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Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2012

Open to Public Inspection

A For the 2012 calendar year, or tax year beginning 12-01-2012, 2012, and ending 11-30-2013

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

UNITED STATES GOLF ASSOCIATION

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

77 Liberty Corner Road

Room/suite

City or town, state or country, and ZIP + 4

Far Hills, NJ 07931

F Name and address of principal officer

Mike Davis

77 Liberty Corner Road

Far Hills, NJ 07931

D Employer identification number

13-1427105

E Telephone number

(908) 234-2300

G Gross receipts \$ 205,673,713

H(a) Is this a group return for affiliates?

☐ Yes☒ No

H(b) Are all affiliates included?

☐ Yes☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3)☐ 501(c) () ☐ (Insert no)☐ 4947(a)(1) or ☐ 527

J Website:

www.usga.org

K Form of organization

☒ Corporation☐ Trust☐ Association☐ Other

L Year of formation

1894

M State of legal domicile

DE

Part ISummary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities The United States Golf Association ("USGA") promotes and conserve the true spirit of the game of golf as embodied in its ancient and honorable traditions. It acts in the best interests of the game for the continued enjoyment of those who love and play it.		
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	15
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	15
	5	Total number of individuals employed in calendar year 2012 (Part V, line 2a)	5	415
Revenue	6	Total number of volunteers (estimate if necessary)	6	15
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	313,674
	b	Net unrelated business taxable income from Form 990-T, line 34	7b	425,253
Expenses	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	19,968,269	21,164,940
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	109,602,732	114,671,541
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	8,080,205	9,602,917
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	9,709,678	11,141,937
			147,360,884	156,581,335
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	4,694,369	7,824,890
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
Net Assets or Fund Balances	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	41,901,193	42,823,116
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	72,990	72,898
	b	Total fundraising expenses (Part IX, column (D), line 25) ☒ 4,735,507		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	87,016,279	99,071,691
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	133,684,831	149,792,595
	19	Revenue less expenses Subtract line 18 from line 12	13,676,053	6,788,740
			Beginning of Current Year	End of Year
	20	Total assets (Part X, line 16)	334,199,293	379,810,506
Signature Block	21	Total liabilities (Part X, line 26)	70,941,939	65,189,695
	22	Net assets or fund balances Subtract line 21 from line 20	263,257,354	314,620,811

Part IISignature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

Date

Kathryn Carson Assistant Secretary

Type or print name and title

Paid Preparer Use Only

Prnt/Type preparer's name

Preparer's signature

Date

Check ☐ if self-employed

PTIN

Firm's name

Firm's EIN

Firm's address

Phone no

May the IRS discuss this return with the preparer shown above? (see instructions)

☐ Yes☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2012)

Part IIIStatement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization’s mission

The United States Golf Association promotes and conserves the true spirit of the game of golf as embodied in its ancient and honorable traditions. It acts in the best interests of the game for the continued enjoyment of those who love and play it. The USGA serves the game most visibly through the conduct of its national championships. Together with The R&A, the USGA provides governance for the game worldwide, jointly administering the Rules of Golf, establishing equipment standards, and formulating the Rules of Amateur Status. The USGA also maintains the USGA Handicap and Course Rating Systems, develops and promotes sustainable golf course management practices and celebrates the history of the game.

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

If “Yes,” describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a

(Code) (Expenses \$ 76,281,676 including grants of \$ 0) (Revenue \$ 97,724,641)

USGA Championships, including broadcasts - Each year the USGA conducts the U.S. Open, U.S. Women's Open and Senior Open, which include amateur golfers and professional golfers from around the world. Each year, the USGA also conducts ten national amateur golf championships. In 2013, over 37,000 people competed in these USGA championships. Additionally, tens of thousands attended these USGA championships as spectators. By exposing the public to these USGA championships through various spectator packages and through extensive broadcasts, the USGA promotes worldwide interest in the game of golf, educates the public about the rules of golf, and encourages public participation in the game. The USGA also sponsors teams for several international amateur golf championships.

4b

(Code) (Expenses \$ 9,703,775 including grants of \$ 0) (Revenue \$ 5,870,179)

USGA Members Program - Each year the USGA provides educational materials and other support to people who have expressed an interest in the game of golf by electing to enroll in the USGA Members Program. Such educational materials include publications about the rules of golf and the USGA championships. The USGA also provides an on-line newsletter and access to the USGA's websites which include information on a wide variety of golf topics. In 2013, over 678,000 people opted to enroll in the USGA Members Program.

4c

(Code) (Expenses \$ 7,474,671 including grants of \$ 1,163,294) (Revenue \$ 2,124,739)

USGA Green Section - Each year USGA agronomists provide turfgrass advisory services ("TAS") to golf clubs and golf courses throughout the United States and abroad. In 2013, nearly 1,200 clubs and courses received TAS consultations. The USGA Green Section also provides speakers, on-line publications and on-line conferences to educate interested parties about agronomic issues affecting the game of golf. Additionally, the USGA provides grants to colleges and universities to finance turfgrass and environmental research which may benefit golf courses and the environment.

(Code) (Expenses \$ 32,810,614 including grants of \$ 6,661,596) (Revenue \$ 8,951,982)

Each year the USGA provides a variety of programs that benefit everyone who plays the game. The USGA writes and interprets the rules of golf, and provides seminars and publications to educate golfers about the rules. The USGA administers the rules of amateur status in the USA. The USGA monitors equipment standards to ensure that skill rather than technology represents the essence of the game. The USGA maintains national handicap and course rating systems to enable golfers of varying skill to compete fairly and equitably. The USGA supports grassroots golf programs such as junior programs for disadvantaged youth and accessible programs for physically challenged golfers. The USGA provides education and information through public service announcements, championship webcasts, internet content, publications and seminars. The USGA supports regional golf associations in their local efforts and provides grants to state and regional associations to fund internships to help administer their local programs. The USGA maintains a museum dedicated to the game's history. The USGA serves as caretaker and steward of the USGA's archive collection.

4d

Other program services (Describe in Schedule O)

(Expenses \$ 32,810,614 including grants of \$ 6,661,596) (Revenue \$ 8,951,982)

4e

Total program service expenses

126,270,736

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8 Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 	17 Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> 	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> 	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . 	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> 	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	657	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	0	
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	415	
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	Yes	
3b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	Yes	
b	If "Yes," enter the name of the foreign country: CJ, VI See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		No
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		No
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		No
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
7a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	Yes	
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	Yes	
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		No
7d	If "Yes," indicate the number of Forms 8282 filed during the year.		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		No
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		No
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the organization make any taxable distributions under section 4966?		
9b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter		
10a	Initiation fees and capital contributions included on Part VIII, line 12.		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.		
11	Section 501(c)(12) organizations. Enter		
11a	Gross income from members or shareholders.		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.		
13c	Enter the amount of reserves on hand.		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		No
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.		

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	15	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
1b	Enter the number of voting members included in line 1a, above, who are independent	15	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	Yes
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	8a	Yes
8b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	15a	Yes
15b	Other officers or key employees of the organization	15b	Yes
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	AK, AL, AR, AZ, CA, CO, CT, FL, GA, HI, IL, IN, KS, KY, LA, MA, MD, ME, MI, MN, MS, NC, ND, NH, NJ, NM, NY, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WI, WY
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	Suzanne Colon 77 Liberty Corner Road Far Hills, NJ (908) 234-2300

Check if Schedule O contains a response to any question in this Part VII ☐

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

• List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	7,225,532	0	0

2 Total number of individuals (including but not limited to those listed in Item 1) who received more than \$100,000 of reportable compensation from the organization. ▶89

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Classic Tents Event Specialists 540 Hawaii Avenue Torrance CA 90503	Tents for US Open	3,824,676
Nahan Printing PO Box 697 St Cloud MN 56302	Printing and renewals for Members Program	2,240,444
Infocision Management Corp PO Box 932441 Cleveland OH 44193	Printing and fulfillment for our Member's Program	1,702,494
Country Club Services PO Box 725 Millburn NJ 07041	Transportation services for US Open	1,610,753
Aggreko PO Box 972562 Dallas TX 753972562	Generators for US Open	1,548,683

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►131

Part VIII

Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a	0	21,164,940		
	b	Membership dues	1b	11,091,328			
	c	Fundraising events	1c	0			
	d	Related organizations	1d	0			
	e	Government grants (contributions)	1e	0			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	10,073,612			
	g	Noncash contributions included in lines 1a-1f \$		0			
	h	Total. Add lines 1a-1f					
Program Service Revenue			Business Code				
			711300	97,724,641	97,610,641	114,000	0
			711300	5,870,179	5,875,781	-5,602	0
			711300	5,419,123	5,417,847	1,276	0
			711300	2,124,739	2,124,739	0	0
			711300	1,605,800	1,605,800	0	0
				1,927,059	1,723,059	204,000	0
			g	Total. Add lines 2a-2f		114,671,541	
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		6,619,301	0	0	6,619,301
	4	Income from investment of tax-exempt bond proceeds . . .		0	0	0	0
	5	Royalties		1,783,712	0	0	1,783,712
	6a	(i) Real	(ii) Personal	0	0	0	0
		0	0				
		0	0				
		0	0				
	d	Net rental income or (loss)		0	0	0	0
	7a	(i) Securities	(ii) Other	2,983,616	0	0	2,983,616
		43,772,884	59,917				
		40,819,472	29,713				
		2,953,412	30,204				
	d	Net gain or (loss)					
	8a	Gross income from fundraising events (not including \$ 0 of contributions reported on line 1c) See Part IV, line 18		0			
	a	0					
	b	Less direct expenses					
	c	Net income or (loss) from fundraising events . . .					
	9a	Gross income from gaming activities See Part IV, line 19		0	0	0	0
	a	0					
	b	Less direct expenses					
	c	Net income or (loss) from gaming activities . . .					
	10a	Gross sales of inventory, less returns and allowances		9,358,225	9,358,225	0	0
	a	17,601,418					
	b	Less cost of goods sold					
	c	Net income or (loss) from sales of inventory . . .					
	Miscellaneous Revenue		Business Code				
	11a						
	b						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d		0			
	12	Total revenue. See Instructions		156,581,335	123,716,092	313,674	11,386,629

