DEPARTMENT 917 MAIN STREET, SUITE 200 SANFORD, ME 04073 | ARTMENT UITE 200 | GOV'T UNIT | PUBLIC SCHOOL | 1,446,863. | 0. | | | DISTRICT LEVEL SYSTEMS CHANGE IMPLEMENTATION |
| BURLINGTON SCHOOL DISTRICT 150 COLCHESTER AVENUE BURLINGTON, VT 05401 | DISTRICT NUE | 03-6000410 | PUBLIC SCHOOL | 1,472,912. | .0 | | | DISTRICT LEVEL SYSTEMS CHANGE IMPLEMENTATION |
| PITTSFIELD SCHOOL DISTRICT SAU 51, 23 ONEIDA STREET, UNIT 1 PITTSFIELD, NH 03263 | DISTRICT STREET, UNIT 1 63 | GOV'T UNIT | PUBLIC SCHOOL | 765,000. | 0. | | | DISTRICT LEVEL SYSTEMS CHANGE IMPLEMENTATION |
| JOBS FOR THE FUTURE 88 BROAD STREET, 8TH FLOOR BOSTON, MA 02110 | E TH FLOOR | 06-1164568 | 501(C)(3) | .000,009 | 0. | | | BUILDING THE KNOWLEDGE BASE FOR STUDENT CENTERED APPROACHES IN LEARNING |
| CHELSEA PUBLIC SCHOOLS 500 BROADWAY CHELSEA, MA 02150 | | GOV'T UNIT | PUBLIC SCHOOL | 450,000. | 0. | | | NEW APPROACHES IN URBAN DISTRICTS - ASSESSMENT |
| 2 Enter total number | Enter total number of section 501(c)(3) and government organizations Enter total outsides of other consumations listed in the line 1 table | and government or | Suoi | listed in the line 1 table | | | | 153. |
| 1 | טו סנו ופו סו אמו וולמניסיי | אוויים אווי מוסופון פ | Lable | | | | | |

Schedule I (Form 990) (2013)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

332101 10-29-13

7

| Schedule I (Form 990) | NELLIE MAE | E EDUCATION | ON FOUNDATION, | ON, INC. | | | 0 | 04-2755323 Page 1 |
|---|---|------------------|---|--------------------------|-----------------------------------|--|--|--|
| Part II Continuation | of Grants and Other | Assistance to Go | Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) | izations in the Ur | nited States (Sche | dule I (Form 990), Par | t II.) | |
| (a) Name and address of organization or government | address of r government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| MERIDEN PUBLIC SCHOOLS | OOLS | | | | | | | NEW APPROACHES IN URBAN DISTRICTS - |
| 22 LIBERTY STREET MERIDEN, CT 06540 | | GOV'T UNIT | PUBLIC SCHOOL | 450,000. | 0 | | | ASSESSMENT/BLENDED LEARNING |
| PROVIDENCE PUBLIC SCHOOLS 797 WESTMINSTER ST. PROVIDENCE, RI 02903 | SCHOOLS | GOV'T UNIT | PUBLIC SCHOOL | 450,000. | 0. | | | NEW APPROACHES IN URBAN DISTRICTS - ASSESSMENT |
| HARTFORD PUBLIC SCHOOLS 960 MAIN STREET, 8TH FL HARTFORD, CT 06103 | CHOOLS 8TH FLOOR | GOVT UNIT | PUBLIC SCHOOL | 450,000. | .0 | | | NEW APPROACHES IN URBAN DISTRICTS - BLENDED LEARNING |
| MANCHESTER PUBLIC SCHOOL 134 EAST MIDDLE TURNPIKE MANCHESTER, CT 06040 | SCHOOLS SCHOOLS RNPIKE 40 | 06-6001633 | PUBLIC SCHOOL | 449,650. | 0. | | | NEW APPROACHES IN URBAN DISTRICTS - BLENDED LEARNING |
| REVERE PUBLIC SCHOOLS 101 SCHOOL STREET REVERE, MA 02151 | STO | 04-6001412 | PUBLIC SCHOOL | 448,675. | 0. | | | NEW APPROACHES IN URBAN DISTRICTS - ASSESSMENT/BLENDED LEARNING |
| NEW HAVEN PUBLIC SCI 54 MEADOW STREET NEW HAVEN, CT 06510 | зсноогз | TINU T'VOD | PUBLIC SCHOOL | 400,000. | 0. | | | NEW APPROACHES IN URBAN DISTRICTS - BLENDED LEARNING |
| EDUCATION DEVELOPMENT CENTER 43 FOUNDRY AVE. WALTHAM, MA 02453 | ENT CENTER | 04-2241718 | 501(C)(3) | 371,570. | 0. | | | DISTRICT LEVEL SYSTEMS CHANGE EVALUATION |
| GREAT SCHOOLS PARTHERSHIP 482 CONGRESS STREET, SUIT PORTLAND, ME 04101 | NERSHIP T, SUITE 500 | 26-3834610 | 501(C)(3) | 350,000. | .0 | | | NEW ENGLAND SECONDARY SCHOOL CONSORTIUM |
| VIRTUAL LEARNING ACADEMY CI SCHOOL - 30 LINDEN STREET, BOX 1050 - EXETER, NH 0383 | ACADEMY CHARTER N STREET, P.O. , NH 03833 | 56-2668724 | 501(C)(3) | 300,000. | 0. | : | | NEXT GENERATION LEARNING CHALLENGES MATCHING GRANT |
| 1 1 0 0 0 0 | | | | | | | | Schedule I (Form 990) |

| ന |
|-------------------|
| ~ |
| E |
| വ |
| 2 |
| 7 |
| $^{\prime\prime}$ |
| - 1 |
| 4 |
| 0 |
| |

Page 1

| , INC. | its and Organizations in the United States (Schedule I (Form 990), Part II.) |
|----------------------------------|--|
| NELLIE MAE EDUCATION FOUNDATION, | f Grants and Other Assistance to Governments and Organizations in the Ur |
| Schedule I (Form 990) | Part II Continuation of |

| Part II Continuation | Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 99U), Part II, | Assistance to Go | vernments and Organ | izations in the Un | iltea States (Scrie | aule I (Form 99U), Pan | [II.) | |
|---|--|------------------|----------------------------------|--------------------------|-----------------------------------|--|--|---|
| (a) Name and address of organization or government | d address of r government | (b) EIN | (c) IRC section rf applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| NORWALK PUBLIC SCHOOLS 125 EAST AVE., P.O. BOINORWALK, CT 06852 | toors | GOV'T UNIT | PUBLIC SCHOOL | 251,363. | 0. | | | BUILDING A COLLABORATIVE CULTURE |
| BROWN UNIVERSITY/ANNENBERG CENTER FOR SCHOOL REFORM - BOX 1985 - PROVIDENCE, RI 02912 | NNENBERG CENTER BOX 1985 - | 05-0258809 | 501(C)(3) | 250,000. | 0.0 | | | SUPPORTING COMMUNITY ORGANIZING AND ENGAGEMENT |
| DANBURY PUBLIC SCHOOLS 63 BEAVER BROOK ROAD DANBURY, CT 06810 | 100rs | GOV'T UNIT | PUBLIC SCHOOL | 250,000. | 0. | | | BUILDING A COLLABORATIVE CULTURE |
| PUBLIC FSTREET | schools | LINO L'VOD | PUBLIC SCHOOL | 250,000. | 0. | | | BUILDING COLLABORATIVE CULTURE YEAR 3 |
| EDUCATION DEVELOPMENT CENTER 43 FOUNDRY AVE. WALTHAM, MA 02453 | GNT CENTER | 04-2241718 | 501(C)(3) | 236,674. | 0. | | | BUILDING A COLLABORATIVE CULTURE EVALUATION |
| NEW HAMPSHIRE DEPARTMENT OF EDUCATION - 101 PLEASANT STREET CONCORD, NH 03301 | RIMENT OF EASANT STREET - | LINN .L,AOÐ | STATE AGENCY | 230,000. | 0. | | | BUILDING STATEWIDE PERFORMANCE BASED ASSESSMENT SYSTEM AT SCALE IN NEW HAMPSHIRE |
| BOSTON BEYOND 89 SOUTH STREET, S BOSTON, MA 02111 | SUITE 601 | 20-1308560 | 501(C)(3) | 200,000 | 0. | | | BOSTON SUMMER LEARNING PROJECT |
| EDUCATION CONNECTION 355 GOSHEN RD., P.O. BOX 909 LITCHFIELD, CT 06759 | on 0. BOX 909 59 | 06-0842189 | 501(C)(3) | 200,000. | 0 | | | IMPACT OF THE STEM21 COMPETENCY-BASED EDUCATION MODEL ON UNDERSERVED STUDENT |
| AMERICAN INSTITUTES FOR RESEARCH IN EDUCATION - 1000 THOMAS JEFFERSON ST., NW - WASHINGTON, 20007 | S FOR RESEARCH THOMAS - WASHINGTON, DC | 25-0965219 | 501(C)(3) | 199,514. | 0. | | | RESEARCH ON STUDENT-CENTERED APPROACHES TO LEARNING |
| | | | | | | | | Schedule I (Form 990) |

