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DLN: 93493223004154

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service A For the 2012 calendar year, or tax year beginning 11-01-2012 , 2012, and ending 10-31-2013 D Employer identification number B Check if applicable NEW OPPORTUNITIES INC Address change 06-6071847 Doing Business As Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 232 NORTH ELM STREET Terminated (203) 575-9799 City or town, state or country, and ZIP + 4 WATERBURY, CT 06702 Amended return Application pending **G** Gross receipts \$ 42,772,863 Name and address of principal officer Is this a group return for DR JAMES GATLING ┌ Yes 🗸 No affiliates? 232 NORTH ELM STREET WATERBURY, CT 06702 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) Tax-exempt status **H(c)** Group exemption number ► Website: ► WWW NEWOPPORTUNITIESINC ORG **L** Year of formation 1964 **M** State of legal domicile CT Part I Summary Briefly describe the organization's mission or most significant activities TO IMPROVE THE QUALITY OF LIFE FOR ECONOMICALLY DISADVANTAGED INDIVIDUALS Activities & Governance Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . 21 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 21 954 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . 5 Total number of volunteers (estimate if necessary) 6 0 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 . 7a 0 **b** Net unrelated business taxable income from Form 990-T, line 34 7b 0 **Prior Year Current Year** 45,344,979 38,108,204 Contributions and grants (Part VIII, line 1h) . . . 5,166,191 4,490,109 Program service revenue (Part VIII, line 2g) . . . 537 550 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 80,835 174,000 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 50,592,542 42,772,863 13 18,263,540 16,432,647 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 0 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines **15 Expenses** 18,883,720 17,691,791 16a Professional fundraising fees (Part IX, column (A), line 11e) . 0 0 b Total fundraising expenses (Part IX, column (D), line 25) ▶0 10,347<u>,1</u>61 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 13,341,832 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 50,489,092 44,471,599 18 -1,698,736 19 Revenue less expenses Subtract line 18 from line 12 . 103,450 (Assets or id Balances **Beginning of Current End of Year** Year 16,663,199 15,368,231 20 Total assets (Part X, line 16) . . . 13,644,629 21 13,240,861 Total liabilities (Part X, line 26) . . . 22 Net assets or fund balances Subtract line 21 from line 20 3,422,338 1,723,602 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of

my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

	**	****			2014-08-08	
Sign	Sıç	gnature of officer			Date	
Here	_	R JAMES GATLING CEO				
	у	rpe or print name and title				
Paid		Print/Type preparer's name REED RISTEEN	Preparer's signature	Date	Check If self-employed	PTIN P00241102
Preparer	•	Firm's name BLUM SHAPIRO &		Firm's EIN 🟲 06	5-1009205	
Use Only		Firm's address ► 29 S MAIN STREET			Phone no (860)) 561-4000
		WEST HARTFORD,	CT 061272000			
May the IRS	dısc	uss this return with the prepar	er shown above? (see instructio	ns)		▼Yes 「No

Forr	m 990 (2012)					Page 2
Pa		ent of Program Serv chedule O contains a res				
1	Briefly describe	the organization's missio	n			
	•				DIVIDUALS BY PROVIDING TO MAXIMIZE	
2		non undertake any signifi 00 or 990-EZ?				┌ Yes ┌ No
	If "Yes," describe	these new services on S	Schedule O			
3	•	ion cease conducting, or	_	•	nducts, any program	┌ Yes ┌ No
	If "Yes," describe	these changes on Sche	dule O			
4	expenses Section		4) organization	s are required to report	ee largest program services, as the amount of grants and alloc	
4a	(Code) (Expenses \$	21,791,460	ıncludıng grants of \$	15,409,924) (Revenue \$)
	WELFARE PROGRAM	1S - 21,189 LOW-INCOME PEO	PLE RECEIVED ASS	ISTANCE WITH UTILITY BILLS	5	
	(0.1		11.000.111		755 705) (D	275 222)
4b	(Code) (Expenses \$	11,093,441	including grants of \$	766,706) (Revenue \$	375,938)
	EDUCATION PROGR	AMS - 3,677 LOW-INCOME PE	OPLE RECEIVED AC	CADEMIC OR EMPLOYMENT TO	RAINING	
	(Code) (Expenses \$	5,177,057	ıncludıng grants of \$	256,017) (Revenue \$	2,070,576)
		OW-INCOME FAMILIES RECEIV HOUSEHOLDS WHO WERE AB			E, AND AFFORDABLE HOUSING PROV MPTION	IDED WEATHERIZATION
	(Code) (Expenses \$	3,762,118	including grants of \$	0) (Revenue \$	2,043,595)
	HEALTH - SERVED 1	14,113 SENIORS AT CONGREGA	ALE SITES AND ME	AL DELIVERY TO HOME BOUN	D FRAIL ELDERS	

Other program services (Describe in Schedule O)

Total program service expenses ►

3,762,118 including grants of \$

41,824,076

4d

4e

(Expenses \$

2,043,595)

) (Revenue \$

art IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\bullet}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part x^{*}	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			1
		28a		No_
ט	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

GI I	Statements Regarding Other 1R5 Fillings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	. l No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 256		103	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
=	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
-	gaming (gambling) winnings to prize winners?	1c		
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		N
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
ı	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
)	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N (
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
	Door the organization have applied assessments that are somethic surface than \$100,000.	5c		ь.
1	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
,	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			
	74			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	_		
	contract?	7e		N ·
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a 9b		
	Did the organization make a distribution to a donor, donor advisor, or related person?	30		
	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the	12d		
	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	İ	N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		Νο
4		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		Νο
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14		Νo
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		Νo
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed ►CT
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization MICHAEL RISO 232 NORTH ELM STREET WATERBURY, CT (203) 575-9799

