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## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

OMB No. 1545-0047 20**12** 

Department of the Treasury

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements. Open to Public Inspection

10/1 For the 2012 calendar year, or tax year beginning 2012, and ending 20 13 D Employer identification number C Name of organization Mid-Atlantic Regional Air Management Association, Inc. Check if applicable. Doing Business As 41-2207612 Address change Number and street (or P O, box if mail is not delivered to street address) Room/suite E Telephone number Name change 443/901-1882 8600 LaSalle Road 636 Initial return City, town or post office, state, and ZIP code Terminated Towson, MD 21286 3,680,133 Amended return G Gross receipts \$ Application pending F Name and address of principal officer H(a) Is this a group return for affiliates? Yes Vo No Same as C above H(b) Are all affiliates included? Yes No. If "No." attach a list, (see instructions) ☐ 501(c)\_( 4947(a)(1) or 527 Tax-exempt status 501(c)(3) ) ◀ (insert no ) Website: ▶ H(c) Group exemption number ▶ Form of organization Corporation Trust Association ☐ Other ▶ MD 2006 M State of legal domicile: Part I Summary Briefly describe the organization's mission or most significant activities: The Mid-Atlantic Regional Air Management Association, Inc. (MARAMA) works to strengthen the skills and capabilities of member agencies and help them work together to Activities & Governance prevent and reduce air pollution impacts in the Mid-Atlantic region Check this box ▶ ☐ If the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) . . . . . . 3 10 Number of independent voting members of the governing body (Part VI, line 1b) 4 10 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 10 Total number of volunteers (estimate if necessary) . . . . . 6 0 Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, line 34 7b 0 Current Year Contributions and grants (Part VIII, line 1h) . 4,709,037 3,640,414 Revenue Program service revenue (Part VIII, line 2g) 12,639 33,926 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 4,813 5,793 11. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 4,726,489 3,680,133 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 3,652,363 2,866,376 Benefits paid to or for members (Part IX) column (A) line 4) 14 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 538.074 524,907 Professional fundraising fees (Part X, column (A), line 11e) 16a Total fundraising expenses (Part IX, column (D), iling 25), DO Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 17 537,932 286,701 18 Total expenses. Add lines 13-17 (must equal Part-IX, column (A), line 25) 4,728,369 3,677,984 19 Revenue less expenses. Subtract line-18-from line 12 -1,880 2,149 Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 1,216,565 1,079,548 21 Total liabilities (Part X, line 26) . 1,206,264 1,067,098 22 Net assets or fund balances. Subtract line 21 from line 20 10,301 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. wan Sign Signature of officer Here Type or print name and title Print/Type preparer's name Date Preparer's signature Check 🗹 ıf Paid P00352851 Sue A. Redmond, CPA self-employed Preparer Firm's name - Sue A. Redmond, CPA 25-1697220 Firm's EIN ▶ **Use Only** Firm's address ▶ 120 Northgate Drive, Camp Hill, PA 17011 Phone no. 717/763-8345 May the IRS discuss this return with the preparer shown above? (see instructions) ✓ Yes 
☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2012)

Cat. No 11282Y

	m 990 (2012) Mid-Atlantic Regional Air Management	41-22	07612	Page <b>2</b>
Pa	rt III Statement of Program Service Accomplishments			
	Check if Schedule O contains a response to any question in this Part III			X
1	Briefly describe the organization's mission:			
	The Mid-Atlantic Regional Air Management Association, Inc. (MARA	MA) wor	ks_to	) 
	strengthen the skills and capabilities of member agencies and he			together
	to prevent and reduce air pollution impacts in the Mid-Atlantic :	region.		
2	Did the organization undertake any significant program services during the year which were not listed on	the prior		
	Form 990 or 990-EZ?			res X No
	If 'Yes,' describe these new services on Schedule O.		_	_
3	3 ,	rices?	_ ∐_`	Yes X No
	If 'Yes,' describe these changes on Schedule O.			
4	Describe the organization's program service accomplishments for each of its three largest program service Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the section 501(c)(4) organizations are required to report the amount of the section 501(c)(4) organizations are required to report the section 501(c)(4) organization 501(c)(4)	es, as me	asured t	by expenses.
	others, the total expenses, and revenue, if any, for each program service reported.	ount or gran	ns and	anocations to
4 :	a (Code: ) (Expenses \$ 3,011,886. including grants of \$ 2,866,376.) (R	Revenue	\$	33,000.)
	See Schedule 0		•	33,000.
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	b (Code: ) (Expenses \$ 138,769. including grants of \$ ) (R	evenue 3	<del></del>	339.)
7.		evenue	7	339.1
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	The Mid-Atlantic Regional Air Management Association, Inc. provided for Gooperation among member agencies through activities that	des a f	orum	and basis
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40	for cooperation among member agencies through activities that procommunication, assist agencies in understanding and meeting appliand enhance the use of up-to-date scientific methods.  c (Code: ) (Expenses \$ 135,455. Including grants of \$ ) (R See Schedule 0  d Other program services. (Describe in Schedule O.) See Schedule 0  (Expenses \$ 120,365. Including grants of \$ ) (Revenue \$ e Total program service expenses > 3,406,475.	des a fomote i	orum nter- requi	and basis agency rements,

			res	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II.	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III.	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
á	Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
ł	Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 b		X
•	Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		X
•	I Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		Х
•	e Did the organization report an amount for other liabilities in Part X, line 25° If 'Yes,' complete Schedule D, Part X	11 e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII	12a	Х	
	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b		Х
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		<u>X</u>
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
k	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		X
20	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		X
ı	of 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 ь		
_	· · · · · · · · · · · · · · · · · · ·			

			res	NO
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2° If 'Yes,' complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23		Х
24 8	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25	24a		Х
ŀ	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
ď	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
ŀ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		Х
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		<u>X</u>
t	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28ь		Х
29	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV  Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	28c 29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	olf 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	X	
BAA		Form	990 (2	2012)

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 8			
- 1	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	ı		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1 c	X	
2	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-	ı		
	ments, filed for the calendar year ending with or within the year covered by this return 2 a 10	۵.	v	
	of fat least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	X	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)	_ 1	1	v
	a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		X
	olf 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3ь		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  If 'Yes,' enter the name of the foreign country:	4 a		X
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	- 1		
5 :	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
	: If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
	<b>_</b>	-		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		Х
	olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 ь		
7	Organizations that may receive deductible contributions under section 170(c).	1		
,	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7 a		Х
ì	) If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		
(	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		X
(	If 'Yes,' indicate the number of Forms 8282 filed during the year 7 d			
•	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		X
1	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		X
Ç	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		Х
ł	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		Х
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
á	Did the organization make any taxable distributions under section 4966?	9 a		
ŀ	Did the organization make a distribution to a donor, donor advisor, or related person?	9 b		
10	Section 501(c)(7) organizations. Enter:			
á	Initiation fees and capital contributions included on Part VIII, line 12	Ī		
ŧ	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	1		i
11	Section 501(c)(12) organizations. Enter			
ä	Gross income from members or shareholders	1		
ł	against amounts due or received from them.)			
12 a	Section 4947(a)(1) non - exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12 a		1
ı	of if 'Yes,' enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		`	
i	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
I	Enter the amount of reserves the organization is required to maintain by the states in	3	- \	
	which the organization is licensed to issue qualified health plans	1		
	Enter the amount of reserves on hand			₹7
	a Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	o If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule Q	14 b	- 1	

