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DLN: 93493176005144

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Number and street (or P O box if mail is not delivered to street address) Number and street (or P O box if mail is not delivered to street address) Room/suite 3995 SOUTH COBB DRIVE City or town, state or country, and ZIP + 4 SMYRNA, GA 300806397 F Name and address of principal officer PAUL HACKMAN 3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 F 501(c)(3)	G Gross rece H(a) Is this a group relaffiliates? H(b) Are all affiliates in	number 4-4568 npts \$ 32,064,038 turn for
Number and street (or P O box if mail is not delivered to street address) 3995 SOUTH COBB DRIVE City or town, state or country, and ZIP + 4 SMYRNA, GA 300806397 F Name and address of principal officer PAUL HACKMAN 3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 ▼ 501(c)(3)	G Gross rece H(a) Is this a group refaffiliates? H(b) Are all affiliates in If "No," attach a least one of the control of th	14-4568 Inpts \$ 32,064,038 turn for
City or town, state or country, and ZIP + 4 SMYRNA, GA 300806397 F Name and address of principal officer PAUL HACKMAN 3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 ▼ 501(c)(3)	G Gross rece H(a) Is this a group refaffiliates? H(b) Are all affiliates in If "No," attach a least one of the control of th	14-4568 Inpts \$ 32,064,038 turn for
City or town, state or country, and ZIP + 4 SMYRNA, GA 300806397 F Name and address of principal officer PAUL HACKMAN 3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 F 501(c)(3) 501(c)() (insert no) 4947(a)(1) or 527 W RIDGEVIEWINSTITUTE COM	G Gross rece H(a) Is this a group refaffiliates? H(b) Are all affiliates in If "No," attach a least one of the control of th	npts \$ 32,064,038 turn for
F Name and address of principal officer PAUL HACKMAN 3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 ▼ 501(c)(3)	G Gross rece H(a) Is this a group refaffiliates? H(b) Are all affiliates in If "No," attach a least one of the control of th	npts \$ 32,064,038 turn for
F Name and address of principal officer PAUL HACKMAN 3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 ▼ 501(c)(3)	H(a) Is this a group refaffiliates? H(b) Are all affiliates if "No," attach a l	turn for
PAUL HACKMAN 3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 ▼ 501(c)(3)	affiliates? H(b) Are all affiliates if "No," attach a l	「Yes ▼ No ncluded?「Yes
3995 SOUTH COBB DRIVE SMYRNA, GA 300806397 ▼ 501(c)(3)	H(b) Are all affiliates in If "No," attach a l	ncluded? Yes No
▼ 501(c)(3)	If "No," attach a l	
W RIDGEVIEWINSTITUTE COM	_	ıst (see ınstructions)
W RIDGEVIEWINSTITUTE COM	H(c) Group exemption	
		number ►
✓ Cornoration Trust Association Other ►	T -	T
	L Year of formation 1994	M State of legal domicile GA
mary		
The state of the s	MENT SERVICES TO TH	HE COMMUNITY
TIDE A CONTINUON OF MENTAL HEALTH AND ADDICTION TREAT	TENT SERVICES TO TE	IL COMMONITI
is box 🔭 if the organization discontinued its operations or disposed of	more than 25% of its ne	t assets
of voting members of the governing body (Part VI, line 1a) $ \cdot \cdot \cdot \cdot $		3
findependent voting members of the governing body (Part VI, line 1b)	[4
nber of individuals employed in calendar year 2012 (Part V, line 2a) .		5 539
nber of volunteers (estimate if necessary)		6
elated business revenue from Part VIII, column (C), line 12		7a (
ated business taxable income from Form 990-T, line 34		7b (
	Prior Year	Current Year
m service revenue (Part VIII, line 2g)	31,563,533	31,882,416
	-348,387	-599,358
	31,323,360	31,348,163
	(0
s paid to or for members (Part IX, column (A), line 4)	(0
s, other compensation, employee benefits (Part IX, column (A), lines		
		0
- · · · · · · · · · · · · · · · · · · ·		
le less expenses Subtract line 18 from line 12		40,916
	Reginning of Current	
	Beginning of Current Year	End of Year
ssets (Part X, line 16)		
ssets (Part X, line 16)	Year	27,197,636
	Year 27,299,979	27,197,636 12,655,181
	Is box if the organization discontinued its operations or disposed of of voting members of the governing body (Part VI, line 1a) of independent voting members of the governing body (Part VI, line 1b) inber of individuals employed in calendar year 2012 (Part V, line 2a) . Inber of volunteers (estimate if necessary)	Is box If the organization discontinued its operations or disposed of more than 25% of its need for voting members of the governing body (Part VI, line 1a)

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes 厂No

Par	t III			ervice Accomp response to any qu	lishments Jestion in this Part II	II		· · · · · ·
1	Brief	ly describe the org	anızatıon's mıs:	sion				
BASE	ED UP	ON A COMMITME	NT TO EXCELL	ENCE AND QUAL	ITY CARE TO PATI	HEALTH AND ADDICTI ENTS AND FAMILIES ALTHCARE PROVIDER		
2	the pr	or Form 990 or 99	90-EZ?			ar which were not listed	on • • •	┌ Yes ┌ No
_		s," describe these						
3	servi	ces?			it changes in now it c	conducts, any program		┌ Yes ┌ No
4	Desci exper		on's program se c)(3) and 501(rvice accomplishm c)(4) organizations	s are required to repo	three largest program se ort the amount of grants		
	(Code	e) (Expenses \$	17,456,624	ıncludıng grants of \$) (Reven	 ue \$	31,585,320)
	RIDG	EVIEW INSTITUTE, INC	PROVIDES MENTA	AL HEALTH AND ADDIC	TION TREATMENT SERVICE	CES	· 	
	(Code	e) (Expenses \$	98,684	ıncludıng grants of \$) (Reven	 ue \$)
	TRUS PRES	IT IS A NONPROFIT POO ERVE THEIR RIGHT TO	OLED INCOME TRU PUBLIC ASSISTAN	ST FOR INDIVIDUALS V CE, INCLUDING MEDIC	VITH A DISABILITY BY UT AID AND SUPPLEMENTAL	OVIDES ADMINISTRATION FOR TILIZING THE TRUST, THE IND SECURITY INCOME (SSI) A N HE STATE OF GEORGIA AND O	IVIDUALS WITH OMINAL ANNU	H THE DISABILITY JAL FEE IS CHARGED BY
	(Code	e) (Expenses \$	1,027,675	ıncludıng grants of \$) (Reven	 ue \$)
	PROV		YEAR 2013 RIDGE	VIEW WORKS WITH PE		HO REQUESTS ONE A TOTAL LING WITH MENTAL HEALTH, A		
	(Code	e) (Expenses \$	25,665	ıncludıng grants of \$) (Reven	 ue \$)
	SPON	SORSHIP OF 12-14 PR	OFESSIONAL PROG	RAMS WITH 6 SCHOLA	RSHIPS PROVIDED FOR E	EACH PROGRAM		
	(Code) (Expenses \$ FOR 35 FREE COM	9,665 MUNITY-BASED SUPPO	including grants of \$ ORT GROUPS ON A WEEKI) (Reveni LY BASIS	ıe \$)
	(Code	e RITY CARE PROVIDED T) (Expenses \$ O PATIENTS UNAB	338,821 LE TO PAY FOR TREATM	including grants of \$ MENT) (Reveni	ле \$)
	(Code	e DWSHIP PROGRAM) (Expenses \$	9,093	including grants of \$) (Reven	ıe \$)
	(Code	e THERAPUTIC EDUCATI) (Expenses \$ ION TO SCHOOLS A	14,500 AND UNIVERSITIES	including grants of \$) (Reveni	ле \$)
4d		er program service: enses \$		Schedule O) including grants o	of \$) (Revenue \$)
4e	Tota	l program service e	expenses 🗠	18,980,727				

Part IV Checklist of Required Schedule
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[6]{3}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1° If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

FGI	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	<u> </u>	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 78		1 00	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	- I		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	4		
	gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<u> </u>		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νo
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year	<u> </u>		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess		1	
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a	<u> </u>		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
L 1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		-

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing			
	body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
-	cation by Bulliotic (This Continue Days 1995) 1997 1997 1997 1997 1997 1997			
36	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	<u>ıe Cod</u>	e.)
36	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ye Cod Yes	e.) No
10a	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a				No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes	No No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes	No No No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes	No No No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes	No No No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes	No No No No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes	No No No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes	No No No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes	No No No No

- List the States with which a copy of this Form 990 is required to be filed▶GA
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►DIANA REDMOND 3995 SOUTH COBB DRIVE SMYRNA, GA (770)434-4568

<u>Part VIII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) (B) (C) (D) (E)							(E)	(F)			
Name and Title	A verage hours per week (list any hours for related	more pers and	than on is	(do one bot	not box h ar or/ti	offic	ess er e)	Reportable compensation from the organization (W- 2/1099-	Reportable compensation from related organizations (W- 2/1099-	Estimated amount of other compensation from the	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations	
(1) ROBERT FINK	40 00	x						47,622	0	15,914	
CHAIRMAN (2) THOMAS B JOHNS MD	40 00										
	40 00	×		х				241,800	0	0	
BOARD MEMBER & MEDICAL DIRECTOR (3) JOHN RAY JR	3.00			_	\vdash	-					
	2 00	x						0	0	0	
BOARD MEMBER				<u> </u>	_						
(4) ROBERT J TAYLOR	2 00	×						0	0	0	
BOARD MEMBER											
(5) LEROY BROCK	2 00	x						0	0	0	
BOARD MEMBER		^						l o	O O	U	
(6) TED SMITH	2 00							_	_	_	
BOARD MEMBER		X						0	0	0	
(7) PAUL HACKMAN	40 00										
PRESIDENT & CEO				Х				308,192	0	35,361	
(8) BARBARA LINDENBAUM	40 00										
				Х				147,872	0	24,209	
DIRECTOR OF CLINICAL SERVICES (9) JERRY MAGNISON	40.00										
(9) JERRI MAGNISON	40 00			х				148,896	0	14,325	
CFO (TERM 1/9/2013)											
(10) WILLIAM F SARTOR	40 00			×				133,936	0	28,806	
DIR OF ADMIN SV											
(11) RUTH JENKINS	40 00			x				0	0	0	
CFO (START 2013)				^					O	0	
(12) DEBORAH BAKER	40 00							440.075		5.000	
RN						Х		119,976	0	5,223	
(13) BRENDA MCCRAY	40 00										
						Х		117,013	0	5,279	
RNII (14) LINDA LEGER	40 00										
						х		105,765	0	7,315	
DIRECTOR OF INFORMATION SYSTEMS (15) MARGARET BROWN	40.00			_	_	-					
• •	40 00					х		103,946	0	2,079	
DIRECTOR OF PATIENT FINANCIAL SRVCS				_				,		· 	
(16) LISA TYLINSKI	40 00					×		101,330	0	4,560	
RN						<u> </u>		101,550		.,,500	
		İ	L							Form 990 (2012)	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) (B) Average hours per week (light any hours for related any hours for related any hours for related on the compensation from the description of the compensation held with the compensation from the description of the compensation from the compensation from the compensation from the description of the compensation from the compensation or individual for such individual														
organizations below dotted line) Sub-Total			Name and Title A verage hours per week (list any hours for related for related for related for related hours per week (list any hours and a director/trustee) A verage hours (do not check reportable compensation compensation from the and a director/trustee) A verage hours (do not check reportable compensation from related organization (W-organizations (W-orga									- '	Estima imount of compens from t	ted f other ation he
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)			organizations below	Individual trustee or director	Truste	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		relate	ed
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)							-					_		
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)														
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►10 Yes No Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual								•	*					
\$100,000 of reportable compensation from the organization 10 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	_		-			٠.	٠.		•	1,576,348		0		143,071
Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	2							d abov	e) w	ho received more th	ian			
on line 1a? If "Yes," complete Schedule J for such individual													Yes	No
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	3						, key •	emplo	yee,	, or highest compen	sated employee	3		No
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	4	organization and related organ											Yes	
	5										or individual for		1 33	No
	_s	ection B. Independent Co	ntractors											
compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year		Complete this table for your fi	ve highest comp										tay yosr	

(A) Name and business address	(B) Description of services	(C) Compensation
SOUTHERN FOOD SERVICE PO BOX 11407 BIRMINGHAM AL 35246	DIETARY SERVICES	492,797
EMORY ADVENTIST HOSPITAL PO BOX 9322089 ATLANTA GA 31193	LAB SERVICES	348,273
CARTER'S PHARMACY 4015 S COBB DR SMYRNA GA 30080	PHARMACY SERVICES	273,001
THOMAS B JOHNS MD , 3995 SOUTH COBB DRIVE SMYRNA GA 30080	MEDICAL DIRECTOR	241,800
STEVEN M LYNN MD PC 3995 SOUTH COBB DRIVE SMYRNA GA 30080	UNIT DIRECTOR	220,757
Tatal number of independent contractors (including but not limited to those listed above)	who recoved make then	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►7

Part V	(111	Statement o	f Revenue ule O contains a respoi	nse to any question i	(A) Total revenue	(B) Related or	(C) Unrelated	(D) Revenue
						exempt function revenue	business revenue	excluded from tax under sections 512,513, or 514
တည	1a	Federated cam	paigns 1a					
rant	ь	Membership du	es 1b					
A G	С	Fundraising eve	ents 1c					
siffs Iar i	d	Related organiz	rations 1d					
im.	e	Government grants	s (contributions) 1e					
Contributions, Giffs, Grants and Other Similar Amounts	f	sımılar amounts no		6,089	į	į		
i di	g	Noncash contribute 1a-1f \$	ons included in lines					
Con	h	Total. Add lines	s 1a-1f	· · · · •	6,089			
				Business Code				
Program Service Revenue	2a	PATIENT REVENUE	S	623990	31,796,822	31,796,822		
<u>윤</u>	b	CAFETERIA FAMILY WORKSHO	nc .	624200	60,278	22.426		60,278
Ĭ.	d	MEDICAL STAFF AF		621990 621990	23,126	23,126		
32	e	MEDICAL RECORDS		621990	140	140		
Tan	f		am service revenue	321330	110	110		
Š	g		s 2a-2f		31,882,416			-
	3		ome (including dividen					
			ar amounts)	-	59,016			59,016
	4 5			` H				
		Koyarties :	(ı) Real	(II) Personal				
	6a	Gross rents	418,779					
	Ь	Less rental expenses	715,875					
	С	Rental income or (loss)	-297,096					
	d	Net rental inco	me or (loss)		-297,096	-297,096		
		Gross amount	(ı) Securities	(II) O ther				
	7a	from sales of assets other						
		than inventory Less cost or						
	Ь	other basis and sales expenses						
	С	Gain or (loss)						
	d		s)					
A.	8a	Gross income f events (not inc						
Other Revenue		\$	reported on line 1c)					
æ		Jee 1 410 1 V , 1111	a					
il e	Ь		penses b					
δ	C		(loss) from fundraising	events 🛌				
	9a	See Part IV, lin	rom gaming activities le 19 a					
	ь	Less direct ex	penses b					
	С	Net income or ((loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	ь	Less cost of g	oods sold b					
	С		(loss) from sales of inv	entory 🛌				
		Miscellaneous		Business Code				
	l <u>.</u>	MISCELLANEC		900099	1,378 -303,640			-303,640
	Ь	LOSS ON EXTI	INGUISHMENT	900099	-303,640			-303,640
	С							
	d	All other reven						
	е		s 11a-11d		-302,262			
	12	Total revenue.	See Instructions .	· · · · •	31,348,163	31,525,042	(-182,968

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) マ Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 1,711,619 1,711,619 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 14,522,809 9,004,142 5,518,667 Pension plan accruals and contributions (include section 401(k) 213,849 132,586 81,263 and 403(b) employer contributions) Other employee benefits 2,300,080 1,426,050 874,030 10 1,207,095 748,399 458,696 11 Fees for services (non-employees) Management 113,025 113,025 Legal 74,389 46,121 28,268 Professional fundraising services See Part IV, line 17 Investment management fees Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 3,604,382 2,234,717 1,369,665 Schedule O) Advertising and promotion . . 12 13 Office expenses 14 Information technology . . 15 Royalties . 893,926 339,692 16 Occupancy 554,234 **17** 64,824 40,191 24,633 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . . . 127,296 78,924 48,372 20 364,655 226,086 138,569 Payments to affiliates 21 22 Depreciation, depletion, and amortization . 992,298 377,073 615,225 23 644,251 399,436 244,815 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a BAD DEBT 1,846,149 1,846,149 SUPPLIES 1,126,235 698,266 427,969 TRAINING 224,440 139,153 85,287 d ANCILLARY 187,427 116,205 71,222 e All other expenses 1,088,498 674,843 413,655 Total functional expenses. Add lines 1 through 24e 25 31,307,247 18,980,727 12,326,520 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

	T X	Check if Schedule O contains a response to any question in the	s Part	x			· · · <u> </u>
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			4,603,159	1	3,528,411
	2	Savings and temporary cash investments			3,480,532	2	1,756,860
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			4,246,456	4	4,915,054
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete P Schedule L		5			
sts	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary e organizations (see instructions) Complete Part II of Schedule		6			
Assets	7	Notes and loans receivable, net				7	
ď	8	Inventories for sale or use			74.567		70.631
	9	Prepaid expenses and deferred charges			571,865	<u> </u>	507,149
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D		27,684,276		9	337,140
	ь	Less accumulated depreciation	10b	12,876,439	12,589,782	10c	14,807,837
	11	Investments—publicly traded securities		<u> </u>	12,000,702	11	14,007,007
	12	Investments—other securities See Part IV, line 11				12	
	13	Investments—program-related See Part IV, line 11		13			
	14	· -		14			
		Intangible assets	1,733,618		1,611,694		
	15	Other assets See Part IV, line 11		_			
	16	Total assets. Add lines 1 through 15 (must equal line 34) .	27,299,979		27,197,636		
	17	Accounts payable and accrued expenses	1,838,130		2,133,429		
	18	Grants payable				18	
	19	Deferred revenue			0.405.055	19	0.050.070
	20	Tax-exempt bond liabilities			9,425,055		8,856,876
es.	21	Escrow or custodial account liability Complete Part IV of Sch				21	
Liabiliti	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqual	ıfıed	·			
<u> </u>		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third partie				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	art X o	f Schedule	1,535,255	25	1,664,876
	26	D			12,798,440		12,655,181
<u></u>	20	Total liabilities. Add lines 17 through 25			12,730,440	20	12,000,101
Fund Balance		lines 27 through 29, and lines 33 and 34.			44.504.505		44.546.455
<u> </u>	27	Unrestricted net assets	14,501,539		14,542,455		
ă	28	Temporarily restricted net assets		28			
Ξ	29	Permanently restricted net assets				29	
Ξ.		Organizations that do not follow SFAS 117 (ASC 958), check h	ere ►	┌─ and			
ō	30	complete lines 30 through 34.				20	
ets St	30	Capital stock or trust principal, or current funds				30 31	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund					
Α̈́	32	Retained earnings, endowment, accumulated income, or other			44 504 500	32	44 540 455
Net	33	Total net assets or fund balances			14,501,539	\vdash	14,542,455
	34	Total liabilities and net assets/fund balances			27,299,979	34	27,197,636

