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## DLN: 93493128022964

# Form **990**

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Department of the Treasury

Open to Public

		2012 cale	endar year, or tax year beginning 07-01-2012 , 2012, and ending 06-3	30-2013			Inspection
		applicable	C Name of organization  MERCY MEDICAL CENTER INC		D Emplo	oyer id	entification number
Add	lress cl	hange	Doing Business As		93-0	38686	58
Naı	me cha	ange					
_ Init _	ıal retu	ım	Number and street (or P O box if mail is not delivered to street address) Room/si	uıte	E Teleph	one nui	mber
Ter	mınate	ed	2700 Stewart Parkway		(541)	) 677-	2457
_	ended		City or town, state or country, and ZIP + 4 Roseburg, OR 97471		(=	,	
App	olication	n pending	<i></i>		<b>G</b> Gross	receipts	\$ 177,567,261
			<b>F</b> Name and address of principal officer KELLY MORGAN		s this a group	retur	
			2700 Stewart Parkway	a	ffiliates?		Γ Yes <b>Γ</b> No
			Roseburg,OR 97471				uded?
Ta	x-exen	npt status	▼ 501(c)(3)	- I	f "No," attach	n a list	(see instructions)
w	ebsite	e: ► WW	/W MERCYROSE ORG	H(c) (	Group exemp	tıon nı	ımber ► 0928
				1		1.	
	n of or <b>rt I</b>		Corporation	<b>L</b> Year	of formation 19	909	M State of legal domicile OF
Га			-				
		THE MIS	escribe the organization's mission or most significant activities SSION OF MERCY MEDICAL CENTER IS TO PROVIDE EXCELLENT,	COMPAS	SIONATECA	ARE F	OR THE PEOPLE OF
υ		<u>OUR CO</u>	MMUNITY, REGARDLESS OF ABILITY TO PAY				
ankellidilice							
2	2	Check th	nis box দ if the organization discontinued its operations or disposed	of more th	an 25% of its	s net a	ssets
	_					1 -	1
	l		of voting members of the governing body (Part VI, line 1a)			3	12
	l		of independent voting members of the governing body (Part VI, line 1b			4	1 10:
			mber of individuals employed in calendar year 2012 (Part V, line 2a)			5	1,19
C	l		mber of volunteers (estimate if necessary)			6	34!
			related business revenue from Part VIII, column (C), line 12			7a	1,890,563
	ь	Net unre	lated business taxable income from Form 990-T, line 34			7b	714,85!
	_				Prior Year	525	Current Year
a)	8		butions and grants (Part VIII, line 1h)		404,		271,248
Hevenue	9		m service revenue (Part VIII, line 2g)		172,595,	-	170,699,233
產	10		ment income (Part VIII, column (A), lines 3, 4, and 7d)		1,971,		4,757,200
	11		revenue (Part VIII, column (A ), lines 5, 6d, 8c, 9c, 10c, and 11e) evenue—add lines 8 through 11 (must equal Part VIII, column (A ), lin		2,646,	.322	1,811,695
	12		· · · · · · · · · · · · · · · · · · ·		177,617,	159	177,539,376
	13		and similar amounts paid (Part IX, column (A), lines 1–3)		393,	792	410,146
	14	Benefi	ts paid to or for members (Part IX, column (A), line 4)			0	0
ø	15		es, other compensation, employee benefits (Part IX, column (A), lines		68,426,	051	67,098,541
Expenses	16a	5-10) Profes	sional fundraising fees (Part IX, column (A), line 11e)		00,420,	0	07,030,341
Φ ⊕	ь		ndraising expenses (Part IX, column (D), line 25) •0	•			
Ω	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	_	85,008,	742	82,384,129
	18		expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	` <del>                                    </del>	153,828,		149,892,816
	19		ue less expenses Subtract line 18 from line 12		23,788,		27,646,560
5 <del>4</del>	<del></del>			_	ning of Curre		End of Year
Fend Balances		_	Control (Book V. Lond C)		Year	500	
#8 8	20		assets (Part X, line 16)	-	183,929,		207,987,069
<b>.</b>	21 22		labilities (Part X, line 26)		55,719, 128,210,		52,582,511 155,404,558
	t III		sets or fund balances Subtract line 21 from line 20 ature Block		120,210,	.240	155,404,556
nde ny ki	r pena nowle	alties of	perjury, I declare that I have examined this return, including accompa belief, it is true, correct, and complete Declaration of preparer (other t				
			house of afficient		2013-09-25		
ign		Signa	ature of officer		Date		
ler	е		KASBERGER CFO				
		<u> </u>	or print name and title	Date		DTT	
			rınt/Type preparer's name Preparer's sıgnature amela Krohn	Date	Check If self-employed	PTIN P012:	10500
Paid			im's name ► CATHOLIC HEALTH INITIATIVES		Firm's EIN F 4		
	pare	_	The Line Boron Thursday Control William		DI -	2) 2=-	04.00
Jse	On	ily  ⁵	irm's address ► 198 INVERNESS DRIVE WEST		Phone no (303	3) 298-	A100
		1					

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes ☐ No

Form	990 (2012)					Page <b>2</b>
Par		nt of Program Serv hedule O contains a res		lishments uestion in this Part III		
BRIN HUM	MISSION OF MER	E, ENERGY AND VIABI	IS TO NURTUF LITY IN THE 2	1ST CENTURY FIDELI	STRY OF THE ROMAN CATHO TY TO THE GOSPEL URGES U DF HEALTHIER COMMUNITIE	JS TO EMPHASIZE
<u>эсп</u>						
2		on undertake any signifi O or 990-EZ?			which were not listed on	┌ Yes ┌ No
	If "Yes," describe	these new services on S	Schedule O			
3	services?			nt changes in how it con	ducts, any program	┌ Yes ┌ No
	If "Yes," describe	these changes on Sche	dule O			
4	expenses Section		4) organization	s are required to report	ee largest program services, as the amount of grants and alloca	
4a	(Code SEE SCHEDULE H	) (Expenses \$	124,211,342	including grants of \$	410,146 ) (Revenue \$	169,291,094 )
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$		ıncludıng grants of \$	) (Revenue \$	)
	Other program se	ervices (Describe in Scl	nedule O N			
	(Expenses \$		cluding grants o	f\$	) (Revenue \$	)
4e	Total program se	rvice expenses 🕨	124,211,342			

art V Checklist of Required Schedule	Part TV	Chec	klist of	Required	Schedule
--------------------------------------	---------	------	----------	----------	----------

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^7$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	Yas	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes,"  complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . $$ . $$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	Yes	
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	 Yes	 No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   6		103	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4</b> a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
<b>c</b> -	Described and the second secon	5c		NI -
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		No
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
А	If "Yes," indicate the number of Forms 8282 filed during the year	76		NO
u	These, indicate the number of forms 3232 med during the year	-		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		1	
9	Sponsoring organizations maintaining donor advised funds.	8		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
L1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state?	.		
	Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	[		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ection A. Governing Body and Management	-		1
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? $$ .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶OR			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

- Own website Another's website V Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶John S Kasberger 2700 Stewart Parkway Roseburg, OR (541)677-2458

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Director/Physican/Secretary	( <b>A)</b> Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
(1) BRET HANSEM MD Director/Physican/Sceretary		organizations below	Individual trustee or director	Truste	Officei	Key employee	Highest compensated employee	Former			organization and related
Director/Physician/Secretary   0	(1) BRET HANSEN MD	1 00	V		v				5 936	0	0
Chairperson 1 00	Director/Physician/Secretary	0	_ ^		^				3,630	0	0
Chairperson	(2) DAVE LEONARD	1 00	] <sub>x</sub>		x				0	0	0
Chair	Chairperson	1 00			Ĺ				Ů	0	
Chair	(3) GARY MCCORMACK	1 00	l <sub>x</sub>		x				0	0	0
President/CEO FHS, Ex Officio	Chair	1 00							ŭ		
President/CEO FHS, Ex Officio    59 00	(4) JOSEPH WILCZEK	1 00	l <sub>x</sub>		x				0	1.356.215	36.077
President/CEO	President/CEO FHS, Ex Officio	59 00							Ů	1,555,215	30,077
President/CEO	(5) KELLY MORGAN	56 00	l <sub>x</sub>		x				0	742 829	80 922
Director/Vice Chair	President/CEO	4 00			,				Ů	, 12,025	00,322
Director/Vice Chair	(6) MARK HERSCHER DO	1 00	l <sub>x</sub>		x				0	9.645	0
Director/Treasurer	Director/Vice Chair										-
Director	(7) TOM DAVIDSON	1 00	l <sub>x</sub>		x				0	0	0
Director	Director/Treasurer										
Director   0	(8) AMY PALM	1 00	l <sub>x</sub>						0	0	C
Director	Director										
Director	(9) GABRIELLE JONES RSM	1 00	l <sub>x</sub>						0	0	0
X	Director	0							Ů		
Director	(10) JOHN POWELL	1 00	l <sub>x</sub>						0	0	C
Name	Director	0							ŭ		
Director         0         X         0<	(11) JOYCE AKSE	1 00	] <sub>v</sub>						0	0	O
Board Member   0	Director	0							ŭ		
Board Member	(12) MARTY DALEY	1 00	] <sub>x</sub>						0	0	C
Director	Board Member	0							ŭ		
Director         1 00         X         292,958         0         39,054           Chief Operating Officer         0         X         292,958         0         39,054           (15) JASON GRAY         40 00         X         304,290         0         38,860           Chief Medical Officer/President CMG         5 00         X         293,880         0         38,980           (16) JOHN KASBERGER         59 00         X         293,880         0         38,980           Chief Financial Officer         1 00         X         293,880         0         38,980           (17) RAHUL AGARWAL         40 00         X         209,356         0         44,590	(13) NEAL BROWN	1 00	] ,							0	0
Chief Operating Officer         0         X         292,958         0         39,054           (15) JASON GRAY         40 00         X         304,290         0         38,860           Chief Medical Officer/President CMG         5 00         X         293,880         0         38,980           (16) JOHN KASBERGER         59 00         X         293,880         0         38,980           Chief Financial Officer         1 00         X         209,356         0         44,590	Director	1 00	^						Ŭ	0	0
Chief Operating Officer     0     X     304,290     0     38,860       Chief Medical Officer/President CMG     5 00     X     293,880     0     38,980       (16) JOHN KASBERGER     59 00     X     293,880     0     38,980       Chief Financial Officer     1 00     X     293,880     0     38,980       (17) RAHUL AGARWAL     40 00     X     209,356     0     44,590	(14) DEBRA BOSWELL	40 00			v				202 058	0	30.054
X   304,290   0   38,866	Chief Operating Officer	0			^				292,936	0	39,034
Chief Medical Officer/President CMG     5 00     293,880     38,988       (16) JOHN KASBERGER     X     293,880     0     38,988       Chief Financial Officer     1 00     X     293,880     0     38,988       (17) RAHUL AGARWAL     40 00     X     209,356     0     44,598	(15) JASON GRAY	40 00			v				204 200	-	20.060
X 293,880 0 38,986 Chief Financial Officer 1 00 (17) RAHUL AGARWAL 40 00 X 209,356 0 44,596	Chief Medical Officer/President CMG	5 00			L^_				304,290		
Chief Financial Officer         1 00	(16) JOHN KASBERGER	59 00			V				202.000		30.000
(17) RAHUL AGARWAL 40 00 X 209,356 0 44,596	Chief Financial Officer	1 00			×				293,880	0	38,988
VP Business Development 2 00       X       209,356   0   44,596	(17) RAHUL AGARWAL				.,					_	
	VP Business Development	2 00			<sup>x</sup>				209,356	0	44,596

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(18) ALAN RADER	40 00					x		131,923	0	25,766
Pharmacist	0									
(19) ANN FULLER	40 00					х		127,769	0	33,875
Unit Director (20) DEBRA RINAKER	40 00									
Unit Director - Speciality	0					х		134,098	0	19,771
(21) JEAN LARSON	53 00					x		138,797	0	33,020
Controller	1 00					^		130,737	•	33,020
(22) MARK JOHNSON	40 00					х		129,578	0	29,810
Pharmacist	0									
(23) CHRISTOPHER KINYON	0 00						x	О	140,923	20,730
Director Pharmacy	40 00	1								
(24) MARVIN GWALTNEY JR Former VP Mission Integration	0 00 40 00						х	0	135,730	26,704
	10 00									
					L					
1b Sub-Total						F	-			
c Total from continuation sheets to Part						<b>▶</b> ⊨				
d Total (add lines 1b and 1c)						-		1,768,485	2,385,342	468,173
2 Total number of individuals (including b \$100,000 of reportable compensation)	ut not limited to	those	liste		bove	e) who	rec	eived more than		

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee				
	on line 1a? If "Yes," complete Schedule I for such individual	3	Yes		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	

## **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	( <b>B</b> ) Description of services	(C) Compensation
PROFESSIONAL MANAGEMENT OF OREGON LLC 2801 NW MERCY DRIVE SUITE 200 ROSEBURG OR 97471	CONSULTING/MANAGEMENT SERVICES	6,327,858
UMPQUA MEDICAL GROUP LLC PO BOX 1700 ROSEBURG OR 97470	CONSULTING/MANAGEMENT SERVICES	2,447,852
CALIFORNIA EMERGENCY PHYSICIANS 2100 POWELL STREET SUITE 920 EVERYVILLE CA 97608	CONSULTING/MANAGEMENT SERVICES	1,779,004
PAML LLC PO BOX 2670 SPOKANE WA 99220	LABORATORY SERVICES	1,179,076
EVERGREEN FAMILY MEDICINE PC 2570 NW EDENBOWER BLVD STE 100 ROSEBURG OR 97471	CONSULTING/MANAGEMENT SERVICES	1,091,663
	N 1 1 11	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►16

Part VIII											
		Check if Schedule O Contains a respi	onse to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514				
w 92	1a	Federated campaigns 1	a								
ants	b	Membership dues 1	b								
Gr.	С	Fundraising events 1	с								
iffs, ar A	d	Related organizations 1	d 146,330								
, Gi nila	e	Government grants (contributions) 1	e 15,000								
ons Sir	f	All other contributions, gifts, grants, and 1	f 109,918		}						
Contributions, Giffs, Grants and Other Similar Amounts	•	sımılar amounts not ıncluded above	· ————		ļ						
ıtril I Ot	g	Noncash contributions included in lines 1a-1f \$									
Cor anc	h	Total. Add lines 1a-1f		271,248							
na na			Business Code								
enu (	2a	PATIENT SERVICES	900099	168,354,297	167,294,280	1,060,017					
Re Se	b	EQUITY CHANGES OF UNCONSOLIDATED ORGS	900099	1,529,766	1,529,766						
931	С	RENTAL INCOME	900099	467,048	467,048						
Program Serwce Revenue	d	LEASED EMPLOYEES	561300	296,304			296,304				
ine	е	REIMBURSEMENT OF EXPENSES	900099	51,818			51,818				
ogra	f	All other program service revenue		0	0	0	0				
ΔŤ	g	Total. Add lines 2a-2f		170,699,233							
	3	Investment income (including divide		1,526,057		-403	1,526,460				
	4	and other similar amounts) Income from investment of tax-exempt bone		0			, ,				
	5	Royalties	_	0							
		(ı) Real	(II) Personal								
	6a	Gross rents 27,348									
	b	Less rental 24,529 expenses									
	С	Rental income 2,819 or (loss)	0								
	d	Net rental income or (loss)		2,819			2,819				
	7a	(i) Securities Gross amount	(II) O ther								
	, a	from sales of 3,234,499 assets other	0								
	b	than inventory Less cost or									
	, ה	other basis and sales expenses	3,357								
	С	Gain or (loss) 3,234,499	-3,357								
	d	Net gain or (loss)	· · · · · ·	3,231,143			3,231,143				
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c)									
Re		See Part IV, line 18	_								
jer	ь		a								
o∰.	С	Net income or (loss) from fundraising		o							
	9a	Gross income from gaming activities See Part IV, line 19									
	b		b								
	С	Net income or (loss) from gaming ac		0							
	10a	Gross sales of inventory, less returns and allowances .									
	ь	Less cost of goods sold b									
		Net income or (loss) from sales of in	ventory 🛌	o							
		Miscellaneous Revenue	Business Code								
	11a	LABORATORY SERVICES	621500	830,949		830,949					
	b	CAFETERIA	722100	, , ,			654,756				
	C	MAINTENANCE SERVICES	811000	90,848	0	0	90,848				
	d e	All other revenue  Total. Add lines 11a-11d		232,323	0	U	232,323				
				1,808,876							
	12	<b>Total revenue.</b> See Instructions .		177,539,376	169,291,094	1,890,563	6,086,471				

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 410,146 410,146 Grants and other assistance to individuals in the United States See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 1,267,818 171,575 1,096,243 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 112,647 112,647 Other salaries and wages 50,596,853 46,680,961 3,915,892 Pension plan accruals and contributions (include section 401(k) 2,730,863 2,542,820 and 403(b) employer contributions) . . . . 188.043 Other employee benefits . . . . 8,449,177 7,686,480 762,697 10 3,941,183 3,562,191 378,992 11 Fees for services (non-employees) Management . . . . 5,077,490 5,077,490 649,143 649,143 Legal . . . . . . . . 84,460 84,460 0 0 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . 0 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 15,472,990 15,431,336 41,654 Schedule O) . . . . . . . Advertising and promotion . . 191,168 27,874 12 163,294 13 Office expenses . . . . . 4,058,821 4,025,952 32,869 7,423,068 7,423,068 14 Information technology . . 15 0 Royalties . . 4,683,061 4,540,340 142,721 16 Occupancy . . . . . . **17** 445,500 354,600 90,900 Travel . . . . 18 Payments of travel or entertainment expenses for any federal, 0 state, or local public officials . . . . . 73,301 19 Conferences, conventions, and meetings . 30,702 42,599 20 1,644,582 1,644,582 Payments to affiliates . . . . . . 3,875,712 21 3,875,712 65,416 22 Depreciation, depletion, and amortization . 6,541,584 6,476,168 23 1,129,359 1,129,359 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MEDICAL SUPPLIES 18,131,840 18,131,840 REPAIRS AND MAINTENANCE 1,197,164 1,197,164 BAD DEBT 9,150,262 9,150,262 d UNRELATED BUSINESS TAXES 789,165 789,165 1,765,459 881,570 883,889 e All other expenses 0 Total functional expenses. Add lines 1 through 24e 25,681,474 25 149,892,816 124,211,342 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response to any question in this Part X			
		The contract of the contract o	(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	25,931	1	62,560
	2	Savings and temporary cash investments	9,282,735	2	22,028,752
	3	Pledges and grants receivable, net	0	3	
	4	Accounts receivable, net	15,464,918	4	20,918,801
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	0
Assets	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	0
8	,	Notes and loans receivable, net	779,946	7	798,906
₹	7 8	Inventories for sale or use	2,902,076	8	3,378,631
	9		728,768	9	731,502
	10a	Prepaid expenses and deferred charges		9	731,302
	ь	Less accumulated depreciation	64,148,215	10c	59,930,585
	11	Investments—publicly traded securities	31,110,210	11	
	12	Investments—other securities See Part IV, line 11	66,203,945	12	54,917,635
	13	Investments—program-related See Part IV, line 11	0	13	0
	14	Intangible assets	179,012	14	44,753
	15	Other assets See Part IV, line 11	24,214,034	15	45,174,944
	16	Total assets. Add lines 1 through 15 (must equal line 34)	183,929,580	16	207,987,069
	17	Accounts payable and accrued expenses	17,262,035	17	13,025,302
	18	Grants payable	17,202,000	18	10,020,002
	19	Deferred revenue	98,543	19	19,516
	20	Tax-exempt bond liabilities	30,340	20	10,010
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified		21	
室		persons Complete Part II of Schedule L		22	0
<u> </u>	23	Secured mortgages and notes payable to unrelated third parties	435,330	23	
	24	Unsecured notes and loans payable to unrelated third parties	400,000	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule		27	
		D	37,923,426	25	39,537,693
	26	Total liabilities. Add lines 17 through 25	55,719,334	26	52,582,511
ces		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
<u>a</u>	27	Unrestricted net assets	128,210,246	27	155,404,556
<u>е</u>	28	Temporarily restricted net assets		28	
걸	29	Permanently restricted net assets		29	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.			
9	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	128,210,246	33	155,404,556
_	34	Total liabilities and net assets/fund balances	183,929,580	34	207,987,067

Par	t XI Reconcilliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI				<del>▽</del>	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		177,5	539,376	
2	Total expenses (must equal Part IX, column (A), line 25)	2		149,8	392,816	
3	Revenue less expenses Subtract line 2 from line 1	3		27,6	546,560	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		128,2	210,246	
5	Net unrealized gains (losses) on investments	5		1,5	598,569	
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-2,050,819			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		155,4	104,556	
Par	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII				. $\sqsubset$	
				Yes	No	
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or rev a separate basis, consolidated basis, or both	iewed on				
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepass, consolidated basis, or both	parate				
	☐ Separate basis ☐ Both consolidated and separate basis					
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	ght of the	the <b>2c</b> Yes			
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ıın				
3 <b>a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	the	За		No	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	e required	3b			

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**Employer identification number** 

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

MERC	Y MEDI	ICAL CENT	ER INC										
					- (411			1	93-03868				
	rt I			iblic Charity Sta te foundation becaus						<u>istructions</u>	•		
	organi												
1	<u> </u>		•	ion of churches, or a				ection 170(	D)(1)(A)(I).				
2	 			d in <b>section 170(b)(</b> 1			•	470(1:)(4)					
3	[ 			perative hospital se						4)(4)("") =			
4	ı			h organization opera ity, and state	ted in conjun	iction with a	hospital des	cribed in <b>se</b>	ction 170(b)(	1)(A)(III). E	nter the		
5	Г			erated for the benefi	t of a college	e or universi	tv owned or o	perated by	a government	al unit desc	ribed in		
_	•	section 170(b)(1)(A)(iv). (Complete Part II )											
6	Г		A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>										
7	Ţ.		•	at normally receives	_					om the gen	eral public		
	•			on 170(b)(1)(A)(vi).				5		J	,		
8	Г			: described in <b>sectio</b> i									
9	Г	Anorg	anızatıon th	at normally receives	(1) more th	nan 331/3% d	f its support	from contril	outions, mem	bership fees	, and gross		
		receipt	s from activ	rities related to its e	xempt functı	ons—subjec	t to certaın e	xceptions, a	and (2) no mo	re than 331,	/3 <b>% of</b>		
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses											
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)											
10	Г	Anorg	anızatıon or	ganized and operate	d exclusively	to test for p	oublic safety	See <b>sect io</b>	n 509(a)(4).				
11	Г	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check											
		the box that describes the type of supporting organization and complete lines 11e through 11h											
		a Type I b Type II c Type III - Functionally integrated d Type III - Non-function											
е	$\sqcap$			ox, I certify that the									
				ion managers and ot	her than one	or more pub	licly support	ed organıza	tions describ	ed in sectio	n 509(a)(1) or		
_			1 509(a)(2)										
f			rganization this box	received a written d	etermination	from the IK	S that it is a	ıypeı, ıyp	e II, or I ype	III support	ing organization,		
g				2006, has the organ	ızatıon accep	oted any gift	or contributi	on from any	of the		•		
			ng persons?										
				rectly or indirectly of	•		_	persons de	scribed in (ii)		Yes No		
				governing body of th		_	17			11g			
		• •	•	er of a person descr	• •					11g			
_				lled entity of a perso						11g	(III)		
h		Provide	e the followi	ng information about	the support	ed organizat	ion(s)						
	i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	notify	(vi) Is	the	(vii) A mount of		
•	suppo		(,	organization	organizati		the organiz		organizati		monetary		
O	rganiz	ation		(described on	col (i) lıs		ın col (i) d		col (i) org		support		
				lines 1 - 9 above	your gove		suppor	t?	ın the U	S?			
				or IRC section (see	docume	ent?							
				instructions))	V	N-	V	NI-	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		1		
					Yes	No	Yes	No	Yes	No			
									1	-			
									1				

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	iplete Pa	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,	<del>                                     </del>	
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493128022964

## OMB No 1545-0047

## **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** MERCY MEDICAL CENTER INC 93-0386868 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o					
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
е	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

chedule C (i	51111 5 5 6 6 5 5 6 6 2 7 2 6 1 2		Page
Part II-B	Complete if the organization is exempt under section 501(c)(3) and has	NOT	
	filed Form 5768 (election under section 501(h)).		
			(1.)

For o	ach "Vac" recogned to lines 15 through 1, below, provide in Part TV a detailed description of the lebbung	(a	1)	(b)	
activ	ach "Yes" response to lines 1a through 11 below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
C	Media advertisements?		No		
d	Mailings to members, legislators, or the public?		No		
e	Publications, or published or broadcast statements?		No		
f	Grants to other organizations for lobbying purposes?	Yes		21,37	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	O ther activities?		No		
j	Total Add lines 1c through 1i			21,37	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
ь	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		l		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

### Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

#### Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members 1 1

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV **Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Description of the activities reported on Lines 1a through 1i		DUES OF \$ 76,310 WERE PAID TO OREGON ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS OF WHICH \$18,047 WAS LOBBYING, DUES OF \$10,000 WERE PAID TO AMERICAN HOSPITAL ASSOCIATION OF WHICH \$2,398 WAS LOBBYING, DUES OF \$31,010 WERE PAID TO CATHOLIC HEALTH ASSOCIATION OF WHICH \$930 WAS LOBBYING

DLN: 93493128022964

OMB No 1545-0047

Open to Public Inspection

## SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

**Employer identification number** Name of the organization MERCY MEDICAL CENTER INC. 93-0386868 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the tax year 🟲 Number of states where property subject to conservation easement is located ▶\_\_\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

### Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Par	Organizations Maintaining Co	llections of Ar	t, His	<u>stori</u>	<u>cal Tr</u>	eası	ires, or O	the	<u>r Simila</u>	r Asse	ets (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	heck	any of t	he foll	lowing that a	are a	significan	t use o	fits	
а	Public exhibition		d	Γ	Loan	orexc	hange progr	ams	ı			
b	Scholarly research		e	$\Gamma$	Other	-						
c	Preservation for future generations											
4	Provide a description of the organization's co Part XIII	ollections and expla	aın hov	w the	y furthe	er the	organızatıon	ı's ex	kempt purp	ose in		
5	During the year, did the organization solicit	or receive donation	ıs of aı	rt, hıs	torıcal	treası	ures or othe	rsın	nılar			
	assets to be sold to raise funds rather than										Yes	┌ No
Pai	Part IV, line 9, or reported an ar						n answere	d "Y	es" to Fo	rm 99	0, 	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interm	iediary	for c	ontrıbu	itions	or other ass	ets	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI.	II and complete the	e follov	wing t	able		Г		<u> </u>	Amo		
_	Danisar halasa						-	1.0		AIIIO	unc	
c d	Beginning balance						-	1c 1d				
	Additions during the year						-					
e f	Distributions during the year						-	1e 1f				
f	Ending balance						L	11				
2a	Did the organization include an amount on Fo	orm 990, Part X, Iir	ne 21?	,						J	Yes	□ No
_ь	If "Yes," explain the arrangement in Part XII											ı
Pa	rt V Endowment Funds. Complete										\	
1a	Beginning of year balance	(a)Current year	(D	)Prior	year	D (C)	wo years back	( (a)	Three years	раск (е	e)Four ye	ears back
ь	Contributions							+				
c	Net investment earnings, gains, and losses							+				
	wet investment earnings, gams, and losses							_				
d	Grants or scholarships							╄				
е	Other expenditures for facilities and programs											
f	Administrative expenses							╄				
g	End of year balance											
2	Provide the estimated percentage of the cur	rent year end balan	nce (lır	ne 1g	, colum	n (a))	held as					
а	Board designated or quasi-endowment 🕨											
b	Permanent endowment ►											
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%										
3a	Are there endowment funds not in the posse	ssion of the organiz	zatıon	that a	are held	danda	administere	d for	the			
	organization by  (i) unrelated organizations									3a(i)	Yes	No
	(ii) related organizations									3a(ii)	1	<u> </u>
b	If "Yes" to 3a(II), are the related organization				ule R?	· . · .		٠.		3b		
4	Describe in Part XIII the intended uses of the	ne organization's er	ndowm	nent f	unds						•	
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa	_								
	Description of property				Cost or s (invest		(b)Cost or of basis (othe		(c) Accum deprecia		<b>(d)</b> Bo	ok value
1a	Land						915	,514				915,514
b	Buildings		•				64,575	,353	23,0	31,436	4	1,543,917
c	Leasehold improvements				1,18	35,263	4,137	,736	3,6	46,016		1,676,983
А	Equipment						60,132	,989	46,2	00,625	1	3,932,364
-												
	Other	<u> </u>			2	30,787	4,516	,477	2,8	85,457		1,861,807

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
(a) Description of security or category	(b)Book value		od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives	0		
(2)Closely-held equity interests	0		
(3)Other			
(A) CHI OIP - FIXED INCOME	27,109,803		F
/->			_
(B) CHI OIP - EQUITY SECURITIES	27,807,832		F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	54,917,635		
Part VIII Investments—Program Related. See			
(a) Description of investment type	(b) Book value		od of valuation
(a) Description of my obtained type	(2) Dook raids		f-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, lin	ne 15.		
(a) Descrip	otion		(b) Book value
(1) INTERCOMPANY RECEIVABLES			29,313,739
(2) EQUITY IN UNCONSOLIDATED ORGANIZATIONS			15,809,098
(3) DEPOSITS			52,107
. 7			,
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.	.)		45,174,944
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
INTERCOMPANY PAYABLES	35,315,143		
ENVIRONMENTAL REMEDIATION	244,551		
DUE TO AUXILIARY	88,378		
UNCLAIMED PROPERTY	6,595		
ACCRUED EXPENSES	3,883,026		
	3,003,020		
Table (Caluma (b) and a malfine con a constant			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 ) ▶	39,537,693		

Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retu	ırn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities 2b		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII ) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII ) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	turn
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII ) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )	] [	
C	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Table supposes Additions 2 and 4 /This mount agreed Forms COO. Book I live 10.)	5	
	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	] ]	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
FIN 48 (ASC 740) footnote		MERCY MEDICAL CENTER'S FINANCIAL INFORMATION IS INCLUDED IN THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF CATHOLIC HEALTH INITIATIVES (CHI), A RELATED ORGANIZATION CHI'S FIN 48 (ASC 740) FOOTNOTE FOR THE YEAR ENDED JUNE 30, 2013 READS AS FOLLOWS "CHI IS A TAX-EXEMPT COLORADO CORPORATION AND HAS BEEN GRANTED AN EXEMPTION FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE CHI OWNS CERTAIN TAXABLE SUBSIDIARIES AND ENGAGES IN CERTAIN ACTIVITIES THAT ARE UNRELATED TO ITS EXEMPT PURPOSE AND THEREFORE SUBJECT TO INCOME TAX MANAGEMENT REVIEWS ITS TAX POSITIONS ANNUALLY AND HAS DETERMINED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS"

# OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 Attach to Form 990.
 See separate instructions.

**Hospitals** 

Name of the organization MERCY MEDICAL CENTER INC

Employer identification number

93-0386868

Pa	rt I Financial Ass	istance and	d Certain (	Other Community	Benefits at Cost	·			
								Yes	No
	Did the organization have					on 6a	1a	Yes	
b	If "Yes," was it a written						1b	Yes	
2	If the organization had m financial assistance police		•			oplication of the			
	Applied uniformly to a Generally tailored to				nly to most hospital fac	cilities			
3	Answer the following base organization's patients de	ed on the finar	ncıal assıstar		at applied to the larges	t number of the			
а	Did the organization use If "Yes," indicate which o	Federal Pover	ty Guidelines			providing <i>free</i> care?	3a		No
							<u> </u>		NO
b	Did the organization use which of the following was						3b		No
	C 200% C 250% C	300%	50% <b>—</b> 400	0%  Other		%			
C	If the organization used f criteria for determining el used an asset test or oth discounted care	ligibility for fre	e or discoun	ted care Include in the	description whether the	e organization			
4	Did the organization's fin					_	_		
5a	provide for free or discou Did the organization budg the tax year?	get amounts fo	r free or disc	ounted care provided u	nder its financial assist		4 5a	Yes	
b					udgeted amount?		<u>Ба</u>	1 65	No.
	<ul> <li>b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?</li> <li>c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted</li> </ul>								. 110
	care to a patient who was eligibile for free or discounted care?							igspace	
	Did the organization prep				·?		6a	Yes	
b	If "Yes," did the organiza			•			6b	Yes	
	Complete the following to worksheets with the Scho		worksneets p	oroviaea in the Schedule	en instructions. Do not	. supmit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benderate expense		<b>f)</b> Percei otal expe	
a	Financial Assistance at cost (from Worksheet 1)		16,249	3,944,557		3,944,!	557	2 8	00 %
b	Medicaid (from Worksheet 3, column a)		39,907	19,868,320	18,826,109	1,042,2			40 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)						0		0 %
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .	0	56,156	23,812,877	18,826,109	4,986,7	768	3 5	40 %
e	Other Benefits Community health Improvement services and community benefit operations								
	(from Worksheet 4)	21	1,239	39,719		39,7	719	0 0	30 %
f a	Health professions education (from Worksheet 5) Subsidized health services						0		0 %
	(from Worksheet 6)						0		0 %
h I	Research (from Worksheet 7) Cash and in-kind						0		0 %
	contributions for community benefit (from Worksheet 8)	14	8	110,490		110,4	190	0.00	80 %
J	<b>Total.</b> Other Benefits	35	1,247	150,209	0	150,2	209	0 1	10 %
k	Total. Add lines 7d and 7i .	35	57,403	23,963,086	18.826.109	5.136.9	977	3.6	50 %

	edule H (Form 990) 2012  rt II Community Building	na Activities	s Complete t	his table if the o	rnaniza	tion co	nducte	ed any commun	utv h	ıııldın	Pag
	activities during the										
	of the communities i										
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense	/ (d)	Direct off revenue	-	(e) Net communit building expense		<b>(f)</b> Perco total ex	
1	Physical improvements and housing								0		0 %
2	Economic development	1		7	20				720		0 %
3	·	_							0		
_	Community support										0 %
4	Environmental improvements								0		0 %
5	Leadership development and training for community members								0		0 %
6	Coalition building	3		1,7	64			1,	764		0 %
7	Community health improvement advocacy	2		680,4	76			680,	476	0	450 %
8	Workforce development			,				·	0		0 %
9	Other								0		0 %
0	Total	6	0	682,9	60		0	682,	960	0	460 %
	t IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collect	tion Practice	es						Yes	No
1	Did the organization report bac	d debt expense	ın accordance	with Heathcare F	nancıal	Manage • •	ment A	ssociation 	1	Yes	
2	Enter the amount of the organi methodology used by the orga		•	•	ne • •	2		9,150,262			
3	Enter the estimated amount of patients eligible under the org the methodology used by the o	anızatıon's fına organızatıon to	incial assistand estimate this a	ce policy Explain amount and the ra	ın Part V						
4	any, for including this portion of Provide in Part VI the text of t	the footnote to	the organizatio	n's financial state			ribes b	0 ad debt expense			
ect	or the page number on which t ion B. Medicare	his footnote is	contained in th	e attached financ	al stater	nents					
5	Enter total revenue received fi	rom Medicare (	including DSH	and IME)		. 5		46,306,249			
6	Enter Medicare allowable cost	s of care relatı	ng to payments	s on line 5		. 6		48,184,659			
7	Subtract line 6 from line 5 Th	ıs ıs the surplu	s (or shortfall)			. 7		-1,878,410			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting methodo	ology or source								
	Cost accounting system	<b>▽</b> cos	st to charge rat	tio <b>Г</b>	O ther						
ect	ion C. Collection Practices										
9a	Did the organization have a wr	itten debt colle	ection policy du	ırıng the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part v	ection practice:	s to be followed	d for patients who	are know	n to qu	alify for	financial	9b	Yes	
Pa	rt IV Management Comp	anies and J	oint Ventur	<b>es</b> (owned 10% or more	y officers, d	ırectors, tı	ustees, ke	y employees, and physici	ans—se	e instruct	ions)
	(a) Name of entity	(b	) Description of pr activity of entity		(c) Orga profit % owners	or stock	, e	) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	e) Physic fit % or wnership	stock
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Part V Facility Information										
Section A. Hospital Facilities  (list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?  1	Licensed hospital	General medical & suig	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
Name, address, and primary website address		gical							O ther (Describe)	Facility reporting group
1 MERCY MEDICAL CENTER INC 2700 STEWART PARKWAY ROSEBURG, OR 97471 WWW MERCYROSE ORG	х	x					х			

Schedule H (Form 990) 2012

### Part V Facility Information (continued)

## Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

MERCY MEDICAL CENTER INC

MERCY MEDICAL CENTER IN

	THE ROTT THE SERVE SERVER THO
Name of hospital facility or facility reporting group	
	-

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	_		
			Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		Yes	
1	persons the hospital facility consulted	3	res	$\vdash$
-	facilities in Part VI	4		No
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	A vailable upon request from the hospital facility			
c	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	A doption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
	which needs it has not addressed and the reasons why it has not addressed such needs	7		Νo
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			N a
h	required by section 501(r)(3)?	8a 8b		No
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its	BD		$\vdash$
	hospital facilities? \$			

Part V Facility Information (continued)								
	ancial Assistance Policy		Yes	No				
9	Did the hospital facility have in place during the tax year a written financial assistance policy that							
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes					
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10		Νo				
	If "Yes," indicate the FPG family income limit for eligibility for free care%							
11	If "No," explain in Part VI the criteria the hospital facility used			N.				
-11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		No				
	If "No," explain in Part VI the criteria the hospital facility used							
12	Explained the basis for calculating amounts charged to patients?	12	Yes					
	If "Yes," indicate the factors used in determining such amounts (check all that apply)							
а	▼ Income level							
b	▼ Asset level							
c	Medical indigency							
d	▼ Insurance status							
е	▼ Uninsured discount							
f	Medicaid/Medicare							
g	State regulation							
h	Other (describe in Part VI)							
13	Explained the method for applying for financial assistance?	13	Yes					
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes					
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)							
а	The policy was posted on the hospital facility's website							
b	The policy was attached to billing invoices							
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms							
d	The policy was posted in the hospital facility's admissions offices							
е	The policy was provided, in writing, to patients on admission to the hospital facility							
f	The policy was available upon request							
g	O ther (describe in Part VI)							
	ling and Collections	1	1					
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes					
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1 00					
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP							
а	Reporting to credit agency							
b	Lawsuits							
С	Liens on residences							
d	Body attachments							
е	Other similar actions (describe in Part VI)							
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No				
	If "Yes," check all actions in which the hospital facility or a third party engaged							
а	Reporting to credit agency							
b	Lawsuits							
C	Liens on residences							
d	Body attachments							
_	C Other similar actions (describe in Part VI)	ı	I	1				

chedule H	Form 990	2012

Page

Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
С	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
e	Other (describe in Part VI)			
Po	olicy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	10	Yes	
	If "No," indicate why	1	1 03	
а				
b				
_				
С				
d	, and the same and			
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			1
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
а	eligible individuals for emergency or other medically necessary care  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
_	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the			
	maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided			
	emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		l <sub>No</sub>
	If "Yes," explain in Part VI			1,40
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any			
	service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

### Part V Facility Information (continued)

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

S	Type of Facility (describe)
ATIENT IMAGING	OUTPATIENT IMAGING SERVICES
ARD AVE SUITE 411	
R 97471	
	HOME CARE
	OUTPATIENT THERAPY SERVICES
	SLEEP TESTING SERVICES
	OUTDATIENT LABORATORY BRAWANG CENTER
	OUTPATIENT LABORATORY DRAWING CENTER
	OUTPATIENT LABORATORY DRAWING CENTER
	OUTPATIENT LABORATORY DRAWING CENTER
	OUTPATIENT LABORATORY DRAWING CENTER
	O O TI ATIENT EABORATORT BRAWING CENTER
,	OUTPATIENT IMAGING SERVICES
R 97471	
	OUTPATIENT IMAGING SERVICES AND OUTPATIENT
FAMILY MEDICINE	LABORATORY DRAWING SITE
NBO WER	
R 97471	
	PATIENT IMAGING  /ARD AVE SUITE 411 DR 97471 TH & HOSPICE EWART PARKWAY 200 DR 97471 ITUTE OF REHABILITATION EWART PARKWAY 200 DR 97471 P LAB RT PARKWAY SUITE 300 DR 97471 PATIENT LABORATORY RT PARKWAY DR 97471 CAL CENTER - CCC LAB DRAW SITE EWART PARKWAY DR 97471 CAL CENTER - MYRTLE CREEK DRAW SITE EWART PARKWAY DR 97471 CAL CENTER - MYRTLE CREEK DRAW SITE Y 99 SOUTH EK, OR 97457 QUA ORTHOPEDIC RADIOLOGY L LOOP DR 97471 CAL CENTER OUTPATIENT IMAGING & LAB AT FAMILY MEDICINE ENBOWER DR 97471

### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
DDEDARES ITS OWN ANNUAL	SCHEDULE H, PART I, LINE 6A	WHEN CATHOLIC HEALTH INITIATIVES (THE ULTIMATE PARENT ORGANIZATION TO MERCY MEDICAL CENTER, INC) ESTABLISHED ITS FINANCIAL ASSISTANCE POLICY IT WAS DETERMINED THAT ESTABLISHING A HOUSEHOLD INCOME SCALE BASED ON THE HUD VERY LOW INCOME GUIDELINES MORE ACCURATELY REFLECTS THE SOCIOECONOMIC DISPERSIONS AMONG URBAN AND RURAL COMMUNITIES IN 17 STATES SERVED BY CHI HOSPITALS AND HEALTH CARE FACILITIES IN COMPARING HUD GUIDELINES TO THE FEDERAL POVERTY GUIDELINES ("FPG"), WE FIND THAT ON AVERAGE HUD GUIDELINES COMPUTE TO APPROXIMATELY 200% TO 250% (AND SOMETIMES 300%) OF FPG MERCY MEDICAL CENTER, INC BASES ITS FINANCIAL ASSISTANCE ELIGIBILITY ON HUD'S 130% OF VERY LOW INCOME GUIDELINES BASED ON GEOGRAPHY, AND AFFORDS THE UNINSURED AND UNDERINSURED THE ABILITY TO OBTAIN FINANCIAL ASSISTANCE WRITE-OFFS, BASED ON A SLIDING SCALE, RANGING FROM 25%-100% OF CHARGES AN INDIVIDUAL'S INCOME UNDER THE HUD GUIDELINES IS A SIGNIFICANT FACTOR IN DETERMINING ELIGIBILITY FOR FINANCIAL ASSISTANCE HOWEVER, IN DETERMINING WHETHER TO EXTEND DISCOUNTED OR FREE CARE TO A PATIENT, THE PATIENT'S ASSETS MAY ALSO BE TAKEN INTO CONSIDERATION FOR EXAMPLE, A PATIENT SUFFERING A CATASTROPHIC ILLNESS MAY HAVE A REASONABLE LEVEL OF INCOME, BUT A LOW LEVEL OF LIQUID ASSETS SUCH THAT THE PAYMENT OF MEDICAL BILLS WOULD BE SERIOUSLY DETRIMENTAL TO THE PATIENT'S BASIC FINANCIAL (AND ULTIMATELY PHYSICAL) WELL-BEING AND SURVIVAL SUCH A PATIENT MAY BE EXTENDED DISCOUNTED OR FREE CARE BASED UPON THE FACTS AND CIRCUMSTANCES  MERCY MEDICAL CENTER, INC PREPARES ITS OWN ANNUAL WRITTEN COMMUNITY BENEFIT REPORT ITS

Identifier	ReturnReference	Explanation
Costing Methodology used to calculate financial assistance	Schedule H, Part I, Line 7	A COST ACCOUNTING SYSTEM WAS NOT USED TO COMPUTE AMOUNTS IN THE TABLE, RATHER COSTS IN THE TABLE WERE COMPUTED USING THE ORGANIZATION'S COST-TO-CHARGE RATIO THE COST-TO-CHARGE RATIO COVERS ALL PATIENT SEGMENTS THE COST-TO-CHARGE RATIO FOR THE YEAR ENDED 6/30/13 WAS COMPUTED USING THE FOLLOWING FORMULA OPERATING EXPENSE (BEFORE RESTRUCTURING, IMPAIRMENT AND OTHER LOSSES) DIVIDED BY GROSS PATIENT REVENUE BASED ON THAT FORMULA, \$134,653,893 / \$456,235,794 RESULTS IN A 29 51% COST-TO-CHARGE RATIO WORKSHEET 2 WAS NOT USED TO DERIVE THE COST-TO-CHARGE RATIO
Bad Debt Expense excluded from financial assistance calculation	Schedule H, Part I, Line 7, column(f)	9,150,262

Identifier	ReturnReference	Explanation
Bad debt expense - methodology used to estimate amount	Schedule H, Part III, Line 2	COSTING METHODOLOGY FOR AMOUNTS REPORTED ON LINE 2 IS DETERMINED USING THE ORGANIZATION'S COST/CHARGE RATIO OF 29 51% WHEN DISCOUNTS ARE EXTENDED TO SELF-PAY PATIENTS, THESE PATIENT ACCOUNT DISCOUNTS ARE RECORDED AS A REDUCTION IN REVENUE, NOT AS BAD DEBT EXPENSE
Bad debt expense - methodology used to estimate amount as community benefit	Schedule H, Part III, Line 3	MERCY MEDICAL CENTER INC DOES NOT BELIEVE THAT ANY PORTION OF BAD DEBT EXPENSE COULD REASONABLY BE ATTRIBUTED TO PATIENTS WHO QUALIFY FOR FINANCIAL ASSISTANCE SINCE AMOUNTS DUE FROM THOSE INDIVIDUALS' ACCOUNTS WILL BE RECLASSIFIED FROM BAD DEBT EXPENSE TO CHARITY CARE WITHIN 30 DAYS FOLLOWING THE DATE THAT THE PATIENT IS DETERMINED TO QUALIFY FOR CHARITY CARE

Identifier	ReturnReference	Explanation
Bad debt expense - financial statement footnote	Schedule H, Part III, Line 4	MERCY MEDICAL CENTER INC DOES NOT ISSUE SEPARATE COMPANY AUDITED FINANCIAL STATEMENTS HOWEVER, THE ORGANIZATION IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF CATHOLIC HEALTH INITIATIVES THE CONSOLIDATED FOOTNOTE READS AS FOLLOWS THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, TAKING INTO CONSIDERATION HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTH CARE COVERAGE AND OTHER COLLECTION INDICATORS
		MANAGEMENT ROUTINELY ASSESSES THE ADEQUACY OF THE ALLOWANCES FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE OFF EXPERIENCE BY PAYOR CATEGORY THE RESULTS OF THESE REVIEWS ARE USED TO MODIFY, AS NECESSARY, THE PROVISION FOR BAD DEBTS AND TO ESTABLISH APPROPRIATE ALLOWANCES FOR UNCOLLECTIBLE NET PATIENT ACCOUNTS RECEIVABLE AFTER SATISFACTION OF AMOUNTS DUE FROM INSURANCE, CHI FOLLOWS
		ESTABLISHED GUIDELINES FOR PLACING CERTAIN PATIENT BALANCES WITH COLLECTION AGENCIES, SUBJECT TO THE TERMS OF CERTAIN RESTRICTIONS ON COLLECTION EFFORTS AS DETERMINED BY EACH FACILITY IN ACCORDANCE WITH ACCOUNTING STANDARDS UPDATE (ASU) NO 2011 07 PRESENTATION AND DISCLOSURE OF PATIENT SERVICES REVENUE, PROVISION FOR BAD DEBTS, AND ALLOWANCES FOR DOUBTFUL ACCOUNTS FOR CERTAIN HEALTH ENTITIES,
Community benefit & methodology for	To the dute III. Don't III. Lune 0	THE PROVISION FOR BAD DEBTS IS PRESENTED ON THE CONSOLIDATED STATEMENT OF OPERATIONS AS A DEDUCTION FROM PATIENT SERVICES REVENUES (NET OF CONTRACTUAL ALLOWANCES AND DISCOUNTS) SINCE CHI ACCEPTS AND TREATS ALL PATIENTS WITHOUT REGARD TO THE ABILITY TO PAY  USING ESSENTIALLY THE SAME MEDICARE COST REPORT
determining medicare costs	Scredule H, Part III, Line 8	PRINCIPLES AS TO THE ALLOCATION OF GENERAL SERVICES COSTS AND "APPORTIONMENT" METHODS, THE "CHI WORKBOOK" CALCULATES A PAYERS' GROSS ALLOWABLE COSTS BY SERVICE (SO AS TO FACILITATE A CORRESPONDING COMPARISON BETWEEN GROSS ALLOWABLE COSTS AND ULTIMATE PAYMENTS
		RECEIVED) THE TERM "GROSS ALLOWABLE COSTS" MEANS COSTS BEFORE ANY DEDUCTIBLES OR CO- INSURANCE ARE SUBTRACTED MERCY MEDICAL CENTER, INC'S ULTIMATE REIMBURSEMENT WILL BE REDUCED BY ANY APPLICABLE COPAYMENT/ DEDUCTIBLE WHERE MEDICARE IS THE SECONDARY INSURER, AMOUNTS DUE FROM THE INSURED'S PRIMARY PAYER WERE NOT SUBTRACTED FROM MEDICARE ALLOWABLE COSTS
		BECAUSE THE AMOUNTS ARE TYPICALLY IMMATERIAL ALTHOUGH NOT PRESENTED ON THE MEDICARE COST REPORT, IN ORDER TO FACILITATE A MORE ACCURATE UNDERSTANDING OF THE "TRUE" COST OF SERVICES (FOR "SHORTFALL" PURPOSES) THE CHI WORKBOOK ALLOWS A HEALTH CARE FACILITY NOT TO OFFSET COSTS THAT MEDICARE CONSIDERS TO BE NON-
		ALLOWABLE, BUT FOR WHICH THE FACILITY CAN LEGITIMATELY ARGUE ARE RELATED TO THE CARE OF THE FACILITY'S PATIENTS IN ADDITION, ALTHOUGH NOT REPORTABLE ON THE MEDICARE COST REPORT, THE CHI WORKBOOK INCLUDES THE COST OF SERVICES THAT ARE PAID VIA A SET FEE-SCHEDULE RATHER THAN BEING REIMBURSED BASED ON COSTS (E.G. OUTPATIENT CLINICAL LABORATORY) FINALLY, THE CHI WORKBOOK
		ALLOWS A FACILITY TO INCLUDE OTHER HEALTH CARE SERVICES PERFORMED BY A SEPARATE FACILITY (SUCH AS A PHYSICIAN PRACTICE) THAT ARE MAINTAINED ON SEPARATE BOOKS AND RECORDS (AS OPPOSED TO THE MAIN FACILITY'S BOOKS AND RECORDS WHICH HAS ITS COSTS OF SERVICE INCLUDED WITHIN A COST REPORT) TRUE COSTS OF MEDICARE COMPUTED USING THIS
		METHODOLOGY TOTAL MEDICARE REVENUE \$54,497,281 TOTAL MEDICARE COSTS \$50,591,449 SURPLUS OR SHORTFALL \$ 3,905,832 MERCY MEDICAL CENTER, INC BELIEVES THAT EXCLUDING MEDICARE LOSSES FROM COMMUNITY BENEFIT MAKES THE OVERALL COMMUNITY BENEFIT REPORT MORE CREDIBLE FOR THESE REASONS UNLIKE SUBSIDIZED AREAS SUCH AS BURN UNITS OR BEHAVIORAL-HEALTH SERVICES.
		MEDICARE IS NOT A DIFFERENTIATING FEATURE OF TAX- EXEMPT HEALTH CARE ORGANIZATIONS IN FACT, FOR- PROFIT HOSPITALS FOCUS ON ATTRACTING PATIENTS WITH MEDICARE COVERAGE, ESPECIALLY IN THE CASE OF WELL-PAID SERVICES THAT INCLUDE CARDIAC AND ORTHOPEDICS SIGNIFICANT EFFORT AND RESOURCES ARE DEVOTED TO ENSURING THAT HOSPITALS ARE REIMBURSED APPROPRIATELY BY THE MEDICARE
		PROGRAM THE MEDICARE PAYMENT ADVISORY COMMISSION (MEDPAC), AN INDEPENDENT CONGRESSIONAL AGENCY, CAREFULLY STUDIES MEDICARE PAYMENT AND THE ACCESS TO CARE THAT MEDICARE BENEFICIARIES RECEIVE THE COMMISSION RECOMMENDS PAYMENT ADJUSTMENTS TO CONGRESS ACCORDINGLY THOUGH MEDICARE LOSSES ARE NOT
		INCLUDED BY CATHOLIC HOSPITALS AS COMMUNITY BENEFIT, THE CATHOLIC HEALTH ASSOCIATION GUIDELINES ALLOW HOSPITALS TO COUNT AS COMMUNITY BENEFIT SOME PROGRAMS THAT SPECIFICALLY SERVE THE MEDICARE POPULATION FOR INSTANCE, IF HOSPITALS OPERATE PROGRAMS FOR PATIENTS WITH MEDICARE BENEFITS THAT RESPOND TO IDENTIFIED COMMUNITY NEEDS, GENERATE LOSSES FOR
		THE HOSPITAL, AND MEET OTHER CRITERIA, THESE PROGRAMS CAN BE INCLUDED IN THE CHA FRAMEWORK IN CATEGORY C AS "SUBSIDIZED HEALTH SERVICES" MEDICARE LOSSES ARE DIFFERENT FROM MEDICAID LOSSES, WHICH ARE COUNTED IN THE CHA COMMUNITY BENEFIT FRAMEWORK, BECAUSE MEDICAID REIMBURSEMENTS GENERALLY DO NOT RECEIVE THE
		LEVEL OF ATTENTION PAID TO MEDICARE REIMBURSEMENT MEDICAID PAYMENT IS LARGELY DRIVEN BY WHAT STATES CAN AFFORD TO PAY, AND IS TYPICALLY SUBSTANTIALLY LESS THAN WHAT MEDICARE PAYS

Identifier	ReturnReference	Explanation
Collection practices for patients eligible for financial assistance	Schedule H, Part III, Line 9b	MERCY MEDICAL CENTER, INC'S DEBT COLLECTION POLICY PROVIDES THAT MERCY MEDICAL CENTER, INC WILL PERFORM A REASONABLE REVIEW OF EACH INPATIENT ACCOUNT PRIOR TO TURNING AN ACCOUNT OVER TO A THIRD-PARTY COLLECTION AGENT AND PRIOR TO INSTITUTING ANY LEGAL ACTION FOR NON- PAYMENT, TO ASSURE THAT THE PATIENT AND PATIENT GUARANTOR ARE NOT ELIGIBLE FOR ANY ASSISTANCE PROGRAM (E G MEDICAID) AND DO NOT QUALIFY FOR COVERAGE THROUGH MERCY MEDICAL CENTER, INC COMMUNITY ASSISTANCE POLICY AFTER HAVING BEEN TURNED OVER TO A THIRD-PARTY COLLECTION AGENT, ANY PATIENT ACCOUNT THAT IS SUBSEQUENTLY DETERMINED TO MEET THE MERCY MEDICAL CENTER, INC COMMUNITY ASSISTANCE POLICY IS REQUIRED TO BE RETURNED IMMEDIATELY BY THE THIRD-PARTY COLLECTION AGENT TO MERCY MEDICAL CENTER, INC FOR APPROPRIATE FOLLOW-UP MERCY MEDICAL CENTER, INC REQUIRES ITS THIRD-PARTY COLLECTION AGENTS TO INCLUDE A MESSAGE ON ALL STATEMENTS INDICATING THAT IF A PATIENT OR PATIENT GUARANTOR MEETS CERTAIN STIPULATED INCOME REQUIREMENTS, THE PATIENT OR PATIENT GUARANTOR MEETS CERTAIN STIPULATED INCOME REQUIREMENTS, THE PATIENT OR PATIENT GUARANTOR MEETS CERTAIN STIPULATED INCOME REQUIREMENTS, THE PATIENT OR PATIENT CONTRACTS WITH THIRD PARTY COLLECTION AGENCIES INCLUDE THE FOLLOWING STANDARDS *NEITHER CHI HOSPITALS NOR THEIR COLLECTION AGENCIES WILL REQUEST BENCH OR ARREST WARRANTS AS A RESULT OF NON-PAYMENT, *NEITHER CHI HOSPITALS NOR THEIR COLLECTION AGENCIES WILL SEEK LIENS THAT WOULD REQUIRE THE SALE OR FORECLOSURE OF A PRIMARY RESIDENCE, AND *NO CATHOLIC HEALTH INITIATIVES' COLLECTION AGENCIES WILL SEEK LIENS THAT WOULD REQUIRE THE SALE OR FORECLOSURE OF A PRIMARY RESIDENCE, AND *NO CATHOLIC HEALTH INITIATIVES' COLLECTION AGENCY MAY SEEK COURT ACTION WITHOUT HOSPITAL APPROVAL FINALLY, COLLECTION AGENCIES ARE TRAINED ON THE CATHOLIC HEALTH INITIATIVES MISSION, CORE VALUES AND STANDARD OF CONDUCT TO MAKE SURE ALL PATIENTS ARE TREATED
Community Served by Needs Assessment	Schedule H, Part V Section B, Line 3	WITH DIGNITY AND RESPECT  (1) MERCY MEDICAL CENTER, INC - THE ASSESSMENT PROCESS HAS TAKEN PLACE OVER THE LAST TWO YEARS, AND WAS LED BY MERCY MEDICAL CENTER STAFF IN PARTNERSHIP WITH COMMUNITY STAKEHOLDERS TO ENSURE BROAD INPUT FROM COMMUNITY RESIDENTS AND PARTNERS, OUT-REACH WAS CONDUCTED VIA A COMMUNITY PERCEPTION PHONE SURVEY, A COMMUNITY ENGAGEMENT FORUM, ONE-ON-ONE INTERVIEWS WITH KEY COMMUNITY LEADERS AND RESIDENTS, AND A SURVEY MONKEY WAS PROVIDED ELECTRONICALLY TO APPROXIMATELY 200 NOT-FOR-PROFIT AND HUMAN SERVICES ORGANIZATIONS IN ADDITION, RESULTS FROM MERCY'S 2012 PATIENT SURVEY REGARDING ACCESS TO AND USAGE OF HEALTHCARE SERVICES WERE USED IN DETERMINING THE PRIORITY TOPICS ONE-ON-ONE INTERVIEWS INCLUDED REPRESENTATIVES FROM ADAPT SUBSTANCE ABUSE TREATMENT PROGRAM, DOUGLAS COUNTY HEALTH AND HUMAN SERVICE DEPARTMENT, AND OREGON HELATH SCIENCES UNIVERSITY OFFICE OF RURAL HEALTH,

Identifier	ReturnReference	Explanation
Needs not addressed in Needs Assessment	Schedule H, Part V Section B, Line 7	(1) MERCY MEDICAL CENTER, INC - FROM THE SURVEY PROCESS THE LARGEST COMMUNITY NEED NOT BEING ADDRESSED BY MERCY IS MOTOR VEHICLE SAFETY, INCLUDING SPEEDING, DUI OCCURRENCES, MOTOR VEHICLE CRASH MORTALITY WHILE MERCY RECOGNIZES THE SERIOUSNESS OF THIS ISSUE, WE BELIEVE THAT OUR RESOURCES CAN BE MORE EFFECTIVELY USED TO IMPACT HEALTH NEEDS CURRENTLY IN PLACE WE ARE COMMITTED TO SUPPORTING LOCAL GOVERNMENT EFFORTS TO IMPROVE MOTOR VEHICLE SAFETY, AND WILL PARTNER IN INITIATIVES WHEN POSSIBLE, MERCY IS NOT IN A POSITION TO LEAD THIS EFFORT AT THIS TIME,
Jsed federal poverty guidelines FPG) to determine eligibility	Schedule H, Part V Section B, Line	(1) MERCY MEDICAL CENTER, INC - HUD LOW INCOME GUIDELINES USED,

