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Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than pricer) is based on all information of which preparer has any knowledge

| | | \sim | ~~ | - 11 I | | 1110 | 1/// | | | | | | <u> </u> | | |
|----------|----------|-------------------|-----------|--------|------|------|-------|---------------------|--------|--|------|----------|-------------|-----|-------------|
| Sign | | Signature of off | icer | ~ 1 | | 7 | | | | | | | Date | | |
| Here | | JÓHN H. BISHOP | | | | | | ASSISTANT TREASURER | | | | | | | |
| | | Type or pont na | me and tr | le / | | | | | | | | | | | |
| | Print/T) | ype preparer's na | eme | | | | Prepa | arer's signature | | | Date | | Check | f | PTIN |
| Paid | JOHN | H. BISHO | P, C.P | .A. | | | | <u></u> | | | 05/1 | 3/14 | self-employ | ed | P00061198 |
| Preparer | C.min | | RΑ | TRD | כ'ס' | TTER | AND | BISHOP | . P.C. | | | Firm's I | FIN D | 3.8 | 3-1995866 |

 Preparer
 Fum's name
 ▶ BAIRD, COTTER AND BISHOP, P.C.
 Firm's EIN ▶ 38-1995866

 Use Only
 134 WEST HARRIS
 Phone no
 231-775-9789

May the IRS discuss this return with the preparer shown above? (see instructions)

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2013)

5-12-14

X Yes

Form 990 (2013)

DAA

| | 990 (2013) CADILLAC AREA COMMONITI POUNDATION 38-2848513 | | | age . |
|------|--|---------|----------------|----------------|
| REA. | Checklist of Required Schedules | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | 1 |
| · | complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3_ | | X_ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | _ | | |
| | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4_ | Ĺ | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, | | | ĺ |
| | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, | l | İ | |
| | Part III | 5 | L | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | ŀ | | |
| | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | ł | | ĺ |
| | "Yes," complete Schedule D, Part I | 6 | X | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | ł | l | 1 |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | 1 | | |
| | complete Schedule D, Part III | 8 | <u> </u> | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | - 1 | i | ĺ |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | ļ | | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | <u> </u> | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted | j | ۱., | } |
| | endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | X | S MARTIN |
| 11 . | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | ' | , | 3, 17 |
| | VII, VIII, IX, or X as applicable | | _ | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | 7, | l |
| _ | complete Schedule D, Part VI | 11a | X | |
| p | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more | 445 | ŀ | _v |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | - | X |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more | 144. | i | v |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | - | X |
| d | | | İ | ₩ |
| _ | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11d | | X |
| e | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 11e | - | <u> </u> |
| f | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | x |
| 120 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | <u></u> | | ^ |
| 124 | Schedule D, Parts XI and XII | 12a | Х |] |
| h | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if | 120 | | |
| - | the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | - Committee of the comm | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | | | |
| | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | Х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | | | |
| | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | | | |
| | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | | | |
| | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | L | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | İ | | |
| | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | <u> </u> | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| | If "Yes " complete Schedule G. Part III | 19 | I | l x |

20a

20b

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

| € Form | 990 (2013) CADILLAC AREA COMMUNITY FOUNDATION 38-2848513 | | P | age 4 |
|-----------|--|------|------------|----------------|
| Pa | rt:IV# Checklist of Required Schedules (continued) | | | , . |
| | | | Yes | No |
| | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | _ 21 | X | |
| | Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States | | | |
| | on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | _ 22 | X | <u> </u> |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | |) |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | _ 23 | ļ | X |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | j | | 1 |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | l | - |
| | through 24d and complete Schedule K. If "No," go to line 25a | 24a | ļ | X |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | ļ | |
| C | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | ł | | |
| | to defease any tax-exempt bonds? | 24c | Ļ | <u> </u> |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | <u> </u> |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction | | | } |
| | with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | ŀ |
| | year, and that the transaction has not been reported on any of the organization's pnor Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any | ĺ | | |
| | current or former officers, directors, trustees, key employees, highest compensated employees, or | | | i |
| | disqualified persons? If so, complete Schedule L, Part II | 26 | <u> </u> | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | ł |
| | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | • | | |
| | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | <i>;</i> , | 12.57 . |
| | Part IV instructions for applicable filing thresholds, conditions, and exceptions) | ' | A11 - 124 | 4.7. |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete | | | ŀ |
| | Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | | | ŀ |
| | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | _29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | ! | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | └ | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, | 1 | | |
| | Part I | 31 | <u> </u> | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | | | ŀ |
| | complete Schedule N, Part II | 32 | <u> </u> | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | İ | | |
| | sections 301 7701-2 and 301 7701-37 if "Yes," complete Schedule R, Part I | 33 | ļ | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, | | | 1 _ |
| | or IV, and Part V, line 1 | 34 | ↓ | X |
| 35a | | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | 1 | |] |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | ↓ | — |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable | | 1 | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | 1 | X |

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,

19? Note. All Form 990 filers are required to complete Schedule O

Form 990 (2013)

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37

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Part VI

| orm | , 990 (2013) CADILLAC AREA COMMUNITY FOUNDATION 38-2848 | 3513 | | | F | Page 5 |
|--------|--|--------|---|---|---------------------------------|---------------|
| | Statements Regarding Other IRS Filings and Tax Compliance | | | | | |
| - CART | Check if Schedule O contains a response or note to any line in this Part V | , | | | | |
| | | | • | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | 1a | 8 | Popul | at dive | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 | 特史 化二 | ing spilling and a second | hear) |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | <u>-</u> | 7. F£14. | 10° (\$43) | 7,205,5 |
| | reportable gaming (gambling) winnings to prize winners? | | | 1c | X_ | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | 1 | l | TATE OF THE | SHEET! | Ministra. |
| | Statements, filed for the calendar year ending with or within the year covered by this return | 2a | 2 | \$a ₁ y | £ ~5" * | 55-44. |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns | ? | | 2b | Х | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | · | typeficia, | gr bara | J* 2.* 'E |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | 3a | | X |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | | | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other aut | honty | | | | |
| | over, a financial account in a foreign country (such as a bank account, securities account, or other finan | | | | | |
| | account)? | | | 4a | | X |
| b | If "Yes," enter the name of the foreign country: ▶ | | | - 4 | , -es e - | 19. 4. 2. |
| _ | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Ac | counts | | 4 | 1 / 1 1 / 1 / 2 1 / 1 / 2 | ار يانوال |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5a | [| Х |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction | n? | | 5b | | Х |
| C | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | | | |
| | organization solicit any contributions that were not tax deductible as chantable contributions? | | | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions | or | | | | T |
| - | gifts were not tax deductible? | | | 6ь | | ŀ |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | المعاود ت | ئورو ر ات. | J. 1, 5" A) |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goo | ods | | 1. To 1.2.2. | ء او | 2 |
| | and services provided to the payor? | | | 7a | | Х |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | | 7b | | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | | | |
| - | required to file Form 8282? | | | 7с | 1 | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | <u> </u> | , ; * | , | . , |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit cont | tract? | | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract | | | 7f | i - | Х |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form | | as required? | 7g | | Х |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization | | | 7h | | Х |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting | | | 1-7 | -, , , | |
| | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring | | | | , | 1.0 |
| | organization, have excess business holdings at any time during the year? | | | 8 | L | X |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | مار دار | 2 , | 2, |
| a | Did the organization make any taxable distributions under section 4966? | | | 9a | L | Х |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | | | 9b | | X |
| 10 | Section 501(c)(7) organizations. Enter | | | - 1 | 1.2 | فرا |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | and the | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | ر الاستان الاستان الاستان الاستان الاستان الاستان الاستان الاستان الاستان الاستان الاستان الاستان الاستان الاست | ,,,- | 12. 1 |
| 11 | Section 501(c)(12) organizations. Enter. | | | 7 | 1. | |
| а | a company and a specific description | 11a | | ېه : | ş .: | - - |
| b | C C C C C C C C C C C C C C C C C C C | | | | Train | Sec. |
| _ | against amounts due or received from them) | 11b | 1 ' | | | e . |
| 12a | and the state of the state of the consequence of the Form 000 or her of Form | | - | 12a | ľ . | 1 |
| b | and the second district the second of the second district the seco | 12b | | 46.2% | 2 43 To | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | a- felal |) s : | |
| а | to the second to recover mustified health plans in more than one state? | | | 13a | | |
| _ | Note: See the instructions for additional information the organization must report on Schedule O | | | | د ا | |

Enter the amount of reserves the organization is required to maintain by the states in which

Did the organization receive any payments for indoor tanning services during the tax year?

