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WNO , 729/2014 9 43 AM

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

		DE SEIVICE									e reporting re	quirem	ents.		Inspection	<u> </u>
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	Vmended r	return	Mashi	ngton			DC 20	0566-	0001			G	iross rec	ei ntes	8,789,	001
\Box	Application	മ മലാന്മ	F Name and	eddress of pri	ncipal officer:											
	***************************************		Mr.	Micha	el L.	Mael					H(a) is this	a group i	return for	allillates?	Yes 2	K No
			2700	F St	reet,	HW					H(b) Area	li effillate	s include	d?	Yes	No
				ingto			DC	205	66-0001	1	, H	"No," att	ach a list	. (see Instru	ictions)	_
	Tax-exem	n pi status:	X 50	16:)(3)	501(c) () 4 0n:		$\overline{}$	(a)(1) or	527	-					
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Activities & Governance									disposed of m	nore than 2	25% of its net	assets	1 1			
9	3 1	Number	of voting me	embers of	the governir	ng body (Pa	ırt VI, line	1a)		•••			3	32		
₩.	4 1	Number (of Independ	ent voting	members o	f the govern	ning body	(Part Vi	, line 1b)		· · · · · · · · · · ·		4	32		
₹	5 T	Total nur	nber of indi	viduais em	ployed in ca	alendar yea	r 2012 (Pa	art V, line	e 2a)				5	0		
AC					timate If nec								6	<u> 36</u>		
	7a T	Total unr	elated busin	ness reven	ue from Pai	rt VIII, colui	πn (C), lin	e 12 _.			<u> </u>		7a			0
_	ÞΛ	Net unre	lated busine	ess taxable	Income fro	m Form 99	0-T, Ilne 3	<u> 4</u>		<u></u>			7b			<u> </u>
		• • • •										Year			urrent Year	
ne	8 (Contribut -	tions and gr	ants (Part	VIII, line 1h),					4	55,	_	8	789,0	
Ę.	9 F	Program	service rev	enue (Parl	t VIII, line 2g	3)							0			
Revenue	10 li	investme	ent Income ((Part VIII, d	column (A),	lines 3, 4, a	and 7d)		· · · · · · · · · · · · · · · · · · ·				<u> </u>			0
	11 (Other rev	venue (Part	VIII, colun	nn (A), lines	5, 6d, 8c, 9	9c, 10c, ar	nd 11e)	• • • • • • • • • • • • • • • • • • • •		L					0
), line 12)			55,		8	789,0	001
	13 (Grants a	nd similar a	mounts pa	id (Part IX,	column (A)	, lines 1–3	3)			4	55,	549	8	789,0	001
	14 E	Benefits	paid to or fo	or member	s (Part IX, c	olumn (A),	line 4)						0			0
92	15 5	Salaries,	other comp	ensation,	employee b	enefits (Pa	rt IX, colu	mn (A), i	ines 5–10)				0			0
ĕ	16a F	Professk	onal fundrai	sing fees (Part IX, colu	ımn (A), iin	e 11e)		••••	••••			0			<u> </u>
Expenses	ьт	Total fun	draising ex	penses (Pa	art IX, colum	n (D), line :	25) 🕨	•••••	 	0		,				
Ω.	17 (Other ex	penses (Pa	rt IX. colur	nn (A), lines	11a-11d.	111–24e)		• • • • • • • • • • • • • • • • • • • •	•••••			0			0
	18 7	Total ext	oenses. Ado	l lines 13-	17 (must ea	uai Part IX	column (A)Tige 6	SEIVED		Ä	55,	-		789,0	001
	19 F	Revenue	less expen	ises Subtr	act line 18 f	mm line 12		TE C	ジケーマト	J · · · ·			0		7.05/	00-
ㅎ;		10101100	TOOO OAPOI.	1000. Odbii	dot into 101	10111 1010 12		*******		~~~	Beginning of	Current	Year		End of Year	
B E	20 1	Total ass	sets (Part X	, line 16)			3048	ΔIIG	2.2.2014	၂ဗျ		45,			-1,5 01,,1001	0
Assets or de Balances	21 1		oilities (Part	•	· · · · · · · · · · · · · · · · · · ·	· · · · · ·	<u>w</u>	היאנח		RS-OSC		45,				Ō
差			•		Subtract line	21 from lin	. e 20	× 100 mm = 1		:			0			-
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	Washington Nation		53-0237707	Page 2
	tatement of Program Serv	•	io Dort III	
	neck if Schedule O contain: tibe the organization's mission.	s a response to any question in th	ıs Рап III	
To suppo	ort and advise or		ions of the John F. B	
Center i	for the Performin	ng Arts' Washington N	Mational Opera program	n.
			À	
2 Did the orgai	nızatıon undertake any sıgnificant	program services during the year which w	vere not listed on the	
•	90 or 990-EZ?			Yes X No
	cribe these new services on Sche		any program	
3 Did the organ services?	mization cease conducting, or mai	ke significant changes in how it conducts,	any program	Yes X No
	cribe these changes on Schedule	О.		
		ccomplishments for each of its three large		
	ection 501(c)(3) and 501(c)(4) org enses, and revenue, if any, for ea	ganizations are required to report the amount	unt of grants and allocations to others,	
trie total exp	enses, and revenue, it any, for ea	· ·		
4a (Code		89,001 including grants of \$	8,789,001) (Revenue \$)
			al grants to the John	
	center for the r rogram and progra		apport its Washington	National
opera p	rogram and progra	an accivicios.		
4b (Code) (Expenses \$	including grants of \$) (Revenue \$)
			.3	
4c (Code) (Expenses \$	including grants of \$) (Revenue \$)
. •	am services (Describe in Schedu) (Dayrage 2	,
(Expenses		luding grants of \$ 8,789,001) (Revenue \$	
4e iotai progr	am service expenses	G, 169, UUL		Form 990 (2012)

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	x	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	_ 3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	1		
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			v
_	"Yes," complete Schedule D, Part I	6		<u>x</u> _
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	8		x
9	complete Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a	-		435
9	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted		$\neg \neg$	
. •	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	3	30	
	VII, VIII, IX, or X as applicable	* 3		
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a		X
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	l	1	
	of its total assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII	11b		X
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more		1	
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	·		ŀ	
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
e		11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	444	x	
100	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Sciedule D, Part X Did the organization obtain separate, independent audited financial statements for the tax year? If "es," complete	11f		
12a	Schedule D. Parts XI and XII	12a		x
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	124		
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	\mathbf{x}	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	the control of the co	14a		X
b	7 N 440 000 f			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on		ľ	
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on		ļ	•
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	,	ŀ	v
00-	If "Yes," complete Schedule G, Part III	19 20a		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a		
	ii 100 to line 20a, uto the organization attach a copy of its addited financial statements to this return:	00	000	

	•		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21_	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			٠,
00	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	_ 22_		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	23	x	
24a	employees? If "Yes," complete Schedule J	23		
240	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	2.45		
•	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	_	
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,	* }		, 32
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	00		
00	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	30		x
31	conservation contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	30		-
31	Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes;"	01		
-	complete Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	"		
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	or IV, and Part V, line 1	34	x	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36	ļ	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,		•	l <u>.</u>
	Part VI	37	<u> </u>	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	_ X	