332241 05-01-13

| Schedul | le I (Form 990) | NELLIE MAE E | EDUCATION | I FOUNI | | INC. | | 0 | 04-2755323 | Page 1 |
|---------|-----------------|---------------------------|--------------|---------------------|-----------|--------------------|------------------------------|--------|------------|--------|
| Part II | Continuation o | f Grants and Other Assist | tance to Gov | rernments and Organ | nizations | nited States (Sche | edule I (Form 990), Part II. | t II.) | | |
| | | | | | | | | | | |

| Part II Continuation | of Grants and Other | Assistance to Go | Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) | izations in the Ur | nited States (Sche | dule I (Form 990), Par | t II.) | |
|--|--------------------------|------------------|---|--------------------------|-----------------------------------|---|--|--|
| (a) Name and address of organization or government | address of government | (b) EiN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| RESEARCH FOR ACTION 100 SOUTH BROAD STREET | TER 700 | : | | | | | | LINKING EXTENDED LEARNING OPPORTUNITIES TO POSTSECONDARY |
| PHILADELPHIA, PA 19110 | | 23-2710950 | 501(C)(3) | 199,476. | 0 | | | PREPAREDNESS IN NEW |
| | SOUTHERN MAINE | | | | | | | |
| P.O. BOX 9300 PORTLAND, ME 04104 | | 01-6000769 | 501(C)(3) | 195,000. | 0 | | | PORTLAND LEAD COMMUNITY PARTNER |
| UNIVERSITY OF | | | | | | | | COMPETENCY EDUCATION |
| MASSACHUSETTS-DONAHUE | UE INSTITUTE - | | | | | | | THROUGH ONLINE COURSES |
| VENTURE WAY, | STE, 5 - HADLEY, | CHCF2. | Soften a manual | 000 | C | | | FOR CREDIT RECOVERY AND |
| CCOTO WW | | 7CC/0TC-#0 | STATE AGENCI | | • | | | ACCEDERATION |
| EDUCATE MAINE | | | | | | | | AWARENESS, ADVOCACY FOR PROFICIENCY BASED |
| 15 MONUMENT SQUARE | SUITE #3E | | | | | | | LEARNING & COMMON CORE |
| PORTLAND, ME 04330 | | 20-3559947 | 501(C)(3) | 155,000. | 0. | | | STATE STANDARDS |
| | | | | | | | | RETHINKING LEARNING IN |
| UNITED WAY OF RHODE | S ISLAND, RIASPA | _ | | | | | | RI: SHIFTING THE POLICY |
| TRE | | | | | | | | LANDSCAPE TO SUPPORT ELOS |
| PROVIDENCE, RI 02909 | 99 | 05-0276059 | 501(C)(3) | 153,483. | 0. | | | FOR CREDIT |
| | | | | | | | | |
| CAPSS EDUCATION FOUNDATION | INDATTON | | | | | | | |
| M M | | | | 6 | | | | EDUCATIONAL |
| WEST HARTFORD, CT | 06110 | 45-5636114 | 501(C)(3) | 150,000. | 0 | | | TRANSFORMATION PROJECT |
| | TATE SCHOOL | _ | | | | | | |
| CERS | - ONE MASSACHUSETTS AVE. | _ | | | | | | |
| re. 700 | - WASHINGTON, DC | | | | 1 | | | INNOVATION LAB NETWORK |
| 20001 | | 53-0198090 | 501(C)(3) | 150,000. | 0. | | | CCR |
| INTERNATIONAL ASSOCIATION OF K-12 | TATION OF K-12 | | | | | | | |
| ONLINE LEARNING (INACOL) | IACOL) - 1934 | _ | | | | | | |
| OLD GALLOWS RD., SU | SUITE 350 - | | | | | | | |
| VIENNA, VA 22182 | | 20-0310109 | 501(C)(3) | 150,000. | 0. | | | COMPETENCYWORKS |
| NATIONAL GOVERNOR'S ASSOCIATION | S ASSOCIATION | - • | | | | | | SUPPORTING STATE CREATION |
| FOR BEST PRACTICES | - 444 NORTH | | | | | | | AND IMPLEMENTATION OF |
| CAPITOL STREET, NW SUITE 267 | SUITE 267 - | | | | | | | COMPETENCY-BASED |
| WASHINGTON, DC 20001 | 11 | 23-7391796 | 501(C)(3) | 150,000. | 0. | | | EDUCATION SYSTEMS |
| | | | | | | | | Schedule I (Form 990) |

| Schedule I (Form 990) | NELLIE MAE | E EDUCATI | EDUCATION FOUNDATION, | ON, INC. | : | | ļ | 04-2755323 Page 1 |
|--|--|------------------|-------------------------------|--------------------------|-----------------------------------|--|--|---|
| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II) | Grants and Other | Assistance to Go | vernments and Organ | izations in the Ur | ited States (Sche | dule I (Form 990), Par |] | |
| (a) Name and address of organization or government | ddress of overnment | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| OUR PIECE OF THE PIE, 20-28 SARGEANT STREET HARTFORD, CT 06105 | s, INC. | 06-0939659 | 501(C)(3) | 150,000. | 0 | | | DATA INTEGRATION |
| P III E | JE INSTITUTE - | 04-3167352 | STATE AGENCY | 148,750. | .0 | | | MEASURE THE EXTENT OF HIGH SCHOOLS ARE IMPLEMENTING POLICIES AND PRACTICES THAT SUPPORT |
| SINC TREMONT STREET, FOON, MA 02108 | SUITE 1120 | 04-3271457 | 501(C)(3) | 145,665. | 0. | | | GATEWAY CITIES INNOVATION INSTITUTE VISION |
| PITTSFIELD YOUTH WORKSHOP P.O. BOX 206 PITTSFIELD, NH 03263 | ккзнор | 02-0414050 | 501(C)(3) | 130,370. | •0 | | | DISTRICT LEVEL SYSTEMS CHANGE LEAD COMMUNITY PARTNER |
| SCHOTT FOUNDATION FOR PUBLIC EDUCATION - 675 MASSACHUSETT. AVENUE, 8TH FLOOR - CAMBRIDG 02139 | 675 MASSACHUSETTS FLOOR - CAMBRIDGE, MA | 04-3457065 | 501(C)(3) | 130,000. | 0. | | | MA OPPORTUNITY TO LEARN CAMPAIGN - STATEWIDE ADVOCACY |
| STRATEGIES FOR A STRONGER SANFORD P.O. BOX 958 SANFORD, ME 04073 | RONGER SANFORD | 80-0144697 | 501(C)(3) | 130,000. | .0 | | | DISTRICT LEVEL SYSTEMS CHANGE LEAD COMMUNITY PARTNER |
| VOICES FOR VERMONT'S CHILDREN 149 STATE STREET, P.O. BOX 26 MONTPELIER, VT 0560 | S CHILDREN O. BOX 261 | 22-2611535 | 501(C)(3) | 130,000. | 0, | | | DISTRICT LEVEL SYSTEMS CHANGE LEAD COMMUNITY PARTNER |
| MASSACHUSETTS BUSINESS ALLIANCE FOR EDUCATION - 400 ATLANTIC AVENUE - BOSTON, MA 02110 | BUSINESS ALLIANCE - 400 ATLANTIC N, MA 02110 | 04-3274599 | 501(C)(3) | 125,000. | .0 | | | BRIGHTLINES STUDY OF MA SYSTEMS AND NEXT STEPS |
| RENNIE CENTER FOR EDUCATION 131 MOUNT AUBURN ST., 1ST F CAMBRIDGE, MA 02138 | OUCATION , 1ST FLOOR | 51-0548106 | 501(C)(3) | 125,000. | 0 | | | 2014 PUBLIC OPINION POLL |
| | | | | | | | | Schedule I (Form 990) |

| ന |
|-----|
| ä |
| m |
| Ŋ |
| 2 |
| 7 |
| ~ |
| _!. |
| 04 |
| U |

Schedule | Form 990) NELLIE MAE EDUCATION FOUNDATION, INC.

| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) | Assistance to Go | vernments and Organ | izations in the Ur | nited States (Sche | dule I (Form 990), Par | t II.) | |
|---|------------------|----------------------------------|--------------------------|-----------------------------------|--|---|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| THE ASPEN INSTITUTE 1 DUPONT CIRCLE NW, SUITE 700 WASHINGTON, DC 20036 | 84-0399006 | 501(C)(3) | 104,000. | 0. | | | ASPEN FORUM FOR COMMUNITY SOLUTIONS/OPPORTUNITY YOUTH INCENTIVE FUND |
| COMMUNITY COLLEGE OF VERMONT PO BOX 489, 660 ELM STREET MONTPELIER, VT 05601 | 03-0213787 | STATE AGENCY | 100,000. | 0. | | | IMPLEMENTING A FULLY ACCESSIBLE DUAL ENROLLMENT PROGRAM IN VERMONT |
| PROTEUS FUND 15 RESEARCH DRIVE, SUITE B AMHERST, MA 01002 | 04-3243004 | 501(C)(3) | 100,000. | 0. | | | DIVERSITY FELLOWSHIP |
| PROVIDENCE AFTER SCHOOL ALLIANCE (PASA) - 140 BROADWAY - PROVIDENCE, RI 02903 | 26-0319193 | 501(C)(3) | 100,000. | 0. | | | LEADERSHIP AWARD |
| MAINE DEPARTMENT OF EDUCATION 23 STATE HOUSE STATION AUGUSTA, ME 04333 | GOV'T UNIT | STATE AGENCY | 92,000. | 0 | | | CENTER FOR BEST PRACTICE: NEXT STAGE |
| BRANDEIS UNIVERSITY P.O. BOX 549110 WALTHAM, MA 02454 | 04-2103552 | 501(C)(3) | 80,000. | 0. | | | DISTRICT LEVEL SYSTEMS CHANGE LOGIC MODELS |
| BOSTON BEYOND 89 SOUTH STREET, SUITE 601 BOSTON, MA 02111 | 20-1308560 | 501(C)(3) | .000,27 | 0 | | | CORE FUNDING |
| NATIONAL CENTER ON INNOVATIVE EDUCATION IN KENTUCKY - EDUCATIONAL, SCHOOL, AND COUNSELING PSYCHOLOGY, 249 DICKEY | 61-6001218 | STATE AGENCY | 75,000. | 0. | | | NATIONAL CENTER FOR INNOVATION IN EDUCATION (NCIE) |
| THE BOSTON FOUNDATION 75 ARLINGTON STREET, 10TH FLOOR BOSTON, MA 02116 | 04-2104021 | 501(C)(3) | 75,000. | 0. | | | BOSTON OPPORTUNITY AGENDA |
| | - | | | | | | מבוומתום ולו מייי |

| 3 |
|---|
| ~ |
| r |
| 2 |
| 2 |
| 7 |
| N |
| ı |
| 4 |
| 0 |
| |

| | dule I (Fo |
|----------------------------------|------------------------------------|
| , INC. | ns in the |
| NELLIE MAE EDUCATION FOUNDATION, | ssistance to Governments and Organ |
| 3 MA | and Other A |
| NELLIE | on of Grants and |
| le I (Form 990) | Continuatio |
| Schedul | Part II |

