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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

	, tile	2012 calendar year, or tax year beginning SEP 1, 2012 and	ending	<u>AUG 31, 2013</u>				
B Cheap	eck if plicable	C Name of organization		D Employer identification	ation number			
	Addres change	S SAUGATUCK CHILD CARE SERVICES, INC.						
\Box	Name change	Doing Business As		06-10	20584			
	initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suit	e E Telephone number	-			
	Termin ated	90 HILLSPOINT ROAD		203-2	27-1940			
	Ameno return			G Gross receipts \$	2638537.			
	Application	WESTPORT, CT 06880		H(a) Is this a group reti				
	pendin	F Name and address of principal officer. SANDY SERES		for affiliates?	Yes X No			
		10 SILVER HILL ROAD, EASTON, CT 06612		H(b) Are all affiliates inclu	ded? Yes No			
I Ta	ix-exe	empt status. X 501(c)(3)	or 52	If "No," attach a lis	st. (see instructions)			
J W	ebsit	e: ► N/A		H(c) Group exemption				
K Fo	rm of	organization: X Corporation	L Yea	r of formation: 1972 M	State of legal domicile: C1			
Par	t I	Summary						
	1	Briefly describe the organization's mission or most significant activities: TO P.	ROVID	E QUALITY CHI	LD CARE			
2		ENCOURAGING GROWTH, A SENSE OF WELL BEING						
E	-	Check this box if the organization discontinued its operations or dispo						
Governance		Number of voting members of the governing body (Part VI, line 1a)		3	21			
		Number of independent voting members of the governing body (Part VI, line 1b)		4	2:			
တ္ဆ		Total number of individuals employed in calendar year 2012 (Part V, line 2a)		5	5(
Activities &		Total number of volunteers (estimate if necessary)		6				
き		Total unrelated business revenue from Part VIII, column (C), line 12		7a	0			
⋖		Net unrelated business taxable income from Form 990-T, line 34		7b	0			
				Prior Year	Current Year			
	8	Contributions and grants (Part VIII, line 1h)		1131419.	1038383			
Ž		Program service revenue (Part VIII, line 2g)		1520287.	1471191			
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		26450.	24781			
œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		40513.	66092			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2718669.	2600447			
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0			
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0			
- 1		Salaries, other compensation, employee penetite (Pair X column (A), lines 5-10)		1502642.	1530427			
e I		Professional fundraising fees (Part IX column (A), line 11e)		0.	0			
De		Total fundraising expenses (Part X column (D), line 25)	0.					
Ш		Other expenses (Part IX, column (A) lines [[a 116 1] 16 1] []		1231130.	1137169			
		Total expenses Add lines 13-17 (must equal Part IX, column (A) ine 25)		2733772.	2667596			
	19	Revenue less expenses. Subtract line 18 from line 12		-15103.	-67149			
5 S		OBUILL DEN		Beginning of Current Year	End of Year			
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Γ	1151325.	1177346			
		Total liabilities (Part X, line 26)		714722.	811927			
₹Ĕ		Net assets or fund balances Subtract line 21 from line 20		436603.	365419			
Pa	rt II	Signature Block						
Jnde	r pena	lities of perjury, I declare that I have examined this return, including accompanying schedule	es and state	ments, and to the best of my	knowledge and belief, it is			
		t, and complete. Declaration of preparer (other than officer) is based on all information of w						
		I om a som		12/	0/17			
Sign		Signature of officer		Date /	0/13			
Here		SANDY SERES, EXECUTIVE DIRECTOR						
		Type or print name and title	_					
		Print/Type preparer's name Preparer's Synature	/ /	Date Check	PTIN			
			/0	self-employed	P00966355			
Paid		Haims, Buzzeo & CO. B.C.						
		Haims, Buzzeo & CO. P.C. Firm's name HAIMS, BUZZEO & COMPANY, P.C.		Firm's EIN	06-1135365			
Prepa	arer	Firm's name HAIMS, BUZZEO & COMPANY, P.C.		Firm's EIN	06-1135365			
Paid Prepa Use (arer				06-1135365			

232001 12-10-12 LHA For Paperwork Reduction Act Notice, see the separate instructions. See Schedule O for Organization Mission Statement Continuation

	990 (2012) SAUGATUCK CHILD CARE SERVICES, INC.	06-1020584	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response to any question in this Part III		. X
1	Briefly describe the organization's mission:		
	OPERATE A CENTER-BASED NURSEY SCHOOL AND DAY CARE PROGR		'G
	SUMMER PROGRAMS, PROVIDING FULL-TIME AND PART-TIME SERVI	CES FOR	
	CHILDREN RANGING IN AGE FROM SIX WEEKS THROUGH PRE-SCHO	OL.THE	
	ORGANIZATION ALSO ADMINISTERS A USDA NUTRITION PROGRAM	TO INDIVIDU	AL
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Ye	s X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services'	?	s X No
_	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, a	is measured by expens	es
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other		
	revenue, if any, for each program service reported	ioro, in o total onpones	,
4a		nous \$	<u>, , , , , , , , , , , , , , , , , , , </u>
74	SAUGATUCK OUTREACH NUTRITION-A USDA FUNDED CHILD CARE F	·	· · · · ·
	SERVING FAMILY DAY CARE HOMES.	COD TROGRAM	·
	SERVING PARTEL DAT CARE HOMES:		
		· · ·	
		 -	
4b	/ to the		<u>5972.</u>)
	CENTER - BASED CHILD CARE PROGRAM FOR CHILDREN AGED SIX	MONTHS TO	FIVE
	YEARS OF AGE.		