Pa	Check if Schedule O contains a response to any question in this Part V					
	Check it Schedule O contains a response to any question in this rait v				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0	 , ,	,	* * *;
c	Did the organization comply with backup withholding rules for reportable payments to vendors and				4	
	reportable gaming (gambling) winnings to prize winners?			1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements, filed for the calendar year ending with or within the year covered by this return	2a	0		1	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?		2b		L
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction's)		Ŵ		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a					
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	ancıal				v
_	account)?			4a	> %	X
b	If "Yes," enter the name of the foreign country	•		8		
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accou	ints		1. <i>13</i>	x
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	tion?		5a 5b		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a	tion /		5c		
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did th	_		1 30		\vdash
6a	organization solicit any contributions that were not tax deductible as charitable contributions?	C		6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ns or				
	gifts were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for g	oods				
	and services provided to the payor?			7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	s				
	required to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		- · · · ·	243	Į.
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontract	t?	7e	<u> </u>	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			7f	<u> </u>	X
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7 <u>g</u>	<u> </u>	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ition fil	le a Form 1098-C?	7h	7,3, 8	 -
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting					
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring					13°
	organization, have excess business holdings at any time during the year?			8	. 48.2	
9	Sponsoring organizations maintaining donor advised funds.			*		
a	Did the organization make any taxable distributions under section 4966?			9a 9b	\vdash	\vdash
10	Did the organization make a distribution to a donor, donor advisor, or related person?			- 30	867	2 2 2 2
10	Section 501(c)(7) organizations. Enter:	10a	I		****	
a	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				3%.
ь 11	Section 501(c)(12) organizations. Enter.	100	<u> </u>		\$	1154
''a	Gross income from members or shareholders	11a	1		1	`:
b	Gross income from other sources (Do not net amounts due or paid to other sources	111				` [
-	against amounts due or received from them)	11b				18.4
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			* `	1. 8
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			,	<u> </u>	<u></u>
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		<u> </u>
	Note. See the instructions for additional information the organization must report on Schedule O			. ** . Y	28.9	
b	Enter the amount of reserves the organization is required to maintain by the states in which		1	\$ y		
	the organization is licensed to issue qualified health plans	13b			l X	
C	Enter the amount of reserves on hand	13c			1 1 2	1
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a	 	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	e O		14b		
DAA				Fo	rm 99	0 (2012)

Fa	rt VI Governance, Management, and Disclosure For each "Yes" response to lines 2 throu response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes i Check if Schedule O contains a response to any question in this Part VI				ns.
Sec	tion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 32		. —	; ;
	If there are material differences in voting rights among members of the governing body, or			~	
	if the governing body delegated broad authority to an executive committee or similar	!	<i>*</i> `.		3
	committee, explain in Schedule O.		l,	\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	*&\$\displaystyle *
b	Enter the number of voting members included in line 1a, above, who are independent	1b 32			\$ 141
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with				
	any other officer, director, trustee, or key employee?		2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct				
	supervision of officers, directors, or trustees, or key employees to a management company or other person?		3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed	7	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		5		X
6	Did the organization have members or stockholders?		6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint				
	one or more members of the governing body?		7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,				
	stockholders, or persons other than the governing body?		7b		<u> </u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the ye	ar by the follow	ving 🛴	8 1	119
а	The governing body?		8a	х	
b	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at				
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	· ····································	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Inter	nal Revenu	e Code.)		
				Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a		X
þ	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		ļ		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		10b	<u> </u>	<u> </u>
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		s 18	£44	18 7
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	X	<u> </u>
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris	e to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		ļ		
	describe in Schedule O how this was done		12c	X	<u> </u>
13	Did the organization have a written whistleblower policy?		13	X	L
14	Did the organization have a written document retention and destruction policy?		14	Х	L
15	Did the process for determining compensation of the following persons include a review and approval by		* →	1	l:
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				ii s
а	The organization's CEO, Executive Director, or top management official		15a	X	<u> </u>
þ	Other officers or key employees of the organization		15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			á di	2 /6 92 (
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement		🕮		l:5#
	with a taxable entity during the year?		16a	(د. شد	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its				
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			* *	11.3
-	organization's exempt status with respect to such arrangements?	**	16b	<u> </u>	<u> </u>
	tion C. Disclosure	 			
17	List the states with which a copy of this Form 990 is required to be filed None	44.1461			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 50	1(c)(3)s only)			
	available for public inspection. Indicate how you made these available. Check all that apply				
4.0	Own website Another's website Upon request Other (explain in Schedule O)				
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of inter	est policy,			
	and financial statements available to the public during the tax year				
20	State the name, physical address, and telephone number of the person who possesses the books and records of	the			
	organization: Lynne Pratt, JFK Center 2700 F. Street, NW	C 0001	202 44	<i>-</i> -	
W	ashington DC 2056	<u>6-0001</u>	<u> 202-41</u>	<u>6-8</u>	<u>000</u>

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations
 List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees, highest compensated employees, and former such persons.

Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	bo	x, unte	Pos check ess pe	more rson : recto	than one is both ar or/trustee)	n	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1)Ms. Betty Brown	_									
Life Chairman	0.50	x		x				o	o	0
(2) Ms. Jacqueline I				_	_		\dashv		<u> </u>	<u> </u>
(2)	0.50	Γ-:	Ĭ							
Chairman	0.00	x		\mathbf{x}				0	o	0
(3)Mr. James A. Fel							┪			
	0.50		i							
President	0.00	x		x				0	; o	0
(4)Mr. Robert B. Do	wning								7	
	0.50			ļ		1				
Treasurer	0.00	X	<u> </u>	X				0	0	0
(5)Ms. Ellen S. Ber										
	0.50			l					_	_
Secretary	0.00	X	L_	X			4	0	0	0
(6) Ms. Marcia V. Ma	1 —									
	0.50		l						ا	_
Secretary	0.00	х	┢	х			4	0	0	0
(7)Ms. Esthy Adler	0.50									
Trustee	0.00	x						o	o	0
(8) Mr. Edward J. As		^				╁┈┼╾	\dashv	<u>U</u>	U	
(b)III. Dawara C. A.	0.50									
Trustee	0.00	x						o	o	0
(9) Ms. Camille S. I		-			-					
.,	0.50]				
Trustee	0.00	x	ļ					0	ol	0
(10)Ms. Jane Lipton										
_	0.50									
Trustee	0.50	х						0	o	0
(11) The Honorable No		Di	ck	s						
	0.50									
Trustee DAA	0.00	X						0	0	0