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	7,808,890	7,808,890		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22.	0	0		
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.	16,000	16,000		
4	Benefits paid to or for members.	0	0		
5	Compensation of current officers, directors, trustees, and key employees.	3,503,100	1,469,051	1,957,919	76,130
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0	0	0	0
7	Other salaries and wages.	27,226,777	20,491,749	5,823,174	911,854
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	5,589,129	3,891,351	1,519,737	178,041
9	Other employee benefits.	4,415,718	3,072,199	1,207,491	136,028
10	Payroll taxes.	2,088,392	1,432,252	590,187	65,953
11	Fees for services (non-employees):				
a	Management.	0	0	0	0
b	Legal.	853,614	737,909	115,705	0
c	Accounting.	146,405	0	146,405	0
d	Lobbying.	0	0	0	0
e	Professional fundraising services. See Part IV, line 17.	72,898			72,898
f	Investment management fees.	879,333	0	879,333	0
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	8,808,898	7,498,086	1,310,812	0
12	Advertising and promotion.	243,058	238,074	4,984	0
13	Office expenses.	10,959,483	8,187,772	393,351	2,378,360
14	Information technology.	5,215,382	2,954,250	2,137,928	123,204
15	Royalties.	0	0	0	0
16	Occupancy.	2,037,761	2,033,561	4,200	0
17	Travel.	3,495,299	2,860,008	593,706	41,585
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.	0	0	0	0
19	Conferences, conventions, and meetings.	1,937,416	1,007,294	649,309	280,813
20	Interest.	0	0	0	0
21	Payments to affiliates.	0	0	0	0
22	Depreciation, depletion, and amortization.	2,511,157	2,266,721	244,436	0
23	Insurance.	2,077,795	1,934,715	143,080	0
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
a	Championship - prize money.	14,000,000	14,000,000	0	0
b	Championship - other expenses.	42,776,020	42,396,746	30,167	349,107
c	All other expenses.	3,130,070	1,974,108	1,034,428	121,534
d					
e	All other expenses.	0	0	0	0
25	Total functional expenses. Add lines 1 through 24e.	149,792,595	126,270,736	18,786,352	4,735,507
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response to any question in this Part X

☐

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			54,316	1	54,514
	2	Savings and temporary cash investments			25,463,334	2	35,823,893
	3	Pledges and grants receivable, net			0	3	0
	4	Accounts receivable, net			3,386,382	4	4,133,678
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L			0	6	0
	7	Notes and loans receivable, net			165,000	7	11,250
	8	Inventories for sale or use			618,311	8	499,461
	9	Prepaid expenses and deferred charges			11,021,663	9	18,415,611
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	54,160,361			
	b	Less: accumulated depreciation	10b	33,287,561	19,282,347	10c	20,872,800
	11	Investments—publicly traded securities			193,911,727	11	204,795,146
	12	Investments—other securities. See Part IV, line 11			80,296,213	12	95,204,153
	13	Investments—program-related. See Part IV, line 11			0	13	0
	14	Intangible assets			0	14	0
	15	Other assets. See Part IV, line 11			0	15	0
16	Total assets. Add lines 1 through 15 (must equal line 34)			334,199,293	16	379,810,506	
Liabilities	17	Accounts payable and accrued expenses			12,927,117	17	13,501,767
	18	Grants payable			200,000	18	0
	19	Deferred revenue			27,665,725	19	40,345,410
	20	Tax-exempt bond liabilities			0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third parties			0	23	0
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D			30,149,097	25	11,342,518
	26	Total liabilities. Add lines 17 through 25			70,941,939	26	65,189,695
	Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.					
27		Unrestricted net assets			263,207,157	27	314,570,614
28		Temporarily restricted net assets			0	28	0
29		Permanently restricted net assets			50,197	29	50,197
Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.							
30		Capital stock or trust principal, or current funds				30	
31		Paid-in or capital surplus, or land, building or equipment fund				31	
32		Retained earnings, endowment, accumulated income, or other funds				32	
33		Total net assets or fund balances			263,257,354	33	314,620,811
34	Total liabilities and net assets/fund balances			334,199,293	34	379,810,506	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	156,581,335
2	Total expenses (must equal Part IX, column (A), line 25)	2	149,792,595
3	Revenue less expenses Subtract line 2 from line 1	3	6,788,740
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	263,257,354
5	Net unrealized gains (losses) on investments	5	17,097,979
6	Donated services and use of facilities	6	-54,677
7	Investment expenses	7	0
8	Prior period adjustments	8	0
9	Other changes in net assets or fund balances (explain in Schedule O)	9	27,531,415
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	314,620,811

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a	No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	Yes
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	No
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	

Additional Data

Software ID: 12000197

Software Version: v1.00

EIN: 13-1427105

Name: UNITED STATES GOLF ASSOCIATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Glen D Nager Executive Committee Member and President	30 0	X		X				0	0	0
Thomas J O'Toole Jr Executive Committee Member and Vice President	20 0	X		X				0	0	0
Daniel B Burton Executive Committee Member and Vice President	20 0	X		X				0	0	0
William L Katz Executive Committee Member and Secretary	10 0	X		X				0	0	0
Diana M Murphy Executive Committee Member and Treasurer	10 0	X		X				0	0	0
Karen S Amerman Executive Committee Member	10 0	X						0	0	0
Peter M Castleman Executive Committee Member	10 0	X						0	0	0
William E Fallon Executive Committee Member	10 0	X						0	0	0
William W Gist IV Executive Committee Member	10 0	X						0	0	0
Malcolm Holland III Executive Committee Member	10 0	X						0	0	0
Sheila C Johnson Executive Committee Member	10 0	X						0	0	0
Edward G Michaels III Executive Committee Member	10 0	X						0	0	0
Mark E Newell Executive Committee Member	10 0	X						0	0	0
Mark P Reinemann Executive Committee Member	10 0	X						0	0	0
Gary R Stevenson Executive Committee Member	10 0	X						0	0	0
Geoffrey Y Yang Executive Committee and Officer thru 2-2013	1 0	X		X				0	0	0
Christie Austin Executive Committee and Officer thru 2-2013	1 0	X		X				0	0	0
Gene McClure Executive Committee Member thru 2-2013	1 0	X						0	0	0
James B Williams Executive Committee Member thru 2-2013	1 0	X						0	0	0
Michael Davis Executive Director	40 0			X				687,791	0	0
Pamela Martin Assistant Treasurer and Managing Director, Finance	40 0			X				370,411	0	0
Terence Brady Assistant Treasurer and Managing Director, Finance	40 0			X				74,269	0	0
James Noel Assistant Secretary and Chief Legal Officer thru 1-2013	40 0			X				293,112	0	0
John Bodenhamer Senior Managing Director	40 0				X			410,651	0	0
Michael Butz Senior Managing Director	40 0				X			499,161	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former				
Sarah Hirshland Senior Managing Director	40 0				X			446,565	0	0	
Rand Jerns Senior Managing Director	40 0				X			400,769	0	0	
Dick Rugge Senior Technical Director	40 0					X		1,605,350	0	0	
Jeff Hall Managing Director, Rules & Competitions	40 0					X		268,483	0	0	
Jane Swiggett Managing Director Human Resources	40 0					X		531,254	0	0	
Joe Goode Managing Director, Communications	40 0					X		304,024	0	0	
Mary Lopuszynski Senior Director Merchandise & Licensing	40 0					X		270,463	0	0	
David Fay Executive Director thru 12-2010	0 0						X	608,060	0	0	
Pete Bevacqua Chief Business Officer thru 4-2011	0 0						X	92,552	0	0	
Kevin O'Connor Senior Director thru 5-2011	0 0						X	362,617	0	0	

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization UNITED STATES GOLF ASSOCIATION	Employer identification number 13-1427105
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☒

An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Non-functionally integrated
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)
- | | Yes | No |
|----------|-----|----|
| 11g(i) | | |
| 11g(ii) | | |
| 11g(iii) | | |
- | (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? | | (v) Did you notify the organization in col (i) of your support? | | (vi) Is the organization in col (i) organized in the U S ? | | (vii) Amount of monetary support |
|------------------------------------|----------|--|--|----|---|----|--|----|----------------------------------|
| | | | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |
- For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2012

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage						
14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))		14				
15 Public support percentage for 2011 Schedule A, Part II, line 14		15				
16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						▶
b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						▶
17a 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization						▶
b 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization						▶
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions						▶