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		31,3	348,163
2	Total expenses (must equal Part IX, column (A), line 25)	2		31 3	307,247
3	Revenue less expenses Subtract line 2 from line 1			31,	07,247
		3			40,916
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		14,5	501,539
5	Net unrealized gains (losses) on investments	_			<u> </u>
6	Donated services and use of facilities	5			
Ü	Dollated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments				
	<u></u>	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		14,5	542,455
Par	t XII Financial Statements and Reporting	<u> </u>			
	Check if Schedule O contains a response to any question in this Part XII				<u>. ୮</u>
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ed on			
	Separate basis Consolidated basis Both consolidated and separate basis				1
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separ basis, consolidated basis, or both	ate			
	☐ Separate basis ☐ Both consolidated and separate basis				ı
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the re	quired	3b		

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As Filed Data -

DLN: 93493176005144

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

									Employer	ident if icat ic	n number	
KIDG	EATEM 1	NSIIIUIE	INC						58-2077	522		
Pa	rt I	Reas	on for Pu	blic Charity Sta	tus (All or	nanizations	s must comi	olete this p			_	
											-	
1	Г	A chur	ch, convent	ion of churches, or a	ssociation of	f churches d	escribed in s e	ection 170(b)(1)(A)(i).			
2								_				
3	~							n 170(b)(1)	(A)(iii).			
4		A medi	ical researc	h organization opera						1)(A)(iii). E	nter the	
_	_			ity, and state	t of a callage	or upword	tu owned or o	norstad by s	governmen	tal unit daga	ribad in	
3	,	_	-		_	: OI UIIIVEISI	ty owned or o	perated by a	governmen	tai uiiit uest	ribed iii	
_	_	section 170(b)(1)(A)(iv). (Complete Part II)										
	<u> </u>			=	=					rom the gen	aral muhlua	
,	ı	_		•		•	support from	a governme	ntal unit or f	rom the gen	erai public	
8	Г						nplete Part II	:)				
9	Г	An org	anization th	at normally receives	(1) more th	an 331/3% c	of its support	from contrib	utions, mem	bership fees	, and gross	
1		receipt	s from activ	rities related to its e	xempt functi	ons—subjec	t to certain e	xceptions, a	nd (2) no mo	re than 331,	/3% of	
		ıts sup	port from gr	oss investment inco	me and unre	lated busine	ss taxable ın	come (less :	section 511	tax) from bu	sinesses	
		acquire	ed by the org	ganızatıon after June	30,1975 9	ee section !	509(a)(2). (C	omplete Par	tIII)			
10	Γ	An org	anızatıon or	ganized and operate	d exclusively	to test for	public safety	See section	509(a)(4).			
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h							09(a)(3). Check			
е	Γ	othert	_	-	-					•	•	
f				received a written d	etermınatıon	from the IR	S that it is a	Type I, Type	II,orType	III support	ng organizatio <u>n,</u>	
			this box	2006 has the organ	ization accor	atod any gift	or contributi	on from any	of the		ı	
9			ng persons?		izacion acce,	occu any gne	or contributi	on nom any	or the			
		(i) A p	erson who d	irectly or indirectly o	controls, eith	er alone or t	together with	persons des	cribed in (ii)		Yes No	
		and (111) below, the	governing body of th	ed for the benefit of a college or university owned or operated by a governmental unit described in in). (Complete Part II) all government or governmental unit described in section 170(b)(1)(A)(v). Sommally receives a substantial part of its support from a governmental unit or from the general public (70(b)(1)(A)(vi). (Complete Part II) ornbed in section 170(b)(1)(A)(vi). (Complete Part III) ornbed in section 170(b)(1)(A)(vi). (Complete Part III) ornbed in section 170(b)(1)(A)(vi). (Complete Part III) ornbed in section 331/3% of investment income and unrelated business taxable income (less section 511 tax) from businesses ration after June 30, 1975. See section 509(a)(2). (Complete Part III) or section after June 30, 1975. See section 509(a)(2). (Complete Part III) or sead and operated exclusively to test for public safety. See section 509(a)(4). See section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the type of supporting organization and complete lines 11e through 11h. Type III or Type III - Functionally integrated in the through 11h. Type III or Type III - Functionally integrated in certify that the organization is not controlled directly or indirectly by one or more disqualified persons nanagers and other than one or more publicly supported organizations described in section 509(a)(1) or served a written determination from the IRS that it is a Type I, Type III or Type III supporting organization, formation about the supported organization? (iii) Type of organization accepted any gift or contribution from any of the entire organization in collinguity or indirectly controls, either alone or together with persons described in (ii) figure organization in collinguity							
		(ii) A f	amıly memb	er of a person descr	ıbed ın (ı) ab	churches described in section 170(b)(1)(A)(ii). cach Schedule E) ation described in section 170(b)(1)(A)(iii). ction with a hospital described in section 170(b)(1)(A)(iii). Enter the or university owned or operated by a governmental unit described in all unit described in section 170(b)(1)(A)(v). I part of its support from a governmental unit or from the general public art II) (A)(vi) (Complete Part II) an 331/3% of its support from contributions, membership fees, and gross ins—subject to certain exceptions, and (2) no more than 331/3% of ated business taxable income (less section 511 tax) from businesses ee section 509(a)(2). (Complete Part III) for the benefit of, to perform the functions of, or to carry out the purposes of bed in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check zation and complete lines 11e through 11h - Functionally integrated d Type III - Non-functionally integrated is not controlled directly or indirectly by one or more disqualified persons or more publicly supported organizations described in section 509(a)(1) or from the IRS that it is a Type I, Type II, or Type III supporting organization, ted any gift or contribution from any of the er alone or together with persons described in (II) organization? the (v) Did you notify the organization in col (i) of your support? in the US? (vii) A mount of monetary support in the US?						
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			11g((iii)	
h		Provide	e the followi	ng information about	the support	ed organızat	ion(s)					
	i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	notify	(vi) Is	the	(vii) A mount of	
	suppo	rted	` ′	organization	organizati	ion in	the organiz	zation	organizat	ion in		
o	rganiz	ation		(described on				,			1	
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			suppor	t?	In the U S ?					
				instructions))	Voc	No	Vos	No	Voc	No	1	
					162	140	168	INO	1 65	140		

Sch	edule A (Form 990 or 990-EZ) 2012							Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	iplete Pa	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) Public support. Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 20)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV)							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	First five years. If the Form 990 is this box and stop here							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and stop here. The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	► □
b	33 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and stop here. The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	▶ □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							▶ ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Liberal Counties and	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493176005144

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** RIDGEVIEW INSTITUTE INC 58-2077522 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa		is exempt under	section 501(c)(3) and fil	ed Form 5768	(election
_	under section 501(h)).	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l .)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	refiliated group (and list in Part IV each affiliated group member's name, address, EIN group (and list in Part IV each affiliated group member's name, address, EIN group and "limited control" provisions apply reditures redit			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_			organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	versaina Period II	Inder Section	F01/b)		
	(Some organizations that made a	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

Part II-B	Complete if the o	rganization is exempt under section 501(c)(3) and has	NOT
	filed Form 5768 (election under section 501(h)).	

For o	ach "Vee" reconnect to lines 12 through 11 helpy, provide in Part IV a detailed description of the Johnung	(6	1)	(b)
activ	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912	Yes	No	Amount
1	legislation, including any attempt to influence public opinion on a legislative matter or referendum,			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
C	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	O ther activities?	Yes		5,088
j	Total Add lines 1c through 1i			5,088
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		ľ	
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		l	
Par	LIII-A Complete if the organization is exempt under section $501(c)(4)$, section	n 501(c)(5). o	r section

501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
С	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
EXPLANATION OF LOBBYING ACTIVITIES		RIDGEVIEW INSTITUTE PAYS MEMBERSHIP DUES TO THE AMERICAN HOSPITAL ASSOCIATION, GEORGIA HOSPITAL ASSOCIATION OF ADDICTION TREATMENT PROVIDERS, AND NATIONAL ASSOCIATION OF PSYCHIATRIC HEALTH SYSTEMS A PORTION OF THESE DUES IS DESIGNATED FOR LOBBYING ACTIVITIES BY THESE ORGANIZATIONS

1

DLN: 93493176005144

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Supplemental Financial Statements

Open to Public

Interna	al Revenue Service	► Attach to Form	990. ► See separate instructions.	Inspection
	me of the organization			Employer identification number
KIL	DGENTEM INSTITUTE INC			58-2077522
Pa				inds or Accounts. Complete if the
	organization answered	<u>d "Yes" to Form 990,</u>		(h) Funda and ath an accounts
1	Total number at end of year	-	(a) Donor advised funds	(b) Funds and other accounts
2	Aggregate contributions to (duri	ng vear)		
3	Aggregate grants from (during ye	<i>" '</i> ⊢		
4	Aggregate value at end of year	-		
5		L opers and denot advisor	rs in writing that the assets held in done	ar advised
	funds are the organization's prop	perty, subject to the org	anızatıon's exclusive legal control?	☐ Yes ☐ No
6	used only for charitable purpose conferring impermissible private	s and not for the benefit benefit?	nor advisors in writing that grant funds of the donor or donor advisor, or for an	y other purpose Yes No
Pa	rt II Conservation Easer	nents. Complete if t	he organization answered "Yes" to	Form 990, Part IV, line 7.
2	Protection of natural habitat Preservation of open space	ic use (e g , recreation c	r education)	ertified historic structure
2	easement on the last day of the		qualified conservation contribution in the	Held at the End of the Year
а	Total number of conservation ea	sements		2a
b	Total acreage restricted by cons	servation easements	F	2b
c	Number of conservation easeme		ıc structure ıncluded ın (a)	2c
d	Number of conservation easeme historic structure listed in the N		ired after 8/17/06, and not on a	2d
3	Number of conservation easeme	ents modified, transferre	d, released, extinguished, or terminate	d by the organization during
	the tax year ►			
4	Number of states where property	y subject to conservatio	n easement is located 🛌	
5	Does the organization have a wr enforcement of the conservation		e periodic monitoring, inspection, hand	lling of violations, and
6	Staff and volunteer hours devote	ed to monitoring, inspec	ting, and enforcing conservation easem	nents during the year
7	A mount of expenses incurred in ►\$	monitoring, inspecting,	and enforcing conservation easements	during the year
8	'	ent reported on line 2(d)	above satisfy the requirements of sec	tion 170(h)(4)(B)(ı)
9		plicable, the text of the	servation easements in its revenue and footnote to the organization's financial ts	
Par	rt III Organizations Main Complete if the organ	taining Collections ızatıon answered "Ye	of Art, Historical Treasures, os" to Form 990, Part IV, line 8.	or Other Similar Assets.
1a	works of art, historical treasures	s, or other similar assets	6 (ASC 958), not to report in its revens held for public exhibition, education, outside its financial statements that describes	or research in furtherance of public
b		s, or other similar assets	6 (ASC 958), to report in its revenue s s held for public exhibition, education, o items	
	(i) Revenues included in Form 9	90, Part VIII, line 1		- \$
	(ii) Assets included in Form 990), Part X		▶- \$
2	If the organization received or h	eld works of art, historic	al treasures, or other similar assets fo 16 (ASC 958) relating to these items	
а	Revenues included in Form 990,	•		▶ \$

b Assets included in Form 990, Part X

Par	Organizations Maintaining Co	<u>llections of Ar</u>	t, His	<u>stori</u>	cai ii	<u>reasu</u>	ires, or C	<u>itne</u>	r Similar <i>P</i>	ssets	contii	nued)
3	Using the organization's acquisition, accessicollection items (check all that apply)	on, and other reco	rds, cl	heck	any of	the foll	owing that	are a	significant u	se of its		
а	Public exhibition		d	Γ	Loan	orexc	hange prog	rams				
b	Scholarly research		e	Γ	Othe	r						
С	Preservation for future generations											
4	Provide a description of the organization's co Part XIII	ollections and expl	aın ho	w the	y furth	er the d	organızatıor	ı's ex	cempt purpos	e in		
5	During the year, did the organization solicit o								nılar	_	_	
	assets to be sold to raise funds rather than t									┌ Yes		No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	a "Y	es" to Form	990,		
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterm	ediary	for o	ontribi	utions	or other ass	sets	not	┌ Yes	Г	No
b	If "Yes," explain the arrangement in Part XII	I and complete the	e follo	wing	able		-					
									,	mount		
С	Beginning balance						-	1c				
d	Additions during the year						-	1d				
е	Distributions during the year							1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ne 21?)						☐ Yes		No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expla	anatı	on has	been p	rovided in F	art :	XIII		. [
Pa	rt V Endowment Funds. Complete	f the organizatio	n ans	swer	ed "Ye	s" to	Form 990,	, Par	t IV, line 10).		
_		(a)Current year	(b)Prior	year	b (c) ⊤	wo years bacl	(d)	Three years bac	k (e) Fou	years	back
1a	Beginning of year balance							-				
b	Contributions					<u> </u>		+				
С	Net investment earnings, gains, and losses											
d	Grants or scholarships											
е	Other expenditures for facilities											
_	and programs							+				
f	Administrative expenses							+		-		
g	End of year balance											
2	Provide the estimated percentage of the curr	ent year end balan	ice (lir	ne 1g	, colun	nn (a))	held as					
а	Board designated or quasi-endowment ►											
b	Permanent endowment ►											
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	uld equal 100%										
За	Are there endowment funds not in the posses organization by	ssion of the organiz	zatıon	that	are hel	d and a	dministere	d for	the	Υe	e N	
	(i) unrelated organizations								3	a(i)		
	(ii) related organizations									a(ii)		
b	If "Yes" to 3a(II), are the related organization	ns listed as require	ed on S	Sche	dule R?				🗀	3b		
4	Describe in Part XIII the intended uses of th											
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa				(la) Carata and	Al	(-) A	- 4 (4)	D I	
	Description of property				Cost or s (inves		(b) Cost or o basis (othe		(c) Accumulate depreciation		Book v	ralue
1a	Land		•				3,126	,885			3,12	26,885
b	Buildings		•				18,507	,419	7,860,	544	10,64	16,875
С	Leasehold improvements		•				299	,852	243,	095	5	56,757
d	Equipment		•				5,750	,120	4,772,	800	97	77,320
	Other											
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	X, colu	umn (B), lıne	10(c).))		🛌		14,80	07,837

1211 VIII Investments—Other Securities. Sec			
(a) Description of security or category (including name of security)	(b)Book value		d of valuation -year market value
	+	Cost of elia-of	- year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	F		
Part VIII Investments—Program Related. Se	ee Form 990, Part X, line 1	13.	
(a) Description of investment type	(b) Book value		d of valuation
		Cost or end-of	-year market value
	_		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<u> </u>		
Part IX Other Assets. See Form 990, Part X,			
(a) Descr	iption		(b) Book value
(1) BOND ISSUE COSTS			327,642
(2) ASSETS LIMITED AS TO USE BY BOND AGRMT			969,630
(3) OTHER RECEIVABLES			275,621
(4) EST THIRD - PARTY SETTLEMENTS			38,801
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1	.5.)		1,611,694
Part X Other Liabilities. See Form 990, Part			, ,
() 5	(b) Book value		
-	(5) Book value		
Federal income taxes			
ACCRUED PAYROLL	1,638,255		
ACCRUED INTEREST	22,622		
LEASE LIABILITY	3,999		
EEROL EIRDIEITI	+ 3,399		
	1		
	†		
	1		
	 		
	1		
	 		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	1,664,876		

	,		
Par	t XI Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	31,975,219
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	-88,820
3	Subtract line 2e from line 1	3	32,064,039
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)		
С	Add lines 4a and 4b	4c	-715,876
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	31,348,163
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	31,934,302
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII)		
е	Add lines 2a through 2d	2e	715,875
3	Subtract line 2e from line 1	3	31,218,427
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII) 4b 88,820		
c	Add lines 4a and 4b	4c	88,820
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	31,307,247

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	RIDGEVIEWINSTITUTE, INC (RVI) IS EXEMPT FROM FEDERAL INCOME TAXES PURSUANT TO SECTION 501(A), AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC), AS AMENDED RIDGEVIEW REAL ESTATE, LLC ("LLC") IS ORGANIZED UNDER GEORGIA LAW AND THE IRC AS A LIMITED LIABILITY COMPANY THE INCOME FROM THE LLC'S OPERATIONS IS NOT CONSIDERED UNRELATED BUSINESS INCOME TO RVI, AND IS THEREFORE, NOT SUBJECT TO TAX ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS AT AUGUST 31, 2013, MANAGEMENT DOES NOT BELIEVE THAT RVI OR THE LLC HOLD ANY UNCERTAIN TAX POSITIONS THAT WOULD REQUIRE FINANCIAL STATEMENT RECOGNITION OR DISCLOSURE UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES
PART XI, LINE 2D - OTHER ADJUSTMENTS		OTHER NONOPERATING LOSSES -88,820
PART XI, LINE 4B - OTHER ADJUSTMENTS		RENTAL EXPENSES -715,876
PART XII, LINE 2D - OTHER ADJUSTMENTS		RENTAL EXPENSES 715,875
PART XII, LINE 4B - OTHER ADJUSTMENTS		OTHER NONOPERATING LOSSES 88,820

OMB No 1545-0047

Open to Public Inspection

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 Attach to Form 990.
 See separate instructions.

