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DLN: 93493220011714

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

A For the 2012 calendar year, or tax year beginning 10-01-2012 , 2012, and ending 09-30-2013 D Employer identification number B Check if applicable CRAIG HOSPITAL Address change 84-0404233 Doing Business As Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 3425 S CLARKSON STREET Terminated (303) 789-8000 City or town, state or country, and ZIP + 4 ENGLEWOOD, CO 80113 Amended return Application pending **G** Gross receipts \$ 93,158,188 Name and address of principal officer H(a) Is this a group return for MICHAEL FORDYCE ┌ Yes 🗸 No affiliates? 3425 S CLARKSON ST ENGLEWOOD, CO 80113 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) Tax-exempt status H(c) Group exemption number ▶ Website: ► WWW CRAIGHOSPITAL ORG L Year of formation 1910 M State of legal domicile CO Part I Summary Briefly describe the organization's mission or most significant activities SEE SCHEDULE O Activities & Governance Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . 18 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 17 888 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . 5 Total number of volunteers (estimate if necessary) . . . . . 6 170 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 . 7a 0 **b** Net unrelated business taxable income from Form 990-T, line 34 7b 0 **Prior Year Current Year** 3,007,509 Contributions and grants (Part VIII, line 1h) . . . 13,289,772 Program service revenue (Part VIII, line 2g) . . . 77,649,940 76,528,166 480,118 1,556,700 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 10 1,586,272 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,731,478 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 82,723,839 93,106,116 13 0 100,908 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . 0 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . Salaries, other compensation, employee benefits (Part IX, column (A), lines **15 Expenses** 41,778,299 45,471,800 16a Professional fundraising fees (Part IX, column (A), line 11e) . 0 0 b Total fundraising expenses (Part IX, column (D), line 25) ▶0 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 30,727,224 30,248,402 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 72,505,523 75,821,110 18 17,285,006 19 Revenue less expenses Subtract line 18 from line 12 . 10,218,316 (Assets or id Balances **Beginning of Current End of Year** Year Total assets (Part X, line 16) . . . 181,025,359 20 132,405,697 53,996,682 21 22,252,380 Total liabilities (Part X, line 26) . . . 22 Net assets or fund balances Subtract line 21 from line 20 110,153,317 127,028,677 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

	*****			2014-08-08	
Sign	Signature of officer			Date	
Here	JULIE KEEGAN VICE PRESIDENT OF FI	NANCE			
	Type or print name and title				
Doid	Print/Type preparer's name DORI J EGGETT	Preparer's signature	Date	Check If PTIN P00645252	
Sign Here  Paid Preparer Use Only	Firm's name ► EKS&H LLLP			Firm's EIN ► 46-1497033	
•	_	/ENUE SUITE 400		Phone no (303) 740-9400	
	DENVER, CO 80				
May the IRS	discuss this return with the prepa	rer shown above? (see instruction	ns)		✓ Yes 厂No

art IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
				(2012)

аI	Statements Regarding Other 1RS Fillings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   89		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
•	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ı	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
)	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
:	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	2. 100/ to the building and the organization menorm obout 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	5c		
a	Does the organization have annual gross receipts that are normally greater than $$100,000$ , and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			
	zi res, maisace the namber of remis erez med daring the year.			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N (
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	 		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes " has it filed a Form 7.20 to report these payments? If "No " provide an explanation in Schedule O	14h	i l	

Form 990 (2012) Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	<u>ie Cod</u>	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		N o
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

#### **Section C. Disclosure**

- 17 List the States with which a copy of this Form 990 is required to be filed
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization FJULIE KEEGAN 3425 S CLARKSON ST ENGLEWOOD, CO (303) 789-8443

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII  $\,\cdot\,\,$  .  $\,\cdot\,\,$  .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter-0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

( <b>A)</b> Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) LAURIE FENSKE	2 00	Х						0	0	C	
DIRECTOR											
(2) MARILYN TAYLOR	2 00	х						0	0	C	
DIRECTOR (3) TOM BALAZY MD	2 00										
DIRECTOR	2 00	х						0	0	C	
(4) GREG AUSTIN	2 00	,									
DIRECTOR		Х						0	0	C	
(5) JASON REGIER	2 00	Х						0	0	C	
DIRECTOR											
(6) VANDY VAN WAGENER DIRECTOR	2 00	х						0	0	C	
(7) JANET HOUSER	2 00										
CHAIR ELECT/SECRETARY		Х		Х				0	0	C	
(8) NAN HINTON	2 00	х						0	0	0	
DIRECTOR											
(9) JUSTIN MONINGER	2 00	x						0	0	C	
DIRECTOR											
(10) HUGH RICE	2 00	X		X				0	0	C	
TREASURER											
(11) TED SHANNON	2 00	x						0	0	C	
DIRECTOR					<u> </u>						
(12) TOM MALLEY	2 00	X		×				0	0	O	
PAST CHAIR				<u> </u>							
(13) DAN MAY	2 00	X		×				0	0	C	
PAST CHAIR, CHAIR											
(14) BILL LINDSAY	2 00	X		×				0	0	C	
CHAIR/CHAIR ELECT				<u> </u>							
(15) SHELLY MOSES-REED	2 00	X		x				0	0	C	
SECRETARY, TREASURER				Ĺ							
(16) MIKE FORDYCE	40 00	х		х				573,221	0	149,250	
PRESIDENT & CEO	8 00			_^_				373,221	0	149,230	
(17) PETER BURG	2 00	х						0	0	C	
									UI	T.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not bo: h ar	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations		(F) Estima amount of compens from	ated of other sation the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)		organiz and rel organiza	ated
(18) MARY SISSEL	2 00	х						0		0		0
DIRECTOR	15 00	<u> </u>						J		1		
(19) RAY MENCINI	2 00	l x						0		o		0
DIRECTOR										$\bot$		
(20) KEVIN LOUGHREY	2 00	l x						0		0		0
DIRECTOR										4		
(21) JULIE KEEGAN	40 00			x				253,677		0		65,350
VP FINANCE	2 50									$\perp$		
(22) DANA POLONSKY	40 00			x				235,311		o		67,312
VP CLINICAL SERVICES	10.00	-								+		
(23) DIANE REINHARD	40 00			x				247,725		0		68,002
VP PATIENT CARE  (24) LESTER BUTT	40.00									+		
	40 00					х		202,052		0		27,394
DIRECTOR - PSYCHOLOGY (25) KENNY HOSACK	40.00	-								+		
,	40 00					х		170,152		0		26,141
DIRECTOR - PROVIDER RELATI  (26) GALE WHITENECK	40 00									+		
	40 00					х		192,207		0		21,290
DIRECTOR - RESEARCH (27) CHRIS WATKINS	40 00									+		
	40 00					х		155,225		o		25,407
DIRECTOR - IT (28) CINDY BRADEN	40 00									+		
	1000					х		163,625		0		15,675
DIRECTOR - QC (29) DENNIS O'MALLEY	0 00	-								+		
							х	584,648		0		0
FORMER PRESIDENT & CEO										+		
1b Sub-Total						<u> </u>		<u> </u>				
			•	•		-						
c Total from continuation sheets to Par d Total (add lines 1b and 1c)						<u> </u>		2,777,843	0			465,821
					<u> </u>	- \						103,021
Total number of individuals (including l \$100,000 of reportable compensation				ed ai	DOVE	e) wno	rec	elved more than				
											T w T	
3 Did the organization list any former off	icer director or	tructor	. א	, am	nlo	VAA 0	r hic	sheet compensate	d amployee		Yes	No
on line 1a? If "Yes," complete Schedule.			•, KC			• .		inest compensate		3	Yes	
4 For any individual listed on line 1a, is to organization and related organizations individual	greater than \$1	50,000							om the	4	Yes	
5 Did any person listed on line 1a receiv		pensat	ion f	rom	any	unrel	ated	d organization or i	<u> </u>			

## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	· · · · · · · · · · · · · · · · · · ·	
(A) Name and business address	(B) Description of services	(C) Compensation
SWEDISH MEDICAL CENTER 501 E HAMPDEN AVE ENGLEWOOD CO 80013	MEDICAL SERVICES	11,997,475
RTA INC 19 S TEJON ST COLORADO SPRINGS CO 80903	ARCHITECTURE SERVICES	2,135,537
CNS MEDICAL GROUP DEPT 710924 DENVER CO 80271	MEDICAL DIRECTOR/RESEARCH	799,210
GH PHIPPS CONSTRUCTION CO PO BOX 3237 ENGLEWOOD CO 80155	CONSTRUCTION SERVICES	743,769
GREENHOUSE PARTNERS LLC 1881 9TH ST SUITE 200 BOULDER CO 80302	BRANDING CONSULTANTS	604,749

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►14

services rendered to the organization? If "Yes," complete Schedule J for such person .

Part V	/##1	Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII								
		Check if Schedule O contains a respon	nse to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514			
	1a	Federated campaigns 1a					1 311			
ons, Gifts, Grants Similar Amounts	Ь	Membership dues 1b								
Sra 10 L		•								
S, C	C	Fundraising events 1c								
Sife lar	d	Related organizations 1d	10,301,676							
ii. ŝ	e	Government grants (contributions) <b>1e</b>	2,884,031							
ion	f	All other contributions, gifts, grants, and similar amounts not included above	104,065							
Contributions, Gifts, Grants and Other Similar Amounts	_	Noncash contributions included in lines								
E C	g	1a-1f \$								
Contand	h	Total. Add lines 1a-1f	· · · •	13,289,772						
·			Business Code							
nua	2a	MEDICAL SERVICES	621110	75,609,708	75,609,708					
Program Serwce Revenue	ь	PATIENT APARTMENTS	721000	806,454	806,454					
93 -	c	MEDICAL OFFICE RENT	531190	112,004	112,004					
e E	d									
න ව	e									
Ea	f	All other program service revenue								
Š	g	Total. Add lines 2a-2f	<u> </u>	76,528,166						
	3	Investment income (including dividen		70,320,100						
		and other similar amounts)	•	1,606,772			1,606,772			
	4	Income from investment of tax-exempt bond	proceeds 🕨							
	5	Royalties	•							
	6a	(ı) Real Gross rents	(II) Personal							
	b	Less rental								
	-	expenses Rental income								
	C	or (loss)								
	d	Net rental income or (loss)								
	   7a	(1) Securities Gross amount	(II) O ther							
	'a	from sales of assets other than inventory	2,000							
	Ь	Less cost or other basis and	52,072							
	_	sales expenses Gain or (loss)	-50,072							
	c d	Net gain or (loss)	,	-50,072			-50,072			
<b>e</b>	8a									
Other Revenue		\$ of contributions reported on line 1c) See Part IV, line 18								
<u></u>		а								
Ě	ь	Less direct expenses ${f b}$								
0	C	Net income or (loss) from fundraising	events 🛌							
	9a	Gross income from gaming activities See Part IV, line 19 a								
	ь	Less direct expenses <b>b</b>								
	С	Net income or (loss) from gaming acti	vities							
	10a	Gross sales of inventory, less returns and allowances .								
		a lace cost of goods cold								
	b c	Less cost of goods sold <b>b</b> Net income or (loss) from sales of invo	entory 🛌							
	٣	Miscellaneous Revenue	Business Code				+			
	11a	OTHER REVENUE	900099	1,073,992	1,073,992					
	ь	REIMB GRANT INDIR	900099	587,595	587,595		<del>                                     </del>			
	c	RDS REVENUE	900099	69,891	69,891		<del>                                     </del>			
	d	All other revenue					+			
	e	Total. Add lines 11a-11d	🕨	:						
	12	Total revenue. See Instructions .		1,731,478						
		. Jean leveline. Jee Thistractions .	• • • • •	93,106,116	78,259,644		1,556,700			

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) マ Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 100,908 100,908 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 1,588,045 1,588,045 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 33,773,191 28,557,525 5,215,666 Pension plan accruals and contributions (include section 401(k) 2,308,846 1,983,563 325,283 and 403(b) employer contributions) . . . . Other employee benefits . . . . 5,305,687 4,690,967 614,720 10 2,496,031 2,120,829 375,202 11 Fees for services (non-employees) Management . . . . 121,250 121,250 Legal . . . . . . . . 99,025 99,025 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . 154,817 154,817 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 12,180,881 11,572,711 608,170 Schedule 0) . . . . . . . . . . Advertising and promotion . . 177,202 177,202 12 13 Office expenses . . . . . 1,229,432 728,161 501,271 1,776,369 1,776,369 14 Information technology . . 15 Royalties . 1,084,769 917,246 16 Occupancy . . . . . . 167,523 **17** 393,631 206,966 186,665 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . . . 48,849 48,849 20 27,894 27,894 Payments to affiliates . . . . . . 21 22 Depreciation, depletion, and amortization . 4,795,371 3,054,304 1,741,067 23 292,956 292,956 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MEDICAL SUPPLIES 3,107,176 3,103,241 3,935 RESEARCH EXPENSE 2,884,031 2,884,031 FOOD EXPENSE 847,260 824,707 22,553 d MINOR EQUIPMENT/REPAIR 568,597 659,878 91,281 e All other expenses 367,611 41,346 326,265 Total functional expenses. Add lines 1 through 24e 25 75,821,110 61,355,102 14,466,008 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Par	't X	Balance Sheet Check if Schedule O contains a response to any question in this Part X			
		, , , , , , , , , , , , , , , , , , , ,	(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	3,557,694	1	4,454,131
	2	Savings and temporary cash investments	20,073,337	2	20,693,892
	3	Pledges and grants receivable, net	392,705	3	386,105
	4	Accounts receivable, net	18,380,893	4	19,744,033
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
ts	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			
Assets	_	Nickes and Issue associable ask		6 7	
₹.	7	Notes and loans receivable, net	458.033	-	E12.110
	8	Inventories for sale or use	1,274,451	9	512,110 1,026,592
	9 10a	Prepaid expenses and deferred charges	1,274,451	9	1,020,592
	104	Complete Part VI of Schedule D  105,328,454			
	b	Less accumulated depreciation	48,345,914	10c	63,215,336
	11	Investments—publicly traded securities	38,788,738	11	69,533,473
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	1,133,932	15	1,459,687
	16	Total assets. Add lines 1 through 15 (must equal line 34)	132,405,697	16	181,025,359
	17	Accounts payable and accrued expenses	13,397,380	17	16,401,682
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	8,855,000	20	37,595,000
Ø	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
аę		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D		25	
	26	Total liabilities. Add lines 17 through 25	22,252,380	26	53,996,682
φ		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
ğ	27	Unrestricted net assets	110,153,317	27	127,028,677
<u></u>	28	Temporarily restricted net assets		28	<u> </u>
=	29	Permanently restricted net assets		29	_
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and			
<u> </u>		complete lines 30 through 34.			
<u>.</u>	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
ď	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	110,153,317	33	127,028,677
	34	Total liabilities and net assets/fund balances	132,405,697	34	181,025,359

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		93.1	.06,116
2	Total expenses (must equal Part IX, column (A), line 25)	_			
_	Bound to a constant of the other state of	2		75,8	321,110
3	Revenue less expenses Subtract line 2 from line 1	3		17,2	85,006
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))			1101	F2 217
5	Net unrealized gains (losses) on investments	4		110,1	53,317
,	The current gams (1033es) on investments	5		- 4	09,646
6	Donated services and use of facilities	6			
7	Investment expenses	-			
•		7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)				
_		9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		127.0	28,677
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ved on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separabasis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	1			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	<b>)</b>	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the re	equired	3b	Yes	

Software ID: Software Version:

