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Part IIISTatement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization’s mission

AS A COMMUNITY HOSPITAL, GIFFORD MEDICAL CENTER'S MISSION IS TO IMPROVE THE HEALTH OF THE PEOPLE WE SERVE BY PROVIDING AND ASSURING ACCESS TO AFFORDABLE AND HIGH-QUALITY HEALTH CARE, AND BY PROMOTING THE HEALTH AND WELL-BEING OF EVERYONE IN OUR SERVICES AREA

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If “Yes,” describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 17,349,350 including grants of \$ ) (Revenue \$ 8,317,451 )

GIFFORD MEDICAL CENTER OFFERS VARIOUS CLINICAL SERVICES THROUGH ITS MAIN CAMPUS AND OUTLYING FAMILY HEALTH CENTERS AND SPECIALTY CLINICS SPECIALTY CLINICS INCLUDE ANTICOAGULATION, DIABETES, PRE-OPERATIVE, TRAVEL, AND WOUND CARE CLINIC SERVICES AVAILABLE INCLUDE HEALTH EDUCATION, CHECK-UPS, SAFETY TIPS AND ADVICE, NUTRITION AND EXERCISE COUNSELING, MEDICAL CLEARANCE FOR PATIENTS HAVING SURGERY, DETERMINATION OF NECESSARY VACCINATIONS OR MEDICATIONS FOR TRAVELING, AND MONITORING WOUNDS AND COORDINATING HOME WOUND CARE

4b

(Code ) (Expenses \$ 8,709,145 including grants of \$ ) (Revenue \$ 7,286,106 )

GIFFORD MEDICAL CENTER OFFERS PEDIATRIC AND FAMILY MEDICINE SERVICES FROM A TEAM OF EXPERT PEDIATRICS PHYSICIANS AND STAFF IN A FAMILY FRIENDLY SETTING AN EMPHASIS IS PLACED ON PREVENTION AND WELLNESS AS WELL AS TIMELY CARE FOR ACUTE ILLNESSES SERVICES AVAILABLE INCLUDE ANNUAL WELL-CHILD VISITS AND SPORTS PHYSICALS, CHILDHOOD IMMUNIZATIONS, ACUTE CARE, FAMILY EDUCATION ON HEALTHY BEHAVIORS AND CHILD DEVELOPMENT, MEDICATION MANAGEMENT, MANAGEMENT OF CHRONIC CONDITIONS, AND EYE AND HEARING SCREENINGS OBSTETRIC AND GYNECOLOGY SERVICES ARE ALSO AVAILABLE FOR WOMEN, FROM ANNUAL SCREENINGS TO ADVANCED SURGERIES

4c

(Code ) (Expenses \$ 5,446,158 including grants of \$ ) (Revenue \$ 11,401,371 )

GIFFORD MEDICAL CENTER OFFERS GENERAL SURGERY SERVICES BY A CARING AND KNOWLEDGEABLE TEAM, INCLUDING SKIN LESION AND CYST REMOVAL, COMPREHENSIVE BREAST CARE, DIAGNOSIS AND TREATMENT OF ALL FORMS OF CANCER, WOUND CARE, CARDIAC PACEMAKERS, PILL ENDOSCOPY, COLONOSCOPIES, AND APPENDIX REMOVAL, AMONG OTHERS GENERAL SURGEONS PROVIDE A WIDE RANGE OF PROCEDURES IN THE OFFICE AND IN THE OPERATING ROOM SETTINGS, PRIMARILY FOCUSING ON THE ABDOMINAL ORGANS AS WELL AS DISEASES OF THE SKIN, BREAST, SOFT TISSUE AND HERNIAS

4d

Other program services (Describe in Schedule O )

(Expenses \$ 27,925,336 including grants of \$ 9,750 ) (Revenue \$ 39,272,513 )

4e

Total program service expenses

59,429,989

Part IV

Checklist of Required Schedules

|                                                                                                                                                                                                                                                                                                                                                                                   | Yes     | No |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                              | 1 Yes   |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                            | 2 Yes   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                           | 3       | No |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                            | 4 Yes   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                    | 5       | No |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                         | 6       | No |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                               | 7       | No |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                              | 8       | No |
| 9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  | 9       | No |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                        | 10 Yes  |    |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                                                 |         |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI                                                                                                                                                            | 11a Yes |    |
| b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                         | 11b     | No |
| c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                       | 11c     | No |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                                                                         | 11d     | No |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                                                                                      | 11e Yes |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                               | 11f     | No |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII                                                                                                                                           | 12a Yes |    |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                                                            | 12b     | No |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                                                              | 13      | No |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                                                                   | 14a     | No |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV                                                                       | 14b     | No |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV                                                                                                                                                          | 15      | No |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV                                                                                                                                                              | 16      | No |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                                                             | 17      | No |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                            | 18 Yes  |    |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                      | 19      | No |
| 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                                                                                                                              | 20a Yes |    |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                               | 20b Yes |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                                                         | 21  |     | No |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                                                           | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                                                      | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i> . . . . .                             | 24a | Yes |    |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                                                  | 24b |     | No |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                       | 24c |     | No |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                                                            | 24d |     | No |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                                                   | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . . | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                                                               |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                    | 28c | Yes |    |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . .                                                                                                                                                                                                    | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .                                                                                                                                                                  | 34  | Yes |    |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                    | 35a |     | No |
| b   | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . .                                                                                           | 35b |     |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                                                             | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                              | 38  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

☐

|                                                                                                                                                                                                                                                                         |                                                                                                                                                                                |     |    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|                                                                                                                                                                                                                                                                         |                                                                                                                                                                                | Yes | No |
| 1a                                                                                                                                                                                                                                                                      | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                  | 144 |    |
| 1b                                                                                                                                                                                                                                                                      | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                               | 1   |    |
| 1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                             |                                                                                                                                                                                | Yes |    |
| 2a                                                                                                                                                                                                                                                                      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. | 690 |    |
| 2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                  |                                                                                                                                                                                | Yes |    |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                        |                                                                                                                                                                                | Yes |    |
| 3b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                    |                                                                                                                                                                                | Yes |    |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                           |                                                                                                                                                                                |     | No |
| b If "Yes," enter the name of the foreign country:<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                    |                                                                                                                                                                                |     |    |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                |                                                                                                                                                                                |     | No |
| 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                     |                                                                                                                                                                                |     | No |
| 5c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                   |                                                                                                                                                                                |     |    |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                                              |                                                                                                                                                                                |     | No |
| 6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                        |                                                                                                                                                                                |     |    |
| 7 Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                         |                                                                                                                                                                                |     |    |
| 7a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                      |                                                                                                                                                                                |     | No |
| 7b If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                      |                                                                                                                                                                                |     |    |
| 7c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                 |                                                                                                                                                                                |     | No |
| 7d If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                   |                                                                                                                                                                                |     |    |
| 7e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                      |                                                                                                                                                                                |     | No |
| 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                         |                                                                                                                                                                                |     | No |
| 7g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                     |                                                                                                                                                                                |     |    |
| 7h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                   |                                                                                                                                                                                |     |    |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? |                                                                                                                                                                                |     |    |
| 9 Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                             |                                                                                                                                                                                |     |    |
| 9a Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                              |                                                                                                                                                                                |     |    |
| 9b Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                               |                                                                                                                                                                                |     |    |
| 10 Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                               |                                                                                                                                                                                |     |    |
| 10a Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                           |                                                                                                                                                                                |     |    |
| 10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                        |                                                                                                                                                                                |     |    |
| 11 Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                              |                                                                                                                                                                                |     |    |
| 11a Gross income from members or shareholders.                                                                                                                                                                                                                          |                                                                                                                                                                                |     |    |
| 11b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                        |                                                                                                                                                                                |     |    |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                          |                                                                                                                                                                                |     |    |
| 12b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                              |                                                                                                                                                                                |     |    |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                                     |                                                                                                                                                                                |     |    |
| 13a Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                    |                                                                                                                                                                                |     |    |
| 13b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                          |                                                                                                                                                                                |     |    |
| 13c Enter the amount of reserves on hand.                                                                                                                                                                                                                               |                                                                                                                                                                                |     |    |
| 14a Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                          |                                                                                                                                                                                |     | No |
| 14b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                          |                                                                                                                                                                                |     |    |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

|                                                                                                                                                                                                                  |                                                                                                                                                                                                                     |     |     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|                                                                                                                                                                                                                  |                                                                                                                                                                                                                     | Yes | No  |
| 1a                                                                                                                                                                                                               | Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                 | 19  |     |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O |                                                                                                                                                                                                                     |     |     |
| 1b                                                                                                                                                                                                               | Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  | 17  |     |
| 2                                                                                                                                                                                                                | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | 2   | No  |
| 3                                                                                                                                                                                                                | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3   | No  |
| 4                                                                                                                                                                                                                | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | 4   | No  |
| 5                                                                                                                                                                                                                | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | 5   | No  |
| 6                                                                                                                                                                                                                | Did the organization have members or stockholders?                                                                                                                                                                  | 6   | Yes |
| 7a                                                                                                                                                                                                               | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                  | 7a  | Yes |
| 7b                                                                                                                                                                                                               | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           | 7b  | No  |
| 8                                                                                                                                                                                                                | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                    |     |     |
| 8a                                                                                                                                                                                                               | The governing body?                                                                                                                                                                                                 | 8a  | Yes |
| 8b                                                                                                                                                                                                               | Each committee with authority to act on behalf of the governing body?                                                                                                                                               | 8b  | Yes |
| 9                                                                                                                                                                                                                | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        | 9   | No  |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                    |                                                                                                                                                                                                                                                                                              |     |     |
|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|                                                                                    |                                                                                                                                                                                                                                                                                              | Yes | No  |
| 10a                                                                                | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                           | 10a | No  |
| 10b                                                                                | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | 10b |     |
| 11a                                                                                | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                  | 11a | No  |
| 11b                                                                                | Describe in Schedule O the process, if any, used by the organization to review this Form 990                                                                                                                                                                                                 |     |     |
| 12a                                                                                | Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                      | 12a | Yes |
| 12b                                                                                | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | 12b | Yes |
| 12c                                                                                | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           | 12c | Yes |
| 13                                                                                 | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                    | 13  | Yes |
| 14                                                                                 | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                               | 14  | Yes |
| 15                                                                                 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                         |     |     |
| 15a                                                                                | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | 15a | Yes |
| 15b                                                                                | Other officers or key employees of the organization                                                                                                                                                                                                                                          | 15b | No  |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) |                                                                                                                                                                                                                                                                                              |     |     |
| 16a                                                                                | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                        | 16a | No  |
| 16b                                                                                | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b |     |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                                                                                |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed                                                                                                                                                                                                                                                                                                                                     |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O) |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year                                                                                                                                                                                                              |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization<br>JEFFREY HEBERT PO BOX 2000 RANDOLPH, VT (802) 728-2356                                                                                                                                                                                                                         |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A)<br>Name and Title                                  | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                        |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (1) SHARON DIMMICK<br>CHAIR                            | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (2) AUGUST MEYER<br>VICE CHAIR                         | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (3) PAUL KENDALL<br>SECRETARY                          | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (4) LINCOLN CLARK<br>TREASURER                         | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (5) DAVID AINSWORTH<br>TRUSTEE                         | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (6) WILLIAM BAUMANN JR<br>TRUSTEE                      | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (7) LINDA CHUGKOWSKI<br>TRUSTEE                        | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (8) LEO CONNOLLY<br>TRUSTEE                            | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (9) JACK COWDREY<br>TRUSTEE THRU 2/2013                | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (10) DR MARCUS COXON<br>TTEE/MED STAFF PRES THRU 12/12 | 22 4                                                                                       | X                                                                                                         |                       |         |              |                              |        | 91,108                                                               | 0                                                                         | 7,419                                                                                         |
| (11) RANDY GARNER<br>TRUSTEE                           | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (12) KAREN GILLESPIE-KORROW<br>TRUSTEE THRU 2/2013     | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (13) FRED NEWHALL<br>TRUSTEE                           | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (14) PETER NOWLAN<br>TRUSTEE                           | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (15) BARBARA ROCHAT<br>TRUSTEE                         | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (16) BOB WRIGHT<br>TRUSTEE                             | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| (17) SHELIA JACOBS<br>TRUSTEE BEG 3/2013               | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and Title                                             | (B)<br>Average<br>hours per<br>week (list<br>any hours<br>for related<br>organizations<br>below<br>dotted line) | (C)<br>Position (do not check<br>more than one box, unless<br>person is both an officer<br>and a director/trustee) |                          |         |                 |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization<br>(W- 2/1099-<br>MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------|---------|-----------------|---------------------------------|--------|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                                   |                                                                                                                 | Individual trustee<br>or director                                                                                  | Institutional<br>Trustee | Officer | Key<br>employee | Highest compensated<br>employee | Former |                                                                                       |                                                                                            |                                                                                                                 |
| (18) LINDA MORSE<br>TRUSTEE BEG 3/2013                            | 1 0                                                                                                             | X                                                                                                                  |                          |         |                 |                                 |        | 0                                                                                     | 0                                                                                          | 0                                                                                                               |
| (19) MONA COLTON<br>TRUSTEE BEG 3/2013                            | 1 0                                                                                                             | X                                                                                                                  |                          |         |                 |                                 |        | 0                                                                                     | 0                                                                                          | 0                                                                                                               |
| (20) CAROL BUSHEY<br>TRUSTEE BEG 3/2013                           | 1 0                                                                                                             | X                                                                                                                  |                          |         |                 |                                 |        | 0                                                                                     | 0                                                                                          | 0                                                                                                               |
| (21) ELLAMARIE RUSSO-DEMARA<br>TTEE/MED STAFF PRES BEG 1/2013     | 22 4                                                                                                            | X                                                                                                                  |                          |         |                 |                                 |        | 106,493                                                                               |                                                                                            | 36,158                                                                                                          |
| (22) JOSEPH WOODIN<br>PRESIDENT & CEO                             | 40 0                                                                                                            | X                                                                                                                  |                          | X       |                 |                                 |        | 424,590                                                                               | 0                                                                                          | 44,243                                                                                                          |
| (23) JEFFREY HEBERT<br>CFO                                        | 40 0                                                                                                            |                                                                                                                    |                          | X       |                 |                                 |        | 108,292                                                                               |                                                                                            | 5,906                                                                                                           |
| (24) STEPHANIE LANDVATER<br>PROVIDER                              | 40 0                                                                                                            |                                                                                                                    |                          |         |                 | X                               |        | 607,958                                                                               | 0                                                                                          | 44,467                                                                                                          |
| (25) BESS BRACKETT<br>PROVIDER                                    | 40 0                                                                                                            |                                                                                                                    |                          |         |                 | X                               |        | 493,711                                                                               | 0                                                                                          | 44,467                                                                                                          |
| (26) RICHARD GRAHAM<br>PROVIDER                                   | 40 0                                                                                                            |                                                                                                                    |                          |         |                 | X                               |        | 444,374                                                                               | 0                                                                                          | 43,239                                                                                                          |
| (27) DENNIS HENZIG<br>PROVIDER                                    | 40 0                                                                                                            |                                                                                                                    |                          |         |                 | X                               |        | 275,487                                                                               | 0                                                                                          | 37,267                                                                                                          |
| (28) JON-RICHARD KNOFF<br>PROVIDER                                | 40 0                                                                                                            |                                                                                                                    |                          |         |                 | X                               |        | 273,464                                                                               | 0                                                                                          | 40,942                                                                                                          |
| (29) DAVID SANVILLE<br>FORMER CFO                                 |                                                                                                                 |                                                                                                                    |                          |         |                 |                                 | X      | 162,112                                                                               | 0                                                                                          | 32,977                                                                                                          |
|                                                                   |                                                                                                                 |                                                                                                                    |                          |         |                 |                                 |        |                                                                                       |                                                                                            |                                                                                                                 |
| 1b Sub-Total . . . . .                                            |                                                                                                                 |                                                                                                                    |                          |         |                 |                                 |        |                                                                                       |                                                                                            |                                                                                                                 |
| c Total from continuation sheets to Part VII, Section A . . . . . |                                                                                                                 |                                                                                                                    |                          |         |                 |                                 |        |                                                                                       |                                                                                            |                                                                                                                 |
| d Total (add lines 1b and 1c) . . . . .                           |                                                                                                                 |                                                                                                                    |                          |         |                 |                                 |        | 2,987,589                                                                             | 0                                                                                          | 337,085                                                                                                         |

|   |                                                                                                                                                                                                                                               |   |     |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-----|
| 2 | Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization▶46                                                                            |   |     |
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | 3 | Yes |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | 4 | Yes |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | 5 | No  |

Section B. Independent Contractors

| 1                                | Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year |                     |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| (A)<br>Name and business address | (B)<br>Description of services                                                                                                                                                                                                                    | (C)<br>Compensation |
| DEW CONSTRUCTION CORPORATION ,   | BUILDING CONTRACTOR                                                                                                                                                                                                                               | 2,127,459           |
| CONNOR CONTRACTING INC ,         | BUILDING CONTRACTOR                                                                                                                                                                                                                               | 849,253             |
| AMERICAN HEALTH CENTERS INC ,    | MRI SERVICES                                                                                                                                                                                                                                      | 494,738             |
| M MODAL ,                        | CONTRACTED SERVICES                                                                                                                                                                                                                               | 358,518             |
| UNIVERSITY OF VERMONT ,          | TSP                                                                                                                                                                                                                                               | 283,799             |
| 2                                | Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶18                                                                              |                     |