Identifier Used FPG to determine eligibility for providing discounted care criteria	ReturnReference Schedule H, Part V Section B, Line	Explanation (1) MERCY MEDICAL CENTER, INC - HUD LOW INCOME GUIDELINES USED,
LINES 2, 4, & 5 COMMUNITY BENEFIT NARRATIVE AND NEEDS ASSESSMENT	SCHEDULE H, PART VI	FOR OVER THE LAST TWO YEARS, MERCY MEDICAL CENTER, INC HAS LED A COMMUNITY WIDE NEEDS ASSESSMENT, GATHERING INPUT ON HEALTHCARE NEEDS AND PRIORITIES FROM COMMUNITY RESIDENTS AND PARTNERS OUTREACH WAS CONDUCTED VIA A
		COMMUNITY PERCEPTION PHONE SURVEY, A COMMUNITY ENGAGEMENT FORUM AND ONE-ON-ONE INTERVIEWS WITH KEY COMMUNITY LEADERS AND RESIDENTS, AS WELL AS A SURVEY MONKEY WAS PROVIDED ELECTRONICALLY TO APPROXIMATELY 200
		NOT-FOR-PROFIT AND HUMAN SERVICES ORGANIZATIONS IN ADDITION, MERCY MEDICAL CENTER, INC CONDUCTED A PATIENT SURVEY REGARDING ACCESS AND USAGE OF HEALTHCARE SERVICES THE COMMUNITY ENGAGEMENT FORUM WAS
		FACILITATED TO REVIEW THE RESULTS OF THE SURVEYS ABOVE, AND PRIORITIZE THE NEEDS A FULL REPORT FROM THE PROCESS WAS AVAILABLE BY JUNE 21, 2013 MERCY MEDICAL CENTER, INC IS A SOLE COMMUNITY PROVIDER IN DOUGLAS COUNTY, OREGON DOUGLAS
		COUNTY COVERS AN EXPANSIVE 5,071 SQUARE MILES FROM THE PACIFIC OCEAN TO WELL INTO THE CASCADE MOUNTAINS AND INCLUDES 12 INCORPORATED CITIES DOUGLAS COUNTY INCLUDES THE ENTIRE UMPQUA RIVER WATERSHED AND A LARGE PORTION OF THE
		UMPQUA NATIONAL FOREST IT IS PRIMARILY RURAL AND FORESTED AREA, AND THE FEDERAL GOVERNMENT OWNS APPROXIMATELY HALF OF THE LAND IN THE COUNTY THE LATEST CENSUS PLACES THE POPULATION OF DOUGLAS COUNTY AT 107,490, WITH NEARLY 70% OF THE
		RESIDENTS LIVE NEAR THE I-5 CORRIDOR THAT RUNS THROUGH THE COUNTY THE LARGEST CITY IS THE COUNTY SEAT OF ROSEBURG WHERE MOST OF THE HEALTH SERVICES ARE PROVIDED DOUGLAS COUNTY FACES CHALLENGES FROM AN AGING POPULATION AND
		HIGH RATES OF UNEMPLOYMENT AND POVERTY FEW EDUCATIONAL OPPORTUNITIES, HIGH RATES OF TOBACCO AND OTHER DRUG USE, AND FEW LOCAL RESOURCES TO ADDRESS THESE ISSUES ADD TO THE CHALLENGES AS A LARGE COUNTY WITH MANY RURAL
		CHALLENGES AS A LARGE COUNTY WITH MANY RURAL COMMUNITIES, THE SOCIO-ECONOMIC PROFILE IS LIKE THAT OF APPALACHIAN AMERICA PER THE 2011 AMERICAN COMMUNITY SURVEY, 16 1% OF COUNTY RESIDENTS HAVE A BACHELOR'S DEGREE OR HIGHER COMPARED TO THE OREGON STATE AVERAGE OF 28 8%
		THE MEDIAN HOUSEHOLD INCOME IS \$38,502 COMPARED WITH THE OREGON STATE AVERAGE OF \$46,876 17% OF ALL RESIDENTS AND 25 3% OF CHILDREN UNDER 18 LIVE IN POVERTY, AND 17 9% OF RESIDENTS DO NOT HAVE HEALTH INSURANCE 68% OF
		CHILDREN IN SCHOOLS LOCATED OUTSIDE OF ROSEBURG ARE ON THE FREE AND REDUCED LUNCH PROGRAM DOUGLAS COUNTY HAS BEEN DESIGNATED AS A FEDERALLY DESIGNATED MEDICALLY UNDERSERVED
		AREA ORGANIZATION'S MISSION, VISION, AND TAX- EXEMPT PURPOSE SINCE IT WAS FOUNDED MORE THAN 100 YEARS AGO, MERCY MEDICAL CENTER HAS ALWAYS BEEN COMMITTED TO PROVIDING THE HIGHEST QUALITY HEALTH AND WELLNESS TO OUR COMMUNITY OUR COMMITMENT URGES US TOWARDS COMPASSIONATE
		COMMITMENT URGES US TOWARDS COMPASSIONATE SUPPORT, GREATLY ENHANCING THE HEALTH CARE EXPERIENCE OF OUR PATIENTS AND THEIR FAMILIES FROM COMMUNITY HEALTH AND HEALTH CARE EDUCATION TO PROVIDING ESSENTIAL HEALTH SERVICES GIVING BACK TO OUR COMMUNITY IS AN
		SERVICES, GIVING BACK TO OUR COMMUNITY IS AN ESSENTIAL PART OF WHAT WE DO MERCY MEDICAL CENTER, FOUNDED IN 1909, IS A NOT-FOR-PROFIT HOSPITAL LOCATED IN ROSEBURG, OR MERCY MEDICAL CENTER ("MMC") IS A 174-BED FACILITY WITH A LEVEL III TRAUMA DESIGNATION INCLUDING TWO SPECIALTY
		III TRAUMA DESIGNATION, INCLUDING TWO SPECIALTY UNITS AND AN ADULT AND ADOLESCENT INTENSIVE CARE AS A NOT-FOR-PROFIT ORGANIZATION, MMC SERVES ALL PERSONS IN THE COMMUNITY ON A NONDISCRIMINATORY BASIS REGARDLESS OF ABILITY
		TO PAY SERVING ALL OF DOUGLAS COUNTY FROM INCEPTION, MERCY MEDICAL CENTER EMBRACED THE MISSION OF THE FOUNDING CATHOLIC CONGREGATION, AND HAS JOINED WITH OTHER CONGREGATIONS TO FORM CATHOLIC HEALTH INITIATIVES THE MISSION OF
		MERCY MEDICAL CENTER IS TO PROVIDE EXCELLENT, COMPASSIONATE CARE FOR THE PEOPLE OF OUR COMMUNITY IT ALSO HAS A BOARD OF DIRECTORS THAT IS COMPRISED OF INDEPENDENT COMMUNITY REPRESENTATIVES IN ADDITION TO PROVIDING
		MEDICAL SERVICES, MERCY MEDICAL CENTER PROVIDES MANY COMMUNITY-BASED SERVICES, DESIGNED TO PROMOTE HEALTHIER COMMUNITIES TO ENHANCE THE HEALTH STATUS OF THE POPULATION, WE FOCUS ON HOLISTIC CARE INCLUDING SPIRITUAL, EMOTIONAL AND
		PHYSICAL WELL-BEING MERCY MEDICAL CENTER OPERATES A 24-HOUR EMERGENCY ROOM 365 DAYS PER YEAR THAT EMERGENCY ROOM IS OPEN TO ALL INDIVIDUALS REGARDLESS OF ABILITY TO PAY MERCY MEDICAL CENTER PARTICIPATES IN MEDICARE AND
		MEDICAID, AND HAS AN ACTIVE CHARITY CARE PROGRAM MERCY MEDICAL CENTER HAS AN OPEN MEDICAL STAFF WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS IN THE AREA IT ALSO ENGAGES IN TRAINING AND EDUCATION OF HEALTH CARE
		PROFESSIONALS MERCY MEDICAL CENTER IS INCLUDED IN THE OFFICIAL CATHOLIC DIRECTORY AS A TAX- EXEMPT HOSPITAL II COMMUNITY BENEFIT APPROACH SINCE 1909, MERCY MEDICAL CENTER HAS BEEN SERVING THE MEDICAL NEEDS OF DOUGLAS COUNTY IN
		FACT, 2013 MARKS 104 YEARS OF SERVICE TO OUR COMMUNITY OVER THE YEARS, OUR FOCUS HAS REMAINED ON MEETING THE DIVERSE HEALTH CARE NEEDS OF OUR COUNTY'S RESIDENTS WITH A POPULATION OF GREATER THAN 100,000, DOUGLAS
		COUNTY HAS HIGHER THAN AVERAGE UNEMPLOYMENT AND POVERTY THROUGH COLLABORATION WITH COMMUNITY AGENCIES, MERCY AND MERCY FOUNDATION HAVE BEEN INSTRUMENTAL IN INCREASING HEALTHCARE SERVICES FOR FAMILIES WITH
		ILL CHILDREN IN 2007, THE FOUNDATION LAUNCHED THE HEALTHY KIDS OUTREACH PROGRAM, WHICH BRINGS WELLNESS NURSES AND RESOURCES TO THE MOST UNDERSERVED SCHOOLS IN THE COMMUNITY IN AN EFFORT TO BRING NEW AND NEEDED SERVICES TO TOWN,
		MERCY ADDED A CORONARY INTERVENTION PROGRAM IN 2007 TO OUR SHAW HEART AND VASCULAR CENTER BY HAVING THIS SERVICE LOCALLY FOR THE FIRST TIME, PATIENTS HAD ACCESS TO STATE-OF-THE-ART ANGIOPLASTY SERVICES WITHOUT HAVING TO TRAVEL
		REALIZING THE STRONG CONNECTION THAT PHYSICIAN ACCESS HAS TO BUILDING OVERALL COMMUNITY HEALTH, MERCY HAS BEEN ACTIVE IN HELPING TO RECRUIT AN IMPRESSIVE NUMBER OF NEW PHYSICIANS THESE NEW PHYSICIANS INCLUDE INTERNISTS AND
		SPECIALISTS, WHO CONTINUE TO ENHANCE DOUGLAS COUNTY RESIDENTS' ACCESS TO CARE II UNCOMPENSATED CARE MERCY MEDICAL CENTER PROVIDES A SIGNIFICANT LEVEL OF FREE CARE EACH YEAR IN FY 2013, THE COST OF CHARITY CARE
		PROVIDED BY THE ORGANIZATION WAS \$3,944,557 MERCY MEDICAL CENTER ALSO INCURRED \$3,752,165 IN UN-REIMBURSED COSTS FOR SERVICES PROVIDED TO MEDICARE AND MEDICAID PATIENTS, WHICH REPRESENT OVER 65% OF THE PATIENTS SERVED BY MERCY MEDICAL
		CENTER FREQUENTLY, THE COST OF PROVIDING SERVICES TO MEDICARE AND MEDICAID PATIENTS IS GREATER THAN THE PAYMENTS MERCY MEDICAL CENTER RECEIVES FROM THE GOVERNMENT/STATE QUALITATIVE DESCRIPTION OF COMMUNITY BENEFIT I COMMUNITY OUTERACH FOR THE POOR FOOD DONATIONS TO
		OUTREACH FOR THE POOR FOOD DONATIONS TO MISSION MERCY MEDICAL CENTER HELPS TO ALLEVIATE HUNGER IN THE COMMUNITY BY DONATING EXCESS FOOD PREPARED BY THE HOSPITAL KITCHEN TO THE ROSEBURG RESCUE MISSION AND UMPQUA COMMUNITY
		ACTION NETWORK (UCAN) (FOODBANK) ADDITIONALLY MERCY MEDICAL CENTER, INC PARTICIPATES IN UCAN'S "MARCH AGAINST HUNGER" ANNUAL EVENT, ENCOURAGING STAFF TO ASSIST IN THE PLANNING AND IMPLEMENTATION COMMUNITY EDUCATION MERCY'S
		COMMUNITY EDUCATION PROGRAM IS DESIGNED SPECIFICALLY TO PROVIDE THE COMMUNITY WITH PREVENTIVE AND HEALTH EDUCATION SERVICES MERCY'S COMMUNITY EDUCATION PROGRAMS ARE FREE TO THE PUBLIC AND DESIGNED TO PROVIDE
		INSTRUCTION TO HELP ACHIEVE THE HEALTHIEST POSSIBLE LIFESTYLES DURING FISCAL YEAR 2013 MERCY MEDICAL CENTER, INC CONTRIBUTED \$464,731 TO COMMUNITY HEALTH IMPROVEMENT AND EDUCATION PROGRAMS DIABETES EDUCATION THE AMERICAN
		DIABETES ASSOCIATION CERTIFIES MERCY'S DIABETES EDUCATION MERCY'S OUTPATIENT DIABETES LEARNING CENTER PROVIDE INFORMATION, RESOURCES AND CONFIDENCE TO HELP PEOPLE WITH DIABETES CONTROL THEIR CONDITION AND ENJOY A FULL, HEALTHY LIFE
		ONE-ON-ONE EDUCATION IS PROVIDED BY DIABETES CERTIFIED REGISTERED NURSE AND DIETITIAN IN ADDITION, WE OFFER INDIVIDUAL AND GROUP CLASSES FOR DIABETES EDUCATION CHILDBIRTH EDUCATION MERCY MEDICAL CENTER'S FAMILY BIRTHPLACE
		PROVIDES CLASSES THAT MEET EVERY WEEK THROUGHOUT THE YEAR, AND INCLUDE PRENATAL EDUCATION, BREASTFEEDING, GIFT OF MOTHERHOOD AND CHILDBIRTH CLASSES THESE CLASSES COVER ALL KINDS OF ISSUES SURROUNDING CHILDBIRTH AND
		PARENTING UNITED WAY DAY OF CARING EACH YEAR, THE UNITED WAY HOSTS A "DAY OF CARING" EVENT UNITED WAY AGENCIES SUBMIT REQUESTS FOR VOLUNTEERS TO PAINT, PLANT, OR CLEAN AT THEIR FACILITY EACH AGENCY IS ASSIGNED VOLUNTEERS WHO
		HELP MEET THE NEEDS OF THE DIFFERENT AGENCIES EXAMPLES OF PAST DAY OF CARING PROJECTS INCLUDE SPRUCING UP A UNITED WAY FUNDED DAY CARE CENTER, HELPING WITH THE KIDS ON THE BLOCK FESTIVAL, PAINTING INTERIOR AND EXTERIOR FACILITIES,
		CLEANING, AND GARDENING MERCY MEDICAL CENTER'S EMPLOYEES HAVE PARTICIPATED IN SEVERAL DAY OF CARING PROJECTS (SEE CONTINUATION #1)

Identifier	Patura Pafarana	Evalenation
Identifier	ReturnReference	Explanation
LINES 2, 4, & 5 COMMUNITY BENEFIT NARRATIVE AND NEEDS	SCHEDULE H, PART VI	(CONTINUATION #1) DISEASE PREVENTION AND AWARENESS MERCY MEDICAL CENTER COLLABORATES
ASSESSMENT		WITH LOCAL PARTNERS TO RAISE AWARENESS AND HELP
		FUND PREVENTION OF DISEASES SUCH AS CANCER,
		DIABETES, CYSTIC FIBROSIS, MUSCULAR DYSTROPHY AND AIDS MERCY MEDICAL CENTER DONATED TO LOCAL
		ORGANIZATIONS SPONSORING PROMOTIONS IN
		PRESENTATION FORMATS, COVERING TOPICS SUCH AS
		HEART DISEASE, DIABETES, STROKE, AND BREAST CANCER AWARENESS STRATEGIC PLANNING AND
		RECRUITING COSTS DOUGLAS COUNTY HAS BEEN
		DESIGNATED AS A PHYSICIAN UNDERSERVED AREA
		THERE IS A NEED FOR SIGNIFICANT PHYSICIAN RECRUITMENT TO THE AREA, TO MEET THE CURRENT
		NEEDS FOR CARE FOR THE COUNTY RESIDENTS AS WELL
		AS AN INCREASED NEED FOR FUTURE DEMAND FOR
		PATIENT MEDICAL CARE MERCY HAS SUPPORTED
		RESEARCH INTO COUNTY NEEDS BY TYPE OF PHYSICIAN, AND ALSO HAS SUPPORTED RECRUITMENT OF NEW
		PHYSICIANS IN THE AREA IN CONJUNCTION WITH OTHER
		COMMUNITY MEDICAL PROVIDERS HEALTH FAIRS AND
		SCREENINGS MERCY MEDICAL CENTER PROVIDES CHOLESTEROL SCREENINGS, GLUCOSE SCREENING,
		BLOOD PRESSURE CHECKS, AND FLU SHOTS TO THE
		COMMUNITY THESE FREE SCREENINGS REACHED A
		LARGE PORTION OF THE COUNTY SUPPORT GROUPS MERCY MEDICAL CENTER PROVIDES A LOCATION FOR
		OVER 15 SUPPORT GROUPS TO MEET, AND ADVERTISES
		MEETING LOCATIONS AND TIMES IN SEVERAL DIFFERENT
		PUBLICATIONS BOARD ACTIVITIES MERCY MEDICAL CENTER EMPLOYEES ARE ENCOURAGED TO BE INVOLVED
		IN COMMUNITY LEADERSHIP EMPLOYEES SERVE IN A
		VARIETY OF LEADERSHIP CAPACITIES IN THE
		COMMUNITY INCLUDING SERVING ON BOARDS SUCH AS BATTERED PERSONS ADVOCACY, CHAMBER OF
		COMMERCE, COBB STREET BOARD, COUNCIL ON AGING,
		ECONOMIC DEVELOPMENT COMMITTEE, FUTURE 1ST
		CITIZEN, PROJECT LEADERSHIP AND THE UNITED WAY AGENCIES SUPPORTED MERCY MEDICAL CENTER
		PROVIDED CASH DONATIONS TO NUMEROUS AGENCIES
		SUCH AS THE BOYS AND GIRLS CLUB, CAMP MILLENNIUM,
		ROSEBURG CHAMBER OF COMMERCE, ROTARY FOUNDATION, UNITED WAY, WISH, COBB ST, DCCAPS,
		UMPQUA COMMUNITY HEALTH CLINIC AND VARIOUS
		HIGH SCHOOLS IN DOUGLAS COUNTY IN ALL, MERCY
		MEDICAL CENTER HAD EXPENSES THAT EXCEEDED \$683,000 IN COMMUNITY BUILDING ACTIVITIES
		CONTRIBUTIONS MERCY MEDICAL CENTER RECEIVES
		SOME COMMUNITY SUPPORT FROM DONATIONS THAT
		HELPS FUND RESEARCH AND EDUCATION, CAPITAL EXPANSION AND RENOVATION, INDIGENT CARE, NEW
		EQUIPMENT AND OPERATING COSTS THE VALUE OF THIS
		COMMUNITY SUPPORT IS RETURNED TO THE COMMUNITY
		THROUGH LOWER COSTS IN PATIENT PROGRAMS AND COMMUNITY SERVICES DESCRIBED THROUGHOUT THIS
		DOCUMENT
Patient education of eligibility for	Schedule H, Part VI, Line 3	MERCY MEDICAL CENTER, INC , ALONG WITH ITS
assistance	, ,	AFFILIATED OUTPATIENT FACILITIES, ARE PART OF CATHOLIC HEALTH INITIATIVES (CHI) CHI HAS A
		WRITTEN POLICY (STEWARDSHIP POLICY NO 15)
		GOVERNING THE PROCEDURES FOR DETERMINING AND
		INFORMING PATIENTS ABOUT THE ENTITY'S FINANCIAL
		ASSISTANCE POLICY ALL HOSPITAL FACILITIES INCLUDED IN THE FILING ORGANIZATION HAVE
		ADOPTED THE POLICY THE POLICY STATES THE
		ORGANIZATION WILL INCLUDE INFORMATION CONCERNING ITS FINANCIAL ASSISTANCE POLICY ON
		ITS WEBSITE IN ADDITION, MERCY MEDICAL CENTER,
		INC PROMINENTLY DISPLAYS ITS FINANCIAL
		ASSISTANCE POLICY IN BOTH ENGLISH AND SPANISH IN OBVIOUS LOCATIONS THROUGHOUT THE HOSPITALS,
		INCLUDING THE EMERGENCY ROOMS AND OTHER
		PATIENT INTAKE AREAS, AS WELL AS IN MERCY MEDICAL
		CENTER, INC OUTPATIENT FACILITIES IN ADDITION,
		MERCY MEDICAL CENTER, INC REGISTRATION CLERKS ARE TRAINED TO PROVIDE CONSULTATION TO THOSE
		WHO HAVE NO INSURANCE OR POTENTIALLY
		INADEQUATE INSURANCE CONCERNING THEIR
		FINANCIAL OPTIONS INCLUDING APPLICATION FOR MEDICAID AND FOR FINANCIAL ASSISTANCE UNDER
		MERCY MEDICAL CENTER INC 'S FINANCIAL ASSISTANCE
		POLICY UPON REGISTRATION (AND ONCE ALL EMTALA
		REQUIREMENTS ARE MET), PATIENTS WHO ARE IDENTIFIED AS UNINSURED (AND NOT COVERED BY
		MEDICARE OR MEDICAID) ARE PROVIDED WITH A PACKET
		OF INFORMATION THAT ADDRESSES THE FINANCIAL
		ASSISTANCE POLICY AND PROCEDURES INCLUDING AN APPLICATION FOR ASSISTANCE MERCY MEDICAL
		CENTER, INC REGISTRATION CLERKS READ THE
		ORGANIZATION'S MEDICAL ASSISTANCE POLICY TO
		THOSE WHO APPEAR TO BE INCAPABLE OF READING, AND PROVIDE TRANSLATORS FOR NON ENGLISH-SPEAKING
		INDIVIDUALS MERCY MEDICAL CENTER, INC 'S STAFF
		WILL ALSO ASSIST THE PATIENT GARANTOR WITH
		APPLYING FOR OTHER AVAILABLE COVERAGE (SUCH AS
		MEDICAID), IF NECESSARY COUNSELORS ASSIST MEDICARE ELIGIBLE PATIENTS IN ENROLLMENT BY
		PROVIDING REFERRALS TO THE APPROPRIATE
	•	GOVERNMENT AGENCIES

Identifier	ReturnReference	Explanation			
Affiliated health care system	Schedule H, Part VI, Line 6	MERCY MEDICAL CENTER, INC, ALONG WITH ITS AFFILIATED OUTPATIENT FACILITIES ARE PART OF CATHOLIC HEALTH INITIATIVES CATHOLIC HEALTH INITIATIVES (CHI) IS A NATIONAL FAITH-BASED NONPROFIT HEALTH CARE ORGANIZATION WITH HEADQUARTERS IN ENGLEWOOD, COLORADO CHI'S EXEMPT PURPOSE IS TO SERVE AS AN INTEGRAL PART OF ITS NATIONAL SYSTEM OF HOSPITALS AND OTHER CHARITABLE ENTITIES, WHICH ARE DESCRIBED AS MARKET-BASED ORGANIZATIONS, OR MBOS AN MBO IS A DIRECT PROVIDER OF CARE OR SERVICES WITHIN A DEFINED MARKET AREA THAT MAY BE AN INTEGRATED HEALTH SYSTEM AND/OR A STAND-ALONE HOSPITAL OR OTHER FACILITY OR SERVICE PROVIDER CHI SERVES AS THE PARENT CORPORATION OF ITS MBOS WHICH ARE COMPRISED OF 73 HOSPITALS, 40 LONG-TERM CARE, ASSISTED-AND RESIDENTIAL-LIVING FACILITIES, TWO COMMUNITY HEALTH-SERVICES ORGANIZATIONS, TWO ACCREDITED NURSING COLLEGES, AND HOME HEALTH AGENCIES TOGETHER, THESE FACILITIES PROVIDED \$762 MILLION IN CHARITY CARE AND COMMUNITY BENEFIT IN THE 2013 FISCAL YEAR, INCLUDING SERVICES FOR THE POOR, FREE CLINICS, EDUCATION AND RESEARCH CHI PROVIDES STRATEGIC PLANNING AND MANAGEMENT SERVICES AS WELL AS CENTRALIZED "SHARED SERVICES" FOR THE MBOS THE PROVISION OF CENTRALIZED MANAGEMENT AND SHARED SERVICES - INCLUDING AREAS SUCH AS ACCOUNTING, HUMAN RESOURCES, PAYROLL AND SUPPLY CHAIN PROVIDES ECONOMIES OF SCALE AND PURCHASING POWER TO THE MBOS THE COST SAVINGS ACHIEVED THROUGH CHI'S CENTRALIZATION ENABLE MBOS TO DEDICATE ADDITIONAL RESOURCES TO HIGH-QUALITY HEALTH CARE AND COMMUNITY OUTREACH SERVICES TO THE MOST VULNERABLE MEMBERS OF OUR SOCIETY MERCY MEDICAL CENTER, INC OPERATES WITH ITS WHOLLY OWNED AFFILIATES AND COMMUNITY PARTNERS, ALONG WITH ITS FUNDRAISING ARM, THE MERCY FOUNDATION, INC, TO SERVE THE HEALTH CARE NEEDS OF THE DOUGLAS COUNTY, OREGON COMMUNITIES			
State filing of community benefit report	Schedule H, Part VI, Line 7	O R			

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Schedule I (Form 990)

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

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DLN: 93493128022964

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

MERCY MEDICAL CENTER INC

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Open to Public
Inspection
Employer identification number

						93-0386868	
Part I General Informa						•	
<ol> <li>Does the organization maint the selection criteria used t</li> <li>Describe in Part IV the organization</li> </ol>	o award the grants	orassistance?					✓ Yes ┌
		Governments and recipient that receive					d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) ROSEBURG CHAMBER FUTURE FIRST CITIZEN SCHOLARSHIP PO BOX 1820 ROSEBURG, OR 97470	91-1852358	501(C)(3)	6,000				SCHOLARSHIP
(2) CCD BUSINESS DEVELOPMENT CORPORATION 744 SE ROSE ROSEBURG, OR 97470	93-0594077	501(C)(3)	10,000				GENERAL SUPPORT
(3) THE LEAPFROG GROUP 1660 L STREET NW SUITE 308 WASHINGTON, DC 20036	52-2359517	501(C)(3)	5,000				GENERAL SUPPORT
(4) MERCY FOUNDATION INC 2700 STEWART PARKWAY ROSEBURG, OR 97471	93-6088946	501(C)(3)	ı	358,128	воок	SUPPLIES	GENERAL SUPPORT
		1					1

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	( <b>d)</b> A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV	Supplemental Informa	tion
---------	----------------------	------

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
Procedures for monitoring use of grant funds		ALL DONATIONS ARE GIVEN TO NON-PROFIT ORGANIZATIONS TO BE USED IN ACCORDANCE WITH THEIR CHARITABLE PURPOSE, AND AS SUCH, USE OF THE FUNDS GIVEN TO THE GRANTEE IS NOT MONITORED BEYOND THEIR DISTRIBUTION THE ORGANIZATION MAKES A RECORD OF ALL DONATIONS IN THE GENERAL LEDGER

Schedule I (Form 990) 2012

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DLN: 93493128022964

OMB No 1545-0047

#### **Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

**Compensation Information** 

Part IV, question 23. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

Name of the organization MERCY MEDICAL CENTER INC

**Employer identification number** 

93-0386868

Questions Regarding Compensation					
		Yes	No		
Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
First-class or charter travel Housing allowance or residence for personal use					
Travel for companions Payments for business use of personal residence					
Tax idemnification and gross-up payments Health or social club dues or initiation fees					
Discretionary spending account Personal services (e.g., maid, chauffeur, chef)					
If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b				
Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2				
Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III					
Compensation committee Written employment contract					
Independent compensation consultant Compensation survey or study					
Form 990 of other organizations Approval by the board or compensation committee					
During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
Receive a severance payment or change-of-control payment?	4a		No		
<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo		
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
The organization?	5a		Νo		
Any related organization?	5b		Νo		
If "Yes," to line 5a or 5b, describe in Part III					
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of					
The organization?	6a		Νo		
Any related organization?	6b		Νo		
If "Yes," to line 6a or 6b, describe in Part III					
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No		
Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe					
ın Part III	8		Νo		
If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9				
	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 1990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items  First-class or charter travel  Fravel for companions  Tax ideminification and gross-up payments  Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)  If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain but the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director or to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director or the capture of the CEO/Executive Director, put explain in Part III  Compensation committee  Compensation committee  Written employment contract  Compensation committee  Written employment contract  Compensation consultant  Form 990 of other organizations  Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, an equity-based compensation arrangement?  For years of line 5, and 501c(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of the organization?  Any related organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of the organization or the net earnings of the organization	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 1990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items  First-class or charter travel  Frievel for companions  Payments for business use of personal residence  Tax idemnification and gross-up payments  Personal services (e.g., maid, chailffeur, chef)  If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or resimbursement or provision of all of the expenses described above? If "No," complete Part III to explain but the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?  Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply to not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  Compensation committee  Written employment contract  Independent compensation consultant  Compensation committee  Written employment contract  Form 990 of other organizations  Receive a severance payment or change-of-control payment?  Approval by the board or compensation committee  During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization.  Receive a severance payment from, an equity-based compensation arrangement?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of the organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of the organization provide any non-fixed payments not described in li	Yes  Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 290, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items  First-class or charter travel  First-class or cha		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation	
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

#### Part IIII Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Also complete this part for any additional information					
Identifier	Return Reference	Explanation			
Arrangement used to establish the top management official's compensation		COMPENSATION FOR THE TOP MANAGEMENT OFFICIAL WAS ESTABLISHED AND PAID BY CATHOLIC HEALTH INITIATIVES (CHI), A RELATED ORGANIZATION CHI USED THE FOLLOWING TO ESTABLISH THE TOP MANAGEMENT OFFICIAL'S COMPENSATION (1) COMPENSATION COMMITTEE, (2) INDEPENDENT COMPENSATION CONSULTANT, (3) WRITTEN EMPLOYMENT CONTRACTS, (4) COMPENSATION SURVEY OR STUDY, (5) APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE			
SEVERANCE PAYMENTS	, ,	POST-TERMINATION PAYMENTS ARE ADDRESSED IN EXECUTIVE EMPLOYMENT AGREEMENTS FOR CATHOLIC HEALTH INITIATIVES ("CHI") AND RELATED ORGANIZATIONS' EMPLOYEES AT THE LEVEL OF VICE PRESIDENT AND ABOVE, INCLUDING THE MBO CEOS THESE EMPLOYMENT AGREEMENTS REQUIRE THAT IN ORDER FOR THE EXECUTIVE TO RECEIVE POST-TERMINATION PAYMENTS, THESE INDIVIDUALS MUST EXECUTE A GENERAL RELEASE AND SETTLEMENT AGREEMENT POST-TERMINATION PAYMENT ARRANGEMENTS ARE PERIODICALLY REVIEWED FOR OVERALL REASONABLENESS IN LIGHT OF THE EXECUTIVE'S OVERALL COMPENSATION PACKAGE			
Supplemental nonqualified retirement plan		DURING THE 2012 CALENDAR YEAR CATHOLIC HEALTH INITIATIVES ("CHI"), A RELATED ORGANIZATION, MAINTAINED A SUPPLEMENTAL NON-QUALIFIED DEFERRED COMPENSATION PLAN FOR MBO CEOS AND OTHER CHI EMPLOYEES AT THE LEVEL OF SENIOR VICE PRESIDENT AND ABOVE THE FOLLOWING REPORTABLE INDIVIDUALS WERE ELIGIBLE TO PARTICIPATE IN THAT PLAN JOSEPH WILCZEK KELLY MORGAN DURING 2012 THE FOLLOWING CONTRIBUTIONS WERE MADE BY CHI TO THE DEFERRED COMPENSATION PLAN KELLY MORGAN - \$42,561 DURING 2012 THE FOLLOWING DISTRIBUTIONS WERE MADE BY CHI FROM THE DEFERRED COMPENSATION PLAN KELLY MORGAN-\$37,907 JOSEPH WILCZEK - \$175,847 DUE TO THE "SUPER" VESTING RULES UNDER THE CHI DEFERRED COMPENSATION PLAN, PARTICIPANTS WHO HAVE MET CERTAIN REQUIREMENTS SUCH AS TERMINATION, AGE, OR YEARS OF SERVICE ARE ELIGIBLE TO RECEIVE THEIR 2012 CONTRIBUTIONS IN CASH THESE CASH PAYOUTS ARE INCLUDED IN THE PARTICIPANT'S REPORTABLE COMPENSATION IN COLUMN (III) OTHER REPORTABLE COMPENSATION ON SCHEDULE J PART II DURING 2012, THE FOLLOWING CONTRIBUTIONS THAT WOULD HAVE BEEN MADE BY CHI TO THE DEFERRED COMPENSATION PLAN WERE PAID IN CASH JOSEPH WILCZEK - \$98,125			

Schedule J (Form 990) 2012

**Software ID:** 12000266 **Software Version:** v2012.1.0

**EIN:** 93-0386868

Name: MERCY MEDICAL CENTER INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name (B) Prophydown of W 3 and/or 1000 MISC compensation (C) Deferred (D) Neptayable (E) Total of colu

(A) Name		<b>(B)</b> Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
	Cı	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
	(ı) (ıı)	131,549 0	0	374	11,667 0	14,099 0	157,689 0	0
	(ı) (ıı)	117,192 0	9,723	854	11,636 0	22,239	161,644 0	0
	(1) (11)	0 137,062	0 3,176	0 0 685	0 14,028	0 6,702	0 161,653	0
	(1) (11)	250,139 0	40,558 0	2,261	30,596 0	8,458 0	332,012 0	0
	(1) (11)	122,601 0	9,723 0	1,774 0 0	11,666 0	8,105 0	153,869 0	0
	(1) (11)	270,968 0	31,941 0	1,381	20,596 0	18,264 0	343,150 0	0
	(1) (11)	127,293 0	10,244	1,260	12,828	20,192 0	171,817 0	0
	(1) (11)	251,003 0	40,612 0	2,265	23,096 0	15,892 0	332,868 0	0
	(1) (11)	0 788,016	0 262,159	0 0 306,040	0 25,596	0 10,481	0 1,392,292	0 175,847
	(1) (11)	0 471,717	0 210,593	0 0 60,519	0 65,657	0 15,265	0 823,751	0 37,907
	(1) (11)	123,561 0	0	6,017	15,585 0	14,225 0	159,388 0	0
	(ı) (ıı)	0 106,988	0 24,212	0 0 4,530	0 13,526	0 13,178	0 162,434	0
	(1) (11)	177,849 0	30,155 0	1,352	22,016 0	22,580 0	253,952 0	0