Part VIII Dection As officers	, Directors, ITO	SICC	:5, K	ey L	пр	uyee	:5, a	nd nighest compensated	Employees (continued)	
(A) Name and title	(B) Average hours per week (list any	bo	x, unl	Pos check ess pe	erson	than c is both or/trust	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(12)Mr. Kenneth R.	Foinborg	-	-	├	├	<u>*</u>				
(12)M. Reiniech R.	0.50		ŀ		ł					
Trustee	0.00	x		ļ				o	. 0	0
(13)Mr. Allan M. Fo		-	┢╾	 	 	 	\vdash			
	0.50	ļ		ł	ł					
Trustee	0.00	x						0	0	0
(14)Ms. Michelle Lor		ema	n	П						
	0.50	l	1	ĺ						_
Trustee	0.00	X	├	<u> </u>	┢	ļ	ļ	0	0	0
(15)Ms. Monica L. G	reenberg									
Trustee	0.00	x	l					0	0	0
(16)Mr. Harry L. Gu	man									
	0.50		l	ļ	İ					
Trustee	0.00	X		<u> </u>	<u> </u>	<u> </u>	ļ	0	0	0
(17)Mr. Stephen B. 1	l .			l					,	
Trustee	0.50	x	1	1				0	o	0
(18) Mr. James V. Kin		^	-	\vdash		\vdash				U
(10)1111 Guiles V. Itt	0.50									
Trustee	0.50	\mathbf{x}			ĺ			0	o	0
(19)Ms. Anne Kline										
	0.50	l	1							
Trustee	0.00	X						0	0	0
1b Sub-total			_				>		544 045	C4 445
c Total from continuation she	ets to Part VII, S	Sect	ion /	4					541,817 541,817	64,117 64,117
d Total (add lines 1b and 1c) Total number of individuals (ir	ocluding but not l	mite	ed to	thos	e lie	ted a	boy	e) who received more than	'	04,11/
reportable compensation from	-		_	1100				•	i (1)	
3 Did the organization list any for	ormer officer dir	ecto	r or	truet	ا مو	kov c	mnl	ovee or highest compens	ated	Yes No
employee on line 1a? If "Yes,"	,					•		oyee, or riighest compense	ncu	3 X
4 For any individual listed on lin organization and related organ										
individual								•		4 X
5 Did any person listed on line									' individual	5 1
for services rendered to the o Section B. Independent Contractor			COII	hie(ن ي	, i c uu	ii c J	ioi addii beladii		131 14
Complete this table for your fi		ensa	ıted	ınde	pend	lent o	conti	ractors that received more	than \$100,000 of	
compensation from the organ		omp	ensa	tion	for t	he ca	alend			
Name and	(A) I business address						_	Descrip	(B) tion of services	(C) Compensation
							-			
							\vdash			
				-	-	•				-
							\perp			
 										
2 Total number of males and and	contractors (= 1	-،،لس	. h.:		lues -	a al 4 ·	<u> </u>	no linted observal in the		4 3
2 Total number of independent received more than \$100,000								se iisteu adove) who	0	The state of the s
DAA										- 000

Part VII Section A. Officers							s. a	nd Highest Compensated		Page o
, (A)	(B)		-,		C)	-,	-, -	(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours per					than c		compensation	compensation from	amount of
`	week (list any					s both		from the	related organizations	other compensation
	hours for						<u> </u>	organization	(W-2/1099-MISC)	from the
	related	Individual t or director	Institutional	Officer	ey	Highest employe	Former	(W-2/1099-MISC)		organization
	organizations below dotted	leg ĝ	🖺	ļά	em	loye o	e e			and related
	line)	익뿔		1	employee	°≌				organizations
	<u> </u>	trustee	trustee	l	8	ĕ			Ļ	la constant de la con
		"	8	į		st compensated yee			[` }	
(12)Ms. Marcelle Lea	ahv			T					έ <u></u> -	
(12)	0.50									
Trustee	0.00	x						o	lo	o
(13)Ms. Susan Carme			\vdash	1		t		<u> </u>	ļ,	<u> </u>
(10)1121 2421101	0.50	Γ		1		l			ľ	
Trustee	0.00	$ \mathbf{x} $		l		İ	İ	o	0	o
(14)Ms. Kristen Lund		 ^	╁	┢		\vdash	\vdash		0	
(14)MS. KIISCEH Dunc	0.50			1						
Manuach a a	4	١.,		1		l		_	1	_
Trustee	0.00	X	├	<u> </u>		<u> </u>	├	0	0	0
(15) Ambassador Bonn		ee:	n – r	ur	Įτe	r				
	0.50	İ		1		ı		_	_	
Trustee	0.00	X		<u> </u>		<u> </u>	L.	0	0	0
(16)Ms. C Milstein o	_	yе	St	ļ P	[i]	ai	re			
	0.50			ļ		ł				
Trustee	0.50	X				<u> </u>		0	0	0
(17) The Honorable Ma	ry V. M	φc]	aı	Y						
	0.50			1		1				
Trustee	0.00	X				1		l 0	ľ	0
(18)Mr. John J. Poha										
•	0.50		1			ŀ				
Trustee	0.00	$ \mathbf{x} $	1			ŀ		0	0	0
(19)Ms. Diana Prince		 	1		T	1				
(.5)	0.50					l				
Trustee	0.00	x				ŀ		l	O	o
1b Sub-total	1 0.00	1	I		_	<u> </u>				<u>~</u>
c Total from continuation she	ote to Part VIII 9	2act	ion /					_		
d Total (add lines 1b and 1c)	els to Fait VII, t	Jeci	1011 7	•				·	<u> </u>	
2 Total number of individuals (in	eluding but not l	ımıta	od to	thos	ما م	tod a	bov	e) who received more than	\$100,000 m	
reportable compensation from			ט נט	เทอร	e 115	teu a	IDOV	e) who received more than	, \$100,000 iii	
Toportable compensation nem	trio organization								· ·	Yes No
3 Did the organization list any fo	rmer officer, dir	ecto	r, or	trust	ee, l	key e	emple	oyee, or highest compensa	สีโษ d	* v , v
employee on line 1a? If "Yes,"	complete Schee	dule	J for	suc	h inc	lividu	Jal			3
4 For any individual listed on line										
organization and related organ	nizations greater	thar	n \$15	50,00)0? I	f "Ye	s," c	complete Schedule J for su	ch	- * *
individual 5 Did any person listed on line 1	0 7000000 07 000				otion	. from	n	u unrelated ergenization o	r industrial	4
for services rendered to the or									mulviduai	5
Section B. Independent Contractor		СЭ,	COII	pict		ilcud		ior such person		
Complete this table for your five		ener	ated	indo	nenc	ent d	COntr	ractors that received more	than \$100 000 of	
compensation from the organi	zation Report c	omp	ensa	ition	for t	he ca	alenc	dar year ending with or with	nin the organization's tax y	ear
	(A) business address								(B) stion of services	(C) Compensation
Name and	business address						\vdash	Descrip	dion of services	Compensation
							1	<u> </u>		
							├			
							₩			
2 Total number of independent	contractors (incli	udın	g but	not	limit	ed to	thos	se listed above) who		
received more than \$100,000	of compensation	n fro	m the	e org	anız	ation	<u> </u>	, 		
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		_				*,,**	-, -						
(A) Name and title	(B) Average hours per week (list any	ьо	x, unk	Pos check ess pe	rson	than cost both	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		Estima amour othe ompens	ated nt of er sation	
` `	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated emptoyee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)		from t organiz and rel rganiza	ation ated	
(12)Ambassador Selwa	S. Roo:	se	re]	t									
Trustee	0.00	x						0	j o				0
(13)Ms. Karen M. Scl											_		
Trustee	0.50	$ _{\mathbf{x}}$											^
(14)Ms. Sybil Shains	0.00 wald	^			-	\vdash		0	0				0
_	0.50			İ									
Trustee (15)Ms. Diane E. Tac	0.00	X		ļ	_	<u> </u>		0	0				0
(15)MS. Diane E. Ta	0.50												
Trustee	0.00	x						0	0	<u> </u>			0
(16)Ms. Jill Cooper	Udall												
Trustee	0.50	x						0	o				0
(17)Ms. Dorothy M. V	voodcock												
Trustee	0.50												_
(18) Ms. Nancy M. Zii	0.00 kin	X					_	0	0				0
_	0.50									[
Trustee (19)Ms. Lynne H. Pra	0.00	X			_			0	0				0
(19)MS. Dyline H. PI	1.15												
Chief Financial Offc	38.85			x	<u> </u>			0	310,554				<u>686</u>
1b Sub-total	-4-4- 5-4101 4								310,554			32,	686
c Total from continuation shed d Total (add lines 1b and 1c)	ets to Part VII, S	Secti	on A	4			P						
2 Total number of individuals (in	cluding but not I	imite	d to	thos	e lıs	ted a	bov	e) who received more than	\$100,000 in				
reportable compensation from	the organization	<u> </u>							· · · -			Yes	No
3 Did the organization list any fo								oyee, or highest compensa	[†] ed			7 1478 4 74	
employee on line 1a? If "Yes," 4 For any individual listed on line								n and other compensation	from the	-	3		
organization and related orgar individual	nizations greater	thar	\$15	50,00	0? I	f "Ye	s," c	complete Schedule J for su	ch		-4		-
5 Did any person listed on line 1	a rećeive or acc	rue d	comp	oens:	atıor	fron	n an	y unrelated organization or	ındividual				
for services rendered to the or Section B. Independent Contracto		es,"	com	plete	Scl	<u>nedu</u>	le J	for such person	<u>.</u>		5		
1 Complete this table for your five	ve highest comp												
compensation from the organi	zation. Report co (A) business address	omp	ensa	tion	for ti	ne ça	lenc		in the organization's tax ye (B) tion of services	ar.		(C)	_
Name and	business address						 	Descnp	tion of services		Co	(C) mpensa	tion
							_			\longrightarrow			
							<u> </u>					_	
2 Total number of independent of received more than \$100,000	contractors (inclu	iding	but	not l	limite aniz	ed to	thos	se listed above) who		f			
DAA		01		- 519		~			÷		Forr	n 990) (2012