| (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (googanization or government (f) Method of (f) Metho | (b) EIN | (c) IRC section | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|-----------------|--------------------------|-----------------------------------|---|--|---|
| UNIVERSITY OF WASHINGTON FOUNDATION, CENTER ON REINVENTING PUBLIC EDUCATION - UNIVERSITY OF WASHINGTON FOUNDATION, 407 | 94-3079432 | 501(C)(3) | 75,000. | 0. | | | SUCCEEDING WITH SCL AND PERSONALIZED LEARNING? |
| UNIVERSITY OF MASSACHUSETTS-BOSTON 100 MORRISSEY BLVD BOSTON, MA 02125 | 04-3167352 | STATE AGENCY | 70,000. | 0 | | | STUDENT-CENTERED LEARNING DPPORTUNITIES FOR ADOLESCENT ENGLISH LEARNERS IN FLIPPED |
| GREAT SCHOOLS PARTNERSHIP 482 CONGRESS STREET, SUITE 500 PORTLAND, ME 04101 | 26-3834610 | 501(C)(3) | 62,370. | 0 | | | THE GLOSSARY OF EDUCATION REFORM, PHASE III |
| GRANITE STATE ORGANIZING PROJECT 383 BEECH STREET MANCHESTER, NH 03101 | 47-0873896 | 501(C)(3) | .000,09 | .0 | | | YOUNG ORGANIZERS UNITED |
| YOUTH IN ACTION 672 BROAD STREET PROVIDENCE, RI 02907 | 05-0495230 | 501(C)(3) | 60,000. | 0 | | | STUDENTS CONSTRUCTING CLASSROOMS |
| YOUNG VOICES 150 MILLER AVE PROVIDENCE, RI 02905 | 43-2103674 | 501(C)(3) | .000. | 0 | | | STUDENT POWER IN PUSHING FOR SCL |
| AS 220 95 MATHEWSON STREET PROVIDENCE, RI 02903 | 22-2754566 | 501(C)(3) | 50,000. | 0. | | | PROVIDENCE STUDENT UNION |
| HARVARD GRADUATE SCHOOL OF EDUCATION - 13 APPIAN WAY - CAMBRIDGE, MA 02138 | 04-2103580 | 501(C)(3) | .000,05 | ,0 | | | APPLYING THEORIES OF SYSTEMS CHANGE |
| NEW VENTURE FUND 1201 CONNECTICUT AVE., NW SUITE 300 WASHINGTON, DC 20036 | 20-5806345 | 501(C)(3) | 50,000. | 0 | | | BUILDING 21 |
| | | | | | | | Schedule I (Form 990) |

| _ |
|-----|
| m |
| ~ |
| r |
| 2 |
| S |
| 7 |
| 2 |
| - 1 |
| 4 |
| 0 |
| |

Schedule I (Form 990) NELLIE MAE EDUCATION FOUNDATION, INC.

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)

| (a) Name and address of (b) EIN (c) IRC section organization or government (a) Amount of (a) Amount of (b) EiN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Amount of (g) Method of (g) Nethod of (| (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|----------------------------------|--------------------------|-----------------------------------|---|--|---|
| GREAT SCHOOLS PARTNERSHIP 482 CONGRESS STREET, SUITE 500 PORTLAND, ME 04101 | 26-3834610 | 501(C)(3) | 45,000. | 0.0 | | | SMARTER BALANCED ASSESSMENT CONSORTIUM (SBAC) WORKING GROUP |
| CENTRAL FALLS PUBLIC SCHOOLS 21 HEDLEY AVE. CENTRAL PALLS, RI 02863 | GOV'T UNIT | PUBLIC SCHOOL | 40,000. | 0 | | | THE RI COLLEGE LAB DISTRICT PROJECT |
| COMMUNITY FOUNDATION OF WESTERN MASSACHUSETTS - P.O. BOX 15769, 1500 MAIN ST., STE. 2300 - SPRINGFIELD, MA 01115 | 22-3089640 | 501(C)(3) | .000,04 | 0. | | | FUNDER COLLABORATIVE FOR READING SUCCESS |
| EDUCATE MAINE 15 MONUMENT SQUARE, SUITE #3E PORTLAND, ME 04330 | 20-3559947 | 501(C)(3) | 40,000. | 0. | | | HAROLD ALFOND COLLEGE CHALLENGE SCHOLARSHIP PROGRAM |
| GREATER HARTFORD CONSORTIUM FOR HIGHER EDUCATION - 31 PRATT STREET, 4TH FLOOR - HARTFORD, CT 06103 | 23-7288868 | 501(C)(3) | .000,00 | 0 | | | CAREER BEGINNINGS PROGRAM |
| READING IS FUNDAMENTAL 1730 RHODE ISLAND AVENUE, NW PO BOX WASHINGTON, DC 20036 | 52-0976257 | 501(C)(3) | 40,000. | 0 | | | MULTICULTURAL BOOK COLLECTION |
| VIRTUAL LEARNING ACADEMY CHARTER SCHOOL - 30 LINDEN STREET, P.O. BOX 1050 - EXETER, NH 00383 | 56-2668724 | 501(C)(3) | 40,000. | 0. | | | CAREER PATHWAY DEVELOPMENT |
| YALE UNIVERSITY CHILD STUDY CENTER 47 COLLEGE STREET, STE 203, P.O. BØ NEW HAVEN, CT 06520 | 06-0646973 | 501(C)(3) | 40,000. | 0, | | | MCSC COMER SCHOOL DEVELOPMENT PROGRAM |
| PORTLAND HEALTH AND HUMAN SERVICES SOCIAL SERVICES DIVISION, 190-192 LANCASTER STREET - PORTLAND, ME 04101 | 01-6000032 | GOVERNMENT AGENCY | 38,079. | 0. | | | LEAD COMMUNITY PARTNER |
| | | | | | | | Schedule I (Form 990) |

| _ |
|-----|
| m |
| ~ |
| സ |
| 2 |
| 2 |
| 7 |
| ~ |
| - 1 |
| 4 |
| 0 |

| NC. | in the United States (Schedule I (Form 990), Part II) |
|---------------------------------------|---|
| NELLIE MAE EDUCATION FOUNDATION, INC. | ments and Organizations i |
| : EDUCATION | ssistance to Governi |
| MAE | Other A |
| NELLIE | n of Grants and (|
| e I (Form 990) | Continuation |
| Schedu | Part II |

| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule (Form 990), Part II) | Assistance to Go | vernments and Orgar | nizations in the Ul | nited States (Some | edule I (⊦orm 990), Par | t II) | |
|--|------------------|----------------------------------|--------------------------|-----------------------------------|--|--|--|
| (a) Name and address of organization or govemment | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| FRAMEWORKS INSTITUTE 1776 I STREET, NW 9TY FLOOR WASHINGTON, DC 20036 | 71-0891642 | 501(C)(3) | 37,500. | 0. | - 11 | | CORE STORY ON EDUCATION |
| BOSTON PARENT ORGANIZING NETWORK 207 GREEN ST. JAMICA PLAIN, MA 02130 | 27-0936408 | 501(C)(3) | 30,000. | 0. | | | BPON YOUTH INITIATIVE |
| COMMUNITY LABOR UNITED 6 BEACON STREET BOSTON, MA 02111 | 20-3404034 | 501(C)(3) | 30,000. | .0 | | | YOUTH-LED ORGANIZING |
| HYDE SQUARE TASK FORCE 207 GREEN STREET | 04-3118543 | R01(C)(3) | 000 08 | c | | | WORK WILL FOCUS ON TRAINING BOSTON PUBLIC SCHOOL YOUTH IN COMMUNITY BASEN PROIECTS AND |
| SCHOOL AND MAIN INSTITUTE 225 FRIEND STREET, 8TH FLOOR, SUITE BOSTON, MA 02114 | | 501(C)(3) | 30,000. | · | | | |
| UNIVERSITY OF WASHINGTON FOUNDATION, CENTER ON REINVENTING PUBLIC EDUCATION - UNIVERSITY OF WASHINGTON FOUNDATION, 407 | 94-3079432 | 501(C)(3) | 28,000. | 0 | | | FINANCING SCHOOLS FOR INNOVATION: DO BUDGET CONSTRAINTS, REAL AND IMAGINED, IMPACT THE WAY |
| ASSOCIATED GRANT MAKERS 133 FEDERAL STREET, SUITE 802 BOSTON, MA 02110 | 04-2457605 | 501(C)(3) | 25,000. | 0.0 | | | SUMMER FUND |
| BELLWETHER EDUCATION PARTNERS 517 BOSTON POST ROAD, #171 SUDBURY, MA 01776 | 26-1914515 | 501(C)(3) | 25,000. | 0. | | | BOA PLATFORM DEVELOPMENT |
| GRANTWAKERS FOR EDUCATION 720 SW WASHINGTON STREET, STE. 605 PORTLAND, OR 97205 | 33-0919329 | 501(C)(3) | 25,000. | 0. | | | CONFERENCE SPONSORSHIP |
| | | | | | | | Schedule I (Form 990) |

| r | |
|---|---|
| C | |
| ~ | |
| L | |
| Ľ | |
| r | |
| C | 1 |
| 1 | |
| 4 | ľ |

| · . | izations in the United States (Schedule I (Form 990), Part II.) |
|----------------------------------|---|
| INC | ions in t |
| NELLIE MAE EDUCATION FOUNDATION, | nts and Organ |
| EDO | ssistan |
| NELLIE MAE | n of Grants and Other Assistance to Governme |
| e I (Form 990) | ntinuation |
| Schedul | Part II Co |

| (a) Name and address of (b) EIN (c) IRC section organization or government (b) EIN (c) IRC section (d) Amount of non-cash valuation assistance (book, FMV, assistance appraisal, other) | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|------------|----------------------------------|--------------------------|-----------------------------------|--|---|
| HARVARD MEDICAL SCHOOL 25 SHATTUCK STREET BOSTON, MA 02115 | 04-2103580 | 501(C)(3) | 25,000. | 0. | | MEDSCIENCE |
| MASSACHUSETTS BUDGET 15 COURT SQUARE, SUITE 700 BOSTON, MA 02108 | 04-2967537 | 501(C)(3) | 25,000. | .0 | | ROADMAP FOR REFORMING MASSACHUSETTS SCHOOL FINANCE SYSTEM |
| PUBLIC INTEREST PROJECTS 45 WEST 36TH STREET, 6TH FLOOR NEW YORK, NY 10018 | 13-3191113 | 501(C)(3) | 25,000. | °. | | JUST AND FAIR SCHOOLS FUND '14 |
| COUNCIL OF CHIEF STATE SCHOOL OFFICERS - ONE MASSACHUSETTS AVE. NW, STE. 700 - WASHINGTON, DC 20001 | 53-0198090 | 501(C)(3) | 24,539. | 0. | | ADVANCING DATA SYSTEMS TO SUPPORT COMPETENCY-BASED, STUDENT-CENTERED EDUCATION SYSTEMS |
| BALLET THEATRE OF BOSTON 400 HARVARD STREET CAMBRIDGE, MA 02138 | 04-2773619 | 501(C)(3) | 20,000. | 0 | | YOUTH IMMIGRANT LEADERSHIP NETWORK |
| BALLET THEATRE OF BOSTON 400 HARVARD STREET CAMBRIDGE, MA 02138 | 04-2773619 | 501(C)(3) | 20,000. | 0 | | YOUTH IMMIGRANT LEADERSHIP NETWORK |
| CASTLETON STATE COLLEGE 62 ALUMNI DRIVE CASTLETON, VT 05735 | 03-0213787 | STATE AGENCY | 20,000. | 0. | | STUDENT ENRICHMENT PROGRAMS |
| CASTLETON STATE COLLEGE 62 ALUMNI DRIVE CASTLETON, VT 05735 | 03-0213787 | STATE AGENCY | 20,000. | 0. | | STUDENT ENRICHMENT PROGRAMS |
| YEAR UP - PROVIDENCE 10 DORRANCE STREET, SUITE 1108 PROVIDENCE, RI 02903 | 04-3534407 | 501(C)(3) | 20,000. | 0 | | STUDENT PROGRAMS |
| | | | | | | Schedule I (Form 990) |