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII $\,\cdot\,\,$. $\,\cdot\,\,$.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter-0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours	more pers	than on is	one bot	not box h an or/tr	offic	ess er e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	eetsurT lenotuutsel	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations
(1) RACHEL PEREZ	1 00	х		х				0	0	0
CHAIRPERSON (2) JOYCE KENNEDY-JONES	1 00									
	100	х		х				О	0	0
VICE CHAIRPERSON (3) MELISSA FULLER	1 00									
	1 00	х		х				О	0	0
TREASURER (4) MARITZA RIVERA	1 00									
	100	х		х				0	0	0
SECRETARY (5) JACQUELINE BUTLER	1 00									
	1 00	х						0	0	0
DIRECTOR (6) MARY A CONKLIN	1.00									
	1 00	х						О	0	0
DIRECTOR (7) POLYMP COCKETED										
(7) ROLAND COCKFIELD	1 00	х						0	0	0
DIRECTOR										
(8) DENEEN FRYER	1 00	x						o	0	0
DIRECTOR										
(9) DAVEY CLAY	1 00	x						اه	0	0
DIRECTOR								_		
(10) CHARLES HOFFLER	1 00	x						0	0	0
DIRECTOR		^						ŭ	Ŭ	ŭ
(11) MARGARET HOLMES	1 00	х						0	0	0
DIRECTOR		^_			L			<u> </u>		
(12) EDDIE JOYCE	1 00	V								
DIRECTOR		Х						0	0	0
(13) VICTOR LOPEZ JR	1 00	,,						_		_
DIRECTOR		Х						0	0	0
(14) ANGELICA MEDINA	1 00									
DIRECTOR		X						0	0	0
(15) EDWARD NIXON	1 00									
DIRECTOR		Х						0	0	0
(16) PATRICIA RUSH	1 00				\vdash					
DIRECTOR		х						0	0	0
(17) MAUREEN TORRENCE	1 00									
		1		1	1	ı	ı	I	_	
DIRECTOR		×				l		0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Tıtle	(B) A verage hours per week (list any hours	more pers	than on is	one bot	note boo	t chec x, unl n offic ruste	ess er	(D) Reportable compensation from the organization	(E) Reportable compensatio from related organization	s	(F Estim amount o compen from	ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099· MISC)		organiz	lated
` '	ELINDA WEAVER	1 00	×						C		o		(
DIRECT	TOR ARTA COLLAZO	1 00						-					
DIREC		1 00	x						C		0		(
	ELISSA GREEN	1 00											
DIREC	TOR		X						C		0		(
(21) A	NTHONY PIETRAFESA	1 00	х						C		0		(
DIREC	TOR										Ĭ		
(22) M	ICHAEL A RISO	40 00			×				167,580		0		1,655
	FINANCIAL OFFICER AMES H GATLING PHD	35.00	-										
` '		35 00			×				365,454		0		63,128
	DENT/CEO ONI HIRST	35 00			1	╁		+-			\dashv		
CHIEF	ADMIN OFFICER					×			174,371		0		2,618
	ONA DITRIO	40 00							115.071				2.07
DIR EA	RLY CHILD DEV						Х		115,971		0		2,876
(26) J	DANNE BALASCHAK	40 00					x		124,739		0		1,586
	ENERGY SERVICES							_	121,733		Ĭ		
, ,	YENDY GAMBA	40 00					X		103,960		0		994
CONTR	OLLER /ILLIAM TUTHILL	40 00				-		-					
		40 00					х		110,264		0		1,192
	STICE PRGM DRI LEHAN	40 00						+					
	HUMAN RESOURCES						Х		106,511		0		1,220
1b	Sub-Total			<u> </u>	<u></u>		<u> </u>		' 	<u> </u>	廾		
c	Total from continuation sheets to Part	VII, Section A					▶				t		
d	Total (add lines 1b and 1c)						•		1,268,850	(0		75,269
	Total number of individuals (including b \$100,000 of reportable compensation				ed a	bov	e) wh	o rec	ceived more than		•		
										_		Yes	No
	Did the organization list any former offi on line 1a? <i>If</i> "Yes," complete Schedule J			e, ke	y en •	nplo •	yee,	or hig	ghest compensate	ed employee	3		No
	For any individual listed on line 1a, is the organization and related organizations of individual									om the	4	Yes	
	Did any person listed on line 1a receive	e or accrue com	pensal	ion f	rom	anv	unre	lated	d organization or i	ndividual for		1 - 5	
	services rendered to the organization?										5		Νo
_Se	ction B. Independent Contracto												
1	Complete this table for your five highes	τcompensated	ındepe	ender	IT CC	ontra	actors	s tna	it received more t	nan \$100,000	10		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
LINDLEY FOOD SERVICE 201 WALLACE STREET NEW HAVEN CT 06511	FOOD SERVICE	2,622,232
MONTAGNO CONSTRUCTION 75 PROGRESS LANE WATERBURY CT 06705	BUILDING RENOVATION	890,845
THOMASTON COMFORT CONTROL 323 SOUTH MAIN STREET THOMASTON CT 06787	WEATHERIZATION	814,742
MJ DALY LLC 110 MATTATUCK HEIGHTS WATERBURY CT 06702	HVAC SERVICES	464,234
ACT TELESERVICES 365 WILLARD AVENUE NEWINGTON CT 06111	PHONE ANSWERING	287,909