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	32,440,107	11,526,265	13,257,782	19,968,269	21,164,940	98,357,363
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	120,302,394	104,249,646	114,037,744	117,039,349	123,747,083	579,376,216
3 Gross receipts from activities that are not an unrelated trade or business under section 513	0	0	0	0	0	0
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0	0	0	0	0	0
5 The value of services or facilities furnished by a governmental unit to the organization without charge	0	0	0	0	0	0
6 Total. Add lines 1 through 5	152,742,501	115,775,911	127,295,526	137,007,618	144,912,023	677,733,579
7a Amounts included on lines 1, 2, and 3 received from disqualified persons	0	0	0	0	0	0
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	0	0	0	0	0	0
c Add lines 7a and 7b	0	0	0	0	0	0
8 Public support (Subtract line 7c from line 6.)						677,733,579

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6	152,742,501	115,775,911	127,295,526	137,007,618	144,912,023	677,733,579
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,704,079	5,497,524	7,079,866	5,962,004	8,403,013	30,646,486
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	169,943	345,222	857,714	411,819	425,253	2,209,951
c Add lines 10a and 10b	3,874,022	5,842,746	7,937,580	6,373,823	8,828,266	32,856,437
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	0	0	0	0	0	0
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	0	0	0	0	0	0
13 Total support. (Add lines 9, 10c, 11, and 12.)	156,616,523	121,618,657	135,233,106	143,381,441	153,740,289	710,590,016
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f))	15	95 376 %
16 Public support percentage from 2011 Schedule A, Part III, line 15	16	95 32 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))	17	4 624 %
18 Investment income percentage from 2011 Schedule A, Part III, line 17	18	4 68 %

- 19a 33 1/3% support tests—2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶
- b 33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶
- 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
UNITED STATES GOLF ASSOCIATION

Employer identification number
13-1427105

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes☐ No	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)☐ Preservation of an historically important land area☐ Protection of natural habitat☐ Preservation of a certified historic structure☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶_____

4

Number of states where property subject to conservation easement is located ▶_____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶_____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶\$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶\$ _____

(ii) Assets included in Form 990, Part X

▶\$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶\$ _____0

b

Assets included in Form 990, Part X

▶\$ _____0

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2012

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒ Public exhibition

d

☒ Loan or exchange programs

b

☒ Scholarly research

e

☐ Other

c

☒ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
1c	
1d	
1e	
1f	

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	50,197	0	0	0	0
b Contributions	0	50,197	0	0	0
c Net investment earnings, gains, and losses	4,000	0	0	0	0
d Grants or scholarships	0	0	0	0	0
e Other expenditures for facilities and programs	4,000	0	0	0	0
f Administrative expenses	0	0	0	0	0
g End of year balance	50,197	50,197	0	0	0

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

0 %

b

Permanent endowment

100 %

c

Temporarily restricted endowment

0 %

The percentages in lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	0	772,634		772,634
b Buildings	0	46,821,845	28,552,315	18,269,530
c Leasehold improvements	0	0	0	0
d Equipment	0	6,418,307	4,597,965	1,820,342
e Other	0	147,575	137,281	10,294
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				20,872,800

Schedule D (Form 990) 2012

Part XIReconciliation of Revenue per Audited Financial Statements With Revenue per Return				
1	Total revenue, gains, and other support per audited financial statements		1	156,811,982
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		2e	
a	Net unrealized gains on investments	2a	0	
b	Donated services and use of facilities	2b	1,560,165	
c	Recoveries of prior year grants	2c	0	
d	Other (Describe in Part XIII)	2d	8,243,195	
e	Add lines 2a through 2d		2e	9,803,360
3	Subtract line 2e from line 1		3	147,008,622
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		4c	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0	
b	Other (Describe in Part XIII)	4b	9,572,713	
c	Add lines 4a and 4b		4c	9,572,713
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	156,581,335

Part XIIReconciliation of Expenses per Audited Financial Statements With Expenses per Return				
1	Total expenses and losses per audited financial statements		1	158,988,978
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		2e	
a	Donated services and use of facilities	2a	1,614,842	
b	Prior year adjustments	2b	0	
c	Other losses	2c	0	
d	Other (Describe in Part XIII)	2d	8,243,193	
e	Add lines 2a through 2d		2e	9,858,035
3	Subtract line 2e from line 1		3	149,130,943
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		4c	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0	
b	Other (Describe in Part XIII)	4b	661,652	
c	Add lines 4a and 4b		4c	661,652
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)		5	149,792,595

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
SchD_P03_S00_L01	Schedule D, Part III, Line 1	The museum and archives collection includes graphics, books and golf memorabilia. The collection is held for public exhibition, education and research. No value is assigned to the collection in the statements of financial position.
SchD_P03_S00_L04	Schedule D, Part III, Line 4	The USGA maintains a museum dedicated to game's history. Additionally, the USGA serves as the caretaker and steward for the USGA's archive collection. By collecting, preserving and interpreting the historical developments of the game in the United States, with an emphasis on the USGA and its championships, the museum promotes a greater understanding of golf's cultural significance for a worldwide audience. The museum sponsors a rich array of programs designed to educate and inspire the public about the history of golf and the USGA's role in the game's development. The museum offers a wide variety of programming to suit audiences of all ages. Portions of the archives collection travel across the country to USGA championship sites, member clubs, and national and local museums and libraries. Also, a comprehensive website enables photos and videos to be shared with a wide audience.
SchD_P05_S00_L04	Schedule D, Part V, Line 4	In 2011, the USGA Foundation ceased to exist. Remaining assets and liabilities of the USGA Foundation were accepted by the USGA. Included in the assets and liabilities were two permanent endowment funds that had been created as a result of donations received in the 1980's. The first endowment is to fund junior golf programs and is the result of a \$20,000 donation. The donor specified that only earned income should be used. The USGA will comply with this restriction by using all earned income to fund junior golf programs in the year the income is earned. The second endowment is to fund turf research and is the result of a \$30,197 donation. The donor specified that only earned income should be used. The USGA will comply with this restriction by using all earned income to fund turf research in the year the income is earned.
SchD_P10_S00_L02	Schedule D, Part X, Line 2	The USGA is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, except for any income derived from unrelated business activities. Tax of \$144,586 and \$140,018 were paid on unrelated business income in 2013 and 2012, respectively. The USGA filed the IRS Federal Form 990 and 990-T, as well as other forms required in various jurisdictions. The USGA adopted FASB ASC 740, "Income Taxes", as of December 1, 2009. Under ASC 740, an organization must recognize a liability for an uncertain tax position when it becomes more likely than not that the position will not be sustained. The USGA believes there are no material uncertain tax positions and, accordingly, has not recognized any liability for uncertain tax positions.
SchD_P11_S00_L02d	Schedule D, Part XI, Line 2d	\$8,212,202 is cost of goods sold, as per Part VIII, line 10b. On the audited financial statements these expenses are program service expenses.
SchD_P11_S00_L04b	Schedule D, Part XI, Line 4b	Investment income of \$6,619,301, as per Part VII, Line 3. And realized gains on sales of investments of \$2,953,412 as per Part VIII, Line 7c(i). On the audited financial statements, these revenues are netted against unrealized gains (losses) and investment management fees. On the audited financial statements, the net figure is recorded as an increase or (decrease) in net assets.
SchD_P12_S00_L02d	Schedule D, Part XII, Line 2d	\$8,212,202 is costs of goods sold, as per Part VIII, line 10b. On the audited financial statements these expenses are program service expenses.
SchD_P12_S00_L04b	Schedule D, Part XII, Line 4b	Investment fees of \$661,652. On the audited financial statements, the net figure is recorded as an increase or (decrease) in net assets.

Additional Data

Software ID: 12000197
Software Version: v1.00
EIN: 13-1427105
Name: UNITED STATES GOLF ASSOCIATION

Form 990, Schedule D, Part VII - Investments— Other Securities

(a) Description of security or cateory (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(3) Other		
(A) Equity fund partnership	11,531,580	F
(B) Emerging markets fund	1,455,559	F
(C) Absolute return hedge fund	12,521,349	F
(D) Absolute return hedge fund	5,900,932	F
(E) Absolute return hedge fund	9,152,548	F
(F) Long/short hedge fund of funds	29,123,737	F
(G) Multi-strategy hedge fund	1,979,792	F
(H) Infrastructure partnership	11,890,960	F
(I) Private equity fund of funds	11,647,696	F

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public
Inspection

Name of the organization
UNITED STATES GOLF ASSOCIATION

Employer identification number
13-1427105

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States.
- 3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
See Add'l Data					
3a Sub-total					
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)	0	0			812,439

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			North America (including Canada and Mexico, but not the United States)	PJ Boatwright Internship grant	16,000	check			
			North America (including Canada and Mexico, but not the United States)	PJ Boatwright Internship grant - Asociacion Mexicana Femenil de Golf	16,000	check			

2

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

2

3

Enter total number of other organizations or entities ▶

0

Part III

(a) Type of grant or assistance

(b) Region

(c) Number of recipients

(d) Amount of cash grant

(e) Manner of cash disbursement

(f) Amount of non-cash assistance

**(g) Description
of non-cash
assistance**

(h) Method of valuation (book, FMV, appraisal, other)

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*

☐ Yes ☒ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*

☐ Yes ☒ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).*

☐ Yes ☒ No

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

[illegible]