	-		
4c	(Code) (Expenses \$ including grants of \$) (Reve	enue \$	
70	/ Code / (capelises \$) (never	1106 9	
			
		······································	
		-	
4d	Other program services (Describe in Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)	
<u>4e</u>	Total program service expenses ► 2469684.		
		Form	990 (2012)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		res	NO
'	If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3				
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C. Part I	3		Х
		3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			х
_	during the tax year? If "Yes," complete Schedule C, Part II	4_		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		v
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5_		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			х
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		₩.
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			₹.
_	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			х
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	40		х
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	10		
11				ŀ
_	as applicable Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а		440	х	
_	Part VI Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11a	Λ	
D	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	x	
_	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		
С	assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VIII	11c		x
а	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
120	Schedule D, Parts XI and XII	12a	x	ļ
ь	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			1 -
-	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	X	L.
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
		_		

Form 990 (2012) SAUGATUCK CHILD CARE SERVICES, INC.

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21_		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		_X_
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		_X_
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a]	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
_	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
•	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
•	If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
-	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
•	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	,	х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
٠.	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	-		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			1
55	If "Yes," complete Schedule R, Part V, line 2	36		X_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			<u></u>
٠,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	_ <u></u>	†	<u></u>
-	Note. All Form 990 filers are required to complete Schedule O	38	x	
	Transport and the foliation to desimple to		990	(2012)
				, · /

Form 990 (2012) SAUGATUCK CHILD CARE SERVICES, INC. 06-1020584 Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V Yes No 14 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 0 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? X 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 50 filed for the calendar year ending with or within the year covered by this return 2a X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? X 3a b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a Х **b** If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X 5a Х Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit X any contributions that were not tax deductible as charitable contributions? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7c d If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? **7**f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting 8 organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a 9b b Did the organization make a distribution to a donor, donor advisor, or related person? 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter-Gross income from members or shareholders 11a b Gross income from other sources (Do not net amounts due or paid to other sources against

	``````````````````````````````````````		
	amounts due or received from them.)	11b	Ĺ
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year .	12b	L
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
а	Is the organization licensed to issue qualified health plans in more than one state?		
	Note. See the instructions for additional information the organization must report on Schedule O		
b	Enter the amount of reserves the organization is required to maintain by the states in which the		
	organization is licensed to issue qualified health plans	13b	1
С	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?		

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form **990** (2012)

X

12a

13a

14a

14b

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### SAUGATUCK CHILD CARE SERVICES, INC.

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response to any question in this Part VI			X
<u>Sec</u>	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 21			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a				
	more members of the governing body?	7a		X
ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
_	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	- 0.0		
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	The decide 2 regions in armator about pointed not required by the internal revenue code,		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	103	X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	100		
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a		11a	Х	
b				
12a		12a	х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	12.0		
	in Schedule O how this was done	12c		х
13	Did the organization have a written whistleblower policy?	13	х	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent	<del>- 17</del> -		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		х
	Other officers or key employees of the organization	15b	-	X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	100		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	IUa		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed ▶CT			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) is	vailah	le .	
	for public inspection. Indicate how you made these available. Check all that apply.	- + unau	.5	
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finar	icial	
	statements available to the public during the tax year.	• ··· · ·	VIGI	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion: 🖿	•	
	SAUGATUCK CHILD CARE SERVICES - 203-227-1940			
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Form	990	(2012)	

### SAUGATUCK CHILD CARE SERVICES, INC.

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees, highest compensated employees, and former such persons.

(A) Name and Title	(B) Average hours per	box	not c , unle	Pos heck ss pe	more rson	than is bot	han	<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer		Highest compensated anylor employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) ALESSIA BELL	2.00	.,						•		
DIRECTOR (2) TRIPLY NEW GOV	4.00	X			<u> </u>			0.	0.	0.
(2) JENNY NELSON CO-PRESIDENT	4.00	X						0.	0.	0.
(3) STACIE CURRAN	4.00	^						0.	0.	0.
PAST PRESIDENT	4.00	x						0.	0.	0.
(4) KRISTEN STAIKOS	4.00					_		<b>~</b>		
CO-PRESIDENT		x						0.	0.	0.
(5) JOANNA BORNER	2.00									
DIRECTOR		X						0.	0.	0.
(6) CHERYL CUSA	2.00									
DIRECTOR		X						0.	0.	0.
