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DLN: 93493226039024

 ${\sf Form} 990$

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2012

Open to Public Inspection

		2242		40.04.0040 0040 1 1'				
			endar year, or tax year beginning C Name of organization	g 10-01-2012 , 2012, and ending	09-30-2013	D Employ	er ider	ntification number
_	eck II a dress ch	applicable hange	Norwalk Hospital Foundation					
_	me cha	_	Doing Business As			22-25	///0/	,
Init	ıal retu	ım		all is not delivered to street address) Roo	om/suite	E Telepho	ne num	ber
Ter	mınate	ed	34 Maple Street Suite			(203)		
_ Am	ended	return	City or town, state or country, and 2 Norwalk, CT 06856	ZIP + 4		(203)	552-2	000
— App	olication	n pending				G Gross re	ceipts \$	8,654,164
			F Name and address of prin	icipal officer	H(a)	Is this a group	return	
			DANIEL DEBARBA 34 Maple Street			affiliates?		┌ Yes 🗸 No
			Norwalk,CT 06856		Н(b)	Are all affiliates	inclu	ded? TYes TNo
								(see instructions)
		npt status	✓ 501(c)(3) 501(c)() ◀ (i w norwalkhospital org	nsert no) 4947(a)(1) or 527	H(c)	Group exemptı	on nun	nber ►
			<u> </u>	_				
			Corporation Trust Associatio	n Other 🕨	L Ye	ar of formation 198	35 M	State of legal domicile CT
Ра	rt I		imary					
aı.		THE NO		n or most significant activities ON GENERATES PHILANTHROP` VANCED MEDICAL CARE IN TH		RENESS TO SU	PPORT	Γ NORWALK
Ě								
<u> </u>								
Governance	2	Check th	his box দ if the organization dis	scontinued its operations or dispo	sed of more	than 25% of its	net as	sets
	,	Number	of waters marshage of the govern	ing hadir (Dart VII. line 1 a)			ا د ا	l 10
Activities &				ing body (Part VI, line 1a) of the governing body (Part VI, line			3 4	18
星				calendar year 2012 (Part V, line 2			5	0
Ş				ecessary)			6	300
				art VIII, column (C), line 12 .			7a	0
	ь	Net unre	elated business taxable income fi	rom Form 990-T, line 34			7b	
						Prior Year		Current Year
G)	8		• , ,	ne 1 h)		16,594,441		7,297,982
enti	9	_	Program service revenue (Part VIII, line 2g)			0		0
Ravenue	10 11		· · · · · ·	(A), lines 3, 4, and 7d) lines 5, 6d, 8c, 9c, 10c, and 11e)		877,1 -214,8		953,036
	12			(must equal Part VIII, column (A		-214,0	32	-422,634
					,,	17,256,7	41	7,828,364
	13			IX, column (A), lines 1-3)		4,728,5	71	2,630,762
	14		·	X, column (A), line 4)			0	0
\$	15	Salari 5-10]		ee benefits (Part IX, column (A), lii	nes	1,589,1	61	1,425,206
Expenses	16a	Profes	ssional fundraising fees (Part IX,	column (A), line 11e)	· ·	30,4	81	25,146
ਡੋ	Ь		ındraısıng expenses (Part IX, column (D)		_			
	17			ines 11a-11d, 11f-24e)		620,5		11,152,301
	18 19			st equal Part IX, column (A), line 2		6,968,7	_	15,233,415
- e7	19	Reven	ide less expenses Subtract line	18 from line 12		10,288,0 ginning of Curren	_	-7,405,051
8 8000 10						Year		End of Year
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)			49,929,6	32	46,650,727
<u> </u>	21		liabilities (Part X, line 26)		· ·	453,2	-	1,408,044
	22			line 21 from line 20		49,476,3	51	45,242,683
Unde my ki	nowle	alties of dge and		amined this return, including accor aplete Declaration of preparer (oth				
		The state of				2014-08-08		
Sign	1	Signa	ature of officer			Date		
Her			IEL DEBARBA PRESIDENT					
		<u> </u>	e or print name and title					
.		F	Print/Type preparer's name	Preparer's signature	Date	Check If self-employed	PTIN	
Paid		\ <u>.</u>	Firm's name 🕨 ERNST & YOUNG US LL	p	<u> </u>	Firm's EIN 🕨		_
	pare		Firm's address F 1101 NEW YORK AVENU	JE NW		Phone no (202)	327-70	
use	On	iy l'	TOTAL TOTAL TOTAL	···•		1	, 0	

WASHINGTON, DC 20005

May the IRS discuss this return with the preparer shown above? (see instructions)