**EIN:** 84-0404233

Name: CRAIG HOSPITAL

Form 990, Part VII - Compensation of Compensated Employees, and Indepe	Officers, Dir	ectors	,Tru	uste	ees,	Key	/ En	nployees, Highe	st	
(A) Name and Title	(B) Average hours per week (list any	Positio more unless an dire	than	o not one son i er an trust	box s bot d a tee)	th	•	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
LAURIE FENSKE DIRECTOR	2 00	х						0	0	0
MARILYN TAYLOR DIRECTOR	2 00	х						0	0	0
TOM BALAZY MD DIRECTOR	2 00	х						0	0	0
GREG AUSTIN DIRECTOR	2 00	×						0	0	0
JASON REGIER DIRECTOR	2 00	x						0	0	0
VANDY VAN WAGENER DIRECTOR	2 00	×						0	0	0
JANET HOUSER CHAIR ELECT/SECRETARY	2 00	×		х				0	0	0
NAN HINTON DIRECTOR	2 00	х						0	0	0
JUSTIN MONINGER DIRECTOR	2 00	x						0	0	0
HUGH RICE TREASURER	2 00	×		х				0	0	0
TED SHANNON DIRECTOR	2 00	х						0	0	0
TOM MALLEY PAST CHAIR	2 00	X		х				0	0	0
DAN MAY PAST CHAIR, CHAIR	2 00	х		х				0	0	0
BILL LINDSAY CHAIR/CHAIR ELECT	2 00	х		х				0	0	0
SHELLY MOSES-REED SECRETARY, TREASURER	2 00	х		х				0	0	0
MIKE FORDYCE PRESIDENT & CEO	40 00 8 00	х		х				573,221	0	149,250
PETER BURG DIRECTOR	2 00 2 00	х						0	0	0
MARY SISSEL DIRECTOR	2 00 15 00	х						0	0	0
RAY MENCINI DIRECTOR	2 00	х						0	0	0
KEVIN LOUGHREY DIRECTOR	2 00	х						0	0	0
JULIE KEEGAN VP FINANCE	40 00 2 50			х				253,677	0	65,350
DANA POLONSKY VP CLINICAL SERVICES	40 00			х				235,311	0	67,312
DIANE REINHARD VP PATIENT CARE	40 00			х				247,725	0	68,002
LESTER BUTT DIRECTOR - PSYCHOLOGY	40 00					х		202,052	0	27,394
KENNY HOSACK DIRECTOR - PROVIDER RELATI	40 00					x		170,152	0	26,141

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

0 00

CINDY BRADEN

DIRECTOR - QC

**DENNIS O'MALLEY** 

FORMER PRESIDENT & CEO

compensated Employees, and indepen	ident contra	ictors								
<b>(A)</b> Name and Title	(B) Average hours per week (list		than	o not n one son i er an	e box is bot nd a	K, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	any hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	10	Key employee	Highest compensated employee	Former			related organizations
GALE WHITENECK DIRECTOR - RESEARCH	40 00					Х		192,207	0	21,290
CHRIS WATKINS DIRECTOR - IT	40 00					x		155,225	0	25,407
CINDY BRADEN	40 00									

Χ

163,625

584,648

15,675

0

0

0

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493220011714

**Employer identification number** 

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

CRAIG HOSPITAL

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

									84-04042		
Pai				blic Charity Sta						nstructions	
The o	rganı	zatıon ıs	not a priva	te foundation becaus	seitis (Forl	ınes 1 throu	ıgh 11, check	conly one b	ox)		
1	Г	A chur	ch, convent	ion of churches, or a	ssociation of	fchurches d	escribed in <b>s</b>	ection 170(	b)(1)(A)(i).		
2	Г	A scho	ol describe	d in <b>section 170(b)(</b> 1	<b>L)(A)(ii).</b> (At	tach Sched	ule E )				
3	✓	A hosp	otal or a coo	perative hospital se	rvice organiz	zatıon descr	ibed in <b>sectio</b>	n 170(b)(1)	(A)(iii).		
4	Γ	A medi	ical researc	h organization opera	ted ın conjun	ction with a	hospital des	cribed in <b>se</b> e	tion 170(b)(	1)(A)(iii). i	nter the
_	_			ity, and state							<del></del>
5	ļ	_	•	erated for the benefi	_	e or universi	ty owned or o	perated by	a governmen	tal unit desc	cribed in
	_			( <b>A)(iv).</b> (Complete P	•						
6	<u> </u>			local government o							
7		_		at normally receives		-	support from	a governme	ental unit or f	rom the gen	eral public
8	$\overline{}$			on 170(b)(1)(A)(vi). : described in <b>sectio</b> i		•	mnlete Dart II	r )			
9	<u>'</u>		-	at normally receives			*		uitions mam	harchin faas	and arose
9	'			rities related to its e							
				oss investment inco							
										tax) II o III b	1511165565
10	_			ganization after June							
	<u>'</u>	_		ganızed and operate							
11	,			ganized and operated ly supported organiz							
				ibes the type of supp						ee <b>section</b> t	os(a)(s): eneck
			Type I							on-function	ally integrated
e	Γ	By che	cking this b	ox, I certify that the	organization	ıs not cont	rolled directly	or indirect	ly by one or r	nore disqua	lified persons
				ion managers and ot	her than one	or more pub	olicly support	ed organiza	tions describ	ed in sectio	n 509(a)(1) or
f			n 509(a)(2)	received a written d	otormination	from the ID	C that it is a	Type I Typ	o II or Typo	III cupport	ing organization
•			this box	received a written d	etermination	nom the 1K	.5 that it is a	iype i, iyp	e II, or Type	III Support	
g				2006, has the organ	ızatıon accep	oted any gift	or contributi	on from any	of the		,
			ng persons?								
				rectly or indirectly of				persons de	scribed in (ii)		Yes No
				governing body of th		_	n?			119	
		• •	•	er of a person descr	• •					11g	
				lled entity of a perso						11g	(iii)
h		Provide	e the followi	ng information about	the support	ed organızat	ion(s)				
	) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	ı notify	(vi) Is	the	(vii) A mount of
_	uppoi		(") [ 111	organization	organizati		the organi	•	organizat		monetary
		ation		(described on	col (i) lis	ted ın	ın col (i) d		col (i) org	anızed	support
				lines 1- 9 above	yourgove	_	suppor	t?	in the U	S?	
				or IRC section	docume	nt?					
				(see instructions))		<u> </u>		<u> </u>		T	4
					Yes	No	Yes	No	Yes	No	
											-
											1
Total											

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493220011714

OMB No 1545-0047

Department of the Treasury

**SCHEDULE D** (Form 990)

> ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Open to Public

Interna	al Revenue Service	► Attach to For	m 990. ► See separate instructions.		Inspection
	me of the organi	ization		Empl	oyer identification number
		Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete If the organization answered "Yes" to Form 990, Part IV, line 6.  (a) Donor advised funds (b) Funds and other accounts of the organization and other accounts of the organization inform all donors and donor advisors in writing that the assets held in donor advised inds are the organization's property, subject to the organization's exclusive legal control?  Yes No and the organization inform all grantees, donors, and donor advisors in writing that grant funds can be seed only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose onferring impermissible private benefit?  Conservation Easements. Complete If the organization answered "Yes" to Form 990, Part IV, line 7.			
Pa		Singerization    Singerization			
	### Organization ### Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.  Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate grants from (during year) Aggregate state at end of year  Dot the organization inform all grantses, donors, and donor advised funds are the organization informal grantes, donors, and donor advised funds are the organization informal grantes, donors, and donor advised funds are the organization informal grantes, donors, and donor advised funds are the organization and funds are the organization for the benefit of the donor or donor advised, or for any other purpose conferring impermissible private benefit?  **TI Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  **Purpose(s) of conservation easements held by the organization answered "Yes" to Form 990, Part IV, line 7.  **Purpose(s) of conservation easements to end for the benefit of the donor or donor advised, or for any other purpose conferring impermissible private benefit?  **Preservation of land for public use (e.g., recreation or advisation)				
1	Total number a	t end of year	(a) Bollot davised lands	<del>  `</del>	by rainas and other accounts
2		·			
3					
4	Aggregate valu	ie at end of year			
5				or advis	ed <b>Yes No</b>
6	used only for c	haritable purposes and not for the benef			purpose <b>Yes No</b>
Pa			the organization answered "Yes" to	o Form	990, Part IV, line 7.
2	Preservation Preservation Complete lines	on of land for public use (e g , recreation of natural habitat on of open space s 2a through 2d if the organization held a	or education) Preservation of an Preservation of a c	ertified	historic structure
	easement on t	ne last day of the tax year	Г		Hold at the End of the Year
а	Total number o	of conservation easements		2a	ried at the flid of the real
b	Total acreage	restricted by conservation easements			
c			oric structure included in (a)		
d			uired after 8/17/06, and not on a	2d	
3	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	d by the	e organization during
	the tax year ►				
4	Number of stat	tes where property subject to conservati	on easement is located 🛌		
5	Does the organ	nization have a written policy regarding t		lling of	
6	Staff and volun	iteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	nents di	uring the year
7	•	· · -	, and enforcing conservation easements	during	the year
8	Does each con	nservation easement reported on line 2(c	d) above satisfy the requirements of sec	tion 17	0(h)(4)(B)(ı)
9	In Part XIII, d balance sheet,	escribe how the organization reports cor and include, if applicable, the text of the	e footnote to the organization's financial		se statement, and
Paı	t IIII Organ	izations Maintaining Collection	s of Art, Historical Treasures, o	or Oth	er Similar Assets.
1a	If the organiza	tion elected, as permitted under SFAS 1	16 (ASC 958), not to report in its reven		
b	service, provid	le, in Part XIII, the text of the footnote t	o its financial statements that describes	s these	items
U	works of art, hi	storical treasures, or other similar asse	ts held for public exhibition, education, o		
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1			<b>►</b> \$
	(ii) Assets inc	luded in Form 990, Part X			<b>▶</b> \$
2	If the organiza	, tion received or held works of art, histor ints required to be reported under SFAS		r financ	
а	Revenues incli	uded in Form 990, Part VIII, line 1			<b>►</b> \$
		· •			

**b** Assets included in Form 990, Part X

Par	Organizations Maintaining Co	llections of Ar	t, His	itoricai i	reas	ures, or O	<u>tne</u>	<u>r Similar As</u>	ssets (c	<u>ontinued)                                    </u>
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cł	neck any o	f the fol	lowing that a	re a	sıgnıfıcant us	e of its	
а	Public exhibition		d	┌ Loai	norex	hange progr	ams			
b	Scholarly research		e	┌ Oth	er					
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and expla	aın hov	w they furth	ner the	organızatıon	's ex	empt purpose	ın	
5	During the year, did the organization solicit							ıılar	_	_
	assets to be sold to raise funds rather than i		-						☐ Yes	☐ No
Par	Part IV, line 9, or reported an ar					n answered	d "Y	es" to Form	990, 	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?				outions	or other ass	ets i	not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	I and complete the	e follov	wing table						
_						-		A	mount	
C	Beginning balance					-	1c			
d	Additions during the year					<b>-</b>	1d			
e	Distributions during the year					<b>-</b>	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ne 21?	•					☐ Yes	☐ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expla	anation has	been	provided in P	art >	KIII		Γ
Pa	rt V Endowment Funds. Complete									
		(a)Current year	(b)	Prior year		-		Three years back	<b>(e)</b> Four y	ears back
1a	Beginning of year balance	1,610,984		5,660,06		5,891,806	-	5,504,902		5,092,975
b	Contributions	1,421,364		13,94	0	16,145		39,957		264,956
С .	Net investment earnings, gains, and losses	249,411		919,36	9	-244,941		346,947		665,274
d	Grants or scholarships				+					
е	Other expenditures for facilities and programs	301,694		4,982,38	8	2,947		0		518,303
f	Administrative expenses									
g	End of year balance	2,980,065		1,610,98	4	5,660,063		5,891,806		5,504,902
2	Provide the estimated percentage of the cur	rent year end balan	ice (lin	ne 1g, colu	mn (a))	held as			•	
а	Board designated or guasi-endowment	•	•							
ь	Permanent endowment ► 83 360 %									
		540 %								
С	The percentages in lines 2a, 2b, and 2c sho									
За	Are there endowment funds not in the posse		zation	that are he	ld and	administered	l for	the		
	organization by								Yes	No
	(i) unrelated organizations								(i)	No
	(ii) related organizations								(ii) Yes	<u> </u>
	If "Yes" to 3a(II), are the related organizatio				? .		٠	[ 3	<b>b</b> Yes	<u> </u>
4	Describe in Part XIII the intended uses of the				10					
Pai	t VI Land, Buildings, and Equipme Description of property	ent. See Form 99	90, Pa	(a) Cost o		(b)Cost or ot	her	(c) Accumulated	d (d) Bo	ook value
	Description of property			basis (inve		basis (othe		depreciation	(4) 50	ook value
1a	Land					6,651	,278			6,651,278
b	Buildings					33,903	,965	13,644,1	79 2	20,259,786
c	Leasehold improvements									
d	Equipment					45,529	,457	28,101,4	39	17,428,018
e	Other					19,243	,754	367,50	00 :	18,876,254
	I. Add lines 1a through 1e (Column (d) must e	aual Form 990. Part	X colu	ımn (B). lın	$e^{10(c)}$	)		🕨	1 6	53,215,336

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	2.	
(a) Description of security or category	(b)Book value	(c) Metho	d of valuation
(including name of security)		Cost or end-of	-year market value
(1)Financial derivatives			
(2 )Closely-held equity interests Other			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See		<u> </u> 13	
(a) Description of investment type	(b) Book value		d of valuation
	(=, ===================================		-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, III			
(a) Descrip			(b) Book value
-			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	7.)		
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
reactar meanic taxes			
-			
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25 ) <b>▶</b>	İ		

				, age
Par	XI Reconciliation of Revenue per Audited Financial Statements With Revenue	per	Retu	r <b>n</b>
1	Total revenue, gains, and other support per audited financial statements	1		101,269,750
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains on investments	6		
b	Donated services and use of facilities			
c	Recoveries of prior year grants			
d	Other (Describe in Part XIII )	6		
е	Add lines <b>2a</b> through <b>2d</b>	2e		8,457,720
3	Subtract line <b>2e</b> from line <b>1</b>	3		92,812,030
4	A mounts included on Form 990, Part VIII, line 12, but not on line $oldsymbol{1}$			
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 154,81	7		
b	Other (Describe in Part XIII ) 4b 139,26	9		
c	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c		294,086
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5		93,106,116
Part	<b>XII</b> Reconciliation of Expenses per Audited Financial Statements With Expens	es pe	r Ret	turn
1	Total expenses and losses per audited financial statements	1		75,519,700
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities			
b	Prior year adjustments			
С	Other losses			
d	Other (Describe in Part XIII )	3		
e	Add lines <b>2a</b> through <b>2d</b>	2€	:	-146,593
3	Subtract line <b>2e</b> from line <b>1</b>	3		75,666,293
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 154,81	7		
b	Other (Describe in Part XIII )			
c	Add lines <b>4a</b> and <b>4b</b>	40	:	154,817
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5		75,821,110

### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS		FAS 136 RESTATEMENT - FOUNDATION NET INCOME \$8,867,366
PART XI, LINE 4B - OTHER ADJUSTMENTS		SUBSIDY FROM FOUNDATION \$146,611 RDS NET INCOME \$-7,342 TOTAL PART XI, LINE 4B - OTHER ADJUSTMENTS \$139,269
PART XII, LINE 2D - OTHER ADJUSTMENTS		SUBSIDY FROM FOUNDATION \$-146,611 MISC RECLASS \$18 TOTAL PART XII 2D - OTHER ADJUSTMENTS \$- 146,593
		PART V, LINE 4 ENDOWMENT FUNDS, WHICH ARE HELD BY THE CRAIG HOSPITAL FOUNDATION, A RELATED ORGANIZATION, SERVE A VARIETY OF PURPOSES INCLUDING SUPPORTING GRADUATES, PATIENT ASSISTANCE PROGRAMS, PRESIDENT'S LEADERSHIP FUND AND GENERAL PURPOSES
		PART X, LINE 2 THE HOSPITAL APPLIES A MORE-LIKELY-THAN-NOT MEASUREMENT METHODOLOGY TO REFLECT THE FINANCIAL STATEMENT IMPACT OF UNCERTAIN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN AFTER EVALUATING THE TAX POSITIONS TAKEN, NONE ARE CONSIDERED UNCERTAIN, THEREFORE NO AMOUNTS HAVE BEEN RECOGNIZED AS OF SEPTEMBER 30, 2013 AND 2012 IF INCURRED, INTEREST AND PENALTIES ASSOCIATED WITH THE TAX POSITIONS ARE RECORDED IN THE PERIOD ASSESSED IN OTHER PROGRAMS AND COST NO INTEREST OR PENALTIES HAVE BEEN ASSESSED AS OF SEPTEMBER 30,2013 AND 2012 TAX YEARS THAT REMAIN SUBJECT TO EXAMINATION INCLUDE 2010 THROUGH THE CURRENT PERIOD FOR THE FEDERAL RETURN AND 2009 THROUGH CURRENT PERIOD FOR THE COLORADO RETURN

# OMB No 1545-0047

Open to Public **Inspection** 

## **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization CRAIG HOSPITAL

**Employer identification number** 

					8	4-0404233						
Part I Financial Assistance and Certain Other Community Benefits at Cost												
						i		Yes	No			
1a	Did the organization have		•	-		on 6a	1a	Yes				
b	If "Yes," was it a written	policy?					1b	Yes				
2	If the organization had m financial assistance police					plication of the						
	Applied uniformly to a Generally tailored to	-		• •	nly to most hospital fac	ilities						
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larges	t number of the						
a			eral Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? e following was the FPG family income limit for eligibility for <i>free</i> care									
		200% <b>~</b> 0	0% 🔽 Other <u>30000 00000000 %</u>									
ь	Did the organization use	FPG as a facto	as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate									
	which of the following was						3b	Yes				
	□ 200%    □ 250%    □	0%										
c	If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.											
4			cial assistance policy that applied to the largest number of its patients during the tax year									
		counted care to the "medically indigent"?										
5a			t amounts for free or discounted care provided under its financial assistance policy during									
b	If "Yes," did the organiza	tion's financia	al assistance	expenses exceed the b	udgeted amount? .		5b	Yes				
c	If "Yes" to line 5b, as a recare to a patient who was				on unable to provide fre	e or discounted	5c	Yes				
6a	Did the organization prep	are a commur	nity benefit re	port during the tax year			6a	Yes				
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b	Yes				
	Complete the following ta worksheets with the Sche		worksheets ¡	provided in the Schedule	H instructions Do not	submit these						
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st							
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Perce total exp				
a	Financial Assistance at cost (from Worksheet 1)			1,139,390		1,139,	390	1 5	00 %			
b	Medicaid (from Worksheet 3, column a)			7,231,242	3,967,036	3,264,	$\neg$		10 %			
С	Costs of other means-tested government programs (from Worksheet 3, column b)	d										
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs			8,370,632	3,967,036	4,403,	596	5 8	10 %			
	Other Benefits											
е	Community health improvement services and community benefit operations (from Worksheet 4)			379,424	2,379	377,	045	0 5	00 %			
f	Health professions education			·	_,,,,,							
g	(from Worksheet 5) Subsidized health services (from Worksheet 6)			80,910		80,	910	0 1	10 %			
h	Research (from Worksheet 7)			2,884,031	2,884,031		$\dashv$					

100,908

3,445,273

11,815,905

h Research (from Worksheet 7) Cash and in-kind

contributions for community

benefit (from Worksheet 8) Total. Other Benefits . .