Part VIII

Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII

|                                                           |                       |                                                                                                                                          | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |
|-----------------------------------------------------------|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1a                    | Federated campaigns . . . . . 1a                                                                                                         |                      |                                                    |                                         |                                                                                 |
|                                                           | b                     | Membership dues . . . . . 1b                                                                                                             |                      |                                                    |                                         |                                                                                 |
|                                                           | c                     | Fundraising events . . . . . 1c                                                                                                          | 66,309               |                                                    |                                         |                                                                                 |
|                                                           | d                     | Related organizations . . . . . 1d                                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | e                     | Government grants (contributions) 1e                                                                                                     |                      |                                                    |                                         |                                                                                 |
|                                                           | f                     | All other contributions, gifts, grants, and<br>similar amounts not included above 1f                                                     | 1,535,663            |                                                    |                                         |                                                                                 |
|                                                           | g                     | Noncash contributions included in lines<br>1a-1f \$                                                                                      | 1,288                |                                                    |                                         |                                                                                 |
|                                                           | h                     | Total. Add lines 1a-1f . . . . .                                                                                                         | 1,601,972            |                                                    |                                         |                                                                                 |
| Program Service Revenue                                   | 2a                    | NET PATIENT SERVICE REVENUE                                                                                                              | Business Code        |                                                    |                                         |                                                                                 |
|                                                           |                       |                                                                                                                                          | 621400               | 62,575,087                                         | 62,575,087                              |                                                                                 |
|                                                           |                       | b PHARMACY REVENUE                                                                                                                       | 446110               | 1,050,893                                          | 1,050,893                               |                                                                                 |
|                                                           |                       | c DAYCARE REVENUE                                                                                                                        | 812900               | 375,813                                            | 221,991                                 | 153,822                                                                         |
|                                                           |                       | d CAFETERIA REVENUE                                                                                                                      | 722514               | 313,061                                            | 313,061                                 |                                                                                 |
|                                                           |                       | e OTHER REVENUE                                                                                                                          | 624100               | 2,116,409                                          | 2,116,409                               |                                                                                 |
|                                                           |                       | f All other program service revenue                                                                                                      |                      |                                                    |                                         |                                                                                 |
|                                                           | g                     | Total. Add lines 2a-2f . . . . .                                                                                                         | 66,431,263           |                                                    |                                         |                                                                                 |
| Other Revenue                                             | 3                     | Investment income (including dividends, interest,<br>and other similar amounts) . . . . .                                                | 971,921              |                                                    |                                         | 971,921                                                                         |
|                                                           | 4                     | Income from investment of tax-exempt bond proceeds . . . . .                                                                             | 0                    |                                                    |                                         |                                                                                 |
|                                                           | 5                     | Royalties . . . . .                                                                                                                      | 0                    |                                                    |                                         |                                                                                 |
|                                                           | 6a                    | Gross rents                                                                                                                              | (i) Real             | (ii) Personal                                      |                                         |                                                                                 |
|                                                           |                       |                                                                                                                                          | 59,923               |                                                    |                                         |                                                                                 |
|                                                           |                       | b Less rental expenses                                                                                                                   | 81,944               |                                                    |                                         |                                                                                 |
|                                                           |                       | c Rental income or (loss)                                                                                                                | -22,021              | 0                                                  |                                         |                                                                                 |
|                                                           | d                     | Net rental income or (loss) . . . . .                                                                                                    | -22,021              |                                                    |                                         | -22,021                                                                         |
|                                                           | 7a                    | Gross amount from sales of assets other than inventory                                                                                   | (i) Securities       | (ii) Other                                         |                                         |                                                                                 |
|                                                           |                       |                                                                                                                                          | 227,871              | 33,945                                             |                                         |                                                                                 |
|                                                           |                       | b Less cost or other basis and sales expenses                                                                                            | 119,926              | 45,927                                             |                                         |                                                                                 |
|                                                           |                       | c Gain or (loss)                                                                                                                         | 107,945              | -11,982                                            |                                         |                                                                                 |
|                                                           | d                     | Net gain or (loss) . . . . .                                                                                                             | 95,963               |                                                    |                                         | 95,963                                                                          |
|                                                           | 8a                    | Gross income from fundraising events (not including<br>\$ 66,309 of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . |                      |                                                    |                                         |                                                                                 |
|                                                           |                       | a                                                                                                                                        | 3,892                |                                                    |                                         |                                                                                 |
|                                                           | b                     | Less direct expenses . . . . . b                                                                                                         | 13,242               |                                                    |                                         |                                                                                 |
|                                                           | c                     | Net income or (loss) from fundraising events . . . . .                                                                                   | -9,350               |                                                    |                                         | -9,350                                                                          |
|                                                           | 9a                    | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                                    |                      |                                                    |                                         |                                                                                 |
|                                                           |                       | a                                                                                                                                        | 10,837               |                                                    |                                         |                                                                                 |
|                                                           | b                     | Less direct expenses . . . . . b                                                                                                         | 6,288                |                                                    |                                         |                                                                                 |
|                                                           | c                     | Net income or (loss) from gaming activities . . . . .                                                                                    | 4,549                |                                                    |                                         | 4,549                                                                           |
|                                                           | 10a                   | Gross sales of inventory, less returns and allowances . . . . .                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           |                       | a                                                                                                                                        |                      |                                                    |                                         |                                                                                 |
|                                                           | b                     | Less cost of goods sold . . . . . b                                                                                                      |                      |                                                    |                                         |                                                                                 |
|                                                           | c                     | Net income or (loss) from sales of inventory . . . . .                                                                                   | 0                    |                                                    |                                         |                                                                                 |
|                                                           | Miscellaneous Revenue |                                                                                                                                          | Business Code        |                                                    |                                         |                                                                                 |
|                                                           | 11a                   | EXTRAORDINARY GAIN                                                                                                                       | 900099               | 2,553                                              |                                         | 2,553                                                                           |
|                                                           | b                     |                                                                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | c                     |                                                                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | d                     | All other revenue . . . . .                                                                                                              |                      |                                                    |                                         |                                                                                 |
|                                                           | e                     | Total. Add lines 11a-11d . . . . .                                                                                                       | 2,553                |                                                    |                                         |                                                                                 |
|                                                           | 12                    | Total revenue. See Instructions . . . . .                                                                                                | 69,076,850           | 66,277,441                                         | 153,822                                 | 1,043,615                                                                       |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                         | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.                                                                                                                                | 0                     |                                 |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the United States. See Part IV, line 22.                                                                                                                                                  | 9,750                 | 9,750                           |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.                                                                                                     | 0                     |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members.                                                                                                                                                                                                        | 0                     |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees.                                                                                                                                                               | 824,209               | 241,178                         | 583,031                                |                             |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).                                                                                          | 195,089               |                                 | 195,089                                |                             |
| 7                                                                              | Other salaries and wages.                                                                                                                                                                                                               | 29,015,185            | 26,727,704                      | 2,192,287                              | 95,194                      |
| 8                                                                              | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).                                                                                                                                     | 1,253,599             | 1,151,337                       | 98,157                                 | 4,105                       |
| 9                                                                              | Other employee benefits.                                                                                                                                                                                                                | 6,098,750             | 5,538,310                       | 540,740                                | 19,700                      |
| 10                                                                             | Payroll taxes.                                                                                                                                                                                                                          | 1,985,371             | 1,787,385                       | 191,667                                | 6,319                       |
| 11                                                                             | Fees for services (non-employees):                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| a                                                                              | Management.                                                                                                                                                                                                                             | 0                     |                                 |                                        |                             |
| b                                                                              | Legal.                                                                                                                                                                                                                                  | 50,538                |                                 | 50,538                                 |                             |
| c                                                                              | Accounting.                                                                                                                                                                                                                             | 90,368                |                                 | 90,368                                 |                             |
| d                                                                              | Lobbying.                                                                                                                                                                                                                               | 0                     |                                 |                                        |                             |
| e                                                                              | Professional fundraising services. See Part IV, line 17.                                                                                                                                                                                | 0                     |                                 |                                        |                             |
| f                                                                              | Investment management fees.                                                                                                                                                                                                             | 20,014                |                                 | 20,014                                 |                             |
| g                                                                              | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).                                                                                                                             | 5,464,878             | 4,919,908                       | 527,576                                | 17,394                      |
| 12                                                                             | Advertising and promotion.                                                                                                                                                                                                              | 72,772                | 65,515                          | 7,025                                  | 232                         |
| 13                                                                             | Office expenses.                                                                                                                                                                                                                        | 2,087,332             | 1,877,231                       | 203,395                                | 6,706                       |
| 14                                                                             | Information technology.                                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| 15                                                                             | Royalties.                                                                                                                                                                                                                              | 0                     |                                 |                                        |                             |
| 16                                                                             | Occupancy.                                                                                                                                                                                                                              | 914,433               | 823,243                         | 88,279                                 | 2,911                       |
| 17                                                                             | Travel.                                                                                                                                                                                                                                 | 464,869               | 418,511                         | 44,878                                 | 1,480                       |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials.                                                                                                                                         | 0                     |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings.                                                                                                                                                                                                 | 288,097               | 259,367                         | 27,813                                 | 917                         |
| 20                                                                             | Interest.                                                                                                                                                                                                                               | 992,317               | 893,361                         | 95,798                                 | 3,158                       |
| 21                                                                             | Payments to affiliates.                                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization.                                                                                                                                                                                              | 2,986,552             | 2,688,726                       | 288,320                                | 9,506                       |
| 23                                                                             | Insurance.                                                                                                                                                                                                                              | 847,945               | 763,386                         | 81,860                                 | 2,699                       |
| 24                                                                             | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):                                       |                       |                                 |                                        |                             |
| a                                                                              | BAD DEBT                                                                                                                                                                                                                                | 2,710,268             | 2,710,268                       |                                        |                             |
| b                                                                              | MEDICAL SUPPLIES & DRUGS                                                                                                                                                                                                                | 4,195,430             | 4,195,430                       |                                        |                             |
| c                                                                              | LICENSES, DUES, SUBSCRIPTIONS                                                                                                                                                                                                           | 670,373               | 603,522                         | 64,717                                 | 2,134                       |
| d                                                                              | PROVIDER TAXES                                                                                                                                                                                                                          | 3,149,388             | 3,149,388                       |                                        |                             |
| e                                                                              | All other expenses                                                                                                                                                                                                                      | 674,727               | 606,469                         | 66,079                                 | 2,179                       |
| 25                                                                             | Total functional expenses. Add lines 1 through 24e.                                                                                                                                                                                     | 65,062,254            | 59,429,989                      | 5,457,631                              | 174,634                     |
| 26                                                                             | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                       |                                 |                                        |                             |

Part X

Balance Sheet

Check if Schedule O contains a response to any question in this Part X

|                             |                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                              |               | (A)               |     | (B)         |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------------|-----|-------------|
|                             |                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                              |               | Beginning of year |     | End of year |
| Assets                      | 1                                                                                                                                                   | Cash—non-interest-bearing                                                                                                                                                                                                                                                                                                    |               | 137,396           | 1   | 152,395     |
|                             | 2                                                                                                                                                   | Savings and temporary cash investments                                                                                                                                                                                                                                                                                       |               | 7,457,990         | 2   | 6,360,292   |
|                             | 3                                                                                                                                                   | Pledges and grants receivable, net                                                                                                                                                                                                                                                                                           |               | 23,581            | 3   | 618,010     |
|                             | 4                                                                                                                                                   | Accounts receivable, net                                                                                                                                                                                                                                                                                                     |               | 7,328,813         | 4   | 8,442,027   |
|                             | 5                                                                                                                                                   | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L                                                                                                                                                           |               | 0                 | 5   | 0           |
|                             | 6                                                                                                                                                   | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L |               | 0                 | 6   | 0           |
|                             | 7                                                                                                                                                   | Notes and loans receivable, net                                                                                                                                                                                                                                                                                              |               | 0                 | 7   | 0           |
|                             | 8                                                                                                                                                   | Inventories for sale or use                                                                                                                                                                                                                                                                                                  |               | 1,130,171         | 8   | 1,264,146   |
|                             | 9                                                                                                                                                   | Prepaid expenses and deferred charges                                                                                                                                                                                                                                                                                        |               | 1,415,765         | 9   | 1,612,863   |
|                             | 10a                                                                                                                                                 | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D                                                                                                                                                                                                                                            | 10a60,764,775 | 25,885,445        | 10c | 29,280,859  |
|                             | b                                                                                                                                                   | Less accumulated depreciation                                                                                                                                                                                                                                                                                                | 10b31,483,916 |                   |     |             |
|                             | 11                                                                                                                                                  | Investments—publicly traded securities                                                                                                                                                                                                                                                                                       |               | 25,072,254        | 11  | 29,607,969  |
|                             | 12                                                                                                                                                  | Investments—other securities See Part IV, line 11                                                                                                                                                                                                                                                                            |               | 0                 | 12  | 0           |
|                             | 13                                                                                                                                                  | Investments—program-related See Part IV, line 11                                                                                                                                                                                                                                                                             |               | 0                 | 13  | 0           |
|                             | 14                                                                                                                                                  | Intangible assets                                                                                                                                                                                                                                                                                                            |               | 24,124            | 14  | 20,391      |
|                             | 15                                                                                                                                                  | Other assets See Part IV, line 11                                                                                                                                                                                                                                                                                            |               | 384,147           | 15  | 417,454     |
|                             | 16                                                                                                                                                  | Total assets. Add lines 1 through 15 (must equal line 34)                                                                                                                                                                                                                                                                    |               | 68,859,686        | 16  | 77,776,406  |
| Liabilities                 | 17                                                                                                                                                  | Accounts payable and accrued expenses                                                                                                                                                                                                                                                                                        |               | 8,474,838         | 17  | 9,828,366   |
|                             | 18                                                                                                                                                  | Grants payable                                                                                                                                                                                                                                                                                                               |               | 0                 | 18  | 0           |
|                             | 19                                                                                                                                                  | Deferred revenue                                                                                                                                                                                                                                                                                                             |               | 128,012           | 19  | 501,140     |
|                             | 20                                                                                                                                                  | Tax-exempt bond liabilities                                                                                                                                                                                                                                                                                                  |               | 19,599,466        | 20  | 19,168,494  |
|                             | 21                                                                                                                                                  | Escrow or custodial account liability Complete Part IV of Schedule D                                                                                                                                                                                                                                                         |               | 0                 | 21  | 0           |
|                             | 22                                                                                                                                                  | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L                                                                                                                                          |               | 0                 | 22  | 0           |
|                             | 23                                                                                                                                                  | Secured mortgages and notes payable to unrelated third parties                                                                                                                                                                                                                                                               |               | 165,806           | 23  | 115,889     |
|                             | 24                                                                                                                                                  | Unsecured notes and loans payable to unrelated third parties                                                                                                                                                                                                                                                                 |               | 0                 | 24  | 0           |
|                             | 25                                                                                                                                                  | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D                                                                                                                                                         |               | 4,660,308         | 25  | 3,816,366   |
|                             | 26                                                                                                                                                  | Total liabilities. Add lines 17 through 25                                                                                                                                                                                                                                                                                   |               | 33,028,430        | 26  | 33,430,255  |
| Net Assets or Fund Balances | Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                                                                                                                                                              |               |                   |     |             |
|                             | 27                                                                                                                                                  | Unrestricted net assets                                                                                                                                                                                                                                                                                                      |               | 34,269,832        | 27  | 41,805,620  |
|                             | 28                                                                                                                                                  | Temporarily restricted net assets                                                                                                                                                                                                                                                                                            |               | 1,091,685         | 28  | 1,411,991   |
|                             | 29                                                                                                                                                  | Permanently restricted net assets                                                                                                                                                                                                                                                                                            |               | 469,739           | 29  | 1,128,540   |
|                             | Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                                                                                                                                                              |               |                   |     |             |
|                             | 30                                                                                                                                                  | Capital stock or trust principal, or current funds                                                                                                                                                                                                                                                                           |               |                   | 30  |             |
|                             | 31                                                                                                                                                  | Paid-in or capital surplus, or land, building or equipment fund                                                                                                                                                                                                                                                              |               |                   | 31  |             |
|                             | 32                                                                                                                                                  | Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                                                                                                                             |               |                   | 32  |             |
|                             | 33                                                                                                                                                  | Total net assets or fund balances                                                                                                                                                                                                                                                                                            |               | 35,831,256        | 33  | 44,346,151  |
|                             | 34                                                                                                                                                  | Total liabilities and net assets/fund balances                                                                                                                                                                                                                                                                               |               | 68,859,686        | 34  | 77,776,406  |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI . . . . .

|    |                                                                                                               |    |            |
|----|---------------------------------------------------------------------------------------------------------------|----|------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12) . . . . .                                           | 1  | 69,076,850 |
| 2  | Total expenses (must equal Part IX, column (A), line 25) . . . . .                                            | 2  | 65,062,254 |
| 3  | Revenue less expenses Subtract line 2 from line 1 . . . . .                                                   | 3  | 4,014,596  |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . . .           | 4  | 35,831,256 |
| 5  | Net unrealized gains (losses) on investments . . . . .                                                        | 5  | 2,530,656  |
| 6  | Donated services and use of facilities . . . . .                                                              | 6  |            |
| 7  | Investment expenses . . . . .                                                                                 | 7  |            |
| 8  | Prior period adjustments . . . . .                                                                            | 8  |            |
| 9  | Other changes in net assets or fund balances (explain in Schedule O) . . . . .                                | 9  | 1,969,643  |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 44,346,151 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII . . . . .

|    |                                                                                                                                                                                                                                                                                                                                                                                                                          | Yes | No  |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 1  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                        |     |     |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | 2a  | No  |
| 2b | Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both<br><input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                | 2b  | Yes |
| 2c | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O                                                                    | 2c  | Yes |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                 | 3a  | No  |
| 3b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                     | 3b  |     |

SCHEDULE A  
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2012

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Department of the Treasury  
Internal Revenue Service

Name of the organization  
GIFFORD MEDICAL CENTER INC

Employer identification number  
03-0179418

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )
- 3

☒

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state \_\_\_\_\_
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II )
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9

☐

An organization that normally receives (1) more than 33<sup>1</sup>/<sub>3</sub>% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33<sup>1</sup>/<sub>3</sub>% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Non-functionally integrated
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? |    | (v) Did you notify the organization in col (i) of your support? |    | (vi) Is the organization in col (i) organized in the U S ? |    | (vii) Amount of monetary support |
|------------------------------------|----------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----|-----------------------------------------------------------------|----|------------------------------------------------------------|----|----------------------------------|
|                                    |          |                                                                                              | Yes                                                                    | No | Yes                                                             | No | Yes                                                        | No |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
| Total                              |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                         | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                             |          |          |          |          |          |           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                        | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                                |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                     |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                 |          |          |          |          |          |           |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                                    |          |          |          |          |          |           |
| 11 Total support (Add lines 7 through 10)                                                                                                                                            |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (see instructions)                                                                                                                    |          |          |          |          | 12       |           |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here . . . . . ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                         |    |  |   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|---|
| 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                   | 14 |  |   |
| 15 Public support percentage for 2011 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                          | 15 |  |   |
| 16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                          |    |  | ▶ |
| b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                       |    |  | ▶ |
| 17a 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization    |    |  | ▶ |
| b 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization |    |  | ▶ |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions                                                                                                                                                                                                                                                       |    |  | ▶ |

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public support (Subtract line 7c from line 6.)                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                   |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                      |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                         |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                  |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                    |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                             |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                         |          |          |          |          |          |           |
| 13 Total support. (Add lines 9, 10c, 11, and 12.)                                                                                                                          |          |          |          |          |          |           |
| 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                       |    |  |
|-------------------------------------------------------------------------------------------|----|--|
| 15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) | 15 |  |
| 16 Public support percentage from 2011 Schedule A, Part III, line 15                      | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                               |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))                                                                                                                                                                       | 17 |  |
| 18 Investment income percentage from 2011 Schedule A, Part III, line 17                                                                                                                                                                                              | 18 |  |
| 19a 33 1/3% support tests—2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶        |    |  |
| b 33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ |    |  |
| 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶                                                                                                                                        |    |  |

**Part IV** **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

|                              |
|------------------------------|
| Facts And Circumstances Test |
|                              |

|             |
|-------------|
| Explanation |
|             |
|             |
|             |
|             |

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.  
▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

If the organization answered “Yes” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                                        |                                              |
|--------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>GIFFORD MEDICAL CENTER INC | Employer identification number<br>03-0179418 |
|--------------------------------------------------------|----------------------------------------------|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

|   |                                                                                                          |      |
|---|----------------------------------------------------------------------------------------------------------|------|
| 1 | Provide a description of the organization’s direct and indirect political campaign activities in Part IV |      |
| 2 | Political expenditures                                                                                   | ▶ \$ |
| 3 | Volunteer hours                                                                                          |      |

Part I-B Complete if the organization is exempt under section 501(c)(3).

|    |                                                                                         |                                                          |
|----|-----------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1  | Enter the amount of any excise tax incurred by the organization under section 4955      | ▶ \$                                                     |
| 2  | Enter the amount of any excise tax incurred by organization managers under section 4955 | ▶ \$                                                     |
| 3  | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?   | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 4a | Was a correction made?                                                                  | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| b  | If “Yes,” describe in Part IV                                                           |                                                          |

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                          |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1 | Enter the amount directly expended by the filing organization for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                                                | ▶ \$                                                     |
| 2 | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                       | ▶ \$                                                     |
| 3 | Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b                                                                                                                                                                                                                                                                                                                                                                                                                                          | ▶ \$                                                     |
| 4 | Did the filing organization file Form 1120-POL for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 5 | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization’s funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV |                                                          |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B
- Check ☐ if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | (a) Filing organization's totals                | (b) Affiliated group totals        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table> |                                                   | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The lobbying nontaxable amount is:                |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20% of the amount on line 1e                      |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$100,000 plus 15% of the excess over \$500,000   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$175,000 plus 10% of the excess over \$1,000,000 |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$225,000 plus 5% of the excess over \$1,500,000  |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$1,000,000                                       |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   | <input type="checkbox"/> Yes                    | <input type="checkbox"/> No        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period         |          |          |          |          |           |
|--------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                  | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) Total |
| 2a Lobbying nontaxable amount                                |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| c Total lobbying expenditures                                |          |          |          |          |           |
| d Grassroots nontaxable amount                               |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                           |          |          |          |          |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity. |                                                                                                                                                                                                                              | (a) |    | (b)    |
|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|                                                                                                                           |                                                                                                                                                                                                                              | Yes | No | Amount |
| 1                                                                                                                         | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
| a                                                                                                                         | Volunteers?                                                                                                                                                                                                                  |     | No |        |
| b                                                                                                                         | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                                 |     | No |        |
| c                                                                                                                         | Media advertisements?                                                                                                                                                                                                        |     | No |        |
| d                                                                                                                         | Mailings to members, legislators, or the public?                                                                                                                                                                             |     | No |        |
| e                                                                                                                         | Publications, or published or broadcast statements?                                                                                                                                                                          |     | No |        |
| f                                                                                                                         | Grants to other organizations for lobbying purposes?                                                                                                                                                                         |     | No |        |
| g                                                                                                                         | Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                  |     | No |        |
| h                                                                                                                         | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                    |     | No |        |
| i                                                                                                                         | Other activities?                                                                                                                                                                                                            | Yes |    | 17,952 |
| j                                                                                                                         | Total. Add lines 1c through 1i.                                                                                                                                                                                              |     |    | 17,952 |
| 2a                                                                                                                        | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | No |        |
| b                                                                                                                         | If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |    |        |
| c                                                                                                                         | If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |    |        |
| d                                                                                                                         | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |    |        |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|                                                                                                     | Yes | No |
|-----------------------------------------------------------------------------------------------------|-----|----|
| 1 Were substantially all (90% or more) dues received nondeductible by members?                      | 1   |    |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 | 2   |    |
| 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? | 3   |    |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

|   |                                                                                                                                                                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  |  |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                 |    |  |
| a | Current year                                                                                                                                                                                                                               | 2a |  |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b |  |
| c | Total                                                                                                                                                                                                                                      | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  |  |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information.