┌ Yes ┌ No

THE NORWALK HOSPITAL FOUNDATION GENERATES PHILANTHROPY AND AWARENESS TO SUPPORT NORWALK HOSPITAL IN THE REGION GIFTS TO NORWALK HOSPITAL FOUNDATION SUPPORT WOR CLASS MEDICAL CARE TO MEET THE HIGHEST LEVEL PATIENT EXPECTATIONS INCLUDING THE FOLLOWING INITIATIVES PROVIDING QUALITY COMPASSIONATE PATIENT-CENTRED CARE FOR ALL PATIENTS, BUILDING STATE-OF-THE-ART FACILITIES WITH INNOVATIVE NEW TECHNOLOGIES AND EQUIPMENT, DEVELOPING AND PROVIDING PROSESSIVE EDUCATIONAL PROGRAMS TO A SSURE WEITCH CONTROL OF THE MOST RECENT TREATMENTS AND QUALITY OF CARE, ATTRACTING AND RETAINING THE BEST, THE BRIGHTEST, AND THE MOST DEDICATED PHYSICIANS, NUR: AND OTHER MEDICAL PROGRAMS TO ASSURE WEITCH STATE, AND THE MOST DEDICATED PHYSICIANS, NUR: AND OTHER MEDICAL STAFF, AND LEADING RELEVANT RESEARCH IN KEY AREAS IN MEDICINE AND SURGERY 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 99 or 990-122. 3 Did the organization undertake any significant program services during the year which were not listed on the prior Form 99 or 990-122. 4 Did the organization decase conducting, or make significant changes in how it conducts, any program services? 1 If "Yes," describe these changes on Schedule O 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501 (Ci) 3) and 501 (Ci) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses) (Ci) 3) and 501 (Ci) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4b (Code) (Expenses) (Ci) (Si) and 501 (Ci) organizations are required to report the amount of grants and allocations to others, the total expenses Section 501 (Ci) 3) and 501 (Ci) organizations are required to report the amount of grants in Ci) an	FUIIII	990 (2012)					Page .
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the prior Form 990 or 990 - EZ?	BEIN CLAS PROS FACI EDU QUA	G A LEADER IN SS MEDICAL CA VIDING QUALIT LITIES WITH IN CATIONAL PRO LITY OF CARE,	I ADVANCED MEDICA ARE TO MEET THE HI TY COMPASSIONATE NNOVATIVE NEW TE GRAMS TO ASSURE ATTRACTING AND R	AL CARE IN THE RIGHEST LEVEL PATE PATIENT-CENTE CHNOLOGIES AND MEDICAL PERSON	EGION GIFTS TO NO IENT EXPECTATION RED CARE FOR ALL DEQUIPMENT, DEVI NEL ARE UP-TO-DA EST, THE BRIGHTEST	ORWALK HOSPITAL FOUND, NS INCLUDING THE FOLLOV PATIENTS, BUILDING STAT ELOPING AND PROVIDING F TE ON THE MOST RECENT T I, AND THE MOST DEDICAT	ATION SUPPORT WORLD VING INITIATIVES E-OF-THE-ART PROGRESSIVE FREATMENTS AND ED PHYSICIANS, NURSES
Jid the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 50 1(c)(3) and 50 1(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service repoired describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 50 1(c)(3) and 50 1(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service repoired describe the organization of the service reported describe the organization of the service reported and service reported the services of th	2			gnıficant program se	ervices during the yea	ar which were not listed on	
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AMBULATORY PANILION, PEDIATRIC DEPARTMENT, MICROBIOLOGY, AND CP3 ADDITIONALLY, FUNDS WERE USED TO SUPPORT THE PURCHASE OF PINK AID VAN IMMUNOASSAY OPEN PLATFORM ANALYZER, MOLECULAR DNA FILM ARRAY SYSTEM AND VIRAL RESPIRATORY PANEL TESTING, STERILIZE RD RAPID INFUSER, D. VINCI INSTRUMENTS AND SCOPES, IT SCANNING SYSTEM, GI MONITORS AND EMS STRYKER STRETCHERS 4b (Code) (Expenses \$ 1,313,956 including grants of \$ 671,126) (Revenue \$) PATIENT CARE & OTHER PROGRAMS FOUNDATION FUNDS WERE USED TO SUPPORT A VARIETY OF PATIENT CARE PROGRAMS INCLIDING THE PEDIATRIC DEVELOPMENT AND THERAPY PROGRAM, MAMMOGRAM SCREENING PROGRAM, LYMPHEDEMA SLEEVE PROGRAM, INTEGRATIVE MEDICINE PROGRAMS, PATIENT EDUCATION MATERIALS, ART AND MUSIC THERAPY, SPIRITUAL CARE, COMMUNITY CHILDHOOD DBESTIY PROGRAM AND INDIVIDUAL AND GROUP THERAPY FOR CANCER PATIENTS. INTEREST FROM ENDOWMENTS AND OTHER RESTRICTED FUNDS SUPPORT SEVERAL KEY POSITIONS INCLUDING THE CHAIRS OF PEDIATRIC AND PSYCHIATRY, PEDIATRIC HOSPITALISTS, THE SMILOW FAMILY BREAST HEALTH DIRECTOR AND THE GRACE COLE JONES GIFT SHOP MANAGER 4c (Code) (Expenses \$ 815,401 including grants of \$ 110,810) (Revenue \$) EDUCATION, TRAINING & RESEARCH NORWALK HOSPITAL FOUNDATION SUPPORTS A VARIETY OF LEARNING OPPORTUNITIES FOR EMPLOYEES AS WELL AS SCHOLARSHIPS FOR STUDENTS PURSUING BOTH UNDERGRADUATE AND ADVANCED DEGREES IN NURSING SEVENTY EIGHT SCHOLARSHIPS WERE AWARDED TISTUDENTS ENROLLED IN NURSING PROGRAMS AT LOCAL COLLEGES AND UNIVERSITIES FUNDS WERE ALSO USED TO SUPPORT CONTINUING EDUCATION AND TRAINING FOR MEDICAL RESIDENTS, SPIRITUAL CARE PROVIDERS, LABOR AND DELIVERY NURSES, PULMONARY AND CRITICAL CARE NURSES, AND RESPIRATO THERAPISTS AMONG OTHERS IN ADDITION, FOUNDATION SUPPORTED MEDICAL GRAND ROUNDS LECTURES, LIBRARY SERVICES, AND PRINTED EDUCATIONAL MATERIALS AS A COMMUNITY TEACHING HOSPITAL, RESEARCH TS A KEY ELEMENT IN ATTRACTING NEW RESIDENTS, FELLOWS AND PHYSICIANS WELL AS TO CONTINUOUS IMPROVEMENTS IN MEDICAL CARE AND SERVICES FOR PATIENTS IN THE COMMUNITY FOUNDATION SUPPO	4a	(Code) (Expenses \$	10,627,037	including grants of \$	1,220,642) (Revenue \$)
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(Expenses \$ 628,184 including grants of \$ 628,184) (Revenue \$)		Other program	a carvidas (Dascriba in	Schedule O \			
	-ru		•	•	of\$ 628	3,184) (Revenue \$)
		Total program	service expenses 🕨	13,384,579			

Part IV Checklist of Required Schedule
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		N o
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	ı		1
_		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	Check if Schedule O contains a response to any question in this Part V		Yes	
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 6		163	, iv
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 1b	-		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
_	by this retain 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	1		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		١
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		١
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		١
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		١
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			١.
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		\ \ \
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a	1		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	4		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			$ldsymbol{ldsymbol{ldsymbol{eta}}}$
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	III which the organization is needsed to issue qualified health plans	-		
_	Enter the amount of reserves on hand			
	Enter the amount of reserves on hand	14a	 	l I N

Form 990 (2012) Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Rody and Management

	ection A. Governing body and Hanagement						
					Yes	No	
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	18				
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O						
b	Enter the number of voting members included in line 1a, above, who are independent	1b	16				
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2		No	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No	
4	Did the organization make any significant changes to its governing documents since filed?	orior Form 990 was	4		No		
5	Did the organization become aware during the year of a significant diversion of the o	rganız	ation's assets? .	5		Νo	
6	Did the organization have members or stockholders?			6	Yes		
7a	7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?						
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?		members, stockholders,	7b		No	
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ui	ndertaken during the				
а	The governing body?			8a	Yes		
b	Each committee with authority to act on behalf of the governing body?			8b	Yes		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If</i> "Yes," provide the names and addresses in Schedule			9		No	
Se	ection B. Policies (This Section B requests information about policies not	requi	ired by the Internal R	eveni	ue Cod	e.)	
Se	ection B. Policies (This Section B requests information about policies not	requi	ired by the Internal R	eveni	ue Cod Yes	e.) No	
	Did the organization have local chapters, branches, or affiliates?		•	evenu 10a			
10a		ivities	of such chapters,			No	
10a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act	ivities on's e	of such chapters, exempt purposes?	10a		No	
10a b 11a	Did the organization have local chapters, branches, or affiliates?	ivities on's e ts gov	s of such chapters, xempt purposes? erning body before filing	10a 10b		No No	
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	on's ets gov	s of such chapters, exempt purposes? erning body before filing	10a 10b		No No	
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	ivities on's e ts gov Form 9	of such chapters, xempt purposes? erning body before filing	10a 10b 11a	Yes	No No	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	ivities on's e ts gov Form 9	s of such chapters, exempt purposes? erning body before filing	10a 10b 11a	Yes	No No	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	on's ets gov Form 9 ly inte	s of such chapters, exempt purposes? erning body before filing	10a 10b 11a 12a 12b	Yes	No No	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	on's ets gov	s of such chapters, exempt purposes? erning body before filing erests that could give enlicy? If "Yes," describe	10a 10b 11a 12a 12b	Yes Yes Yes	No No	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	ivities on's ets gov form 9 ly inte the p ithe p	s of such chapters, exempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	No No	
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	ivities on's e ts gov Form 9 ly inte the p iew ar	s of such chapters, exempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	No No	
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	ivities on's ets gov form 9 ly inte the p iew ar	erests that could give onlicy? If "Yes," describe onlicy? If "Yes," describe onlicy?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	No No	
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	ivities on's ets gov form 9 ly inte the p iew ar	erests that could give onlicy? If "Yes," describe onlicy? If "Yes," describe onlicy?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No No	
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	ivities on's e ts gov form 9 ly inte the p iew ar ne deli	s of such chapters, exempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No No	

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed ►CT
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►TONI HORNE 34 MAPLE STREET NORWALK, CT (203) 852-2071

