



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990  Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)	OMB No 1545-0047 2012
	▶ The organization may have to use a copy of this return to satisfy state reporting requirements	Open to Public Inspection

A For the 2012 calendar year, or tax year beginning 10-01-2012 , 2012, and ending 09-30-2013

B Check if applicable ☐ Address change ☐ Name change ☐ Initial return ☐ Terminated ☐ Amended return ☐ Application pending	C Name of organization CHEROKEE PRESERVATION FOUNDATION INC		D Employer identification number 56-2272253	
	Doing Business As			
	Number and street (or P O box if mail is not delivered to street address) PO BOX 504	Room/suite	E Telephone number (828) 497-5550	
	City or town, state or country, and ZIP + 4 CHEROKEE, NC 28719		G Gross receipts \$ 8,060,032	
	F Name and address of principal officer ANNETTE CLAPSADDLE PO BOX 504 CHEROKEE, NC 28719		H(a) Is this a group return for affiliates? ☐ Yes ☒ No H(b) Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) H(c) Group exemption number ▶	
I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no) ☐ 4947(a)(1) or ☐ 527				
J Website: ▶ WWW.CHEROKEEPRESERVATIONFDN.ORG				
K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶			L Year of formation 2001	M State of legal domicile NC

Part I	Summary
---------------	----------------

Activities & Governance	1 Briefly describe the organization's mission or most significant activities TO PROTECT, PRESERVE, AND ENHANCE THE OVERALL WELL-BEING OF THE CHEROKEE PEOPLE		
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	12
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	12
	5 Total number of individuals employed in calendar year 2012 (Part V, line 2a)	5	11
	6 Total number of volunteers (estimate if necessary)	6	0
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
	b Net unrelated business taxable income from Form 990-T, line 34	7b	0
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	6,681,820	7,502,514
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0	0
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	310,792	557,518
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	10,000	0
		7,002,612	8,060,032
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	4,830,539	5,586,229
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	885,765	943,245
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b Total fundraising expenses (Part IX, column (D), line 25) $\rightarrow$ 0		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	484,920	396,347
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	6,201,224	6,925,821
	19 Revenue less expenses Subtract line 18 from line 12	801,388	1,134,211
Net Assets or Fund Balances		Beginning of Current Year	End of Year
	20 Total assets (Part X, line 16)	18,199,193	23,073,296
	21 Total liabilities (Part X, line 26)	2,119,459	4,409,414
	22 Net assets or fund balances Subtract line 21 from line 20	16,079,734	18,663,882

Part II	Signature Block
----------------	------------------------

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	*****				2014-08-13	
	Signature of officer				Date	
	LUKE D HYDE CHAIRMAN Type or print name and title					
Paid Preparer Use Only	Print/Type preparer's name JEREMY NAESS		Preparer's signature		Date	Check ☐ if self-employed PTIN P01306905
	Firm's name ▶ DIXON HUGHES GOODMAN LLP				Firm's EIN ▶ 56-0747981	
	Firm's address ▶ 500 RIDGEFIELD COURT ASHEVILLE, NC 28806				Phone no (828) 254-2254	

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization’s mission

TO INCREASE THE QUALITY OF LIFE OF THE EASTERN BAND OF CHEROKEE INDIANS AND STRENGTHEN THE WESTERN NORTH CAROLINA REGION

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If “Yes,” describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 6,626,932 including grants of \$ 5,586,229) (Revenue \$)

THE CHEROKEE PRESERVATION FOUNDATION IS A 501(C)(3) PUBLICLY SUPPORTED ORGANIZATION THAT ACCOMPLISHES ITS EXEMPT PURPOSE AND MISSION AS A GRANTMAKER, CONVENER, PARTNERSHIP BROKER AND COMMUNITY BUILDER PLEASE SEE OUR EXTENDED STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS IN SCHEDULE O

4b

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses ▶ 6,626,932

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8 Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	23	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	0	
1c			
2a		11	
2b		Yes	
3a			No
3b			
4a			No
b			
5a			No
5b			No
5c			
6a			No
6b			
7 Organizations that may receive deductible contributions under section 170(c).			
7a			No
7b			
7c			No
7d			
7e			No
7f			No
7g			
7h			
8			
9 Sponsoring organizations maintaining donor advised funds.			
9a			
9b			
10 Section 501(c)(7) organizations. Enter			
10a			
10b			
11 Section 501(c)(12) organizations. Enter			
11a			
11b			
12a			
12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
13a			
13b			
13c			
14a			No
14b			

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	12	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
1b	Enter the number of voting members included in line 1a, above, who are independent	12	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	8a	Yes
8b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	15a	Yes
15b	Other officers or key employees of the organization	15b	Yes
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	NC
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	DEBORAH GRANT 71 JOHN CROWE HILL ROAD CHEROKEE, NC (828) 497-5550

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

List all of the organization's **current** key employees, if any See instructions for definition of "key employee "

List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LUKE HYDE CHAIRMAN	2 00	X		X				0	0	0
(2) JANELL RATTLER BOARD MEMBER	1 00	X		X				0	0	0
(3) BILL BOYUM BOARD MEMBER	1 00	X		X				0	0	0
(4) MICHELL HICKS BOARD MEMBER	1 00	X						0	0	0
(5) JIM OWLE BOARD MEMBER	1 00	X						0	0	0
(6) DONNA TIPTON ROGERS BOARD MEMBER	1 00	X						0	0	0
(7) MORGAN CRISP BOARD MEMBER	1 00	X						0	0	0
(8) LAWANDA NATIONS BOARD MEMBER	1 00	X						0	0	0
(9) RONNIE BEALE BOARD MEMBER	1 00	X						0	0	0
(10) BILL GIBSON BOARD MEMBER	1 00	X						0	0	0
(11) WANDA LAWLESS BOARD MEMBER	1 00	X						0	0	0
(12) MARY JANE FERGUSON BOARD MEMBER	1 00	X						0	0	0
(13) SUSAN JENKINS EXECUTIVE DIRECTOR	50 00			X				153,510	0	32,251
(14) ANNETTE CLAPSADDLE EXECUTIVE DIRECTOR	50 00			X				0	0	0
(15) CHARLES MYERS ASSOCIATE DIRECTOR FOR STR	40 00					X		101,789	0	31,109

Part VII

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	255,299	0	63,360

2 Total number of individuals (including but not limited to those listed in Item 1) who received more than \$100,000 of reportable compensation from the organization. 2

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►0

Part VIII

Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a			
	b	Membership dues	1b			
	c	Fundraising events	1c			
	d	Related organizations	1d			
	e	Government grants (contributions)	1e	7,500,000		
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	2,514		
	g	Noncash contributions included in lines 1a-1f \$				
	h	Total. Add lines 1a-1f		7,502,514		
Program Service Revenue	2a		Business Code			
	b					
	c					
	d					
	e					
	f	All other program service revenue				
	g	Total. Add lines 2a-2f				
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	557,518		
4		Income from investment of tax-exempt bond proceeds . .				
5		Royalties				
6a		Gross rents	(i) Real	(ii) Personal		
b		Less rental expenses				
c		Rental income or (loss)				
d		Net rental income or (loss)				
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other		
b		Less cost or other basis and sales expenses				
c		Gain or (loss)				
d		Net gain or (loss)				
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a			
b		Less direct expenses	b			
c		Net income or (loss) from fundraising events . .				
9a		Gross income from gaming activities See Part IV, line 19	a			
b		Less direct expenses	b			
c		Net income or (loss) from gaming activities . .				
10a		Gross sales of inventory, less returns and allowances .	a			
b		Less cost of goods sold	b			
c		Net income or (loss) from sales of inventory . .				
		Miscellaneous Revenue	Business Code			
11a						
b						
c						
d	All other revenue					
e	Total. Add lines 11a-11d					
12	Total revenue. See Instructions		8,060,032	0	0	557,518