Form 990 (2012) Mid-Atlantic Regional Air Management 41-2207612

[Part VI] Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

360	Mon A. Governing Body and management				Tv.	1 20		
	Enter the number of voting members of the sevening had at the and of the torus	ايوا	1	10E	Yes	No		
1 6	a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad	1 a		10	,	Ī		
	authority to an executive committee or similar committee, explain in Schedule O.	,		10	1	ł		
	b Enter the number of voting members included in line 1a, above, who are independent	1 b		10	1			
2	Did any officer, director, trustee, or key employee have a family relationship or a business rel officer, director, trustee or key employee?	ations	hip with any other	2		Х		
3	Did the organization delegate control over management duties customarily performed by or up of officers, directors or trustees, or key employees to a management company or other person	nder ti n?	ne direct supervisio	n 3		Х		
4	4 Did the organization make any significant changes to its governing documents							
	since the prior Form 990 was filed?							
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets?							
6	Did the organization have members or stockholders?			6		X		
7 :	a Did the organization have members, stockholders, or other persons who had the power to ele members of the governing body?	ct or a	appoint one or more	7	a	X		
1	• Are any governance decisions of the organization reserved to (or subject to approval by) men stockholders, or other persons other than the governing body?	nbers,		7	b	X		
8	Did the organization contemporaneously document the meetings held or written actions under the following:	taken	during the year by					
	The governing body?	•	•	8		<u> </u>		
	Each committee with authority to act on behalf of the governing body?			8	b X	<del> </del>		
	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who car organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O	ee :	Schedule O	9	Х			
Sec	tion B. Policies (This Section B requests information about policies not requ	<u>ired b</u>	by the Internal F	Revenu		<del></del>		
	D. (f				Yes			
	a Did the organization have local chapters, branches, or affiliates?			10	a	X		
1	o If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, an operations are consistent with the organization's exempt purposes?	ad brane	ches to ensure their	10	ь			
11 a	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the f	orm?		11	a X			
ŀ	Describe in Schedule O the process, if any, used by the organization to review this Form 990	S	ee Schedule	0				
12 a	a Did the organization have a written conflict of interest policy? If 'No,' go to line 13			12	a X			
1	• Were officers, directors or trustees, and key employees required to disclose annually interest to conflicts?	s that	could give rise	12	ь Х			
(	Did the organization regularly and consistently monitor and enforce compliance with the policy schedule 0 how this is done See Schedule 0	/? If "	Yes,' describe in	12				
13	Did the organization have a written whistleblower policy?			13	X			
14	Did the organization have a written document retention and destruction policy?			14	X			
15	Did the process for determining compensation of the following persons include a review and a persons, comparability data, and contemporaneous substantiation of the deliberation and dec	approv ision?	al by independent					
ä	The organization's CEO, Executive Director, or top management official			. 15	a X	1		
١	Other officers of key employees of the organization .			15	ь	X		
	If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.)				1			
16 a	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar a taxable entity during the year?	arrang	ement with a	. 16	a	X		
١	o If 'Yes,' did the organization follow a written policy or procedure requiring the organization to participation in joint venture arrangements under applicable federal tax law, and taken steps to organization's exempt status with respect to such arrangements?	evalua o safe	ate its eguard the	16	b			
Sec	tion C. Disclosure							
17	List the states with which a copy of this Form 990 is required to be filed \ VA NJ PA I	<u>DE_</u> _		- <b></b> -	- <b></b> .	<del>-</del> -		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, an inspection. Indicate how you make these available. Check all that apply.	d 9 <del>9</del> 0-	T (501(c)(3)s only)	avaılable	for p	ublic		
			xplaın ın Schedule (					
19	Describe in Schedule 0 whether (and if so, how) the organization makes its governing documents, conflict of interest problem the public during the tax year See Schedule 0	olicy, ar	nd financial statements a	vailable to				
20	State the name, physical address, and telephone number of the person who possesses the b	ooks a	and records of the o	organizat	ion:			
	Susan Wierman, Exec Dir 8600 LaSalle Road, Suite 636 Tow	son	MD 21286 443	<u> 1901 - </u>	1882	2		

# Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization	n nor any	related	d org	ganız	zatic	n com	npen	sated any current offi	cer, director, or truste	ee.
		<u> </u>		(0	;)		- '			
(A) Name and Title	(B) Average hours per week (list	one bo	x, un	iess i	oerso	more to n is both or/trustee	תב ה	(D) Reportable compensation from	(E)  Reportable compensation from	(F) Estimated amount of other compensation
,	any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/10 <del>99 I</del> MISC)	related organizations (W-2/1099-MISC)	from the organization and related organizations
(1) Ali Mirzakhalili	11			,						
<u>Director</u>	0	X						0.	0.	0.
(2) Cecily Beall	11									
Director	0	X						0.	0.	0.
(3) George S. Aburn, Jr. Director	1	X						0.	0.	0.
(4) William O'Sullivan	1						_			
Director	0	Х						0.	0.	0.
(5) Joyce E. Epps	1									
Director	1 0	Х						0.	0.	0.
(6) Sheila Holman	1	,,								
Director	0	X						0.	0.	0.
7 John A. Benedict Director	1	Х						0.	0.	0.
(8) Susan S. G. Wierman	40				_					
Sec & Exec Dir	0			Х		ŀ		95,249.	0.	0.
(9) James E. Thompson	1.5									
Vice-Chair	0			X				0.	0.	0.
(10) Thomas Huynh	1.5									
Treasurer	0			X				0.	0.	0.
(11) Michael E. Dowd	1.5			. 1						
Chairman	0			X				0.	0.	0.
(12)										
(13)							-			
(14)										

(A) Name and title		(do box	not o	Por check	sition more erson direct	e than is bot or/trus	one h an itee)	(D)  Reportable compensation from	(E)  Reportable compensation from	E:	(F) stimated int of other
	week (list any hours for related organiza tions below dotted line)	or director	Institutional frustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W 2/1099-MISC)	fr org an	pensation om the anization d related anizations
(15)											
(16)	<del> </del>				<del>                                     </del>		-				
(17)		-									<del>.</del>
(18)							-				
(19)											
(20)	<del> </del>				-		-				
(21)	<del>                                     </del>										
(22)											
(23)							-				
(24)											
(25)									, , ,		
1 b Sub-total .	<u> </u>	·				<u> </u>	>	95,249.	0.		0.
c Total from continuation sheets to Part VII, Section	A						<b>•</b>	0.	0.		0.
d Total (add lines 1b and 1c)  2 Total number of individuals (including but not limit	ed to tho	se lis	ted	abo	ve)	who	rece	95,249. eived more than \$	0. 100,000 of reportab	le comp	0. pensation
from the organization > 0											Yes No
3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such	r or trust	tee, k	еу е	emp	loye	e, or	hıg	hest compensated	d employee	3	X
For any individual listed on line 1a, is the sum of rithe organization and related organizations greater	eportable	e con	nper 02 <i>l</i> :	nsati f 'Ye	ion a	and c	ithe lete	r compensation fro	om		
<ul><li>such individual</li><li>Did any person listed on line 1a receive or accrue</li></ul>	compens	sation	n fro	m a	INV L	ınrela	ated	i organization or ir	ndividual	4	Х
for services rendered to the organization? If 'Yes, Section B. Independent Contractors	' complet	e Sci	hedi	ıle .	) for	such	n pe	rson	•	5	X
Complete this table for your five highest compensation from the organization Report comp	ated inde	pend for ti	lent he c	con aler	traci	tors t	hat en	received more that	an \$100,000 of the organization's t	tax year	·.
(A) Name and business addre						-		(B) Description of		((	C) nsation
None ,											
		-									
2 Total number of independent contractors (including	-	limit	ed to	o th	ose	listed	d ab	ove) who received	d more than		
\$100,000 in compensation from the organization	<u>`</u>	TEFAC	יאחוו	01.5	24/12			<del></del>		Form	990 (2012)