| Identifier                | Return Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|---------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| OTHER LOBBYING ACTIVITIES | SCHEDULE C, PART II-B, LINE 1(i) | GIFFORD MEDICAL CENTER, INC. IS A MEMBER OF THE VERMONT ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS, THE BI-STATE PRIMARY CARE ASSOCIATION, AND THE AMERICAN HOSPITAL ASSOCIATION. A PORTION OF THE DUES PAID TO THESE ORGANIZATIONS IS AVAILABLE FOR LOBBYING EXPENDITURES ON BEHALF OF GIFFORD MEDICAL CENTER AND THE OTHER MEMBER ORGANIZATIONS IN FURTHERANCE OF THEIR EXEMPT PURPOSES. GIFFORD MEDICAL CENTER DOES NOT DIRECTLY PERFORM ANY LOBBYING ACTIVITIES. |

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization  
GIFFORD MEDICAL CENTER INC

Employer identification number  
03-0179418

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                | (b) Funds and other accounts |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                            |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                               |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                    |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                         |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>                                                            |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div> |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)☐ Preservation of an historically important land area☐ Protection of natural habitat☐ Preservation of a certified historic structure☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   | Held at the End of the Year                                                                                                              |
|---|------------------------------------------------------------------------------------------------------------------------------------------|
| a | Total number of conservation easements                                                                                                   |
| b | Total acreage restricted by conservation easements                                                                                       |
| c | Number of conservation easements on a certified historic structure included in (a)                                                       |
| d | Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶\_\_\_\_\_

4

Number of states where property subject to conservation easement is located ▶\_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶\_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶\$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶\$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X

▶\$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶\$ \_\_\_\_\_

b

Assets included in Form 990, Part X

▶\$ \_\_\_\_\_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2012

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐

Public exhibition

b

☐

Scholarly research

c

☐

Preservation for future generations

d

☐

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

1c

Beginning balance

1d

Additions during the year

1e

Distributions during the year

1f

Ending balance

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    |                                                |               |                     |                     |                    |
|----|------------------------------------------------|---------------|---------------------|---------------------|--------------------|
|    | (a)Current year                                | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
| 1a | Beginning of year balance                      | 4,319,608     | 3,753,013           | 3,836,630           | 28,100,136         |
| b  | Contributions                                  | 1,173,313     | 2,379               |                     | 100,000            |
| c  | Net investment earnings, gains, and losses     | 216,134       | 564,216             | -83,617             | 224,040            |
| d  | Grants or scholarships                         |               |                     |                     |                    |
| e  | Other expenditures for facilities and programs |               |                     | 24,587,546          | 78,650             |
| f  | Administrative expenses                        |               |                     |                     |                    |
| g  | End of year balance                            | 5,709,055     | 4,319,608           | 3,753,013           | 3,836,630          |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

60 810 %

b

Permanent endowment

19 770 %

c

Temporarily restricted endowment

19 420 %

The percentages in lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

|                                                                                                  |                                      |                                |                              |                |
|--------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| Description of property                                                                          | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| 1a Land                                                                                          | 655,000                              | 542,114                        |                              | 1,197,114      |
| b Buildings                                                                                      |                                      | 28,212,726                     | 12,445,563                   | 15,767,163     |
| c Leasehold improvements                                                                         |                                      | 302,815                        | 214,911                      | 87,904         |
| d Equipment                                                                                      |                                      | 27,709,905                     | 17,349,304                   | 10,360,601     |
| e Other                                                                                          |                                      | 3,342,215                      | 1,474,138                    | 1,868,077      |
| Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) |                                      |                                |                              | 29,280,859     |

**Part VII Investments—Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security)  | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|--------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| (1) Financial derivatives                                                |                |                                                             |
| (2) Closely-held equity interests                                        |                |                                                             |
| Other                                                                    |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 12.) |                |                                                             |

**Part VIII Investments—Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type                                       | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|--------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
|                                                                          |                |                                                             |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 13 ) |                |                                                             |

**Part IX** **Other Assets.** See Form 990, Part X, line 15.

| (a) Description                                                          | (b) Book value |
|--------------------------------------------------------------------------|----------------|
|                                                                          |                |
|                                                                          |                |
|                                                                          |                |
|                                                                          |                |
|                                                                          |                |
|                                                                          |                |
|                                                                          |                |
|                                                                          |                |
|                                                                          |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.) |                |

**Part X Other Liabilities.** See Form 990, Part X, line 25.

| 1 | (a) Description of liability                                               | (b) Book value |
|---|----------------------------------------------------------------------------|----------------|
|   | Federal income taxes                                                       | 0              |
|   | EST AMT DUE TO THIRD PARTY                                                 | 1,816,666      |
|   | INTEREST RATE SWAP AGREEMENT                                               | 1,999,700      |
|   |                                                                            |                |
|   |                                                                            |                |
|   |                                                                            |                |
|   |                                                                            |                |
|   |                                                                            |                |
|   |                                                                            |                |
|   |                                                                            |                |
|   | <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25 ) ▶ | 3,816,366      |

**2. Fin 48 (ASC 740) Footnote** In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

|   |                                                                                          |    |            |
|---|------------------------------------------------------------------------------------------|----|------------|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .       | 1  | 70,446,642 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                       |    |            |
| a | Net unrealized gains on investments . . . . .                                            | 2a | 2,530,656  |
| b | Donated services and use of facilities . . . . .                                         | 2b |            |
| c | Recoveries of prior year grants . . . . .                                                | 2c |            |
| d | Other (Describe in Part XIII ) . . . . .                                                 | 2d | -1,180,394 |
| e | Add lines 2a through 2d . . . . .                                                        | 2e | 1,350,262  |
| 3 | Subtract line 2e from line 1 . . . . .                                                   | 3  | 69,096,380 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1                      |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .               | 4a |            |
| b | Other (Describe in Part XIII ) . . . . .                                                 | 4b | -19,530    |
| c | Add lines 4a and 4b . . . . .                                                            | 4c | -19,530    |
| 5 | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12 ) . . . . . | 5  | 69,076,850 |

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

|   |                                                                                           |    |            |
|---|-------------------------------------------------------------------------------------------|----|------------|
| 1 | Total expenses and losses per audited financial statements . . . . .                      | 1  | 61,931,747 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                          |    |            |
| a | Donated services and use of facilities . . . . .                                          | 2a |            |
| b | Prior year adjustments . . . . .                                                          | 2b |            |
| c | Other losses . . . . .                                                                    | 2c |            |
| d | Other (Describe in Part XIII ) . . . . .                                                  | 2d | 19,530     |
| e | Add lines 2a through 2d . . . . .                                                         | 2e | 19,530     |
| 3 | Subtract line 2e from line 1 . . . . .                                                    | 3  | 61,912,217 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                        |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                | 4a | 20,014     |
| b | Other (Describe in Part XIII ) . . . . .                                                  | 4b | 3,130,023  |
| c | Add lines 4a and 4b . . . . .                                                             | 4c | 3,150,037  |
| 5 | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 ) . . . . . | 5  | 65,062,254 |

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier                                                                | Return Reference              | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------------------------------------------------------------------|-------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| RESTATED ENDOWMENT FUNDS                                                  | SCHEDULE D, PART V            | IN 2013, THE HOSPITAL DISCOVERED NET ASSETS THAT WERE PERMANENTLY RESTRICTED BASED ON THE ORIGINAL DONOR'S INTENT, BUT WERE CLASSIFIED AS UNRESTRICTED IN 2012 AND PRIOR ADJUSTMENTS OF \$514,512 WERE MADE TO 2012 PERMANENTLY RESTRICTED AND UNRESTRICTED NET ASSET AMOUNTS TO PROPERLY STATE RESTRICTED AMOUNTS. THIS RESTATEMENT HAD NO EFFECT ON THE PREVIOUSLY REPORTED 2012 CHANGE IN NET ASSETS, BUT DOES AFFECT THE ENDOWMENT BALANCES LISTED ON SCHEDULE D, PART V. THE CURRENT YEAR CONTRIBUTIONS ON LINE 1B, COLUMN A, INCLUDES THE ADJUSTMENT OF \$514,512 FOR THESE PREVIOUS CONTRIBUTIONS TO THE ENDOWMENT FUND. USE OF ENDOWMENT FUNDS SCHEDULE D, PART V, LINE 4. THE TEMPORARILY RESTRICTED ENDOWMENT NET ASSETS ARE USED FOR HEALTH CARE SERVICES AND CAPITAL. THE PERMANENTLY RESTRICTED ENDOWMENT NET ASSETS ARE USED FOR INDIGENT CARE, COMMUNITY OUTREACH INITIATIVES, NURSING, BUILDINGS, MAINTENANCE AND OPERATIONS. |
| UNCERTAIN TAX POSITIONS                                                   | SCHEDULE D, PART X, LINE 2    | MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| OTHER REVENUE INCLUDED ON LINE 1, BUT NOT ON FORM 990, PART VIII, LINE 12 | SCHEDULE D, PART XI, LINE 2D  | \$ 1,969,643 CHANGE IN FV OF INTEREST RATE SWAP AGREEMENT (2,710,268) BAD DEBT EXPENSE ( 20,014) INVESTMENT MGMT FEES ( 419,755) EXPENSES INCLUDED IN REVENUE ----- \$(1,180,394)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| OTHER REVENUE INCLUDED ON FORM 990, PART VIII, LINE 12, BUT NOT ON LINE 1 | SCHEDULE D, PART XI, LINE 4B  | \$(19,530) FUNDRAISING EVENT/GAMING EXPENSES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| OTHER EXPENSE INCLUDED ON LINE 1, BUT NOT ON FORM 990, PART IX, LINE 25   | SCHEDULE D, PART XII, LINE 2D | \$ 19,530 FUNDRAISING EVENT/GAMING EXPENSES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| OTHER EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, BUT NOT ON LINE 1   | SCHEDULE D, PART XII, LINE 4B | \$2,710,268 BAD DEBT EXPENSE 419,755 EXPENSES INCLUDED IN REVENUE ----- \$3,130,023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |



Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|                 |    | (a) Event #1                                                           | (b) Event #2 | (c) Other events    | (d) Total events                 |
|-----------------|----|------------------------------------------------------------------------|--------------|---------------------|----------------------------------|
|                 |    | LAST MILE RIDE<br>(event type)                                         | (event type) | 0<br>(total number) | (add col (a) through<br>col (c)) |
| Revenue         | 1  | Gross receipts . . . .                                                 | 70,201       |                     | 70,201                           |
|                 | 2  | Less Contributions . . .                                               | 66,309       |                     | 66,309                           |
|                 | 3  | Gross income (line 1<br>minus line 2) . . . .                          | 3,892        |                     | 3,892                            |
| Direct Expenses | 4  | Cash prizes . . . .                                                    |              |                     |                                  |
|                 | 5  | Noncash prizes . . .                                                   |              |                     |                                  |
|                 | 6  | Rent/facility costs . . .                                              | 4,351        |                     | 4,351                            |
|                 | 7  | Food and beverages .                                                   | 958          |                     | 958                              |
|                 | 8  | Entertainment . . . .                                                  | 450          |                     | 450                              |
|                 | 9  | Other direct expenses .                                                | 7,483        |                     | 7,483                            |
|                 | 10 | Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶ |              |                     |                                  |
|                 | 11 | Net income summary Combine line 3, column (d), and line 10 . . . . . ▶ |              |                     |                                  |
|                 |    |                                                                        |              |                     | (13,242)                         |
|                 |    |                                                                        |              |                     | -9,350                           |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |   | (a) Bingo                                                                 | (b) Pull tabs/Instant<br>bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add<br>col (a) through col<br>(c)) |
|-----------------|---|---------------------------------------------------------------------------|--------------------------------------------------|------------------|------------------------------------------------------|
|                 |   |                                                                           |                                                  |                  |                                                      |
| Revenue         | 1 | Gross revenue . . . . .                                                   |                                                  |                  |                                                      |
|                 | 2 | Cash prizes . . . . .                                                     |                                                  |                  |                                                      |
|                 | 3 | Non-cash prizes . . . .                                                   |                                                  |                  |                                                      |
|                 | 4 | Rent/facility costs . . . .                                               |                                                  |                  |                                                      |
|                 | 5 | Other direct expenses . . .                                               |                                                  |                  |                                                      |
| Direct Expenses | 6 | Volunteer labor . . . .                                                   |                                                  |                  |                                                      |
|                 | 7 | Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶    |                                                  |                  |                                                      |
|                 | 8 | Net gaming income summary Combine lines 1 and 7 in column (d) . . . . . ▶ |                                                  |                  |                                                      |

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

b If "Yes," explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Does the organization operate gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity operated in

|                               |     |  |
|-------------------------------|-----|--|
| a The organization's facility | 13a |  |
| b An outside facility         | 13b |  |

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name  .....

Address  .....

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization  \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party  \$ \_\_\_\_\_

c If "Yes," enter name and address of the third party

Name  .....

Address  .....

16 Gaming manager information

Name  .....

Gaming manager compensation  \$ .....

Description of services provided  .....

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year  \$ \_\_\_\_\_

**Part IV Supplemental Information.** Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE H  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Hospitals

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, question 20.**  
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization  
GIFFORD MEDICAL CENTER INC

Employer identification number  
03-0179418

Part I

Financial Assistance and Certain Other Community Benefits at Cost

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |     |     |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Yes | No  |    |
| 1a | Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 1a  | Yes |    |
| b  | If "Yes," was it a written policy? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1b  | Yes |    |
| 2  | If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year<br><br><input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities<br><input type="checkbox"/> Generally tailored to individual hospital facilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |     |    |
| 3  | Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year<br><br>a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care<br><br><input type="checkbox"/> 100% <input type="checkbox"/> 150% <input type="checkbox"/> 200% <input checked="" type="checkbox"/> Other <u>225 %</u><br><br>b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care . . . . .<br><br><input type="checkbox"/> 200% <input type="checkbox"/> 250% <input checked="" type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input type="checkbox"/> Other _____ %<br><br>c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care<br><br>4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? . . . . . | 3a  | Yes |    |
| 5a | Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 3b  | Yes |    |
| b  | If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4   | Yes |    |
| c  | If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 5a  | Yes |    |
| 6a | Did the organization prepare a community benefit report during the tax year? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 5b  |     | No |
| b  | If "Yes," did the organization make it available to the public? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5c  |     |    |
|    | Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6a  |     | No |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 6b  |     |    |

7

Financial Assistance and Certain Other Community Benefits at Cost

| Financial Assistance and Means-Tested Government Programs                                             | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------|-------------------------------------|-------------------------------|-----------------------------------|------------------------------|
| a Financial Assistance at cost (from Worksheet 1) . . . . .                                           |                                                 |                               | 315,455                             |                               | 315,455                           | 0 510 %                      |
| b Medicaid (from Worksheet 3, column a) . . . . .                                                     |                                                 |                               | 10,275,790                          | 9,472,189                     | 803,601                           | 1 290 %                      |
| c Costs of other means-tested government programs (from Worksheet 3, column b) . . . . .              |                                                 |                               |                                     |                               |                                   |                              |
| d <b>Total</b> Financial Assistance and Means-Tested Government Programs . . . . .                    |                                                 |                               | 10,591,245                          | 9,472,189                     | 1,119,056                         | 1 800 %                      |
| <b>Other Benefits</b>                                                                                 |                                                 |                               |                                     |                               |                                   |                              |
| e Community health improvement services and community benefit operations (from Worksheet 4) . . . . . |                                                 |                               | 815,178                             | 346,290                       | 468,888                           | 0 750 %                      |
| f Health professions education (from Worksheet 5) . . . . .                                           |                                                 |                               | 91,993                              |                               | 91,993                            | 0 150 %                      |
| g Subsidized health services (from Worksheet 6) . . . . .                                             |                                                 |                               | 11,430,268                          | 8,257,618                     | 3,172,650                         | 5 090 %                      |
| h Research (from Worksheet 7) . . . . .                                                               |                                                 |                               |                                     |                               |                                   |                              |
| i Cash and in-kind contributions for community benefit (from Worksheet 8) . . . . .                   |                                                 |                               | 9,750                               |                               | 9,750                             | 0 020 %                      |
| j <b>Total.</b> Other Benefits . . . . .                                                              |                                                 |                               | 12,347,189                          | 8,603,908                     | 3,743,281                         | 6 010 %                      |
| k <b>Total.</b> Add lines 7d and 7j . . . . .                                                         |                                                 |                               | 22,938,434                          | 18,076,097                    | 4,862,337                         | 7 810 %                      |

**Part III**

**Community Building Activities** Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

|    | (a) Number of activities or programs (optional)           | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|----|-----------------------------------------------------------|-------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|
| 1  | Physical improvements and housing                         |                               |                                      |                               |                                    |                              |
| 2  | Economic development                                      |                               |                                      |                               |                                    |                              |
| 3  | Community support                                         |                               | 294,033                              | 53,662                        | 240,371                            | 0 390 %                      |
| 4  | Environmental improvements                                |                               |                                      |                               |                                    |                              |
| 5  | Leadership development and training for community members |                               |                                      |                               |                                    |                              |
| 6  | Coalition building                                        |                               |                                      |                               |                                    |                              |
| 7  | Community health improvement advocacy                     |                               |                                      |                               |                                    |                              |
| 8  | Workforce development                                     |                               | 2,446                                |                               | 2,446                              |                              |
| 9  | Other                                                     |                               |                                      |                               |                                    |                              |
| 10 | Total                                                     |                               | 296,479                              | 53,662                        | 242,817                            | 0 390 %                      |

**Part III**

**Bad Debt, Medicare, & Collection Practices**

**Section A. Bad Debt Expense**

1

Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No. 15?

1

Yes

2

Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.

2

2,710,268

3

Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.

3

322,522

4

Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.

**Section B. Medicare**

5

Enter total revenue received from Medicare (including DSH and IME).

5

17,177,965

6

Enter Medicare allowable costs of care relating to payments on line 5.

6

16,971,336

7

Subtract line 6 from line 5. This is the surplus (or shortfall).

7

206,629

8

Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used.  
☐ Cost accounting system ☒ Cost to charge ratio ☐ Other

**Section C. Collection Practices**

9a

Did the organization have a written debt collection policy during the tax year?

9a

Yes

b

If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI.