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DLN: 93493128022964

OMB No 1545-0047

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. 2012

Open to Public Inspection

Name of the organ MERCY MEDICAL CEN										fication	numbei	r
Part I Exces	s Benefit Trar	sactions (	section 5	01(c)(3) a	and section	501(c)(4) or		-0386 ations				
Comple	te ıf the organızat	on answered	"Yes" on F	orm 990, F	Part IV, line	25a or 25b, or	Form 9	90-E	Z, Part \	V, line 4		
<b>1</b> (a) Name o	of disqualified pers		lationship l person and			(c) Description of transaction					d) Corr	
			person and	1 Organizati	1011					<del>-   '</del>	es	No
	ount of tax incurre	ed by organiza	ation mana	gers or dıs	qualified per	sons during the	yearı	ınders	ection			
4958	<ul><li>ount of tax, if any,</li></ul>							•	<b>►</b> \$			
3 Enter the ann	ount of tax, if any,	on line 2, ab	ove, rennib	uised by ti	ie organizaci			•	<b>F</b> > .			
	ns to and/or F				)	l 20 F.		0 D	t. T.) / . l	- 26	<b></b>	
	olete if the organiz iization reported a					, line 38a, or Fo	rm 99	u, Par	t I V , II n	e 26, oi	rittne	
(a) Name of	(b) Relationship	(c) Purpose	(d) Loan	to	(e)Origin principa			I n	(h		(i)Wr	
ınterested person	with organization	ofloan		or from the organization?			defa	default? Approve by board				
<b>,</b>					amount			committee?				
			То	From			Yes	No	Yes	No	Yes	No
											_	
											_	
											_	
											_	
			<b>.</b>						<u> </u>		ר	
otal Part IIII Gran	ts or Assistan	ce Benefit	► \$	erested I	Persons							
	olete if the orga					art IV, line 27.	•					
(a) Name of inte		lationship bet		) A mount o	of assistance	<b>(d)</b> Type o	fassis	tance	(e)	Purpose	e of ass	ıstance
person		ted person ar organization	nd the									
						_						

	ns Involving Interested				
Complete if the organiz	<u>ation answered "Yes" on F</u>	<u>-orm 990, Part IV, lır</u>	<u>ie 28a, 28b, or 28c.</u>		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization revenues?	
				Yes	No
(1) UMPQUA BANK	KELLY MORGAN IS A BOARD MEMBER OF UMPQUA BANK AND AN OFFICER OF MMC	4,744,222	LOAN PAYMENTS AND BANK FEES		No
(2) KANAN AGARWAL	SPOUSE OF RAHUL AGARWAL, AN OFFICER OF MMC	112,647	COMPENSATION FOR HER EMPLOYMENT AT MMC		No
(3) DCIPA LLC	FORMER OFFICER OF MMC IS PRESIDENT OF DCIPA	12,345,643	CAPITALIZATION PAYMENTS AND SERVICES		No
(4) ARCHITRAVE HEALTH LLC	SHARED BOARD MEMBERS	25,875,783	MEDICAL SERVICES AND MANAGMENT SERVICES		No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Refe	ence Explanation
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Schedule L (Form 990 or 990-EZ) 2012

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DLN: 93493128022964

OMB No 1545-0047

. Inspection

(Form 990)

Department of the Treasury

Internal Revenue Service

**SCHEDULE M** 

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**Noncash Contributions** 

Name of the organization MERCY MEDICAL CENTER INC

**Employer identification number** 

93-0386868

Pa	ITLI Types of P	roperty							
			(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	Method of a noncash contri			Is
1	Art—Works of art .								
	Art—Historical treasu								
3	Art—Fractional intere	sts							
4	Books and publication	ns							
	Clothing and househo								
	goods								
6	Cars and other vehicl	es							
7	Boats and planes .								
8	Intellectual property								
	Securities—Publicly t								
	Securities—Closely h								
11	Securities—Partnersh or trust interests .								
12	Securities—Miscellan	ieous							
13	Qualified conservatio contribution—Historic structures	2							
14	Qualified conservation contribution—Other	n							
15	Real estate—Residen	tıal .							
16	Real estate—Commer	cıal							
17	Real estate—Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical su	ipplies .							
21	Taxıdermy								
22	Historical artifacts								
	Scientific specimens								
24	Archeological artifact	:s							
	MEDICAL	<b>T</b> ,		_	76 222	COST			
	Other ► ( <u>EQUIPMEN</u>		X	2	76,222	COSI			
	O ther ► (								
	Other►(	_)							
	•	) 	by the even	l Inization during the tax yea	r for contributions				
29				283, Part IV, Donee Ackn		29		1	0
30-	During the year did t	tha arass:=:	ation rocciii	a by contribution any area	arty reported in Dart I. Jones	1 - 2 9 +b >+ ++		Yes	No
<b>SU</b> a					erty reported in Part I, lines				
		•			on, and which is not require	a to be used			NI -
_				period?			30a		No
	If "Yes," describe the	_							
31	Does the organizatio	n have a gi	ft acceptan	ce policy that requires the	review of any non-standard	contributions?	31	Yes	
32a	Does the organizatio		e third part		to solicit, process, or sell	noncash • • •	32a		Νo
ь	If "Yes," describe in	Part II							
33			t an amount	: in column (c) for a type of	property for which column (	a) ıs checked,			

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
	Schedule M, part I, column (b), Line other=MEDICAL EQUIPMENT	

Schedule M (Form 990) (2012)

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DLN: 93493128022964

OMB No 1545-0047

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
MERCY MEDICAL CENTER INC

Employer identification number

93-0386868

ldentifier	Return Reference	Explanation
ORGANIZATION'S MISSION		(CONTINUED FROM PART III) CATHOLIC HEALTH INITIATIVES, SPONSORED BY A LAY-RELIGIOUS PARTNERSHIP, CALLS TO OTHER CATHOLIC SPONSORS AND SYSTEMS TO UNITE TO ENSURE THE FUTURE OF CATHOLIC HEALTH CARE. TO FULFILL THIS MISSION, THE CORPORATION AND CATHOLIC HEALTH INITIATIVES, AS VALUE-BASED ORGANIZATIONS AND IN PARTNERSHIP WITH LAITY AND OTHERS, WILL ASSURE THE INTEGRITY OF THE MINISTRY IN BOTH CURRENT AND DEVELOPING ORGANIZATIONS AND ACTIVITIES, RESEARCH AND DEVELOP NEW MINISTRIES THAT INTEGRATE HEALTH, EDUCATION, PASTORAL, AND SOCIAL SERVICES, PROMOTE LEADERSHIP DEVELOPMENT THROUGHOUT THE ENTIRE ORGANIZATION, ADVOCATE FOR SYSTEMIC CHANGES WITH SPECIFIC CONCERN FOR PERSONS WHO ARE POOR, ALIENATED, AND UNDERSERVED, AND STEWARD RESOURCES BY GENERAL OVERSIGHT OF THE ENTIRE ORGANIZATION

ldentifier	Return Reference	Explanation
Delegate broad authority to a committee	Form 990, Part VI, Section A, Line 1a	PURSUANT TO SECTION 8 6 OF THE BY LAWS OF MERCY MEDICAL CENTER, THE EXECUTIVE COMMITTEE IS COMPOSED OF THE BOARD CHAIR, THE BOARD VICE CHAIR, THE PRESIDENT AND CEO, EACH OF WHOM SHALL SERVE AS AN EX OFFICIO VOTING MEMBER OF THE EXECUTIVE COMMITTEE, AND TWO VOTING MEMBERS APPOINTED BY THE BOARD OF DIRECTORS EACH INDIVIDUAL APPOINTED TO THE EXECUTIVE COMMITTEE SHALL SERVE FOR A TERM OF ONE YEAR OR UNTIL HIS OR HER SUCCESSOR IS DULY APPOINTED BY THE BOARD OF DIRECTORS THE EXECUTIVE COMMITTEE SHALL CONSIST OF ONLY DIRECTORS OF THE CORPORATION PURSUANT TO SECTION 8 1 OF THE CORPORATION'S BY LAWS, COMMITTEES, SUCH AS THE EXECUTIVE COMMITTEE, THAT ARE GRANTED THE AUTHORITY TO ACT ON BEHALF OF THE BOARD OF DIRECTORS MAY INCLUDE ONLY DIRECTORS OF THE CORPORATION FURTHER, PURSUANT TO SECTION 8 6 OF THE CORPORATION'S BY LAWS, THE EXECUTIVE COMMITTEE HAS AND MAY EXERCISE SUCH POWERS AS MAY BE DELEGATED TO IT BY THE BOARD OF DIRECTORS THE EXECUTIVE COMMITTEE ALSO POSSESSES THE POWER TO TRANSACT ROUTINE BUSINESS OF THE CORPORATION IN THE INTERIM PERIOD BETWEEN REGULARLY SCHEDULED MEETINGS OF THE BOARD OF DIRECTORS

ldentifier	Return Reference	Explanation
	· ·	MERCY MEDICAL CENTER, INC HAS DELEGATED LIMITED CONTROL OVER MANAGEMENT DUTIES FOR CERTAIN HOSPITAL DEPARTMENTS TO THE FOLLOWING MANAGEMENT COMPANIES PROFESSIONAL MANAGEMENT OF OREGON, LLC, CALIFORNIA EMERGENCY PHYSICIANS, DOUGLAS MEDICAL GROUP, UMPQUA MEDICAL GROUP AND EVERGREEN FAMILY MEDICINE. THE SURGICAL AND EMERGENCY AREAS ARE MANAGED BY THESE MANAGEMENT ORGANIZATIONS. THE MANAGEMENT COMPANIES HAVE THEIR OWN EMPLOYEES THAT THEY HIRE, FIRE AND SUPERVISE. NONE OF MERCY MEDICAL CENTER'S CURRENT OR FORMER OFFICERS, DIRECTORS, ETC. HAVE RECEIVED COMPENSATION FROM THE MANAGEMENT COMPANIES DURING THE 2012 CALENDAR YEAR.

ldentifier	Return Reference	Explanation
Classes of members or stockholders	Form 990, Part VI, Section A, Line 6	ACCORDING TO THE BY LAWS OF MERCY MEDICAL CENTER, INC , THE ENTITY'S SOLE MEMBER IS CATHOLIC HEALTH INITIATIVES, A COLORADO NONPROFIT CORPORATION

ldentifier	Return Reference	Explanation
Members or stockholders electing members of governing body	Form 990, Part VI, Section A, Line 7a	ACCORDING TO THE ORGANIZATION'S BY LAWS, DIRECTORS SHALL BE APPOINTED OR REFUSED BY THE CORPORATE MEMBER THE CORPORATE MEMBER MAY APPOINT ONE OR MORE INDIVIDUALS TO THE BOARD OF DIRECTORS, AND MAY AT ANY TIME REMOVE, WITH OR WITHOUT CAUSE, ANY MEMBER OF THE BOARD OF DIRECTORS ACCORDING TO THE ORGANIZATION'S BY LAWS, DIRECTORS OF THE CORPORATION SHALL BE APPOINTED BY THE CORPORATE MEMBER NO LATER THAN JUNE 30 OF EACH YEAR THE NAMES AND QUALIFICATIONS OF EACH INDIVIDUAL ACCEPTED BY THE BOARD OF DIRECTORS SHALL BE SUBMITTED TO THE CORPORATE MEMBER, WHO SHALL APPOINT OR REFUSE EACH NOMINEE IN ACCORDANCE WITH THE CORPORATE MEMBER'S BY LAWS AND WITH ENDORSEMENT OF THE SENIOR VICE PRESIDENT OF OPERATIONS THE CORPORATE MEMBER MAY UNILATERALLY APPOINT ONE OR MORE INDIVIDUALS TO THE BOARD OF DIRECTORS SHOULD THE BOARD FAIL TO FURNISH THE CORPORATE MEMBER WITH A LIST OF INDIVIDUALS QUALIFIED TO SERVE ON THE BOARD OF DIRECTORS OF THE CORPORATION

	turn rence	Explanation
Decisions requiring approval by members or stockholders	/I, Son A, II // I	THE ORGANIZATION'S CORPORATE MEMBER IS CATHOLIC HEALTH INITIATIVES ("CHI") PURSUANT TO SECTION 5 4 OF THE ORGANIZATION'S BYLAWS, BOTH MERCY MEDICAL CENTER, INC AND CATHOLIC HEALTH INITIATIVES ("CHI") HAVE RESERVED POWERS AS OUTLINED IN THE CHI GOVERNANCE MATRIX PURSUANT TO THE GOVERNANCE MATRIX THE FOLLOWING RIGHTS ARE HELD BY THE CHI BOARD *APPROVE MEMBERS OF THE MERCY MEDICAL CENTER, INC BOARD *AMENDMENT OF THE CORPORATE DOCUMENTS OF THE MERCY MEDICAL CENTER, INC *APPROVE REMOVAL OF A MEMBER OF THE GOVERNING BODY OF THE MERCY MEDICAL CENTER, INC *ADPTION OF LONG RANGE AND STRATEGIC PLANS FOR THE MERCY MEDICAL CENTER, INC THE FOLLOWING RIGHTS ARE RESERVED TO THE CHI BOARD DIRECTLY OR THROUGH POWERS DELEGATED TO THE CHI CHIEF EXECUTIVE OFFICER *SUBSTANTIAL CHANGE IN THE MISSION OR PHILOSOPHY OF THE MERCY MEDICAL CENTER, INC *REMOVAL OF A MEMBER OF THE GOVERNING BODY OF THE MERCY MEDICAL CENTER, INC *APPROVAL OF ISSUANCE OF DEBT BY MERCY MEDICAL CENTER, INC *APPROVAL OF FORMATION OF A NEW CORPORATION OF MERCY MEDICAL CENTER, INC IN A JOINT VENTURE *APPROVAL OF FORMATION OF A NEW CORPORATION BY MERCY MEDICAL CENTER *APPROVAL OF THE SALE OF ALL OR SUBSTANTIALLY ALL OF THE ASSETS OF THE MERCY MEDICAL CENTER INC *TO REQUIRE THE TRANSFER OF ASSETS BY THE MERCY MEDICAL CENTER, INC TO CHITO ACCOMPLISH CHIS GOALS AND OBJECTIVES, AND TO SATISFY CHI DEBTS PURSUANT TO SECTION 5 5 2 OF THE ORGANIZATIONS BYLAWS, CHI MAY, IN EXERCISE OF THEIR APPROVAL POWERS, GRANT OR WITHHOLD APPROVAL IN WHOLE OR IN PART, OR MAY, IN ITS COMPLETE DISCRETION, AFTER CONSULTATION WITH THE BOARD AND ITS PRESIDENT AND THE CHIEF EXECUTIVE OFFICER OF THE ORGANIZATION, RECOMMEND SUCH OTHER OR DIFFERENT ACTIONS AS IT DEEMS APPROPRIATE

ldentifier	Return Reference	Explanation
Review of form 990 by governing body	VI, Section B,	ONCE THE RETURN IS PREPARED, THE RETURN IS REVIEWED BY THE CHIEF FINANCIAL OFFICER AND CONTROLLER A COPY OF THE DRAFT RETURN IS MADE AVAILABLE TO BOARD MEMBERS THAT WOULD LIKE TO REVIEW IT SUBSEQUENT TO THE REVIEW BY THE CFO, THE TAX DEPARTMENT FILES THE RETURN WITH THE APPROPRIATE FEDERAL AND STATE AGENCIES, MAKING ANY NONSUBSTANTIVE CHANGES NECESSARY TO EFFECT E-FILING ANY SUCH CHANGES ARE NOT RESUBMITTED TO THE BOARD

Conflict of interest part VI, Section B, Line 12c   Form 990, Part VI, Part VI	Identifier	Return Reference	Explanation
HAS EITHER A MATERIAL FINANCIAL INTEREST OR IS A DIRECTOR OR OFFICER OF THE OTHER PARTY BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS, THE BOARD SHALL TAKE WHATEVER ACTION IS DEEMED APPROPRIATE UNDER THE CIRCUMSTANCES WITH RESPECT TO THE DIRECTOR OR OFFICER IN ORDER TO BEST PROTECT THE INTERESTS OF THE CORPORATION, INCLUDING POSSIBLE DISCIPLINARY OR CORRECTIVE ACTION	ınterest	Part VI, Section B,	OFFICERS WHO HOLD THE TITLE OF VICE PRESIDENT AND ABOVE. THE POLICY APPLIES TO ALL AFFILIATES OF THE CORPORATION AND IS INTENDED TO SUPPLEMENT, BUT NOT REPLACE, ANY APPLICABLE LAWS GOVERNING CONFLICTS OF INTEREST APPLICABLE TO NONPROFIT CORPORATIONS. IF A DIRECTOR OR OFFICER HAS A POTENTIAL OR ACTUAL CONFLICT WITH THE CORPORATION AND/OR ANY OF ITS AFFILIATES, SUCH DIRECTOR OR OFFICER IS DEEMED TO ALSO HAVE A POTENTIAL OR ACTUAL CONFLICT WITH RESPECT TO THE CORPORATION AND ALL OF ITS AFFILIATES EACH DIRECTOR MUST PROMPTLY AND FULLY REPORT TO THE BOARD CHAIR SITUATIONS THAT MAY CREATE A CONFLICT OF INTEREST WHEN HE OR SHE BECOMES AWARE OF SUCH SITUATIONS DISCLOSURE MUST BE MADE TO THE CORPORATIONS PRESIDENT AND CEO WHO WILL REPORT SUCH DISCLOSURE TO THE BOARD CHAIR A WRITTEN RECORD OF THE DISCLOSURE WILL BE MADE THE CEO SHALL ANNUALLY SEND TO ALL DIRECTORS AND OFFICERS A COPY OF THE CONFLICT OF INTERESTS POLICY AND DISCLOSURE STATEMENT THE BOARD OF DIRECTORS SHALL CAREFULLY SCRUTINIZE, AND MUST IN GOOD FAITH APPROVE OR DISAPPROVE, ANY TRANSACTION IN WHICH THE CORPORATION AND/OR ANY OF ITS AFFILIATES IS A PARTY, AND IN WHICH ONE OR MORE OF THE CORPORATIONS DIRECTORS OR OFFICERS HAS EITHER A MATERIAL FINANCIAL INTEREST OR IS A DIRECTOR OR OFFICER OF THE OTHER PARTY BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS, THE BOARD SHALL TAKE WHATEVER ACTION IS DEEMED APPROPRIATE UNDER THE CIRCUMSTANCES WITH RESPECT TO THE DIRECTOR OR OFFICER IN ORDER TO BEST

ldentifier	Return Reference	Explanation
PROCESS USED TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	FORM 990, PART VI, LINE 15A	THE ORGANIZATION'S CEO'S COMPENSATION IS PAID BY CHI CHI HAS A DEFINED COMPENSATION PHILOSOPHY BOTH THE EXECUTIVE AND NON-EXECUTIVE COMPENSATION STRUCTURES AND RANGES ARE REVIEWED ANNUALLY IN COMPARISON TO MARKET DATA CHI USES THE HAY GROUP AS THE INDEPENDENT THIRD PARTY TO ASSESS EXECUTIVE COMPENSATION PROGRAMS AND TO ENSURE THE REASONABLENESS OF ACTUAL SALARIES AND TOTAL COMPENSATION PACKAGES COMPENSATION OF THE SENIOR MOST EXECUTIVES IS REVIEWED ANNUALLY THE HAY GROUP REVIEWS BOTH CASH AND TOTAL COMPENSATION FOR OVERALL REASONABLENESS, FOR ADHERENCE TO CHI'S COMPENSATION PHILOSOPHY, AND FOR COMPARABILITY TO THE NOT-FOR-PROFIT HEALTHCARE MARKET THIS INDEPENDENT REVIEW IS DELIVERED BY HAY GROUP TO THE HR COMMITTEE OF THE CHI BOARD OF STEWARDSHIP TRUSTEES ANNUALLY AT THEIR SEPTEMBER MEETING AND MINUTES ARE SHARED WITH THE FULL BOARD AT THE DECEMBER MEETING. THE LAST REVIEW WAS SEPTEMBER 17, 2013 IN ADDITION, IN DECEMBER 2009, HAY GROUP COMPLETED A COMPREHENSIVE REVIEW OF ALL POSITIONS AT THE LEVEL OF VICE PRESIDENT AND ABOVE TO DETERMINE AND VALIDATE APPROPRIATE COMPENSATION LEVELS. THESE LEVELS HAVE BEEN REVIEWED ANNUALLY SINCE AND REVISED BASED ON MARKET DATA, WHERE APPLICABLE

ldentifier	Return Reference	Explanation
Process used to establish compensation of other officers/key employees	Form 990, Part VI, Section B, Line 15b	MERCY MEDICAL CENTER, INC ANNUALLY SEEKS COMPARABLE MARKET DATA FOR THEIR VPS FROM AN INDEPENDENT SOURCE. THE DATA IS PRESENTED TO A SUBCOMMITTE OF THE BOARD WHO APPROVES ANY INCREASES FROM A MARKET PERSPECTIVE. INCREASES ARE RECOMMENDED DEPENDING ON THE DATA AND FINANCES. FOR KEY PERSONNEL THAT HAVE EMPLOY MENT CONTRACTS IN PLACE, THE CONTRACT IS FOLLOWED FOR ANY INCREASES (MOST CONTRACTS ARE FOR 3 YRS). CONTRACT RENEWALS ARE APPROVED BY A PHYSICIAN TRANSACTION COMMITTEE. EMPLOYEES THAT HAVE EMPLOY MENT CONTRACTS AREN'T PART OF THE MERIT OR MARKET REVIEW PROCESS. PERSONS ELIGIBLE FOR MERIT INCREASES HAVE AN ANNUAL EVALUATION THAT IS APPROVED BY THE HIGHEST LEVEL OF SENIOR MANAGEMENT. DURING THE TAX YEAR ENDED 6/30/13, CERTAIN OFFICERS, DIRECTORS AND/OR TRUSTEES RECEIVED COMPENSATION FROM RELATED ORGANIZATIONS. ANY EXECUTIVE COMPENSATION PAID TO OFFICERS, DIRECTORS OR TRUSTEES BY RELATED ORGANIZATIONS WAS SET BY THE RELATED ORGANIZATION'S COMPENSATION COMMITTEE UTILIZING BOTH AN INDEPENDENT CONSULTANT AND COMPARABILITY STUDIES TO DETERMINE COMPENSATION

VENTURE PART VI, I POLICY LINE 16B	MERCY MEDICAL CENTER, INC. HAS NOT FORMALLY ADOPTED A WRITTEN POLICY OR WRITTEN PROCEDURE REGARDING JOINT VENTURES HOWEVER CHI'S SYSTEM-WIDE JOINT VENTURE MODEL OPERATING AGREEMENT INCORPORATES CONTROLS OVER THE VENTURE SUFFICIENT TO ENSURE THAT (1) THE EXEMPT ORGANIZATION AT ALL TIMES RETAINS CONTROL OVER THE VENTURE SUFFICIENT TO ENSURE THAT THE PARTNERSHIP FURTHERS THE EXEMPT PURPOSE OF THE ORGANIZATION, (2) IN ANY PARTNERSHIP IN WHICH THE EXEMPT ORGANIZATION IS A PARTNER, ACHIEVEMENT OF EXEMPT PURPOSES IS PRIORITIZED OVER MAXIMIZATION OF PROFITS FOR THE PARTNERS, (3) THE PARTNERSHIP DOES NOT ENGAGE IN ANY ACTIVITIES THAT WOULD JEOPARDIZE THE EXEMPT ORGANIZATION'S EXEMPTION, (4) RETURNS OF CAPITAL, ALLOCATIONS, AND DISTRIBUTIONS MUST BE MADE IN PROPORTION TO THE PARTNERS' RESPECTIVE OWNERSHIP INTERESTS, AND (5) ALL CONTRACTS ENTERED INTO BY THE PARTNERSHIP WITH THE EXEMPT ORGANIZATION MUST BE AT ARM'S-LENGTH, WITH PRICES SET AT FAIR MARKET VALUE ANY JOINT VENTURE AGREEMENTS THAT DO NOT CONFORM TO THE MODEL AGREEMENT ARE GENERALLY REVIEWED BY COUNSEL

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public	Form 990, Part VI, Section C, Line 19	THE ORGANIZATION'S FINANCIAL STATEMENTS, CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST THE ORGANIZATION'S FINANCIAL STATEMENTS ARE INCLUDED IN CATHOLIC HEALTH INITIATIVES' CONSOLIDATED AUDITED FINANCIAL STATEMENTS THAT ARE AVAILABLE AT WWW CATHOLICHEALTHINIT ORG OR AT WWW DACBOND ORG

ldentifier	Return Reference	Explanation
Other Expenses	Form 990, Part IX, Line 11g	CONTRACT LABOR CLINICAL - TOTAL EXPENSE 3490960, PROGRAM SERVICE EXPENSE 3490960, MANAGEMENT AND GENERAL EXPENSES , FUNDRAISING EXPENSES , CONTRACT LABOR NON-CLINICAL - TOTAL EXPENSE 1404086, PROGRAM SERVICE EXPENSE 1404086, MANAGEMENT AND GENERAL EXPENSES , FUNDRAISING EXPENSES , MEDICAL DIRECTOR FEES - TOTAL EXPENSE 592125, PROGRAM SERVICE EXPENSE 592125, MANAGEMENT AND GENERAL EXPENSES , FUNDRAISING EXPENSES , OTHER PHYSICIAN PROF FEES - TOTAL EXPENSE 2192766, PROGRAM SERVICE EXPENSE 2192766, MANAGEMENT AND GENERAL EXPENSES , FUNDRAISING EXPENSES , CHI CLINICAL ENGINEERING FEES - TOTAL EXPENSE 2440498, PROGRAM SERVICE EXPENSE 2440498, MANAGEMENT AND GENERAL EXPENSES , FUNDRAISING EXPENSES , CONTRACT SERVICES INTRACOMPANY - TOTAL EXPENSE 916584, PROGRAM SERVICE EXPENSE 916584, MANAGEMENT AND GENERAL EXPENSES , FUNDRAISING EXPENSES , CONSULTING - TOTAL EXPENSE 1162049, MANAGEMENT AND GENERAL EXPENSES 26659, FUNDRAISING EXPENSES , OTHER SERVICE EXPENSE 108457, MANAGEMENT AND GENERAL EXPENSES 26659, FUNDRAISING EXPENSES , OTHER SERVICE EXPENSE 108457, MANAGEMENT AND GENERAL EXPENSES 3078694, MANAGEMENT AND GENERAL EXPENSES 14995, FUNDRAISING EXPENSES .

ldentifier	Return Reference	Explanation
Other changes in net assets or fund balances	l ' '	CAPITAL RESOURCE POOL CONTRIBUTION2197320, CHI CONNECT DEPRECIATION - 146501,

SCHEDULE R Related Orga

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization MERCY MEDICAL CENTER INC

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

**Employer identification number** 

DLN: 93493128022964

2012

Open to Public Inspection

				93-03868	368			
Part I Identification of Disregarded Entities (Complete	e if the organization	n answered "Yes" t	o Form 990, Pa	art IV, line 33.)				
(a) Name, address, and EIN (ıf applıcable) of dısregarded entıty	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	D	(f) prect controlling entity		
Part II Identification of Related Tax-Exempt Organiza or more related tax-exempt organizations during the	tions (Complete if tax year.)	f the organization a	inswered "Yes	" to Form 990, F	art IV,	line 34 because i	t had o	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion (e) Public charity (if section 501	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co en	ontrolle itity?
See Additional Data Table							Yes	No
								_
or Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	35Y			Schedule R (For	m 990) 2	<b>2012</b>

	Primary activit	y Legal domicile (state or foreign country)	entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income		Disproprial allocate		Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		iging ner?	Percenta ownersh
							Yes	No		Yes	No	
							swere	d "Ye	s" to Form	990,	Part	IV,
<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		<b>(d)</b> Direct controlli entity			otal Share e of	of end- year			Section (b) (conti	n 512 13) olled	
								_		Yes		No
-								1				
												ı
								<u> </u>				
								1				
								1				
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	nore related organi	(b) (c) Primary activity Legal domicile (state or foreign	(b) (c) Primary activity Legal domicile (state or foreign	nore related organizations treated as a corporation or  (b) (c) (d) (d) Direct controlli domicile (state or foreign	(b) Primary activity  (c) Legal domicile (state or foreign)  (d) (d) Direct controlling entity (C corp, S corp,	nore related organizations treated as a corporation or trust during the tax year  (b) (c) (d) (e) (f)  Primary activity Legal domicile (state or foreign entity (C corp, S corp,)	nore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	nore related organizations treated as a corporation or trust during the tax year.)  (b)  (c)  (d)  (e)  (f)  Share of total of-year assets  (C corp, S corp,  (state or foreign)	rore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (g) Share of total of entity (C corp, S income corp, entity (State or foreign))  (c) (d) (e) (f) (f) Share of total of end-of-year assets)	nore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (g) (h)  Primary activity Legal domicile domicile (state or foreign (state or foreign))  (c) (d) (e) (f) (g) (h)  Type of entity (C corp, S income of-year assets)	rore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (g) (g) (h) (state or foreign country)  (corp, or trust) (corp, or trust)	(b) (c) (d) (e) (f) (g) (h) (i)  Primary activity Legal domicile (state or foreign (state or foreign))  (d) (e) (f) Share of total (C corp, S corp, C corp, S corp, C corp, S corp, C corp, S corp, C

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No			
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more relat	ted organizations lis	sted in Parts II-IV?							
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No			
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes				
c	Gıft, grant, or capıtal contribution from related organization(s)				<b>1</b> c	Yes				
d	Loans or loan guarantees to or for related organization(s)				1d		No			
e	Loans or loan guarantees by related organization(s)				1e		No			
f	Dividends from related organization(s)				1f		No			
g	Sale of assets to related organization(s)				1g		No			
h	Purchase of assets from related organization(s)				1h		No			
i	Exchange of assets with related organization(s)				1i	Yes				
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes				
1	Performance of services or membership or fundraising solicitations for related organization(s)									
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		No			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No			
0	Sharing of paid employees with related organization(s)				10		No			
р	Reimbursement paid to related organization(s) for expenses				1р	Yes				
q	Reimbursement paid by related organization(s) for expenses				<b>1</b> q	Yes				
r	O ther transfer of cash or property to related organization(s)				1r	Yes				
s	Other transfer of cash or property from related organization(s)				1s	Yes				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the		· · · · · · · · · · · · · · · · · · ·							
	(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount i	nvolved				
ee A	Iditional Data Table									

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	unrelated, excluded from tax under section 512-	org	(e) all partners section 501(c)(3) janizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropitiona allocations		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?	]	( <b>k)</b> Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
(1) ARCHITRAVE HEALTH LLC	MEDICAL SERVICES	OR	RELATED		No	0	257,880,046		No	0	Yes		50 %
1813 WEST HARVARD AVENUE SUITE 448ROSEBURG, OR 87471 46-1250214	SERVICES												
			·		·			·	_	·		_	

Page **5** 

 Software ID:
 12000266

 Software Version:
 v2012.1.0

 EIN:
 93-0386868

Name: MERCY MEDICAL CENTER INC

Schedule R (Form 990) 2012

Part VIII Supplemental Information

Part VII Supplemental Information  Complete this part to provide additional information for responses to questions on Schedule R (see instructions)											
Identifier	is part to provide day		Reference								
Form 990, Schedule R  (a)  Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d)	(e) Predominant income (related, unrelated, excluded from tax under sections	ions Taxable as  (f)  Share of total  Income	(g)	allocations	(i) Code V-UBI amount on Box 20 of K-1	Gen o Mana Part	r aging ner?	<b>(k)</b> Percentage ownership
AUDUBON LAND	REAL ESTATE	СО	CHIC	512-514) RELATED	34,991	8,665,388	Yes No	0	Yes	No No	50 1 %
COMPANY LLC  5390 N ACADEMY BLVD SUITE 300 COLORADO SPRINGS, CO 80918 84-1513085											
AVANTAS LLC  11128 JOHN GALT BLVD SUITE 400 OMAHA, NE 68137 39-2045003	STAFFING OF NURSES	NE	AHBMHS	RELATED	-210,405	4,806,071	No	-439,536		No	95 %
BERYWOOD OFFICE PROPERTIES LLC	PHYS OFFICE	TN	MHCS	RELATED	57,545	1,013,237	No	0	Yes		63 %
400 BERYWOOD TRAIL CLEVELAND, TN 37312 62-1875199											
BLUEGRASS REGIONAL IMAGING CENTER 1218 SOUTH BROADWAY SUITE 310	DIAGNOSTIC	KY	SJHS	RELATED	308,428	3,317,191	No	0		No	65 %
LEXINGTON, KY 40504 61-1386736 CENTRAL NEBRASKA HOME CARE SERVICES	HEALTHCARE	NE	NA	RELATED	228,435	675,251	No	0	Yes		100 %
PO BOX 1146-4510 SECOND AVENUE KEARNEY, NE 68848 47-0692112	SKVC										
CENTRAL NEBRASKA REHAB SERVICES	PHYSICAL THERAPY	NE	SFMC	RELATED	1,710,199	2,712,656	No	0		No	51 %
3004 W FAIDLEY AVE GRAND ISLAND, NE 68802 81-0653461											
CHI OPERATING INVESTMENT PROGRAM	INVESTMENTS	СО	СНІ	UNRELATED	344,962,532	4,617,413,792	No	0	Yes		79 92 %
LP  198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 47-0727942											
HEALTHCARE SUPPORT SERVICES  PO BOX 9804 GRAND ISLAND, NE 68802	LAUNDRY	NE	NA	RELATED	98,583	3,190,677	No	0		No	100 %
72-1546196 MRI AT ST JOSEPH MEDICAL CENTER LLC	MEDICAL IMAGING	MD	SJMC	RELATED	423,167	2,174,155	No	0	Yes		51 %
7253 AMBASSADOR ROAD BALTIMORE, MD 21244 52-1958002											
NORTH RIVER SURGERY CENTER LLC	AMBUL SURG CTR	AR	SVIMC	RELATED	81,071	1,077,536	No	0		No	57 45 %
2209 WILDWOOD AVENUE SHERWOOD, AR 72120 71-0799771											
O'DEA MEDICAL ARTS LIMITED PARTNERSHIP	REAL ESTATE	MD	TMI	RELATED	9,490	0	No	0	Yes		66 58 %
7601 OSLER DRIVE TOWSON, MD 21204 52-1682964	0.07110	60	THE	DELATED	1.046.153	0.411.044	N.				60.00
ORTHOCOLORADO LLC 11650 WEST 2ND PLACE LAKEWOOD, CO 80255	ORTHO HOSPITAL	СО	ТНС	RELATED	1,846,153	8,411,844	No	0		No	60 %
37-1577105 PENINSULA RADIATION ONCOLOGY LLC	HEALTHCARE SRVC	WA	FHS	RELATED	256,567	3,262,002	No	0		No	60 %
315 MARTIN LUTHER KING JR WAY 111 TACOMA, WA 98405 87-0808610											
PENRAD IMAGING  1390 KELLY JOHNSON BLVD COLORADO SPRINGS, CO 80920 84-1072619	MEDICAL IMAGING	СО	CHIC	RELATED	715,094	3,489,436	No	0		No	70 %
	SURGERY CENTER	MD	SJMC	RELATED	-69,345	0	No	0	Yes		51 %
8322 BELLONA AVENUE SUITE 201 BALTIMORE, MD 21204 52-2095835											