	Check if Schedule O contains a response to any ques	stion in this Part VIII			
, ,	,	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
TS, GRANTS	1 a Federated campaigns 1 b Membership dues 1 c Fundraising events 1 c				
PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS	d Related organizations  e Government grants (contributions)  1 d  1 e 3,450,593	3.			
CONTRIBU	f All other contributions, gifts, grants, and similar amounts not included above 1 f 189, 821  g Noncash contributions included in Ins 1a-1f \$				
굨	h Total. Add lines 1a-1f  Business Code	3,640,414.		·····	
KEN	2a Program Administration	ا مور د	22 000		
<b>2</b> 2	b Workshop Registrations	33,000.	33,000. 926.	<del></del>	
<u> </u>	c				
S	d				
85	f All other program service revenue.				
꿆	g Total. Add lines 2a-2f	<b>33,926.</b>		······································	
	Investment income (including dividends, interest and other similar amounts)	5,793.			5,793.
	4 Income from investment of tax-exempt bond proceeds	<b>•</b>			
	5 Royalties . (i) Real (ii) Personal	<b>&gt;</b>			
	6 a Gross rents	-			
	b Less rental expenses	1			
	c Rental income or (loss)	7 1			
	d Net rental income or (loss)	F			İ
	7 a Gross amount from sales of assets other than inventory (i) Securities (ii) Other				
	b Less cost or other basis and sales expenses				
	c Gain or (loss) d Net gain or (loss)	<b>•</b>			
OTHER REVENUE	8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c).				
S RE	See Part IV, line 18.				
뷤	b Less: direct expenses.	7 1			
9	c Net income or (loss) from fundraising events	<b>•</b>		ļ	•
	9 a Gross income from gaming activities. See Part IV, line 19 a				
	b Less: direct expenses.				
	c Net income or (loss) from gaming activities  10 a Gross sales of inventory, less returns and allowances	<u> </u>		,	
	and allowances . a b Less: cost of goods sold . b	-			,
	c Net income or (loss) from sales of inventory	<b>F</b>			•
Ì	Miscellaneous Revenue Business Code	1			
	11 a				
ļ	b				
	C All other revenue	+			
1	d All other revenue e Total. Add lines 11a-11d				
}	12 Total revenue. See instructions	3,680,133.	33,926.		F 300
BAA		EA0109L 12/17/12	33,320.	0.	5,793. Form <b>990</b> (2012)

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX. (D) (B) <u>(C)</u> Do not include amounts reported on lines 6b, Total expenses Program service Management and general expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 920,070 920,070. Grants and other assistance to individuals in the United States. See Part IV, line 22 1,946,306 1,946,306 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 4 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 95,249 57,101 38,148 0. Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 0 0 0 0. 7 Other salaries and wages 328,494 283,750. 744. 44, Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions) 35,655. 47,700. 12,045. Other employee benefits 20,889 11,058. 9,831. 10 Payroll taxes 32,575 26,092. 6,483. 11 Fees for services (non-employees) a Management **b** Legal c Accounting 82,444. 82,444. d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other (If line 11g amt exceeds 10% of line 25, column (A) amt, list line 11g expenses on Sch 0) Advertising and promotion 12 225 225. 13 Office expenses 12,328. 1,307 11,021. Information technology 14 16,206 20,841 4,635 15 Royalties 16 Occupancy 38,287 38,287 17 Travel 14,294 12,842 1,452 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 79,281 79,634 353 20 Interest Payments to affiliates 22 Depreciation, depletion, and amortization 519 519 23 2,477 2,477 Other expenses. Itemize expenses not 24 covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a Equipment rental 8.592. 8,592 b Project assistance 8,209 8,209 5,650. 5,650. c Training providers\_\_\_\_ d Telephone and Internet Service 4,738 4.738 e All other expenses. 8,463. 2,948 5,515 25 Total functional expenses. Add lines 1 through 24e 3,677,984. 3,406,475 271,509. 0. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720).

