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Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

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► Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

For calendar year 2013 or tax year beginning

, and ending

Name of foundation

Demoulas Foundation

Number and street (or P O box number if mail is not delivered to street address)

286 Chelmsford Street

A Employer identification number

04-2723441

City or town, state or province, country, and ZIP or foreign postal code

Chelmsford, MA 01824

G Check all that apply: Initial return Initial return of a former public charity
 Final return Amended return
 Address change Name changeH Check type of organization: Section 501(c)(3) exempt private foundation
 Section 4947(a)(1) nonexempt charitable trust Other taxable private foundationI Fair market value of all assets at end of year **\$ 29,687,427.** (from Part II, col. (c), line 16) J Accounting method: Cash Accrual
 Other (specify) _____

Part I	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grants, etc., received			N/A	
2	Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B Interest on savings and temporary cash investments	7,356.	7,356.		Statement 1
3		558,766.	558,766.		Statement 2
4	Dividends and interest from securities				
5a	Gross rents				
b	Net rental income or (loss)				
6a	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a				
7	Capital gain net income (from Part IV, line 2)		0.		
8	Net short-term capital gain				
9	Income modifications Gross sales less returns and allowances				
10a					
b	Less Cost of goods sold				
c	Gross profit or (loss)				
11	Other income				
12	Total. Add lines 1 through 11	566,122.	566,122.		
13	Compensation of officers, directors, trustees, etc	25,000.	12,500.	12,500.	
14	Other employee salaries and wages				
15	Pension plans, employee benefits				
16a	Legal fees Stmt 3	2,500.	1,250.	1,250.	
b	Accounting fees Stmt 4	12,500.	0.	12,500.	
c	Other professional fees Stmt 5	32,600.	12,500.	20,100.	
17	Interest Stmt 6	5,400.	0.	0.	
18	Taxes				
19	Depreciation and depletion				
20	Occupancy				
21	Travel, conferences, and meetings				
22	Printing and publications				
23	Other expenses Stmt 7	1,568.	600.	968.	
24	Total operating and administrative expenses. Add lines 13 through 23	79,568.	26,850.	47,318.	
25	Contributions, gifts, grants paid	1,504,094.		1,504,094.	
26	Total expenses and disbursements. Add lines 24 and 25	1,583,662.	26,850.	1,551,412.	
27	Subtract line 26 from line 12:	<1,017,540. >			
b	Excess of revenue over expenses and disbursements				
c	Net investment income (if negative, enter -0-)		539,272.		
	Adjusted net income (if negative, enter -0-)			N/A	

6/14

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing				
	2 Savings and temporary cash investments		17,024,941.	16,383,194.	16,383,194.
	3 Accounts receivable ► 24,608.				
	Less: allowance for doubtful accounts ►		14,943.	24,608.	24,608.
	4 Pledges receivable ►				
	Less: allowance for doubtful accounts ►				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable ►				
	Less: allowance for doubtful accounts ►				
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
	10a Investments - U.S. and state government obligations				
	b Investments - corporate stock				
	c Investments - corporate bonds				
	11 Investments - land, buildings, and equipment basis ►				
	Less accumulated depreciation ►				
	12 Investments - mortgage loans Stmt 8		13,662,942.	13,279,625.	13,279,625.
	13 Investments - other				
	14 Land, buildings, and equipment basis ►				
	Less accumulated depreciation ►				
	15 Other assets (describe ►)				
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item 1)		30,702,826.	29,687,427.	29,687,427.
Liabilities	17 Accounts payable and accrued expenses				
	18 Grants payable				
	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable				
	22 Other liabilities (describe ► <u>Accrued Taxes</u>)		294.	2,435.	
	23 Total liabilities (add lines 17 through 22)		294.	2,435.	
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ► <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.				
	24 Unrestricted		30,702,532.	29,684,992.	
	25 Temporarily restricted				
	26 Permanently restricted				
	Foundations that do not follow SFAS 117, check here ► <input type="checkbox"/> and complete lines 27 through 31.				
	27 Capital stock, trust principal, or current funds				
	28 Paid-in or capital surplus, or land, bldg., and equipment fund				
	29 Retained earnings, accumulated income, endowment, or other funds				
	30 Total net assets or fund balances		30,702,532.	29,684,992.	
	31 Total liabilities and net assets/fund balances		30,702,826.	29,687,427.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1 30,702,532.
2 Enter amount from Part I, line 27a	2 <1,017,540.>
3 Other increases not included in line 2 (itemize) ►	3 0.
4 Add lines 1, 2, and 3	4 29,684,992.
5 Decreases not included in line 2 (itemize) ►	5 0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6 29,684,992.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a					
b	NONE				
c					
d					
e					
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
a					
b					
c					
d					
e					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69				(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any			
a					
b					
c					
d					
e					
2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2		
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8			3		