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter-0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours	more pers	than on is	one bot rect	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations
(1) MARY G FRANCO	50 0	х		х				353,672	0	60,221
PRESIDENT				_^				555,072	Ŭ	00,221
(2) FREDERICK R AFRAGOLA	1 0	×								
TREASURER (UNTIL 12/31/2012)	4 0	L^_								
(3) ROBERT CIOFFI	1 0	J		Ţ						
TRUSTEE (UNTIL 12/31/2012)		X		Х						
(4) HOWARD EISON MD	2 0	,		Ü						
TRUSTEE (UNTIL 12/31/2012)	3 0	×		Х						
(5) DAVID M LEHN	2 0									
CHAIRMAN (UNTIL 12/31/2012)	3 0	X								
(6) KATHLEEN MCSHANE	10									
TRUSTEE		X								
(7) ROBERT OBERNIER	1 0									
TRUSTEE (UNTIL 12/31/2012)		Х								
(8) CORNELIUS T RYAN	1 0									
TRUSTEE (UNTIL 12/31/2012)		х								
(9) AMY SCHAFRANN	2 0									
		х								
SECRETARY (UNTIL 12/31/2012) (10) ERVIN R SHAMES	3 0	-								
		x								
TRUSTEE (11) LUISA URIARTE	3 0									
	1 0	x								
TRUSTEE										
(12) RICHARD ZELKOWITZ	1 0	x								
TRUSTEE (UNTIL 12/31/2012)										
(13) DIANNE ALLISON ESQ	1 0	l x								
TRUSTEE	7 0	<u> </u>								
(14) DANIEL DEBARBA	1 0	×							935,506	31,978
TRUSTEE/ HOSPITAL CEO	55 0	<u> </u>							223,200	31,370
(15) LEONARD DINARDO	1 0	x								
TRUSTEE		L^								
(16) PHILIP MORRIS	1 0	V								
TRUSTEE		X								
(17) ALISON SCAVONE	2 0									
TRUSTEE (UNTIL 12/31/2012)		X		Х						

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	person is both an officer and a director/trustee)					ess er	(D) Reportable compensation from the organizion	(E) Reportable compensation from related organizations	compe from	nated of other nsation i the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organi and re organi	elated
(18) CAROL ASNESS	2 0	V		Ţ							
VICE CHAIRMAN		Х		Х							
(19) MARY GRACE GUDIS	1 0	x									
TRUSTEE											
(20) CHRISTIAN TREFTZ	1 0	l x									
TRUSTEE											
(21) AMY KATZ	1 0	×									
TRUSTEE (A22) MIGHANI AND		-									
(22) MICHAEL LUBLINSKY	1 0	×									
TRUSTEE (23) STEPHEN MICHAELSON	10	-									
TRUSTEE		×									
(24) DEVANG PATEL DPM	1 0	1								1	
TRUSTEE		X									
(25) LISA FERRARO UNTIL 71913	50 0				İ.,						
DIR , FDN MAJOR GIFTS					×			206,48	1	0	43,717
(26) GEOFFREY COLE							х		218,24	10	
FORMER TRUSTEE / CEO							Ĺ		210,24	19	
									1		
									1		
1b Sub-Total			•	•		*					
c Total from continuation sheets to P	-					•					
d Total (add lines 1b and 1c)						-		560,153	1,153,755		135,916
Total number of individuals (includin \$100,000 of reportable compensation				edal	bove	e) who	rec	eived more than			
	_										
										Yes	No
3 Did the organization list any former on line 1a? If "Yes," complete Schedu			e, ke	y em	ploי -	yee, o	r hig	jhest compensat	ľ	_ ,	
				•						3 Yes	
4 For any individual listed on line 1a, i organization and related organization individual										4 Yes	
5 Did any person listed on line 1a rece	eive or accrue com	pensat	ion f	rom	any	unrel	ated	l organızatıon or	ındıvıdual for		
services rendered to the organizatio	n? If "Yes," comple	te Sche	dule	J for	suc	h pers	on			5	No
Continue D. T. I											
Section B. Independent Contra Complete this table for your five high		ındono	ndor	t co	ntra	ctors	that	t recoved more	than #100 000 o	f	
Complete this table for your five high compensation from the organization											r
Name a	(A) nd business address	_	_			_		Descrip	(B) tion of services		c) nsation
NONE ,	na pasiness address							Descrip	TIOLI OL SCIVICES	Соптре	maduUII
										1	
										1	
										1	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►0

	Check if Schedule O contains a response to any ques	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
y 1a	Federated campaigns 1a				311
and Other Similar Amounts	Membership dues 1b				
Other Similar Amounts	Fundraising events 1c 1,645	,616			
ar j	Related organizations 1d 628	,184			
. <u>E</u> e	Government grants (contributions) 1e				
iS f		,182			
₹ g	similar amounts not included above Noncash contributions included in lines	266			
0 g	1a-1f \$,266			
and	Total. Add lines 1a-1f	7,297,982			
<u> </u>	Business Co	ode			
2a					
. d	. ———				
} e					
b c d d f	All other program service revenue				
- g		▶ 0			
3					
	and other similar amounts)	▶ 953,923 ▶ 0			953,92
5	Income from investment of tax-exempt bond proceeds	• 0			
	(i) Real (ii) Persona	al al			
6a	_				
b	Less rental expenses				
С	D	0			
d	Net rental income or (loss)	- 0			
	(ı) Securities (ıı) Other				
7a	Gross amount from sales of 208,379 assets other than inventory				
Ь					
c	sales expenses Gain or (loss) -887				
d	Net gain or (loss)	-887			-88
b c	Gross income from fundraising events (not including \$ 1,645,616 of contributions reported on line 1c) See Part IV, line 18				
		8,880			
l c	Net income or (loss) from fundraising events	5,534 - -422,654			-422,65
	Gross income from gaming activities See Part IV, line 19				
.	a h				
l b	Net income or (loss) from gaming activities	<u>.</u> ol			
10a	Gross sales of inventory, less returns and allowances .				
.	a				
b		— 0			
	Miscellaneous Revenue Business Co	·			
11a	<u> </u>				<u> </u>
Ь					
С	:				
d					
e		0			
12	Total revenue. See Instructions	► 7,828,364			530,38