Hospitals

Name of the organization RIDGEVIEW INSTITUTE INC

Employer identification number

58-2077522

Pa	rt I Financial Ass	istance an	d Certain (Other Community	Benefits at Cost							
								Yes	No			
1a	Did the organization have	e a financial as	ssistance pol	icy during the tax year?	' If "No," skıp to questı	on 6a	1a	Yes				
b	If "Yes," was it a written	policy?					1b	Yes				
2	If the organization had mi financial assistance police											
	Applied uniformly to a Generally tailored to i	-	cilities									
3	Answer the following base organization's patients du											
а		n use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? hich of the following was the FPG family income limit for eligibility for <i>free</i> care										
	▼ 100% Г 150% Г	200%	ther		%		3a	Yes				
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care												
	▽ 200% □ 250% □	300%	50% Г 400	0%								
С	If the organization used for criteria for determining elused an asset test or oth discounted care	ligibility for fre	ee or discoun	ted care Include in the	description whether the	e organization						
4	Did the organization's fina											
5a	provide for free or discour Did the organization budg the tax year?		or free or disc				4 5a	Yes				
ь	If "Yes," did the organiza			expenses exceed the b	udgeted amount?		5b	165	No			
	If "Yes" to line 5b, as a re						36		110			
	care to a patient who was						5c					
6a	Did the organization prep	are a commur	nity benefit re	port during the tax year	?		6a	Yes				
b	If "Yes," did the organiza			·			6b	Yes				
	Complete the following ta worksheets with the Sche	_	worksheets p	provided in the Schedule	H instructions Do not	t submit these						
7	Financial Assistance		Other Com	munity Benefits at Co	st							
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		f) Perce otal exp				
a	Financial Assistance at cost (from Worksheet 1)			92,625	139,650	-47,	025		0 %			
b	Medicaid (from Worksheet 3, column a)			113,208	161,700	-48,	492		0 %			
С	Costs of other means-tested government programs (from Worksheet 3, column b)											
d	Total Financial Assistance and Means-Tested Government Programs			205,833	301,350	-95,	517		_ 			
e	Other Benefits Community health											
	improvement services and community benefit operations (from Worksheet 4)			82,758		82,	758	0 2	80 %			
f	Health professions education (from Worksheet 5)			9,093		9,	093	0 0	30 %			
g	Subsidized health services (from Worksheet 6)			1,126,359		1,126,	359	3 8	20 %			
h I	Research (from Worksheet 7) Cash and in-kind contributions for community						+					
]	benefit (from Worksheet 8) Total. Other Benefits			1,218,210		1,218,	210	4 1	30 %			
k	Total. Add lines 7d and 7j .			1,424,043	301,350	1,122,	_		30 %			

Pa	rt II Community Buildir activities during the of the communities if	tax year, an										
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d)						(f) Pero total ex	
1	Physical improvements and housing			231,76	9			231,	769	0	790 %	
2	Economic development											
3	Community support			24,16	5			24,	165	0	080 %	
4	Environmental improvements											
	Leadership development and training for community members			25,66	5			25,	665	0	090 %	
7												
8	Workforce development				+				\dashv			
9	Other											
10	Total			281,59	9			281,	599	0	960 %	
	t IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collec	tion Practic	es						V	No	
1	Did the organization report bac Statement No 15?	i debt expense	e ın accordance	with Heathcare Fi	nancıal I	Managei	ment As	ssociation	1	Yes	No	
2	Enter the amount of the organi methodology used by the organ		•	•	e 	2		1,121,534				
3	Enter the estimated amount of patients eligible under the orgathe methodology used by the any, for including this portion of	anızatıon's fina organızatıon to	ancial assistand estimate this a	ce policy Explain in a mount and the rati	n Part V			0				
4	Provide in Part VI the text of to or the page number on which the ion B. Medicare	he footnote to	the organizatio	on's financial stater		at desc	ribes ba	ad debt expense				
		om Madiaara	(maludina DCH	and IME)		. 5		2 545 527				
5 6	Enter total revenue received fr Enter Medicare allowable cost:		_	•		. 6		3,545,537 3,679,219				
7	Subtract line 6 from line 5 Thi					7		-133,682				
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes t	to which any sosting method the method us	shortfall reporte ology or source ed	ed in line 7 should l used to determine				y benefit				
	Cost accounting system	▽ c∘	st to charge rat	tio	Other							
Sect	ion C. Collection Practices											
9a b	Did the organization have a wri If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	collection pol ction practice	icy that applied s to be followed	d to the largest nun d for patients who a	nber of i re know	ts patiei n to qua	lify for	financial	9a 9b	Yes		
Pa	rt IV Management Compa	anies and J	oint Ventur	es (owned 10% or more by	officers, d	irectors, tru	ustees, key	employees, and physici	ans—s	ee instruct	ions)	
	(a) Name of entity	(b	 Description of pr activity of entity 			nızatıon's or stock shıp %	e) Officers, directors, trustees, or key mployees' profit % stock ownership %	pr	e) Physicofit % or ownershi	stock	
1												
2												
3												
4												
5									_			
6 7									_			
, 8												
9									+			
10									+			
11												
12									+			
12							+		+			

Part V Facility Information											
Section A. Hospital Facilities	Licensed	Genera	Children's	Teaching	Critical	Research	ER-24 houre	ER-other			
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?	ed hospital	al medical & surgical	n's hospital	ng hospital	l access hospital	rch facility	hours	Per			
Name, address, and primary website address		=							Other (Describe)	Facility reporting group	
1 RIDGEVIEW INSTITUTE INC 3995 SOUTH COBB DRIVE SMYRNA, GA 30080	X								PSYCHIATRIC		
							-	-			
							-	-			

Schedule H (Form 990) 2012

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

RIDGEVI	F W/T	NSTIT	HITE	TNC
KIDGEV	_ vv i	11.5		TINC.

	Name of	hospital	facility	or facility	reporting	group
--	---------	----------	----------	-------------	-----------	-------

			Yes	No
om	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			Π
a	🔽 A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
<u> </u>	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>12</u>			
	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		\ \ \ 	
ı	persons the hospital facility consulted	3	Yes	╁
	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		
	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	T
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			Г
a	▼ Hospital facility's website			
Ь	A vailable upon request from the hospital facility			
c	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
_	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		N
a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a		N
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		╀
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Р	art V Facility Information (continued)			
	nancial Assistance Policy		Yes	No
_	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 100 00000000000%			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 200 00000000000000% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
C	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		[,	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
10	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
а	Reporting to credit agency			
Ь	Lawsuits			
c	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged	<u> </u>		10
a	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
-	Cother similar actions (describe in Part VI)			

Schedule H (Form 990) 2012

Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
e	O ther (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19		No
	If "No," indicate why			<u></u>
а	The hospital facility did not provide care for any emergency medical conditions			
b				
c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
	Other (describe in Part VI)			
- Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			_
20	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c				
_	Other (describe in Part VI)			
	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided			
21	emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance			
	covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any			
	service provided to that individual?	22		No
	If "Yes," explain in Part VI			

Schedule H (Form 990) 2012

Ρ	а	a	e

Part V	Facility	Information	(continued

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?		
Name and address	Type of Facility (describe)	
1		
2		
3		
4		
5		
6 7		
8		
9		
10		

Schedule H (Form 990) 2012

Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1₁, 3, 4, 5c, 6₁, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
		PART I, LINE 7 A COST-TO-CHARGE RATIO, DERIVED
		FROM THE SCHEDULE H APPLICABLE WORKSHEETS,
		INCLUDING WORKSHEET 2, RATIO OF PATIENT CARE
		COST TO CHARGES, WAS USED TO DETERMINE CHARITY
		CARE THE TOTAL OPERATING EXPENSE WAS DIVIDED BY
		PATIENT REVENUES TO CALCULATE AN OVERALL RATIO
		THAT WAS THEN APPLIED TO INDIGENT AND CHARITY
		CARE CHARGES TO ARRIVE AT COST
		PART I, LINE 7G SUBSIDIZED HEALTH SERVICES
		INCLUDE (1) ADMINISTRATION OF THE GEORGIA
		COMMUNITY TRUST (A NONPROFIT POOLED INCOME
		TRUST FOR INDIVIDUALS WITH A DISABILITY) AND (2)
		FREE MENTAL HEALTH ASSESSMENTS OFFERED TO THE
		COMMUNITY NO COSTS WERE ATTRIBUTABLE TO A
		PHYSICIAN CLINIC

ReturnReference	Explanation
	PART I, LINE 7, COLUMN (F) THE BAD DEBT EXPENSE
	INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A),
	BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE
	PERCENTAGE IN THIS COLUMN IS \$ 1846149
	PART II RIDGEVIEW INSTITUTE HAS AN OPEN MEDICAL
	STAFF, HOLDS 15 + EDUCATIONAL SEMINARS AND
	PROVIDES SPACE AND SERVICES FOR MANY COMMUNITY
	EVENTS FREE OF CHARGE EACH YEAR RIDGEVIEW USES
	SURPLUS FUNDS TO INCREASE PROGRAMMING AND
	STAFFING IN ORDER TO BETTER PROVIDE FOR THE
	COMMUNITY SOME SURPLUS FUNDS WERE USED IN
	CALENDAR YEAR 2013 TO ADD FOUR BEDS TO OLDER
	ADULT SERVICES RIDGEVIEW HAS A COMMUNITY BOARD
	CONSISTING OF A LOCAL HEALTHCARE ATTORNEY,A
	RETIRED BANKER, A PROFESSOR AT MOREHOUSE SCHOOL
	OF MEDICINE AND A LOCAL FINANCIAL PROFESSIONAL
	RIDGEVIEW PARTICIPATES IN A JOINT VENTURE WITH
	EMORY UNIVERSITY TO PROVIDE FELLOWSHIP
	OPPORTUNITIES FOR CHILD/ADOLESCENT PSYCHIATRIC
	PHYSICIANS RIDGEVIEW PROVIDES FREE EDUCATION TO
	COMMUNITY PARTNERS, I E SCHOOLS, PHYSICIAN
	PRACTICES

Identifier	ReturnReference	Explanation
		PART III, LINE 4 A COST-TO-CHARGE RATIO WAS ALSO
		USED TO DETERMINE BAD DEBT COST THE TOTAL
		OPERATING EXPENSE WAS DIVIDED BY PATIENT
		REVENUES TO CALCULATE AN OVERALL RATIO THAT WAS
		THEN APPLIED TO THE BAD DEBT EXPENSE TO ARRIVE AT
		COST THE AUDITED FINANCIAL STATEMENTS READ AS
		FOLLOWS "PATIENT ACCOUNTS RECEIVABLE ARE
		REPORTED NET OF AN ESTIMATED ALLOWANCE FOR
		UNCOLLECTIBLE ACCOUNTS AND AN ALLOWANCE FOR
		CONTRACTUAL ADJUSTMENTS THE CONTRACTUAL
		ALLOWANCE REPRESENTS THE DIFFERENCE BETWEEN ESTABLISHED BILLING RATES AND ESTIMATED
		REIMBURSEMENT FROM MEDICARE AND OTHER THIRD-
		PARTY PAYMENT PROGRAMS CURRENT OPERATIONS
		INCLUDE A PROVISION FOR BAD DEBTS ESTIMATED
		BASED UPON THE AGE OF THE ACCOUNTS AND ANY
		UNUSUAL CIRCUMSTANCES WHICH AFFECT THE
		COLLECTION OF PATIENT ACCOUNTS RECEIVABLE
		MANAGEMENT REVIEWS ALL ESSENTIAL ACCOUNTS FOR
		COLLECTIBILITY PRIOR TO RECORDING REVENUE "
		PART III, LINE 8 THE COST OF MEDICARE WAS
		DETERMINED FROM THE MEDICARE COST REPORT
		PETER TREE TREE TREE TO THE TREE TREE TO THE TREE TREE TREE TREE TREE TREE TREE

Identifier	ReturnReference	Explanation
		PART III, LINE 9B RIDGEVIEW INSTITUTE HAS THE POLICY FOR INTERNAL AND EXTERNAL COLLECTION PRACTICES THAT TAKES INTO ACCOUNT THE EXTENT TO WHICH THE PATIENT QUALIFIES FOR CHARITY, A PATIENT'S GOOD FAITH EFFORT TO APPLY FOR A GOVERNMENTAL PROGRAM OR FOR CHARITY FROM RIDGEVIEW INSTITUTE, AND A PATIENT'S GOOD FAITH EFFORT TO COMPLY WITH HIS/HER PAYMENT AGREEMENTS WITH RIDGEVIEW INSTITUTE FOR PATIENTS WHO QUALIFY FOR CHARITY AND FOR PATIENTS WHO ARE COOPERATING IN GOOD FAITH TO RESOLVE THEIR HOSPITAL BILLS, RIDGEVIEW INSTITUTE MAY OFFER EXTENDED PAYMENT PLANS TO ELIGIBLE PATIENTS, WILL NOT IMPOSE WAGE GARNISHMENTS OR LIENS ON PRIMARY RESIDENCES, WILL NOT SEND UNPAID BILLS TO OUTSIDE COLLECTION AGENCIES, AND WILL CEASE ALL COLLECTION EFFORTS
RIDGEVIEW INSTITUTE, INC		PART V, SECTION B, LINE 3 RIDGEVIEW INSTITUTE INVOLVED THE SOCIAL SERVICES DEPARTMENTS OF COBB COUNTY SCHOOLS INCLUDING DIRECTORS OF COUNSELING/SOCIAL WORK AND PREVENTION INTERVENTION DEPARTMENTS RIDGEVIEW INSTITUTE SURVEYED THERAPEUTIC PROVIDERS IN COBB COUNTY TO IDENTIFY AREAS OF NEED

Identifier	ReturnReference	Explanation
RIDGEVIEW INSTITUTE, INC		PART V, SECTION B, LINE 7 SEVERAL NEEDS OUTLINED IN THE CHNA PROCESSES HAVE NOT BEEN ADDRESSED IN THIS PLAN IN INITIAL DISCUSSION AND SUBSEQUENT PRIORITIZATION, THE COMMUNITY NEEDS ASSESSMENT TEAM CONSIDERED THE LEVELS TO WHICH SOME NEEDS WERE ALREADY BEING ADDRESSED IN THE SERVICE AREA ADDITIONALLY, SOME COMMUNITY NEEDS FALL OUT OF THE SCOPE OF EXPERTISE AND RESOURCES OF THE HOSPITAL
RIDGEVIEW INSTITUTE, INC		PART V, SECTION B, LINE 19D RIDGEVIEW INSTITUTE IS A BEHAVIORAL HEALTHCARE FACILITY MEDICAL EMERGENCY PATIENTS ARE REFERRED TO AND/OR TRANSFERRED TO A MEDICAL HOSPITAL

Identifier	ReturnReference	Explanation						
RIDGEVIEW INSTITUTE, INC		PART V, SECTION B, LINE 20D SELF PAY RATE WITH						
		POSSIBILITY OF DISCOUNT OR CHARITY DEPENDANT ON						
		FINANCIAL DISCLOSURE INFORMATION PROVIDED BY						
		PATIENT						
		PART VI, LINE 2 RIDGEVIEW INSTITUTE IDENTIFIED						
		COMMUNITY HEALTH NEEDS BY UNDERGOING AN						
		ASSESSMENT PROCESS THIS PROCESS INCORPORATED						
		A COMPREHENSIVE REVIEW BY THE HOSPITAL'S						
		COMMUNITY NEEDS ASSESSMENT TEAM ALONG WITH						
		SECONDARY AND PRIMARY DATA INPUT USING THE						
		EXPERTISE OF DIXON HUGHES GOODMAN, LLP THE TEAM						
		USED SEVERAL SOURCES OF QUANTITATIVE HEALTH,						
		SOCIAL AND DEMOGRAPHIC DATA SPECIFIC TO THE						
		HOME COUNTY OF THE FACILITY PROVIDED BY LOCAL						
		PUBLIC HEALTH AGENCIES, HEALTH CARE						
		ASSOCIATIONS AND OTHER DATA SOURCES RIDGEVIEW						
		INSTITUTE TOOK ADVANTAGE OF THIS OPPORTUNITY TO						
		COLLABORATE WITH ITS ADMINISTRATORS, PHYSICIANS,						
		STATE AGENCIES, AND LOCAL ORGANIZATIONS						

Identifier	ReturnReference	Explanation
		PART VI, LINE 3 RIDGEVIEW INSTITUTE MAKES
		AVAILABLE FINANCIAL ASSISTANCE TO PERSONS WHO
		HAVE HEALTHCARE NEEDS AND ARE UNINSURED, OR
		UNDERINSURED, AND WHOSE HOUSEHOLD INCOME IS
		LESS THAN OR EQUAL TO 300% OF THE FEDERAL INCOME
		POVERTY GUIDELINES THE AMOUNT THAT A PATIENT IS
		EXPECTED TO PAY AND THE AMOUNT OF FINANCIAL
		ASSISTANCE OFFERED DEPENDS ON THE PATIENT'S
		INSURANCE COVERAGE, INCOME, AND ASSETS AS SET
		FORTH IN THE ELIGIBILITY SECTION OF THIS POLICY
		THE FEDERAL INCOME POVERTY GUIDELINES WILL BE
		I I
		USED IN DETERMINING THE AMOUNT OF CHARITY CARE
		AND THE AMOUNT CHARGED TO PATIENTS, IF ANY, AFTER
		AN ADJUSTMENT AMOUNTS CHARGED FOR EMERGENCY
		AND MEDICALLY NECESSARY MEDICAL SERVICES TO
		PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE WILL
		NOT BE MORE THAN THE AMOUNT GENERALLY BILLED TO
		INDIVIDUALS WITH INSURANCE COVERING SUCH CARE
		PART VI, LINE 4 RIDGEVIEW INSTITUTE SPECIALIZES IN
		TREATING PEOPLE WITH ADDICTION OR MENTAL HEALTH
		PROBLEMS IN THE COBB COUNTY AREA MANY OF
		RIDGEVIEW'S PATIENTS ARE ENCOMPASSED IN THIS
		GEOGRAPHIC AREA USING A COUNTY DEFINITION AS A
		SERVICE AREA IS CRUCIAL FOR THE HOSPITAL'S
		ANALYSIS AS MANY SECONDARY DATA SOURCES ARE
		COUNTY SPECIFIC AND SERVE AS A COMPARISON TOOL
		TO OTHER COUNTIES, THE STATE OF GEORGIA, AND THE
		UNITED STATES ALSO, MANY OF THE HOSPITAL'S
		COMMUNITY INPUT SOURCES CONSIDER COBB COUNTY
		THEIR PRIMARY SERVICE AREA THESE INCLUDE
		MEMBERS OF DIFFERENT AGENCIES OF COBB COUNTY, AS
		WELL AS MANY DIFFERENT COMMUNITY ADVOCACY
		GROUPS WITH WHOM RIDGEVIEW INSTITUTE HAS
		RELATIONSHIPS RIDGEVIEW MOST DIRECTLY SERVES
		COBB COUNTY (POPULATION APPROXIMATELY 690,000
		BASED ON 2010 CENSUS) AND ADJOINING COUNTIES IN
		THE METRO ATLANTA AREA APPROXIMATELY 65% OF
		THE PATIENTS AT RIDGEVIEW INSTITUTE COME FROM
		GEORGIA, WITH THE GREATEST NUMBER COMING FROM
		THE METRO ATLANTA AREA THE REMAINDER COMES
		MOSTLY FROM ADJACENT STATES IN THE SOUTHEAST,
		THOUGH A FEW COME FROM OTHER PLACES IN THE
		UNITED STATES THERE ARE SIX OTHER FREE-STANDING
		BEHAVIORAL HEALTH FACILITIES IN THE GREATER
		METRO ATLANTA AREA THERE ARE THREE OTHER
		TREATMENT CENTERS THAT PROVIDE AN OUTPATIENT
		AND/OR RESIDENTIAL LEVEL OF CARE FOR ADDICTION
		PATIENTS ONLY

Identifier	ReturnReference	Explanation					
		PART VI, LINE 5 RIDGEVIEW INSTITUTE HAS AN OPEN					
		MEDICAL STAFF, HOLDS 15+EDUCATIONAL SEMINARS					
		AND PROVIDES SPACE AND SERVICES FOR MANY					
		COMMUNITY EVENTS FREE OF CHARGE EACH YEAR					
		RIDGEVIEW USES SURPLUS FUNDS TO INCREASE					
		PROGRAMMING AND STAFFING IN ORDER TO BETTER					
		PROVIDE FOR THE COMMUNITY SOME SURPLUS FUNDS					
		WERE USED IN CALENDAR YEAR 2013 TO ADD FOUR BEDS					
		TO OLDER ADULT SERVICES RIDGEVIEW HAS A					
		COMMUNITY BOARD CONSISTING OF A LOCAL					
		HEALTHCARE ATTORNEY, A RETIRED BANKER, A					
		PROFESSOR AT MOREHOUSE SCHOOL OF MEDICINE AND					
		A LOCAL FINANCIAL PROFESSIONAL RIDGEVIEW					
		PARTICIPATES IN A JOINT VENTURE WITH EMORY					
		UNIVERSITY TO PROVIDE FELLOWSHIP OPPORTUNITIES					
		FOR CHILD/ADOLESCENT PSYCHIATRIC PHYSICIANS					
		RIDGEVIEW PROVIDES FREE EDUCATION TO COMMUNITY					
		PARTNERS, I E SCHOOLS, PHYSICIAN PRACTICES					
		PART VI, LINE 6 N/A					