Form 990, Schedule F	२, Part III - Iden।		n of Relate		ons Taxable as	a Partnership	ı		ı	. ا		I
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under	(f) Share of total Income	(g) Share of end- of-year assets	(h) Dispropi allocatio		(i) Code V-UBI amount on Box 20 of K-1	Ger Man	j) neral or aging ner?	<b>(k)</b> Percentage ownership
		Country)		sections 512-514)			Yes	No		Yes	No	
SAINT JOSEPH - SCA HOLDINGS LLC	OP SURGERY	DE	SJHS	RELATED	0	0		No	0	Yes		51 %
1451 HARRDOSBURG ROAD LEXINGTON, KY 40504 45-3801157												
SCA PREMIER SURGERY CENTER OF LOUISVILLE LLC	SURGERY CENTER	KY	<b>Э</b> Н	RELATED	3,388	666,017		No	0	Yes		51 %
200 ABRAHAM FLEXNER WAY LOUISVILLE, KY 40202												
72-1386840 ST FRANCIS LAND COMPANY LLC	REAL ESTATE	СО	CHIC	RELATED	-130,967	13,823,763		No	0		No	51 %
	MED OFFICE	WA	FHS	RELATED	238,717	1,907,063		No	0		No	58 46 %
CENTER ASSOCIATES  1717 SOUTH J STREET TACOMA, WA 98405												
91-1352698 ST JOSEPH-PAML LLC	MGMT SVCS	KY	SJHS	RELATED	30,446	1,149,003		No	0	Yes		625%
424 LEWIS HARGETT CIRCLE STE 160 LEXINGTON, KY 40503 45-2116736												
	OP DIAGNOSTICS	NE	SERMC	RELATED	-200,323	821,112		No	0	Yes		51 %
5000 NORTH 26TH STREET LINCOLN, NE 68521												
26-2884555 SURGERY CENTER OF LEXINGTON LLC	SURGERY CENTER	DE	SJHS	RELATED	-200,318	4,079,584		No	0	Yes		51 %
424 LEWIS HARGETT CIRCLE STE 160 LEXINGTON, KY 40503 62-1179539												
LOUISVILLE LLC	SURGERY CENTER	KY	ЭН	RELATED	-15,452	396,101		No	0	Yes		51 %
200 ABRAHAM FLEXNER WAY LOUISVILLE, KY 40202 62-1179537												
NORTHWEST IMAGING CENTER LLC	OP DIAGNOSTICS	NE	ACH	RELATED	116,752	776,649		No	0	Yes		51 %
3606 N 156TH STREET OMAHA, NE 68116 06-1786985 BERGAN MERCY	AMBUL SURG CTR	NE	АСН	RELATED	142,085	2 204 472		No	0		No	63 94 %
SURGERY CENTER LLC 7710 MERCY ROAD STE	AMBUL SURG CTR		АСП	RELATED	142,085	3,294,472		NO	0		INO	03 94 %
100 OMAHA, NE 68124 20-8671994												
LAKESIDE AMBULATORY SURGICAL CENTER LLC	AMBUL SURG CTR	NE	ACH	RELATED	3,465,880	1,951,221		No	0		No	516%
17031 LAKESIDE HILLS DR OMAHA, NE 68130 20-4267902												
LAKESIDE ENDOSCOPY CENTER LLC	ENDOSCOPY SRVC	NE	ACH	RELATED	1,455,294	1,013,126		No	0		No	52 28 %
17001 LAKESIDE HILLS PLZ STE 201 OMAHA, NE 68130 20-5544496												
	SPINE HOSPITAL	NE	АСН	RELATED	10,501,730	17,301,869		No	0		No	51 %
6901 N 72ND STREET OMAHA, NE 68122 27-0263191												
	TECH SERVICES	NE	AH-IMC	RELATED	1,011,804	5,564,586		No	68,565	Yes		627%
421 S 9TH ST 102 LINCOLN, NE 68508 20-4962103								_				
SAINT JOSEPH-ANC HOME CARE SERVICES	HOME HEALTH	KY	JH	RELATED	3,208,139	9,684,824		No	0		No	969%
1700 EDISON DRIVE SUITE 300 MILFORD, OH 45150 26-3330545												

Form 990, Schedule R. Part III - Identification of Related Organizations Taxable as a Partnership

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant Income (related, unrelated, excluded from tax under sections	(f) Share of total Income	( <b>g)</b> Share of end- of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount on Box 20 of K-1	(j) General or Managing Partner?		<b>(k)</b> Percentage ownership
	5544 557475		055140	512-514)	207.452	122.221	Yes	No		Yes	-	55.76.04
LINCOLN CK LEASING LLC 8770 BRYN MAWR SUITE 1370	REAL ESTATE	NE	SERMC	RELATED	397,452	439,334		No	0		No	53 76 %
CHICAGO, IL 60631 26-2496856												
HIGHLINE IMAGING LLC	DIAGNOSTIC	WA	НМС	RELATED	840,222	1,784,058		No	0		No	80 %
275 SW 160TH ST BURIEN, WA 98166 20-0460005												
HC SL VINTAGE I LLC 18000 WEST SARAH LANE SUITE 250	PROPERTY HOLD	WI	SL CDC - VINTAGE	RELATED	1,027,057	105,658,490		No	0		No	51 %
BROOKFIELD, WI 53045 27-0453767												
ST LUKE'S HOSPITAL AT THE VINTAGE LLC	HOSPITAL	TX	SL CDC - VINTAGE	RELATED	-19,253,743	69,158,748		No	0	Yes		51 %
6624 FANNIN SUITE 2505 HOUSTON, TX 77030 26-3734516												
PMC HOSPITAL LLC  6624 FANNIN SUITE 2505 HOUSTON, TX 77030 27-3280598	HOSPITAL	ТХ	SL CDC - PMC	RELATED	1,092,540	20,751,174		No	0	Yes		51 %
ST LUKE'S DIAGNOSTIC CATH LAB LLP	DIAGNOSTIC	тх	SLHS HOLDINGS	RELATED	273,448	868,814		No	0		No	57 3 %
6620 MAIN ST SUITE 1520 HOUSTON, TX 77030 71-0959365												
ST LUKE'S LAKESIDE HOSPITAL LLC	HOSPITAL		SL CDC - WOODLANDS	RELATED	1,106,628	25,874,619		No	0	Yes		51 %
6624 FANNIN SUITE 2505 HOUSTON, TX 77030 30-0427437												
ST LUKE'S THE WOODLANDS SLEEP CENTER LLC	DIAGNOSTIC	ТХ	SLHS HOLDINGS	RELATED	0	0		No	0		No	51 %
6624 FANNIN SUITE 800 HOUSTON, TX 77030 46-2795726												

Form 990, Schedule R, Part IV - Identi						(-)	<i>(</i> E)		
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	Secti 512(b) contro entity	on (13) lled
ALTERNATIVE INSURANCE MANAGEMENT SERVICE	MANAGEMENT SERVICES		СНІ	C CORPORATION	0	6,272,746	100 %	Yes	
3900 OLYMPIC BOULEVARD SUITE 400 ERLANGER, KY 41018		со							
84-1112049 AMERICAN NURSING	HOME HEALTH		CHS	С	5,118,606	51,920,207	100 %	Yes	
CARE  1700 EDISON DRIVE  MILFORD, OH 45150  31-1085414		он		CORPORATION					
AMERIMED INC 1700 EDISON DRIVE MILFORD, OH 45150 31-1158699	HOME HEALTH	он	ANC	C CORPORATION	2,134,392	14,669,219	100 %	Yes	
BC HOLDING COMPANY INC	FITNESS CLUB		<b>Э</b> Н	C CORPORATION	0	0	100 %	Yes	
1850 BLUEGRASS AVE LOUISVILLE, KY 40215 31-1542851		кү							
CADUCEUS MEDICAL ASSOCIATES INC	HEALTHCARE		MHCS	C CORPORATION	0	1,008	100 %	Yes	
5600 BRAINERD ROAD SUITE 500 CHATTANOOGA, TN 37411 62-1570736		TN							
CAPTIVE MANAGEMENT INITIATIVES	CAPTIVE MANAGEMENT	CJ	CHI	C CORPORATION	0	0	100 %	Yes	
PO BOX 10073 APO GEORGETOWN, GRAND CAYMAN KY1-1001 CJ									
98-0663022  CATHOLIC HEALTH INITIATIVES CENTER FOR TRANSLATIONAL RESEARCH	RESEARCH		CIRI	C CORPORATION	-2,286,538	1,241,259	100 %	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 27-2269511		со							
CGH REALTY COMPANY INC 2500 BERNVILLE RD READING, PA 19603	REAL ESTATE	PA	SJHM	C CORPORATION	0	0	100 %	Yes	
23-2326801 COMCARE SERVICES	INACTIVE		CHIC	С	0	0	100 %	Yes	
4231 W 16TH AVENUE DENVER, CO 80204 84-0904813		со		CORPORATION					
CONSOLIDATED HEALTH SERVICES	HOME HEALTH		CHI	C CORPORATION	-879,467	52,379,487	100 %	Yes	
1700 EDISON DRIVE MILFORD, OH 45150		ОН							
31-1378212 DES MOINES MEDICAL CENTER INC	REAL ESTATE		CHI-IA CORP	C CORPORATION	61,204	1,064,032	92 98 %	Yes	
1111 6TH AVENUE DES MOINES, IA 50314 42-0837382		IA							
FIRST INITIATIVES INSURANCE LTD PO BOX 10073 APO GEORGETOWN,	INSURANCE	CJ	СНІ	C CORPORATION	0	0	100 %	Yes	
GRAND CAYMAN KY1-1001 CJ 98-0203038									
FRANCISCAN SERVICES INC	HEALTHCARE		СНІ	CORPORATION	-7,868	718,254	100 %	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 23-2487967		со							
GOOD SAMARITAN OUTREACH SERVICES	MEDICAL CLINIC		CHI NEBRASKA	C CORPORATION	-257,418	180,468	100 %	Yes	
PO BOX 1990 KEARNEY, NE 68848 47-0659440		NE							
HEALTH SYSTEMS ENTERPRISES INC  PO BOX 1990 KEARNEY NE 68848	MANAGEMENT	NE	GSH	C CORPORATION	87,278	1,377,820	100 %	Yes	
KEARNEY, NE 68848 47-0664558		1							

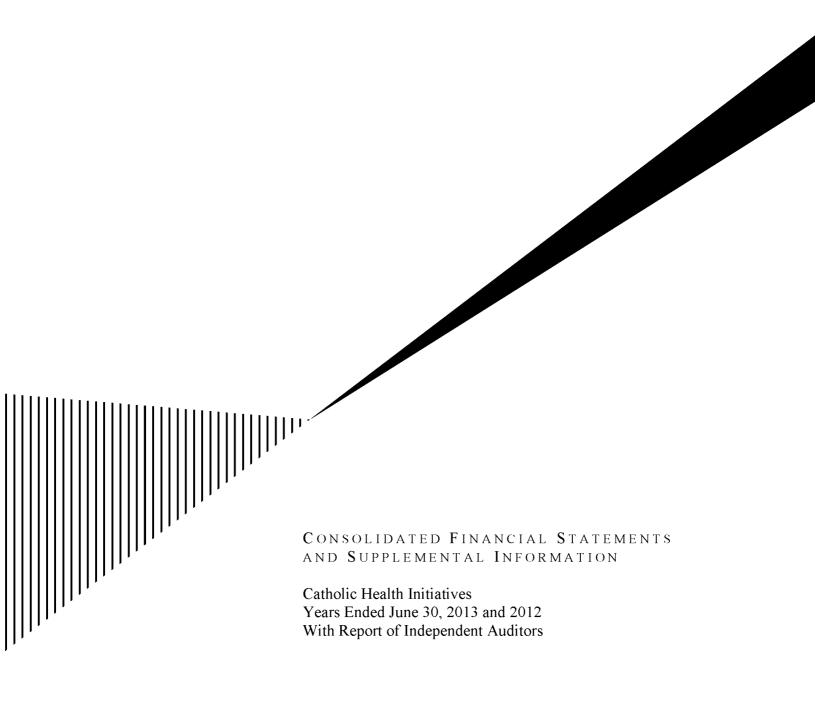
		of Related Organizations Taxable as a Corporation or Trust									
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile	(d) Direct controlling	(e) Type of entity (C corp, S	(f) Share of total Income	(g) Share of end- of-year	<b>(h)</b> Percentage ownership	(i) Section 512(b)(	on		
related organization		(state or foreign country)	entity	corp, s	income	assets	ownership	control	led		
HEALTHCARE MGMT	HEALTH ORG	,,	FHS	C	0	0	100 %	<b>Yes</b> Yes	No		
SERVICES ORG INC		WA		CORPORATION	_		100 /0				
1149 MARKET ST TACOMA, WA 98402		VVA									
91-1865474 MEDQUEST	SALE OF DME		MMC	C	153,510	1,152,715	100 %	Yes			
1301 15TH AVENUE WEST		ND	WILLISTON	CORPORATION							
WILLISTON, ND 58801		, we									
45-0392137 MERCY PARK	HOUSING		CHI-IA CORP	С	369,231	1,937,218	100 %	Yes			
APARTMENTS LTD				CORPORATION							
1111 6TH AVENUE DES MOINES, IA 50314		IA									
42-1202422 MERCY SERVICES	RETAIL SALES		ммс	С	-440,596	1,423,377	100 %	Yes			
CORP	RETAIL SALES			CORPORATION		1,123,377	100 /0				
2700 STEWART PARKWAY		OR									
ROSEBURG, OR 97470 93-0824308											
MHSERVICES CORPORATION	DME		SJRMC	C CORPORATION	0	0	100 %	Yes			
198 INVERNESS		МО									
DRIVE WEST ENGLEWOOD, CO		MO									
80112 43-1457881								<b>.</b>			
MOUNTAIN MANAGEMENT SERVICES INC	MGMT SVC ORG		MHCS	C CORPORATION	96,044	6,465,179	100 %	Yes			
5600 BRAINERD		TN									
ROAD SUITE 500 CHATTANOOGA, TN											
37411 62-1570739											
NAZARETH ASSURANCE	INSURANCE	CJ	CHI	C CORPORATION	0	0	100 %	Yes			
COMPANY PO BOX 10073 APO											
GEORGETOWN, GRAND CAYMAN											
KY1-1001 CJ											
03-0304831 PATIENT TRANSPORT	HOME HEALTH		ANC	С	-164,340	5,488,275	100 %	Yes			
SERVICES INC 1700 EDISON DRIVE		ОН		CORPORATION							
MILFORD, OH 45150 31-1100798											
PHYSICIAN HEALTH SYSTEM NETWORK	HEALTH ORG		FHS	C CORPORATION	0	0	100 %	Yes			
1149 MARKET ST		WA									
TACOMA, WA 98402 91-1746721	DILLING SERVICES		5555		257.262	1 261 242	1000				
SAINT CLARES PRIMARY CARE INC	BILLING SERVICES		sccc	C CORPORATION	-357,263	1,361,242	100 %	Yes			
66 FORD ROAD DENVILLE, NJ 07834		NJ									
22-2441202 SAMARITAN FAMILY	HEALTHCARE		SHP	С	0	0	100 %	Yes			
CARE INC				CORPORATION							
40 W FOURTH ST 1700 DAYTON, OH 45402		ОН									
31-1299450 SJH SERVICES	HEALTHCARE		FSI	С	-197,039	3,331,737	100 %	Yes			
CORPORATION			, = <u>-</u>	CORPORATION		_,,,,,,,,					
198 INVERNESS DRIVE WEST		со									
ENGLEWOOD, CO 80112 23-2307408											
SJL PHYSICIAN MANAGEMENT	MANAGEMENT		SJHS	C CORPORATION	0	0	100 %	Yes			
SERVICES INC											
424 LEWIS HARGETT CR 160		KY									
LEXINGTON, KY 40503 27-0164198											
ST ANTHONY DEVELOPMENT	ATHLETIC CLUB		SAH	C CORPORATION	114,663	2,936,102	100 %	Yes			
COMPANY		0.0									
1415 SOUTHGATE PENDLETON, OR		OR									
97801 93-1216943			lavaria.			15.55		<b> </b>			
ST VINCENT COMMUNITY HEALTH SERVICES INC	HEALTHCARE		SVIMC	C CORPORATION	2,408,638	15,225,732	100 %	Yes			
TWO ST VINCENT		AR									
CIRCLE LITTLE ROCK, AR		]									
72205 71-0710785											

March   Marc	Form 990, Schedule R, Part IV - Ide						1	ı	1
Second	Name, address, and EIN of		Legal	Direct	Type of entity	Share of total	Share of end-	Percentage	Section
Description	related organization		(state or foreign	_	corp,	Income		ownership	controlled
Section   Sect	CT 10 CEDIA	DENTAL	- Country,	FCI	·	655.479	655 478   12 357 418		Yes No
1975   1975	DEVELOPMENT	RENTAL		1,21		655,478	12,357,418	100 %	res
TACCHARA, AN SERVICE   COMPONENTIAL   COMPONENTIA			WA						
## STOCKET OFFICE ## ASSOCIATION ##	TACOMA, WA 98405								
PASS ASSOCIATION   PASS ASSOCI		MANAGEMENT		SJHS	С	0	882,139	85 %	Yes
Read Ball Card   Control Card   Co					CORPORATION				
MONORMAN   MANAGEMENT   MANAG	ROAD BLDG B70		KY						
Total Control   Total Contro	40504								
MO	TOWSON			FSI			197,196	100 %	Yes
COMPONENT   CONTROL   CO		SERVICES	MD		CORPORATION				
MANAGED	TOWSON, MD 21204								
SET PRINTERS   COMPONE WEST   COMP		HOLDING CO		СНІ	C CORPORATION		23,806,707	100 %	Yes
SALE WEST   SALE SALE SALE SALE SALE SALE SALE SALE	SOLUTIONS INC								
### STATE OF THE PART OF THE P	DRIVE WEST		СО						
COLORPORATION   COMPORATION	80112								
CO	COLLABHEALTH PLAN	ADMIN SERVICES		CHMS	_		38,272,608	100 %	Yes
DRIVE WEST ENGLEWOOD, CO					CORPORATION				
## 1224037 ### 122	DRIVE WEST		СО						
SADUP   SADU	80112								
SET LINE'S ARABIN SUITE   TX   SEPE SEZONATION   TX   SEPE SEZONATION   TX   TX   SEP SEZONATION   TX   SEP SEZON	HIGHLINE MEDICAL	MEDICAL SERVICES		нмс	_		5,689,139	100 %	Yes
SURPLY   S	15811 AMBAUM BLVD		WA						
SOUNDATH HEALTH   INSURANCE	BURIEN, WA 98166								
32128   MEDITE 201   SEPERATUSER WAY   WA   SOUTH 201   SEPERATUSER WAY   WAS   SOUTH 201   SEPERATUSER WAY   WAS   SEPERATUSER WAY   SEPERATUSER	SOUNDPATH HEALTH	INSURANCE		CHPS			10,976,973	556%	Yes
WEYERAEUSER WAY   S SUITE 201   FEDERAL WAY, WA 9800.00   FEDERAL WAY, WA 9800.00   FEDERAL WAY, WA 9800.00   FEDERAL WAY, WA 9800.00   FEDERAL WAY, WAS 9800.00   FEDERAL WAY					CORPORATION				
FEDERAL WAY, WA 98001   42-1720801   58UHS   C   C   C   C   C   C   C   C   C	WEYERHAEUSER WAY		WA						
A2-1728801	FEDERAL WAY, WA								
TX	42-1720801	HOLDING CO		SIHS		1 4 2 5 3 1 3	33 114 103	100%	Yes
SOUND   STEELING   SUPERIOR   S		noeding co		32113	CORPORATION		33,114,103	100 %	
STUKE'S   MEDICAL CLINIC   SLMC   C   CORPORATION   No.   Ves	800		I X						
ASSOCIATES  6624 FANNIN SUITE 1100 HOUSTON, TX 77030 46-1517163  SLMT PARKING INC 6624 FANNIN SUITE 800 HOUSTON, TX 77030 76-0637140  ST LIKE'S 6620 MAIN CONDOMINIUM ASSOCIATION  6624 FANNIN SUITE 1100 HOUSTON, TX 77030 30-0355517  ST LIKE'S FPISCOPAL HOSPITAL PHYSICIAN HOSPITAL HO		MEDICAL CLINIC		SLMC	_		0	100 %	Yes
100   HOUSTON, TX 77030					CORPORATION				
HOUSTON, TX 77030			ТХ						
SLMT PARKING INC	HOUSTON, TX 77030								
TX   Struck		PARKING		SLHS		1,117,934	13,768,221	100 %	Yes
TA			тх						
CONDOMINIUM ASSOCIATION  CORPORATION  CORPORATION  CORPORATION  TX  CORPORATION  TX  CORPORATION  CORPORATION  TX  CORPORATION  TX  CORPORATION  TX  CORPORATION  TX  CORPORATION  CORPORATION  TX									
TX		CONDOMINIUM ASSOC		SLPC	C CORPORATION		0	100 %	Yes
1100			тх						
30-0355517  ST LUKE'S EPISCOPAL HOSPITAL PHYSICIAN HOSPITAL ORGANIZATION INC  6720 BERTNER HOUSTON, TX 77030 76-0377932  ST LUKE'S MEDICAL ARTS CENTER I CONDOMINIUM ASSOCIATION  6624 FANNIN SUITE	1100								
EPISCOPAL HOSPITAL PHYSICIAN HOSPITAL ORGANIZATION INC  6720 BERTNER HOUSTON, TX 77030 76-0377932  ST LUKE'S MEDICAL ARTS CENTER I CONDOMINIUM ASSOCIATION  TX  CORPORATION  TX  CORPORATION  TX  CORPORATION  TX  CORPORATION  TX	30-0355517	PHO		SIMC	C			60 º/-	Vas
PHYSICIAN HOSPITAL ORGANIZATION INC  6720 BERTNER HOUSTON, TX 77030 76-0377932  ST LUKE'S MEDICAL ARTS CENTER I CONDOMINIUM ASSOCIATION  6624 FANNIN SUITE  TX  TX   TX   TX   TX   TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX   TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX   TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX   TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX   TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX   TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX     TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX     TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX    TX   TX    TX    TX    TX	EPISCOPAL				CORPORATION	-		55 /0	163
ORGANIZATION INC  6720 BERTNER HOUSTON, TX 77030 76-0377932  ST LUKE'S MEDICAL ARTS CENTER I CONDOMINIUM ASSOCIATION  TX  SLPC  CORPORATION  TX  TX	PHYSICIAN HOSPITAL		TV						
HOUSTON, TX 77030 76-0377932  ST LUKE'S MEDICAL ARTS CENTER I CONDOMINIUM ASSOCIATION  TX  CORPORATION  TX  TX									
ST LUKE'S MEDICAL ARTS CENTER I CONDOMINIUM ASSOCIATION  TX  SLPC  C C ORPORATION  TX  TX	HOUSTON, TX 77030								
CONDOMINIUM ASSOCIATION  TX  6624 FANNIN SUITE	ST LUKE'S MEDICAL	CONDOMINIUM ASSOC		SLPC	_		0	100 %	Yes
6624 FANNIN SUITE	CONDOMINIUM				CORPORATION				
			ТХ						
1100 HOUSTON, TX 77030	1100								
30-0355518         CONDOMINIUM ASSOC         SLMTC         C         0         0         100 %         Yes	30-0355518	CONDOMINIUM ASSOC		SLMTC	c	0	0	100 %	Yes
TOWER CORPORATION CORPORATION	TOWER CONDOMINIUM				I -	_			
ASSOCIATION			тх						
6624 FANNIN SUITE 1100 HOUSTON, TX 77020	1100								
HOUSTON, TX 77030 76-0298751  GUGAB LAND	76-0298751	MEDICAL STATE		GL 0::5				4000	
SUGAR LAND DOCTOR GROUP  MEDICAL CLINIC  SL CHS C CORPORATION  -1,159,411  566,590  100 % Yes		MEDICAL CLINIC		ISL CHS	_		566,590	100%	Yes
1317 LAKE POINTE PARKWAY			тх						
SUGAR LAND, TX 77478	SUGAR LAND, TX								
45-4270163				I		l			

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Secti 512(b) contro entity	on (13) lled y?
THE TEXAS HEART	CONDOMINIUM ASSOC		SLMC	c	0	0	100 %	<b>Yes</b> Yes	No
INSTITUTE AT ST LUKE'S EPISCOPAL HOSPITAL DENTON A COOLEY B UILDING CONDOMINIUM ASSOCIATION 6624 FANNIN SUITE 1100 HOUSTON, TX 77030 90-0064009	CONDOMINION ASSOC	ΤX		CORPORATION			100 %	1 es	
ALEGENT HEALTHCREIGHTON ST JOSEPH MANAGED CARE SERVICES INC	MANAGED CARE	NE	ACH	C CORPORATION	5,312,313	4,520,865	100 %	Yes	
12809 WEST DODGE ROAD OMAHA, NE 68154 47-0802396		N.C							
ALL SAINTS INSURANCE COMPANY SPC LTD	INSURANCE	CJ	SLHS	C CORPORATION	0	43,866,961	100 %	Yes	
PO BOX 69 GT 720 WEST BAY ROAD GEORGETOWN, GRAND CAYMAN KY- 1102 CJ									
VINTAGE DOCTOR GROUP	MEDICAL CLINIC		SLMC	C CORPORATION	0	0	100 %	Yes	
6624 FANNIN SUITE 1100 HOUSTON, TX 77030		ТХ							

> Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	<b>(b)</b> Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
LINUS OAKES INC	Р	103,874	FMV
CENTENNIAL MEDICAL GROUP INC	Р	6,315,899	FMV
MERCY FOUNDATION INC	С	121,761	FMV
MERCY FOUNDATION INC	В	358,128	FMV
MERCY FOUNDATION INC	Р	237,715	FMV
MERCY SERVICES CORP	Р	244,072	FMV
MERCY SERVICES CORP	L	183,739	FMV



Ernst & Young LLP



# Consolidated Financial Statements and Supplemental Information

Years Ended June 30, 2013 and 2012

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## Report of Independent Auditors

The Board of Stewardship Trustees Catholic Health Initiatives

We have audited the accompanying consolidated financial statements of Catholic Health Initiatives (CHI), which comprise the consolidated balance sheets as of June 30, 2013 and 2012, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in conformity with US generally accepted accounting principles, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free of material misstatement, whether due to fraud or error

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the financial statements of Alegent Health—Bergan Mercy Health System, a wholly sponsored direct affiliate of CHI, which statements reflect total assets of \$716.0 million as of June 30, 2012, and total revenues of \$452.0 million for the year then ended Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Alegent Health—Bergan Mercy Health System is based solely on the report of other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are



appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control Accordingly, we express no such opinion An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

## **Opinion**

In our opinion, based on our audits, and for 2012 the report of other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Catholic Health Initiatives at June 30, 2013 and 2012, and the consolidated results of its operations and its cash flows for the years then ended, in conformity with U S generally accepted accounting principles

Adoption of ASU No. 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities

As disclosed in Note 1 to the consolidated financial statements, CHI changed its presentation and disclosure of bad debt expense as a result of the adoption of the amendments to the Financial Accounting Standards Board's Accounting Standards Codification resulting from Accounting Standards Update No 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities Our opinion is not modified with respect to this matter

Ernst + Young LLP

September 17, 2013

# Consolidated Balance Sheets (In Thousands)

	June 30				
		2013		2012	
Assets					
Current assets					
Cash and equivalents	\$	609,226	\$	403,972	
Net patient accounts receivable, less allowances for bad debt					
of \$858,394 and \$687,631 in 2013 and 2012, respectively		1,755,348		1,353,928	
Other accounts receivable		197,917		115,884	
Current portion of investments and assets limited as to use		11,697		1,901	
Inventories		247,720		185,571	
Assets held for sale		215,777		485,074	
Prepaid and other		137,776		87,125	
Total current assets		3,175,461		2,633,455	
Investments and assets limited as to use:					
Internally designated for capital and other funds		5,452,023		4,588,520	
Mission and Ministry Fund		121,109		110,918	
Capital Resource Pool		416,938		320,218	
Held by trustees		16,726		228	
Held for insurance purposes		825,885		745,127	
Restricted by donors		266,325		162,776	
Total investments and assets limited as to use		7,099,006		5,927,787	
Property and equipment, net		7,786,240		5,346,535	
Deferred financing costs		36,557		28,717	
Investments in unconsolidated organizations		416,816		307,918	
Intangible assets and goodwill, net		364,751		162,880	
Notes receivable and other		430,888		605,094	
Total assets	\$ 1	19,309,719	\$	15,012,386	

	June 30					
	2013		2012			
Liabilities and net assets			_			
Current liabilities						
Compensation and benefits	\$ 600,8	<b>3</b> 7 \$	418,596			
Third-party liabilities	110,5	71	76,660			
Accounts payable and accrued expenses	1,066,9	30	717,087			
Liabilities held for sale	91,4	12	105,446			
Variable-rate debt with self liquidity	321,4	55	321,455			
Commercial paper and current portion of debt	749,6	17	643,083			
Total current liabilities	2,940,8	22	2,282,327			
Pension liability	472,8		892,820			
Self-insured reserves and claims	616,6		513,584			
Other liabilities	698,2		236,763			
Long-term debt	6,334,9		3,778,709			
Total liabilities	11,063,5	94	7,704,203			
Net assets						
Net assets attributable to CHI	7,769,3	10	6,922,466			
Net assets attributable to noncontrolling interests	175,6	63	180,863			
Unrestricted	7,944,9	73	7,103,329			
Temporarily restricted	214,5	24	136,821			
Permanently restricted	86,6	28	68,033			
Total net assets	8,246,1	25	7,308,183			
Total liabilities and net assets	\$ 19,309,7	19 \$	15,012,386			

See accompanying notes.