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2012	1,711,118.	30,611,957.	.055897
2011	1,692,680.	34,976,772.	.048394
2010	1,751,310.	33,890,681.	.051675
2009	1,650,735.	35,487,930.	.046515
2008	1,813,692.	34,753,852.	.052187

2 Total of line 1, column (d)

2 .254668

3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years

3 .050934

4 Enter the net value of noncharitable-use assets for 2013 from Part X, line 5

4 30,149,992.

5 Multiply line 4 by line 3

5 1,535,660.

6 Enter 1% of net investment income (1% of Part I, line 27b)

6 5,393.

7 Add lines 5 and 6

7 1,541,053.

8 Enter qualifying distributions from Part XII, line 4

8 1,551,412.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ► <input type="checkbox"/> and enter "N/A" on line 1.	1 2 3 4 5	5,393. 0. 5,393. 0. 5,393.
Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ► <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b		
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		
3	Add lines 1 and 2	6a 6b 6c 6d	2,940. 0. 0. 0.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		
6	Credits/Payments:		
a	2013 estimated tax payments and 2012 overpayment credited to 2013	7 8 9 10	2,940. 38. 2,491. 0.
b	Exempt foreign organizations - tax withheld at source		
c	Tax paid with application for extension of time to file (Form 8868)		
d	Backup withholding erroneously withheld		
7	Total credits and payments. Add lines 6a through 6d		
8	Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached		
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		
11	Enter the amount of line 10 to be: Credited to 2014 estimated tax ► <input type="checkbox"/> Refunded ► <input type="checkbox"/>		

Part VII-A Statements Regarding Activities

		Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a	X
1b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>	1b	X
1c	Did the foundation file Form 1120-POL for this year?	1c	X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ► \$ <u>0.</u> (2) On foundation managers. ► \$ <u>0.</u>		
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ <u>0.</u>		
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities</i>	2	X
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>	3	X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year? b If "Yes," has it filed a tax return on Form 990-T for this year?	4a	X
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T</i>	4b	
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	5	X
7	Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col. (c), and Part XV</i>	N/A	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ► <u>MA</u>	6	X
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i>	7	X
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i>	8b	X
10	<u>Did any persons become substantial contributors during the tax year?</u> <i>If "Yes," attach a schedule listing their names and addresses</i>	9	X
		10	X

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11	X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12	X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X
Website address ► N/A			
14	The books are in care of ► Demoulas Foundation Located at ► 286 Chelmsford Street, Chelmsford, MA	Telephone no. ► 978-244-1024	ZIP+4 ► 01824
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year	15	N/A
16	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country ►	16	Yes X No X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):		
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
(6)	Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here	N/A ►	
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2013?	1c X	
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2013? If "Yes," list the years ►	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►	2b	
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> X No
b	If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2013.)	N/A	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	3b	
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013?	4a X	
		4b X	

Part VII-B | Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?
- (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?
- (3) Provide a grant to an individual for travel, study, or other similar purposes?
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

Yes No
 Yes No
 Yes No
 Yes No
 Yes No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations

section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

5b



Organizations relying on a current notice regarding disaster assistance check here

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

Yes No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

Yes No

6b



b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

Yes No

7b



7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

Part VIII | Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Arthur T. Demoulas 286 Chelmsford Street Chelmsford, MA 01824	Trustee 4.00	0.	0.	0.
D. Harold Sullivan 286 Chelmsford Street Chelmsford, MA 01824	Fiscal Officer 4.00	25,000.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000



0

Part VIII**Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)****3 Five highest-paid independent contractors for professional services. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services**0****Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

Expenses

1 Hospitals and Health Organizations	
	525,500.
2 Schools, Colleges and Universities	
	497,500.
3 Churches, Temples and Religious Organizations	
	279,000.
4 Civic and Cultural Organizations	
	157,094.

