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DLN: 93493134078734 OMB No 1545-0047

Form 990

Department of the Treasury

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public

Internal Rev			Fine organization may have to use a copy of this return to sa		rting requirements	Inspection
			endar year, or tax year beginning 07-01-2012 , 2012, and endin  C Name of organization	g 06-30-2013	D Employer is	lantification number
Check Addres			PORTERCARE ADVENTIST HEALTH SYSTEM			dentification number
- Name		-	Doing Business As		84-04382	24
- Initial						
Termii			Number and street (or P O box if mail is not delivered to street address) R 2525 S DOWNING ST	.oom/suite	E Telephone ու	ımber
- Amend		turn	City or town state or country and 7ID + 4		(303)765	-6861
Amend – Applica			City or town, state or country, and ZIP + 4 DENVER, CO 80210			
Аррііса	аноп р	ending	F. Name and address of numerical officers			s \$ 980,380,702
			F Name and address of principal officer GARY CAMPBELL		is this a group retu affiliates?	rn for ┌ Yes 🗸 No
			188 INVERNESS DR W SUITE 500 ENGLEWOOD,CO 80112			
			ENGLEWOOD, CO 80112			luded? Tyes No
Tax-e	exempt	t status	▼ 501(c)(3)	, 1	it No, attachalis	t (see instructions)
Web	site:	<b>▶</b> WW	W CENTURA ORG	H(c)	Group exemption n	umber► 1071
Form o			Corporation	<b>L</b> Year	of formation 1968	M State of legal domicile C
			mary escribe the organization's mission or most significant activities			
Governance		neck th	ıs box ┡॑│ ıf the organization discontinued its operations or disp	posed of more th	nan 25% of its net	assets
	<b>3</b> N.	umbara	of voting members of the governing body (Part VI, line 1a)		з	1
ו ע			of voting members of the governing body (Part VI, line Ia)			
<b>5</b>			nber of individuals employed in calendar year 2012 (Part V , line		5	5,20
₹			nber of volunteers (estimate if necessary)		6	1,09
	<b>7a</b> To	tal unr	elated business revenue from Part VIII, column (C), line 12 .		7a	2,848,83
	<b>b</b> Ne	et unrel	ated business taxable income from Form 990-T, line 34		7b	-370,637
				<u> </u>	Prior Year	Current Year
			outions and grants (Part VIII, line 1h)		931,722	1,049,707
듄			m service revenue (Part VIII, line 2g)		878,960,283 9,592,533	960,887,160 10,503,137
æ   1			revenue (Part VIII, column (A), lines 5, 4, and 7d )		6,977,293	7,242,438
			evenue—add lines 8 through 11 (must equal Part VIII, column (			
			<u> </u>		896,461,831	979,682,442
			and similar amounts paid (Part IX, column (A), lines 1–3).		3,301,681	1,313,703
			es paid to or for members (Part IX, column (A), line 4)		0	
8   7		5-10)			312,885,831	327,606,654
esue dx3	.6a	Profes	sional fundraising fees (Part IX, column (A), line 11e)	· ·	0	C
_			ndraising expenses (Part IX, column (D), line 25) $\blacktriangleright$ 0	—		
			expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		506,152,709	557,761,375
			xpenses Add lines 13-17 (must equal Part IX, column (A), line ue less expenses Subtract line 18 from line 12		822,340,221 74,121,610	886,681,732 93,000,710
		Revent	e less expenses Subtract file 10 from file 12		nning of Current	
9 <del>2</del> 9					Year	End of Year
###   2			ssets (Part X, line 16)		1,278,954,278	1,365,736,196
鱼舞士			abilities (Part X, line 26)	· ·	468,079,102	468,441,985
÷⊔  2 Part			sets or fund balances Subtract line 21 from line 20  ature Block		810,875,176	897,294,211
Jnder p ny knov	enalt wledg	ries of p	perjury, I declare that I have examined this return, including according to the left of th			
	- I	\			2014-05-14	
Sign	I	Signa	ture of officer		Date	
Here			ENDERSON SVP CFO			
			or print name and title rint/Type preparer's name  Preparer's signature	Date	Check T If PTIN	
Paid		М	ARK STOCKI		self-employed P006	542127
. uiu –		F	m's name 🕨 CATHOLIC HEALTH INITIATIVES		Firm's EIN 🟲 47-061	7373

Firm's address  $\blacktriangleright$  198 INVERNESS DRIVE WEST

ENGLEWOOD, CO 80112 May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

Preparer

**Use Only** 

Phone no (303) 298-9100

	, , , , ( , , , , , , , , , , , , , , ,					raye Z
Par		nt of Program Serv nedule O contains a res				
1	Briefly describe the	e organization's missio	n			
	EXTEND THE HEALI PLE IN OUR COMM		RIST BY CARIN	IG FOR THOSE WHO A	RE ILL AND BY NURTURING	THE HEALTH OF THE
2		n undertake any signific or 990-EZ?			which were not listed on	┌ Yes ┌ No
	If "Yes," describe t	hese new services on S	chedule O			
3	services?	n cease conducting, or		_	nducts, any program	┌ Yes ┌ No
4	Describe the organ expenses Section	ıızatıon's program servi	ce accomplishn 4) organizations	s are required to report	ree largest program services, a the amount of grants and alloc	
4a	(Code SEE SCHEDULE H	) (Expenses \$	764,991,706	including grants of \$	1,313,703 ) (Revenue \$	960,501,827)
4b	(Code	) (Expenses \$		ıncludıng grants of \$	) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4d	Other program se (Expenses \$	rvices (Describe in Sch inc	nedule O ) cluding grants o	f\$	) (Revenue \$	)
4e	Total program ser	vice expenses 🟲	764,991,706			

art IV	Check	list of	Required	Schedules

	·			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes,"	20a		110
	complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

GII	Chack if School 10 Coopting a vegenous to any question in this Bort V			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
2	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
		2-	Vac	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b	Yes Yes	
	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	30	res	
•	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
)	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
	Door the organization have applied assessments that are somethic surface than \$100,000.	5c		<b>A</b> 1
•	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
,	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	<b>.</b>		N.
	Contract?	7e 7f		N N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	H		IN
	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
	Sponsoring organizations maintaining donor advised funds.	8		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make any taxable distributions under section 49667	9a 9b		
	Section 501(c)(7) organizations. Enter	30		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	[		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Se	ection A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		Yes	No_
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	<del> </del>	163	
	more members of the governing body?	7a	Yes	
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		N o
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
L3	Did the organization have a written whistleblower policy?	13	Yes	
L4	Did the organization have a written document retention and destruction policy?	14	Yes	
L5	Did the process for determining compensation of the following persons include a review and approval by		. 55	
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	<u>,                                     </u>	No_
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No
Se	ection C. Disclosure			
L <b>7</b>	List the States with which a copy of this Form 990 is required to be filed▶			
18				

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of

interest policy, and financial statements available to the public during the tax year

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII  $\,\cdot\,\,$  .  $\,\cdot\,\,$  .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average				not	chec		( <b>D</b> ) Reportable	<b>(E)</b> Reportable	(F) Estimated
	hours per week (list any hours for related	and	on is	bot ect	h ar or/tr	offic ustee	er e)	compensation from the organization (W- 2/1099-	compensation from related organizations (W- 2/1099-	amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099-	MISC)	organization and related organizations
(1) RICHARD REINER	1 00	x		х				0	1,681,892	62,430
VICE PRESIDENT/CHAIRMAN (2) TERRY SHAW	50 00 1 00	<u> </u>						_		
ASST TREASURER/SECRETARY	50 00	Х		Х				0	1,343,770	234,647
(3) ROBERT HENDERSCHEDT BOARD MEMBER	1 00 50 00	х						0	1,093,487	139,388
(4) DAN ENDERSON	1 00			V				0	0	0
SVP Chief Finance Officer	0			Х				0	0	0
(5) GARY CAMPBELL PRESIDENT/CEO	1 00			х				0	0	0
(6) JONATHAN FISHER	40 00									
CFO-PARKER ADVENTIST HOSP	0			×				246,751	0	21,618
(7) RANDY HAFFNER CEO-PORTER ADVENTIST HOSP	40 00			х				744,493	0	153,586
(8) ANDREW GAASCH	40 00				Х			294,810	0	37,114
CFO-PORTER ADVENTIST HOSP  (9) CHERYL CURRY	40 00									
CFO-AVISTA ADVENTIST HOSP	0				Х			239,424	0	35,205
(10) DAVID SMITH  VP OPS-AVISTA ADVENTIST HOSP	40 00				х			226,686	0	32,065
(11) GEOFF LAWTON	40 00				х			201,741	0	30,747
VP OPERATIONS-Littleton Adventist Hosp (12) JEFFREY EITEL	40 00				Х			296,451	0	20,922
CFO-Littleton Adventist Hosp (13) JOHN SACKETT	40 00									
CEO-AVISTA ADVENTIST HOSP	0				Х			441,426	0	82,432
(14) MORRE DEAN	40 00				х			415,588	0	64,052
CEO-Parker Adventist Hosp (15) TODD FOLKENBERG	40 00									
COO-PORTER ADVENTIST HOSP	0				Х	<u></u>		407,433	0	56,549
(16) DAVID VANSICKLE	40 00					х		1,241,415	0	34,923
PHYSICIAN (17) JOHN PRALL	0				_			, = 1 = , 1 = 0		
PHYSICIAN	40 00					Х		1,475,789	0	38,673
										Form <b>990</b> (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	from related organization:	s	Estin amount compe from	
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099· MISC)		_	zation elated zations
(18) PHYS	MICHAEL FULLER	40 00					x		789,9	12	0		21,247
	RAYMOND KIM	40 00					×		834,20	)2	0		21,247
(20)	cian ROBERT THOMAS	40 00									+		
PHYS	ICIAN	0					Х		979,84	13	0		33,673
. ,	KENNETH BACON er CEO-LITTLETON ADVENTIST HOSP	0 00						x	235,90	)3	0		5,219
											_		
											_		
											+		
											+		
											$\dashv$		
											$\dashv$		
											1		
1b	Sub-Total			•			<u> </u>			•	Ľ		
c d	Total from continuation sheets to Part  Total (add lines 1b and 1c)	VII, Section A		•	•		-		9,071,867	4,119,149	9		1,125,737
2	Total number of individuals (including b \$100,000 of reportable compensation i					bove	e) who	rec			<u> </u>		
												Yes	No
3	Did the organization list any <b>former</b> offi on line 1a? <i>If</i> "Yes," complete Schedule J			e, key •	y em	nploy •	yee, o	r hig	ghest compensa	ted employee	3	Yes	
4	For any individual listed on line 1a, is the organization and related organizations of individual										4	Yes	
5	Did any person listed on line 1a receive									individual for	_	1 65	
	services rendered to the organization?	If "Yes," comple	te Sche	dule.	J for	suc	ch per:	son		[	5	Yes	
Se	ection B. Independent Contracto	ors											
1	Complete this table for your five highes											tay vea	r

(A)	(B)	(C)
Name and business address	Description of services	Compensation
CRITICAL CARE PULMONARY & SLEEP ASSOCIATES 274 UNION BLVD SUITE 110 LAKEWOOD CO 80228	PHYSICIAN SERVICES	1,730,744
ARAPAHOE PLAZA III LLC PO BOX 176205 DENVER CO 802176205	PROPERTY MANAGMENT	592,470
BOULDER MEDICAL CENTER PC 2750 BROADWAY BOULDER CO 80304	MEDICAL SERVICES	324,357
DAVIS PARTNERSHIP PC 2301 BLAKE STREET SUITE 100 DENVER CO 80205	ARCHITECTS	294,293
COLORADO SURGICAL AND CRITICAL CARE ASSOC PO BOX 205 SEDALIA CO 80135	MEDICAL SERVICES	269,750

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►28

Form 99			f Davienus					Page <b>9</b>
Part V		Statement o Check if Schedu	i <b>t Revenue</b> ule O contains a respon	se to any question	ın thıs Part VIII		<u>.</u>	
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
र ह	1a	Federated camp	paigns 1a					
ran	b	Membership du	es <b>1b</b>					
A.G	С	Fundraising eve	ents <b>1c</b>					
調整を	d	Related organiz	rations 1d	940,442				
.j. (š.	e	Government grants	s (contributions) <b>1e</b>					
Contributions, Gifts, Grants and Other Similar Amounts	f	sımılar amounts no	ons, gifts, grants, and <b>1f</b> ot included above ons included in lines	109,265		į		
a di	g	1a-1f \$						
<u>ප</u>	h	Total. Add lines	s 1 a - 1 f	· · · · •	1,049,707			
<u>a</u>				Business Code				
wenu	2a	PATIENT SERVICES	-	900099	954,342,174	954,342,174		
æ	b	ORGS	OF UNCONSOLIDATED	900099	3,987,048	3,987,048		
¥	С	RENTAL INCOME		900099	1,995,288	1,995,288		
Š	d	RESEARCH		541700	424,833	39,500	385,333	
Program Service Revenue	e f	All other progra	om corvice revenue	611710	137,817	137,817	0	
	'		am service revenue		0	0	0	
	g	Total. Add lines			960,887,160			
	3		ome (including dividend ar amounts)		10,300,955		286	10,300,66
	4	Income from inves	tment of tax-exempt bond p	proceeds 🕨	0			
	5	Royalties		🕨	0			
	6a	Gross rents	(ı) Real 61,851	(II) Personal				
	ь	Less rental	68,135					
	c	expenses Rental income	-6,284	0				
	d	or (loss)	me or (loss)		-6,284			-6,284
	"	Tree remaining	(i) Securities	(II) O ther	,			•
	7a	Gross amount from sales of assets other	349,720	40,660				
	ь	than inventory Less cost or other basis and		188,198				
	С	sales expenses Gain or (loss)	349,720	-147,538				
	d	Net gaın or (los	s)		202,182			202,182
anne	8a	Gross income fi events (not incl \$	luding					
Other Revenue		of contributions See Part IV, lin	reported on line 1c) le 18 <b>a</b>					
Ě	Ь		penses <b>b</b> (loss) from fundraising e	wents				
•	9a		rom gaming activities le 19	events p-	· ·			
	b c		penses b  (loss) from gaming activ	/Ities -	n			
		Gross sales of returns and allo	inventory, less owances .		, , ,			
	b		a   oods sold b	724,014	282,087			202.00
	С	Net income or ( Miscellaneous	(loss) from sales of inve	Business Code	282,087			282,08
	11a	CAFETERIA		722100	2,996,528			2,996,52
	ь	PHARMACY SE	ERVICES	446110	2,594,586		2,227,005	367,58
	С	DIETARY		722320	311,863		126,992	184,87
	d	-	ue		1,063,658	0	109,217	954,44
	е	Total. Add lines	s 11a-11d	🕨	6,966,635			
	12	Total revenue.	See Instructions		979,682,442	960,501,827	2,848,833	15,282,07

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 1,308,865 1,308,865 Grants and other assistance to individuals in the United States See Part IV, line 22 4,838 4,838 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 0 Benefits paid to or for members Compensation of current officers, directors, trustees, and 0 key employees . . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons 0 described in section 4958(c)(3)(B) . . . 7 265,417,806 Other salaries and wages 212,334,245 53,083,561 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . 14,633,989 11,707,191 2,926,798 29,529,858 23,623,886 Other employee benefits . . . . . . 5,905,972 18,025,001 10 14,420,001 3,605,000 Fees for services (non-employees) 11 64,441,870 51,553,496 12,888,374 Management . . . . . Legal . . . . . . . 613,203 613,203 Accounting . . . . . . . . . . . . 194,180 194,180 . . . 0 Professional fundraising services See Part IV, line 17 0 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 109,278,771 87,423,017 21.855.754 Schedule 0) . . . . . . . . . 12 Advertising and promotion . . . 2,375,600 1,900,480 475,120 161,678,928 3,935,505 13 Office expenses . . . . . 165,614,433 14 Information technology . . . 0 15 Royalties . . 0 Occupancy . . . . 16,401,475 16 13,121,180 3,280,295 **17** 1,186,940 949,552 237,388 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . . . . 357,670 291,636 66,034 20 Interest . . . . . . 14,063,657 14,063,657 Payments to affiliates . . . . . . 21 22 Depreciation, depletion, and amortization . . . . . 44,735,820 35,788,656 8,947,164 23 4,495,970 3,596,776 899,194 Insurance . . . . . 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a BAD DEBTS 71,219,981 71,219,981 RESTATE PROVIDER TAXPAIRS AND MAINTENANCE 47,442,268 47,442,268 c DUEREPAIRS AND MAINTENANCES & SUBSCRIPTIONS 12,188,801 9,751,041 2,437,760 **DUES & SUBSCRIPTIONS** 1,137,076 909,661 227,415 2,013,660 1,902,351 111,309 0 e All other expenses Total functional expenses. Add lines 1 through 24e 25 886,681,732 764,991,706 121,690,026 0 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► T if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response to any question in			(A)	<u> </u>	(B)
					Beginning of year		End of year
	1	Cash—non-interest-bearing			2,367,843	1	654,163
	2	Savings and temporary cash investments		18,952,774	2	21,593,387	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			113,097,197	4	111,801,820
	5	Loans and other receivables from current and former officer key employees, and highest compensated employees Com Schedule L	rt II of		5	0	
ŧs	6	Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(c)(employers and sponsoring organizations of section 501(c)(beneficiary organizations (see instructions) Complete Part	nd contributing itary employees'		6	0	
Assets	7	Notes and loans receivable, net			5,041,990	7	2,570,749
₹	8	Inventories for sale or use			15,336,001	8	17,917,398
	9	Prepaid expenses and deferred charges			2.681.355	9	2,591,953
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	     10a	876,270,888	, ,	9	2,331,333
	Ь	Less accumulated depreciation	10b	307,780,486	498,671,966	10c	568,490,402
	11	Investments—publicly traded securities		11	0		
	12	Investments—other securities See Part IV, line 11	13,039,810	12	13,894,871		
	13	Investments—program-related See Part IV, line 11	439,015,332	13	463,983,942		
	14	Intangible assets			88,083,520	14	88,149,186
	15	Other assets See Part IV, line 11			82,666,490	15	74,088,325
	16	Total assets. Add lines 1 through 15 (must equal line 34)			1,278,954,278	16	1,365,736,196
	17	Accounts payable and accrued expenses			62,098,664	17	71,719,303
	18	Grants payable		18			
	19	Deferred revenue		24,093	19		
	20	Tax-exempt bond liabilities				20	
S.	21	Escrow or custodial account liability Complete Part IV of S			21		
<u>, o</u>	22	Loans and other payables to current and former officers, dir key employees, highest compensated employees, and disqu					
Liabilit		persons Complete Part II of Schedule L				22	0
	23	Secured mortgages and notes payable to unrelated third pa	rties .			23	
	24	Unsecured notes and loans payable to unrelated third partic	es .			24	
	25	Other liabilities (including federal income tax, payables to rand other liabilities not included on lines 17-24) Complete	Part X	of Schedule			
		D			405,956,345	25	396,722,682
	26	Total liabilities. Add lines 17 through 25			468,079,102	26	468,441,985
φŞ		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.	► 🔽 aı	nd complete			
ğ	27	Unrestricted net assets			810,771,320	27	897,190,355
Fund Balances	28	Temporarily restricted net assets			103,856	28	103,856
<u> </u>	29	Permanently restricted net assets				29	<u>-</u>
5		Organizations that do not follow SFAS 117 (ASC 958), chec					
<u> </u>		complete lines 30 through 34.		,			
9	30	Capital stock or trust principal, or current funds				30	
Assets or	31	Paid-in or capital surplus, or land, building or equipment fur			31		
	32	Retained earnings, endowment, accumulated income, or oth			32		
Net	33	Total net assets or fund balances			810,875,176	33	897,294,211
_	34	Total liabilities and net assets/fund balances			1,278,954,278	34	1,365,736,196

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)			979.6	582,442
2	Total expenses (must equal Part IX, column (A), line 25)	2			81,732
3	Revenue less expenses Subtract line 2 from line 1				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3		93,0	000,710
		4		810,8	375,176
5	Net unrealized gains (losses) on investments	5			-20,371
6	Donated services and use of facilities	6			
7	Investment expenses				
•	David a describerante	7			
8	Prior period adjustments	8		6	39,725
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-7.2	201,029
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,				294,211
Dat	rt XIII Financial Statements and Reporting	10		097,2	294,211
FG	Check if Schedule O contains a response to any question in this Part XII				. Г
	Check in Schedule & Contains a response to any question in this rate XII		•	Yes	No No
				162	140
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revial separate basis, consolidated basis, or both	ewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	he	3a		No
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	require	_		110
_	audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		_		

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As Filed Data -

DLN: 93493134078734

OMB No 1545-0047

**Employer identification number** 

# **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

PORTERCARE ADVENTIST HEALTH SYSTEM

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

									84-04382		
	rt I			blic Charity Sta						nstruction	S
	rganı		•	te foundation becaus	•		- ,	•	•		
1	<u> </u>		•	on of churches, or a				ection 170	(b)(1)(A)(i).		
2	<u> </u>			in <b>section 170(b)(1</b>			•				
3	<u> </u>			perative hospital se							
4	Г			h organization opera	ted ın conjun	ction with a	hospital des	cribed in <b>s</b> e	ection 170(b)(	1)(A)(iii).	Enter the
5	Г			ty, and state erated for the benefi	t of a college	or universi	ty owned or o	nerated by	a dovernmen	tal unit dec	cribed in
,	,	_	•	(A)(iv). (Complete P	<del>-</del>	or universi	ty owned or o	peraced by	a governmen	tai uiiit ues	icribed iii
6	г			local government o	•	al unit desc	ribed in <b>secti</b>	ion 170(b)	(1)(A)(v).		
7	, _			at normally receives	_			• •		rom the ae	neral public
•	'			on 170(b)(1)(A)(vi).			Support Hom	a governii	ionicar anne or i	ioni the ge	neral pasile
8	Г	A com	munity trust	described in <b>section</b>	170(b)(1)(	<b>A)(vi)</b> (Cor	mplete Part II	[ )			
9	Γ	An org	anızatıon th	at normally receives	(1) more th	an 331/3% o	of its support	from contr	ıbutıons, mem	bership fee	s, and gross
		receipt	s from activ	ities related to its e	xempt function	ons—subjec	t to certain e	xceptions,	and (2) no mo	re than 33	1/3 <b>% of</b>
		ıts sup	port from gr	oss investment inco	me and unrel	lated busine	ess taxable in	icome (less	s section 511	tax) from b	ousinesses
		•	,	ganızatıon after June	•			•	•		
10		An org	anızatıon or	ganized and operated	d exclusively	to test for	public safety	See <b>sect i</b>	on 509(a)(4).		
11	Г	_		ganized and operated					,	,	
	one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See the box that describes the type of supporting organization and complete lines 11e through 11h						ee <b>section</b>	509(a)(3). Cneck			
				<b>b</b> Type II <b>c</b>						on-function	ally integrated
e	$\Gamma$	By che	cking this b	ox, I certify that the	organization	ıs not cont	rolled directly	or indirec	tly by one or r	nore disqu	alified persons
				on managers and ot	her than one	or more pub	olicly support	ed organiza	ations describ	ed in secti	on 509(a)(1) or
_			1 509(a)(2)			f	C +b-+ .+ :	T T. T	II T	TTT	
f			rganization this box	received a written d	etermination	from the 1K	S that it is a	Type I, Ty	pe II, or I ype	III Suppor	ting organization,
g				2006, has the organ	ızatıon accep	ted any gift	or contributi	on from an	y of the		,
			ng persons?								
		., .		rectly or indirectly o	•		•	persons de	escribed in (ii)		Yes No
		•		governing body of th		5	n?				g(i)
			•	er of a person descr							g(ii)
_				lled entity of a perso						119	g(iii)
h		Provide	e the followi	ng information about	the supporte	ed organizat	cion(s)				
(i	i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is t	the	(v) Did you	ı notıfy	(vi) Is	the	(vii) A mount of
	suppoi			organızatıon	organızatı		the organi		organızat		monetary
OI	ganiz	ation		(described on	col (i) list		ın col (i) d		col (i) org		support
				lines 1 - 9 above or IRC section	your gove docume		suppor	τ,	ın the U	5 /	
				(see							
				instructions))	Yes	No	Yes	No	Yes	No	
							† · • • • • • • • • • • • • • • • • • •	<b>+</b> • • • • • • • • • • • • • • • • • • •	+	<del>                                     </del>	
											1
Tota			1			<del>                                     </del>					

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,	<del>                                     </del>	
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493134078734

### OMB No 1545-0047

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

Inspection If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** PORTERCARE ADVENTIST HEALTH SYSTEM 84-0438224 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2		
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election		
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN		
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN		
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly				
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals		
1a	Total lobbying expenditures to influence public o							
b	Total lobbying expenditures to influence a legisla							
c	Total lobbying expenditures (add lines 1a and 1b	o)						
d	O ther exempt purpose expenditures							
e	Total exempt purpose expenditures (add lines 1c	c and 1d)						
f	Lobbying nontaxable amount Enter the amount fo							
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:					
	Not over \$500,000	20% of the amount on li	ne 1e					
	Over \$500,000 but not over \$1,000,000							
	Over \$1,000,000 but not over \$1,500,000	,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000						
	Over \$1,500,000 but not over \$17,000,000	\$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000						
	Over \$17,000,000	\$1,000,000						
	Grassroots nontaxable amount (enter 25% of lin	e 1f)						
_	Subtract line 1g from line 1a If zero or less, ente	•		-				
i	Subtract line 1f from line 1c If zero or less, ente			-				
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1		
-	section 4911 tax for this year?					┌ Yes ┌ No		
_	4-Voor Av	veraging Period U	Inder Section	F01/b)				
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five		
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1		
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total		
2a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
c	Total lobbying expenditures							
d	Grassroots nontavable amount							

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT	ſ
	filed Form 5768 (election under section 501(h)).	

	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \					
For e	For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		a)	(b)		
activ		Yes	No	/	Amoun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	]		
C	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?	Yes			2	5,646
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	O ther activities?		No			
j	Total Add lines 1c through 1i				2	5,646
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c	)(5),	or s	ectio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		L	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		L	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	tIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	1				

### Part IV Supplemental Information

5 Taxable amount of lobbying and political expenditures (see instructions)

political expenditure next year?