| m |
|---|
| 2 |
| സ |
| വ |
| 2 |
| 7 |
| ~ |
| ı |
| 4 |
| 0 |
| |

| , INC. | s in the United States (Schedule I (Form 990), Part II.) |
|----------------------------------|--|
| FOUNDATION, | ments and Organizations in the Unit |
| NELLIE MAE EDUCATION FOUNDATION, | Assistance to Governi |
| NELLIE MA | of Grants and Other |
| le I (Form 990) | Continuation |
| Schedul | Part II |

| rart ii Continuation of Grants and Other Assistance to Governments | Assistance to de | Wernments and Organ | | וופח סומופס (סחופ | and Organizations in the Olined States (Correction 1950), Facing | () | |
|---|------------------|----------------------------------|-----------------------------|-----------------------------------|--|--|---------------------------------------|
| (a) Name and address of organization or government | (p) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| NH ADVANTAGE FOUNDATION 587 BAY RD. | | | | | | | |
| DURHAM, NH 03824 | 20-2209844 | 501(C)(3) | 18,000. | 0 | | | 10,000 MENTORS |
| | : | | | | | | |
| AS 220 | | | | | | | STUDENT UNION ORGANIZING |
| 95 MATHEWSON STREET PROVIDENCE RI 02903 | 22-2754566 | 501(C)(3) | 15,000. | 0 | | | IO ADVOCATE FOR SCHOOL |
| .1⊊ | | | | | | | |
| INSTITUTE, HARVARD UNIVERSITY, | | | | | | | |
| HARVARD LAW SCHOOL - 125 MT. | | | | | | | WHERE INNOVATION MEETS |
| AUBURN STREET, 3RD FLOOR - | 04-2103580 | 501(C)(3) | 15,000. | 0. | | | INTEGRATION-SPONSORSHIP |
| ENCE CENTER FOR | | | | | | | |
| TREE | | | , | • | | | RE-IMAGINING EDUCATION |
| WASHINGTON, DC 20036 | 32-0280279 | b01(C)(3) | 15,000. | 0 | | | PROJECT |
| THE COLLEGE CRUSADE OF RHODE ISLAND - 134 THURBERS AVENUE, SUITE 111 - PROVIDENCE, RI 02905 | 22-3031765 | 501(C)(3) | 15,000. | | | | READABOUT LITERACY PROGRAM |
| | | | | | | | |
| NEW HAMPSHIRE DEPARTMENT OF EDUCATION - 101 PLEASANT STREET - | | | | | | | NH EDUCATORS ATTEND QPA |
| CONCORD, NH 03301 | GOV'T UNIT | STATE AGENCY | 12,594. | 0. | | | SUMMER INSTITUTE |
| | _ | | | | | | COLLABORATIVE RESEARCH: |
| UNIVERSITY OF MASSACHUSETTS-BOSTON | | | | | | | BUILDING THE CAPACITY OF |
| 100 MORRISSEY BOULEVARD | _ | | | | | | CBO'S & RESEARCHERS TO |
| BOSTON, MA 02125 | 04-3167352 | STATE AGENCY | 12,500. | 0 | | | PRODUCE KNOWLEDGE TO |
| THER BIG SISTER OF MERCER | | | | | | | |
| COUNTY - 535 E. FRANKLIN STREET - TRENTON, NJ 08610 | 06-1653897 | 501(C)(3) | 10,000. | 0. | | | YOUTH MENTORING-LAWRENCE |
| BRYANT UNIVERSITY | | | | : | | | |
| 1150 DOUGLAS PIKE SMITHFIELD, RI 02917 | 05-0258810 | 501(C)(3) | 10,000. | 0 | | | TRUSTEE SCHOLARSHIP FUND |
| | | | | | | | Schedule I (Form 990) |

| m |
|-----|
| 7 |
| m |
| S |
| 2 |
| 7 |
| 2 |
| - 1 |
| 4 |
| 0 |

Schedule I (Form 990) NELLIE MAE EDUCATION FOUNDATION, INC.

Part II | Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II) NELLIE MAE EDUCATION FOUNDATION, INC.

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|------------|----------------------------------|--------------------------|-----------------------------------|---|--|---|
| HARTFORD KNIGHTS CORP. CT PARENTS UNION, P.O. BOX 3004 MERIDEN, CT 06451 | 83-0368833 | 501(C)(3) | 10,000. | 0 | | | TIS THE SEASON TO BE READING |
| HYDE SQUARE TASK FORCE 207 GREEN STREET JAMAICA PLAIN, MA 02130 | 04-3118543 | 501(C)(3) | 10,000. | 0 | | | YOUTH ORGANIZING PROJECT |
| JOHN F, KENNEDY LIBRARY FOUNDATION COLUMBIA POINT BOSTON, MA 02125 | 04-6113130 | 501(C)(3) | 10,000. | 0. | | | LIBRARY EDUCATION EVENTS |
| MORGAN STATE UNIVERSITY P.O. BOX 64261 BALTIMORE, MD 21264 | 23-7089143 | 501(C)(3) | 10,000. | 0. | | | GRAVES SCHOOL HONORS PROGRAM |
| NEW ENGLAND RESOURCE CENTER FOR HIGHER EDUCATION - 45 TEMPLE PLACE - BOSTON, MA 02109 | 04-2207418 | STATE AGENCY | 10,000. | 0. | | | 2013 NEW ENGLAND HIGHER EDUCATION EXCELLENCE AWARDS |
| RIDER UNIVERSITY 2083 LAWRENCEVILLE ROAD LAWRENCEVILLE, NJ 08648 | 21-0650678 | 501(C)(3) | 10,000. | 0. | | | ASPIRING ACCOUNTING PROFESSIONAL PROGRAM |
| WILLISTON NORTHAMPTON SCHOOL 19 PAYSON AVE. EASTHAMPTON, MA 01027 | 04-1975990 | 501(C)(3) | 10,000. | 0. | | | WILLISTON + |
| BALLET THEATRE OF BOSTON 400 HARVARD STREET CAMBRIDGE, MA 02138 | 04-2773619 | 501(C)(3) | .000,6 | 0 | | | YOUTH IMMIGRANT LEADERSHIP NETWORK |
| BRYANT UNIVERSITY 1150 DOUGLAS PIKE SMITHFIELD, RI 02917 | 05-0258810 | 501(C)(3) | .000,6 | 0 | | | TRUSTEE SCHOLARSHIP FUND |
| | | | | | | | Schedule I (Form 990) |

| ٣ | 1 |
|---|---|
| C | Į |
| ď | 1 |
| L | 1 |
| Ľ | 1 |
| | • |
| C | į |
| ١ | |
| 4 | Н |
| _ | : |

| INC. | |
|-------------------|--|
| IDATION, | |
| ATION FOUR | |
| MAE EDUC | |
| NELLIE | |
| dule I (Form 990) | |

| | E EDUCATION | ON FOUNDATION, | ON, INC. | | | | 04-2755323 Page 1 |
|---|------------------|-------------------------------|--------------------------|-----------------------------------|--|--|---------------------------------------|
| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) | Assistance to Go | overnments and Organ | nizations in the Ur | ited States (Sche | dule I (Form 990), Pai | r II.) | - |
| (a) Name and address of organization or government | (b) EIN | (c) IRC sectron if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| CASTLETON STATE COLLEGE 62 ALUMNI DRIVE CASTLETON, VT 05735 | 03-0213787 | STATE AGENCY | 9,000. | 0. | | | STUDENT ENRICHMENT PROGRAMS |
| MOSES BROWN SCHOOL 250 LLOYD AVENUE PROVIDENCE, RI 02906 | 05-0393999 | 501(c)(3) | .000,6 | 0. | | | SCHOLARSHIP PROGRAMS |
| XAVERIAN BROTHERS HIGH SCHOOL 800 CLAPBOARDTREE STREET WESTWOOD, MA 02090 | 04-2314036 | 501(c)(3) | .000,6 | 0. | | | ANNUAL FUND |
| EDUCATORS FOR SOCIAL RESPONSIBILITY - 355 GOSHEN RD, P.O. BOX 909 - CAMBRIDGE, MA 02138 | 04-2764204 | 501(c)(3) | 8,000 | 0, | | | EDUCATIONAL PROJECTS |
| THE CENTER FOR THE ARTS IN NATICK 14 SUMMER STREET NATICK, MA 01760 | 04-3364016 | 501(c)(3) | 8,000. | 0. | | | EDUCATIONAL PROGRAMS |
| HANOVER PERMANENT SCHOLARSHIP FUND P.O. BOX 67 HANOVER, MA 02339 | 04-2625836 | 501(c)(3) | 7,500. | 0. | | | JENNA ATTURIO MEMORIAL SCHOLARSHIP |
| OUR PIECE OF THE PIE, INC. 20-28 SARGEANT STREET HARTFORD, CT 06105 | 06-0939659 | 501(C)(3) | 7,500. | 0. | | | FUNDRAISER FOR DISCONNECTED YOUTH |
| NATICK EDUCATION FOUNDATION P.O. BOX 2221 NATICK, MA 01760 | 04-3166767 | 501(c)(3) | 7,100. | 0. | | | EDUCATIONAL GRANTS |
| ASSOCIATED GRANT MAKERS 133 PEDERAL STREET, SUITE 802 BOSTON, MA 02110 | 04-2457605 | 501(c)(3) | 7,000. | 0. | | | SOCIAL JUSTICE FUNDERS' NETWORK |
| | | | | | | | Schedule I (Form 990) |

| ന |
|---------------|
| (1 |
| ന |
| വ |
| S |
| 7 |
| 3 |
| 1 |
| 4 |
| $\overline{}$ |