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 2,519,952 2,519,952 Grants and other assistance to individuals in the United States See Part IV, line 22 110,810 110,810 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 543,045 208,048 334,997 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 597,120 309,366 287,754 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 216,778 Other employee benefits 96,494 120,284 10 68,263 32,860 35,403 11 Fees for services (non-employees) Management O 0 Legal 65,160 65,160 0 25,146 Professional fundraising services See Part IV, line 17 25,146 Investment management fees 0 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 53,253 16,108 37,145 Schedule O) Advertising and promotion . . ٥ 12 13 Office expenses 138,571 4,325 134,247 14 Information technology . . . 38,041 38,041 15 0 Royalties . 43,200 43,200 16 Occupancy **17** 7,556 7,556 18 Payments of travel or entertainment expenses for any federal, 0 state, or local public officials 0 19 Conferences, conventions, and meetings . 20 0 Payments to affiliates 0 21 0 22 Depreciation, depletion, and amortization . 23 0 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a FACILITIES, EQUIPMENT & TECHNO 10,627,037 10,627,037 PATIENT CARE, OTHER PROGRAMS 126,780 126,780 DONOR RECOGNITION 28,931 28,931 23,772 d All other expenses 16,192 7,580 e All other expenses Total functional expenses. Add lines 1 through 24e 25 15,233,415 13,384,579 799.309 1,049,528 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Par	- A	Check if Schedule O contains a response to any question in this Part X	<u></u>	<u></u>	<u>.</u> .	<u></u>
				(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing		6,793,363	1	5,987,072
	2	Savings and temporary cash investments		0	2	0
	3	Pledges and grants receivable, net		3,712,550	3	3,074,574
	4	Accounts receivable, net		0	4	0
	5	Loans and other receivables from current and former officers, directors employees, and highest compensated employees Complete Part II of Schedule L		0	F	0
Assets	6	Loans and other receivables from other disqualified persons (as defined section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and cemployers and sponsoring organizations of section $501(c)(9)$ voluntary beneficiary organizations (see instructions) Complete Part II of Schedu	ontributing employees'	0	6	0
Š	_	Niches and Issue uses wells mak		0	7	
Ą	7	Notes and loans receivable, net	0			
	8	Inventories for sale or use			8	0
	9	Prepaid expenses and deferred charges	•	51,933	9	0
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a	131,033			
	Ь	Less accumulated depreciation 10b	131,033		10c	
	11	Investments—publicly traded securities	31,442,627	11	32,968,495	
	12	Investments—other securities See Part IV, line 11		0	12	0
	13	Investments—program-related See Part IV, line 11		0	13	0
	14	Intangible assets		0	14	0
	15	Other assets See Part IV, line 11		7,929,159	15	4,620,586
	16	Total assets. Add lines 1 through 15 (must equal line 34)		49,929,632	16	46,650,727
	17	Accounts payable and accrued expenses	•	0	17	20,124
	18	Grants payable		0	18	0
	19	Deferred revenue		262,475	19	5,000
	20	Tax-exempt bond liabilities		0	20	0
ø.	21	Escrow or custodial account liability Complete Part IV of Schedule D		0	21	0
Liabilities	22	Loans and other payables to current and former officers, directors, trus key employees, highest compensated employees, and disqualified				
æ		persons Complete Part II of Schedule L		0	22	0
Ξ	23	Secured mortgages and notes payable to unrelated third parties		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third and other liabilities not included on lines 17-24). Complete Part X of So	parties,			
		D		190,806	25	1,382,920
	26	Total liabilities. Add lines 17 through 25		453,281	26	1,408,044
\$ e &		Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and collines 27 through 29, and lines 33 and 34.	omplete			
E S	27	Unrestricted net assets		0	27	0
<u>ස</u>	28	Temporarily restricted net assets		40,030,499	28	35,787,831
됟	29	Permanently restricted net assets	9,445,852	29	9,454,852	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► Complete lines 30 through 34.	and			
	30	Capital stock or trust principal, or current funds			30	
햦	31	Paid-in or capital surplus, or land, building or equipment fund			31	
Assets	32	Retained earnings, endowment, accumulated income, or other funds	-		32	
	33	Total net assets or fund balances	_	49,476,351	33	45,242,683
Š	34	Total liabilities and net assets/fund balances	-	49,929,632	34	46,650,727
		i otal nabilities and het assets/lulia balances	•	40,020,032		Form 900 (2012)

Par	t XI	Reconcilliati	ion of Net Assets					-9
I- GI	CAI			any question in this Part XI				৮
1	Total	revenue (must e	qual Part VIII, column (A), lıı	ne 12)	1		7,8	328,364
2	Total	expenses (must	equal Part IX, column (A), lin	ne 25)	2		15,2	233,415
3	Rever	nue less expense	es Subtract line 2 from line 1		3		-7,4	105,051
4	Neta	ssets or fund bala	ances at beginning of year (m	nust equal Part X, line 33, column (A))	4		49,4	176,351
5	Netu	nrealized gains (l	losses) on investments .		5			
6	Donat	ed services and	use of facilities		6			
7	Inves	tment expenses			7			
8	Prior	period adjustmen	nts		8			
9	Other	changes in net a	assets or fund balances (expl	laın ın Schedule O)	9		3,1	71,382
10		ssets or fund bala n (B))	ances at end of year Combin	ne lines 3 through 9 (must equal Part X, line 33,	10		45,2	242,683
Par	t XII	Financial St	tatements and Reporti	ng				
		Check if Sched	dule O contains a response to	o any question in this Part XII				. $ abla$
							Yes	No
1		organization cha		Cash Accrual Otherng from a prior year or checked "Other," explain in				
2a	Were	the organization's	s financial statements compil	led or reviewed by an independent accountant?		2a		No
			elow to indicate whether the fi solidated basis, or both	inancial statements for the year were compiled or revie	ewed on			
	Γs	eparate basıs	Consolidated basis	Both consolidated and separate basis				
Ь	Were	the organization's	s financial statements audite	ed by an independent accountant?		2b	Yes	
		s,' check a box be consolidated ba		inancial statements for the year were audited on a sepa	arate			
	Γs	eparate basıs	▼ Consolidated basis	Both consolidated and separate basis				
c				e a committee that assumes responsibility for oversighents and selection of an independent accountant?	nt of the	2c	Yes	
	If the Sched		inged either its oversight prod	cess or selection process during the tax year, explain i	ın			
За			l award, was the organization OMB Circular A-133?	required to undergo an audit or audits as set forth in th	ne	За		No
b				audit or audits? If the organization did not undergo the	required	3b		

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493226039024

OMB No 1545-0047

Public Charity Status and Public Support

Department of the Treasury Internal Revenue Service

SCHEDULE A

(Form 990 or 990EZ)

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

Name of the organization Norwalk Hospital Foundation Employer identification number 22-2577707

	t I			blic Charity Sta						ınstructı	ons.		
The o	rganı	zatıon ıs	not a privat	te foundation becaus	eitis (Forl	lines 1 throi	ugh 11, checl	conly one b	ox)				
1	Γ	A chur	ch, convent	ion of churches, or a	ssociation of	f churches d	lescribed in s	ection 170(b)(1)(A)(i).				
2	Γ	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)											
3	Γ	A hosp	ital or a coo	perative hospital se	rvice organiz	zatıon descr	ıbed ın sectio	n 170(b)(1)(A)(iii).				
4	Γ			h organızatıon operat	ted ın conjun	iction with a	hospital des	crıbed ın se	ction 170(b)	(1)(A)(ii	ii). Ent	er the	
_	_			ity, and state	+ - -						ا ا		_
5	Г	_	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)										
_	_				•	tal unit doca	aribad in cact i	ion 170/h\/	1)(4)(4)				
6 7	 -			local government or						from the	a a n a r	مناطنت الم	
,	j•	_		at normally receives on 170(b)(1)(A)(vi).		•	Support Iroin	a governin	ental unit of	iroin the	genera	ii public	
8	Г			described in section		•	mplete Part I	Ι)					
9	Γ	An org	anızatıon th	at normally receives	(1) more th	ian 331/3% (of its support	from contri	butions, men	nbership	fees, a	nd gros	s
		receipt	s from activ	rities related to its ex	xempt functi	ons—subjec	t to certain e	xceptions,	and (2) no m	ore than	3 3 1/3%	of of	
		ıts sup	port from gr	oss investment inco	me and unre	lated busine	ess taxable ın	come (less	section 511	. tax) fror	n busı	nesses	
		acquire	ed by the org	ganızatıon after June	30,1975 S	ee section	509(a)(2). (C	omplete Pa	rt III)				
10	Γ	An org	anızatıon or	ganized and operated	d exclusively	to test for	public safety	See sect io	n 509(a)(4).				
11	Γ	one or the box	more public that descri	ganized and operated ly supported organiz ibes the type of supp b Type II c	ations descr orting organ	ibed in sect ization and	ion 509(a)(1 complete line) or section s 11e throu	509(a)(2) S ugh 11h	See secti	on 509	(a)(3).	Check
e f g	Γ	other t section If the c check Since A followin	han foundatin 509 (a) (2) organization this box August 17, 2 ng persons?	ox, I certify that the ion managers and other received a written do 2006, has the organitiectly or indirectly or i	her than one etermination ization accep	or more pul from the IR oted any gift	blicly support	ed organiza Type I, Typ on from any	e II, or Type	bed in se e III supi	ction 5	509(a)(:	1) or
				governing body of th	•		-	p =		·′	11g(i)		
		•	•	er of a person descri		-					11g(ii		
		• •	•	lled entity of a perso			above?				11g(iii		
h		• •		ng information about						L		71	
S) Nan uppo ganiz		(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	organization organization in col (i) listed in ses 1-9 above or IRC section organization in col (i) of your support? or IRC section organization in the U S?					tıon ın ganızed		(vii) Am mone sup	•
				instructions))	Yes	No	Yes	No	Yes	No			
Total			I							1			