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	5,558,986	5,558,986		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22.	27,243	27,243		
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members.				
5	Compensation of current officers, directors, trustees, and key employees.	511,732	345,292	166,440	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7	Other salaries and wages.	166,983	166,983		
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	68,392	55,599	12,793	
9	Other employee benefits.	134,649	109,463	25,186	
10	Payroll taxes.	61,489	49,987	11,502	
11	Fees for services (non-employees):				
a	Management.				
b	Legal.	2,213		2,213	
c	Accounting.	20,750		20,750	
d	Lobbying.				
e	Professional fundraising services. See Part IV, line 17.				
f	Investment management fees.				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	54,970	34,163	20,807	
12	Advertising and promotion.	5,601	5,601		
13	Office expenses.	82,168	62,697	19,471	
14	Information technology.				
15	Royalties.				
16	Occupancy.	49,362	42,051	7,311	
17	Travel.	30,020	25,517	4,503	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19	Conferences, conventions, and meetings.	10,884	9,251	1,633	
20	Interest.				
21	Payments to affiliates.				
22	Depreciation, depletion, and amortization.	15,372	13,095	2,277	
23	Insurance.	6,224	2,221	4,003	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
a	GRANTEE COMMUNICATIONS	49,964	49,964		
b	EMERGING PROGRAMMING OP	30,424	30,424		
c	LEADERSHIP/MGMT INSTITU	23,377	23,377		
d	JONES-BOWMAN LEADERSHIP	7,052	7,052		
e	All other expenses	7,966	7,966		
25	Total functional expenses. Add lines 1 through 24e.	6,925,821	6,626,932	298,889	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response to any question in this Part X

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			568,887	1	78,300
	2	Savings and temporary cash investments			3,203,480	2	6,242,217
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			607,357	4	421,731
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L				5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			390,657	9	372,920
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	307,008			
	b	Less accumulated depreciation	10b	233,788	77,889	10c	73,220
	11	Investments—publicly traded securities			13,350,923	11	15,884,908
	12	Investments—other securities See Part IV, line 11				12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)			18,199,193	16	23,073,296
Liabilities	17	Accounts payable and accrued expenses			131,501	17	131,385
	18	Grants payable			1,987,958	18	4,278,029
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D				21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			2,119,459	26	4,409,414
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			16,079,734	27	18,663,882
	28	Temporarily restricted net assets				28	
	29	Permanently restricted net assets				29	
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			16,079,734	33	18,663,882
	34	Total liabilities and net assets/fund balances			18,199,193	34	23,073,296

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,060,032
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,925,821
3	Revenue less expenses Subtract line 2 from line 1	3	1,134,211
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	16,079,734
5	Net unrealized gains (losses) on investments	5	1,388,062
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	61,875
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	18,663,882

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a	No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	No
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	No
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization CHEROKEE PRESERVATION FOUNDATION INC	Employer identification number 56-2272253
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Non-functionally integrated
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)
- | | Yes | No |
|----------|-----|----|
| 11g(i) | | |
| 11g(ii) | | |
| 11g(iii) | | |
- | (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1 - 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? | | (v) Did you notify the organization in col (i) of your support? | | (vi) Is the organization in col (i) organized in the U S ? | | (vii) Amount of monetary support |
|------------------------------------|----------|---|--|----|---|----|--|----|----------------------------------|
| | | | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |
- For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2012

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	7,533,888	6,731,922	6,884,805	6,681,820	7,502,514	35,334,949
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	7,533,888	6,731,922	6,884,805	6,681,820	7,502,514	35,334,949
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						35,334,949

Section B. Total Support							
Calendar year (or fiscal year beginning in) ▶		(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	7,533,888	6,731,922	6,884,805	6,681,820	7,502,514	35,334,949
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	308,175	254,133	301,580	310,792	557,518	1,732,198
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)				10,000		10,000
11	Total support (Add lines 7 through 10)						37,077,147
12	Gross receipts from related activities, etc (see instructions)					12	
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage				
14	Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))	<table><tr><td>14</td><td>95 300 %</td></tr></table>	14	95 300 %
14	95 300 %			
15	Public support percentage for 2011 Schedule A, Part II, line 14	<table><tr><td>15</td><td>95 580 %</td></tr></table>	15	95 580 %
15	95 580 %			
16a	33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	☒		
b	33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	☐		
17a	10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	☐		
b	10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	☐		
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	☐		

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2011 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2011 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	
	☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	
	☐ Yes ☐ No	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4

Number of states where property subject to conservation easement is located ▶

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes

☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes

☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

▶ \$

(ii)

Assets included in Form 990, Part X

▶ \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$

b

Assets included in Form 990, Part X

▶ \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2012

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒ Public exhibition

b

☐ Scholarly research

c

☒ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	13,350,923	9,853,169	9,247,798	7,583,038	6,366,447
b Contributions	611,000	1,500,000	685,000	760,000	853,000
c Net investment earnings, gains, and losses	1,922,985	1,997,754	-79,629	941,146	377,625
d Grants or scholarships				25,797	14,034
e Other expenditures for facilities and programs				10,589	
f Administrative expenses					
g End of year balance	15,884,908	13,350,923	9,853,169	9,247,798	7,583,038

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

b

Permanent endowment

c

Temporarily restricted endowment

The percentages in lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

	Yes	No
3a(i)		No
3a(ii)		No

(ii)

related organizations

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b		
----	--	--

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		197,336	150,272	47,064
e Other		109,672	83,516	26,156
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				73,220

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	9,448,094
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	1,388,062
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	1,388,062
3	Subtract line 2e from line 1	3	8,060,032
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	0
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	8,060,032

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	6,863,946
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	-61,875
e	Add lines 2a through 2d	2e	-61,875
3	Subtract line 2e from line 1	3	6,925,821
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	6,925,821

Part XIII

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
	PART III, LINE 4	THE ORGANIZATION MAINTAINS ITS COLLECTION TO HELP PRESERVE CULTURAL ARTWORK FOR FUTURE GENERATIONS TO ENJOY
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE ENDOWMENT FUND REPRESENTS AMOUNTS SET ASIDE IN A LONG-TERM INVESTMENT FUND. THE OBJECTIVE OF THE FUND IS TO EMPHASIZE LONG-TERM GROWTH OF CAPITAL AND TO BUILD A CORPUS THAT WILL HELP SUSTAIN THE FOUNDATION'S OPERATIONS IN THE FUTURE. THE FUND IS NOT REPORTED AS RESTRICTED SINCE THERE ARE NO DONOR-IMPOSED STIPULATIONS. INCLUDED IN THE ENDOWMENT FUND INVESTMENT PORTFOLIO ARE MONIES DESIGNATED FOR A LEADERSHIP AWARD FUND. THE OBJECTIVE OF THE FUND IS TO EMPHASIZE SHORT-TERM GROWTH OF CAPITAL, WHILE SIMULTANEOUSLY PROTECTING THE CORPUS FROM THE EFFECTS OF INFLATION, TO ALLOW FOR THE AWARDED OF ANNUAL LEADERSHIP AWARDS. THE FUND IS NOT REPORTED AS RESTRICTED SINCE THERE ARE NO DONOR-IMPOSED STIPULATIONS.
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	THE FOUNDATION HAS BEEN DETERMINED TO BE EXEMPT FROM TAXATION UNDER INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3) AND IS EXEMPT FROM FEDERAL INCOME TAXES PURSUANT TO SECTION 501(A) OF THE IRC.
PART XII, LINE 2D - OTHER ADJUSTMENTS		RETURN OF PRIOR GRANTS -61,875

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2012

Open to Public
Inspection

Employer identification number
56-2272253

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

41

3

Enter total number of other organizations listed in the line 1 table

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) JONES-BOWMAN LEADERSHIP AWARD	12	27,243			