Ра	IT VII Section A. Officer	s, Directors, Tru	stee	s, K	ey E	mpi	oyee	s, a	ind Highest Compensated	Employees (continued)	
	Name and title	(B) Average hours per week (list any	bo	x, unl	Pos check ess pe	rson ı	than c s both	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
		hours for related organizations below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(12)	Mr. Michael L.	Mael 1.15									
Еже	ecutive Director	38.85			\mathbf{x}				o	231,263	31,431
(13)											
(14)											
(15)											
(16)	-										
(17)		•	-		_						
(18)											
(19)											
1b	Sub-total	.1		<u></u>	1	<u> </u>	L			231,263	31,431
c d	Total from continuation she Total (add lines 1b and 1c)	ets to Part VII,	Sect	ion /	4			>			
2	Total number of individuals (in reportable compensation from			ed to	thos	e iıs	ted a	bov	ve) who received more than	\$100,000 in	
3	Did the organization list any f	ormer officer, di	ecto						loyee, or highest compensa	ited	Yes No
4	employee on line 1a? If "Yes, For any individual listed on lir organization and related orga	ne 1a, is the sum	of re	port	able	com	pens	satio	on and other compensation complete Schedule J for su	from the	3
5	individual Did any person listed on line for services rendered to the o	1a receive or acc	crue (com	oens	atior	n fron	п аг	ny unrelated organization or	*	4
Sect	tion B. Independent Contract				рю		iouo		tor don percent		
1	Complete this table for your for compensation from the organ	ive highest comp	ensa	ited ensa	indep Ition	pend for t	lent o	ont	ractors that received more that year ending with or with	than \$100,000 of on the organization's tax yea	r
		(A) d business address						<u>.</u>	Descrip	(B) tion of services	(C) Compensation
											
			,					ļ			
								_			
	Total number of independent	contractors (incl	uding	n hut	not	lımı+	od to	the	sea listed above) who		
DAA	received more than \$100,000										Farr 990 (2016

Га	II V		ule O contain	s a response t	to any question in	this Part VIII.		
1	•				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts	1a	Federated campaigns	_1a					
Gra	b	Membership dues	1b					'
ts, (Arr	С	Fundraising events	1c	_				,
Gif	d	Related organizations	1d	_				
ns,	е	Government grants (contributions)	1e	151,449				
itio er S	f	All other contributions, gifts, grants,						1
햜		and similar amounts not included ab	ove 1f	8,637,552		•		,
onti	g	Noncash contributions included in lin	nes 1a-1f \$			> *		
Program Service Revenue Contributions, Gifts, Grants Program Service Revenue	h	Total. Add lines 1a-1f			8,789,001			
enn	2a			Busn Code				
Rev	b				-			
ice	6							
èer	d			1		,		
Ē	e							
ogra	f	All other program service	revenue					
Pr	g	Total. Add lines 2a-2f		•				
	3	Investment income (include	dıng dıvıdends, i	nterest,				
		and other similar amounts	s)	•				
	4	Income from investment of	of tax-exempt bo	ond proceeds ►				
	5	Royalties		<u> </u>				
		(i) R	leal	(II) Personal				د و
	6a	Gross rents			14. \$	1		ŧ
	b	Less rental exps			* *	,	^	
	С	Rental inc or (loss)						- '
	d 7a	Net rental income or (loss Gross amount from	' 	<u> </u>				1
		sales of assets	urities	(ii) Other				1
	_	other than inventory		· · · · · ·				
	b	Less cost or other						,
	С	basis & sales exps Gain or (loss)			*			
	d	Net gain or (loss)	I	•		·		, , , , , , , , , , , , , , , , , , ,
		Gross income from fundraising	g events					
nue		(not including \$	9 0 10 1110					,
eve		of contributions reported on lir	ne 1c)					,
ŗ		See Part IV, line 18	a					1
Other Revenu	ь	Less direct expenses	ь			,		
O	С	Net income or (loss) from	fundraising eve	ents >		<u> </u>		
	9a	Gross income from gaming ac						
		See Part IV, line 19	a					!
		Less. direct expenses	b			-		
		Net income or (loss) from		es 🕨			· · · · · · · · · · · · · · · · · · ·	
	10a	Gross sales of inventory,	less			•		!
		returns and allowances	a					<i>4</i>
		Less: cost of goods sold	b					İ
	ြင	Net income or (loss) from Miscellaneous Rev		Busn. Code				
	11a	MISCEIIANEOUS HEV	ение	Busn. Code		-		
	i ia b							
	C							
	d	All other revenue						
	e	Total. Add lines 11a-11d		•				
	12	Total revenue. See instru		•	8,789,001	0	0	0
								<u></u>