Identifier	ReturnReference	Explanation
REPORTS FILED WITH STATES	PART VI, LINE 7	GA

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DLN: 93493176005144

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization RIDGEVIEW INSTITUTE INC

Employer identification number

58-2077522

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain			
_		1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee ▼ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

(A) Name and Title

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

(B) Breakdown of W-2 and/or 1099-MISC compensation

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(C) Retirement and

(D) Nontaxable

		(i) Base compensation	(ii) Bonus & (iii) Other incentive reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)THOMAS B JOHNS MD BOARD MEMBER & MEDICAL DIRECTOR	(i) (ii)	241,800 0	0 0	0 0	0	0	241,800 0	0
(2)PAUL HACKMAN PRESIDENT & CEO	(i) (ii)	287,644 0	20,548 0	0	13,094 0	22,267 0	343,553 0	o 0
(3)BARBARA LINDENBAUM DIRECTOR OF CLINICAL SERVICES	(i) (ii)	136,538 0	11,334 0	0	6,389 0	17,820 0	172,081 0	0
	(i) (ii)	139,250 0	9,646 0	0 0	6,796 0	7,529 0	163,221 0	0
	(i) (ii)	123,280 0	10,656 0	0 0	6,049 0	22,757 0	162,742 0	0

Schedule J (Form 990) 2012

(E) Total of columns (F) Compensation

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference

Schedule J (Form 990) 2012

Explanation

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DLN: 93493176005144

Open to Public

Inspection

2012

OMB No 1545-0047

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

Internal Revenue Service Name of the organization

Department of the Treasury

RIDGEVIEW INSTITUTE INC

Employer identification number

RIDO	DGEVIEW INSTITUTE INC										58-2077522					
Pa	rt I Bond Issues															
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	f) Description	n of purpose	(g) De	(g) Defeased		(h) On behalf of issuer		Pool ncing	
									Yes	No	Yes	No	Yes	No		
۸	HOSPITAL AUTHORITY OF THE CITY OF SMYRNA GEORGIA	58-2401110	NONEAVAIL	06-16-2005	3,67	2,000	2005	5 BONDS - E	XPANSION		x		×		х	
R	HOSPITAL AUTHORITY OF THE CITY OF SMYRNA GEORGIA	58-2401110	NONEAVAIL	02-20-2013	6,24	7,000	REVE CERT	REVENUE ANTICIPATION CERTIFICATES			х		х		Х	
Pai	rt III Proceeds					<u> </u>	<u> </u>			l						
					,	4		В	,		С		D			
1	A mount of bonds retired A mount of bonds legally defeased															
2	Total proceeds of issue					2,572,000										
3	<u>^</u>				3,672,	,000		6,247,000								
4																
5	Proceeds in refunding escrows															
6	Issuance costs from proceeds					5,476,	_		5,476,718							
7	Credit enhancement from proceeds					73,	73,440 121,645									
8	Working capital expenditures f															
9	Capital expenditures from pro-	<u> </u>				2.500	560		640.637			-				
10 11	Other spent proceeds					3,598,	,560		648,637			-				
12	O ther unspent proceeds															
13	Year of substantial completion	า			20	0.5		20:	12							
		·			Yes	No	.	Yes	No	Yes	l N	o	Yes	. 1	No	
14	Were the bonds issued as part	t of a current refundı	ng issue?			X		X			 "	-				
15	Were the bonds issued as part					X	-		×		+					
16	Has the final allocation of proc				X		\dashv	Х			+					
17	Does the organization maintai		nd records to supp	ort the final								+		-+		
	allocation of proceeds?		.а госогаз со зарр	ore the initial	X			Х								
Par	t IIII Private Business U	lse			I		ı		<u>. </u>			Т				
					Yes	A No	,	Yes	No	Yes No			Yes	<u>D</u>	No	
											"	-				

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Part Private Business Use (Continued) C D Α В Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 % % % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501 % % % (c)(3) organization, or a state or local government Total of lines 4 and 5 % 0/∩ % % Does the bond issue meet the private security or payment test? 7 Χ Х Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Х issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of h % % % % If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Х Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С Α D Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T? 1 Χ Χ If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Exception to rebate? Х b Χ No rebate due? Χ Χ C If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was a hedge terminated?

Pa	Arbitrage (Continued)								
			Α	A B Yes No Yes No					D	
			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested i contract (GIC)?	n a guaranteed investment		Х		Х				
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor value of the GIC satisfied?	for establishing the fair market								
6	Were any gross proceeds invest period?	ted beyond an available temporary		Х		Х				
7	Has the organization establishe the requirements of section 148		Х		×					
Pa	rt V Procedures To Unde	ertake Corrective Action			_					
			Α		В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization establishe that violations of federal tax rec and corrected through the volur self-remediation is not available	urements are timely identified itary closing agreement program if	X		x					
P	art VI Supplemental Inf	ormation. Complete this part to	<u>provide addition</u>	<u>ıal ınformatı</u>	<u>on for respor</u>	ises to quest	tions on Sche	<u>edule K (see</u>	instructions)) <u>. </u>
	Identifier	Return Reference				Explana	ation			
	RT III, LINE 9, PART IV, LINE 7, D PART V	WRITTEN PROCEDURE	PROVISIONS EX 141 AND 148 II CALCULATIONS	N ADDITION	, RIDGEVIEW			•		

Schedule K (Form 990) 2012

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As Filed Data -

DLN: 93493176005144

Employer identification number

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule L (Form 990 or 990-EZ)

> or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

RIDGEVIEW INSTITUTE INC 58-2077522 Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified (c) Description of transaction (d) Corrected? person and organization Yes No 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (b) Relationship (c) Purpose (d) Loan to (e)Original (f)Balance (i)Written (a) Name of (h) **(g)** In interested with organization of loan or from the principal due default? Approved agreement? person organization? amount by board or committee? Τо From Yes No Yes No Yes No Total \$ Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested (b) Relationship between (c) A mount of assistance (d) Type of assistance (e) Purpose of assistance person interested person and the organization

Identifier

Part IV Business Transactions Involving Interested Persons.

Complete if the organizat (a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organiz reven	f zatıon's
(1) RAY & SHERMAN LLC	JOHN RAY, JR , BOARD MEMBER, IS A RAY & SHERMAN MANAGING PARTNER	, ,	RAY & SHERMAN, LLC PROVIDES LEGAL SERVICES TO RIDGEVIEW INSTITUTE, INC JOHN RAY, JR, RIDGEVIEW INSTITUTE, INC BOARD MEMBER, IS A MANAGING PARTNER OF RAY & SHERMAN, LLC ALL TRANSACTIONS ARE CONDUCTED AT ARM'S LENGTH	Yes	No No
Part V Supplemental Informa			on Schadula I (see instructions)		

Return Reference

Schedule L (Form 990 or 990-EZ) 2012

Explanation

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Name of the organization **Employer identification number** RIDGEVIEW INSTITUTE INC 58-2077522

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	
	FORM 990, PART VI, SECTION B, LINE 12	THE ORGANIZATION'S BY-LAWS CONTAIN A SECTION DEDICATED TO CONFLICTS OF INTEREST BOARD MEM BERS ARE REQUIRED TO COMPLETE ANNUALLY, A RELATIONSHIP DECLARATION TO IDENTIFY ANY POTENTI AL CONFLICTS OF INTEREST
	FORM 990, PART VI, SECTION B, LINE 15A	THE BOARD USES THE FOLLOWING TOOLS TO ESTABLISH THE COMPENSATION FOR THE CEO A COMPENSATI ON COMMITTEE (COMPRISED OF INDEPENDENT BOARD MEMBERS), A WRITTEN CONTRACT FOR THE CEO, COM PENSATION SURVEYS, AND BOARD LEVEL APPROVAL THE CEO USES BENCHMARK SURVEYS AND RECRUITERS TO ESTABLISH THE COMPENSATION FOR THE OTHER OFFICERS AND KEY EMPLOYEES OF THE HOSPITAL
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES THESE DOCUMENTS AVAILABLE UPON REQUEST
OTHER FEES	FORM 990, PART IX, LINE 11G	PURCHASED SERVICES PROGRAM SERVICE EXPENSES 888,450 MANAGEMENT AND GENERAL EXPENSES 544 ,535 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,432,985 PROGRAM MANAGEMENT FEES PROGRAM SERVICE EXPENSES 385,969 MANAGEMENT AND GENERAL EXPENSES 236,561 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 622,530 PURCHASED COUNSELING PROGRAM SERVICE EXPENSES 24,389 MANAGEMEN T AND GENERAL EXPENSES 14,948 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 39,337 PURCHASED AN CILLARY PROGRAM SERVICE EXPENSES 695,334 MANAGEMENT AND GENERAL EXPENSES 426,173 FUNDRA ISING EXPENSES 0 TOTAL EXPENSES 1,121,507 PROFESSIONAL FEES PROGRAM SERVICE EXPENSES 1 70,208 MANAGEMENT AND GENERAL EXPENSES 104,321 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1 70,208 MANAGEMENT AND GENERAL EXPENSES 104,321 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,2 92 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 3,400 COLLECTION FEES PROGRAM SERVICE EXPENSES 1,2 92 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 38,380 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1 01,001 RESIDENTS FEE PROGRAM SERVICE EXPENSES 5,638 MANAGEMENT AND GENERAL EXPENSES 1 01,001 RESIDENTS FEE PROGRAM SERVICE EXPENSES 5,638 MANAGEMENT AND GENERAL EXPENSES 3, 455 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 9,093

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Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

58-2077522

DLN: 93493176005144

2012

Open to Public Inspection

Department of the Treasury

(Form 990)

SCHEDULE R

RIDGEVIEW INSTITUTE INC

Internal Revenue Service Name of the organization **Employer identification number**

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		(f) Direct controlling entity		
(1) RIDGEVIEW REAL ESTATE LLC 3995 SOUTH COBB DRIVE SMYRNA, GA 30080 58-2077522	RENTAL PROPERTY	GA	440,820	2,271,937	RIDGEVIE	W INSTITUTE INC		
Part II Identification of Related Tax-Exempt Orgor more related tax-exempt organizations during	ganizations (Completeing the tax year.)	of the organization a	answered "Yes'	' to Form 990, Pa	art IV, lu	ne 34 because i	t had o	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	rion (e) Public charity s' (if section 501(c		(f) Direct controlling entity	Section (13) co	n 512(tontrolle titty? No
							Yes	No
								
For Paperwork Reduction Act Notice, see the Instructions for Form	n 990.	Cat No 501	35Y	•	•	Schedule R (For	m 990) 2	2012

(a) Name, address, and EIN of related organization		(a) Name, address, and EIN of related organization (b) Primary activity domicile (state or foreign country)		Direct Predominant She controlling income(related, total unrelated, excluded from		(f) Share of total income	(g) Share of end-of-yea assets	(h) Disproprtion ar allocations		onate ns? Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		i) ral or aging ner?	(k) Percenta ownersh
					514)			Yes	No		Yes	No	
V Identification of Related Or line 34 because it had one or r	ganizations Taxa nore related organi	ble as a Corpo	ration is a cor	or Trust (poration or	Complete if trust during	the organı the tax ye	zatıon ar ar.)	iswere	d "Ye	s" to Form	990,	Part	:IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controll entity	(e) Type of enti (C corp, S corp, or trust)		total Share e of	(g) e of end- year ssets		(h) ercentage wnership	Section (b) conti	(13)	
											Yes		No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				'	Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more relate	ed organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		
b	Gift, grant, or capital contribution to related organization(s)				1b		
C	Gift, grant, or capital contribution from related organization(s)				1c		
d	Loans or loan guarantees to or for related organization(s)				1d		
е	Loans or loan guarantees by related organization(s)				1e		
_	Don't and a firm malabad a management of the				1f		
	Dividends from related organization(s)						
					1g 1h		
	Purchase of assets from related organization(s)				1ii		
	Exchange of assets with related organization(s)				-		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		
1	Performance of services or membership or fundraising solicitations for related organization(s)				11		
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		
	Sharing of paid employees with related organization(s)				10		
р	Reimbursement paid to related organization(s) for expenses				1p		
-	Reimbursement paid by related organization(s) for expenses				1q		
•							
r	Other transfer of cash or property to related organization(s)				1r		
s	Other transfer of cash or property from related organization(s)				1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this	s line, including co	vered relationships	and transaction thresholds			
	(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amor	unt inv	olved/	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

Software ID:

Software Version:

EIN: 58-2077522

Name: RIDGEVIEW INSTITUTE INC

Schedule R (Form 990) 2012

Page **5**

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)							
	Identifier	Return Reference	Explanation				

Audited Consolidated Financial Statements (and Supplemental Information)

Years Ended August 31, 2013 and 2012



Audited Consolidated Financial Statements (and Supplemental Information)

Years Ended August 31, 2013 and 2012

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Ridgeview Institute, Inc.:

We have audited the accompanying consolidated financial statements of Ridgeview Institute, Inc. and Subsidiary (the Hospital) which comprise the consolidated balance sheets as of August 31, 2013 and 2012 and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity' preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ridgeview Institute, Inc. and Subsidiary as of August 31, 2013 and 2012, and the results of their operations, changes in net assets and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Reporting on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplemental consolidating information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Pennig Youthy: anusto Pc

Atlanta, Georgia December 4, 2013

Consolidated Balance Sheets

		Augusi	31,
	The Later Contract	2013	2012
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	Ş	5,282,286	\$ 6,987,382
Assets limited as to use		211,517	523,032
Patient accounts receivable, less estimated allowances for uncollectible accounts of approximately \$1,500,000 in		·	·
2013 and \$1,650,000 in 2012		4,915,054	4,246,456
Other receivables		260,807	113,286
Estimated third-party payer settlements		38,801	110,351
Inventory		70,631	74,567
Prepaid expenses and other assets	-	521,963	584,986
TOTAL CURRENT ASSETS		11,301,059	12,640,060
INVESTMENTS		2,985	1,096,309
ASSETS LIMITED AS TO USE			
Held under bond indentures		860,154	1,132,136
Internally designated		109,476	103,387
		969,630	1,235,523
Less amount required to meet current obligations		(211,517)	(523,032)
		758,113	712,491
PROPERTY AND EQUIPMENT, net		14,807,838	12,589,782
BOND ISSUANCE COSTS, net of accumulated amortization of approximately \$361,000 in 2013 and			
\$639,000 in 2012	43774	327,642	261,337
TOTAL ASSETS	Š	27,197,637	27,299,979

BORRAN C STATE SARES FOR SARES STATE SARES	August 31,					
	BANK STREET	2013		2012		
LIABILITIES AND NET ASSETS						
CURRENT LIABILITIES						
Accounts payable and accrued expenses	\$	2,156,051	\$	1,974,811		
Accrued payroli and compensated absences		1,638,255		1,376,473		
Current portion of long-term debt and capital leases	1004-000/02	795,813	<i>шега га</i>	681,060		
TOTAL CURRENT LIABILITIES		4,590,119		4,032,344		
LONG-TERM DEBT AND CAPITAL LEASES, less						
current portion	anananan	8,065,062	ouenna-a	8,766,096		
TOTAL LIABILITIES		12,655,181		12,798,440		
COMMITMENTS AND CONTINGENCIES - Note I						
NET ASSETS		14,542,456		14,501,539		

TOTAL LIABILITIES AND NET ASSETS **\$ 27,197,637 \$ 27,299,979**

Consolidated Statements of Operations and Changes in Net Assets

		l Au	gust 31,	
		2013		2012
CHANGES IN NET ASSETS				
Revenue, gains and other support:				
Net patient service revenue	\$	31,796,829	\$	31,482,289
Other revenue, including investment income	TEURAPUS	570,849		604,551
TOTAL REVENUE, GAINS AND OTHER SUPPORT		32,367,678		32,086,840
Expenses:				
Salaries and wages		17,108,185		16,927.854
Employee benefits		3,775,648		3,588,082
Purchased services		3,887,016		3,855,461
Supplies		1,347,513		1,352,221
Estimated provision for bad debts		1,846,149		2,348,480
Insurance		644,251		643,787
Other expenses		1,873,773		1,732,332
Interest expense		364,655		494,986
Depreciation and amortization	Shirt Trans	1,087,112		1,066,108
TOTAL OPERATING EXPENSES	PCE/Annual	31,934,302		32,009,311
INCOME FROM OPERATIONS		433,376		77,529
NONOPERATING LOSSES:				
Loss on extinguishment of debt		303,639		•
Other nonoperating losses		88,820		_
TOTAL NONOPERATING LOSSES		392,459		
EXCESS OF REVENUE AND GAINS				
OVER EXPENSES AND LOSSES AND				
INCREASE IN NET ASSETS		40,917		77,529
NET ASSETS, BEGINNING OF YEAR	- SALVANARA	14,501,539		14,424,010
NET ASSETS, END OF YEAR	\$	14,542,456	\$	14,501,539

Consolidated Statements of Cash Flows

The state of the s	(CANDIDAY)	Year Ended	Au_i	qust 31,
		2013		2012
CASH FLOWS FROM OPERATING ACTIVITIES				
Increase in net assets	\$	40,917		\$77,529
Adjustments to reconcile increase in net assets to		ŕ		•
net cash provided by operating activities:				
Loss on early extinguishment of debt		303,639		
Depreciation and amortization		1,087,112		1,066,108
Estimated provision for bad debts		1,846,149		2,348,480
Changes in asset and liability accounts:				
Patient accounts receivable		(2,514,747)		(2,424,099)
Other receivables		(147,521)		(78,658)
Estimated third-party payer settlements		71,550		35,809
Inventory		3,936		12,257
Prepaid expenses and other assets Investments		63,023		(17,747)
		1,093,324		(51,954)
Accounts payable and accrued expenses		181,240		209,597
Accrued payroll and compensated absences	-	261,782	Michigan and Property of the Party of the Pa	125,940
Total adjustments	A STEP AND THE REAL PROPERTY.	2,249,487		1,225,733
NET CASH PROVIDED BY OPERATING ACTIVITIES	DAMAPITE	2,290,404		1,303,262
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of property and equipment		(3,237,441)		(365,372)
Net change in assets limited as to use		265,893		(11,409)
NET CASH USED IN INVESTING ACTIVITIES		(2,971,548)		(376,781)
CASH FLOWS FROM FINANCING ACTIVITIES		acidities, 7-4 Comprissed Miller and American Comprissed Miller Const		n Chaife (COMP (Sidde)), (Comp (Sidde), (COMP (Sidden)), (Comp (Sidde)), (Comp (Sidde)), (Comp (Sidde)), (Comp
Issuance of bonds		6,247,000		n.
Letter of credit fees and other		(16,567)		(4,985)
Principal payments on long-term debt and capital leases		(7,014,901)		(662,711)
Debt issuance costs paid		(239,484)		•
NET CASH USED IN FINANCING ACTIVITIES		(1,023,952)		(667,696)
NET INCREASE (DECREASE) IN CASH	STORMAN	Becomment Becomming the Resident	STOPENS REP.C.	menika umen manuke.
AND CASH EQUIVALENTS		(1,705,096)		258,785
CASH AND CASH EQUIVALENTS, beginning of year		6,987,382		6,728,597
CASH AND CASH EQUIVALENTS, end of year	\$	5,282,286	\$	6,987,382
SUPPLEMENTAL CASH FLOW INFORMATION:	ACTURN TO A STATE OF THE STATE		LOW STEEL STATE	
Cash paid for interest	gn.	APIO PIEP	47-	8CM 414
Cash para for micrest	\$	478,715	\$	497,342

Notes to Consolidated Financial Statements

Years Ended August 31, 2013 and 2012

NOTE A-ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

Organization: On May 24, 1994, Ridgeview Institute, Inc. (RVI) was incorporated in the State of Georgia as a non-profit organization which provides psychiatric and other treatment programs within its geographic location.