If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

the organization is licensed to issue qualified health plans

Enter the amount of reserves on hand

14a

Form 990 (2013)

13b 13c

14a

C

Form 990 (2013) CADILLAC AREA COMMUNITY FOUNDATION 38-2848513

Page 6

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI X Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year Series Bress If there are material differences in voting rights among members of the governing body, or The State of 25.00 if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 11 Enter the number of voting members included in line 1a, above, who are independent **海湖 東北 東海** h Did any officer, director, trustee, or key employee have a family relationship or a business relationship with RELEDITION any other officer, director, trustee, or key employee? X Did the organization delegate control over management duties customanly performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 X X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a one or more members of the governing body? X 7a Are any governance decisions of the organization reserved to (or subject to approval by) members. stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 4 Х The governing body? 8a Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII. Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9 X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No Х 10a Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Describe in Schedule O the process, if any, used by the organization to review this Form 990 36¹ > 7 :273 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 X 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give use to conflicts? Х 12b b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." Х describe in Schedule O how this was done 12c Did the organization have a written whistleblower policy? X 13 13 14 Did the organization have a written document retention and destruction policy? 14 Χ Did the process for determining compensation of the following persons include a review and approval by 15 22 4 7-18 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 747--The organization's CEO, Executive Director, or top management official X 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) لؤدا مي 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a if "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 345 /T organization's exempt status with respect to such arrangements? 16b Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed >

ΜI

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website X Another's website X Upon request Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ JOHN H. BISHOP 8475 S. 45 ROAD

CADILLAC

MI 49601

<u>231-775-2252</u>

| • | 2 | 2 | 7 |
|---|---|---|---|
| J | • | v | , |

CADILLAC AREA COMMUNITY FOUNDATION 38-2848513 Form 990 (2013)

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order: individual trustees or directors, institutional trustees, officers; key employees; highest compensated employees, and former such persons.

Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee.

| (A) Name and Title | (B) Average hours per week (list any | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | an | (D) Reportable compensation from the | (E) Reportable compensation from related organizations | (F) Estimated amount of other compensation |
|--|--|--|-----------------------|----------|--------------|---------------------------------|--------|--------------------------------------|--|---|
| <u>-</u> | hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | (W-2/1099-MISC) | from the organization and related organizations |
| (1) LINDA KIMBEL | | | | | | | | | | |
| | 30.00 | | | | | | | | | |
| EXECUTIVE DIRECTOR | 0.00 | X | | | | | | 24,192 | 0 | 0 |
| (2) BARBARA DARRIGAN | | ł | | | | | | | | |
| | 1.00 | | | | | | | | | |
| PRESIDENT | 0.00 | X | | X | _ | | | 0 | 0 | 0 |
| (3) KENNETH ELENBAAS | | 1 | | | | | | | | |
| | 1.00 | | | | | 1 1 | | | | |
| TRUSTEE | 0.00 | X | | X | | | | 0 | 0 | 0 |
| (4) DAVID MCCURDY | • | | | | | | | | | |
| | 1.00 | | ŀ | | | l i | | | | |
| TRUSTEE | 0.00 | X | _ | X | <u> </u> | | | 0 | 0 | 0 |
| (5) DAVID PETERSON | | | | ŀ | | | | | | |
| | 1.00 | | ł | | | | | | | |
| TRUSTEE | 0.00 | X | | _ | <u> </u> | | | 0 | 0 | 0 |
| (6) STEVE ANDERSON | | | | | 1 | | | İ | | |
| | 1.00 | | | 1 | ŀ | 1 1 | | | _ | |
| TRUSTEE | 0.00 | X | | | Ͱ | | | 0 | 0 | 0 |
| (7) PETER STALKER | | | Ì | | İ | i i | | | | |
| | 1.00 | | | | | | | | _ | |
| TRUSTEE | 0.00 | X | <u> </u> | - | ├ | l | | 0 | 0 | 0 |
| (8) SCOTT HUNTER | 7 00 | | | | • | | | | | |
| | 1.00 | ,, | | ,, | | | | | | |
| TREASURER | 0.00 | X | - | X | ┢ | - | | 0 | 0 | 0 |
| (9) JEREMY WINKLE | 1 | ł | | | | | | | | |
| | 1.00 | ,, | | | 1 | | | | , | |
| TRUSTEE | 0.00 | X | ├ | ├- | | ╁ | - | 0 | 0 | 0 |
| (10) TANIA LEBARON | 1 1 00 | | | | | | | | | |
| | 1.00 | \ _v | 1 | | | | | 1 | _ | |
| TRUSTEE | 0.00 | X | ├ | | - | \vdash | _ | 0 | 0 | 0 |
| (11) JENNY REAUME | 1 00 | | | | l | | | | | |
| and a supplier of the supplier | 1.00 | X | | | | | | 0 | o | _ |
| SECRETARY DAA | 0.00 | 14 | <u> </u> | <u> </u> | <u> </u> | 1 | | 10 | <u> </u> | Form 990 (2013) |

Total number of independent contractors (including but not limited to those listed above) who