Piedges and grants receivable, net  4 Accounts receivable, net  5 Loans and other receivables from current and former officers, directors, trustees, key employees, and nighest compensated employees. Complete Part II of Schedule L  6 Loans and other receivables from other disqualified persons (sa defined under section 4950(10)), persons described in section 4950(10), and contributing section 4950(10), persons described in section 4950(10), and contributing section 4950(10), persons described in section 4950(10), and contributing section 4950(10), persons described in section 4950(10), and contributing section 4950(10), persons described in section 4950(10), and contributing section 4950(10), persons described in section 4950(10), and contributing s	1 Cash — non-interest-bearing 2 Savings and temporary cash investments	1 842. 2 102. 3 410. 4	(B) End of year 961, 312. 84,069. 20,000.
Personal Program   1,003,842. 2   961,312.	2 Savings and temporary cash investments	842. 2 102. 3 410. 4	84,069.
3 Pledges and grants receivable, net   196,102. 3   384,069.   4 Accounts receivable, net   4   4   20,000.   5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete   5   6 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete   5   6 Loans and other receivables from other disqualified persons (as defined under section 49580(n)), participation of section 49580(n)), and contributing employers and sponsoring organizations of section 501(e)(9) voluntary employees beneficiary organizations (see instructions). Complete Part II of Schedule L   7   7   8 Inventiores for sale or use   8   9   9   9   9   9   9   9   9   9	3 Pledges and grants receivable, net.  4 Accounts receivable, net  5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	102. 3 410. 4	84,069.
3 Pledges and grants receivable, net   196,102. 3   384,069.   4 Accounts receivable, net   4   4   20,000.   5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete   5   6 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete   5   6 Loans and other receivables from other disqualified persons (as defined under section 49580(n)), participation of section 49580(n)), and contributing employers and sponsoring organizations of section 501(e)(9) voluntary employees beneficiary organizations (see instructions). Complete Part II of Schedule L   7   7   8 Inventiores for sale or use   8   9   9   9   9   9   9   9   9   9	3 Pledges and grants receivable, net. 196, 4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	102. 3 410. 4	84,069.
Loans and other receivable, net  5 Loans and other receivables from current and former officers, directors, bustless, key employees, and highest compensated employees. Complete Part II of Schedule L  6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(f)(3)(8), and contributing employers and sponsoring organizations of section 50 (b)(9) voluntary employees bereficers or operations of section 50 (b)(9) voluntary employees bereficers or operations of section 50 (b)(9) voluntary employees bereficers or operations of section 50 (b)(9) voluntary employees bereficers or operations of section 50 (b)(9) voluntary employees bereficers or operations of section 50 (b)(9) voluntary employees bereficers or operations of section 50 (b)(9) voluntary employees bereficers or operations of section 50 (b)(9) voluntary employees bereficers or use  8   Prepart of voluntary employees   6   7   8   9   10   10   10   10   10   10   10	4 Accounts receivable, net     5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	410. 4	
Social and other receivables from current and termer officers, directors, business, key employees, and highest compensated employees. Complete Part II of Schedule I.	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		
section 4958(p(1)), persons described in section 4958(p(3)(3), and contributing employers and sponsoring organizations of section 501(p(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule I			
10 a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments – publicity traded securities 12 Investments – other securities. See Part IV, line 11 13 Investments – program related. See Part IV, line 11 14 Intrangble assets 15 Other assets See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax: exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, frustees, key employees, injuriest compensated employees, and disqualified persons. Complete Part II of Schedule D 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 Total liabilities. Add lines 17 through 25 26 Total liabilities. Add lines 17 through 25 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees'	1 6	
10 a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments – publicity traded securities 12 Investments – other securities. See Part IV, line 11 13 Investments – program related. See Part IV, line 11 14 Intrangble assets 15 Other assets See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax: exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, frustees, key employees, injuriest compensated employees, and disqualified persons. Complete Part II of Schedule D 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 Total liabilities. Add lines 17 through 25 26 Total liabilities. Add lines 17 through 25 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds		7	
10 a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments – publicity traded securities 12 Investments – other securities. See Part IV, line 11 13 Investments – program related. See Part IV, line 11 14 Intrangble assets 15 Other assets See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax: exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, frustees, key employees, injuriest compensated employees, and disqualified persons. Complete Part II of Schedule D 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 Total liabilities. Add lines 17 through 25 26 Total liabilities. Add lines 17 through 25 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds	8 Inventories for sale or use		-
10 a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments – publicity traded securities 12 Investments – other securities. See Part IV, line 11 13 Investments – program related. See Part IV, line 11 14 Intrangble assets 15 Other assets See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax: exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, frustees, key employees, injuriest compensated employees, and disqualified persons. Complete Part II of Schedule D 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 Total liabilities. Add lines 17 through 25 26 Total liabilities. Add lines 17 through 25 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds	9 Prepaid expenses and deferred charges		9 282
b Less: accumulated depreciation  10 b 60, 887.  926. 10 c 407.  11 Investments — publicly traded securities  12 Investments — publicly traded securities  13 Investments — program-related. See Part IV, line 11  14 Intangible assets  15 Other assets See Part IV, line 11  16 Total assets. Add lines 1 through 15 (must equal line 34)  17 Accounts payable and accrued expenses  18 Grants payable  19 Deferred revenue  20 Tax-exempt bond liabilities  21 Escrow or custodial account liability. Complete Part IV of Schedule D  22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.  Complete Part II of Schedule L  23 Secured mortgages and notes payable to unrelated third parties  24 Unsecured notes and loans payable to unrelated third parties  25 Other liabilities. Add lines 17 through 25  75 Total liabilities. Add lines 17 through 25  76 Total liabilities. Add lines 17 through 25  77 Unrestricted net assets  28 Permanently restricted net assets  29 Permanently restricted net assets  29 Permanently restricted net assets  20 Organizations that do not follow SFAS 117 (ASC 958), check here   and complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	10 a Land, buildings, and equipment cost or other basis.	007.1 -	3,202.
11   Investments — publicly traded securities   11   12   Investments — other securities. See Part IV, line 11   12   13   Investments — other securities. See Part IV, line 11   13   14   Intangible assets   14   14   15   14   15   14   15   16   16   16   16   16   16   16		926 10	. 107
12   Investments — other securities. See Part IV, line 11   13   Investments — program-related. See Part IV, line 11   13   Intangble assets   14   Intangble assets   15   Other assets See Part IV, line 11   16   Total assets. Add lines 1 through 15 (must equal line 34)   1,216,555. 16   1,079,548.   17   Accounts payable and accrued expenses   217,814. 17   138,954.   18   Grants payable and accrued expenses   217,814. 17   138,954.   18   988,450. 19   928,144.   18   988,450. 19   928,144.   19   Deferred revenue   20   Tax-exempt bond liabilities   20   21   22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule D   21   22   23   24   Unsecured notes and loans payable to unrelated third parties   23   24   Unsecured notes and loans payable to unrelated third parties   24   25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D   25   25   26   Total liabilities. Add lines 17 through 25   1, 206, 264. 26   1, 067, 098.   27   Unrestricted net assets   28   29   Permanently restricted net assets   29			407.
13   Investments - program-related. See Part IV, line 11   13   14   Intangible assets   15   Other assets See Part IV, line 11   16   Total assets. Add lines 1 through 15 (must equal line 34)   1,216,565. 16   1,079,548.   1,216,565.   1,21			
14 Intangible assets 15 Other assets See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 Total liabilities. Add lines 17 through 25 26 Total liabilities. Add lines 33 and 34.  27 Unrestricted net assets 28 Permanently restricted net assets 29 Permanently restricted net assets 29 Permanently restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds	· · · · · · · · · · · · · · · · · · ·		<del></del>
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16 Total assets. Add lines 1 through 15 (must equal line 34)  17 Accounts payable and accrued expenses  18 Grants payable  19 Deterred revenue  20 Tax-exempt bond liabilities  21 Escrow or custodial account liability. Complete Part IV of Schedule D  22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L  23 Secured mortgages and notes payable to unrelated third parties  24 Unsecured notes and loans payable to unrelated third parties  25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D  25 Total liabilities. Add lines 17 through 25  27 Unrestricted net assets  28 Temporarily restricted net assets  29 Permanently restricted net assets  Organizations that do not follow SFAS 117 (ASC 958), check here I and complete lines 30 through 34.  30 Capital stock or trust principal, or current funds			1 170
17   Accounts payable and accrued expenses   217,814.   17   138,954.   18   18   988,450.   19   928,144.   18   988,450.   19   928,144.   19   19   19   19   19   19   19   1			
18 Grants payable 19 Deferred revenue 20 Tax exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.  Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25  Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds	<u> </u>		
19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities. Add lines 17 through 25.  Total liabilities. Add lines 17 through 25.  Organizations that follow SFAS 117 (ASC 958), check here \times \times 10, 301. 27  Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds		<del>  </del>	130, 934.
L Scrow or custodial account liabilities  20			928.144
21 Escrow or custodial account liability. Complete Part IV of Schedule D  22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.  23 Complete Part II of Schedule L  24 Unsecured motes and loans payable to unrelated third parties  25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D  25 Total liabilities. Add lines 17 through 25  26 Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets  28 Temporarily restricted net assets  29 Permanently restricted net assets  Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	On The second the set of the second the seco		320/111.
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.  Complete Part II of Schedule L  23 Secured mortgages and notes payable to unrelated third parties  24 Unsecured notes and loans payable to unrelated third parties  25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D  26 Total liabilities. Add lines 17 through 25  Corganizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets  28 Temporarily restricted net assets  29 Permanently restricted net assets  Organizations that do not follow SFAS 117 (ASC 958), check here And complete lines 30 through 34.  30 Capital stock or trust principal, or current funds  30	1		
Secured mortgages and notes payable to unrelated third parties  Unsecured notes and loans payable to unrelated third parties  Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D  Total liabilities. Add lines 17 through 25  Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  Unrestricted net assets  Temporarily restricted net assets  Permanently restricted net assets  Organizations that do not follow SFAS 117 (ASC 958), check here Dand complete lines 30 through 34.  Organizations that do not follow SFAS 117 (ASC 958), check here Dand complete lines 30 through 34.	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.  Complete Part II of Schedule L		
Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D  26 Total liabilities. Add lines 17 through 25  Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets  28 Temporarily restricted net assets  29 Permanently restricted net assets  Organizations that do not follow SFAS 117 (ASC 958), check here Daniel Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds  25  1, 206, 264. 26  1, 067, 098.  10, 301. 27  12, 450.	23 Secured mortgages and notes payable to unrelated third parties	23	
Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D  26 Total liabilities. Add lines 17 through 25  Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets  28 Temporarily restricted net assets  29 Permanently restricted net assets  Organizations that do not follow SFAS 117 (ASC 958), check here And complete lines 30 through 34.  30 Capital stock or trust principal, or current funds  31 Total liabilities (including federal income tax, payables to related third parties, and other liabilities including including 17-24). Complete Part X of Schedule D  1, 206, 264. 26 1, 067, 098.  10, 301. 27 12, 450.	24 Unsecured notes and loans payable to unrelated third parties		
Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here D and complete lines 30 through 34.  30 Capital stock or trust principal, or current funds  30	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		
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28 Temporarily restricted net assets 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.  8 Capital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds	Organizations that follow SFAS 117 (ASC 958), check here ► X and complete lines 27 through 29, and lines 33 and 34.		
Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.  Capital stock or trust principal, or current funds	27 Unrestricted net assets 10.	301. 27	12.450.
Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.  Capital stock or trust principal, or current funds	28 Temporarily restricted net assets .		
and complete lines 30 through 34.  Capital stock or trust principal, or current funds  30 30	<del></del>	29	
	1		
	30 Capital stock or trust principal, or current funds	30	Ţ
Retained earnings, endowment, accumulated income, or other funds			
	32 Retained earnings, endowment, accumulated income, or other funds		
물 33 Total net assets or fund balances	33 Total net assets or fund balances . 10.		12,450.
\$\frac{1}{8}\$ 34 Total liabilities and net assets/fund balances	34 Total liabilities and net assets/fund balances		
	1,210,	2001	Form <b>990</b> (2012)