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do not 6,145,403 6,989,124 11,484,940 16,359,441 7,297,982 48,276,890 include any "unusual grants ") Tax revenues levied for the organization's benefit and either 0 paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 6,145,403 6,989,124 11,484,940 16,359,441 7,297,982 48,276,890 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 5,094,721 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 43,182,169 from line 4 Section B. Total Support Calendar year (or fiscal year **(e)** 2012 (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (f) Total beginning in) 🟲 16,359,441 7,297,982 Amounts from line 4 6,145,403 6,989,124 11,484,940 48,276,890 Gross income from interest, dividends, payments received on securities loans, rents, royalties 845,570 622,717 400,454 879,665 953,923 3,702,329 and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 11 Total support (Add lines 7 51,979,219 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 83 076 % Public support percentage for 2011 Schedule A, Part II, line 14 15 90 670 % 16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ┡┰ and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

Supplemental Financial Statements

DLN: 93493226039024

OMB No 1545-0047

SCHEDULE D (Form 990)

Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b Department of the Treasury ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	ne of the organization valk Hospital Foundation		Employer identification number
NON	vaik nospitai roundation		22-2577707
Pa	rt I Organizations Maintaining Donor Advorganization answered "Yes" to Form 990		
	<u> </u>	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or	-	radvised Yes No
6	Did the organization inform all grantees, donors, and d used only for charitable purposes and not for the benef conferring impermissible private benefit?	fit of the donor or donor advisor, or for an	y other purpose Yes No
Pai	t II Conservation Easements. Complete if	the organization answered "Yes" to	Form 990, Part IV, line 7.
1 2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education) Preservation of an I	historically important land area ertified historic structure ne form of a conservation
	easement on the last day of the tax year	Г	Held at the End of the Year
а	Total number of conservation easements	<u> </u>	2a
b	Total acreage restricted by conservation easements	-	2b
c	Number of conservation easements on a certified histo	pric structure included in (a)	2c
d	Number of conservation easements included in (c) acc	· · · ·	
u	historic structure listed in the National Register	Lanca and 3/17/00, and not on a	2d
3	Number of conservation easements modified, transfer	ed, released, extinguished, or terminated	d by the organization during
	the tax year ▶		
4	Number of states where property subject to conservat	ion easement is located ►	
5	Does the organization have a written policy regarding	·	— ling of violations, and
	enforcement of the conservation easements it holds?		☐ Yes ☐ No
6	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	ents during the year
7	A mount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easements	during the year
8	Does each conservation easement reported on line 2(and section $170(h)(4)(B)(II)$?	d) above satisfy the requirements of sect	rion 170(h)(4)(B)(i)
9	In Part XIII, describe how the organization reports colbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easements.	e footnote to the organization's financial :	
Par	Organizations Maintaining Collection Complete if the organization answered "Y	s of Art, Historical Treasures, o	or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education, o	r research in furtherance of public
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide the following amounts relating to thes	ts held for public exhibition, education, o	
	(i) Revenues included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		* \$
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS		·
а	Revenues included in Form 990, Part VIII, line 1	(J J J J J J J J J J J J J J J J J	▶ \$

b Assets included in Form 990, Part X

Part	TIT Organizations Maintaining Co	ollections of Ar	<u>t, His</u>	torica	al Tı	reasur	es, or O	ther	<u>Similar As</u>	<u>sets</u>	(continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	neck an	y of	the follo	wing that a	are a s	significant use	of its	
а	Public exhibition		d	Γι	oan	orexcha	ange progr	ams			
b	Scholarly research		e	Γ	Othe	r					
С	Preservation for future generations										
4	Provide a description of the organization's c Part XIII	ollections and expl	aın hov	w they f	urthe	er the or	ganızatıon	ı's exe	mpt purpose i	n	
5	During the year, did the organization solicit										-
Dar	assets to be sold to raise funds rather than t IV Escrow and Custodial Arrang		-						'	Yes	□ No
H:II	Part IV, line 9, or reported an ar						answere	u ie	5 (0 101111 5	50,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other interm	nediary	for cor	ntribi	itions or	other ass	ets no		_ Yes	
b	If "Yes," explain the arrangement in Part XI	II and complete the	e follov	wing tab	ole		_				
								_	An	ount	
с	Beginning balance						-	1c			
d	Additions during the year						-	1d			
e	Distributions during the year						-	1e			
f	Ending balance						L	1f			
2a	Did the organization include an amount on F	orm 990, Part X, Iır	ne 21?							_ Yes	⊼ No
ь	If "Yes," explain the arrangement in Part XII										<u>. </u>
Pa	rt V Endowment Funds. Complete									()=	
1-	Beginning of year balance	(a)Current year 9,445,852	(b)	Prior yea	r 9,242	b (c) I wo	9,428,708		ree years back 9,343,642	(e)Fou	r years back 9,338,472
1a b	Contributions	9,000			5,610		10,534	-	85,066		5,170
c	Net investment earnings, gains, and losses	3,000			5,010		10,55		03,000		
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance	9,454,852		9,44	5,852		9,439,242		9,428,708		9,343,642
2	Provide the estimated percentage of the cur	rent vear end balar	nce (lir	ne 1 a. c	olum	n (a)) he	eld as	1			
– a	Board designated or quasi-endowment	, car ca barar		5, -		(= //					
b	Permanent endowment ► 100 000 %										
	r ennament endowment F										
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%									
За	Are there endowment funds not in the posse	•	zatıon	that are	e hel	d and ad	lmınıstere	d for t	he		
	organization by	J								Ye	es No
	(i) unrelated organizations			•					3a(_	No
	(ii) related organizations								3a(_	No No
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of t							•	3t	<u>' </u>	
	t VI Land, Buildings, and Equipme					10.					
	Description of property	one see form s	50, 10	(a)	Cost	or other	(b)Cost or		(c) Accumulate		I) Book value
				basis	s (Inve	estment)	basıs (ot	her)	depreciation		
1a	Land										
b	Buildings										
С	Leasehold improvements										
d	Equipment						13	31,033	131,	033	
	Other										
Tota	I. Add lines 1a through 1e (Column (d) must e	equal Form 990, Part	X, colu	ımn (B),	. line	10(c).)					