received more than \$100,000 of compensation from the organization

DAA

| Par | <u>t Mil</u> | Statem Check i | ent of Rever if Schedule O | iue contains | a response | or note | e to any line i | in this Part VIII | | |
|-----------------|--------------|--|-------------------------------|-----------------|--------------|--|---------------------|--|--|--|
| A S | | | | | | | (A) otal revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| है है | 1a I | ederated cam | paigns | 1a | | , | | Pine Pine A | Marin Marin | 上上上, 200 |
| onu | b I | Membership du | es | 1b | | J* .* : | | | A Commission of the Commission | |
| A E | c i | Fundraising eve | ents | 1c | | 10 | | | | ar de agranda de la companya del companya del companya de la compa |
| | d l | Related organiz | zations | 1d | | 157 | | Market Market | A Part of the life | |
| Simil Simil | e | Government grants (d | contributions) | 1e | | 1,154.8 | 4 100 | State of the State | | |
| P F | | All other contributions | | | | درو در ا ور وقد در | | | (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) | |
| 誤 | | and similar amounts i | | 1f | 276,167 | Same Co | 4417 | | | |
| | _ | | s included in lines 1a-1i | f \$ | _ | 75.7 | 276 167 | | | |
| and | h | Total. Add lines | s 1a–1f | | | 15 14 1 | 276, 167 | | 開発を持ちる。 | 10 10 大人では、これの一般を発展しています。 |
| Service Revenue | _ | | | | Busn Code | - | Carling . Junta | · · · · · · · · · · · · · · · · · · · | 歌がた インディー イ・オード | THE CONTRACTOR OF THE PARTY OF THE |
| e e | 2a | | | | | | | | | |
| S S | b | | | | <u> </u> | | | - | | |
| Ž | C A | | | | | | | | | |
| ı.S | u | | | | | | | | | |
| Program | f | All other progra | am service reveni | ue | | | | | | |
| P S | | Total. Add line | | | • | | | 高级地路 金沙 | Marine Comment | بيءُ لا فيني الداء الما الم |
| | | | ome (including di | vidends, inte | rest, | | | | | |
| | | and other simil | | | • | | 124,577 | 124,577 | | |
| | 4 | Income from in | vestment of tax- | exempt bond | proceeds > | | | | | |
| | 5 | Royalties | | | <u> </u> | <u> </u> | | | 10 ₅ . | |
| | | | (ı) Real | | (v) Personal | - (· / · / · · | المجار علاد الأ | A STATE OF THE STA | | الموري المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع الموراج المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراجع المراج |
| | 6a | Gross rents | | | | ┤ ' | | 7.7 | 1 32 | يُرْدِ مِنْ أَنْ مُعْ وَسَمَّا |
| | þ | Less rental exps | | | | - . ⋅ | 1 1 1 | 12.0 | A 17 age of the | and the second |
| | С | Rental inc or (loss) | | | | - | 12414 | 1940 アクロデー 1 1 g * 新教行の | Property of | , |
| | d 7a | Net rental inco | (i) Secunties | | (n) Other | | | ما د والمدر والمدر والمدر والمدر والمدر والمدر والمدر والمدر والمدر والمدر والمدر والمدر والمدر والمدر | ike v | |
| | | sales of assets | 1 675 | 189 | (1,) | ┧. | شر به المحادث | | Company | |
| | h | other than inventory Less cost or other | 1,0,5, | | | 1 | | | na. | |
| | | basis & sales exps | 1,584, | 067 | | | | | CONTRACTOR . | f-, , , , , , , , |
| | | Gain or (loss) | | 122 | | 1 | ٠ , | | | |
| | | Net gain or (lo | | | > | | 91,122 | 91,122 | |] |
| _ | 1 | - | om fundraising even | ts | | | | The second of | | 1.43 |
| ğ | | (not including \$ | | | | | | mar marifice and | * | |
| 94 | | of contributions i | reported on line 1c) | | | | • | 一 1 中国公路重新的 | · 2. | 200 |
| ت ت | | See Part IV, line | 18 | a | | 4 | | See I was the | Maii | The fire the |
| Other Revenue | | Less direct ex | • | b | | -{ | - A | 一一 一种种 | | |
| Ü | | | (loss) from fundr | | <u> </u> | + | | 5. 1.) ACM 3 | B '' - | |
| | 9a | | om gaming activities | 1 | | 1. 1. | | | | 12 (0.3) |
| | ١. | See Part IV, line | | a | | - | | | | |
| | | Less. direct ex | (penses · (loss) from gami | | | 1 | | The second of the second of | 1 | |
| | | | f inventory, less | ng activities | | <u> </u> | | - Catani la | Pin. | |
| | IUa | returns and al | | a | | , | | 1 | | 1, 2, 4 |
| | Ь | Less cost of | | b | | 1 | ÷ | 1 | | |
| | | | (loss) from sales | of inventory | • | | | | <u> </u> | |
| | | | scellaneous Revenue | | Busn. Code | | | ** | 2 | |
| | 11a | | | | | <u> </u> | | | | |
| | b | | | | | <u> </u> | | ļ <u> </u> | | |
| | C | | | | | | | | | |
| | d | | | | L | - | | | · · · · · · · · · · · · · · · · · · · | |
| | e | Total. Add lin | | | • | | | 375 | | |
| | 12 | Total revenu | e. See instruction | is | <u> </u> | | 491,866 | 215,699 |) 0 | 0 |

Pantix Statement of Functional Expenses

| o no | t include amounts reported on lines 6b, | (A) Total expenses | (B) Program service | (C) Management and | (D) Fundraising |
|-----------------|---|-----------------------|--|--|--|
| | o, 9b, and 10b of Part VIII. | Total expenses | expenses | general expenses | expenses |
| 1 | Grants and other assistance to governments and | | | | 建 结为 别 |
| | organizations in the U S. See Part IV, line 21 | 110,466 | 110,466 | | The second second |
| | Grants and other assistance to individuals in | | | | |
| | the U.S. See Part IV, line 22 | 30,000 | 30,000 | A CONTRACTOR OF THE PARTY OF TH | THE PROPERTY OF THE PARTY OF TH |
| | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | | | T. T. C. C. LOS TO SERVICE STATE OF THE PARTY OF THE PART | |
| | U.S. See Part IV, lines 15 and 16 | | | | |
| | Benefits paid to or for members | | | 大きなない 一年十二年十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十 | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 24,192 | - / / - | 24,192 | <u>.</u> |
| | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | · |
| | Other salanes and wages | 24,192 | | 24,192 | |
| | Pension plan accruals and contributions (include | | | | |
| | section 401(k) and 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 4,355 | | 4,355 | |
| 0 | Payroll taxes | 3,929 | | 3,929 | |
| 1 | Fees for services (non-employees): | | | | |
| а | Management | | | | |
| b | Legal | | · | | |
| С | Accounting | 8,800 | | 8,800 | |
| d | Lobbying | | | | |
| е | Professional fundraising services See Part IV, line 17 | | Strange Late To | | |
| f | Investment management fees | 35,994 | | 35,994 | |
| g | Other (If line 11g amount exceeds 10% of line 25, column | | | : | |
| | (A) amount, list line 11g expenses on Schedule O) | 10,338 | | 10,338 | |
| 12 | Advertising and promotion | 601 | | 601 | |
| 13 | Office expenses | 2,347 | | 2,347 | |
| 14 | Information technology | | | | |
| 15 | Royalties | | | _ | |
| 16 | Occupancy | 8,276 | | 8,276 | |
| 17 | Travel | | | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 2,468 | | 2,468 | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| _ · 22 | Depreciation, depletion, and amortization | 163 | | 163 | |
| 23 | Insurance | 2,718 | | 2,718 | |
| 24 | Other expenses Itemize expenses not covered | 1 1 | The Court of the C | | 44 |
| | above (List miscellaneous expenses in line 24e If | | A STATE OF THE STA | The state of the s | Service of the servic |
| | line 24e amount exceeds 10% of line 25, column | | | *** | 10 m |
| | (A) amount, list line 24e expenses on Schedule O) | | A | 4 | |
| а | PERSON DATIONS OF DEPOSITE | 6,837 | | | 6,83 |
| b | | 2,988 | | 2,988 | , <u>, , , , , , , , , , , , , , , , , , </u> |
| C | | 2,602 | | 2,602 | |
| d | | 1,235 | | 1,235 | · · · · · · · · · · · · · · · · · · · |
| | | 601 | · · | 601 | |
| | All other expenses | 283,102 | 140,466 | 135,799 | 6,83 |
| <u>25</u> 26 | Total functional expenses Add lines 1 through 24e Joint costs. Complete this line only if the | 203,102 | 140,400 | 133,193 | 0,83 |
| 20 | organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) | | | | |

Form 990 (2013)

Part XX **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 139,946 228,206 1 Cash—non-interest bearing 214,402 2 Savings and temporary cash investments 293,036 3 Pledges and grants receivable, net 280 Accounts receivable, net 4 THE PROPERTY OF THE PARTY OF TH Loans and other receivables from current and former officers, directors. trustees, key employees, and highest compensated employees. PROPERTY AND ADDRESS OF THE PARTY OF THE PAR Complete Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 444 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and Market Sarc sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary The second of the second organizations (see instructions). Complete Part II of Schedule L 6 Notes and loans receivable, net 7 8 Inventories for sale or use Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment cost or 10a other basis. Complete Part VI of Schedule D 43,481 al agranda Maria 10b 9,269 32,519 b Less: accumulated depreciation 10c 34.212 7,460,773 8,044,878 11 Investments—publicly traded securities 11 Investments—other securities See Part IV, line 11 12 12 Investments-program-related. See Part IV, line 11 13 13 14 14 Intangible assets 50,123 Other assets. See Part IV, line 11 42,640 15 15 Total assets. Add lines 1 through 15 (must equal line 34) 763 7.897. 16 8,643,252 16 Accounts payable and accrued expenses 684 17 17 6,125 18 10,650 Grants payable 18 19 19 Deferred revenue 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, 1988年11月中心 22 trustees, key employees, highest compensated employees, and 連盟を受けるという disqualified persons Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties 24 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 25 of Schedule D 6,809 Total liabilities. Add lines 17 through 25 10.822 26 26 Organizations that follow SFAS 117 (ASC 958), check here ▶ X and 17 17 Best 524 3 3 3 6 E 6 A Company areas by complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 推注整理學 -22,837 -30,664 27 27 Unrestricted net assets Temporanly restricted net assets 867,492 28 1,442,220 28 054,126 7,21<u>3,</u>047 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ क्षेत्रभेता 🗥 complete lines 30 through 34. Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 31 Retained earnings, endowment, accumulated income, or other funds 32 32 Total net assets or fund balances 7,890,954 33 8,632,430 33 Total liabilities and net assets/fund balances 7,897,763 34 8,643,252