(7) KIM DEWITT	2.00									
DIRECTOR		X				ļ		0.	0.	0.
(8) SUSIE GRAVELLE	2.00							_	_	_
DIRECTOR		X	<u> </u>		<u> </u>	<u> </u>		0.	0.	0,
(9) LAUREN MACNEILL	2.00							•	•	
DIRECTOR	40.00	X	-				$\vdash$	0.	0.	0.
(10) SANDY SERES	40.00	x		х				76050	Λ.	1000
EXECUTIVE DIRECTOR (11) SONJA TRACEY	2.00	^		Λ		-		76950.	0.	1800.
DIRECTOR	2.00	x						0.	0.	0.
(12) AMY HELMER	2.00		-			_	Н			
DIRECTOR	2.00	x					İ	0.	0.	0.
(13) MELISSA BALMER	2.00					$\vdash$				
DIRECTOR		x						0.	0.	0.
(14) GINA HACKETT	4.00									
SECRETARY		X						0.	0.	0.
(15) ELIZABETH MCCANCE	2.00	]								
DIRECTOR		X						0.	0.	0.
(16) JENNIFER SHECTER	2.00							. !		
DIRECTOR		X				_		0.	0.	0.
(17) DEBRA CONNORS	2.00								_	
DIRECTOR 232007 12-10-12		X				<u> </u>	لـــا	0.	0.	0 . Form <b>990</b> (2012

(A)	tees, Key Em (B)	ploy	<u>ees</u>		<u>а ні</u> С)	gne	st (	(D)	es (continuea) (E)			(F)	
Name and title	Average	(do		Pos	ition	1 than	one	Reportable	Reportable		Es	tımate	d
	hours per week	box	, unle	ss pe	rson	is bot or/trus	th an	1	compensation		an	nount (	of
	(list any				<u> </u>	1	100,	from the	from related organizations		com	other pensa	tion
	hours for	direc				멅		organization	(W-2/1099-MIS	C)		om the	
	related	stee o	rustee			Sensa		(W-2/1099-MISC)			-	anızatı	
	organizations below	lad Et	onal		eg e	E 50						d relate	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former 1				orga	anızatı	3115
(18) CHRISTY GOODMAN	2.00									_			
DIRECTOR		X		-		_	<u> </u>	0.		0.			0.
(19) KATHERINE KENNEDY	4.00									_			^
TREASURER	2 00	X		1		-	┝	0.		0.			0.
(20) COLLEEN PALMER	2.00	X						0.		ο.			0
DIRECTOR (21) DEBBY TODD	2.00	^	1			-	-	<u> </u>		٠.			0.
DIRECTOR	2.00	$\mathbf{x}$						0.		ο.			0.
			<u> </u>			<u> </u>	_						
	-												
				<u> </u>		-	╁			-			
1b Sub-total	1	<u> </u>	<u> </u>			┢	L	76950.		0.		18	00.
c Total from continuation sheets to Part V	II, Section A					<b>&gt;</b>		0.		0.			0.
d Total (add lines 1b and 1c)								76950.		0.		18	00.
2 Total number of individuals (including but r	ot limited to th	nose	liste	ed a	bov	e) w	ho i	received more than \$100	,000 of reportable	•			_
compensation from the organization	·			-								Yes	0 No
3 Did the organization list any former officer,	director, or tr	uste	e, ke	ey er	mplo	oyee	, or	highest compensated e	mployee on			163	140
line 1a? If "Yes," complete Schedule J for s					•						3		X
4 For any individual listed on line 1a, is the su	·								the organization				х
and related organizations greater than \$15  5 Did any person listed on line 1a receive or a			-						idual for services		4	-	
rendered to the organization? If "Yes," corr						-	·	iod organization of mark	.dda: 107 001 1.000	İ	5		X
Section B. Independent Contractors													
1 Complete this table for your five highest co										oens	ation 1	from	
the organization. Report compensation for	the calendar y	ear_	end	ing v	vith	or w	vithi		year.				
(A) Name and business	address	N	ON	E				(B) Description of s	services	С		C) nsatio	n
			_										
	·											_	
											<del></del>		
Total number of independent contractors (     \$100,000 of compensation from the organ		not l	ımıte	ed to	tho	ose li O	ste	d above) who received n	nore than				

b

**Business Code** 

2600447.

1495972

11 a

**b** Less: direct expenses

and allowances

b Less: cost of goods sold

d All other revenue
e Total. Add lines 11a-11d

c Net income or (loss) from gaming activities

c Net income or (loss) from sales of inventory

Miscellaneous Revenue

10 a Gross sales of inventory, less returns

Total revenue. See instructions.

66092.

0.

	on 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respons			, , 7	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and			<u> </u>	
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,				·
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16		<u> </u>		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				•
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1302717.	1134881.	167836.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	114506.	99496.	15010.	
10	Payroll taxes	113204.	98138.	15066.	
11	Fees for services (non-employees)		·		
а	Management				
b	Legal				
С	Accounting				
d	Lobbying				·
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion	970.	970.		