Forn	n 990 (2012) Mid-Atlantic Regional Air Management4	1-220/612		Pa	age 12
Pa	rt XI Reconciliation of Net Assets			-	
	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	. 1	3,6	80,1	133.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,6	77,9	984.
3	Revenue less expenses. Subtract line 2 from line 1	3		2,1	149.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			301.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O) .	. 9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		12,4	450.
Pa	rt XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response to any question in this Part XII				П
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				
2 a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both:	ed on a			
	Separate basis Consolidated basis Both consolidated and separate basis				
ı	Were the organization's financial statements audited by an independent accountant?		2 b	Х	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separ basis, consolidated basis, or both:	ate			
	X Separate basis Consolidated basis Both consolidated and separate basis				
(	If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of review, or compilation of its financial statements and selection of an independent accountant?	the audit,	2 c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.				
3 8	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	Single	3 a	Х	
1	olf 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the re or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired audit	3ь	Х	
BAA			Form	990 (	(2012)

### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

**Total** 

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Schedule A (Form 990 or 990-EZ) 2012

Name of the organization Employer identification number Mid-Atlantic Regional Air Management Association, Inc. 41-2207612 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 5 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 7 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly 11 supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h d | C Type III - Functionally integrated Type III - Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? 11 g (i) A family member of a person described in (i) above? 11 g (ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11 g (iii) Provide the following information about the supported organization(s). h (i) Name of supported (i) EIN (iii) Type of organization (described on lines 1-9 above or IRC section (see Instructions)) (iv) is the (v) Did you notify (vii) Amount of monetary (vi) is the organization organization in column (i) listed in he organization in column (I) of your rganization in column (i) support your governing document? support? organized in the Yes No Yes No Yes No (A) (B) (C) (D) (E)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

	edule <b>A</b> (Form 990 or 990-EZ) 201					41-220761	
a	Support Schedule for	Organization	s Described in	Sections 170	0(b)(1)(A)(iv) a	nd 170(b)(1)(/	A)(vi)
	(Complete only if you check organization fails to qualify	under the tests list	ted below, please	complete Part III.	ation falled to qua .)	ality under Part III	. If the
ec	tion A. Public Support					· · · · · · · · · · · · · · · · · · ·	
ale egi	endar year (or fiscal year inning in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any unusual grants.)	1,372,078.	1,502,189.	4,785,067.	4,709,037.	3,640,414.	16,008,785.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3.	1,372,078.	1,502,189.	4,785,067.	4,709,037.	3,640,414.	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)			,			0.
	Public support. Subtract line 5 from line 4						16,008,785.
	tion B. Total Support	<del></del>	· · · · · · · · · · · · · · · · · · ·	r			
ale egi	ndar year (or fiscal year nning in) ▶	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	<b>(e)</b> 2012	(f) Total
7	Amounts from line 4	1,372,078.	1,502,189.	4,785,067.	4,709,037.	3,640,414.	16,008,785.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .	262.	202.	175.	4,813.	5,793.	11,245.
9	Net income from unrelated business activities, whether or not the business is regularly carried on			- 7 - 3		3,	0.
0	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						0.
1	Total support. Add lines 7 through 10						16,020,030.
2	Gross receipts from related activ	ities, etc (see inst	ructions)		•	12	0.
3	First five years. If the Form 990 organization, check this box and	is for the organiza	tion's first, second	d, third, fourth, or	fifth tax year as a	section 501(c)(3)	▶ □
ec	tion C. Computation of Pu	blic Support I	Percentage	<del></del>	<del></del>		<u>_</u>
4	Public support percentage for 20	12 (line 6, column	(f) divided by line	: 11, column (f))		14	99.93%
5	Public support percentage from 2	2011 Schedule A,	Part II, line 14			15	0.00%
6 a	33-1/3% support test — 2012. If and stop here. The organization	the organization di qualifies as a pub	id not check the b licly supported org	ox on line 13, and ganization	d the line 14 is 33	1/3% or more, ch	eck this box ► X
b	33-1/3% support test — 2011. If the and stop here. The organization	ne organization did qualifies as a pub	d not check a box licly supported or	on line 13 or 16a ganization .	, and line 15 is 33	-1/3% or more, ch	
7 a	10%-facts-and-circumstances ter or more, and if the organization the organization meets the 'facts	meets the 'facts-ai	nd-circumstances	' test, check this t	oox and stop here	. Explain in Part I	V how

BAA

**b 10%-facts-and-circumstances test** — **2011.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and **stop here.** Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization.

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support										
Calend	far year (or fiscal yr beginning in) ►	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	<b>(e)</b> 2012	(f) Total				
1	Gifts, grants, contributions and membership fees received. (Do not include any unusual grants.')										
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose										
3	Gross receipts from activities that are not an unrelated trade or business under section 513										
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. The value of services or facilities furnished by a governmental unit to the organization without charge.										
6	Total. Add lines 1 through 5										
	Amounts included on lines 1, 2, and 3 received from disqualified persons										
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year					,					
С	Add lines 7a and 7b										
	Public support (Subtract line 7c from line 6.)										
	tion B. Total Support				<del></del>	·					
Calen	dar year (or fiscal yr beginning in) > Amounts from line 6	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total				
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975										
	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on										
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)										
	Total support. (Add ins 9, 10c, 11, and 12)										
	First five years. If the Form 990 i organization, check this box and	s for the organiza stop here	tion's first, second	d, third, fourth, or	fifth tax year as a	section 501(c)	(3) ▶ □				
Sec	tion C. Computation of Pu										
15	, , , , , , , ,			e 13, column (f))	•	<b>-</b>	5 %				
16	Public support percentage from 2	2011 Schedule A,	Part III, line 15 .			1	6 8				
Sec	tion D. Computation of Inv	estment Inco	me Percentag	e							
17	Investment income percentage for				nn (f))	1	7 %				
18	Investment income percentage fr	om <b>2011</b> Schedul	e A, Part III, line	17		1	8 8				
	33-1/3% support tests - 2012. If is not more than 33-1/3%, check	this box and stop	here. The organi	zation qualifies as	s a publicly suppor	rted organization	on - []				
	33-1/3% support tests — 2011. If line 18 is not more than 33-1/3%	, check this box a	nd <b>stop here.</b> The	organization qua	alifies as a publicly	supported org	anization				
20	Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions										