| , | . 990 (2013) CADILLAC AREA COMMUNITY FOUNDATION 38-2848513 | | Pac | ge 12 |
|-------|---|--------------|--------------|--|
| | Reconciliation of Net Assets | | | 90 12 |
| ipai | Check if Schedule O contains a response or note to any line in this Part XI | | | П |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 4 | 191,8 | 866 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 283, | 102 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 2 | 208, | 764 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 7,8 | 390,9 | 954 |
| 5 | Net unrealized gains (losses) on investments | | 32, | 712 |
| 6 | Donated services and use of facilities 6 | | | |
| 7 | Investment expenses 7 | | | |
| 8 | Pnor period adjustments | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | |
| | 33, column (B)) | 8,6 | 32,4 | 430 |
| Ŗã | Financial Statements and Reporting | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | |
| | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | は対策 |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in | with the | 张登城 | * (2) |
| | Schedule O. | g. <u>4.</u> | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | 1 | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or | 100 | 3 44 Fee | 737-, Tr |
| | reviewed on a separate basis, consolidated basis, or both | 3.43 | 1. A. | |
| | Separate basis Consolidated basis Both consolidated and separate basis | (*22.2) | 1 2 A | ************************************** |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a | المهابعة ا | Pent | 77.30 |
| | separate basis, consolidated basis, or both | - F. | 1 | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | 3,344 | i cettorii | 夏; 辽; |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight | } |] [| |
| | of the audit, review, or compilation of its financial statements and selection of an independent accountant? | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in | J. 54 | 12745 | £14,3-1 |
| | Schedule O | }·**÷, | 1.3 | 1. 1 |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in | | | l |
| | the Single Audit Act and OMB Circular A-133? | 3a | $oxed{oxed}$ | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the | | | } |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | | |

SCHEDULE A . (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Openito Rublicia

Department of the Treasury Internal Revenue Service Name of the organization

CADILLAC AREA COMMUNITY FOUNDATION

Employer Identification number 38-2848513

| Part | Reaso | n for Public Charity | S tatus (All organizations i | must co | mplete t | his par | t.) See | <u>instru</u> | uctions | S | | |
|------------|--|--------------------------------|---|--|--------------|--------------|------------------|---------------|-------------------|---------------------|--------------|------|
| The orga | nization is not a | private foundation because | it is (For lines 1 through 11, che | ck only or | e box) | | | | | | | |
| 1 🗂 | | | ciation of churches described in | | | A)(i). | | | | | | |
| 2 | A school desci | nbed in section 170(b)(1)(A |)(ii). (Attach Schedule E.) | | | | | | | | | |
| 3 | | | e organization described in secti | on 170(b) | (1)(A)(iii) | | | | | | | |
| 4 | | | in conjunction with a hospital des | | | | (A)(iii). | Enter th | e hospi | tal's name, | | |
| ٠ ـ | city, and state: | | - | | | | | | | | | |
| 5 | | | a college or university owned or | operated | by a gove | rnmenta | l unit de | scnbed | in | | | |
| ت ت | |)(1)(A)(iv). (Complete Part I | | • | | | | | | | | |
| 6 | | | vernmental unit described in sec | tion 170(| b)(1)(A)(v | ·). | | | | | | |
| 7 | | | ubstantial part of its support from | | | | n the aer | neral pu | blic | | | |
| ' | | ection 170(b)(1)(A)(vi). (Co | | J-1-11 | | | J-1 | | | | | |
| 8 X | | | 70(b)(1)(A)(vi). (Complete Part II |) | | | | | | | | |
| 9 | | | | | ntributions | . membe | ership fe | es. and | aross | | | |
| 3 L | An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its | | | | | | | | | | | |
| | | | d unrelated business taxable inco | | | | | | | | | |
| | | | , 1975. See section 509(a)(2). (| | | | | | | | | |
| 10 | | | xclusively to test for public safety | | | a)(4). | | | | | | |
| 11 | | | xclusively for the benefit of, to pe | | | | сапу оц | t the | | | | |
| ''' | | | d organizations described in sec | | | | | | tion | | | |
| | | | ne type of supporting organization | | | | | | | | | |
| | a Type | | c Type III–Functions | | | d | | | n-functio | onally integrat | ed | |
| • [| | | nization is not controlled directly | | | , | | | | , g. | - | |
| е | | | than one or more publicly suppo | | | | | | | | | |
| | or section 509 | | | J | | | | | (-/(-/ | | | |
| f | | | mination from the IRS that it is a | Type I. Ty | roe II. or T | vpe III s | upportin | a | | | | |
| , | organization, | | | .,,., | | ,, | | J | | | | П |
| _ | | | on accepted any gift or contributi | on from a | nv of the | | | | | | | اا |
| 9 | following pers | | , 3 | | ., | | | | | | | |
| | | | ntrols, either alone or together wi | th persons | s describe | ed in (ii) a | end | | | | Yes | No |
| | | , the governing body of the | | | | (, - | | | | 11g(i) | 1 | 1 |
| | | member of a person describe | | | | | | | | 11g(ii) | | 1 |
| | | ontrolled entity of a person d | | | | | | | | 11g(iii) | 1 | 1 |
| h | | ollowing information about th | | | | | | | | [··· 3 (···) | <u></u> | - |
| <u>h</u> | ame of supported | (is) EIN | (iii) Type of organization | (iv) is the | organization | (v) Did v | ou notify | (vi) | s the | (vii) Amount | of mone | tarv |
| | organization | (11) 2 | (described on lines 1-9 | | sted in your | the organ | nization in | organizat | non in col | supp | | , |
| | | | above or IRC section | governing | document? | | of your port? | | zed in the S ? | | | |
| | | | (see instructions)) | Yes | No | Yes | No | Yes | No | | | |
| (A) | | | | 1 | | <u> </u> | | | | | | |
| (^) | | | | | | ŀ | | | | | | |
| (B) | | | | † | 1 | | | | | | | |
| (D) | | | | | | | | | | | | |
| (C) | | | - | | | | <u> </u> | | | | | |
| (C) | | | | | | | | | | | | |
| (D) | | | | 1 | | | | | | | | |
| (D) | | | | | | | | | | | | |
| (E) | | | | | | | | | | | | |
| | | | | | | <u> </u> | | | | | | |
| | | ~ · · | | 1 | . 1 5 | | |] | | | | |
| Total | | ì | 1 ~ | 1 . | 1 | 1 | 1 | 1 | | | | |