Part IV Statement of European European

	IT IX Statement of Functional Ex				
sect	ion 501(c)(3) and 501(c)(4) organizations must c Check if Schedule O contains a resp	complete all columns All o	ther organizations must co	emplete column (A).	
	o not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	8,789,001		.; ;	expenses
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0,709,001	3,783,001	* * * * * * * * * * * * * * * * * * * *	
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors,				
•	trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10 11	Payroll taxes Fees for services (non-employees):				, <u></u>
а	Management				
b	Legal Accounting				
d					
e f	Professional fundraising services See Part IV, line 17 Investment management fees				
g					
12	(A) amount, list line 11g expenses on Schedule O) Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy		<u> </u>		
17 18	Travel Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization			\\\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.	
23 24	Insurance	*	**	k .	2
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If			, , , , , ,	
	line 24e amount exceeds 10% of line 25, column			* * *	
а	(A) amount, list line 24e expenses on Schedule O.)				
b					<u> </u>
С					
d					
e	All other expenses	0 700 001	9 700 001		
<u>25</u> 26	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	8,789,001	8,789,001	0	0
_0	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here				

following SOP 98-2 (ASC 958-720)

Form 990 (2012)

Part X Balance Sheet Check if Schedule O contains a response to any question in this Part X (A) (B) Beginning of year End of year Cash-non-interest bearing 1 Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 Accounts receivable, net 45,000 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. 13:3 Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L 6 Notes and loans receivable, net 7 Inventories for sale or use 8 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment, cost or other basis Complete Part VI of Schedule D 10a b Less, accumulated depreciation 10b 10c Investments—publicly traded securities 11 11 Investments—other securities See Part IV, line 11 12 13 Investments—program-related. See Part IV, line 11 13 14 Intangible assets 14 15 Other assets See Part IV, line 11 15 45,000 Total assets. Add lines 1 through 15 (must equal line 34) 16 17 Accounts payable and accrued expenses 17 18 Grants payable 18 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 45,000 of Schedule D 45,000 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here and Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 27 28 Temporarily restricted net assets 28 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 33 Total net assets or fund balances 33 45,000 Total liabilities and net assets/fund balances

Form 990 (2012)

orm	990 (2012) Washington National Opera 53-0237707				Pag	ge 12
Pa	rt XI Reconciliation of Net Assets		-			
	Check if Schedule O contains a response to any question in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8	3,78	89 ,	001
2	Total expenses (must equal Part IX, column (A), line 25)	2		3,71	39 , (001
3	Revenue less expenses. Subtract line 2 from line 1	3				0
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4				
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				_	
	33, column (B))	10				
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					X
			_		Yes	No
1	Accounting method used to prepare the Form 990. Cash X Accrual Other				, *	
	If the organization changed its method of accounting from a prior year or checked "Other," explain its			37	·	
	Schedule O.		ļ	ád.		1 , (1
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		1	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or		ĺ	,2780g		, .
	reviewed on a separate basis, consolidated basis, or both			* .		í Is
	Separate basis Consolidated basis Both consolidated and separate basis				, *	
b	Were the organization's financial statements audited by an independent accountant?			2b	х	L
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a			- 20		23.8.3
	separate basis, consolidated basis, or both:			3		
	Separate basis Consolidated basis Both consolidated and separate basis]			
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight					l
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?			2c		X
	If the organization changed either its oversight process or selection process during the tax year, explain in			7.44	****	
	Schedule O		- 1		,	(vil
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in					
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		[
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	X	

1

Form **990** (2012)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Washington National Opera

Employer identification number 53-0237707

P	art I	Reaso	on for Public Charity	y Status (All organizations	must co	mplete	this pa	art.) Se	e inst	ruction	ns.		
				use it is (For lines 1 through 11,				,					
1	Ň			ssociation of churches described									
2	П)(A)(ii). (Attach Schedule E)									
3	П			vice organization described in se	ection 170	(b)(1)(A)(iii).						
4	П			ed in conjunction with a hospital)(1)(A)(i	ii). Ente	er the ho	ospital's nam	e.	
		city, and state		,				/\ · /\ · /\ ·	,.			-,	
5	П	•		t of a college or university owned	d or operat	ed by a o	overnme	ental uni	t descri	bed in			
	Ш	-	b)(1)(A)(iv). (Complete Pa	•	- o. o.	, 9							
6				governmental unit described in	section 17	O(b)(1)(A)(v).						
7	X		=	a substantial part of its support f				from the	genera	aldua li	:		
·	ш		section 170(b)(1)(A)(vi). (90	pas			
8				170(b)(1)(A)(vi). (Complete Pa	rt II)								
9				(1) more than 33 1/3% of its sup	-	contributi	ons ine	mbershi	n fees.	and gro	ess		
Ī		=		empt functions—subject to certai	-					-			
				and unrelated business taxable i	•								
			-	30, 1975. See section 509(a)(2				,					
10	П			d exclusively to test for public sa			•						
11	H	-		d exclusively for the benefit of, to	-				out the	.			
	ب	_	•	orted organizations described in	-			•			1		
		•		the type of supporting organiza					•				
		a Type		c Type III–Function		•	d			n-funct	ionally integra	ated	
е			··	rganization is not controlled dire									
_		-	•	her than one or more publicly su	-								
		or section 509				•				` ` ` ` ` `	•		
f			,	termination from the IRS that it i	s a Type I.	Type II.	or Type	III suppo	ortina				
-		_	check this box	ermination from the IRS that it is a Type I, Type II, or Type III supporting ation accepted any gift or contribution from any of the									
g		-								لـــا			
9		following per	•	, g		,							
				controls, either alone or together	with perso	ons descr	ibed in (ıı) and				Yes	No
				ne supported organization?				,			11g(i)	1	
		` '	member of a person desc	•							11g(ii)	 	
				n described in (i) or (ii) above?							11g(iii		1
h				t the supported organization(s)							<u> </u>	4	
	i) Nam	e of supported	(II) EIN	(IiI) Type of organization	(iv) Is the	organization	(v) Did	ou notify	(vi)	s the	(vii) Amount	(vii) Amount of monetary	
`		janization	(,	(described on lines 1–9	1 ' '	sted in your	the organ	uzation in	organizat	ion in col	sup		,
				above or IRC section	governing	document?		of your port?		zed in the S ?			
				(see Instructions))	Yes	No	Yes	No	Yes	No			
(A)				-	1								
(,,													
(B)													
(-,													
(C)					<u> </u>		_:_						
(0)							-5						
(D)				 				 					
(ט)													
(E)					1					\vdash			
\ - /													
											-		
	_		l .	1	1	I	1	I	I	1 1			