13	Office expenses	11945.	11945.		
14	Information technology				
15	Royalties				
16	Occupancy	87135.	87135.		
17	Travel	4759.	4759.		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				<u>-</u>
22	Depreciation, depletion, and amortization	15683.	15683.		
23	Insurance	21160.	21160.		
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
	PROVIDER FOOD REIMBURSE	833228.	833228.		
b	PROGRAM SUPPLIES	78896.	78896.		
С	MAINTANANCE & REPAIRS	21743.	21743.		
d	PROFESSIONAL FEES	20957.	20957.		
е	All other expenses	40693.	40693.		
25_	Total functional expenses. Add lines 1 through 24e	2667596.	2469684.	197912.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.		ļ		
	Check here I if following SOP 98-2 (ASC 958-720)				

Form 990 (2012)
Part X | Balance Sheet

rai	τχ	Balance Sneet					
		Check if Schedule O contains a response to any	/ quest	ion in this Part X	,		
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			10994 <u>1</u> .	1	248239
	2	Savings and temporary cash investments .			636534.	2	442763
	3	Pledges and grants receivable, net			160252.	3	144300
	4	Accounts receivable, net			88726.	4	48843
	5	Loans and other receivables from current and for	officers, directors,				
		trustees, key employees, and highest compens	ated er	nployees. Complete			
		Part II of Schedule L			_	5	
	6	Loans and other receivables from other disquale	fied pe	rsons (as defined under			
		section 4958(f)(1)), persons described in section	1 4958(	c)(3)(B), and contributing			
		employers and sponsoring organizations of sec	tion 50	1(c)(9) voluntary			
		employees' beneficiary organizations (see instr)	. Comp	lete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		. Γ		7	
4SS	8	Inventories for sale or use		Ī		8	
`	9	Prepaid expenses and deferred charges			24993.	9	26471
	10a	Land, buildings, and equipment cost or other					
		basis. Complete Part VI of Schedule D	10a	685030.		1	
	ь	Less: accumulated depreciation	10b	520005.	36837.	10c	165025
	11	Investments - publicly traded securities			11		
	12	Investments - other securities. See Part IV, line	11		94042.	12	101705
	13	Investments - program-related See Part IV, line	11	· · · [		13	
	14	Intangible assets			14	····	
	15	Other assets. See Part IV, line 11	Γ		15		
	16	Total assets. Add lines 1 through 15 (must equ	34)	1151325.	16	1177346	
	17	Accounts payable and accrued expenses		169858.	17	164696	
	18	Grants payable				18	
	19	Deferred revenue			544864.	19	647231
	20	Tax-exempt bond liabilities				20	
S.	21	Escrow or custodial account liability. Complete	Part IV	of Schedule D		21	
≝	22	Loans and other payables to current and forme	r office	rs, directors, trustees,			
Liabilities		key employees, highest compensated employe	es, and	disqualified persons			
<b>-</b>		Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrel	ated th	ird parties		23	
	24	Unsecured notes and loans payable to unrelate	d third	parties		24	
	25	Other liabilities (including federal income tax, pa	ıyables	to related third			
		parties, and other liabilities not included on lines	s 17·24	). Complete Part X of			
		Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			714722.	26	811927
		Organizations that follow SFAS 117 (ASC 958	3), che	ck here 🕨 🗶 and			
es		complete lines 27 through 29, and lines 33 ar	nd 34.				
ဋ	27	Unrestricted net assets			436603.	27	365419
39	28	Temporarily restricted net assets				28	
ğ	29	Permanently restricted net assets	•			29	,
Ē		Organizations that do not follow SFAS 117 (A	SC 95	8), check here 🕨 📖			
ō		and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds			_	30	
ASS	31	Paid-in or capital surplus, or land, building, or ea	quipme	nt fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in	ncome,	or other funds		32	
Z	33	Total net assets or fund balances			436603.	33	365419
	34	Total liabilities and net assets/fund balances			1151325.	34	1177346

orm	1990 (2012) SAUGATUCK CHILD CARE SERVICES, INC.	06-102	0584	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
		1 1			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		<u>004</u>	
2	Total expenses (must equal Part IX, column (A), line 25)	2			<u>96.</u>
3	Revenue less expenses Subtract line 2 from line 1	3			<u>49.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4	<u>366</u>	<u>03.</u>
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	<u> </u>	<u>-40</u>	<u>35.</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	3	<u>654</u>	<u> 19.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990.   Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separa	e basis,			
	consolidated basis, or both		i i		
	X Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audıt			
	Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	.,	3b_	X	
			Form	990	(2012)

### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2012

Open to Public Inspection

Name of the organization

**Employer identification number** 

			CK CHILD CAR						U	<u>6-1020</u>	<u> 1584</u>	
Part I	Reason	for Public Char	ity Status (All organiz	ations mus	st complet	e this part	.) See inst	ructions.				
he o <u>rga</u> n	ization is not a	private foundation l	pecause it is: (For lines 1	through 1	11, check	only one b	ox.)					