9b

Yes

**Part IV**

**Management Companies and Joint Ventures** (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

| (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | (e) Physicians' profit % or stock ownership % |
|--------------------|-----------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------|
| 1                  |                                               |                                                  |                                                                                    |                                               |
| 2                  |                                               |                                                  |                                                                                    |                                               |
| 3                  |                                               |                                                  |                                                                                    |                                               |
| 4                  |                                               |                                                  |                                                                                    |                                               |
| 5                  |                                               |                                                  |                                                                                    |                                               |
| 6                  |                                               |                                                  |                                                                                    |                                               |
| 7                  |                                               |                                                  |                                                                                    |                                               |
| 8                  |                                               |                                                  |                                                                                    |                                               |
| 9                  |                                               |                                                  |                                                                                    |                                               |
| 10                 |                                               |                                                  |                                                                                    |                                               |
| 11                 |                                               |                                                  |                                                                                    |                                               |
| 12                 |                                               |                                                  |                                                                                    |                                               |
| 13                 |                                               |                                                  |                                                                                    |                                               |

Part V

Facility Information

Section A. Hospital Facilities

(list in order of size from largest to smallest—see instructions)  
How many hospital facilities did the organization operate during the tax year?  
1

Name, address, and primary website address

|   |                                                                | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | Other (Describe) | Facility reporting group |
|---|----------------------------------------------------------------|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------------|
| 1 | GIFFORD MEDICAL CENTER INC<br>PO BOX 2000<br>RANDOLPH,VT 05060 | X                 | X                          |                     |                   | X                        |                   | X           |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |
|   |                                                                |                   |                            |                     |                   |                          |                   |             |          |                  |                          |

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

GIFFORD MEDICAL CENTER INC

Name of hospital facility or facility reporting group

For single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)

1

|                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                    | Yes | No  |
|-------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| Community Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012) |                                                                                                                                                                                                                                                                                                                                                                                                                                    |     |     |
| 1                                                                                                                       | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9 . . . . .<br>If "Yes," indicate what the CHNA report describes (check all that apply)                                                                                                                                                              | 1   | Yes |
| a                                                                                                                       | <input checked="" type="checkbox"/> A definition of the community served by the hospital facility                                                                                                                                                                                                                                                                                                                                  |     |     |
| b                                                                                                                       | <input checked="" type="checkbox"/> Demographics of the community                                                                                                                                                                                                                                                                                                                                                                  |     |     |
| c                                                                                                                       | <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community                                                                                                                                                                                                                                                          |     |     |
| d                                                                                                                       | <input checked="" type="checkbox"/> How data was obtained                                                                                                                                                                                                                                                                                                                                                                          |     |     |
| e                                                                                                                       | <input checked="" type="checkbox"/> The health needs of the community                                                                                                                                                                                                                                                                                                                                                              |     |     |
| f                                                                                                                       | <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups                                                                                                                                                                                                                                                                        |     |     |
| g                                                                                                                       | <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs                                                                                                                                                                                                                                                                            |     |     |
| h                                                                                                                       | <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests                                                                                                                                                                                                                                                                                                                 |     |     |
| i                                                                                                                       | <input checked="" type="checkbox"/> Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                                                                                                                                                                                                                                             |     |     |
| j                                                                                                                       | <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                               |     |     |
| 2                                                                                                                       | Indicate the tax year the hospital facility last conducted a CHNA 20 <u>12</u>                                                                                                                                                                                                                                                                                                                                                     |     |     |
| 3                                                                                                                       | In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted . . . . . | 3   | Yes |
| 4                                                                                                                       | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI . . . . .                                                                                                                                                                                                                                                                           | 4   | No  |
| 5                                                                                                                       | Did the hospital facility make its CHNA report widely available to the public? . . . . .<br>If "Yes," indicate how the CHNA report was made widely available (check all that apply)                                                                                                                                                                                                                                                | 5   | Yes |
| a                                                                                                                       | <input checked="" type="checkbox"/> Hospital facility's website                                                                                                                                                                                                                                                                                                                                                                    |     |     |
| b                                                                                                                       | <input checked="" type="checkbox"/> Available upon request from the hospital facility                                                                                                                                                                                                                                                                                                                                              |     |     |
| c                                                                                                                       | <input checked="" type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                    |     |     |
| 6                                                                                                                       | If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)                                                                                                                                                                                                                                                                                               |     |     |
| a                                                                                                                       | <input checked="" type="checkbox"/> Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA                                                                                                                                                                                                                                                                           |     |     |
| b                                                                                                                       | <input checked="" type="checkbox"/> Execution of the implementation strategy                                                                                                                                                                                                                                                                                                                                                       |     |     |
| c                                                                                                                       | <input checked="" type="checkbox"/> Participation in the development of a community-wide plan                                                                                                                                                                                                                                                                                                                                      |     |     |
| d                                                                                                                       | <input checked="" type="checkbox"/> Participation in the execution of a community-wide plan                                                                                                                                                                                                                                                                                                                                        |     |     |
| e                                                                                                                       | <input checked="" type="checkbox"/> Inclusion of a community benefit section in operational plans                                                                                                                                                                                                                                                                                                                                  |     |     |
| f                                                                                                                       | <input type="checkbox"/> Adoption of a budget for provision of services that address the needs identified in the CHNA                                                                                                                                                                                                                                                                                                              |     |     |
| g                                                                                                                       | <input checked="" type="checkbox"/> Prioritization of health needs in its community                                                                                                                                                                                                                                                                                                                                                |     |     |
| h                                                                                                                       | <input checked="" type="checkbox"/> Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                                                                                                                                                                                                                                     |     |     |
| i                                                                                                                       | <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                               |     |     |
| 7                                                                                                                       | Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs . . . . .                                                                                                                                                                                                      | 7   | No  |
| 8a                                                                                                                      | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? . . . . .                                                                                                                                                                                                                                                                      | 8a  | No  |
| b                                                                                                                       | If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax? . . . . .                                                                                                                                                                                                                                                                                                                          | 8b  |     |
| c                                                                                                                       | If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$_____                                                                                                                                                                                                                                                                        |     |     |

Part V

Facility Information (continued)

| Financial Assistance Policy                                                                                                                                                                                                                                                                                                  |  | Yes       | No  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-----------|-----|
| <b>9</b> Did the hospital facility have in place during the tax year a written financial assistance policy that Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                                                       |  | <b>9</b>  | Yes |
| <b>10</b> Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care? . . . . .<br>If "Yes," indicate the FPG family income limit for eligibility for free care <u>225</u> %<br>If "No," explain in Part VI the criteria the hospital facility used                                       |  | <b>10</b> | Yes |
| <b>11</b> Used FPG to determine eligibility for providing <i>discounted</i> care? . . . . .<br>If "Yes," indicate the FPG family income limit for eligibility for discounted care <u>300</u> %<br>If "No," explain in Part VI the criteria the hospital facility used                                                        |  | <b>11</b> | Yes |
| <b>12</b> Explained the basis for calculating amounts charged to patients? . . . . .<br>If "Yes," indicate the factors used in determining such amounts (check all that apply)                                                                                                                                               |  | <b>12</b> | Yes |
| <b>a</b> <input checked="" type="checkbox"/> Income level                                                                                                                                                                                                                                                                    |  |           |     |
| <b>b</b> <input type="checkbox"/> Asset level                                                                                                                                                                                                                                                                                |  |           |     |
| <b>c</b> <input checked="" type="checkbox"/> Medical indigency                                                                                                                                                                                                                                                               |  |           |     |
| <b>d</b> <input checked="" type="checkbox"/> Insurance status                                                                                                                                                                                                                                                                |  |           |     |
| <b>e</b> <input type="checkbox"/> Uninsured discount                                                                                                                                                                                                                                                                         |  |           |     |
| <b>f</b> <input checked="" type="checkbox"/> Medicaid/Medicare                                                                                                                                                                                                                                                               |  |           |     |
| <b>g</b> <input checked="" type="checkbox"/> State regulation                                                                                                                                                                                                                                                                |  |           |     |
| <b>h</b> <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                |  |           |     |
| <b>13</b> Explained the method for applying for financial assistance? . . . . .                                                                                                                                                                                                                                              |  | <b>13</b> | Yes |
| <b>14</b> Included measures to publicize the policy within the community served by the hospital facility? . . . . .<br>If "Yes," indicate how the hospital facility publicized the policy (check all that apply)                                                                                                             |  | <b>14</b> | Yes |
| <b>a</b> <input checked="" type="checkbox"/> The policy was posted on the hospital facility's website                                                                                                                                                                                                                        |  |           |     |
| <b>b</b> <input type="checkbox"/> The policy was attached to billing invoices                                                                                                                                                                                                                                                |  |           |     |
| <b>c</b> <input checked="" type="checkbox"/> The policy was posted in the hospital facility's emergency rooms or waiting rooms                                                                                                                                                                                               |  |           |     |
| <b>d</b> <input checked="" type="checkbox"/> The policy was posted in the hospital facility's admissions offices                                                                                                                                                                                                             |  |           |     |
| <b>e</b> <input type="checkbox"/> The policy was provided, in writing, to patients on admission to the hospital facility                                                                                                                                                                                                     |  |           |     |
| <b>f</b> <input checked="" type="checkbox"/> The policy was available upon request                                                                                                                                                                                                                                           |  |           |     |
| <b>g</b> <input checked="" type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                     |  |           |     |
| Billing and Collections                                                                                                                                                                                                                                                                                                      |  |           |     |
| <b>15</b> Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? . . . . .                                                                            |  | <b>15</b> | Yes |
| <b>16</b> Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP                                                                           |  |           |     |
| <b>a</b> <input type="checkbox"/> Reporting to credit agency                                                                                                                                                                                                                                                                 |  |           |     |
| <b>b</b> <input type="checkbox"/> Lawsuits                                                                                                                                                                                                                                                                                   |  |           |     |
| <b>c</b> <input type="checkbox"/> Liens on residences                                                                                                                                                                                                                                                                        |  |           |     |
| <b>d</b> <input type="checkbox"/> Body attachments                                                                                                                                                                                                                                                                           |  |           |     |
| <b>e</b> <input type="checkbox"/> Other similar actions (describe in Part VI)                                                                                                                                                                                                                                                |  |           |     |
| <b>17</b> Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP? . . . . .<br>If "Yes," check all actions in which the hospital facility or a third party engaged |  | <b>17</b> | No  |
| <b>a</b> <input type="checkbox"/> Reporting to credit agency                                                                                                                                                                                                                                                                 |  |           |     |
| <b>b</b> <input type="checkbox"/> Lawsuits                                                                                                                                                                                                                                                                                   |  |           |     |
| <b>c</b> <input type="checkbox"/> Liens on residences                                                                                                                                                                                                                                                                        |  |           |     |
| <b>d</b> <input type="checkbox"/> Body attachments                                                                                                                                                                                                                                                                           |  |           |     |
| <b>e</b> <input type="checkbox"/> Other similar actions (describe in Part VI)                                                                                                                                                                                                                                                |  |           |     |

Part V

Facility Information (continued)

- 18
- Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)
- a

☒

Notified individuals of the financial assistance policy on admission
- b

☒

Notified individuals of the financial assistance policy prior to discharge
- c

☒

Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills
- d

☒

Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy
- e

☐

Other (describe in Part VI)

Policy Relating to Emergency Medical Care

|    |                                                                                                                                                                                                                                                                                                                                                                            | Yes | No |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 19 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? . . . . .<br>If "No," indicate why | Yes |    |
| a  | <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions                                                                                                                                                                                                                                                                   |     |    |
| b  | <input type="checkbox"/> The hospital facility's policy was not in writing                                                                                                                                                                                                                                                                                                 |     |    |
| c  | <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)                                                                                                                                                                                                                             |     |    |
| d  | <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                       |     |    |

Charges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)

|    |                                                                                                                                                                                                                                                                                                                  |  |    |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----|
| 20 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care                                                                                                                          |  |    |
| a  | <input type="checkbox"/> The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged                                                                                                                                                     |  |    |
| b  | <input type="checkbox"/> The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged                                                                                                                               |  |    |
| c  | <input checked="" type="checkbox"/> The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                                                                                                                                                                       |  |    |
| d  | <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                             |  |    |
| 21 | During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . .<br>If "Yes," explain in Part VI |  | No |
| 22 | During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual? . . . . .<br>If "Yes," explain in Part VI                                                                                                    |  | No |

Part V

Facility Information (continued)

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

8

| Name and address                                                                    | Type of Facility (describe) |
|-------------------------------------------------------------------------------------|-----------------------------|
| 1 GIFFORD HEALTH CENTER AT BERLIN<br>82 EAST VIEW LANE<br>BERLIN, VT 05641          | RURAL HEALTH CENTER         |
| 2 ADVANCE PHYSICAL THERAPY<br>331 OLCOTT DRIVE U2<br>WHITE RIVER JUNCTION, VT 05001 | RURAL HEALTH CENTER         |
| 3 BETHEL HEALTH CENTER<br>1823 ROUTE 107<br>BETHEL, VT 05032                        | RURAL HEALTH CENTER         |
| 4 CHELSEA HEALTH CENTER<br>356 VT ROUTE 110<br>CHELSEA, VT 05038                    | RURAL HEALTH CENTER         |
| 5 KINGWOOD HEALTH CENTER<br>1422 ROUTE 66<br>RANDOLPH, VT 05060                     | RURAL HEALTH CENTER         |
| 6 ROCHESTER HEALTH CENTER<br>235 SOUTH MAIN STREET<br>ROCHESTER, VT 05767           | RURAL HEALTH CENTER         |
| 7 SHARON HEALTH CENTER<br>12 SHIPPEE LANE<br>SHARON, VT 05065                       | RURAL HEALTH CENTER         |
| 8 TWIN RIVER HEALTH CENTER<br>108 N MAIN ST<br>WHITE RIVER JUNCTION, VT 05001       | RURAL HEALTH CENTER         |
| 9                                                                                   |                             |
| 10                                                                                  |                             |

Part VI Supplemental Information

Complete this part to provide the following information

- 1
- Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2
- Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3
- Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4
- Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5
- Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc )
- 6
- Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7
- State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- 8
- Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

| Identifier               | ReturnReference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|--------------------------|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PERCENT OF TOTAL EXPENSE | SCHEDULE H, PART I, LINE 7, COLUMN F | TO ARRIVE AT THE PERCENT OF TOTAL EXPENSES, THE DENOMINATOR WHICH EQUALS TOTAL OPERATING EXPENSES PER PART IX, LINE 25, OF THE FORM 990 WAS REDUCED BY BAD DEBT EXPENSE OF \$2,710,268                                                                                                                                                                                                                                                                           |
| SUBSIDIZED SERVICES      | SCHEDULE H, PART I, LINE 7G          | THE ORGANIZATION HAS INCLUDED COSTS ASSOCIATED WITH RURAL HEALTH CENTERS (RHC) IN THE CALCULATION OF SUBSIDIZED SERVICES ON LINE 7G, WITH A NET SUBSIDY FROM RHCS OF \$3,093,577. THESE SERVICES ARE PROVIDED IN RURAL AREAS WHERE THERE WOULD BE A SHORTAGE OF QUALITY MEDICAL CARE WITHOUT THE SERVICES. GIFFORD MEDICAL CENTER CONTINUES TO PROVIDE THESE SERVICES AS A BENEFIT TO THE COMMUNITY DESPITE KNOWING THAT FINANCIAL SHORTFALLS WILL BE SUSTAINED. |

| Identifier                    | ReturnReference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------------|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| COSTING METHODOLOGY           | SCHEDULE H, PART I, LINE 7 | THE COST TO CHARGE RATIO CALCULATED ON IRS WORKSHEET 2 WAS USED IN THE CALCULATION OF COST ON IRS WORKSHEETS 1 AND 6                                                                                                                                                                                                                                                                                        |
| COMMUNITY BUILDING ACTIVITIES | SCHEDULE H, PART II        | INCLUDED IN PART II AS COMMUNITY BUILDING ACTIVITIES ARE THE RTCC PRACTICE JOB INTERVIEWS WITH LNA STUDENTS, STUDENT OBSERVATIONS, AND STUDENT TOURS ON LINE 8 AS WORKFORCE DEVELOPMENT THE DAYCARE/AFTER SCHOOL PROGRAM IS INCLUDED ON LINE 3 AS COMMUNITY SUPPORT THESE ACTIVITIES PROVIDE OPPORTUNITIES TO ADDRESS THE ROOT CAUSES OF HEALTH PROBLEMS, INCLUDING POVERTY, HOMELESSNESS, AND UNEMPLOYMENT |

| Identifier        | ReturnReference                         | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| BAD DEBT EXPENSE  | SCHEDULE H, PART III, SECTION A, LINE 4 | THE AUDITED FINANCIAL STATEMENTS DO NOT CONTAIN A FOOTNOTE THAT DESCRIBES BAD DEBT EXPENSE THEY DO, HOWEVER, CONTAIN A FOOTNOTE THAT DESCRIBES PATIENT ACCOUNTS RECEIVABLE ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IN EVALUATING THE COLLECTABILITY OF ACCOUNTS RECEIVABLE, THE HOSPITAL ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYER SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR UNCOLLECTIBLE ACCOUNTS MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYER SOURCES OF REVENUE IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS THE ORGANIZATION CALCULATED BAD DEBT USING THE PROVISION FOR UNCOLLECTIBLE ACCOUNTS PER THE AUDITED FINANCIAL STATEMENTS BAD DEBT ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S CHARITY CARE POLICY WAS DETERMINED USING POVERTY LIMIT DEMOGRAPHIC INFORMATION OBTAINED THROUGH THE US CENSUS BUREAU |
| COMMUNITY BENEFIT | SCHEDULE H, PART III, SECTION B, LINE 8 | SERVING PATIENTS WITH GOVERNMENT HEALTH BENEFITS, SUCH AS MEDICARE, IS A COMPONENT OF THE COMMUNITY BENEFIT STANDARD THAT TAX-EXEMPT HOSPITALS ARE HELD TO THIS IMPLIES THAT SERVING MEDICARE PATIENTS IS A COMMUNITY BENEFIT AND THAT THE HOSPITAL OPERATES TO PROMOTE THE HEALTH OF THE COMMUNITY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

| Identifier        | ReturnReference                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| COLLECTION POLICY | SCHEDULE H, PART III, SECTION C, LINE 9B | THE APPLICATION FOR AND APPROVAL OF FINANCIAL ASSISTANCE CAN OCCUR BEFORE, DURING OR AFTER TREATMENT SO LONG AS THE ACCOUNT HAS NOT BEEN WRITTEN OFF TO BAD DEBT PRIOR TO RECEIPT OF A COMPLETED APPLICATION AND THE NECESSARY DOCUMENTATION ACCOUNTS SENT TO BAD DEBT AFTER REQUIRED INFORMATION HAS BEEN RECEIVED CAN BE RETURNED FROM COLLECTIONS FOR PROCESSING WITHOUT PENALTY TO THE APPLICANT GIFFORD MEDICAL CENTER, INC , ENCOURAGES THE APPLICATION PROCESS TO BEGIN AS EARLY AS POSSIBLE |
| COMMUNITY INPUT   | SCHEDULE H, PART V, SECTION B, LINE 3    | COMMUNITY HEALTHCARE NEEDS ASSESSMENT SURVEYS WERE HANDED OUT AT SEVERAL TOWN MEETINGS WITHIN THE GIFFORD MEDICAL CENTER SERVICE AREA, AS WELL AS TO EMPLOYEES AND VOLUNTEER STAFF                                                                                                                                                                                                                                                                                                                  |

| Identifier                      | ReturnReference                        | Explanation                                                                                                                                                                                                                                                                                                                      |
|---------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CHNA AVAILABILITY TO THE PUBLIC | SCHEDULE H, PART V, SECTION B, LINE 5C | THE CHNA WAS ALSO DISTRIBUTED AT LOCAL TOWN MEETINGS IMPLEMENTATION STRATEGY SCHEDULE H, PART V, SECTION B, LINE 6 IN RESPONSE TO THE RESULTS OF GIFFORD MEDICAL CENTER'S MOST RECENTLY CONDUCTED COMMUNITY HEALTH NEEDS ASSESSMENT, THE ORGANIZATION ADOPTED AN IMPLEMENTATION STRATEGY THE IMPLEMENTATION STRATEGY IS ATTACHED |
| ADDRESSING IDENTIFIED NEEDS     | SCHEDULE H, PART V, SECTION B, LINE 7  | GIFFORD MEDICAL CENTER IS CURRENTLY FOCUSING ON THE AREAS THAT APPEAR TO BE THE HIGHEST CONCERN WITHIN THE COMMUNITY                                                                                                                                                                                                             |

| Identifier                       | ReturnReference                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MEASURES TO PUBLICIZE THE POLICY | SCHEDULE H, PART V, SECTION B, LINE 14 G | GIFFORD MEDICAL CENTER CONTACTS ANY UNINSURED PATIENTS THAT REGISTER WITH THE HOSPITAL TO SEE IF THEY ARE IN NEED OF FINANCIAL ASSISTANCE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| NEEDS ASSESSMENT                 |                                          | IDENTIFYING AND MEETING THE COMMUNITY'S HEALTH CARE NEEDS WOULD NOT BE POSSIBLE WITHOUT INPUT FROM THE PUBLIC. GIFFORD MEDICAL CENTER PROVIDES AMPLE OPPORTUNITIES FOR THE PUBLIC TO PROVIDE BOTH INPUT AND ACTIVELY PARTICIPATE IN MEDICAL CENTER ACTIVITIES. THE COMMUNITY HEALTH NEEDS ASSESSMENT PROCESS, ANNUAL HOSPITAL REPORT CARD MEETINGS, PATIENT SATISFACTION SURVEYS AND ONE-ON-ONE COMMENTS TO HOSPITAL STAFF AND BOARD MEMBERS HELP DIRECT STRATEGIC PLANNING AND OPERATIONAL DECISIONS. EVERY THREE YEARS, GIFFORD ENGAGES IN AN EXTENSIVE STRATEGIC PLANNING PROCESS THAT RESULTS IN THE IDENTIFICATION AND IMPLEMENTATION OF A LIST OF INITIATIVES THE HOSPITAL STRIVES TO ACHIEVE OVER THE COMING THREE YEARS. SUCCESS AT ACHIEVING THOSE INITIATIVES THROUGHOUT, AND BY THE CONCLUSION, OF THE THREE-YEAR PERIOD IS EXTENSIVELY MONITORED BY THE HOSPITAL'S LEADERS, INCLUDING ITS VOLUNTEER BOARD OF TRUSTEES. |