2,886,410

0 130 %

0 740 %

6 550 %

100,908

558,863

4,962,459

Pa	rt II Community Building activities during the of the communities in	tax year, ar t serves.	id describe in	Part VI how its	commun	ity bu	ıldıng	activities promo	otéd	the he	alth
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense		rect off revenue		(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
	Leadership development and training										
	for community members										
	Coalition building  Community health improvement										
<u></u>	advocacy										
8	Workforce development										
9 0	Other										
	Total  t IIII Bad Debt, Medicar	o & Callac	tion Practice	0.5							
	ion A. Bad Debt Expense	e, & conec	tion Practice	es						Yes	No
L	Did the organization report bac Statement No 15?			with Heathcare F	ınancıal M	anage •	ment A	ssociation	1		No
2	Enter the amount of the organi										
_	methodology used by the orga					2		15,944			
3	Enter the estimated amount of patients eligible under the org										
	the methodology used by the cany, for including this portion of	organization to	estimate this a	amount and the ra	tionale, if	3					
ŀ	Provide in Part VI the text of to the page number on which to		-				rıbes b	ad debt expense			
ect	ion B. Medicare					_					
5	Enter total revenue received fi	rom Medicare	(ıncludıng DSH	and IME)		5		5,112,018			
5	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		8,327,293			
7	Subtract line 6 from line 5 Th					7		-3,215,275			
3	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	lology or source								
	$m{ ilde{\Gamma}}$ Cost accounting system	F co	st to charge rat	tio <b>「</b>	Other						
ect	ion C. Collection Practices										
)a	Did the organization have a wr	itten debt coll	ection policy du	iring the tax year?	·				9a		No
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V	ection practice	es to be followed	d for patients who	are known	to qua	alify for	financial	9b		
a	rt IV Management Comp	anies and	Joint Ventur	<b>es</b> (owned 10% or more	by officers, dire	ectors, tr	ustees, ke	ey employees, and physici	ans—se	ee instruct	ions)
	(a) Name of entity	(1	<b>b)</b> Description of pr activity of entity		(c) Organiz profit % o ownersh	r stock	) `	1) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	<b>e)</b> Physic ofit % or ownershi	stock
									_		
							_		+		
									-		
							_		+		
0									+		
1											
2							+		+		
.3		+							+		

Part V	Facility Information										
Section	n A. Hospital Facilities	Licensed	General	Children'	Teaching	Critical	Research	ER-24 houre	ER-other		
smalles How ma organiza 1	order of size from largest to t—see instructions) any hospital facilities did the ation operate during the tax year?	sed hospital	al medical & surgical	en's hospital	ing hospital	access hospital	rch facility	hours	her	O ther (Describe)	Facility reporting group
1	CRAIG HOSPITAL									o ther (bescribe)	Tracinty reporting group
	3425 S CLARKSON STREET ENGLEWOOD,CO 80113	Х	Х				Х				

Schedule H (Form 990) 2012

## Part V Facility Information (continued)

## Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) CRAIG HOSPITAL

Name of hospital facility or facility reporting group

			Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		Yes	
4	persons the hospital facility consulted	۲	163	<u> </u>
•	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	A vailable upon request from the hospital facility			
c	O ther (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
а	to date)  Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
Ь	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
	Inclusion of a community benefit section in operational plans			
	A doption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
_	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			1
, '				1
•	which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	<u> </u>
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as		7	l
	required by section 501(r)(3)?	8a	$\vdash \vdash$	No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	$\vdash \vdash$	$\vdash$
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			!

Part V Facility Information (continued)					
Fin	nancial Assistance Policy		Yes	No	
9	Did the hospital facility have in place during the tax year a written financial assistance policy that				
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes		
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes		
	If "Yes," indicate the FPG family income limit for eligibility for free care 300 00000000000%				
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub></sub>		
-11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes		
	If "No," explain in Part VI the criteria the hospital facility used				
12	Explained the basis for calculating amounts charged to patients?	12	Yes		
	If "Yes," indicate the factors used in determining such amounts (check all that apply)				
а	▼ Income level				
b	Asset level				
c	▼ Medical indigency				
d	Insurance status				
е	Uninsured discount				
f	▼ Medicaid/Medicare				
g	State regulation				
h	Other (describe in Part VI)				
13	Explained the method for applying for financial assistance?	13	Yes		
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes		
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)				
а	The policy was posted on the hospital facility's website				
b	The policy was attached to billing invoices				
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms				
d	The policy was posted in the hospital facility's admissions offices				
е	The policy was provided, in writing, to patients on admission to the hospital facility				
f	The policy was available upon request				
g	Other (describe in Part VI)				
	lling and Collections	1	1		
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes		
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		163		
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP				
а	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
е	Other similar actions (describe in Part VI)				
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before	,,		N. a	
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No	
2	If "Yes," check all actions in which the hospital facility or a third party engaged  Reporting to credit agency				
a b					
	Liens on residences				
4	Body attachments				
u _	Other similar actions (describe in Part VI)				
_	· \ \ \ \ \ \ \ \	1	1	i	

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covering such care?......

If "Yes," explain in Part VI

If "Yes," explain in Part VI

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Ρá	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			_
			Yes	N
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of	4.0		١,
	their eligibility under the hospital facility's financial assistance policy?	19		N
	If "No," indicate why			
	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
<b>L</b>	can be charged			
D	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		N

22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any

Νo

Νo

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Part V	Facility	Information	(continued

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?						
Name and address	Type of Facility (describe)					
1						
2						
3						
4						
5						
6 7						
8						
9						
10						

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### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
		PART I, L7 COL(F) BAD DEBT EXPENSE IS RECORDED WHEN ALL INTERNAL COLLECTION EFFORTS HAVE BEEN EXHAUSTED AND THE ACCOUNT IS FLAGGED AS DELINQUENT ANY RECOVERIES ARE NETTED AGAINST EXPENSE BASED ON THE COMMUNITY THAT WE SERVE, IT IS OFTEN DIFFICULT FOR PATIENTS TO FULFILL THEIR PAYMENT OBLIGATION DUE TO THEIR CURRENT AND FUTURE OUT OF POCKET HEALTH CARE COSTS RELATED TO THEIR DISABILITY AND THE POSSIBLE IMPACT ON THEIR ABILITY TO EARN INCOME
		PART III, LINE 4 DURING 2013, THE HOSPITAL ADOPTED ACCOUNTING STANDARDS UPDATE ("ASU") NO 2011-07, PRESENTATION AND DISCLOSURE OF PATIENT SERVICE REVENUE, PROVISION FOR BAD DEBTS, AND THE ALLO WANCE FOR DOUBTFUL ACCOUNTS FOR CERTAIN HEALTH CARE ENTITIES, AN AMENDMENT TO THE ACCOUNTING STANDARDS CODIFICATION TOPIC 954, HEALTH CARE ENTITIES ASU NO 2011-07 REQUIRES HEALTH CARE ORGANIZATIONS THAT DO NOT ASSESS THE COLLECTIBILITY OF A RECEIVABLE BEFORE RECOGNIZING REVENUE TO PRESENT THEIR PROVISION FOR BAD DEBT RELATED TO PATIENT SERVICE REVENUE AS A DEDUCTION FROM REVENUE, NET OF CONTRACTUAL ALLO WANCES AND DISCOUNTS, ON THEIR STATEMENT OF OPERATIONS THE ADOPTION OF THIS STANDARD DID NOT IMPACT THE CONSOLIDATED FINANCIAL STATEMENTS, AS THE HOSPITAL DOES NOT RECOGNIZE SIGNIFICANT REVENUE WITHOUT ASSESSING A PATIENT'S ABILITY TO PAY

Identifier	ReturnReference	Explanation
		PART III, LINE 8 SOURCE OF DATA IS FILED MEDICARE
		COST REPORT MEDICARE PAYMENT RECEIVED IS
		INSUFFICIENT TO COVER COSTS OF PROVIDING CARE
CRAIG HOSPITAL		PART V, SECTION B, LINE 3 COMMUNITY PARTNERS AND
		INDIVIDUALS WITH SPECIAL EXPERTISE WERE
		IDENTIFIED AND INVITED TO PARTICIPATE ON OUR
		ASSESSMENT COMMITTEE THE FOLLOWING
		INDIVIDUALS PARTICIPATED IN THE CHNA DIRECTOR
		OF EXTERNAL AFFAIRS FROM THE DIVISION ON
		INSURANCE, COLORADO DEPARTMENT OF REGULATORY
		AGENCIES WHO IS A FORMER PATIENT AND BOARD
		MEMBER SAT ON THE COMMITTEE THE DIRECTOR OF
		RESEARCH ON COVERAGE AND ACCESS, DIRECTOR OF
		STRATEGIC SERVICES, AND SENIOR DATA ANALYST
		FROM THE COLORADO HEALTH INSTITUTE ASSISTED
		WITH DEVELOPING THE SURVEY AND ANALYZING THE
		DATA REPRESENTATIVE FROM THE COLORADO DEPT OF
		PUBLIC HEALTH AND ENVIRONMENT INCLUDING
		INDIVIDUAL FROM THE HEALTH STATISTICS SECTION,
		OFFICE OF PLANNING AND PARTNERSHIPS, BRFSS
		COORDINATOR AND STATISTICAL ANALYST ALL
		ASSISTED WITH THE STATISTICAL ANALYSIS

Identifier	ReturnReference	Explanation
CRAIG HOSPITAL		PART V, SECTION B, LINE 12H SIZE OF HOUSEHOLD
CRAIG HOSPITAL		PART V, SECTION B, LINE 14G APPLICATION IS SENT TO PATIENT WITH PRE-COLLECTION LETTER PATIENT BILLING STATEMENTS REFERENCE THE POLICY AND CONTACT INFORMATION IS GIVEN IF THEY REQUIRE ADDITIONAL INFORMATION OR WANT TO APPLY

Identifier	ReturnReference	Explanation
CRAIG HOSPITAL		PART V, SECTION B, LINE 20D SELF-PAY STANDARD DISCOUNT OR CHARITY APPLIES
		PART VI, LINE 2 IN ADDITION TO CONDUCTING ITS ANNUAL CHNA, CRAIG HOSPITAL ASSESSES COMMUNITY NEEDS THROUGH A VARIETY OF DIFFERENT PROGRAMS AS A CONDITION OF FEDERAL GRANT FUNDING, CRAIG HOSPITAL'S RESEARCH DEPARTMENT CONDUCTS ONGOING LONGITUDINAL STUDIES ON THE LONG-TERM EFFECTS AND NEEDS OF PERSONS WITH SPINAL CORD INJURY (SCI) AND BRAIN INJURY CRAIG HOSPITAL ALSO OPERATES A FREE SCI NURSE ADVICE LINE AND COLLECTS DATA ON WHY FORMER PATIENTS CALL FOR ASSISTANCE CRAIG HOSPITAL ALSO COLLABORATES WITH THE BRAIN INJURY ALLIANCE OF COLORADO, ROCKY MOUNTAIN HUMAN SERVICES, THE HANGOUT, THE CHRISTOPHER AND DANA REEVE PEER NETWORK PROGRAM, AND OTHER COMMUNITY ORGANIZATIONS TO ASSESS AND MEET THE LONG TERM NEEDS OF CITIZENS WITH DISABILITIES