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| | tion A. Public Support | · | | | | | |
|-------|--|--|-----------------------|------------------------|--|---------------------|--------------|
| Calen | dar year (or fiscal year beginning in) ▶ | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 196,827 | 154,559 | 1,221,411 | 199,795 | 276,167 | 2,048,759 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 196,827 | 154,559 | 1,221,411 | 199,795 | 276,167 | 2,048,759 |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount | | | | | | |
| | shown on line 11, column (f) | - Company of the state of the s | Salar Salar Salar Bar | 大学 1960年 1960年 1 | (1) 10 10 10 10 10 10 10 10 10 10 10 10 10 | | 1,131,730 |
| 6_ | Public support. Subtract line 5 from line 4 | 一声"是一个一个一个一种 | [整个] [1] [2] | 門的是企業的管理學 | 1999年,中亚马根多尔 | 松园等的学习等于1997 | 917,029 |
| | tion B. Total Support | 1 (-) 0000 | 42.0040 | (-) 0044 | 1 1 2010 | | |
| Caler | ndar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 7 | Amounts from line 4 | 196,827 | 154,559 | 1,221,411 | 199,795 | 276,167 | 2,048,759 |
| 8 . | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 155,435 | 152,554 | 270,827 | 235,326 | 124,577 | 938,719 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) | 286 | | | | | 1,116 |
| 11 | Total support. Add lines 7 through 10 | | Strain and and | 81岁と語って (二) 1100 A | The state of the state of | | 2,988,594 |
| 12 | Gross receipts from related activities, etc | | | | | 12 | |
| 13 | First five years. If the Form 990 is for the | | second, third, fourt | h, or fifth tax year a | as a section 501(c) | (3) | |
| _ | organization, check this box and stop here | e | | | | _ | |
| Sec | ction C. Computation of Public St | | | | ···- | | |
| 14 | Public support percentage for 2013 (line 6 | | | (f)) | | 14 | 30.68% |
| 15 | Public support percentage from 2012 Sche | | | | | 15 | 27.31% |
| 16a | 33 1/3% support test—2013. If the organ | | | | 1/3% or more, che | ck this | |
| | box and stop here. The organization quali | | | | - 20 4/08/ | • | |
| b | 33 1/3% support test—2012. If the organic check this box and stop here. The organic | | | | is so i/s% or more | • | ▶ □ |
| 47- | 10%-facts-and-circumstances test—20 | | | | or 1Ch and line 1 | 4 .0 | |
| 17a | 10% or more, and if the organization meet | | | | | | |
| | Part IV how the organization meets the "fa | | | | | | |
| | - | cis-and-circumstan | ces test The organ | nization quanties as | a publicly support | eu | ▶ 🔯 |
| _ | organization 10%-facts-and-circumstances test—20 | 12 If the organization | on did not check a l | hov on line 13 16a | 16h or 17a and I | no. | ▶ [X] |
| b | 15 is 10% or more, and if the organization | | | | | ii le | |
| | Explain in Part IV how the organization me | | | | | she | |
| | • | ,cio iric Tacio-allu-C | arodinistantes test | me organization (| quannes as a public | ∙y | ▶ □ |
| 40 | supported organization Private foundation. If the organization did | d not check a hov o | n line 13 165 16h | 17a or 17h check | this how and see | | |
| 18 | • | J HOL GREEK & DOK OF | , 13, 10a, 10b, | a, 0. 170, GIECK | wile box and See | | ▶ □ |
| | instructions | · | | · | | | |

Schedule A (Form 990 or 990-EZ) 2013

Partill
Support Schedule

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

| | ion A. Public Support | | _ | | | | |
|-------|--|------------------------|---------------------|-----------------------|---------------------|---------------------------------------|-------------|
| Calen | dar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") | | | | | | _ |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| C | Add lines 7a and 7b | 1 - 10 Ac 4029 100 L m | (1849) "A | 327142 627 12 | | - 100 D | |
| 8 | Public support (Subtract line 7c from | 11年的李明中的 | - Y- | | | | |
| 500 | tion B. Total Support | 4" 14, 14t " 2 t | 18.0 | 7 27 × 1 1 27 1 1 1 1 | 4 7 7 22 7 2 | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | |
| Caler | ndar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 9 | Amounts from line 6 | (4) 3333 | (/ | (0) 2011 | (=/==/= | (0,20.0 | (1) 10101 |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | <u> </u> | | | | | |
| 12 | Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for the | organization's first, | second, third, four | th, or fifth tax year | as a section 501(c) | (3) | |
| | organization, check this box and stop here | e | | | | | |
| Sec | ction C. Computation of Public Si | upport Percen | tage | | | | |
| 15 | Public support percentage for 2013 (line 8, | | | (f)) | | 1: | 5 % |
| 16 | Public support percentage from 2012 Sche | | | | | | 6 % |
| Sec | ction D. Computation of Investme | | | | | | |
| 17 | Investment income percentage for 2013 (li | | | column (f)) | | 1 | |
| 18 | Investment income percentage from 2012 | | | dd amallus des | th 00 4 100° | | 8% |
| 19a | 33 1/3% support tests—2013. If the organization is not more than 33 1/3%, check this bo | | | | | | ▶ □ |
| Ŀ | | | | | | | |
| b | line 18 is not more than 33 1/3%, check th | | | | | | ▶ □ |
| 20 | Private foundation. If the organization did | | | | _ | | |
| | | | | | | | |

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

PART II, LINE 10 - OTHER INCOME DETAIL

TRAINING CONFERENCE

Ś

1,116

PART II, LINE 17A - 10% FACTS AND CIRCUMSTANCE TEST - 2013

THE FOUNDATION HAS A CONTINUOUS PROGRAM FOR SOLICITATION OF FUNDS THROUGH
MAILINGS, INDIVIDUAL CONTACTS AND AN ANNUAL PHILANTHROPIST OF THE YEAR
DINNER. IN 2013, THE FOUNDATION RECEIVED DONATIONS FROM A SUBSTANTIAL
NUMBER OF INDIVIDUALS AND BUSINESSES.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Publicate Light Inspection (1981)

Employer Identification number Name of the organization CADILLAC AREA COMMUNITY FOUNDATION 38-2848513 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds 9 Total number at end of year 0 1 6,900 Aggregate contributions to (during year) Aggregate grants from (during year) 61,614 654,609 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose X Yes_ conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax vear Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes No violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) Yes No (i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets, Part III . Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