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 20,235,681 16,493,587 17,410,493 475,549 1,482,728 56,098,038 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 20,235,681 16,493,587 410.493 475,549 1,482,728 56,098,038 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 19,724,113 Public support. Subtract line 5 from line 4 514 (K)h 36,373,925 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Amounts from line 4 20,235,681 16,493,587 17,410,493 475,549 1,482,728 56,098,038 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar 659,964 426,728 372,374 sources 1,459,066 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) 111,904 610.577 310 411 1 11 Total support. Add lines 7 through 10 58,167,681 Gross receipts from related activities, etc. (see instructions) 12 12 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ightharpoonupSection C. Computation of Public Support Percentage 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 62.53% 15 Public support percentage from 2011 Schedule A, Part II, line 14 15 65.88% 33 1/3% support test-2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support		. io tooto noto a	ooiow, piodoo	somplete i ait i	,	
	dar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose				,		
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year				i di		
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from	erinê ês e am êvier am	* * * * .			` *	
	line 6)			1 1 1 1 1 1 1 1 1			
	tion B. Total Support dar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	,	•	(a) 0010	(f) Total
9	Amounts from line 6	(a) 2006	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the	organization's firs	st, second, third, fo	ourth, or fifth tax ye	ear as a section 50	1(c)(3)	
	organization, check this box and stop her						<u> </u>
	tion C. Computation of Public Su					 	
15	Public support percentage for 2012 (line 8		-	nn (f))		15	%_
<u>16</u>	Public support percentage from 2011 Sch- tion D. Computation of Investme					16	<u>%</u>
<u>360</u> 17	Investment income percentage for 2012 (I			3 column (f))		17	•/ ₋
18	Investment income percentage for 2012 (investment income percentage from 2011		-	5, coluini (i <i>))</i>	\hat{x}	18	<u>%</u> %
19a	33 1/3% support tests—2012. If the orga			e 14, and line 15 ii	s more than 33 1/3		
	17 is not more than 33 1/3%, check this b						▶ □
b	33 1/3% support tests—2011. If the orga	=	-	•			<u> </u>
	line 18 is not more than 33 1/3%, check the	nis box and stop h	ere. The organiza	tion qualifies as a	publicly supported	organization	▶ _
20	Private foundation. If the organization did	d not check a box	on line 14, 19a, or	19b, check this b	ox and see instruct	ions	▶

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Part II, Line 10 - Other Income Detail

See Supplemental Information. \$ 610,577

Supplemental Information

Schedule A, Part II, Section B, Line 10: "Other Income" in 2009 and 2010 includes (a) income from fundraising events and activities not included in either Line 1 or Line 8(a) of Form 990, Part VIII and (b) general miscellaneous income.

Schedule A, Part II, Section A, Column (d): The Washington National Opera previously filed a 2011 short-year return because of a change in accounting period due to its affiliation with the John F. Kennedy Center for the Performing Arts. The amount in Column (d) is amount reported on the 2011 full-year return, and includes the amount reported on the 2011 short-year return (\$20,000).

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

2012 Open to Public

Employer identification number

Open to Public Inspection

Washington National Opera 53-0237707 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year <u>2a</u> Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax vear Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) Yes (i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenues included in Form 990, Part VIII, line 1 \$ Assets included in Form 990, Part X

	edule D (Form 990) 2012 Washingt					237707		Page 2
<u> Pa</u>	art III · Organizations Maintainin						(continue	ed)
3	Using the organization's acquisition, access collection items (check all that apply):	sion, and other record	s, check any of th	ne following that	are a signif	icant use of its		
а	Public exhibition	d \square	Loan or exchang	e programs				
b		e \square	Other	e programs				
c		• 🗀	Other					
4	Provide a description of the organization's of	collections and avalou	a haw thay further	the even-unation	n'a avament	numace in Dest		
•	XIII.	onections and explain	T HOW triey furtifier	the organizatio	nis exempt	purpose in Part		
5			. f					
J	During the year, did the organization solicit						□ . .	П.,
D	art IV Escrow and Custodial Ar					"\/oo" to Form 00	Yes	
L ' -					answered	res to ronn 99	u, Part IV	,
12	line 9, or reported an amou							<u> </u>
la	Is the organization an agent, trustee, custon	dian or other intermed	liary for contributi	ons or other ass	sets not			
	included on Form 990, Part X?						Yes	No
U	If "Yes," explain the arrangement in Part XII	and complete the to	llowing table					
_	Danisa wa hala wa						Amount	
C	3 0					1c		
a	Additions during the year				,	1d		
e	Distributions during the year					1e		
7	Ending balance					1f		
	Did the organization include an amount on						Yes	No No
	If "Yes," explain the arrangement in Part XII					D + 11 / 10		
Pi	art V Endowment Funds. Com			· ·			, -	
	 	(a) Current year	(b) Prior year	(c) Two	years back	(d) Three years back	(e) Four y	ears back
	Beginning of year balance							
þ	Contributions				·		 	
С	Net investment earnings, gains, and							
	losses						<u> </u>	
	Grants or scholarships							
е	Other expenditures for facilities and				•]	
	programs					-		
f	Administrative expenses			_				
g								
2	Provide the estimated percentage of the cu	rrent year end balanc	e (line 1g, columr	ı (a)) held as [.]				
а	Board designated or quasi-endowment ▶	%						
b	Permanent endowment ► %							
С	Temporarily restricted endowment ▶	%						
	The percentages in lines 2a, 2b, and 2c sho	ould equal 100%.						
3a	Are there endowment funds not in the poss	ession of the organiza	ation that are held	and administer	ed for the		_	
	organization by:						<u> </u>	res No
	(i) unrelated organizations	•					3a(i)	
	(ii) related organizations						3a(ii)	
b	If "Yes" to 3a(ii), are the related organization	ns listed as required o	on Schedule R?				3b	
4	Describe in Part XIII the intended uses of the							
Pa	art VI 🐪 Land, Buildings, and Equ	<mark>ıipment.</mark> See For	m 990, Part X	, line 10.				
	Description of property	(a) Cost or other I	basis (b) Ci	st or other basis	(c) A	Accumulated	(d) Book va	due
		(investment)		(other)	d€	epreciation		
1a	Land							
b	Buildings							
c	Leasehold improvements							
d	Equipment							
е	Other			_		İ		
Tota	I. Add lines 1a through 1e. (Column (d) must	equal Form 990, Par	t X, column (B), li	ne 10(c))		•		
						 		

Schedule D (Form 990) 2012 Washington National O	pera	53-0237707	Page
Part VII . Investments—Other Securities. See Form 990	, Part X, line 12.		
(a) Description of security or category	(b) Book value	(c) Method of va	aluation
(including name of security)		Cost or end-of-year a	narket value
(1) Financial derivatives			
(2) Closely-heid equity interests			
(3) Other		:	
(A)			
(B)			
(C)			
(D)		·-	 -
(E)	·		
(F)			
(G)			•
(H)			
(I)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12)		,	*
Part VIII Investments—Program Related. See Form 990), Part X, line 13.		
(a) Description of investment type	(b) Book value	(c) Method of va	luation
		Cost or end-of-year r	narket value
(1)		•	
(2)			
(3)			
(4)			<u></u>
(5)			
(6)			
(7)			<u> </u>
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			* *
Part IX Other Assets. See Form 990, Part X, line 15.			
(a) Description		~	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.)		>	<u> </u>
Part X Other Liabilities. See Form 990, Part X, line 25.			
(a) Description of liability	(b) Book value	* • • • • • • • • • • • • • • • • • • •	· · · · · · · · · · · · · · · · · · ·
(1) Federal income taxes			, , ,
(2)			, , , , , ,
(3)			
(4)		i i	, , ,
(5)		٠	, , , , , , , , , , , , , , , , , , ,
(6)			,
(7)			* ^
(8)			
(9)			
10)			

Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

4a

4b

4c

Part XIII Supplemental Information

b Other (Describe in Part XIII)

c Add lines 4a and 4b

Amounts included on Form 990, Part IX, line 25, but not on line 1:
 Investment expenses not included on Form 990, Part VIII, line 7b

5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Part X - FIN 48 Footnote

Schedule D, Part X, Line 2: The effects of a tax position cannot be recognized in the financial statements unless it is "more-likely-than not" to be sustained based solely on its technical merits as of the reporting date. The more-likely-than-not threshold represents a positive assertion by management that the Washington National Opera is entitled to the economic benefits of a tax position. If a tax position is not considered more-likely-than-not to be sustained based solely on its technical merits, no benefits of the position are to be recognized. Moreover, the more-likely-than-not threshold must continue to be met in each reporting period to support continued recognition of a benefit. As of September 30, 2013, there were no uncertain tax positions for which a liability should be recorded.