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►17

Part VI	* * *	Statement of Revenue	n this Dort VIII			
		Check if Schedule O contains a response to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
(0	1a	Federated campaigns 1a				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b				
Gra moi	c	Fundraising events 1c				
£ <u>₹</u>	d	Related organizations 1d				
Gif Isa						
ış iğ	е	Government grants (contributions) 1e 37,933,624	ļ	ļ		
윤교	f	All other contributions, gifts, grants, and 1f 174,580 similar amounts not included above				
喜美	g	Noncash contributions included in lines	į	i		
1 g at		1a-1f \$	20 100 204			
ರಹ	h	Total. Add lines 1a-1f	38,108,204			
<u>e</u>		Business Code				
ll ke	2a	PROGRAM REVENUE 900099	4,490,109	4,490,109		
<u>æ</u>	Ь					
956	C					
Ser	d					
Ē	е					
Program Serwce Revenue	f	All other program service revenue				
<u>~</u>	g	Total. Add lines 2a-2f	4,490,109			
	3	Investment income (including dividends, interest,	550			550
	4	and other similar amounts)				
	5	Royalties				
		(ı) Real (ıı) Personal				
	6a	Gross rents 92,664				
	b	Less rental 0 expenses				
	c	Rental income 92,664 or (loss)				
	d	Net rental income or (loss)	92,664			92,664
		(ı) Securities (ıı) Other				
	7a	Gross amount from sales of assets other				
	ь	than inventory Less cost or				
		other basis and sales expenses				
	c	Gain or (loss)				
	d	Net gain or (loss)				
une	8a	Gross income from fundraising events (not including \$				
Reve		of contributions reported on line 1c) See Part IV, line 18				
Other Revenue		Less direct expenses b				
•	c 9a	Net income or (loss) from fundraising events Gross income from gaming activities				
	-	See Part IV, line 19				
		a				
	b	Less direct expenses b				
	C 10a	Net income or (loss) from gaming activities				
	10a	Gross sales of inventory, less returns and allowances				
		a				
		Less cost of goods sold b				
_	С	Net income or (loss) from sales of inventory				
-	11-	Miscellaneous Revenue Business Code OTHER INCOME 900099	81,336			81,336
		OTHER INCOME 900099	01,336			01,330
	ь					
	C C	All other revenue				
	d e	All other revenue				
			81,336			
	12	Total revenue. See Instructions ▶	42,772,863	4,490,109	C	174,550

Part IX Statement of Functional Expenses

	on 501(c)(3) and 501(c)(4) organizations must complete all columns. All	other organizat	ons must comp	lete column (A)	
	Check if Schedule O contains a response to any question in this Pa	_			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,022,723	1,022,723		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	15,409,924	15,409,924		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,336,894	401,068	935,826	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	11,666,797	11,661,200	5,597	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	370,405	344,477	25,928	
9	Other employee benefits	3,047,834	2,865,650	182,184	
10	Payroll taxes	1,269,861	1,180,971	88,890	
11	Fees for services (non-employees)				
а	Management				
b	Legal				
С	Accounting				
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,294,683	2,179,949	114,734	
L 2	Advertising and promotion				
.3	Office expenses				
4	Information technology				
.5	Royalties				
.6	Occupancy	1,340,103	1,273,098	67,005	
.7	Travel	489,723	465,237	24,486	
.8	Payments of travel or entertainment expenses for any federal, state, or local public officials				
.9	Conferences, conventions, and meetings				
20	Interest	215,372		215,372	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	840,901	756,811	84,090	
23	Insurance				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MATERIALS AND SUPPLIES	3,684,412	3,452,368	232,044	
b					
c					
d					
е	All other expenses	1,481,967	810,600	671,367	
25	Total functional expenses. Add lines 1 through 24e	44,471,599	41,824,076	2,647,523	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response to any question in this Part X			· ·	<u> </u>
				(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing		1,173,094	1	314,982
	2	Savings and temporary cash investments		1,112,121	2	
	3	Pledges and grants receivable, net		5,124,221	-	3,296,993
	4	Accounts receivable, net		910,171	4	928,754
	5	Loans and other receivables from current and former officers, directors, employees, and highest compensated employees Complete Part II of Schedule L	trustees, key		5	334,700
Assets	6	Loans and other receivables from other disqualified persons (as defined $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contribut and sponsoring organizations of section $501(c)(9)$ voluntary employees organizations (see instructions) Complete Part II of Schedule L	ıng employers		6	
\$\$ E	7	Notes and loans receivable, net			7	
⋖	8	Inventories for sale or use		82,537	8	61,337
	9	Prepaid expenses and deferred charges		20,533	9	260,847
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	22,902,974	·		· · · · · · · · · · · · · · · · · · ·
	ь	Less accumulated depreciation 10b	14,450,334	8,611,787	10c	8,452,640
	11	Investments—publicly traded securities			11	
	12	Investments—other securities See Part IV, line 11			12	
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		740,856	15	2,052,678
	16	Total assets. Add lines 1 through 15 (must equal line 34)		16,663,199	16	15,368,231
	17	Accounts payable and accrued expenses		5,843,401	17	6,109,420
	18	Grants payable			18	
	19	Deferred revenue		2,935,755	19	2,058,679
	20	Tax-exempt bond liabilities		3,845,000	20	3,670,000
ω.	21	Escrow or custodial account liability Complete Part IV of Schedule D			21	
<u>a</u>	22	Loans and other payables to current and former officers, directors, truskey employees, highest compensated employees, and disqualified				
Liabiliti		persons Complete Part II of Schedule L			22	
Ξ	23	Secured mortgages and notes payable to unrelated third parties		224,511	23	1,579,228
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third and other liabilities not included on lines 17-24) Complete Part X of So	hedule			
		D		392,194		227,302
	26	Total liabilities. Add lines 17 through 25		13,240,861	26	13,644,629
S e S		Organizations that follow SFAS 117 (ASC 958), check here ► 🔽 and α lines 27 through 29, and lines 33 and 34.	omplete			
<u>a</u>	27	Unrestricted net assets	-	3,422,338	27	1,723,602
<u>е</u>	28	Temporarily restricted net assets	•		28	
걸	29	Permanently restricted net assets			29	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► Complete lines 30 through 34.	and			
9	30	Capital stock or trust principal, or current funds			30	
set	31	Paid-in or capital surplus, or land, building or equipment fund			31	
Assets	32	Retained earnings, endowment, accumulated income, or other funds			32	
Šet	33	Total net assets or fund balances		3,422,338	33	1,723,602
Z	34	Total liabilities and net assets/fund balances		16,663,199	34	15,368,231