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

Amount

1 N/A	
	0.
2	
3	
Total. Add lines 1 through 3	0.

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	0.
b	Average of monthly cash balances	1b	17,304,897.
c	Fair market value of all other assets	1c	13,304,232.
d	Total (add lines 1a, b, and c)	1d	30,609,129.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	30,609,129.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	459,137.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	30,149,992.
6	Minimum investment return. Enter 5% of line 5	6	1,507,500.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ► and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	1,507,500.
2a	Tax on investment income for 2013 from Part VI, line 5	2a	5,393.
b	Income tax for 2013. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	5,393.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,502,107.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,502,107.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,502,107.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	1,551,412.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	1,551,412.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	5,393.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	1,546,019.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
1 Distributable amount for 2013 from Part XI, line 7				1,502,107.
2 Undistributed income, if any, as of the end of 2013			1,500,117.	
a Enter amount for 2012 only				
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2013:				
a From 2008				
b From 2009				
c From 2010				
d From 2011				
e From 2012				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2013 from Part XII, line 4: ► \$ 1,551,412.			1,500,117.	
a Applied to 2012, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2013 distributable amount			51,295.	
e Remaining amount distributed out of corpus	0.			0.
5 Excess distributions carryover applied to 2013 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			
6 Enter the net total of each column as indicated below:	0.			
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed			0.	
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014				1,450,812.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2008 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2009				
b Excess from 2010				
c Excess from 2011				
d Excess from 2012				
e Excess from 2013				

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
			Hospitals and Health Organizations	525,500.
			Schools, Colleges and Universities	497,500.
			Churches, Temples and Religious Organizations	279,000.
			Civic, Cultural and Other Charities	157,094.
			Youth Organizations	45,000.
Total	See continuation sheet(s)			► 3a 1,504,094.
b Approved for future payment				
None				
Total				► 3b 0.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.	Unrelated business income		Related or exempt function income
	(a) Business code	(b) Amount	
1 Program service revenue:			
a			
b			
c			
d			
e			
f			
g Fees and contracts from government agencies			
2 Membership dues and assessments			
3 Interest on savings and temporary cash investments			
4 Dividends and interest from securities			
5 Net rental income or (loss) from real estate:			
a Debt-financed property			
b Not debt-financed property			
6 Net rental income or (loss) from personal property			
7 Other investment income			
8 Gain or (loss) from sales of assets other than inventory			
9 Net income or (loss) from special events			
10 Gross profit or (loss) from sales of inventory			
11 Other revenue:			
a			
b			
c			
d			
e			
12 Subtotal. Add columns (b), (d), and (e)		0.	0.
13 Total. Add line 12, columns (b), (d), and (e)			
(See worksheet in line 13 instructions to verify calculations.)			

Relationship of Activities to the Accomplishment of Exempt Purposes

Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	Amount
Morgan Stanley	7,356.
Total to Form 990-PF, Part I, line 3, Column A	7,356.

Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	Column (A) Amount
Mortgage Notes	558,766.	0.	558,766.
Total to Fm 990-PF, Part I, ln 4	558,766.	0.	558,766.

Form 990-PF Legal Fees Statement 3

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Goldman Curtis	2,500.	1,250.		1,250.
To Fm 990-PF, Pg 1, ln 16a	2,500.	1,250.		1,250.

Form 990-PF Accounting Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Sullivan, Bille P.C.	12,500.	0.		12,500.
To Form 990-PF, Pg 1, ln 16b	12,500.	0.		12,500.