| , INC. |
|------------|
| FOUNDATION |
| EDUCATION |
| NELLIE MAE |
| (066 u |

| Schedule I (Form 990) NELLIE MAE | E EDUCATI | EDUCATION FOUNDATION, | ON, INC. | | | | 04-2755323 Page 1 |
|---|------------------|-------------------------------|--------------------------|-----------------------------------|---|--|--|
| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) | Assistance to Go | vernments and Organ | izations in the Ur | nited States (Sche | dule I (Form 990), Pai | r II.) | |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| SKIDMORE COLLEGE 815 NORTH BROADWAY SARATOGA SPRINGS, NY 12866 | 14-1338562 | 501(C)(3) | 6,500. | 0. | | | AOP SCHOLARSHIP |
| MORGAN STATE UNIVERSITY P.O. BOX 64261 BALTIMORE, MD 21264 | 23-7089143 | 501(C)(3) | 6,000. | .0 | | | SCHOOL OF BUSINESS, GRAVES HONORS PROGRAM |
| MCREL 4601 DTC BOULEVARD, SUITE 500 DENVER, CO 08037 | 43-0837728 | 501(C)(3) | 5,500. | 0 | | | SUMMIT FOR INNOVATIVE EDUCATION |
| STRATEGIES FOR A STRONGER SANFORD P.O. BOX 958 SANFORD, ME 04073 | 80-0144697 | 501(C)(3) | 5,300. | 0. | | | MAYAN ATTENDANCE |
| STRATEGIES FOR A STRONGER SANFORD P.O. BOX 958 SANFORD, ME 04073 | 80-0144697 | 501(C)(3) | 5,040. | 0. | | | ATTENDANCE AT FREE MINDS FREE PEOPLE |
| AMERICAN YOUTH POLICY FORUM 1836 JEFFERSON PLACE, NW WASHINGTON, DC 20036 | 31-1576455 | 501(C)(3) | 5,000. | 0. | | | AYPF'S 20TH ANNIVERSARY |
| ARTISTS FOR HUMANITY 100 WEST SECOND STREET SOUTH BOSTON, MA 02127 | 04-3138434 | 501(C)(3) | 5,000. | 0. | | | ANNUAL EVENT |
| ASSOCIATION OF MARSHALL SCHOLARS, INC 1120 CHESTER AVENUE, STE. 470 - CLEVELAND, OH 44114 | 22-2973653 | 501(C)(3) | 5,000. | .0 | | | MARSHALL SCHOLARSHIP ENDOWMENT FUND |
| BOSTON ARTS ACADEMY FOUNDATION 174 IPSWICH STREET BOSTON, MA 02215 | 04-3454898 | 501(C)(3) | 5,000. | .0 | | | SUMMER INSTITUTE |
| | | | | | | | Schedule I (Form 990) |

| ~ | |
|--------------|---|
| C | - |
| ~ | • |
| Ľ | |
| Ц | |
| r | |
| C | į |
| ١ | |
| 7 | - |
| \mathbf{c} | ٥ |

| | • | |
|-------------------|-------------|--|
| L | וויי | |
| INCT THE CITATION | ' NOTTURNOT | |
| A MOTHACITUD | いっているこうでは | |
| Z Z | 9 | |
| NETTE | | |
| Ļ | | |
| | Schedule | |

| Part II Continuation of Grants and Other Assistance to Governments | Assistance to Go | vernments and Organ | izations in the U | nited States (Sche | and Organizations in the United States (Schedule I (Form 990), Part II) | t) | |
|--|------------------|----------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BOSTON EDUCATIONAL DEVELOPMENT FOUNDATION - 26 COURT STREET, 6TH FLOOR - BOSTON, MA 02108 | 22-2514422 | 501(C)(3) | 5,000. | 0. | | | BOSTON GREEN ACADEMY GALA |
| BOSTON PLAN FOR EXCELLENCE 27-43 WORMWOOD STREET BOSTON, MA 02210 | 22-2667403 | 501(C)(3) | 5,000. | 0 | | | BOSTON TEACHER RESIDENCY ANNIVERSARY CELEBRATION |
| BREAKTHROUGH GREATER BOSTON P.O. BOX 381486 CAMBRIDGE, MA 02238 | 04-3307783 | 501(C)(3) | 5,000. | .0 | | | BREAKTHROUGHS IN EDUCATION |
| BRIDGE OVER TROUBLED WATER 47 WEST STREET BOSTON, MA 02111 | 04-2472126 | 501(C)(3) | 5,000. | 0 | | | HELPING HAND GALA |
| CATHEDRAL HIGH SCHOOL 74 UNION PARK STREET BOSTON, MA 02118 | 56-2438574 | 501(C)(3) | 5,000. | 0 | | | ADOPT-A-STUDENT |
| CENTER FOR COMMUNITY CHANGE 1536 U STREET, NW WASHINGTON, DC 20009 | 52-0888113 | 501(C)(3) | 5,000. | 0. | | | THE CHANGE CHAMPION AWARDS |
| CHICAGO FREEDOM SCHOOL 719 S. STATE, #3N CHICAGO, IL 60605 | 20-4735643 | 501(C)(3) | 5,000. | 0. | | | FREE MINDS, FREE PEOPLE |
| CITIZEN SCHOOLS MUSEUM WHARF, 308 CONGRESS STREET BOSTON, MA 02210 | 04-3259160 | 501(C)(3) | 5,000. | 0 | | | FUNDRAISER FOR ENRICHMENT PROGRAMS |
| CITY OF BOSTON - MAYOR'S OFFICE OF NEW BOSTONIANS - C/O BOSTON ADULT LITERACY FUND, 1 MILK STREET - BOSTON, MA 02108 | GOV'T UNIT | GOVERNMENT AGENCY | .000,2 | .0 | | | WE ARE BOSTON 2013 |
| | | | | | | | Schedule I (Form 990) |

| ᠬ |
|-----|
| ~ |
| ᠬ |
| വ |
| 2 |
| _ |
| ~ |
| - 1 |
| 4 |
| 0 |
| |
| |
| |

Schedule | (Form 990) NELLIE MAE EDUCATION FOUNDATION, INC.

| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II) | Assistance to Go | vernments and Organ | nizations in the Ur | ited States (Sche | dule I (Form 990), Par | t II) | |
|--|------------------|----------------------------------|--------------------------|-----------------------------------|---|--|--|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| COLUMBIA UNIVERSITY/TEACHERS COLLEGE - COLUMBIA UNIVERSITY, 525 W. 120TH ST, BOX 75 - NEW YORK, NY 10025 | 13-1624202 | 501(C)(3) | 5,000. | ,0 | | | 125TH ANNIVERSARY CELEBRATION |
| COMMUNITY LEARNING CENTER 19 BROOKLINE STREET CAMBRIDGE, MA 02139 | 04-3148659 | 501(C)(3) | 5,000. | 0. | | | BRIDGE TO COLLEGE PROGRAM |
| CONNECTICUT COUNCIL FOR PHILANTHROPY - 221 MAIN STREET - HARTFORD, CT 06106 | 23-7024016 | 501(C)(3) | 5,000. | 0 | | | CT PHILANTHROPY SUMMIT |
| HIGHLAND GREEN FOUNDATION 1101 BEDFORD STREET STAMFORD, CT 06902 | 27-4830140 | 501(C)(3) | 5,000. | 0. | | | CREATIVE LEARNING 0 FIRST PRESBYTERIAN CHURCH |
| LESLEY UNIVERSITY 29 EVERETT STREET CAMBRIDGE, MA 02138 | 04-2103589 | 501(C)(3) | 5,000. | 0 | | | THRESHOLD BUILDING RENOVATIONS |
| LET'S GET READY 89 SOUTH STREET BOSTON, MA 02111 | 31-1698832 | 501(C)(3) | 5,000. | .0 | | | NEW ENGLAND FALL BENEFIT |
| MAINE AFTERSCHOOL NETWORK, UNIVERSITY OF MAINE-FARMINGTON - 186 HIGH STREET, EDUCATION BUILDING, RM 335 - FARMINGTON, ME | 01-6000769 | 501(C)(3) | 5,000. | 0. | | | POSITIVE YOUTH DEVELOPMENT INSTITUTE SPONSORSHIP |
| MAINE STATE SCIENCE FAIR 600 MAIN ST., BOX 65 BAR HARBOR, ME 04609 | 46-1842377 | 501(C)(3) | 5,000. | 0, | | | MAINE STATE SCIENCE FAIR |
| MASSINC 18 TREMONT STREET, SUITE 1120 BOSTON, MA 02108 | 04-3271457 | 501(C)(3) | 5,000. | 0. | | | GATEWAY CITIES INNOVATION AWARDS |
| | | | | | | | Schedule I (Form 990) |

| ď | 1 |
|---|---|
| C | |
| ~ | 7 |
| Ľ | 1 |
| Ľ | 1 |
| r | |
| C | ١ |
| ı | |
| 7 | ۲ |
| _ | |

| | ts and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II) |
|------------------------------|--|
| INC. | ns in the |
| LON, | and Other Assistance to Governments and Organizations in |
| NELLIE MAE EDUCATION FOUNDAT | sistance to Governn |
| MAE | ther Ass |
| NELLIE | n of Grants and Of |
| le_1 (Form 990) | Continuation |
| Schedu | Part II |

| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule (Form 990), Part II | Assistance to Go | overnments and Organ | zations in the Ur | nited States (Sche | idule I (Form 990), Par | t II) | |
|---|------------------|-------------------------------|--------------------------|---|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| MORGAN STATE UNIVERSITY P.O. BOX 64261 BALTIMORE, MD 21264 | 23-7089143 | 501(C)(3) | 5,000. | 0. | | | GRAVES SCHOOL HONORS PROGRAM |
| NAVICATE/LINKING LEARNING TO EDUCATION - 52 INSTITUTE ROAD - BURLINGTON, VT 05408 | 03-0366744 | 501(C)(3) | 5,000. | 0. | | | LEARN TO EARN WORKSHOPS |
| NEON, INC. 98 SOUTH MAIN STREET NORWALK, CT 06854 | 06-0834804 | - 501(C)(3) | 5,000. | 0. | | | CULTURAL FINE ART AND LITERARY PROGRAM |
| NEW HAMPSHIRE COLLEGE 3 BARRELL COURT, SUITE 100 CONCORD, NH 03301 | 02-0271139 | | 5,000. | 0. | | | NH FORUM ON THE FUTURE |
| NH JOBS FOR AMERICA'S GRADUATES 175 AMMON DRIVE, SUITE 212 MANCHESTER, NH 03103 | GOV'T UNIT | GOVERNMENT AGENCY | 5,000. | 0. | | | TRIP TO NATIONAL LEADERSHIP AWARDS |
| ROCA, INC. 101 PARK STREET CHELSEA, MA 02150 | 22-3223641 | | 5,000. | 0. | | | ANNUAL BREAKFAST |
| SIMMONS COLLEGE 300 THE PENWAY BOSTON, MA 02115 | 04-2103629 | \$01(C)(3) | 5,000. | 0 | | | SCHOLARSHIP SUPPORT |
| SOUTH SHORE YMCA 79 CODDINGTON STREET QUINCY, MA 02169 | 04-2105881 | 501(C)(3) | 5,000. | 0 | | | YOUTH IN GOVERNMENT |
| SPRINGFIELD SCHOOL VOLUNTEERS 1550 MAIN STREET, FLOOR 3 SPRINGFIELD, MA 01102 | 04-2643527 | 501(C)(3) | 5,000. | 0 | | | SPRINGFIELD RENAISSANCE |
| | | | | | | | Schedule I (Form 990) |