Identifier	ReturnReference	Explanation
		PART VI, LINE 3 THE ADMISSIONS DEPARTMENT IDENTIFIES PATIENTS WHO HAVE LIMITED BENEFITS AND COMPARE THE BENEFITS TO THE ESTIMATED LENGTH OF
		STAY WHEN THERE IS A SHORTAGE OF DAYS ALLOWED THROUGH INSURANCE, THE ADMISSIONS DIRECTOR WILL HAVE A DISCUSSION WITH THE PATIENT/FAMILY TO
		DETERMINE ALTERNATIVE COVERAGE THIS DISCUSSION ENCOMPASSES THE PATIENT/FAMILY'S ABILITY TO PAY FOR THE CARE, POTENTIAL ELIGIBILITY FOR FEDERAL AND STATE PROGRAMS. AND THE CHARITY CARE
		AND STATE PROGRAMS, AND THE CHARITY CARE PROGRAM UPON ADMISSION TO THE HOSPITAL, THE SOCIAL WORKERS/COUNSELORS COMPLETE A THOROUGH PSYCHO-SOCIAL ASSESSMENT OF THE PATIENT/FAMILY
		SPECIFICALLY EXPLORING FINANCIAL STATUS THE COUNSELORS CONSIDER HOUSEHOLD INCOME POST SURGERY, FAMILY SIZE, ASSETS, CURRENT AND FUTURE
		LIVING EXPENSES, AND FINANCIAL OBLIGATIONS INCLUDING EXPECTATIONS OF FUTURE CARE NEEDS THE COUNSELORS, ALONG WITH THE PATIENT/FAMILY,
		ASSESS OTHER POTENTIAL RESOURCES/PROGRAMS FOR WHICH THE PATIENT MAY QUALIFY RESOURCES AND PROGRAMS EVALUATED INCLUDE, BUT ARE NOT LIMITED
		TO MEDICAID, CICP, VICTIM'S ASSISTANCE, LIABILITY AND LIQUIDITY, ACCIDENTAL DEATH AND DISMEMBERMENT, AND THE CHARITY CARE PROGRAM IF
		IT APPEARS AS THOUGH THE PATIENT WILL QUALIFY FOR STATE OR FEDERAL PROGRAMS, THE COUNSELOR WILLASSIST THE PATIENT /FAMILY IN COMPLETION OF
		THE APPLICATIONS, OBTAINING THE REQUIRED DOCUMENTATION AND IN ADVISING THEM HOW TO POSITION THEMSELVES TO QUALIFY IF PATIENTS DO
		NOT MEET THE CRITERIA FOR OTHER STATE OR FEDERAL PROGRAMS, THE FINANCIAL ASSISTANCE ELIGIBILITY DISCOUNT GUIDELINE IS UTILIZED TO DETERMINE IF THE
		PATIENT'S BILL WILL BE DISCOUNTED IF APPROPRIATE, THE COUNSELOR WILL INITIATE AND ASSIST THE PATIENT/FAMILY IN COMPLETING THE
		FINANCIAL ASSISTANCE APPLICATION FOR THE CHARITY CARE PROGRAM APPLICATIONS MAY ALSO BE OBTAINED ON THE CRAIG WEBSITE, COMPLETED OVER THE PHONE
		OR VIA MAIL IF IT IS NOT CLEAR THAT THE PATIENT/FAMILY WILL HAVE A BALANCE PRIOR TO DISCHARGE (CO-PAYS, OUT OF POCKET, ETC ) THE PATIENT/FAMILY WILL RECEIVE INFORMATION ON THE
		CHARITY CARE PROGRAM NOTED ON 4 STATEMENTS AND THE COPY OF APPLICATION ALONG WITH LETTER FOR PRE-COLLECTION AT THIS TIME THE PATIENT CAN
		COMPLETE THE APPLICATION ALL APPLICATIONS ARE REVIEWED BY THE A/R MANAGER, VICE PRESIDENT OF FINANCE AND/OR THE CONTROLLER WHEN IT IS
		DETERMINED THAT THE CHARITY IS APPROPRIATE, THIS IS COMMUNICATED TO THE PATIENT/FAMILY BY THECOUNSELOR OR THE ACCOUNTS RECEIVABLE
		MANAGER PART VI, LINE 4 AS ONE OF THE MOST RECOGNIZED SPECIALTY REHABILITATION AND RESEARCH HOSPITALS
		IN THE WORLD FOR PATIENTS WITH SPINAL CORD AND BRAIN INJURY, CRAIG HOSPITAL CONTRIBUTES TO THE LOCAL, STATE, AND NATIONAL COMMUNITIES IN
		MYRIADS OF WAYS IN THE AREAS OF EDUCATION, DISABILITY AWARENESS TRAINING, HANDICAP ACCESSIBILITY, AND OTHER FORMS OF SUPPORT AS A
		NON-PROFIT FREE STANDING HOSPITAL, CRAIG HOSPITAL CURRENTLY HAS 600 FTE EMPLOYEES AND UTILIZES 170 VOLUNTEERS FROM THE COMMUNITY
		CRAIG HOSPITAL IS THE LARGEST REHABILITATION HOSPITAL IN COLORADO SERVING PATIENTS WITH SPINAL CORD INJURY (SCI) AND TRAUMATIC BRAIN INJURY (TBI) AND SERVES THE LARGEST PERCENTAGE OF
		THE 150 NEWLY INJURED SCI AND 5,000 TBI PATIENTS PER YEAR IN COLORADO, WITH INPATIENT, OUTPATIENT, AND LONG TERM FOLLOW-UP SERVICES THERE ARE
		APPROXIMATELY 2,400 PEOPLE WITH SCI AND 175,000 WITH TBI LIVING IN COLORADO APPROXIMATELY 50% OF CRAIG HOSPITAL'S PATIENTS ARE COLORADO RESIDENTS
		WHILE THE REMAINDER COME FROM VIRTUALLY EVERY OTHER STATE, AND EVEN SOME FROM FOREIGN COUNTRIES THE AVERAGE AGE OF OUR PATIENTS IS 38
		YEARS OLD, 75% ARE MALE, AND ALL COME FROM VARIED SOCIO-ECONOMIC BACKGROUNDS CRAIG HOSPITAL PROVIDES SIGNIFICANT SUPPORT TO THE COMMUNITY,
		SUCH AS HELPING TRAIN RTD TRANSPORTATION PERSONNEL AND AIRLINE PERSONNEL, SIGNIFICANTLY SUPPORTING THE BRAIN INJURY ALLIANCE OF
		COLORADO, CONDUCTING ANNUAL OUTPATIENT CLINICS IN PUEBLO AND GRAND JUNCTION, COLORADO AND CASPER, WYOMING, CONDUCTING PREVENTION
		PROGRAMS IN LOCAL SCHOOLS, SERVING ON MULTIPLE BOARDS FOR STATE AGENCIES AND ORGANIZATIONS (TBI TRUST FUND, DIVISION OF WORKERS COMPENSATION TBI MEDICAL TREATMENT GUIDELINES, ROCKY MOUNTAIN
		HUMAN SERVICES, COLORADO BRAIN INJURY PROFESSIONALS NETWORK, THE HANGOUT NETWORK AND OTHERS), OFFERING FINANCIAL SCHOLARSHIPS FOR
		CRAIG "GRADUATES" FOR HIGHER EDUCATION, AND FINANCIALLY SUPPORTING MORE THAN 100 LOCAL, REGIONAL, AND NATIONAL ORGANIZATIONS EACH YEAR
		CRAIG HOSPITAL COLLABORATES ON PATIENT RESEARCH AND TECHNOLOGY WITH THE UNIVERSITY OF COLORADO, COLORADO SCHOOL OF MINES, AND THE UNIVERSITY OF
		DENVER IN THE PAST FIVE YEARS, CRAIG HOSPITAL HAS SERVED MORE THAN 2,000 INPATIENTS WITH CATASTROPHIC SPINAL CORD AND BRAIN INJURIES, OF
		WHICH APPROXIMATELY ONE HALF WERE FROM COLORADO IN THE SAME TIME PERIOD, CRAIG HOSPITAL SERVED MORE THAN 15,000 OUTPATIENTS, OF WHICH
		THREE QUARTERS WERE FROM COLORADO THESE NUMBERS DO NOT INCLUDE PATIENT SUPPORT SYSTEMS AND COMMUNITY MEMBERS- FAMILIES, FRIENDS, CO- WORKERS, AND EMPLOYERS CRAIG HOSPITAL'S PATIENT
		OUTCOMES ARE SUPERIOR IN COMPARISON TO VIRTUALLY EVERY REGIONAL AND NATIONAL AVERAGE IN THE MOST IMPORTANT MEASURES OF REHABILITATION
		OUTCOMES ON AVERAGE, CRAIG GRADUATES AREMORE DEPENDENT WHEN THEY ARE ADMITTED, FUNCTIONALLY MAKE GREATER GAINS DURING THEIR INITIAL
		TREATMENT, ARE DISCHARGED HOME AT HIGHER RATES, RETURN TO WORK OR SCHOOL IN GREATER NUMBERS, ARE MORE FUNCTIONALLYINDEPENDENT AND REQUIRE LESS
		ATTENDANT CARE, HAVE FEWER RE-HOSPITALIZATIONS, HAVE HIGHER LEVELS OF COMMUNITY REINTEGRATION AND SATISFACTION WITH LIFE, AND HAVE HIGHER
		EARNING POWER THAN THEIR NATIONALPEER GROUP TREATED IN OTHER REHABILITATION PROGRAMS OUR EXCEPTIONAL OUTCOMES VALIDATE THAT
		REHABILITATION IS AN INVESTMENT IN LONG-TERM SOCIETAL VALUE WHEN WE HELP PATIENTS BECOME AS INDEPENDENT AND PRODUCTIVE AS POSSIBLE, IT IS IN
		THEIR BEST INTEREST-AS WELL AS IN THE BEST INTEREST OF THEIR FAMILY, EMPLOYER, INSURANCE CARRIER, TAXPAYERS, AND TO THE COMMUNITY AS A WHOLE CRAIG
		HOSPITAL ALSO SIGNIFICANTLY CONTRIBUTES TO THE PROFESSIONAL COMMUNITY IN 2013 CRAIG HOSPITAL STAFF PUBLISHED 29 PAPERS AND CHAPTERS AND
		DELIVERED 117 PROFESSIONAL PRESENTATIONS EACH YEAR CRAIG HOSPITAL STAFF AND PHYSICIANS RECEIVE NATIONAL AWARDS, AND IN 2013 CRAIG HOSPITAL STAFF
		AND PHYSICIANS WON SEVERAL MAJOR AWARDS ANOTHER RECENT ACCOMPLISHMENT IS THE SPINAL CORD INJURY NURSE ADVICE LINE, WHICH IS A TOLL FREE NATIONAL ADVICE LINE, WHICH HAS WON
		NATIONAL AWARDS CRAIG HOSPITAL IS THE FIRST HOSPITAL IN COLORADO TO HAVE GROUP SPECIAL LICENSE PLATES WHICH WERE APPROVED BY THE 2011
		LEGISLATURE CRAIG HOSPITAL IS PIONEERING ADAPTIVE TECHNOLOGY AND CUTTING EDGE TREATMENT, AND IN 2011 CRAIG HOSPITAL FOUNDED
		THE PEAK CENTER AT CRAIG HOSPITAL FOUNDED ART WELLNESS AND FITNESS PROGRAM FOR INPATIENTS, OUTPATIENTS, AND COMMUNITY MEMBERSHIPS
1	1	10 0 11 ATTENTO, AND COMMONITY PIEMBERSHIPS

Identifier	ReturnReference	Explanation
Identifier		PART VI, LINE 5 CRAIG HOSPITAL'S PURPOSE IS TO PROVIDE PATIENT CARE, EDUCATION AND RESEARCH THE BOARD OF DIRECTORS OF CRAIG HOSPITAL HAS ULTIMATE AUTHORITY IN EXTENDING PRIVILEGES ONLY TO PROFESSIONALLY COMPETENT PHYSICIANS, DENTISTS AND PODIATRISTS, LICENSED TO PRACTICE IN THE STATE OF COLORADO THERE ARE 221 PHYSICIANS ON THE MEDICAL STAFF OF CRAIG HOSPITAL, EACH ASSIGNED TO ONE OF FIVE SEPARATE MEDICAL STAFF CATEGORIES THE MEDICAL STAFF OF CRAIG HOSPITAL IS ORGANIZED AND OPERATES UNDER THE GUIDANCE OF THE MEDICAL STAFF BYLAWS, MEDICAL STAFF RULES AND REGULATIONS AND MEDICAL STAFF POLICIES AND PROCEDURES THE ORGANIZED MEDICAL STAFF IS ACCOUNTABLE TO THE GOVERNING BODY FOR THE QUALITY OF CARE, TREATMENT AND SERVICES PROVIDED TO PATIENTS BY THE PRACTITIONERS WITH PRIVILEGES THE MEDICAL STAFF IS RESPONSIBLE FOR ESTABLISHING AND MAINTAINING PATIENT CARE STANDARDS, CREDENTIALING AND DELINEATION OF CLINICAL PRIVILEGES ADDITIONALLY, THERE ARE 53 ALLIED HEALTH PROFESSIONALS, CATEGORIZED AS EITHER INDEPENDENT OR PHYSICIAN DIRECTED WHOM FUNCTION WITHIN ONE OR MORE HEALTH-RELATED PROFESSIONS OR OCCUPATIONS THE HOSPITAL USES EXCESS FUNDS TO FUND CAPITAL IMPROVEMENTS, EQUIPMENT FOR PATIENT PROGRAMS, AND PATIENT EDUCATION THE HOSPITAL USES EXCESS FUNDS TO FUND CAPITAL IMPROVEMENTS, EQUIPMENT FOR PATIENT PROGRAMS, AND PATIENT EDUCATION THE HOSPITAL PROVIDES LONG-TERM COMMUNITY SUPPORT THROUGH MULTIPLE PROGRAMS SUCH AS -SCI NURSE ADVICE LINE-ON-LINE FREE EDUCATIONAL MATERIALS AND HEALTH ASSESSMENT QUESTIONNAIRE TOOL ON CRAIG HOSPITAL'S WEBSITE, WWW CRAIGHOSPITAL ORG, AND SOCIAL MEDIA-FACEBOOK, TWITTER, LINKED IN, YOUTUBE, INSTAGRAM, AND BLOG -OUTREACH SCI CLINICS ANNUALLY IN PUEBLO, GRAND JUNCTION, CO AND CASPER, WY -\$100K SUPPORT PER YEAR TO COMMUNITY ORGANIZATIONS-\$10K SUPPORT PER YEAR TO COMMUNITY ORGANIZATIONS-CHAIRED COLORADO WC TBI MEDICAL TREATMENT GUIDELINES-CHAIRED COLORAD
		PRESENTATIONS 117 PER YEAR ON SCI/TBI-CHAIRED COLORADO CONCUSSION SPECIAL INTEREST GROUP- CHAIRED COLORADO TBI TRUST FUND-CHAIRED COLORADO WC TBI MEDICAL TREATMENT GUIDELINES- CHAIRED ROCKY MOUNTAIN HUMAN SERVICES MILITARY PROGRAM-CHAIRED COLORADO BL PROFESSIONALS NETWORK MEETING-INJURY PREVENTION PROGRAMS IN THE SCHOOLS-NIDRR MODEL SYSTEM CENTER FOR SCI AND TBI-ALUMNI HIGHER EDUCATION SCHOLARSHIP
		PROGRAM-CU, SCHOOL OF MINES, DU ADAPTIVE TECHNOLOGY COLLABORATIONS-ACCESSIBLE HOMES COLLABORATIONS-Q & A FEATURE ON HEALTH MATTERS ON CRAIG'S FACEBOOK PAGE-EMERGENCY PREPAREDNESS VENUES FOR ENGLEWOOD FIRE AND POLICE-COLUMBINE HIGH SCHOOL RUN FOR REMEMBRANCE BENEFIT-COLLABORATE WITH CHRISTOPHER & DANA REEVE PEER NETWORK PROGRAM- TRAIN DENVER RTD & FRONTIER AIRLINES PERSONNEL ON PASSENGER ASSISTANCE-TRAINING FOR REGIS
		NEUROPSYCHOLOGY CLASSES-TRAINING FOR AIR FORCE ACADEMY CADETS-AMI WELLNESS-PROFESSIONAL ADVISORY COMMITTEE-CAMP DISCOVERY VOLUNTEERS-CATHY SCOTT FOUNDATION BOARD MEMBER-CENTER FOR WOMEN'S HEALTH RESEARCH-BOARD MEMBER-CENTER FOR WOMEN'S HEALTH RESEARCH-BOARD MEMBER-CHANDA PLAN FOUNDATION BOARD MEMBER-COLORADO HOSPITAL ASSOCIATION-BOARD MEMBER-HOMEBUILDERS FOUNDATION VOLUNTEERS-NATIONAL SPORTS CENTER FOR THE DISABLED-WINTER PARK-BOARD MEMBER-PVA MT STATES CHAPTER

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Schedule I (Form 990)

# **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

OMB No 1545-0047

Employer identification number

2012

DLN: 93493220011714

Department of the Treasury
Internal Revenue Service
Name of the organization

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Inspection

CRAIG HOSPITAL						84-0404233	
		and Assistance					
Does the organization ma the selection criteria used							Г Yes
2 Describe in Part IV the or							
		Governments and recipient that receive					d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) AMERICAN HEART ASSOCIATION INC 7272 GREENVILLE AVE DALLAS,TX 75231	13-5613797	501(C)(3)	10,000				SPONSORSHIP
(2) BRAIN INJURY ALLIANCE OF COLORADO 4200 W CONEJOS PL 524 DENVER,CO 80204	84-0893049	501(C)(3)	10,000				SPONSORSHIP
(3) CHRISTOPHER REEVE FOUNDATION 636 MORRIS TPKE 3A SHORT HILLS,NJ 07078	22-2939536	501(C)(3)	6,000				4 TICKETS EVENING GALA
(4) COLORADO NEUROLOGICAL INSTITUTE 701 E HAMPDEN AVE 415 ENGLEWOOD, CO 80113	84-1100975	501(C)(3)	11,000				ANNUAL SUPPORT
(5) ST ANTHONY HEALTH FOUNDATION 11600 W 2ND PL LAKEWOOD, CO 80228	94-0902211	501(C)(3)	5,500				FLIGHT FOR LIFE GOLF
2 Enter total number of sect	tion 501(c)(3) and go	overnment organizations	listed in the line 1 table	e			5

Enter total number of other organizations listed in the line 1 table . . . . . . . . .

<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	( <b>d)</b> A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
I	I	1		 
				recipients cash grant non-cash assistance (book,

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier Return Reference Explanation

Schedule I (Form 990) 2012

DLN: 93493220011714

OMB No 1545-0047

**Schedule J** (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

**Compensation Information** 

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Part IV, question 23. ► Attach to Form 990. ► See separate instructions.