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and

Identifier	Return Reference	Explanation
Description of the activities reported on Lines 1a through 1i		LINE 1F ANNUAL DUES WERE PAID TO COLORADO HEALTH ASSOCIATION, A PORTION OF WHICH WERE ALLOCATED TO LOBBYING THE AMOUNT THAT REPRESENTS THIS ENTITY'S SHARE OF THE ALLOCATED LOBBYING EXPENSE IS AS FOLLOWS COLORADO HEALTH ASSOCIATION \$25,646

4

DLN: 93493134078734

Inspection

OMB No 1545-0047

Open to Public

**SCHEDULE D** (Form 990)

Department of the Treasury

Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Name of the organization

Employer identification number

ORTERCA	RE ADVENTIST HEALTH SYSTEM			94-0	1428224		
Part I	Organizations Maintaining Donor Adv	vised Funds or	Other Similar F	_	0438224 or Accounts	. Complet	te if the
	organization answered "Yes" to Form 990					·	
		(a) Donor a	dvised funds		<b>(b)</b> Funds and	other accou	ınts
	I number at end of year						
Aggr	regate contributions to (during year)						
Aggr	regate grants from (during year)						
Aggr	regate value at end of year						
	the organization inform all donors and donor adviso s are the organization's property, subject to the or			ıor advı	sed	☐ Yes	┌ No
used	the organization inform all grantees, donors, and d d only for charitable purposes and not for the benef erring impermissible private benefit?					┌ Yes	┌ No
	Conservation Easements. Complete if	the organization	answered "Yes" t	o Forn	n 990. Part I'	/. line 7.	
☐ F ☐ F ☐ Com	pose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space uplete lines 2a through 2d if the organization held a	or education)	Preservation of an	certifie	d historic struc	ture	
ease	ement on the last day of the tax year		ı				
					Held at the	End of the	Year
Tota	I number of conservation easements			2a			
Tota	I acreage restricted by conservation easements			2b			
Num	ber of conservation easements on a certified histo	oric structure includ	ed ın (a)	2c			
	iber of conservation easements included in (c) acc oric structure listed in the National Register	quired after 8/17/06	, and not on a	2d			
Num	ber of conservation easements modified, transferr	red, released, exting	uished, or terminate	ed by th	ie organization	during	
the t	tax year 🗠						
Num	ber of states where property subject to conservat	ion easement is loca	ited ►				
	s the organization have a written policy regarding treement of the conservation easements it holds?	the periodic monitor	ng, inspection, han	dling of	violations, and	⊤ Yes	┌ No
Staff ►	f and volunteer hours devoted to monitoring, inspe	ecting, and enforcing	conservation easer	nents d	luring the year		
A mo ► \$	ount of expenses incurred in monitoring, inspecting	g, and enforcing cons	servation easement	s during	g the year		
	s each conservation easement reported on line 2(o section 170(h)(4)(B)(II)?	d) above satisfy the	requirements of sec	tion 17	70(h)(4)(B)(ı)	┌ Yes	┌ No
bala	art XIII, describe how the organization reports col nce sheet, and include, if applicable, the text of th organization's accounting for conservation easeme	e footnote to the org					
rt III		s of Art, Histori	cal Treasures,	or Otl	ner Similar	Assets.	
Ifth	Complete if the organization answered "Y e organization elected, as permitted under SFAS 1			nuo et-	tomont and L-	lanca chast	
work	e organization elected, as permitted under SFAS 1 (s of art, historical treasures, or other similar asse ice, provide, in Part XIII, the text of the footnote t	ets held for public ex	hibition, education,	or rese	arch in further		
work	e organization elected, as permitted under SFAS 1 as of art, historical treasures, or other similar asse lice, provide the following amounts relating to thes	ets held for public ex					ıc
(i) <sub>R</sub>	Revenues included in Form 990, Part VIII, line 1				<b>►</b> \$		
(ii) <u>/</u>	Assets included in Form 990, Part X				<b>b</b> \$		
	e organization received or held works of art, histor	ical treasures or ot	her similar assets fo	or finan	r + <u></u> cial dain provi	de the	
	wing amounts required to be reported under SFAS						

Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Par	Organizations Maintaining Co	liections of Art	t, HIS	stori	calir	eası	ures, or O	tne	r Similar As	sets (co	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other recor	rds, cl	heck	any of t	he fol	lowing that a	re a	significant use	of its	
а	Public exhibition		d	Γ	Loan	orexo	change progr	ams			
b	Scholarly research		e	$\Gamma$	Other						
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ain ho	w the	y furthe	r the	organızatıon	's ex	kempt purpose i	n	
5	During the year, did the organization solicit of									_	_
	assets to be sold to raise funds rather than t									Yes	l No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	d "Y	es" to Form 9	.90, 	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					tions	or other ass	ets	not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follo	wing	table		_		Γ		
							-		An	nount	
С	Beginning balance						-	1c			
d	Additions during the year							1d			
e	Distributions during the year							1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?	•						│ Yes	∏ No
ь	If "Yes," explain the arrangement in Part XII	I Check here if the	expla	anatı	on has b	een <sub>l</sub>	provided in P	art )	XIII	<u>.</u>	
Pa	rt V Endowment Funds. Complete										
1-	Reginning of year balance	(a)Current year	(b	<b>)</b> Prior	year	b (c)	Two years back	(d)	Three years back	(e)Four y	ears back
1a b	Beginning of year balance							$\vdash$			
C	Net investment earnings, gains, and losses							┢			
	Net investment earnings, gams, and losses							╙			
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance							$\vdash$			
2	Provide the estimated percentage of the curi	rent vear end halan	ca (lır	ne 1 a	colum	2 (2))	hald as	<u> </u>	ı		
	Board designated or quasi-endowment	ent year end baran	ce (III	ie ry	, corum	i (a))	neid as				
a	·										
b	Permanent endowment -										
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show										
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	ation	that	are held	and	administered	for	the	Yes	No
	(i) unrelated organizations								3a(		110
	(ii) related organizations								3a(	_	
b	If "Yes" to 3a(II), are the related organization					-			3t	<b>,</b>	
4	Describe in Part XIII the intended uses of th										
Par	t VI Land, Buildings, and Equipme  Description of property	:nt. See Form 99	90, Pa	_	<u>, line 1</u> Cost or o		(b)Cost or ot	har	(c) Accumulated		ok value
	Description of property				s (investri		basis (other		depreciation	(4) 10	
1a	and		•		1,247	7,156	67,540,	129		6	8,787,285
b I	Buildings						500,884,	605	209,034,327	29	1,850,278
c l	easehold improvements		•							<del></del>	0
	Equipment		•	_			157,046,	892	88,680,301	. 6	8,366,591
	Other		•		· ·		149,552,		10,065,858		9,486,248
Tota	<b>l.</b> Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	X, colι	ımn (	B), line .	10(c).	)		🟲	56	8,490,402

Part VIII Investments—Other Securities. Se	e Form 990, Part X, line 12		
(a) Description of security or category	( <b>b)</b> Book value	(c) Method o	
(including name of security)		Cost or end-of-ye	ear market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>F</b>		
Part VIII Investments—Program Related. S			
(a) Description of investment type	(b) Book value	<b>(c)</b> Method of Cost or end-of-ye	
(1) AHS INVESTMENT	462,980,404	F	
(2) DSRF INVESTMENT	1,003,538	F	
(2) DOKE THE CONTROL OF THE CONTROL	1,003,530	<u>'</u>	
Table (Calume (b) and a supl Farm 000 Bort V and (B) to a 42 )	► 463 983 942		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. See Form 990, Part X,	100/500/512		
(a) Desc			(b) Book value
(1) INVESTMENT IN UNCONSOLIDATED ORGANIZAT			43,061,055
(2) INTERCOMPANY RECEIVABLES			26,488,088
(3) CURRENT PORTION OF AWUIL			1,960,948
(4) DEFERRED FINANCING COSTS			2,578,234
			, ,
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)		74,088,325
Part X Other Liabilities. See Form 990, Part	X, line 25.		
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
INTERCOMPANY PAYABLES	383,783,150		
SELF INSURANCE RESERVES AND CLAIMS	11,741,079		
CHARITIABLE REMAINDER TRUST	551,997		
ENVIRONMENTAL REMEDIATION	388,996		
POST EMPLOYMENT BENEFITS	107,060		
UNCLAIMED PROPERTY	8,782		
MISCELLANEOUS LIABILITIES	141,618		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	396,722,682		
2. Fin 48 (ASC 740) Footnote In Part XIII, provide the t		  zation's financial statemer	nts that reports the

schea	ule D (Form 990) 2012		Page <b>4</b>
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	]	
b	Other (Describe in Part XIII )	]	
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	<u>per</u>	Return
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII )	_	
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )	_	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	
Dont	XIII Supplemental Information		

IN 48 (ASC 740) footnote  Schedule D, Part X, Line 2  PORTERCARE ADVENTIST HEALTH SYSTEM'S FINAN INFORMATION IS INCLUDED IN THE CONSOLIDATE AUDITED FINANCIAL STATEMENTS OF ADVENTIST HEALTH SYSTEM (AILS), A RELATED ORGANIZATION FINANCIAL STATEMENTS OF ADVENTIST HEALTH SYSTEM (AILS), A RELATED ORGANIZATION FINANCIAL STATEMENTS OF ADVENTIST HEALTH SYSTEM'S FINANCIAL STATEMENTS OF ADVENTIST HEALTH SYSTEM'S FINANCIAL STATEMENTS OF ADVENTIST HEALTH SYSTEM'S FINANCIAL STATEMENT OF A STATE
NET DEFERRED TAX ASSET OF APPROXIMATELY \$24 AND \$25,600 AT DECEMBER 31,2012 AND 2011, RESPECTIVELY A FULL VALUATION ALLOWANCE HA BEEN PROVIDED AT DECEMBER 31,2012 AND 2011, RESPECTIVELY, TO OFFSET THE DEFERRED TAX ASS SINCE HEALTHCARE CORPORATION HAS DETERMIN THAT IT IS MORE LIKELY THAN NOT THAT THE BENE THE NET OPERATING LOSS CARRYFORWARDS WILL N
NET DEFERRED TAX ASSET OF APPROXIMATELY \$24 AND \$25,600 AT DECEMBER 31,2012 AND 2011, RESPECTIVELY A FULL VALUATION ALLOWANCE HA BEEN PROVIDED AT DECEMBER 31,2012 AND 2011, RESPECTIVELY, TO OFFSET THE DEFERRED TAX ASS SINCE HEALTHCARE CORPORATION HAS DETERMIN THAT IT IS MORE LIKELY THAN NOT THAT THE BENE

# OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization
PORTERCARE ADVENTIST HEALTH SYSTEM

Employer identification number

84-0438224

Dэ	rt II Financial Ass	istance an	d Cortain	Other Community I		4-0436224			
ΡŒ	rillanciai ASS	istance and	u certain i	other Community I	Denemis at Cost			Yes	No
1a	Did the organization have	e a financial as	ssistance pol	icy during the tax year?	If "No," skip to questi	on 6a I	1a	Yes	
	If "Yes," was it a written						1a 1b		
	If the organization had m					onlication of the	10	Yes	
_	financial assistance polic	y to its variou	ıs hospıtal fa	cilities during the tax ye	ear				
	Applied uniformly to a Generally tailored to	all hospital fac individual hos	ılıtıes pıtal facılıtıe:	Applied uniform	nly to most hospital fac	cilities			
3	Answer the following base organization's patients de			nce eligibility criteria the	at applied to the larges	t number of the			
а	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care?  If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care					3a	Yes		
	<b>▼</b> 100% <b>Г</b> 150% <b>Г</b>	200% ┌ 0	ther						
b	Did the organization use which of the following was				=	-	3b	Yes	
	□ 200%    □ 250%    □	300%	50% <b>-</b> 400	0% <b>「</b> Other		%	<u> </u>	103	
С	If the organization used for criteria for determining elused an asset test or oth discounted care	ligibility for fre	e or discoun	ted care Include in the	description whether th	e organization			
4	Did the organization's fin						4	Yes	
5a	Did the organization budg	de for free or discounted care to the "medically indigent"?				-т 5а	Yes		
ь	If "Yes," did the organiza	tion's financia	ıl assıstance	expenses exceed the b	udgeted amount? .		5b	Yes	
	If "Yes" to line 5b, as a r	esult of budge	t considerati	ons, was the organization		e or discounted	5c	103	No
6a	Did the organization prep	are a commur	nty benefit re	port during the tax year	.,		6a	Yes	
b	If "Yes," did the organiza	tion make it a	vailable to th	e public?			6b	Yes	
	Complete the following ta worksheets with the Sche	_	worksheets p	provided in the Schedule	H instructions Do no	t submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	ancial Assistance and Means-Tested Programs (optional)  (a) Number of activities or programs (optional)  (b) Persons served (optional)  (c) Total community benefit expense revenue expense						(f) Perce total exp		
а	Financial Assistance at cost			14,672,187		14,672,	187	1 Ω	00 %
b	(from Worksheet 1)  Medicaid (from Worksheet 3, column a)			27,850,401		27,850,			20 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)					. ,	0		0 %
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .	0	0	42,522,588	0	42,522,	588	5.2	20 %
e	Other Benefits Community health improvement services and community benefit operations	fits n nuces and it operations							
£	(from Worksheet 4)			976,235		976,:	235	0 1	20 %
f g	Health professions education (from Worksheet 5) Subsidized health services			3,503,895		3,503,	895	0 4	30 %
	(from Worksheet 6)						0		0 %
h	Research (from Worksheet 7) Cash and in-kind						0		0 %
'	contributions for community			4.046.040		1045		0.1	20.01
]	benefit (from Worksheet 8) <b>Total.</b> Other Benefits	0	0	1,046,318 5,526,448	0	1,046, 5,526,	-		30 % 80 %
J √	Total Add lines 7d and 71	0	0	48 049 036	<u></u>		_		00 %

Pa	rt II Community Building activities during the of the communities in	tax year, an									
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	1 ' '	rect off evenue	-	(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing	, ,							0		0 %
2	Economic development								0		0 %
3	Community support								0		0 %
4	Environmental improvements								0		0 %
5	Leadership development and training										0 70
6	for community members  Coalition building								0		0 %
7	Community health improvement								- 0		0 %
8	advocacy Workforce development								0		0 %
9	Other								0		0 %
10	Total	0	0		0		0		0		0 %
	Bad Debt, Medicar	e, & Collec	tion Practic	es						T	
Sect 1	ion A. Bad Debt Expense  Did the organization report bac  Statement No 15?					anage	ment As	ssociation	1	Yes	No
2	Enter the amount of the organi methodology used by the orga	nızatıon to est	imate this amo	ount		2		71,219,981			
3	Enter the estimated amount of patients eligible under the org the methodology used by the cany, for including this portion of	anızatıon's fina organızatıon to	ancial assistan estimate this	ce policy Explain is amount and the rat	n Part VI	3		0			
4	Provide in Part VI the text of to the page number on which to						rıbes ba	id debt expense			
Sect	ion B. Medicare					ı	ı				
5	Enter total revenue received fi		`	,		5		206,334,957			
6	Enter Medicare allowable cost					6 7		272,291,454			
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	to which any so	shortfall report ology or source	ed in line 7 should		l as co					
	Cost accounting system	<b>▽</b> c∘	st to charge ra	tio 「	Other						
Sect	ion C. Collection Practices										
9a b	Did the organization have a wr If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V	collection polection processite contraction contraction practice	licy that applies	d to the largest nur d for patients who a	nber of its ire known	patie to qua	alify for t	inancial	9a 9b	Yes	
Pa	rt IV Management Comp	anies and J	<u>loint Ventur</u>	<b>es</b> (owned 10% or more b	y officers, dire	ctors, tr	ustees, key	employees, and physici	ans—se	ee instruct	tions)
	(a) Name of entity	(b	<ul> <li>Description of pi activity of entit</li> </ul>		(c) Organiz profit % o ownersh	r stock	er	) Officers, directors, trustees, or key nployees' profit % stock ownership %	pro	e) Physic ofit % or ownershi	stock
2							-		_		
3											
4											
5											
6											
7											
8											
9											
10											
11											
12							$\perp$		_		

Part V	Facility Information										
Section	n A. Hospital Facilities	Licensed	Gener	Children's	Teach	Ortica	Resea	ER-24 houre	ER-othe		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  4		ed hospital	General medical & surgical	en's hospital	Teaching hospital	Critical access hospital	Research facility	hours	her		
Name, a	address, and primary website address		าไ							Other (Describe)	Facility reporting group
1	PORTER ADVENTIST HOSPITAL 2525 S DOWNING ST DENVER,CO 80210 WWW PORTERHOSPITAL ORG/	х	X				х	х			
2	LITTLETON ADVENTIST HOSPITAL 7700 S BROADWAY LITTLETON,CO 80122 WWW MYLITTLETONHOSPITAL ORG	х	X					х	х	CHILDREN'S ER	
3	PARKER ADVENTIST HOSPITAL 9395 CROWN POINT BLVD PARKER,CO 80138 WWW PARKERHOSPITAL ORG	х	х					х			
4	AVISTA ADVENTIST HOSPITAL 100 HEALTH PARK DRIVE LOUISVILLE,CO 80027 WWW AVISTAHOSPITAL ORG	х	х					х			
					-						

### Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
PORTER ADVENTIST HOSPITAL

Name of hospital facility or facility reporting group

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	_		
_	** II III II	I	Yes	No
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i i	Information gaps that limit the hospital facility's ability to assess the community's health needs  Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 $\underline{12}$			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		V	
,	persons the hospital facility consulted	3	Yes	$\vdash$
4	facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website			
b	A vailable upon request from the hospital facility			
c	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
С	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a	₩	No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	$\vdash$	<u> </u>
c	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)					
	ancial Assistance Policy		Yes	No	
9	Did the hospital facility have in place during the tax year a written financial assistance policy that				
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes		
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes		
	If "Yes," indicate the FPG family income limit for eligibility for free care 100%				
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub></sub>		
-11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes		
	If "No," explain in Part VI the criteria the hospital facility used				
12	Explained the basis for calculating amounts charged to patients?	12	Yes		
	If "Yes," indicate the factors used in determining such amounts (check all that apply)				
а	▼ Income level				
b	▼ Asset level				
c	Medical indigency				
d	▼ Insurance status				
е	▼ Uninsured discount				
f	Medicaid/Medicare				
g	State regulation				
h	Other (describe in Part VI)				
13	Explained the method for applying for financial assistance?	13	Yes		
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes		
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)				
а	The policy was posted on the hospital facility's website				
b	The policy was attached to billing invoices				
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms				
d	The policy was posted in the hospital facility's admissions offices				
е	The policy was provided, in writing, to patients on admission to the hospital facility				
f	The policy was available upon request				
g	O ther (describe in Part VI)				
	ling and Collections		1		
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes		
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during				
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP				
	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
е	Other similar actions (describe in Part VI)				
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No	
	If "Yes," check all actions in which the hospital facility or a third party engaged				
а	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
_	C Other similar actions (describe in Part VI)	ı	I	1	

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Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
e	Other (describe in Part VI)			
Po	olicy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	10	Yes	
	If "No," indicate why	1	1 03	
а				
b				
_				
С				
d	, and the same and			
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а				
_	can be charged			
b	, , , , , , , , , , , , , , , , , , , ,			
	maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided			
	emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		l <sub>No</sub>
	If "Yes," explain in Part VI			1,,0
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any			
	service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

### Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	LITTLETON ADVENTIST HOSPITAL	
Name of hospital facility or facility reporting group		

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	_	Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)		165	140
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
ь	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community			
	served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in			
	Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	٦	1 00	
	facilities in Part VI	4	Yes	Щ.
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website			
b	Available upon request from the hospital facility			
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			آ
	required by section 501(r)(3)?	8a		No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		<del></del>
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)					
	ancial Assistance Policy		Yes	No	
9	Did the hospital facility have in place during the tax year a written financial assistance policy that				
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes		
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes		
	If "Yes," indicate the FPG family income limit for eligibility for free care 100%				
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub></sub>		
-11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes		
	If "No," explain in Part VI the criteria the hospital facility used				
12	Explained the basis for calculating amounts charged to patients?	12	Yes		
	If "Yes," indicate the factors used in determining such amounts (check all that apply)				
а	▼ Income level				
b	▼ Asset level				
c	Medical indigency				
d	▼ Insurance status				
е	▼ Uninsured discount				
f	Medicaid/Medicare				
g	State regulation				
h	Other (describe in Part VI)				
13	Explained the method for applying for financial assistance?	13	Yes		
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes		
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)				
а	The policy was posted on the hospital facility's website				
b	The policy was attached to billing invoices				
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms				
d	The policy was posted in the hospital facility's admissions offices				
е	The policy was provided, in writing, to patients on admission to the hospital facility				
f	The policy was available upon request				
g	O ther (describe in Part VI)				
	ling and Collections		1		
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes		
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during				
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP				
	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
е	Other similar actions (describe in Part VI)				
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No	
	If "Yes," check all actions in which the hospital facility or a third party engaged				
а	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
_	C Other similar actions (describe in Part VI)	ı	I	1	

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4	racinty information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	financial assistance policy			
е	O ther (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

### Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	PARKER ADVENTIST HOSPITAL
Name of hospital facility or facility reporting group	

	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	-	Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)		1.03	110
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			1
	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			1
а	A definition of the community served by the hospital facility			1
b	▼ Demographics of the community			1
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			1
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA $$ 20 $$ $$ $$ 20 $$ $$ $$ $$ $$ 20 $$ $$ $$ $$ $$ $$ $$ $$ 20 $$ $$ $$ $$ $$ $$ $$ $$ $$ $$			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the	_	V	
4	persons the hospital facility consulted	3	Yes	
-	facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website			
b	▼ Available upon request from the hospital facility			
C	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			ĺ
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			1
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			1
i	Other (describe in Part VI)			1
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a		Νo
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		<u>_</u>
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)						
Financial Assistance Policy Yes No						
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care 100%					
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub></sub>			
-11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes			
	If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	▼ Income level					
b	▼ Asset level					
c	Medical indigency					
d	▼ Insurance status					
е	▼ Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а	The policy was posted on the hospital facility's website					
b	The policy was attached to billing invoices					
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms					
d	The policy was posted in the hospital facility's admissions offices					
е	The policy was provided, in writing, to patients on admission to the hospital facility					
f	The policy was available upon request					
g	O ther (describe in Part VI)					
	ling and Collections		1			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes			
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during					
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No		
	f "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
_	C Other similar actions (describe in Part VI)	ı	I	1		

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Pa	art V Facility Information (continued)				
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)				
а	Notified individuals of the financial assistance policy on admission				
b	Notified individuals of the financial assistance policy prior to discharge				
С	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills				
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's				
	financial assistance policy				
e	Other (describe in Part VI)				
Po	olicy Relating to Emergency Medical Care				
			Yes	No	
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires				
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	10	Yes		
	If "No," indicate why	1	1 03		
а					
b					
_					
С					
d	, and the same and				
	Charges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)				
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care				
а					
_	can be charged				
b	, , , , , , , , , , , , , , , , , , , ,				
	maximum amounts that can be charged				
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged				
	Other (describe in Part VI)				
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided				
	emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		l No	
	If "Yes," explain in Part VI			'''	
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any				
	service provided to that individual?	22		Νo	
	If "Yes," explain in Part VI				

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	AVISTA ADVENTIST HOSPITAL
Name of hospital facility or facility reporting group	

. 0.	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	_	Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted		Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		No
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website			
b	Available upon request from the hospital facility			
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
	A doption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			<b> </b>
h	required by section 501(r)(3)?	8a 8b		No
	If "Yes" to line 8a, did the organization file Form 4/20 to report the section 4959 excise tax?	BD		_
C	hospital facilities? \$			

Part V Facility Information (continued)					
	ancial Assistance Policy		Yes	No	
9	Did the hospital facility have in place during the tax year a written financial assistance policy that				
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes		
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes		
	If "Yes," indicate the FPG family income limit for eligibility for free care 100%				
11	If "No," explain in Part VI the criteria the hospital facility used		\ , <sub></sub>		
-11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes		
	If "No," explain in Part VI the criteria the hospital facility used				
12	Explained the basis for calculating amounts charged to patients?	12	Yes		
	If "Yes," indicate the factors used in determining such amounts (check all that apply)				
а	▼ Income level				
b	▼ Asset level				
c	Medical indigency				
d	▼ Insurance status				
е	▼ Uninsured discount				
f	Medicaid/Medicare				
g	State regulation				
h	Other (describe in Part VI)				
13	Explained the method for applying for financial assistance?	13	Yes		
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes		
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)				
а	The policy was posted on the hospital facility's website				
b	The policy was attached to billing invoices				
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms				
d	The policy was posted in the hospital facility's admissions offices				
е	The policy was provided, in writing, to patients on admission to the hospital facility				
f	The policy was available upon request				
g	O ther (describe in Part VI)				
	ling and Collections		1		
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes		
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during				
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP				
	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
е	Other similar actions (describe in Part VI)				
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No	
	If "Yes," check all actions in which the hospital facility or a third party engaged				
а	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
_	C Other similar actions (describe in Part VI)	ı	I	1	

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Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
e	Other (describe in Part VI)			
Po	olicy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	10	Yes	
	If "No," indicate why	1	1 03	
а				
b				
_				
С				
d	, and the same and			
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а				
_	can be charged			
b	, , , , , , , , , , , , , , , , , , , ,			
	maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided			
	emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		l <sub>No</sub>
	If "Yes," explain in Part VI			1,,0
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any			
	service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

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Part V	Facility	Information	(continued
Part V	Facility	Information	(continue

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

ow many non-hospital health care facilities did the organization operate during the tax year?		
45		
Name and address	Type of Facility (describe)	
See Additional Data Table	Type of Facility (describe)	
L		
2		
3		
1		
7		
3		
<u> </u>		
•		

Schedule H (Form 990) 2012

#### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
INCOME-BASED CRITERIA	SCHEDULE H, PART 1, LINE 3C	PORTERCARE ADVENTIST HEALTH SYSTEM HAS AN ESTABLISHED CHARITY CARE POLICY BASED ON THE FEDERAL POVERTY LEVEL CHARITY IS PROVIDED TO PATIENTS BASED ON A SLIDING SCALE THAT CONSIDERS THE PATIENT'S FAMILY SIZE AND INCOME LEVEL THE CHARITY PROVIDED RANGES FROM 100% OF THE PATIENT'S BILL FOR INDIVIDUALS WHOSE HOUSEHOLD INCOME IS AT 100% OR LESS OF THE FEDERAL POVERTY LEVEL, TO A 60% DEDUCTION FOR INDIVIDUALS WHOSE INCOME IS AT 400% OF THE FEDERAL POVERTY LEVEL IN ADDITION, PORTERCARE ADVENTIST HEALTH SYSTEM TAKES INTO ACCOUNT SPECIFIC FACTS AND CIRCUMSTANCES IN GRANTING CHARITY IN SITUATIONS SUCH AS A CATASTROPHIC ILLNESS WHERE THE PATIENT DOES NOT HAVE LIQUID ASSETS
COMMUNITY BENEFIT REPORT	SCHEDULE H, PART I, LINE 6A	PORTERCARE ADVENTIST HEALTH SYSTEM IS OPERATED BY CENTURA HEALTH CORPORATION (CHC) CHC PREPARES ITS OWN WRITTEN COMMUNITY BENEFIT REPORT WHICH INCLUDES THE ACTIVITIES OF PORTERCARE ADVENTIST HEALTH SYSTEM AND OTHER ENTITIES MANAGED BY CHC THE ANNUAL REPORT IS PUBLISHED ON CENTURA'S WEBSITE AND AVAILABLE TO ANYONE INTERESTED

Identifier	ReturnReference	Explanation
Costing Methodology used to calculate financial assistance	Schedule H, Part I, Line 7	PORTERCARE ADVENTIST HEALTH SYSTEM DOES NOT USE A COST ACCOUNTING SYSTEM TO DETERMINE THE COST OF CHARITY CARE PROVIDED THE ESTIMATED COST OF CARE IS CALCULATED BY APPLYING THE RATIO OF EACH FACILITY'S TOTAL EXPENSES TO TOTAL GROSS REVENUE, APPLIED TO THE APPLICABLE GROSS REVENUES (E.G. MEDICARE, MEDICAID) WORKSHEET 2 WAS NOT USED TO DEVELOP THE COST TO CHARGE RATIO
Bad Debt Expense excluded from financial assistance calculation	Schedule H, Part I, Line 7, column(f)	71,219,981