# Consolidated Statements of Operations (In Thousands)

	Year Ended June 30			
		2013	2012	
Revenues		10 = 1 1 1 = = 0	0.003.050	
Net patient services revenues before provision for doubtful accounts	\$	10,714,455 \$	9.223.859	
Provision for doubtful accounts		(821,465)	(708.458)	
Net patient services revenues		9,892,990	8,515,401	
Nonpatient				
Donations		31,089	25,833	
Changes in equity of unconsolidated organizations		19,056	22,934	
Investment income used for operations		66,529	37,169	
Other		698,561	532,303	
Total nonpatient revenues		815,235	618,239	
Total operating revenues		10,708,225	9,133,640	
Expenses				
Salaries and wages		4,424,404	3,776,086	
Employee benefits		970,824	749,098	
Purchased services, medical professional fees, consulting and legal		1,361,778	924,785	
Supplies		1,832,984	1.566,359	
Utilities		152,979	120,201	
Rentals, leases, maintenance and insurance		616,683	523,042	
Depreciation and amortization		555,064	473,768	
Interest		164,353	129,648	
Other		624,756	511,152	
Total operating expenses before restructuring, impairment				
and other losses		10,703,825	8,774,139	
Income from operations before restructuring, impairment				
and other losses		4,400	359,501	
Restructuring, impairment, and other losses		59,343	47,735	
(Loss) income from operations		(54,943)	311.766	
Nonoperating gains (losses)				
Investment income, net		488,824	19,770	
Loss on defeasance of bonds		(17,998)	(70,555)	
Realized and unrealized gains (losses) on interest rate swaps		65,843	(153,411)	
Other nonoperating gains (losses)		7,977	(12.215)	
Total nonoperating gains (losses)		544,646	(216,411)	
Excess of revenues over expenses		489,703	95,355	
(Deficit) excess of revenues over expenses attributable to noncontrolling interest		(37)	537	
Excess of revenues over expenses attributable to CHI	\$	489,740 \$	94,818	

See accompanying notes

# Consolidated Statements of Changes in Net Assets (In Thousands)

	Unrestricted Net Assets										
	Attı	ibutable		tributable to			Temporarily Restricted Net		ermanently stricted Net	Total	Not
		CHI	110	Interest	Total	Kes	Assets	IXC:	Assets	Ass	
Balances, June 30, 2011	\$	7,448,161	\$	8.967	\$ 7.457.128	\$	122,795	\$	62,426	\$ 7.6	42,349
Excess of revenues over expenses		94,818		537	95,355		_		_		95,355
Net loss from discontinued operations		(45,095)		_	(45,095)		_		_	(-	45,095)
Increase in pension funded status		(618,141)		(878)	(619,019)		_		_	(6	19,019)
Temporarily and permanently restricted contributions		_		_	_		39,117		(122)		38,995
Net assets released from restriction for capital		18.119		_	18,119		(18,119)		_		_
Net assets released from restriction for operations		_		_	_		(19.689)		_	(	19,689)
Investment income		232		_	232		1,007		47		1.286
KentuckyOne Health noncontrolling interest		-		181,551	181,551		_		_	1	81,551
Other changes in net assets		24,372		(9.314)	15,058		11,710		5,682		32,450
Net (decrease) increase in net assets		(525.695)		171.896	(353,799)		14,026		5,607	(3.	34,166)
Balances, June 30, 2012		5,922,466		180,863	7,103,329		136,821		68,033	7.3	()8,183
Excess of revenues over expenses		489,740		(37)	489,703		_		_	4	89,703
Net loss from discontinued operations		(108,594)		_	(108,594)		_		_	(1	08,594)
Decrease in pension funded status		483,468		2,082	485,550		_		_	4	85,550
Temporarily and permanently restricted contributions		_		_	_		33,056		(1,554)		31,502
Net assets released from restriction for capital		15,791		_	15,791		(15,791)		_		_
Net assets released from restriction for operations		_		_	_		(15,728)		_	(	15,728)
Investment (loss) income		(45)		_	(45)		5,393		1,280		6,628
Temporarily and permanently restricted assets from acquisitions		_		_	_		74,253		19,171		93,424
Other changes in net assets		(33,516)		(7,245)	(40,761)		(3,480)		(302)	(-	44,543)
Net increase (decrease) in net assets		846,844		(5,200)	841,644		77,703		18,595	9.	37,942
Balances, June 30, 2013	\$	7,769,310	\$	175,663	\$ 7,944,973	\$	214,524	\$	86,628	\$ 8,2	46,125

See accompanying notes

# Consolidated Statements of Cash Flows (In Thousands)

		June 30 2012	
Operating activities		2013	
Increase (decrease) in net assets	\$	937,942 \$	(334,166)
Adjustments to reconcile increase (decrease) in net assets to		,	,
net cash provided by operating activities			
Depreciation and amortization		555,064	473,768
Provision for bad debts		821,465	708,458
Changes in equity of unconsolidated organizations		(19,056)	22,934
Net gains on sales of facilities and investments in		, , ,	
unconsolidated organizations		(85,969)	(57,383)
Noncash operating expenses related to restructuring.		, , ,	
impairment, and other losses		4,872	16,024
Loss on defeasance of bonds		17,998	70,555
(Increase) decrease in fair value of interest rate swaps		(98,799)	121,949
(Decrease) increase in unfunded pension liability		(484,049)	601,990
Net changes in current assets and liabilities			
Net patient and other accounts receivable		(1,067,716)	(883,703)
Other current assets		(6,725)	(10.992)
Current liabilities		89,868	2.771
Noncontrolling equity of acquisition of JHSMH		, _	(181.551)
Other changes		193,461	(120,416)
Net cash provided by operating activities, before net change			· · ·
in investments and assets limited as to use		858,356	430,238
Net decrease in investments and assets limited as to use		474,258	286,773
Net cash provided by operating activities		1,332,614	717,011
Investing activities			
Purchases of property, equipment, and other capital assets		(1,285,330)	(861,034)
Purchase of St Luke's Health System, net of cash acquired		(961,014)	(001:021)
Purchase of Alegent Creighton Health, net of cash acquired		(505,542)	_
Cash acquired on affiliation agreement with UMC		53,458	_
Cash acquired on contribution of Highline Medical Center		14,238	_
Purchase of Nebraska Heart, net of cash acquired		-	(130,982)
Purchase of JHSMH, net of cash acquired		_	(28,685)
Net cash proceeds from asset sales		218,002	22,159
Distributions from investments in unconsolidated organizations		35,224	40,214
Cash from net repayments of notes receivable		2,843	29,740
Other changes		35,306	21,373
Net cash used in investing activities		(2,392,815)	(907.215)

## Consolidated Statements of Cash Flows (continued) (In Thousands)

	Year Ended June 30				
	2013			2012	
Financing activities					
Proceeds from issuance of debt	\$	1,591,465	\$	1,126,463	
Costs associated with issuance of debt		(12,170)		(8,855)	
Repayment of debt		(313,840)		973,106	
Net cash provided by financing activities		1,265,455		144,502	
Increase (decrease) in cash and equivalents		205,254		(45,702)	
Cash and equivalents at beginning of year		403,972		449,674	
Cash and equivalents at end of year	\$	609,226	\$	403,972	
Supplemental disclosures of cash flow information					
Cash paid during the year for interest, including amounts capitalized		199,413	\$	151,837	

See accompanying notes

## Notes to Consolidated Financial Statements

June 30, 2013

## 1. Summary of Significant Accounting Policies

## **Organization**

Catholic Health Initiatives (CHI), established in 1996, is a tax-exempt Colorado corporation and has been granted an exemption from federal income tax under Section 501(c)(3) of the Internal Revenue Code CHI sponsors market-based organizations (MBO) and other facilities in 17 states, including 86 acute-care hospitals, of which 23 are designated as critical access hospitals by the Medicare program, two community health service organizations, two accredited nursing colleges, home health agencies, and several other sites including long-term care, assisted living and residential facilities CHI also has an offshore captive insurance company, First Initiatives Insurance, Ltd (FIIL)

The mission of CHI is to nurture the healing ministry of the Church by bringing it new life, energy and viability in the 21st century Fidelity to the Gospel urges CHI to emphasize human dignity and social justice as it moves toward the creation of healthier communities

#### **Principles of Consolidation**

CHI consolidates all direct affiliates in which it has sole corporate membership or ownership (Direct Affiliates) and all entities in which it has greater than 50% equity interest with commensurate control All significant intercompany accounts and transactions are eliminated in consolidation

#### **Fair Value of Financial Instruments**

Financial instruments consist primarily of cash and equivalents, patient accounts receivable, investments and assets limited as to use, notes receivable, accounts payable, and long-term debt The carrying amounts reported in the consolidated balance sheets for these items approximate fair value

## Cash and Equivalents

Cash and equivalents include all deposits with banks and investments in interest-bearing securities with maturity dates of 90 days or less from the date of purchase In addition, cash and equivalents include deposits in short-term funds held by professional managers. The funds generally invest in high-quality, short-term debt securities, including U S government securities,

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## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

securities issued by domestic and foreign banks, such as certificates of deposit and bankers' acceptances, repurchase agreements, asset-backed securities, high-grade commercial paper and corporate short-term obligations

#### **Net Patient Accounts Receivable and Net Patient Services Revenues**

Net patient accounts receivable has been adjusted to the estimated amounts expected to be collected. These estimated amounts are subject to further adjustments upon review by third-party payors.

The provision for bad debts is based upon management's assessment of historical and expected net collections, taking into consideration historical business and economic conditions, trends in health care coverage and other collection indicators. Management routinely assesses the adequacy of the allowances for uncollectible accounts based upon historical write-off experience by payor category. The results of these reviews are used to modify, as necessary, the provision for bad debts and to establish appropriate allowances for uncollectible net patient accounts receivable. After satisfaction of amounts due from insurance, CHI follows established guidelines for placing certain patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by each facility. In accordance with Accounting Standards Update (ASU) No. 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Entities, the provision for bad debts is presented on the consolidated statement of operations as a deduction from patient services revenues (net of contractual allowances and discounts) since CHI accepts and treats all patients without regard to the ability to pay

During fiscal year 2013, CHI added approximately \$400 0 million in net patient accounts receivable due to the acquisition of various new subsidiaries – see Note 4, *Acquisitions and Divestitures* As a result, the accounts receivable reserve and allowance accounts have increased materially from June 30, 2012 Exclusive of acquisition activity, the total write-offs of uncollectible accounts and reserves on self-pay patient accounts have not changed significantly

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

from year to year CHI has not experienced significant changes in write-off trends and there have been no significant changes to its charity care policy Details of CHI's allowance activity is as follows

	Reserve for Contractual A	llowance for	Reserve for	Total Accounts Receivable
	Allowance	Bad Debt	Charity	Allowances
Balance at July 1, 2011	\$ (1,543,707) \$	S (636,815) S	\$ (124,547)	\$ (2,305,069)
Additions	(17,362,247)	(809,567)	(1,027,652)	(19,199,466)
Reductions	16,958,204	758,751	1,000,851	18,717,806
Balance at June 30, 2012	(1,947,750)	(687,631)	(151,348)	(2,786,729)
Additions	(21,690,860)	(886,571)	(1,219,555)	(23,796,986)
Reductions	20,778,640	715,808	803,787	22,298,235
Balance at June 30, 2013	\$ (2,859,970) \$	(858,394)	\$ (567,116)	\$ (4,285,480)

CHI records net patient services revenues in the period in which services are performed CHI has agreements with third-party payors that provide for payments at amounts different from its established rates. The basis for payment under these agreements includes prospectively determined rates, cost reimbursement and negotiated discounts from established rates, and per diem payments

Net patient services revenues are reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments due to future audits, reviews and investigations, and excluding estimated amounts considered uncollectible. The differences between the estimated and actual adjustments are recorded as part of net patient services revenues in future periods, as the amounts become known, or as years are no longer subject to such audits, reviews and investigations

#### **Investments and Assets Limited as to Use**

Investments and assets limited as to use include assets set aside by CHI for future long-term purposes, including capital improvements and self-insurance. In addition, assets limited as to use include amounts held by trustees under bond indenture agreements, amounts contributed by donors with stipulated restrictions and amounts held for Mission and Ministry programs

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

CHI has designated its investment portfolio as trading Accordingly, unrealized gains and losses on marketable securities are reported within excess of revenues over expenses. In addition, cash flows from the purchases and sales of marketable securities are reported as a component of operating activities in the accompanying consolidated statements of cash flows.

Direct investments in equity securities with readily determinable fair values and all direct investments in debt securities have been measured at fair value in the accompanying consolidated balance sheets Investment income or loss (including realized gains and losses on investments, interest and dividends) is included in excess of revenues over expenses unless the income or loss is restricted by donor or law

Investments in limited partnerships and limited liability companies are recorded using the equity method of accounting (which approximates fair value as determined by the net asset values of the related unitized interests) with the related changes in value in earnings reported as investment income in the accompanying consolidated financial statements

#### **Inventories**

Inventories, primarily consisting of pharmacy drugs, and medical and surgical supplies, are stated at lower of cost (first-in, first-out method) or market

#### Assets and Liabilities Held for Sale

A long-lived asset or disposal group of assets and liabilities that is expected to be sold within one year is classified as held for sale. For long-lived assets held for sale, an impairment charge is recorded if the carrying amount of the asset exceeds its fair value less costs to sell. Such valuations include estimates of fair values generally based upon firm offers, discounted cash flows and incremental direct costs to transact a sale (Level 2 and Level 3 inputs)

#### **Property and Equipment**

Property and equipment are stated at historical cost or, if donated or impaired, at fair value at the date of receipt or impairment Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. For property and equipment under capital lease, amortization is determined over the shorter period of the lease term or the estimated useful life of the property and equipment. Interest cost incurred during the

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

period of construction of major capital projects is capitalized as a component of the cost of acquiring those assets Capitalized interest of \$30.4 million and \$14.6 million was recorded in 2013 and 2012, respectively

Costs incurred in the development and installation of internal-use software are typically expensed if they are incurred in the preliminary project stage or post-implementation stage, while certain costs are capitalized if incurred during the application development stage Amounts capitalized are amortized over the useful life of the developed asset following project completion

## **Investments in Unconsolidated Organizations**

Investments in unconsolidated organizations are accounted for under the cost or equity method of accounting, as appropriate, based on the relative percentage of ownership or degree of influence over that organization. The equity income or loss on these investments is recorded in the consolidated statements of operations as changes in equity of unconsolidated organizations.

During fiscal year 2013, CHI entered into an eleven-year agreement with Conifer Health Solutions (Conifer) to provide revenue cycle services for CHI acute care operations. The agreement allows CHI to earn shares in Conifer as transition and other activities are completed per the agreement. Such shares will be issued at specified future dates. As of June 30, 2013, CHI has received 2,000 shares in Conifer with a fair market value of \$19.3 million and which is reflected as an investment in unconsolidated organizations on the consolidated balance sheet CHI has also met certain transition milestones for which CHI has earned the right to additional future shares valued at \$19.1 million at June 30, 2013, which are reflected in notes receivable and other in the accompanying consolidated financial statements. This earned value will be amortized as an offset to revenue cycle service fees paid to Conifer over the life of the agreement.

### **Intangible Assets and Goodwill**

Intangible assets are comprised primarily of trade names and non-compete agreements, which are amortized over the estimated useful lives ranging from 10 to 15 years using the straight-line method Amortization expense of \$5 2 million and \$4 9 million was recorded in 2013 and 2012, respectively

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

Goodwill is not amortized but is subject to annual impairment tests as well as more frequent reviews whenever circumstances indicate a possible impairment may exist Impairment testing of goodwill is done at the MBO level by comparing the fair value of the MBO's net assets against the carrying value of the MBO's net assets, including goodwill Each MBO is defined as a reporting unit for purposes of impairment testing. The fair value of net assets is calculated based on quantitative analysis of discounted cash flows. The fair value of goodwill is determined by assigning fair values to assets and liabilities and calculating any remaining fair value as the implied fair value of goodwill

A summary of intangible assets and goodwill is as follows as of June 30 (in thousands)

	 2013	2012
Intangible assets	\$ 107,603 \$	62,754
Less accumulated amortization	 (25,467)	(20,298)
	 82,136	42,456
Goodwill	282,615	120,424
Total intangible assets and goodwill, net	\$ 364,751 \$	162,880

Intangible assets and goodwill increased during fiscal year 2013 due to the acquisitions of Alegent Creighton Health and Affiliates, University Medical Center and University of Louisville Hospital, Highline Medical Center and St Luke's Health System as discussed in Note 4, *Acquisitions and Divestitures* 

#### Notes Receivable and Other Assets

Other assets consist primarily of notes receivable, pledges receivable, deferred compensation assets, prepaid service contracts, deposits and other long-term assets. Notes receivable from related entities at June 30, 2013, include balances from Bethesda Hospital, Inc. (Bethesda), the non-CHI joint operating agreement (JOA) partner in the Cincinnati, Ohio JOA. As of June 30, 2012, notes receivable also included balances from Alegent Health Immanuel Medical Center (Immanuel), the non-CHI JOA partner, which was not a consolidated subsidiary of CHI until November 1, 2012, when CHI became the sole sponsor of Alegent Creighton Health and Affiliates (Alegent), including Immanuel Subsequent to November 1, 2012, the Immanuel notes receivable balance was recorded as an intercompany note and eliminated in consolidation. All of

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

the notes bear interest at rates commensurate with the CHI blended interest cost and require monthly debt service payments

A summary of notes receivable and other assets is as follows as of June 30 (in thousands)

	2013			2012	
Total notes receivable from related entities Reinsurance recoverable on unpaid losses and loss	\$	188,275	\$	465,400	
adjustment expense		71,801		42,703	
Deferred compensation assets		41,014		29,027	
Other long-term assets		129,798		67,964	
Total notes receivable and other	\$	430,888	\$	605,094	

Bethesda is a Designated Affiliate in the CHI credit group under the Capital Obligation Document (COD) As conditions of joining the CHI credit group, Bethesda has agreed to certain covenants related to corporate existence, insurance coverage, exempt use of bond-financed facilities, maintenance of certain financial ratios, and compliance with limitations on the incurrence of additional debt Based upon management's review of the creditworthiness of Bethesda and its compliance with the covenants and limitations, no allowances for uncollectible notes receivable were recorded at June 30, 2013 and 2012

#### **Net Assets**

Temporarily restricted net assets are those whose use has been limited by donors to a specific time period or purpose Permanently restricted net assets consist of gifts with corpus values that have been restricted by donors to be maintained in perpetuity, including endowment funds Temporarily restricted net assets and earnings on permanently restricted net assets, including earnings on endowment funds, are used in accordance with the donor's wishes primarily to purchase equipment, to provide charity care, and to provide other health and educational programs and services

Unconditional promises to receive cash and other assets are reported at fair value at the date the promise is received Conditional promises and indications of donors' intentions to give are reported at fair value at the date the conditions are met or the gifts are received All unrestricted

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

contributions are included in the excess of revenue over expenses as donation revenues. Other gifts are reported as either temporarily or permanently restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as donations revenue when restricted for operations or as unrestricted net assets when restricted for property and equipment

#### **Performance Indicator**

The performance indicator is the excess of revenues over expenses, which includes all changes in unrestricted net assets other than changes in the pension liability funded status, net assets released from restrictions for property acquisitions, the cumulative effect of changes in accounting principles, discontinued operations, contributions of property and equipment, and other changes not required to be included within the performance indicator under generally accepted accounting principles

## **Operating and Nonoperating Activities**

CHI's primary mission is to meet the health care needs in its market areas through a broad range of general and specialized health care services, including inpatient acute care, outpatient services, physician services, long-term care, and other health care services Activities directly associated with the furtherance of this purpose are considered to be operating activities Earnings from fixed-income investments held by FIIL are also classified within operating activities as such earnings support FIIL operations Other activities that result in gains or losses peripheral to CHI's primary mission are considered to be nonoperating Nonoperating activities include all other investment earnings, losses from bond defeasance, net interest cost and changes in fair value of interest rate swaps, and the nonoperating component of JOA income share adjustments

#### **Charity Care**

As an integral part of its mission, CHI accepts and treats all patients without regard to the ability to pay Services to patients are classified as charity care in accordance with standards established across all MBOs Charity care represents services rendered for which partial or no payment is expected, and includes the cost of providing services to persons who cannot afford health care due to inadequate resources and/or who are uninsured or underinsured CHI determines the cost

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

of charity care on the basis of an MBO's total cost as a percentage of total charges applied to the charges incurred by patients qualifying for charity care under CHI's policy. This amount is not included in net patient services revenues in the accompanying consolidated statements of operations and changes in net assets. The estimated cost of charity care provided was \$320.7 million and \$248.7 million in 2013 and 2012, respectively, for continuing operations, and \$2.0 million and \$6.8 million in 2013 and 2012, respectively, for discontinued operations

## **Other Nonpatient Revenues**

Other nonpatient revenues include services sold to external health care providers, gains on acquisitions of subsidiaries, cafeteria sales, rental income, retail pharmacy and durable medical equipment sales, auxiliary and gift shop revenues, meaningful use payments, gains and losses on the sales of assets, the operating portion of revenue-sharing income or expense associated with Direct Affiliates that are part of JOAs, and revenues from other miscellaneous sources

## **Derivative and Hedging Instruments**

CHI uses derivative financial instruments (interest rate swaps) in managing its capital costs. These interest rate swaps are recognized at fair value on the consolidated balance sheets. CHI has not designated its interest rate swaps related to CHI's long-term debt as hedges. The net interest cost and change in the fair value of such interest rate swaps is recognized as a component of nonoperating gains (losses) in the accompanying consolidated statements of operations. It is CHI's policy to net the value of collateral on deposit with counterparties against the fair value of its interest rate swaps in other liabilities on the consolidated balance sheets.

#### **Functional Expenses**

CHI provides inpatient, outpatient, ambulatory, long-term care and community-based services to individuals within the various geographic areas supported by its facilities. Support services include administration, finance and accounting, information technology, public relations, human resources, legal, mission services and other functions that are supported centrally for all of CHI Support services expenses as a percentage of total operating expenses were approximately 5.5% and 5.0% in 2013 and 2012, respectively

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

## Restructuring, Impairment and Other Losses

CHI periodically evaluates property, equipment, goodwill and certain other intangible assets to determine whether assets may have been impaired Management determined there were certain property and equipment impairments in both 2013 and 2012 to the extent that the fair values (estimated based upon discounted cash flows) of those assets were less than the underlying carrying values

During the years ended June 30, 2013 and 2012, CHI recorded total charges of \$155 3 million and \$58 7 million, respectively, relating to asset impairments and changes in business operations, including reorganization and severance costs Of this amount, \$59 3 million and \$47 7 million were from continuing operations and reported in the consolidated statements of operations for 2013 and 2012, respectively, and \$96 0 million and \$11 0 million were reported as discontinued operations in the consolidated statements of changes in net assets for 2013 and 2012, respectively

#### **Income Taxes**

CHI is a tax-exempt Colorado corporation and has been granted an exemption from federal income tax under Section 501(c)(3) of the Internal Revenue Code CHI owns certain taxable subsidiaries and engages in certain activities that are unrelated to its exempt purpose and therefore subject to income tax

Management reviews its tax positions annually and has determined that there are no material uncertain tax positions that require recognition in the accompanying consolidated financial statements

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses Actual results could vary from the estimates

## Notes to Consolidated Financial Statements (continued)

## 1. Summary of Significant Accounting Policies (continued)

## Meaningful Use of Certified Electronic Health Record Technology Incentive Payments

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid incentive payments beginning in 2011 to certain hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology in ways that demonstrate improved quality and effectiveness of care Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period An initial Medicaid incentive payment is available to providers that adopt, implement or upgrade certified EHR technology However, in order to receive additional Medicaid incentive payments in subsequent years, providers must demonstrate continued meaningful use of EHR technology

CHI accounts for meaningful use incentive payments under the gain contingency model Medicare EHR incentive payments are recognized as revenues when eligible providers demonstrate meaningful use of certified EHR technology and the cost report information for the full cost report year that will determine the full calculation of the incentive payment is available Medicaid EHR incentive payments are recognized as revenues when an eligible provider demonstrates meaningful use of certified EHR technology CHI recognized \$32.5 million and \$11.3 million of Medicare meaningful use revenues and \$8.2 million and \$20.7 million of Medicaid meaningful use revenues in its consolidated statements of operations for fiscal year 2013 and 2012, respectively

#### Reclassifications

Certain reclassifications were made to the 2012 consolidated financial statement presentation to conform to the 2013 presentation

## 2. Community Benefit (Unaudited)

In accordance with its mission and philosophy, CHI commits substantial resources to sponsor a broad range of services to both the poor and the broader community Community benefit provided to the poor includes the cost of providing services to persons who cannot afford health care due to inadequate resources and/or who are uninsured or underinsured. This type of community benefit includes the costs of traditional charity care, unpaid costs of care provided to beneficiaries of Medicaid and other indigent public programs, services such as free clinics and

## Notes to Consolidated Financial Statements (continued)

## 2. Community Benefit (Unaudited) (continued)

meal programs for which a patient is not billed or for which a nominal fee has been assessed, and cash and in-kind donations of equipment, supplies or staff time volunteered on behalf of the community

Community benefit provided to the broader community includes the costs of providing services to other populations who may not qualify as poor but may need special services and support This type of community benefit includes the costs of services such as health promotion and education, health clinics and screenings, all of which are not billed or can be operated only on a deficit basis, unpaid portions of training health professionals such as medical residents, nursing students and students in allied health professions, and the unpaid portions of testing medical equipment and controlled studies of therapeutic protocols

A summary of the cost of community benefit provided to both the poor and the broader community is as follows (in thousands)

	2013	2012
Cost of community benefit		
Cost of charity care provided	\$ 320,666	\$ 248,667
Unpaid cost of public programs, Medicaid and other		
indigent care programs	289,436	280,785
Nonbilled services	36,237	28,514
Cash and in-kind donations	3,904	3,221
Education research	48,186	49,640
Other benefit	 55,427	52,369
Total cost of community benefit from		_
continuing operations	753,856	663,196
Total cost of community benefit from		
discontinued operations	8,095	18,785
Total cost of community benefit	761,951	681,981
Unpaid cost of Medicare from continuing operations	392,485	368,245
Unpaid cost of Medicare from discontinued operations	27,055	26,226
Total unpaid cost of Medicare	419,540	394,471
Total cost of community benefit and the unpaid cost	•	
of Medicare	\$ 1,181,491	\$ 1,076,452

## Notes to Consolidated Financial Statements (continued)

## 2. Community Benefit (Unaudited) (continued)

The summary above has been prepared in accordance with the Catholic Health Association of the United States (CHA) publication, *A Guide for Planning & Reporting Community Benefit* Community benefit is measured on the basis of total cost, net of any offsetting revenues, donations or other funds used to defray cost During fiscal year 2013, CHI received \$28.3 million in funds used to subsidize charity care provided

The total cost of community benefit from continuing and discontinued operations was 6 8% and 7 2% of total expenses before operating expenses related to restructuring, impairment and other losses in 2013 and 2012, respectively The total cost of community benefit and the unpaid cost of Medicare from continuing and discontinued operations was 10 5% and 11 3% of total expenses before operating expenses related to restructuring, impairment and other losses in 2013 and 2012, respectively

## 3. Joint Operating Agreements and Investments in Unconsolidated Organizations

#### **Joint Operating Agreements**

CHI participates in JOAs with hospital-based organizations in three separate market areas The agreements generally provide for, among other things, joint management of the combined operations of the local facilities included in the JOAs through Joint Operating Companies (JOC) CHI retains ownership of the assets, liabilities, equity, revenues and expenses of the CHI facilities that participate in the JOAs The financial statements of the CHI facilities managed under all JOAs are included in the CHI consolidated financial statements Transfers of assets from facilities owned by the JOA participants generally are restricted under the terms of the agreements

As of June 30, 2013, CHI has a 70% interest in a JOC based in Colorado and has a 50% interest in two other JOCs associated with other JOAs As of June 30, 2012, CHI also held a 50% interest in the Alegent JOC, which was dissolved in November 2012 when CHI became the sole sponsor of Alegent The dissolution resulted in a remeasurement of CHI's interest and the recognition of a \$210 million gain in fiscal year 2013 Such gain is reflected in other nonpatient revenues in the consolidated statements of operations

CHI's interests in the JOCs are included in investments in unconsolidated organizations and totaled \$103 0 million and \$99 0 million at June 30, 2013 and 2012, respectively CHI recognizes its investment in all JOCs under the equity method of accounting The JOCs provide

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## Notes to Consolidated Financial Statements (continued)

# 3. Joint Operating Agreements and Investments in Unconsolidated Organizations (continued)

varying levels of services to the related JOA sponsors, and operating expenses of the JOCs are allocated to each sponsoring organization. The unconsolidated JOCs had total assets of \$484.0 million and \$688.0 million at June 30, 2013 and 2012, respectively, and net assets of \$161.0 million and \$156.0 million, respectively

## **Investments in Unconsolidated Organizations**

CHI Kentucky – Effective on January 1, 2012, CHI purchased a controlling interest in Jewish Hospital and St Mary's Healthcare Inc and affiliates (JHSMH) CHI contributed its controlling interest, including its 25% joint venture investment in JHSMH, into a newly formed consolidated subsidiary, KentuckyOne Health (see Note 4, *Acquisitions and Divestitures*) As a result of the change in control of its investment in JHSMH, CHI recognized a gain in fiscal year 2012 on the remeasurement of its joint venture investment of \$45 0 million reported in other nonpatient revenues in the consolidated statements of operations

Preferred Professional Insurance Corporation (PPIC) – PPIC is an unconsolidated affiliate of CHI PPIC provides professional liability insurance and other related services to preferred physician and other health care providers that are associated with its owners CHI owns a 27% interest in PPIC and accounts for its investment under the equity method of accounting The book value of the investment was \$56 0 million and \$50 0 million at June 30, 2013 and 2012, respectively PPIC had net assets of \$208 0 million and \$184 0 million at December 31, 2012 and 2011, respectively

## Notes to Consolidated Financial Statements (continued)

# 3. Joint Operating Agreements and Investments in Unconsolidated Organizations (continued)

Other Entities – The summarized financial positions and results of operations for the other entities accounted for under the equity method as of and for the periods ended June 30, excluding the investments described above, are as follows (in thousands)

		20	013		
Medical Office Buildings	Outpatient and Diagnostic Services		Physician Practices	Other Investees	Total
\$ 34,746 33,106 1,414	\$ 265,568 24,408 195,874	\$ 65,084 11,998 44,996	\$ 28,697 12,535 8,758	\$ 275,661 60,474 172,800	\$ 669,756 142,521 423,842
6,309	260,204 353,484	138,577 142,775	34,197 37,065	167,914 310,439	600,892 850,072 113,547
		20			
Medical Office Buildings	and Diagnostic Services		Physician Practices	Other Investees	Total
\$ 29,557 27,793 1,160	\$ 259.753 12.866 195.293	\$ 58.575 10.627 42.396	\$ 19.997 8.637 8.462	\$ 140.714 18.062 76.977	\$ 508.596 77.985 324.288
5.845 477	277.668 380.983	125.121 125.326 34.367	33.254 35.685 5.854	109,779 218,627	545.822 766.466 93.021
	Office Buildings  \$ 34,746 33,106 1,414	Medical Office Buildings         and Diagnostic Services           \$ 34,746         \$ 265,568           33,106         24,408           1,414         195,874           -         260,204           6,309         353,484           872         34,633           Outpatient and Diagnostic Services           \$ 29.557         \$ 259.753           27.793         12.866           1.160         195.293           -         277.668           5.845         380.983	Medical Office Buildings         Outpatient Surgery Centers           \$ 34,746         \$ 265,568         \$ 65,084           \$ 33,106         24,408         11,998           \$ 1,414         195,874         44,996           \$ 260,204         138,577           \$ 6,309         353,484         142,775           \$ 872         34,633         44,385           Wedical Office Buildings         Diagnostic Services         Surgery Centers           \$ 29,557         \$ 259,753         \$ 58,575           27,793         12,866         10,627           1,160         195,293         42,396           \$ 277,668         125,121           5,845         380,983         125,326	Medical Office Buildings         and Services         Ambulatory Centers         Physician Practices           \$ 34,746         \$ 265,568         \$ 65,084         \$ 28,697           33,106         24,408         11,998         12,535           1,414         195,874         44,996         8,758           -         260,204         138,577         34,197           6,309         353,484         142,775         37,065           872         34,633         44,385         4,241           Medical Office Buildings         Diagnostic Services         Surgery Centers         Physician Practices           \$ 29,557         \$ 259,753         \$ 58,575         \$ 19,997           27,793         12,866         10,627         8,637           1,160         195,293         42,396         8,462           -         277,668         125,121         33,254           5,845         380,983         125,326         35,685	Medical Office Buildings         Outpatient and Surgery Surgery Physician Centers         Physician Practices         Other Investees           \$ 34,746         \$ 265,568         \$ 65,084         \$ 28,697         \$ 275,661           33,106         24,408         11,998         12,535         60,474           1,414         195,874         44,996         8,758         172,800           -         260,204         138,577         34,197         167,914           6,309         353,484         142,775         37,065         310,439           872         34,633         44,385         4,241         29,416           Dutpatient and Office Buildings         Ambulatory Centers         Physician Practices         Other Investees           \$ 29,557         \$ 259,753         \$ 58,575         \$ 19,997         \$ 140,714           27,793         12,866         10,627         8,637         18,062           1,160         195,293         42,396         8,462         76,977           -         277,668         125,121         33,254         109,779           5,845         380,983         125,326         35,685         218,627