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		42 -	772,863
2	Total expenses (must equal Part IX, column (A), line 25)	2			171,599
3	Revenue less expenses Subtract line 2 from line 1	3			598,736
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			122,338
5	Net unrealized gains (losses) on investments	5		•	
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1,7	723,602
Par	t XII Financial Statements and Reporting				_
	Check if Schedule O contains a response to any question in this Part XII				- '
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	1			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the r	equired	3b	Yes	

Software ID: **Software Version:**

EIN: 06-6071847

Name: NEW OPPORTUNITIES INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Form 990, Part VII - Compensation of Compensated Employees, and Indepen	Officers, Dir ident Contra	ectors	,Tru	uste	ees,	, Key	/ En	nployees, Highe	st	
(A) Name and Title	(B) Average hours per week (list any	Positio more unless an dire	than	not one on i r an trus	box s bo d a tee)	, th	.	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
RACHEL PEREZ CHAIRPERSON	1 00	Х		х				0	0	0
JOYCE KENNEDY-JONES VICE CHAIRPERSON	1 00	х		х				0	0	0
MELISSA FULLER TREASURER	1 00	х		х				0	0	0
MARITZA RIVERA SECRETARY	1 00	х		х				0	0	0
JACQUELINE BUTLER DIRECTOR	1 00	x						0	0	0
MARY A CONKLIN DIRECTOR	1 00	x						0	0	0
ROLAND COCKFIELD DIRECTOR	1 00	х						0	0	0
DENEEN FRYER DIRECTOR	1 00	х						0	0	0
DAVEY CLAY DIRECTOR	1 00	х						0	0	0
CHARLES HOFFLER DIRECTOR	1 00	х						0	0	0
MARGARET HOLMES DIRECTOR	1 00	х						0	0	0
EDDIE JOYCE DIRECTOR	1 00	х						0	0	0
VICTOR LOPEZ JR DIRECTOR	1 00	х						0	0	0
ANGELICA MEDINA DIRECTOR	1 00	х						0	0	0
EDWARD NIXON DIRECTOR	1 00	х						0	0	0
PATRICIA RUSH DIRECTOR	1 00	х						0	0	0
MAUREEN TORRENCE DIRECTOR	1 00	х						0	0	0
BELINDA WEAVER DIRECTOR	1 00	х						0	0	0
MARTA COLLAZO DIRECTOR	1 00	х						0	0	0
MELISSA GREEN DIRECTOR	1 00	x						0	0	0
ANTHONY PIETRAFESA DIRECTOR	1 00	х						0	0	0
MICHAEL A RISO CHIEF FINANCIAL OFFICER	40 00			х				167,580	0	1,655
JAMES H GATLING PHD PRESIDENT/CEO	35 00			х				365,454	0	63,128
TONI HIRST CHIEF ADMIN OFFICER	35 00				х			174,371	0	2,618
DONA DITRIO DIR EARLY CHILD DEV	40 00					х		115,971	0	2,876

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

40 00

LORI LEHAN

DIR OF HUMAN RESOURCES

(A) Name and Title	(B) Average hours per week (list		than	not none son i er an	e box is bo id a	,		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and	
	any hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations	
JOANNE BALASCHAK DIR OF ENERGY SERVICES	40 00					х		124,739	0	1,586	
WENDY GAMBA CONTROLLER	40 00					х		103,960	0	994	
WILLIAM TUTHILL DIR JUSTICE PRGM	40 00					х		110,264	0	1,192	

106,511

1,220

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493223004154

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

NEW OPPORTUNITIES INC

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

									06-607:		
Pai				blic Charity Sta						instruction	is.
The o	rganı:			te foundation becaus			-				
1	<u> </u>		•	on of churches, or a				section 170	(b)(1)(A)(i)	•	
2	Г	A scho	ol described	in section 170(b)(1	L)(A)(ii). (A1	ttach Sched	lule E)				
3	Г	A hosp	ital or a coo	perative hospital se	rvice organiz	zatıon desc	rıbed ın secti	on 170(b)(1)(A)(iii).		
4	Γ			h organization operat	ted ın conjur	nction with a	a hospital de:	scribed in s	ection 170(b)(1)(A)(iii).	. Enter the
_	_			ty, and state	+ - 6 11						
5	ı	_	<u>.</u>	erated for the benefi	_	e or univers	ity owned or	operated by	/ a governme	ntai unit de:	scribed in
_	_			(A)(iv). (Complete P	•				(4)(4)(
6	<u> </u>			local government or							
7	<u>-</u>	describ	oed in sectio	at normally receives on 170(b)(1)(A)(vi).	(Complete F	Part II)	• •	J	nental unit or	from the ge	neral public
8	L		-	described in section			-	-			
9		An org	anızatıon th	at normally receives	(1) more th	nan 331/3%	of its suppor	t from contr	ibutions, me	mbership fe	es, and gross
				ities related to its e							
				oss investment inco						1 tax) from l	ousinesses
		acquire	ed by the org	ganızatıon after June	30,1975	ee section	509(a)(2). (Complete P	art III)		
10	Γ	Anorg	anızatıon or	ganızed and operateo	d exclusively	y to test for	public safety	/ See secti	on 509(a)(4)		
11	Γ	one or the box	more public <u>ct</u> hat descri	ganized and operated ly supported organiz bes the type of supp b Type II c	ations descr or <u>ti</u> ng organ	ribed in sec lization and	tion 509(a)(: complete lin	l) or section es 11e th <u>ro</u>	n 509(a)(2) ough 11h	See section	509(a)(3). Check
e	Γ	other t		ox, I certify that the on managers and ot							
f		If the c		received a written de	etermination	from the IF	RS that it is a	a Type I, Ty	pe II, or Typ	e III suppo	rting organization,
g				2006, has the organi	ızatıon accei	pted any gif	t or contribut	tion from an	v of the		1
		followir	ng persons?			, -			•		
		(i) A p	erson who d	irectly or indirectly o	ontrols, eith	ner alone or	together with	h persons d	escribed in (Yes No
		and (III) below, the	governing body of th	ie supported	organizatio	n?				lg(i)
		(ii) A f	amıly memb	er of a person descr	ıbed ın (ı) ab	ove?				11	.g(ii)
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı)	above?			11	g(iii)
h		Provide	e the followi	ng information about	the support	ed organıza	tion(s)				
s) Nam uppor ganiza	ted	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	(iv) Is organizat col (i) lis your gove docume	ion in ted in erning	(v) Did yo the organ in col (i) suppo	ization of your	(vi) I: organiza col (i) or in the	ation in rganized	(vii) A mount of monetary support
				instructions))	Yes	No	Yes	No	Yes	No	
Total											