Schedule A	(Form 990 or	990·EZ) 2012	<u> Mid-Atian</u>	tic kegio	<u>nal Alr Ma</u>	nagement _	41-220/612	Page 4
Part [V	Supplement Part II, line (See instru	al Information 17a or 17b; ctions).	n. Complete the and Part III,	nis part to pro Jine 12. Also	ovide the explain complete the	anations requirences part for any	ed by Part II, line 10; additional information	on.
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Schedule A (Form 990 or 990-EZ) 2012

BAA

### SCHEDULE D (Form 990)

**Supplemental Financial Statements** 

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection Employer identification number

	d-Atlantic Regional Air Manage sociation, Inc.	ment	41-2207612
*****		dvised Funds or Other Similar Funds or A	
	the organizations Maintaining Donor Active the organization answered 'Yes'	to Form 990 Part IV line 6	recounts. Complete ii
	The organization answered Tes	<del></del>	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
•			
5	Did the organization inform all donors and dono are the organization's property, subject to the o		nor advised funds
6	Did the organization inform all grantees, donor for charitable purposes and not for the benefit impermissible private benefit?	s, and donor advisors in writing that grant funds of the donor or donor advisor, or for any other i	s can be used only purpose conferring Yes No
Рa	it   Conservation Easements. Comp	lete if the organization answered 'Yes	s' to Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by		
•	Preservation of land for public use (e.g., re		of an historically important land area-
	· · · · · ·	·	•
	Protection of natural habitat	Preservation	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organizatio last day of the tax year.	n held a qualified conservation contribution in t	he form of a conservation easement on the
			Held at the End of the Tax Year
	a Total number of conservation easements		2a
	<b>b</b> Total acreage restricted by conservation easen	nents	2 b
	c Number of conservation easements on a certifi	ed historic structure included in (a)	2c
		, ,	
	d Number of conservation easements included in structure listed in the National Register	•••	2 d
3	Number of conservation easements modified, t tax year ►	ransferred, released, extinguished, or terminate	ed by the organization during the
4	Number of states where property subject to cor	nservation easement is located >	
5	Does the organization have a written policy reg and enforcement of the conservation easement	parding the periodic monitoring, inspection, hands it holds?	dling of violations,
6			
Ī	▶	g, map a amag, ama a marang como manan coco.	g u/u yum
7	Amount of expenses incurred in monitoring, ins	specting, and enforcing conservation easements	s during the year
8	Does each conservation easement reported on and section 170(h)(4)(B)(ii)?	line 2(d) above satisfy the requirements of sec	tion 170(h)(4)(B)(i)
9	In Part XIII, describe how the organization repo	orts conservation easements in its revenue and other organization's financial statements that de	expense statement, and balance sheet, and scribes the organization's accounting for
	conservation easements.		
Pa	Organizations Maintaining Collect Complete if the organization ans	ions of Art, Historical Treasures, or Othwered 'Yes' to Form 990, Part IV, line	ner Similar Assets. e 8.
- 1			
	a If the organization elected, as permitted under art, historical treasures, or other similar assets in Part XIII, the text of the footnote to its finance	held for public exhibition, education, or research	ch in furtherance of public service, provide,
	b If the organization elected, as permitted under historical treasures, or other similar assets held following amounts relating to these items:	SFAS 116 (ASC 958), to report in its revenue s d for public exhibition, education, or research in	statement and balance sheet works of art, a furtherance of public service, provide the
	(i) Revenues included in Form 990, Part VIII,	line 1	<b>►</b> \$
	(ii) Assets included in Form 990, Part X.		<b>▶</b> \$
2	If the organization received or held works of ar amounts required to be reported under SFAS 1	t, historical treasures, or other similar assets fo	or financial gain, provide the following
	a Revenues included in Form 990, Part VIII, line		▶\$

Schedule D (Form 990) 2012 Mid- Part III Organizations Maintain	Atlantic ning Collect	Regiona ions of A	al Air Mar rt, Historica	nagement Treasures, or Ot	41-220 her Similar Assets	)7612 (continued)	Page 2
3 Using the organization's acquisiti items (check all that apply):	ion, accession	, and other	records, chec	k any of the following	that are a significant us	se of its collec	tion
a Public exhibition			d  Loan or	exchange programs			
b Scholarly research			e Other	go programme			
c Preservation for future gener	rations		· 🖵		<del>-</del>		
4 Provide a description of the orga Part XIII.		ections and	explain how t	ney further the organi	zation's exempt purpos	e in	
5 During the year, did the organiza to be sold to raise funds rather the	ition solicit or r	eceive don itained as p	ations of art, b	nistorical treasures, or anization's collection?	other similar assets	Yes	∏No
Part IV Escrow and Custodial Arra	ngements. Co	mplete if t	he organization	on answered 'Yes' to	Form 990, Part IV, line	e 9, or	
reported an amount of	n Form 990	), Part X,	line 21.				
1 a Is the organization an agent, trus on Form 990, Part X?	stee, custodian	, or other i	ntermediary fo	r contributions or oth	er assets not included	☐ Yes	□No
<b>b</b> If 'Yes,' explain the arrangement	.in Part XIII an	d complete	the following	table:	• •	□ 103	□
			<b>_</b>			Amount	
c Beginning balance				•	1 c		
d Additions during the year					1 d		
e Distributions during the year				•	1 e		
f Ending balance .					11		
2 a Did the organization include an a	mount on Form	n 990. Part	X line 21?		<u> </u>	Yes	No
<b>b</b> If 'Yes,' explain the arrangement		•	•	n has been provided	ın Part XIII	☐ les	H
2 ,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ii did dapidi iid	mas boom provided	mir cat //m		
Part V Endowment Funds. Co	mplete if th	e organiz	ration answ	ered 'Yes' to Form	n 990 Part IV line	10	
	(a) Current		(b) Prior year	(c) Two years	(d) Three years	(e) Four ye	ears
1 a Beginning of year balance			(a) i iioi jour	(a) the jeans	-	(0) 1 50.7 5	
<b>b</b> Contributions							
<ul> <li>c Net investment earnings, gains, and losses</li> </ul>							ť
d Grants or scholarships							
<ul> <li>Other expenditures for facilities and programs</li> </ul>							
f Administrative expenses							
<b>g</b> End of year balance						<b>T</b>	
2 Provide the estimated percentage	e of the curren	t year end	balance (line	g, column (a)) held a	s:		
a Board designated or quasi-endow	vment ►		8				
<b>b</b> Permanent endowment ►	8		_				
c Temporarily restricted endowmen	nt ►	융					
The percentages in lines 2a, 2b,	and 2c should	equal 1009	6.				
3a Are there endowment funds not in organization by.	n the possessi	on of the o	rganization tha	at are held and admin	stered for the	Yes	No
(i) unrelated organizations						3a(i)	110
(ii) related organizations							<del> </del>
<b>b</b> If 'Yes' to 3a(II), are the related o	roanizations li	sted as ren	Lured on Sche	dula R2		3a(ii)	-
4 Describe in Part XIII the intended						3b	
Part VI Land, Buildings, and					<del></del>		
Description of property					(2) (2) (2)	(d) Dealer	
Description of property	ļ		other basis tment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book v	/alue
1 a Land .		·		```		-	···
<b>b</b> Buildings.	F						
c Leasehold improvements	F						
<b>d</b> Equipment	ŀ		<del></del>	32,903.	32,679.	· · · · · · · · · · · · · · · · · · ·	224.
e Other .	. }			28,391.	28,208.		183.
Total. Add lines 1a through 1e. (Columi	n (d) must eau	al Form 99	0. Part X. colu		20,200.		407.
BAA	, ,		,	(-),t(o).)	Sched	dule <b>D</b> (Form 9	
					_ 51.00	0 3	,