Additional Data

Software ID: 12000197
Software Version: v1.00
EIN: 13-1427105
Name: UNITED STATES GOLF ASSOCIATION

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Turfgrass Advisory Services - travel	24,147
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Broadcast of USGA championships, including U S Open	0
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Work permit applications	6,750

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Championship-related travel	766
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Regional Affairs related travel	3,616
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Equipment Standards-related travel	1,611

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Birdlife International Congress meeting - travel	5,162
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Conference and speaker expenses - travel	1,943
East Asia and the Pacific	0	0	Program Services	Broadcast of USGA championships, including U S Open	0

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
East Asia and the Pacific	0	0	Program Services	International qualifying for the U S Open - travel, course rental, and other expenses associated with conducting international qualifying in Japan	60,765
East Asia and the Pacific	0	0	Program Services	China Golf Association meeting - travel	18,645
East Asia and the Pacific	0	0	Program Services	International U S Women's Open qualifying - travel	17,607

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific	0	0	Program Services	Course rating seminars - travel	10,031
East Asia and the Pacific	0	0	Program Services	Joe Dey award winner - travel	12,778
East Asia and the Pacific	0	0	Program Services	World Amateur Team Championships site visit - travel	24,106

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific	0	0	Program Services	USA -China Youth Match - travel and photography	60,794
Europe (including Iceland and Greenland)	0	0	Program Services	Broadcast of USGA championships, including U S Open	0
Europe (including Iceland and Greenland)	0	0	Program Services	International qualifying for the U S Open - travel, course rental, and other expenses associated with conducting international qualifying in the UK	99,734

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	Global Handicapping Meeting - travel	7,491
Europe (including Iceland and Greenland)	0	0	Program Services	British Open - travel	24,936
Europe (including Iceland and Greenland)	0	0	Program Services	Rolex trophy event - travel	8,350

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	World Amateur Golf Rankings - joint costs	182,790
Europe (including Iceland and Greenland)	0	0	Program Services	Official World Golf Rankings - service fee	27,849
Europe (including Iceland and Greenland)	0	0	Program Services	International U S Women's Open qualifying - travel	7,112

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	Handicap Research Team - travel	1,226
Europe (including Iceland and Greenland)	0	0	Program Services	Course rating seminar - travel	1,998
Europe (including Iceland and Greenland)	0	0	Program Services	Golf 2020 meeting - travel	2,107

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	Working for Golf 2013 meeting - travel	8,881
Europe (including Iceland and Greenland)	0	0	Program Services	JRC Rules of Golf meeting - travel	9,357
Europe (including Iceland and Greenland)	0	0	Program Services	World Amateur Golf Rankings - travel	4,022

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	US Amateur trophy repair	46,183
Europe (including Iceland and Greenland)	0	0	Program Services	International broadcast meetings - travel	7,113
Europe (including Iceland and Greenland)	0	0	Program Services	Rolex Rankings Board meeting - travel	3,015

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	Rules review meeting - travel	1,368
Europe (including Iceland and Greenland)	0	0	Program Services	Joint Equipment Standards meeting - travel	14,060
Europe (including Iceland and Greenland)	0	0	Program Services	R&A global golf symposium - travel	2,038

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	World Amateur Team Championships - travel	662
Europe (including Iceland and Greenland)	0	0	Program Services	World Amateur Golf Rankings legal fees	2,377
Middle East and North Africa	0	0	Program Services	Broadcast of USGA championships, including U S Open	99,085

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Russia and the newly independent States	0	0	Program Services	Broadcast of USGA championships, including U S Open	0
South America	0	0	Program Services	Broadcast of USGA championships, including U S Open	0
South America	0	0	Program Services	Handicap research team - travel	1,964

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa	0	0	Program Services	Broadcast of USGA championships, including U S Open	0

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
UNITED STATES GOLF ASSOCIATION

Employer identification number
13-1427105

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒

Mail solicitations

e

☐

Solicitation of non-government grants

b

☒

Internet and email solicitations

f

☐

Solicitation of government grants

c

☒

Phone solicitations

g

☐

Special fundraising events

d

☒

In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Dentino Marketing 515 Executive Drive Princeton, NJ 08540	The USGA Members Program collects dues, a portion of which is recognized as contributions. Dentino Marketing provides advice only with respect to marketing strategies and the design of membership solicitations for the USGA Members Program.		No	0	72,898	-72,898
Total ▶				0	72,898	-72,898

3

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

All States

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col (a) through col (c))
		(event type)	(event type)	(total number)	
Revenue	1	Gross receipts			
	2	Less Contributions . . .			
	3	Gross income (line 1 minus line 2)			
Direct Expenses	4	Cash prizes			
	5	Noncash prizes . . .			
	6	Rent/facility costs . . .			
	7	Food and beverages .			
	8	Entertainment			
	9	Other direct expenses .			
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶			
	11	Net income summary Combine line 3, column (d), and line 10 ▶			

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Direct Expenses	1	Gross revenue			
	2	Cash prizes			
	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses . . .			
	6	Volunteer labor ☐ Yes ☐ No	☐ Yes ☐ No	☐ Yes ☐ No	
	7	Direct expense summary Add lines 2 through 5 in column (d) ▶			
	8	Net gaming income summary Combine lines 1 and 7 in column (d) ▶			

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

Does the organization operate gaming activities with nonmembers? ☒ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity operated in

a The organization's facility	13a	
b An outside facility	13b	

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ -----

Address ▶ -----

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____

c If "Yes," enter name and address of the third party

Name ▶ -----

Address ▶ -----

16 Gaming manager information

Name ▶ -----

Gaming manager compensation ▶ \$ -----

Description of services provided ▶ -----

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Identifier	Return Reference	Explanation
SchG_P01_S00_L02biv	Schedule G, Part I, Line 2b(iv)	Dentino provides advice only for the solicitation of memberships for the USGA Members Program Gross receipts specifically attributable to their advice can not be calculated So no gross receipts have been reported

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2012

Open to Public
Inspection

Name of the organization
UNITED STATES GOLF ASSOCIATION

Employer identification number
13-1427105

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

69

3

Enter total number of other organizations listed in the line 1 table

111

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV

Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
SchI_P01_S00_L02	Schedule I, Part I, Line 2	The USGA provides grants to junior golf programs located throughout the United States, as well as to golf training facilities and programs to assist physically challenged golfers. The USGA provides grants to state and regional associations to finance golf administration internships. The USGA provides grants to colleges and universities to finance turfgrass research and environmental research that may benefit golf courses. In all cases, staff monitors the use of funds to ensure that the grants are spent for the proper purposes and are not otherwise diverted from intended use. Monitoring normally includes formal periodic reports from the organization, detail program progress and use of funds. Monitoring can also include informal reports, depending on the nature of the grant and the organization it was distributed to. For example, grants to junior golf programs typically require the recipient organization to complete a formal assessment report that includes information about program outcomes, financial compliance, participant statistics, program schedule, instruction provided, and follow-up support. Such information is subject to audit, at the USGA's sole discretion. In all cases, unspent funds must be returned to the USGA. Grants to state and regional associations for golf administration internships typically require the recipient organization to complete a report describing the internship activities and accomplishments, and account for all internship salary payments. Additionally, the intern is required to complete an evaluation on their internship responsibilities and confirm the duration of their employment. Again, unspent funds must be returned to the USGA. Grants to colleges and universities for turfgrass research and environmental research typically require the recipient organization to complete a report describing in detail the results of the research, and account for all funds spent. Unspent funds must be returned to the USGA.

Software ID: 12000197
Software Version: v1.00
EIN: 13-1427105
Name: UNITED STATES GOLF ASSOCIATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
World Golf Foundation The First Tee Programs and Chapters13000 Sawgrass Village Circle Suite 23 Ponte Vedra Beach, FL 32082	59-2998925	501 (c)(3)	400,000				Junior
PGA of America Leadership Alliance Initiatives100 Avenue of the Champions Palm Beach Gardens, FL 33410	59-0785835	501 (c)(6)	250,000				Junior

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
National Alliance for Accessible Golf1733 King Street Alexandria,VA 22314	30-0130896	501 (c)(3)	200,000				Junior
The LPGA Foundation Inc LPGA USGA Girls Golf100 International Golf Drive Daytona Beach,FL 321241082	59-3085528	501 (c)(3)	200,000				Junior

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
World Golf Foundation Golf 2020 Get Golf Ready 13000 Sawgrass Village Circle Suite 23 Ponte Vedra Beach, FL 32082	59-2998925	501 (c)(3)	100,000				Junior
National Alliance for Youth Sports Hook a Kid on Golf2050 Vista Parkway West Palm Beach, FL 33411	59-2134374	501 (c)(3)	75,000				Junior

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
American Junior Golf Association1980 Sports Club Drive Braselton,GA 30517	58-1433914	501 (c)(3)	50,000				Junior
Special Olympics North America4004 Barrett Drive Suite 206 Raleigh,NC 27609	52-0889518	501 (c)(3)	35,000				Disabilities

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
National Golf Course Builders Association Sticks for Kids727 O Street Lincoln,NE 68508	47-0842041	501 (c)(3)	10,000				Junior
Pikes Peak Golf Links103 E Cheyenne Road Colorado Springs,CO 80906	20-8128551	501(c)3	10,000				Junior