1 🔲	A church, cor	nvention of churches	s, or association of churc	ches desc	nbed in <b>se</b>	ction 170	(b)(1)(A)(i)	).				
2	A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach Sc	hedule E.)								
з 🔲	A hospital or	a cooperative hospit	al service organization o	described	n section	170(b)(1)(	(A)(iii).					
4 🔲	A medical res	search organization of	perated in conjunction	with a hos	pıtal desci	ıbed ın se	ction 170	(b)(1)(A)(ii	i). Enter	the hospita	l's nam	е,
	city, and stat	e:										
5 🗀	An organizati	on operated for the	benefit of a college or ur	niversity ov	vned or op	erated by	a governr	mental uni	t describ	ed in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II)	·	·		-					
6			ent or governmental unit	described	d in sectio	n 170(b)(1	)(A)(v).					
7 X		_ ·	eives a substantial part o			, .,		r from the	general	public desc	ribed ii	n
	•	b)(1)(A)(vi). (Comple	· ·	, ,		•				•		
в 🔲	•		ection 170(b)(1)(A)(vi). (	(Complete	Part II.)							
9 🔲	-		eives (1) more than 33 1		· · · · · · · · · · · · · · · · · · ·	rom contri	butions, m	nembershi	p fees, a	ınd gross re	ceipts f	from
			nctions - subject to certa									
			axable income (less sect							_		
	See section	<b>509(a)(2).</b> (Complete	Part III.)		•		·				·	
10 🗀			perated exclusively to tes	st for publ	c safety S	See sectio	n 509(a)(4	<b>1</b> ).				
11 🔲	An organizati	on organized and op	erated exclusively for th	ne benefit (	of, to perfo	rm the fur	nctions of,	or to carr	y out the	purposes o	of one o	or
	more publicly	supported organiza	tions described in section	on 509(a)(1	1) or section	n 509(a)(2	). See <b>sec</b>	ction 509(	a)(3). Ch	eck the box	that	
	describes the	type of supporting	organization and comple	ete lines 1	1e through	11h		_				
	a Type I	ь <u> </u>	rpe II c 🔲 Ty	ype III - Fu	nctionally	ntegrated	c	ј 🔲 Тур	e III - No	n-functional	ily ınteg	rated
е 🔲	By checking	this box, I certify tha	t the organization is not	controlled	directly o	r indirectly	by one or	r more disc	qualified	persons otl	ner tha	n
	foundation m	anagers and other t	han one or more publicly	, supporte	d organiza	tions desc	cribed in s	ection 509	9(a)(1) or	section 509	∂(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	atıtıs a Ty	ре I, Туре	II, or Type	e III				
	supporting o	rganization, check th	ns box									
g	Since August	t 17, 2006, has the c	rganization accepted ar	ny gift or co	ontribution	from any	of the folk	owing pers	sons?			
	(i) A perso	n who directly or ind	rectly controls, either al	one or tog	ether with	persons d	lescribed i	ın (ii) and (	iii) below	/,	Yes	No
	the gove	erning body of the si	upported organization?							11g(i)		
	(ii) A famıly	member of a persor	n described in (i) above?							11g(ii)		
	(iii) A 35% (	controlled entity of a	person described in (i) o	or (ii) above	9?					11g(iii)		
h	Provide the f	ollowing information	about the supported or	ganization	(s)							
(i) Name	of supported	(ii) EIN	(iii) Type of organization		organization			(vi) Is	the	(vii) Amoun	t of mor	netary
	anization	` '	(described on lines 1-9	in col. (i) li	-		ion in col.	organizátic (i) organiz	ed in the	1 ' '	port	-
			above or IRC section (see instructions))	governing	document?	(i) or your	r support?	U.S	.?	]		
			(acc manuchona))	Yes	No	Yes	No	Yes	No			
									ļ. <u>.</u>			
								ļ. — —	<u> </u>			
							!		1			
							-	<b>.</b>	<b> </b>			
										1		
				-			<del> </del>		<del> </del>			
					-							
	_		-	<del>                                     </del>					<del> </del>			
P-4-1			1				[		1	1		

Schedule A (Form 990 or 990-EZ) 2012 SAUGATUCK CHILD CARE SERVICES, INC. 06-1020584 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and			· · ·	<u></u>		
	membership fees received. (Do not						
	include any "unusual grants.")	764463.	856493.	897736.	970438.	1038383.	4527513.