| 3337 | | | | | | |
|--------|--|---------------------------|---------------------------|-------------------------|-----------------------------|---------------------|
| • | , CARTILLAC | ADEA COMMI | NITTY DOINING | TITON 20 2 | 040513 | - |
| | ule D (Form 990) 2013 CADILLAC Organizations Maintainin | AREA COMMU | | | 848513 Similar Assets (c | Page 2 |
| | Using the organization's acquisition, accession | | | | | ionanaea) |
| | collection items (check all that apply): | | · | | | |
| а | Public exhibition | - | oan or exchange prog | rams | | |
| b | Scholarly research | e 📋 (| Other | | | |
| C | Preservation for future generations Provide a description of the organization's co | llastians and avalua be | ou thou further the error | anization's avamet aver | ann in Dart | |
| | XIII | ilections and explain no | ow they lutther the orga | mization's exempt purp | ose in Part | |
| | During the year, did the organization solicit or | receive donations of a | rt, historical treasures, | or other similar | | |
| | assets to be sold to raise funds rather than to | | | | | Yes No |
| Pa | Escrow and Custodial Ar | | | | | |
| | Complete if the organization | n answered "Yes" | to Form 990, Part | IV, line 9, or repor | ted an amount on | Form |
| | 990, Part X, line 21. | | .6 | h | | |
| | is the organization an agent, trustee, custodia included on Form 990, Part X? | an or other intermediary | y for contributions or of | ner assets not | | ☐ Yes ☐ No |
| | If "Yes," explain the arrangement in Part XIII. | and complete the follow | vina table. | | | res No |
| b | ii 163, explain the untangement are are | | ,9 123.0. | | | Amount |
| С | Beginning balance | | | | 1c | |
| d | Additions during the year | | | | 1d | |
| е | Distributions during the year | | | | 1e | |
| f | Ending balance | | | | 1f | |
| | Did the organization include an amount on Fo | | | | | Yes No |
| | If "Yes," explain the arrangement in Part XIII The state of the state | Check here if the expla | anation has been provi | ded in Part XIII | ···· | |
| . Fd | Endowment Funds. Complete if the organizatio | n answered "Yes" | to Form 990. Part | IV. line 10 | | - |
| | Complete it the organization | (a) Current year | (b) Pnor year | (c) Two years back | (d) Three years back | (e) Four years back |
| 1a | Beginning of year balance | 7,666,330 | 6,913,678 | 5,902,411 | 5,332,454 | 4,499,710 |
| b | Cont⊓butions | 262,444 | 182,068 | 1,152,788 | 136,752 | 140,962 |
| С | Net investment earnings, gains, and | | | | | |
| | losses | 728,186 | 777,415 | 26,597 | 600,324 | 806,012 |
| d | Grants or scholarships | 126,034 | 71,166 | 51,560 | 66,062 | 33,667 |
| е | Other expenditures for facilities and | | | | | |
| | programs | 112,525 | 135,668 | 116,556 | 101,057 | 90 563 |
| | Administrative expenses End of year balance | 8,418,401 | 7,666,330 | 6,913,680 | 5,902,411 | 80,563 5,332,454 |
| 9 2 | Provide the estimated percentage of the curr | | | | 5,502,411 | |
| - а | Board designated or quasi-endowment ▶ | 1.00% | | | | |
| b | Permanent endowment ▶ 99.00 % | | | | | |
| С | Temporanly restricted endowment ▶ | % | | | | |
| | The percentages in lines 2a, 2b, and 2c show | | | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organizatio | n that are held and adr | ninistered for the | | |
| | organization by. | | | | | Yes No |
| | (i) unrelated organizations | | | | | 3a(i) X |
| | (ii) related organizations If "Yes" to 3a(ii), are the related organization: | e lietad as raquirod on 6 | Schadule D2 | | | 3a(ii) X |
| D A | Describe in Part XIII the intended uses of the | | | | | 3b |
| P: | Land, Buildings, and Equ | | | | | |
| _ | Complete if the organization | | to Form 990, Part | IV, line 11a See I | Form 990, Part X, | line 10 |
| | | | | | | |

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---|--------------------------------------|------------------------------------|------------------------------|----------------|
| 1a Land | | 32,000 | and the same | 32,000 |
| b Buildings | | | | |
| c Leasehold improvements | | 1,856 | | 1,856 |
| d Equipment | | 9,625 | | 9,625 |
| e Other | | | 9,269 | -9,269 |
| Total. Add lines 1a through 1e (Column (d) mu | ist equal Form 990, Part X, columi | n (B), line 10(c)) | • | 34,212 |

Schedule D (Form 990) 2013

| Part VIII | Investments—Other Securities. Complete if the organization answered "\ | es" to Form 990. Part IV. lir | ne 11b See Form 990 Part X line 12 |
|-----------------------|---|---|--|
| | (a) Description of security or category | (b) Book value | (c) Method of valuation |
| | (including name of security) | (2,23312.23 | Cost or end-of-year market value |
| (1) Financial of | derivatives | | |
| | eld equity interests | | |
| (3) Other | 4 | | |
| (A) | | | |
| (B) | · | | |
| (C) | | | |
| | | | |
| (D) | | · | |
| (E) | | | |
| (F) | • | | |
| (G) | | | |
| (H) | nn (b) must equal Form 990, Part X, col. (B) line 12) ▶ | | · · · · · · · · · · · · · · · · · · · |
| Part VIII | Investments—Program Related. | | - National Control of the Control of |
| 1-01-0 | Complete if the organization answered " | es" to Form 990, Part IV, lir | ne 11c. See Form 990, Part X, line 13. |
| | (a) Description of investment | (b) Book value | (c) Method of valuation |
| | | | Cost or end-of-year market value |
| (1) | | - | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| | | | |
| (6) | | | |
| (7) | | | *** |
| (8) | | | |
| (9) | nn (b) must equal Form 990, Part X, col (B) line 13)▶ | | Soft- appear to the first the first |
| Part IX | Other Assets. | | 1 2 2 2 1 |
| PAILIX | Complete if the organization answered " | Yes" to Form 990 Part IV li | ne 11d. See Form 990. Part X. line 15 |
| | (a) Des | _ | (b) Book value |
| | 1-7 | | (5) 255% 14.55 |
| (1) | | · · · · · · · · · · · · · · · · · · · | |
| (2) | | · · · · · · · · · · · · · · · · · · · | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) Transit (Color | nn (b) must equal Form 990, Part X, col. (B) line 15) | ··· · · · · · · · · · · · · · · · · · | |
| Part X | Other Liabilities. | | |
| FallA | Complete if the organization answered " | Yes" to Form 990 Part IV III | ne 11e or 11f See Form 990 Part Y |
| | line 25. | 100 101 0111 000, 1 at 14, 11 | ne rie or rii. Oce roini 330, rait X, |
| | (a) Description of liability | (b) Book value | 1657 |
| 1. (1) Federa | al income taxes | | · · · · · · · · · · · · · · · · · · · |
| | al filcome taxes | | Service Services |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | and the second s |
| (6) | | | |
| _(7) | | | |
| (8) | | | |
| (9) | | | |
| | mn (b) must equal Form 990, Part X, col (B) line 25) | | |
| 2 Liability f | or uncertain tay positions. In Part XIII, provide the text of | i the toothote to the organization's fi | inancial statements that reports the |

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

b Other (Describe in Part XIII.)c Add lines 4a and 4b

| • •ho | dule D (Form 990) 2013 CADILLAC AREA COMMUNITY | FOUNDATION | 38-2848513 | Page 4 |
|----------|--|-----------------------|--|---------------|
| _ | Reconciliation of Revenue per Audited Financial S | | | |
| | Complete if the organization answered "Yes" to Form | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | 1,024,578 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | | |
| а | Net unrealized gains on investments | 2a | 532,712 | |
| | Donated services and use of facilities | 2b | | |
| С | Recovenes of prior year grants | 2c | | |
| d | Other (Describe in Part XIII) | 2d | | |
| е | Add lines 2a through 2d | | 2e | 532,712 |
| 3 | Subtract line 2e from line 1 | 4 | . 3 | 491,866 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | The state of the s | |
| b | Other (Describe in Part XIII.) | 4b | | |
| С | Add lines 4a and 4b | | 4c | |
| 5 | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) | | 5 | 491,866 |
| Pa | Reconciliation of Expenses per Audited Financial | | | |
| | Complete if the organization answered "Yes" to Form | 990, Part IV, line 12 | 2a | |
| 1 | Total expenses and losses per audited financial statements | | 1 | 283,102 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | Rem | |
| а | Donated services and use of facilities | 2a | | |
| b | Prior year adjustments | 2b | | |
| С | Other losses | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| е | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | 283,102 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1 | | · · · · | |
| а | to the second second of the se | 4a | | |
| | | | | |

4b

4c

5

283,102

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line

5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

^{2,} Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information.

Schedule D (Form 990) 2013 CADILLAC AREA COMMUNITY FOUNDATION

38-2848513

Page 5

Part XIII Supplemental Information (continued)

SCHEDULE !

(Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

CADILLAC AREA COMMUNITY FOUNDATION

General Information on Grants and Assistance

Partil

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number 38-2848513 2

| indigi | | | | | | , | |
|---|---------------------------|---------------------|---|---------------------------|---|-----------------------|-------------------------|
| Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees the selection criteria used to award the grants or assistance? | the amount of the grance? | ants or ass | ants or assistance, the grantees' eligibility for the grants or assistance, and | eligibility for the grant | s of assistance, and | . | No No No |
| Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, part IV inc. 34 for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. | overnments and | d Organ | izations in the Un | ited States. Com | plete if the organisms | anization answieeded. | ered "Yes" to Form 990, |
| 1 (a) Name and address of organization | (b) EIN | (c) IRC section | (d) Amount of cash | (e) Amount of non- | (f) Method of valuation (book, FMV, appraisal, | (g) Description of | (h) Purpose of grant |
| or government | | ıf applicable | grant | cash assistance | other) | non-cash assistance | Ol assistation |
| (1) CADILLAC AREA YMCA | | | | - | | | |
| PO BOX 231 | | | | | | | TEEN IMPACT PROGRAM |
| CADILLAC MI 49601 | 30-0013507 | 3 | 9,197 | | | | |
| (2) CADILLAC AREA PUBLIC SCHOOLS | | | | | | | |
| 421 MITCHELL STREET | | | | | | | CAMP & PROGRAM |
| CADILLAC MI 49601 | 38-6004197 | GOV | 5,500 | | | | |
| (3) LAKE CITY SCHOOLS | | | | | | | |
| 710 E MITCHELL ST | | | | | | | LIBRARY IMPROVEMENTS |
| LAKE CITY MI 49651 | | GOV | 000'L | _ | | | |
| (4) DOLLYWOOD FOUNDATION | | | | | | | |
| 2700 DOLLYWOOD PARKS BLVD | | | | | | | BOOKS FOR CHILDREN |
| PIGEON FORGE TN 37863 | 62-1348105 | 3 | 5,958 | - | | | |
| (5) MISSAUKEE COUNTY | | | | | | | |
| 111 S CANAL | | | | | | | COMMUNITY LIBRARY |
| LAKE CITY MI 49651 | | GOV | 9,560 | | | | |
| (6) MCBAIN SCHOOL FOUNDATION | | | | | | | |
| W MAPLE STREET | | | | | | | SCHOLARSHIPS |
| MCBAIN MI 49657 | 38-6002769 | GOV | 41,305 | | | | |
| (7) | | | | | | | |
| | | | | | | | |
| (8) | | | | _ | | | |
| | | | | | | | |
| | | | | | | | |
| (6) | | | | - | | | |
| | | | | - | | | |
| 2 Enter total number of section 501(c)(3) and government organizations listed | t organizations listed | in the line 1 table | 1 table | | | | |
| 3 Enter total number of other organizations listed in the line 1 table | ne 1 table | | | | | | A |

Schedule I (Form 990) (2013)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. 38-2848513 Schedule I (Form 990) (2013) CADILLAC AREA COMMUNITY FOUNDATION Part III Grants and Other Assistance to Individuals in the United States

3337

| | part III can be duplicated if additional space is needed | nal space is needed | | - | | |
|---------|--|---------------------|--------------------------|-----------------------------------|--|--|
| | (a) Type of grant or assistance | (b) Number of | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (e) Method of valuation (book, (f) Description of non-cash assistance FMV, appraisal, other) |
| | | | | | | |
| ICHUU • | • CHOLARSHIPS | 19 | 30,000 | _ | | |
| 2100 | | | | | | |
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| 7 | | | | | | |
| D24 | Circlemental Information Provide the information | | guired in Part Line | 2 Part III. column (b) | equired in Part I line 2. Part III. column (b), and any other additional information | information |

THE NONPROFIT ORGANIZATION HAS EXEMPT TAX STATUS AND IF THE APPLICATION IS COMPLETE. THE APPLICATIONS THAT MEET THESE QUALIFICATIONS ARE PRESENTED TO APPLICATION. THE FOUNDATION STAFF REVIEWS THE APPLICATION TO DETERMINE IF NONPROFIT ORGANIZATIONS APPLY TO THE FOUNDATION ON A FOUNDATION APPROVED MUST PROVIDE A REPORT AT THE CONCLUSION OF THE GRANT VERIFYING ALL FUNDS THE BOARD FOR APPROVAL OR REJECTION. FOR GRANTS APPROVED, THE NONPROFITS HAD BEEN USED AND ANALYZING THE RESULTS FROM THE USE OF THE GRANTS - PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), PART I, LINE 2 Part

3337 ॄ

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2013

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Publicit

Name of the organization

CADILLAC AREA COMMUNITY FOUNDATION

Employer Identification number 38 - 2848513

FORM 990 - ORGANIZATION'S MISSION

THE PURPOSE OF CACF IS TO PROVIDE A VEHICLE FOR DONATIONS FROM CIVIC-MINDED CITIZENS IN ORDER TO BUILD PERMANENT ENDOWMENTS FOR THE COMMUNITY FROM WHICH GRANTS ARE AWARDED TO CARRY OUT THE CHARITABLE WISHES OF THE DONORS AND TO IMPROVE THE QUALITY OF LIFE FOR OUR AREA.

FORM 990, PART III, LINE 4D - ALL OTHER ACCOMPLISHMENT GRANTS DISTRIBUTED TO VARIOUS LOCAL ORGANIZATIONS

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
NO REVIEW WAS OR WILL BE CONDUCTED

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY

THE CONFLICT OF INTEREST APPLIES TO ALL EMPLOYEES AND BOARD MEMBERS & IS

MONITORED ANNUALLY BY THE EXECUTIVE DIRECTOR. BOARD MEMBERS WITH CONFLICT

OF INTEREST ON SPECIFIC ISSUES ABSTAIN FROM VOTING ON THE ISSUE.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL

THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS REVIEWS THE PERFORMANCE

OF THE EXECUTIVE DIRECTOR & MAKES A RECOMMENDATION FOR COMPENSATION TO THE

ENTIRE BOARD FOR APPROVAL.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION
THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL
STATEMENTS ARE AVAILABLE AT THE FOUNDATIONS OFFICE FOR THE PUBLIC TO

Page 2

Schedule O (Form 990 or 990-EZ) (2013) Employer identification number Name of the organization CADILLAC AREA COMMUNITY FOUNDATION 38-2848513

REVIEW.

| unity Foundation |
|------------------|
| Comm |
| , Area |
| Cadillac |
| 3337 |

Federal Statements

38-2848513 FYE: 9/30/2013

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| -emp |
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| rvice |
| for Se |
| Fees |
| Other |
| 11g - (|
| Line 1 |
| L'X'L |
| 990, Pa |
| rm 99 |
| F. |

| Fund Raising | w w | Fund Raising | w w |
|-------------------------|---------------------------------------|--|------------------------|
| Management & General | \$ 477 9,861 \$ 10,338 | Management & General | \$ 601 |
| Program Service | w w | Part IX, Line 24e - All Other Expenses Total Program Expenses Service | w w |
| Total Expenses | \$ 9,861 | Form 990, Part IX, Line 246 Total Expenses | \$ 601 |
| Description | OTHER EXPENSES BAD DEBT EXPENSE TOTAL | Fc Description | MISCELLANEOUS TOTAL |

| | Amo | \$ 41,473 155,000 | 20,000 | 36,350 | | | | |
|---|--|----------------------|--------|--------|--|--|--|--|
| 3337 Cadillac Area Community Foundation 38-2848513 FYE: 9/30/2013 | Schedule A, Part II, Line 1(e) Description | | | | | | | |

J

3337 Cadillac Area Community Foundation
38-2848513 Federal Statements

FYE: 9/30/2013

Schedule A, Part II, Line 5 - Excess Gifts

| Donor Name | Total | Excess | | | |
|------------|--------------------|--------|-----------|--|--|
| | \$ 150,946 | \$ | 91,174 | | |
| | 1,975 1,005,100 | | 945,328 | | |
| | 155,000 | _ | 95,228 | | |
| TOTAL | \$ 1,313,021 | \$ | 1,131,730 | | |

3337

(Rev January 2014)