Name of the organization CRAIG HOSPITAL

**Employer identification number** 

84-0404233

Pa	rt I Questions Regarding Compensati	ion				
					Yes	No
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b	Yes	
2	Did the organization require substantiation prior to					
	directors, trustees, and the CEO/Executive Direc	tor, regard	and the items checked in line 14.	2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all used by a related organization to establish compe	that apply				
	Compensation committee	굣	Written employment contract			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	<b>▽</b>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	O, Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contr	ol paymen	it?	4a		No
b	Participate in, or receive payment from, a supplen	nental non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and	provide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only i	must comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,			7	Yes	
8	Were any amounts reported in Form 990, Part VII	[, paid or a	occured pursuant to a contract that was			
	subject to the initial contract exception described		tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follows section 53 4958-6(c)?	the rebutta	able presumption procedure described in Regulations	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

raise complete this part for any dadicio		
Identifier	Return Reference	Explanation
SUPPLEMENTAL INFORMATION		PART I, LINE 1A COUNTRY CLUB DUES AND FINANCIAL, ESTATE AND TAX PLANNING SERVICES PAID BY EMPLOYEE WERE REIMBURSED BY THE COMPANY AND INCLUDED IN EMPLOYEE'S FORM W2 TAXABLE WAGES PART I, LINE 4B OFFICERS PARTICIPATE IN A NON-QUALIFIED 457F RETIREMENT PLAN DURING THE TAX YEAR, THE FOLLOWING AMOUNTS WERE EARNED AND FUNDED BY THE HOSPITAL MIKE FORDYCE \$120,000, JULIE KEEGAN \$40,000, DANA POLONSKY \$40,000, AND DIANE RICHARD \$40,000 DENNIS O'MALLEY, FORMER OFFICER, TOOK A PAY-OUT OF \$584,648 WHICH WAS INCLUDED ON HIS FORM W-2 PART 1, LINE 7 DISCRETIONARY BONUSES OF UP TO 10% OF BASE PAY ARE PAID TO DEPARTMENT DIRECTORS, UP TO 15% FOR VICE PRESIDENTS AND UP TO 30% FOR CEO BASED UPON ATTAINING SPECIFIED PERFORMANCE GOALS

Schedule J (Form 990) 2012

Software ID: Software Version:

**EIN:** 84-0404233

Name: CRAIG HOSPITAL

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Torin 550, Schedule 5, Par	<u> </u>	T Officers, Direc	tors, rrustees, ne	y Employees, and	ringilest compens	<del>Juteu Employees</del>		
(A) Name		(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
MIKE FORDYCE	(I) (II)	l ' _ l	149,080 0	52,323	130,000	19,250 0	722,471 0	0
JULIE KEEGAN	(I) (II)	199,641 0	41,870 0	12,166	49,780 0	15,570 0	319,027 0	0
DANA POLONSKY	(ı) (ıı)	1	44,247 0	39,102	49,188 0	18,124 0	302,623 0	0
DIANE REINHARD	(ı) (ıı)	1 ' .	46,717 0	40,221	49,846 0	18,156 0	315,727 0	0 0
LESTER BUTT	(ı) (ıı)	141,443 0	33,610 0	26,999	8,475 0	18,919 0	229,446 0	0 0
KENNY HOSACK	(I) (II)	130,900 0	25,778 0	13,474	7,196 0	18,945 0	196,293 0	0
GALE WHITENECK	(ı) (ıı)	1	32,160 0	19,424	7,985 0	13,305 0	213,497 0	0
CHRIS WATKINS	(ı) (ıı)	1	21,328 0	371	6,484 0	18,923 0	180,632	0
CINDY BRADEN	(ı) (ıı)		26,280 0	21,402	6,567 0	9,108 0	179,300 0	0
DENNIS O'MALLEY	(I) (II)		0	584,648	0	0 0	584,648 0	584,648 0

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DLN: 93493220011714 OMB No 1545-0047

Open to Public **Inspection** 

## **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► See separate instructions.

(Form 990)

Nam	ne of the organization									Emp	oloyer ic	lentifica	ation numb	er	
CR	AIG HOSPITAL									84	-04042	33			
P	art I Bond Issues	_		_	,		,								
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	<b>f)</b> Descriptio	n of purpose	( <b>g)</b> De	feased	beh	On alf of suer	(i) I finar	Pool ncing
										Yes	No	Yes	No '	es/	No
A	COLORADO HEALTH FACILITIES AUTHORITY	84-0752932	19648AG82	12-03-2012	40,0	71,072	HOS REFU	SPITAL EXPA UND 2003 B	NSION &		×		×		X
Pa	Proceeds	•		'				_			<b>'</b>				
						4		В			С			D	
1	A mount of bonds retired														
2	Amount of bonds legally defe	eased 				7,980,	,000								
3	Total proceeds of issue					40,071,	,072								
4	Gross proceeds in reserve fu														
5	Capitalized interest from pro-														
6	Proceeds in refunding escrov														
7	Issuance costs from proceed					558,	,654								
8	Credit enhancement from pro														
9	Working capital expenditures	from proceeds													
10	Capital expenditures from pr	oceeds				4,725,	,189								
11	Other spent proceeds														
12	Other unspent proceeds					26,836,	,907								
13	Year of substantial completion	on			20	16									
					Yes	No		Yes	No	Yes	<u> </u>	lo	Yes		No
14	Were the bonds issued as pa	rt of a current refundi	ng issue?		Х										
15	Were the bonds issued as pa	rt of an advance refur	nding issue?		X										
16	Has the final allocation of pro	oceeds been made?			Х										
17	Does the organization mainta allocation of proceeds?	aın adequate books aı	nd records to supp	ort the final	Х										
Pa	rt IIII Private Business	Use			•		•		•		•	'			
						1		В			C			D	
_	Was the organization a section	or in a naghtrauthir	o mamber of a reli	C which are a	Yes	No	<u> </u>	Yes	No	Yes	<u> </u>	lo	Yes	+	No
1	Was the organization a partn	er iii a partnership, or	a member of an Li	LC, which owned		l x					1			- 1	ŀ

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

property financed by tax-exempt bonds?

Sche	dule K (Form 990) 2012									Page <b>2</b>
Par	Private Business Use (Continued)									
				A		В		<u>c</u>		D
_	A	h	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private of bond-financed property?			Х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government			%		%		%		%
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, another (c)(3) organization, or a state or local government			%		%		%		%
6	Total of lines 4 and 5			%		%		%		%
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bon issued?			х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations : 1 141-12 and 1 145-2?	sections								
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements unclean Regulations sections 1 141-12 and 1 145-2?		Х							
Doo										
Par	t IV Arbitrage	Α			В		С		D	
		Yes	No	Yes	No	Ye		No	Yes	No
1	Has the issuer filed Form 8038-T?		Х							
2	If "No" to line 1, did the following apply?									
a	Rebate not due yet?	X								
b	Exception to rebate?		X							
c	No rebate due?		X							
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			'					Į.	
3	Is the bond issue a variable rate issue?		Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									_
				•	•		· ·	-		

PART II, LINE 3

Part IV Arbitrage (Continued)

BOND PROCEEDS

D

			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a g contract (GIC)?	guaranteed investment		Х						
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor for e value of the GIC satisfied?	stablishing the fair market								
6	Were any gross proceeds invested be period?	peyond an available temporary		x						
7	Has the organization established wr the requirements of section 148?	itten procedures to monitor	X							
Pa	rt V Procedures To Underta	ke Corrective Action								
			Α		В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization established wr that violations of federal tax require and corrected through the voluntary self-remediation is not available und	ments are timely identified closing agreement program if	X							
			-							
Pa	art VI Supplemental Inforn	<b>nation.</b> Complete this part to pr	ovide addition	<u>ıal ınformatı</u>	on for respon	ises to quest	ions on Sche	edule K (see	instructions)	
	Identifier	Return Reference				Explana	ition			

Α

В

PAR AMOUNT \$37,595,000 NET PREMIUM \$2,476,072 TOTAL PROCEEDS OF ISSUE \$40,071,072

Schedule K (Form 990) 2012

С

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DLN: 93493220011714

OMB No 1545-0047

## Schedule L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**2012** 

Open to Public Inspection

Name of the orga CRAIG HOSPITAL	nızatıon						Em	ploye	r identii	fication	numbe	r
								-0404				
	s Benefit Tran											
	te if the organizati of disqualified pers			between disc		(c) Descri					( <b>d)</b> Corr	ected?
<b>1</b> (a) Name	oi disquaimed pers			d organizatio	•	(C) Descrip	ption o	i tians	saction		res	No
			·								103	110
2 Fatantha		4								I		
4958	ount of tax incurre	a by organiza	ation mana	agers or alsq	ualified perso	ons during the	year u	inaer s	ection section			
3 Enter the am	ount of tax, if any,	on line 2, abo	ove, reimb	oursed by the	organization				<b>&gt;</b> \$			
	ns to and/or F plete if the organiz				57 D-+1/ I	20		O D	<b>.</b> ₹\/	- 26 -		
	nization reported a					ille 36a, 01 F0	יפפ וווו	U, Pai	LIV, IIII	ie 26, 0	riitiie	
(a) Name of	(b) Relationship				(e)Original	(f)Balance	(g)	In	(h		(i)Wr	itten
ınterested	with organization	of loan	or from		principal	due	defa	ult?	Appro		agreer	ment?
person			organizat	נוטווי	amount				by boa			
			То	From	1		Yes	No	Yes	No	Yes	No
											_	
											_	
											_	
								-		<u> </u>	_	
								-	-	<u> </u>	_	
otal			<u> </u>							<u> </u>	٦ .	
	nts or Assistan	ce Renefit		erested D	ersons		_					
	plete if the orga					t IV, line 27.						
(a) Name of inte		ationship bet	tween (	<b>c)</b> A mount of		<b>(d)</b> Type o		tance	(e)	Purpos	e of ass	ıstance
person		ted person ar	nd the									
	'	organization										
						-						
						-						
			<del></del>			-						

Complete if the organizations			e 28a. 28b. or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zation's
				Yes	No
(1) CNS MEDICAL GROUP	TOM BALAZY, MEDICAL DIRECTOR OF CNS MEDICAL GROUP	799,210	MEDICAL DIRECTOR SERVICES		No
(2) LOCKTON COMPANIES	BILL LINDSEY, PRESIDENT, BENEFIT GROUP-DENVER	174,934	BENEFITS CONSULTING AND INSURANCE PREMIUM		No

## Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Ident if ier	Return Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2012

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DLN: 93493220011714

OMB No 1545-0047

2012

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Supplemental Information to Form 990 or 990-EZ

► Attach to Form 990 or 990-EZ.

Name of the organization CRAIG HOSPITAL

Employer identification number

84-0404233

ldentifier	Return Reference	Explanation
ORGANIZATION MISSION STATEMENT	FORM 990, PART I, LINE 1	TO ADVOCATE FOR AND PROVIDE EXEMPLARY REHABILITATION CARE TO PEOPLE AFFECTED BY SPINAL CORD AND TRAUMATIC BRAIN INJURY SO THAT THEY CAN ACHIEVE OPTIMAL HEALTH, INDEPENDENCE, AND LIFE QUALITY

ldentifier	Return Reference	Explanation
ORGANIZATION MISSION STATEMENT	FORM 990, PART III, LINE 1	CRAIG HOSPITAL IS A 93-BED LONG-TERM ACUTE CARE AND REHABILITATION HOSPITAL THAT PROVIDES CARE EXCLUSIVELY FOR PATIENTS WITH SPINAL CORD AND TRAUMATIC BRAIN INJURIES CRAIG HOSPITAL PROVIDES A COMPREHENSIVE SYSTEM OF INPATIENT AND OUTPATIENT MEDICAL CARE, REHABILITATION, NEUROSURGICAL REHABILITATIVE CARE AND LONG-TERM FOLLOW-UP SERVICES

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 4	SUMMARY OF CHANGES TO BY LAWS (1) THE NUMBER OF BOARD MEMBERS WAS INCREASED TO ALLOW THE BOARD THE ABILITY TO INCREASE THE NUMBER OF MEMBERS TO NO MORE THAN TWENTY-FOUR (24) OF THESE, NO MORE THAN TWENTY-TWO (22) DIRECTORS SHALL BE VOLUNTEER MEMBERS FROM THE COMMUNITY (2) THE TERM OF THE CHAIR WAS CHANGED SO UNDER EXTENUATING CIRCUMSTANCES, IT COULD BE EXTENDED FOR ONE (1) ADDITIONAL YEAR FOR A TOTAL OF TWO (2) YEARS, SUBJECT TO MAJORITY VOTE BY THE BOARD (3) THE REVISED EXECUTIVE COMMITTEE AND FINANCE-AUDIT COMMITTEE CHARTERS, WHICH WERE PREVIOUSLY APPROVED, WERE ADDED TO THE BY LAWS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	PRIOR TO FILING, THE FORM 990 AND RELATED SCHEDULES WERE PRESENTED, REVIEWED AND APPROVED BY THE FINANCE/AUDIT COMMITTEE OF THE BOARD OF DIRECTORS COPIES WERE ALSO DISTRIBUTED TO THE FULL BOARD ALONG WITH A REPORT FROM THE FINANCE/AUDIT COMMITTEE.

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	ALL BOARD MEMBERS, VICE PRESIDENTS AND DIRECTOR-LEVEL POSITIONS COMPLETE A DUALITY OF INTEREST FORM ANNUALLY AND ANY DISCLOSURES ARE SHARED WITH THE BOARD OF DIRECTORS

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	THE EXECUTIVE COMMITTEE COMMISSIONS AN INDEPENDENT COMPENSATION CONSULTING FIRM EVERY 2-3 YEARS TO CONDUCT A STUDY OF COMPENSATION OF THE KEY LEADERSHIP POSITIONS WITHIN THE HOSPITAL UTILIZING DATA FROM BOTH LOCAL AND NATIONAL HOSPITALS THIS DATA WAS UTILIZED BY THE EXECUTIVE COMMITTEE WHEN IT APPROVES THE COMPENSATION OF THE PRESIDENT/CEO AND OTHER TOP MANAGEMENT POSITIONS WITHIN THE HOSPITAL ALL OF THE DETAILS OF THE DELIBERATION AND DECISION MAKING PROCESS ARE DOCUMENTED IN THE EXECUTIVE COMMITTEE MINUTES

Identifier	Return Reference	Explanation
	' '	CRAIG HOSPITAL'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

ldentifier	Return Reference	Explanation
OTHER FEES	FORM 990, PART IX, LINE 11G	CONTRACTED MEDICAL SERVICES PROGRAM SERVICE EXPENSES 10,412,799 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 10,412,799 CONSULTING SERVICES PROGRAM SERVICE EXPENSES 30,035 MANAGEMENT AND GENERAL EXPENSES 535,132 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 565,167 MEDICAL DIRECTOR SERVICES PROGRAM SERVICE EXPENSES 555,750 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 555,750 LAUNDRY SERVICES PROGRAM SERVICE EXPENSES 307,501 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 307,501 PURCHASED SERVICES PROGRAM SERVICE EXPENSES 130,912 MANAGEMENT AND GENERAL EXPENSES 66,298 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 197,210 CONTRACT LABOR PROGRAM SERVICE EXPENSES 121,247 MANAGEMENT AND GENERAL EXPENSES 520 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 520,687

DLN: 93493220011714

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE R Related Organizations and Unrelated Partnerships** (Form 990)

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

CRAIG HOSPITAL

Name of the organization

**Employer identification number** 84-0404233

Part I Identification of Disregarded Entities (C		answered res to					
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	( <b>d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) REHABILITATION DOCUMENTATION SERVICES 3425 S CLARKSON STREET ENGLEWOOD, CO 80113 03-0434653	SOFTWARE DEVELOPMENT	СО	69,891	143,252	CRAIG HOSPITAL		
Part II Identification of Related Tax-Exempt Or or more related tax-exempt organizations du	ganizations (Complete If tring the tax year.)	he organization ai	nswered "Yes" t	o Form 990, Pa	rt IV, line 34 because	t had o	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sectio	(e) n Public charity st (if section 501(c	atus Direct controlling entity	Section (13) co	
(1) CRAIG HOSPITAL FOUNDATION	FUNDRAISING	СО	501(C)(3)	11A/TYPE I	CRAIG HOSPITAL	<b>Yes</b> Yes	No
3425 S CLARKSON ST	TONDICALDING		301(0)(3)		CKALOTIOSITIAL	103	
ENGLEWOOD, CO 80113 23-7352287							
For Paperwork Reduction Act Notice, see the Instructions for For	m 990.	Cat No 5013	85 Y		Schedule R (For	m 990) 2	012

(a) Name, address, and E related organization	IN of n	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlli entity	t Predom ing income(re	inant elated, ted, I from ider 512-	(f) Share of total income	(g) Share of end-of-year assets	( <b>h</b> Disprop allocat	rtionate	(i) Code V—Uf amount in b 20 of Schedule K- (Form 1065	I Gene ox man par	<b>j)</b> eral or aging tner?	<b>(k</b> Percen owner	ntage
									Yes	No		Yes	No		
Identification of Related line 34 because it had one o  (a)  Name, address, and EIN of related organization			s a corp I lle oreign	ooration		Type (C cor	the tax ye		Share	(g) e of end f-year	(t	ı) ntage	S	(i) Section 5 (b)(13 controlle entity?	8) ed ?
(1) ADAPTIVE EQUIPMENT	INACTIVE			C	RAIG HOSPITAL	С					100 0	00 %		<b>Yes</b> Yes	No
CO 3425 S CLARKSON ST ENGLEWOOD, CO 801132811 34-1280869		со													
									_						