| S |
|-------------------|
| $^{\prime\prime}$ |
| r |
| S |
| S |
| 7 |
| ~ |
| - 1 |
| 4 |
| 0 |
| |

| INC. | |
|-----------|--|
| i 'NO: | |
| FOUNDATIC | |
| EDUCATION | |
| MAE | |
| NELLIE | |
| Form 990) | |

| Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II) | Assistance to Go | vernments and Organ | nizations in the Ur | nited States (Sche | dule I (Form 990), Par | t) | |
|--|------------------|----------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| STAMFORD PUBLIC EDUCATION FOUNDATION - 733 SUMMER STREET, SUITE 203 - STAMFORD, CT 06902 | 06-1462359 | 501(C)(3) | 5,000. | 0. | | | EXCELLENCE IN EDUCATION AWARDS |
| STAMFORD PUBLIC SCHOOLS 888 WASHINGTON BOULEVARD, P.O. BOX STAMFORD, CT 06904 | GOVT UNIT | PUBLIC SCHOOL | 5,000. | 0. | | | RITES OF PASSAGE PROGRAM |
| THE OPPPORTUNITY ALLIANCE 50 MONUMENT SQUARE PORTLAND, ME 04101 | 01-0274725 | 501(C)(3) | 5,000. | 0. | | | MAINE YOUTH LEADERSHIP SUMMIT |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | Schedule I (Form 990) |

332241 05-01-13

Schedule I (Form 990) (2013) (f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. THE REPORTS INCLUDE NARRATIVES TO REPORT QUESTIONS INCLUDING THE MEASURABLE DEPENDING Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information THE GRANTEE IS REQUIRED TO NARRATIVE AND BUDGET SPENT TO DATE WITH THE PROGRESS AND FINAL REPORTS THE GRANT, THE GRANTEE WOULD SUBMIT TO THE FOUNDATION. (d) Amount of non-cash assistance THE ORIGINAL GOALS AND OBJECTIVES OF THE GRANT 49 (c) Amount of cash grant EXPLANATION: AS PART OF THE GRANT AGREEMENT, SUBMIT A PROGRESS REPORT AND A FINAL REPORT (b) Number of recipients ON THE SIZE AND COMPLEXITY OF LINE 1, COLUMN (H): (a) Type of grant or assistance ~ PART I, LINE PROGRESS OF PART II, 332102 10-29-13 Part III Part IV

Page 2

04 - 2755323

INC.

NELLIE MAE EDUCATION FOUNDATION,

Schedule I (Form 990) (2013)

| Schedule I (Form 990) NELLIE MAE EDUCATION FOUNDATION, INC. 04-2755323 Page 2 Part IV Supplemental Information |
|--|
| NAME OF ORGANIZATION OR GOVERNMENT: EDUCATION CONNECTION |
| (H) PURPOSE OF GRANT OR ASSISTANCE: IMPACT OF THE STEM21 |
| COMPETENCY-BASED EDUCATION MODEL ON UNDERSERVED STUDENT ENGAGEMENT, |
| SELF-REGULATION, AND ACADEMIC GROWTH IN SCIENCE & MATHEMATICS |
| ACHIEVEMENT. |
| |
| NAME OF ORGANIZATION OR GOVERNMENT: RESEARCH FOR ACTION |
| (H) PURPOSE OF GRANT OR ASSISTANCE: LINKING EXTENDED LEARNING |
| OPPORTUNITIES TO POSTSECONDARY PREPAREDNESS IN NEW HAMPSHIRE |
| |
| NAME OF ORGANIZATION OR GOVERNMENT: |
| UNIVERSITY OF MASSACHUSETTS-DONAHUE INSTITUTE |
| (H) PURPOSE OF GRANT OR ASSISTANCE: MEASURE THE EXTENT OF HIGH SCHOOLS |
| ARE IMPLEMENTING POLICIES AND PRACTICES THAT SUPPORT STUDENT CENTERED |
| LEARNING ENVIRONMENTS (\$148,750) |
| |
| NAME OF ORGANIZATION OR GOVERNMENT: UNIVERSITY OF MASSACHUSETTS-BOSTON |
| (H) PURPOSE OF GRANT OR ASSISTANCE: STUDENT-CENTERED LEARNING |
| OPPORTUNITIES FOR ADOLESCENT ENGLISH LEARNERS IN FLIPPED CLASSROOMS |
| <u>-(\$70,000) </u> |
| |
| NAME OF ORGANIZATION OR GOVERNMENT: HYDE SQUARE TASK FORCE |
| (H) PURPOSE OF GRANT OR ASSISTANCE: WORK WILL FOCUS ON TRAINING BOSTON |
| PUBLIC SCHOOL YOUTH IN COMMUNITY BASED PROJECTS AND ADVOCACY SKILLS |
| |
| NAME OF ORGANIZATION OR GOVERNMENT: |
| UNIVERSITY OF WASHINGTON FOUNDATION, CENTER ON REINVENTING PUBLIC EDUCATION |
| (H) PURPOSE OF GRANT OR ASSISTANCE: FINANCING SCHOOLS FOR INNOVATION: DO |
| 332291 05-01-13 |

| Schedule I (Form 990) NELLIE MAE EDUCATION FOUNDATION, INC. 04-2755323 Page 2 Part IV Supplemental Information |
|--|
| BUDGET CONSTRAINTS, REAL AND IMAGINED, IMPACT THE WAY SCHOOLS UTILIZE |
| THEIR RESOURCES |
| |
| NAME OF ORGANIZATION OR GOVERNMENT: UNIVERSITY OF MASSACHUSETTS-BOSTON |
| (H) PURPOSE OF GRANT OR ASSISTANCE: COLLABORATIVE RESEARCH: BUILDING THE |
| CAPACITY OF CBO'S & RESEARCHERS TO PRODUCE KNOWLEDGE TO SUPPORT COMMUNITY |
| ACTION |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions. ► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Inspection

OMB No 1545-0047

Name of the organization

Department of the Treasury

Internal Revenue Service

NELLIE MAE EDUCATION FOUNDATION INC **Employer identification number**

04-2755323

| Pa | rt I Questions Regarding Compensation | | | |
|----|---|----|----------|----------|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, | | | |
| | Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? | 2 | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | | | |
| Ŭ | CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III | | | |
| | X Compensation committee Written employment contract | | | ŀ |
| | Independent compensation consultant X Compensation survey or study | | | |
| | X Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | Point 990 of other organizations Approval by the board of compensation committee | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | <u> </u> |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | Х |
| C | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | х |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III | | | |
| | | | | |
| | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. | | | |
| 5 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of. | | | |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | | X |
| | _lf_"Yes" to line 5a or 5b, describe in Part III | | | |
| 6 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | <u> </u> | |
| | contingent on the net earnings of. | | | |
| а | The organization? | 6a | | X |
| b | Any related organization? | 6b | | X |
| | If "Yes" to line 6a or 6b, describe in Part III | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments | | | |
| | not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | X |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| - | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| • | Regulations section 53 4958-6/c/? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

04 - 2755323NELLIE MAE EDUCATION FOUNDATION, INC.

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Schedule J (Form 990) 2013

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| | | (B) Breakdown of \ | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-------------------------|----------|--------------------------|--|-------------------------------------|--------------------------------|----------------|----------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(I)-(D) | reported as deferred in prior Form 990 |
| | | 367 647 | - | c | 39 727 | 22 167 | 429 441 | |
| (1) NICHOLAS C. DONOHUE | € € | | • | 0 | ٧. | ٧. | ٧. | 0 |
| (2) MICHAEL CAREY | € | 207.501. | 0 | 0 | 33,964. | 8,834. | 250,299. | 0. |
| 4 | € | 0 | 0 | 0 | 4 | ļ | | 0 |
| N | Ξ | 208,281. | 0 | 0 | 34,020. | 16,306. | 258,607. | 0 |
| 7 | : E | 0 | 0. | 0 | 0 | | | 0 |
| (4) BETH MILLER | ε | 153,075. | 0 | 0 | 23,958. | 22,167. | 199,200. | 0. |
| | € | 0 | 0 | 0 | • 0 | 0. | 0. | 0. |
| J | ε | 137,525. | 0 | 0 | 20,966. | 22,167. | 180,658. | 0. |
| S | E | | 0 | 0 | 0 | 0 | | 0. |
| (6) LYNN D'AMBROSE | ε | 127 | 0 | 0 | 18,531. | 14,978. | 161,263. | 0. |
| | : ≘ | | | 0 | 0 | 0. | 0. | 0. |
| (7) JESSICA SPOHN | ε | 118,097. | | 0 | 17,068. | 22,167. | 157,332. | 0 |
| SENIOR PROGRAM OFFICER | : | | 0 | 0 | 0 | 0. | 0. | 0 |
| (8) PAUL MARSH | Ξ | 117,063. | 0 | 0 | 16,963. | 22,167. | 156,193. | 0. |
| IT MANAGER |) (E) | | 0. | 0. | 0. | .0 | 0. | 0. |
| | (i) | | | | | | | |
| | (iii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | ⊞ | ! | | | | | | |
| | ε | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | Θ | | | | | | | |
| | (ii) | | | | | | | |
| | Θ | | | | | | | |
| | ⊞ | | | | | | | |
| | Ξ | | | | | | | |
| | € | | | | | | | |