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No 1545-1709

| Internal Revenue Se | | orm assa and | its instructions is at www.ir | s.gov/torm886 | ö. | | | |
|--|--|--------------------------------------|-----------------------------------|---------------------|---------------|-------------|------------|----------------|
| If you are fi | ling for an Automatic 3-Month Extension, comp | lete only Part I | and check this box | | | | | ▶ X |
| If you are fi | ling for an Additional (Not Automatic) 3-Month E | extension, com | plete only Part II (on page 2 | of this form) | | | | |
| Do not comple | ete Part II unless you have already been granted | an automatic 3-i | month extension on a previous | sly filed Form 88 | 868 | | | |
| | ng (e-file). You can electronically file Form 8868 if | vou need a 3-m | onth automatic extension of til | me to file (6 moi | nthe fo | ır | | |
| Electronic filli | equired to file Form 990-T), or an additional (not au | tomatic) 3-mon | th extension of time. You can | electronically file | Forn | '' ' | | |
| a corporation in | t an extension of time to file any of the forms listed | in Part I or Part | Il with the exception of Form | 8870 Information | n | • | | |
| 8868 to reques | t an extension of time to like any of the forms listed asfers Associated With Certain Personal Benefit Co | intracts which i | nust he sent to the IRS in nan | er format (see | ,,, | | | |
| Return for 1 rar | or more details on the electronic filing of this form, | vieit waan ire oo | viefile and click on e-file for C | harities & Nonni | ofite | | | |
| | Automatic 3-Month Extension of Tim | ne Only sub | mit original (no copies n | eeded) | Onto | | | |
| Part 1 | equired to file Form 990-T and requesting an autor | | | | | | | |
| · · | equired to like 1 offit 330-1 and requesting en actor | | Monoral Shook the box and | Complete | | | | ▶ □ |
| Part I only | rations (including 1120-C filers), partnerships, REM | IICs, and trusts | must use Form 7004 to reque | st an extension | of tim | e | | , _□ |
| | | | | or an extension | 0, 1,,,, | • | | |
| to file income t | ax returns | | | Enter filer's ide | ntifvi | na numb | er see i | nstructions |
| | Name of exempt organization or other filer, see ii | estructions | | Employer ide | | | | |
| Type or | Name of exempt organization of other mer, occ. | 1011 40110110 | | Employer ide | runoa. | | C. (C.114) | Oi. |
| print | CADILLAC AREA COMMUNITY | FOUNDAT | TTON | 38-2848 | 351 | 3 | | |
| File by the Number, street, and room or suite no. If a P.O. box, see instructions Social security number (SSN) | | | | | | | | |
| File by the due date for | 201 N. MITCHELL | ox, 000 mondon | 101 | Cociai securi | y man | 1001 | , | |
| City town or post office, state, and ZIP code. For a foreign address, see instructions | | | | | | | | |
| return See | | MI 49601 | | | | | | |
| instructions | 0.00 | | , <u> </u> | | | | ··- | |
| Enter the Retu | irn code for the return that this application is for (file | a separate app | lication for each return) | | | | | 01 |
| Application | | Return | Application | | | | | Return |
| Is For | • | Code | Is For | | | | | Code |
| Form 990 or Form 990-EZ 01 Form 990-T (corporation) | | | | | 07 | | | |
| Form 990-E | | Form 1041-A | _ | | | | 08 | |
| | | Form 4720 (other than individual) 09 | | | | | | |
| Form 4720 (individual) 03 Form 4720 (other than individual) Form 990-PF 04 Form 5227 | | | | | 10 | | | |
| | (sec 401(a) or 408(a) trust) | 05 | Form 6069 | | | | | 11 |
| | (trust other than above) | 06 | Form 8870 | | | | - | 12 |
| 1 0 000_ | JOHN H. BISHOP | | | | | | | |
| | 8475 S. 45 ROAD | | | | | | | |
| The books | are in the care of ▶ CADILLAC | | | | | MI | 4960 | 01 |
| | | | | | | | | |
| Telephor | e No ▶ 231-775-2252 | FAX No | | | | | | |
| If the org | anization does not have an office or place of busine | | | | | | | ▶ [_] |
| • If this is f | or a Group Return, enter the organization's four digi | t Group Exempt | ion Number (GEN) | If this i | s | | | |
| for the whole | group, critical and a series | t of the group, o | check this box | and attach | | | | |
| a list with the | names and EINs of all members the extension is fo | r | | | | | | |
| | est an automatic 3-month (6 months for a corporation | | | | | | | |
| until | $05/15/14^{\circ}$, to file the exempt organization re | eturn for the org | anization named above. The e | extension is | | | | |
| for the | organization's return for | | | | | | | |
| ▶ _ | calendar year or | | | | | | | |
| | | | | | | | | |
| ▶ <u>X</u> | tax year beginning $01/01/13$, and endir | ng 09/30/ | 13 | | | | | |
| | ax year entered in line 1 is for less than 12 months, | check reason | Initial return F | inal return | | | | |
| X_ | Change in accounting period | | | | | | | |
| | application is for Forms 990-BL, 990-PF, 990-T, 472 | 0, or 6069, ente | r the tentative tax, less any | | | | | |
| nonre | fundable credits. See instructions | | · | | 3a | \$ | | 0 |
| | application is for Forms 990-PF, 990-T, 4720, or 606 | | | } | | | | |
| | ated tax payments made. Include any prior year over | | | | 3b | \$ | | 0 |
| | ice due. Subtract line 3b from line 3a Include your p | | s form, if required, by using | l | | | | |
| | S (Electronic Federal Tax Payment System) See ins | | | | 3c | \$ | | 0 |
| Caution If yo | ou are going to make an electronic funds withdrawal (direct d | ebit) with this Fori | n 8868, see Form 8453-EO and Fo | orm 8879-EO for p | <u>aym</u> en | instruction | is | |

Depreciation and Amortization

(Including Information on Listed Property)

OMB No 1545-0172

179

Internal Revenue Service

▶ See separate instructions. (99)

Attach to your tax return.

Attachment Sequence No

Identifying number Name(s) shown on return CADILLAC AREA COMMUNITY FOUNDATION 38-2848513 Business or activity to which this form relates INDIRECT DEPRECIATION **Election To Expense Certain Property Under Section 179** Part I 🚽 Note: If you have any listed property, complete Part V before you complete Part I. 500,000 Maximum amount (see instructions) 1 Total cost of section 179 property placed in service (see instructions) 2 2 2,000,000 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 3 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-4 Dollar limitation for tax year Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions (b) Cost (business use only) (c) Elected cost (a) Description of property Both the water was 6 English the time that the second Listed property Enter the amount from line 29 7 destablishment in the con-8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 Tentative deduction. Enter the smaller of line 5 or line 8 9 Carryover of disallowed deduction from line 13 of your 2012 Form 4562 10 10 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 11 Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11 12 12 Carryover of disallowed deduction to 2014. Add lines 9 and 10, less line 12 الله الماسي ويعلا والمنطقة 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property.) (See instructions.) Special depreciation allowance for qualified property (other than listed property) placed in service dunng the tax year (see instructions) 14 Property subject to section 168(f)(1) election 15 75 Other depreciation (including ACRS) 16 16 Part III MACRS Depreciation (Do not include listed property.) (See instructions.) 88 17 MACRS deductions for assets placed in service in tax years beginning before 2013 17 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B-Assets Placed in Service During 2013 Tax Year Using the General Depreciation System (b) Month and year (c) Basis for depreciation (d) Recovery (a) Classification of property (business/investment use (e) Convention (f) Method placed in (g) Depreciation deduction only-see instructions) 19a 3-year property 5-year property 7-year property d 10-year property 15-year property 20-year property 25 yrs S/L 25-year property 27 5 yrs S/L Residential rental MM property MM 27.5 yrs S/L Nonresidential real 39 yrs. MM S/I property MM Section C—Assets Placed in Service During 2013 Tax Year Using the Alternative Depreciation System 20a Class life S/L 12 yrs S/L 12-year 40 yrs MM S/L C 40-year Summary (See instructions.) Part IV Listed property Enter amount from line 28 21 21 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations—see instructions 22 163 For assets shown above and placed in service during the current year, enter the

portion of the basis attributable to section 263A costs