Pa	rt V	Transactions With Related Organizations (Complete if the organization	on answered	"Yes" to Form	n 990, Part IV, lın	e 34, 35b, or 36.)							
	Note.	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule						Yes	No				
<b>1</b> D	uring th	he tax year, did the orgranization engage in any of the following transactions with one or	more related o	rganızatıons lı	sted in Parts II-IV?								
а	Recei	pt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity					1a		No				
b	Gıft, g	grant, or capital contribution to related organization(s)					1b		No				
c	Gıft, g	rant, or capital contribution from related organization(s)					1c	Yes					
d	Loans	or loan guarantees to or for related organization(s)					1d		No				
e Loans or loan guarantees by related organization(s)													
f													
g													
h													
i	Excha	nge of assets with related organization(s)					1i		No				
j	Lease	of facilities, equipment, or other assets to related organization(s)					1j		No				
k	k Lease of facilities, equipment, or other assets from related organization(s)												
l Performance of services or membership or fundraising solicitations for related organization(s)													
m	Perfori	mance of services or membership or fundraising solicitations by related organization(s)	ı				1m	Yes					
n	Sharın	g of facilities, equipment, mailing lists, or other assets with related organization(s)					1n	Yes					
0	Sharır	ng of paid employees with related organization(s)					10	Yes					
р	Reimb	bursement paid to related organization(s) for expenses					1р		No				
q	Reimb	bursement paid by related organization(s) for expenses					1q	Yes					
r	Other	transfer of cash or property to related organization(s)					1r		No				
s	Other	transfer of cash or property from related organization(s)					1s		No				
2	Ifthe	answer to any of the above is "Yes," see the instructions for information on who must co	omplete this lin	ne, including co	vered relationships	and transaction thresholds							
		(a) Name of other organization		(b) ransaction ype (a-s)	(c) Amount involved	(d) Method of determining am	ount i	nvolved	i				
<b>(1)</b> C	RAIG HOS	SPITAL FOUNDATION	С	, , ,	10,301,676	ACTUAL COSTS							
<b>(2)</b> C	RAIG HOS	SPITAL FOUNDATION	Q		1,089,127	ACTUAL COSTS							
				-					_				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

**Additional Data Return to Form** 

Software ID:

**Software Version:** 

**EIN:** 84-0404233

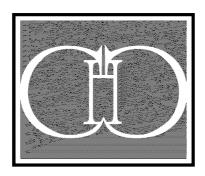
Name: CRAIG HOSPITAL

Schedule R (Form 990) 2012

Page **5** 

## Part VII Supplemental Information

Identifier Return Reference Explanation	Complete this part to pr	<u>ovide additional information for response</u>	es to questions on Schedule R (see instructions)	
			Explanation	



Consolidated Financial Statements September 30, 2013 and 2012, Independent Auditors' Report, and Supplementary Information September 30, 2013



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#### INDEPENDENT AUDITORS' REPORT

Board of Directors Craig Hospital and Affiliates Englewood, Colorado

#### REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying consolidated financial statements of Craig Hospital and Affiliates, which are comprised of the consolidated balance sheets as of September 30, 2013 and 2012, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements

## MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### **AUDITORS' RESPONSIBILITY**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements

Board of Directors Craig Hospital and Affiliates Page Two

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

#### **OPINION**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Craig Hospital and Affiliates as of September 30, 2013 and 2012, and the changes in their net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

#### **OTHER MATTERS**

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole The consolidating balance sheet, consolidating statement of operations, and consolidating statement of changes in net assets are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole

FKS+H LLLP

EKS&H LLLP

January 31, 2014 Denver, Colorado

## **Consolidated Balance Sheets**

	Sept	ember 30,
	2013	2012
Assets		
Current assets Cash and cash equivalents Short-term investments	\$ 5.160.610 26.455.31:	
Assets limited as to use required for current liabilities Receivables Patients, net of allowance for uncollectible accounts	2.129.56	
of \$218,053 (2013) and \$283,568 (2012) Grants and other	19,437,620 622,47	
Inventories Prepaid expenses and other assets	512,109 1,065,35	
Total current assets	55,383,06	
Assets limited as to use  Board-designated and donor-restricted investments  SERP fund	73,142,250 921,890	
Total assets limited as to use	74,064,143	
Land, buildings, and equipment, net	63,215,339	9 48,345,913
Contributions receivable, net Deferred debt issuance costs, net	14,104,46 537,789	
Total assets	\$ 207,304,79	<u>\$ 149,751,765</u>
Liabilities and Net Assets		
Current liabilities Accounts payable and accrued expenses Payroll and payroll-related expenses Compensated absences Current portion of long-term debt Total current liabilities	\$ 6.947.464 4.040.283 1.788.420 625.000 13.401.173	3 4.665.863 6 1.724.397 0 875.000
Long-term debt. net of current portion SERP obligation Post-retirement benefit obligation Total liabilities	39,377,29 1,161,89 176,00 54,116,37	3 1,300,051 9 439,420
Commitments and contingencies		
Net assets Unrestricted Temporarily restricted Permanently restricted Total net assets	133,345,620 17,358,639 2,484,16 153,188,420	9 10,306,694 7 1,062,803 6 127,445,718
Total liabilities and net assets	\$ 207,304,79	<u>\$ 149,751,765</u>

See notes to consolidated financial statements

## **Consolidated Statements of Operations**

		For the Young		
		2013		2012
Unrestricted revenues and other support Net patient service revenues	\$	75,609,728	\$	76,954,411
Other operating revenues	Ф	2,753,998	Ф	2,281,821
Net assets released from restrictions		2,733,770		2,201,021
Research		2,884,031		2,671,017
Other programs and costs		1,346,027		1,571,267
Total unrestricted revenues and other support	_	82,593,784		83,478,516
Operating expenses				
Wages, salaries, and benefits		46,565,373		42,951,644
Purchased services		12,015,240		13,096,648
Supplies and other		9,310,555		8,911,634
Research		2,884,031		2,671,017
Depreciation and amortization		4,795,371		4,418,820
Interest		20,394		18,023
Insurance, legal, and other professional services		1,184,276		1,379,913
Provision for bad debts		153,265		148,716
Other programs and costs		1,879,780		2,311,281
Total operating expenses		78,808,285		75,907,696
Operating income		3,785,499	_	7,570,820
Other income				
Investment and other		1,479,226		966,367
Contributions		1,830,917	_	1,704,351
Total other income		3,310,143	_	2,670,718
Excess of revenues over expenses	_	7,095,642	_	10,241,538
Unrealized (losses) gains on investments		(457,828)		1,480,239
Net assets released for long-term asset acquisitions		10,631,585		
		10,173,757	_	1,480,239
Change in unrestricted net assets	<u>\$</u>	17,269,399	\$	11,721,777

## **Consolidated Statements of Changes in Net Assets**

	For the Years Ended September 30,			
		2013	_	2012
Unrestricted net assets				
Excess of revenues over expenses	\$	7,095,642	\$	10,241,538
Unrealized (losses) gains on investments		(457,828)		1,480,239
Net assets released for long-term asset acquisitions		10,631,585		-
Change in unrestricted net assets		17,269,399		11,721,777
Temporarily restricted net assets				
Research grants		2,884,031		2,671,017
Contributions		18,817,526		5,380,474
Investment income		212,031		249,200
Net assets released from restrictions				
Research		(2,884,031)		(2,671,017)
Other programs and costs		(11,977,612)		(1,571,267)
Net assets transferred to temporarily restricted net assets				50,000
Change in temporarily restricted net assets		7,051,945		4,108,407
Permanently restricted net assets				
Contributions		1,421,364		11,280
Net assets transferred from permanently restricted net assets				(50,000)
Change in permanently restricted net assets		1,421,364		(38,720)
Change in net assets		25,742,708		15,791,464
Net assets, beginning of year		127,445,718	_	111,654,254
Net assets, end of year	\$	153,188,426	\$	127,445,718

## **Consolidated Statements of Cash Flows**

		ears Ended aber 30,
	2013	2012
Cash flows from operating activities		
Change in net assets	<u>\$ 25,742,708</u>	<u>\$ 15,791,464</u>
Adjustments to reconcile change in net assets to net cash		
provided by operating activities		
Net unrealized losses (gains) on investments	262,068	(1,480,239)
Depreciation and amortization	4,795,371	4,418,820
Provision for bad debts	11,633	2,502
Loss from disposal of equipment and other	50,071	425,211
Provision for uncollectible pledges	141,632	137,462
Discount on long-term pledges	195,589	26,592
Receipts for permanently restricted endowment	(1,421,364)	(11,280)
Changes in operating assets and liabilities		
Patients' receivables	(1,327,775)	(995,392)
Contributions receivable	(9,714,104)	
Grants receivable and other	(127,132)	(101,384)
Inventories	(54,076)	(2,601)
Prepaid expenses and other assets	224,094	(353,489)
Accounts payable and accrued expenses	1,579,433	1,019,860
Payroll and payroll-related expenses, compensated absences,		
post-retirement benefit obligation, and SERP obligation	(917,884)	(972,193)
	(6,302,444)	(490,509)
Net cash provided by operating activities	19,440,264	15,300,955
Cash flows from investing activities		
Purchases of marketable securities	(90,190,139)	(43,303,222)
Sales of marketable securities	57,976,501	34,513,954
Purchases of land, buildings, and equipment	(19,689,151)	(5,782,868)
Net cash used in investing activities	(51,902,789)	(14,572,136)
Cash flows from financing activities		
Principal payments on long-term debt	(8,855,000)	(850,000)
Proceeds from issuance of long-term debt	40,071,072	_
Payment for debt issuance costs	(553,154)	_
Contributions for permanently restricted endowment	1,421,364	11,280
Net cash provided by (used in) financing activities	32,084,282	(838,720)
Net decrease in cash and cash equivalents	(378,243)	(109,901)
Cash and cash equivalents at beginning of year	5,538,859	5,648,760
Cash and cash equivalents at end of year	<u>\$ 5,160,616</u>	<u>\$ 5,538,859</u>

(Continued on the following page)

See notes to consolidated financial statements

#### **Consolidated Statements of Cash Flows**

(Continued from the previous page)

Supplemental disclosure of cash flow information

Cash paid for interest was \$792,790 and \$13,982 during the years ended September 30, 2013 and 2012, respectively

#### Non-cash activity

During 2013 and 2012, the Hospital adjusted its SERP fund to fair market value by recording \$106,070 and \$121,670, respectively, of investment earnings on the asset, as well as the related liability. The fair value is determined using market quotes as of the dates reported. Ending SERP fund balances also reflect total distributions made during the year.

During 2013, the Hospital paid interest of \$792,790 and accrued interest of \$532,042 on the 2012 Bonds, which is capitalized in land, buildings, and equipment, net of interest income on the bond proceeds held in assets limited as to use of \$35,973

During 2013, the amortization of the 2012 Bonds premium of \$68,780 was capitalized in land, buildings, and equipment

#### **Notes to Consolidated Financial Statements**

## Note 1 - Organization and Summary of Significant Accounting Policies

#### Organization

Craig Hospital, a not-for-profit corporation located in Denver, Colorado, provides a wide range of treatment and rehabilitative services for spinal, brain, and other nervous system related injuries to patients from Colorado and other states

Craig Hospital Foundation (the "Foundation"), a not-for-profit corporation located in Denver, Colorado, was formed to promote and improve public health and welfare and the general well-being of mankind through the development and provision of health care services The Foundation supports Craig Hospital's charitable and educational purposes and contributes its funds for these programs

Rehabilitation Documentation Services, LLC ("RDS") is a for-profit wholly owned limited liability company

#### Basis of Presentation

The consolidated financial statements, which include the accounts of Craig Hospital and its wholly owned subsidiary, RDS, and the affiliated Foundation (collectively, the "Hospital") are prepared on the accrual basis of accounting All significant intercompany accounts and transactions have been eliminated in consolidation

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period Actual results could differ from those estimates

#### Cash and Cash Equivalents

Cash and cash equivalents include amounts on deposit in demand accounts and investments with an original maturity of three months or less whose use is not limited, excluding balances held in the investment portfolio The Hospital continually monitors its positions with, and the credit quality of, the financial institutions with which it invests Throughout the year, the Hospital held balances of cash and cash equivalents in excess of the federally insured limit

#### Investments and Investment Return

Investments in equity securities and all investments in debt securities are reported at their fair values, with unrealized gains and losses included in the consolidated statements of operations and changes in net assets. Investment income is reported as other income. Unrealized gains and losses on investments other than trading securities are excluded from the excess of revenues over expenses. Investment income and gains restricted by a donor are reported as increases in temporarily restricted net assets.

#### **Notes to Consolidated Financial Statements**

## Note 1 - Organization and Summary of Significant Accounting Policies (continued)

#### Assets Limited as to Use

Assets limited as to use consist of donor-restricted investments and designated assets set aside by the Board of Directors for capital improvements, endowment funds, and a supplemental executive retirement plan. The Board of Directors retains control over Board-designated assets and may, at its discretion, subsequently use these assets for other purposes. In 2013, the balance includes the unexpended bond proceeds held by the trustee of \$24,707,338

## **Inventories**

Inventories, consisting of medical and other operating supplies, are stated at the lower of cost or market on a first-in, first-out basis

## Land, Buildings, and Equipment

Land, buildings, and equipment are recorded at cost Interest incurred, net of interest earned on related funds held by a trustee under bond agreements, in connection with borrowings to finance major construction, is capitalized until the related assets are put into service and subsequently amortized over the lives of the related assets Depreciation and amortization are recorded using the straight-line method over the shorter of the estimated useful life or lease term of the related assets, which ranges from 3 years to 40 years

The Hospital's capitalization policy requires individual assets to be capitalized if the original cost or fair value at date of donation exceeds \$1,000 and the asset life is greater than one year

#### Contributions Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years, if any, are recorded at the present value of estimated future cash flows. The discounts on these pledges are computed using a risk-free interest rate, net of an allowance for uncollectible accounts, if necessary. The allowance method is used to determine uncollectible contributions receivable. The allowance is based on management's estimate and analysis of specific pledges.

### Long-Lived Assets

Long-lived assets to be held and used are reviewed for impairment whenever events or changes in circumstances indicate that the related carrying amount may not be recoverable. When required, impairment losses on assets to be held and used are recognized based on the fair value of the asset Long-lived assets to be disposed of are reported at the lower of carrying amount or fair value less cost to sell. No impairment losses were recorded as of September 30, 2013 and 2012.

### **Notes to Consolidated Financial Statements**

## Note 1 - Organization and Summary of Significant Accounting Policies (continued)

### Deferred Debt Issuance Costs

Deferred debt issuance costs include bond fees and are amortized using the effective interest method over the original term of the related debt of 30 years

### Excess of Revenues Over Expenses

The accompanying consolidated statements of operations include excess of revenues over expenses Changes in unrestricted net assets, which are excluded from excess of revenues over expenses consistent with industry practice, include unrealized gains and losses on investments other than trading securities, permanent transfers of assets to and from affiliates for other than goods and services, and contributions of long-lived assets (including assets acquired using contributions, which, by donor restriction, were to be used for the purpose of acquiring such assets) Income from discontinued operations is also excluded from excess of revenues over expenses

### Net Patient Service Revenues and Patient Accounts Receivable

Net patient service revenues are reported at estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated adjustments under agreements with third-party payors. Adjustments are recorded on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

The Hospital assesses a patient's ability to pay at the time services are rendered, and accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectibility of accounts receivable, management analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for uncollectible accounts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with self-pay patients, the Hospital records a provision for uncollectible accounts in the period of service on the basis of past experience and specific identification. The difference between the standard rates, or the discounted rates if negotiated or provided by policy, and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

## **Charity Care and Contractual Allowances**

The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than established rates Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue Charity care provided during the years ended September 30, 2013 and 2012, based on cost of services provided, totaled \$1,342,175 and \$1,340,536, respectively In addition, the Hospital also provides medical services to patients covered under state Medicaid programs at less than established rates, which are recorded as contractual adjustments These contractual adjustments totaled \$10,749,704 and \$9,632,676 for the years ended September 30, 2013 and 2012, respectively The Hospital has not changed its charity care or uninsured discount policies during fiscal years 2013 or 2012

#### **Notes to Consolidated Financial Statements**

## Note 1 - Organization and Summary of Significant Accounting Policies (continued)

### Contributions

Contributions and bequests are available for unrestricted use unless specifically restricted by the donor Contributions are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the accompanying consolidated statements of operations as net assets released from restrictions. In-kind donations are recorded at fair value at the date of gift. In the absence of donor specification that income and gains on donated funds are restricted, such income and gains are reported as unrestricted income.

### Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use has been limited by the donor to a specific time period or purpose. Temporarily restricted net assets as of September 30, 2013 and 2012 are available for support of various patient programs and capital improvements. Permanently restricted net assets are to be maintained in perpetuity, the income from which is available for program support Permanently restricted net assets consist of endowment funds, the income from which is available to support various patient programs

### **Endowment Fund**

During 2004, the Foundation's Board of Directors set aside \$3,000,000 in an endowment fund for the purpose of protecting the future excellence of Craig Hospital During 2008, an additional \$1,000,000 was set aside from the proceeds from the sale of a subsidiary of Craig Hospital During 2012, the Board of Directors approved the release of \$4,925,000 of Board-designated endowment funds for the purpose of paying for future expansion at the Hospital The remaining Board-designated endowment funds were released in 2013

### **Income Tax Status**

The Hospital and the Foundation qualify as tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code RDS is a limited liability company and is not a tax-paying entity for federal income tax purposes, therefore, no income tax expense has been recorded in the consolidated financial statements Members are taxed individually on their shares of RDS's earnings

The Hospital applies a more-likely-than-not measurement methodology to reflect the financial statement impact of uncertain tax positions taken or expected to be taken in a tax return After evaluating the tax positions taken, none are considered to be uncertain, therefore, no amounts have been recognized as of September 30, 2013 and 2012

If incurred, interest and penalties associated with tax positions are recorded in the period assessed in other programs and costs No interest or penalties have been assessed as of September 30, 2013 and 2012

#### **Notes to Consolidated Financial Statements**

## Note 1 - Organization and Summary of Significant Accounting Policies (continued)

### Income Tax Status (continued)

Tax years that remain subject to examination include 2010 through the current period for the federal return and 2009 through the current period for the Colorado return

### Reclassifications

Certain amounts in the 2012 consolidated financial statements have been reclassified to conform to the 2013 presentation

## Recently Adopted Accounting Pronouncements

During 2013, the Hospital adopted Accounting Standards Update ("ASU") No 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities, an amendment to Accounting Standards Codification Topic 954, Health Care Entities ASU No 2011-07 requires health care organizations that do not assess the collectibility of a receivable before recognizing revenue to present their provision for bad debt related to patient service revenue as a deduction from revenue, net of contractual allowances and discounts, on their statement of operations The adoption of this standard did not impact the consolidated financial statements, as the Hospital does not recognize significant revenue without assessing a patient's ability to pay

### Subsequent Events

The Hospital has evaluated all subsequent events through the auditors' report date, which is the date the consolidated financial statements were available for issuance. No subsequent events require disclosure based upon this review

### Note 2 - Concentration of Credit Risk

The Hospital grants credit without collateral to its patients, most of whom are insured under third-party payor agreements. The mix of receivables from patients and third-party payors was as follows

	September 30,			
	2013	2012		
Other third-party payors	59 %	61 %		
Workers' compensation	17	19		
Medicare	17	12		
Medicaid		8		
Total	<u>100</u> %	100 %		

### **Notes to Consolidated Financial Statements**

### **Note 3 - Net Patient Service Revenues**

The Hospital has agreements with third-party payors for payments to the Hospital at amounts different from its established rates A summary of the payment arrangements with major third-party payors follows

### Medicare and Medicaid

Services rendered to Medicare and Medicaid program beneficiaries are paid based on diagnosis-related groups and are subject to audit and retroactive adjustment. Laws and regulations governing these programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change in the near term. Management believes that the Hospital is in substantial compliance with current laws and regulations related to the Medicare and Medicaid programs.

## Other Third-Party Payors

The Hospital has negotiated payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Hospital under these agreements includes per-diem rates and discounts from established charges

## **Note 4 - Investments**

The fair values of investments held are as follows

	September 30,			
	2013			2012
Obligations of the U.S. government and government agencies	\$	41 122 446	\$	22 002 222
Obligations of the U S government and government agencies	Ф	41,132,446	Ф	22,902,332
Fixed income securities		12,662,241		19,235,781
Equity securities		10,854,138		7,854,348
Mutual funds		23,644,766		14,122,051
Bond funds		1,942,810		1,943,500
Cash equivalents		12,259,045		4,448,079
Accrued interest		153,586	_	191,371
Total	<u>\$</u>	102,649,032	<u>\$</u>	70,697,462
Short-term investments	\$	26,455,315	\$	29,242,940
Assets limited as to use required for current liabilities		2,129,569		, , <u> </u>
Assets limited as to use		74,064,148		41,454,522
Assets ininited as to use		7 1,004,140		11, 157,522
Total	\$	102,649,032	\$	70,697,462

### **Notes to Consolidated Financial Statements**

## **Note 4 - Investments (continued)**

The following schedule summarizes the investment return included in the accompanying consolidated statements of operations

		For the Years Ended September 30,			
		2013	2012		
Unrealized (losses) gains	\$	(262,068) \$	1,480,239		
Dividends and interest		1,124,713	975,893		
Realized gains on investments		608,163	845,337		
Investment management fees		(187,308)	(190,298)		
	<u>\$</u>	1,283,500 \$	3,111,171		

## Note 5 - Land, Buildings, and Equipment

Land, buildings, and equipment consist of the following

	September 30,				
		2013	_	2012	
Land	\$	6,651,277	\$	5,860,189	
Land improvements		577,271		656,573	
Buildings and improvements		33,903,965		33,677,208	
Equipment		45,529,458		44,297,100	
Construction in progress		18,666,484		2,947,659	
		105,328,455		87,438,729	
Less accumulated depreciation and amortization		(42,113,116)		(39,092,816)	
Total land, buildings, and equipment	<u>\$</u>	63,215,339	<u>\$</u>	48,345,913	

In March 2012, the Hospital began planning for a \$90 million construction project to improve, update, and expand the Hospital's existing facilities Actual construction began in March 2013 with a projected completion date of August 2016 During the year ended September 30, 2013, the Hospital capitalized interest in the amount of \$1,220,079, net of interest income and premium amortization on the 2012 Bonds

Depreciation expense for the years ended September 30, 2013 and 2012 was \$4,700,874 and \$4,418,820, respectively

### **Notes to Consolidated Financial Statements**

## **Note 6 - Fair Value Measurements**

Authoritative guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date. The guidance establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability developed based on market data obtained from sources independent of the Hospital Unobservable inputs are inputs that reflect the Hospital's assumptions of what market participants would use in pricing the asset or liability developed based on the best information available in the circumstances. The hierarchy is broken down into three levels based on the reliability of the inputs as follows

- Level 1 Quoted prices in active markets for identical assets or liabilities that are accessible at the reporting date. The fair value hierarchy gives the highest priority to Level 1 inputs
- Level 2 Quoted prices in active markets for similar assets and liabilities that are observable for the asset or liability
- Level 3 Unobservable pricing inputs that are generally less observable from objective sources, such as discounted cash flow models or valuations. The inputs into the determination of fair value require significant management judgment or estimation

The financial assets and liabilities are classified based on the lowest level of input that is significant to the fair value measurement. These classifications (Levels 1, 2, and 3) are intended to reflect the observability of inputs used in the valuation of investments and are not necessarily an indication of risk or liquidity. There were no changes to the Hospital's valuation techniques during the year

Following is a description of the valuation methodologies used for assets measured at fair value on a recurring basis

Government obligations, equity securities, bond funds, and mutual funds: Valued at the closing price reported on the active market on which the securities are traded

Fixed income securities Valued based on prices currently available on comparable securities of the issuer or other issuers with similar credit ratings

Debt is recorded at carrying value of \$40,002,292 on the consolidated balance sheet as of September 30, 2013 The fair value of the Hospital's debt is based on actual historical pricing based on the last trade executed on that day and reported by Bloomberg As of September 30, 2012, the carrying amount of long-term debt approximated fair value due to its floating rate structure

Other financial instruments not measured at fair value on a recurring basis include cash and cash equivalents, receivables, accounts payable, and accrued expenses These financial statement carrying amounts approximate their fair values due to their short-term nature

### **Notes to Consolidated Financial Statements**

## Note 6 - Fair Value Measurements (continued)

The following table provides information by level for assets and liabilities that are recorded at fair value on a recurring basis at September 30, 2013

		Level 1		Level 2		Level 3		Total
Assets								
Obligations of the U S government and								
government agencies	\$	41,132,446	\$	-	\$	_	\$	41,132,446
Fixed income securities		-		12,662,241		_		12,662,241
Equity securities		10,854,138		-		_		10,854,138
Mutual funds		23,644,766		-		_		23,644,766
Bond funds		1,942,810						1,942,810
Total assets	<u>\$</u>	77,574,160	<u>\$</u>	12,662,241	<u>\$</u>	<u>-</u>	<u>\$</u>	90,236,401

The following table provides information by level for assets and liabilities that are recorded at fair value on a recurring basis at September 30, 2012

		Level 1		Level 2	Level 3	 Total
Assets						
Obligations of the U S government and						
government agencies	\$	22,902,332	\$	-	\$ -	\$ 22,902,332
Fixed income securities		-		19,235,781	_	19,235,781
Equity securities		7,854,348		_	-	7,854,348
Mutual funds		14,122,051		-	_	14,122,051
Bond funds		1,943,500	_			 1,943,500
Total assets	<u>\$</u>	46,822,231	\$	19,235,781	\$ _	\$ 66,058,012

### **Notes to Consolidated Financial Statements**

## Note 6 - Fair Value Measurements (continued)

Following is a reconciliation of the fair value amounts above to the amounts presented in the consolidated balance sheets

	September 30,			
	_	2013	_	2012
Total financial assets from fair value tables Cash equivalents Accrued interest	\$	90,236,401 12,259,045 153,586	\$	66,058,012 4,448,079 191,371
	<u>\$</u>	102,649,032	<u>\$</u>	70,697,462
Short-term investments Assets limited as to use required for current liabilities Board-designated and donor-restricted investments SERP fund	\$	26,455,315 2,129,569 73,142,250 921,898	\$	29,242,940 - 40,399,722 1,054,800
	<u>\$</u>	102,649,032	<u>\$</u>	70,697,462

The following table provides information regarding the estimated fair value of outstanding debt, which is recorded at carrying value in the consolidated balance sheet at September 30, 2013

	Le	evel 1		Level 2	Leve	el 3		Total
Debt								
Hospital - Colorado Health								
Facilities Authority								
Hospital Revenue Bonds	<b>A</b>		Φ.	24.500.154	Φ.		Φ.	24.500.154
Series 2012	\$		<u>\$</u>	34,529,174	\$		<u>\$</u>	34,529,174
Total debt	\$		<u>\$</u>	34,529,174	\$	_	<u>\$</u>	34,529,174

## Note 7 - Contributions Receivable

Contributions receivable consist of the following

	Septer	<u>nber 30,</u>
	2013	2012
Due in less than one year	\$ 4,454,140	\$ 2,445,799
Due in one to five years	10,160,708	2,454,945
Unamortized discount on contributions	(222,541)	(26,952)
	14,392,307	4,873,792
Allowance for uncollectible accounts	(287,846)	(146,214)
Total	<u>\$ 14,104,461</u>	<u>\$ 4,727,578</u>

### **Notes to Consolidated Financial Statements**

## Note 7 - Contributions Receivable (continued)

Contributions that are due in less than one year but are related to long-term purposes are classified as non-current assets on the accompanying consolidated balance sheets due to the long-term nature of the underlying purpose The effective interest rate used to calculate the discount on contributions receivable ranged from 0 21% to 1 93%

### Note 8 - Long-Term Debt

Long-term debt consists of the following

	September 30,				
		2013		2012	
Hospital - Colorado Health Facilities Authority Hospital Revenue Bonds Series 2012	\$	37,595,000	\$	_	
Hospital - Colorado Health Facilities Authority Variable	•	, ,	Ť		
Rate Demand Revenue Refunding Bonds Series 2003		-		8,855,000	
Less current portion		(625,000)		(875,000)	
Long-term portion		36,970,000		7,980,000	
Unamortized debt premium		2,407,292			
Total	<u>\$</u>	39,377,292	<u>\$</u>	7,980,000	

In June 2003, the Hospital issued Colorado Health Facilities Authority Variable Rate Demand Revenue Refunding Bonds Series 2003 ("2003 Bonds") in the amount of \$15,000,000 The 2003 Bonds were issued to provide for the advance refunding of the Colorado Health Facilities Authority Hospital Revenue Bonds Series 1993 ("1993 Bonds") and the Colorado Health Facilities Authority Variable Rate Demand Revenue Bonds Series 2001 ("2001 Bonds") The 2003 Bonds were refunded in December 2012 upon the issuance of the 2012 Bonds

In December 2012, the Hospital issued Colorado Health Facilities Authority Hospital Revenue Bonds (Craig Hospital Project) Series 2012 (the "2012 Bonds") in the amount of \$37,595,000 In addition, the bonds were issued at a premium of \$2,476,072, which is amortized over the life of the 2012 Bonds (30 years) The purpose of the bond issuance is to fund an improvement project for the Hospital as well as to refund the 2003 Bonds The 2012 Bonds mature annually at escalating amounts through 2042 Interest rates are defined by the bond agreement and are payable on the first day of June and December of each year, commencing June 1, 2013 The 2012 Bonds are redeemable at any time on or after December 1, 2022, in whole or in part, plus accrued interest to the redemption date The 2012 Bonds are secured by a security interest with respect to all gross revenues of the Hospital The 2012 Bonds Master Indenture requires the Hospital to maintain certain covenants As of September 30, 2013, the Hospital was in compliance with all covenant requirements

### **Notes to Consolidated Financial Statements**

## Note 8 - Long-Term Debt (continued)

The Hospital's annual debt service requirements as of September 30, 2013 are as follows

## Year Ending September 30,

2014	\$	625,000
2015		640,000
2016		665,000
2017		690,000
2018		720,000
Thereafter		34,255,000
Total	<u>\$</u>	37,595,000

### Note 9 - Benefit Plans

The Hospital has a defined contribution retirement plan (the "Plan"), which is administered by a designated insurance company and includes a group of investment alternatives from which employees may choose Contributions are made on behalf of qualified employees eligible for benefits at varying levels based on years of service to the Hospital Contributions may also include a matching amount up to 4% of qualified voluntary employee contributions Employer basic and matching contributions vest at 20% per year for prior service commencing with the employee's completion of two years of employment The Hospital's contributions to the Plan were approximately \$2,570,000 and \$2,200,000 for the years ended September 30, 2013 and 2012, respectively

In addition, the Hospital established a Section 457(f) supplemental executive retirement plan ("SERP") for the exclusive benefit of certain executives Certain forfeiture provisions apply to the SERP, as defined in the SERP agreements, in which funds would revert back to the Hospital The balance of the SERP fund as of September 30, 2013 and 2012 is \$921,898 and \$1,054,800, respectively The balance of the related liability is \$1,161,898 and \$1,300,051 for the years ended September 30, 2013 and 2012, respectively The difference of \$240,000 and \$245,251 as of September 30, 2013 and 2012, respectively, represents the contributions approved by the Board of Directors to be paid to the SERP in the year following each of the respective years noted above Total contributions to the SERP fund were approximately \$240,000 and \$240,000 for the years ended September 30, 2013 and 2012, In March 2011, two new accounts were created at Great West Life and Annuity Insurance Company, \$130,000 was placed in a 457(f) Mutual Choice Plan and \$110,000 was placed in a Company Owned Life Insurance ("COLI") account The Hospital funded these two accounts in the same manner in 2012 and 2013 These accounts were created to replace the original 457(f) that was established prior to 2011 The original 457(f) still maintains a balance but no longer receives additional contributions

#### **Notes to Consolidated Financial Statements**

## Note 9 - Benefit Plans (continued)

The Hospital has a post-employment medical and prescription drug benefit plan ("PERP") available to eligible retired employees who meet defined service requirements. The PERP is being phased out for current and future participants through 2015, and all benefits are expected to be paid within the next two years. The PERP is unfunded. The accumulated post-retirement benefit obligation related to the PERP totaled \$176,009 and \$439,420 as of September 30, 2013 and 2012, respectively. The benefit obligation has been calculated using a discount rate of 2.5%, with assumed 10% annual increases in the health care cost trend rates. Benefits paid to PERP beneficiaries totaled approximately \$104,000 and \$93,000 during the years ended September 30, 2013 and 2012, respectively

## **Note 10 - Grants and Contracts**

The Hospital has entered into agreements with various agencies of the US government and other organizations to perform research and related projects. The grants and contracts are subject to various expense restrictions and are subject to audit to determine compliance with the agreements. Indirect costs are recovered based upon provisional rates. Adjustments to reflect actual indirect costs are made through the adjustment of future indirect cost rates. Management believes that any costs questioned in audits and future indirect cost adjustments will not be material in relation to the Hospital's accompanying consolidated financial statements. Accordingly, no allowances have been established

### **Note 11 - Commitments and Contingencies**

The health care industry is subject to numerous laws and regulations of federal, state, and local governments Compliance with these laws and regulations, specifically those relating to the Medicare and Medicaid programs, can be subject to government review and interpretation, as well as regulatory actions unknown and unasserted at this time Recently, federal government activity has increased with respect to investigations and allegations concerning possible violations by health care providers of regulations, which could result in the imposition of significant fines and penalties, as well as significant repayments of previously billed and collected revenues from patient services Management believes that the Hospital is in substantial compliance with current laws and regulations

The Hospital maintains professional liability insurance through a claims-made commercial insurance policy. The policy provides coverage up to specified policy limits for claims filed within the period of the policy term. The Hospital, based upon information provided by its insurance carrier, has determined that the estimated liability for potential losses incurred but not reported at September 30, 2013 is not material to the accompanying consolidated financial statements.