Part VII Investments—Other Securities.	See Form 990, Part X, line 12	2.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests Other		
Other		
Table (Column (h) much amust Form (000 Port V and (0) to a 12.)	b	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related.		12
(a) Description of investment type	(b) Book value	(c) Method of valuation
	(5, 2 5 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Cost or end-of-year market value
	<u>.</u>	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part >	/ line 15	
	scription	(b) Book value
(1) PLEDGE RECEIVABLES NON- CURREN	·	4,616,492
(2) LIFE INSURANCE		4,089
(3) INTEREST RECEIVABLES		5
Total. (Column (b) must equal Form 990, Part X, col.(B) lin		▶ 4,620,586
Part X Other Liabilities. See Form 990, Pa	(b) Book value	
Federal income taxes DUE TO AFFILIATES	1 202 020	
DUE TO AFFILIATES	1,382,920	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	1,382,920	
2. Fin 48 (ASC 740) Footnote In Part XIII, provide the		nization's financial statements that reports the

Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per	er Return
1	Total revenue, gains, and other support per audited financial statements	1
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
b	Donated services and use of facilities	
C	Recoveries of prior year grants	
d	Other (Describe in Part XIII) 2d	
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIII)	
c	Add lines 4a and 4b	4c
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5
Part :	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Return
1	Total expenses and losses per audited financial statements	1
2	A mounts included on line 1 but not on Form 990, Part IX, line 25	
а	Donated services and use of facilities	
b	Prior year adjustments	
С	Other losses	
d	Other (Describe in Part XIII)	
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII)	
c	Add lines 4a and 4b	4c
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5
Part	XIII Supplemental Information	•
_	details and the control of the decomplete and the Dept II have 2.5 and 2.5 and 2.5 and 3.5 and 4.5 and 4.5 and	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
USES OF ENDOWMENT FUNDS		NORWALK HOSPITAL FOUNDATION'S ENDOWED FUNDS ARE USED TO SUPPORT THE GENERAL CAPITAL AND OPERATING EXPENSES OF NORWALK HOSPITAL, SCHOLARSHIPS AND PERSONNEL
FIN 48 FOOTNOTE	, ,	THE ORGANIZATION'S FINANCIAL STATEMENTS DO NOT CONTAIN A FOOTNOTE CONCERNING TAX POSITIONS UNDER FIN 48

DLN: 93493226039024

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

SCHEDULE G

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

	ne of the organization							Employer ident	ification number
vor	walk Hospital Foundation							22-2577707	
Pa	rt I Fundraising Act	tivities. Complete	ıf the o	rganızatı	ion a	answered "Yes" t	o Forn	າ 990, Part IV,	line 17.
1	Indicate whether the organ	nization raised funds t	through a	ny of the 1	follo	wing activities Che	ck all t	hat apply	
а	✓ Mail solicitations			е	~	Solicitation of non	-goverr	nment grants	
b	Internet and email soli	ıcıtatıons		f	굣	Solicitation of gov		=	
С	Phone solicitations			g	굣	Special fundraisin	g event	s	
d	✓ In-person solicitations	5							
2a	Did the organization have a or key employees listed in								Ves
b	If "Yes," list the ten highes to be compensated at leas			undraiser	rs) p	ursuant to agreeme	ents und	der which the fund	draiser is
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or crol of outions?	(iv	v) Gross receipts from activity	(or	mount paid to retained by) aiser listed in col (i)	(vi) A mount paid to (or retained by) organization
			Yes	No					
	RUOTOLO ASSOCIATES	CAMPAIGN STUDY		No				25,146	
ot a	al			>				25,146	
3	List all states in which the licensing	organization is regist	tered or li	censed to	sol	ıcıt funds or has be	en notif	ied it is exempt	from registration or
Т									

Sche	dule	G (Form 990 or 990-EZ) 2012				Page 2
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts of	aising event contribut			
			(a) Event #1 CANCER CTR WALK	(b) Event #2	(c) Other events	(d) Total events (add col (a) through col (c))
			(event type)	(event type)	(total number)	. , ,
ELE	1	Gross receipts	282,927	1,380,834	175,735	1,839,496
Revenue	2	Less Contributions	282,927	1,238,334	124,355	1,645,616
<u>~</u>	3	Gross income (line 1 minus line 2)		142,500	51,380	193,880
	4	Cash prizes				
မှာ	5	Noncash prizes				
Expenses	6	Rent/facility costs	2,175	299,845		302,020
ă	7	Food and beverages .		128,333		128,333
Direct	8	Entertainment		34,268		34,268
ā	9	Other direct expenses .	42,647	78,885	30,381	151,913
	10	Direct expense summary Add lii	nes 4 through 9 in column	(d)		(616,534)
	11	Net income summary Combine I	ine 3, column (d), and line	10	$(x_1, x_2, x_3, x_4, \dots, x_n) \blacktriangleright ($	-422,654
Par	t II	Gaming. Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	ırt IV, line 19, or repo	rted more than
/emae/		\$15,000 OH TOHN 550 EZ, II	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1	Gross revenue				
Ses	2	Cash prizes				
xpenses	3	Non-cash prizes				
Direct B	4	Rent/facility costs				
ă	5	Other direct expenses				
	6	Volunteer labor	│ Yes No	┌ Yes	┌ Yes No	
	7	Direct expense summary Add line	es 2 through 5 in column (d)	🛌	
	8	Net gaming income summary Con	nbine lines 1 and 7 in colu	ımn (d)	🛌	
9	Ent	ter the state(s) in which the organiz	ation operates gaming ac	tivities		
a b	Is	the organization licensed to operate	e gaming activities in eac	n of these states?		. Fyes Fno
10a b		re any of the organization's gaming 'Yes," explain	licenses revoked, susper	nded or terminated during	the tax year?	

Does	s the organization operate gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
L3	Indicate the percentage of gaming activity operated in
а	The organization's facility
b	An outside facility
L 4	Enter the name and address of the person who prepares the organization's gaming/special events books and records
	Name ►
	Address ►
_	
.5a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization 🟲 \$ and the
	amount of gaming revenue retained by the third party 🟲 \$
C	If "Yes," enter name and address of the third party
	Name ▶
	Address 🟲
.6	Gaming manager information
	Name 🕨
	Gaming manager compensation ► \$
	Description of services provided •
	□ Director/officer □ □ □ Employee □ □ Independent contractor
.7	Mandatory distributions
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent
	ın the organization's own exempt activities during the tax year ▶ \$
Pai	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (III) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Identifier	Return Reference	Explanation
FUNDRAISING EVENTS NET INCOME	SCHEDULE G, PART II, LINE II	IN SCHEDULE G, PART II, CONTRIBUTIONS ARE SUBTRACTED AND REFLECTED IN REVENUE IF CONTRIBUTIONS ARE ADDED BACK, THE RESULTS ARE THE FOLLOWING Cancer Ctr Walk Gala Other events Donations \$ 282,927 \$ 1,238,334 \$ 124,355 Expenses \$ (44,822) \$ (541,331) \$ (30,381)

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

OMB No 1545-0047

DLN: 93493226039024

2012

pen to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Norwalk Hospital Foundation

Employer identification number

22-2577707

Part I General Inform	nation on Grants	and Assistance				•	
 Does the organization mathe selection criteria use Describe in Part IV the o 	d to award the grants	orassistance?					√ Yes
		Governments and recipient that receive					d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) NORWALK HOSPITAL ASSOCIATION 24 STEVENS STREET NORWALK,CT 06850	06-6068853	501(c)(3)	2,129,761				TRANSFER OF CONT & OPERATIONAL SUPPORT
(2) NORWALK HOSPITAL PHYSICIANS & SURGEONS INC 24 STEVENS STREET	06-1522078	501(c)(3)	390,191				OPERATIONAL SUPPORT
NORWALK,CT 06850							
Enter total number of secEnter total number of other							2 0