2	Tax revenues levied for the organ-	-			· ·		
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	764463.	856493.	897736.	970438.	1038383.	4527513.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4						4527513.
	tion B. Total Support						<del></del>
Cale	ndar year (or fiscał year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	764463.	856493.	897736.	970438.	1038383.	4527513.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	20021.	23359.	25148.	7489.	20746.	96763.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)			_			
11	Total support. Add lines 7 through 10						4624276.
12	Gross receipts from related activities,	etc (see instruction	ons)			12	8218586.
13	First five years. If the Form 990 is for	r the organization's	first, second, thire	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
	organization, check this box and stor	here					. ▶
Sec	ction C. Computation of Publ	ic Support Per	rcentage		_		
14	Public support percentage for 2012 (	line 6, column (f) di	vided by line 11, c	olumn (f))		14	<u>97.91 %</u>
15	Public support percentage from 2011	Schedule A, Part	II, line 14			15	<u>97.88 %</u>
16a	33 1/3% support test - 2012. If the	organization did no	t check the box or	n line 13, and line 1	14 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies		-				$\triangleright$ $\mathbf{X}$
þ	33 1/3% support test - 2011. If the	-			line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual						▶□
17a	10% -facts-and-circumstances tes	-					
	and if the organization meets the "fac					rt IV how the organ	ızatıon
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the						, —
	organization meets the "facts-and-cire						
<u> 18</u>	Private foundation. If the organization	n did not check a	box on line 13, 16	<u>a, 16b, 17a, or 17b</u>	, check this box a	and see instructions	<u> </u>

# Schedule A (Form 990 or 990-EZ) 2012 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants.")					i	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-	<del></del>	<del> </del>				
-	ization's benefit and either paid to						
	or expended on its behalf						
_	· •				· · · · · · · · · · · · · · · · · · ·		
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5	-					
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						,
c	Add lines 7a and 7b	· · · · · · · · · · · · · · · · · · ·				i	
_	Public support (Subtract line 7c from line 6)	<del></del>					
	ction B. Total Support		·	<u> </u>	<u> </u>		
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 6		(0)=000	(0) 20.0	(4) 2311	(6) 2012	(i) Total
-	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses			1			
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	-					
13	Total support. (Add lines 9, 10c, 11, and 12)						<del></del>
	First five years. If the Form 990 is for	the organization'	s first, second, thu	rd, fourth, or fifth t	ax vear as a secti	on 501(c)(3) organiz	ation.
	check this box and stop here			•	•	.,.,.	· <b>▶</b> □
Sec	ction C. Computation of Publi	c Support Pe	rcentage				
	Public support percentage for 2012 (li			column (f))		15	%
	Public support percentage from 2011				•	16	%
	ction D. Computation of Inves					1 10 1	
	Investment income percentage for 20			ne 13. column (fl)	<del></del>	17	%
	Investment income percentage from 2		•	10 10, 00141111 (1),		18	%
	33 1/3% support tests - 2012. If the			on line 14, and line	a 15 is more then		
.50	more than 33 1/3%, check this box ar						. 13 1101
<b>.</b>	33 1/3% support tests - 2011. If the	•	-	• •	• •		and .
	line 18 is not more than 33 1/3%, che						
20			•	•		•	
<u> 2U</u>	Private foundation. If the organization	i ulu not check a	DOX ON IINB 14, 19	a, or 190, check th	ins box and see if	ISTUCTIONS	

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 Inspection

Name of the organization

Employer identification number

_	SAUGATUCK CHILD CA		06-1020584
Pai	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advise	d funds
_	are the organization's property, subject to the organization's		Yes No
6	Did the organization inform all grantees, donors, and donor	<del>-</del>	•
•	for charitable purposes and not for the benefit of the donor		-
	impermissible private benefit?		. Yes No
Pai		ganization answered "Yes" to Form 990, Pa	
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or		orically important land area
	Protection of natural habitat	Preservation of a certif	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qual	ified conservation contribution in the form of	of a conservation easement on the last
_	day of the tax year.		
	day of the tax your.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easements	•	2b
c	Number of conservation easements on a certified historic st	ructure included in (a)	2c
d	Number of conservation easements included in (c) acquired	• •	
_	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the	<u> </u>
_	year >	, , ,	
4	Number of states where property subject to conservation ea	asement is located >	
5	Does the organization have a written policy regarding the pe		
	violations, and enforcement of the conservation easements		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting		ring the year
7	Amount of expenses incurred in monitoring, inspecting, and	<del>-</del>	
8	Does each conservation easement reported on line 2(d) abo		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conserva-	tion easements in its revenue and expense	statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	ation's financial statements that describes t	he organization's accounting for
	conservation easements		
Pa	rt III Organizations Maintaining Collections of	of Art, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" to Form	n 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (A	SC 958), not to report in its revenue statem	ent and balance sheet works of art,
	historical treasures, or other similar assets held for public ex	khibition, education, or research in furtheran	ce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that desc	ribes these items	
b	If the organization elected, as permitted under SFAS 116 (A	SC 958), to report in its revenue statement	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	education, or research in furtherance of pub	lic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		► \$ ► \$
2	If the organization received or held works of art, historical tr	easures, or other similar assets for financial	
	the following amounts required to be reported under SFAS		
а	Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	Assets included in Form 990, Part X		<b>▶</b> \$

		CK CHILD C								: Раде <b>2</b>
	t III   Organizations Maintaining C	<del></del>			•					
3	Using the organization's acquisition, accessi	on, and other record	ds, che	ck any of the	following that	it are a sigr	nificant i	use of its	collection	items