53-0237707

Page 5

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SCHEDULEI (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

Open to Public OMB No 1545-0047 2012 Inspection

Employer Identification number

ŝ Suppt. KC WNO prog. Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, (h) Purpose of grant or assistance X Yes 53-0237707 non-cash assistance (g) Description of Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of noncash assistance 8,789,001 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States (d) Amount of cash Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section if applicable 501c3 DC 20566-0001 53-0245017 General Information on Grants and Assistance (p) EIN Washington National Opera Enter total number of other organizations listed in the line 1 table the selection criteria used to award the grants or assistance? (1) John F. Kennedy Ctr Performing Arts (a) Name and address of organization or government 2700 F Street, NW Washington Part II Part 1 N 3 l € 8 8 6 1 @ 3 9

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012) Washington National Opera	ational Opera		53-0237707		Page 2
Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.	o Individuals in the L onal space is needed.	Inited States. Comp	olete if the organization	n answered "Yes" to Form	990, Part IV, line 22.
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(e) Method of valuation (book, (f) Description of non-cash assistance FMV, appraisal, other)
-					
2					
8					
4					
9				,	
9					
7					
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional	plete this part to prov	ide the information r	equired in Part I, line	2, Part III, column (b), and	any other additional

Part IV - Additional Information

Schedule I, Part I, Line 2: The Washington National Opera Board of Trustees Performing Arts (Kennedy Center) through periodic program reports and, due to the nature of the grants, attendance at the Kennedy Center's Washington National Opera program performances to ensure that the use of the grant monitors the grants it provides to the John F. Kennedy Center for the funds is consistent with the intended purposes. Schedule I (Form 990) (2012)

SCHEDULE'J

(Form 990) ·

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.
Attach to Form 990.
See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

Washington National Opera

Questions Regarding Compensation

Employer identification number 53-0237707

			Yes	No
	<u>-</u>			l`
Та	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items			`
	First-class or charter travel Housing allowance or residence for personal use		4	*
	Travel for companions Payments for business use of personal residence Lavindempification and gross up neumonts Hardlift as accord slight division in face.			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees		44. 144	,
	Discretionary spending account Personal services (e g , maid, chauffeur, chef)	^* .		,
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment	*		<i>**</i> -,
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
	,	*		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
_	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
	another, wastess, and the electronal section, regarding the name encourse in line 14:			
3	Indicate which, if any, of the following the filing organization uses to establish the compensation of the			•
•	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a		* 38	
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.	4 pr 3		ļ
	Compensation committee Written employment contract		2	
	Independent compensation consultant Compensation survey or study		*	ĺ
	Form 990 of other organizations Approval by the board or compensation committee		ž	
		<i>i</i> . ·	l	. 3
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing	135	3	;
	organization or a related organization.		35.55	
а	Receive a severance payment or change-of-control payment?	4a		X
þ	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	à		* *
			š	
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		`.	١.
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any		×	
	compensation contingent on the revenues of		* *	
а	The organization?	5a		_X
b	Any related organization?	_5b		X
	If "Yes" to line 5a or 5b, describe in Part III.	**	*	, ,
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:	a		
а	The organization?	6a		X
b	Any related organization?	6b	L	X
	If "Yes" to line 6a or 6b, describe in Part III	,		
7				
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	<u> </u>	X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	[
	Regulations section 53 4958-6(c)?	l 9	l	l

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Schedule J (Form 990) 2012

Part II

Washington National Opera

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed 53-0237707

Page 2

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

reported as deferred in prior Form 990 (F) Compensation 343,240 262,694 (E) Total of columns (B)(-)(B) 15,186 15,052 (D) Nontaxable benefits 17,500 16,379 (C) Retirement and other deferred compensation 993 (B) Breakdown of W-2 and/or 1099-MISC compensation 77 (III) Other reportable compensation 00 0 0 (II) Bonus & incentive compensation 309,780 230,270 (i) Base compensation **E**EEEE **E E E E** E Ξ (A) Name and Title Chief Financial Offc Mr. Michael L. Mael Ms. Lynne H. Pratt Executive Director 뛴

Schedule J (Form 990) 2012

WNO 08/08/2014 9 37 AM

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part III - Other Additional Information

Executive Director and the Chief Financial Officer. These individuals are the employees of the John F. Kennedy Center for the Performing Arts (Kennedy process. Please see the Kennedy Center's 990 for additional discussion included in the Kennedy Center's key employee compensation evaluation Center). As a result, the WNO does not determine the compensation of The non-trustee officers of the Washington National Opera (WNO) are regarding the compensation evaluation process. total .

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Schedule J (Form 990) 2012

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

OMB No 1545-0047

Name of the organization

Washington National Opera

Employer identification number 53-0237707

Form 990, Part VI, Line 2 - Related Party Information Among Officers

Ms. Michelle Louise Freeman Mr. Stephen B. Huttler

business relationship

Ms. Anne Kline

Mr. John J. Pohanka

family relationship

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990 Prior to providing the Form 990 (Return) to the members of the Board of Trustees for their review and consideration, a detailed review was performed by the Executive Director, Chief Financial Officer, and the Kennedy Center's Controller and General Counsel. After the Return was finalized, management provided it to each Trustee via email/website prior to filing the Return with the IRS. Questions, if any, were directed to and addressed by the Kennedy Center's Controller and communicated to the Kennedy Center's Audit Committee. Responses to notable questions were provided to all WNO Trustees for their information.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

The Conflict of Interest Policy (Policy) applies to all members of the

Board of Trustees (non-trustee officers are employess of the Kennedy Center

and subject to that organization's Conflict of Interest Policy). The Policy

covers transactions between the WNO and (a) members of the Board of

Trustees, (b) their family members, and/or (c) an affiliated entity. To

assist the WNO in identifying transactions where there may be an actual or

Name of the organization

Washington National Opera

Employer Identification number 53-0237707

perceived conflict of interest, each Trustee shall complete and sign an annual conflict of interest declaration (Declaration) and shall, as necessary, update the Declaration to reflect any changes during the course of the year. Declarations completed by Trustees are reviewed by the Kennedy Center's General Counsel. When a Trustee becomes aware of a conflict, he or she has the duty to immediately disclose the existence and circumstances of the conflict to the Chair of the Board of Trustees (if a conflict were to involve the Chair of the Board of Trustees, the existence and circumstances of the conflict would be disclosed to the Treasurer.) The affected individual must (a) refrain from using his or her personal influence to encourage the WNO to enter into/not enter into the transaction, and (b) physically excuse himself or herself from participation in any discussions regarding the transaction, except to respond to requests for information. If a conflict is either disclosed in a Declaration or to the Chair of the Board of Trustees, it will be reviewed by the WNO's Executive Committee. During the Executive Committee's review, it will consider whether, absent the participation of the affected Trustee, any proposed conflict is fair and reasonable to the WNO. The Executive Committee will maintain such documentation as may be necessary and appropriate to document the review of the conflict, and will report to the Board of Trustees on conflicts (whether approved or not). The Executive Committee may seek advice from the Kennedy Center's General Counsel or from outside advisors. Such advice will generally be in connection with either the review of any conflict or with the administration of the Policy.