Principles of Consolidation and Basis of Presentation: The consolidated financial statements include the financial statements of RVI and its wholly-owned subsidiary, Ridgeview Real Estate, LLC (the LLC). The formation of the LLC was for the purpose of purchasing a medical office building and subsequent rental activity. All significant intercompany balances and transactions are eliminated upon consolidation. Collectively, RVI and the LLC are referred to as "the Hospital" throughout the notes to the consolidated financial statement.

Use of Estimates: The preparation of consolidated financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents: Cash and cash equivalents include amounts on deposit and certain highly liquid investments with an original maturity of three months or less when purchased, except uninvested cash accounts held as part of investments or assets limited as to use. At August 31, 2013, the Hospital had amounts on deposit and other cash equivalents at financial institutions in amounts which exceed federal depository insurance limits. Management believes the risk related to these deposits is minimal.

Investments and Assets Limited as to Use: Investments are unrestricted as to use and are measured at fair value based on quoted market prices. Investments consist primarily of mutual funds and a money market account held by RVI. RVI accounts for its investments as trading securities and, as such, records unrealized gains and losses on those investments as investment income, which is included in other revenue in the accompanying Statements of Operations and Changes in Net Assets. Assets limited as to use primarily include assets held by trustees under bond indenture and an accumulation of unrestricted donations from former patients and patient families that have been internally designated by management for an undetermined future use. As of June 30, 2013, assets limited as to use held by trustees under bond indentures consist of approximately \$650,000 restricted to facility repairs and replacements with the remainder restricted to payments on outstanding bond indebtedness. At June 30, 2012, all such amounts were restricted for the payment of bond indebtedness. Substantially all assets limited as to use at August 31, 2013 and 2012 are invested in cash equivalents whose carrying value approximates fair value. Assets limited as to use that are required to meet current liabilities have been classified as current assets in the Consolidated Balance Sheets.

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE A-ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES - Continued

Inventory: Inventory consists of medical and pharmaceutical supplies and is valued at the lower of cost (first-in, first-out method) or market.

Property and Equipment: Property and equipment acquisitions are recorded at cost. Major renewals and improvements are charged to the property accounts while replacements, maintenance, and repairs, which do not improve or extend the life of the respective assets, are charged to operations. Depreciation is provided over the estimated useful life of each class of depreciable assets and is computed using the straight-line method.

Management of the Hospital periodically reviews property and equipment for indicators of potential impairment of long-lived assets and, if such review indicates carrying amounts may not be recoverable, adjusts the carrying value and recognizes a loss. Management does not believe that any unrecognized impairment exists at August 31, 2013.

Bond Issuance Costs: Bond issuance costs are amortized over the life of the related borrowings using the bonds outstanding method.

Net Patient Service Revenue and Receivables: RVI has agreements with third-party payers that provide for payments to RVI at amounts different from its established rates. Payment arrangements include discounted charges and per diem payments. Net patient service revenue is reported on the accrual basis at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Management believes that adequate provision has been made for any adjustments which may result from such reviews. However, due to uncertainties in the estimates, it is at least reasonably possible that management's estimates will change in the future, although the amount of such change cannot be estimated.

Patient accounts receivable are reported net of an estimated allowance for uncollectible accounts and an estimated allowance for contractual adjustments. The estimated contractual allowance represents the difference between established billing rates and estimated reimbursement from Medicare and other third-party payment programs. Current operations are charged with an estimated provision for bad debts through the establishment of the estimated allowance for uncollectible accounts based upon historical experience, the age of the accounts and any unusual circumstances which affect the collection of patient accounts receivable. Management reviews essentially all accounts for collectibility prior to recording revenue.

Charity Care: RVI provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because RVI does not pursue collection

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE A-ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES - Continued

of amounts determined to qualify as charity care, they are not reported as net patient service revenue. Charges forgone for charity care provided based on established rates totaled approximately \$339,000 and \$357,000 for the years ended August 31, 2013 and 2012, respectively. The estimated cost of providing these charity care services totaled approximately \$313,000 and \$328,000 for the years ended August 31, 2013 and 2012, respectively. The estimated costs of providing charity care are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing charity care. The ratio of costs to charges is calculated based on RVI's total expenses (less the estimated provision for bad debts) divided by gross patient service revenue.

Excess of Revenue, Gains and Other Support over Expenses: The Consolidated Statements of Operations and Changes in Net Assets include the caption "Excess of Revenue, Gains and Other Support over Expenses" (the Measurement.) Changes in unrestricted net assets that are excluded from the Measurement, consistent with industry practice, include permanent transfers of assets for other than goods and services and contributions of long-lived assets, if any.

Income Taxes: RVI is exempt from federal income taxes pursuant to Section 501(a), as an organization described in Section 501(c)(3) of the Internal Revenue Code (IRC), as amended. The LLC is organized under Georgia law and the IRC as a limited liability company. The income from the LLC's operations is not considered unrelated business income to RVI and is, therefore, not subject to tax. Accordingly, no provision for income taxes has been made in the accompanying consolidated financial statements. At August 31, 2013, management does not believe that RVI or the LLC hold any uncertain tax positions that would require financial statement recognition or disclosure under generally accepted accounting principles.

Subsequent Events: Management has evaluated all events or transactions that occurred after August 31, 2013 through December 4, 2013, the date the consolidated financial statements were available to be issued. During this period, management did not note any material recognizable subsequent events that required recognition or disclosure in the accompanying consolidated financial statements.

NOTE B-NET PATIENT SERVICE REVENUE

A summary of the payment arrangements with major third-party payers follows:

Medicare: Effective August 1, 2005, Medicare began reimbursing Medicare patient services under a prospective payment system (PPS). PPS was phased in over a three year period for RVI. Beginning in fiscal year 2009, RVI has been reimbursed 100% under the PPS federal rate. Prior to RVI being reimbursed 100% under the federal PPS rate, RVI was reimbursed for these items at a tentative rate with final settlement determined after submission of annual cost reports and audits by the Medicare fiscal intermediary. Final determination of the amounts earned is subject to review by appropriate

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE B--NET PATIENT SERVICE REVENUE - Continued

authorities. As of August 31, 2013, the Hospital's annual cost reports had been finalized through 2011. During 2013, changes in estimates and final settlements of prior year filed cost reports reduced net patient revenue by approximately \$155,000. There was no significant impact on net patient service revenue during the year ended August 2012 due to prior year retroactive settlements received being greater or less than amounts previously estimated.

Activity with respect to audits and reviews of governmental programs and reimbursement has increased, such as implementation of the Medicare Recovery Audit Contractor program. No additional reserves or allowances have been established with regard to these increased audits and reviews as management is not able to estimate such amounts, if any. It is management's opinion that any adjustments from these increased audits and reviews will not have a material impact on the consolidated financial statements; however, due to the uncertainties involved, it is at least reasonably possible that management's estimates will change in the future.

Laws and regulations governing the Medicare program are complex and subject to interpretation. Management believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing that would have a material effect on the accompanying consolidated financial statements. Compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusion from the Medicare program.

In March 2010, Congress adopted comprehensive healthcare and insurance legislation through the issuance of the *Patient Care Protection and Affordable Care Act*. The legislation, among other matters, is designated to expand access to coverage to substantially all citizens by 2019 through a combination of public program expansion and private industry health insurance. Changes to existing Medicaid coverage and payments are also expected to occur as a result of this legislation. Implementing regulations are generally required for these legislative acts, which are to be adopted over a period of years and, accordingly, the specific impact of any future regulations is not determinable.

Other: RVI has also entered into reimbursement agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for reimbursement under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined per diem rates.

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE C--INVESTMENTS

Investments consist of the following at August 31:

	e Merinaniaanin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin- aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-aarin-a	2013		
Money market account	\$	2,985	\$	84,450
Mutual funds	Maries - 100 Castrianas	····		1,000,000
		2,985		1,084,450
Net unrealized gain (loss)	8-940-90 Agranger was destrible for			11,859
Total investments	\$	2,985	\$	1,096,309

Mutual funds at August 31, 2012 consist of investments in seven different mutual funds with varying investment objectives. Income earned on investments, which consists of changes in net unrealized gains (losses) on investments, interest and dividends, was \$9,033 and \$45,832 for the years ended August 31, 2013 and 2012, respectively, and is included in other revenue in the accompanying Consolidated Statements of Operations and Changes in Net Assets.

NOTE D-CONCENTRATIONS OF CREDIT RISK

RVI's policy does not require collateral or other security for patient accounts receivable, and RVI routinely accepts assignment of, or is otherwise entitled to receive, patient benefits payable under health insurance programs, plans or policies. The mix of net receivables from patients and third-party payers at August 31, 2013 and 2012, was as follows:

	2013	2012
Medicare	16%	11%
Preferred provider and health maintenance organizations	71%	73%
Other third-party payers	7%	4%
Patients	6%	12%
	100%	100%

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE E--PROPERTY AND EQUIPMENT

Property and equipment at August 31, 2013 and 2012 consisted of the following:

	2013			2012
Land	\$	2,440,412	\$	1,040,412
Land improvements		299,852		299,852
Buildings		16,372,895		15,148,042
Property and improvements held for leasing		2,867,122		2,820,887
Equipment	ACHINE CLE	5,703,996		5,137,644
		27,684,277		24,446,837
Less: Accumulated depreciation	·	(12,876,439)		(11,857,055)
	\$	14,807,838	\$	12,589,782

NOTE F-LONG-TERM DEBT AND CAPITAL LEASES

The following summarizes long-term debt at August 31, 2013 and 2012:

	 2013	2012
\$6,247,000 Series 2013 bonds bearing interest at 2.99%; sinking fund payments ranging from \$26,000 to \$37,000 due each month through October 1, 2028 with a final payment of remaining principal due November 1, 2028.	\$ 6,037,000	\$
\$3,672,000 Series 2005 certificate with principal and interest at 4.06%, payable in monthly installments of \$27,275 with a final payment of remaining principal due June 15, 2015.	1,959,876	2,201,672
\$3,060,000 Series 2002 bonds bearing interest at a variable rate (0.31% at August 31, 2013), interest due quarterly with principal payments ranging from \$200,000 to \$260,000 due each November through 2016.	860,000	1,060,000
\$2,145,000 1998 Term A bonds with interest at 6.25%; all outstanding principal redeemed during 2013	-	1,555,000

Notes to Consolidated Financial Statements - Continued

NOTE F--LONG-TERM DEBT AND CAPITAL LEASES - Continued

Years Ended August 31, 2013 and 2012

	2013		2012
\$4,790,000 1998 Term B bonds with interest at 6.00%; all outstanding principal redeemed during 2013		D.	4,608,383

Capitalized leases payable secured by equipment with a book value of \$22,053 with interest at 0.9%, monthly payments of \$1,531 through November 2013.

Less current portion

3,999		22,101		
	8,860,875		9,447,156	
-RAZDIONES EURO	(795,813)	PATRICE STATES	(681,060)	
\$	8,065,062		8,766,096	

In February 2013, the Hospital Authority of the City of Smyrna, Georgia issued Revenue Anticipation Certificates Series 2013 (the 2013 Bonds) in the aggregate principal amount of \$6,247,000 pursuant to a trust indenture. The proceeds of this debt issue were loaned to RVI under the terms of a Loan Agreement dated February 1, 2013 to refund all outstanding principal and interest relating to the Series 1998 Bonds (described above); finance a portion of the acquisition of certain real property, buildings and related facilities and equipment located adjacent to the 1998 Project from Woodland Ridge Senior Living, Inc.; and pay the costs of issuance of the 2013 Bonds.

The 2013 Bonds consist of \$6,247.000 term Bonds bearing interest at 2.99%. The 2013 Bonds are subject to mandatory sinking fund redemption beginning on March 1, 2013, and on the first day of each month thereafter until November 1, 2028, when the 2013 Bonds mature. The monthly mandatory sinking fund redemption payments range from \$26,000 to \$37,000 with a final payment of remaining principal due November 1, 2028 for the 2013 Bonds.

Funds from proceeds of the 2013 Bonds were deposited with the trustee in an amount sufficient to pay the principal, redemption premium and interest on the 1998 Bonds, which were called for early redemption on February 20, 2013. As a result, the obligations of the 1998 Bonds were irrevocably relieved. A loss on extinguishment of long-term debt of \$303,639 is recognized in the accompanying 2013 Consolidated Statement of Operations and Changes in Net Assets as a result of this transaction.

In June 2005, The Hospital Authority of the City of Smyrna, Georgia issued a \$3,672,000 Revenue Amicipation Certificate, Series 2005 (the 2005 Certificate.) The proceeds of this debt issue were loaned to RVI under the terms of a Loan Agreement to finance the acquisition of real and personal property. The 2005 Certificate is secured by property and equipment of RVI.

In January 2002, The Hospital Authority of the City of Smyrna, Georgia issued \$3,060,000 of Tax-Exempt Adjustable Mode Revenue Bonds, Series 2002 (the 2002 Bonds.) The proceeds of the 2002

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE F--LONG-TERM DEBT AND CAPITAL LEASES - Continued

Bonds were loaned to RVI under the terms of a Loan Agreement to finance improvements to the current facility, acquire a new information technology system, and pay certain issue costs. The 2002 Bonds are secured by a letter of credit. Under the terms of a Reimbursement and Security Agreement with the bank, the letter of credit renews automatically each month until RVI receives a thirteen month "Notice of Non-Extension" from the bank. RVI has not received such a notice as of August 31, 2013.

The provisions of the loan agreements contain various restrictive covenants pertaining to certain financial and operating ratios. Management believes RVI is in compliance with all covenants as of August 31, 2013.

Scheduled principal repayments, including sinking fund payments, on long-term debt are as follows for the years ended August 31:

2014	\$ 795,813
2015	2,225,062
2016	530,000
2017	602,000
2018	354,000
Thereafter	4,354,000
	\$ 8,860,875

NOTE G-EMPLOYEE RETIREMENT PLAN

RVI sponsors a defined contribution plan covering substantially all employees. The Plan allows for employer contributions if an employee meets certain eligibility requirements. Participants may contribute a portion of their compensation up to a regulatory maximum. RVI may match 100% of eligible employee contributions up to 3% of eligible compensation plus another 50% of eligible employee contributions up to an additional 3% of eligible compensation. RVI may also contribute, subject to the Board of Directors' approval, a bonus contribution if an employee is employed by RVI on August 31 of such plan year. RVI's contributions to the plan totaled approximately \$210,000 and \$390,000 for the years ended August 31, 2013 and 2012, respectively.

NOTE H-PUNCTIONAL EXPENSES

The Hospital does not present expense information by functional classification because its resources and activities are primarily related to providing health care services. Further, since the Hospital receives substantially all of its resources from providing health care services in a manner similar to a

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE H-FUNCTIONAL EXPENSES - Continued

business enterprise, other indicators contained in these consolidated financial statements are considered important in evaluating bow well management has discharged its stewardship responsibilities.

NOTE I-COMMITMENTS AND CONTINGENCIES

Leases: RVI leases various equipment and facilities under operating leases at various rates expiring through 2015, including facility leases on a month to month basis. Total rental expense during 2013 and 2012 for all operating leases was approximately \$450,000 and \$475,000, respectively.

At August 31, 2013, future minimum lease payments under noncancelable operating lease agreements that have a remaining term in excess of one year are as follows:

Year Ending August 31,	
2014	\$ 57,852
2015	 57,852
	\$ 115,704

As discussed in Note A, the LLC was formed for the purpose of purchasing a medical office building and subsequent rental activity. The LLC has lease agreements with unrelated tenants for the rental of medical office space. Annual rental revenue from signed leases for the next five years and in the aggregate as of August 31, 2013 is as follows:

Year Ending August 31,	
2014	\$ 377,748
2015	264,151
2016	155,946
2017	51,625
2018	43,540
Thereafter	7,257
	\$ 900,267

Professional Liability Claims: RVI is involved in litigation in the ordinary course of business related to professional liability claims. RVI's professional liability coverage is on a claims-made basis with a limit of \$1,000,000 per claim and an annual aggregate limit of \$3,000,000. RVI's deductible under

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE I-COMMITMENTS AND CONTINGENCIES - Continued

this coverage is \$100,000 per claim with a \$500,000 annual aggregate. RVI also maintains an excess liability policy for \$10,000,000 per incident with a \$20,000,000 annual aggregate.

Approximately \$20,000 was estimated and accrued for reported claims at August 31, 2013, and such amounts are included in accounts payable and accrued expenses in the accompanying consolidated financial statements as of August 31, 2013. As of August 31, 2012, management was not aware of any reported claims against RVI. As such, no amounts are accrued for reported claims in the accompanying consolidated financial statements as of and for the year ended August 31, 2012.

No amounts have been accrued for potential losses related to unreported incidents or incidents which have not yet resulted in asserted claims as management is not able to estimate such amounts.

Management is unaware of any other incidents which would ultimately result in a loss in excess of insurance coverage limits.

Workers Compensation Claims: RVI is covered for workers compensation claims up to \$1,000,000 per incident through an insurance policy. Management has recorded a workers compensation claims liability and corresponding insurance recovery receivable of approximately \$212,000 at August 31, 2013 related to workers compensation claims that been incurred but not yet paid through RVI's insurance policy. The claims liability is included in accounts payable and accrued expenses, and the expected insurance recovery is included in other receivables in the accompanying Consolidated Balance Sheet as of August 31, 2013.

Healthcare Benefits: RVI maintains a self-funded healthcare plan to provide reimbursement for covered expenses incurred as a result of illness or injury of eligible employees and covered dependents. Stop-loss insurance is purchased for claims exceeding \$85,000 with maximum coverage of \$2,000,000 per year. Accounts payable and accrued expenses include estimated amounts of approximately \$275,000 and \$180,000 at August 31, 2013 and 2012, respectively, for claims incurred but not reported.