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do 46,159,756 48,790,111 54,283,611 45,344,979 38,108,204 232,686,661 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 46,159,756 48,790,111 54,283,611 45,344,979 38,108,204 232,686,661 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 232,686,661 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total beginning in) 🟲 46,159,756 45,344,979 Amounts from line 4 48,790,111 54,283,611 38,108,204 232,686,661 Gross income from interest, dividends, payments received on securities loans, rents, royalties 141,536 117,759 130,387 79,463 93,214 562,359 and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 9,960 71,498 14,744 1.990 81,336 179,528 capital assets (Explain in Part IV) 11 Total support (Add lines 7 233,428,548 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 99 680 % Public support percentage for 2011 Schedule A, Part II, line 14 15 99 630 % 16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ►V and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			12		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,	 	
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

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DLN: 93493223004154

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions.

Open to Public

Ciria	F Attacil to For	ili 330. F See Separate Histructions.		Inspection
	me of the organization V OPPORTUNITIES INC		Emp	loyer identification number
			06-	6071847
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990		unds	or Accounts. Complete if the
	<u>.</u>	(a) Donor advised funds		(b) Funds and other accounts
	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
ŀ	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		or advi	rsed Yes No
5	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the beneficonferring impermissible private benefit?			
Da l	rt II Conservation Easements. Complete if	the organization answered "Ves" to	o Forn	<u> </u>
L 2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	anization (check all that apply) or education) Preservation of an Preservation of a c	histor ertifie	ically important land area d historic structure
	casement on the fast au, or the tax year			Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
С	Number of conservation easements on a certified histo	oric structure included in (a)	2c	
d	Number of conservation easements included in (c) accommodate structure listed in the National Register	quired after 8/17/06, and not on a	2d	
3	Number of conservation easements modified, transferi	- ed, released, extinguished, or terminate-	d by th	ne organization during
	the tax year 🛌		·	
ŀ	Number of states where property subject to conservat	ion easement is located ►		
5	Does the organization have a written policy regarding a enforcement of the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of	violations, and Yes No
5	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easen	nents c	during the year
,	A mount of expenses incurred in monitoring, inspecting \$\blue{\blue}\$ = \blue{\blue}\$	g, and enforcing conservation easements	s durin	g the year
3	Does each conservation easement reported on line 2 (and section 170(h)(4)(B)(II)?	d) above satisfy the requirements of sec	tion 17	70(h)(4)(B)(ı)
•	In Part XIII, describe how the organization reports colbalance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme	e footnote to the organization's financial		
ar	TIME Organizations Maintaining Collection Complete if the organization answered "Y	es of Art, Historical Treasures, es" to Form 990, Part IV, line 8.	or Ot	her Similar Assets.
.a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education,	or rese	arch in furtherance of public
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide the following amounts relating to thes	ts held for public exhibition, education,		
	(i) Revenues included in Form 990, Part VIII, line 1			► \$
	(ii) Assets included in Form 990, Part X			► \$
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS		r finan	
а	Revenues included in Form 990, Part VIII, line 1			▶ \$

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Ar	t, His	tori	<u>cal Tr</u>	easu	res, or O	the	r Simila	r Asse	ets (co	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, ch	neck	any of t	he follo	owing that a	are a	significan	t use of	fits	
а	Public exhibition		d	Γ	Loan	orexch	ange progi	rams	;			
b	Scholarly research		e	Γ	Other	-						
c	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	aın hov	w the	y furthe	r the o	rganızatıon	ı's e:	xempt purp	ose in		
5	During the year, did the organization solicit								nılar	_		_
	assets to be sold to raise funds rather than t										Yes	No
Pai	Escrow and Custodial Arrang Part IV, line 9, or reported an ar						answere	a "Y	es" to Fo	rm 991	υ,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						r other ass	ets	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	e follov	wing t	able		_		,			
										Amo	unt	
C	Beginning balance							1c				
d	Additions during the year						-	1d	ļ			
e	Distributions during the year						-	1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, Iır	ne 21?							Γ	Yes	☐ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expla	anatı	n has l	oeen pr	ovided in P	art	XIII			Γ
Pa	rt V Endowment Funds. Complete											
	Danis and company of the company of	(a)Current year	(b)) Prior	year	b (c) Tv	vo years back	((d)	Three years	back (e	e)Four y	ears back
1a	Beginning of year balance							+				
b	Contributions							+		-		
С	Net investment earnings, gains, and losses											
d	Grants or scholarships											
e	Other expenditures for facilities and programs											
f	Administrative expenses							╙				
g	End of year balance											
2	Provide the estimated percentage of the cur	rent year end balan	ice (lin	ne 1 g	, colum	n (a)) h	ield as					
а	Board designated or quasi-endowment ►											
b	Permanent endowment ►											
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%										
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	zation	thata	are held	d and a	dministere	d for	the			
	(i) unrelated organizations									3a(i)	Yes	No
	(ii) related organizations									3a(ii)		
b	If "Yes" to 3a(II), are the related organizatio				lule R?					3b		<u> </u>
4	Describe in Part XIII the intended uses of the	ne organization's er	ndowm	ent f	unds							
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa	_			I					
	Description of property				i) Cost o sis (inves		(b)Cost or o basis (othe		(c) Accumu depreciat		(d) Bo	ok value
1a	Land					602,178						602,178
b	Buildings				15,	936,541			8,8	88,843		7,047,698
С	Leasehold improvements				1,	861,231			1,6	46,606		214,625
d	Equipment				1,	841,561			1,5	48,725		292,836
	Other											205 202
	Other					661,463			2,3	66,160		295,303