Identifier	ReturnReference	Explanation
Bad debt expense - methodology used to estimate amount as community benefit	Schedule H, Part III, Line 3	PAHS DOES NOT INCLUDE ANY PORTION OF BAD DEBT AS COMMUNITY BENEFIT
Bad debt expense - financial statement footnote	Schedule H, Part III, Line 4	PORTERCARE ADVENTIST HEALTH SYSTEM USES THE OVERALL COST TO GROSS CHARGE RATIO APPLICABLE TO EACH FACILITY TO DETERMINE THE COSTS IN PART
		III LINES 2 AND 3 PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A
		PROMPT PAY DISCOUNT THIS ALLOWANCE IS NOT INCLUDED IN THE CALCULATION OF THE COST OF BAD DEBTS IN INSTANCES WHERE A PATIENT DOES NOT PAY
		HIS OR HER BILL PORTERCARE ADVENTIST HEALTH SYSTEM PROVIDES INFORMATION TO PATIENTS AT THE
		TIME OF REGISTRATION WITH RESPECT TO ITS FINANCIAL ASSISTANCE POLICIES HOWEVER, IN SOME INSTANCES PATIENTS DO NOT COMPLETE THE
		NECESSARY FORMS TO APPLY FOR FINANCIAL ASSISTANCE AS A RESULT, PORTERCARE ADVENTIST HEALTH SYSTEM USES AN OUTSIDE VENDOR TO ASSIST
		IN DETERMINING A PATIENT'S ELIGIBILITY FOR FINANCIAL ASSISTANCE THIS INCLUDES A REVIEW OF THE PATIENT'S FINANCIAL SITUATION BASED ON THE
		VENDOR'S DATABASE OF EXTERNAL INFORMATION IN INSTANCES WHERE THE REVIEW INDICATES THAT THE PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE,
		PORTERCARE ADVENTIST HEALTH SYSTEM ADJUSTS THE PATIENT'S BILL TO MATCH ITS CHARITY POLICY AND DOES NOT PURSUE COLLECTION FROM THE PATIENT FOR
		THE PORTION OF THE PATIENT'S OBLIGATION THAT QUALIFIES FOR CHARITY PORTERCARE ADVENTIST HEALTH SYSTEM (PAHS) DOES NOT ISSUE SEPARATE
		AUDITED FINANCIAL STATEMENTS, HOWEVER, PAHS IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF ADVENTIST HEALTH SYSTEM (AHS) AND
		THEIR FOOTNOTE IS REFERENCED BELOW BAD DEBT EXPENSE IS REPORTED ON PAHS' INTERNAL FINANCIAL STATEMENTS AS AN EXPENSE THE AMOUNT REPORTED
		IS BASED ON THE AMOUNT DEEMED TO NOT BE COLLECTIBLE BY PATIENTS WHO HAVE THE ABILITY TO PAY FINANCIAL STATEMENT FOOTNOTE RELATED TO
		ACCOUNTS RECEIVABLE AND ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS THE SYSTEM'S PATIENT ACCEPTANCE POLICY IS BASED ON ITS MISSION
		STATEMENT AND ITS CHARITABLE PURPOSES ACCORDINGLY, THE SYSTEM ACCEPTS PATIENTS IN IMMEDIATE NEED OF CARE, REGARDLESS OF THEIR
		ABILITY TO PAY THE SYSTEM SERVES CERTAIN PATIENTS WHOSE MEDICAL CARE COSTS ARE NOT PAID AT ESTABLISHED RATES THESE PATIENTS INCLUDE
		THOSE SPONSORED UNDER GOVERNMENT PROGRAMS SUCH AS MEDICARE AND MEDICAID, THOSE SPONSORED UNDER PRIVATE CONTRACTUAL AGREEMENTS, CHARITY
		PATIENTS AND OTHER UNINSURED PATIENTS WHO HAVE LIMITED ABILITY TO PAY A PATIENT IS CLASSIFIED AS A CHARITY PATIENT BASED ON ESTABLISHED POLICIES OF
		THE SYSTEM, WHICH REQUIRE THAT THE PATIENT PROVIDE CERTAIN INFORMATION TO QUALIFY FOR CHARITY PATIENTS THAT QUALIFY FOR CHARITY ARE
		PROVIDED SERVICES FOR WHICH NO PAYMENT IS DUE FOR ALL OR A PORTION OF THE PATIENT'S BILL FROM
		EITHER THE PATIENT OR OTHER THIRD PARTIES FOR FINANCIAL REPORTING PURPOSES, CHARITY CARE IS EXCLUDED FROM PATIENT SERVICE REVENUE FOR ALL
		OTHER PATIENTS, PATIENT SERVICE REVENUE IS REPORTED AT ESTIMATED NET REALIZABLE AMOUNTS FOR SERVICES RENDERED THE SYSTEM RECOGNIZES
		PATIENT SERVICE REVENUE ASSOCIATED WITH PATIENTS WHO HAVE THIRD-PARTY PAYOR COVERAGE ON THE BASIS OF CONTRACTUAL RATES FOR THE
		SERVICES RENDERED FOR UNINSURED PATIENTS THAT DO NOT QUALIFY FOR CHARITY CARE, REVENUE IS BASED ON THE BASIS OF DISCOUNTED RATES IN ACCORDANCE
		WITH THE SYSTEM'S POLICY PATIENT SERVICE REVENUE IS REDUCED BY THE PROVISION FOR BAD DEBTS AND ACCOUNTS RECEIVABLE ARE REDUCED BY AN
		ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS THESE AMOUNTS ARE BASED ON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS FOR EACH MAJOR PAYOR SOURCE, CONSIDERING BUSINESS
		AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE AND OTHER COLLECTION INDICATORS MANAGEMENT REGULARLY REVIEWS COLLECTIONS DATA
		BY MAJOR PAYOR SOURCES IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS ON THE BASIS OF HISTORICAL EXPERIENCE,
		A SIGNIFICANT PORTION OF THE SYSTEM'S SELF-PAY PATIENTS WILL BE UNABLE OR UNWILLING TO PAY FOR SERVICES PROVIDED THUS, THE SYSTEM RECORDS A
		SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD SERVICES ARE PROVIDED RELATED TO SELF-PAY PATIENTS THE SYSTEM'S ALLOWANCE FOR
		UNCOLLECTIBLE ACCOUNTS FOR SELF-PAY PATIENTS WAS 97% OF SELF-PAY ACCOUNTS RECEIVABLE AS OF DECEMBER 31, 2012 AND 2011 FOR RECEIVABLES
		ASSOCIATED WITH PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE SYSTEM ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR
		UNCOLLECTIBLE ACCOUNTS AND A PROVISION FOR BAD DEBTS, IF NECESSARY ACCOUNTS RECEIVABLE ARE WRITTEN OFF AFTER COLLECTION EFFORTS HAVE BEEN
		FOLLOWED IN ACCORDANCE WITH THE SYSTEM'S POLICIES THE SYSTEM CHANGED ITS UNINSURED DISCOUNT POLICY, EFFECTIVE JANUARY 1, 2011, AS
		REQUIRED BY THE PATIENT PROTECTION AND AFFORDABLE CARE ACT (ACT) THE ACT HAS RESULTED IN AN INCREASE IN SELF-PAY DISCOUNTS, WHICH ARE A
		REDUCTION OF PATIENT SERVICE REVENUE, AND A CORRESPONDING DECREASE IN SELF-PAY WRITE-OFFS THAT ARE INCLUDED IN THE PROVISION FOR BAD DEBTS
		OVERALL, THE TOTAL SELF-PAY DISCOUNTS AND WRITE- OFFS HAS NOT CHANGED SIGNIFICANTLY FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011 THEY SYSTEM HAS
		NOT EXPERIENCED SIGNIFICANT CHANGES IN WRITE-OFF TRENDS AND HAS NOT CHANGED ITS CHARITY CARE POLICY FOR THE YEARS ENDED DECEMBER 31, 2012 OR
		2011 THE SYSTEM HAS DETERMINED, BASED ON AN ASSESSMENT AT THE REPORTING-ENTITY LEVEL, THAT
		PATIENT SERVICE REVENUE IS PRIMARILY RECORDED PRIOR TO ASSESSING THE PATIENT'S ABILITY TO PAY AND AS SUCH, THE ENTIRE PROVISION FOR BAD DEBTS IS RECORDED AS A DEDUCTION FROM PATIENT SERVICE
		IS RECORDED AS A DEDUCTION FROM PATIENT SERVICE REVENUE IN THE ACCOMPANYING CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET
		PROGRAMS REPRESENTS APPROXIMATELY 33% AND 36% OF THE SYSTEM'S PATIENT SERVICE REVENUE FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011,
		RESPECTIVELY LAWS AND REGULATIONS GOVERNING THE MEDICARE AND MEDICAID PROGRAMS ARE EXTREMELY COMPLEX AND SUBJECT TO
		INTERPRETATION AS A RESULT, THERE IS AT LEAST A REASONABLE POSSIBILITY THAT RECORDED ESTIMATES WILL CHANGE BY A MATERIAL AMOUNT IN THE NEAR
		TERM OTHER THAN THE ACCOUNTS RECEIVABLE RELATED TO THE MEDICARE AND MEDICAID PROGRAMS, THERE ARE NO SIGNIFICANT CONCENTRATIONS OF
		ACCOUNTS RECEIVABLE DUE FROM AN INDIVIDUAL PAYOR AT DECEMBER 31, 2012 AND 2011 THE SYSTEM IS
		SUBJECT TO RETROACTIVE REVENUE ADJUSTMENTS DUE TO FUTURE AUDITS, REVIEWS AND INVESTIGATIONS RETROACTIVE ADJUSTMENTS ARE CONSIDERED IN THE
		RECOGNITION OF REVENUE ON AN ESTIMATED BASIS IN THE PERIOD THE RELATED SERVICES ARE RENDERED, AND SUCH AMOUNTS ARE ADJUSTED IN FUTURE PERIODS
		AS ADJUSTMENTS BECOME KNOWN OR AS YEARS ARE NO LONGER SUBJECT TO SUCH AUDITS, REVIEWS AND INVESTIGATIONS ADJUSTMENTS TO REVENUE RELATED
		TO PRIOR PERIODS INCREASED PATIENT SERVICE REVENUE BY APPROXIMATELY \$49,500,000 AND \$46,600,000 FOR THE YEARS ENDED DECEMBER 31, 2012
<u>J</u>	I	AND 2011, RESPECTIVELY

Identifier	ReturnReference	Explanation
I dentifier  Community benefit & methodology for determining medicare costs		Explanation  COST FOR EACH HOSPITAL'S COST REPORT IS PULLED FROM YEAR END TRIAL BALANCES THE COST IS THEN EVALUATED AND ALL NON-ALLOWABLE COST IS REMOVED VIA ADJUSTMENTS THE REMAINING ALLOWABLE COST IS STEMA ALLOWABLE COST IS THEN ALLOCATED TO APPROPRIATE PATIENT CARE AND NON-PATIENT CARE COST CENTERS BASED ON MEDICARE ALLOCATION PRINCIPLES RATIONALE FOR INCLUDING A MEDICARE SHORTFALL AS COMMUNITY BENEFIT AS A 501(C)(3) ORGANIZATION, THE FILING ORGANIZATION PROVIDES EMERGENCY AND NON-ELECTIVE CARE TO ALL REGARDLESS OF ABILITY TO PAY ALL HOSPITAL SERVICES ARE PROVIDED IN A NON-DISCRIMINATORY MANNER TO PATIENTS WHO ARE COVERED BENEFICIARIES UNDER THE MEDICARE PROGRAM AS A PUBLIC INSURANCE PROGRAM, MEDICARE PROVIDES A PRE-ESTABLISHED REIMBURSEMENT RATE/AMOUNT TO HEALTH CARE PROVIDES A PRE-ESTABLISHED REIMBURSEMENT RATE/AMOUNT TO HEALTH CARE PROVIDED TO A HOSPITAL MAY EXCEED ITS COSTS OF PROVIDING A PARTICULAR SERVICE OR SERVICES THEY PROVIDE TO PATIENTS IN SOME CASES, THE REIMBURSEMENT AMOUNT PROVIDED TO A HOSPITAL MAY EXCEED ITS COSTS OF PROVIDING A PARTICULAR SERVICE OR SERVICES TO A PATIENT IN OTHER CASES, THE MEDICARE REIMBURSEMENT AMOUNT MAY RESULT IN THE HOSPITAL EXPERIENCING A SHORTFALL OF REIMBURSEMENT AMOUNT SHOULD BE CONSIDERED AS A BENEFIT TO THE COMMUNITY TAX-EXEMPT HOSPITALS ARE REQUITED TO A CCEPT ALL MEDICARE PATIENTS, THE SHORTFALL AMOUNT SHOULD BE CONSIDERED AS A BENEFIT TO THE COMMUNITY TAX-EXEMPT HOSPITALS ARE REQUITED TO A CCEPT ALL MEDICARE PATIENTS, THE SHORTFALL AMOUNT SHOULD BE CONSIDERED AS A BENEFIT TO THE COMMUNITY TAX-EXEMPT HOSPITALS ARE REQUITED TO A CCEPT ALL MEDICARE PATIENTS, THE SHORTFALL AMOUNT SHOULD BE CONSIDERED AS A BENEFIT TO THE COMMUNITY TAX-EXEMPT HOSPITALS ARE REQUITED TO A CCEPT ALL MEDICARE PATIENTS OF THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENTS OF THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENTS FROM THE PROVISION OF SERVICES TO THE TOTAL MEDICARE PATIENTS TO THE COMMUNITY AND RELIEVES THE BURDENS HORD AND WILL CONTINUE TO ACCEPT AND CARE PROVISIO
Collection practices for patients eligible for financial assistance	Schedule H, Part III, Line 9b	COMMUNITY AND RELIEVING THE BURDENS OF GOVERNMENT  PORTERCARE ADVENTIST HEALTH SYSTEM'S DEBT COLLECTION POLICY PROVIDES THE PERFORMANCE OF A REASONABLE REVIEW OF EACH PATIENT'S ACCOUNT PRIOR TO TURNING AN ACCOUNT OVER TO A THIRD- PARTY COLLECTION AGENT AND PRIOR TO INSTITUTING ANY LEGAL ACTION FOR NON-PAYMENT THE REVIEW OF PATIENT ACCOUNTS IS DONE TO ASSURE THAT THE PATIENT OR THEIR GUARANTOR IS NOT ELIGIBLE FOR ASSISTANCE THROUGH PORTERCARE ADVENTIST HEALTH SYSTEM'S CHARITY CARE POLICY, UNINSURED DISCOUNT POLICY OR ANOTHER FINANCIAL ASSISTANCE PROGRAM (I E MEDICAID) PORTERCARE ADVENTIST HEALTH SYSTEM REQUIRES THE FOLLOWING OF ITS THIRD-PARTY COLLECTION AGENCIES * NEITHER PORTERCARE ADVENTIST HEALTH SYSTEM HOSPITALS OR THEIR COLLECTION AGENCIES WILL REQUEST BENCH OR ARREST WARRANTS AS A RESULT OF NON-PAYMENT, * NEITHER PORTERCARE ADVENTIST HEALTH SYSTEM HOSPITALS OR THEIR COLLECTION AGENCIES WILL SEEK LIENS THAT WOULD REQUIRE THE SALE OR FORECLOSURE OF A PRIMARY RESIDENCE, AND * NO PORTERCARE ADVENTIST HEALTH SYSTEM COLLECTION AGENCY MAY SEEK COURT ACTION WITHOUT HOSPITAL APPROVAL

Identifier	ReturnReference	Explanation
COMMUNITY SERVED BY NEEDS ASSESSMENT - PORTER ADVENTIST HOSPITAL	SCHEDULE H, PART V, SECTION B,	COMMUNITY MEMBERS WERE INTERVIEWED OVER A PERIOD OF ONE YEAR REGARDING THE NEEDS THEY PERCEIVED IN THEIR COMMUNITY FOR THEIR PERSPECTIVES ON THE PREDOMINANT HEALTH ISSUES IN THEIR COMMUNITIES THEY WERE INTERVIEWED IN EITHER A ONE-ON-ONE INTERVIEW FORMAT, FOCUS GROUP, OR AS PART OF A STEERING COMMITTEE THE INTERVIEWEES COMPRISED OF REPRESENTATIVES OF THE FOLLOWING GROUPS *LOCAL FIRE DEPARTMENTS- WAYNE ZYGOWICZ, EMS DIVISION CHIEF *COUNTY PUBLIC HEALTH DEPARTMENT- PATTY BOYD, RD, MPH, PROGRAM MANAGER *HOME HEALTH / HOSPICE- MELODY WRIGHT, CNO *LONG TERM CARE / ASSISTED LIVING- CAMILLE THOMPSON, COO CHRISTIAN LIVING COMMUNITIES *MARRY-WELL COLORADO- LAUREN REITSMA, EXECUTIVE DIRECTOR FOR RELATIONSHIP *DOCTORS CARE- BEBE KLEINMAN, EXECUTIVE DIRECTOR *ADVENTIST COMMUNITY SERVICES- MICHAEL BRIGHT, EXECUTIVE DIRECTOR *STOUT STREET CLINIC- CAROL JENKINS, RN
COMMUNITY SERVED BY NEEDS ASSESSMENT - LITTLETON ADVENTIST HOSPITAL	SCHEDULE H, PART V, SECTION B, LINE 3	COMMUNITY MEMBERS WERE INTERVIEWED FOR THEIR PERSPECTIVES ON THE PREDOMINANT HEALTH ISSUES IN THEIR COMMUNITIES THEY WERE INTERVIEWED IN EITHER A ONE-ON-ONE INTERVIEW FORMAT, FOCUS GROUP, OR AS PART OF A STEERING COMMITTEE DATA WAS COLLECTED OVER THE PERIOD FROM JUNE 2011 TO JUNE 2012 THE INTERVIEWEES COMPRISED OF REPRESENTATIVES OF THE FOLLOWING GROUPS *LITTLETON FIRE DEPARTMENT- WAYNE ZYGOWICZ, EMS DIVISION CHIEF *TRI-COUNTY DEPARTMENT OF HEALTH-PATTY BOYD, RD MPH, PROGRAM MANAGER *ARAPAHOE DOUGLAS MENTAL HEALTH, LISA TRAUDT *DOCTORS CARE- BEBE KLEINMAN, EXECUTIVE DIRECTOR *HIGHLANDS RANCH COMMUNITY ASSOCIATION - JAMIE NOEBEL, COMMUNITY MANAGER *HEALTHY COMMUNITIES GROUP OF CENTURA HEALTH'S SOUTH DENVER OPERATING GROUP -COLORADO WELLNESS - BONNIE THOMAS, OWNER AND NURSE - PORTER ADVENTIST HOSPITAL - DIANNE MCCALLISTER, CHIEF MEDICAL OFFICER -ADVENTIST COMMUNITY SERVICES - MICHAEL BRIGHT, EXECUTIVE DIRECTOR** - LITTLETON ADVENTIST HOSPITAL - KIM MURAMOTO, TRAUMA DIRECTOR -CITY OF LITTLETON - SUSAN THORNTON, EX-MAYOR -LITTLETON ADVENTIST HOSPITAL - RHONDA WARD, CHIEF NURSING OFFICER - EMERGENCY MEDICAL SERVICE - WAYNE ZYGOWICZ, CHIEF -GREATER YOUTH INITIATIVE - KAY WILMESHER - LITTLETON ADVENTIST HOSPITAL - LAWRENCE WOOD, CHIEF MEDICAL OFFICER

Identifier	ReturnReference	Explanation
COMMUNITY SERVED BY NEEDS ASSESSMENT - PARKER ADVENTIST HOSPITAL	SCHEDULE H, PART V, SECTION B, LINE 3	THE CENTER FOR HEALTH ADMINISTRATION AT THE UNIVERSITY OF COLORADO DENVER WAS ALSO RETAINED BY PARKER ADVENTIST HOSPITAL TO OBTAIN
		COMMUNITY INPUT COMMUNITY PERSPECTIVES WERE GATHERED THROUGH TELEPHONE INTERVIEWS DURING FEBRUARY AND MARCH 2012 WITH CIVIC LEADERS IN
		PARKER WHO REPRESENTED A WIDE VARIETY OF SERVICE ORGANIZATIONS THE PURPOSE OF THE INTERVIEWS WAS TO LEARN ABOUT THE HEALTH NEEDS IN THE
		HOSPITAL'S PRIMARY SERVICE AREA FROM LEADERS WHO ARE KNOWLEDGEABLE ABOUT SPECIFIC SEGMENTS OF THE COMMUNITY INTERVIEW QUESTIONS WERE
		PHRASED IN AN OPEN-ENDED MANNER SO THAT RESPONDENTS COULD IDENTIFY WHATEVER ISSUES WERE MOST IMPORTANT TO THEM, WITHOUT PROMPTING FROM
		THE INTERVIEWER THEY WERE ALSO ASKED FOR IDEAS ON WAYS THAT THE HOSPITAL COULD ASSIST THEM IN IMPROVING THE HEALTH OF THEIR COMMUNITY THE
		FOLLOWING ORGANIZATIONS AND LEADERS WERE CHOSEN TO PROVIDE INPUT *CITY OF PARKER, DAVID CASIANO, MAYOR *CROSSROADS COMMUNITY CHURCH,
		DAVID PALMER, PASTOR *PARKER CHAMBER OF COMMERCE, DAVID RODRIQUEZ, PRESIDENT *PARKER POLICE DEPARTMENT, JIM TSURAPAS, CAPTAIN *PARKER
		SENIOR CENTER, JAN DENGAL, DIRECTOR *PARKER TASK FORCE/FOOD BANK, STEVE BUDNACK, DIRECTOR *PONDEROSA HIGH SCHOOL, LIA WYKOFF, SCHOOL
		NURSE *SOUTH METRO FIRE RESCUE AUTHORITY, SUSAN CHESNIK, EMS OPERATIONS CAPTAIN *TRI-COUNTY HEALTH DEPARTMENT, DR RICHARD VOGT, EXECUTIVE
COMMUINTY SERVED BY NEEDS		DIRECTOR *WOMEN'S CRISIS AND FAMILY OUTREACH CENTER, JEANNE WALKER, EXECUTIVE DIRECTOR
ASSESSMENT - AVISTA ADVENTIST HOSPITAL	SCHEDULE H, PART V, SECTION B, LINE 3	ENGAGEMENT WITH THE SAME STAKEHOLDERS, AVISTA CHOSE TO UTILIZE THE COMMUNITY FEEDBACK OBTAINED THROUGH BCPH'S PHIP PRIMETIME RESEARCH
		AND EVALUATION CONDUCTED INTERVIEWS WITH THE BCPH PHIP CORE TEAM, AS WELL AS SELECTED BCPH EMPLOYEES AND A VARIETY OF COMMUNITY
		STAKEHOLDERS THE INTERVIEWS CONSISTED OF A REVIEW OF A LIST OF 30 + HEALTH OUTCOMES AND WERE FOLLOWED BY A DISCUSSION OF WHAT THE INTERVIEWEE
		FELT WERE THE MOST IMPORTANT HEALTH OUTCOMES TO PRIORITIZE OVER THE NEXT FIVE YEARS PRIMETIME RESEARCH AND EVALUATION ALSO COMPLETED THE
		FORMAL HEALTH SYSTEM CAPACITY ASSESSMENT IN BOULDER COUNTY, WHICH WAS CONDUCTED THROUGH A SERIES OF TEN 3-HOUR MEETINGS HELD DURING THE
		MONTH OF MAY 2011 EACH MEETING FOCUSED ON ONE OF THE TEN ESSENTIAL PUBLIC HEALTH SERVICES THESE MEETINGS WERE CONDUCTED THROUGH
		FACILITATED FOCUS GROUPS CONSISTING OF 6-10 INVITED PARTICIPANTS THESE PARTICIPANTS' TASKS WERE 1) TO REVIEW THE EVALUATION MEASURES
		DEVELÓPED BY THE NPHPSP FOR THAT SESSION'S ESSENTIAL SERVICE, 2) PARTICIPATE IN THE GROUP DISCUSSION ABOUT THE HEALTH SYSTEM'S CAPACITY
		AND PERFORMANCE OF THAT PUBLIC HEALTH FUNCTION, 3) COME TO A CONSENSUS ON A RATING SCORE OF THE CURRENT CAPACITY, AND 4) TO EXPRESS CONCERNS AND
		PROVIDE RECOMMENDATIONS FOR IMPROVEMENT PARTICIPANTS SELECTED FOR EACH MEETING WERE CHOSEN BASED ON AREA OF EXPERTISE OR INTEREST
		AND RELATIONSHIP TO THE ESSENTIAL SERVICE TO BE DISCUSSED INVITATIONS WERE SENT TO A BROAD RANGE OF KEY PARTNERS FROM THE LOCAL PUBLIC
		HEALTH AGENCY, STATE SERVICE AGENCIES, COMMUNITY BASED ORGANIZATIONS, ACADEMIC INSTITUTIONS, HOSPITALS, SCHOOL SYSTEMS,
		FOUNDATIONS, LAW ENFORCEMENT AGENCIES, AND NON-PROFIT ORGANIZATIONS ADDITIONALLY, INVITATIONS WERE SENT TO PEOPLE IN LOCAL
		GOVERNMENTAL OR QUASI-GOVERNMENTAL ENTITIES INCLUDING FIRST RESPONDERS, ELECTED OFFICIALS, SOCIAL SERVICE PROVIDERS, ADMINISTRATORS,
		DIVERSITY ADVOCATES, AND OTHERS INVITATIONS WERE ALSO EXTENDED TO INDIVIDUALS IN THE BUSINESS COMMUNITY, MEDIA, AND JUDICIAL
		INSTITUTIONS APPROXIMATELY 70 KEY PARTICIPANTS (6-10 PER MEETING) RESPONDED TO THE REQUEST TO PARTICIPATE IN THE ASSESSMENT SESSIONS
		ORGANIZATIONS THAT WERE REPRESENTED INCLUDED *AVISTA ADVENTIST HOSPITAL *20TH JUDICIAL DISTRICT *BOARD OF COUNTY COMMISSIONERS
		*BOULDER COMMUNITY HOSPITAL *BOULDER COUNTY AGING SERVICES *BOULDER COUNTY ATTORNEY *BOULDER COUNTY COMMUNITY SERVICES *BOULDER
		COUNTY EMERGENCY OPERATIONS CENTER *BOULDER COUNTY HEALTHY KIDS *BOULDER COUNTY HOUSING AND HUMAN SERVICES *BOULDER COUNTY JUDICIAL
		SYSTEM *BOULDER COUNTY KID CONNECTS *BOULDER COUNTY LAND USE *BOULDER COUNTY MEDICAL SOCIETY *BOULDER COUNTY PUBLIC HEALTH *BOULDER
		*BOULDER VALLEY WOMEN'S HEALTH CENTER *CARRIAGE HOUSE *CITY OF BOULDER *CITY OF LONGMONT *CIVIC
		FORUM *CLINICA FAMILY HEALTH SERVICES *COLORADO DEPARTMENT OF PUBLIC HEALTH AND ENVIRONMENT *COLORADO SCHOOL OF PUBLIC HEALTH *COLORADO
		STATEWIDE PARENT COALITION *COMMUNITY ACTION PROGRAM *COMMUNITY FOUNDATION *EARLY CHILDHOOD COUNCIL OF BOULDER COUNTY *EMERGENCY FAMILY ASSISTANCE ASSOCIATION
		*ENVIRONMENTAL DEFENSE *ENVIRONMENTAL PROTECTION AGENCY *EXEMPLA *FOOTHILLS UNITED WAY *HEAD START *HEALTHY YOUTH ALLIANCE
		*IMAGINE! *KAISER PERMANENTE *LIVEWELL LONGMONT *LONGMONT POLICE LONGMONT UNITED HOSPITAL *MENTAL HEALTH PARTNERS *OUR CENTER
		*PARENTING PLACE *REGIS UNIVERSITY *SAINT BENEDICT *SALUD COMMUNITY HEALTH CENTER *ST VRAIN VALLEY SCHOOL DISTRICT *UNITED CHURCH OF
		CHRIST *UNIVERSITY OF COLORADO *UNIVERSITY OF NORTHERN COLORADO *WHOLE FOODS THOSE INVOLVED IN AVISTA ADVENTIST HOSPITAL'S
		COMMUNITY HEALTH NEEDS ASSESSMENT ALSO INCLUDE *BOULDER COUNTY PUBLIC HEALTH (BCPH)- REPRESENTED BY HEATH HARMON, DIRECTOR OF HEALTH
		PROGRAMS WORKS TO PROTECT, PROMOTE, AND ENHANCE THE HEALTH AND WELL-BEING OF ALL PEOPLE AND THE ENVIRONMENT IN BOULDER COUNTY UNDER
		THE DIRECTION OF THE BOULDER COUNTY BOARD OF HEALTH, THE DEPARTMENT'S 200+STAFF AND NUMEROUS VOLUNTEERS/INTERNS PROVIDE SERVICES IN SEVERAL
		BCPH DIVISIONS HOUSED WITHIN SIX SITES TO ADDRESS THE DIVERSE PUBLIC HEALTH NEEDS OF OUR COMMUNITY *THE BOULDER COUNTY CIVIC FORUM-
		REPRESENTED BY MORGAN ROGERS, PROGRAM DIRECTOR* AND MAX TAFFET, PROGRAM RESEARCH ASSOCIATE PROMOTES HEALTHY DECISION MAKING
		THAT WILL SUSTAIN THE ENVIRONMENTAL QUALITY, ECONOMIC VITALITY AND LIVABILITY OF THE BOULDER COUNTY REGION THROUGH INFORMATION, RESEARCH,
		EDUCATION AND DIALOGUE ITS GOALS ARE TO ARTICULATE A VISION FOR HEALTHY BOULDER COUNTY COMMUNITIES, MEASURE PROGRESS TOWARD THAT
		VISION THROUGH A BIENNIAL COMMUNITY INDICATORS REPORT AND AN UPDATED WEBSITE, INFORM AND EDUCATE THE PUBLIC AND DECISION MAKERS ABOUT
		ISSUES OF INTEREST AND CONCERN, IDENTIFY COMMUNITY ASSETS AND OPPORTUNITIES FOR STRATEGIC ACTION, CONVENE DIALOGUES AND
		PARTNERSHIPS TO ADDRESS KEY ISSUES THROUGH COLLABORATION, ADVOCATE FOR SYSTEMIC COMMUNITY CHANGE TO CREATE LASTING SOLUTIONS,
		AND ASSESS THE IMPACT OF THESE ACTIONS *CLINICA FAMILY HEALTH SERVICES- REPRESENTED BY SUSAN WORTMAN, DEVELOPMENT DIRECTOR CLINCA HAS FIVE
		LOCATIONS IN THE LOCAL AREA THEY PROVIDE A FULL SPECTRUM OF FAMILY HEALTH CARE SERVICES INCLUDING WELLNESS SERVICES, HEALTH INFORMATION,
		IMMUNIZATIONS, AND COMPREHENSIVE PREGNANCY SERVICES THEY SERVE 41,000 PATIENTS ANNUALLY THROUGH 200,000 VISITS TO A PATIENT POPULATION
		THAT CONSISTS OF 97% OF PATIENTS BELOW 200% OF THE POVERTY LEVEL AVISTA ADVENTIST HOSPITAL HAS A STRONG HISTORICAL RELATIONSHIP WITH CLINICA
		WHICH INCLUDES FINANCIAL SUPPORT, INPATIENT CARE, AND NATIONALLY RECOGNIZED DIABETES CARE MANAGEMENT
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Identifier	ReturnReference	Explanation
O ther Hospital Facilities included in Needs Assessment	Schedule H, Part V Section B, Line 4	(1) PORTER ADVENTIST HOSPITAL - LITTLETON ADVENTIST HOSPITAL PARKER ADVENTIST HOSPITAL,
Other Hospital Facilities included in Needs Assessment	Schedule H, Part V Section B, Line 4	(2) LITTLETON ADVENTIST HOSPITAL - PORTER ADVENTIST HOSPITAL PARKER ADVENTIST HOSPITAL,

Identifier	ReturnReference	Explanation
Other Hospital Facilities included in Needs Assessment	Schedule H, Part V Section B, Line 4	(3) PARKER ADVENTIST HOSPITAL - PORTER ADVENTIST HOSPITAL LITTLETON ADVENTIST HOSPITAL,
Other Hospital Facilities included in	Schedule H, Part V Section B, Line 4	(3) PARKER ADVENTIST HOSPITAL - PORTER ADVENTIST HOSPITAL LITTLETON ADVENTIST HOSPITAL,  (1) PORTER ADVENTIST HOSPITAL - MANY OF THE HEALTH ISSUES IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT AS A SECONDARY HEALTH NEED (SUBSTANCE ABUSE, UNPLANNED PREGNANCIES, SEXUALLY TRANSMITTED INFECTIONS, MOTOR VEHICLE DEATHS, SUICIDE RATES, HEART DISEASE AND STROKE, DIABETES, CANCER, AND POOR ORAL HEALTH) WILL NOT BE ADDRESSED DIRECTLY, BUT WILL HOPEFULLY BE IMPACTED IN A POSITIVE MANNER THROUGH THE INTERVENTIONS RELATED TO THE PRIMARY HEALTH NEEDS (MENTAL HEALTH, ACCESS, OBESITY, INJURY/EQUESTRIAN HEAD INJURIES) MANY OF THESE ISSUES, AS WELL AS THE OTHER ISSUES IDENTIFIED IN THE CHNA, ARE ALREADY BEING ADDRESSED THROUGH DOCTORS CARE AND ITS REFERRAL NETWORK, WHICH ARE LISTED IN A FUTURE SECTION THE FOCUS OF THE TASK FORCE WAS TO SELECT HEALTH ISSUES THAT HAVE A LARGE IMPACT ON THE POPULATION, HAVE A VAILABLE RESOURCES TO ENSURE SUCCESS OF INTERVENTIONS, AND ARE A HIGH PRIORITY IN THEIR COMMUNITY IT IS ALSO THE UNDERSTANDING OF THE TASK FORCE TO TRY TO NOT TACKLE EVERYTHING WITH RESULTING MEDIOCRE RESULTS, BUT TO SELECT HEALTH ISSUES THAT HAVE A LASCALE IN THE BEGINNING THE OTHER HEALTH ISSUES ARE AS FOLLOWS 1 CANCER IN GENERAL, AND COLON CANCER SPECIFICALLY ADDRESSED, EVEN IF ON A SMALL SCALE IN THE BEGINNING THE OTHER HEALTH ISSUES ARE AS FOLLOWS 1 CANCER IN GENERAL, AND COLON CANCER SPECIFICALLY IN ARAPAHOE COUNTY THIS IS A KEY SERVICE LINE FOR THE ORGANIZATION FOCUSING ON SUPPERIOR CLINICAL OUTCOMES AND ALSO PREVENTION AND SCREENING ONE EXAMPLE IS MAMMOGRAPHY SCREENING SUPPORTED BY THE HOSPITAL FOUNDATION 2 COMMUNICABLE DISEASE, PNEUMONIA VACCINATIONS IN DOUGLAS COUNTY AND HEPATITIS B INCIDENCE IN ARAPAHOE COUNTY THIS BOUTCH OF THE PROBLEM SUPPORTS WEIGHT MANAGEMENT THROUGH HEALTHY EATING AND ACTIVE LIVING, THIS PROGRAM IS HAVING AN UPSTREAM IMPACT ON DIABETES 4 HEART DISEASE AND SUPPORTS WEIGHT MANAGEMENT THROUGH HEALTHY EATING AND ACTIVE LIVING, THIS PROGRAM IS HAVING AND SUPPORTS HIS COMMUNITY ORGANIZATIONS TO
		MORTALITY RATES IN ARAPAHOE COUNTY DOCTORS CARE ADDRESSES THESE NEEDS IN THE COMMUNITY 8 TOBACCO, INCLUDING USE AMONG HIGH SCHOOL
		STUDENTS IN ARAPAHOE COUNTY THE HOSPITAL REFERS TO COUNTY AND STATE SERVICES SUCH AS THE TOBACCO FREE COUNTY WEBSITE AND THE STATE OF
<u> </u>	l	COLORADO'S MY QUIT PATH CESSATION,