The Hospital has entered into contracts for the design and construction of an improvement project it is currently undertaking. As of September 30, 2013, the Hospital has entered into contracts totaling approximately \$72,030,000 for its improvement and expansion project over its existing facilities. The total budget of this project is \$86.5 million, and the Hospital has incurred approximately \$17,067,000 and \$1,872,000 in related costs through September 30, 2013, and 2012, respectively

### **Notes to Consolidated Financial Statements**

## **Note 11 - Commitments and Contingencies (continued)**

### Self-Funded Benefit Plan

The Hospital provides self-funded contributory medical and dental coverage to eligible employees. The coverage was previously provided through the Craig Hospital Health Benefit Trust (the "Trust"), a voluntary employee beneficiary association. The Trust was dissolved effective December 31, 2009, and all coverage was assumed by the Hospital. The Hospital, as well as the participating employees, make contributions to fund the benefits provided under this plan. As of September 30, 2013 and 2012, the estimated liability for claims incurred but not reported was \$625,000 and \$800,000, respectively, and is included in accounts payable and accrued expenses in the accompanying consolidated financial statements. The insurance premiums collected by the Hospital are scheduled for increases, as necessary, in order to fund reserves to maximum liability and provide funding for all estimated incurred but not reported claims

### **Note 12 - Functional Expenses**

The Hospital provides a wide range of treatment and rehabilitation services for spinal, brain, and other nerve-related injuries to patients from Colorado and other states, as well as research and educational activities for the community Expenses related to providing these services are as follows

	For the Years Ended September 30,				
	2013			2012	
Health care services	\$	51,687,255	\$	49,795,009	
General and administration		19,008,052		17,960,539	
Depreciation, amortization, interest, and provision for bad debts		4,827,398		4,442,344	
Foundation expenditures		3,288,585	_	3,709,804	
Total	\$	78,811,290	<u>\$</u>	75,907,696	

## **Note 13 - Investments in Endowments**

The Hospital's endowments consist of various funds established for a variety of purposes, including supporting graduates, ensuring the future excellence of Craig Hospital, and general purposes. The endowments include both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions

#### **Notes to Consolidated Financial Statements**

## Note 13 - Investments in Endowments (continued)

The Hospital classifies the portion of a donor-restricted endowment that is perpetual in nature as permanently restricted net assets. The remaining portion of accumulations to donor-restricted endowment funds that is not classified in permanently restricted net assets is classified as dictated by the donor or, in absence of donor stipulation, as temporarily restricted net assets until those amounts are appropriated for expenditure by the Hospital in a manner consistent with the standard of prudence prescribed by the Colorado Uniform Prudent Management of Institutional Funds Act

The Hospital has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of endowment assets

The Finance Committee of the Foundation is responsible for selecting the asset mix and managers for the endowments of the Foundation The target asset allocation is 65% in equities with the remaining balance in fixed income instruments

The Board of Directors approves distributions from the funds designated by the Board of Directors to function as endowments through the annual budget process Expenditures from the donor-restricted endowment funds are controlled by the Hospital's Board of Directors consistent with the donors' intents

During 2013, the Board of Directors approved the release of \$271,021 of Board-designated endowment funds

During 2012, the donor of a \$50,000 permanently restricted endowment modified the restriction to a temporarily restricted purpose Accordingly, the \$50,000 contribution was released from permanently restricted endowments and transferred into temporarily restricted net assets Also during 2012, the Board of Directors approved the release of \$4,925,000 of Board-designated endowment funds These funds were transferred for the purpose of paying for future expansion at the Hospital

Endowment net asset composition by type of fund as of September 30, 2013

	<u>Unrestricted</u>	Temporarily Restricted	Permanently Restricted	Total		
Donor-restricted endowment funds	\$ -	<u>\$ 495,898</u>	\$ 2,484,167	\$ 2,980,065		
Total funds	\$ -	\$ 495,898	\$ 2,484,167	\$ 2,980,065		

## **Notes to Consolidated Financial Statements**

## Note 13 - Investments in Endowments (continued)

Endowment net asset composition by type of fund as of September 30, 2012

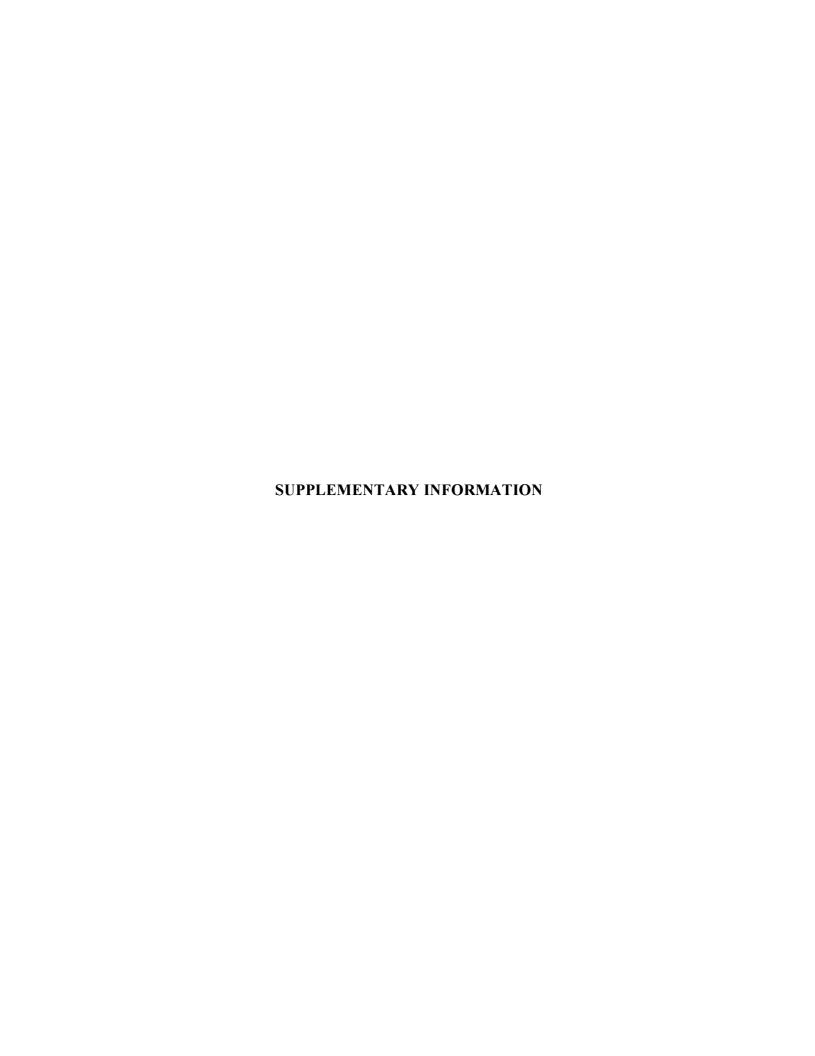
	Un	restricted		emporarily Restricted		ermanently Restricted	Total		
Donor-restricted endowment funds Board-designated	\$	-	\$	277,160	\$	1,062,803	\$	1,339,963	
endowment funds		271,021						271,021	
Total funds	<u>\$</u>	271,021	<u>\$</u>	277,160	<u>\$</u>	1,062,803	<u>\$</u>	1,610,984	

Changes in endowment net assets for the fiscal year ended September 30, 2013

	Unrestricted			Temporarily Restricted	Permanently Restricted			Total		
Endowment assets, beginning of year	\$	271,021	\$	277,160	\$	1,062,803	\$	1,610,984		
Investment income and gains		· -		249,411		-		249,411		
Contributions		_		_		1,421,364		1,421,364		
Distributions		-		(31,898)		-		(31,898)		
Transfers		(271,021)	_	1,225	_		_	(269,796)		
Endowment assets, end of year	\$	_	<u>\$</u>	495,898	\$	2,484,167	<u>\$</u>	2,980,065		

Changes in endowment net assets for the fiscal year ended September 30, 2012

Endowment assets,	Unrestricted		Temporarily Restricted			Permanently Restricted	Total		
beginning of year	\$	4,523,192	\$	35,348	\$	1,101,523	\$	5,660,063	
Investment income and gains	•	670,169	•	249,200	Ť	-	Ť	919,369	
Contributions		2,660		_		11,280		13,940	
Distributions		-		(7,388)		-		(7,388)	
Transfers		(4,925,000)	_			(50,000)		(4,975,000)	
Endowment assets, end of year	<u>\$</u>	271,021	<u>\$</u>	277,160	<u>\$</u>	1,062,803	<u>\$</u>	1,610,984	



# Consolidating Balance Sheet September 30, 2013

		Hospital	_	Foundation	_	RDS	Eliminations	<u>Con</u>	solidated
Assets									
Current assets									
Cash and cash equivalents	\$	4,454,131	\$	706,485	\$	-	\$ -	\$ 5	5,160,616
Short-term investments		20,693,892		5,761,423		-	-	26	5,455,315
Assets limited as to use required									
for current liabilities		2,129,569		-		-	- (26.150.752)	2	2,129,569
Investment in Foundation Investment in RDS		26,159,752		-		-	(26,159,752) (124,502)		-
Receivables		124,502		-		-	(12+,302)		-
Patients, net		19,437,620		_		_	_	19	,437,620
Grants receivable and other		620,993		_		1,484	_	• •	622,477
Affiliates		70,041		-		141,768	(211,809)		-
Inventories		512,109		-		-	-		512,109
Prepaid expenses and other assets		1,026,591	_	38,764					1,065,355
Total current assets	_	75,229,200	_	6,506,672	_	143,252	(26,496,063)	55	5,383,061
Assets limited as to use									
Board-designated investments		67,403,905		5,738,345		_	_	73	3,142,250
SERP fund		921,898	_						921,898
Total assets limited as to use	1	68,325,803		5,738,345		-	-	74	1,064,148
Land, buildings, and equipment, net		63,215,339		-		-	-	63	3,215,339
Contributions receivable, net		_		14,104,461		_	_	14	1,104,461
Deferred debt issuance costs, net	_	537,789	_		_				537,789
Total assets	\$ 2	07,308,131	<u>\$</u>	26,349,478	<u>\$</u>	143,252	\$ (26,496,063)	\$ 207	7,304,798
Liabilities and Net Assets									
Current liabilities									
Accounts payable and accrued									
expenses	\$	6,809,029	\$	119,685	\$	18,750	\$ -	\$ 6	5,947,464
Pay roll and pay roll-related									
expenses		4,040,283		-		-	-		1,040,283
Compensated absences		1,788,426		-		-	-	l	1,788,426
Current portion of long-term debt  Due to affiliates		625,000 141,768		70,041		-	(211,809)		625,000
Total current liabilities	_	13,404,506	_	189,726	_	18,750	$\frac{(211,809)}{(211,809)}$	13	3,401,173
		15,101,500		107,720		10,750	(211.00))		
Long-term debt, net of current portion		39,377,292		-		-	-		,377,292
SERP obligation		1,161,898		-		-	-	1	1,161,898
Post-retirement benefit obligation Total liabilities		176,009 54,119,705	_	189,726	_	18,750	(211,809)		176,009 1,116,372
Total habilities	_	3+,119,703	_	189,720	_	10,730	(211,809)		F,110,372
Commitments and contingencies									
Net assets									
Unrestricted		33,345,620		6,316,946		124,502	(6,441,448)		3,345,620
Temporarily restricted		17,358,639		17,358,639		-	(17,358,639)		7,358,639
Permanently restricted		<u>2,484,167</u>	_	2,484,167	_	121.502	(2,484,167)		2,484,167
Total net assets	_1	53,188,426	_	26,159,752		124,502	(26,284,254)	155	3,188,426
Total liabilities and net assets	<u>\$ 2</u>	07,308,131	<u>\$</u>	26,349,478	<u>\$</u>	143,252	<u>\$ (26,496,063)</u>	\$ 207	7,304,798

# Consolidating Statement of Operations - All Funds For the Year Ended September 30, 2013

		Hospital								
	Unrestricted	Temporarily Restricted	Permanently Restricted	RDS	Unrestricted	Foundation Temporarily Restricted	1 2		Consolidated	
Revenues and other support										
Net patient service revenues	\$ 75,609,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,609,728	
Other operating revenues and grants	3,085,490	9,935,976	1,421,364	69,891	-	-	-	(8,874,692)	5,638,029	
Net assets released from restrictions	2,884,031	(2,884,031)			1,346,027	(1,346,027)		<u> </u>		
Total revenues and other support	81,579,249	7,051,945	1,421,364	69,891	1,346,027	(1,346,027)		(8,874,692)	81,247,757	
Operating expenses										
Wages, salaries, and benefits	45,623,822	_	-	58,923	882,628	-	-	_	46,565,373	
Purchased services	12,015,240	-	-	-	-	-	-	-	12,015,240	
Supplies and other	8,942,383	-	-	1,200	366,972	-	-	_	9,310,555	
Research	2,884,031	-	-	-	-	-	-	-	2,884,031	
Depreciation and amortization	4,795,371	-	-	-	-	-	-	-	4,795,371	
Interest	20,394	-	-	-	-	-	-	-	20,394	
Insurance, legal, and other professional services	1,164,277	-	-	2,426	17,573	-	-	-	1,184,276	
Provision for bad debts	11,633	-	-	-	141,632	-	-	-	153,265	
Hospital expansion and improvement project	-	-	-	-	10,043,229	-	-	(10,043,229)	-	
Other programs and costs	<u>-</u> _				1,991,616			(111,836)	1,879,780	
Total operating expenses	75,457,151			62,549	13,443,650			(10,155,065)	78,808,285	
Operating income (loss)	6,122,098	7,051,945	1,421,364	7,342	(12,097,623)	(1,346,027)		1,280,373	2,439,472	
Other income										
Investment income and other	1,401,882	-	-	-	77,344	16,271	-	-	1,495,497	
Contributions	111,836				1,830,917	18,817,526	1,421,364	(111,836)	22,069,807	
Total other income	1,513,718				1,908,261	18,833,797	1,421,364	(111,836)	23,565,304	
Excess (deficiency) of revenues over (under)										
expenses	7,635,816	7,051,945	1,421,364	7,342	(10,189,362)	17,487,770	1,421,364	1,168,537	26,004,776	
Change in unrealized (losses) gains on investments Affiliate contributions for long-term asset	(409,646)	-	-	-	(48,182)	195,760	-	-	(262,068)	
acquisitions	10,043,229	-	-	-	-	-	-	(10,043,229)	-	
Net assets released for long-term asset acquisitions					10,631,585	(10,631,585)				
	9,633,583	<u>-</u>			10,583,403	(10,435,825)		(10,043,229)	(262,068)	
Change in net assets	\$ 17,269,399	\$ 7,051,945	\$ 1,421,364	\$ 7,342	\$ 394,041	\$ 7,051,945	\$ 1,421,364	\$ (8,874,692)	\$ 25,742,708	

# Consolidating Statement of Changes in Net Assets - All Funds For the Year Ended September 30, 2013

		Hospital							
	Unrestricted	Temporarily Restricted	Permanently Restricted	RDS	Unrestricted	Temporarily Restricted	Permanently Restricted	Eliminations	Consolidated
Net assets Excess (deficiency) of revenues over (under) expenses Change in unrealized gains on investments	\$ 7,635,816 S (409,646)	\$ 7,051,945	\$ 1,421,364	\$ 7,342	\$ (10,189,362) (48,182)	\$ 17,487,770 195,760	\$ 1,421,364	, ,	\$ 26,004,776 (262,068)
Affiliate contributions for long-term asset acquisitions  Net assets released for long-term asset	10,043,229	-	-	-	( <del>1</del> 0,102)	-	-	(10,043,229)	(202,008)
acquisitions					10,631,585	(10,631,585)			
Change in net assets	17,269,399	7,051,945	1,421,364	7,342	394,041	7,051,945	1,421,364	(8,874,692)	25,742,708
Net assets, beginning of year	116,076,221	10,306,694	1,062,803	117,160	5,922,905	10,306,694	1,062,803	(17,409,562)	127,445,718
Net assets, end of year	\$ 133,345,620	\$ 17,358,639	\$ 2,484,167	<u>\$ 124,502</u>	\$ 6,316,946	\$ 17,358,639	<u>\$ 2,484,167</u>	\$ (26,284,254)	\$ 153,188,426