Part VIII Investments—Other Securities. Se	ee Form 990, Part X, line 12.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests Other		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	F	
Part VIII Investments—Program Related. 9		
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		, , , , , , , , , , , , , , , , , , , ,
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	 -	
Part IX Other Assets. See Form 990, Part X,		
(a) Desc	cription	(b) Book value
(1) RESTRICTED CASH		187,080
(2) DEFERRED FINANCING COSTS, NET OF AMORTIZ	ZATION	186,048
(3) CONSTRUCTION IN PROGRESS		1,679,550
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)	2,052,678
Part X Other Liabilities. See Form 990, Par	<u> </u>	
1 (a) Description of liability	(b) Book value	
Federal income taxes		
DUE TO FUNDING SOURCES	83,357	
CUSTODIAL LIABILITIES	143,945	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	227,302	
2. Fin 48 (ASC 740) Footnote In Part XIII, provide the		tion's financial statements that reports the

j Par	Reconciliation of Revenue per Audited Financial Statements with Revenue per Retur	<u>n</u>
1	Total revenue, gains, and other support per audited financial statements	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIII)	
e	Add lines 2a through 2d	
3	Subtract line 2e from line 1	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIII)	
C	Add lines 4a and 4b	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	
Part	t XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret	urn
1	Total expenses and losses per audited financial statements	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25	
а	Donated services and use of facilities	
b	Prior year adjustments	
C	Other losses	
d	Other (Describe in Part XIII)	
e	Add lines 2a through 2d	
3	Subtract line 2e from line 1	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII)	
C	Add lines 4a and 4b	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	
Part	t XIII Supplemental Information	
Com	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines $1a$ and 4 , Part IV, lines	1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier Return Reference Explanation

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

Employer identification number

2012

DLN: 93493223004154

Department of the Treasury Internal Revenue Service Name of the organization

NEW OPPORTUNITIES INC

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public Inspection

Part I General Inform	ation on Grants	and Assistance				06-60/184/	
Does the organization main the selection criteria used Describe in Part IV the org	taın records to sub to award the grants	stantiate the amount of th					▽ Y es 「
		Governments and recipient that received					d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) NAUGATUCK BOARD OF EDUCATION 380 CHURCH STREET NAUGATUCK,CT 06770	06-6002041	GOVERNMENT	646,929		,		EARLY CHILDHOOD EDUCATION
(2) ASSOCIATION OF RELIGIOUS COMMUNITIES 325 MAIN STREET DANBURY,CT 06810	06-0942514	501(C)3	21,116				HOUSING
(3) FAMILY STRIDES 350 MAIN STREET SUITE D TORRINGTON, CT 06790	06-0565406	501(C)3	1,594				HOUSING
(4) COMMUNITY ACTION AGENCY OF DANBURY 66 NORTH STREET DANBURY, CT 06810	06-0813725	501(C)3	51,681				HOUSING
(5) WATERBURY HOSPITAL 64 ROBBINS STREET WATERBURY,CT 06708	06-0665979	501(C)3	52,117				HOUSING
(6) THE SALVATION ARMY 34 WILLOW STREET WATERBURY, CT 06710	06-1001527	501(C)3	97,539				HOUSING
(7)							HOUSING
(8)							EDUCATION
(9) ACTION FOR BRIDGEPORT COMMUNITY DEVELOPMENT INC 1070 PARK AVENUE BRIDGEPORT, CT 06604	06-0797841	501(C)3	9,600				HOUSING
(10) COMMUNITY RENEWAL TEAM INC 555 WINDSOR STREET HARTFORD, CT 06120	06-0795640	501(C)3	22,370				HOUSING
(11) CATHOLIC CHARITIES INC - ARCHDIOCESE OF HARTFORD 839 ASYLUM AVENUE HARTFORD,CT 06105	06-0667607	501(C)3	119,777				EDUCATION

Enter total number of other organizations listed in the line 1 table .

	ance (b) Number recipients		(c) A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) FEDERAL ENERGY ASSIST	ANCE 21	.198	15,409,924			
Part IV Supplementa omplete this part to provide the	I Information. Information required in Par	t I, line 2.	Part III, column (b). and	d any other additional info	ormation	ı
	urn Reference		anation	,		

Software ID:

Software Version:

EIN: 06-6071847

Name: NEW OPPORTUNITIES INC

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NAUGATUCK BOARD OF EDUCATION380 CHURCH STREET NAUGATUCK,CT 06770	06-6002041	GOVERNMENT	646,929				EARLY CHILDHOOD EDUCATION
ASSOCIATION OF RELIGIOUS COMMUNITIES 325 MAIN STREET DANBURY, CT 06810	06-0942514	501(C)3	21,116				HOUSING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FAMILY STRIDES350 MAIN STREET SUITE D TORRINGTON,CT 06790	06-0565406	501(C)3	1,594				HOUSING
COMMUNITY ACTION AGENCY OF DANBURY66 NORTH STREET DANBURY,CT 06810	06-0813725	501(C)3	51,681				HOUSING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WATERBURY HOSPITAL64 ROBBINS STREET WATERBURY,CT 06708	06-0665979	501(C)3	52,117				HOUSING
THE SALVATION ARMY34 WILLOW STREET WATERBURY,CT 06710	06-1001527	501(C)3	97,539				HOUSING