# Notes to Consolidated Financial Statements (continued)

## 4. Acquisitions and Divestitures

## **Continuing Operations**

The following table is a summary of the business combinations that occurred in fiscal year 2013

	5	St. Luke's	Highline	UMC	Alegent	Total
Fiscal Year 2013						_
Purchase consideration						
Cash	\$	1,000,000	\$ _	\$ _	\$ 553,700	\$ 1,553,700
Note payable		260,000	_	_	_	260,000
Contingent						
consideration		_	_	217,709	_	217,709
Equity interest in						
Alegent		_	_	_	33,934	33,934
Gain on business						
combination		_	55,436	_	20,989	76,425
	\$	1,260,000	\$ 55,436	\$ 217,709	\$ 608,623	\$ 2,141,768
	5	St. Luke's	Highline	UMC	Alegent	Total
Fiscal Year 2013					_	
Purchase price allocation						
Cash and investments	\$	1,153,253	\$ 57,133	\$ 94,061	\$ 496,309	\$ 1,800,756
Patient and other						
accounts receivable		180,106	27,268	65,723	118,833	391,930
Other current assets		37,413	5,081	29,601	34,884	106,979
Property and equipment		1,046,341	137,148	176,004	474,996	1,834,489
Intangible assets		41,124	1,494	_	982	43,600
Goodwill		_	_	53,178	92,964	146,142
Other assets		25,600	17,745	9,367	63,798	116,510
Current liabilities		(175,081)	(34,087)	(76,202)	(206,630)	(492,000)
Pension liability		(3,559)	(12,307)	_	(48,216)	(64,082)
Other liabilities		(153,436)	(5,355)	(11,202)	(81,344)	(251,337)
Notes payable to CHI		_	_	_	(337,953)	(337,953)
Debt		(891,761)	(138,684)	(122,821)		(1,153,266)
	\$	1,260,000	\$ 55,436	\$ 217,709	\$ 608,623	\$ 2,141,768

## Notes to Consolidated Financial Statements (continued)

## 4. Acquisitions and Divestitures (continued)

**St. Luke's Health System** – Effective June 1, 2013, CHI acquired the operations of St Luke's Health System (St Luke's), a six-hospital system based in Houston, Texas, from Episcopal Health Foundation for cash and a note payable For the month of June 2013, the operations of St Luke's contributed \$95.2 million in operating revenues and \$12.8 million of deficit of revenues over expenses to the CHI consolidated results of operations

**Highline Medical Center** – Effective April 1, 2013, Highline Medical Center (Highline) was acquired by CHI for no consideration, resulting in the recognition of a \$55.4 million gain calculated as the fair value of assets acquired and liabilities assumed determined based upon observable (Level 2) inputs Highline is a 154-bed acute care hospital based in Burien, Washington Including the contribution gain, Highline reported \$103.7 million in operating revenues and \$52.8 million in excess of revenues over expenses to the CHI consolidated results of operations for the period April 1 through June 30, 2013

University Medical Center and University of Louisville Hospital – Effective March 1, 2013, KentuckyOne Health, University Medical Center (UMC) and the University of Louisville entered into a partnership, structured as a joint operating agreement between University Medical Center and KentuckyOne Health, whereby KentuckyOne Health controls substantially all of UMC's operations, which consist of the University of Louisville Hospital and the James Graham Brown Cancer Center (ULH) As part of the agreement, KentuckyOne Health has committed to provide financial support to the University of Louisville over the next 20 years, which as of the acquisition date had a fair value of \$217.7 million based upon discounted cash flows and probability-weighted performance assumptions (Level 3 inputs). The value of such contingent consideration will be remeasured at fair value on an annual basis. For the period from March 1 through June 30, 2013, the operations of ULH contributed \$166.3 million of operating revenues and \$11.8 million of excess of revenues over expenses to the CHI consolidated results of operations, prior to the effects of the JOA revenue-sharing arrangement

Alegent Creighton Health and Affiliates – Effective November 1, 2012, CHI became the sole corporate sponsor of Alegent based in Omaha Nebraska In addition to the operations of Bergan Mercy Health System and Affiliates (Bergan Mercy) previously owned and consolidated by CHI, CHI now consolidates the Alegent operations, which include the operations of Immanuel and the operations of Creighton University Medical Center For the period from November 1, 2012 through June 30, 2013, incremental Alegent (excluding the Bergan Mercy component) contributed \$611 1 million in operating revenues and \$18 1 million of excess of revenues over expenses to the CHI consolidated results of operations

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## Notes to Consolidated Financial Statements (continued)

## 4. Acquisitions and Divestitures (continued)

**Soundpath Health** – Effective on March 1, 2013, CHI acquired a 55 6% majority interest in Soundpath Health, Inc , (Soundpath), a provider-owned health care plan based in Federal Way, Washington, that offers Medicare Advantage plans CHI paid \$12 1 million for shares of common stock and an additional \$12 1 million for preferred shares in Soundpath Of the total purchase price, \$16 3 million was allocated to goodwill

The following table is a summary of the business combinations that occurred in fiscal year 2012

	,	JHSMH	Nebraska Heart	Total
Fiscal Year 2012				
Purchase consideration				
Cash	\$	_	\$ 131,127	\$ 131,127
Equity interest in JHSMH		19,659	_	19,659
Gain on business combination		57,293	_	57,293
Fair market value of noncontrolling interests		181,551	_	181,551
	\$	258,503	\$ 131,127	\$ 389,630
Purchase price allocation				
Cash and investments	\$	275,764	\$ 146	\$ 275,910
Patient and other accounts receivable		123,040	9,815	132,855
Other current assets		33,011	3,079	36,090
Property and equipment		451,662	45,150	496,812
Intangible assets		_	10,123	10,123
Goodwill		_	69,786	69,786
Other assets		17,330	_	17,330
Current liabilities		(143.277)	(6,417)	(149,694)
Other liabilities		(87,459)	(555)	(88,014)
Debt		(411,568)		(411,568)
Net consideration/assets acquired	\$	258,503	\$ 131,127	\$ 389,630

## Notes to Consolidated Financial Statements (continued)

## 4. Acquisitions and Divestitures (continued)

KentuckyOne Health – Effective on January 1, 2012, CHI acquired an additional 58% interest in JHSMH from Jewish Hospital HealthCare Services, Inc (JHHS) in exchange for a noncontrolling interest in KentuckyOne Health, a new statewide health care network in the state of Kentucky, through the combination of JHSMH and St Joseph Health System, a CHI-sponsored MBO CHI has a controlling interest of approximately 83% in KentuckyOne Health and JHHS has the remaining 17% interest The fair value of the noncontrolling interest upon acquisition of \$1816 million was determined using valuation techniques including discounted cash flows For the period from January 1 to June 30, 2012, JHSMH contributed \$4771 million of operating revenues and \$622 million of deficit of revenues over expenses to the CHI consolidated results of operations

Nebraska Heart Hospital and Nebraska Heart Institute – Effective on August 1, 2011, CHI acquired Nebraska Heart Hospital and Nebraska Heart Institute (Nebraska Heart) for a gross purchase price of \$131 1 million in cash consideration The acquisition allowed CHI to expand cardiac, thoracic and vascular care across the state of Nebraska

On an unaudited pro forma basis, had CHI owned or been party to agreements with St Luke's, Highline, University Medical Center and Alegent at the beginning of fiscal year 2013, these entities would have contributed \$2 8 billion of operating revenues and \$62 6 million of operating income before restructuring Had CHI owned or been party to agreements with St Luke's, Highline, University Medical Center, Alegent, JHSMH, and Nebraska Heart at the beginning of fiscal year 2012, these entities would have contributed \$3 7 billion in operating revenues and \$56 5 million operating income before restructuring However, unaudited pro forma information is not necessarily indicative of the historical results that would have been obtained had the transaction actually occurred on those dates, nor of future results

## **Discontinued Operations**

In 2012, CHI committed to a plan to sell the MBOs in Denville, New Jersey, Towson, Maryland, and Pierre, South Dakota The Towson MBO was sold to the University of Maryland Medical System effective on December 1, 2012, for preliminary sales proceeds of \$154.0 million Contingent sales proceeds of \$45.7 million have been placed in escrow pending final disposition of certain open items. A final determination is expected by December 31, 2013. The Pierre MBO was sold to Avera Health effective January 1, 2013, for net sales proceeds of \$50.0 million and a loss on disposition of \$27.7 million. In May 2013, CHI agreed to sell the Denville MBO to Prime

## Notes to Consolidated Financial Statements (continued)

## 4. Acquisitions and Divestitures (continued)

Healthcare Services for \$100 0 million The transaction is subject to governmental and Church approvals and is expected to close towards the middle of fiscal year 2014 In accordance with Accounting Standards Codification (ASC) 205-20, *Discontinued Operations*, and ASC 360-10, *Impairment or Disposal of Long-Lived Assets*, the results of operations associated with these MBOs have been reported as discontinued operations and are included in the consolidated statements of changes in net assets Assets held for sale consist primarily of net patient accounts receivable, net property and other long-term assets Liabilities held for sale consist primarily of accrued compensation and benefits, accounts payable and deferred revenues

Related to discontinued operations, CHI recorded a deficiency of revenues over expenses of \$108 6 million and \$45 1 million for the years ended June 30, 2013 and 2012, respectively, which is reported as discontinued operations in the accompanying consolidated statements of changes in net assets Included in fiscal year 2013 is an impairment loss of \$64 8 million related to adjusting the carrying value of property, plant and equipment at the Denville MBO to its net realizable value Total operating revenues and deficiency of revenues over expenses included in the results of discontinued operations for the years ended June 30 are summarized below (in thousands)

	 2013	2012
Total operating revenues Total operating expenses	\$ 464,809 \$ (485,949)	687,971 (721,930)
Restructuring and other losses	(95,924)	(10,987)
Nonoperating gains (losses)	8,470	(149)
Deficiency of revenues over expenses	\$ (108,594) \$	(45,095)

The consolidated statements of cash flows include the use of \$24.9 million and \$45.4 million of operating, investing and financing activities related to discontinued operations for the years ended June 30, 2013 and 2012, respectively

#### 5. Net Patient Services Revenues

Net patient services revenues are derived from services provided to patients who are either directly responsible for payment or are covered by various insurance or managed care programs CHI receives payments from the federal government on behalf of patients covered by the

## Notes to Consolidated Financial Statements (continued)

## 5. Net Patient Services Revenues (continued)

Medicare program, from state governments for Medicaid and other state-sponsored programs, from certain private insurance companies and managed care programs and from patients themselves A summary of payment arrangements with major third-party payors follows

**Medicare** – Inpatient acute care and certain outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge or procedure These rates vary according to patient classification systems based on clinical, diagnostic and other factors Certain CHI facilities have been designated as critical access hospitals and, accordingly, are reimbursed their cost of providing services to Medicare beneficiaries Professional services rendered by physicians are paid based on the Medicare allowable fee schedule

**Medicaid** – Inpatient services rendered to Medicaid program beneficiaries are primarily paid under the traditional Medicaid plan at prospectively determined rates per discharge Certain outpatient services are reimbursed based on a cost reimbursement methodology, fee schedules or discounts from established charges

**Other** – CHI has also entered into payment agreements with certain managed care and commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to CHI under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

CHI's Medicare, Medicaid and other payor utilization percentages, based upon net patient services revenues, are summarized as follows

	2013	2012
Medicare	32%	31%
Medicaid	8	7
Managed care	40	39
Self-pay	8	8
Commercial and other	12	15
	100%	100%

### Notes to Consolidated Financial Statements (continued)

#### 5. Net Patient Services Revenues (continued)

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Estimated settlements related to Medicare and Medicaid of \$103.0 million and \$57.0 million at June 30, 2013 and 2012, respectively, are included in third-party liabilities. Net patient services revenues from continuing operations increased by \$38.0 million in 2013 and \$20.5 million in 2012 due to favorable changes in estimates related to prior-year settlements. Also during 2012, CHI prevailed on the appeal of two cost report settlements from the Centers for Medicare and Medicaid Services (CMS) related to the calculation used by CMS for the rural floor wage index and for the disallowance of insurance premiums paid to FIIL. The settlement amounts are included in the 2012 net patient services revenues from continuing operations, and totaled \$76.7 million for the rural floor wage index and \$19.8 million for the insurance premiums. The appeals spanned years from 1997 through 2011.

#### 6. Investments and Assets Limited as to Use

CHI's investments and assets limited as to use as of June 30 are reported in the accompanying consolidated balance sheets as presented in the following table (in thousands)

	2013	2012
Cash and equivalents	\$ 244,077	\$ 153,459 4,821,534
CHI Investment Program  Marketable equity securities  Marketable fixed-income securities	4,911,135 858,537 773,069	315,064 477,440
Hedge funds and other investments	 323,885	162,191
Less current portion	7,110,703 (11,697)	5,929,688 (1,901)
	\$ 7,099,006	\$ 5,927,787

Net unrealized gains at June 30, 2013 and 2012, were \$297.3 million and \$144.0 million, respectively

### Notes to Consolidated Financial Statements (continued)

#### 6. Investments and Assets Limited as to Use (continued)

CHI attempts to reduce its market risk by diversifying its investment portfolio using cash equivalents, fixed-income securities, marketable equity securities and alternative investments Most of the US Treasury, money market funds and corporate debt obligations as well as exchange-traded marketable securities held by CHI and the CHI Investment Program (the Program) have an actively traded market However, CHI also invests in commercial paper, mortgage-backed or other asset-backed securities, alternative investments (such as hedge funds, private equity investments, real estate funds, funds of funds, etc.), collateralized debt obligations, municipal securities and other investments that have potential complexities in valuation based upon the current conditions in the credit markets For some of these instruments, evidence supporting the determination of fair value may not come from trading in active primary or secondary markets Because these investments may not be readily marketable, the estimated value is subject to uncertainty and, therefore, may differ from the value that would have been used had an active market for such investments existed Such differences could be material However, management reviews the CHI investment portfolio on a regular basis and seeks guidance from its professional portfolio managers related to U S and global market conditions to determine the fair value of its investments CHI believes the carrying amount of these financial instruments in the consolidated financial statements is a reasonable estimate of fair value Additionally, CHI assesses the risk of impairment related to securities held in its investment portfolio on a regular basis and noted no impairment during the years ended June 30, 2013 and 2012

Substantially all CHI long-term investments are held in the Program The Program is structured under a Limited Partnership Agreement with CHI as managing general partner and numerous limited partners, most sponsored by CHI The partnership provides a vehicle whereby virtually all entities associated with CHI, as well as certain other unrelated entities, can seek to optimize investment returns while managing investment risk Entities participating in the Program that are not consolidated in the accompanying financial statements have the ability to direct their invested amounts and liquidate and/or withdraw their interest without penalty as soon as practicable based on market conditions but within 180 days of notification The Limited Partnership Agreement permits a majority vote of the noncontrolling limited partners to terminate the partnership Accordingly, CHI recognizes only the portion of Program assets attributable to CHI and its sponsored affiliates Program assets attributable to CHI and its Direct Affiliates represented 90% and 86% of total Program assets at June 30, 2013 and 2012

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# Notes to Consolidated Financial Statements (continued)

### 6. Investments and Assets Limited as to Use (continued)

The Program asset allocation at June 30 is as follows

	2013	2012
Marketable equity securities	43%	44%
Marketable fixed-income securities	32	35
Alternative investments	24	19
Cash and equivalents	1	2
	100%	100%

The CHI Investment Committee (the Investment Committee) of the Board of Stewardship Trustees is responsible for determining asset allocations among fixed-income, equity, and alternative investments At least annually, the Investment Committee reviews targeted allocations and, if necessary, makes adjustments to targeted asset allocations Given the diversity of the underlying securities in which the Program invests, management does not believe there is a significant concentration of credit risk Investment income is comprised of the following for the years ended June 30 (in thousands)

		2013		2012
Dividend and interest income Net realized gains Net unrealized gains (losses)	\$	142,054 262,067 151,232	\$	123,310 86,517 (152,888)
Total investment income from continuing operations	\$	555,353	\$	56,939
Included in other nonpatient revenue Included in nonoperating gains Total investment income from continuing operations	<b>\$</b>	66,529 488,824 555,353	\$	37,169 19,770 56,939
Total investment income (loss) from discontinued operations  Total investment income	<u> </u>	8,470 563,823	\$	(149) 56,790
Total III. Comment income		500,020	¥	50,770

Direct expenses of the Program are less than 0.4% of total assets. Fees paid to the alternative investment managers are not included in the total expense calculation as they are not a direct expense of the Program

# Notes to Consolidated Financial Statements (continued)

#### 7. Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date ASC 820, Fair Value Measurements and Disclosures, establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement)

The three levels of the fair value hierarchy and a description of the valuation methodologies used for instruments measured at fair value are as follows

Level 1 – Valuation is based upon quoted prices (unadjusted) for identical assets or liabilities in active markets

Level 2 – Valuation is based upon quoted prices for similar assets and liabilities in active markets or other inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial asset or liability

Level 3 – Valuation is based upon other unobservable inputs that are significant to the fair value measurement

Certain of CHI's alternative investments are made through limited liability companies (LLC) and limited liability partnerships (LLP) These LLCs and LLPs provide CHI with a proportionate share of the investment gains (losses) CHI accounts for its ownership in the LLCs and LLPs under the equity method CHI also accounts for its ownership in the Partnership under the equity method As such, these investments are excluded from the scope of ASC 820

# Notes to Consolidated Financial Statements (continued)

### 7. Fair Value of Assets and Liabilities (continued)

Financial assets and liabilities measured at fair value on a recurring basis were determined using the market approach based upon the following inputs at June 30 (in thousands)

	2013 Fair Value Measurements at Reporting Date Using								
			(Level 1)			(Level 2)		(Level 3)	
	F	air Value	Qu	oted Prices		Other			
		as of June 30		in Active Markets	O	bservable Inputs	Un	observable Inputs	
Assets						•			
Assets limited as to use									
Cash and short-term									
investments	\$	244,077	\$	197,385	\$	46,692	\$	_	
Marketable equity									
securities		858,537		858,537		_		_	
Marketable fixed-income									
securities		773,069		123,996		649,073		_	
Other investments		11,718		_		_		11,718	
Deferred compensation									
assets									
Cash and short-term									
investments		12,035		12,035		_		_	
	\$	1,899,436	\$	1,191,953	\$	695,765	\$	11,718	
Liabilities									
Interest rate swaps	\$	271,634	\$	_	\$	271,634	\$	_	
Deferred compensation									
liability		12,035		12,035		_			
	\$	283,669	\$	12,035	\$	271,634	\$	_	

# Notes to Consolidated Financial Statements (continued)

### 7. Fair Value of Assets and Liabilities (continued)

2012 Fair Value Measurements at Reporting Date Using								
			(Level 1)		(Level 2)		(Level 3)	
	as of	i	n Active	o			bservable Inputs	
					•		_	
\$	153,459	\$	106,489	\$	46,970	\$	_	
	215.064		215.064					
	315,064		315,064		_		_	
	477 440		000		476.540			
	•		900		470,340		1,953	
	1,755						1,,,,,	
	10.852		10.852					
\$		<u>\$</u>		\$	523 510	\$	1,953	
<b>—</b>	750,700	<u> </u>	155,505	Ψ	323,310		1,700	
\$	238.549	\$	_	\$	238.549	\$	_	
*		•		*		•		
	10,852		10,852		_		_	
\$	249,401	\$	10,852	\$	238,549	\$	_	
	\$ \$	Fair Value as of June 30  \$ 153,459  \$ 153,459  \$ 315,064  477,440  1,953  \$ 958,768  \$ 238,549  10,852	Fair Value as of in June 30  \$ 153,459 \$ 315,064  477,440 1,953  10,852 \$ 958,768 \$ 10,852	Fair Value as of June 30         (Level 1)           Quoted Prices in Active Markets           \$ 153,459         \$ 106,489           315,064         315,064           477,440         900           1,953         -           \$ 958,768         \$ 433,305           \$ 238,549         \$ -           10,852         10,852	Fair Value (Level 1)           Fair Value as of June 30         Quoted Prices in Active O Markets           \$ 153,459         \$ 106,489         \$ 315,064           477,440         900         1,953         -           \$ 958,768         \$ 433,305         \$ \$ 10,852           \$ 238,549         \$ -         \$ 10,852	Fair Value as of June 30         (Level 1)         (Level 2)           Tair Value as of June 30         Quoted Prices in Active Markets         Other Observable Inputs           \$ 153,459         \$ 106,489         \$ 46,970           315,064         315,064         —           477,440         900         476,540           1,953         —         —           \$ 958,768         \$ 433,305         \$ 523,510           \$ 238,549         \$ —         \$ 238,549           10,852         10,852         —           10,852         10,852         —	Fair Value (Level 1)         (Level 2)         (Description of the property	

The fair values of the instruments included in Level 1 were determined through quoted market prices Level 1 instruments include money market funds, mutual funds and marketable debt and equity securities The fair values of Level 2 instruments were determined through evaluated bid prices based on recent trading activity and other relevant information, including market interest rate curves and referenced credit spreads, estimated prepayment rates, where applicable, are used for valuation purposes and are provided by third-party services where quoted market values are not available Level 2 instruments include corporate fixed-income securities, government bonds, mortgage and asset-backed securities, and interest rate swaps. The fair values of Level 3

### Notes to Consolidated Financial Statements (continued)

### 7. Fair Value of Assets and Liabilities (continued)

securities are determined primarily through information obtained from the relevant counterparties for such investments Information on which these securities' fair values are based is generally not readily available in the market

### 8. Property and Equipment

A summary of property and equipment is as follows as of June 30 (in thousands)

	2013	2012
Land and improvements Buildings and improvements	\$ 596,548 \$ 6,399,345	5,098,617
Equipment	4,612,302	3,814,431
	11,608,195	9,305,475
Less accumulated depreciation	(5,009,102)	(4,594,250)
	6,599,093	4,711,225
Construction in progress	1,187,147	635,310
	\$ 7,786,240	5,346,535

CHI evaluates whether events and circumstances have occurred that indicate the remaining useful life of property, equipment and certain other intangible assets may not be recoverable Management determined there were impairment issues in both 2013 and 2012, to the extent that the undiscounted cash flows estimated to be generated by certain assets were less than the underlying carrying value CHI recorded \$4.9 million and \$16.0 million in impairment losses in continuing operations for 2013 and 2012, respectively, resulting from charges related to estimated fair value deficiencies (based upon projected discounted cash flows) at various MBOs

# Notes to Consolidated Financial Statements (continued)

# 9. Debt Obligations

The following is a summary of debt obligations as of June 30 (in thousands)

	Interest Rates at June 30, 2013	2013	2012
CHI debt issued under the COD	<del></del>		
Variable-rate Bonds			
Series 1997B, maturing through 2022	0 140 0	\$ 9,200	\$ 18,900
Series 2000B, maturing 2027	0 07	24,000	27,300
Series 2002B, maturing 2032	0 07	97,800	103,300
Series 2004B, maturing through 2044	0 04-0 07	180,700	180,700
Series 2004C, maturing through 2044	0 05-0 07	163,300	163,300
Series 2008A, maturing 2036	0 14	120,260	120,260
Series 2008C, maturing 2041	0.06	50,000	50,000
Series 2011B, maturing 2046	0.06	158,155	158,155
Series 2011C, maturing 2046	0 13	123,000	125.000
Fixed-rate Bonds			
Series 2002A, maturing 2017	5 50	3,400	4.140
Series 2004A, maturing through 2034	4 75–5 00	146,605	146,605
Series 2006A, maturing 2041	4 00-5 00	270,635	384,135
Series 2006C, maturing through 2041	3 85-5 10	250,000	250,000
Series 2008C, maturing through 2041	4 00-5 00	105,000	105,000
Series 2008D, maturing through 2038	5 00-6 38	471,450	473,950
Series 2009A, maturing 2039	3 50-5 50	748,760	772,110
Series 2009A, maturing 2039 Series 2009B, maturing through 2039	4 00-5 00	252,360	260,995
Series 2011A, maturing 2041	3 00-5 25		526,090
C	3 00-5 00	506,090	
Series 2012A, maturing 2035	1 60-4 35	271,260	271,260
Series 2012 Taxable, maturing 2042	1 00-4 33	1,500,000	_
Commercial Paper		442,475	475,625
Unamortized debt premium		59,538	58.832
Unamortized debt discount	_	(11,192)	(9,801)
Total CHI debt issued under the COD		5,942,796	4,665,856
St. Luke's debt issued under Master Trust Indenture			
Variable-rate Bonds			
Series 2012, maturing 2021	0 92° o	150,220	_
Series 2008, maturing 2041	0 10	100,000	-
Series 2005, maturing 2032	0 08	132,600	_
Fixed-Rate Series 2009, maturing 2025	3 75–5 625	150,798	_
Unsecured Bank Notes			
Maturing through 2014	0 67	7,200	-
Maturing through 2017	1 78	92,598	_
Total St Luke's debt issued under Master Trust Indenture	_	633,416	_
Note payable issued to Episcopal Foundation		260,000	_
Capital leases and other debt		569,845	77,391
	_	7,406,057	4,743,247
Less Amounts classified as current		(304 455	(221 155)
Variable-rate debt with self-liquidity		(321,455)	(321.455)
Commercial paper and current portion of debt	_	(749,617)	(643,083)
Long-term debt	=	\$ 6,334,985	\$ 3,778,709

### Notes to Consolidated Financial Statements (continued)

### 9. Debt Obligations (continued)

The fair value of debt obligations was approximately \$7 3 billion at June 30, 2013 Management has determined the carrying values of the variable-rate bonds are representative of fair values as of June 30, 2013, as the interest rates are set by the market participants. The fair value of the fixed-rate tax-exempt bond obligations as of June 30, 2013, is determined by applying credit spreads for similar tax-exempt obligations in the marketplace, which are then used to calculate a price/yield for the outstanding obligations

A summary of scheduled principal payments, based upon stated maturities, on long-term debt for the next five-years is as follows (in thousands)

	Am	nounts Due
Year Ending June 30		
2014	\$	749,617
2015		244,184
2016		249,028
2017		216,493
2018		391,050

CHI issues the majority of its debt under the COD and is the sole obligor Bondholder security resides both in the unsecured promise by CHI to pay its obligations and in its control of its Direct and Designated Affiliates Covenants include a minimum CHI debt service coverage ratio and certain limitations on secured debt The Direct Affiliates of CHI, defined as Participants under the COD, have agreed to certain covenants related to corporate existence, maintenance of insurance and exempt use of bond-financed facilities

In October 2012, CHI issued \$1.5 billion of par value long-term, fixed-rate, taxable bonds Proceeds were used to finance a wide array of strategic initiatives, including affiliations in key areas

In November 2011, CHI issued \$809.2 million of fixed-rate, variable-rate and Windows variable-rate bonds (Windows) in the states of Colorado, Kentucky and Washington Proceeds were used to refund \$223.5 million of existing debt and to redeem \$116.8 million of commercial paper outstanding Concurrent with the issuance of these bonds, CHI converted \$50.0 million of Ohio Series 2008C-2 bonds to bear interest at weekly rates. Also, during November 2011, CHI redeemed \$55.8 million of existing debt. These redemptions resulted in a loss on extinguishment of \$0.7 million.

### Notes to Consolidated Financial Statements (continued)

### 9. Debt Obligations (continued)

Total debt at June 30, 2013, includes \$894 9 million of debt related to the acquisition of St Luke's, including \$533 6 million of St Luke's series revenue bonds St Luke's is a member of the St Luke's Health System Obligated Group, and together with various of its consolidated subsidiaries, are the obligors under each of the St Luke's bond issues Obligated Group members are jointly and severally obligated to pay the notes issued under the master trust indenture Notes issued under the master trust indenture are equally and ratably secured by a pledge of the accounts receivable of St Luke's Medical Center and St Luke's Woodlands Hospital Payments to bondholders are funded by St Luke's under the St Luke's master trust indenture with the trustee of the respective bond issues Under the related indentures and agreements, St Luke's is required to satisfy and abide by certain measures of financial and operating performance

As part of the December 2012 divestiture of CHI's facilities in Towson, Maryland, \$113 5 million of Series 2006A bonds were legally defeased, resulting in a loss on defeasance of \$18 0 million

In connection with the acquisition of JHSMH in January 2012, CHI acquired \$342 0 million of JHSMH 2008 series bonds and \$43 0 million of JHSMH 1996 series bonds In January 2012, the 1996 bonds were legally defeased, which resulted in a loss on defeasance of \$0.5 million. In April 2012, CHI issued \$271.3 million of par value bonds in the state of Kentucky Debt proceeds of \$299.7 million and cash of \$114.3 million were used to refund \$322.9 million and legally defease \$88.4 million of the 2008 bonds. The transaction resulted in a loss on extinguishment of \$69.4 million.

CHI has two types of external liquidity facilities those that are dedicated to specific series of variable-rate demand bonds (VRDB) and those that are not dedicated to a particular series of VRDBs but may be used to support CHI's obligations to fund tenders of VRDBs and pay the maturing principal of commercial paper Liquidity facilities that are dedicated to specific series of bonds were \$605 0 million and \$625 5 million at June 30, 2013 and 2012, respectively, of which \$7 9 million and \$9 4 million, respectively, are classified as current debt. The remaining \$597 1 million and \$616 1 million at June 30, 2013 and 2012, respectively, are reported as long-term debt due to the repayment terms on any associated drawings extending beyond the subsequent fiscal year under the terms of the specific agreements

### Notes to Consolidated Financial Statements (continued)

### 9. Debt Obligations (continued)

Liquidity facilities not dedicated for specific series of VRDBs but used to support CHI's obligations to fund tenders and to pay maturing principal of commercial paper were \$390 0 million and \$435 0 million at June 30, 2013 and 2012, respectively At June 30, 2013 and 2012, respectively, \$442 5 million and \$475 6 million of commercial paper were classified as current due to maturities of less than one year, and \$321 5 million of VRDBs and Windows were also classified as current due to the holder's ability to put such VRDBs and Windows back to CHI without liquidity facilities dedicated to these bonds

At June 30, 2013, CHI had a \$45 0 million credit facility with Wells Fargo Bank Letters of credit totaling \$41 7 million have been issued for the benefit of third parties, principally in support of the self-insurance programs administered by FIIL At June 30, 2013 and 2012, no amounts were outstanding under this credit facility

CHI is a party to 13 floating-to-fixed interest rate swap agreements with notional amounts totaling \$1 6 billion and \$931 8 million at June 30, 2013 and 2012, respectively Generally, it is CHI policy that all counterparties have an AA rating or better. The swap agreements require CHI to provide collateral if CHI's liability, determined on a mark-to-market basis, exceeds a specified threshold that varies based upon the rating on the corporation's long-term indebtedness. These fixed-payor swap agreements convert CHI's variable-rate debt to fixed-rate debt. The swaps have varying maturity dates ranging from December 2014 to February 2047. The fair value of the swaps is estimated based on the present value sum of anticipated future net cash settlements until the swaps' maturities. At June 30, 2013 and 2012, the fair value was \$271.6 million and \$238.5 million, respectively. Cash collateral balances of \$107.5 million and \$140.7 million at June 30, 2013 and 2012, respectively, are netted against the fair value of the swaps, and the net amount is reflected in other liabilities. The change in the fair value of these agreements was a net gain of \$98.9 million in 2013 and a net loss of \$121.9 million in 2012.