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Golf Writers Association of America Inc10210 Green Tree Road Houston,TX 770421232	31-1003485	501(c)6	6,000				Golf
Alabama Golf AssociationPO Box 660149 Birmingham,AL 35266	63-0809785	501 (c) 3	16,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Alabama Junior Golf AssociationPO Box 45 Ashville,AL 35953	45-4940402	501 (c) 3	6,000				Internship
Alaska Golf Association9360 Old Seward Highway Anchorage,AK 99515	92-0136766	501 (c) 7	12,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Anthracite Golf Association 617 Keystone Avenue Peckville,PA 18407	23-2232769	501 (c) 4	6,000				Internship
Arizona Golf Association 7600 E Redfield Road Suite 130 Scottsdale,AZ 85260	86-0214071	501 (c) 4	18,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Arizona Womens Golf Association141 E Palm Lane Suite 210 Phoenix,AZ 85004	86-0342075	501 (c) 7	24,000				Internship
Arkansas State Golf Association3 Eagle Hill Court Suite B Little Rock,AR 72210	71-0470120	501 (c) 3	12,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Atlanta Junior Golf Association1425 Ellsworth Industrial Drive Suite 8 Atlanta,GA 30318	58-1274404	501 (c) 3	6,000				Internship
Birmingham Golf Association PO Box 36083 Hoover,AL 35236	63-0658564	501 (c) 4	6,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Buffalo District Golf AssociationPO Box 1582 Williamsville,NY 14231	16-0912477	501 (c) 3	6,000				Internship
Carolinas Golf Association PO Box 319 West End,NC 27376	56-0509290	501 (c) 3	18,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Chicago District Golf AssocitionMidwest Golf House 11855 Archer Avenue Lemont,IL 60439	36-0898927	501 (c) 4	7,000				Chevron
Colorado Golf Association 5990 Greenwood Plaza Blvd 130 Greenwood Village, CO 801114749	84-1248840	501 (c) 3	24,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Colorado Junior Golf Association5990 Greenwood Plaza Blvd 130 Greenwood Village, CO 801114749	84-1248840	501 (c) 3	16,000				Internship
Colorado Womens Golf Association5990 Greenwood Plaza Blvd 130 Greenwood Village, CO 801114749	74-2199758	501 (c) 3	20,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Connecticut State Golf Association35 Cold Spring Road Suite 212 Rocky Hill,CT 06067	22-2587856	501 (c) 6	16,000				Internship
Dayton District Womens Golf Association263 Regency Ridge Drive Dayton,OH 45459	31-1354888	501 (c) 7	16,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Delaware State Golf Association7234 Lancaster Pike Suite 302B Hockessin,DE 19707	51-6018790	501 (c) 7	14,000				Internship
Delaware Womens Golf Association7234 Lancaster Pike Suite 302B Hockessin,DE 19707	51-0273670	501 (c) 4	8,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Executive Womens Golf Association300 Avenue of the Champions Suite 140 Palm Beach Gardens, FL 33418	59-3348753	501 (c) 6	6,000				Internship
Florida State Golf Association12630 Telecom Drive Tampa,FL 336370935	59-2171378	501 (c) 3	36,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Georgia State Golf Association121 Village Parkway Building 3 Marietta,GA 30067	58-1145042	501 (c) 3	18,000				Internship
Golf Association of Michigan24116 Research Drive Farmington Hills,MI 48335	38-6105801	501 (c) 6	12,000				Internship

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Golf Association of Philadelphia1974 Sproul Road Suite 400 Broomall, PA 19008	23-1303024	501 (c) 7	12,000				Internship
Greater Cincinnati Golf Association9200 Montgomery Road Suite 24B Cincinnati, OH 452427794	31-6051373	501 (c) 7	12,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Hawai State Golf Association770 Kapiolani Boulevard Suite 701 Honolulu, HI 96813	99-0238385	501 (c) 7	18,000				
Hawai State Junior Golf Association4330 Kukui Grove Street Lihue, HI 96766	99-0335776	501 (c) 3	20,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Houston Golf Association 5810 Wilson Road Suite 112 Humble, TX 77396	74-1486171	501 (c) 3	6,000				Internship
International Association of Golf Administrators1974 Sproul Road Suite 400 Broomall,PA 19008	41-1686399	501 (c) 6	12,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Idaho Golf AssociationPO Box 9958 Boise,ID 837073958	23-7024930	501 (c) 7	20,000				Internship
Indiana Golf AssociationPO Box 516 Franklin,IN 46131	35-2015534	501 (c) 6	16,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Indiana Womens Golf AssociationPO Box 516 Franklin,IN 46131	23-7332632	501 (c) 6	6,000				Internship
Iowa Golf Association1605 N Ankeny Boulevard Suite 210 Ankeny,IA 50023	42-1203480	501 (c) 4	16,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Iowa Womens Golf Association1605 N Ankeny Boulevard Suite 210 Ankeny,IA 50023	42-1003851	501 (c) 7	8,000				Internship
Junior Golf Association of Arizona10888 North 19th Avenue Phoenix,AZ 850294905	86-0464216	501 (c) 3	6,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Kansas City Golf Association 7451 Switzer Street Suite 100 Shawnee, KS 66203	44-0642880	501 (c) 4	24,000				Internship
Kansas Golf Association 1201 Wakarusa Drive Suite B5 Lawrence, KS 66049	48-0849570	501 (c) 4	20,000				Internship

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Kentucky Golf Association Golf House Kentucky 1116 Elmore Just Drive Louisville, KY 40245	23-7150508	501 (c) 6	20,000				Internship
Keystones Premier Golf Association 352 Dogwood Drive Delmont, PA 15626	25-1634550	501 (c) 6	6,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Legends Junior Tour2909 Cole Avenue Suite 305 Dallas,TX 75204	75-2829588	509(a)2	6,000				Internship
Long Island Golf Association114 Old Country Road Suite LL Mineola,NY 11501	11-2996300	501 (c) 4	8,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Louisiana Golf Association 1003 Hugh Wallis Road S Suite A2 Lafayette, LA 70508	72-6035874	501 (c) 4	24,000				Internship
Maine State Golf Association 58 Val Halla Road Cumberland,ME 04021	01-0488811	501 (c) 4	24,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Maryland State Golf AssociationSuite 1451777 Reisterstown RoadBaltimore,MD 21208	52-1326177	501 (c) 3	6,000				Internship
Massachusetts Golf Association300 Arnold Palmer BoulevardNorton,MA 02766	04-2487562	501 (c) 3	12,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Metropolitan Amateur Golf Association11777 Clayton Road St Louis, MO 63131	43-1631448	501 (c) 4	16,000				Internship
Metropolitan Golf Association49 Knollwood Road Elmsford, NY 10523	13-4109121	501 (c) 6	16,000				Internship

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Metropolitan Golf Association Foundation49 Knollwood Road Elmsford, NY 10523	13-3637689	501 (c) 3	6,000				Internship
Miami Valley Golf Association263 Regency Ridge Drive Dayton, OH 45459	31-1437550	501 (c) 4	22,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Middle Atlantic Golf AssociationPO Box 3040 Gaithersburg, MD 20885	52-1701359	501 (c) 6	6,000				Internship
Minnesota Golf Association6550 York Avenue So Suite 211 Edina,MN 55435	51-0152269	501 (c) 6	22,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Minnesota Womens Golf Association6550 York Avenue So Suite 211 Edina,MN 55435	41-6023222	501 (c) 7	8,000				Internship
Mississippi Golf Association 400 Clubhouse Drive Pearl,MS 39208	63-0977191	501 (c) 4	12,000				Internship

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Mississippi Junior Golf Foundation400 Clubhouse Drive Pearl, MS 39208	64-0943460	501 (c) 3	12,000				Internship
Missouri Golf AssociationPO Box 104164 Jefferson City, MO 65110	43-1601005	501 (c) 4	6,000				Internship

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Missouri Junior Golf FoundationPO Box 104164 Jefferson City,MO 65110	43-1820245	501 (c) 3	6,000				Internship
Missouri Womens Golf AssociationPO Box 104164 Jefferson City,MO 65110	43-1611467	501 (c) 3	8,000				Internship

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Montana State Golf AssociationPO Box 4306 Helena, MT 59604	23-7025168	501 (c) 3	10,000				Internship
Nebraska Golf Association6618 South 118th Street Omaha, NE 68137	23-7073030	501 (c) 4	18,000				Internship

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Nebraska Womens Amateur Golf Association6618 South 118th Street Omaha,NE 68137	23-7421608	501 (c) 7	14,000				Internship
New Hampshire Golf AssociationPO Box 486 Wolfeboro,NH 03894	02-0361092	501 (c) 6	10,000				Internship

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New Jersey State Golf Association3 Golf Drive Suite 206 Kenilworth, NJ 07033	22-6046575	501 (c) 6	22,000				Internship
New York State Golf AssociationPO Box 15333 Syracuse, NY 132150333	16-0866643	501 (c) 4	10,000				Internship

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New Jersey State Golf Association3 Golf Drive suite 206 Kenilworth, NJ 07033	22-6046575	501 (c) 6	7,000				
North Central Pennsylvania Golf Association545 Larch Road Sunbury,PA 17801	23-2857964	501 (c) 4	6,000				Internship