Schedule D (Form 990) 2012 Mid-Atlantic Regi			41-2207612	Page 3
Part VII Investments - Other Securities. See Fo		12. N/A		
(a) Description of security or category (including name of security)	(b) Book value	(c) Metho end-o	d of valuation: Cost or f-year market value	
(1) Financial derivatives .				
(2) Closely-held equity interests .				
(3) Other				
(A) (B)				
<u>(C)</u>	-			
(D) (E)	_			
	-			
(F)	·		·	
(G) (H)	-			
(I)	·	<del> </del>	<del></del>	
			<del></del>	
Part VIII Investments - Program Related. See		line 13. N/A	<u></u>	
(a) Description of investment type	(b) Book value	<del></del>	d of valuation: Cost or	
			f-year market value	
(1)	<u> </u>			
(2)		ļ <del></del>		
(3)	-	<u> </u>		
(4)			<del></del>	
(5)	<del> </del>	<u> </u>		
(7)				
(8)				
(9)				
(10)				
	•		······································	<del></del>
Part IX Other Assets. See Form 990, Part X,	line 15. N/A	<u> </u>		
	escription		(b) Book	value
(1)				
(2)				
(3)				
(4)				
(5)	<del></del>			
(6)				
(7)				
(8)				
(9) (10)				
Total. (Column (b) must equal Form 990, Part X, column (l	R) (ine 15.)			
Part X Other Liabilities. See Form 990, Part		···		
(a) Description of liability	(b) Book value			
(1) Federal income taxes	(D) DOOK VAIGO			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)			,	
(8)			•	
(9)				
(10)			,	
(11)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	<b>•</b>		`	
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote	to the organization's financial	statements that reports the organ	ization's liability for uncertain tax	positions
under FIN 48 (ASC 740). Check here if the text of the footnote has been pro		· · · · · · · · · · · · · · · · · · ·		<u> </u>
BAA	TEFA33031 12/23/12		Schedule D (Form	. ユステロ・オロン

		Page 4

Par	Reconciliation of Revenue per Audited Financial Statement	ents \	Vith Revenue per l	Return	_
1	Total revenue, gains, and other support per audited financial statements			1	4,034,182
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
а	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b	·		
C	Recovenes of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1		[	3	4,034,182
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			100	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	354,049		
C	Add lines 4a and 4b			4c	354,049
_ 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line				3,680,133
Part	XII Reconciliation of Expenses per Audited Financial Statem	ents	With Expenses pe	r Return	
1	Total expenses and losses per audited financial statements		[	1	4,032,033
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			<i>₽</i>	
а	Donated services and use of facilities	2a		[] <b>沙</b>	
b	Prior year adjustments	2b			
C	Other losses	2c		7.1.00	
d	Other (Describe in Part XIII.)	2d	354,049	3.5	
е	Add lines 2a through 2d			2e	354,049
3	Subtract line 2e from line 1			3	3,677,984
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	j		** *	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b		128 A	
C	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line	<del>?</del> 18.)		5	3,677,984

Part XIII Supplemental Information

Schedule D (Form 990) 2012

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Schedule D, Part XI, Line 4b - grant-required in-kind donation of \$354,049

Schedule d, Part XII, Line 2d - grant-required in-kind donation of \$354,049

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Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No 1545-0047

Open to Public Inspection

Employer identification number

41-2207612

Name of the organization

Department of the Treasury Internal Revenue Service

Mid-Atlantic Regional Air Management Part! | General Information on Grants and Assistance

... X Yes

**≗** □

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance; and the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

See Part IV

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) A Plus, Inc							Technology
NOTIOIK, VA 235U4	24~1282266		20,000.	0.	N/A	N/A	deployment
(2) Bestway Transport, Inc.							
Baltimore, MD	52~0906239		80,000.	0	N/A	Ø/N	Technology deployment
(3) Big Transportation System							
848							Technology
Virginia Beach, VA	20-3218402		20,000.	0.	N/A	N/A	deployment
(4) BL Enterprises, Inc.							
<u>5319_Eastern_Avenue</u>	•						Technology
Baltmore, MD 21224	80-5644122		20,000.	0.	N/A	N/A	deployment
(5) Champion Services, LLC							
						-	Technology
	20-5808012		.000,000	0.	N/A	N/A	deployment
(6) Continental Terminals							
1032_Cavalier_Boulevard	•						Technology
Chesapeake, VA	11-1959956		20,000.	0.	N/A	N/A	deployment
(7) D&M Enterprises							
5110_Pulask1_Avenue							Technology
144	45-3131074		20,000.	0.	N/A	N/A	deployment
(8) DD Jones Transfer & Warehouse							
121 Old Greenbrier Parkway		,					Technology
Chesapeake, VA	54-0285981		19,500.	0.	N/A	N/A	deployment
2 Enter total number of section 501(c)(3) and government organizations i	and government orga		sted in the line 1 table	:		:	1
3 Enter total number of other organizations listed in the line 1 table	ons listed in the line 1	table .		:	:		20
BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990	see the Instructions for	or Form 990.		TEEA3901L 11/30/12	11/30/12	Schedu	Schedule I (Form 990) (2012)

Page 2

41-2207612 Yes' to Form 990, Part IV, line 22.

(d) Amount of (e) Method of valuation (book, non-cash assistance FMV, appraisal, other)	N/A N/A						
	306.						
(c) Amount of cash grant	1,946,306						
(b) Number of recipients	110						
(a) Type of grant or assistance	1 Technology deployment	2	က	4	5	9	

# Continuation Sheet for Schedule I (Form 990)

Attach to Form 990 to list additional information for Schedule I (Form 990), Part II and Part III.

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2012

Schedule I Cont (Form 990) 2012 S (h) Purpose of grant or assistance deployment Technology deployment deployment Technology deployment deployment deployment leployment Technology deployment Technology **Technology** Technology Technology deployment Technology Technology Technology deployment Continuation Page 1 Employer identification number (g) Description of non-cash assistance 41-2207612 Part 11 | Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule | (Form 990), Part II.) N/A (f) Method of valuation (book, FMV, appraisal, other) NA N/A N/A N/A N/A N/A N/A (e) Amount of non-cash assistance (d) Amount of cash grant 20,000. 20,000. 20,000. 20,000. 300,000. 17,650 20,000. 20,000. 20,000 20,000 TEEA4001L 12/10/12 (c) IRC section if applicable 83-0439773 54-2003455 52-1774416 52-1776756 23-3052176 20-2398358 22-3832145 52-1606665 52-1873807 57-1237581 Mid-Atlantic Regional Air Management (b) EIN (a) Name and address of organization or government 5041 Beech Place 409\_Jerome\_Avenue\_\_\_\_\_\_ R&J\_Halcomb\_Transportation\_\_ Dollar\_Bill\_Enterprises, LLC\_ Salisbury Towing\_Corporation\_ Eagle\_Van\_Lines,\_Inc.\_\_ 5300 Arthur\_Circle\_\_\_\_ Kimberly's Express, Inc. 559 Sewells Point Road J.&\_A Consulting, Inc. Razon Enterprises, LLC 1292 Patapsco\_Road\_\_ 214\_Woodland Ave\_\_\_ GPES Transportation 850 Brighton Street <u>G&S\_Transfer,\_Inc.\_</u> Albrightsville, PA 941\_Nugent\_Drive\_ Temple Hills, MD Philadelphia, PA Cherry Hill, NJ Name of the organization PO Box 2183 PO Box 385014 DHL\_Transport\_ Chesapeake, VA Birmingham, AL Linthicum, MD Pasadena, MD Norfolk, VA

Continuation Sheet for Schedule I (Form 990)

► Attach to Form 990 to list additional information for Schedule I (Form 990), Part II and Part III.