Healthcare Industry: The healthcare industry is subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement for patient services, Medicare fraud and abuse statutes, patient records privacy and security. Recently, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in expulsion from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Compliance with such laws and regulations can be

Notes to Consolidated Financial Statements - Continued

Years Ended August 31, 2013 and 2012

NOTE I-COMMITMENTS AND CONTINGENCIES - Continued

subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time.

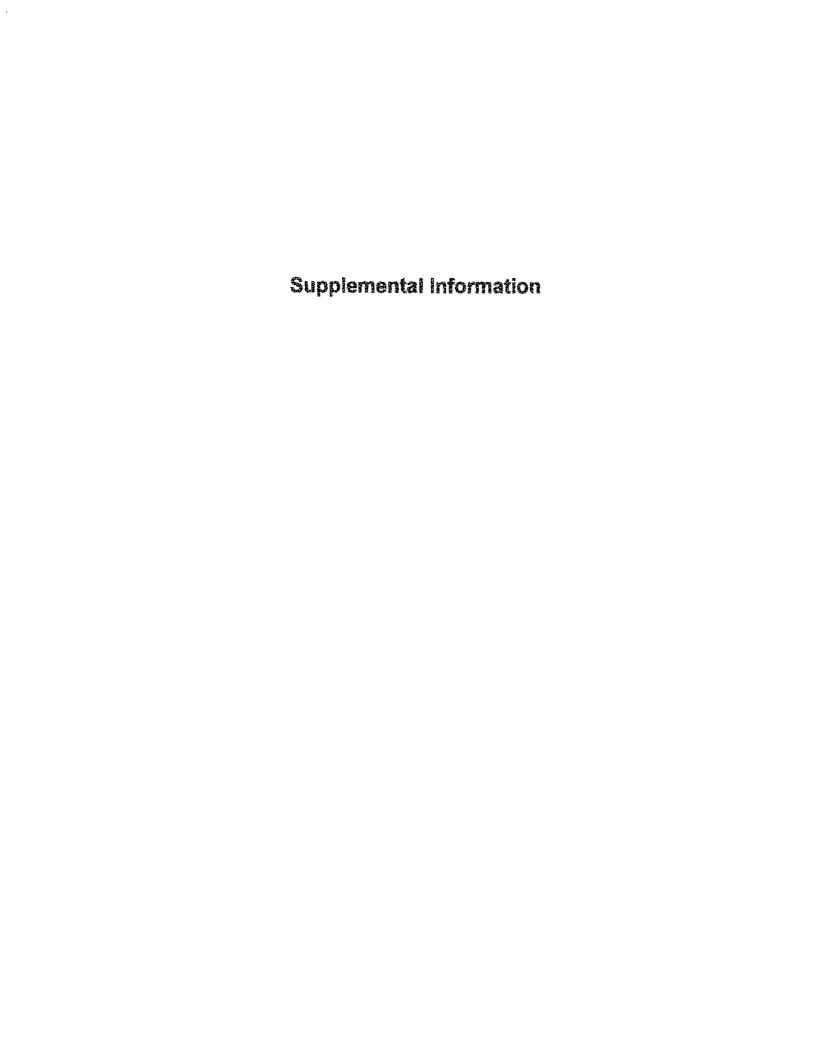
NOTE J-FAIR VALUE MEASUREMENT

Generally accepted accounting principles establish a three-level valuation hierarchy for disclosure of fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.
- Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The following table presents assets and liabilities reported at fair value as of August 31, 2013 and 2012 and their respective classification under the valuation hierarchy:

August 31, 2013	Cas	rying Value	Q	ucted Prices in Active Markets (Level I)	Significant Onher Observable Inputs (Level 2)		Significant inoliservable Inputs (Level 3)
Assets measured at fair value on a recurring basis							
Investments - money market accounts	\$	2,985	\$	2,985	\$	\$	-
Assets limited as to use -money market accounts	-	969,630	-	969,630			_
	\$	972,615	\$	972,615	\$	_5_	
August 31, 2012							
Assets measured at fair value on a recurring basis							
Investments - money market accounts	\$	84,450	\$	84,450	\$ -	\$	-
Investments - mutual funds		1.011,859		1,011,859	-		-
Assets limited as to use -money market accounts		1,235,523		1,235,523			
	\$	2,331.832	\$	2,331,832	\$ -	\$	•



Consolidating Balance Sheets

August 31, 2013

		Ridgeview stitute, Inc.		Ridgeview Real state, LLC	Eliminations		Total
ASSETS				NI ANT HE WAS TO THE COMMENT OF THE	MISSON 17664-PM MISSON STAFFERMAN, MET APPENDENCE OF A PROPERTY AND THE APPENDENCE OF A PROPERTY AN	ANN AND AND AND AND AND AND AND AND AND	***************************************
CURRENT ASSETS							
Cash and cash equivalents	\$	5,282,286	\$	3 e.	\$ -	\$	5,282,286
Assets limited as to use		211,517		u.	*		211,517
Patient accounts receivable, less estimated allowance for							ŕ
uncollectible accounts of approximately \$1,500,000		4,915,054		33	-		4,915,054
Other receivables		222,723		38,084	•		260,807
Intercompany receivable		2,216,571		*	(2,216,571)		
Estimated third-party payer settlements		38,801		~			38,801
Inventory		70,631		~	₩.		70,631
Prepaid expenses and other assets	GEAPPROPERSON	489,412		32,551			521,963
TOTAL CURRENT ASSETS		13,446,995		70,635	(2,216,571)		11,301,059
INVESTMENTS		2,985			-		2,985
ASSETS LIMITED AS TO USE		969,630		-	va.		969,630
Less amount required to meet current obligations	**********	(211,517)	an a	PRO			(211,517)
		758,113		-	Eu		758,113
INVESTMENT IN RIDGEVIEW REAL ESTATE, LLC		2,450,040		75.	(2,450,040)		-
PROPERTY AND EQUIPMENT, NET		12,591,722		2,216,116	1343		14,807,838
BOND ISSUANCE COSTS, NET OF ACCUMULATED				•			
AMORTIZATION	EN-42000	327,642	rocker or a		g.		327,642
TOTAL ASSETS	\$	29,577,497	\$	2,286,751	\$ (4,666,611)	\$	27,197,637

Consolidating Balance Sheets - Continued

August 31, 2013

	Ridgeview Ridgeview Real Institute, Inc. Estate, LLC Eliminations		liminations		Total			
LIABILITIES AND NET ASSETS							DIVE	
CURRENT LIABILITIES Accounts payable and accrued expenses Accrued payroll and compensated absences Intercompany payable Current portion of long-term debt and capital leases	S	2,156,051 1,638,255 - 795,813	\$	- - 2,216,571	\$	- \$ - (2,216,571)		2,156,051 1,638,255 - 795,813
TOTAL CURRENT LIABILITIES		4,590,119		2,216,571		(2,216,571)	4	4,590,119
LONG-TERM DEBT AND CAPITAL LEASES, less current portion	en action in	8,065,062	-	•		-	{	8,065,062
TOTAL LIABILITIES		12,655,181		2,216,571		(2,216,571)	12	2,655,181
NET ASSETS	DAMA-PO-MIC	16,922,316		70,180		(2,450,040)	14	1,542,456
TOTAL LIABILITIES AND NET ASSETS	\$	29,577,497	\$	2,286,751	\$	(4,666,611) \$	27	7,197,637

Consolidating Statements of Operations and Changes in Net Assets

Year Ended August 31, 2013

	Ridgeview	Ridgeview Real		FROMP IN BOTH WAY TO BE TO MUSICAL SECTION OF THE S
	Institute, Inc.	Estate, LLC	Eliminations	Total
CHANGES IN NET ASSETS				
Revenue, gains and other support:				
Net patient service revenue	\$ 31,796,829	\$ -	\$ -	\$ 31,796,829
Other revenue, including investment income	152,070	418,779	74 	570,849
TOTAL REVENUE, GAINS AND OTHER SUPPORT	31,948,899	418,779	••	32,367,678
Expenses:				•
Salaries and wages	16,863,652	244,533	**	17,108,185
Employee benefits	3,720,491	*	49-	3,775,648
Purchased services	3,778,202	108,814	11.	3,887,016
Supplies	1,302,516	44,997	*	1,347,513
Estimated provision for bad debts	1,846,149	-	Na	1,846,149
Insurance	644,251	ne ne	→	644,251
Other expenses	1,706,214	167,559	~	1,873,773
Interest expense	364,655	-	~	364,655
Depreciation and amortization	992,298	94,814	Page 44.0000 To maintenant structure for description of the second structure for the second stru	1,087,112
TOTAL OPERATING EXPENSES	31,218,428	715,874	ME	31,934,302
INCOME (LOSS) FROM OPERATIONS	730,471	(297,095)		433,376

Consolidating Statements of Operations and Changes in Net Assets - Continued

Year Ended August 31, 2013

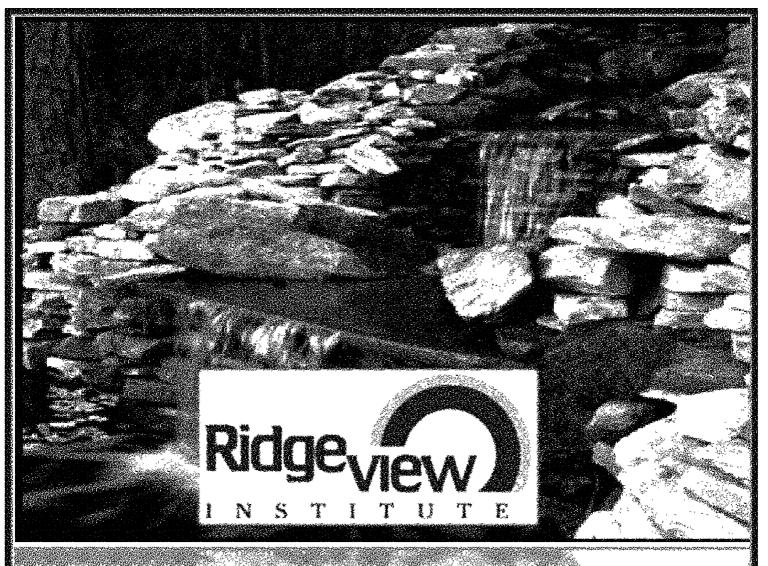
	o	i do and an	R	idgeview	***************************************		REMANDER	
		lidgeview titute, Inc.	Es	Real tate, LLC	E	liminations		Total
NONOPERATING LOSSES				THE RESERVE OF THE PARTY OF THE		TO A COLUMN TO A C		Character Action Control Systems (Control Control
Loss on extinguishment of debt		303,639		~		•••		303,639
Other nonoperating losses	I THE CASE OF THE CASE OF	88,820		T	Mirer west			88,820
TOTAL NONOPERATING LOSSES		392,459		AR		-		392,459
EXCESS OF REVENUE (DEFICIT) AND GAINS OVER EXPENSES AND LOSSES AND								
INCREASE (DECREASE) IN NET ASSETS		338,012		(297,095)				40,917
NET ASSETS, BEGINNING OF YEAR		16,584,304		367,275		(2,450,040)		14,501,539
NET ASSETS, END OF YEAR	\$	16,922,316	\$	70,180	\$	(2,450,040)	\$	14,542,456

Note to Consolidating Financial Statements

Year Ended August 31 2013

NOTE A-CONSOLIDATING FINANCIAL STATEMENTS PRESENTATION

Ridgeview Institute, Inc. (RVI) recognized its original investment in Ridgeview Real Estate, LLC (LLC) in the amount \$2,450,040 during 2006, which is the year in which the LLC was formed. Such amount has remained unchanged since this time as RVI does not apply any of the LLC's Excess (Deficit) of Revenue, Gains and Other Support over Expenses to the original investment in the consolidating financial statements.



COMMUNITY HEALTH NEEDS ASSESSMENT REPORT

COBB COUNTY, AUGUST 2013



Welcome to Ridgeview Institute

Our Vision...

Is to be a premier behavioral health provider, recognized for our quality treatment and specialty services.

Our Mission...

Is to provide a comprehensive continuum of mental health and addiction treatment services based upon a commitment to excellence and quality care to patients and families.

About Us...

Ridgeview Institute, a private, not-for-profit hospital treating people with addiction or mental health problems, has earned a national reputation for care and service. Since 1976, more than 70,000 people have turned to Ridgeview in crisis, in despair, and in hope.

At our quiet campus in suburban Atlanta, patients and their families find cost-effective, highest-quality treatment, grounded in the experience and compassion of our clinical leaders and staff.

Through a comprehensive array of programs, we serve youth, young adults, adults, older adults, and professionals who need intervention, and women affected by eating disorders.

Every program at Ridgeview helps the patient acquire both the courage and the skills to begin a new life.

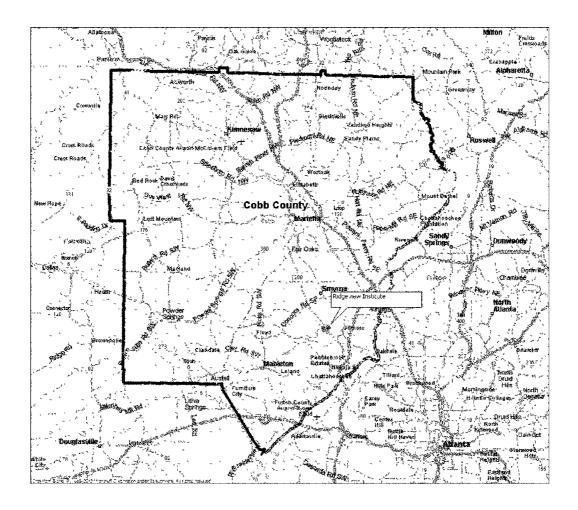


Source ridgeviewinstitute com



Community Served

Ridgeview Institute specializes in treating people with addiction or mental health problems in the Cobb County area. Many of Ridgeview's patients are encompassed in this geographic area. Using a county definition as a service area is crucial for our analysis as many secondary data sources are county specific and serve as a comparison tool to other counties, the state of Georgia, and the United States. Also, many of our community input sources consider Cobb County their primary service area. These include members of different agencies of Cobb County, as well as many different community advocacy groups with whom Ridgeview Institute has relationships.



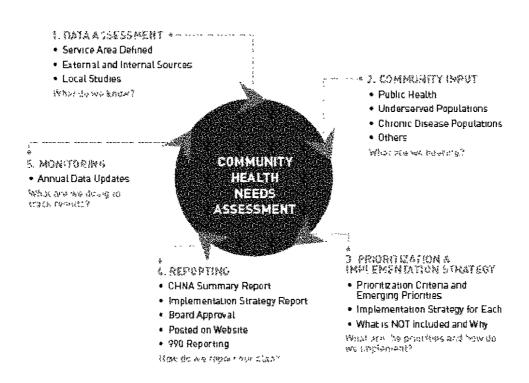


Process and Methodology

Ridgeview Institute identified community health needs by undergoing an assessment process. This process incorporated a comprehensive review by the hospital's Community Needs Assessment Team along with secondary and primary data input using the expertise of Dixon Hughes Goodman, LLP. The team used several sources of quantitative health, social and demographic data specific to the home county of the facility provided by local public health agencies, health care associations and other data sources. Ridgeview Institute took advantage of this opportunity to collaborate with its administrators, physicians, state agencies, and local organizations.

Ridgeview Institute sought outside assistance from the Dixon Hughes Goodman CHNA team in this process. DHG provided data, organized community input, facilitated priority sessions, and supported the report drafting process.

The assessment process consists of 5 steps pictured below:

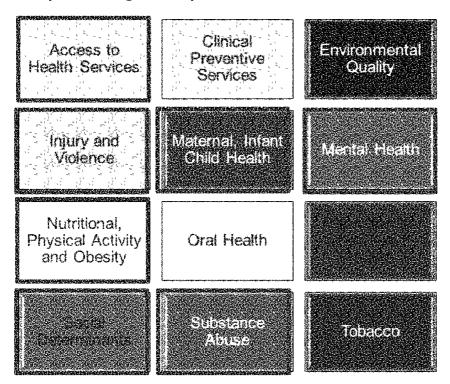




Data Assessment Findings- Secondary Data

Within the framework of Healthy People 2020, 12 Topics were chosen as "Leading Health Indicators". These topics were chosen to communicate high-priority health issues. According to HP2020, "The Healthy People 2020 Leading Health Indicators place renewed emphasis on overcoming these challenges as we track progress over the course of the decade. The indicators will be used to assess the health of the Nation, facilitate collaboration across sectors, and motivate action at the national, state, and community levels to improve the health of the U.S. population."

The secondary data process began with an overall snapshot of Cobb County. Once this was completed, a closer look was taken at those topic areas specific to behavioral and mental health. It was found that many of these areas addressed needs that could be tied to mental health. This process was completed during March-April of 2013.



The HP2020 topics outlined in red above are areas that could be tied to mental health

The data assessment piece of the CHNA process included data tables, graphs, and maps from various sources widely available. A number of indicators were selected specific to mental health, substance abuse, access to services, and nutrition. County measures, growth estimators, ICD-9 specific visits, and social/economic determinants were among the indicators used.



Many different sources were looked at in order to create a snapshot of Ridgeview Institute's home county and more specifically, their target patients. The following sources were used in this process:

Demographics: Nielsen Claritas demographics were used to create maps of total population and breakdowns certain other population segments. This information was pulled for Cobb County and the state of Georgia. 2013 and 2018 demographics were included. Below is a snapshot of the Cobb County population showing growth in most age groups over the next five years.

	Pop 2013	Pop 2018	Net Growth Total Pop 2013-2018	1
Age 00-04	49 159	50,880	1,721	3.50%
Age 05-09	49,290	49,908	618	1 25%
Age 10-14	49 611	50 182	571	1.15%
Age 15-17	30.784	31,693	1,109	3.60%
Age 18-44	270,076	266,169	-3,907	-1.45%
Age 45-54	107,358	109,213	1,855	1 73%
Age 55-64	81 932	95,459	13,527	16 51%
Age 65-74	44 341	59 413	15,072	33 99%
Age 75-84	18,900	23,270	4,370	23 12%
Age 85+	7,125	8,097	972	13 64%
Total	708,576	744,484	35,908	5.07%

2012 County Health Rankings: This source is a collaboration between the Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute. It gives a general snapshot of how healthy each county is in relation to others in the same state. It measures and ranks both health outcomes and health factors that lead to those outcomes. Each indicator is weighed, standardized, and ranked in order to come up with an overall ranking of health for each county in Georgia. Ranking areas included:

Health Outcomes: Mortality and Morbidity Health Factors: Tobacco Use, Diet and Exercise, Alcohol Use, Sexual Activity, Access to Care, Quality of Care, Education, Income, Family and Social Support, Community Safety

Growth Estimators:

Inpatient- The Advisory Board Inpatient Market Estimator was used to project 5 yr and 10 yr growth patterns for specific MS-DRGs related to Psychiatry and Substance Abuse. This tool estimates discharges for 2012, 2017, and 2022.

Outpatient- Truven Health Analytics Outpatient Forecaster was used to project out 5 yr growth of outpatients visits by ICD-9. It provided 2012 and 2017 volumes for Cobb County for psychoses, other mental disorders, and substance abuse ICD-9s.