Part IV

Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 GRANTS ARE AWARDED THROUGH AN APPLICATION AND INTERNAL REVIEW PROCESS, WITH THE BOARD OF DIRECTORS VOTING ON ALL AWARDS THE FOUNDATION PUBLISHES ITS FUNDING CRITERIA ON ITS WEBSITE AND WITHIN THE APPLICATION FORM ALL GRANT RECIPIENTS MUST REPORT AT LEAST ANNUALLY ON THE USE OF GRANT AWARD MONIES, AND MUST SUBMIT A FINAL REPORT UPON COMPLETION OF THE GRANT PROJECT THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM IS GOVERNED BY A POLICY THAT SPECIFIES THE CRITERIA FOR ELIGIBILITY AND MAKING AWARDS ALL LEADERSHIP AWARD PAYMENTS TO AWARDEES ARE PRE-APPROVED BY A COMMITTEE WHO DETERMINES IF THE AWARD MEETS THE CRITERIA AS SPECIFIED IN THE POLICY
SCHEDULE I, PART II	RELATIONSHIPS OF GRANT RECIPIENTS	RECIPIENT ORGANIZATIONS OF CERTAIN GRANTS AND ASSISTANCE HAVE A CERTAIN RELATIONSHIP WITH THE FOUNDATION--DIRECTORS OF THE FOUNDATION ARE APPOINTED BY THE GOVERNOR OF THE STATE OF NORTH CAROLINA CERTAIN DIRECTORS ARE SELECTED FROM A LIST PROVIDED BY THE CHIEF OF THE EASTERN BAND OF CHEROKEE INDIANS (PLEASE SEE THE RESPONSE TO PART VI, LINE 7A ON SCHEDULE O) IN ADDITION, INDIVIDUAL FOUNDATION DIRECTORS ARE ALSO REPRESENTATIVES OF VARIOUS ORGANIZATIONS THAT RECEIVE FOUNDATION GRANT AWARDS AS THESE RECIPIENT ORGANIZATIONS ARE EITHER EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, OR ARE GOVERNMENTAL SUBDIVISIONS, THEY DO NOT MEET THE CRITERIA OF AN INTERESTED PERSON PER THE DEFINITION BY THE INTERNAL REVENUE SERVICE, HOWEVER, IT IS THE DESIRE OF THE FOUNDATION TO DISCLOSE THESE RELATIONSHIPS NONETHELESS IT IS THE POLICY OF THE FOUNDATION THAT DIRECTORS BE EXCLUDED FROM VOTING ON DECISIONS REGARDING THE ORGANIZATIONS THEY REPRESENT THIS LIST CONTAINS PAST AND PRESENT GRANT RECIPIENTS TO WHICH CURRENT DIRECTORS OF THE FOUNDATION (AT THE TIME OF THE GRANT) SERVED ON THE GOVERNING BODY
		- AGELINK CHILD DEVELOPMENT AND SCHOOL AGE PROGRAM - CHEROKEE BOYS CLUB/BIRDTOWN COMMUNITY CLUB - CHEROKEE BOYS CLUB/CHEROKEE DAY OF CARING - CHEROKEE BOYS CLUB/CHEROKEE CENTRAL SCHOOLS - CHEROKEE BOYS CLUB/CHEROKEE COMPASSIONATE MINISTRIES/BIG COVE COMMUNITY CLUB - CHEROKEE BOYS CLUB/CHEROKEE HIGH SCHOOL - CHEROKEE BOYS CLUB/CHEROKEE RESERVATION COOPERATIVE EXTENSION - CHEROKEE BOYS CLUB/CHEROKEE YOUTH COUNCIL - CHEROKEE BOYS CLUB/COMMUNITY DEVELOPMENT COORDINATOR GRANT - CHEROKEE BOYS CLUB/OCONALUFTEE INSTITUTE FOR CULTURAL ARTS - CHEROKEE INDIAN HOSPITAL - COMMUNITY FOUNDATION OF WESTERN NORTH CAROLINA/WNC PARTNERS FOR NONPROFIT SUCCESS - COUNTY OF JACKSON - EASTERN BAND OF CHEROKEE INDIANS - BUILDING AND CONSTRUCTION - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE BOTTLED WATER - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE CHOICES PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE NATIVE AMERICAN BUSINESS DEVELOPMENT OFFICE - EASTERN BAND OF CHEROKEE INDIANS - CHEROKEE YOUTH CENTER - EASTERN BAND OF CHEROKEE INDIANS - COMMUNITY EDUCATION & RECREATION SERVICES DIVISION - EASTERN BAND OF CHEROKEE INDIANS - DEPARTMENT OF TRANSPORTATION - EASTERN BAND OF CHEROKEE INDIANS - ENVIRONMENTAL AND NATURAL RESOURCES PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - EMPLOYMENT DEPARTMENT - EASTERN BAND OF CHEROKEE INDIANS - EXECUTIVE OFFICE - EASTERN BAND OF CHEROKEE INDIANS - GEOGRAPHICAL INFORMATION SYSTEM OFFICE - EASTERN BAND OF CHEROKEE INDIANS - HEALTH AND MEDICAL DIVISION - EASTERN BAND OF CHEROKEE INDIANS - HEART TO HEART CHILD ADVOCACY CENTER - EASTERN BAND OF CHEROKEE INDIANS - KITUWAH PRESERVATION & EDUCATION PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - MARKETING AND PROMOTION PROGRAM - EASTERN BAND OF CHEROKEE INDIANS - MARKETING AND PROMOTION PROGRAM/CHEROKEE CULTURAL ENTITIES - EASTERN BAND OF CHEROKEE INDIANS - OFFICE OF PLANNING AND DEVELOPMENT - EASTERN BAND OF CHEROKEE INDIANS - TRANSIT DEPARTMENT - FRIENDS OF GREAT SMOKY MOUNTAINS NATIONAL PARK - COUNTY OF GRAHAM, COOPERATIVE EXTENSION - MUSEUM OF THE CHEROKEE INDIAN - MUSEUM OF THE CHEROKEE INDIAN/SNOWBIRD CHEROKEE LANGUAGE PROGRAM - SMOKY MOUNTAIN ELEMENTARY SCHOOL - SOUTHWESTERN NC PLANNING AND ECONOMIC DEVELOPMENT COMMISSION - SOUTHWESTERN NC PLANNING AND ECONOMIC DEVELOPMENT COMMISSION/WESTERN REGION EDUCATION SERVICE ALLIANCE - SOUTHWESTERN NC RESOURCE CONSERVATION AND RESOURCE DEVELOPMENT COUNCIL/WATERSHED ASSOCIATION OF THE TUSKASEGEE RIVER - COUNTY OF SWAIN, COOPERATIVE EXTENSION - WESTERN CAROLINA UNIVERSITY - CHEROKEE STUDIES PROGRAM - WESTERN CAROLINA UNIVERSITY - CHEROKEE LANGUAGE PROGRAM - WESTERN CAROLINA UNIVERSITY - DEPARTMENT OF GEOSCIENCES & NATURAL RESOURCE MANAGEMENT - WESTERN CAROLINA UNIVERSITY - ENGLISH DEPARTMENT - WESTERN CAROLINA UNIVERSITY - HUNTER LIBRARY - WESTERN CAROLINA UNIVERSITY LEADERSHIP CENTER - WESTERN CAROLINA UNIVERSITY - MOUNTAIN HERITAGE CENTER - WESTERN CAROLINA UNIVERSITY/REVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCES - SEQUOYAH FUND INC - MACON COUNTY GOVERNMENT - EBCI - CHEROKEE ENTERPRISE - EBCI - ECONOMIC & COMMUNITY - EBCI - DEPARTMENT OF COMMERCE - EBCI - FINANCIAL DIVISION - EBCI - TRIBAL HISTORIC PRESERVATION
		GRANTS ARE PRESENTED BY TYPE THEN RECIPIENT FOR THE YEAR IN SOME CASES, A RECIPIENT WILL BE PRESENTED MULPTIPLE TIMES ON SCHEDULE I

Software ID:

Software Version:

EIN: 56-2272253

Name: CHEROKEE PRESERVATION FOUNDATION INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBYELLOWHILL COMMUNITY CLUBPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	18,117				ENVIRONMENTAL PRESERVATION
CHEROKEE HISTORICAL ASSOCIATION INCPO BOX 398 CHEROKEE,NC 28719	56-0623957	501(C)(3)	15,850				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CLAY COUNTY COMMUNITIES REVITALIZATION ASSOCIATION INCPO BOX 1533 HAYESVILLE,NC 28904	56-2124396	501(C)(3)	7,415				CULTURAL PRESERVATION
COUNTY OF JACKSON401 GRINDSTAFF COVE RD SYLVA,NC 28779	56-6000310	501(C)(3)	14,820				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-FINANCIAL DIVISIONPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	20,000				ECONOMIC DEVELOPMENT
EBCI-TRIBAL HISTORIC PRESERVATION OFFICEPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	19,950				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MACON COUNTY GOVERNMENT5 WEST MAIN ST FRANKLIN,NC 28734	56-6000930	GOVERNMENT	12,900				CULTURAL PRESERVATION
CHEROKEE BOYS CLUBPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	33,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE DAY OF CARING COMMITTEEPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	30,195				CULTURAL PRESERVATION
CHEROKEE HISTORICAL ASSOCIATION INCPO BOX 398 CHEROKEE,NC 28719	56-0623957	501(C)(3)	250,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-CHEROKEE ENTERPRISE DEVELOPMENT OFFICEPO BOX 1200 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	44,500				ECONOMIC DEVELOPMENT
EBCI-DEPARTMENT OF COMMERCEPO BOX 460 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	60,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-KITUWAH PRESERVATION & EDUCATION PROGRAMPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	183,200				CULTURAL PRESERVATION
GRAHAM COUNTY SCHOOLSPO BOX 605 ROBBINSVILLE,NC 28719	56-6001037	501(C)(3)	26,510				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF THE CHEROKEE INDIANPO BOX 1599 CHEROKEE,NC 28719	56-0944327	501(C)(3)	77,440				CULTURAL PRESERVATION
SEQUOYAH BIRTHPLACE MUSEUMPO BOX 69 VONORE,TN 37885	27-1690761	501(C)(3)	69,500				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WILD SOUTH16 EAGLE STREET STE 200 ASHEVILLE,NC 28801	56-6001299	501(C)(3)	37,000				CULTURAL PRESERVATION
EBCI-CHEROKEE CHOICESPO BOX 666 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	5,800				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE CENTER FOR NATIVE HEALTH INCPO BOX 662 DILLSBORO,NC 28725	59-1771456	501(C)(3)	13,670				ENVIRONMENTAL PRESERVATION
THE LAND TRUST FOR THE LITTLE TENNESSEE INCPO BOX 1148 FRANKLIN,NC 28744	56-2142199	501(C)(3)	20,000				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN CAROLINA UNIVERSITY - OFFICE OF RESEARCH ADMINISTRATION110 CORDELIA CAMP 69 EAST UNIVERSIT WAY CULLOWHEE,NC 28723	56-6001440	501(C)(3)	5,000				ENVIRONMENTAL PRESERVATION
AMERICAN INDIAN SCIENCE AND ENGINEERING SOCIETY 2305 RENARD SE STE 200 ALBUQUERQUE,NM 87106	73-1023474	501(C)(3)	19,420				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE TALENTSQUALLA ARTS & CRAFTS MUTUALS INCPO BOX 310 CHEROKEE,NC 28719	26-0758806	501(C)(3)	15,660				CULTURAL PRESERVATION
GRAHAM REVITALIZATION ECONOMIC ACTION TEAMJUNALUSKA MUSEUM PO BOX 1223 ROBBINSVILLE,NC 28771	11-3780559	501(C)(3)	7,700				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF THE CHEROKEE INDIANPO BOX 1599 CHEROKEE,NC 28719	56-0944327	501(C)(3)	20,000				CULTURAL PRESERVATION
EBCI - TRIBAL HISTORIC PRESERVATION OFFICEPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	20,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBBIG COVE COMMUNITY CLUB PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	26,869				CULTURAL PRESERVATION
CHEROKEE BOYS CLUBCHEROKEE CENTRAL SCHOOLSPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	229,168				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE HIGH SCHOOLPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	195,310				CULTURAL PRESERVATION
CHEROKEE BOYS CLUBCHEROKEE RESERVATION COOPERATIVE EXTENSION PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	89,964				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE RESERVATION COOPERATIVE EXTENSION PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	140,000				CULTURAL PRESERVATION
CHEROKEE BOYS CLUBCHEROKEE YOUTH COUNCILPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	80,976				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE TALENTSWESTERN CAROLINA UNIVERSITY CHEROKEE STUDIESPO BOX 310 CHEROKEE,NC 28719	26-0758806	501(C)(3)	74,617				CULTURAL PRESERVATION
COMMUNITY FOUNDATION OF WESTERN NORTH CAROLINAPO BOX 1888 ASHEVILLE,NC 28802	56-1223384	501(C)(3)	70,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EASTERN BAND OF CHEROKEE INDIANSPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	25,000				CULTURAL PRESERVATION
EBCI - DIVISION OF COMMERCEPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	850,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	154,000				ECONOMIC DEVELOPMENT
REGION A PARTNERSHIP FOR CHILDREN116 JACKSON STREET SYLVA,NC 28779	56-1869575	501(C)(3)	53,190				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE LAND TRUST FOR THE LITTLE TENNESSEE INCPO BOX 1148 FRANKLIN,NC 28744	56-2142199	501(C)(3)	195,000				ENVIRONMENTAL PRESERVATION
THE SEQUOYAH FUND INC PO BOX 1200 CHEROKEE,NC 28719	31-1619784	501(C)(3)	1,000,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN NORTH CAROLINA REGIONAL EDUCATION FOUNDATION 1459 SAND HILL RD ENKA,NC 28728	26-2885036	501(C)(3)	398,000				ECONOMIC DEVELOPMENT
EBCI - ECONOMIC & COMMUNITY DEVELOPMENT OFFICEPO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	350,000				ECONOMIC DEVELOPMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BLUE RIDGE RESOURCE CONSERVATION AND DEVELOPMENT OFFICE26 CRIMSON LAUREL CIRCLE STE 2 BAKERSVILLE,NC 28705	56-1780790	501(C)(3)	10,300				ENVIRONMENTAL PRESERVATION
NC ARBORETUM SOCIETYBENT CREEK INSTITUTE AT THE NORTH CAROLINA ARBORETUM 100 FREDERICK LAW OLMSTEAD WAY ASHEVILLE,NC 28806	56-1712373	501(C)(3)	17,950				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH CAROLINA STATE UNIVERSITYREVITALIZATION OF TRADITIONAL CHEROKEE ARTI3118 B JORDAN HALL RALEIGH,NC 28695	56-6000756	501(C)(3)	78,650				ENVIRONMENTAL PRESERVATION
CHEROKEE BOYS CLUB - COMMUNITY DEVELOPMENT COORDINATOR GRANTPO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	63,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARENTS AS TEACHERS NATIONAL CENTER INC PO BOX 721 BRYSON CITY,NC 28713	56-2199609	501(C)(3)	50,000				ECONOMIC DEVELOPMENT/EMPLOYMENT OPPORTUNITIES
CHEROKEE PRESERVATION FOUNDATION INCRAVEN ROCK DANCERSGREEN CORN CEREMOPO BOX 504 CHEROKEE,NC 28719	56-2272253	501(C)(3)	1,500				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SEQUOYAH FUND INCPO BOX 1200 CHEROKEE,NC 28719	31-1619784	501(C)(3)	150,000				ECONOMIC DEVELOPMENT
WESTERN CAROLINA UNIVERSITY - RIGHT PATH & COULTER LEADERSHIP PROGRAMS1 UNIVERSITY WAY CULLOWHEE,NC 28723	56-6001440	501(C)(3)	200,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MOUNTAIN MEDIATION INC PO BOX 1627 BRYSON CITY,NC 28713	56-1865642	501(C)(3)	3,750				ECONOMIC DEVELOPMENT
CHEROKEE PRESERVATION FOUNDATIONREVITALIZATION OF TRADITIONAL CHEROKEE ARTPO BOX 504 CHEROKEE,NC 28719	56-2272253	501(C)(3)	4,095				CULTURAL PRESERVATION