Identifier	ReturnReference	Explanation
Needs not addressed in Needs Assessment	Schedule H, Part V Section B, Line 7	(2) LITTLETON ADVENTIST HOSPITAL - MANY OF THE HEALTH ISSUES IDENTIFIED IN THE COMMUNITY HEALTH
		NEEDS ASSESSMENT AS A SECONDARY HEALTH NEED (SUBSTANCE ABUSE, UNPLANNED PREGNANCIES, SEXUALLY TRANSMITTED INFECTIONS, MOTOR VEHICLE
		DEATHS, SUICIDE RATES, HEART DISEASE AND STROKE, DIABETES, CANCER, AND POOR ORAL HEALTH) WILL NOT
		BE ADDRESSED DIRECTLY, BUT WILL BE IMPACTED IN A POSITIVE MANNER THROUGH THE INTERVENTIONS
		RELATED TO THE PRIMARY HEALTH NEEDS (MENTAL HEALTH, ACCESS, AND OBESITY) MANY OF THESE
		ISSUES, AS WELL AS THE OTHER ISSUES IDENTIFIED IN THE CHNA, ARE ALREADY BEING ADDRESSED THROUGH
		DOCTORS CARE AND ITS REFERRAL NETWORK, WHICH ARE LISTED IN A FUTURE SECTION THE FOCUS OF THE COMMUNITY BENEFIT TEAM WAS TO SELECT HEALTH
		ISSUES THAT HAVE A LARGE IMPACT ON THE POPULATION, HAVE AVAILABLE RESOURCES TO ENSURE
		SUCCESS OF INTERVENTIONS, AND ARE A HIGH PRIORITY IN THEIR COMMUNITY IT IS ALSO THE
		UNDERSTANDING OF THE COMMUNITY BENEFIT TEAM TO TRY TO NOT TACKLE EVERYTHING WITH RESULTING
		MEDIOCRE RESULTS, BUT TO SELECT HEALTH ISSUES THAT CAN BE SUCCESSFULLY ADDRESSED, EVEN IF ON A
		SMALL SCALE IN THE BEGINNING THE OTHER HEALTH ISSUES ARE AS FOLLOWS 1 CANCER IN GENERAL, AND COLON CANCER SPECIFICALLY IN ARAPAHOE COUNTY
		THIS IS A KEY SERVICE LINE FOR THE ORGANIZATION FOCUSING ON SUPERIOR CLINICAL OUTCOMES BUT
		ALSO PREVENTION AND SCREENING ONE EXAMPLE IS MAMMOGRAPHY SCREENINGS SUPPORTED BY THE
		HOSPITAL FOUNDATION 2 COMMUNICABLE DISEASE, PNEUMONIA VACCINATIONS IN DOUGLAS COUNTY AND
		HEPATITIS B INCIDENCE IN ARAPAHOE COUNTY DOCTORS CARE PARTNERSHIP ADDRESS THESE NEED IN
		THE UNINSURED AND UNDERINSURED POPULATIONS 3 DIABETES CREATION HEALTH GRANT PROGRAM
		SUPPORTS WEIGHT MANAGEMENT THROUGH HEALTHY EATING AND ACTIVE LIVING IS HAVING AN UPSTREAM IMPACT ON DIABETES 4 HEART DISEASE AND STROKE,
		INCLUDING HYPERTENSION AND HIGH CHOLESTEROL IN ARAPAHOE COUNTY A KEY SERVICE LINE INITIATIVE
		WITHIN THE HOSPITAL PARTNERING WITH PHYSICIANS AND COMMUNITY ORGANIZATIONS TO PROVIDE
		EDUCATION AND TO SUPPORT LIFESTYLE CHANGE 5 MATERNAL AND INFANT HEALTH DOCTORS CARE
		PARTNERSHIP 6 ORAL HEALTH, INCLUDING INFANT CHECKUPS IN DOUGLAS COUNTY DENTISTRY FOR KIDS PARTNERSHIP SUPPORT THIS COMMUNITY NEED 7
		OVERALL HEALTH, INCLUDING INFANT MORTALITY RATES IN ARAPAHOE COUNTY DOCTORS CARE ADDRESSING
		THESE NEEDS IN THE COMMUNITY 8 TOBACCO, INCLUDING USE AMONG HIGH SCHOOL STUDENTS IN
		ARAPAHOE COUNTY THE HOSPITAL REFERS TO COUNTY AND STATE SERVICES SUCH AS THE TOBACCO FREE
		COUNTY WEBSITE AND THE STATE OF COLORADO'S MY QUIT PATH CESSATION PORTAL ,
Needs not addressed in Needs Assessment	Schedule H, Part V Section B, Line 7	(3) PARKER ADVENTIST HOSPITAL - MANY OF THE HEALTH ISSUES IDENTIFIED IN THE COMMUNITY HEALTH
		NEEDS ASSESSMENT AS A SECONDARY HEALTH NEED (SUBSTANCE ABUSE, UNPLANNED PREGNANCIES, SEXUALLY TRANSMITTED INFECTIONS, MOTOR VEHICLE
		DEATHS, SUICIDE RATES, HEART DISEASE AND STROKE, DIABETES, CANCER, AND POOR ORAL HEALTH) WILL NOT
		BE ADDRESSED DIRECTLY, BUT WILL BE IMPACTED IN A POSITIVE MANNER THROUGH THE INTERVENTIONS
		RELATED TO THE PRIMARY HEALTH NEEDS (MENTAL HEALTH, ACCESS, AND OBESITY) MANY OF THESE
		ISSUES, AS WELL AS THE OTHER ISSUES IDENTIFIED IN THE CHNA, ARE ALREADY BEING ADDRESSED THROUGH DOCTORS CARE AND ITS REFERRAL NETWORK, WHICH
		ARE LISTED IN A FUTURE SECTION THE FOCUS OF THE COMMUNITY BENEFIT TEAM WAS TO SELECT HEALTH
		ISSUES THAT HAVE A LARGE IMPACT ON THE POPULATION, HAVE AVAILABLE RESOURCES TO ENSURE
		SUCCESS OF INTERVENTIONS, AND ARE A HIGH PRIORITY IN THEIR COMMUNITY IT IS ALSO THE
		UNDERSTANDING OF THE COMMUNITY BENEFIT TEAM TO TRY TO NOT TACKLE EVERYTHING WITH RESULTING
		MEDIOCRE RESULTS, BUT TO SELECT HEALTH ISSUES THAT CAN BE SUCCESSFULLY ADDRESSED, EVEN IF ON A SMALL SCALE IN THE BEGINNING THE OTHER HEALTH
		ISSUES ARE AS FOLLOWS 1 CANCER IN GENERAL, AND COLON CANCER SPECIFICALLY IN ARAPAHOE COUNTY
		THIS IS A KEY SERVICE LINE FOR THE ORGANIZATION FOCUSING ON SUPERIOR CLINICAL OUTCOMES BUT
		ALSO PREVENTION AND SCREENING ONE EXAMPLE IS MAMMOGRAPHY SCREENINGS SUPPORTED BY THE
		HOSPITAL FOUNDATION 2 COMMUNICABLE DISEASE, PNEUMONIA VACCINATIONS IN DOUGLAS COUNTY AND
		HEPATITIS B INCIDENCE IN ARAPAHOE COUNTY DOCTORS CARE PARTNERSHIP ADDRESS THESE NEED IN THE UNINSURED AND UNDERINSURED POPULATIONS 3
		DIABETES CREATION HEALTH GRANT PROGRAM SUPPORTS WEIGHT MANAGEMENT THROUGH HEALTHY
		EATING AND ACTIVE LIVING IS HAVING AN UPSTREAM IMPACT ON DIABETES 4 HEART DISEASE AND STROKE,
		INCLUDING HYPERTENSION AND HIGH CHOLESTEROL IN ARAPAHOE COUNTY A KEY SERVICE LINE INITIATIVE
		WITHIN THE HOSPITAL PARTNERING WITH PHYSICIANS AND COMMUNITY ORGANIZATIONS TO PROVIDE EDUCATION AND TO SUPPORT LIFESTYLE CHANGE 5
		MATERNAL AND INFANT HEALTH DOCTORS CARE PARTNERSHIP 6 ORAL HEALTH, INCLUDING INFANT
		CHECKUPS IN DOUGLAS COUNTY DENTISTRY FOR KIDS PARTNERSHIP SUPPORT THIS COMMUNITY NEED 7
		OVERALL HEALTH, INCLUDING INFANT MORTALITY RATES IN ARAPAHOE COUNTY DOCTORS CARE ADDRESSING
		THESE NEEDS IN THE COMMUNITY 8 TOBACCO, INCLUDING USE AMONG HIGH SCHOOL STUDENTS IN ARAPAHOE COUNTY THE HOSPITAL REFERS TO COUNTY
		AND STATE SERVICES SUCH AS THE TOBACCO FREE COUNTY WEBSITE AND THE STATE OF COLORADO'S MY
<u> </u>		QUIT PATH CESSATION PORTAL ,

Needs not addressed in Needs Assessment Schedule H, Part V	Section B, Line 7  (4) AVISTA ADVENTIST HOSPITAL - AS A RESULT OF THE EXTENSIVE PROCESS TO IDENTIFY THE HEALTH NEEDS OF THE COMMUNITY THAT AVISTA ADVENTIST HOSPITAL SERVES, THE COMMUNITY COLLABORATION IDENTIFIED THAT THE GREATEST NEEDS WERE ACCESS TO HEALTH SERVICES, DIABETES, MENTAL HEALTH, SUBSTANCE ABUSE, OBESITY, AND IMMUNIZATIONS THE TEAM DECIDED TO FOCUS ON TWO OF THOSE NEEDS, ACCESS TO HEALTH SERVICES AND DIABETES, BECAUSE THEY WANTED TO MAKE A MEASURABLE AND LASTING IMPACT
	IN THOSE AREAS RATHER THAN ONLY SCRATCHING THE SURFACE IN MULTIPLE AREAS AND DILUTING EFFORTS FOLLOWING IS A FURTHER EXPLANATION OF WHY SOME OF THE NEEDS WERE NOT PRIORITIZED 1 MENTAL HEALTH CENTENNIAL PEAKS IS ADJACENT TO THE HOSPITAL CAMPUS, THEY ARE A MENTAL HEALTH FACILITY OFFERING DETOXIFICATION FOR SUBSTANCE ABUSE AND TREATMENT FOR DEPRESSION AND SUICIDE IN THE NARRATIVE OF OUR CHNA WE ALSO TALK ABOUT OUR CLOSE PARTNERSHIP WITH CLINICA FAMILY HEALTH SERVICES, WHICH HAS AN INNOVATIVE MODEL OF COLOCATING PHYSICAL HEALTH AND BEHAVIORAL HEALTH SERVICES, WHICH THE HOSPITAL FINANCIALLY SUPPORTS 2 SUBSTANCE ABUSE THIS NEED WAS NOT DIRECTLY ADDRESSED FOR THE SAME REASONS AS MENTAL HEALTH WITH THE AVAILABLE RESOURCES AT CENTENNIAL PEAKS AND CLINICA FAMILY HEALTH SERVICES CLINICA ALSO UTILIZES AN EVIDENCE-BASED PROTOCOL, SCREENING, BRIEF INTERVENTION, AND REFERRAL TO TREATMENT (SBIRT), WHICH IS USED TO IDENTIFY, REDUCE, AND PREVENT SUBSTANCE ABUSE 3 OBESITY AS PART OF THE OUTREACH EFFORTS TO BETTER MANAGE DIABETES, WEIGHT COUNSELING AND ADVICE IS INCLUDED WE ARE ALSO WORKING WITH THE LOCAL MUNICIPALITIES TO INTRODUCE A CHRONIC DISEASE SELF-MANAGEMENT COACHING AND INTERVENTION PROGRAM TO THE COMMUNITY 4 IMMUNIZATIONS BOULDER COUNTY PUBLIC HEALTH HAS AN EXTENSIVE MENU OF SERVICES AND OUTREACH INITIATIVES FOR IMMUNIZATIONS AND VACCINES, THE HOSPITAL DETERMINED THERE WOULD NOT BE INCREMENTAL VALUE IN DUPLICATING EFFORTS,
Means used to determine amounts billed Schedule H, Part V	(1) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Identifier	ReturnReference	Explanation
Means used to determine amounts billed	Schedule H, Part V Section B, Line 20d	(2) LITTLETON ADVENTIST HOSPITAL - PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT,
Means used to determine amounts billed	Schedule H, Part V Section B, Line 20d	(3) PARKER ADVENTIST HOSPITAL - PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT,

Identifier	ReturnReference	Explanation
Means used to determine amounts billed	Schedule H, Part V Section B, Line 20d	(4) AVISTA ADVENTIST HOSPITAL - PORTERCARE ADVENTIST HEALTH SYSTEM AUTOMATICALLY DISCOUNTS ALL SELF PAY PATIENT ACCOUNTS BY 30% AND ALSO OFFERS A PROMPT PAY DISCOUNT
NEEDS ASSESSMENT AND COMMUNITY INFORMATION	SCHEDULE H, PART VI, LINE 2	AND ALSO OFFERS A PROMPT PAY DISCOUNT,  ACROSS COLORADO, MORE THAN 4,500 ASSOCIATES OF  PORTERCARE ADVENTIST HEALTH SYSTEM (PAHS) ARE  CHANGING LIVES IN OUR HOSPITALS, SENIOR LIVING
		COMMUNITIES, CLINICS AND HOMES IN WHICH THEY WORK THROUGH THE MANY COMMUNITY PROGRAMS AND THE CHARITY CARE THEY PROVIDE FOR PEOPLE
		THROUGHOUT COLORADO, PAHS ASSOCIATES RECEIVE GREAT SATISFACTION FROM FULFILLING A MISSION OF EXTENDING THE HEALING MINISTRY OF CHRIST THE COMMUNITY BENEFIT REPORT IS A COLLECTIVE LIST OF
		VARIOUS ACTIVITIES THROUGH WHICH PAHS SUPPORTS ITS NEIGHBORS THROUGHOUT THE STATE COMMUNITY BENEFITS ARE OFFERED IN THE FORM OF OUTREACH AND
		EDUCATION, SUPPORT GROUPS, ACTIVITIES AND CLINICS, AS WELL AS CHARITY CARE AS A NONPROFIT, FAITH-BASED ORGANIZATION, PAHS IS COMMITTED TO PROVIDING SUPPORT AND PROGRAMS FOR THOSE LESS
		FORTUNATE IN OUR COMMUNITIES IN HARD TIMES THOSE NUMBERS GROW, WHILE RESOURCES SHRINK IN RESPONSE TO THIS, WE SEEK HOW TO MAKE THE MOST
		IMPACT IN EVERY COMMUNITY WE TOUCH IN THE MOST RECENT FISCAL YEAR PAHS INVESTED THE FOLLOWING IN ITS COMMUNITIES COMMUNITY BENEFIT ANNUAL REPORT FY 2013 SUMMARY PORTERCARE ADVENTIST
		HEALTH SYSTEM (PAHS), A FAITH-BASED, NONPROFIT HEALTH CARE ENTITY, SINCE THEIR EARLIEST DAYS, HAVE PLACED AN EMPHASIS ON WHOLE PERSON CARE
		AND ON ILLNESS PREVENTION, HAVE PRESERVED AN UNWAVERING COMMITMENT TO THEIR VALUES AND AN UNDERSTANDING OF THE VITAL ROLE THAT MINISTERING TO SPIRITUAL NEEDS CAN PLAY IN HEALTH
		CARE COMMITTED TO THE MISSION OF CONTINUING THE HEALING MINISTRY OF CHRIST, PAHS BUILDS UPON ITS UNIQUE HISTORY, HERITAGE AND TRADITIONS TO
		CREATE A FAITH-BASED ENTITY DESIGNED TO ADVANCE THE MISSION OF THEIR INDIVIDUAL ORGANIZATIONS TODAY, PAHS OPERATES 4 HOSPITALS AVISTA ADVENTIST HOSPITAL, LITTLETON ADVENTIST
		HOSPITAL, PARKER ADVENTIST HOSPITAL AND PORTER ADVENTIST HOSPITAL IN KEEPING WITH OUR MISSION, PAHS PROVIDES CARE FOR ALL REGARDLESS OF ABILITY
		TO PAY IN FISCAL YEAR 2013, PAHS PROVIDED \$48 MILLION IN HEALTHCARE TO UNDERPRIVILEGED INDIVIDUALS AND THE BROADER COMMUNITY THROUGH CHARITY CARE, COMMUNITY EDUCATION AND
		OUTREACH, AND UNPAID COSTS OF MEDICAID QUALITY HEALTHCARE IS DELIVERED TO PERSONS IN THESE SERVICE AREAS - DENVER, BOULDER, LITTLETON, PARKER
		AND THEIR SURROUNDING COMMUNITIES IN THE STATE OF COLORADO UNCOMPENSATED CARE PORTERCARE ADVENTIST HEALTH SYSTEM PROVIDES A SIGNIFICANT AMOUNT OF UNCOMPENSATED CARE EACH YEAR IN
		FY2013, THE COST OF TRADITIONAL CHARITY CARE PROVIDED WAS \$14 7 MILLION PAHS ALSO INCURRED \$27 8 MILLION IN UNREIMBURSED COSTS FOR SERVICES
		PROVIDED TO MEDICAID PATIENTS FREQUENTLY, THE COSTS OF PROVIDING SERVICES TO PARTICIPANTS OF MEDICAID ARE GREATER THAN THE PAYMENTS RECEIVED FROM THE PROGRAM THE SAME IS TRUE FOR MEDICARE
		PAHS INCURRED \$66 4 MILLION IN UNREIMBURSED COSTS FOR MEDICARE COMMUNITY OUTREACH FOR PERSONS WHO ARE POOR PROJECT C U R E COLLECTION
		OF MEDICAL SUPPLIES AND EQUIPMENT IS PALLETIZED AND SHRINK WRAPPED FOR DONATION SOCIAL ASSISTANCE PRESCRIPTIONS THIS PROGRAM PROVIDES MEDICATIONS AT THE TIME OF DISCHARGE FOR LOW-
		INCOME PATIENTS CAB VOUCHERS VOUCHERS FOR CABS ARE PROVIDED FOR LOW INCOME PATIENTS COMMUNITY OUTREACH FOR THE BROADER COMMUNITY COMMUNITY
		CONTRIBUTIONS PAHS HOSPITALS ARE PROUD TO CONTRIBUTE TO THE LOCAL CHARITIES AND ORGANIZATIONS THAT HELP TO MEET THEIR MISSION AND CARE FOR THE PEOPLE OR THEIR COMMUNITY NEW
		LIFE EDUCATION CLASSES PAHS PROVIDES NUMEROUS CHILD BIRTHING PREPARATION, SIBLING PREPARATION, AND EXERCISE CLASSES SAFETY SAFARI PROVIDES
		SAFETY INFORMATION TO CHILDREN IN THE COMMUNITY COMMUNITY EDUCATION PROVIDES EDUCATION REGARDING DISEASE PROCESSES, SAFETY AND PROMOTING HEALTH IN THE COMMUNITY FAMILY
		EDUCATION WOMEN'S SERVICES OFFERS A VARIETY OF CLASSES FOR THE COMMUNITY, INCLUDING CPR, LACTATION AND OTHERS VIM AND VIGOR MAGAZINE
		FREE COMMUNITY HEALTH AND WELLNESS MAGAZINE PUBLISHED QUARTERLY DIABETES AWARENESS CLASSES IN THESE CLASSES, DIABETICS AND THEIR FAMILIES LEARN TO MANAGE DIABETES THROUGH NUTRITION,
		EXERCISE, FOOT CARE, MEDICATIONS AND THE INS AND OUTS OF MONITORING BLOOD SUGAR BODY OF KNOWLEDGE - COMMUNITY TALKS A SERIES OF PUBLIC
		LECTURES THAT COVER VARIOUS TOPICS FROM CARDIOLOGY AND HEART HEALTH TO ORTHOPEDIC SURGERY TO NEW TREATMENTS FOR PARKINSON'S DISEASE EDUCATIONAL PROGRAMS FOR CLINICAL
		PROFESSIONALS THE PORTER HOSPITAL TRANSPLANT PROGRAM CONDUCTS NUMEROUS PROGRAMS AND SEMINARS DESIGNED TO EDUCATE THE GREATER
		COMMUNITY ON THE LATEST ADVANCEMENTS IN TRANSPLANT MEDICINE ASK-A-NURSE CALLS FREE HEALTH INFORMATION AND PHYSICIAN REFERRAL SERVICE FOR OUR COMMUNITY NURSES ALSO ASSESS
		HEALTH CONDITIONS FROM NECK PAIN TO A FEVER, AND GIVE FREE PROFESSIONAL ADVICE ON WHAT ACTION TO TAKE NEXT THIS PROGRAM PROVIDES INFORMATION
		AND REGISTRATION FOR HOSPITAL CLASSES AND EVENTS STUDENT PRECEPTING SUPERVISING HEALTHCARE RELATED STUDENTS FROM VARIOUS LOCAL AND REGIONAL COLLEGES AND VOCATIONAL SCHOOLS
		CURIOUS GEORGE HOSPITAL TOURS THIS PROGRAM IS GEARED TO CHILDREN AGED 4-10 BASED ON THE STORY "CURIOUS GEORGE GOES TO THE HOSPITAL" AND
		INVOLVES TAKING TOURS OF ALL THE DEPARTMENTS THAT GEORGE VISITED THE TOUR COMPLIMENTS THE HOSPITALS FOCUS ON CREATING A HEALING ENVIRONMENT CHILDREN SEE A HOSPITAL AS A LESS
		SCARY, HELPFUL PLACE DEMOGRAPHIC DATA PORTER ADVENTIST HOSPITAL AND LITTLETON ADVENTIST HOSPITAL THE PORTER ADVENTIST HOSPITAL AND
		LITTLETON ADVENTIST SERVICE AREA COVERS COUNTIES WITH DIVERSE DEMOGRAPHIC SITUATIONS INCLUDING DENVER, ARAPAHOE, DOUGLAS, AND JEFFERSON COUNTIES ("SOUTH DENVER OPERATING
		GROUP") WITHIN THE SOUTH DENVER OPERATING GROUP, DENVER IS THE MOST POPULOUS COUNTY FOLLOWED CLOSELY BY ARAPAHOE AND JEFFERSON COUNTIES DOUGLAS COUNTY IS THE SMALLEST COUNTY
		IN THE GROUP, WITH A COMBINED POPULATION OF 1,706,704 RESIDENTS JEFFERSON AND DOUGLAS COUNTY ARE PREDOMINANTLY WHITE, WITH 88% AND
		90% OF THE POPULATION IN THIS GROUP, RESPECTIVELY ARAPAHOE IS MORE DIVERSE WITH 73% WHITE AND 10% AFRICAN AMERICAN COLORADANS WITH THE HIGHEST MEDIAN HOUSEHOLD INCOMES
		RESIDE IN DOUGLAS COUNTY FOLLOWED BY JEFFERSON COUNTY ARAPAHOE COUNTY'S MEDIAN HOUSEHOLD INCOME IS CLOSE TO THE STATE AVERAGE DOUGLAS
		COUNTY'S UNEMPLOYMENT IS AMONG THE LOWEST IN THE STATE JEFFERSON AND ARAPAHOE HAVE RATES CLOSE TO THE STATE'S AVERAGE RATE THE UNEMPLOYMENT RATE IN DENVER COUNTY IS HIGHER
		THAN THE STATE AVERAGE PARKER ADVENTIST HOSPITAL PARKER ADVENTIST HOSPITAL'S PRIMARY SERVICE AREAS ARE DOUGLAS AND ARAPAHOE
		COUNTIES ADDITIONAL INFORMATION ON JEFFERSON AND DENVER COUNTIES IS INCLUDED IN THIS SECTION SINCE THOSE COUNTIES ARE PART OF THE SOUTH DENVER OPERATING GROUP HOWEVER, THE
		INFORMATION ON THESE ADDITIONAL COUNTIES IS FOR COMPARISON PURPOSES ONLY AND IS NOT INTENDED TO BE PART OF PARKER HOSPITAL'S PRIMARY SERVICE
		AREA JEFFERSON AND DOUGLAS COUNTY ARE PREDOMINANTLY WHITE, WITH 88% AND 90% OF THE POPULATION IN THIS GROUP, RESPECTIVELY ARAPAHOE IS MORE DIVERSE WITH 73% WHITE AND 10% AFRICAN
		AMERICAN COLORADANS WITH THE HIGHEST MEDIAN HOUSEHOLD INCOMES RESIDE IN DOUGLAS COUNTY FOLLOWED BY JEFFERSON COUNTY ARAPAHOE COUNTY'S
	MEDIAN HOUSEHOLD INCOME IS CLOSE TO THE STATE AVERAGE DOUGLAS COUNTY'S UNEMPLOYMENT IS AMONG THE LOWEST IN THE STATE JEFFERSON AND ARAPAHOE HAVE RATES CLOSE TO THE STATE'S	
	AVERAGE RATE THE UNEMPLOYMENT RATE IN DENVER COUNTY IS HIGHER THAN THE STATE AVERAGE AVISTA ADVENTIST HOSPITAL	
		SERVES THE COUNTIES OF BOULDER, BROOMFIELD, AND ADAMS WHILE THIS DATA IS REPRESENTATIVE OF THE ENTIRE AVISTA SERVICE AREA, AVISTA TARGETS A MORE NARROWLY FOCUSED DEMOGRAPHIC AREA
		CONCENTRATING ON THE AREA OF BOULDER AND BROOMFIELD COUNTIES, WHICH DEMONSTRATE THE GREATEST HEALTHCARE NEEDS THE POPULATION OF
		BOULDER COUNTY IS 294,567 AND CONSISTS OF 117,222 HOUSEHOLDS THE RACIAL/ETHNIC MAKEUP IS AS FOLLOWS 87% WHITE (INCLUDING LATINO), 4% ASIAN, 1% AFRICAN AMERICAN, 4% NATIVE AMERICAN, 3%
		TWO OR MORE RACES, AND 5% OTHER THE MEDIAN FAMILY INCOME AS OF 2008 WAS \$85,602 WHILE 14% OF INDIVIDUALS, 8% OF FAMILIES, AND 13% OF CHILDREN
		WERE LIVING BELOW THE POVERTY LEVEL THE POPULATION OF BROOMFIELD COUNTY IS 55,880 AND CONSISTS OF 22,646 HOUSEHOLDS THE RACIAL/ETHNIC IS AS FOLLOWS 89% WHITE (INCLUDING LATINO), 6 1%
		ASIAN, 1 5% AFRICAN AMERICAN, 9% NATIVE AMERICAN, AND 2 4% TWO OR MORE RACES THE MEDIAN FAMILY INCOME AS OF 2010 WAS \$75,590, WHILE 5 5%
		OF BROOMFIELD COUNTY LIVES BELOW THE POVERTY LEVEL