Form 990-PF	Other Professional Fees	Statement	5
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Joanne Marsden	25,000.	12,500.		12,500.
John Matthews	7,600.	0.		7,600.
To Form 990-PF, Pg 1, ln 16c	32,600.	12,500.		20,100.

Form 990-PF	Taxes	Statement	6
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Federal Excise Tax	5,400.	0.		0.
To Form 990-PF, Pg 1, ln 18	5,400.	0.		0.

Form 990-PF	Other Expenses	Statement	7
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Miscellaneous Taxes - Other	1,318. 250.	600. 0.		718. 250.
To Form 990-PF, Pg 1, ln 23	1,568.	600.		968.

Form 990-PF	Mortgage Loans	Statement	8
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Description	Book Value	Fair Market Value
	13,279,625.	13,279,625.
Total to Form 990-PF, Part II, line 12	13,279,625.	13,279,625.

DEMOULAS FOUNDATION

FORM 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/13

RECIPIENT	TOTAL	HOSPITALS AND HEALTH ORG	YOUTH ORGANIZATIONS	SCHOOLS COLLEGES	CHURCHES TEMPLES	RELIGIOUS	CIVIC & CULTURAL OTHER CHARITIES
				UNIVERSITIES			
Academy of Notre Dame	25,000.00	5,000.00	5,000.00	25,000.00			
Anna Jaques Community Health Foundation		5,000.00					5,000.00
Annunciation of the Virgin Mary Greek Orthodox Church (Brockton)		5,000.00					5,000.00
Annunciation of the Virgin Mary Greek Orthodox Church Woburn		5,000.00					5,000.00
Annunciation Greek Orthodox Church (Newburyport)		1,000.00					1,000.00
Armenian Church at Hye Point		3,500.00					3,500.00
Assumption of the Virgin Mary Greek Orthodox Church(Dracut)		10,000.00					10,000.00
Assumption of the Virgin Mary Greek Orthodox Church (Ipswich)		2,500.00					2,500.00
Bellesini OSA Academy		2,500.00					2,500.00
Bentley University		2,500.00					2,500.00
Beth Israel Deaconess Medical Ctr.		25,000.00	25,000.00				
Blessed John XXII National Seminary		2,500.00					2,500.00
Boys & Girls Club of Fitchburg/Leominster		25,000.00					
Catholic Schools Foundation		25,000.00					
Central Catholic High School		10,000.00					10,000.00
Children's Medical Research Foundation		3,000.00					
Colby-Sawyer College		5,000.00					
Community Health Center of Cape Cod		12,500.00	12,500.00				
Concord Hospital Trust		7,500.00	7,500.00				
Dana Farber Cancer Institute		25,000.00	25,000.00				
Dormition of the Assumption Orthodox Church (Somersworth)		2,500.00					2,500.00
Dormition of the Assumption Orthodox Church (Somerville)		5,000.00					5,000.00
Dracut Scholarship Foundation		2,500.00					2,500.00
D'Youville Foundation		265,000.00	265,000.00				
Endicott College		10,000.00					10,000.00
Esperanza Academy		2,500.00					2,500.00
Fenn School		25,000.00					25,000.00
First Baptist Church		2,500.00					2,500.00
First United Baptist Church		2,500.00					2,500.00
Franco American School		5,000.00					5,000.00