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I	Questions Regarding Compensation		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	☐ Compensation committee ☐ Independent compensation consultant ☒ Form 990 of other organizations ☒ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) SUSAN JENKINS EXECUTIVE DIRECTOR	(i)	153,510	0	0	16,136	16,115	185,761	0
	(ii)	0	0	0	0	0	0	0

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
------------	------------------	-------------

Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2012

Open to Public Inspection

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I

Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
Total ▶ \$												

Part III

Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1) LEADERSHIP AWARD	DAUGHTER OF BOARD MEMBER	3,300	JONES-BOWMAN LEADERSHIP AWARD	LEADERSHIP AWARD

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
------------	------------------	-------------

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

2012

Open to Public Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 4	
	FORM 990, PART VI, SECTION A, LINE 7A	THE GOVERNOR OF THE STATE OF NORTH CAROLINA APPOINTS THE FOUNDATIONS DIRECTORS. TWO OF WHOM ARE SELECTED FROM A LIST OF NOMINEES SUBMITTED BY THE CHIEF OF THE EASTERN BAND OF CHEROKEE INDIANS. THE CHIEF AND CHAIRMAN OF THE TRIBAL COUNCIL OF THE EASTERN BAND OF CHEROKEE INDIANS ALSO SERVE AS DIRECTORS.
	FORM 990, PART VI, SECTION B, LINE 11	THE AUDIT/INVESTMENT COMMITTEE REVIEWS THE FORM 990 IN DETAIL WITH THE GUIDANCE OF ITS FINANCE OFFICER. THE FULL BOARD IS PROVIDED WITH A COPY OF THE FORM 990 BEFORE IT IS FILED AND PERFORMS A MORE CURSORY REVIEW OF THE DOCUMENT. THE AUDIT/INVESTMENT COMMITTEE MEMBERS AND FINANCE OFFICER ANSWER ALL QUESTIONS BOARD MEMBERS HAVE BEFORE THE 990 DOCUMENT IS FILED.
	FORM 990, PART VI, SECTION B, LINE 12C	EACH YEAR A CONFLICT OF INTEREST DISCLOSURE IS PREPARED BY THE DIRECTORS IN WHICH ARE LISTED ENTITIES TO WHICH A DIRECTOR IS RELATED. THE BOARD CHAIRMAN ACTIVELY ENFORCES THE CONFLICT OF INTEREST POLICY. DIRECTORS ARE REQUIRED TO RECUSE THEMSELVES FROM VOTING ON MATTERS RELATED TO ENTITIES TO WHICH THEY ARE RELATED PARTIES OR WHERE A POTENTIAL CONFLICT IS PRESENT.
	FORM 990, PART VI, SECTION B, LINE 15	COMPARABILITY OF SALARIES DATA FOR ALL STAFF MEMBERS IS GATHERED FROM THE FOLLOWING SOURCES: FORMS 990 OF SIMILAR ORGANIZATIONS IN NORTH CAROLINA, LOCAL ORGANIZATIONS, AND AN ANNUAL SALARY AND BENEFITS SURVEY FROM THE COUNCIL ON FOUNDATIONS PHILANTHROPIC TRADE ORGANIZATION. SALARIES ARE PROPOSED BY THE BOARD CHAIRMAN AND EXECUTIVE DIRECTOR EACH YEAR DURING THE BUDGETING AND ANNUAL STAFF EVALUATION PROCESSES. THEN, THE PROPOSED SALARIES ARE PRESENTED IN THE DRAFT BUDGET SUBMITTED TO THE BOARD.
	FORM 990, PART VI, SECTION C, LINE 18	PHOTOCOPIES OF THE FORM 990 ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ADMINISTRATIVE OFFICE. IN ADDITION, RECENT FILINGS OF THE FORM 990 ARE AVAILABLE ONLINE AT WWW.GUIDESTAR.ORG.
	FORM 990, PART VI, SECTION C, LINE 19	ALL GOVERNING DOCUMENTS, POLICIES AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST TO ANY INDIVIDUAL OR ORGANIZATION. THE FOUNDATION OFTEN SHARES ITS INTERNAL INFORMATION IN AN EFFORT TO ASSIST OTHER ORGANIZATIONS IN ADOPTING BEST PRACTICES.
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	RETURN OF PRIOR GRANTS \$1,875
	FORM 990, PART XII, LINE 2C	THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	FORM 990, PART III, LINE 4A	THE MISSION OF THE FOUNDATION IS TO INCREASE THE QUALITY OF LIFE OF THE EASTERN BAND OF CHEROKEE INDIANS (EBCI) AND STRENGTHEN THE WESTERN NORTH CAROLINA REGION. WE ACCOMPLISH THIS MISSION AS A GRANT MAKER, CONVENOR, PARTNERSHIP BROKER AND COMMUNITY BUILDER. IN THESE ROLES, WE AWARD GRANTS TO NONPROFIT ORGANIZATIONS, SCHOOLS AND HIGHER LEARNING INSTITUTIONS ON OR NEAR TRIBAL LANDS IN THE SEVEN WESTERNMOST COUNTIES OF NORTH CAROLINA. IN ADDITION, WE BRING TOGETHER GROUPS WITH COMMON INTERESTS AND GOALS TO SHARE IDEAS, COMBINE EFFORTS AND RESOURCES, AND LEVERAGE RESOURCES FROM VARIOUS FUNDING ORGANIZATIONS. WE THEN NETWORK WITH REGIONAL, STATE AND NATIONAL ORGANIZATIONS TO SEEK AND CREATE PARTNERSHIPS ENABLING OTHER FUNDING ORGANIZATIONS TO INVEST IN PROJECTS AND GROUPS IN WESTERN NORTH CAROLINA, BUILDING THE CAPACITY OF NONPROFITS ON THE QUALLA BOUNDARY (THE EBCI'S HOMELAND) AND THE SURROUNDING REGION. THE FOUNDATION'S GRANT MAKING TO ELIGIBLE ORGANIZATIONS ON THE QUALLA BOUNDARY AND THE SEVEN SURROUNDING COUNTIES INCLUDES ONE-YEAR GRANTS, SOME OF WHICH ARE LESS THAN \$25,000 AND USED FOR CAREFUL PLANNING AND PROJECT SPECIFIC PURPOSES. LARGER GRANTS ARE FOR PROJECT SPECIFIC, PRESERVATION AND CIVIC ENHANCEMENT PURPOSES. THE FOUNDATION ALSO AWARDS A LIMITED NUMBER OF DISCRETIONARY GRANTS FOR CONVENING AND PARTNERING OPPORTUNITIES DURING TWO GRANT FUNDING CYCLES IN FISCAL YEAR 2013, THE BOARD APPROVED 51 GRANTS, \$27,243 IN LEADERSHIP AWARDS, AND \$4,095 IN OPERATING SUPPORT FOR THE REVITALIZATION OF CHEROKEE ARTISAN RESOURCES PROGRAM, TOTALING \$5,586,229. SINCE BEGINNING OPERATIONS IN 2002, THE