Identifier	ReturnReference	Explanation
Patient education of eligibility for assistance		INFORMATION CONCERNING FINANCIAL ASSISTANCE IS INCLUDED ON CENTURA'S WEBSITE THE WEBSITE NOT ONLY LISTS PHONE NUMBERS FOR PATIENTS TO CALL TO DISCUSS FINANCIAL ASSISTANCE, BUT ALSO INCLUDES CENTURA'S POLICY FOR CHARITY CARE AND ITS POLICIES RELATED TO UNINSURED PATIENTS IN ADDITION, AT THE TIME OF REGISTRATION, UNINSURED PATIENTS ARE SCREENED TO DETERMINE IF THE PATIENTS QUALIFY FOR ANY FEDERAL, STATE OR COUNTY PROGRAMS UNINSURED PATIENTS ARE ALSO SENT A LETTER REQUESTING THAT THE PATIENT CALL TO DETERMINE ELIGIBILITY FOR VARIOUS ASSISTANCE
Affiliated health care system		PROGRAMS, INCLUDING CHARITY  PORTERCARE ADVENTIST HEALTH SYSTEM IS OPERATED AS PART OF CENTURA HEALTH CORPORATION  ("CENTURA") CENTURA AND ITS AFFILIATED  ORGANIZATIONS ARE DEDICATED TO EXTENDING THE HEALING MINISTRY OF CHRIST BY CARING FOR THOSE WHO ARE ILL AND BY NURTURING THE HEALTH OF THE PEOPLE IN OUR COMMUNITIES SPECIFICALLY, CENTURA HAS LAUNCHED A SYSTEM-WIDE STRATEGIC PLAN TO IMPROVE THE QUALITY, CONSISTENCY, AVAILABILITY, AND AFFORDABILITY OF HEALTH CARE TO COMMUNITIES THROUGHOUT COLORADO THE THREE MAIN COMPONENTS OF THIS STRATEGY ARE (1) TO CONTINUE INVESTING IN TECHNOLOGY ADVANCEMENTS THAT IMPROVE THE QUALITY, COSTS, AND COORDINATION OF CARE INCLUDING THE ESTABLISHMENT OF ELECTRONIC HEALTH RECORDS LINKING OUR PHYSICIANS, CLINICS, HOSPITALS, LONG-TERM FACILITIES AND HOME CARE SERVICES, (2) PROVIDING WELLNESS CARE, THEREBY POTENTIALLY REDUCING HEALTH CARE COSTS BY HELPING PATIENTS TO MAINTAIN GOOD HEALTH, GROWING THE LEVEL OF SUPPORT AND OUTREACH PROVIDED TO RURAL COMMUNITIES, AND INCREASING ACCESS, AFFORDABILITY AND QUALITY OF HEALTH CARE, AND (3) COORDINATE AND DEVELOP SYSTEMS OF CARE, LOOKING TO EACH FACILITY AND ENTITY IN CENTURA TO SHARE BEST PRACTICES AND IMPROVE OVERALL EFFICIENCY AND COMMUNICATION SYSTEMWIDE FROM BIRTH TO HOME CARE

**Software ID:** 12000266 **Software Version:** v2012.1.0

**EIN:** 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

#### Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

e and address	Type of Facility (describe)	
DIMENSION PAIN MANAGEMENT 400 W 144TH AVE STE 240 WESTMINSTER,CO 80023	EMP PHYSICIAN GROUP	
AVISTA FAMILY MEDICINE GUNBARREL 5365 SPINE ROAD SUITE C BOULDER,CO 80301	EMP PHYSICIAN GROUP	
BOULDER HOLISTIC MEDICINE 805 S BROADWAY SUITE 103 BOULDER,CO 80305	EMP PHYSICIAN GROUP	
COLORADO NEUROVASCULAR SPECIALISTS 7780 S BROADWAY LITTLETON,CO 80122	EMP PHYSICIAN GROUP	
CENTER FOR ORTHOPEDICS 7720 S BROADWAY LITTLETON,CO 80122	EMP PHYSICIAN GROUP	
CHATFIELD FAMILY MEDICINE 10789 BRADFORD RD STE 150 LITTLETON,CO 80127	EMP PHYSICIAN GROUP	
CHATFIELD WOMEN'S CARE 7720 S BROADWAY LITTLETON,CO 80122	EMP PHYSICIAN GROUP	
CENTER ENDOCRINOLOGY AND DIABETES 7750 S BROADWAY STE 220 LITTLETON,CO 80122	EMP PHYSICIAN GROUP	
MILE HIGH ONCOLOGY 7780 S BROADWAY STE 380 LITTLETON,CO 80122	EMP PHYSICIAN GROUP	
CYPRESS HEMOTOLOGY AND ONCOLOGY 2555 S DOWNING ST STE 240 DENVER,CO 80210	EMP PHYSICIAN GROUP	
COLORADO HEAD AND NECK SPECIALISTS 2555 S DOWNING ST STE 100 DENVER,CO 80210	EMP PHYSICIAN GROUP	
ARACEA WOMEN'S CENTER 300 S JACKSON ST DENVER, CO 80209	EMP PHYSICIAN GROUP	
PORTER PRIMARY CARE 300 S JACKSON ST DENVER, CO 80209	EMP PHYSICIAN GROUP	
ENDOSCOPY CENTER AT PORTER LLC 1001 SOUTH PARK DRIVE LITTLETON, CO 80120	EMP PHYSICIAN GROUP	
CENTURA MEDICAL ASSOCIATES 2525 S DOWNING ST DENVER, CO 80210	EMP PHYSICIAN GROUP	
SOUTH SUBURBAN INTERNAL MEDICINE 7750 S BROADWAY LITTLETON, CO 80122	EMP PHYSICIAN GROUP	
CENTURA HEALTH AT SOUTHLANDS 6240 SO MAIN ST STE 255 AURORA, CO 80016	EMP PHYSICIAN GROUP	
COLORADO ENT SPECIALISTS 9397 CROWN CREST BLVD STE 431 PARKER, CO 80138	EMP PHYSICIAN GROUP	
BARIATRIC AND METABOLIC CENTER 9399 CROWN CREST BLVD STE 110 PARKER, CO 80138	EMP PHYSICIAN GROUP	
TIMBERVIEW CLINIC AT PARKER 9399 CROWN CREST BLVD STE 200 PARKER, CO 80138	EMP PHYSICIAN GROUP	
ACCESS FAMILY MEDICINE 19284 COTTONWOOD DRIVE SUITE 201 PARKER, CO 80138	EMP PHYSICIAN GROUP	
CYPRESS ONCOLOGY - PKR 9399 CROWN CREST BLVD SUITE 215 PARKER, CO 80138	EMP PHYSICIAN GROUP	
APOLLO INTERNAL MEDICINE 950 E HARVARD AVE SUITE 530 DENVER, CO 80210	EMP PHYSICIAN GROUP	
PRIMARY CARE (HARVARD PARK) 950 E HARVARD AVE SUITE 660 DENVER, CO 80210	EMP PHYSICIAN GROUP	
COMPREHENSIVE BREAST CARE 2555 S DOWNING ST SUITE 130 DENVER,CO 80210	EMP PHYSICIAN GROUP	
EP CLINIC 2525 S DOWNING ST CARDIAC CATH LAB DENVER,CO 80210	EMP PHYSICIAN GROUP	
COLORADO JOINT REPLACEMENT 2535 S DOWNING ST DENVER,CO 80210	EMP PHYSICIAN GROUP	
AVISTA FAMILY MEDICINE (ERIE) 611 MITCHELL WAY ERIE, CO 80516	EMP PHYSICIAN GROUP	
MOUNTAIN VIEW FAMILY PHYSICIANS 2020 ONEIDA ST DENVER,CO 80224	EMP PHYSICIAN GROUP	
AVISTA INTERNAL MEDICINE 90 HEALTHPARK DR STE 350	EMP PHYSICIAN GROUP	

# Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

e and address	Type of Facility (describe)	
NORTHWEST GASTROENTEROLOGY 80 HEALTH PARK DRIVE LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP	
PORTER HOSPICE 1391 SPEER BLVD 600 DENVER, CO 80204	EMP PHYSICIAN GROUP	
AVISTA WOMEN'S HEALTH 611 MITCHELL WAY STE 103 ERIE,CO 80516	EMP PHYSICIAN GROUP	
FLATRONS HEART AND VASCULAR 90 HEALTHPARK DRIVE STE 350 LOUISVILLE,CO 80027	EMP PHYSICIAN GROUP	
RIDGELINE FAMILY MEDICINE 2352 MEADOWS BLVD STE 300 CASTLE ROCK, CO 80108	EMP PHYSICIAN GROUP	
RIDGELINE FAMILY MEDICINE 831 S ERRY ST STE 200 CASTLE ROCK, CO 80104	EMP PHYSICIAN GROUP	
AFFILIATED EAR NOSE AND THROAT PHYSICIANS 8000 E PRENTICE AVE STE D12 GRENWOOD VILLAGE,CO 80111	EMP PHYSICIAN GROUP	
CLEMENT PARK FAMILY MEDICINE 6901 S PIERCE ST STE 110 LITTLETON,CO 80128	EMP PHYSICIAN GROUP	
HIGHLANDS RANCH MEDICAL ASSOCIATES 9135 S RIDGELINE BLVD STE 190 HIGHLANDS RANCH, CO 80129	EMP PHYSICIAN GROUP	
SOUTH QUEBEC FAMILY MEDICINE 6081 S QUEBEC ST STE 100 CENTENNIAL, CO 80111	EMP PHYSICIAN GROUP	
COMPREHENSIVE OBGYN AT PARKER 9397 CREOWN CREST BLVD STE 431 PARKER,CO 80138	EMP PHYSICIAN GROUP	
INTEGRATED OBGYN AT PARKER 9397 CROWN CREST BLVD STE 220 PARKER,CO 80138	EMP PHYSICIAN GROUP	
PARKER ENDOCRINOLOGY 9397 CROWN CREST BLVD STE 220 PARKER, CO 80138	EMP PHYSICIAN GROUP	
PINNACLE WOMEN'S HEALTHCARE AT PARKER 9397 CROWN CREST BLVD STE 331 PARKER,CO 80138	EMP PHYSICIAN GROUP	
CENTURA HEALTH PHYSICIAN GROUP AT CLERMONT PARK 2479 S CLERMONT ST DENVER, CO 80222	EMP PHYSICIAN GROUP	

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DLN: 93493134078734 OMB No 1545-0047

Inspection

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Open to Public

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Attach to Form 990

	ne organization						Employer identification	on number
PORTER	CARE ADVENTIST HEALTH	I SYSTEM					84-0438224	
Part I	General Information	on on Grants and	d Assistance				<b>1</b>	
the <b>2</b> De	es the organization maintain e selection criteria used to av scribe in Part IV the organiz	ward the grants or as atıon's procedures fo	sistance? or monitoring the use o		ed States			✓ Yes
Part I					ert II can be duplicated			es to
	ame and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
See Ad	dıtıonal Data Table							
	ter total number of section 5							16
<u> </u>	ter total number of other orga						<del>.</del>	3

• • •	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, F	Part IV, line 22
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	<b>(f)</b> Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
Procedures for monitoring use of grant funds		GRANTS ARE MADE AT THE DISCRETION OF THE FACILITY CEOS THE CEOS MAKE REQUESTS FOR FUNDING, WHICH CAN BE EITHER A DONATION TO A SPECIFIC ENTITY OR AN INVOICE FOR A SPECIFIC EXPENSE MOST RECIPIENTS OF MONIES ARE 501(C)(3) ENTITIES AS SUCH, THEY ENSURE THAT ALL MONIES RECEIVED ARE USED FOR THEIR INTENDED PURPOSE ONLY FOR ALL TUITION REIMBURSEMENTS, RECIPIENTS ARE REQUIRED TO MAINTAIN MINIMUM ACADEMIC STANDARDS AND PROVIDE DOCUMENTATION THAT THEY ARE MEETING THESE STANDARDS RECIPIENTS MUST SUBMIT WRITTEN SUBSTANTIATION OF ALL EXPENSES INCURRED BEFORE REIMBURSEMENTS WILL BE PAID

**Software ID:** 12000266

**Software Version:** v2012.1.0

**EIN:** 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DOCTORS CARE191 E ORCHARD RD SUITE 102NE LITTLETON,CO 80121	84-1150815	501(C)(3)	50,000	9,665	FM∨	MEDICINE	PROGRAM SUPPORT
ROCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION7995 E PRENTICE AVE SUITE 204 GREENWOOD VILLAGE, CO 80111	84-0745018	501(C)(3)	479,385				SPONSORSHIP FEE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LITTLETON PUBLIC SCHOOLS5776 S CROCKER ST LITTLETON,CO 80120	84-1885005	N/A	10,000				PROGRAM SUPPORT
ARTHRITIS FOUNDATION INC2280 S ALBION STREET DAYTONA BEACH,FL 80222	38-3826066	501(C)(3)	8,750				SPONSORSHIP FEE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CLASSIC BICYCLE RACING LLC1514 ARAPAHOE ST DENVER,CO 80202	27-3045655	N/A	31,483				SPONSORSHIP FEE
CAMPION ACADEMY300 SW 42ND ST LOVELAND,CO 80537	84-0459259	501(C)(3)	5,913				SPONSORSHIP FEE

	•			<del>-</del>			
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLORADO WELLNESS CONNECTION4960 E MINERAL CIRCLE CENTENNIAL,CO 80122	84-1504515	N/A	7,800				PROGRAM SUPPORT
CLINICA CAMPESINA FAMILY HEALTH SERVICES 1345 PLAZA COURT NORTH SUITE A LAFAYETTE, CO 80026	84-0743432	501(C)(3)	165,504				PROGRAM SUPPORT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE COMMUNITY FOUNDATION1123 SPRUCE ST BOULDER,CO 80302	84-1171836	501(C)(3)	10,000				PROGRAM SUPPORT
MARCH OF DIMES1325 S COLORADO BLVD SUITE B508 PARKER, CO 80222	13-1846366	501(C)(3)	6,750				SPONSORSHIP FEE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARKER TASK FORCE 20118 E MAINSTREET D PARKER,CO 80138	74-2494265	501(C)(3)	7,920				PROGRAM SUPPORT
GREATER PARKER FOUNDATION20120 E MAINSTREET PARKER, CO 80138	26-3664272	501(C)(3)	15,000				SPONSORSHIP FEE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EXPLORE TRANSPLANT 5559 NW BARRY RD 348 KANSAS CITY,MO 64154	27-2071049	501(C)(3)	6 ,2 5 0				PROGRAM SUPPORT
SEVENTH-DAY ADVENTIST COMMUNITY SERVICES 5045 W 1ST AVE DENVER, CO 80219	84-0527826	501(C)(3)	62,000				PROGRAM SUPPORT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GLACIER VIEW RANCH 8748 OVERLAND RD WARD,CO 80481	84-0968738	501(C)(3)	52,130				PROGRAM SUPPORT
MILE HIGH ADVENTIST ACADEMY711 E YALE DENVER,CO 80210	84-0525223	501(C)(3)	79,500				PROGRAM SUPPORT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PROJECT CURE10377 E GEDDES AVE CENTENNIAL,CO 80112	84-1568566	501(C)(3)	20,000				SPONSORSHIP FEE
ROCKY MOUNTAIN CONFERENCE2520 SOUTH DOWNING STREET DENVER,CO 80210	27-5560724	501(C)(3)	30,000				PROGRAM SUPPORT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNION COLLEGE3800 S 48TH STREET LINCOLN,NE 68506	47-0405319	501(C)(3)	85,000				PROGRAM SUPPORT

DLN: 93493134078734

OMB No 1545-0047

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization PORTERCARE ADVENTIST HEALTH SYSTEM

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

84-0438224

Pa	Questions Regarding Compensation					
					Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	ιο pιον	Housing allowance or residence for personal use			
	✓ Travel for companions	,  -	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	Ī	Health or social club dues or initiation fees			
	Discretionary spending account	~	Personal services (e g , maid, chauffeur, chef)			
h	If any of the boxes in line 1a are checked, did the org	ianizati	on follow a written policy regarding nayment or			
	reimbursement or provision of all of the expenses des			1b	Yes	
2	Did the organization require substantiation prior to re					
	directors, trustees, and the CEO/Executive Director,	regard	ding the items checked in line 1a?	2	Yes	
_	Todock					
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all the					
	used by a related organization to establish compensa	ition of	the CEO/Executive Director, but explain in Part III			
	Compensation committee		Written employment contract			
	Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	ı	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, P or a related organization	art VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	aymen	t?	4a	Yes	
b	Participate in, or receive payment from, a supplemen	tal non	qualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	st comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of	lıne 1a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	lıne 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de			7	Yes	
8	Were any amounts reported in Form 990, Part VII, pa					
	subject to the initial contract exception described in in Part III	Regula	tions section 53 4958-4(a)(3)? If "Yes," describe			
				8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	rebutt	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

## Part III Supplemental Information

Complete this part to provide the infor Also complete this part for any addition	mation, explanation, or descriptions r	equired for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II
Identifier	Return Reference	Explanation
REPORTABLE INDIVIDUALS COMPENSATED BY UNRELATED ORGANIZATIONS	SCHEDULE J, PART I	ALL KEY EMPLOYEES AND HOSPITAL CEO'S ARE COMPENSATED BY CENTURA HEALTH CORPORATION, WHO MANAGES THE DAILY ACTIVITIES OF PORTERCARE ADVENTIST HOSPITALS UNDER A JOINT OPERATING AGREEMENT DATED DECEMBER 8, 1995 BETWEEN THE ADVENTIST HEALTHCARE SYSTEM AND CATHOLIC HEALTH INITIATIVES AS SUCH, THEIR SALARIES ARE PAID TO THEM BY CENTURA, AN UNRELATED ORGANIZATION, FOR SERVICES RENDERED IN THEIR CAPACITY AS KEY EMPLOYEES OR OFFICERS OF PAHS ALL OF THEIR REPORTABLE COMPENSATION IS DISCLOSED ON FORM 990, SCHEDULE J, PART II, ROW (I) AND FORM 990, PART VII, COLUMN (D) AS REPORTING ORGANIZATION COMPENSATION IN ADDITION, THE CEO AND CFO OF PAHS WERE APPOINTED AS SUCH BY THE PAHS BOARD OF DIRECTORS WHILE THEY ARE OFFICERS OF THESE ENTITIES, A VERY SMALL PORTION OF THEIR TIME IS DIRECTLY RELATED TO THE OPERATIONS OF PAHS THEY ARE COMPENSATED BY CENTURA, WHICH IS CHARGED WITH MANAGING THE FACILITIES THEIR RESPECTIVE COMPENSATION IS NOT REPORTED ON THE FILING ORGANIZATION'S 990 BUT IN FACT IS REPORTED IN FULL ON PART VII AND SCHEDULE J OF CENTURA HEALTH CORPORATION'S FORM 990
Travel for companions	Schedule J, Part I, Line 1a	SENIOR VPS AND HOSPITAL CEOS ARE PAID THROUGH CENTURA HEALTH CORP AND ARE ELIGIBLE FOR THE FOLLOWING BENEFITS TRAVEL FOR COMPANIONS, HEALTH OR SOCIAL CLUB DUES, AND REIMBURSEMENT UP TO \$10,000 FOR PERSONAL SERVICES SUCH AS TAX, FINANCIAL, AND ESTATE PLANNING SERVICES, ALONG WITH TAX GROSS-UP PAYMENTS FOR ANY REIMBURSEMENTS INCLUDED IN TAXABLE COMPENSATION ALL BENEFITS ARE PROVIDED PURSUANT TO A WRITTEN POLICY GOVERNING PAYMENT AND REIMBURSEMENT, SUBSTANTIATION IS REQUIRED FOR ALL EXPENSES SUBMITTED FOR REIMBURSEMENT, AND REIMBURSEMENTS ARE INCLUDED IN TAXABLE COMPENSATION WHERE APPROPRIATE
Tax indemnification and gross-up payments	Schedule J, Part I, Line 1a	SEE SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS DISCLOSURE
Health or social club dues or initiation fees	Schedule J, Part I, Line 1a	SEE SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS DISCLOSURE
Personal services Arrangement used to establish the top management official's compensation	Schedule J, Part I, Line 1a Schedule J, Part I, Line 3	SEE SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS DISCLOSURE  PAHS CEO IS PAID BY CENTURA HEALTH CORPORATION (CENTURA) OUTSIDE CONSULTANTS ARE ENGAGED TO PROVIDE RECOMMENDATIONS TO CENTURA'S COMPENSATION COMMITTEE REGARDING THE COMPENSATION OF FACILITY CEOS THE CONSULTANT'S RECOMMENDATIONS ARE THEN PRESENTED TO AND APPROVED BY THE COMPENSATION COMMITTEE
Severance or change-of-control payment	Schedule J, Part I, Line 4a	CENTURA HAS A DEFINED SEVERANCE POLICY SEVERANCE PAYMENTS ARE DETERMINED BASED ON A COMBINATION OF THE INDIVIDUAL'S POSITION WITHIN THE ORGANIZATION AND YEARS OF SERVICE SEVERANCE AGREEMENTS INCLUDE LIMITATIONS WITH RESPECT TO WORKING FOR COMPETING FACILITIES AND OTHER REQUIREMENTS THAT CAN CAUSE FORFEITURE OF THE SEVERANCE BENEFIT IN ADDITION, THE AGREEMENTS RELEASE CENTURA FROM LITIGATION AND FUTURE CLAIMS AGAINST THE ORGANIZATION THE FOLLOWING REPORTABLE INDIVIDUALS RECEIVED SEVERANCE PAYMENTS DURING THE 2012 CALENDAR YEAR, AND THESE SEVERANCE PAYMENTS WERE INCLUDED IN THE INDIVIDUAL'S W-2 INCOME AND REPORTABLE COMPENSATION ON SCHEDULE J JEFFREY EITEL \$57,398
Supplemental nonqualified retirement plan		CENTURA OFFERS A NON-QUALIFIED RETIREMENT PLAN IN WHICH SENIOR EXECUTIVES (SENIOR V PS AND ABOYS ARE PROVIDED A 10% OF SALARY ALLOWANCE TO PURCHASE INSURANCE PRODUCTS OR CONTRIBUTED INTO THE DEFERRED COMPENSATION PLAN IN ADDITION, A PENSION RESTORATION BENEFIT IS PROVIDED WHICH CREDITS PARTICIPANTS WITH A BENEFIT WHICH IS CALCULATED BASED ON THE EXCESS OF THE PARTICIPANT'S COMPENSATION OVER THE MAXIMUM ALLOWED FOR PENSION CONTRIBUTIONS AMOUNTS DEFERRED ARE NOT REPORTED AS TAXABLE INCOME UNTIL/UNLESS A TRIGGERING EVENT OCCURS THIS DEFERRED COMPENSATION PLAN HAS A SUBSTANTIAL RISK OF FORFEITURE PROVISION AND AN ELECTED VESTING SCHEDULE THE FOLLOWING RECEIVED CONTRIBUTIONS TO A NON-QUALIFIED PLAN FOR THE CALENDAR YEAR 2012 MORRE DEAN \$31,502 JOHN SACKETT \$39,200 TOOD FOLKWARDERS \$17,001 RANDALL HAFFINER \$104,325 DURING 2012 THE FOLLOWING DISTRIBUTIONS WERE MADE JOHN SACKETT \$48,180 RANDALL HAFFINER \$111,433 KENNETH BACON \$71,608 IN ADDITION, THREE OF THE BOARD MEMBERS ARE COMPENSATION OF THE CONTRIBUTION THAT FACH EXECUTIVE MAKES TO THE SUCCESS OF AHS, AND FROVIDES TO ELIGIBLE EXECUTIVES PARTICIPATION IN THE AHS EXECUTIVE FLEX BENEFIT PROGRAM (THE PLAN) THE PURPOSE OF THE PLAN IST TO OFFER ELIGIBLE EXECUTIVE FLEX BENEFIT PROGRAM (THE PLAN) THE PURPOSE OF THE PLAN IST TO OFFER ELIGIBLE EXECUTIVE FLEX BENEFIT PROGRAM (THE PLAN) THE PURPOSE OF THE PLAN IST TO OFFER ELIGIBLE EXECUTIVES AND PROTUNITY TO ELECT FROM AMONG A VARIETY OF SUPPLEMENTAL BENEFITS, INCLUDING DEFERRED COMPENSATION BENEFITS TAXABLE UNDER INTERNAL REVENUE COOE (TRC) SECTION 457(F), TO INDIVIDUALLY TAILOR A BENEFITS ALLOWANCE CREDIT THAT IS EQUAL TO A PERCENTAGE OF THE EXECUTIVE'S BASE PAY FROM WHICH IS DEDUCTED THE COST OF MANDATORY AND ELECTIVE BENEFITS THE PRE-DETERMINED BENEFITS ALLOWANCE CREDIT THAT IS EQUAL TO A PERCENTAGE OF THE EXECUTIVE'S BENEFITS THE PRE-DETERMINED BENEFITS AND AND A PROCREDIT PROTUND A PERCENTAGE OF THE PRATICIPANT AND AND YOUND A TOTAL PROTUDES BORD AND TO PROTUDE SELECTIVE SECRETION OF THE PROTUDE SELECTIVE SECRETION OF
Non-fixed payments	Schedule J, Part I, Line 7	PARTICIPANTS IN CENTURA'S INCENTIVE COMPENSATION PLANS INCLUDE DIRECTORS AND ABOVE PAYOUTS ARE BASED ON METRICS ESTABLISHED AND APPROVED BY CENTURA'S COMPENSATION COMMITTEE THE METRICS INCLUDE QUANTIFIABLE MEASURES PERTAINING TO FINANCIAL PERFORMANCE, SAFETY AND QUALITY AND ASSOCIATE SATISFACTION WITH EACH METRIC WEIGHTED IN DETERMINING THE OVERALL SCORE THE INCENTIVE COMPENSATION PAYOUT IS CALCULATED BASED ON THE CUMULATIVE SCORE FOR ALL METRICS AND THE PAYOUT IS BASED ON A COMBINATION OF THE SCORE, THE INDIVIDUAL'S BASE COMPENSATION AMOUNT AND POSITION (E.G. DIRECTOR, VICE PRESIDENT)
	1	VICE PRESIDENT) Schedule J (Form 990) 2012

**Software ID:** 12000266

**Software Version:** v2012.1.0

**EIN:** 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

Form 990, Schedule J,	, Part I	[ - Officers, Direct	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees	<b>S</b>	1
(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
ANDREW GAASCH	(1) (11)	226,603 0	65,998 0	2,209 0	22,787 0	14,327 C	331,924 0	(
CHERYL CURRY	(I) (II)		48,806 0	2,708 0	19,268 0	15,937 C	274,629 0	(
DAVID SMITH	(I) (II)		46,189 0	2,665 0	28,079 0	3,986	258,751 0	(
DAVID VANSICKLE	(1) (11)		106 0	2,950 0	20,596 0	14,327	1,276,338	(
GEOFF LAWTON	(I) (II)		33,697 0	2,156 0	16,420 0	14,327	232,488	(
JEFFREY EITEL	(I) (II)	243,606 0	49,814 0	3,031	20,596	326	317,373	(
JOHN PRALL	(I) (II)		318 0	3,530 0	24,346	14,327	1,514,462	(
JOHN SACKETT	(I) (II)		90,524	61,461 0	71,046 0	11,386	523,858	48,181
JONATHAN FISHER	(I) (II)		2,572 0	97,166 0	10,555	11,063	268,369	(
KENNETH BACON	(1) (11)		69,928 0	10,000	0	5,219	241,122	71,608
MICHAEL FULLER	(1) (11)		9,292	3,413 0	20,596 0	651 0	811,159	(
MORRE DEAN	(1) (11)		79,359 0	16,850 0	59,598 0	4,454		(
RANDY HAFFNER	(1) (11)		148,944 0	137,540 0	134,921 0	18,665	898,079	111,433
RAYMOND KIM	(1) (11)		0	2,743	20,596 0	651 0	855,449	(
RICHARD REINER	(1) (11)	0 871,778	0 266,769	0 543,345	0 13,599	48,831	0 1,744,322	(
ROBERT HENDERSCHEDT	(1) (11)		0 191,405	0	0 111,692	27,696	0	(
ROBERT THOMAS	(1) (11)		48,951 0	20,788 0	19,346 0			
TERRY SHAW	(1) (11)	0 869,760	0 266,769	0 207,241	0 189,569	45,078	0 1,578,417	158,447
TODD FOLKENBERG	(I) (II)	248,960 0			40,097	16,452	463,982	(

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As Filed Data -

DLN: 93493134078734

OMB No 1545-0047

2012

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

Name of the organ PORTERCARE ADVEN		М						Em	ploye	r identif	ication	number	•
Down T. Ewasa	a Damafit Tur		i (	sastian F	01/01/21 0	nd sastion F	01/01/41 07		-0438				
	s Benefit Tra te if the organiz		•					-			/ . line 4	10b	
	of disqualified pe				between dis		(c) Descrip					(d) Corre	ected?
			1	person and	lorganızatıd	n						Yes	No
											-+		
											+		
2 Enter the am	ount of tax ıncu	rred by o	rganıza	ition mana	gers or dısq	ualıfıed perso	ns during the	yearı	ınder s	ection			
4958									•	<b>F</b> \$ -			
3 Enter the am	ount of tax, if ar	y, on line	e 2, abo	ove, reimb	ursed by the	organization			•	<b>-</b> \$			
	ns to and/or												
	olete if the orgar lization reported						ine 38a, or Fo	rm 99	0, Par	t IV, lını	e 26, o	rıfthe	
(a) Name of	(b) Relationsh					(e)Original	(f)Balance	(a)	In	(h)	)	(i)Wri	tten
interested	with organizati		loan	or from t	he	principal	due		ult?	Appro	ved	agreen	
person				organızatı	on?	amount				by boa			
				То	From	1		Yes	No	Yes	No	Yes	No
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												_	
												_	
 Гotal				<u> </u>									
	ts or Assista	nce Be	enefit		erested P	ersons.							
Comp	lete if the org	anızatı	on ans	wered "Y	es" on For	m 990, Part	t IV, line 27.	ı					
(a) Name of inte	1	Relations			Amount of	assistance	(d) Type of	fassıs	tance	(e)	Purpos	e of assi	stance
person	Inter	ested pe organı:		id the									
		organii	Lacion										