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Northern California Golf AssociationPO Box NCGA Pebble Beach,CA 93953	94-1371594	501 (c) 6	24,000				Internship
Northern Nevada Junior Golf AssociationPO Box 5607 Reno,NV 89513	88-0301583	501 (c) 3	6,000				Internship

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Nothern Ohio Golf AssociationOne Golfview Lane North Olmstead, OH 44070	34-0149890	501 (c) 6	8,000				Internship
Ohio Golf Association1570 West First Avenue Columbus, OH 43212	31-1080373	501 (c) 7	14,000				Internship

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Oklahoma Golf Association 2800 Coltrane Place Suite 2 Edmond, OK 73034	26-0074714	501 (c) 4	10,000				Internship
Oregon Golf Association 2840 Hazelnut Drive Woodburn, OR 97071	23-2743830	501 (c) 6	12,000				Internship

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Oregon Junior Golf Association2840 Hazelnut Drive Woodburn,OR 97071	94-3091689	501 (c) 3	6,000				Internship
Pacific Womens Golf Association3101 Sunset Boulevard Suite 1 E Rocklin,CA 95677	77-0044709	501 (c) 7	18,000				Internship

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Pennsylvania Golf Association1974 Sproul Road Broomall,PA 19008	23-1999959	501 (c) 6	10,000				Internship
Puerto Rico Golf Association Paradise Commercial Center 264 Matadero St Ste 11 San Juan,PR 00920	66-0276473		6,000				Internship

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Rhode Island Golf AssociationOne Button Hole Drive Suite 2 Providence,RI 02909	22-2500471	501 (c) 4	8,000				Internship
Rhode Island Golf Association Womens DivisionOne Button Hole Drive Suite 2 Providence,RI 02909	05-0445741	501 (c) 4	6,000				Internship

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Rhode Island Golf Foundation Button HoleOne Button Hole Drive Suite 1 Providence,RI 02909	05-0497481	501 (c) 3	10,000				Internship
Rochester District Golf Association2024 W Henrietta Rd Suite 5H Rochester, NY 14623	16-1218400	501 (c) 6	6,000				Internship

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South Carolina Golf AssociationPO Box 286 Irmo,SC 29063	57-0563360	501 (c) 4	6,000				Internship
South Dakota Golf Association4809 West 41st Street Suite 202 Sioux Falls,SD 57106	46-0310847	501 (c) 4	10,000				Internship

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South Dakota Junior Golf Foundation4809 West 41st Street Suite 202 Sioux Falls,SD 57106	46-0449824	501 (c) 4	10,000				Internship
Southern California Golf Association3740 Cahuenga Boulevard Studio City,CA 916043502	95-1240720	501 (c) 6	24,000				Internship

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Southern California Golf Association Foundation3740 Cahuenga Boulevard Studio City,CA 91604	95-3858373	501 (c) 3	16,000				Internship
Southern California Golf Association3740 Cahuenga Boulevard Studio City,CA 916043502	95-1240720	501 (c) 6	9,000				Chevron

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Southern Nevada Golf Association8020 West Sahara Avenue Suite 200 Las Vegas,NV 89117	88-0134324	501 (c) 4	22,000				Internship
Sun Country Amateur Golf Association2316 Southern Boulevard Suite D Rio Rancho,NM 87124	85-0250912	501 (c) 7	24,000				Internship

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Tennessee Golf Association 400 Franklin Road Franklin,TN 37069	62-1049477	501 (c) 4	24,000				Internship
Texas Golf Association2909 Cole Avenue Suite 305 Dallas,TX 75204	75-0715222	501 (c) 4	24,000				Internship

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Texas Golf Association South Region5810 Wilson Road Suite 108 Humble,TX 77396	75-0715222	501 (c) 4	24,000				Internship
Toledo District Golf Association5533 Southwyck Boulevard Suite 204 Toledo,OH 43614	23-7430259	501 (c) 4	8,000				Internship

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Utah Golf Association4444 S 700 E Suite 105 Salt Lake City,UT 84107	87-0271572	501 (c) 7	20,000				Internship
Utah Golf Association Womens Division4444 S 700 E Suite 105 Salt Lake City,UT 84107	87-0271572	501 (c) 7	12,000				Internship

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Utah Junior Golf Association PO Box 1577 American Fork, UT 84003	87-0418413	501 (c) 3	8,000				Internship
Vermont Golf AssociationPO Box 1612 Station A Rutland,VT 05701	03-0289304	501 (c) 7	12,000				Internship

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Virginia State Golf Association600 Founders Bridge Blvd Midlothian,VA 23113	54-0736931	501 (c) 4	24,000				Internship
Virginia State Golf Association Womens Division600 Founders Bridge Blvd Midlothian,VA 23113	54-0736931	501 (c) 4	6,000				Internship

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Washington Metropolitan Golf AssociationPO Box 3189 Gaithersburg, MD 20885	54-1219991	501 (c) 3	6,000				Internship
Washington State Golf Association1010 South 336th Street Suite 310 Federal Way, WA 98003	91-1432298	501 (c) 4	12,000				Internship

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West Virginia Golf AssociationPO Box 2748 Charleston,WV 25330	55-0592904	501 (c) 4	22,000				Internship
West Virginia Golf FoundationPO Box 2748 Charleston,WV 25330	55-0769677	501 (c) 3	16,000				Internship

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Westchester Golf Association 49 Knollwood Road Suite 220 Elmsford, NY 10523	13-4091763	501 (c) 4	8,000				Internship
Western Pennsylvania Golf Association324 Fourth Street Pittsburgh, PA 15238	25-0992795	501 (c) 6	10,000				Internship

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Wisconsin State Golf Association11350 W Theo Trecker Way West Allis, WI 53214	39-1092159	501 (c) 6	6,000				Internship
Wisconsin Womens State Golf Association11350 W Theo Trecker Way West Allis, WI 53214	39-2028967	501 (c) 7	6,000				Internship

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Womens Golf Association of Massachusetts300 Arnold Palmer Boulevard Norton,MA 02766	22-2691109	501 (c) 7	24,000				Internship
Womens Golf Association of Northern California5776 Stoneridge Mall Road Suite 160 Pleasanton,CA 94588	94-1295277	501 (c) 6	12,000				Internship

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Womens Metropolitan Golf Association49 Knollwood Road Elmsford,NY 10523	13-1484295	501 (c) 7	24,000				Internship
Womens Oklahoma Golf Association7315 S Gary Place Tulsa,OK 74136	73-1197623	501 (c) 7	6,000				Internship

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Womens Texas Golf Association2909 Cole Avenue Suite 305 Dallas,TX 75204	76-0294765	501 (c) 3	18,000				Internship
Wyoming State Golf Association3220 Owens Avenue Cody,WY 82414	74-2445131	501 (c) 4	12,000				Internship

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Auburn University253 Funchess Hall Auburn,AL 36849	62-6001636	501 (c) 3	8,331				Turfgrass
Clemson University2200 Pocket Road Pee Dee Research Center Florence,SC 29506	57-6000254	501 (c) 3	25,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Clemson University253 P and AS Building PO Box 340319 Clemson,SC 29634	57-6000254	501 (c) 3	16,500				Turfgrass
Colorado State University103 Shepardson Building Fort Collins,CO 805231173	84-6000545	3406 (g)(1)(A)	25,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Kansas State University 2021 Throckmorton Plant Science Ctr Manhattan, KS 665055506	48-0771751	501 (c) 3	14,964				Turfgrass
Kansas State University 2021 Throckmorton Plant Science Ctr Manhattan, KS 66506	48-0771751	501 (c) 3	25,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Michigan State University 301 Administration Building East Lansing, MI 48824	38-6005984	501 (c) 3	9,571				Turfgrass
Michigan State University 301 Administration Building East Lansing, MI 48824	38-6005984	501 (c) 3	19,954				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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National Turfgrass EvaluationBARC West Building 005 Room 307 Beltsville,MD 20705	32-0218619	501 (c) 6	30,000				Turfgrass
National Turfgrass FederationBARC West Building 001 Room 245 Beltsville,MD 20705	32-0218619	501 (c) 6	20,000				Turfgrass