FOUNDATION HAS AWARDED 819 GRANTS AND AWARDS FOR A TOTAL OF \$64,974,520 IN THREE FOCUS AREAS: CULTURAL PRESERVATION, ECONOMIC DEVELOPMENT AND EMPLOYMENT OPPORTUNITIES, AND ENVIRONMENTAL PRESERVATION. STRATEGIC INITIATIVES - IN ADDITION TO MAKING HIGH-QUALITY, ONE-YEAR GRANTS, THE FOUNDATION PURSUES GRANT MAKING OPPORTUNITIES WHERE INVESTMENTS CAN EFFECT SYSTEMIC CHANGE AND POSITIVE LONG-TERM RESULTS. SUCH MULTI-YEAR GRANTS MAKING INTEGRATED PLANNING, GRANTS, CLUSTER EVALUATION AND STRATEGIC COMMUNICATION. THE FOLLOWING STRATEGIC INITIATIVES ILLUSTRATE THE FOUNDATION'S MULTI-YEAR PROGRAMMING ACTIVITIES: CULTURAL PRESERVATION CHEROKEE LANGUAGE INITIATIVE ONE OF THE MOST RECOGNIZABLE CULTURAL PRESERVATION INITIATIVES, THE CHEROKEE LANGUAGE REVITALIZATION INITIATIVE EXEMPLIFIES A COMMUNITY-BASED APPROACH TO COLLABORATIVE PROBLEM SOLVING. THE FOUNDATION SUPPORTS VARIOUS LANGUAGE PARTNERSHIPS AND PROGRAMS - CHEROKEE CENTRAL SCHOOLS, EBCI'S KITUWAH PRESERVATION AND EDUCATION PROGRAM (KPEP), SPECIAL PROGRAMS FROM THE MUSEUM OF THE CHEROKEE INDIAN, THE SNOWBIRD COMMUNITY AND WCU CHEROKEE STUDIES PROGRAM. WITH OVER 10 YEARS OF SUPPORT FROM THE FOUNDATION, THE PARTNERS HAVE BEGUN TO TAKE STRATEGIC ACTIONS TOWARD PROGRESS. PARTNERS ARE REAPING THE BENEFITS OF SHARING RESOURCES AND ALIGNING CURRICULUM TO BEST OVERCOME CHALLENGES AND COMING TOGETHER TO GENERATE THE BEST SOLUTIONS. THE FOUNDATION WILL CONTINUE TO SUPPORT THESE EFFORTS THROUGH CONVENING AND ASSISTING WITH THE DEVELOPMENT OF A COMMON LANGUAGE ASSESSMENT TOOL DEVELOPED BY THE PARTNERS. CHEROKEE LEADERSHIP DEVELOPMENT SINCE HARRAH'S CHEROKEE CASINO RESORT, OWNED BY THE EBCI, OPENED ITS DOORS IN 1997, THE TRIBE HAS SEEN STEADY GROWTH AND FINANCIAL PROSPERITY. THE EMERGENCE OF A SOLID LEADERSHIP BASE IS ESSENTIAL IN MAINTAINING A SUSTAINABLE COMMUNITY. TO HELP THE TRIBE DEVELOP NEW LEADERS TO JOIN THOSE CURRENTLY SERVING, THE FOUNDATION DEVELOPED A PROGRESSION OF LEADERSHIP PROGRAMMING, STARTING WITH OPPORTUNITIES FOR YOUTH AND, MOST RECENTLY, CREATING A PROGRAM FOR ADULT MEMBERS OF THE EBCI. THE GOAL OF THESE CULTURAL-BASED LEADERSHIP INITIATIVES IS TO PRODUCE A SELFLESS, GIVING GENERATION, GROUNDED IN TRADITIONAL CHEROKEE VALUES, AND POSSESSING THE SKILLS OF BEST PRACTICES IN LEADERSHIP. CHEROKEE YOUTH COUNCIL - THE CHEROKEE YOUTH COUNCIL (CYC) WAS CREATED TO PROVIDE AN ATMOSPHERE FOR YOUTH TO VOICE THEIR OPINIONS ON ISSUES THAT MATTER TO THEM AND ALLOW THE OPPORTUNITY TO DEVELOP LEADERSHIP SKILLS. ITS MISSION IS TO EMPOWER LOCAL YOUTH TO HAVE A VOICE ON ISSUES THAT MATTER TO THEM. SINCE ITS INCEPTION, CYC HAS FOCUSED ON STRENGTHENING ITS PARTICIPATION AND CONTRIBUTION TO THE CHEROKEE COMMUNITY. THE CYC HAS ENGAGED CHEROKEE YOUTH IN SUCH ISSUES AS RECYCLING EDUCATION FOR THE COMMUNITY AND THE PREVENTION OF RISKY BEHAVIOR IN YOUTH. ADDITIONALLY, THE FOUNDATION AND THE CYC ARE INSTRUMENTAL IN HELPING YOUTH IN SEVEN NEIGHBORING COUNTIES ORGANIZE THEIR OWN YOUTH COUNCILS. OVER THE LAST YEAR, CYC EXPANDED ITS ROLE TO INCLUDE SEVERAL OUTREACH/NETWORKING OPPORTUNITIES. IN THE COMING YEAR, CYC WILL BUILD ON THIS REGIONAL APPROACH TO PROBLEM SOLVING AND FORMALIZE ITS POLICIES, PROCEDURES, AND ROLE WITHIN THE CHEROKEE COMMUNITY. CHEROKEE DAY OF CARING - THE CHEROKEE DAY OF CARING (CDC), AN ANNUAL EVENT ON THE QUALLA BOUNDARY AND TRIBAL LANDS IN CHEROKEE COUNTY AND SNOWBIRD, IS A COLLABORATIVE EFFORT BETWEEN THE FOUNDATION, EBCI AND HARRAH'S CHEROKEE CASINO RESORT. THE EVENT IS BASED ON THE CHEROKEE TRADITION OF GA-DU-GI (HELPING HANDS), MEANING HELPING FELLOW NEIGHBORS WHEN THEY ARE IN NEED. SINCE ITS INCEPTION, THE SPIRIT OF GA-DU-GI HAS SPREAD INTO THE 10 CHEROKEE COMMUNITIES WITH OVER 1,000 VOLUNTEERS HELPING FAMILIES IN NEED. PROJECTS INCLUDE MINOR CONSTRUCTION, PAINTING, LANDSCAPING, YARD MAINTENANCE AND CLEARING UNDERBRUSH. ADDITIONALLY, THE EVENT RECOGNIZES AND HONORS LOCAL INDIVIDUALS WHO EXEMPLIFY THE SENSE OF GA-DU-GI IN THEIR COMMUNITY. THESE INDIVIDUALS ARE KNOWN AS QUIET HEROES. ALSO HONORED THROUGH THE GOOD NEIGHBOR AWARD IS A NON-EBCI TRIBAL MEMBER WHO GIVES AND MAKES A DIFFERENCE ON THE QUALLA BOUNDARY. THE GOAL OF THE CDC PROGRAM IS TO ENGAGE THE CHEROKEE COMMUNITY AS A WHOLE WHILE ENHANCING CURRENT AND NEW PARTNERSHIPS. COSTA RICA ECO-STUDY TOUR - THE COSTA RICA ECO-STUDY TOUR WILL ENTER ITS 10TH YEAR PROVIDING A UNIQUE EXPERIENCE FOR CHEROKEE AND WESTERN NORTH CAROLINA YOUTH. THE FOUNDATION COLLABORATES WITH THE CHEROKEE EXTENSION OFFICE TO OFFER THIS LIFE-ENHANCING PROGRAM TO 10 YOUTH AND FIVE CHAPERONES. THE PARTICIPANTS TRAVEL TO COSTA RICA ON A 10-DAY ECO-STUDY TOUR WHERE THEY VISIT EARTH UNIVERSITY, A VOLCANO, AND DIFFERENT INDIGENOUS TRIBES. EACH YEAR THE STUDENTS AND CHAPERONES HOLD MULTIPLE FUNDRAISERS TO PROVIDE A GIFT TO THE INDIGENOUS TRIBE THEY VISIT. THIS YEAR, EBCI COOPERATIVE EXTENSION WILL HOLD A REUNION AT THE END OF SUMMER TO RECONNECT WITH STUDENTS FROM PAST TOURS TO ESTABLISH AN ANNUAL REGIONAL ADULT LEADERSHIP PROGRAM. THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM - IN 2008, THE FOUNDATION INITIATED THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM IN HONOR OF THE LATE CHIEF JONES AND MR. BOWMAN, BOTH OF WHOM SERVED AS FOUNDING DIRECTORS OF THE FOUNDATION. THE PROGRAM PROVIDES RESOURCES TO STUDENTS ENROLLED IN HIGHER EDUCATION, ENGAGING THEM IN ACTIVITIES TO ENHANCE THEIR LEADERSHIP POTENTIAL AND ENCOURAGE THEM IN BECOMING ACTIVE MEMBERS OF THEIR COMMUNITY AS VOLUNTEERS AND AS LEADERS. THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM CONTINUES TO DISPLAY ITS SUCCESS THROUGH THE HARD WORK OF THE FELLOWS, MENTORS AND ADVISORY COMMITTEE. THEIR COMMUNITY INVOLVEMENT, ENGAGING GROUP PROJECTS AND DESIRE TO MAKE A DIFFERENCE FOR THE NEXT GENERATION IS EVIDENT IN THEIR ACTIONS AND COMMITMENT TO EDUCATION. CURRENTLY THERE ARE 13 FELLOWS IN THE PROGRAM, FIVE MENTORS, AND THREE ADVISORY COMMITTEE MEMBERS WHO CONTINUE TO WORK HARD TO MAKE THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM SUCCESSFUL AND HONORABLE TO THE FOUNDING LEADERS. MYRON COULTER REGIONAL LEADERSHIP PROGRAM - NEW IN 2013 - THE INAUGURAL MYRON COULTER REGIONAL LEADERSHIP PROGRAM SEEKS TO PROVIDE OPPORTUNITIES FOR PARTICIPANTS TO WORK COLLABORATIVELY ON REGIONAL CHALLENGES. UTILIZING A HOLISTIC APPROACH, THE COULTER LEADERSHIP PROGRAM VIEWS THE CONNECTIVITY OF THE REGION AS STRENGTH VERSUS THE COMMON MINDSET OF COMPETITION. PARTICIPANTS ARE ENCOURAGED TO WORK FOR THE GREATER GOOD BY IMPLEMENTING REGIONAL PROJECTS, LAYING THE FOUNDATION AND CREATING A SUSTAINABLE FUTURE FOR WESTERN NORTH CAROLINA. RIGHT PATH CULTURAL LEADERSHIP PROGRAM - THIS LEADERSHIP DEVELOPMENT PROGRAM FOR ADULT MEMBERS OF THE EBCI, BEGAN IN 2011. THE 12-MONTH PROGRAM WORKS TO BRIDGE THE PAST AND PRESENT BY COVERING IN-DEPTH TRADITIONAL AND CULTURAL ELEMENTS, AND INTRODUCING CONTEMPORARY LEADERSHIP DEVELOPMENT COMPETENCIES. THE PROGRAM INCLUDES OPPORTUNITIES TO LEARN ABOUT CULTURAL VALUES, CHEROKEE SOCIAL SYSTEMS AND GENDER ROLES, AND LEARN ABOUT CHEROKEE LANGUAGE, GOVERNANCE, HEALTHY LIVING AND ARTISTIC EXPRESSION. ALONG WITH THE NEW COULTER PROGRAM, RIGHT PATH IS LOCATED AT WESTERN CAROLINA UNIVERSITY AND UNDER THE GUIDANCE OF A FOUNDATION FUNDED PROGRAM DIRECTOR. THE COMING YEAR WILL FOCUS ON ALUMNI NETWORK UTILIZATION AND PROGRAM ASSESSMENT FOR FUTURE PLANNING PURPOSES. ECONOMIC DEVELOPMENT OVER THE YEARS, THE FOUNDATION PROVIDED SIGNIFICANT GRANT FUNDING FOR DEVELOPMENT OF A DIVERSE, SUSTAINABLE ECONOMY ON THE QUALLA BOUNDARY AND OTHER TRIBAL LANDS. THE FOUNDATION CONTINUES TO MAKE SIGNIFICANT INVESTMENTS IN THE EBCI'S PRINCIPAL CULTURAL ATTRACTIONS THROUGH MARKETING EFFORTS DISTINGUISHING THE QUALLA BOUNDARY AS A HERITAGE DESTINATION AND ATTRACTING VISITORS INTERESTED IN LEARNING ABOUT THE EBCI'S HISTORY AND AUTHENTIC CHEROKEE CULTURE. ENTREPRENEURIAL/SMB BUSINESS DEVELOPMENT EBCI ENTERPRISE DEVELOPMENT WORKS TOGETHER WITH THE SEQUOIAH FUND TO TRAIN AND DEVELOP ENTREPRENEURS FOR LOW INTEREST LOANS TO BEGIN THEIR VENTURES OR IMPROVE AN EXISTING BUSINESS. THE SEQUOIAH FUND CONTINUES WORKING TOWARDS ITS GOAL TO BE FULLY CAPITALIZED AT \$20 MILLION. OVER THE NEXT YEAR WE EXPECT THE SEQUOIAH FUND TO WORK WITH OTHER ORGANIZATIONS TO IMPROVE FINANCIAL LITERACY AND FISCAL STABILITY ON THE QUALLA BOUNDARY. TOURISM LEADERSHIP CONTINUES TO BE AN ESSENTIAL DRIVER OF THE ECONOMIC ENGINE ON THE QUALLA BOUNDARY AND WESTERN NORTH CAROLINA. THE FOUNDATION SUPPORTS EFFORTS TO SUSTAIN ESTABLISHED TOURISM-RELATED BUSINESSES AND TO HELP GENERATE NEW ATTRACTIONS THAT CREATE DEMAND FOR RESTAURANTS, LODGING, AND OTHER SERVICE-ORIENTED BUSINESSES. THESE EFFORTS WILL DRIVE EMPLOYMENT AND GROW THE TAX BASE FOR EBCI TRIBAL GOVERNMENT REVENUE. CHEROKEE MARKETING THE FOUNDATION HAS SUPPORTED THE COLLECTIVE MARKETING EFFORTS OF ATTRACTIONS AND ORGANIZATIONS KNOWN AS THE GREATER CHEROKEE TOURISM COUNCIL (GCTC) SINCE 2010. THE GCTC IS LED BY EBCI COMMERCE DIRECTOR AND COMPRISES THE CHEROKEE CULTURAL PARTNERS (CHEROKEE HISTORICAL ASSOCIATION, OPERATING THE UNTO THESE HILLS THEATER AND THE OCONALUFTEE INDIAN VILLAGE, MUSEUM OF THE CHEROKEE INDIAN, AND QUALLA ARTS & CRAFTS MUTUAL), SEQUOIAH NATIONAL GOLF CLUB, CHEROKEE CHAMBER OF COMMERCE, EBCI TRANSIT, EBCI FISH AND GAME, EBCI PARKS & RECREATION. CHEROKEE CULTURAL PARTNERS THE FOUNDATION DESIGNATED A GROUP OF NONPROFIT ORGANIZATIONS WHOSE MISSION IS THE PRESERVATION AND PERPETUATION OF THE CHEROKEE CULTURE AS THE CHEROKEE CULTURAL PARTNERS (CCP). THE CCP CONSISTS OF THE CHEROKEE HISTORICAL ASSOCIATION, THE MUSEUM OF THE CHEROKEE INDIAN, AND QUALLA ARTS & CRAFTS MUTUAL. THE FOUNDATION CONTINUES TO WORK WITH THE CCP ON SEPARATE, BUT RELATED INITIATIVES. IN 2014, THE FOUNDATION WILL BE WORKING WITH EACH ORGANIZATION IN DIFFERENT PHASES OF TRANSITION. REVITALIZATION OF CHEROKEE CULTURAL BUSINESS DISTRICTS THE EBCI IS MOVING FORWARD WITH PHASE 3 OF THE STREETScape PROJECT BY BUILDING PARTNERSHIPS AND SECURING APPROVALS FOR EASEMENTS AND PERMITS. CONSTRUCTION IS SET TO BEGIN AFTER THE END OF SUMMER 2014 WORK FORCES DEVELOPMENT THE EBCI AND WESTERN NORTH CAROLINA MUST BE PREPARED FOR CURRENT AND FUTURE OPPORTUNITIES IN FIELDS OF TECHNOLOGY, MATHEMATICS, SCIENCE, CLEAN ENERGY AND GREEN BUSINESS. THE FOUNDATION CONTINUES