| Identifier                                      | ReturnReference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-------------------------------------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE |                 | PATIENTS ARE ADVISED OF COMMUNITY OUTREACH AND ARE ENCOURAGED TO SET UP AN APPOINTMENT TO MEET WITH THE APPROPRIATE GIFFORD MEDICAL CENTER PERSONNEL THE PATIENTS ARE ALSO DIRECTED TO GMC'S WEBSITE FOR AN EXPLANATION OF THE FREE CARE POLICY PROCESS                                                                                                                                                                                                                                                                                                                                                    |
| COMMUNITY INFORMATION                           |                 | IN ADDITION TO THE CLINICAL OFFICES LOCATED ON THE ORGANIZATION'S MAIN CAMPUS IN RANDOLPH, VERMONT, THE ORGANIZATION OPERATES COMMUNITY HEALTH CARE CENTERS LOCATED IN BETHEL, CHELSEA, ROCHESTER, SHARON, BERLIN, RANDOLPH, AND WHITE RIVER JUNCTION, VERMONT THE RANDOLPH/BAINTREE AREA PROVIDES THE MOST VISITS AND IS LOCATED IN ORANGE COUNTY, VERMONT ORANGE COUNTY DEMOGRAPHICS SHOW APPROXIMATELY 16 2% OVER THE AGE OF 65 AND 20 1% UNDER 18 YEARS OVER 97% ARE WHITE, WITH 50 2% FEMALE THE AVERAGE HOUSEHOLD INCOME IS \$52,407, WITH THE POVERTY LEVEL AT 10 6%, COMPARED TO THE STATE'S 11 3% |

| Identifier                    | ReturnReference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROMOTION OF COMMUNITY HEALTH |                 | <p>AS A COMMUNITY HOSPITAL, GIFFORD MEDICAL CENTER'S MISSION IS TO IMPROVE THE HEALTH OF THE PEOPLE WE SERVE BY PROVIDING AND ASSURING ACCESS TO AFFORDABLE AND HIGH-QUALITY HEALTH CARE, AND BY PROMOTING THE HEALTH AND WELL-BEING OF EVERYONE IN OUR SERVICE AREA WE OFFER DIAGNOSTIC TECHNOLOGIES THAT INCLUDE A 64-SLICE CT SCANNER, A MOBILE MRI UNIT, A FILMLESS RADIOLOGY SYSTEM, DIGITAL MAMMOGRAPHY AND STEREOTACTIC BREAST BIOPSIES OUR 25-BED CRITICAL ACCESS HOSPITAL HAS A BIRTHING CENTER THAT IS RECOGNIZED AROUND THE STATE WE HAVE A 24-HOUR EMERGENCY DEPARTMENT, A 30-BED NURSING HOME WITH AN EXTENSIVE WAITING LIST AND NUMEROUS QUALITY AWARDS TO ITS CREDIT, A CHILDCARE CENTER, AN ADULT DAY PROGRAM AND SO MUCH MORE WE'RE EXTREMELY PROUD OF THOSE ADDITIONS, OUR PROGRESSIVE CAN-DO ATTITUDE, AND OUR FINANCIAL STABILITY THE FOLLOWING ARE THE ACTIVITIES FOR 2013 -GIFFORD JOINED ALL VERMONT HOSPITALS AS PART OF ONECARE VERMONT, LLC - AN ACCOUNTABLE CARE ORGANIZATION OFFICIALLY LAUNCHED ON JANUARY 1 -DISTRICT 3 ENVIRONMENTAL COMMISSION APPROVAL WAS OBTAINED FOR A MUCH-NEEDED SENIOR LIVING COMMUNITY IN RANDOLPH CENTER -THE LABORATORY MADE EQUIPMENT UPGRADES TO ITS CHEMISTRY ANALYZERS TO IMPROVE TURNAROUND TIMES, EFFICIENCY AND RELIABILITY -A FREE EDUCATIONAL SERIES ON DEATH AND DYING CONTINUES, WITH MULTIPLE DISCUSSIONS THROUGHOUT THE YEAR -A NEW "HEALTHIER LIVING WORKSHOP" FOCUSES ON MANAGEMENT OF CHRONIC PAIN THESE ARE SIX-WEEK CLASSES OFFERED FOR FREE THROUGHOUT THE YEAR AT GIFFORD THROUGH THE VERMONT BLUEPRINT FOR HEALTH -THE UROLOGY TEAM BEGINS OFFERING A NEW ALTERNATIVE - MEDTRONIC INTERSTIM THERAPY, OR SACRAL NERVE STIMULATION - GIFFORD LAUNCHES A NEW "MATTERS OF THE HEART" MONTHLY EDUCATIONAL SERIES ON HEART HEALTHY TOPICS, SUCH AS DIET, EXERCISE, MANAGING STRESS AND UNDERSTANDING VARIOUS MEDICATIONS -FOR A THIRD CONSECUTIVE YEAR, THE MENIG EXTENDED CARE FACILITY IS NAMED AMONG THE NATION'S "2013 BEST NURSING HOMES " -LOCAL SITE PLAN APPROVAL IS AWARDED TO GIFFORD BY THE RANDOLPH DEVELOPMENT REVIEW BOARD FOR THE FIRST TWO PHASES - A NEW NURSING HOME AND 40 INDEPENDENT LIVING UNITS - OF A SENIOR LIVING COMMUNITY TO BE BUILT IN RANDOLPH CENTER -THE EIGHTH ANNUAL DIABETES EDUCATION EXPO FOCUSES ON EYE CARE, SHOPPING ON A BUDGET, MAKING LIFESTYLE CHANGES AND OVERCOMING OBSTACLES TO SUCCESSFUL SELF-MANAGEMENT -A NEW WOUND CARE CLINIC IS OPENED WITH THE SKILLS OF A SPECIALLY CERTIFIED WOUND CARE AND DIABETIC WOUND CARE NURSE -AN "AGING TOGETHER" FREE TALK FEATURES GYNECOLOGY AND UROLOGY EXPERTS TALKING ABOUT A COUPLE'S CHANGING SEXUAL HEALTH -"MEDICARE - READY OR NOT" FEATURES A FREE TALK FROM A HEALTH INSURANCE SPECIALIST ON MEDICARE PARTS A THROUGH D, ELIGIBILITY AND RESOURCES -GIFFORD PARTNERS WITH THE VERMONT CHAPTER OF THE AMERICAN FOUNDATION FOR SUICIDE PREVENTION AND THE CLARA MARTIN CENTER, TO OFFER A FREE TALK ON "LIVING WITH BIPOLAR DISORDER " -A NEW "QUIT IN PERSON GROUP", A FOUR-WEEK CLASS OFFERED BY GIFFORD AND AIMED AT HELPING PEOPLE QUIT TOBACCO PRODUCTS, IS HELD IN ROCHESTER AND BETHEL -A NEW "HEALTHIER LIVING WORKSHOP" FOR THE CHRONICALLY ILL IS HELD -OPHTHALMOLOGIST DR CHRIS SOARES IS THE FIRST IN VERMONT TO OFFER SURGERY TO TREAT GLAUCOMA USING A NEW DEVICE CALLED AN ISTENT AND PERFORMS THE STATE'S FIRST ISTENT SURGERIES -GIFFORD WORKS WITH AAA NORTHERN NEW ENGLAND TO BRING A TALK ON SAFE DRIVING LATER IN LIFE CALLED "KEEPING THE KEYS" TO THE RANDOLPH AREA COMMUNITY -UROLOGY CARE EXPANDS TO THE GIFFORD HEALTH CENTER AT BERLIN TO PROVIDE MORE PATIENTS ACCESS TO ESSENTIAL UROLOGY CARE -GIFFORD'S ANNUAL SUMMER CONCERT SERIES IN THE PARK IS HELD THE SERIES IS FREE AND OPEN TO THE PUBLIC -A "FAMILY AND FRIENDS CPR" COURSE TEACHES THE BASICS IN INFANT, CHILD AND ADULT CPR TO INTERESTED COMMUNITY MEMBERS - GIFFORD WORKS WITH PREVENT CHILD ABUSE VERMONT TO OFFER A "NURTURING HEALTHY SEXUAL DEVELOPMENT" COURSE FOR CHILD CARE PROVIDERS AND PARENTS OF YOUNG CHILDREN -A "HEALTHIER LIVING WORKSHOP" BEGINS AT GIFFORD FOR THOSE EXPERIENCING CHRONIC PAIN -A "BABYSITTER'S TRAINING COURSE" IS HELD AND ATTRACTS SO MANY YOUTH THAT WOULD LIKE TO BE SITTERS THAT A LONG WAITING LIST FORMS FOR FUTURE CLASSES -GIFFORD, ALONG WITH ALL OTHER VERMONT HOSPITALS, SIGNS ON TO THE NATIONAL HEALTHIER HOSPITALS INITIATIVE, WHICH INCLUDES EFFORTS TO IMPROVE ENERGY EFFICIENCY GIFFORD IS ALREADY THE MOST ENERGY EFFICIENT HOSPITAL IN THE STATE -A "HOME ALONE AND SAFE" COURSE IS OFFERED FOR CHILDREN 8-11 ON HOW TO RESPOND TO HOME ALONE SITUATIONS, INCLUDING SAFETY, COMMUNICATIONS AND BASIC EMERGENCY CARE -A TWO-NIGHT SERIES AT THE CHELSEA HEALTH CENTER TEACHES PATIENTS ABOUT "EATING RIGHT WHEN MONEY IS TIGHT "</p> |

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
GIFFORD MEDICAL CENTER INC

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2012

Open to Public  
Inspection

Employer identification number  
03-0179418

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

▶

3

Enter total number of other organizations listed in the line 1 table . . . . .

▶

**Part III**

**Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
| (1) PATIENT GRANTS             | 16                      | 9,750                   |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

**Part IV**

**Supplemental Information.**

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

| Identifier             | Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                            |
|------------------------|----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MONITORING GRANT FUNDS | SCHEDULE I, PART 1, LINE 2 | THE ORGANIZATION PROVIDES GRANTS TO PATIENTS USING THE RESULTS OF THE LAST MILE RIDE SPECIAL FUNDRAISING EVENT DURING FYE 09/30/13, THE ORGANIZATION PROVIDED GRANTS IN THE FOLLOWING CATEGORIES MUSIC THERAPY - 35% MASSAGE - 9% ACUPUNCTURE - 2% FAMILY WISHES - 32% GAS CARDS - 6% LEGACY PROJECTS - 5% COMFORT KITS - 5% FAMILY CARDS - 1% OUTREACH/EDUCATION - 5% |

|                                                                                                    |                                                                                                                                                                                                                                                                                             |                           |
|----------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| Schedule J<br>(Form 990)<br><br><div>Department of the Treasury<br/>Internal Revenue Service</div> | Compensation Information<br><br>For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees<br><br>▶ <b>Complete if the organization answered "Yes" to Form 990, Part IV, question 23.</b><br><br>▶ <b>Attach to Form 990. ▶ See separate instructions.</b> | OMB No 1545-0047          |
|                                                                                                    |                                                                                                                                                                                                                                                                                             | 2012                      |
|                                                                                                    |                                                                                                                                                                                                                                                                                             | Open to Public Inspection |

|                                                        |                                                  |
|--------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>GIFFORD MEDICAL CENTER INC | Employer identification number<br><br>03-0179418 |
|--------------------------------------------------------|--------------------------------------------------|

| Part I                                                                                                                                                                                                                        | Questions Regarding Compensation                                                                                                                                                                                                                                                                                         |                                                                                     | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----|----|
| 1a                                                                                                                                                                                                                            | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               | <input type="checkbox"/> First-class or charter travel                                                                                                                                                                                                                                                                   | <input type="checkbox"/> Housing allowance or residence for personal use            |     |    |
|                                                                                                                                                                                                                               | <input type="checkbox"/> Travel for companions                                                                                                                                                                                                                                                                           | <input type="checkbox"/> Payments for business use of personal residence            |     |    |
|                                                                                                                                                                                                                               | <input type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                                                                                                                        | <input type="checkbox"/> Health or social club dues or initiation fees              |     |    |
|                                                                                                                                                                                                                               | <input type="checkbox"/> Discretionary spending account                                                                                                                                                                                                                                                                  | <input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)            |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
| 1b                                                                                                                                                                                                                            | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                                                                                                   |                                                                                     |     |    |
| 2                                                                                                                                                                                                                             | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                             |                                                                                     |     |    |
| 3                                                                                                                                                                                                                             | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III |                                                                                     |     |    |
|                                                                                                                                                                                                                               | <input checked="" type="checkbox"/> Compensation committee                                                                                                                                                                                                                                                               | <input checked="" type="checkbox"/> Written employment contract                     |     |    |
|                                                                                                                                                                                                                               | <input checked="" type="checkbox"/> Independent compensation consultant                                                                                                                                                                                                                                                  | <input checked="" type="checkbox"/> Compensation survey or study                    |     |    |
|                                                                                                                                                                                                                               | <input checked="" type="checkbox"/> Form 990 of other organizations                                                                                                                                                                                                                                                      | <input checked="" type="checkbox"/> Approval by the board or compensation committee |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
| 4                                                                                                                                                                                                                             | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                                                                                                                       |                                                                                     |     |    |
|                                                                                                                                                                                                                               | a Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                              |                                                                                     |     | No |
|                                                                                                                                                                                                                               | b Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                  |                                                                                     |     | No |
|                                                                                                                                                                                                                               | c Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                     |                                                                                     |     | No |
|                                                                                                                                                                                                                               | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                             |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |
| 5                                                                                                                                                                                                                             | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                                                                                                                 |                                                                                     |     |    |
|                                                                                                                                                                                                                               | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                                                                                                          |                                                                                     |     |    |
|                                                                                                                                                                                                                               | a The organization?                                                                                                                                                                                                                                                                                                      |                                                                                     |     | No |
|                                                                                                                                                                                                                               | b Any related organization?                                                                                                                                                                                                                                                                                              |                                                                                     |     | No |
|                                                                                                                                                                                                                               | If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                         |                                                                                     |     |    |
|                                                                                                                                                                                                                               | 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                                                                                                                    |                                                                                     |     |    |
|                                                                                                                                                                                                                               | a The organization?                                                                                                                                                                                                                                                                                                      |                                                                                     |     | No |
|                                                                                                                                                                                                                               | b Any related organization?                                                                                                                                                                                                                                                                                              |                                                                                     |     | No |
|                                                                                                                                                                                                                               | If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                         |                                                                                     |     |    |
|                                                                                                                                                                                                                               | 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                       |                                                                                     |     | No |
| 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III |                                                                                                                                                                                                                                                                                                                          |                                                                                     | No  |    |
| 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?                                                                                    |                                                                                                                                                                                                                                                                                                                          |                                                                                     |     |    |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title                    |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|---------------------------------------|-------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|---------------------------------------------------------|
|                                       |             | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                         |
| (1)JOSEPH WOODIN<br>PRESIDENT & CEO   | (i)<br>(ii) | 362,073<br>0                                       | 36,707<br>0                         | 25,810<br>0                         | 12,500<br>0                                    | 31,743<br>0             | 468,833<br>0                    | 0<br>0                                                  |
| (2)STEPHANIE<br>LANDVATER<br>PROVIDER | (i)<br>(ii) | 506,823<br>0                                       | 41,354<br>0                         | 59,781<br>0                         | 12,500<br>0                                    | 31,967<br>0             | 652,425<br>0                    | 0<br>0                                                  |
| (3)BESS BRACKETT<br>PROVIDER          | (i)<br>(ii) | 488,298<br>0                                       | 1,000<br>0                          | 4,413<br>0                          | 12,500<br>0                                    | 31,967<br>0             | 538,178<br>0                    | 0<br>0                                                  |
| (4)RICHARD GRAHAM<br>PROVIDER         | (i)<br>(ii) | 402,932<br>0                                       | 21,000<br>0                         | 20,442<br>0                         | 11,358<br>0                                    | 31,881<br>0             | 487,613<br>0                    | 0<br>0                                                  |
| (5)DENNIS HENZIG<br>PROVIDER          | (i)<br>(ii) | 238,100<br>0                                       | 1,000<br>0                          | 36,387<br>0                         | 12,500<br>0                                    | 24,767<br>0             | 312,754<br>0                    | 0<br>0                                                  |
| (6)JON-RICHARD<br>KNOFF PROVIDER      | (i)<br>(ii) | 271,878<br>0                                       | 1,000<br>0                          | 586<br>0                            | 10,000<br>0                                    | 30,942<br>0             | 314,406<br>0                    | 0<br>0                                                  |
| (7)DAVID SANVILLE<br>FORMER CFO       | (i)<br>(ii) | 135,899<br>0                                       | 1,322<br>0                          | 24,891<br>0                         | 8,443<br>0                                     | 24,534<br>0             | 195,089<br>0                    | 0<br>0                                                  |

**Part III**   **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
GIFFORD MEDICAL CENTER INC

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Employer identification number  
03-0179418

Part I

Bond Issues

| (a) Issuer name                                      | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose         | (g) Defeased |    | (h) On behalf of issuer |    | (i) Pool financing |    |
|------------------------------------------------------|----------------|-------------|-----------------|-----------------|------------------------------------|--------------|----|-------------------------|----|--------------------|----|
|                                                      |                |             |                 |                 |                                    | Yes          | No | Yes                     | No | Yes                | No |
| A VERMONT EDUCATIONAL & HEALTH BUILDING FINANCING AG | 23-7154467     | 9241608B3   | 09-01-2010      | 20,430,000      | TO FINANCE GIFFORD'S CAPITAL PROJE |              | X  |                         | X  |                    | X  |

Part II

Proceeds

|    |                                                                                                        | A          |    | B   |    | C   |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------|------------|----|-----|----|-----|----|-----|----|
| 1  | Amount of bonds retired                                                                                | 0          |    |     |    |     |    |     |    |
| 2  | Amount of bonds legally defeased                                                                       | 0          |    |     |    |     |    |     |    |
| 3  | Total proceeds of issue                                                                                | 20,430,000 |    |     |    |     |    |     |    |
| 4  | Gross proceeds in reserve funds                                                                        | 0          |    |     |    |     |    |     |    |
| 5  | Capitalized interest from proceeds                                                                     | 0          |    |     |    |     |    |     |    |
| 6  | Proceeds in refunding escrows                                                                          | 20,310,307 |    |     |    |     |    |     |    |
| 7  | Issuance costs from proceeds                                                                           | 119,693    |    |     |    |     |    |     |    |
| 8  | Credit enhancement from proceeds                                                                       | 0          |    |     |    |     |    |     |    |
| 9  | Working capital expenditures from proceeds                                                             | 0          |    |     |    |     |    |     |    |
| 10 | Capital expenditures from proceeds                                                                     | 0          |    |     |    |     |    |     |    |
| 11 | Other spent proceeds                                                                                   | 0          |    |     |    |     |    |     |    |
| 12 | Other unspent proceeds                                                                                 | 0          |    |     |    |     |    |     |    |
| 13 | Year of substantial completion                                                                         | 2010       |    |     |    |     |    |     |    |
|    |                                                                                                        | Yes        | No | Yes | No | Yes | No | Yes | No |
| 14 | Were the bonds issued as part of a current refunding issue?                                            | X          |    |     |    |     |    |     |    |
| 15 | Were the bonds issued as part of an advance refunding issue?                                           |            | X  |     |    |     |    |     |    |
| 16 | Has the final allocation of proceeds been made?                                                        | X          |    |     |    |     |    |     |    |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X          |    |     |    |     |    |     |    |

Part III

Private Business Use

|   |                                                                                                                            | A   |    | B   |    | C   |    | D   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                            | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     | X  |     |    |     |    |     |    |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property?                        |     | X  |     |    |     |    |     |    |

Part III

Private Business Use (Continued)

|    |                                                                                                                                                                                                                                      | A   |    | B   |    | C   |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                                                                                                                                                      | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property?                                                                                                                     |     | X  |     |    |     |    |     |    |
| b  | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?                                                   |     |    |     |    |     |    |     |    |
| c  | Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |     | X  |     |    |     |    |     |    |
| d  | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?                                                               |     |    |     |    |     |    |     |    |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      | 0 % |    | %   |    | %   |    | %   |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | %   |    | %   |    | %   |    | %   |    |
| 6  | Total of lines 4 and 5                                                                                                                                                                                                               | %   |    | %   |    | %   |    | %   |    |
| 7  | Does the bond issue meet the private security or payment test?                                                                                                                                                                       |     | X  |     |    |     |    |     |    |
| 8a | Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?                                                               |     | X  |     |    |     |    |     |    |
| b  | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of                                                                                                                                              | %   |    | %   |    | %   |    | %   |    |
| c  | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?                                                                                                                            |     | X  |     |    |     |    |     |    |
| 9  | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?                           | X   |    |     |    |     |    |     |    |

Part IV

Arbitrage

|    |                                                                                                                | A             |    | B   |    | C   |    | D   |    |
|----|----------------------------------------------------------------------------------------------------------------|---------------|----|-----|----|-----|----|-----|----|
|    |                                                                                                                | Yes           | No | Yes | No | Yes | No | Yes | No |
| 1  | Has the issuer filed Form 8038-T?                                                                              |               | X  |     |    |     |    |     |    |
| 2  | If "No" to line 1, did the following apply?                                                                    |               |    |     |    |     |    |     |    |
| a  | Rebate not due yet?                                                                                            |               | X  |     |    |     |    |     |    |
| b  | Exception to rebate?                                                                                           | X             |    |     |    |     |    |     |    |
| c  | No rebate due?                                                                                                 |               | X  |     |    |     |    |     |    |
|    | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed    |               |    |     |    |     |    |     |    |
| 3  | Is the bond issue a variable rate issue?                                                                       | X             |    |     |    |     |    |     |    |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | X             |    |     |    |     |    |     |    |
| b  | Name of provider                                                                                               | DEUTSCHE BANK |    |     |    |     |    |     |    |
| c  | Term of hedge                                                                                                  | 26            |    |     |    |     |    |     |    |
| d  | Was the hedge superintegrated?                                                                                 |               | X  |     |    |     |    |     |    |
| e  | Was a hedge terminated?                                                                                        |               | X  |     |    |     |    |     |    |