2012

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Continuation Page 2

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Schedule I Cont (Form 990) 2012 (h) Purpose of grant or assistance Technology deployment Technology assistance deployment Project Employer Identification number (g) Description of non-cash assistance 41-2207612 Mid-Atlantic Regional Air Management

Part II | Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) N/A N/A (f) Method of valuation (book, FMV, appraisal, other) N/A N/A N/A (e) Amount of non-cash assistance 60,000 (d) Amount of cash grant 60,000 62,920 TEEA4001L 12/10/12 (c) IRC section if applicable 21-3683539 54-0858767 52-6002033 (b) EIN (a) Name and address of organization or government Sonny Spongugle Trucking, Inc. University of Maryland ----Service Transfer Inc. \_\_\_ Chesapeake Building \_ \_ \_ 1532 Poole Road \_\_\_\_\_ 4101 Wilcox Street\_ Street, MD 21154 College Park, MD Name of the organization Chesapeake, VA -----11111 11111 1111 ļ

### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

2012

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2012
Open to Public

Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

Name of the organization Mid-Atlantic Regional Air Management Employer identification number 41-2207612 Association, Form 990, Part III, Line 4a - Program Service Accomplishments MARAMA administered five continuing grants offering support to reduce diesel emissions from dray trucks and vessels serving Mid-Atlantic ports and from construction equipment owned by small businesses. Projects completed during the year included retrofitting 16 dray trucks, replacing 122 dray trucks, and repowering 1 tug. MARAMA also organized four webinars for the Mid-Atlantic Diesel Collaborative These webinars provided information on grants for diesel emissions reduction projects from the US Environmental Protection Agency and the US Department of Transportation, a new database for identifying appropriate diesel emissions controls, and the health and climate impacts of black carbon emissions. In early 2013, the Mid-Atlantic Regional Air Management Association, Inc. (MARAMA) launched an updated website for the Mid-Atlantic Diesel Collaborative, improving the site's functionality and broadening the information provided Form 990, Part III, Line 4c - Program Service Accomplishments The Mid-Atlantic Regional Air Management Association, Inc. (MARAMA) helped member agencies develop and retain effective staff members by organizing and supporting technical training opportunities. MARAMA organized six in-person training courses on principles and practices of air pollution control, inspection procedures and safety, basic and advanced inspector training, air pollution control devices, and biomass-fired boilers. Two workshops organized by MARAMA provided advanced training on transportation and air quality as well as forecasting future emissions and air quality. Nine MARAMA webinars provided opportunities to learn about engine control technologies, project management, basic meteorology, mercury emissions and controls, new tools for forecasting electricity generating units (EGU) emissions, and Marcellus Shale oil and gas operations. Twenty-four MARAMA members also attended twelve national and regional conferences and meetings with support from MARAMA

Name of the organization Mid-Atlantic Regional Air Management Association, Inc.	41-2207612
Form 990, Part III, Line 4d - Other Program Services Description	
Leading development of emissions inventory data for regional ai	r quality modeling,
with support from committee members and contractors, the Mid-At	lantic Regional Air
Management Association, Inc. (MARAMA) completed a trend analysis	of air emissions
between 2002 and projected year 2020. MARAMA's technical suppo	ort_for_a_2025
inventory helped states assess emissions of fine particles affe	ecting future air
quality. MARAMA facilitated coordination between the US Environment	onmental Protection
Agency and state/local experts and provided technical support t	hat improved
estimates of emissions from oil and gas operations, electricity	generating units
(EGUs), residential wood combustion, and on-road mobile sources	s. MARAMA managed
development of a new tool to forecast future emissions from EGU	Js and initiated
development of a regional Emissions Modeling Framework (EMF) and	Cost Strategy Tool
(CoST). These new tools will significantly enhance members' abi	ility to analyze 2007
and 2011 emissions inventory data and forecast future emissions	s_affecting_air
quality and public health.	
Form 990, Part VI, Line 9 - Officer, Director, Trustee, Key Employee Mailing Ad	dress
See attached Board of Directors listing.	
Form 990, Part VI, Line 11b - Form 990 Review Process	
The Executive Director, at the instruction of the Board of Director	ectors, reviews the
Form 990. The process includes a comparison of information rep	ported on the Form
with her knowledge of the agency, the audited financial statement	ents, employment and
information returns filed with Federal and state governments,	reports filed with
funding sources, and agency policies	
Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Co	onflicts
The Conflict of Interest Policy is distributed annually to star	ff and to the board of
directors. The Policy is accompanied by a written acknowledger	ment that is signed

# Mid-Atlantic Air Management Association, Inc. EIN 41-2207612

Form 990, Page 6, Part VI, Section A, 9 – names and addresses of officers, directors and trustees listed in Part VII, Section A, who cannot be reached at the organization's mailing address.

Director	Air Quality Division
	An Quanty Division
	District Department of the Environment
Ì	1200 First Street, NE, 5 <sup>th</sup> Floor
	Washington, DC 20002
Treasurer	Philadelphia Air Management Services
	Department of Public Health
<b>.</b>	321 University Avenue
	Philadelphia, PA 19104
Vice-Chair	Air Quality Program
	Allegheny County Health Department
	301 39th Street, Building #7
	Pittsburgh, PA 15201-1891
Director	Air & Radiation Management Administration
	MD Department of the Environment
	1800 Washington Boulevard
	Baltimore, MD 21230
Director	Division of Air Quality
{	NJ Department of Environmental Protection
	401 East State Street, 2nd Floor East
1	PO Box 420
	Trenton, NJ 08625
Director	Division of Air Quality
}	NC Department of Environment & Natural Resources
}	1641 Mail Service Center
	Raleigh, NC 27699-1641
Director	Bureau of Air Quality
	PA Department of Environmental Protection
	Rachel Carson State Office Building, 12th Floor
}	P.O. Box 8468
	Harrisburg, PA 17105-8468
	Vice-Chair  Director  Director

# Mid-Atlantic Air Management Association, Inc. EIN 41-2207612

Title	Address
Ali Mirzakhalili Director	Division of Air Quality
	DE Dept. of Natural Resources and Environmental Control
	655 South Bay Road, Suite 5N
	Dover, DE 19901
Michael E. Dowd Chair	Air Quality Division
	VA Department of Environmental Quality
	P.O. Box 1105
	Richmond, VA 23218
John A. Benedict Director	Air Quality Division
	WV Department of Environmental Protection
	601 57 <sup>th</sup> Street, SE
	Charleston, WV 25304
	Director Chair