Part IV Business Transactions 1 Complete if the organization			e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	: :atıon's
				Yes	No
(1) HEALTHCARE SUPPORT SERVICES	KEY ON PAHS/BOARD ON HSS	3,492,596	HSS IS A VENDOR OF PAHS		No
(2) TAMMY SMITH	SPOUSE OF KEY EMPLOYEE	95,464	EMPLOYEE COMPENSATION		No
(3) STEPHANIE TRAVER	DAUGHTER OF KEY EMPLOYEE	65,300	EMPLOYEE COMPENSATION		No
(4) DIANE EITEL	SPOUSE OF KEY EMPLOYEE	30,517	EMPLOYEE COMPENSATION		No

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2012

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As Filed Data -

DLN: 93493134078734

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
PORTERCARE ADVENTIST HEALTH SYSTEM

84-0438224

ldentifier	Return Reference	Explanation
Delegate broad authority to a committee	Form 990, Part VI, Section A, Line 1a	PURSUANT TO ARTICLE IV OF THE BY LAWS OF PORTERCARE ADVENTIST HEALTH SYSTEM, THE BOARD OF TRUSTEES MAY, BY RESOLUTION OR RESOLUTIONS PASSED BY A MAJORITY OF THE TRUSTEES THEREOF, APPOINT AN EXECUTIVE COMMITTEE OR SUCH OTHER COMMITTEES FOR ANY PURPOSE AND DELEGATE TO SUCH COMMITTEES ANY OF THE POWERS AND AUTHORITY OF THE BOARD OF TRUSTEES AS IS PERMITTED BY LAW COLORADO LAW PRECLUDES A COMMITTEE OF THE BOARD FROM (I) AUTHORIZING DISTRIBUTIONS, (II) APPROVING OR PROPOSING TO THE MEMBER ACTIONS THAT ARTICLES 121-137 OF TITLE 7 OF THE COLORADO REVISED STATUTES REQUIRE TO BE APPROVED BY THE MEMBER, (III) AMENDING THE CORPORATION'S AMENDED AND RESTATED ARTICLES OF INCORPORATION, (IV) ADOPTING, AMENDING OR REPEALING THE BY LAWS, (V) APPROVING A PLAN OF MERGER NOT REQUIRING APPROVAL OF THE MEMBER, OR (VI) APPROVING A SALE, LEASE, EXCHANGE OR OTHER DISPOSITION OF ALL, OR SUBSTANTIALLY ALL, OF ITS PROPERTY, WITH OR WITHOUT GOOD WILL, OTHERWISE THAN IN THE USUAL AND REGULAR COURSE OF BUSINESS SUBJECT TO APPROVAL OF THE MEMBER SUCH COMMITTEES SHALL HAVE THE POWER TO ACT ONLY IN INTERVALS BETWEEN MEETINGS OF THE BOARD OF TRUSTEES AND SHALL, AT ALL TIMES, BE SUBJECT TO THE CONTROL OF THE BOARD OF TRUSTEES THE BOARD OF TRUSTEES, OR IF THE BOARD DOES NOT ACT, THE COMMITTEES, SHALL ESTABLISH RULES AND REGULATIONS FOR MEETINGS AND SHALL MEET AT SUCH TIMES AS ARE DEEMED NECESSARY, PROVIDED THAT A REASONABLE NOTICE OF ALL MEETINGS SHALL BE GIVEN TO COMMITTEE MEMBERS NO ACT OF A COMMITTEE SHALL BE VALID UNLESS APPROVED BY THE VOTE OR WRITTEN CONSENT OF A MAJORITY OF ITS MEMBERS COMMITTEES SHALL KEEP REGULAR MINUTES OF PROCEEDINGS AND REPORT THE SAME TO THE BOARD FROM TIME TO TIME AS THE BOARD MAY REQUIRE.

ldentifier	Return Reference	Explanation
Classes of members or stockholders		THE SOLE CORPORATE MEMBER OF PAHS IS ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHS), A FLORIDA NONPROFIT CORPORATION

Identifier	Return Reference	Explanation
Members or stockholders electing members of governing body	Form 990, Part VI, Section A, Line 7a	AHS, THE SOLE CORPORATE MEMBER, HAS THE POWER TO APPOINT OR REMOVE THE MEMBERS OF THE GOVERNING BODY

ldentifier	Return Reference	Explanation
Decisions requiring approval by members or stockholders	Form 990, Part VI, Section A, Line 7b	THE CORPORATE MEMBER, AHS, ACTING THROUGH THE BOARD OF TRUSTEES, MAINTAINS ALL RIGHTS PERMITTED TO BE EXERCISED BY DIRECTORS OF A COLORADO CORPORATION EXCEPT AS LIMITED BY THE ORGANIZATIONS' ARTICLES, BY LAWS, OR AFFILIATION AGREEMENT WITH CATHOLIC HEALTH INITIATIVES (CHI) THE AGREEMENT OF BOTH AHS AND CHI IS REQUIRED FOR CERTAIN SIGNIFICANT DECISIONS INVOLVING CENTURA FACILITIES IN ADDITION, PURSUANT TO THE AFFILIATION AGREEMENT BETWEEN CHI, CHIC, CENTURA HEALTH CORPORATION, AND PORTERCARE ADVENTIST HEALTH SYSTEM, CERTAIN MATTERS AFFECTING CHIC MUST BE APPROVED BY BOTH PORTERCARE AND CHI THOSE ITEMS INCLUDE - THE TRANSFER OF ASSETS VALUED AT OVER \$1,000,000 - THE ISSUANCE OF A DEBT INSTRUMENT IN EXCESS OF \$250,000 - THE AMENDMENT OF THE ORGANIZING DOCUMENTS - THE ADMISSION OF A NEW SPONSOR - A MERGER OR DISSOLUTION OR REORGANIZATION - SETTLEMENT OF LEGAL PROCEEDINGS IN EXCESS OF \$2,000,000

ldentifier	Return Reference	Explanation
,	· ·	A DRAFT OF THE FORM 990 IS PROVIDED TO MANAGEMENT, INCLUDING THE CFO, FOR REVIEW THE RETURN IS E-MAILED TO THE ENTIRE BOARD FOR REVIEW PRIOR TO FILING AFTER PRESENTATION TO THE BOARD, THE TAX DEPARTMENT FILES THE RETURN WITH THE APPROPRIATE FEDERAL AGENCIES, MAKING ANY NON-SUBSTANTIVE CHANGES NECESSARY TO EFFECT E-FILING ANY SUCH CHANGES ARE NOT RE-SUBMITTED TO THE BOARD

Identifier	Return Reference	Explanation
Conflict of interest policy	Form 990, Part VI, Section B, Line 12c	PORTIERCARE ADVENTIST HEALTH SYSTEM HAS ADOPTED CENTURA HEALTH'S CONFLICT OF INTEREST POLICY  1 CONFLICT OF INTEREST POLICY 11 CONSISTENT WITH CENTURA INTEGRITY STANDARDS, IT IS POLICY THAT  EACH BOARD OF TRUSTER EMMEBER CORPORATE OFFICER, AND KEY BMILOYEE ACT AT ALL TIMES IN A  MANNER THAT IS CONSISTENT WITH CENTURA'S MISSION AND VALUES BASED SERVICE TO THE COMMUNITY  AND SERCISE CARE THAT HE OR SHE DOES IN THAVE ANY PERSONAL INTEREST WHICH MIGHT CONFLICT WITH  AND SERCISE CARE THAT HE OR SHE DOES IN THAVE ANY PERSONAL INTEREST WHICH MIGHT CONFLICT WITH  AND SERCISE CARE THAT HE OR SHE DOES IN THAVE ANY PERSONAL INTEREST WHICH MIGHT CONFLICT WITH  AND EPEFORMING THER DUTIES 11 1 IN CONNECTION WITH AN ACTUAL OR POSSIBLE TRANSACTION OR  ACTIONS IN PERFORMING THER DUTIES 11 1 IN CONNECTION WITH AN ACTUAL OR POSSIBLE TRANSACTION OR  ACRIANCEMENT INVOLVING CENTURA, ANY BOARD MEMBER CORPORATE OFFICER OR KEY BMPLOYEE WHO  HAS A DIRECT OR NIDRECT FRANCAL INTEREST MUST DISCLOSE AND BE GIVEN THE OPPORTUNITY TO SHARE  ALL MATERIAL FACTS WITH THE BOARD CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT TO SHARE.  2 BOARD MEMBERS, CORPORATE OFFICERS, AND KEY EMPLOYEES ARE ALSO REQUIRED TO DISCLOSE ANY  POSSIBLE CONFLICTS ON AN ANNUAL BASIS THROUGH THE CONFLICT OF INTEREST QUESTIONNARE. 2  PROCEDURE FOR DISCLOSING AND REVIEWING TRANSACTION OR ARRANGEMENT CONFLICT OF INTERESTS 2 1  BOARD MEMBERS, CORPORATE OFFICERS, AND KEY EMPLOYEES THAT HAVE A FINANCIAL INTEREST IN ANY  ACTUAL OR POSSIBLE TRANSACTION HOVIVING CENTURED ARE RECOURTED TO DISCLOSE THE PROPOSE  ACTUAL OR POSSIBLE TRANSACTION ON VOLVING CENTURE ARE RESISTATION AT THE BOARD OR BOARD  CONMITTEE AND AND A VOTE ON THE SSUE 2 12 A FITER EXFECTION DUE TO THE BOARD OR BOARD  COMMITTEE SHALL DETERMINE METHER FOR CONFLICT OF INTEREST SAIS, THE INDIVIDUAL WHO IS  CONSIDERED TO HAVE A FINANCIAL INTEREST MAY MAKE A PRESENTATION AT THE BOARD OR BOARD  COMMITTEE SHALL DETERMINE WHETHER CENTURE AND MEMBERS, CORPORATE OFFICERS,  ANY MORE AND AND A VOTE ON THE SSUE 2 12 A FITER

ldentifier	Return Reference	Explanation
PROCESS USED TO ESTABLISH COMPENSATION OF TOP MANAGEMENT/OFFCERS/KEY EMPLOYEES	FORM 990, PART VI, LINE 15	OUTSIDE CONSULTANTS ARE ENGAGED TO PROVIDE RECOMMENDATIONS TO CENTURA'S COMPENSATION COMMITTEE REGARDING THE COMPENSATION OF FACILITY CEOS AND CENTURA SENIOR EXECUTIVES THE CONSULTANT'S RECOMMENDATIONS ARE THEN PRESENTED TO, CONSIDERED BY, AND APPROVED BY THE COMPENSATION COMMITTEE. CENTURA'S HUMAN RESOURCES DEPARTMENT PERFORMS ANALYSES OF THE MARKET TO DETERMINE COMPENSATION RANGES FOR THE REMAINDER OF CENTURA ASSOCIATES WHICH ARE REVIEWED AND APPROVED BY CENTURA'S SENIOR LEADERSHIP

ldentifier	Return Reference	Explanation
Process used to establish compensation of other officers/key employees	Form 990, Part VI, Section B, Line 15b	SEE ABOVE

Identifier Return Reference	Explanation
JOINT FORM 990, PART VI, LINE 16B	PORTERCARE ADVENTIST HEALTH SYSTEM HAS NOT FORMALLY ADOPTED A WRITTEN POLICY OR WRITTEN PROCEDURE REGARDING JOINT VENTURES HOWEVER, ADVENTIST HEALTH SYSTEM'S (AHS) SYSTEM-WIDE JOINT VENTURE MODEL OPERATING AGREEMENT INCORPORATES CONTROLS OVER THE VENTURE SUFFICIENT TO ENSURE THAT (1) THE EXEMPT ORGANIZATIONS, AT ALL TIMES, RETAINS CONTROL OVER THE VENTURE SUFFICIENT TO ENSURE THAT THE PARTNERSHIP FURTHERS THE EXEMPT PURPOSE OF THE ORGANIZATION, (2) IN ANY PARTNERSHIP IN WHICH THE EXEMPT ORGANIZATION IS A PARTNER, ACHIEVEMENT OF EXEMPT PURPOSES IS PRIORITIZED OVER MAXIMIZATION OF PROFITS FOR THE PARTNERS, (3) THE PARTNERSHIP DOES NOT ENGAGE IN ANY ACTIVITIES THAT WOULD JEOPARDIZE THE EXEMPT ORGANIZATION'S EXEMPTION, (4) RETURNS OF CAPITAL, ALLOCATIONS, AND DISTRIBUTIONS MUST BE MADE IN PROPORTION TO THE PARTNERS' RESPECTIVE OWNERSHIP INTERESTS, AND (5) ALL CONTRACTS ENTERED INTO BY THE PARTNERSHIP WITH THE EXEMPT ORGANIZATION MUST BE AT ARM'S LENGTH, WITH PRICES SET AT FAIR MARKET VALUE

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public	Section C, Line 19	THE ORGANIZATION'S GOVERNING DOCUMENTS ARE AVAILABLE ON THE COLORADO SECRETARY OF STATE'S WEBSITE. THE CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE NOT AVAILABLE TO THE PUBLIC

Identifier	Return Reference	Explanation
Other Expenses	'	OTHER PROFESSIONAL FEES - TOTAL EXPENSE. 79258815, PROGRAM SERVICE EXPENSE. 57403061, MANAGEMENT AND GENERAL EXPENSES. 21855754, FUNDRAISING EXPENSES., PHY SICIAN FEES - TOTAL EXPENSE. 30019956, PROGRAM SERVICE EXPENSE. 30019956, MANAGEMENT AND GENERAL EXPENSES., FUNDRAISING EXPENSES.,

ldentifier	Return Reference	Explanation
Other changes in net assets or fund balances	Form 990 , Part XI, Line 9	TRANSFER TO AFFILIATES5218067, MINORITY INTEREST DISTRIBUTIONS 1965880, RENTAL PROPERTY TRANSFER17082,

SCHEDULE R Related Ord

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2012

**Employer identification number** 

84-0438224

DLN: 93493134078734

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

PORTERCARE ADVENTIST HEALTH SYSTEM

(Form 990)

Part I Identification of Disregarded Entities (Complete	ıf the organization	answered "Yes" to	o Form 990, Pa	art IV, line 33.)				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	Dire	<b>(f)</b> ect controlling entity		
						_		
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	tions (Complete if tax year.)	the organization a	nswered "Yes'	' to Form 990, P	art IV, lı	ine 34 because it	had or	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	(e) Public charity (if section 501)	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co	<b>g)</b> n 512(b ontrolle tity?
See Additional Data Table							Yes	No
See Additional Data Table							T	Π
							<u> </u>	
							+-	+
							<del> </del>	_
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	35Y	1		Schedule R (Form	1 990) 2	012

	Primary activit	y Legal domicile (state or foreign country)	entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income		Disprop allocat		Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		iging ner?	Percenta ownersh
							Yes	No		Yes	No	
							swere	d "Ye	s" to Form	990,	Part	IV,
<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		<b>(d)</b> Direct controlli entity			otal Share e of	of end- year			Section (b) (conti	n 512 13) olled	
								_		Yes		No
-								1				
												ı
								<u> </u>				
								1				
								1				
												.
	nore related organi	(b) (c) Primary activity Legal domicile (state or foreign	(b) (c) Primary activity Legal domicile (state or foreign	nore related organizations treated as a corporation or  (b) (c) (d) (d) Direct controlli domicile (state or foreign	(b) Primary activity  (c) Legal domicile (state or foreign)  (d) (d) Direct controlling entity (C corp, S corp,	nore related organizations treated as a corporation or trust during the tax year  (b) (c) (d) (e) (f)  Primary activity Legal domicile (state or foreign entity (C corp, S corp,)	nore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	nore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (g)  Primary activity Legal domicile (state or foreign (state or foreign))  (c) (d) (e) (f) (f) (g)  Type of entity (C corp, S corp, corp, source)  (c) (c) (d) (e) (f) (f) (g)  Share of total income of-year assets	rore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (g) Share of total of entity (C corp, S income corp, entity (State or foreign))  (c) (d) (e) (f) (f) Share of total of end-of-year assets)	nore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (g) (h)  Primary activity Legal domicile domicile (state or foreign (state or foreign))  (c) (d) (e) (f) (g) (h)  Type of entity (C corp, S income of-year assets)	rore related organizations treated as a corporation or trust during the tax year.)  (b) (c) (d) (e) (f) (g) (g) (h) (state or foreign country)  (c) (th) (c) (th) (c) (corp, 5) (corp, or trust)  (c) (th) (state or foreign country)  (d) (e) (f) (f) (g) (g) (h) (state of total of-year assets)  (c) (b) (contrust)  (d) (th) (f) (state of total of-year assets)	(b) (c) (d) (e) (f) (g) (h) (i)  Primary activity Legal domicile (state or foreign (state or foreign))  (d) (e) (f) (f) (g) (h) (i)  Type of entity (C corp, S corp, corp, corp, corp, corp, assets)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes

<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more re	elated organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes	
c	Gift, grant, or capital contribution from related organization(s)				<b>1</b> c	Yes	
d	Loans or loan guarantees to or for related organization(s)				1d		No
е	Loans or loan guarantees by related organization(s)				1e		No
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No
	Lease of facilities, equipment, or other assets from related organization(s)				1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
0	Sharing of paid employees with related organization(s)				10		No
р	Reimbursement paid to related organization(s) for expenses				1p	Yes	
q	Reimbursement paid by related organization(s) for expenses				1q		No
	Other transfer of cash or property to related organization(s)				1r	Yes	
	Other transfer of cash or property from related organization(s)				1s		No
5	Other transfer of cash of property nonfrelated organization(s)						
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	vered relationships	and transaction thresholds			
	(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining am	ount i	nvolved	
<b>1)</b> R	OCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION	В	479,385	FMV			
<b>2)</b> R	OCKY MOUNTAIN ADVENTIST HEALTHCARE FOUNDATION	С	940,442	FMV			

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

CENTER LLP

20-0910694

15305 DALLAS PKWY SUITE 1600 LB 28 ADDISON, TX 75001 SURGERY

**Software ID:** 12000266 **Software Version:** v2012.1.0

**EIN:** 84-0438224

Name: PORTERCARE ADVENTIST HEALTH SYSTEM

#### Schedule R (Form 990) 2012 Page **5** Part VII Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions) **Return Reference** Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership **(j)** (c) (e) (h) General Predominant (d) (i) Legal (f) (q) Disproprtionate (k) (b) (a) Direct ıncome Share of total Share of end-Code V-UBI or Domicile Name, address, and EIN of Primary activity allocations? Percentage Managing Controlling of-year assets amount on (State (related, ıncome related organization ownership Partner? unrelated. Box 20 of K-1 Entity or excluded from Foreign Country) tax under sections 512-514) Yes No Yes No APPALACHIAN THERAPY THERAPY NΑ N/A NC 50 % SERVICES LLC ISTAFFING 100 HOSPITAL DRIVE HENDERSONVILLE, NC 28792 20-2463851 CLEAR CREEK MOB LTD REAL ESTATE NΑ N/A ΤX 608% 2201 S CLEAR CREEK RD KILLEEN, TX 76549 74-2609195 FLORIDA HOSPITAL DMERT MEDICAL FL NΑ N/A 33 33 % EQUIPMENT 2450 MAITLAND CENTER PKWY STE 200 MAITLAND, FL 32751 20-2392253 FLORIDA HOSPITAL HOME HOME INFUSION NΑ N/A 57 % INFUSION 2450 MAITLAND CENTER PKWY STE 200 MAITLAND, FL 32751 59-3142824 KCCCSMMC CANCER EQUIPMENT KS NΑ N/A 50 % CENTER LLC RENTAL 9100 W 74TH STREET SHAWNEE MISSION, KS 66204 27-0909763 IMAGING & SHAWNEE MISSION OPEN KS NΑ N/A 60 % MRI LLC TESTING 9100 W 74TH STREET BOX 2923 SHAWNEE MISSION, KS 66201 27-0011796 IMAGING & NΑ NC ln/a 50 % SKYLAND MRI LLC TESTING 100 HOSPITAL DRIVE HENDERSONVILLE, NC 28792 04-3646559 PAHSUSP SURGERY SURGICAL RELATED ТΧ PAHS 1,260,889 1,329,167 Nο 0 Nο 51 % CENTERS LLC SERVICES 15305 DALLAS PKWY SUITE 1600 LB 28 ADDISON, TX 75001 26-3057950 ENDOSCOPY CENTER AT DIAGNOSTIC СО PAHS RELATED 68,523 115,542 Νo 0 Νo 51 % PORTER LLC 1001 SOUTH PARK DRIVE LITTLETON, CO 80120 20-5855038 HUGULEY SURGERY OUTPATIENT NΑ N/A

Form 990, Schedule R, Part IV - Identifi						1 ()	l ax	1	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile	(d) Direct controlling	(e) Type of entity (C corp, S	(f) Share of total income	(g) Share of end-of-year	(h) Percentage ownership	(i) Secti 512(b)	on
, o. a. o. g a a		(state or foreign country)	entity	corp, or trust)		assets		contro	lled
ALTAMONTE	CONDO ASSOCIATION		NA	С				Yes	No
MEDICAL PLAZA CONDOMINIUM ASSOCIATION INC				CORPORATION					
601 EAST ROLLINS		FL							
STREET ORLANDO, FL 32803									
59-2855792 APOPKA MEDICAL	CONDO ASSOCIATION		NA	C CORPORATION					
PLAZA CONDOMINIUM ASSOCIATION INC				CORPORATION					
601 EAST ROLLINS		FL							
STREET ORLANDO, FL 32803 59-3000857									
ARAPAHOE MEDICAL BUILDING I INC	REAL ESTATE LEASING		NA	C CORPORATION					
2525 S DOWNING		СО							
STREET DENVER, CO 80210 84-1574506									
ARAPAHOE MEDICAL BUILDING II INC	REAL ESTATE LEASING		NA	C CORPORATION					
2525 S DOWNING		СО							
STREET DENVER, CO 80210									
84-1574507 CC MOB INC	REAL ESTATE RENTAL		NA	C CORPORATION					
2201 S CLEAR CREEK ROAD		тх		CORFORATION					
KILLEEN, TX 76549 74-2616875									
CENTRAL TEXAS MEDICAL ASSOCIATES	PHYSICIAN CLINICS		NA	C CORPORATION					
1301 WONDER WORLD		тх							
DRIVE SAN MARCOS, TX									
78666 74-2729873									
CENTRAL TEXAS PROVIDER'S NETWORK	PHYSICIAN HOSPITAL ORG		NA	C CORPORATION					
1301 WONDER WORLD		тх							
DRIVE SAN MARCOS, TX									
78666 74-2827652 FLORIDA HOSPITAL	CONDO ASSOCIATION		NA	C					
FLORIDA HOSPITAL FLAGLER MEDICAL OFFICES	CONDO ASSOCIATION		INA	CORPORATION					
ASSOCIATIONINC		FL							
60 MEMORIAL MEDICAL PARKWAY PALM COAST, FL		, <del>-</del>							
32164 26-2158309									
FLORIDA HOSPITAL HEALTHCARE SYSTEM	PHO/TPA		NA	C CORPORATION					
INC		FL							
602 COURTLAND STREET ORLANDO, FL 32804									
59-3215680 FLORIDA MEDICAL	CONDO ASSOCIATION		NA	c					
PLAZA CONDO ASSOCIATION INC				CORPORATION					
601 EAST ROLLINS STREET		FL							
ORLANDO, FL 32803 59-2855791									
FLORIDA MEMORIAL HEALTH NETWORK	PHYSICIAN HOSPITAL ORG		NA	C CORPORATION					
INC 770 W GRANADA		FL							
BLVD STE 317 ORMOND BEACH, FL		'-							
32174 59-3403558				<u> </u>					
HARVARD PARK EAST INC	REAL ESTATE LEASING		NA	C CORPORATION					
2525 S DOWNING STREET		со							
DENVER, CO 80210 84-1574365									
HELEN ELLIS MEMORIAL HOSPITAL REAL ESTATE CORP	REAL ESTATE RENTAL		NA	C CORPORATION					
REAL ESTATE CORP  1395 S PINELLAS AVE		FL							
TARPON SPRINGS, FL 34689									
59-3375731 HUGULEY ALLIANCE	INACTIVE		NA	C					
FOUNDATION 11801 SOUTH				CORPORATION					
FREEWAY FORT WORTH, TX		ТХ							
76115 75-2642209									
HUGULEY MEDICAL ASSOCIATES INC	PHYSICIAN CLINICS		NA	C CORPORATION					
11801 SOUTH FREEWAY		тх							
BURLESON, TX 76028 75-2547668									
	1	1	T.	1	I	ı	ı	1	

Form 990, Schedule R, Part IV - Identifi				1		l (~)	(1)	l (i)	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile	(d) Direct controlling	(e) Type of entity (C corp, S	(f) Share of total income	(g) Share of end-of-year	<b>(h)</b> Percentage ownership	(i) Section 512(b)	on
		(state or foreign country)	entity	corp, or trust)		assets	· · · · · · · · · · · · · · · · · · ·	control	lled
KISSIMMEE	CONDO ASSOCIATION		NA	c				Yes	No
MULTISPECIALTY CLINIC	COMBO MOSCOMISM			CORPORATION					
CONDOMINIUM ASSOCIATION INC		FL							
201 HILDA STREET		12							
SUITE 30 KISSIMMEE, FL 34741 59-3539564									
METROPLEX ADVENTIST	SUPPORT HOSPITAL - PROVIDE ALLIED		NA	C CORPORATION					
HOSPITAL CRNA	HEALTH PROFESSIONALS			CORPORATION					
2201 S CLEAR CREEK ROAD		ΤX							
KILLEEN, TX 76549 26-0760794									
MIDWEST MANAGEMENT	REAL ESTATE RENTAL		NA	C CORPORATION					
SERVICES INC		V.C							
9100 WEST 74TH STREET SHAWNEE MISSION,		KS							
KS 66204 48-0901551									
NORTH AMERICAN HEALTH SERVICES	LESSOR/HOLDING CO		NA	C CORPORATION					
INC & SUBS									
111 N ORLANDO AVENUE		TN							
WINTER PARK, FL 32789									
62-1041820 ORMOND	CONDO ASSOCIATION		NA	C					
PROFESSIONAL CONDO ASSOCIATION				CORPORATION					
770 W GRANADA		FL							
BLVD STE 101 ORMOND BEACH, FL									
32174 59-2694434									
PARK RIDGE PROPERTY OWNER''S	CONDO ASSOCIATION		NA	C CORPORATION					
ASSOCIATION INC		NC							
1 PARK PLACE NAPLES ROAD									
FLETCHER, NC 28732 03-0380531	HEALTHCARE CERVICES		N. A						
PORTER AFFILIATED HEALTH SERVICES INC DBA	HEALTHCARE SERVICES		NA	C CORPORATION					
DIVERSIFIED AFFILIATED HEALTH									
SER VICES		СО							
2525 S DOWNING STREET									
DENVER, CO 80210 84-0956175									
PORTER MEDICAL PLAZA INC	REAL ESTATE LEASING		NA	C CORPORATION					
2525 S DOWNING STREET		СО							
DENVER, CO 80210 84-1574369									
SAN MARCOS REGIONAL MRI INC	HOLDING COMPANY		NA	C CORPORATION					
1301 WONDER WORLD		ΤX							
DRIVE SAN MARCOS, TX		17							
78666 77-0597968									
THE GARDEN RETIREMENT COMMUNITY INC	REAL ESTATE RENTAL		NA	C CORPORATION					
602 COURTLAND		FL							
STREET STE 200 ORLANDO, FL 32804									
59-3414055 UCH SERVICES INC	MANAGEMENT		NA	С					
3100 EAST FLETCHER	COMPANY	FL		CORPORATION					
AVE TAMPA, FL 33613 59-3508454		. –							
UNIVERSITY COMMUNITY HEALTH	CAPTIVE INSURANCE	CJ	NA	C CORPORATION					
COMMUNITY HEALTH INSURANCE COMPANY SPC LTD				CORPORATION					
PO BOX 69 GT									
GRAND CAYMAN CJ									
WEST COAST MEDICAL GROUP INC	PHYSICIAN CLINICS		NA	C CORPORATION					
1395 S PINELLAS AVE		FL							
TARPON SPRINGS, FL 34689 59-3537305									
WINTER PARK MEDICAL OFFICE	PHYSICIAN CLINICS		NA	C CORPORATION					
MEDICAL OFFICE BUILDING I CONDO ASSOC INC				CORPORATION					
200 LAKEMONT AVE		FL							
WINTER PARK, FL 32792									
45-2228478 FLORIDA HOSPITAL	INACTIVE		AHSSHC	С	0	0	100 %		
WESLEY CHAPEL INC				CORPORATION					
900 HOPE WAY ALTAMONTE		FL							
SPRINGS, FL 32714 20-3965753									

>		

### Audited Consolidated Financial Statements

## **Adventist Health System**

December 31, 2012

# **Table of Contents**

Consolidated Balance Sheets	2
Consolidated Statements of Operations and Changes in Net Assets	3
Consolidated Statements of Cash Flows	5
Notes to Consolidated Financial Statements	6
Report of Independent Certified Public Accountants	43