Part IV

Arbitrage (Continued)

|    |                                                                                                 | A   |    | B   |    | C   |    | D   |    |
|----|-------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                 | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)?                         |     | X  |     |    |     |    |     |    |
| b  | Name of provider                                                                                | 0   |    |     |    |     |    |     |    |
| c  | Term of GIC                                                                                     |     |    |     |    |     |    |     |    |
| d  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?     |     |    |     |    |     |    |     |    |
| 6  | Were any gross proceeds invested beyond an available temporary period?                          |     | X  |     |    |     |    |     |    |
| 7  | Has the organization established written procedures to monitor the requirements of section 148? |     | X  |     |    |     |    |     |    |

Part V

Procedures To Undertake Corrective Action

|   |                                                                                                                                                                                                                                                                  | A   |    | B   |    | C   |    | D   |    |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                                                                                                                                                                  | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? |     | X  |     |    |     |    |     |    |

Part VI

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

Schedule L  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Transactions with Interested Persons  
▶ Complete if the organization answered  
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V, line 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047  
**2012**  
Open to Public Inspection

|                                                        |                                                  |
|--------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>GIFFORD MEDICAL CENTER INC | Employer identification number<br><br>03-0179418 |
|--------------------------------------------------------|--------------------------------------------------|

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

| 1 | (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? |    |
|---|---------------------------------|---------------------------------------------------------------|--------------------------------|----------------|----|
|   |                                 |                                                               |                                | Yes            | No |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? |      | (e) Original principal amount | (f) Balance due | (g) In default? |    | (h) Approved by board or committee? | (i) Written agreement? |    |
|-------------------------------|------------------------------------|---------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|------------------------|----|
|                               |                                    |                     | To                                    | From |                               |                 | Yes             | No |                                     | Yes                    | No |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
| Total ▶ \$                    |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|-----------------------------------------------------------------|--------------------------|------------------------|---------------------------|
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| (1) RANDOLPH COAL OIL CO      | SEE PART V                                                      | 419,812                   | SEE PART V                     |                                         | No |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier                                         | Return Reference            | Explanation                                                                                                                        |
|----------------------------------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------|
| BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS | SCHEDULE L, PART IV, LINE 1 | KAREN GILLESPIE KORROW, GMC BOARD MEMBER, IS THE OWNER OF RANDOLPH COAL & OIL CO , WHICH GMC PURCHASED FUEL AT FMV DURING THE YEAR |

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

Open to Public

Inspection

|                                                        |                                                  |
|--------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>GIFFORD MEDICAL CENTER INC | Employer identification number<br><br>03-0179418 |
|--------------------------------------------------------|--------------------------------------------------|

| Identifier                            | Return Reference                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---------------------------------------|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| OTHER PROGRAM SERVICE ACCOMPLISHMENTS | FORM 990, PART III, LINE 4D                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| ORGANIZATION'S MEMBERS                | FORM 990, PART VI, SECTION A, LINES 6, 7A & 7B | THE MEMBERSHIP OF THE ORGANIZATION CONSISTS OF THOSE PERSONS SERVING AS CORPORATORS TO BE ELIGIBLE TO SERVE AS A CORPORATOR, AN INDIVIDUAL MUST SUPPORT THE MISSION AND PURPOSES OF THE ORGANIZATION CORPORATORS ARE NOMINATED BY THE NOMINATING COMMITTEE AND ELECTED BY MA JORITY VOTE OF THE CORPORATORS PRESENT AT THE ANNUAL MEETING OF THE CORPORATORS, AND SERVE A TERM OF THREE YEARS THE CORPORATORS SHALL ELECT TRUSTEES OF THE ORGANIZATION, WHO MANA GE AND CONDUCT THE AFFAIRS OF THE ORGANIZATION THE CORPORATORS MAKE NO OTHER GOVERNANCE D ECISIONS FOR THE ORGANIZATION, NOR ARE THE DECISIONS OF THE BOARD OF TRUSTEES SUBJECT TO A PPROVAL BY THE CORPORATORS |
| REVIEW OF THE FORM 990                | FORM 990, PART VI, SECTION B, LINE 11B         | THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM BASED ON THE AUDITED FINANCIAL STATEMENTS AND INFORMATION PROVIDED BY THE ACCOUNTING DEPARTMENT OF THE ORGANIZATION THE FULL BOARD OF TRUSTEES REVIEWS THE PUBLIC DISCLOSURE COPY OF THE FORM 990 AT ONE OF THE BO ARD MEETINGS BEFORE FILING THE PUBLIC DISCLOSURE COPY DOES NOT LIST THE NAMES OR ADDRESSE S OF THE DONORS TO RESPECT THE CONFIDENTIALITY OF THE DONORS                                                                                                                                                                                                                                             |
| CONFLICT OF INTEREST POLICY           | FORM 990, PART VI, SECTION B, LINE 12C         | GIFFORD MEDICAL CENTER, INC REQUIRES BOARD MEMBERS TO COMPLETE A YEARLY CONFLICT OF INTER EST SURVEY ANY DUALITY OF INTEREST OR POSSIBLE CONFLICT OF INTEREST ON THE PART OF ANY TR USTEE SHALL BE DISCLOSED TO THE OTHER BOARD MEMBERS ANY TRUSTEE HAVING DUALITY OF INTERES T OR POSSIBLE CONFLICT OF INTEREST ON ANY MATTER SHALL NOT VOTE OR USE HIS PERSONAL INFLUE NCE ON THE MATTER, AND SHALL NOT BE PRESENT FOR DISCUSSION OF THE MATTER THE MINUTES OF T HE MEETING SHALL REFLECT THAT A DISCLOSURE WAS MADE AND THAT THE TRUSTEE ABSTAINED FROM VO TING AND DISCUSSION                                                                                                |
| COMPENSATION REVIEW                   | FORM 990, PART VI, SECTION B, LINES 15A & 15B  | GIFFORD USES A BOARD COMPENSATION COMMITTEE WITH INPUT AND DATA FROM A VARIETY OF INDEPEND ENT SOURCES THE EVALUATION AND RECOMMENDATION IS THEN PRESENTED TO THE BOARD OF TRUSTEES FOR APPROVAL TO EVALUATE THE COMPENSATION OF THE ORGANIZATION'S OTHER OFFICERS AND KEY EM PLOYEES, THE COMPENSATION REVIEW IS ADMINISTERED BY HUMAN RESOURCES AND THE CEO THE HUMAN RESOURCES DEPARTMENT HAS SOME INTERNAL AND EXTERNAL SOURCES THAT ARE UTILIZED TO COMPARE COMPENSATION AMOUNTS                                                                                                                                                                                            |
| DOCUMENT DISCLOSURE                   | FORM 990, PART VI, SECTION C, LINE 19          | THE ORGANIZATION MAKES ITS CONFLICT OF INTEREST POLICY AVAILABLE UPON REQUEST THE FINANCI AL STATEMENTS ARE AVAILABLE ON THE ORGANIZATION'S WEBSITE, ANOTHER'S WEBSITE AND UPON REQU EST                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| OTHER CHANGES IN NET ASSETS           | FORM 990, PART XI, LINE 9                      | \$1,969,643 CHANGE IN FAIR VALUE OF INTEREST RATE SWAP AGREEMENT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

SCHEDULE R  
(Form 990)

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization  
GIFFORD MEDICAL CENTER INC

Employer identification number  
03-0179418

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|---------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization                                    | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled entity? |    |
|------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|----------------------------------------------|----|
|                                                                                          |                         |                                                  |                            |                                                     |                                  | Yes                                          | No |
| (1) GIFFORD HEALTH CARE INC<br>44 SOUTH MAIN STREET<br>RANDOLPH, VT 05060<br>46-0938716  | PARENT                  | VT                                               | 501(C)(3)                  | 9                                                   | NA                               |                                              | No |
| (2) GIFFORD RETIREMENT COMMUNITY INC<br>44 S MAIN ST<br>RANDOLPH, VT 05060<br>46-3593492 | RETIREMENT              | VT                                               | APPLIED FOR                |                                                     | NA                               |                                              | No |
|                                                                                          |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                          |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                          |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                          |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                          |                         |                                                  |                            |                                                     |                                  |                                              |    |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of<br>total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          | Yes                                     | No |                                                                            | Yes                                       | No |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S<br>corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-<br>of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|----------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|--------------------------------------------------------|----|
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                | Yes                                                    | No |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

Yes

No

1a

No

1b

No

1c

No

1d

No

1e

No

1f

No

1g

No

1h

No

1i

No

1j

No

1k

No

1l

No

1m

No

1n

No

1o

No

1p

No

1q

No

1r

No

1s

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of other organization | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-----------------------------------|----------------------------------|------------------------|----------------------------------------------|
|                                   |                                  |                        |                                              |
|                                   |                                  |                        |                                              |
|                                   |                                  |                        |                                              |
|                                   |                                  |                        |                                              |
|                                   |                                  |                        |                                              |
|                                   |                                  |                        |                                              |

Schedule R (Form 990) 2012

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Software ID:**  
**Software Version:**  
**EIN:** 03-0179418  
**Name:** GIFFORD MEDICAL CENTER INC

**Part VII** Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Identifier | Return Reference | Explanation |  |
|------------|------------------|-------------|--|
|------------|------------------|-------------|--|

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# **Gifford Medical Center, Inc.**

## **Independent Auditor's Report and Financial Statements**

**September 30, 2013 and 2012**

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**Gifford Medical Center, Inc.**  
**September 30, 2013 and 2012**

**Contents**

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**Financial Statements**

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## Independent Auditor's Report

Board of Trustees  
Gifford Medical Center, Inc  
Randolph, Vermont

We have audited the accompanying financial statements of Gifford Medical Center, Inc. (Hospital), which comprise the balance sheets as of September 30, 2013 and 2012, and the related statements of operations, changes in net assets and cash flows for the years then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Gifford Medical Center, Inc. as of September 30, 2013 and 2012, and the results of its operations, the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

***Emphasis of Matter***

As discussed in *Note 18* to the financial statements, the 2012 financial statements have been restated to correct a misstatement. Our opinion is not modified with respect to this matter.

*BKD, LLP*

Springfield, Missouri  
January 20, 2014

# Gifford Medical Center, Inc.

## Balance Sheets

September 30, 2013 and 2012

### Assets

|                                                                                          |               | (Restated -<br>Note 18) |
|------------------------------------------------------------------------------------------|---------------|-------------------------|
|                                                                                          | 2013          | 2012                    |
| <b>Current Assets</b>                                                                    |               |                         |
| Cash and cash equivalents                                                                | \$ 5,411.892  | \$ 6,187.886            |
| Short-term investments                                                                   | 1,835.043     | 995.434                 |
| Patient accounts receivable, net of allowance.<br>2013 - \$1,518,626, 2012 - \$1,565,918 | 8,442.027     | 7,328.813               |
| Other receivables                                                                        | 562.857       | 321.758                 |
| Supplies                                                                                 | 1,264.146     | 1,130.171               |
| Prepaid expenses and other                                                               | 1,612.863     | 1,415.765               |
| Total current assets                                                                     | 19,128.828    | 17,379.827              |
| <b>Assets Limited as to Use</b>                                                          | 22,181.443    | 19,062.076              |
| <b>Long-Term Investments</b>                                                             | 7,347.278     | 6,447.244               |
| <b>Property and Equipment, Net</b>                                                       | 28,625.859    | 25,860.445              |
| <b>Other Assets</b>                                                                      | 492.998       | 110.094                 |
| Total assets                                                                             | \$ 77,776.406 | \$ 68,859.686           |

## Liabilities and Net Assets

|                                             |                      | (Restated -<br>Note 18) |
|---------------------------------------------|----------------------|-------------------------|
|                                             | 2013                 | 2012                    |
| <b>Current Liabilities</b>                  |                      |                         |
| Current portion of long-term debt           | \$ 501.069           | \$ 480.890              |
| Accounts payable                            | 3,350.063            | 2,613.412               |
| Accrued expenses                            | 6,406.818            | 5,797.518               |
| Estimated amounts due to third-party payers | 1,816.666            | 690.965                 |
| Other                                       | 86.979               | 32.411                  |
| Total current liabilities                   | <u>12,161.595</u>    | <u>9,615.196</u>        |
| <b>Long-Term Debt</b>                       | 18,783.314           | 19,284.382              |
| <b>Deferred Annuities</b>                   | 414.161              | 95.601                  |
| <b>Interest Rate Swap Agreement</b>         | 1,999.700            | 3,969.343               |
| <b>Deferred Compensation</b>                | 71.485               | 63.908                  |
| Total liabilities                           | <u>33,430.255</u>    | <u>33,028.430</u>       |
| <b>Net Assets</b>                           |                      |                         |
| Unrestricted                                | 41,805.620           | 33,755.320              |
| Temporarily restricted                      | 1,411.991            | 1,091.685               |
| Permanently restricted                      | 1,128.540            | 984.251                 |
| Total net assets                            | <u>44,346.151</u>    | <u>35,831.256</u>       |
| Total liabilities and net assets            | <u>\$ 77,776.406</u> | <u>\$ 68,859.686</u>    |

**Gifford Medical Center, Inc.**  
**Statements of Operations**  
**Years Ended September 30, 2013 and 2012**

|                                                                       | <b>2013</b>                | <b>2012</b>                |
|-----------------------------------------------------------------------|----------------------------|----------------------------|
| <b>Unrestricted Revenues, Gains and Other Support</b>                 |                            |                            |
| Patient service revenue (net of contractual discounts and allowances) | \$ 62,575,087              | \$ 61,124,867              |
| Provision for uncollectible accounts                                  | <u>2,710,268</u>           | <u>3,065,153</u>           |
| Net patient service revenue less provision for uncollectible accounts | 59,864,819                 | 58,059,714                 |
| Other                                                                 | 3,703,381                  | 2,035,533                  |
| Net assets released from restrictions used for operations             | <u>110,152</u>             | <u>112,880</u>             |
| Total unrestricted revenues, gains and other support                  | <u>63,678,352</u>          | <u>60,208,127</u>          |
| <b>Expenses and Losses</b>                                            |                            |                            |
| Salaries and wages                                                    | 29,907,780                 | 29,092,727                 |
| Employee benefits                                                     | 9,464,423                  | 7,352,806                  |
| Purchased services and professional fees                              | 5,457,060                  | 5,285,602                  |
| Supplies and other                                                    | 13,123,615                 | 12,890,839                 |
| Depreciation and amortization                                         | 2,986,552                  | 2,988,750                  |
| Interest                                                              | <u>992,317</u>             | <u>1,002,417</u>           |
| Total expenses and losses                                             | <u>61,931,747</u>          | <u>58,613,141</u>          |
| <b>Operating Income</b>                                               | <u>1,746,605</u>           | <u>1,594,986</u>           |
| <b>Other Income</b>                                                   |                            |                            |
| Investment return                                                     | 3,610,522                  | 3,223,786                  |
| Change in fair value of interest rate swap agreement                  | 1,969,643                  | (247,167)                  |
| Other income                                                          | <u>58,871</u>              | <u>125,548</u>             |
| Total other income                                                    | <u>5,639,036</u>           | <u>3,102,167</u>           |
| <b>Excess of Revenues Over Expenses</b>                               | 7,385,641                  | 4,697,153                  |
| Net assets released for acquisition of property and equipment         | <u>664,659</u>             | <u>61,737</u>              |
| <b>Increase in Unrestricted Net Assets</b>                            | <u><u>\$ 8,050,300</u></u> | <u><u>\$ 4,758,890</u></u> |

**Gifford Medical Center, Inc.**  
**Statements of Changes in Net Assets**  
**Years Ended September 30, 2013 and 2012**

|                                                               | <b>2013</b>                 | <b>2012</b>                 |
|---------------------------------------------------------------|-----------------------------|-----------------------------|
| <b>Unrestricted Net Assets</b>                                |                             |                             |
| Excess of revenues over expenses                              | \$ 7,385,641                | \$ 4,697,153                |
| Net assets released for acquisition of property and equipment | <u>664,659</u>              | <u>61,737</u>               |
| Increase in unrestricted net assets                           | <u>8,050,300</u>            | <u>4,758,890</u>            |
| <b>Temporarily Restricted Net Assets</b>                      |                             |                             |
| Contributions                                                 | 1,095,117                   | 251,262                     |
| Net assets released from restrictions                         | <u>(774,811)</u>            | <u>(174,617)</u>            |
| Increase in temporarily restricted net assets                 | <u>320,306</u>              | <u>76,645</u>               |
| <b>Permanently Restricted Net Assets</b>                      |                             |                             |
| Contributions                                                 | <u>144,289</u>              | <u>-</u>                    |
| Increase in permanently restricted net assets                 | <u>144,289</u>              | <u>-</u>                    |
| <b>Change in Net Assets</b>                                   | 8,514,895                   | 4,835,535                   |
| <b>Net Assets, Beginning of Year</b>                          | <u>35,831,256</u>           | <u>30,995,721</u>           |
| <b>Net Assets, End of Year</b>                                | <u><u>\$ 44,346,151</u></u> | <u><u>\$ 35,831,256</u></u> |

**Gifford Medical Center, Inc.**  
**Statements of Cash Flows**  
**Years Ended September 30, 2013 and 2012**

|                                                               | <b>2013</b>                | <b>2012</b>                |
|---------------------------------------------------------------|----------------------------|----------------------------|
| <b>Operating Activities</b>                                   |                            |                            |
| Change in net assets                                          | \$ 8,514,895               | \$ 4,835,535               |
| Items not requiring (providing) cash                          |                            |                            |
| Depreciation and amortization                                 | 2,986,552                  | 2,988,750                  |
| Net gain on investments                                       | (2,638,601)                | (2,646,778)                |
| Change in fair value of interest rate swap agreement          | (1,969,643)                | 247,167                    |
| Restricted contributions and investment income received       | (1,239,406)                | (251,262)                  |
| Changes in                                                    |                            |                            |
| Patient accounts receivable, net                              | (1,113,214)                | 845,441                    |
| Inventories                                                   | (133,975)                  | 40,592                     |
| Estimated amounts due from and to third-party payers          | 1,125,701                  | 286,774                    |
| Accounts payable and accrued expenses                         | 615,973                    | 431,679                    |
| Other assets and liabilities                                  | (461,227)                  | (299,959)                  |
| Net cash provided by operating activities                     | <u>5,687,055</u>           | <u>6,477,939</u>           |
| <b>Investing Activities</b>                                   |                            |                            |
| Purchases of property and equipment                           | (5,001,157)                | (2,850,472)                |
| Proceeds from sale of investments                             | 227,871                    | 1,037,981                  |
| Purchases of investments                                      | (2,448,280)                | (5,038,188)                |
| Net cash used in investing activities                         | <u>(7,221,566)</u>         | <u>(6,850,679)</u>         |
| <b>Financing Activities</b>                                   |                            |                            |
| Restricted contributions and investment income received       | 1,239,406                  | 251,262                    |
| Principal payments on long-term debt                          | (480,889)                  | (521,230)                  |
| Net cash provided by (used in) financing activities           | <u>758,517</u>             | <u>(269,968)</u>           |
| <b>Decrease in Cash and Cash Equivalents</b>                  | (775,994)                  | (642,708)                  |
| <b>Cash and Cash Equivalents, Beginning of Year</b>           | <u>6,187,886</u>           | <u>6,830,594</u>           |
| <b>Cash and Cash Equivalents, End of Year</b>                 | <u><u>\$ 5,411,892</u></u> | <u><u>\$ 6,187,886</u></u> |
| <b>Supplemental Cash Flows Information</b>                    |                            |                            |
| Interest paid                                                 | \$ 992,317                 | \$ 1,002,417               |
| Capital lease obligations incurred for property and equipment | \$ -                       | \$ 187,118                 |
| Purchase of property and equipment in accounts payable        | \$ 1,102,940               | \$ 372,962                 |

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

### **Note 1: Nature of Operations and Summary of Significant Accounting Policies**

#### ***Nature of Operations***

Gifford Medical Center, Inc. (Hospital) is a not-for-profit organization incorporated under the laws of the State of Vermont for the purpose of providing health care services. Gifford Medical Center, Inc. is a 25-bed hospital, providing general and specialty services and has a hospital-based 30-bed nursing home unit. In addition to the clinical offices located on the main campus in Randolph, Vermont, Gifford Medical Center, Inc. operates community health care centers located in Bethel, Chelsea, Rochester, Sharon, Berlin and White River Junction, Vermont.