Schedule J (Form 990) 2013

| Schedule J (Form 990) 2013 NELLIE | NELLIE MAE EDUCATION FOUNDATION, INC. | 04-2755323 Page 3 |
|---|--|---|
| Provide the information, explanation, or descriptions | Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information. | is part for any additional information. |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| 332113 09-13-13 | 5.4 | Schedule J (Form 990) 2013 |
| | | |

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. OMB No 1545-0047 Open to Public

Inspection

Employer identification number Name of the organization 04-2755323 NELLIE MAE EDUCATION FOUNDATION, INC. FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EDUCATIONAL ORGANIZATIONS. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ESSENTIALLY UNDERSERVED LEARNERS - TO OBTAIN THE SKILLS, KNOWLEDGE AND SUPPORTS NECESSARY TO BECOME CIVICALLY ENGAGED, ECONOMICALLY SELF-SUFFICIENT LIFE-LONG LEARNERS. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: TRADITIONAL SCHOOL DAY NOR THE SCHOOL WALLS; LEARNING IS COMPETENCY-BASED, AND PROGRESSION IS DEPENDENT ON THE MASTERY OF SKILLS, NOT THE ACHIEVEMENT OF A BIRTHDAY; LEARNING IS PERSONALIZED, MEETING STUDENTS WHERE THEY ARE RATHER THAN A ONE-SIZE-FITS-ALL AND STUDENTS TAKE OWNERSHIP OVER THEIR OWN LEARNING. APPROACH; FOUNDATION IS CURRENTLY FOCUSING ITS SUPPORT ON INFLUENCING STATE AND FEDERAL POLICIES THAT CREATE OR IMPROVE THE CONDITIONS FOR STUDENT-CENTERED LEARNING TO EXIST AT SCALE; GROWING PUBLIC UNDERSTANDING, SUPPORT AND DEMAND FOR STUDENT-CENTERED APPROACHES; BUILDING A STRONG KNOWLEDGE BASE TO INFORM OUR WORK THROUGH RESEARCH AND EVALUATION; AND SUPPORTING THE IMPLEMENTATION OF STUDENT-CENTERED APPROACHES IN SCHOOLS AND DISTRICTS THROUGHTOUT THE NEW ENGLAND REGION.

WE AWARD GRANTS PRIMARILY THROUGH OUR FOUR STRATEGIC INITIATIVES:

DISTRICT LEVEL SYSTEMS CHANGE - INCLUDES THE PROMOTION AND INTEGRATION

STUDENT-CENTERED APPROACHES, AS WELL AS POLICY AND ADVOCACY WORK AT

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2013)

332211 09-04-13

Employer identification number Name of the organization NELLIE MAE EDUCATION FOUNDATION, INC. 04-2755323 THE DISTRICT LEVEL. THE OBJECTIVE IS TO PROMOTE STUDENT-CENTERED APPROACHES TO TEACHING, LEARNING AND ASSESSMENT AS CORE COMPONENTS OF PUBLIC EDUCATION AT THE DISTRICT LEVEL ACCROSS THE REGION. WE WORK TO REDUCE POLICY BARRIERS TO INTEGRATING AND TESTING RIGOROUS, STUDENT-CENTERED LEARNING APPROACHES. WE SUPPORT ADVOCACY: TO GROW THE CAPACITY OF STUDENTS, PARENTS, EDUCATORS AND OTHER STAKEHOLDERS WITHIN DISTRICTS AND COMMUNITIES TO WORK TOGETHER TO DEMAND, IMPLEMENT, AND SUSTAIN STUDENT-CENTERED LEARNING APPROACHES AT THE DISTRICT LEVEL ACROSS THE REGION. THE FOUNDATION DISTRIBUTED 34 GRANTS (\$11.2 MILLION DOLLARS) TO NEW ENGLAND PUBLIC SCHOOL DISTRICTS AND OTHER EDUCATIONAL ORGANIZATIONS SUPPORTING THE SCHOOL DISTRICTS' WORK AROUND STUDENT-CENTERED APPROACHES TO LEARNING. STATE LEVEL SYSTEMS CHANGE - FOCUSES ON PROMOTING STATE AND FEDERAL EDUCATION POLICIES THAT SUPPORT STUDENT-CENTERED LEARNING AT SCALE. BUILD AND STRENGTHEN STATE AND REGIONAL COALITIONS AND THEIR CAPACITY TO ADVOCATE FOR POLICY CHANGES, PROMOTING STUDENT-CENTERED LEARNING, INCREASING EQUITY, AND REMOVING BARRIERS TO INNOVATION AND BUILD CAPACITY OF GROUPS TO PROMOTE THESE CHANGES ON THE FEDERAL LEVEL. FOUNDATION SUPPORTED 18 GRANTEE ORGANIZATIONS WITH \$2.2 MILLION DOLLARS IN GRANTS. THE PRIMARY FOCUS OF THE GRANT PROGRAMS WERE TO PROMOTE STUDENT-CENTERED APPROACHES TO LEARNING THROUGH ADVOCACY AND POLICY PROGRAMS AT THE FEDERAL, STATE, AND LOCAL LEVELS. RESEARCH AND DEVELOPMENT - REFLECTS OUR COMMITMENT TO BUILDING AND DEEPENING KNOWLEDGE REGARDING THE WORK OF TRANSFORMING EDUCATION. SUPPORT PROJECTS THAT GATHER AND SYNTHESIZE KNOWLEDGE REGARDING

56

STUDENT-CENTERED APPROACHES, DEVELOP NEW KNOWLEDGE IN EMERGING AREAS OF

Schedule O (Form 990 or 990-EZ) (2013)

Schedule O (Form 990 or 990-EZ) (2013) Employer identification number Name of the organization NELLIE MAE EDUCATION FOUNDATION, INC. 04-2755323 PRACTICE, SYSTEMS CHANGE, POLICY AND COMMUNITY ENGAGEMENT THROUGH RESEARCH AND EVALUATION, AND IDENTIFICATION OF NEEDED TOOLS. THE FOUNDATION SUPPORTED 8 GRANTEE ORGANIZATIONS WITH \$1.7 MILLION DOLLARS TO BUILD AND DEVELOP KNOWLEDGE ON STUDENT-CENTERED APPROACHES TO LEARNING. PUBLIC UNDERSTANDING - FOCUS ON INCREASED AWARENESS OF STUDENT-CENTERED LEARNING APPROACHES AND THE PUBLIC WILL TO IMPLEMENT THEM. PROVIDE SUPPORT TO EDUCATION COMMUNITIES, TRANSFORM PUBLIC PERCEPTIONS AND EXPECTATIONS OF SCHOOLING AND GROW SUPPORT FOR CHANGES, ULTIMATELY LEADING TO ACTIVE DEMAND. THE FOUNDATION DISTRIBUTED 41 GRANTS, \$441,000 IN TOTAL, TO EDUCATIONAL ORGANIZATIONS TO PROMOTE AND PROVIDE A FORUM TO BUILD PUBLIC UNDERSTANDING ON STUDENT-CENTERED APPROACHES TO LEARNING. FORM 990, PART VI, SECTION B, LINE 11: REVIEW OF FORM 990 - MANAGEMENT OF THE FOUNDATION PLAYED AN ACTIVE AND KEY ROLE IN THE PREPARATION AND REVIEW OF FORM 990. MANAGEMENT DRAFTED THE FORM 990 AND FORWARDED TO THE FOUNDATION'S INDEPENDENT_CPA_ FIRM, WHICH REVIEWED THE FILING FOR COMPLETENESS, ACCURACY, AND FINALIZATION BEFORE FILING. THE FORM 990 WAS REVIEWED AND APPROVED BY THE AUDIT COMMITTEE AND WAS PROVIDED TO THE FULL BOARD BEFORE IT WAS FILED. FORM 990, PART VI, SECTION B, LINE 12C: THE FOUNDATION'S CONFLICT OF INTEREST POLICY REQUIRES AN ANNUAL CONFLICT OF INTEREST DISCLOSURE FORM FROM BOARD AND STAFF MEMBERS REGARDING OUTSIDE AFFILIATIONS AS A DIRECTOR, TRUSTEE OR OFFICER. THE POLICY REQUIRES DISCLOSURE OF ANY TRANSACTIONS, FINANCIAL ARRANGEMENT OR

Schedule O (Form 990 or 990-EZ) (2013)

Schedule O (Form 990 or 990-EZ) (2013) Page 2 Name of the organization **Employer identification number** 04-2755323 NELLIE MAE EDUCATION FOUNDATION, INC. BUSINESS RELATIONSHIP EACH BOARD MEMBER, STAFF MEMBER AND OR FAMILY MEMBER MAY HAVE WITH THE FOUNDATION. UPON SUBMISSION OF THE CONFLICT DISCLOSURE FORM, A LISTING OF EACH BOARD AND STAFF MEMBER IS COMPILED ALONG WITH AFFILIATIONS. THE LIST IS MONITORED DURING THE YEAR FOR ANY UPDATES. BOARD MEMBERS ARE REQUIRED TO RECUSE THEMSELVES FROM VOTING ON TRANSACTIONS IN WHICH THE INDIVIDUAL OR A MEMBER OF HIS OR HER IMMEDIATE FAMILY OR AN AFFILIATED ENTITY OF ANY SUCH PERSON HAS A FINANCIAL INTEREST. STAFF MEMBERS ARE REQUIRED TO RECUSE THEMSELVES FROM THE GRANT MAKING PROCESS IF ANY SUCH AFFILIATION EXISTS. ANY POTENTIAL CONFLICTS ARE DETERMINED BY THE BOARD WHICH WILL IMPOSE RESTRICTIONS UPON AFFECTED PARTIES ACCORDINGLY. FORM 990, PART VI, SECTION B, LINE 15: THE EXECUTIVE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS CONSIDERS COMPARABILITY DATA, PROVIDED BY AN INDEPENDENT CONSULTANT, WHEN DETERMINING COMPENSATION FOR STAFF MEMBERS AND THE BOARD OF DIRECTORS. DOCUMENTATION INCLUDING THE RELIED UPON COMPARABILITY DATA, DELIBERATION PROCESS, AND DECISIONS ARE INCLUDED IN BOARD MATERIALS AND ARE RECORDED IN COMMITTEE AND BOARD MINUTES. IN ALL CASES, COMPENSATION IS DETERMINED BY INDEPENDENT PERSONS. THIS PROCESS WAS MOST RECENTLY UNDERTAKEN IN 2012. FORM 990, PART VI, SECTION C, LINE 19: MANAGEMENT WILL PROVIDE UPON REQUEST GOVERNING DOCUMENTS AND THE CONFLICT OF INTEREST POLICY TO THE PUBLIC. CURRENTLY THE FOUNDATION'S AUDITED FINANCIAL STATEMENTS AND TAX RETURNS APPEAR ON THE ORGANIZATION'S

WEBSITE AND ARE AVAILABLE UPON REQUEST.