#### 10. Retirement Plans

CHI and its direct affiliates maintain noncontributory, defined benefit retirement plans (Plans) covering substantially all employees Benefits in the Plans are based on compensation, retirement age and years of service Vesting occurs over a five-year period Substantially all of the Plans are qualified as church plans and are exempt from certain provisions of both the Employee Retirement Income Security Act and Pension Benefit Guaranty Corporation premiums and coverage Funding requirements are determined through consultation with independent actuaries

### Notes to Consolidated Financial Statements (continued)

### 10. Retirement Plans (continued)

CHI recognizes the funded status (that is, the difference between the fair value of plan assets and the projected benefit obligations) of its Plans in the consolidated balance sheets, with a corresponding adjustment to net assets Actuarial gains and losses that arise and are not recognized as net periodic pension cost in the same periods are recognized as a component of changes in net assets

In connection with the acquisition of Alegent in November 2012 and St Luke's in June 2013, CHI acquired the pension plan assets and liabilities of each entity, herein referred to as the Alegent plan and St Luke's plan, respectively In connection with the acquisition of JHSMH in January 2012, CHI acquired the pension plan assets and liabilities of JHSMH, herein referred to as the JHSMH plan

# Notes to Consolidated Financial Statements (continued)

# 10. Retirement Plans (continued)

A summary of the changes in the benefit obligation, fair value of plan assets and funded status of the Plans at the June 30 measurement dates is as follows (in thousands)

		2013	2012
Change in benefit obligation			
Benefit obligation, beginning of year	\$	3,601,231 \$	2,767,988
Service cost		205,037	169,477
Interest cost		151,763	153,204
Actuarial (gain) loss		(170,282)	446,352
JHSMH plan		_	183,733
Alegent plan		120,115	_
St Luke's plan		267,074	_
Settlements		(17,931)	(8,495)
Curtailments		(134,233)	_
Benefits paid		(144,838)	(110,851)
Expenses paid		(451)	(177)
Benefit obligation, end of year		3,877,485	3,601,231
Change in the Plans' assets			
Fair value of the Plans' assets, beginning of year		2,708,411	2,452,465
Actual return on the Plans' assets, net of expenses		309,522	45,002
Employer contributions		203,564	194,279
JHSMH plan		_	136,188
Alegent plan		83,055	-
St Luke's plan		263,218	_
Settlements		(17,848)	(8,495)
Benefits paid		(144,838)	(110,851)
Expenses paid		(451)	(177)
Fair value of the Plans' assets, end of year		3,404,633	2,708,411
Funded status of the Plans	\$	(472,852) \$	(892,820)
			<u> </u>
End-of-year values	_		0 (01 00:
Projected benefit obligation	\$	3,877,485 \$	3,601,231
Accumulated benefit obligation		3,844,708	3,428,819

### Notes to Consolidated Financial Statements (continued)

### 10. Retirement Plans (continued)

As a result of market divestitures and other employee transitions in fiscal year 2013, one of the Plans was required to recognize a curtailment event, which is reflected in the June 30, 2013 benefit obligation. Additionally, a curtailment related to the expected future services reductions has occurred as a result of plan design changes for certain Plans, which will be effective in January 2014.

Included in net assets at June 30, 2013, are the following amounts that have not yet been recognized in net periodic pension cost unrecognized prior service cost of \$0.4 million and unrecognized actuarial losses of \$724.2 million. The prior service cost and actuarial losses included in net assets and expected to be recognized in net periodic pension cost during the fiscal year ending June 30, 2014, are \$0.1 million and \$32.8 million, respectively

The components of net periodic pension expense are as follows (in thousands)

		2013	2012
Components of net periodic pension expense			
Service cost	\$	205,037 \$	169,477
Interest cost		151,763	153,204
Expected return on the Plans' assets		(220,236)	(198,093)
Actuarial losses		91,606	39,029
Amortization of prior service benefit		174	187
Curtailments		367	_
Settlements			
	\$	228,756 \$	163,804
Weighted-average assumptions			
Discount rate, beginning of year		4.06%	5 39%
Discount rate, end of year		4.58	4 06
Expected return on Plans' assets		7.75	7 75
Rate of compensation increase		3.75	3 75

The assumption for the expected return on the Plans' assets is based on historical returns and adherence to the asset allocations set forth in the Plans' investment policies. The expected return on the Plans' assets for determining pension cost was 7 75% in 2013 and 2012. The increase in the discount rate to 4 58% at June 30, 2013 decreased the pension benefit obligation by approximately \$187.2 million.

# Notes to Consolidated Financial Statements (continued)

### 10. Retirement Plans (continued)

A summary of the Plans' asset allocation targets, ranges by asset class and allocations by asset class at the measurement dates of June 30 is as follows

	2013	2012	Target	Range
Fixed-income securities	25.6%	29 8%	25 0%	15 0–35 0%
Equity securities	55.1	51 2	52 5	42 5-62 5
Alternative investments	19.3	19 0	22 5	12 5-32 5

The Plans' assets are invested in a portfolio designed to preserve principal and obtain competitive investment returns and long-term investment growth, consistent with actuarial assumptions, while minimizing unnecessary investment risk Diversification is achieved by allocating assets to various asset classes and investment styles and by retaining multiple investment managers with complementary philosophies, styles and approaches Although the objective of the Plans is to maintain asset allocations close to target, temporary periods may exist where allocations are outside of the expected range due to market conditions. The use of leverage is prohibited except as specifically directed in the alternative investment allocation. The portfolio is managed on a basis consistent with the CHI social responsibility guidelines

The Plans' assets measured at fair value on a recurring basis were determined using the following inputs at June 30 (in thousands)

	2013								
	Fair Value Measurements at Reporting Date Using								
			(Level 1)		(Level 2)		(Level 3)		
	Fair Value as of June 30	Q	uoted Prices in Active Markets		Other Observable Inputs	τ	Inobservable Inputs		
Cash and short-term investments	\$ 115,586	\$	102,360	\$	13,226	\$	_		
Marketable equity securities	1,715,087		1,715,087		_		_		
Marketable fixed-income securities	916,766		220,833		695,933		_		
Alternative investments	657,194		_		_		657,194		
	\$ 3,404,633	\$	2,038,280	\$	709,159	\$	657,194		

# Notes to Consolidated Financial Statements (continued)

### 10. Retirement Plans (continued)

			2	01	12		
	Fair Valu	e N	<b>Aeasuremen</b>	ts	at Reporting	g D	ate Using
			(Level 1)		(Level 2)		(Level 3)
	Fair Value as of June 30	Q	uoted Prices in Active Markets	8	Other Observable Inputs	U	nobservable Inputs
Cash and short-term investments	\$ 128,098	\$	117,585	\$	10,513	\$	_
Marketable equity securities  Marketable fixed-income	1,318,456		1,318,456		_		_
securities	756,137		230,647		525,490		_
Alternative investments	505,720		_				505,720
	\$ 2,708,411	\$	1,666,688	\$	536,003	\$	505,720

A summary of the changes in the fair value of the Plans' investments for which Level 3 inputs were used at the June 30 measurement dates is as follows (in thousands)

	 2013	2012
Beginning investments at fair value	\$ 505,720 \$	494,683
Purchases of investments	91,868	24,306
Proceeds from sale of investments	(47,376)	(32,860)
Net change in unrealized appreciation on investments		
and effect of foreign currency translation	12,778	2,426
Net realized gains on investments	25,424	17,346
St Luke's plan investments acquired	53,540	_
Net transfers into (out) of Level 3	15,240	(181)
Ending investments at fair value	\$ 657,194 \$	505,720

# Notes to Consolidated Financial Statements (continued)

### 10. Retirement Plans (continued)

CHI expects to contribute \$111 4 million to the Plans in fiscal year 2014 A summary of expected benefits to be paid to the Plans' participants and beneficiaries is as follows (in thousands)

	Estimated Payments
Year Ending June 30	
2014	\$ 210,586
2015	203,028
2016	224,238
2017	238,993
2018	250,017
2019–2023	1,396,923

#### 11. Concentrations of Credit Risk

CHI grants credit without collateral to its patients, most of whom are insured under third-party payor agreements CHI's exposure to credit risk on patient accounts receivable is limited by the geographical diversity of its MBOs. The mix of receivables from patients and third-party payors at June 30 approximated the following

2013	2012
28%	26%
10	11
31	32
7	6
24	25
100%	100%
	28% 10 31 7 24

CHI maintains long-term investments with various financial institutions and investment management firms through its investment program, and its policy is designed to limit exposure to any one institution or investment Management does not believe there are significant concentrations of credit risk at June 30, 2013 and 2012

### Notes to Consolidated Financial Statements (continued)

### 12. Commitments and Contingencies

### Litigation

During the normal course of business, CHI may become involved in litigation Management assesses the probable outcome of unresolved litigation and records estimated settlements. After consultation with legal counsel, management believes that any such matters will be resolved without material adverse impact to the consolidated financial position or results of operations of CHI

### **Health Care Regulatory Environment**

The health care industry is subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse Management believes CHI is in compliance with all applicable laws and regulations of the Medicare and Medicaid programs. Compliance with such laws and regulations is complex and can be subject to future governmental interpretation as well as significant regulatory action, including fines, penalties and exclusion from the Medicare and Medicaid programs. Certain CHI entities have been contacted by governmental agencies regarding alleged violations of Medicare practices for certain services. In the opinion of management after consultation with legal counsel, the ultimate outcome of these matters will not have a material adverse effect on CHI's consolidated financial position.

### Notes to Consolidated Financial Statements (continued)

### 12. Commitments and Contingencies (continued)

### **Operating Leases**

CHI leases certain real estate and equipment under operating leases, which may include renewal options and escalation clauses Future minimum lease payments required for the next five years and thereafter for all operating leases that have initial or remaining noncancelable lease terms in excess of one year at June 30, 2013, are as follows (in thousands)

	Amounts Du						
Year Ending June 30							
2014	\$	154,915					
2015		132,169					
2016		113,672					
2017		96,849					
2018		82,143					
Thereafter		381,561					
	\$	961,309					

Lease expense under operating leases for continuing operations for the years ended June 30, 2013 and 2012, totaled approximately \$223 0 million and \$176 0 million, respectively

### 13. Insurance Programs

FIIL, a wholly owned captive insurance company of CHI, provides hospital professional liability, employment practices liability, miscellaneous professional liability, and commercial general liability coverage, primarily to MBOs related to CHI either on a directly written basis or through reinsurance fronting relationships with commercial carriers such as PPIC Policies written provide coverage with primary limits in the amounts of \$10 0 million and \$8 0 million for each and every claim in fiscal years 2013 and 2012, respectively For the policy year July 1, 2012 to June 30, 2013, there is an annual policy aggregate of \$85 0 million eroded by hospital professional liability and commercial general liability claims, subject to a \$175,000 continuing underlying per claim limit Effective July 1, 2011, FIIL provided excess umbrella liability coverage for claims in excess of the underlying limits discussed above The limits provided under such excess coverage are \$200 0 million per claim and in the aggregate FIIL reinsured 100% of the excess coverage layer with various commercial insurance companies At June 30, 2013 and 2012, investments and assets limited as to use held for insurance purposes included \$55 0 million and \$59 0 million, respectively, held as collateral for the reinsurance fronting arrangement with PPIC

### Notes to Consolidated Financial Statements (continued)

### 13. Insurance Programs (continued)

FIIL provides workers' compensation coverage, either on a directly written basis or through reinsurance fronting relationships with commercial carriers for amounts above \$10 million per claim Coverage of \$500,000 in excess of \$500,000 per claim is reinsured with an unrelated commercial carrier FIIL also underwrites the property and casualty risks of CHI for up to \$10 million per claim Unrelated commercial insurance carriers reinsure losses in excess of the perclaim limits

The liability for self-insured reserves and claims represents the estimated ultimate net cost of all reported and unreported losses incurred through June 30. The reserves for unpaid losses and loss adjustment expenses are estimated using individual case-based valuations, statistical analyses and the expertise of an independent actuary

The estimates for loss reserves are subject to the effects of trends in loss severity and frequency Although considerable variability is inherent in such estimates, management believes that the reserves for unpaid losses and loss adjustment expenses are adequate. The estimates are reviewed periodically, with consultation from independent actuaries, and any adjustments to the loss reserves are reflected in current operations. As a result of these reviews of claims experience, estimated reserves were reduced by \$48.5 million and \$47.8 million in 2013 and 2012, respectively. The reserves for unpaid losses and loss adjustment expenses relating to the workers' compensation program were discounted, assuming a 4.0% annual return at June 30, 2013 and 2012, to a present value of \$151.2 million and \$147.1 million at June 30, 2013 and 2012, respectively, and represented a discount of \$51.3 million and \$46.3 million in 2013 and 2012, respectively. Reserves related to professional liability, employment practices and general liability are not discounted

FIIL holds \$751 9 million and \$722 1 million of investments held for insurance purposes as of June 30, 2013 and 2012, respectively Distribution of amounts from FIIL to CHI are subject to the approval of the Cayman Island Monetary Authority CHI established a captive management operation (Captive Management Initiatives, Ltd ) based in the Cayman Islands, which currently manages FIIL as well as operations of other unrelated parties

CHI, through its Welfare Benefit Administration and Development Trust, provides comprehensive health and dental coverage to certain employees and dependents through a self-insured medical plan Accounts payable and accrued expenses include \$510 million and \$540 million for unpaid claims and claims adjustment expenses for CHI's self-insured medical plan at June 30, 2013 and 2012, respectively Those estimates are subject to the effects of trends in loss severity and

### Notes to Consolidated Financial Statements (continued)

### 13. Insurance Programs (continued)

frequency Although considerable variability is inherent in such estimates, management believes that the reserves for unpaid losses and loss adjustment expenses are adequate. The estimates are reviewed periodically and, as adjustments to the liability become necessary, such adjustments are reflected in current operations. CHI has stop-loss insurance to cover unusually high costs of care beyond a predetermined annual amount per enrolled participant.

#### 14. Subsequent Events

CHI's management has evaluated events subsequent to June 30, 2013 through September 17, 2013, which is the date these consolidated financial statements were available to be issued. There have been no material events noted during this period that would either impact the results reflected herein or CHI's results going forward, except as disclosed below

Effective in August 2013, a subsidiary of CHI entered into an affiliation agreement with Harrison Medical Center (Harrison), whereby the subsidiary will control the operations of Harrison Harrison is located in Bremerton, Washington, and operates two acute-care facilities in the area, as well as provides emergency services, and a range of general and specialized services to adjacent areas A valuation of assets and liabilities is in process The fair value of the assets acquired net of liabilities assumed will be reported as other nonpatient revenue in 2014

On July 1, 2013, CHI invested \$65 0 million in MedSynergies, Inc (MedSynergies), a national physician management services organization. In conjunction with this investment, CHI and MedSynergies have entered into a partnership to create successful physician alignment within CHI, and to enhance patient retention and practice performance within the physician services line of business. The initial term of this agreement is 9 years.

**Supplemental Information** 



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### Report of Independent Auditors on Supplemental Information

The Board of Stewardship Trustees Catholic Health Initiatives

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements of Catholic Health Initiatives as a whole The following consolidating financial information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in our audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

September 17, 2013

1309-1138154

Ernst + Young LLP

# Mercy Medical Center

# Consolidating Balance Sheet

June 30, 2013 (In Thousands)

	M	Mercy Medical Center		CMG		Linus Oaks, Inc.		Mercy undation, Inc.	Mercy Services Corporation	Eliminations & Adjustments	Mercy Medical Center, Inc. (Roseburg, Consolidated	
Assets												
Current assets												
Cash and equivalents	\$	22,003	\$	65	\$	1	\$	49	\$ 69	\$ -	\$ 22.187	
Net patient accounts receivable, less allowance												
of \$10.187		18,419		1.097		=		-	_	=	19.516	
Other accounts receivable		31,813		1.119				_	565	(29,309)	4.188	
Current portion of investments and assets limited as to use		_		_		_		_	_	_	_	
Inventories		3.379		_		23		_	724	(1)	4,125	
Assets held for sale		_		_		_		_	_			
Prepaid and other		1,010		29		2		_	4	_	1,045	
Total current assets		76,624		2,310		26		49	1.362	(29,310)	51,061	
Investments and assets limited as to use												
Internally designated for capital and other funds		54,918		_		3,460		2,954	_	(1)	61.331	
Mission and Ministry Fund				_				_	_	_	_	
Capital Resource Pool		_		_		_		_	_	_	_	
Held by trustees		_		_		_		_	_	_	_	
Held for insurance purposes		_		_		_		_	_	=	=	
Restricted by donois		88		_		_		1,143	_	1	1,232	
Total investments and assets limited as to use		55,006		_		3,460		4,097	_	_	62,563	
Property and equipment, net		59,931		100		4,169		24	19	(1)	64.242	
Deferred financing costs		_		_		_		_	_	_	_	
Investments in unconsolidated organizations		15,809		_		_		_	_	(301)	15,508	
Intangible assets and goodwill, net		45		_		_		_	_		45	
Notes receivable and other		572		_		_		90	_	_	662	
Total assets	\$	207,987	\$	2,410	\$	7,655	\$	4,260	\$ 1,381	\$ (29,612)	\$ 194,081	

Continued on following page

# Mercy Medical Center

# Consolidating Balance Sheet (continued)

June 30, 2013 (In Thousands)

	Mercy Medical Center		CMG	L	Linus Oaks, Inc.		lercy Idation, Inc.	Mercy Services Corporation		Eliminations & Adjustments	Mercy Medical Center, Inc. (Roseburg, Consolidated	
Liabilities and net assets								•		•		
Current liabilities												
Compensation and benefits	\$	.254	\$ 64'	7 \$	108	\$	_	\$	51	\$ 1	\$ 7,061	
Third-party liabilities	2	.992	-	_	_		_		_	_	2,992	
Accounts payable and accrued expenses	10	.058	20,073	5	902		761	8.	253	(29,310)	10,739	
Liabilities held for sale		_	-	_	_		_		_	_		
Variable-rate debt with self liquidity		-	-	-	_		_		_	_	_	
Commercial paper and current portion of debt	1	,303	-	_	_		_		_	(1)	2,302	
Total current liabilities	21	.607	20,722	2	1,010		761	8.	3()4	(29,310)	23,094	
Pension liability		_	-	_	_		_		_	_	_	
Self-insured reserves and claims		-	-	-	-		-		_	=	=	
Other liabilities		245	-	-	3.599		_		_	(1)	3,843	
Long-term debt	3(	.641	-	_	_		_		_	_	30,641	
Total liabilities	52	.493	20,722	2	4,609		761	8.	304	(29,311)	57.578	
Net assets												
Net assets attributable to CHI	155	.405	(18.31)	2)	3,046		2.356	(6.	923)	(301)	135,271	
Net assets attributable to noncontrolling interests		-	-	-	_		_		-	_		
Unrestricted	155	.405	(18.31)	2)	3,046		2,356	(6.	923)	(301)	135,271	
Temporarily restricted		89	-	_	_		944		_	-	1,033	
Permanently restricted		_	-	_	_		199		-	_	199	
Total net assets	155	.494	(18.31)	2)	3,046		3,499	(6.	923)	(301)	136,503	
Total liabilities and net assets	\$ 207	,987	\$ 2,410	) \$	7,655	\$	4,260	\$ 1,	381	\$ (29,612)	\$ 194,081	

# Mercy Medical Center

# Consolidating Statement of Operations

Year Ended June 30, 2013 (In Thousands)

	123	1	sanasj					
	Merc Medic Cente	al	CMG	Linus Oaks, Inc	Mercy Foundation, Inc	Mercy Services Corporation	Eliminations & Adjustments	Mercy Medical Center, Inc (Roseburg, OR) Consolidated
Revenues								
Net patient services revenue	\$ 15	8 543 \$	17 351	\$ 2 243	\$ -	\$ -	\$ -	\$ 178 137
Nonpatient								
Donations		10	_	-	1 067	11	(381)	707
Changes in equity of unconsolidated organizations		1.530	_	_	_	_	_	1 530
Investment income used for operations		-	_	_	_	_	_	_
Other		3 481	744	14	311	2 133	(162)	6 521
Total nonpatient revenues		5 021	744	14	1 378	2 144	(543)	8 758
Total operating revenues	16	3 564	18 095	2 257	1 378	2 144	(543)	186 895
Expenses								
Salaries and wages	5	6 711	16 503	852	455	675	_	75 196
Employee benefits	1	5 283	2 722	317	120	279	_	18 721
Purchased services medical professional fees consulting and legal	2	4 003	2 196	105	284	208	(161)	26 635
Supplies	2	0.718	935	249	46	994	(1)	22 941
Utilities		1 577	98	245	4	41	1	1 966
Rentals leases maintenance and insurance		6 456	2 091	188	47	205	(1)	8 986
Depreciation and amortization		6 552	44	279	2	11	1	6 889
Interest		1 645	_	_	-	_	_	1 645
()ther		7 834	566	168	493	54	(382)	8 733
Total operating expenses before restructuring impairment								
and other losses	1-4	0 779	25 155	2 403	1.451	2 467	(543)	171 712
Income (loss) from operations before restructuring impairment								
and other losses	2	2 785	(7.060)	(146	(73)	(323)	_	15 183
Restructuring impairment and other losses		_	_	_			_	
Income (loss) from operations	2	2 785	(7.060)	(146	(73)	(323)	-	15 183
Nonoperating gains (losses)								
Investment income net		6 359	(1)	320	341	_	1	7 020
Loss on defeasance of bonds		-	-	-	-	_	_	_
Realized and unrealized gains (losses) on interest rate swaps		-	-	-	-	_	-	-
Other nonoperating gains (losses)		_	_	_	_	_	_	
Total nonoperating gains (losses)		6 359	(1)		341	_	1	7 020
Excess (deficiency) of revenues over expenses	\$ 2	9,144 \$	(7,061)	\$ 174	\$ 268	\$ (323)	\$ 1	\$ 22,203
Excess of revenues over expenses attributable to noncontrolling interest	\$	<u>- \$</u>		<u>s</u> –	<u>s</u> –	<u>s</u> –	\$ -	<u>s – </u>
Excess (deficiency) of revenues over expenses attributable to CHI	<u>\$</u> 2	9,144 \$	(7,061)	\$ 174	\$ 268	\$ (323)	\$ 1	\$ 22,203

# Consolidating Balance Sheet

June 30, 2013 (In Thousands)

	Merc	y Medical												
	Cen	ter, Inc	Other			C	ollab			CHI Welfare			Eliminations	
	(Rose	burg, OR)	MBOs	Corporat	e	Н	ealth	FIIL		Benefits Trust	Other	ar	nd Adjustments	Consolidated
Assets														
Current assets														
Cash and equivalents	\$	22 187	\$ 241 190	\$ 330	564	\$	(190) \$		53	\$ 18 120	\$ (2.6	598) \$	- :	\$ 609 226
Net patient accounts receivable less allowance														
of \$858 394		19 516	1 735 832		-		_		-	-		-	_	1 755 348
Other accounts receivable		4 188	161 359	107	182		7 620	9.8	92	11	25.5	333	(117 768)	197 917
Current portion of investments and		-	4 829		-		6 868		-	-		-	_	11 697
assets limited as to use														
Inventories		4 125	243 595		-		_		-	-		_	_	247 720
Assets held for sale		-	236 599		_		_		_	-		_	(20.822)	215 777
Prepaid and other		1 045	85 285	49	910		1 244		13	157	1	22	_	137 776
Total current assets		51 061	2 708 689	487	556		15 542	9 9	58	18 288	22.9	957	(138 590)	3 175 461
Investments and assets limited as to use														
Internally designated for capital and other funds		61 331	4 961 169	333	525		_		_	95 998		_	_	5 452 023
Mission and Ministry Fund		_	_	121	[09		-		-	_		-	_	121 109
Capital Resource Pool		_	_	416	938		-		-	_		-	_	416 938
Held by trustees		_	16 726		_		-		-	_		-	_	16 726
Held for insurance purposes		_	57 904		-		16 053	751.9	28	_		_	_	825 885
Restricted by donors		1 232	264 420		573		_		-	_		_	_	266 325
Total investments and assets limited as to use		62 563	5 300 219	872	245		16 053	751 9	28	95 998		-	_	7 099 006
Property and equipment net		64 242	6 970 204	750	192		784		_	_	8	818	_	7 786 240
Deferred financing costs		_	213	36	344		_		_	_		_	_	36 557
Investments in unconsolidated organizations		15 508	278 726	1 172	135		_		_	_	11 0	005	(1 060 458)	416 816
Intangible assets and goodwill net		45	348 362		_		16 344		_	_		_	_	364 751
Notes receivable and other		662	117 512	3 000	584		201	23 7	23	_		4	(2 711 798)	430 888
Total assets	\$	194,081	\$ 15,723,925	\$ 6,318,	956 :	\$	48,924 \$	785,6	09	\$ 114,286	\$ 34,7	784 \$	(3,910,846)	\$ 19,309,719

Continued on following page

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# Consolidating Balance Sheet (continued)

June 30, 2013 (In Thousands)

	Merc	y Medical								
	Cer	nter, Inc	Other		Collab		CHI Welfare	]	Eliminations	
	_(Rose	burg, OR)	MBOs	Corporate	Health	FIIL	Benefits Trust	Other an	d Adjustments	Consolidated
Liabilities and net assets										
Current liabilities										
Compensation and benefits	\$	7 061	\$ 544 362	\$ 44 398	\$ 1.265 \$	_	\$ 1.595 \$	S 2 156 \$	- :	\$ 600.837
Third-party liabilities		2 992	107 579	_	_	_	_	_	-	110 571
Accounts payable and accrued expenses		10 739	869 050	242 473	3 463	4 700	50 660	2 075	(116/230)	1 066 930
Liabilities held for sale		-	91 412	_	_	_	_	-	_	91 412
Variable-rate debt with self liquidity		-	_	321 455	_	_	_	-	_	321 455
Commercial paper and current portion of										
long-term debt		2 302	236 935	633 075	682	_	_	_	(123 377)	749 617
Total current liabilities		23 094	1 849 338	1 241 401	5 410	4 700	52 255	4 231	(239 607)	2 940 822
Pension liability		_	45 449	427 403	-	_	_	_	_	472 852
Self-insured reserves and claims		-	60 369	48 078	8 917	499 288	-		-	616 652
Other liabilities		3 843	547 589	148 390	-		-	-	(1.539)	698 283
Long-term debt		30 641	3 642 961	5 248 265	1 538	-	-	-	(2.588.420)	6 334 985
Total liabilities		57 578	6 145 706	7 113 537	15 865	503 988	52 255	4 231	(2 829 566)	11 063 594
Net assets										
Net assets attributable to CHI		135 271	9 283 510	(963-870)	22 678	281 621	62 031	30 553	(1 082 484)	7 769 310
Net assets attributable to noncontrolling interests		_	(4 723)	168 801	10 381	-	-	-	1 204	175 663
Unrestricted		135 271	9 278 787	(795 069)	33 059	281 621	62 031	30 553	(1 081 280)	7 944 973
Temporarily restricted		1 033	213 003	488	_	_	_	_	_	214 524
Permanently restricted		199	86 429	_	_	_	_	_	_	86 628
Total net assets		136 503	9 578 219	(794 581)	33 059	281 621	62 031	30 553	(1 081 280)	8 246 125
Total liabilities and net assets	\$	194,081	\$ 15,723,925	\$ 6,318,956	\$ 48,924 \$	785,609	\$ 114,286 5	34,784 \$	(3,910,846)	\$ 19,309,719

# Consolidating Statement of Operations

# Year Ended June 30, 2013 (In Thousands)

		1		,					
	Mercy Medical Center, Inc (Roseburg, OR)	Other MBOs	Corporate	Collab Health		CHI Welfare Benefits Trust		Eliminations I Adjustments C	onsolidated
Revenues									
Net patient services revenue	\$ 178 137 \$	9 843 016	\$ - \$	- \$	_	\$ - \$	- \$	(128 163) \$	9 892 990
Nonpatient									
Donations	707	30 371	11	-	-	-	-	-	31 089
Changes in equity of unconsolidated organizations	1 530	8 002	11 982	_	_	_	(266)	(2 192)	19 056
Investment income used for operations	-	13 974	-	108	52 447	-	-	-	66 529
Other	6 521	502 885	975 554	50 503	147 219	407 601	3 598	(1 395 320)	698 561
Total nonpatient revenues	8 758	555 232	987 547	50 611	199 666	407 601	3 332	(1 397 512)	815 235
Total operating revenues	186 895	10 398 248	987 547	50 611	199 666	407 601	3 332	(1 525 675)	10 708 225
Expenses									
Salaries and wages	75 196	4 072 629	265 962	1 815	_	_	8 847	(45)	4 424 404
Employee benefits	18 721	966 605	93 696	328	_	413 431	1 721	(523 678)	970 824
Purchased services medical professional fees consulting and legal	26 635	1 469 991	219 389	48 515	7-1-1	2 532	3 425	(409 453)	1 361 778
Supplies	22 941	1 804 301	5 488	48	-	=	206	-	1 832 984
Utilities	1 966	136 906	14 034	54	-	_	19	-	152 979
Rentals leases maintenance and insurance	8 986	407 435	331 352	605	150 715	-	1 087	(283 497)	616 683
Depreciation and amortization	6 889	510 040	37 720	60	_	=	355	-	555 064
Interest	1 645	114 326	170 832	101	-	-	-	(122 551)	164 353
Other	8 733	763-260	34 716	287	466	670	882	(184 258)	624 756
Total operating expenses before restructuring impairment and other losses	171 712	10 245 493	1 173 189	51 813	151 925	416 633	16 542	(1 523 482)	10 703 825
Income (loss) from operations before restructuring									
impairment and other losses	15 183	152 755	(185 642)	(1.202)	47 741	(9.032)	(13/210)	(2 193)	4 400
Restructuring impairment and other losses		27 117	32 214		_	_	12	_	59 343
Income (loss) from operations	15,183	125,638	(217,856)	(1,202)	47,741	(9,032)	(13,222)	(2,193)	(54,943)
Nonoperating gains (losses)									
Investment income net	7 020	317 190	158 503	(425)	-	6 550	(14)	-	488 824
Loss on defeasance of bonds	_	-	(17 998)	-	-	_	-	_	(17 998)
Realized and unrealized gains (losses) on interest rate swaps	-	14 244	51 599	-	-	-	-	-	65 843
Other nonoperating gains (losses)		7 977	(40 485)	_	_		-	40 485	7 977
Total nonoperating gains	7 020	339 411	151 619	(425)	_	6 550	(14)	40 485	544 646
Excess (deficiency) of revenues over expenses	\$ 22,203 \$	465,049	\$ (66,237) \$	(1,627) \$	47,741	\$ (2,482) \$	(13,236) \$	38,292 \$	489,703
Excess (deficiency) of revenues over expenses attributable to noncontrolling interest	<u>s – s</u>	5,972	<u>\$ (6,745) \$</u>	736 \$	_	<u>s – s</u>	<u> </u>	<u> </u>	(37)
Excess (deficiency) of revenues over expenses attributable to CHI	\$ 22,203	459,077	\$ (59,492) \$	(2,363) \$	47,741	\$ (2,482) \$	(13,236) \$	38,292 \$	489,740

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# Note to Supplemental Information

June 30, 2013

### 1. Required Reserves

Oregon Revised Statutes ORS 101 060 requires that continuing care retirement communities establish and maintain specific service and operating reserves. For the year ended June 30, 2013, the reserves held by Linus Oakes, Inc , the Company's retirement community, were sufficient to meet this requirement

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