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
New Mexico State University Dept of Extension and Plnt Scns Las Cruces, NM 88003	85-6000401	115(a)	9,000				Turfgrass
North Carolina State University Campus Box 7616 Raleigh, NC 27695	56-6000756	115(a)	23,200				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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North Carolina State UniversityCampus Box 7620 Raleigh, NC 276957620	56-6000756	115(a)	9,065				Turfgrass
North Dakota State UniversityPO Box 6050 Fargo,ND 58108	52-1647582	501 (c) 3	9,693				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Oklahoma State University PO Box 645 Grants and Contracts Office Stillwater,OK 74078	73-6017987	115(a)	20,000				Turfgrass
Oklahoma State University 368 Agricultural Hall Dept of Plant and Soil Sciences Stillwater,OK 740786028	73-6017987	115(a)	10,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Oklahoma State University 368 Agricultural Hall Dept of Horticulture and LA Stillwater, OK 740786027	73-6017987	115(a)	30,000				Turfgrass
Purdue University915 West State Street West Lafayette, IN 479074778	35-6002041	509 (a) 1	7,472				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Purdue University915 West State Street Dept of Agronomy West Lafayette, IN 479074778	35-6002041	509 (a) 1	25,000				
Rutgers University Cook CollegeDr William Meyer Foran Hall Box 231 New Brunswick, NJ 08903	22-6001086	501 (c) 3	10,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Rutgers UniversityASB III 3 Rutgers Plaza 2nd Floor Assistant Controller New Brunswick, NJ 089018559	22-6001086	501 (c) 3	20,000				Turfgrass
Rutgers University65 Davidson Road Assistant Controller New Brunswick, NJ 088545603	22-6001086	501 (c) 3	20,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Rutgers UniversityASB III 3 Rutgers Plaza 2nd Floor Assistant Controller New Brunswick, NJ 089018559	22-6001086	501 (c) 3	24,891				Turfgrass
Rutgers UniversityASB III 3 Rutgers Plaza 2nd Floor Assistant Controller New Brunswick, NJ 089018559	22-6001086	501 (c) 3	29,986				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Rutgers University59 Dudley Road New Brunswick, NJ 089018520	22-6001086	501 (c) 3	18,000				Turfgrass
Rutgers University93 Lipman Drive Blake Hall New Brunswick, NJ 089018524	22-6001086	501 (c) 3	24,595				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Texas A and M University 2147 TAMU College Station, TX 778432147	74-1238434	501 (c) 3	25,000				Turfgrass
Texas A and M University 2132 TAMU 120 Peterson Building College Station, TX 77843	74-1238434	501 (c) 3	10,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Texas A and M University 2147 TAMU College Station,TX 778432147	74-1238434	501 (c) 3	11,824				Turfgrass
University of ArizonaForbes 303B School of Plant Sciences Tucson,AZ 85721	86-6004791	115 (a)	15,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Arkansas308 Plant Sciences Building Fayetteville, AR 72701	71-6003252	501 (c) 3	10,533				Turfgrass
University of California Riverside1127 Hinderaker Hall Riverside, CA 92521	95-6006142	501 (c) 3	19,315				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of California Riverside2137 Batchelor Hall Riverside, CA 925210124	95-6006142	501 (c) 3	25,323				Turfgrass
University of Florida302 Tigert Hall PO Box 113001 Gainesville,FL 326113001	59-6002052	501 (c) 3	20,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of GeorgiaPO Box 748 Coastal Plain Station Tifton, GA 31793	58-6001998	501 (c) 3	10,000				Turfgrass
University of Georgia1109 Experiment Street Griffin Campus Griffin, GA 30223	58-6001998	501 (c) 3	20,010				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Georgia1109 Experiment Street Griffin Campus Griffin, GA 30223	58-6001998	501 (c) 3	10,000				Turfgrass
University of Illinois21 Turner Hall 1102 S Goodwin Avenue Urbana,IL 61801	37-6006007	501 (c) 3	28,983				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of KentuckyS225 Agriculture Science Bldg N Lexington, KY 40546	61-6033693	501 (c) 3	20,000				Turfgrass
University of Massachusetts70 Butterfield Terrace Amherst, MA 010033285	04-3167352	501 (c) 1	20,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Massachusetts 70 Butterfield Terrace Amherst,MA 010033285	04-3167352	501 (c) 1	19,720				Turfgrass
University of Massachusetts 230 Stockbridge Road 206 French Hall Amherst,MA 01003	04-3167352	501 (c) 1	20,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Massachusetts 230 Stockbridge Road 206 French Hall Amherst, MA 01003	04-3167352	501 (c) 1	25,000				Turfgrass
University of Minnesota450 McNamara Alumni Center Minneapolis, MN 55455	41-6007513	170 (a) 1	10,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Minnesota305 Alderman Hall 1970 Folwell Avenue St Paul,MN 55108	41-6007513	170 (a) 1	24,217				Turfgrass
University of Minnesota305 Alderman Hall 1970 Folwell Avenue St Paul,MN 55108	41-6007513	170 (a) 1	10,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
University of Minnesota243 Dowell Annex 2900 University Avenue Crookston, MN 567165001	41-6007513	170 (a) 1	10,000				Turfgrass
University of Missouri108 Waters Hall Columbia, MO 65211	42-6004224	115(a)	6,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Missouri110 Waters Hall Columbia,MO 65211	48-0771751	115(a)	21,385				Turfgrass
University of Missouri108 Waters Hall Columbia,MO 65211	42-6004224	115(a)	9,988				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of NebraskaOffice of Sponsored Programs 312 N 14th St Alexander W Lincoln,NE 685880430	47-0049123	501 (c) 3	30,000				Turfgrass
University of NebraskaOffice of Sponsored Programs 312 N 14th St Alexander W Lincoln,NE 685880430	47-0049123	501 (c) 3	8,880				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Rhode Island70 Lower College Road Kingston, RI 028811967	05-6000522	501 (c) 3	14,541				Turfgrass
University of Tennessee2431 Joe Johnson Drive 252 Ellington Plant Sciences Bldg Knoxville,TN 37996	62-6001636	512 (b) 9	9,560				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Wisconsin1525 Observatory Drive Madison, WI 537061299	39-6006492	501 (c) 3	9,999				Turfgrass
USDA Agricultural Research Service1815 North University Street Peoria,IL 61604	72-0564834	Federal Agency	20,000				Turfgrass

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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USDA Agricultural Research ServicePO Box 225 Stonesville,MS 38776	72-0564834	Federal Agency	20,000				Turfgrass
Utah State University4820 Old Main Hill Logan,UT 843224820	87-6000528	501 (c) 3	25,000				Turfgrass

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Scholarship AmericaOne Scholarship Way St Peter, MN 56082	04-2296967	501(c)3	400,000				Chevron
Golf Course Builders Association of America Foundation727 O St Lincoln, NE 68508	47-0842041	501(c)3	16,000				Chevron

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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The First Tee of San Francisco99 Harding Rd San Francisco,CA 94132	91-2169009	501(c)3	50,000				Chevron
GameDesk Inc2332 Cotner Ave Suite 203 Los Angeles,CA 90064	27-1230758	501(c)3	600,000				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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The First Tee Chapter of the Sandhills225 Pinehurst Ave Suite B Southern Pines,NC 28387	56-2248641	501(c)3	20,065				Chevron
Edmond Public Schools FoundationPO Box 3103 Edmond,OK 730833103	73-1210460	501(c)3	22,185				Chevron

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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NCGA FoundationPO Box 1157 Pebble Beach,CA 93953	94-3108575	501(c)3	16,000				Chevron
First Green Foundation13440 Main Street Bellevue,WA 98005	11-3733316	501(c)3	155,750				Chevron

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Martis Camp Community Foundation7951 Fleur du Lac Drive Truckee,CA 96161	27-3532704	501(c)3	10,000				Chevron
Western Village Academy dba Stanley Hupfeld Academy1508 NW 106th Oklahoma City,OK 73114	73-1588764		10,000				Chevron

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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LPGA Foundation LPGA USGA Girls Golf100 International Drive Dayton Beach,FL 32124	59-3085528	501(c)3	50,000				Chevron
World Golf Foundation The First Tee425 South Legacy Trail St Augustine,FL 32092	59-2998925	501(c)3	150,000				Chevron

Schedule J (Form 990) Department of the Treasury Internal Revenue Service	Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23. ▶ Attach to Form 990. ▶ See separate instructions.	OMB No 1545-0047
		2012
		Open to Public Inspection

Name of the organization UNITED STATES GOLF ASSOCIATION	Employer identification number 13-1427105
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Part I	Questions Regarding Compensation		Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items				
	☒ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e g , maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III				
	☒ Compensation committee ☒ Independent compensation consultant ☒ Form 990 of other organizations ☐ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee				
	4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
	a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	4a 4b 4c	Yes Yes	No	
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of				
	a The organization? b Any related organization? If "Yes," to line 5a or 5b, describe in Part III	5a 5b		No No	
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of				
	a The organization? b Any related organization? If "Yes," to line 6a or 6b, describe in Part III	6a 6b		No No	
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III				
		8		No	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9			

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								

Part IIISupplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
SchJ_P01_S00_L01a	Schedule J, Part I, Line 1a	(1) The USGA has a written policy regarding use of corporate jet shares. Such use is strictly limited to USGA business travel, as per USGA policy, and is subject to Audit Committee review and approval. No other first class travel or charter travel is permitted or provided. (2) The USGA's expense reimbursement policy excludes reimbursements for health club dues and social club dues. However, one special exception to the social club dues restriction was specifically approved by the Executive Committee and/or the Compensation Committee. This exception is for a senior staff member and is based on the specific USGA business needs associated with the position held.
SchJ_P01_S00_L04	Schedule J, Part I, Line 4	In calendar 2012, the USGA issued compensation defined as per line 4a. The compensation paid to Fay \$608,060, O'Connor \$362,617, and Bevacqua \$92,552 is included in other compensation on Schedule J, Part II, Column B. The amounts reported in Schedule J Column C relating to the Supplemental Defined Benefit Pension Plan are as follows: Rugge \$101,453, Butz \$35,683, Swiggett \$18,976, and Martin \$8,989. Rugge, Swiggett, and Martin benefits under the plan vested in 2012 and the total vested benefits are included in Schedule J, Part II, Column B. (iii) other reportable compensation as well as Schedule J, Part II, Column F, compensation previously reported as deferred in prior Form 990. The amounts reported in Schedule J Column C relating to Nonqualified Defined Contribution Plan are as follows: Davis \$28,594, Hirshland \$10,850, Jerris \$9,430, Bodenhamer \$10,426, Goode \$2,100, Hall \$835, Noel \$2,925, and Lopuszynski \$1,656.