Form 990, Schedule I, Pa	rt II, Grants aı	nd Other Assistanc	e to Governments	and Organization	ns in the United Sta	ites	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							HOUSING
	•						EDUCATION
	•	•	•	•	•		

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ACTION FOR BRIDGEPORT COMMUNITY DEVELOPMENT INC1070 PARK AVENUE BRIDGEPORT,CT 06604	06-0797841	501(C)3	9,600				HOUSING
COMMUNITY RENEWAL TEAM INC555 WINDSOR STREET HARTFORD,CT 06120	06-0795640	501(C)3	22,370				HOUSING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CATHOLIC CHARITIES INC - ARCHDIOCESE OF HARTFORD839 ASYLUM AVENUE HARTFORD,CT 06105	06-0667607	501(C)3	119,777				EDUCATION

DLN: 93493223004154

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization NEW OPPORTUNITIES INC

Employer identification number

06-6071847

Pa	Questions Regarding Compensation		Γ	
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee ▼ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			1
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	•	(B) Breakdown of (i) Base compensation	of W-2 and/or 1099-MISC compensation (ii) Bonus & (iii) Other reportable compensation compensation		(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported as deferred in prior Form 990	
(1)MICHAEL A RISO CHIEF FINANCIAL OFFICER	(i) (ii)	167,580 0	0	0	0	1,655 0	169,235 0	0	
(2)JAMES H GATLING PHD PRESIDENT/CEO	(i) (ii)	365,454 0	0 0	0	44,811 0	18,317 0	4 28,582 0	0	
(3)TONI HIRST CHIEF ADMIN OFFICER	(i) (ii)	174,371 0	0	0	0	2,618 0	176,989 0	0	

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2012

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DLN: 93493223004154 OMB No 1545-0047

2012

Open to Public

Inspection

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

Name	e of the organization VOPPORTUNITIES INC										-		ation num				
										06	-60718	347					
Pa	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	orice	(f	f) Description	n of purpose	(g) De	feased	beh	On alf of uer		Pool ncing		
										Yes	No	Yes	No	Yes	No		
A	CONNECTICUT HEALTH AND EDUCATIONAL FACILITIES AUTHORITY			07-01-2011	4,04	0,000		REFUNDING OF PRE 2003 BONDS					X		х	Х	
Pa	rt III Proceeds				1												
	^				A		В				С			D			
1	A mount of bonds retired					4,040,	,000										
2	A mount of bonds legally defease																
3	Total proceeds of issue	1_				4,040,	,000										
4	Gross proceeds in reserve fund																
5	Capitalized interest from procee	eds															
6	Proceeds in refunding escrows																
7	Issuance costs from proceeds																
8	Credit enhancement from proce																
9	Working capital expenditures fro																
10	Capital expenditures from proce	eeds															
11	Other spent proceeds																
12	Other unspent proceeds														_		
13	Year of substantial completion																
					Yes	No	·	Yes	No	Yes	<u> </u>	10	Yes	\perp	No		
14	Were the bonds issued as part of	of a current refundin	ıg ıssue?		Х												
15	Were the bonds issued as part of an advance refunding issue?					Х											
16	Has the final allocation of proceeds been made?				Х												
17	Does the organization maintain allocation of proceeds?	adequate books an	d records to suppo	ort the final	Х												
Par	t 💵 Private Business Us	se															
					Α			В			C			D			
1.	Was the organization a partner i	in a partnership or	a mombar of an II	C which owned	Yes	No	•	Yes	No	Yes	<u> </u>	lo	Yes	+	No		
1	was the organization a partner i		a member of all LL	C, which owned		Х											

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Χ

Sche	dule K (Form 990) 2012									Page 2
Par	Private Business Use (Continued)									
				Α		В		<u>C</u>		D
3a	Are there any management or service contracts that may result in private	business use	Yes	No X	Yes	No	Yes	No	Yes	No
	of bond-financed property?			^						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government			%		%		%		%
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe (c)(3) organization, or a state or local government			%	%		9/1			%
6	Total of lines 4 and 5			%		%		%	1	%
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bon issued?			х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations : 1 141-12 and 1 145-2?	sections								
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements und			X						
Do	Regulations sections 1 141-12 and 1 145-2?									
Par	t IV Arbitrage	Α			В		С .		D	
		Yes	No	Yes	No	Yes		No	Yes	No
1	Has the Issuer filed Form 8038-T?		Х							
2	If "No" to line 1, did the following apply?						<u> </u>	·		
a	Rebate not due yet?		Х							
b	Exception to rebate?		Х							
С	No rebate due?		Х							
	If you checked "No rebate due" in line $2c$, provide in Part VI the date the rebate computation was performed			•	'	!	'	<u> </u>		
3	Is the bond issue a variable rate issue?		Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									·
е	Was a hedge terminated?									
		·		_						

Pa	rt IV Arbitrage (Continued)								•
			<i>A</i>	1	В	}	С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested i contract (GIC)?	n a guaranteed investment		Х						
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor to value of the GIC satisfied?	for establishing the fair market								
6	Were any gross proceeds invest period?	ted beyond an available temporary		Х						
7	Has the organization establishe the requirements of section 148			X						
Pa	rt V Procedures To Unde	ertake Corrective Action								
				<u> </u>	В	l	С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization establishe that violations of federal tax req and corrected through the volun self-remediation is not available	uirements are timely identified tary closing agreement program if								
P	art VI Supplemental Inf	ormation. Complete this part to p	rovide additioi	nal information	on for respoi	nses to ques	tions on Sch	edule K (see	instructions)) .
	Identifier	Return Reference				Explan	ation			
	IEDULE K SUPPLENTAL ORMATION		THE ENTIRE PO	OLED BOND	ISSUE WAS \$	28,840,000 A	ND THE TAXE	PAYER SHARE	IS \$4,040,00	0