During 2013 a corporate reorganization occurred. A new parent entity, Gifford Health Care (GHC) was created, which received federal approval as a federally qualified health center (FQHC) after September 30, 2013. Certain Hospital operations will be transferred to GHC. A grant for \$812,500 was awarded to GHC as part of the federal approval for FQHC status.

#### ***Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### ***Cash and Cash Equivalents***

The Hospital considers all liquid investments with original maturities of three months or less to be cash equivalents. At September 30, 2013 and 2012, cash equivalents consisted primarily of sweep products. The Hospital utilizes repurchase and sweep products as part of their cash management policy, which are not FDIC insured, but may be covered by separate agreements with the financial institution.

At September 30, 2013, the Hospital's cash accounts exceeded federally insured limits by approximately \$283,000.

At September 30, 2013 and 2012, the Hospital held \$6,270,097 and \$5,808,056, respectively, in repurchase and sweep accounts.

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

### ***Investments and Investment Return***

Investments in equity securities having a readily determinable fair value and in all debt securities are carried at fair value. Other investments are valued at the lower of cost (or fair value at time of donation, if acquired by contribution) or fair value. Investment return includes dividend, interest and other investment income, realized and unrealized gains and losses on investments carried at fair value, and realized gains and losses on other investments.

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in unrestricted net assets. Other investment return is reflected in the statements of operations and changes in net assets as unrestricted, temporarily restricted or permanently restricted based upon the existence and nature of any donor or legally imposed restrictions.

### ***Assets Limited As To Use***

Assets limited as to use include assets set aside by the Board of Trustees for future capital improvements which the Board retains control and may at its discretion subsequently use for other purposes.

### ***Patient Accounts Receivable***

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Hospital analyzes its past history and identifies trends for each of its major payer sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for uncollectible accounts. Management regularly reviews data about these major payer sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

For receivables associated with services provided to patients who have third-party coverage, the Hospital analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for uncollectible accounts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payer has not yet paid, or for payers who are known to be having financial difficulties that make the realization of amounts due unlikely).

For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Hospital records a significant provision for uncollectible accounts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated or provided by policy) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

The Hospital's allowance for doubtful accounts for self-pay patients increased from 74% of self-pay accounts receivable at September 30, 2012, to 75% of self-pay accounts receivable at September 30, 2013. In addition, the Hospital's write-offs decreased \$288,643 from \$3,046,203 for the year ended September 30, 2012, to \$2,757,560 for the year ended September 30, 2013. Allowance for uncollectible accounts activity for 2013 and 2012, is shown in the following table

|                                  | 2013                | 2012                |
|----------------------------------|---------------------|---------------------|
| Balance, beginning of year       | \$ 1,565,918        | \$ 1,546,968        |
| Provision for year               | 2,710,268           | 3,065,153           |
| Accounts charged off during year | (2,757,560)         | (3,046,203)         |
| Balance, end of year             | <u>\$ 1,518,626</u> | <u>\$ 1,565,918</u> |

### ***Supplies***

The Hospital states supply inventories at the lower of cost, determined using the first-in, first-out method, or market

### ***Property and Equipment***

Property and equipment acquisitions are recorded at cost and are depreciated using the straight-line method over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives.

Donations of property and equipment are reported at fair value as an increase in unrestricted net assets unless use of the assets is restricted by the donor. Monetary gifts that must be used to acquire property and equipment are reported as restricted support. The expiration of such restrictions is reported as an increase in unrestricted net assets when the donated asset is placed in service.

### ***Long-Lived Asset Impairment***

The Hospital evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value. No asset impairment was recognized during the years ended September 30, 2013 and 2012.

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

### ***Deferred Financing Costs***

Deferred financing costs, which are included in other long-term assets, represent costs incurred in connection with the issuance of long-term debt. Such costs are being amortized over the term of the respective debt using the straight-line method.

### ***Deferred Annuities***

Annuity obligations represent the amount of various planned giving instruments where the Hospital has fiduciary responsibility for the safekeeping, investment management and distribution of such funds to designated individuals. Annuity obligations are valued at the actuarial present value of the expected payments based upon the life expectancy for the annuitants. The present value of the estimated future payments at September 30, 2013 and 2012, was \$475,118 and \$112,758, respectively, and is presented in accrued expenses and deferred annuities. At September 30, 2013 and 2012, the corresponding assets to satisfy the future payments were \$1,106,634 and \$283,981, respectively.

### ***Temporarily and Permanently Restricted Net Assets***

Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Hospital in perpetuity.

### ***Net Patient Service Revenue***

The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from their established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered and includes estimated retroactive revenue adjustments. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known.

### ***Electronic Health Records Incentive Program***

The Electronic Health Records Incentive Program, enacted as part of the *American Recovery and Reinvestment Act of 2009*, provides for one-time incentive payments under both the Medicare and Medicaid programs to eligible hospitals that demonstrate meaningful use of certified electronic health records technology (EHR). Critical access hospitals (CAHs) are eligible to receive incentive payments in the cost reporting period beginning in the federal fiscal year in which meaningful use criteria have been met. The Medicare incentive payment is for qualifying costs of the purchase of certified EHR technology multiplied by the Hospital's Medicare share fraction, which includes a 20% incentive. This payment is an acceleration of amounts that would have been received in future periods based on reimbursable costs incurred, including depreciation. If meaningful use

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

criteria are not met in future periods, the Hospital is subject to penalties that would reduce future payments for services. Payments under the Medicaid program are generally made for up to four years based upon a statutory formula, as determined by the state, which is approved by the Centers for Medicare and Medicaid Services. The final amount for any payment year under both programs is determined based upon an audit by the fiscal intermediary. Events could occur that would cause the final amounts to differ materially from the initial payments under the program.

For the year ended September 30, 2013, the Hospital recorded revenue of approximately \$1,270,000, which is included in other revenue within operating revenues in the statements of operations. No amounts were recognized for the year ended September 30, 2012.

### ***Charity Care***

The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

### ***Contributions***

Unconditional gifts expected to be collected within one year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique. The resulting discount is amortized using the level-yield method and is reported as contribution revenue.

Gifts received with donor stipulations are reported as either temporarily or permanently restricted support. When a donor restriction expires, that is, when a time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified and reported as an increase in unrestricted net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions. Conditional contributions are reported as liabilities until the condition is eliminated or the contributed assets are returned to the donor.

### ***Estimated Self-Insurance Costs***

The Hospital records an estimated liability for self-insured employee health claims, which is included in accrued expenses, and includes an estimate of both reported claims and claims incurred but not reported.

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

### ***Professional Liability Claims***

The Hospital recognizes an accrual for claim liabilities based on estimated ultimate losses and costs associated with settling claims and a receivable to reflect the estimated insurance recoveries, if any. Professional liability claims are described more fully in *Note 6*.

### ***Income Taxes***

The Hospital has been recognized as exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law. However, the Hospital is subject to federal income tax on any unrelated business taxable income.

### ***Excess of Revenues Over Expenses***

The statements of operations include excess of revenues over expenses. Changes in unrestricted net assets which are excluded from excess of revenues over expenses, consistent with industry practice, permanent transfers to and from affiliates for other than goods and services and contributions of long-lived assets including assets acquired using contributions which by donor restriction were to be used for the purpose of acquiring such assets.

### ***Subsequent Events***

Subsequent events have been evaluated through the date of the Independent Auditor's Report, which is the date the financial statements were available to be issued.

## **Note 2: Net Patient Service Revenue**

The Hospital recognizes patient service revenue associated with services provided to patients who have third-party payer coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of the Hospital's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the Hospital records a significant provision for uncollectible accounts related to uninsured patients in the period the services are provided. This provision for uncollectible accounts is presented on the statement of operations as a component of net patient service revenue.

The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

*Medicare* The Hospital is a 25-bed facility certified by Medicare as a critical access hospital (CAH). Medicare inpatient and outpatient reimbursement as a CAH is based on the defined allowable costs of services rendered. This certification places several restrictions on a CAH's operations, including a 96-hour average annual acute-care length of stay restriction and a limit of 25 medical/surgical beds.

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

The Hospital's Medicare Administrative Contractor has recently challenged the allowable nature of Vermont provider tax on previously filed cost reports. At September 30, 2013, the Hospital has recorded a liability of \$1,400,000 in the accompanying financial statements, which is presented in estimated amounts due to third-party payers. No amounts are recorded at September 30, 2012. Changes or developments to this estimate could be material.

The nursing home unit is not impacted by the CAH designation. Providers of care to nursing facility residents eligible for "Part A" Medicare benefits are paid on a prospective basis, with no retrospective settlement. The prospective payment is based on the scoring attributed to the acuity level of the resident at a rate determined by Federal guidelines.

*Medicaid* Inpatient, outpatient and skilled nursing services rendered to Medicaid program beneficiaries are reimbursed at prospectively determined rates.

On March 1, 2013, certain provisions of the Federal Government's Budget Control Act of 2011 went into effect. Among these are mandatory payment reductions under the Medicare program, known as sequestration. Under these provisions, Medicare reimbursement was reduced by two percent on all claims with dates-of-service or dates-of-discharge on or after April 1, 2013. The continuation of these payment cuts for an extended period of time will have an adverse effect on operating results to the Hospital.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.

The Hospital has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

Patient service revenue, net of contractual allowances and discounts (but before the provision for uncollectible accounts), recognized in the years ended September 30, 2013 and 2012, respectively, was approximately

|                          | 2013                 | 2012                 |
|--------------------------|----------------------|----------------------|
| Medicare                 | \$ 18,916,279        | \$ 21,508,508        |
| Medicaid                 | 9,722,753            | 8,729,807            |
| Blue Cross               | 17,248,030           | 16,696,008           |
| Other third-party payers | 15,141,300           | 12,770,682           |
| Patients                 | 1,546,725            | 1,419,862            |
|                          | <u>\$ 62,575,087</u> | <u>\$ 61,124,867</u> |

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### Note 3: Concentration of Credit Risk

The Hospital grants credit without collateral to their patients, most of whom are area residents and are insured under third-party payer agreements. The mix of receivables from patients and third-party payers at September 30, 2013 and 2012, is

|                          | 2013        | 2012        |
|--------------------------|-------------|-------------|
| Medicare                 | 33%         | 25%         |
| Medicaid                 | 8%          | 9%          |
| Blue Cross               | 18%         | 26%         |
| Other third-party payers | 34%         | 32%         |
| Patients                 | 7%          | 8%          |
|                          | <u>100%</u> | <u>100%</u> |

### Note 4: Investments and Investment Return

#### Short-Term Investments

Short-term investments include

|                                   | 2013                | 2012              |
|-----------------------------------|---------------------|-------------------|
| Short-term investments            |                     |                   |
| Cash and cash equivalents         | \$ 1,956            | \$ 13,947         |
| U S Treasury                      | 70,977              | 99,651            |
| U S agency                        | 26,748              | 41,049            |
| Corporate and foreign obligations | 312,884             | 218,687           |
| Equity securities                 |                     |                   |
| Consumer discretionary            | 91,820              | 72,680            |
| Consumer staples                  | 87,587              | 72,929            |
| Energy                            | 71,263              | 70,390            |
| Financial                         | 111,591             | 69,786            |
| Health care                       | 95,890              | 69,521            |
| Industrials                       | 96,131              | 57,307            |
| Information technology            | 134,474             | 108,009           |
| Materials                         | 35,817              | 26,571            |
| Telecommunications                | 26,208              | 30,252            |
| Utilities                         | 16,697              | 19,012            |
| Equity mutual funds               | -                   | 643               |
| Real estate                       | 655,000             | 25,000            |
|                                   | <u>\$ 1,835,043</u> | <u>\$ 995,434</u> |
| Total                             |                     |                   |

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### ***Assets Limited As To Use***

Assets limited as to use include

|                           | <b>2013</b>          | <b>2012</b>          |
|---------------------------|----------------------|----------------------|
| Internally designated     |                      |                      |
| Cash and cash equivalents | \$ 35,684            | \$ 264,722           |
| Certificates of deposit   | 645,929              | 642,220              |
| U S Treasury obligations  | 1,295,317            | 1,891,490            |
| U S agency obligations    | 488,140              | 779,154              |
| Corporate obligations     | 5,710,060            | 4,150,902            |
| Equity securities         |                      |                      |
| Consumer discretionary    | 1,675,692            | 1,379,545            |
| Consumer staples          | 1,598,446            | 1,384,277            |
| Energy                    | 1,300,542            | 1,336,083            |
| Financial                 | 2,036,519            | 1,324,614            |
| Health care               | 1,749,969            | 1,319,584            |
| Industrials               | 1,754,374            | 1,087,739            |
| Information technology    | 2,454,112            | 2,050,120            |
| Materials                 | 653,658              | 504,340              |
| Telecommunications        | 478,287              | 574,217              |
| Utilities                 | 304,714              | 360,862              |
| Equity mutual funds       | -                    | 12,207               |
|                           | <hr/>                | <hr/>                |
| Total                     | <u>\$ 22,181,443</u> | <u>\$ 19,062,076</u> |

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### ***Long-Term Investments***

Long-term investments include

|                           | <b>2013</b>         | <b>2012</b>         |
|---------------------------|---------------------|---------------------|
| Long-term investments     |                     |                     |
| Cash and cash equivalents | \$ 11,385           | \$ 85,980           |
| Certificates of deposit   | 405,841             | 400,631             |
| U S Treasury obligations  | 413,214             | 614,349             |
| U S agency obligations    | 155,719             | 253,067             |
| Corporate obligations     | 1,821,542           | 1,348,199           |
| Equity securities         |                     |                     |
| Consumer discretionary    | 534,555             | 448,071             |
| Consumer staples          | 509,913             | 449,608             |
| Energy                    | 414,880             | 433,955             |
| Financial                 | 649,661             | 430,230             |
| Health care               | 558,250             | 428,596             |
| Industrials               | 559,655             | 353,294             |
| Information technology    | 782,876             | 665,872             |
| Materials                 | 208,521             | 163,808             |
| Telecommunications        | 152,576             | 186,504             |
| Utilities                 | 97,205              | 117,207             |
| Equity mutual funds       | 71,485              | 67,873              |
|                           | <u>7,347,278</u>    | <u>6,447,244</u>    |
| Total                     | <u>\$ 7,347,278</u> | <u>\$ 6,447,244</u> |

Total investment return is comprised of the following

|                                                    | <b>2013</b>         | <b>2012</b>         |
|----------------------------------------------------|---------------------|---------------------|
| Interest and dividend income                       | \$ 971,921          | \$ 577,008          |
| Net realized gains (losses) on sales of securities | 107,945             | (366,522)           |
| Net unrealized gains on trading securities         | 2,530,656           | 3,013,300           |
|                                                    | <u>3,610,522</u>    | <u>3,223,786</u>    |
| Total                                              | <u>\$ 3,610,522</u> | <u>\$ 3,223,786</u> |

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### Note 5: Property and Equipment

Property and equipment consists of the following at September 30, 2013 and 2012

|                                     | 2013                 | 2012                 |
|-------------------------------------|----------------------|----------------------|
| Land and land improvements          | \$ 3,023,994         | \$ 2,996,420         |
| Buildings and building improvements | 28,515,541           | 26,129,077           |
| Equipment                           | 27,709,905           | 25,695,903           |
| Construction in progress            | 860,335              | 643,636              |
|                                     | <u>60,109,775</u>    | <u>55,465,036</u>    |
| Less accumulated depreciation       | <u>31,483,916</u>    | <u>29,604,591</u>    |
| Property and equipment, net         | <u>\$ 28,625,859</u> | <u>\$ 25,860,445</u> |

At September 30, 2013, construction in progress represents costs incurred in connection with the construction of various additions and alterations to the Hospital's facilities and equipment. The primary project included is the construction of a stand-alone nursing home. Approximately \$560,000 is included in construction in progress at September 30, 2013, for this project. Completion is expected during 2015 at a total cost of approximately \$8,700,000, with funding through donor funds, internally designated funds and external financing.

### Note 6: Professional Liability Claims

The Hospital purchases medical malpractice insurance under a claims-made policy. Under such a policy, only claims made and reported to the insurer during the policy term, regardless of when the incidents giving rise to the claims occurred, are covered. The Hospital also purchases excess umbrella liability coverage, which provides additional coverage above the basic policy limits up to the amount specified in the umbrella policy.

Based upon the Hospital's claims experience, an accrual had been made for the Hospital's estimated medical malpractice costs, including costs associated with litigating or settling claims, under its malpractice insurance policy, amounting to approximately \$920,000 and \$820,000 as of September 30, 2013 and 2012, respectively. It is reasonably possible that this estimate could change materially in the near term.

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### Note 7: Long-Term Debt

|                               | 2013                        | 2012                        |
|-------------------------------|-----------------------------|-----------------------------|
| Series 2010 Bonds (A)         | \$ 19,168,494               | \$ 19,599,466               |
| Capital lease obligations (B) | 115,889                     | 165,806                     |
|                               | <u>19,284,383</u>           | <u>19,765,272</u>           |
| Less current maturities       | <u>501,069</u>              | <u>480,890</u>              |
|                               | <u><u>\$ 18,783,314</u></u> | <u><u>\$ 19,284,382</u></u> |

- (A) On September 1, 2010, the Vermont Educational and Health Buildings Financing Agency (the "Agency") issued \$20,430,000 of tax-exempt revenue bonds to extinguish the existing 2006 Series A bonds and pay certain costs incurred in the authorization and issuance of the bonds. The Bonds are payable monthly at a variable rate of 69% of the one-month LIBOR plus 2.86%, with a floor of 1.97%. The rate as of September 30, 2013 and 2012, was 2.10% and 2.13%, respectively. The Bonds mature in September 2030, but contain a 7-year put provision allowing a redemption option by the Agency in September 2017 and 2024.

Pursuant to the debenture agreement, the Hospital has granted the Agency a security interest in gross receipts. The Bonds contain certain covenants including maintaining a minimum amount of days cash on hand and debt service ratio.

The Hospital has entered into an interest rate swap agreement to help mitigate exposure to future changes in interest rates on this Bond, see *Note 8*.

- (B) At varying rates of imputed interest from 7.33% to 9.63%, due through 2016, collateralized by equipment.

Aggregate annual maturities of long-term debt and principal payments on capital lease obligations at September 30, 2013, are:

|            |                             |
|------------|-----------------------------|
| 2014       | \$ 501,069                  |
| 2015       | 527,119                     |
| 2016       | 520,095                     |
| 2017       | 528,063                     |
| 2018       | 555,577                     |
| Thereafter | <u>16,652,460</u>           |
|            | <u><u>\$ 19,284,383</u></u> |

The Hospital also has a \$1,000,000 line-of-credit agreement available. No amounts were outstanding at September 30, 2013 and 2012. If drawn, interest payments are due monthly at 4%.

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### Note 8: Interest Rate Swap Agreement

As a strategy to maintain acceptable levels of exposure to the risk of changes in future cash flows due to interest rate fluctuations, the Hospital entered into an interest rate swap agreement for its Series 2010 Bond. The notional amount is adjusted every October 1 to the amount outstanding for the Series 2010 Bonds (*Note 7*). The agreement provides for the Hospital to receive interest from the counterparty equivalent to the sum of 68% of 3-month LIBOR and pay interest to the counterparty at a fixed rate of 3.08%. The swap expires on October 1, 2036.

The table below presents certain information regarding the Hospital's interest rate swap agreement

|                                                                                      | 2013         | 2012         |
|--------------------------------------------------------------------------------------|--------------|--------------|
| <b>Other Liabilities</b>                                                             |              |              |
| Fair value of interest rate swap agreement                                           | \$ 1,999,700 | \$ 3,969,343 |
| <b>Interest Expense</b>                                                              |              |              |
| Loss reclassified from unrestricted net assets into excess of revenues over expenses | 569,065      | 560,542      |
| <b>Other Income</b>                                                                  |              |              |
| Change in interest rate swap agreement                                               | 1,969,643    | (247,167)    |

### Note 9: Temporarily and Permanently Restricted Net Assets (Restated – *Note 18*)

Temporarily restricted net assets are available for health care services and capital purposes.

During 2013 and 2012, net assets were released from donor restrictions by incurring expenses, satisfying the operating restricted purposes in the amounts of \$110,152 and \$112,880, respectively. During 2013 and 2012, net assets of \$664,659 and \$61,737, respectively, were released to purchase property and equipment.