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	, 				
(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) STUDENT SCHOLARSHIPS	78	110,810			
Part IV Supplemental Inform	ation.		1		

	mental Information.	I line 2. Doub III column (b) and any obban addibional information
Identifier	Return Reference	I, line 2, Part III, column (b), and any other additional information Explanation
Form 990, Schedule I, LINE 2	Description of Organization's Procedures for Monitoring the Use of Grants	REQUEST FOR FUNDS TO BE TRANSFERRED FOR THE BENEFIT OF NORWALK HOSPITAL ARE PROCESSED IN THREE CATEGORIES 1 A NORWALK HOSPITAL CAPITAL BUDGET COMMITTEE OVERSEES CAPITAL PROJECT DEVELOPMENT AND EXECUTION AT THE HOSPITAL THE NORWALK HOSPITAL FOUNDATION PRESIDENT AND/OR DIRECTOR IS A MEMBER OF THE COMMITTEE THE FOUNDATION DIRECTOR & PRESIDENT REVIEW ALL CAPITAL REQUESTS FOR FUNDING, LOOKING AT REQUESTS THAT ALIGN WITH DONOR INTENT IN THE VARIOUS RESTRICTED FUNDS WHEN A MATCH IS IDENTIFIED, SPECIFIC NORWALK HOSPITAL FOUNDATION FUNDS ARE EARMARKED FOR SPECIFIC NORWALK HOSPITAL PROJECTS ALL REQUESTS ARE DOCUMENTED ON-LINE AND MUST BE SIGNED OFF BY DEPARTMENT CHAIRS AND/OR VICE PRESIDENTS DEPENDING UPON THE LEVEL OF THE REQUEST 2 PATIENT CARE AND OTHER OPERATIONAL AND EDUCATIONAL PROGRAMS ARE SUPPORTED AS PART OF THE HOSPITAL'S ANNUAL BUDGETING PROCESS DEPARTMENT LEADERS MEET WITH FOUNDATION STAFF TO REVIEW BUDGETS TO DETERMINE IF THERE ARE ANY NORWALK HOSPITAL FOUNDATION FUNDS THAT CAN BE UTILIZED TO SUPPORT NORWALK HOSPITAL DEPARTMENT DEPARTMENT FUNDS WITH THE CORRECT DONOR INTENT ARE IDENTIFIED, FUNDS, MAY BE UTILIZED TO SUPPORT DEPARTMENT BUDGETS ALSO, FROM TIME TO TIME, A SPECIAL REQUEST MAY COME FROM A DEPARTMENT TO FUND A TRAINING PROGRAM, RESOURCES, SUPPLIES, OR OTHER NEED TO IMPROVE OPERATIONS OR PERFORMANCE AGAIN, THESE REQUESTS ARE EVALUATED AGAINST FOUNDATION FUNDS TO DETERMINE IF THERE IS A MATCH BETWEEN DONOR INTENT OF THE FOUNDATION FUND AND THE NEED TO DETERMINE IF THERE OF A MATCH BETWEEN DONOR INTENT OF THE FOUNDATION FUNDS AND HE REQUEST FORM AND MUST BE SIGNED OFF BY DEPARTMENT CHAIRS AND/OR VICE PRESIDENTS DEPENDING UPON THE LEVEL OF THE REQUEST 3 SCHOLARSHIPS AN ANTOLA CYCLE TO DETERMINE AWARDS IS FOLLOWED NORWALK HOSPITAL FOUNDATION SCHOLARSHIP COMMITTEE UTILIZES AN APPLICATION FORM LISTING ALL OF THE SCHOLARSHIPS AVAILABLE FROM THE POUNDATION SCHOLARSHIPS ARE PROMOTED ON ELECTRONIC ALLY OF THE SCHOLARSHIP AWARDS ARE PROMOTED BY THE APPLICATION AND RESALY ON THE PROPERSE OF ONE NURSHING DIRECTOR

DLN: 93493226039024

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Norwalk Hospital Foundation

Employer identification number

22-2577707

Pa	tt I Questions Regarding Compensat	tion				
					Yes	No
1a			ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b		
2	Did the organization require substantiation prior directors, trustees, and the CEO/Executive Directors			2		
3		II that apply				
	Compensation committee	Г	Written employment contract			
	Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	Γ	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 99 or a related organization	0, Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-cont	rol paymen	nt?	4a	Yes	
b	Participate in, or receive payment from, a supple	mental non	qualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity	y-based co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and	d provide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only	must comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	n A , line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	n A , line 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
ь	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes			7		No
8	Were any amounts reported in Form 990, Part VI					
		d ın Regula	tions section 53 4958-4(a)(3)? If "Yes," describe			1
	ın Part III			8		No
9	If "Yes" to line 8, did the organization also follow section 53 $4958-6(c)$?	the rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)MARY G FRANCO PRESIDENT	(i) (ii)	256,684 0	77,366	19,622 0	38,293	21,928	413,893	
(2)DANIEL DEBARBA TRUSTEE/HOSPITAL CEO	(i) (ii)	562,950	325,000	47,556	11,250	20,728	967,484	
(3)GEOFFREY COLE FORMER TRUSTEE / CEO	(i) (ii)			218,249			218,249	
(4)LISA FERRARO UNTIL 71913 DIR , FDN MAJOR GIFTS	(i) (ii)	185,930 0	19,975	576 0	24,289	19,428	250,198 0	

Schedule J (Form 990) 2012

Part IIII Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Also complete this part for any addition		
Identifier	Return Reference	Explanation
Supplemental Compensation Information	Schedule J, Part I, Line 3	THE COMPENSATION COMMITTEE IS FROM NORWALK HOSPITAL ASSOCIATION (NHA)
Supplemental Compensation Information	Schedule J, Part I, Line 4a	GEOFFREY COLE RECEIVED PART OF A TWO YEAR SEVERANCE ARRANGEMENT BASED UPON HIS COMPENSATION AT THE TIME OF TERMINATION THE AMOUNT PAID DURING THE YEAR, \$218,429, HAS BEEN INCLUDED IN SCHEDULE J, PART II, COLUMN B (III)
Supplemental Compensation Information	Schedule J, Part I, Line 7	BONUSES ARE PROVIDED BASED ON A GOALS SYSTEM GOALS ARE ESTABLISHED FOR ELIGIBLE EMPLOYEES AT THE BEGINNING OF THE FISCAL YEAR BONUSES ARE PAID IN ACCORDANCE WITH THE OVERALL FINANCIAL PERFORMANCE OF THE HOSPITAL AS WELL AS THE EMPLOYEE'S SUCCESS IN MEETING OR EXCEEDING THOSE GOALS ELIGIBLE EMPLOYEES INCLUDE PRESIDENT, VICE PRESIDENTS, CHAIRMAN, EXECUTIVE DIRECTORS, AND DIRECTORS THERE IS A RATING SYSTEM REGARDING THE GOALS - MEETING GOALS BY A CERTAIN DATE OR THRESHOLD - THERE IS THEN A MATHEMATICAL CALCULATION THAT DETERMINES THE DOLLAR AMOUNTS
Supplemental Compensation Information	Schedule J, Part III, Line 4b	Norwalk Hospital Association (NHA), a related organization of Norwalk Hospital Foundation (NHF), has established the Norwalk Hospital Senior Executive Deferred Compensation Plan, primarily for the purpose of providing a program of deferred compensation for Daniel DeBarba, a trustee of NHF and President & CEO of NHA Amounts promised under the plan are based on a targeted retirement benefit. The payment of benefits under the plan is subject to vesting. No amounts were vested or reported as taxable income on Mr. DeBarba's 2012 W-2

Schedule J (Form 990) 2012

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SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Noncash Contributions