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Hellenic American Academy	225,000.00	225,000.00
Hellenic College/Holy Cross	10,000.00	10,000.00
Hellenic Nursing & Rehabilitation Center	10,000.00	10,000.00
Holy Apostle's Sts. Peter & Paul Greek Orthodox Church	5,000.00	5,000.00
Holy Resurrection Orthodox Church (Claremont)	2,500.00	5,000.00
Holy Trinity Greek Orthodox Church (Lowell)	12,500.00	2,500.00
Holy Trinity Greek Orthodox Church (Fitchburg)	5,000.00	12,500.00
Holy Trinity Greek Orthodox Church (Concord, NH)	5,000.00	5,000.00
Holy Trinity Ladies Philoptochos Society	5,000.00	5,000.00
iBMe, Inc.	2,500.00	2,500.00
Immaculate Conception Church (Lowell)	15,000.00	15,000.00
Immaculate Conception School	10,000.00	10,000.00
Joslin Diabetes Center	5,000.00	5,000.00
Latin American Health Institute	5,000.00	5,000.00
Lawrence Catholic Academy	5,000.00	5,000.00
Lazarus House	10,000.00	10,000.00
Lowell Association for the Blind	50,000.00	10,000.00
Lowell Catholic High School	10,000.00	10,000.00
Lowell General Hospital	7,500.00	7,500.00
Lowell Plan (The)	15,000.00	15,000.00
Medicine for Humanity	25,000.00	25,000.00
Merrimack College	10,000.00	10,000.00
Merrimack Valley Hospice	10,000.00	10,000.00
Metropolis of Boston	15,000.00	15,000.00
Metropolis of Boston (Camp)	5,000.00	5,000.00
Metropolitan Opera	10,000.00	10,000.00
Middlesex Schools	33,094.00	10,000.00
Middlesex Innovation and Leadership Enterprise	25,000.00	5,000.00
New England Dressage Association	5,000.00	5,000.00
New England Baptist Hospital	5,000.00	5,000.00
New Hampshire Food Bank	10,000.00	10,000.00
Northeast Health Foundation (Addison Gilbert Hospital)	15,000.00	15,000.00
Notre Dame High School	5,000.00	5,000.00
Oblates Mission Foundation	2,500.00	5,000.00
Parish of Christ Church	2,500.00	2,500.00
Paul H. Sullivan Leadership Institute	12,500.00	2,500.00

Pawtucket Congregationsl Church of Lowell	3,500.00	
Perkins School for the Blind	5,000.00	5,000.00
Phillip's Academy (Ms2)	7,500.00	7,500.00
Pike School	2,500.00	2,500.00
Pingree School	5,000.00	5,000.00
Presentation of Mary - Hudson	5,000.00	5,000.00
Presentation of Mary Academy	5,000.00	5,000.00
Rivier College	5,000.00	5,000.00
Roman W. DeSanctis, MD Legacy Fund	25,000.00	5,000.00
Runway for Recovery	5,000.00	2,500.00
Sacred Heart School	2,500.00	1,000.00
Saint Nicholas Greek Orthodox Church (Portsmouth)	1,000.00	10,000.00
Saint Patrick's Church (Lowell)	10,000.00	5,000.00
Service Club of Andover	5,000.00	10,000.00
Shriners Hospital-Boston	10,000.00	1,000.00
Sisters of the Precious Blood	1,000.00	2,500.00
St. Anthony's Maronite Church	2,500.00	2,500.00
St. Anthony's Parish (Lowell)	2,500.00	10,000.00
St. Athanasius the Great Greek Orthodox Church (Arlington)	10,000.00	5,000.00
St. Augustine's Church	5,000.00	5,000.00
St. Demetrios Greek Orthodox Church	5,000.00	2,500.00
St. Francis Church	2,500.00	3,500.00
St. George Antiochian Orthodox Church	3,500.00	1,000.00
St. George Greek Orthodox Church (Centerville)	1,000.00	2,500.00
St. George Greek Orthodox Church (Dartmouth)	2,500.00	5,000.00
St. George Greek Orthodox Cathedral (Manchester)	5,000.00	2,500.00
St. George Greek Orthodox Church (Keene)	2,500.00	2,500.00
St. George Greek Orthodox Church (Lowell)	2,500.00	12,500.00
St. George Greek Orthodox Church (Lynn)	12,500.00	4,000.00
St. Jeanne D'Arc School	4,000.00	2,000.00
St. Joseph the Worker Shrine	2,000.00	10,000.00
St. Joseph's Hospital- Nashua	10,000.00	5,000.00
St. Jude Children's Research Hospital	5,000.00	3,500.00
St. Louis Elementary School	3,500.00	5,000.00
St. Margaret's Church	5,000.00	5,000.00