### Consolidated Balance Sheets

December 31, 2012 and 2011

(dollars in thousands)	2012	2011
ASSETS		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 654.893	\$ 1.194.945
Investments (including investments pledged		
under securities lending program of \$3,000 in		
2012 and \$11.262 in 2011)	3.285,606	2.538,407
Current portion of assets whose use is limited	216,767	167.392
Collateral held under securities lending program Patient accounts receivable, less allowance for uncollectible accounts of \$176,190 in 2012 and \$149,031 in 2011	3.060	11.492
	311.406 35.640	354.847 26.503
Estimated settlements from third parties Other receivables	332.116	312,626
Inventories		
	153.614 73.257	141.819
Prepaid expenses and other current assets		54.362
	5,066,359	4.802.393
Property and Equipment	4,661,206	4,457,129
Assets Whose Use is Limited, net of current		
portion	419,908	432,183
Other Assets	497,622	431,391
	\$ 10.645.095	\$ 10,123,096
LIABILITIES AND NET ASSETS Current Liabilities		
Accounts payable and accrued liabilities	\$ 701,427	\$ 658.836
Estimated settlements to third parties	177.917	161,060
Payable under securities lending program	3,060	11.492
Other current liabilities	169.880	147.781
Short-term financings	136,945	161.002
Current maturities of long-term debt	88.089	73.915
	1,277,318	1.214.086
Long-Term Debt, net of current maturities	3,050,405	3.151.450
Other Noncurrent Liabilities	561.465	611.402
	4.889.188	4.976.938
Net Assets Unrestricted		
Controlling interest	5,549,868	4.951.429
Noncontrolling interests in subsidiaries	39,761	37,813
<del>-</del>	5.589.629	4.989.242
Temporarily restricted – controlling interest	166,278	156,916
	5.755.907	5,146,158
Commitments and Contingencies		
<del>-</del>	\$ 10.645.095	\$ 10,123,096

Adventist Health System

The accompanying notes are an integral part of these consolidated financial statements

### Consolidated **Statements** of Operations and Changes in Net Assets

For the years ended December 31, 2012 and 2011

(dollars in thousands)	2012	2011
Revenue	Ф 7 2 1 <del>-</del> 220	Ф < 0 <b>22 -</b> 02
Patient service revenue	\$ 7.345.338	\$ 6.923.593
Provision for bad debts	(330,877)	(260,508)
Net patient service revenue	7.014.461	6.663.085
EHR incentive payments	57.982	55.886
Other	274,154	266,971
Total operating revenue	7,346,597	6,985,942
Expenses		
Employee compensation	3.524.445	3,365,242
Supplies	1,311,364	1,248,340
Professional fees	442,094	420,745
Other	994,047	963,095
Interest	146,524	163,856
Depreciation and amortization	415,653	398.069
Total operating expenses	6,834,127	6,559,347
Income from Operations	512.470	426,595
Nonoperating (Losses) Gains		
Investment income	77,213	67,376
Change in fair value of interest rate swaps	289	4,866
Loss from early extinguishment of debt	(82,186)	(20,710)
Total nonoperating (losses) gains	(4.684)	51.532
Excess of revenue and gains over expenses and losses	507.786	478.127
Less Excess of revenue and gains over expenses and		
losses attributable to noncontrolling interests	(2.828)	(3.955)
Excess of Revenue and Gains over Expenses and		
Losses Attributable to Controlling Interest	504.958	474,172

### Consolidated Statements of Operations and Changes in Net Assets (continued)

For the years ended December 31, 2012 and 2011

(dollars m thousands)	 2012	_	2011
Unrestricted Net Assets			
Excess of revenue and gains over expenses and			
losses attributable to controlling interest	\$ 504,958	\$	474,172
Excess of revenue and gains over expenses and			
losses attributable to noncontrolling interests	2.828		3,955
Change in unrealized gains and losses on			
investments	22,631		(6.558)
Change in fair value of cash flow hedges	(1.544)		(34.557)
Reclassification of accumulated loss related to			
terminated cash flow hedges to loss from early			
extinguishment of debt	73.544		12.027
Accumulated derivative loss reclassified into			
excess of revenue and gains over expenses			
and losses	10,028		10,663
Net assets released from restrictions for purchase			
of property and equipment	15.287		28.227
Pension related changes other than net periodic			
pension benefit	(27.397)		(15.591)
Other	52		(1.215)
Increase in unrestricted net assets before			
discontinued operations	600,387		471,123
Discontinued operations	 		(28,201)
Increase in unrestricted net assets	600,387		442,922
Temporarily Restricted Net Assets			
Investment income	2,909		968
Gifts and grants	31,081		31.889
Net assets released from restrictions for purchase			
of property and equipment or use in operations	(28.032)		(42,646)
Other	3,404		(1,076)
Increase (decrease) in temporarily restricted net			
assets before discontinued operations	9,362		(10.865)
Discontinued operations			(21)
Increase (decrease) in temporarily restricted net assets	 9,362	_	(10,886)
Increase in Net Assets	609,749		432,036
Net assets, beginning of year	5,146,158		4.714.122
Net assets, end of year	\$ 5.755.907	\$	5,146,158

**Adventist Health System** 

The accompanying notes are an integral part of these consolidated financial statements

### Consolidated Statements of Cash Flows

For the years ended December 31, 2012 and 2011

(dollars in thousands)	2012	2011
Operating Activities	\$ 988.317	\$ 804.264
Investing Activities		
Purchases of property and equipment, net	(657,310)	(604.034)
Sales and maturities of investments	13,558,555	15.469.975
Purchases of investments	(14.283,195)	(15.468.977)
Sales and maturities of assets whose use is limited	527,351	694,024
Purchases of assets whose use is limited	(566,461)	(612,702)
Decrease in collateral held under securities	(300,101)	(0121/02)
lending program	8,432	39,958
Net proceeds from sale of controlling interest in a	0.701	
subsidiary	9.794	- (7.002)
Decrease in cash due to discontinued operations		(7.802)
Increase in other assets	(37.295)	(7,404)
	(1,440,129)	(496,962)
Financing Activities		
Repayments of long-term borrowings	(1.092.639)	(561.023)
Additional long-term borrowings	1,019,465	444,313
Repayments of short-term borrowings	(54.031)	(13.537)
Additional short-term borrowings	20,000	4,219
Payment of deferred financing costs	(6.593)	(4.435)
Decrease in payable under securities lending	(0.575)	(1,133)
program	(8.432)	(39.958)
Restricted gifts and grants and investment income	33,990	32.857
Restricted gifts and grants and investment meetic	(88,240)	$\frac{32.837}{(137.564)}$
	(88,240)	(137,304)
(Decrease) Increase in Cash and Cash Equivalents	(540.052)	169,738
Cash and cash equivalents at beginning of year	1.194.945	1,025,207
Cash and Cash Equivalents at End of Year	\$ 654,893	\$ 1,194,945
Operating Activities		
Increase in net assets	\$ 609,749	\$ 432,036
Discontinued operations	Ψ 000,710	28,222
Depreciation Depreciation	412,004	394,820
Amortization of intangible assets	3.649	3.249
Amortization of intangiole assets  Amortization of deferred financing costs and	3.043	3.447
	(1.217)	(525)
original issue discounts and premiums	(1.217)	(525)
Loss on extinguishment of debt, excluding	9 6 13	0.602
reclassification of accumulated derivative loss	8.642	8.683
Change in unrealized gains and losses on investments	(22.631)	6.558
Change in fair value of interest rate swaps	1.255	29.691
Restricted gifts and grants and investment income Changes in operating assets and liabilities	(33.990)	(32.857)
Patient accounts receivable	41.841	(31.796)
Other receivables	(19.513)	(37.392)
Other current assets	(35,434)	(13.778)
		,
Accounts payable and accrued liabilities	44.075	64.402
Estimated settlements to third parties	7.720	(20,462)
Other current liabilities	22.249	(20.421)
Other noncurrent liabilities	(50,082)	(6,166)
	\$ 988.317	\$ 804,264

**Adventist Health System** 

The accompanying notes are an integral part of these consolidated financial statements

For the years ended December 31, 2012 and 2011 (dollars in thousands)

#### 1. Significant Accounting Policies

#### **Reporting Entity**

Adventist Health System Sunbelt Healthcare Corporation d/b/a Adventist Health System (Healthcare Corporation) is a not-for-profit healthcare corporation that operates and controls hospitals, nursing homes and philanthropic foundations (referred to herein collectively as the System). The affiliated hospitals, nursing homes and philanthropic foundations are operated or controlled through their by-laws, governing board appointments or operating agreements by Healthcare Corporation. The System's 42 hospitals, 16 nursing homes and philanthropic foundations operate in 10 states – Colorado, Florida, Georgia, Illinois, Kansas, Kentucky, North Carolina, Tennessee, Texas and Wisconsin.

Healthcare Corporation and the System are collectively controlled by the Lake Union Conference of Seventh-day Adventists, the Mid-America Union Conference of Seventh-day Adventists and the Southwestern Union Conference of Seventh-day Adventists and the Southwestern Union Conference of Seventh-day Adventists

SunSystem Development Corporation (Foundation) is a charitable foundation operated by the System for the benefit of the hospitals that are divisions or controlled affiliates of Healthcare Corporation The board of directors is appointed by the board of directors of the System The Foundation is involved in philanthropic activities

#### Mission

The System exists solely to improve and enhance our local communities that we serve in harmony with Christ's healing ministry. All financial resources and excess of revenue and gains over expenses and losses are used to benefit the communities in the areas of patient care, research, education, community service and capital reinvestment.

Specifically, the System provides

Benefit to the underprivileged, by offering services free of charge or deeply discounted to those who cannot pay, and by supplementing the unreimbursed costs of the government's Medicaid assistance program

Benefit to the elderly, as provided through governmental Medicare funding, by subsidizing the unreimbursed costs associated with this care

Benefit to the community's overall health and wellness through clinics and primary care services, health education and screenings, in-kind donations, extended education and research

Benefit to the faith-based and spiritual needs of the community in accordance with our mission of extending the healing ministry of Christ

Benefit to the community's infrastructure by investing in capital improvements to ensure the facilities and technology provide the best possible care to the community

#### **Principles of Consolidation**

The accompanying consolidated financial statements include the accounts of Adventist Health System/Sunbelt. Inc (Sunbelt), the Foundation and other affiliated organizations that are controlled by Healthcare Corporation. Any subsidiary or other

For the years ended December 31, 2012 and 2011 (dollars in thousands)

operations owned and controlled by divisions or controlled affiliates of Healthcare Corporation are included in these consolidated financial statements. Investments in entities where Healthcare Corporation does not have operating control are recorded under the equity or cost method of accounting. Income from unconsolidated entities is included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets. All significant intercompany accounts and transactions have been eliminated in consolidation.

#### **Use of Estimates**

The preparation of these consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates

#### **Recent Accounting Pronouncements**

In May 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No 2011-04. *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in US Generally Accepted Accounting Principles (G.AAP) and International Financial Reporting Standards (IFRS)* (ASU 2011-04) The amendments in ASU 2011-04 result in common fair value measurement and disclosure requirements in GAAP and IFRS ASU 2011-04 also changes the wording used to describe many of the requirements in GAAP for measuring fair value and for disclosing information about fair value measurements. This new guidance is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011. The adoption of this standard did not have an impact on the System's consolidated financial statements.

In December 2011, the FASB issued ASU No 2011-11, Disclosures about Offsetting Assets and Liabilities (ASU 2011-11), an amendment to the accounting guidance for disclosure of offsetting assets and liabilities. In January 2013, the FASB issued ASU No 2013-01, Clarifying the Scope of Disclosures about Offsetting Assets and Liabilities (ASU 2013-01). These ASUs expand the disclosure requirements in that entities will be required to disclose both gross and net information about instruments and transactions eligible for offset in the balance sheet. This new guidance is effective for fiscal years beginning on or after January 1, 2013. The adoption of this standard will not have an impact on the System's consolidated financial statements.

In July 2012, the FASB issued ASU No 2012-02. Testing Indefinite-Lived Intangible Assets for Impairment (ASU 2012-02) ASU 2012-02 simplifies the guidance for testing the impairment of indefinite-lived intangible assets by permitting an entity to first assess qualitative factors to determine whether it is necessary to perform the quantitative impairment test. The quantitative impairment test is no longer required unless it is determined, based on a qualitative assessment, that it is more likely than not that the indefinite-lived intangible asset is impaired. ASU 2012-02 is effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012, with early adoption permitted. The adoption of this standard in 2012 did not have an impact on the System's consolidated financial statements.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

### Net Patient Service Revenue, Patient Accounts Receivable and Allowance for Uncollectible Accounts

The System's patient acceptance policy is based on its mission statement and its charitable purposes. Accordingly, the System accepts patients in immediate need of care, regardless of their ability to pay. The System serves certain patients whose medical care costs are not paid at established rates. These patients include those sponsored under government programs, such as Medicare and Medicaid, those sponsored under private contractual agreements, charity patients and other uninsured patients who have limited ability to pay. A patient is classified as a charity patient based on the established policies of the System, which require that the patient provide certain information to qualify for charity. Patients that qualify for charity are provided services for which no payment is due for all or a portion of the patient's bill from either the patient or other third parties. For financial reporting purposes, charity care is excluded from patient service revenue.

For patients that do not qualify for charity, patient service revenue is reported at estimated net realizable amounts for services rendered. The System recognizes patient service revenue associated with patients who have third-party payor coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, revenue is recognized on the basis of discounted rates in accordance with the System's policy.

Patient service revenue is reduced by the provision for bad debts and accounts receivable are reduced by an allowance for uncollectible accounts. These amounts are based on management's assessment of historical and expected net collections for each major payor source, considering business and economic conditions, trends in healthcare coverage and other collection indicators. Management regularly reviews collections data by major payor sources in evaluating the sufficiency of the allowance for uncollectible accounts. On the basis of historical experience, a significant portion of the System's self-pay patients will be unable or unwilling to pay for the services provided. Thus, the System records a significant provision for bad debts in the period services are provided related to self-pay patients. The System's allowance for uncollectible accounts for self-pay patients was 97% of self-pay accounts receivable as of December 31, 2012 and 2011. For receivables associated with patients who have third-party coverage, the System analyzes contractually due amounts and provides an allowance for uncollectible accounts and a provision for bad debts, if necessary. Accounts receivable are written off after collection efforts have been followed in accordance with the System's policies

For all patients other than charity patients, patient service revenue, net of contractual allowances and self-pay discounts and before the provision for bad debts, recognized from major payor sources is as follows

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	rear Ended December 31	
	2012	2011
Third-party payors, net of contractual allowances	\$ 6.977.094	\$ 6,621,484
Self-pay patients, net of discounts	368,244	302,109
	\$ 7,345,338	\$ 6,923,593

The System changed its uninsured discount policy, effective January 1, 2011, as required by the Patient Protection and Affordable Care Act (Act). The Act has resulted in an increase in self-pay discounts, which are a reduction of patient service revenue, and a corresponding decrease in self-pay write-offs that are included in the provision for bad debts. Overall, the total of self-pay discounts and write-offs has not

For the years ended December 31, 2012 and 2011 (dollars in thousands)

changed significantly for the years ended December 31, 2012 and 2011. The System has not experienced significant changes in write-off trends and has not changed its charity care policy for the years ended December 31, 2012 or 2011.

The System has determined, based on an assessment at the reporting-entity level, that patient service revenue is primarily recorded prior to assessing the patient's ability to pay and as such, the entire provision for bad debts is recorded as a deduction from patient service revenue in the accompanying consolidated statements of operations and changes in net assets

#### **Third-Party Reimbursement Arrangements**

Revenue from the Medicare and Medicaid programs represents approximately 33% and 36% of the System's patient service revenue for the years ended December 31, 2012 and 2011, respectively. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Other than the accounts receivable related to the Medicare and Medicaid programs, there are no significant concentrations of accounts receivable due from an individual payor at December 31, 2012 and 2011.

The System was a party to a settlement agreement dated April 5, 2012 with the United States Department of Health and Human Services (HHS), the Secretary of HHS and the Centers for Medicare and Medicaid Services (CMS). The System, along with a group of other Medicare providers, had challenged CMS' implementation of the rural floor budget neutrality provision of the Balance Budget Act of 1997, which effectively understated the standard amount paid through the inpatient prospective payment system for a number of years. Under the settlement agreement, the System received \$52,769 during the year ended December 31, 2012 and recognized this amount as patient service revenue in the accompanying consolidated statements of operations and changes in net assets. Related professional fees of \$5,277 are included in operating expenses for the year ended December 31, 2012 in the accompanying consolidated statements of operations and changes in net assets.

The System is subject to retroactive revenue adjustments due to future audits, reviews and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such amounts are adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews and investigations. Adjustments to revenue related to prior periods, excluding amounts received from the CMS settlement discussed above, increased patient service revenue by approximately \$49,500 and \$46,600 for the years ended December 31, 2012 and 2011, respectively

#### **Charity Care**

As discussed previously, the System's patient acceptance policy is based on its mission statement and its charitable purposes and as such, the System accepts patients in immediate need of care, regardless of their ability to pay. Patients that provide the necessary information to qualify for charity are provided services for which no payment is due for all or a portion of the patient's bill. Therefore, charity care is excluded from patient service revenue and the cost of providing such care is recognized within operating expenses.

The System estimates the direct and indirect costs of providing charity care by applying a cost to gross charges ratio to the gross uncompensated charges associated with providing charity care to patients. The System also receives certain funds to

For the years ended December 31, 2012 and 2011 (dollars in thousands)

offset or subsidize charity services provided. These funds are primarily received from uncompensated care programs sponsored by various states, whereby healthcare providers within the state pay into an uncompensated care fund and the pooled funds are then redistributed based on state specific criteria. The cost of providing charity care, amounts paid by the System into uncompensated care funds and amounts received by the System to offset or subsidize charity services are as follows for the years ended December 31, 2012 and 2011, respectively

	Year Ended December 31	
	2012	2011
Cost of providing charity care	\$ 301.591	\$ 294,737
Funds paid into trusts (included in other expenses) Funds received to offset or subsidize charity services (included in net patient service)	\$ (117.480)	\$ (99.214)
revenue)	75,744	77,351
	\$ (41.736)	\$ (21.863)

#### **EHR Incentive Payments**

The American Recovery and Reinvestment Act of 2009 included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act. The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program beginning in 2011 for eligible providers that adopt and meaningfully use certified EHR technology. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. Initial Medicaid incentive payments are available to providers that adopt, implement or upgrade certified EHR technology. Providers must demonstrate meaningful use of such technology in subsequent years to qualify for additional Medicaid incentive payments.

The System accounts for EHR incentive payments as a gain contingency. Income from Medicare incentive payments is recognized as revenue after the System has demonstrated that it complied with the meaningful use criteria over the entire applicable compliance period and the cost report period that will be used to determine the final incentive payment has ended. The System recognized revenue from Medicaid incentive payments after it adopted certified EHR technology in its first year of participation and demonstrated compliance with the meaningful use criteria over the remaining compliance periods. Incentive payments totaling \$57,982 and \$55,886 for the years ended December 31, 2012 and 2011, respectively, are included in total operating revenue in the accompanying consolidated statements of operations and changes in net assets. Income from incentive payments is subject to retrospective adjustment as the incentive payments are calculated using Medicare cost report data that is subject to audit. Additionally, the System's compliance with the meaningful use criteria is subject to audit by the federal government.

#### **Excess of Revenue and Gains over Expenses and Losses**

The consolidated statements of operations and changes in net assets include excess of revenue and gains over expenses and losses, which is analogous to income from continuing operations of a for-profit enterprise. Changes in unrestricted net assets that are excluded from excess of revenue and gains over expenses and losses, consistent with industry practice, include changes in unrealized gains and losses on certain investments, changes in the fair value of derivative financial instruments that

For the years ended December 31, 2012 and 2011 (dollars in thousands) qualify as each flow hedges, pension-related changes other than net periodic pension costs and contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets)

#### **Contributed Resources**

Resources restricted by donors for specific operating purposes or a specified time period are held as temporarily restricted net assets until expended for the intended purpose or until the specified time restrictions are met, at which time they are reported as other revenue. Resources restricted by donors for additions to property and equipment are held as temporarily restricted net assets until the assets are placed in service, at which time they are reported as transfers to unrestricted net assets. Gifts, grants and bequests not restricted by donors are reported as other revenue. At December 31, 2012 and 2011, temporarily restricted net assets are available for various programs and capital expenditures at the System's hospitals.

#### **Cash Equivalents**

Cash equivalents include all highly liquid investments, including certificates of deposit and commercial paper with maturities not in excess of three months when purchased. Interest income on cash equivalents is included in investment income.

#### **Functional Expenses**

The System does not present expense information by functional classification because its resources and activities are primarily related to providing healthcare services. Further, since the System receives substantially all of its resources from providing healthcare services in a manner similar to a business enterprise, other indicators contained in the accompanying consolidated financial statements are considered important in evaluating how well management has discharged its stewardship responsibilities.

#### **Investments**

Investment securities, excluding alternative investments accounted for under the equity method, are recorded at fair value. The cost of securities sold is based on the specific identification method. Investment income or loss includes realized gains and losses, interest, dividends and certain unrealized gains and losses. The investment income or loss on investments that are restricted by donor or law is recorded as increases or decreases to temporarily restricted net assets. The System accounts for investment transactions on a settlement-date basis.

Management has designated primarily all fixed-income and equity instruments as other-than-trading securities and, accordingly, changes in unrealized gains and losses are included in unrestricted net assets

#### Alternative Investments - Equity Method

As part of its investment strategy, the System invests in alternative investments (primarily hedge funds) through partnership investment trusts. The partnership investment trusts generally contract with managers who have full discretionary authority over the investment decisions. The System accounts for its ownership interest in these alternative investments under the equity method. Accordingly, the System's share of the hedge funds' income or loss, both realized and unrealized, is recognized as investment income or loss, which is a component of excess of revenue and gains over expenses and losses. Alternative investments accounted for using the equity method totaled \$602.114 and \$713.523 at December 31, 2012 and 2011, respectively, and were classified as investments and assets whose use is limited in the accompanying consolidated balance sheets.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

#### Alternative Investments – Fair Value

The System has a wholly-owned subsidiary, AHS-K2 Alternatives Portfolio, Ltd (Fund), that primarily invests in alternative investments (primarily hedge funds) through partnership investment trusts. The Fund is managed by an external investment manager (Manager) in accordance with the investment guidelines contained within the limited liability company agreement.

The strategies of the underlying funds held by the Fund, as of December 31, 2012 and 2011, are described below

Commodity The underlying funds trade in agricultural, metal and energy markets at various stages in the commodity cycle

Currency The underlying funds invest both long and short in currencies (i.e. spot, forward, futures or options) on a global basis

Event Driven The underlying funds focus on identifying and analyzing securities that may benefit from the occurrence of specific corporate events

Global Macro The underlying funds invest in products that may benefit from overall economical and political views of various countries

Insurance The underlying funds invest across instruments, the value of which is driven by insurance related events primarily related to property and life insurance Risk is managed by diversifying over geography, insurance type and sensitivity to insured losses among other factors. The strategy is a tool to reduce overall investment risk as underlying insurance risk factors are less sensitive to general market factors.

Long Short The underlying funds invest both long and short, primarily in common stocks, based on the manager's perception of such securities being undervalued or overvalued in the market. Some of the managers may specialize in specific sectors or industries.

Multi-strategy The underlying funds invest in multiple strategies to diversify risks and reduce volatility

Relative Value The underlying funds utilize non-directional strategies. Relative value investing involves trading around the mispricing of two related securities using various types of securities or instruments.

Specialist Credit The underlying funds seek to generate superior risk-adjusted returns from a combination of capital appreciation and current income by opportunistically investing and trading in a diversified portfolio of credit-related securities and other instruments

Structured Credit The underlying funds invest across structured credit markets including agency and non-agency residential mortgage-backed securities, commercial mortgage-backed securities and asset-backed securities

The Fund follows the Financial Services—Investment Companies Topic of the Accounting Standards Codification (ASC) (ASC 946), which requires that the investments in the underlying funds be recorded at fair value. The fair value of the

For the years ended December 31, 2012 and 2011 (dollars in thousands)

underlying hedge funds is determined in good faith by the Manager in accordance with GAAP and generally represents the Fund's proportionate share of the net assets of the underlying funds as reported by the managers. Unrealized appreciation and depreciation resulting from valuing the underlying funds is recognized as investment income or loss, which is a component of excess of revenue and gains over expenses and losses.

The Fund follows the Fair Value Measurement Topic of the ASC (ASC 820) for estimating the fair value of the underlying funds that have calculated a net asset value (NAV) per share in accordance with ASC 946. Accordingly, the Fund uses NAV as reported by the managers as a practical expedient to determine the fair value of those underlying funds that do not have a readily determinable fair value and either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company. As of December 31, 2012 and 2011, the fair value of all underlying funds has been determined using the NAV of the underlying funds.

The Manager uses its best judgment in estimating the fair value of these investments. As there are inherent limitations in any estimation technique, the fair value estimates presented herein are not necessarily indicative of an amount that could be realized in an actual transaction and the differences could be material.

Alternative investments accounted for at fair value totaled \$211.164 and \$213.094 as of December 31, 2012 and 2011, respectively, and were classified as investments and assets whose use is limited in the accompanying consolidated balance sheets

Lock-up Provisions At December 31, 2012, certain funds cannot currently be redeemed because the funds include restrictions that do not allow for redemption in the first 12 months after investment. These restrictions are referred to as lock-ups. At December 31, 2012, underlying funds with lock-up provisions expiring by November 30, 2013 totaled \$23,395. Certain other underlying funds may charge a withdrawal fee ranging from 1% to 5% if the Fund liquidates its investment prior to the expiration of the lock-up periods. At December 31, 2012, these underlying funds totaling \$36,517 have lock-up provisions that expire through November 30, 2013. The remaining funds totaling \$151,252 have no such restrictions.

Redemption Terms Upon the expiration of lock-up provisions, the Fund has the ability to liquidate its investments periodically in accordance with the provisions of the respective agreements with the underlying funds. The underlying funds have either monthly, quarterly or annual redemption terms. Certain funds with quarterly redemption terms allow redemptions of up to 25% of the investment each quarter and as such, a period of 12 months would be required to fully redeem these investments.

Certain agreements may also allow the underlying fund to temporarily suspend redemptions or place other temporary restrictions, such as gate provisions or side pockets. Investments that cannot be fully redeemed within 90 days or less due to lock-up provisions and redemption terms totaled \$70,299 and \$24,619 as of December 31, 2012 and 2011, respectively

#### **Assets Whose Use is Limited**

Certain of the System's investments are limited as to use through board resolution, by provisions of contractual arrangements, under the terms of bond indentures or under

For the years ended December 31, 2012 and 2011 (dollars in thousands) the terms of other trust agreements. These investments are classified as assets whose use is limited in the accompanying consolidated balance sheets. Interest and dividend income and realized gains and losses on assets whose use is limited are reported as investment income within nonoperating gains (losses).

## **Securities Lending Program**

The System participates in securities lending transactions with the custodian of its investments, whereby a portion of its investments is loaned to certain brokerage firms in return for cash and securities from the brokers as collateral for the investments loaned, usually on a short-term basis. Collateral provided by brokers is maintained at levels approximating 102% of the fair value of the securities on loan and is adjusted for daily market fluctuations. The fair value of collateral held for loaned securities is reported as collateral held under securities lending program, with a corresponding obligation reported for repayment of such collateral upon settlement of the lending transaction.

#### **Derivative Financial Instruments**

The System accounts for its derivative financial instruments as required by the Derivative and Hedging Topic of the ASC (ASC 815) and the Health Care Entities Derivative and Hedging Topic of the ASC (ASC 954-815) ASC 954-815 requires that not-for-profit healthcare entities apply the provisions of ASC 815 (including the provisions pertaining to cash flow hedge accounting) in the same manner as for-profit enterprises

ASC 815 requires companies to recognize all derivative instruments as either assets or liabilities in the balance sheet at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and further, on the type of hedging relationship. For those derivative instruments that are designated and qualify as hedging instruments, a company must designate the hedging instrument, based upon the exposure being hedged, as a fair value hedge, cash flow hedge, or a hedge of the foreign currency exposure of a net investment in a foreign operation.

The System is exposed to certain risks relating to its ongoing operations. The primary risk managed by using derivative instruments is interest rate risk. Interest rate swaps are entered into to manage interest rate risk associated with the System's fixed and variable-rate borrowings. In accordance with ASC 815, the System designates certain interest rate swaps as each flow hedges of variable-rate borrowings. The System has no derivative instruments that are designated as fair value hedges or as hedges of the foreign currency exposure of a net investment in a foreign operation.

#### Sale of Patient Accounts Receivable

The System and certain of its member affiliates maintain a program (Program) for the continuous sale of certain patient accounts receivable to the Highlands County. Florida, Health Facilities Authority (Highlands) on a nonrecourse basis. As of December 31, 2011, Highlands had partially financed the purchase of the patient accounts receivable through the issuance of tax-exempt, variable-rate bonds (Bonds), of which \$304,230 were outstanding. During 2012, Highlands refinanced the Bonds through a private placement of variable-rate bonds (New Bonds) with a mandatory tender in February 2017 and a final maturity in November 2027. Additionally, the amount of New Bonds supporting the Program was increased and as of December 31, 2012, \$410,000 was outstanding. Accordingly, this increased the proceeds received by the System under the Program by \$105,770.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

As of December 31, 2012 and 2011, the estimated net realizable value, as defined in the underlying agreements, of patient accounts receivable sold by the System and removed from the accompanying consolidated balance sheets was \$675,966 and \$569.129, respectively. The patient accounts receivable sold consist primarily of amounts due from government programs and commercial insurers. The proceeds received from Highlands consist of cash from the Bonds, a note on a subordinated basis with the Bonds and a note on a parity basis with the Bonds. The note on a subordinated basis with the Bonds is in an amount to provide the required overcollateralization of the Bonds and was \$115.641 and \$85.808 at December 31, 2012 and 2011, respectively. The note on a parity basis with the Bonds is the excess of eligible accounts receivable sold over the sum of cash received and the subordinated note and was \$150.325 and \$179.091 at December 31, 2012 and 2011, respectively These notes are included in other receivables (current) in the accompanying consolidated balance sheets. Due to the nature of the patient accounts receivable sold. collectability of the subordinated and parity notes is not significantly impacted by credit risk

#### **Inventories**

Inventories (primarily pharmaceuticals and medical supplies) are stated at the lower of cost or market using the first-in, first-out method of valuation

#### **Property and Equipment**

Property and equipment are reported on the basis of cost, except for donated items, which are recorded at fair value at the date of the donation. Expenditures that materially increase values, change capacities or extend useful lives are capitalized. Depreciation is computed primarily utilizing the straight-line method over the expected useful lives of the assets. Amortization of capitalized leased assets is included in depreciation expense and allowances for depreciation.