Other Health Indicators: Health Indicators Warehouse contains thousands of health indicators, often with county level data. We used certain indicators that relate directly to mental health and substance abuse (suicide deaths, etc.).



A General Health Snapshot of Cobb County: Health Factors (2012 County Health Rankings)

	Health Behavio	ors (30%)			an de Locale de Locale	
	Measure	Weight	Cobb	はは今に言いてから		Bank
			County		Benchmark	for rapi
Tobacco use (10%)	Adult smoking (percent of adults that	10%				13
hermanarar hermanarar hermanarar herma	smoke)		15%	10° 0	14°5	10
Diet and exercise	Adult obesity (percent of adults that report	7 5%				
(10%)	a BMI >= 30)		24%	N/A	25%	
	Physical inactivity (percent of adults that	2 5%				3
	report no leisure time physical activity)	1				
	[] }*	! 	21%	N/A	21%	
Alcohol use (5%)	Excessive drinking (percent of adults who	2 5%				
	report heavy or bringe drinking)		17%	14%	₅₀ 0	59
1	Motor vehicle crash deaths per 100,000	2 5%				90
atequalism increasing adjust increasing adjust increasing	population	, }	9	17	12	
Sexual activity (5%)	Sexually transmitted infections (chlamydia	2 5%				
	rate per 100,000 population)	1 d	288	411	84	22
	Teen birth rate (per 1,000 females ages 15-	2 5%				Ac Am
	[19]		36	54	7∠	

	Clinical Care Megstre	Weight	Cabi	Georgia	5. 地区为65 三、地区为65	Lank
	in not the worth worth worth not the worth worth		County		Benchmark	101 156j
Access to care (10%)	Uninsured (percent of population < age 65	5%				
	(without health insurance)					
) 1 2		20%	21%	11%	22
	Ratio of population to primary care	5%				JJ
	physicians					
			1385 1	1299 1	6311	
Quality of care (10%)	Preventable hospital stays (rate per 1,000	5%				
	Medicare enrollees)		63	68	49	
	Diabetic screening (percent of diabetics	5%				33
	that receive HbA1c screening)		84%	83%	89%	JJ
	Mammography screening	5%				
			68 1%	65 7%	74 0%	

	Social and Economic En	vironment	(40%)			
たった こうきながらしゃん こうきながらしゃん こうきながらしゃん	Measure	Weight	County	Georgia	National Benchmark	Rank (of 156)
Education (10%)	High school graduation	5%	87%	81%		
ì	Some college (Percent of adults aged 25-44	5%				5
-	years with some post-secondary education)	} 	72%	58%	68%	
Employment (10%)	Unemployment rate (percent of population age 16+ unemployed)	10%				38
	1	1	9 7%	10 2%	5 4%	
Income (10%)	Children in poverty (percent of children	10%				18
	junder age 18 in poverty)	, , ,	20%	25%	13°n	10
Family and social	Inadequate social support (percent of adults	2 5%				
support (5%)	without social/emotional support)	·	17%	21%	14%	17
	Percent of children that live in single-parent	2 5%				1.1
Ì	household		28%	36%	26%	
Community safety	Violent crime rate per 100,000 population	5%				65
(5%)			322	470	73	55

~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	Physical Environt Measure	Weight	Colib	にっこ かついのよけ かっこうかんいのき	. Netionai	Fitting and was to be
Environmental	Air pollution-particulate matter days	2%	EDHALY 4	2	Benchmark 0	
quality (4%)	Air pollution-ozone days (average number of		26	12	0	155
Built environment	Access to recreational facilities	2%	10 5	81	16 0	
(6%)	Limited access to health foods (percent of	2%				
1	population who lives in poverty and more					30
	than 1 or 10 miles from a grocery store)		6 7%	10 0%	0 0%	- 10
	Fast food restaurants (percent of all					
	restaurants that are fast food)	2%	48 7%	50 0%	25 0%	



## A General Health Snapshot of Cobb County: Health Outcomes (2012 County Health Rankings)

	Health Outo	comes				
10005-0153	Measure	Naght.	CALE	Georgia	National	Hank
			County		Benchmark	(01 156)
Mortality (50%)	Premature death (years of potential life lost	50%				
1	before age 75 per 100,000 pop)					5
			5432	7965	5 4 6 6	
Morbidity (50%)	Poor or fair health (percent of adults	10%				
	reporting fair or poor health)		11%	16%	10%	
	Poor physical health days (average number	10%				
	in past 30 days)		3 0	3 6	26	44
	Poor mental health days (average number in	10%				1 1 1
	past 30 days)		2 9	3 4	13	
	Low birthweight (percent of live births with	20%				
	weight < 2500 grams)		8 1%	9 40°6	6 0C%	

## Inpatient Growth-Cobb County



Advisory Health Care Author / Bour / State / S

Sub Service Line	MS-DRG	MSDRG Description	2012 Volume	2017 Volume	2022 Volume	SYR Growth	10YR Growth
Ps ychiatry	880	880 - ACUTE ADJUSTMENT REACTION & PSYCHOSOCIAL DYSFUNCTION	102	110	116	7%	14%
Psychiatry	881	881 - DEPRESSIVE NEUROSES	310	333	356	8%	15%
Ps ychiatry	882	882 - NEUROSES EXCEPT DEPRESSIVE	113	104	95	-8%	-16%
Ps ychiatry	883	883 - DISORDERS OF PERSONALITY & IMPULSE CONTROL	32	28	25	-12%	-22%
Psychiatry	884	884 - ORGANIC DISTURBANCES & MENTAL RETARDATION	107	110	115	3%	7%
Ps ychiatry	885	885 - PSYCHOSES	2,720	2,816	2,897	3%	6%
Psychiatry	886	886 - BEHAVIORAL & DEVELOPMENTAL DISORDERS	58	62	68	8%	17%
Ps ychiatry	887	887 - OTHER MENTAL DISORDER DIAGNOSES	7	6	6	-11%	-21%
Substance Abuse	894	894 - ALCOHOL/DRUG ABUSE OR DEPENDENCE, LEFT AMA	118	120	120	1%	2%
Substance Abuse	895	895 - ALCOHOL/DRUG ABUSE OR DEPENDENCE W REHABILITATION THERAPY	81	87	93	8%	15%
Substance Abuse	896	896 - ALCOHOL/DRUG ABUSE OR DEPENDENCE W/O REHABILITATION THERAPY W MCC	86	98	108	13%	25%

## Outpatient Growth Cobb County-Truven Health Analytics

ICD-9 Defined Area	2012 Cobb County	2017 Cobb County	Net Change	Cobb County % Growth	State of GA-% Growth
Outpatient Psychoses Visits	50,833	54,101	3,268	6 4%	7 4%
Outpatient Other Mental Disorder Visits	81,056	85,207	4,151	5 1%	6 3%
Alcohol/Drug Visits	12,662	13,027	365	2 9%	4 5%



# **Summary Findings from Data Sources**

- Cobb County population will grow 5% over the next five years, most drastically in age groups 55-64 (16.5%), 65-74 (34.0%), and 75-84 (13.6%). Of the younger ages, 15-17 will grow by 3.6%. The only age group expected to decrease in population is ages 18-44.
- White (non-Hispanic) population is the only race/ethnicity expected to decrease over the next five years
- 24% of adults in Cobb County are considered obese, while 21% report no leisure time or physical activity.¹
- 17% of adults reported heavy binge drinking, compared with 14% in the state of Georgia²
- 20% of adults (18-64) in Cobb County are uninsured³
- 17% of adults report inadequate social/emotional support²
- On average, Cobb County residents reported having an average of 2.9 mentally unhealthy days in past 30 days²
- Cobb County Inpatient psychiatric and substance abuse related discharges are expected to increase over the next 10 years. In particular, psychoses DRGs are expected to increase 3% by 2017 and 6% by 2022.4
- Cobb County Outpatient psychoses, other mental disorders (as defined by ICD-9s), and alcohol/substance abuse visits are expected to increase over the next 5 years at slightly lower rates than the state of Georgia.⁵

^{1 2009} National Center for Chronic Disease Prevention and Health Promotion, calculated from BRFSS

^{2 2004-2010} BRFSS

^{3 2010-} Small Area Health Insurance Estimates (SAHIE)

⁴ Advisory Board Company

⁵ Truven Health Analytics



## **Community Input Findings**

Subsequent to the secondary data assessment, the Community Needs Assessment Team entered into dialogue with key hospital administrators, community agencies and advocates, and those with knowledge/expertise in mental health. During this phase, the team conducted interviews in which respondents were able to comment and discuss behavioral health issues of their specific service area.

Through these numerous interviews and questionnaires, a summary of community input was created.

The list below includes respondents who participated in this phase. They included state agencies, those who serve target populations (women and children), behavioral health hospital administration, and case managers. Some of the respondents included:

Paulette Herbert- Supervisor of Social Work, Cobb County School District

John Cornelison- Clinical Manager, Success for All Students Cobb County

Matt Yancey- LCSW/MPA: Project Manager, Success for All Students Cobb County

Stephen Chung- School Counselor, South Cobb High School

Brian Conner- Adolescent Case Manager Coordinator, Ridgeview Institute

Diane Hilleary- Clinical Coordinator for Women's Services, Ridgeview Institute

Jeff Inman- Director of Cobb County Prevention Intervention Team

Cobb County Community Services Board- A public agency created by state law to provide mental health, developmental disability, and substance abuse services.



Respondents were asked to identify major behavioral and mental health issues facing the residents of Cobb County. Additionally, they were asked to identify barriers of dealing with these issues and any suggestions for improvement. Many of the issues and barriers were mentioned numerous times by multiple respondents. Below is a summary of issues, barriers, and possible strategies for improvement.

Issues mentioned in I	nterviews
Adolescents/Teens	Women (
Impulse Control	Eating Disorders (late developing)
Food Hoarding/Nutritional Needs	Body Image
Self-Injury/Cutting	Self-Injury/Cutting
Body Image	Depression
ADHD	Alcohol Abuse
Social Anxiety	Drug Abuse
Performance Anxiety	Anxiety
Depression	Post-Partum Depression
Anger over things they cannot control	Suicide Ideation
Suicide Ideation	Dual Diagnosis
Alcohol Abuse	
Drug Abuse	Other Groups
Chemical Dependencies	Suicide Ideation
Conditions related to autism spectrum	Alcohol Abuse
Post-Traumatic Stress Disorder (from abuse)	Drug Abuse
Bullying	Healthy Alternative Behaviors
Cyber bullying	Depression
Impact of Digital Footprint	Chemical Dependencies
Lack of Knowledge of Resources	Lack of Knowledge of Resources
Eating Disorders	Dual Diagnosis
Healthy Alternative Behaviors	
Supervision in the home	
Developmental Delays	
Dual Diagnosis	
Teen Pregnancy	
Issues with Grief/Trauma	



When asked what barriers there might be to receiving care for the above mentioned issues, many different reasons were given. The most frequent responses are listed below:

Financial- Uninsured, Underinsured
Transportation – No Mobile Services
Attitudinal barriers- The problem will get better on its own
Language
Stigma of mental health care
Insurance- Often insurance does not cover certain behavioral issues (eating disorders especially)
People don't take advantage of services available (support groups, continuing education opportunities)
People may not be aware of services available
Certain cultures may frown upon mental health care/
Confidentiality- Link between mental health facilities and schools
Providers are not always accessible/Uneven distribution of professionals
Lack of trained staff to deal with issues

Respondents were also encouraged to offer suggestions for addressing these needs. Many of the suggestions could be applied across more than one issue. Some of the suggestions included:

School Counselors may focus on academics and attendance and not have time for behavioral issues

Parents are overburdened, mental/behavioral health issues may be on the backburner

#### Suggestions

Implement programs in Elementary and middle schools, recognize signs of depression, suicide, self-injury, keep composure, crisis training, stress/anxiety management

Professional seminars, great at offering continuing professionals. Needs to be offered to school staff, provide in services focused for non-professionals (managing certain types of behaviors)

Blog or frequently asked questions section on website, make website more informative to public Give parents, caregivers, or patients an easier to identify with people going through the same issues

Reshape local policy to make kids more accessible, Increases coordination between mental health providers and school

Expand crisis response/planning and suicide prevention

Provide a mobile CRISIS Team for Cobb County

Ability to enforce issues that are discovered

Offer More outpatient experiential services for kids and groups (ropes course, equine program, hiking)

Grief and loss group- have an outside professional besides social worker/counselor, highly trained therapist

Schools want strategies for dealing with behavioral problems , they NEED to know how to recognize subtle cues- bring to counselor attention and know of process

Have a representative from Ridgeview represented on local task forces (Cobb Alcohol Task Force)

Create a support group for children of incarcerated parents

Be more visible in the community to encourage use of the inventory of programs already being offered

Continue to offer professional education and training

Continue to offer different support groups

Direct access to clinical staff for difficult case consultations in schools or workplace



## Prioritization of Needs Identified by Data and Input

Once the mental health needs of Cobb County were identified, a prioritization session was held with members of Ridgeview Institute's CHNA team. The purpose of this session was to discuss data and input and prioritize the needs of the hospital's community. Criteria used included importance to the service area, relevance of the health issue to the population served, and the ability of Ridgeview to effectively impact and improve the health issue.

The following issues were identified as priorities:

- A. Access to services
- B. Education
- C. Adult/Young Adult Substance Use Disorder and Psychiatric Needs
- D. Older Adult Needs
- E. Recovering Professionals Needs
- F. Women's Needs
- G. Youth Substance Use Disorder and Psychiatric Needs (Adolescents and Teens)

**Access to services** – There are different types of access issues that were mentioned in the assessment process. These can be summarized into four categories

- Financial- Financial access barriers center on insurance coverage and reasonable cost of service. According to 2010 SAHIE estimates, 19.8% of Cobb County residents under 65 years of age were uninsured. This does not take into account those considered to be "underinsured". Poverty level has a major impact on the mental health status of Americans. According to the CDC, in 2010, adults living below the poverty level were three times more likely to have serious psychological distress as compared to adults over twice the poverty level. Access to care becomes a barrier for these residents as mental health care can be very expensive. Additionally, some behavioral issues, such as eating disorder treatment, are often not covered by many types of insurance.
- Geographical- Often mentioned in the community input phase was the uneven distribution of mental health providers. Within Cobb County, some areas were viewed as oversaturated with providers while other areas had minimal support. These areas, often with lower median income levels, struggle with transportation to care. Though there may be express transportation into metro Atlanta, public transportation around Cobb County could be improved. Another issue mentioned was the need for mobile care for school aged children in particular. The goal of the school is to keep the children in the learning environment and avoid absences. With mobile care available on site, children could get care they needed while avoiding absence. Another mobile care need mentioned was the need for a mobile crisis team to address serious and complicated consultations within the schools.
- Cultural/Social Issues- Mental health services are often underutilized, with patients reluctant to seek these services due to certain cultural beliefs or social perceptions. The stigma of mental health care is a barrier in receiving services. Additionally, the idea that "the problem will get better on its own" or attitudinal issues create an additional barrier to receiving care



• Knowledge of Available Services- A main issue and barrier to mental health care is the knowledge of how to identify potential problems and the services available to treat these problems once identified. Though the services may be available, they are underutilized due to a lack of knowledge of their existence.

**Education-** Educational opportunities for mental health are crucial for the community to understand and identify issues and also for professionals to provide care for these issues. This can be subcategorized into professional education of counselors and case managers, and also family/patient education of how to recognize a behavioral or mental issue.

- Professional and Non Professional Education- Education for professionals is a continuing need of Cobb County. This includes counselors, case managers, therapists and other mental health professionals. A need that may be often overlooked is the need for education of non-professionals, most noticeably teachers. Often, teachers are the "front line" of dealing with behavioral issues in children. Education in early detection of signs of depression, anxiety, etc. could be very beneficial. Recognizing these subtle cues and bringing them to a counselor's attention would accelerate the process of an assessment and possible treatment. Also, possible education in crisis management would be effective.
- Family and Patient Education- the underutilization of mental health care can often be attributed to a misunderstanding of mental and behavioral health issues and the services available to treat them. Education on managing certain behaviors, how to recognize subtle cues, and how to find help are crucial to treating these issues. Also mentioned was the desire for some type of forum where families or patients dealing with similar issues could post their experiences in hopes of helping others.

Adult/Young Adult Substance Use Disorder and Psychiatric Needs- These include issues such as addiction, codependency, family and relationships, work issues, age-related issues, communication skills, pain issues, and nutritional counseling and education. With respects to young adults, it has been found when dealing with addiction, that seldom are they addicted to just one substance or behavior. Family education and treatment are key components to treating this young adult.

Ridgeview's Inventory of Services includes: Group Therapy, 12-step recovery programs, family therapy, spirituality, significant others support group, family workshops, medication management, physical and medical evaluation, aftercare, alumni support, and relapse management.

**Older Adult Needs-** As the population grows older; there is an increasing need for services that can accommodate the needs of older adults, including those that might need extra physical assistance. It is important that these services allow the individual to maintain personal dignity while regaining a sense of self and level of independence.

Ridgeview's Inventory of Services includes: Older adult addiction services such as medically monitored inpatient detoxification and a variety of psycho-educational and therapy groups covering disease concept of addiction, denial, impact on the family, emotions and addiction, early



recovery needs and relapse prevention. Also available are older adult psychiatric services for those that are cognitively capable of self-examination, self-direction and goal setting. There are also services available for older adult patients that made need more structure and assistance due to cognitive challenges associated with Alzheimer's, delirium, psychosis or other conditions. Continuing care plans are developed to ensure that the individual's ongoing needs are met as they return home or to other settings.

**Recovering Professionals Needs-** Addiction and psychiatric illness can be debilitating and life-threatening for all individuals in the families. This is frequently heightened for doctors, nurses, attorneys, pharmacists, pastors, executives, and therapists due to the demands and expectations in their professional lives.

Ridgeview's Inventory of Services includes: Professionals may be referred by an employer or mandated for evaluation by a licensing board or agency to determine both the nature and extent of current problems in functioning. During a four-day (96 hour) period, a multi-disciplinary team provides a comprehensive evaluation of the person's physical, psychological, and spiritual health. Also available is Ridgeview Institute's signature treatment for professionals, based on a four-phase continuum. These phases include inpatient treatment, partial hospitalization and recovery residence, intensive outpatient treatment and mirror imaging, and continuing care.

**Women's Needs-** One of the major issues mentioned in the community input phase was eating disorders. In the past five years, there has been an increase in the number of eating disorders in older women as well. This uncovered a major need for education in healthy eating patterns, identification of emotions that trigger symptoms, and a development of coping skills needed to prevent relapse. Among other issues mentioned frequently were body image issues, depression and anxiety.