Software ID: 12000197
Software Version: v1.00
EIN: 13-1427105
Name: UNITED STATES GOLF ASSOCIATION

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
Michael Davis	(i) (ii)	610,713 0	60,000 0	17,078 0	68,796 0	15,709 0	772,296 0	0 0
Dick Rugge	(i) (ii)	417,114 0	15,500 0	1,172,736 0	167,580 0	22,522 0	1,795,452 0	0 0
Michael Butz	(i) (ii)	419,836 0	15,500 0	63,825 0	115,111 0	23,419 0	637,691 0	0 0
Sarah Hirshland	(i) (ii)	401,154 0	35,000 0	10,411 0	28,000 0	22,771 0	497,336 0	0 0
Rand Jerris	(i) (ii)	351,731 0	40,000 0	9,038 0	42,253 0	23,419 0	466,441 0	0 0
John Bodenhamer	(i) (ii)	380,750 0	15,000 0	14,901 0	27,576 0	22,706 0	460,933 0	0 0
Jane Swiggett	(i) (ii)	248,256 0	8,900 0	274,098 0	96,250 0	22,036 0	649,540 0	0 0
Pamela Martin	(i) (ii)	181,635 0	0 0	188,776 0	78,587 0	5,449 0	454,447 0	0 0
Joe Goode	(i) (ii)	275,461 0	12,600 0	15,963 0	19,250 0	21,631 0	344,905 0	0 0
Jeff Hall	(i) (ii)	231,339 0	11,600 0	25,544 0	52,603 0	22,603 0	343,689 0	0 0
James Noel	(i) (ii)	275,000 0	0 0	18,112 0	25,469 0	22,305 0	340,886 0	0 0
Mary Lopuszynski	(i) (ii)	251,012 0	18,800 0	651 0	41,551 0	9,284 0	321,298 0	0 0
Terence Brady	(i) (ii)	72,115 0	0 0	2,154 0	3,702 0	5,539 0	83,510 0	0 0
David Fay	(i) (ii)	0 0	0 0	608,060 0	41,504 0	0 0	649,564 0	0 0
Kevin O'Connor	(i) (ii)	0 0	0 0	362,617 0	11,014 0	0 0	373,631 0	0 0
Pete Bevacqua	(i) (ii)	0 0	0 0	92,552 0	3,356 0	0 0	95,908 0	0 0

SCHEDULE M
(Form 990)

Noncash Contributions

OMB No 1545-0047

2012

Open to Public Inspection

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

Name of the organization
UNITED STATES GOLF ASSOCIATION

Employer identification number
13-1427105

Part I

Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	X	1,510	0	n/a
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications	X		0	n/a
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► (_____)				
26 Other ► (_____)				
27 Other ► (_____)				
28 Other ► (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

1

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		No
b If "Yes," describe the arrangement in Part II		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	Yes	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		No
b If "Yes," describe in Part II		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II		

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
SchM_P01_S00_L31	Schedule M, Part I, Line 31	The USGA has a gift acceptance policy for any item being donated to the USGA Museum. The USGA also has a gift acceptance policy for any non-standard contributions to the USGA. Procedures include reviews by the Managing Director of Finance before any such contribution can be accepted. Where appropriate, the Chief Legal Officer is consulted.
SchM_P01_S00_L33	Schedule M, Part I, Line 33	As permitted under SFAS 116, the USGA chooses not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.**
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

**Open to Public
Inspection**

Name of the organization UNITED STATES GOLF ASSOCIATION	Employer identification number 13-1427105
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Identifier	Return Reference	Explanation
F990_P01_S00_L06	Form 990, Part I, Line 6	The estimate for volunteers represents people who serve on a USGA committee or USGA sub-committee. The estimate does not include the thousands of individuals who volunteer their time at USGA championships, and contribute toward the success of those USGA championships.

Identifier	Return Reference	Explanation
F990_P04_S00_L08	Form 990, Part IV, Line 8	The museum collection, consisting of graphics, books and other golf memorabilia, is owned by the USGA

Identifier	Return Reference	Explanation
F990_P06_S0A_L06	Form 990, Part VI, Section A, Line 6	The USGA is an association of member clubs and courses. While application for membership is open to any golf club, golf course or golf training facility, as specified and defined in the USGA By-Laws, voting privileges are limited to member clubs. Voting privileges do not extend to member courses or to member golf training facilities. Membership applications are reviewed and subject to approval or rejection at the discretion of the Executive Committee. Membership is automatically continuous unless interrupted by written resignation or expulsion in accordance with USGA By-Laws. Acceptance of membership binds each member to uphold all provisions of the USGA's Certificate of Incorporation, and By-Laws and other rules, to accept and enforce all rules and decisions of the Executive Committee acting within its jurisdiction and to otherwise conduct itself in a manner that furthers the interests of the USGA to promote the best interests and true spirit of the game of golf. (The USGA is organized and exists under the Non-Profit Corporation Laws of the State of Delaware. The USGA is a non-stock entity.)

Identifier	Return Reference	Explanation
F990_P06_S0A_L07a	Form 990, Part VI, Section A, Line 7a	The Executive Committee is the governing body of the USGA. The Executive Committee consists of fifteen voting members, including the five officers. Each member of the Executive Committee is elected at the annual meeting of the USGA and holds office until the annual meeting next succeeding his or her election and his or her successor is elected and qualified, or until his or her resignation or removal. Each member club is entitled to be represented by one voting delegate at the annual meeting of the USGA. Duly certified proxies may be voted by voting delegates at the annual meeting of the USGA.

Identifier	Return Reference	Explanation
F990_P06_S0A_L07b	Form 990, Part VI, Section A, Line 7b	The USGA By-Laws provide that they may be altered or repealed by member clubs acting pursuant to the By-Laws

Identifier	Return Reference	Explanation
F990_P06_S0B_L11b	Form 990, Part VI, Section B, Line 11b	The Federal Form 990 is compiled by USGA staff. After the Managing Director of Finance has thoroughly reviewed the Federal Form 990 and deemed it to be accurate and complete, a copy of the Federal Form 990 is provided to the Executive Director and to all Executive Committee members (all voting Board members) for their review. After the Federal Form 990 is reviewed by all Executive Committee members, it is signed by the Assistant Treasurer and submitted to the IRS.

Identifier	Return Reference	Explanation
F990_P06_S0B_L12c	Form 990, Part VI, Section B, Line 12c	The USGA requires Executive Committee members and USGA employees to administer their affairs honestly and efficiently, exercising due care, skill and judgement for the benefit of the USGA. It is the responsibility of Executive Committee members and USGA employees to make a full disclosure of any personal involvement which might result in a conflict of interest or the appearance of a conflict of interest on their part. Such disclosures are submitted to the Audit Committee Chair and/or the Chief Legal Officer for review and consideration as per stated procedures. Additionally, once a year, the USGA requires Executive Committee members and USGA employees to review the USGA's conflict of interest policy and submit a statement attesting to their understanding of and compliance with the policy. Any conflict of interest or the appearance of a conflict of interest must be included on the submitted statement. The Audit Committee reviews the statements and makes any necessary decisions to manage and/or eliminate the conflicts.

Identifier	Return Reference	Explanation
F990_P06_S0B_L15	Form 990, Part VI, Section B, Line 15	On a periodic basis, the USGA does a thorough review of compensation for the Executive Director, the Managing Director of Finance, and the four Senior Managing Directors. This review includes a compensation survey by an independent compensation consultant, and consideration of comparability data obtained from other sources. The survey and data are carefully considered by the USGA's Compensation Committee to ensure that compensation is reasonable and appropriate. This thorough review was last completed, and documented, in November 2012. In addition, employees of the USGA undergo a thorough evaluation process at the end of each year. Performance and goals are carefully reviewed and documented, then discussed with the employee. Merit increases and bonus awards are determined based on these evaluations.

Identifier	Return Reference	Explanation
F990_P06_S0B_L16b	Form 990, Part VI, Section B, Line 16b	The USGA has a joint ventures policy to ensure that all arrangements are consistent with the organization's tax exempt status under IRC Section 501(c)(3). Specifically, the purpose of the policy is to set forth guidelines to help ensure that arrangements with for-profit entities will not jeopardize the USGA's tax exempt status.

Identifier	Return Reference	Explanation
F990_P06_S0C_L19	Form 990, Part VI, Section C, Line 19	The USGA makes the following documents available to the public by providing them to GuideStar to post on their website at www.guidestar.org: IRS Letter of Determination, Federal Form 1023, Federal Form 990, Federal Form 990-T, audited financial statements. The USGA also makes its governing documents and conflict of interest policy available to the public "upon request" at its headquarters location in New Jersey, during normal business hours.

Identifier	Return Reference	Explanation
F990_P08_S00_L01g	Form 990, Part VIII, Line 1g	As noted on Schedule M, the USGA receives non-cash donations. Some non-cash donations are for the museum collection. And some non-cash donations are to assist with USGA championships. The USGA does not record non-cash donations. The USGA does not assign a value to non-cash donations. As such, no value is reported on line 1g.

Identifier	Return Reference	Explanation
F990_P11_S00_L09	Form 990, Part XI, Line 9	Effect of changes to unfunded postretirement benefit obligations of \$27,531,415