TO PARTNER WITH LEADS TO PREPARE STUDENTS FOR POST-SECONDARY EDUCATION AND CAREER OPPORTUNITIES IN THESE FIELDS TO DIVERSIFY THE REGIONAL WORKFORCE. K-20 EDUCATION & CAREER DEVELOPMENT ALL SCHOOL SYSTEMS IN OUR SERVICE AREA HAVE RECENTLY UNDERGONE SIGNIFICANT BUDGET CUTBACKS, LEADING TO THE NEED FOR NEW FUNDING PARTNERSHIPS. THESE INSTITUTIONS CONTINUE TO WORK WITH CAPACITY BUILDING ORGANIZATIONS SUCH AS WESTERN REGION EDUCATION SERVICE ALLIANCE (WRESA) TO COLLECTIVELY PURSUE INFRASTRUCTURE AND TRAINING OPPORTUNITIES. THE FOUNDATION ALSO CONTINUES TO SUPPORT LEADS' EFFORTS TO PARTNER WITH REGIONAL HIGHER EDUCATION INSTITUTIONS, WHILE CHEROKEE CENTRAL SCHOOLS CONTINUE TO BE A PRIORITY SITE FOR PROGRAM INCUBATION. FINANCIAL EDUCATION FINANCIAL EDUCATION PARTNERS, QUALLA FINANCIAL FREEDOM (QFF) AND EBCI, CONTINUE TO MEET EVERY THREE MONTHS TO SHARE PROJECTS AND COLLABORATE ON SIMILAR OPPORTUNITIES. RECENTLY THEIR STAFF ATTENDED A PERSONAL CREDIT COUNSELOR'S COURSE, LEADING TO CREDIT TRAINER CERTIFICATION. ENVIRONMENTAL PRESERVATION REVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCES (RTCAR) ESTABLISHED IN 2005, RTCAR WAS THE FOUNDATION'S FIRST ENVIRONMENTAL INITIATIVE AND CONTINUES TO PRODUCE ESSENTIAL TOOLS FOR CULTURAL AND ENVIRONMENTAL PURPOSES. BECAUSE OF THE NATURE OF THIS WORK, BENCHMARKS OFTEN ALIGN WITH THE GROWTH CYCLES OF SEVERAL TRADITIONAL ARTISAN RESOURCES. IN THE COMING YEAR, IT WILL BE ESSENTIAL FOR PREVIOUSLY ESTABLISHED PLANT PROPAGATION TO BE MONITORED AND NEW AVENUES FOR ARTISAN RESOURCE SUPPORT BE EXPLORED, POTENTIALLY LEADING TO NEW AREAS OF FURTHER SUPPORT TO ALIGN WITH ITS MISSION. SUSTAINABLE ENVIRONMENTAL PRACTICES THE FOUNDATION WILL BE WORKING WITH THE EBCI STRATEGIC ENERGY COMMITTEE (EBCI SEC) TO CONTINUE IMPLEMENTATION OF ITS RECOMMENDATIONS FROM THE CLIMATE CORPS INTERNS FROM 2011 & 2012. WITH THE ENERGY COORDINATOR NOW HIRED, THE FOUNDATION WILL WORK CLOSELY WITH THE EBCI SEC AND ENERGY COORDINATOR TO FURTHER THE EFFICACY OF THE TRIBES SUSTAINABLE ENVIRONMENTAL PRACTICES. WESTERN NORTH CAROLINA SEVEN COUNTY REGIONAL INITIATIVES WNC EDUCATIONAL NETWORK (WNC EDNET), AN AFFILIATE OF THE (WRESA), CONTINUES TO WORK WITH TEACHERS AND STUDENTS IN THE APPLICATION OF TECHNOLOGY IN SCHOOLS ACROSS WESTERN NORTH CAROLINA. THE FOUNDATION WILL DISCONTINUE ITS SUPPORT OF THE WIDE AREA NETWORK (WAN) ENGINEER AND MOVE TOWARDS THE IMPLEMENTATION OF THE STEM FRAMEWORK DEVELOPED WITH DISTRICTS FROM ACROSS THE REGION. REGIONAL PARTNERSHIP THE REGIONAL FUNDING PARTNERS OF WNC PATHWAYS - THE FOUNDATION COMMUNITY FOUNDATION OF WNC, MISSION HEALTHCARE FOUNDATION AND UNITED WAY OF ASHEVILLE AND BUNCOMBE COUNTY, HAVE SEEN THE INITIAL RESULTS OF A MORE INTENTIONAL AND IN-DEPTH FOCUS ON CAPACITY BUILDING EFFORTS FOR THE 18 COUNTY AREAS. THE RESULTS SHOW MORE EMPHASIS ON THE QUALLA BOUNDARY AND THE SEVEN WESTERNMOST COUNTIES. THE FOUNDATION RECENTLY HELD A CONVENING WITH ALL WNC PATHWAYS FUNDERS TO MEET ON THE FUTURE OF WNC PATHWAYS UPDATE ON KEY INITIATIVES. OPPORTUNISTIC GRANT MAKING CAPACITY BUILDING IN AN EFFORT TO ENSURE THE SUCCESS OF GRANTS FUNDED BY THE FOUNDATION, GRANTEES ARE AFFORDED THE OPPORTUNITY TO ATTEND A SERIES OF "SKILL BUILDERS" COURSES WITH THE GOAL OF INCREASING CAPACITY. THE FOUNDATION IS DEVELOPING A COMMUNITY CLUB CLASS TO INTRODUCE A NEW COMMUNITY CLUB DISCRETIONARY GRANT WHILE HOSTING SOME OF THE PAST CLASSES FOR THE CLUBS. THE FOUNDATION CONSTANTLY SEEKS FEEDBACK FROM GRANTEES IN AN EFFORT TO MEET DEMAND AND RESPOND TO INPUT RECEIVED IN OUR ORIGINAL CLASSES. THE COURSES ARE INTENDED TO ENCOURAGE LIFE-LONG LEARNING. GRANTEES WILL BE ABLE TO UTILIZE THE SKILLS INTRODUCED IN THESE CLASSES ON THE JOB AND IN THEIR PROGRAMS, AND UTILIZE THEM IN OTHER FACETS OF LIFE. THE FOUNDATION UNDERSTANDS THESE CLASSES WILL HELP LOCAL GRANTEES FUTURE HIGHER QUALITY PROPOSALS IN FUTURE GRANT CYCLES. UPDATE ON KEY INITIATIVES SUPPORT ACTIVITIES OF GRANT MAKING REVIEWING THE FOUNDATION'S GRANT MAKING PROCESS AND STRUCTURE THE FOUNDATION UTILIZES A DATABASE TRACKING SYSTEM CALLED GIFTS MANY FOUNDATIONS UTILIZE THIS SYSTEM, ALLOWING GRANT MAKERS TO AWARD GRANTS FROM INCEPTION THROUGH CLOSE-OUT. IT ALSO GENERATES RELEVANT MATERIALS AND REPORTS ESSENTIAL TO THE GRANT MAKING PROCESS. THERE ARE A WIDE VARIETY OF CONFIGURATIONS (MODULES) AVAILABLE AND THE FOUNDATION SEEKS TO BALANCE THEM FOR THE MOST EFFECTIVE REPORTING WITH FISCAL RESPONSIBILITY. THE FOUNDATION HAS LONG ABIDED BY GRANT REVIEW STANDARDS, ALIGNED WITH MISSION, EBCI-STATE COMPACT REQUIREMENTS, THE FOUNDATION'S FIVE-YEAR STRATEGIC PLAN, AND BOARD-APPROVED POLICIES AND PROCEDURES. THE FOUNDATION CONTINUES TO STRENGTHEN ITS GRANT MAKING PROCESS AND STRUCTURE AND INCREASE TRANSPARENCY THROUGH CLARIFYING POLICY AND IMPROVING COMMUNICATION TO ITS STAKEHOLDERS. EMERGING OPPORTUNITIES ASSESSMENT THE FOUNDATION CONTINUES TO DEVELOP A SERIES OF ASSESSMENT TOOLS TO INFORM OUR GRANT MAKING AND INCREASE OUR PARTNERS' ABILITIES TO BETTER EVALUATE THEIR GROWTH AND POTENTIAL. WE CURRENTLY HAVE INITIATED ASSESSMENTS FOR THE FOLLOWING: GRANTEE PERCEPTION, CHEROKEE LANGUAGE ACQUISITION