Ridgeview's Inventory of Services includes: Eating disorder treatment, treatment for affective, trauma, and addiction disorders, and dual young adult eating disorder and addiction treatment. Some methods of treatments include 24 hour nursing care providing naso-gastric tube feeding, psychiatric stabilization, medical stabilization, and detoxification in an inpatient setting. Ridgeview also offers medication management, experiential groups, psycho-education groups, family therapy, and expressive therapy

Youth Substance Use Disorder and Psychiatric Needs (Adolescents and Teens)- There is a strong emphasis on addressing behavioral issues early in life to avoid future issues. This being said, youth addiction and psychiatric needs emerged as the main area of focus in the prioritization of needs. As shown in the community input response, many issues, barriers, and suggestions were centered on this population. Self-injury/cutting, bullying (physical, mental, cyber), depression, anxiety, substance abuse, and suicide ideation (older teens) were among the most mentioned issues.

Many of the barriers were also directly related to this population, most notably, in the area of communication between schools and mental health providers. Due to lack of staff, many school



counselors must focus on academic issues leaving many possible behavioral issues unidentified. Additionally, teachers are not well trained to identify subtle cues of potential behavioral problems in the classroom. Another barrier mentioned often was the lack of family support of youth behavioral issues. Often, these issues take a back seat to, what seem like, more pressing issues. Also, as mentioned before, the stigma of mental health care can also cause issues to go unidentified in schools. There was also discussion of a clear cut chain of command and process for dealing with these issues in schools and even possibly onsite mental health services.

Ridgeview's Inventory of Services includes: Treatments are intensive and highly structured with an emphasis on family involvement. In addition to inpatient, partial hospitalization or intensive outpatient level of care, Ridgeview also has a wide range of services for families such as weekly therapy, family education, and a monthly family workshop.

Issues in these categories were discussed and prioritized. Certain areas were chosen as the framework for the hospital's implementation strategies. Also, in accordance with IRS proposed regulations, the team also identified which needs would not be addressed in the implementation strategy and why. After discussing each priority area and examining Ridgeview Institute's expertise and wide range of services currently available, the following issues were chosen for implementation.

#### Access to services-

- Addressing access barriers
- Knowledge and understanding of services available
- Eating disorder treatment (Women)

#### **Education-**

- Professional and Non Professional Education
- Family and Patient Education

#### Adolescent Substance Use Disorder and Psychiatric Needs-

- Collaboration with local schools
- Family Outreach
- Early Detection programs
- Crisis planning and response
- Training and education on an interactive website/blog

#### **Older Adult Needs**

- Substance use disorder treatment
- Psychiatric stabilization and treatment



Ridgeview Institute's Community Needs Assessment Team will initiate the development of implementation strategies for each health priority identified above. This Implementation Plan will be rolled out over the next three years. The team will work with community partners and health issue experts on the following for each of the approaches to addressing health needs listed:

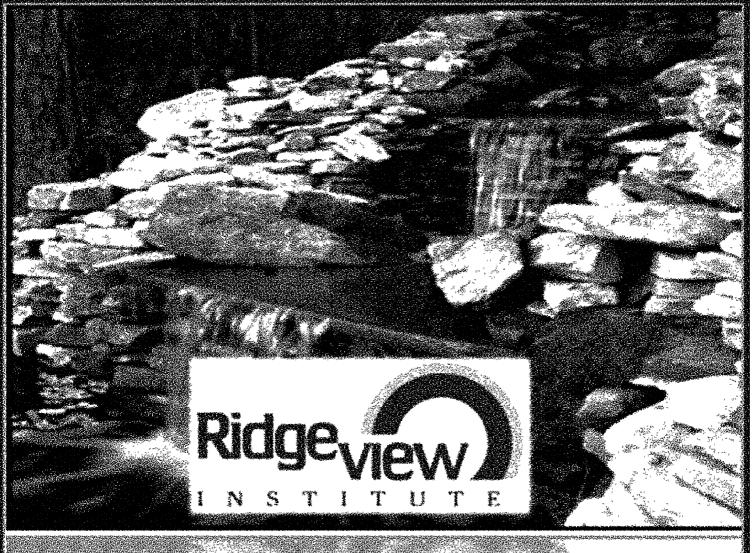
- Identify what other local organizations are doing to address the health priority
- Develop support and participation for these approaches to address health needs
- Develop specific and measurable goals so that the effectiveness of these approaches can be measured
- Develop detailed work plans
- Communicate with the assessment team and ensure appropriate coordination with other efforts to address the issue

The team will then develop a monitoring method at the conclusion of the Implementation Plan to provide status and results of these efforts to improve community health. Ridgeview Institute is committed to conducting another health needs assessment in three years.

In addition, Ridgeview Institute will continue to play a leading role in addressing the health needs of those within our community, with a special focus on the behavioral health needs of local residents. As such, community benefit planning is integrated into our Hospital's annual planning and budgeting processes to ensure we continue to effectively support community benefits.

# **Board Approval**

This Community Health Needs Assessment Report for fiscal YE August 31, 2013 was approved by the Ridgeview Institute Board of Directors at its meeting held on August 20th, 2013.



# IMPLEMENTATION STRATEGIES

COBB COUNTY, AUGUST 2013



## **Implementation Strategy**

Ridgeview Institute will engage key community partners in implementing evidence-based strategies across the service area. Acknowledging the many organizations and resources in place to address the health needs of our community has strategically reviewed both internal and external resources. This portion of the CHNA, the Implementation Strategy, will explain how Ridgeview will address health needs identified in the CHNA by continuing existing programs and services, and by implementing new strategies. It will also explain why the hospital cannot address all the needs identified in the CHNA, and if applicable, how Ridgeview will support other organizations in doing so.

As afore mentioned in the CHNA report, the following are the needs the Ridgeview Institute has chosen to address. It will also outline why we chose to address this need, how we will address the need, who the responsible party will be, and any goals that will be set forth from the beginning, as well as time frame for achieving those goals.

## **Health Priorities**

A prioritization session was held with members of Ridgeview Institute's CHNA team. The purpose of this session was to discuss data and input and prioritize the needs of the hospital's community. Criteria used included importance to the service area, relevance of the health issue to the population served, and the ability of Ridgeview to effectively impact and improve the health issue.

The following issues were identified as priorities:

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- Geographical- Often mentioned in the community input phase was the uneven distribution of mental health providers. Within Cobb County, some areas were viewed as oversaturated with providers while other areas had minimal support. These areas, often with lower median income levels, struggle with transportation to care. Though there may be express transportation into metro Atlanta, public transportation around Cobb County could be improved. Another issue mentioned was the need for mobile care for school aged children in particular. The goal of the school is to keep the children in the learning environment and avoid absences. With mobile care available on site, children could get care they needed while avoiding absence. Another mobile care need mentioned was the need for a mobile crisis team to address serious and complicated consultations within the schools.
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Ridgeview's Inventory of Services includes: Eating disorder treatment, treatment for affective, trauma, and addiction disorders, and dual young adult eating disorder and addiction treatment.



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Many of the barriers were also directly related to this population, most notably, in the area of communication between schools and mental health providers. Due to lack of staff, many school counselors must focus on academic issues leaving many possible behavioral issues unidentified. Additionally, teachers are not well trained to identify subtle cues of potential behavioral problems in the classroom. Another barrier mentioned often was the lack of family support of youth behavioral issues. Often, these issues take a back seat to, what seem like, more pressing issues. Also, as mentioned before, the stigma of mental health care can also cause issues to go unidentified in schools. There was also discussion of a clear cut chain of command and process for dealing with these issues in schools and even possibly onsite mental health services.

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Issues in these categories were discussed and prioritized. Certain areas were chosen as the framework for the hospital's implementation strategies. Also, in accordance with IRS proposed regulations, the team also identified which needs would not be addressed in the implementation strategy and why. After discussing each priority area and examining Ridgeview Institute's expertise and wide range of services currently available, the following issues were chosen for implementation.

#### Access to services-

- Addressing access barriers
- Knowledge and understanding of services available
- Eating disorder treatment (Women)
- Crisis Response

#### Education-

- Professional and Non Professional Education
- Family and Patient Education

## Adolescent Substance Use Disorder and Psychiatric Needs-

- Collaboration with local schools
- Family Outreach
- Early Detection programs
- Crisis planning and response
- Training and education on an interactive website/blog

#### **Older Adult Needs**

- Substance use disorder treatment
- Psychiatric stabilization and treatment

For Each priority addressed in the implementation strategy, the facility created the following grid.

Community Health Need:			
Specific Needs Identified in the CHNA:			
Goals:			
Strategy:			
Action Step	Accountability	Timeline	Desired Outcome

Those areas not addressed were included in a section "Needs Not Addressed". Most common reasons for not addressing a need were lack of resources, other local organizations already addressing the need, and needs falling outside the general scope of a behavioral health provider.



## **Access to Services-**

The following strategies and action steps will be implemented to address certain areas of behavioral health access issues in Cobb County.

Community Health Need:	Access To Services				
	Addressing access barriers, access to services during crisis, access to				
Goals:	women's services Ridgeview Institute will continue to provide residents of Cobb County in psychiatric crisis with a free behavioral health assessment and provide Cobb County residents in crisis with level of care recommendations				
Strategy: Continue to provide community with access to Ma make recommendation of care 24 hours per day, 7 days a w	ster - Leve	i clinician who can	arsess indi	vidual m erisis and	
Action Step		Accountability	Timeline	Desired Outcome	
The Access Center of Ridgeview Institute will staff Masters level of 24 hours per day, year round to meet the needs of Cobb County rocrisis		Access Center Dept Ridgeview Institute		Access to behavioral health assessment services for all Cobb County residents	
The Access Center of Ridgeview Institute will provide Masters Level clinicians to assess Cobb County residents in crisis regardless of insurance or ability to pay for behavioral health treatment		Access Center Dept Ridgeview Institute	Ongoing	Access to behavioral health assessment services for all Cobb County residents	
The Masters level clinician of Ridgeview Institute will consult with an on call attending psychiatrist of Ridgeview Institute to determine the appropriate level of care for the Cobb County resident in crisis		Access Center Dept Ridgeview Institute	Ongoing	Access to behavioral health assessment services for all Cobb County residents	
The Masters level Clinician of Ridgeview Institute will educate Cobb County resident in crisis of available treatment options and how to access services that meet the level of care determined by the behavioral health assessment		Access Center Dept Ridgeview Institute		Access to behavioral health assessment services for all Cobb County residents	
Strategy: Provide Cobb County Emergency Departments with consultation/support for women that have symptoms consistent with an Eating Disorder					
Action Step		Accountability	Timeline	Desired Outcome	
Educate Cobb County Emergency Departments on detection and intervention of Eating Disorders in women of Cobb County		Business Development Dept Ridgeview Institute	End of 2014	Increased awareness of Eating Disorder in the Cobb County Medical Facilities	
Provide patients in Cobb County Emergency Departments determined by the Emergency Department to have medical issues correlating with an eating disorder with a free behavioral/eating disorder assessment to determine appropriate level of care		Business Development Dept /Access Center Dept Ridgeview Institute	End of 2014	Access to Behavioral Health/ Eating Disorder Assessment services for all Cobb County residents	



# **Education-**

The following strategies and action steps will be implemented to address certain behavioral health education issues in Cobb County.

Cammunity Health Need	Education				
Specific Needs Identified in the CHNA:	Professional and non-professional education, collaboration with loca schools, crisis training, early detection programs, adolescent and teer behavioral health needs				
Goals:	profession	ehavioral health training to both professionals and non nals in Cobb County who serve Cobb County residents with I health needs			
Strategy: Provide Cobb Councy School District with behavior	aral health	reducation to bel	p better ser	ve students of Cobb	
Action Step		Accountability	Timeline	Desired Outcome	
Provide two annual behavioral health training seminars for both professionals and non-professionals of the Cobb County School District Focus of seminars is early detection of behavioral health symptoms, crisis training and intervention techniques		Business Development Dept Ridgeview Institute	End of 2014	Improve behavioral health awareness and intervention in Cobb County schools	
Participate in health fairs hosted by Cobb County schools		Business Development Dept Ridgeview Institute	End of 2014	Improve behavioral health awareness and intervention in Cobb County schools	
Offer "Lunch and Learn" for schools in Cobb County to better educate Cobb County school staff of behavioral health assessments/interventions Focus of "Lunch and Learns" will be strategies for dealing with behavioral problems in the schools		Business Development Dept Ridgeview Institute	End of 2014	Improve behavioral health awareness and intervention in Cobb County schools	
Smalegy: Provide Cobb (ounty behavioral health profession behavioral health disorders.	nak with	education/trainii	ng in interv	ention and a calment of	
Action Step		Accountability	Timeline	Desired Outcome	
Survey behavioral health providers in Cobb County to determine areas of need/concern that Ridgeview could provide education	clinical	Business Development Dept Ridgeview Institute	End of 2014	Provide education for behavioral health providers in Cobb County	
Host eight unique behavioral health seminars per calendar year on the campus of Ridgeview Institute Seminars will address areas of clinical concern identified by Cobb County behavioral health providers		Business Development Dept Ridgeview Institute	End of 2014	Provide education for behavioral health providers in Cobb County	
Offer "Lunch and Learn" to behavioral health providers in Cobb County		Business Development Dept Ridgeview Institute	End of 2014	Provide education for behavioral health providers in Cobb County	



# **Adolescent Substance Use Disorders-**

The following strategies and action steps will be implemented to address adolescent addiction issues in Cobb County

Community Health Need:	Adolescent Substance Use Disorders				
Specific Needs Identified in the CHNA:	Family outreach, early detection programs, knowledge and understanding of resources available, patient education				
Goals:	Provide support and education to parents of adolescents in Cobb County with substance use disorders				
Strategy: Provide information and support on website.					
Action Step		Accountability	Timeline	Desired Outcome	
with substance use disorders to access Address early detection, support		Business Development Dept Ridgeview Institute	End of 2014	Provide support / information for parents of adolescents with substance use disorders	
Educate schools of Cobb County of availability of website resource for parents		Business Development Dept Ridgeview Institute	End of 2014	Provide support / information for parents of adolescents with substance use disorders	
Strategy: Parts ipale in local task forces in community to build provide early laterizeation of substance use disoders:				revalence in adolescents	
Action Step		Accountability	Timeline	Desired Outcome	
Have representative participate in the Cobb Alcohol Task Force		Business Development Dept Ridgeview Institute	End of 2014	Early intervention of adolescent alcohol use/abuse	
Stategy: Develop a support/education group free to residents or Cobb County for parents or adolescents with substance use					
Action Step		Accountability	Timeline	Desired Outcome	
Develop a curriculum that will support parents and offer strategies for parents to address the addictive disease of their adolescent children		Youth Services Dept Ridgeview Institute	End of 2015	Provide support / information for parents of adolescents with substance use disorders	
Assign an area on Ridgeview Institute's campus that will be availa support/education group to routinely occur	able for	Business Development Dept Ridgeview Institute	End of 2015	Provide support / information for parents of adolescents with substance use disorders	
Monitor and ensure curriculum of group continues provide supposed the needs of parents of Cobb County adolescents with addic		Youth Services Dept Ridgeview Institute	End of 2015	Provide support / information for parents of adolescents with substance use disorders	



# **Older Adult Needs-**

The following strategies and action steps will be implemented to address older adult needs in Cobb County

Community Health Need.	Older Adult Needs				
Specific Needs Identified in the CHNA:	As the population grows older, there is an increasing need for psychiatric and substance use disorder treatment for older adults				
Goals:	Create and develop programs and treatment that meets the specific needs of older adults Older Adults are defined as individuals that are 60 years of age and older				
Strategy: Develop an older adult treatment continuum to:	Substance	Use disorders ict i	ยสมาสัยลาร	60 years or older in the	
Action Step		Accountability Timeline Desired Outcome			
Continue to provide older adults in the community with inpatient chemical		Older Adult Unit/ Ridgeview Institute	Ongoing	Providing older adults in community with inpatient detox when medically necessary	
Create and develop partial hospitalization and intensive outpatient programs/treatment for older adults in the community with substance use disorders		Older Adult Unit and Day Hospital / Ridgeview Institute	End of 2015	Providing older adults in community with Substance Use Disorder treatment that addresses the unique needs and challenges of Older Adults in treatment	
Strategy: Continue to provide older adults in psychiatric is	risis with p	sveh atri- stabiliz i	tion and ir	eatment,	
Action Step		Accountability	Timeline	Desired Outcome	
Continue to provide full continuum of Hospital Based services to older adults in need of psychiatric treatment		Older Adult Unit and Day Hospital / Ridgeview Institute	Ongoing	Providing older adults in the community with Psychiatric needs with hospital based continuum of care when clinically necessary	
Stategy. Continue to assess the growing population of older adults in Cobb County and swive to incel the changing behavioral fleading needs of the older adult population.					
Action Step		Accountability	Timeline	Desired Outcome	
Continue to evaluate the behavioral healthneeds of older adults i County	n Cobb	Business Development/ Ridgeview Institute	Ongoing	Evaluate the behavioral health needs of Older Adults in the Community	



## **Needs Not Addressed**

Several needs outlined in the CHNA processes have not been addressed in this plan. In initial discussion and subsequent prioritization, the Community Needs Assessment Team considered the levels to which some needs were already being addressed in the service area. Additionally, some community needs fall out of the scope of expertise and resources of the hospital.

Need	Reasons not addressed in Implementation Strategies
Adult/Young Adult Substance Use Disorder and Psychiatric Needs	Ridgeview offers Group Therapy, 12-step recovery programs, family therapy, spirituality, significant others support group, family workshops, medication management, physical and medical evaluation, aftercare, alumni support, and relapse management. They also offer many educational opportunities for this group
Recovering Professionals Needs	Ridgeview Institute has committed numerous resources to serving this target population's psychiatric needs. Below is a brief description of these services.  Professionals may be referred by an employer or mandated for evaluation by a licensing board or agency to determine both the nature and extent of current problems in functioning During a four-day (96 hour) period, a multi-disciplinary team provides a comprehensive evaluation of the person's physical, psychological, and spiritual health. Also available is Ridgeview Institute's signature treatment for professionals, based on a four-phase continuum. These phases include inpatient treatment, partial hospitalization and recovery residence, intensive outpatient treatment and mirror imaging, and continuing care.
Certain Barriers of Access	Though Ridgeview Institute addresses certain access issues in this implementation strategy, the hospital may not have sufficient resources to address every barrier to receiving appropriate care. Other organizations within Cobb County aim to meet the needs of the uninsured and underinsured as well. Other barriers of care that might not be directly related to behavioral needs would fall out of the scope of Ridgeview's mission and possibly be a target priority for acute care providers or community organizations.
Teen Behavioral Needs	In addition to offering a highly structured and intensive treatment with emphasis on family involvement, Ridgeview has many partners in the community that aim to address the behavioral needs of teenagers. School counselors, case managers, and other community advocacy groups have relationships with Ridgeview Institute. Another resource for this group is the Cobb County Prevention Intervention Team offering guidance in crisis management, bullying, cyber safety, suicide protocol and others.



# **Board Approval**

As stated in IRS notice 2011-52 section 3.09 "Treasury and the IRS intend to consider an implementation strategy as being adopted on the date the implementation strategy is approved by an authorized governing body of the hospital organization"

Ridgeview Institute's Board of Directors approves the Implementation Strategy for addressing priorities identified in the most recent Community Health Needs Assessment completed fiscal YE August 31, 2013. This report was approved by the Ridgeview Institute Board of Directors at its meeting held on August 20, 2013.