	(check all that apply):		_	1						
а	Public exhibition	C	' ⊨	1	change progra	ams				
Ь	Scholarly research	€	•	Other						
C	Preservation for future generations									
4	Provide a description of the organization's co			-				se in Par	t XIII.	
5	During the year, did the organization solicit of					er sımılar a	ssets	_	_	
<b>—</b>	to be sold to raise funds rather than to be ma								<u> Yes</u>	L No
Par	t IV Escrow and Custodial Arran		ete if th	ie organizatio	on answered	"Yes" to Fo	orm 990,	, Part IV, I	ine 9, or	
	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary fo	r contributioi	ns or other as	isets not in	cluded	_	٦	
	on Form 990, Part X?								Yes	∟ No
р	If "Yes," explain the arrangement in Part XIII	and complete the to	llowing	table:						
	Occurry halance							_	Amount	<del></del>
c	Beginning balance						1c			
đ	Additions during the year				•		1d	<del></del> .		
e	Distributions during the year	•			,		1e			
7	Ending balance	arm 000 Bort V line	010	•			1f		7,,	<u> </u>
2a	Did the organization include an amount on Foundation in Figure 2. If "Yes," explain the arrangement in Part XIII			uan haa haar	a projudod je	Dod VIII			」 Yes	⊢ No
Par									•	
	2 Table 1 and 5 Complete	(a) Current year		Prior year	(c) Two year		1 Thron v	nare back	(a) Four	ears back
1a	Beginning of year balance	(a) Current year	(0)	riioi yeai	(C) (WO year	S Dack (u	i ililee y	tais Dack	(e) rour	real S Dack
b	Contributions					_				
C	Net investment earnings, gains, and losses						_			
d	Grants or scholarships	<del></del>				<del></del>			-	
e	Other expenditures for facilities	- 120								
•	and programs									
	Administrative expenses				<del>                                     </del>					<del></del>
g	End of year balance				+					
2	Provide the estimated percentage of the curr	rent year end haland	e /line	1a column (	a// held as:					
- а	Board designated or quasi-endowment	ionit your ond balant	%	rg, column (	ajj riela as.					
b	Permanent endowment	%	′°							
	Temporarily restricted endowment									
-	The percentages in lines 2a, 2b, and 2c shou									
3a	Are there endowment funds not in the posse	· ·	ation th	nat are held a	and administe	red for the	organiz	ation		
	by:						5. ga	4	[·	res No
	(i) unrelated organizations								3a(i)	100 110
	(ii) related organizations					•			3a(ii)	
b	If "Yes" to 3a(ii), are the related organizations	s listed as required o	on Sche	edule R?			•	•	3b	
4	Describe in Part XIII the intended uses of the					•				
Par	t VI Land, Buildings, and Equipm							·		
	Description of property	(a) Cost or c		1	t or other	(c) Acc	umulate	d	(d) Book	value
	<u> </u>	basis (investi		1 ''	(other)	• •	ciation		.,	
1a	Land									
b	Buildings .			1	L23992.				12	3992.
С	Leasehold improvements									
d	Equipment									
<u>e</u>	Other				61038.	Ç	2000	05.		1033.
Total	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, colu	ımn (B), lıne	10(c).)				16	5025.

Schedule D (Form 990) 2012

	HILD CARE SER		06	-1020584 Page <b>3</b>
(a) Description of security or category (including name of security)	(b) Book value		tion: Cost or end	l-of-year market value
(1) Financial derivatives	(b) DOOK VAILUE	(C) Metriod of Valua	tion. Cost of end	Poryear market value
(2) Closely-held equity interests	<del></del>			
(3) Other				· <del></del>
(A) STOCKS	101705.	End-of-Yea	r Market	Value
(B)	101/05.	Biid-Oi-iea	I Market	value
(C)				<del></del>
(D)				
(E)				<del></del>
(F)				
(G)			·-·-	
(H)				
(1)	· ·			
Total (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	101705.			
Part VIII Investments - Program Related. Se		3		
(a) Description of investment type	(b) Book value		tion: Cost or end	l-of-year market value
(1)				
(2)				
(3)				<del></del>
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, line				<del></del>
(a)	Description			(b) Book value
(1)				
(2)			<del></del>	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)		<del></del> .		
(10) Total. (Column (b) must equal Form 990, Part X, col (B) line	- 45 \			
Part X Other Liabilities. See Form 990, Part X, 1				
(a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col (B) line	e 25.)			
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the tex		ganization's financial sta	atements that rec	oorts the organization's
liability for uncertain tax positions under FIN 48 (ASC 7		-		

	edule D (Form 990) 2012 SAUGATUCK CHILD CARE SERVICES, INC.  Int XI Reconciliation of Revenue per Audited Financial Statements With Revenue		20584 Page 4
1	Total revenue, gains, and other support per audited financial statements	1	2600447.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	<del></del>	<u> </u>
_	Net unrealized gains on investments		
b		<del></del>	
c		<del> </del>	
d			
	Add lines 2a through 2d	2e	0.