Form 990, Part VI, Line 15a - Compensation Process for Top Official
The organization has no employees of its own. The salaries of the non-

Employer Identification number 53-0237707

trustee officers, who are employees of the Kennedy Center, are determined under policies disclosed on the Kennedy Center's Form 990.

Form 990, Part VI, Line 15b - Compensation Process for Officers

The organization has no employees of its own. The salaries of the nontrustee officers, who are employees of the Kennedy Center, are determined
under policies disclosed on the Kennedy Center's Form 990.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation The organizations makes its governing documents, Policy, and financial statements available to the public upon request, in a portable document format (i.e., PDF), generally via email.

Form 990, Part XII, Line 2c - Change in Financial Review Process
The Washington National Opera (WNO) does not have a committee that assumes
responsibility for oversight of the audit of its financial statements or
selection of an independent accountant. The WNO's financial statements are
issued on a consolidated basis with the John F. Kennedy Center for the
Performing Arts (Kennedy Center). The Kennedy Center has a committee that
assumes responsibility for oversight of the audit of the consolidated
financial statements, and assumes responsibility for selection of an
independent accountant.

Form 990, A: Form 990, A: The Washington National Opera (WNO) keeps its books and computes its income on the basis of a 52-53 week tax year. The 52-53 week year always ends on Sunday and always on the Sunday nearest to the last calendar day in September. The tax year reported herein represents

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Name of the organization

Washington National Opera

Employer Identification number 53-0237707

the period October 1, 2012 through September 29, 2013, a 52-week year. The Internal Revenue Service (IRS) cannot accept a 52-53 week election for an exempt organization. Accordingly, and to ensure that the IRS would accept WNO's return, WNO changed the dates of its reporting period from the afforementioned dates to the period October 1, 2012, through September 30, 2013.

Form 990, Part XII, Line 3b - Reason for Not Undergoing Required Audit
The Washington National Opera (WNO) was not required to undergo an audit
per the Single Audit Act and OMB Circular A-133 due to the level of federal
funding it received. However, as the WNO is audited on a consolidated
basis with related organizations that were required to undergo such an
audit, it was audited under the Single Audit Act and OMB Circular A-133.

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SCHEDULE R

(Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

▶ See separate instructions. Attach to Form 990.

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Washington National Opera

Related Organizations and Unrelated Partnerships

2012

OMB No 1545-0047 -

Open to Public Inspection

Employer identification númber

53-0237707

Masilligcoli Macrollar Opera	,					10//570-55	\ 0\	
Part I I Identification of Disregarded Entities (Complete if the		rganization ansv	organization answered "Yes" to Form 990, Part IV, line 33.	orm 990, Part IV	', line 33.)			
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	Bu
							:	
(2)								
(3)								
(4)								
(5)								
Part II Identification of Related Tax-Exempt Organizations (one or more related tax-exempt organizations during the		Complete if the o tax year.)	rganization answ	ered "Yes" to Fo	orm 990, Part IV	Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had tax year.)	it had	
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	(f) Direct controlling entity	Section 512(b)(13) controlled entity?)(13) No
(1) John F. Kennedy Ct. Performing Arts 2700 F Street, NW 53	53-0245017			4444				
Washington DC 20566-0001		Perf. Arts	8	501c3	7	N/A		×
			•					

For Paperwork Reduction Act Notice, see the Instructions for Form 990. DC 20566-0011

2700 F Street, NW

Washington

VSA arts, Inc.

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Washington

Schedule R (Form 990) 2012

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Suppt. KC

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Kennedy Center Productions, Inc.

2700 F Street, NW

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Kennedy Center Electronic Media

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2700 F Street,

Washington

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National Symphony Orchestra

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WNO 08/08/2014 9 37 AM

Schedule R (Form 990) 2012 Washington National Opera

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Schedule R (Form 990) 2012 , (k) Percentage (I) Section 512(b)(13) controlled entity? ownership Yes General or managing partner? Yes No Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34. because it had one or more related organizations treated as a partnership during the tax year.) Percentage ownership Ξ amount in box 20 of Schedule K-1 Code V—UBI (Form 1065) end-of-year assets Share of (h)
Disproportionate
alloc ? Yes No 6 (g) Share of end-ofyear assets Share of total Income (f) Share of total (C corp, S corp, 37.0 псопе Type of entity or trust) (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) Direct controlling entity ਉ (d) Direct controlling (c) Legal domicile foreign country) entity (state or (c) Legal domicile (state or foreign country) Primary activity Primary activity Name, address, and EIN of related organization Name, address, and EIN of related organization Part III Part IV ٨ Ξ 3 ල Ξ |€ **E** 8 ල

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Schedule R (Form 990) 2012 Washington National Opera

Schedule R (Form 990) 2012 × × × × × × × × Yes × × × Method of determining amount involved Ē 1n 9 ပ္ 9 10 a 9 <u>0</u> 19 두 ¥ 19 2 # = + ਉ Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.) 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds Amount involved During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? type (a-s) Trans.(ctw.) l Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) a Receipt of (I) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity Note. Complete line 1 of any entity is listed in Parts II, III, or IV of this schedule k Lease of facilities, equipment, or other assets from related organization(s) Lease of facilities, equipment, or other assets to related organization(s) s Other transfer of cash or property from related organization(s) c Gift, grant, or capital contribution from related organization(s) Reimbursement paid by related organization(s) for expenses p Reimbursement paid to related organization(s) for expenses Name of other organization Other transfer of cash or property to related organization(s) **b** Gift, grant, or capital contribution to related organization(s) d Loans or loan guarantees to or for related organization(s) Sharing of paid employees with related organization(s) e Loans or loan guarantees by related organization(s) Purchase of assets from related organization(s) Exchange of assets with related organization(s) g Sale of assets to related organization(s) Dividends from related organization(s) . . Part V <u>R</u> ල € 3 9 ε

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Schedule R (Form 990) 2012 Washington National Opera

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

53-0237707

Page 4

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Section Color Co	(a) (b) (c) (d) (e) Name, address, and EIN of entity Are all partners	(b) Primary activity	(c) Legal	(d) Predominant	(e) Are all partners	(f) ers Share of	(g) Share of	(h) Disproportionate	(I) General or	
Country Week Strick of Week W	٠		domicile (state or foreign	income (related, unrelated, excluded from tax under	section 501(c)(3) organizations	total income	end-of-year assets	allocations?	managing partner?	ownership
		-	country)		Yes No	T _o				Τ
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Part VII . Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

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