Permanently restricted net assets are restricted to

|                                                                                      | 2013                | 2012              |
|--------------------------------------------------------------------------------------|---------------------|-------------------|
| Investments to be held in perpetuity, the income from which is expendable to support |                     |                   |
| Indigent care                                                                        | \$ 227,585          | \$ 227,585        |
| Community outreach initiatives                                                       | 527,116             | 527,116           |
| Nursing                                                                              | 35,025              | 35,025            |
| Buildings and maintenance                                                            | 40,996              | 40,996            |
| Operations                                                                           | 53,529              | 53,529            |
| Unrestricted                                                                         | 244,289             | 100,000           |
|                                                                                      | <u>\$ 1,128,540</u> | <u>\$ 984,251</u> |

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### Note 10: Endowment (Restated – Note 18)

The Hospital's endowment consists of various individual donor-restricted funds which were established for general operational and certain departmental purposes. As required by accounting principles generally accepted in the United States of America (GAAP), net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Hospital's governing body has interpreted the Uniform Management of Institutional Funds Act (UPMIFA) as requiring preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Hospital classifies as permanently restricted net assets the original value of gifts donated to the permanent endowment, and temporarily restricted net assets, the investment earnings of the gifts donated which have not met the donor stipulations for recognition in unrestricted net assets. In accordance with UPMIFA, the Hospital considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1 Duration and preservation of the fund
- 2 Purposes of the Hospital and the fund
- 3 General economic conditions
- 4 Possible effect of inflation and deflation
- 5 Expected total return from investment income and appreciation or depreciation of investments
- 6 Other resources of the Hospital
- 7 Investment policies of the Hospital

Changes in endowment net assets for the years ended September 30, 2013 and 2012, were

|                                         | 2013                |                        |                        |                     |
|-----------------------------------------|---------------------|------------------------|------------------------|---------------------|
|                                         | Unrestricted        | Temporarily Restricted | Permanently Restricted | Total               |
| Endowment net assets, beginning of year | \$ 2,907,910        | \$ 941,959             | \$ 984,251             | \$ 4,834,120        |
| Investment return and contributions     | <u>563,769</u>      | <u>166,877</u>         | <u>144,289</u>         | <u>874,935</u>      |
| Endowment net assets, end of year       | <u>\$ 3,471,679</u> | <u>\$ 1,108,836</u>    | <u>\$ 1,128,540</u>    | <u>\$ 5,709,055</u> |

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

|                                         |                     |                           | 2012                      |                     |
|-----------------------------------------|---------------------|---------------------------|---------------------------|---------------------|
|                                         | Unrestricted        | Temporarily<br>Restricted | Permanently<br>Restricted | Total               |
| Endowment net assets, beginning of year | \$ 2,510,217        | \$ 773,057                | \$ 984,251                | \$ 4,267,525        |
| Investment return and contributions     | <u>397,693</u>      | <u>168,902</u>            | <u>-</u>                  | <u>566,595</u>      |
| Endowment net assets, end of year       | <u>\$ 2,907,910</u> | <u>\$ 941,959</u>         | <u>\$ 984,251</u>         | <u>\$ 4,834,120</u> |

The Hospital has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs and other items supported by its endowment while seeking to maintain the purchasing power of the endowment. Endowment assets include those assets of donor-restricted endowment funds the Hospital must hold in perpetuity or for donor-specified periods, as well as those of board-designated endowment funds. Under the Hospital's policies, endowment assets are invested in a manner that is intended to produce results equal inflation plus four percent. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate of return objectives, the Hospital relies on a total return strategy in which investment returns are achieved through both current yield (investment income such as dividends and interest) and capital appreciation (both realized and unrealized). The Hospital targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The Hospital has a spending policy of appropriating for expenditure each year 4% of its endowment fund's average fair value over the prior 3 years through the year end preceding the year in which expenditure is planned. It is the Hospital's intent that the distribution rate will not exceed the total return of the endowment. In establishing this policy, the Hospital considered the long-term expected return on its endowment. This is consistent with the Hospital's objective to maintain the purchasing power of endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

### Note 11: Charity Care

The estimated costs of charity provided under the Hospital's charity care policy were approximately \$288,000 and \$424,000 for 2013 and 2012, respectively. The cost of charity care is estimated by applying the ratio of cost to charges to the gross uncompensated care charges.

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### Note 12: Functional Expenses

The Hospital provides health care services primarily to residents within their geographic area. Expenses related to providing these services are as follows:

|                            | 2013                 | 2012                 |
|----------------------------|----------------------|----------------------|
| Health care services       | \$ 56,369,831        | \$ 52,768,099        |
| General and administrative | 5,388,885            | 5,658,481            |
| Fundraising                | 173,031              | 186,561              |
|                            | <u>\$ 61,931,747</u> | <u>\$ 58,613,141</u> |

### Note 13: Pension Plan

The Hospital has a defined contribution pension plan covering all employees meeting age and service requirements. The plan provides for immediate vesting of all eligible employees. Discretionary contributions by the Hospital are funded at 4% of covered compensation plus an additional 1% matching contribution to eligible employees. Pension expense was \$1,289,755 and \$1,109,869 for 2013 and 2012, respectively.

### Note 14: Disclosures About Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1** Quoted prices in active markets for identical assets or liabilities
- Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3** Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### *Recurring Measurements*

The following table presents the fair value measurements of assets recognized in the accompanying balance sheets measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at September 30, 2013 and 2012

|                                       |            | Fair Value Measurements Using |             |             |              |
|---------------------------------------|------------|-------------------------------|-------------|-------------|--------------|
|                                       |            | Quoted Prices                 |             | Significant | Significant  |
|                                       |            | in Active                     | Markets for | Other       | Unobservable |
|                                       |            | Identical                     | Assets      | Observable  | Inputs       |
|                                       |            | (Level 1)                     | (Level 2)   | (Level 3)   | (Level 3)    |
| Fair Value                            |            |                               |             |             |              |
| September 30, 2013                    |            |                               |             |             |              |
| Cash equivalents - money market funds | \$ 49.025  | \$ 49.025                     | \$ -        | \$ -        | -            |
| Equity securities and mutual funds    | 19.313.368 | 19.313.368                    | -           | -           | -            |
| Corporate obligations                 | 7.844.486  | 7.844.486                     | -           | -           | -            |
| U S Treasury obligations              | 1.779.508  | 1.779.508                     | -           | -           | -            |
| U S agency obligations                | 670.607    | -                             | 670.607     | -           | -            |
| Interest rate swap agreement          | 1.999.700  | -                             | 1.999.700   | -           | -            |
| September 30, 2012                    |            |                               |             |             |              |
| Cash equivalents - money market funds | \$ 364.649 | \$ 364.649                    | \$ -        | \$ -        | -            |
| Equity securities and mutual funds    | 15.675.706 | 15.675.706                    | -           | -           | -            |
| Corporate obligations                 | 5.717.788  | 5.717.788                     | -           | -           | -            |
| U S Treasury obligations              | 2.605.490  | 2.605.490                     | -           | -           | -            |
| U S agency obligations                | 1.073.270  | -                             | 1.073.270   | -           | -            |
| Interest rate swap agreement          | 3.969.343  | -                             | 3.969.343   | -           | -            |

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying balance sheets, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended September 30, 2013.

# Gifford Medical Center, Inc.

## Notes to Financial Statements

September 30, 2013 and 2012

### ***Investments and Cash Equivalents***

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy. The Hospital has no securities classified as Level 3.

### ***Fair Value of Financial Instruments***

The following table presents estimated fair value of the Hospital's financial instruments at September 30, 2013 and 2012.

|                              | 2013               |              | 2012               |              |
|------------------------------|--------------------|--------------|--------------------|--------------|
|                              | Carrying<br>Amount | Fair Value   | Carrying<br>Amount | Fair Value   |
| Financial assets             |                    |              |                    |              |
| Cash and cash equivalents    | \$ 5,411,892       | \$ 5,411,892 | \$ 6,187,886       | \$ 6,187,886 |
| Short-term investments       | 1,835,043          | 1,835,043    | 995,434            | 995,434      |
| Assets limited as to use     | 22,181,443         | 22,181,443   | 19,062,076         | 19,062,076   |
| Long-term investments        | 7,347,278          | 7,347,278    | 6,447,244          | 6,447,244    |
| Financial liabilities        |                    |              |                    |              |
| Long-term debt               | 19,284,383         | 19,284,383   | 19,765,272         | 19,765,272   |
| Interest rate swap agreement | 1,999,700          | 1,999,700    | 3,969,343          | 3,969,343    |

The following methods were used to estimate the fair value of all other financial instruments recognized in the accompanying balance sheets at amounts other than fair value:

### ***Interest Rate Swap Agreement***

The fair value is estimated using forward-looking interest rate curves and discounted cash flows that are observable or can be corroborated by observable market data and, therefore, are classified within Level 2 of the valuation hierarchy.

The following methods were used to estimate the fair value of all other financial instruments recognized in the accompanying balance sheets at amounts other than fair value:

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

### ***Cash and Cash Equivalents***

The carrying amount approximates fair value

### ***Long-Term Debt***

Fair value is estimated based on the borrowing rates currently available to the Hospital for bank loans with similar terms and maturities and determined through the use of a discounted cash flow model

### **Note 15: Related Party Transactions**

The Hospital receives support from the Gifford Medical Center Auxiliary (Auxiliary), which is a not-for-profit thrift shop. All proceeds from the Auxiliary go to GMC and are recorded in GMC's financials. In 2013, the Auxiliary provided support of \$650,000. At September 30, 2013, the Hospital had a \$487,500 pledge receivable from the Auxiliary, which is included in other long-term assets.

In 2012, the Hospital purchased goods from a company for which a member of the Hospital's Board of Trustees has controlling interest. On September 30, 2013, this related party no longer exists. During 2012, expenses of approximately \$435,000, respectively, were paid to the affiliated company. At September 30, 2012, approximately \$27,000, respectively, was payable to the affiliate and included in accounts payable.

### **Note 16: Significant Estimates and Concentrations**

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

#### ***Allowance for Net Patient Service Revenue Adjustments***

Estimates of allowances for adjustments included in net patient service revenue are described in *Notes 1 and 2*.

#### ***Malpractice Claims***

Estimates related to the accrual for medical malpractice claims are described in *Notes 1 and 6*.

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

### ***Self-Insurance***

The Hospital is self-insured for employee health care benefits. The Hospital accrues a liability for self-insured losses by charging the statement of operations for certain known claims and reasonable estimates for incurred but not reported claims based on claims experience and premiums paid. The amount of actual losses incurred could differ materially from these estimates in the near term.

### ***Litigation***

In the normal course of business, the Hospital is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by the Hospital's self-insurance program (discussed elsewhere in these notes) or by commercial insurance, for example, allegations regarding employment practices or performances of contracts. The Hospital evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

### ***Investments***

The Hospital invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the accompanying balance sheet.

### ***340B Drug Pricing Program***

The Hospital participates in the 340B Drug Pricing Program (340B Program) which provides discounted prices from drug manufacturers on outpatient pharmaceutical purchases. The 340B Program is overseen by the Health Resources and Services Administration (HRSA) Office of Pharmacy Affairs (OPA). HRSA is currently conducting routine audits at participating health care organizations and increasing its compliance monitoring processes. Laws and regulations governing the 340B Program are complex and subject to interpretation and change. As a result, it is reasonably possible that material changes to financial statement amounts related to the 340B Program could occur in the near term.

### ***Current Economic Conditions***

The current economic decline continues to present hospitals with difficult circumstances and challenges, which in some cases have resulted in large and unanticipated declines in the fair value of investments and other assets, large declines in contributions, constraints on liquidity and difficulty obtaining financing. The financial statements have been prepared using values and information currently available to the Hospital.

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

Current economic conditions, including the high unemployment rate, have made it difficult for certain of our patients to pay for services rendered. As employers make adjustments to health insurance plans or more patients become unemployed, services provided to self-pay and other payers may significantly impact net patient service revenue, which could have an adverse impact on the Hospital's future operating results. Further, the effect of economic conditions on the state may have an adverse effect on cash flows related to the Medicaid program. The impact from health care reform will be significant, but is highly uncertain at this point.

Given the volatility of current economic conditions, the values of assets and liabilities recorded in the financial statements could change rapidly, resulting in material future adjustments in investment values and allowances for accounts and contributions receivable that could negatively impact the Hospital's ability to meet debt covenants or maintain sufficient liquidity.

### **Note 17: Patient Protection and Affordable Care Act**

The *Patient Protection and Affordable Care Act* (PPACA) will substantially reform the United States health care system. The legislation impacts multiple aspects of the health care system, including many provisions that change payments from Medicare, Medicaid and insurance companies. Starting in 2014, the legislation requires the establishment of health insurance exchanges, which will provide individuals without employer provided health care coverage the opportunity to purchase insurance. It is anticipated that some employers currently offering insurance to employees will opt to have employees seek insurance coverage through the insurance exchanges. It is possible that the reimbursement rates paid by insurers participating in the insurance exchanges may be substantially different than rates paid under current health insurance products.

Another significant component of the PPACA is the expansion of the Medicaid program to a wide range of newly eligible individuals. In anticipation of this expansion, payments under certain existing programs, such as Medicare disproportionate share, will be substantially decreased. Each state's participation in an expanded Medicaid program is optional.

The PPACA is extremely complex and may be difficult for the federal government and each state to implement. While the overall impact of the PPACA cannot currently be estimated, it is possible it will have a negative impact on the Hospital's net patient service revenue. In addition, it is possible the Hospital will experience payment delays and other operational challenges during PPACA's implementation.

### **Note 18: Restatement of Prior Years' Financial Statements**

In 2013, the Hospital discovered net assets that were permanently restricted based on the original donor's intent, but were classified as unrestricted in 2012 and prior. Adjustments of \$514,512 were made to 2012 permanently restricted and unrestricted net asset amounts to properly state restricted amounts. This restatement had no effect on the previously reported 2012 change in net assets.

# **Gifford Medical Center, Inc.**

## **Notes to Financial Statements**

**September 30, 2013 and 2012**

The following balance sheet line items were affected by the correction

|                                   | <b>As Restated</b> | <b>As<br/>Previously<br/>Reported</b> | <b>Effect of<br/>Change</b> |
|-----------------------------------|--------------------|---------------------------------------|-----------------------------|
| Unrestricted net assets           | \$ 33,755,320      | \$ 34,269,832                         | \$ (514,512)                |
| Permanently restricted net assets | 984,251            | 469,739                               | 514,512                     |



## **Community Needs Assessment Implementation Strategy**

In 2012 as part of the federal Patient Protection and Affordable Care Act, Gifford performed a Community Needs Assessment in part through surveying community members in multiple area towns

Identified health problems listed by survey respondents included

- Addiction
- Obesity
- Unhealthy lifestyle choices

Top health needs, or services community members have tried unsuccessfully to access within the community, included

- Assisted living and nursing home care
- Alcohol and drug counseling
- Dental care

Gifford has worked, and continues to work, to address each need as best it can within its role as a health care provider. Below we describe some of our efforts to date.

### **Addiction and alcohol and drug counseling**

Gifford's Blueprint for Health Team has grown to include additional addiction counselors and behavioral health specialists providing one-on-one patient care at all Gifford primary care locations. In addition, Dr. David Pattison and Dr. Ellamarie Russo-DeMara offers suboxone care to both men and women. Dr. Russo-DeMara is a gynecologist and has increased her role to work with pregnant women suffering from an addiction to receive comprehensive care within their community, previously they would have been referred to a larger institution.

Gifford is seeking a psychiatrist to lead its mental health team, including Blueprint staff and psychologist who provides addiction counseling. This change will mean more coordinated care for mental illness and addiction, and a much-needed source for local psychiatric care. Gifford was recently designated as a Federally Qualified Health Center. This status provides resources, opportunity and direction to support primary health care, mental health and dental care. Gifford has also worked to raise awareness internally on the drug epidemic by showing the film, "Hungry Heart."



### **Obesity and unhealthy lifestyle choices**

Gifford's primary care team has long been a proponent of healthy lifestyle choices for good health and the prevention of disease and obesity. BMIs are determined at annual health screenings and patients are guided by providers and Gifford's registered dietitian on healthy diets and portion control. Patients are strongly encouraged to be active through exercise as well.

In 2014, Gifford took the discussion outside of the doctor's office and gave area schools, both elementary and high schools, grants to fund healthy food and exercise initiatives to help stem the childhood obesity epidemic. Additionally, Gifford's chefs have spoken to school personnel and other institutions about creating healthier meals. Discussions around specific chronic conditions, such as diabetes in the support group setting, also often focus on healthy choices to reduce and prevent disease. Examples of free community health offerings include Healthier Living Workshops, weight loss support group, smoking cessation classes, diabetes classes and a chronic conditions support group. Classes are met with great success.

### **Assisted living and nursing home care**

Gifford currently operates the only nursing home in Orange County. At 30 beds, it has a 100-person waiting listing. In 2008, Gifford had purchased land in Randolph Center. The purchase was not done with a specific building plan, or use, in mind. Community feedback for more senior housing options in the region prompted Gifford to dedicate this land to building a senior living community. It took two years to receive required state permits. Construction is now under way. Constructed over time will be a new nursing home (the same 30 beds), 20 to 30 assisted living beds and up to 100 independent living units for the growing number of seniors moving outside of the area for this type of housing and care.

### **Dental care**

Dental care has typically fallen outside of the hospital spectrum. As a Federally Qualified Health Center, Gifford now has resources to help support local dentists as they strive to better care for the under- and uninsured. Deciding how this support will be delivered amid such great need is an essential next step of the process. Gifford officially became a Federally Qualified Health Center on July 1, 2014.

Additional Data

Software ID:

Software Version:

EIN: 03-0179418

Name: GIFFORD MEDICAL CENTER INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                                    | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                          |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| SHARON DIMMICK<br>CHAIR                                  | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| AUGUST MEYER<br>VICE CHAIR                               | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| PAUL KENDALL<br>SECRETARY                                | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| LINCOLN CLARK<br>TREASURER                               | 1 0                                                                                        | X                                                                                                         |                       | X       |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| DAVID AINSWORTH<br>TRUSTEE                               | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| WILLIAM BAUMANN JR<br>TRUSTEE                            | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| LINDA CHUGKOWSKI<br>TRUSTEE                              | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| LEO CONNOLLY<br>TRUSTEE                                  | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| JACK COWDREY<br>TRUSTEE THRU 2/2013                      | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| DR MARCUS COXON<br>TTEE/MED STAFF PRES THRU 12/12        | 22 4                                                                                       | X                                                                                                         |                       |         |              |                              |        | 91,108                                                               | 0                                                                         | 7,419                                                                                         |
| RANDY GARNER<br>TRUSTEE                                  | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| KAREN GILLESPIE-KORROW<br>TRUSTEE THRU 2/2013            | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| FRED NEWHALL<br>TRUSTEE                                  | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| PETER NOWLAN<br>TRUSTEE                                  | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| BARBARA ROCHAT<br>TRUSTEE                                | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| BOB WRIGHT<br>TRUSTEE                                    | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| SHELIA JACOBS<br>TRUSTEE BEG 3/2013                      | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| LINDA MORSE<br>TRUSTEE BEG 3/2013                        | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| MONA COLTON<br>TRUSTEE BEG 3/2013                        | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| CAROL BUSHEY<br>TRUSTEE BEG 3/2013                       | 1 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ELLAMARIE RUSSO-DEMARA<br>TTEE/MED STAFF PRES BEG 1/2013 | 22 4                                                                                       | X                                                                                                         |                       |         |              |                              |        | 106,493                                                              |                                                                           | 36,158                                                                                        |
| JOSEPH WOODIN<br>PRESIDENT & CEO                         | 40 0                                                                                       | X                                                                                                         |                       | X       |              |                              |        | 424,590                                                              | 0                                                                         | 44,243                                                                                        |
| JEFFREY HEBERT<br>CFO                                    | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 108,292                                                              |                                                                           | 5,906                                                                                         |
| STEPHANIE LANDVATER<br>PROVIDER                          | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 607,958                                                              | 0                                                                         | 44,467                                                                                        |
| BESS BRACKETT<br>PROVIDER                                | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 493,711                                                              | 0                                                                         | 44,467                                                                                        |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| RICHARD GRAHAM<br>PROVIDER                                                                                                                    | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 444,374                                                              | 0                                                                         | 43,239                                                                                        |
| DENNIS HENZIG<br>PROVIDER                                                                                                                     | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 275,487                                                              | 0                                                                         | 37,267                                                                                        |
| JON-RICHARD KNOFF<br>PROVIDER                                                                                                                 | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 273,464                                                              | 0                                                                         | 40,942                                                                                        |
| DAVID SANVILLE<br>FORMER CFO                                                                                                                  |                                                                                            |                                                                                                           |                       |         |              |                              | X      | 162,112                                                              | 0                                                                         | 32,977                                                                                        |