3	Subtract line 2e from line 1	3	2600447.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	.   -	2000117.
a			
b		<del></del>	
	Add lines 4a and 4b	4c	0.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	2600447.
	art XII Reconciliation of Expenses per Audited Financial Statements With Expen		
1	Total expenses and losses per audited financial statements	1	<u> 2667596.</u>
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1	
а	Donated services and use of facilities 2a		
b	Prior year adjustments 2b		
С	Other losses 2c		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d .	2e	0.
3	Subtract line 2e from line 1	3	2667596.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	a Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	0.
5		5	2667596.
	art XIII Supplemental Information		
	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part ne 2; Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any addition		rait v, iiilo 4, i ait

### **SCHEDULE G**

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

2012

Open To Public Inspection

Name of the organization **Employer identification number** SAUGATUCK CHILD CARE SERVICES, INC. 06-1020584 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. a X Mail solicitations Internet and email solicitations Solicitation of government grants X Phone solicitations g X Special fundraising events In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or X No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? _ Yes b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts (or retained by) to (or retained by) (ii) Activity or entity (fundraiser) from activity fundraiser organization listed in col. (i) Yes No Total

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2012

or licensing

Sch Pa	edul I <b>rt I</b>	le G (Form 990 or 990 EZ) 2012 SAUGATU Fundraising Events. Complete if the	ICK CHILD CAR	E SERVICES, I	NC . 06 -	1020584 Page 2 more than \$15,000
		of fundraising event contributions and gr				
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
				ANNUAL		(add col. (a) through
			PIZZA	SPRING FUNDR	4	col (c))
e			(event type)	(event type)	(total number)	001 (0)/
Revenue	1	Gross receipts .	26365.	60580.	17237.	104182.
	2	Less Contributions				
	3	Gross income (line 1 minus line 2)	26365.	60580.	17237.	104182.
	4	Cash prizes				
S	5	Noncash prizes				
xpense	6	Rent/facility costs .				
Direct Expenses	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses	12490.	20758.	4842.	38090.
	10	Direct expense summary Add lines 4 through	·		<b>•</b>	( 38090)
	11	Net income summary. Combine line 3, colum			•	66092.
Pa	irt I	Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a.	answered "Yes" to Form		eported more than	
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
8	1	Gross revenue				
Ses	2	Cash prizes			· · · ·	-
Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes %	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		•	( )
	8	Net gaming income summary. Combine line	I, column d, and line 7		<b>&gt;</b>	
a	lst	ter the state(s) in which the organization opera the organization licensed to operate gaming ac No," explain:	ctivities in each of these			Yes No
	_			<del> </del>		
	— — We	ere any of the organization's gaming licenses re Yes," explain.	•		vear?	Yes No

<u>Sch</u>	edule G (Form 990 or 990-EZ) 2012 SAUGATUCK CHILD CARE SERVICES, INC. 06	<u>5-102058</u>	4 Page 3
11	Does the organization operate gaming activities with nonmembers?	Yes	
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No
	Indicate the percentage of gaming activity operated in.		
	The organization's facility	13a	9
	An outside facility	13b	9
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records.		
	Name	<del></del>	·- · ·
	Address >		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	No
b	olf "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue retained by the third party > \$		
_	e If "Yes," enter name and address of the third party:		
Ŭ	, in 100, onto hamo and addiess of the third party.		
	Name		
	Address >		
16	Gaming manager information:		
	Name		
	Gaming manager compensation ▶ \$		
	Description of services provided		
	Description of services provided		<del>-</del>
		<del></del>	
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
_	retain the state gaming license?	Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	•	
	organization's own exempt activities during the tax year > \$		
Pa	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, column		
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional inform	ation (see instr	uctions).
			_
			<del>-</del>
			<u>-</u>

Schedule G (Form 990 or 990-EZ) 2012

232083 01-07-13

## SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

SALICATURE CHILD CARE SERVICES INC

Employer identification number 06 1020504

SAUGATUCE CHILD CARE SERVICES, INC. 00-1020364
Form 990, Part I, Line 1, Description of Organization Mission:
WORTH.
Form 990, Part III, Line 1, Description of Organization Mission:
DAY-CARE PROVIDERS PRIMARILY IN FAIRFIELD AND NEW HAVEN COUNTIES.
Form 990, Part VI, Section B, line 11: DRAFT 990 REVIEWED BY BOARD OF
DIRECTORS BEFORE FILING.
Form 990, Part VI, Section C, Line 19: UPON REQUEST.
Form 990, Part VII Contact Addresses for Officers, Directors, Etc:
SANDY SERES - 43 BEAUMONT STREET, FAIRFIELD, CT 06824
Form 990, Part XI, line 9, Changes in Net Assets:
UNREALIZED LOSS ON INVESTMENTS -4035.
THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.