Form **8868**

(Rev. January 2014)

Department of the Treasury

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

File a separate application for each return.

Information about Form 8868 and its instructions is at www.irs.gov/form8868.

| • If yo | u are filing for an Automatic 3-Month Extension, comple | te only Pa | art I and check this box | | | ► X | | |
|---------------------------|--|--------------|--|--------------|------------------------|-------------------|--|--|
| • If yo | are filing for an Additional (Not Automatic) 3-Month Ex | tension, c | complete only Part II (on page 2 of t | hıs form). | | | | |
| Do not | complete Part II unless you have already been granted | an automa | itic 3-month extension on a previous | y filed Fo | rm 8868. | | | |
| Electro | onic filing (e-file). You can electronically file Form 8868 if y | you need a | a 3-month automatic extension of tim | e to file (6 | 6 months for a | corporation | | |
| require | d to file Form 990-T), or an additional (not automatic) 3-mo | nth extens | sion of time. You can electronically fil | e Form 8 | 868 to reques | t an extension | | |
| of time | to file any of the forms listed in Part I or Part II with the ex | ception of | Form 8870, Information Return for T | ransfers | Associated Wi | th Certain | | |
| Person | al Benefit Contracts, which must be sent to the IRS in pap | er format | (see instructions). For more details o | n the elec | ctronic filing of | f this form, | | |
| | ww.irs.gov/efile and click on e-file for Charities & Nonprofits | | | · | | | | |
| Part | | | | | | | | |
| | pration required to file Form 990-T and requesting an autor | natic 6-mo | onth extension - check this box and c | omplete | | | | |
| Part I c | | | | | | | | |
| | er corporations (including 1120-C filers), partnerships, REM ncome tax returns. | IICs, and t | rusts must use Form 7004 to reques | | | | | |
| | - | | | | <u>er's identifyin</u> | | | |
| Type o | r Name of exempt organization or other filer, see instru | ctions. | | Employe | r identification | number (EIN) or | | |
| print | MELLIE MAE EDUCATION FOUNDATION INC | | | | | | | |
| File by th | NELLIE MAE EDUCATION FOUNDATION, INC. 04-2755323 | | | | | | | |
| due date filing you | date for Number, street, and room or surte no. If a P.O box, see instructions Social security number (SSN) | | | | | | | |
| return Se | e IZJO ILHICOCK DIRELLI, NO. Z | | Irone see instructions | | - | | | |
| | nstructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. OUINCY, MA 02169 | | | | | | | |
| | OUNCY, IN UZIUS | | | | | | | |
| Enter t | ne Return code for the return that this application is for (file | e a separa | te application for each return) | | | 0 1 | | |
| | to recent code for the recent that the application is for (in | o a copara | to application for back rotally | | - | | | |
| Applic | ation | Return | Application | | | Return | | |
| Is For | | Code | Is For | | | Code | | |
| | 90 or Form 990-EZ | 01 | Form 990-T (corporation) | | · | 07 | | |
| Form 9 | | 02 | Form 1041-A | | | 08 | | |
| | 720 (individual) | 03 | Form 4720 (other than individual) | | | 09 | | |
| Form 9 | | 04 | Form 5227 | | | 10 | | |
| | 90-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 | | |
| - | 90-T (trust other than above) | 06 | Form 8870 | | | 12 | | |
| | MICHAEL CAREY | | | | | | | |
| • The | books are in the care of ▶ 1250 HANCOCK St | TREET | <u>, 205N - QUINCY, M</u> | A 021 | 69 | | | |
| Tele | phone No. ► 781-348-4271 | | Fax No. ▶ 781-348-42 | 99 | | | | |
| • If th | e organization does not have an office or place of busines | s in the Ur | nited States, check this box | | | ▶ □ | | |
| • If th | is is for a Group Return, enter the organization's four digit | Group Exe | emption Number (GEN) If | this is fo | r the whole gr | oup, check this | | |
| box⁻ ▶ | If it is for part of the group, check this box | and atta | ich a list-with the names and EINs of | all memb | ers the extens | sion is for. | | |
| 1 1 | request an automatic 3-month (6 months for a corporation | required | to file Form 990-T) extension of time | until | | | | |
| _ | AUGUST 15, 2014 , to file the exemp | t organiza | tion return for the organization name | d above. | The extension | 1 | | |
| 18 | s for the organization's return for: | | | | | | | |
| | ▶ X calendar year 2013 or | | | | | | | |
| | tax year beginning | , an | d ending | | _ • | | | |
| | | | | | | | | |
| 2 1 | the tax year entered in line 1 is for less than 12 months, o | heck reas | on: Initial return F | inal retur | 'n | | | |
| | Change in accounting period | | | | <u> </u> | | | |
| | this application is for Forms 990-BL, 990-PF, 990-T, 4720 | , or 6069, | enter the tentative tax, less any | j | | _ | | |
| - | onrefundable credits. See instructions. | | | 3a | \$ | 0. | | |
| | this application is for Forms 990-PF, 990-T, 4720, or 6069 | | • | | | • | | |
| - | stimated tax payments made. Include any pnor year overp | | | 3b | \$ | 0. | | |
| | lalance due. Subtract line 3b from line 3a Include your pa | • | • • • | | | 0 | | |
| | y using EFTPS (Electronic Federal Tax Payment System) | | | 3c | S | 0. | | |
| instruc | n. If you are going to make an electronic funds withdrawal tions | 9D 1991ILD | ony with this Form 8808, see Form 8 | +SS-EU al | на гопп 88/9 | -co for payment | | |
| LHA 323841 12-31-13 | For Privacy Act and Paperwork Reduction Act Notice, | see Instr | uctions. | | Form 88 | 168 (Rev. 1-2014) | | |

| Form 8868 (Rev. 1-2014) | | | | | Page 2 | | | |
|--|---------------------|--|--------------|---------------|-------------------|--|--|--|
| If you are filing for an Additional (Not Automatic) 3-Month Ex | tension, | complete only Part II and check this | box | | ▶ X | | | |
| Note. Only complete Part II if you have already been granted an a | automatic | 3-month extension on a previously fi | led Form | 8868. | | | | |
| • If you are filing for an Automatic 3-Month Extension, comple | te only Pa | art I (on page 1). | | | | | | |
| Part II Additional (Not Automatic) 3-Month E | xtensio | n of Time. Only file the origin | al (no co | pies need | ded). | | | |
| | _ | Enter filer's | identifyir | ng number, s | see instructions | | | |
| Type or Name of exempt organization or other filer, see instru | ictions. | | Employe | dentificatio | n number (EIN) or | | | |
| File by the NELLIE MAE EDUCATION FOUNDA' | TION, | INC. | | 04-27 | 55323 | | | |
| due date for filing your return See 1250 HANCOCK STREET, NO. 205N Social security number (SSN) | | | | | | | | |
| City, town or post office, state, and ZIP code. For a for QUINCY, MA 02169 | oreign add | dress, see instructions. | | | | | | |
| | | - | | | | | | |
| Enter the Return code for the return that this application is for (file | e a separa | ite application for each return) | | | [0]1] | | | |
| Application | Return | Application | | | Return | | | |
| is For | Code | ls For | | | Code | | | |
| Form 990 or Form 990-EZ | 01 | | | | | | | |
| Form 990-BL | 02 | Form 1041-A | | | 08 | | | |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | | | 09 | | | |
| Form 990-PF | 04 | Form 5227 | | | 10 | | | |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 | | | |
| Form 990-T (trust other than above) 06 Form 8870 | | | | | | | | |
| STOP! Do not complete Part II if you were not already granted | d an autor | matic 3-month extension on a prev | iously file | d Form 886 | 8. | | | |
| MICHAEL CAREY | | | | | | | | |
| The books are in the care of ► 1250 HANCOCK S' | TREET | | | 69 | | | | |
| Telephone No. ► 781-348-4271 | | Fax No. ▶ 781-348-42 | 99 | | _ | | | |
| If the organization does not have an office or place of busines | | - | | | ▶ ∐ | | | |
| If this is for a Group Return, enter the organization's four digit | Group Exe | emption Number (GEN) I | f this is fo | r the whole g | roup, check this | | | |
| box ▶ . If it is for part of the group, check this box ▶ | | ach a list with the names and EINs of | all memb | ers the exter | nsion is for. | | | |
| · | NOVEM | BER 15, 2014 | | | | | | |
| 5 For calendar year 2013, or other tax year beginning | | , and endin | 9 | | | | | |
| 6 If the tax year entered in line 5 is for less than 12 months, of | check reas | son: L Initial return L | ☐ Final r | etum | | | | |
| Change in accounting period | | | | | | | | |
| 7 State in detail why you need the extension | O 0 1 m | HED MILE THEODYNMIO | 1 550 | **** | | | | |
| ADDITIONAL TIME IS REQUIRED TO | | HER THE INFORMATIO | N REQ | OIRED | LO LITE | | | |
| A COMPLETE AND ACCURATE RETUR | N • | | | | | | | |
| | | | | | | | | |
| 8a If this application is for Forms 990-BL, 990-PF, 990-T, 4720 | , or 6069, | enter the tentative tax, less any | 1_ | | • | | | |
| nonrefundable credits. See instructions. | | | 8a | \$ | 0. | | | |
| b If this application is for Forms 990-PF, 990-T, 4720, or 6069 | | | | | | | | |
| tax payments made. Include any prior year overpayment al previously with Form 8868. | llowed as | a credit and any amount paid | 8b | \$ | 0. | | | |
| C Balance due. Subtract line 8b from line 8a. Include your pa | ayment wi | th this form, if required, by using | | | | | | |
| EFTPS (Electronic Federal Tax Payment System). See instr | uctions. | | 8c | \$ | 0. | | | |
| Signature and Verification | tion mu | st be completed for Part II o | nly. | | | | | |
| Under penalties of perjury, I declare that I have examined this form, includit is true, correct, and complete, and that I am authorized to prepare this form | ding accomp orm. | panying schedules and statements, and to | the best o | f my knowlede | je and belief, | | | |
| Signature Title | Mara | ain Director /Cl | DA Date | > 8 /° | 1/14 | | | |
| <u> </u> | | 4 8 | | | 868 (Rev 1-2014) | | | |
| V | | <i></i> | | 7 | 1 | | | |
| - | | ▼ | | | | | | |