Schedule K (Form 990) 2012

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization	n Employer identific	cation number
	06-6071847	

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	
	FORM 990, PART VI, SECTION B, LINE 12C	ALL BOARD MEMEBRS ARE REQUIRED ANNUALLY TO COMPLETE A COI STATEMENT EACH BOARD MEMBER'S CO NLFICT STATEMENT IS REVEWED WITH THEM TO ENSURE THEY UNDERSTAND WHAT IS REQUIRED AND WHY
		THE EXECUTIVE DIRECTOR'S COMPENSATION IS DETERMINED BY A COMPENSATION COMMITTEE. ALL OTHER KEY EMPLOYEES ARE EVALUATED BY THE EXECUTIVE DIRECTOR
	FORM 990, PART VI, SECTION C, LINE 19	ALL GOVERNMENT DOCUMENTS, CONFLICT OF INTEREST POLICIES, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

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DLN: 93493223004154

OMB No 1545-0047

Open to Public pection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Internal Revenue Service		Ins
Name of the organization NEW OPPORTUNITIES INC	Employer identification n	umber
	06-6071847	

Part I Identification of Disregarded Entities (Complete if the organization	n answered "Yes" to	Form 990, Part	IV, line 33.)				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income End	(e) d-of-year assets	Dire	(f) ect controlling entity		
Part II Identification of Related Tax-Exempt O or more related tax-exempt organizations du		the organization a	nswered "Yes" to	Form 990, P	Part IV, lı	ıne 34 because ı	t had or	ле
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	Public charity (if section 501		(f) Direct controlling entity	Section (13) co	
(1) NORTH SQUARE GATEWAY TERRACE INC	LOW-INCOME HOUSING	СТ	9	501(C)(3)			Yes	No No
232 NORTH ELM STREET					N	N/A		
WATERBURY, CT 06702 39-1693980								
(2) NEW OPPORTUNITIES ECONOMIC DEVELOPMENT CORPORATION 232 NORTH ELM STREET	PROMOTE ECONOMIC DEVELOPMENT	СТ	9	501(C)(3)	N	N/A		No
WATERBURY, CT 06702 27-3540138								_
							+	_
							\bot	_
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For Paperwork Reduction Act Notice, see the Instructions for Fo	rm 990.	Cat No 5013	35 Y			Schedule R (For	n 990) 2	.012

Schedule R (Form 990) 2012														Page	2
Part III Identification of Related Organ because it had one or more relate								swered "	Yes" 1	to Fori	m 990, Pa	rt IV	, lıne	34	
(a) Name, address, and EIN of related organization	-	(b) Primary activity	(c)	(d) Direct con entit	trolling	(e) Predominan	t Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	ortionate	(i) Code V—UE amount in box 20 of Schedule K- (Form 1065	I Gene man part	j) eral or aging ener?	(k) Percent owners	tage
									Yes	No		Yes	No		
(1) CAMELOT LIMITED PARTNERSHIP 232 NORTH ELM STREET WATERBURY, CT 06702 06-1531373		LOW-INCOME HOUSING	СТ	NEW OPPORTUNI INC	ITIES	RELATED		853		No			No	100 0	900 %
												+			
												+			
Part IV Identification of Related Organine 34 because it had one or more									nswei	red "Y	es" to Fo	m 99	0, Pa	art IV,	
(a) Name, address, and EIN of related organization	(b) Primary activity	do (state	(c) egal mıcıle or foreign ıntry)	<u> </u>	Dırect	(d) controlling	(e) Type of entity C corp, S corp, or trust)	(f) Share of tot income	al Sh	(g) nare of e of-year assets	r ow	(h) centage nership		(i) Section (b)(1 control entity	512 3) lled
(1) CAMELOT CENTER INC	REAL ESTATE RENTAL				NEW		;		+	-1.	,068 100	000 %	0	Yes	No No
232 NORTH ELM STREET WATERBURY, CT 06702 06-1531370			СТ		OPPORT INC	TUNITIES				·					
(2) COMMUNITY-WIDE INVESTMENT CORPORATION 232 NORTH ELM STREET WATERBURY, CT 06702	INACTIVE		СТ		NEW OPPORT INC	TUNITIES			-7		100	000 %	D.		No
06-1103496 (3) NORTH SQUARE GATEWAY DEVELOPMENT INC 232 NORTH ELM STREET	INACTIVE		СТ		NEW OPPORT INC	CUNITIES C	;	-	33		100	000 %)		No
WATERBURY, CT 06702 26-4188184															

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
f 1 During the tax year, did the organization engage in any of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the following transactions with one or more than the contraction of the con	re related organizations li	sted in Parts II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b Gift, grant, or capital contribution to related organization(s)				1b		No
c Gift, grant, or capital contribution from related organization(s)				1c		No
d Loans or loan guarantees to or for related organization(s)				1d	Yes	
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
j Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
• Sharing of paid employees with related organization(s)				10		No
p Reimbursement paid to related organization(s) for expenses				1р		No
q Reimbursement paid by related organization(s) for expenses				1q		No
r Other transfer of cash or property to related organization(s)				1r		No
s Other transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must comp		1				
(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount ir	nvolved	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				•	,		Ī	
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	,	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

> Software ID: **Software Version:**

EIN: 06-6071847

Name: NEW OPPORTUNITIES INC

Schedule R (Form 990) 2012

Page **5**

Part VII Supplemental Information

	Complete this part to provide additional information for responses to questions on Schedule R (see instructions)								
	Identifier	Return Reference	Explanation						
_									