Internal Revenue Service Name of the organization Norwalk Hospital Foundation

Employer identification number

				22-2577707			
Part I Types of Property		Γ					
	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(e Method of a noncash contri			ts
1 Art—Works of art							
2 Art—Historical treasures .							
3 Art—Fractional interests							
4 Books and publications							
Clothing and household goods							
5 Cars and other vehicles							
7 Boats and planes							
3 Intellectual property							
9 Securities—Publicly traded .	Х	11	209,266	COST/SELLING P	RICE		
Securities—Closely held stock			·				
Securities—Partnership, LLC, or trust interests							
2 Securities—Miscellaneous							
3 Qualified conservation contribution—Historic							
structures							
contribution—Other							
Real estate—Residential .							
Real estate—Commercial							
Real estate—Other							
Collectibles							
Food inventory							
Drugs and medical supplies .							
1 Taxidermy							
2 Historical artifacts							
Scientific specimens							
4 Archeological artifacts	·						
5 Other ► ()							
5 Other ► ()							
7 Other ► ()							
3 Other ► ()							
Number of Forms 8283 received for which the organization compl				29			
			_	•		Yes	No
0a During the year, did the organiz	ation receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it			
must hold for at least three yea	rs from the	date of the initial contributi	on, and which is not require	d to be used			
for exempt purposes for the ent	ire holding p	period?			30a		No
b If "Yes," describe the arrangen	nent in Part 1	II					
Does the organization have a g			review of any non-standard	contributions?	31	Yes	
2a Does the organization hire or us	se third part	ies or related organizations	to solicit, process, or sell i	noncash			
contributions?					32a		Νo
b If "Yes," describe in Part II							.,,
3 If the organization did not report	rt an amount	: in column (c) for a type of	property for which column (a) is checked.			
describe in Part II		(2) 10. 2 1, 50 01	,	.,			

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

		Also complete this part for any additional information.
Identifier	Return Reference	Explanation
NUMBER OF CONTRIBUTIONS	SCHEDULE M, PART I, LINE 9,	NORWALK HOSPITAL FOUNDATION IS REPORTING
	COLUMN B	ELEVEN (11) DONORS WHO CONTRIBUTED STOCK

Schedule M (Form 990) (2012)

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DLN: 93493226039024

OMB No 1545-0047

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization	Employer identifi	cation number
Norwalk Hospital Foundation		
	22-2577707	

ldentifier	Return Reference	Explanation
REVENUES LESS EXPENSES	FORM 990 PART 1, LINE 19	

DLN: 93493226039024

OMB No 1545-0047

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Norwalk Hospital Foundation				Employei	· Ident IT I	cation number		
	22-2577	707						
Part I Identification of Disregarded Entities (Comple	te if the organization	answered "Yes" to	o Form 990, Par	t IV, line 33.)	1			
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income E	(e) ind-of-year assets		(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Organiz	ations (Complete If	the organization a	nswered "Yes" t	to Form 990,	Part IV	, line 34 because it	had or	ne
or more related tax-exempt organizations during th (a) Name, address, and EIN of related organization	e tax year.) (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sectio	(d) (e)		(f) Direct controlling entity	Section (13) co ent	512 ntrol
(1) Norwalk Hospital Association	Health Svcs	СТ	501(c)(3)	3		NHSC	Yes	No
24 Stevens Street Norwalk, CT 06850 06-6068853								
(2) Norwalk Hospital Physicians & Surgeons	Phys Practice	СТ	501(c)(3)	11B		NHSC	Yes	
24 Stevens Street Norwalk, CT 06850 06-1522078								
(3) Norwalk Health Care Inc DBA Honey Hill 34 Midrocks Drive	inactive	СТ	501(c)(3)	9		NHSC	Yes	
Norwalk, CT 06850 22-2577722								
(4) Norwalk Health Services Corp	Support Svc	СТ	501(c)(3)	11B		NA		No
24 Stevens Street Norwalk, CT 06850 22-2577711								
(5) Advanced Center for Rehab Medicine	Inactive	СТ	501(c)(3)	11B		NHSC	Yes	
24 Stevens Street Norwalk, CT 06850								
06-1304799								
	1	1	1				1 '	I

(a) Name, address, and E related organizatio		(b) Primary activity	(c) Legal domicile	(d Dire contro	ect	(e) Predomir income(re		(f) Share of , total income		(h Disprop	ortionate	(i) Code V—UBI amount in box	Gene	j) ral or aging	(k) Percentag ownership
related Organizatio	,		(state or foreign country)	ent	_	unrelate excluded tax und sections!	ed, from ler 512-	total incom	assets	allocal	uons.	20 of Schedule K-1 (Form 1065)		ner?	OWNEISHI
						514)				Yes	No		Yes	No	
											 			Н	
											<u> </u>				
Part IV Identification of Related line 34 because it had one of	Organizations Taxable or more related organization	as a Corpo ons treated a	ration s a corp	or Tr poration	ust (on or	Complet trust dui	e if tring t	he orga the tax y	nızatıon an rear.)	swere	ed "Ye	s" to Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Lega domic (state or f counti	l ile oreign			(d) controlling entity	(C co	(e) e of entity rp, S corp, r trust)	(f) Share of tota Income		(g) re of en of-year assets	d- Percen owner	tage		(i) fection 512 (b)(13) controlled entity?
(1) Maple Street Indemnity	Cantino Incurance	BD			NHSC		C-Cor	·n							Yes No
Company Ltd	Captive Insurance	l BD			INFISC		C-Cor	ρ							
40 Church Street PO Box HM 02062 Hamilton HM, HX															
BD 98-0549862															
(2) SWC Corporation	Pharmacy				NHSC		C-Cor	р							
24 Stevens Street Norwalk, CT 06850 22-2577718		ст													
								I							

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule									
1 D	iring the tax year, did the orgranization engage in any of the following transactions with one or more rela	ted organizations li	sted in Parts II-IV?							
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No			
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes				
c	Gift, grant, or capital contribution from related organization(s)				1 c	Yes				
d	Loans or loan guarantees to or for related organization(s)				1d		No			
e	e Loans or loan guarantees by related organization(s)									
f	f Dividends from related organization(s)									
g	Sale of assets to related organization(s)				1g		No			
h	Purchase of assets from related organization(s)				1h		No			
i	Exchange of assets with related organization(s)				1i		No			
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes				
1	I Performance of services or membership or fundraising solicitations for related organization(s)									
m	m Performance of services or membership or fundraising solicitations by related organization(s)									
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No			
0	Sharing of paid employees with related organization(s)				10		No			
р	Reimbursement paid to related organization(s) for expenses				1р	Yes				
q	Reimbursement paid by related organization(s) for expenses				1q		No			
r	Other transfer of cash or property to related organization(s)				1r	Yes				
s	Other transfer of cash or property from related organization(s)				1s	Yes				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete th		· · · · · · · · · · · · · · · · · · ·							
	(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount i	nvolved				
ee A	ditional Data Table									

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) (g) (h) (i) Share of Share of Disproprtionate Code V—UBI Gen		(j) General or managing partner?		(k) Percentage ownership			
			514)	Yes	No			Yes	No		Yes	No	
												1	

Software ID:

Software Version:

Return Reference

EIN: 22-2577707

Name: Norwalk Hospital Foundation

Schedule R (Form 990) 2012

Identifier

Page **5**

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

> Form 990, Schedule R, Part V - Transactions With Related Organizations									
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved						
NORWALK HOSPITAL ASSOCIATION	В	2,129,761	COST						
NORWALK HOSPITAL ASSOCIATION	С	628,184	COST						
NORWALK HOSPITAL ASSOCIATION	М	65,160	COST						
NORWALK HOSPITAL ASSOCIATION	Р	1,498,950	COST						
NORWALK HOSPITAL ASSOCIATION	R	11,483,036	COST						
NORWALK HOSPITAL ASSOCIATION	S	1,155,442	COST						
NORWALK HOSPITAL PHYSICIAN & SURGEONS	В	390,191	COST						
NORWALK HOSPITAL PHYSICIAN & SURGEONS	R	269,391	COST						

Explanation