#### Goodwill

Goodwill represents the excess of the purchase price and related costs over the value assigned to the net tangible and identifiable intangible assets of the businesses acquired. These amounts are included in other assets (noncurrent) in the accompanying consolidated balance sheets and are evaluated annually for impairment or when there is an indicator of impairment.

Management performed a qualitative assessment of goodwill impairment and determined that it is not more likely than not that the fair values of the System's reporting units is less than their carrying amounts. Therefore, the two-step impairment test under the Intangibles—Goodwill and Other Topic of the ASC was not required.

#### **Deferred Financing Costs**

Direct financing costs are included in other assets (noncurrent) and deferred and amortized over the remaining lives of the financings using the effective interest method

#### **Interest in the Net Assets of Unconsolidated Foundations**

Interest in the net assets of unconsolidated foundations represents contributions received on behalf of the System or its member affiliates by independent fund-raising foundations. As the System cannot influence the foundations to the extent that it can determine the timing and amount of distributions, the System's interest in the net assets of the foundations are included in other assets (noncurrent) and changes in that interest are included in temporarily restricted net assets.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

## **Impairment of Long-Lived Assets**

Long-lived assets are reviewed for impairment whenever events or business conditions indicate the carrying amount of such assets may not be fully recoverable. Initial assessments of recoverability are based on estimates of undiscounted future net cash flows associated with an asset or group of assets. Where impairment is indicated, the carrying amount of these long-lived assets is reduced to fair value based on discounted net cash flows or other estimates of fair value.

#### **Bond Discounts and Premiums**

Bonds payable, including related original issue discounts and/or premiums, are included in long-term debt. Discounts and premiums are being amortized over the life of the bonds using the effective interest method.

#### **Income Taxes**

Healthcare Corporation and its affiliated organizations, other than North American Health Services. Inc. and its subsidiaries (NAHS), are exempt from state and federal income taxes. Accordingly, Healthcare Corporation and its tax-exempt affiliates are not subject to federal, state, or local income taxes except for any net unrelated business taxable income. For the years ended December 31, 2012 and 2011, unrelated business income activities conducted by Healthcare Corporation and its tax-exempt affiliates did not generate a material amount of combined federal, state and local income tax.

NAHS is a wholly owned, for-profit subsidiary of Healthcare Corporation NAHS and its subsidiaries are subject to federal and state income taxes NAHS files a consolidated federal income tax return and, where appropriate, consolidated state income tax returns. For the years ended December 31, 2012 and 2011, NAHS generated taxable income of approximately \$2,400 and \$1,000, respectively. This taxable income was fully offset by net operating loss carry forwards for federal income tax purposes. Although one state in which NAHS conducts business has suspended the utilization of net operating loss carry forwards for the year ended December 31, 2012, no material state income tax liability resulted. Accordingly, there is no provision for current federal or state income tax for the years ended December 31, 2012 and 2011.

NAHS also has temporary deductible differences of approximately \$64,800 and \$67,500 at December 31, 2012 and 2011, respectively, primarily as a result of net operating loss carryforwards. At December 31, 2012, NAHS had net operating loss carryforwards of approximately \$64,300, of which \$21,000 will expire in 2023, with the remaining \$43,300 expiring beginning in 2018 through 2026. Some of these net operating losses are subject to the separate return limitation year rules. Deferred taxes have been provided for these amounts, resulting in a net deferred tax asset of approximately \$24,600 and \$25,600 at December 31, 2012 and 2011, respectively. A full valuation allowance has been provided at December 31, 2012 and 2011, respectively, to offset the deferred tax asset since Healthcare Corporation has determined that it is more likely than not that the benefit of the net operating loss carryforwards will not be realized in future years.

The Income Taxes Topic of the ASC (ASC 740) prescribes the accounting for uncertainty in income tax positions recognized in financial statements ASC 740 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken, or expected to be taken, in a tax return

For the years ended December 31, 2012 and 2011 (dollars in thousands)

#### Reclassifications

Certain reclassifications were made to the 2011 consolidated financial statements to conform to the classifications used in 2012. These reclassifications had no impact on the consolidated excess of revenue and gains over expenses and losses and changes in net assets previously reported.

## 2. Discontinued Operations

Effective July 1, 2010, the System entered into a Merger and Affiliation Agreement whereby the System became the sole member of Bert Fish Medical Center. Inc (BFMC) and assumed a lease of a hospital facility with the Southeast Volusia Hospital District (District) Subsequent to the acquisition of BFMC by the System, the Bert Fish Foundation. Inc. filed a lawsuit against the District, BFMC and the System (Parties). The lawsuit alleged that the acquisition was not completed in accordance with applicable Florida statutes and sought to unwind the transaction. In late February 2011, Florida's Seventh Judicial Circuit Court (Court) ordered the Parties to submit a plan to return the control of BFMC from the System to the District. On June 24, 2011, the Court approved a transition agreement in which control of BFMC was transferred to the District on June 30, 2011. No consideration was received by the System in exchange for this transfer.

In accordance with the Consolidation Topic of the ASC (ASC 810), when a parent corporation ceases to have a controlling interest in a subsidiary, the deconsolidation of that subsidiary is required. BFMC was deconsolidated from the System's balance sheet as of June 30, 2011, resulting in a loss of \$27,218, representing the net carrying amount of BFMC's assets and liabilities. The operating results of BFMC for the year ended. December 31, 2011 were reclassified to discontinued operations in the accompanying consolidated statements of operations and changes in net assets. The excess of expenses over revenue and gains from BFMC's operations for the six months ended June 30, 2011 was \$1,004, resulting in a total loss from discontinued operations of \$28,222.

BFMC's total operating revenue, included in discontinued operations in the accompanying consolidated statements of operations and changes in net assets for the year ended December 31, 2011 was \$48.464

## 3. Sale of Controlling Interest in a Subsidiary

Effective May 1, 2012 (transaction date), the System sold a 51% membership interest in its Fort Worth. Texas hospital (Hospital) to an unrelated health system located in the North Texas market. The transaction was accounted for as a deconsolidation under ASC 810, as the System ceased holding a controlling interest in the hospital as of the transaction date. The System continues to manage the Hospital and accounts for its remaining ownership as an equity method investment. Consideration received for the sale consisted of cash and certain intangible assets.

During the period in which the Hospital was consolidated, total operating revenue included in the accompanying consolidated statements of operations and changes in net assets was \$56.880 and \$155.510 for the years ended December 31, 2012 and 2011, respectively

For the years ended December 31, 2012 and 2011 (dollars in thousands)

## 4. Investments and Assets Whose Use is Limited

## **Investments**

Investments are comprised of the following

	December 31		
	2012	2011	
Fixed-income instruments		•	
U.S. government agencies and sponsored			
entities	\$2,247,645	\$1,363,279	
Corporate bonds	115.719	119,867	
Residential mortgage-backed	69,832	104,266	
Commercial mortgage-backed	75,165	33,008	
Collateralized debt obligations	24,177	35,078	
Student loan asset-backed	16,552	49,765	
Accrued interest	11,100	6,474	
	2,560,190	1,711,737	
Equity instruments			
Domestic	4,892	3,599	
Foreign	964	1,062	
	5,856	4.661	
Alternative investments – fair value			
Commodity	_	15,266	
Currency	_	11,102	
Event driven	14,933	19,747	
Global macro	16.083	15,114	
Insurance	21.306	14.627	
Long/short	46,688	45,199	
Multi-strategy	_	4,070	
Relative value	9.669	4,720	
Specialist credit	12,441	22,783	
Structured credit	32.022	_	
	153,142	152,628	
Alternative investments – equity method	566,418	669,381	
	\$3,285,606	\$ 2,538,407	

For the years ended December 31, 2012 and 2011 (dollars in thousands)

#### **Assets Whose Use is Limited**

Assets whose use is limited is comprised of the following

	December 31		
	2012	2011	
Fixed-income instruments			
U S government agencies and sponsored entities	\$ 396.035	\$ 349.059	
Corporate bonds	12.309	13.757	
Residential mortgage-backed	2.289	5.517	
Commercial mortgage-backed	3,498	1.746	
Collateralized debt obligations	1.041	1.856	
Student loan asset-backed	1.793	2,980	
Accrued interest	1.770	1,713	
	418,735	376,628	
<b>Equity instruments</b>			
Domestic	13,086	11.536	
Foreign	3.674	3,679	
	16,760	15.215	
Alternative investments – fair value			
Commodity	_	6.048	
Currency	_	4.398	
Event driven	5,658	7.823	
Global macro	6,094	5.988	
Insurance	8,072	5.795	
Long/short	17,689	17,906	
Multi-strategy	_	1,612	
Relative value	3,663	1.870	
Specialist credit	4.714	9,026	
Structured credit	12,132		
	58.022	60,466	
Alternative investments - equity method	35.696	44,142	
Cash and cash equivalents	107,462	103,124	
-	\$ 636,675	\$ 599,575	

Assets whose use is limited include investments held by bond trustees, investments held under other trust agreements and investments designated by boards for employee retirement plans and capital expenditures. Amounts to be used for the payment of current liabilities are classified as current assets.

Indenture requirements of tax-exempt financings by the System provide for the establishment and maintenance of various accounts with trustees. These arrangements require the trustee to control the expenditure of debt proceeds, as well as the payment of interest and the repayment of debt to bondholders. Medical malpractice trust funds are maintained to provide funds to settle medical malpractice claims.

For the years ended December 31, 2012 and 2011 (dollars in thousands) A summary of the major limitations as to the use of these assets consists of the following

	December 31		
	2012	2011	
Required bond funds held by bond trustees	\$ 9.893	\$ 23,506	
Malpractice trust funds	356,130	363,275	
Employee benefits funds	159.649	141.715	
Board designated funds for capital expenditures	54,853	53,750	
Other	56,150	17.329	
	636,675	599.575	
Less amounts to pay current liabilities	(216,767)	(167,392)	
	\$419,908	\$ 432,183	

#### **Investment Income and Unrealized Gains and Losses**

Investment income from cash and cash equivalents, investments and assets whose use is limited amounted to \$77.213 and \$67.376 for the years ended December 31, 2012 and 2011, respectively, and consisted of the following

	Year Ended	Year Ended December 31		
	2012	2011		
Interest and dividend income	\$ 33,285	\$ 38.710		
Net realized and unrealized gains/losses	17.783	45.811		
The System's share of alternative investments' income (loss)	26,145	(17,145)		
	\$ 77.213	\$ 67.376		

Changes in unrealized gains and losses that are included as an increase to (reduction of) unrestricted net assets in the accompanying consolidated statements of operations and changes in net assets totaled \$22.631 and \$(6.558) for 2012 and 2011, respectively

At December 31, 2012 and 2011, the total fair value of investments and assets whose use is limited, excluding alternative investments, amounted to \$3,109,003 and \$2,211,365, respectively. The net unrealized gain associated with these holdings approximated \$22,700 at December 31, 2012, which is comprised of gross unrealized gains of approximately \$32,900 and gross unrealized losses of approximately \$10,200. The net unrealized gain associated with these holdings approximated \$1,500 at December 31, 2011, which is comprised of gross unrealized gains of approximately \$20,600 and gross unrealized losses of approximately \$22,100.

GAAP requires that the System recognize, in excess of revenue and gains over expenses and losses, all declines in fair value below the cost basis of investment securities that are considered other-than-temporary. Management has evaluated the investments with unrealized losses and has concluded that none of the above losses should be considered other-than-temporary as of December 31, 2012 and 2011.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

## 5. Unrestricted Cash and Investments

The System's unrestricted cash and cash equivalents, investments and board designated funds for capital expenditures consists of the following

	December 31		
	2012	2011	
Cash and cash equivalents Investments Board designated funds for capital expenditures	\$ 654.893 3.285.606 54.853 \$ 3.995.352	\$1.194.945 2.538.407 53.750 \$3.787.102	
Days cash and investments on hand	226_	224	

Days cash and investments on hand is calculated as unrestricted cash and cash equivalents, investments and certain board designated funds divided by daily operating expenses (excluding depreciation and amortization). The annualized operating expenses of a new facility that opened on October 1, 2012 are included in the 2012 calculation.

## 6. Property and Equipment

Property and equipment consists of the following

	December 31		
	2012	2011	
Land and improvements	\$ 625,126	\$ 597,730	
Buildings and improvements	3,921,494	3,801,026	
Equipment	3,364,202	3,210,524	
	7,910,822	7,609,280	
Less allowances for depreciation	(3,554,431)	(3,382,069)	
	4,356,391	4,227,211	
Construction in progress	304.815	229,918	
	\$ 4,661,206	\$ 4,457,129	

Certain hospitals have entered into construction contracts or other commitments for which costs have been incurred and included in construction in progress. These and other committed projects will be financed through operations and board designated funds (see note 4). The estimated costs to complete these projects approximated \$189,400 at December 31, 2012.

During periods of construction, interest costs are capitalized to the respective property accounts. Interest capitalized approximated \$7,700 and \$7,900 for the years ended December 31, 2012 and 2011, respectively.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

## 7. Other Assets

Other assets consists of the following

	December 31		
	2012	2011	
Goodwill	\$ 171.303	\$ 140.229	
Deferred financing costs	22,359	24,482	
Notes and loans receivable	64,380	67.056	
Interests in net assets of unconsolidated foundations	56,539	59,741	
Investments in unconsolidated entities	113,100	78,884	
Other noncurrent assets	69,941	60,999	
	\$ 497.622	\$ 431,391	

The System's ownership interest and carrying amounts of investments in unconsolidated entities consists of the following

	Ownership	Decer	nber 31	
	Interest	2012		
Texas Health Huguley, Inc (note 3)	49%	\$ 37.739	\$ -	
Centura Health Corporation	30	34,061	32.239	
Takoma Regional Hospital, Inc	40	7.857	7.570	
Other	4% - 50%	33,443	39.075	
		\$ 113,100	\$ 78.884	

Income from unconsolidated entities of \$24.790 and \$21.681 for 2012 and 2011, respectively. Is included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets

## 8. Long-Term Debt

Long-term debt consists of the following

	December 31		
	2012	2011	
Fixed-rate hospital revenue bonds, interest rates from 1 06% to 6 00%, payable through 2039 Variable-rate hospital revenue bonds, payable	\$ 2.728.110	\$ 2.217.660	
through 2035	326,231	926,646	
Capitalized leases payable	33,321	44,468	
Other indebtedness	1,607	18,325	
Unamortized original issue premium, net	49,225	18.266	
	3,138,494	3,225,365	
Less current maturities	(88,089)	(73.915)	
	\$ 3,050,405	\$ 3,151,450	

#### **Master Trust Indenture**

Long-term debt has been issued primarily on a tax-exempt basis. Substantially all bonds are secured under a master trust indenture, which provides for, among other things, the deposit of revenue with the master trustee in the event of certain

For the years ended December 31, 2012 and 2011 (dollars in thousands)

defaults, pledges of accounts receivable, pledges not to encumber property and limitations on additional borrowings

#### Variable-Rate Bonds

Certain variable-rate bonds may be put to the System at the option of the bondholder. The variable-rate bond indentures generally provide the System the option to remarket the obligations at the then prevailing market rates for periods ranging from one day to the maturity dates. The obligations have been primarily marketed for seven-day periods during 2012, with annual interest rates ranging from 0.03% to 0.60%. Additionally, the System paid fees, such as remarketing and letter of credit fees, on variable-rate bonds during 2012. The System has various sources of liquidity in the event any variable-rate bonds are put and not remarketed, including a revolving credit agreement (Revolving Note)

The System's Revolving Note is with a syndicate of banks (Syndicate) for letters of credit agreements, liquidity facilities and general corporate needs, including working capital, capital expenditures and acquisitions. The aggregate amount of the Revolving Note was \$1,750,000 as of December 31, 2011 and had an expiration date in December 2015.

In December 2010, the System amended the Revolving Note with a revised Syndicate, which became effective in March 2011 upon the replacement of the existing letters of credit (LOC substitutions). The LOC substitutions required a purchase and reissuance of the related bonds, which was accounted for as an extinguishment and reissuance for accounting purposes. The LOC substitutions resulted in a loss of \$3.962, which is included in the loss from early extinguishment of debt in the accompanying consolidated statements of operations and changes in net assets for the year ended December 31, 2011. At December 31, 2011, the System had \$637.490 committed to letter of credit agreements that secure variable-rate bonds.

In November 2012, the System restructured the Revolving Note (Revised Revolving Note) with a revised Syndicate. The aggregate amount of the Revised Revolving Note which expires in December 2015 was \$1,000,000 as of December 31, 2012. At December 31, 2012, \$30,000 was outstanding under the Revised Revolving Note, which was classified as short-term financings in the accompanying consolidated balance sheets, and no amounts were committed to letter of credit agreements.

#### **2012 Debt Transactions**

During 2012, the System completed a debt refinancing plan, whereby a significant portion of its variable-rate bonds were replaced with fixed-rate bonds (Phase I) and its remaining variable-rate bonds supported by letters of credit were replaced with self-liquidity, variable-rate bonds (Phase II) Phase I included the issuance by the System of fixed-rate bonds at a premium with par amounts totaling \$500,900. interest rates ranging from 1 06% to 5 00% and maturity dates ranging from 2015 to 2037 Additionally, the System issued fixed-rate bonds with par amounts totaling \$249.385 with interest rates ranging from 2.02% to 2.45% through mandators tender dates from 2021 to 2023. The interest rate on these bonds may be reset at the mandatory tender dates to either a fixed-rate or variable-rate mode The proceeds from these bonds along with other available funds were used to extinguish short-term financings with par amounts totaling \$48,200, variable-rate debt obligations with par amounts totaling \$546.810 and fixed-rate debt obligations with par amounts totaling \$204,660, interest rates ranging from 3.35% to 5.85% and maturity dates ranging from 2015 to 2035. Phase II of the debt refinancing plan was completed during November 2012 with the issuance of

For the years ended December 31, 2012 and 2011 (dollars in thousands)

variable-rate bonds with par amounts totaling \$232,125 with maturity dates through 2035. The proceeds from these bonds along with other available funds were used to extinguish variable-rate debt obligations with par amounts totaling \$235,025.

In connection with this debt refinancing plan, the System recorded a loss from early extinguishment of debt of \$82.186 in the accompanying consolidated statements of operations and changes in net assets for the year ended December 31, 2012 Approximately \$73.544 of the loss resulted from the reclassification of accumulated loss related to terminated cash flow hedges (see note 9)

#### **2011 Debt Transactions**

During 2011, the System extinguished certain debt obligations with par amounts totaling \$154,570. These obligations were retired using existing funds. In connection with these transactions, the System recorded a loss from early extinguishment of debt in the accompanying consolidated statements of operations and changes in net assets of approximately \$16,748. Approximately \$12,027 of the loss resulted from the reclassification of accumulated losses related to terminated cash flow hedges (see note 9). During November 2011, the System issued bonds with par amounts totaling \$80,000 that have a fixed interest rate of 2.4% through a mandatory tender date of November 2021. The interest rate on these bonds may be reset at the respective mandatory tender dates to either a fixed-rate or variable-rate mode. With the proceeds, the System financed or refinanced certain costs of the acquisition, construction, renovation and equipping of certain facilities.

#### **Debt Maturities**

The following represents the maturities of long-term debt for the next five years and the years thereafter

2013	\$	88,089
2014		78,726
2015		80,445
2016		86,160
2017		81,891
Thereafter	2.	673,958

## 9. Derivative Financial Instruments

#### **Derivatives Designated as Hedging Instruments**

For derivative instruments that are designated and qualify as a cash flow hedge (i.e., hedging the exposure to variability in expected future cash flows associated with certain of the System's variable-rate borrowings), the effective portion of the gain or loss on the derivative instrument is reported as a component of unrestricted net assets and reclassified into earnings in the same line item (interest expense) associated with the forecasted transaction and in the same period or periods during which the hedged transaction affects excess of revenue and gains over expenses and losses

The ineffective portion, which represents the remaining gain or loss on the derivative instrument in excess of the cumulative change in the present value of future cash flows of the hedged item. If any, or hedge components excluded from the assessment of effectiveness, are recognized in excess of revenue and gains over expenses and losses in the consolidated statements of operations and changes in net assets during the current period

For the years ended December 31, 2012 and 2011 (dollars in thousands)

The System has utilized interest rate swaps, including forward-starting interest rate swaps, which effectively modified the System's exposure to interest rate risk by converting a portion of its variable-rate borrowings to a fixed-rate basis, thus reducing the impact of interest-rate changes on future interest expense. These agreements involved the receipt of variable-rate amounts in exchange for fixed-rate interest payments over the life of the agreement without an exchange of the underlying principal amount.

During 2012, in connection with an overall debt restructuring plan, the System terminated and cash settled all but one of its interest rate swap agreements, including its forward-starting interest rate swaps. The remaining agreement expired in December 2012, and as such none of the System's outstanding variable-rate debt had its interest payments designated as a hedged forecasted transaction at December 31, 2012. Approximately \$964,000 of the System's outstanding variable-rate debt classified as both short-term financings and long-term debt had its interest payments designated as the hedged forecasted transactions relating to interest rate swap agreements at December 31, 2011. At December 31, 2011, the notional values of the System's forward-starting interest rate swaps totaled \$300,000.

The changes in the accumulated net derivative loss included in unrestricted net assets associated with the System's cash flow hedges are as follows

	Year Ended December 31		
	2012	2011	
Accumulated net derivative loss included in unrestricted net assets at beginning of year	\$ (134.985)	\$ (123,118)	
Net change associated with current period hedging transactions	(1.544)	(34.557)	
Net reclassifications into excess of revenue and gains over expenses and losses	83.572	22.690	
Accumulated net derivative loss included in unrestricted net assets at end of year	\$ (52.957)	\$ (134,985)	

The accumulated net derivative loss included in unrestricted net assets will be reclassified into earnings in the same periods during which the hedged transaction affects excess of revenue and gains over expenses and losses or in the event it is determined that the original forecasted transactions are not probable of occurring by the end of the originally specified period or within the additional period of time allowed in ASC 815. In connection with the early extinguishment of certain variable-rate bonds (see note 8), accumulated losses related to terminated cash flow hedges reclassified into excess of revenue and gains over expenses and losses were \$73.544 and \$12.027 for the years ended December 31, 2012 and 2011, respectively. The System expects that the amount of net loss existing in unrestricted net assets to be reclassified into excess of revenue and gains over expenses and losses within the next 12 months will be approximately \$11.500.

#### **Derivatives Not Designated as Hedging Instruments**

The System has entered into certain interest rate swap agreements that do not qualify as hedging instruments. These interest rate swaps are primarily utilized to reduce the cost associated with the System's fixed-rate borrowings. The gain or loss on these derivative instruments is reported as a component of nonoperating gains in the period it occurs. These interest rate swaps were also terminated during

For the years ended December 31, 2012 and 2011 (dollars in thousands) 2012 in connection with the System's debt restructuring plan. Therefore, as of December 31, 2012, the System has no interest rate swap agreements that do not qualify as hedging instruments. As of December 31, 2011, the total notional amount of the System's interest rate swaps not qualifying for hedge accounting was approximately \$233,000.

#### **Financial Statement Presentation**

The System's derivative financial instruments are reported in the accompanying consolidated balance sheets as follows

	Liability Derivatives				
	Fair Value				
	Balance Sheet		Decen	ıber 3	1
	Location	20	012	2011	
Derivatives designated as					
hedging instruments:					
Interest rate swap	Other noncurrent				
agreements	liabilities	\$	_	\$	121.214
Derivatives not					
designated as hedging					
instruments:					
Interest rate swap	Other noncurrent				
agreements	liabilities		_		4,051
		\$		\$	125,265

The effects of the System's derivative financial instruments on the accompanying consolidated statements of operations and changes in net assets are as follows

	Year Ended December 3				
		2012	2011		
Interest rate swap agreements in cash flow hedging relationships:		_			
Loss recognized in unrestricted net assets (effective portion)	\$	(1.544)	\$	(34.557)	
Loss reclassified from unrestricted net assets into interest expense (effective portion)		(10,028)		(10,663)	
Loss reclassified from unrestricted net assets into loss from early extinguishment of debt		(73.544)		(12.027)	
Gain recognized in nonoperating (losses) gains (ineffective portion)		253		2,031	
Interest rate swap agreements not designated					
as hedging instruments:	_				
Gain recognized in nonoperating (losses) gains	\$	36	\$	2,835	
Gain recognized in other operating expenses		3.973		3,555	

#### 10. Retirement Plans

#### **Defined Contribution Plans**

The System participates with other Seventh-day Adventist healthcare entities in a defined contribution retirement plan (Plan) that covers substantially all full-time employees who are at least 18 years of age. The Plan is exempt from the Employee Retirement Income Security Act of 1974 (ERISA). The Plan provides, among

For the years ended December 31, 2012 and 2011 (dollars in thousands)

other things, that the employer contribute 2.6% of wages, plus additional amounts for very highly paid employees. Additionally, the Plan provides that the employer match 50% of the employee's contributions up to 4% of the contributing employee's wages, resulting in a maximum available match of 2% of the contributing employee's wages each year.

Contributions for the Plan are included in employee compensation in the accompanying consolidated statements of operations and changes in net assets in the amount of \$90.098 and \$88.510 for the years ended December 31, 2012 and 2011, respectively

#### Defined Benefit Plan – Multiemployer Plan

Prior to January 1, 1992, substantially all of the System's entities participated in a multiemployer, noncontributory defined benefit retirement plan, the Seventh-day Adventist Hospital Retirement Plan Trust (Old Plan) administered by the General Conference of Seventh-day Adventists that is exempt from ERISA. The risks of participating in multiemployer plans are different from single-employer plans in the following aspects.

Assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers

If a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers

If an entity chooses to stop participating in the multiemployer plan, it may be required to pay the plan an amount based on the underfunded status of the plan, referred to as withdrawal liability

During 1992, the Old Plan was suspended and the Plan was established. The System, along with the other participants in the Old Plan, may be required to make future contributions to the Old Plan to fund any difference between the present value of the Old Plan benefits and the fair value of the Old Plan assets. Future funding amounts and the funding time periods have not been determined by the Old Plan administrators, however, management believes the impact of any such future decisions will not have a material adverse effect on the System's consolidated financial statements.

The plan assets and benefit obligation data for the Old Plan as of December 31, 2010 is as follows

Total plan assets	\$ 830,043
Actuarial present value of accumulated plan benefits	862,687
Funded status	96 2%

The most current audited plan assets data is as of December 31, 2011 and totaled \$793.646. The System did not make contributions to the Old Plan for the years ended December 31, 2012 or 2011.

#### **Defined Benefit Plan – Frozen Pension Plans**

Certain of the System's entities, which were acquired in 2010, sponsored noncontributory defined benefit pension plans (Pension Plans). The System froze the Pension Plans in December 2010, such that no new benefits will accrue in the future.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

The following table sets forth the remaining combined projected and accumulated benefit obligations and the assets of the Pension Plans at December 31, 2012 and 2011, the components of net periodic benefit costs for the year then ended and a reconciliation of the amounts recognized in the accompanying consolidated financial statements

	Year Ended December 31			
	2012	2011		
Accumulated benefit obligation, end of year	\$ 199,672	\$ 171,238		
Change in projected benefit obligation				
Projected benefit obligation, beginning of	\$ 171.238	\$ 196,206		
year				
Projected benefit obligation of				
discontinued operations	_	(37.954)		
Interest cost	8,653	8,537		
Benefits paid	(5.344)	(4.637)		
Actuarial losses	25,125	9,086		
Projected benefit obligation, end of year	199.672	171.238		
Change in plan assets				
Fair value of plan assets, beginning of year	149,689	126,269		
Fair value of plan assets of discontinued				
operations	_	(17,414)		
Actual return on plan assets	5.819	674		
Employer contributions	_	44,797		
Benefits paid	(5.344)	(4.637)		
Fair value of plan assets, end of year	150,164	149,689		
Deficiency of fair value of plan assets over				
projected benefit obligation, included in				
other noncurrent liabilities	\$ (49.508)	\$ (21.549)		

No plan assets are expected to be returned to the System during the fiscal year ending December 31, 2013

Included in unrestricted net assets at December 31, 2012 and 2011, are unrecognized actuarial losses (gains) of \$21,398 and \$(5,999), respectively, that have not yet been recognized in net periodic pension expense. None of the actuarial losses included in unrestricted net assets is expected to be recognized in net periodic pension cost during the year ending December 31, 2013.

Changes in plan assets and benefit obligations recognized in unrestricted net assets include

	Year Ended December 31			
	2012	2011		
Net actuarial losses	\$ 27.397	\$ 15.405		
Amortization of net actuarial losses		186		
Total recognized in unrestricted net assets	\$ 27.397	\$ 15.591		

For the years ended December 31, 2012 and 2011 (dollars in thousands)

The components of net periodic pension were as follows

	Year Ended December 31		
	2012	2011	
Interest cost	\$ 8.653	\$ 8.537	
Expected return on plan assets	(8.091)	(7.302)	
Recognized net actuarial gains		(186)	
Net periodic pension cost	\$ 562	\$ 1.049	

The assumptions used to determine the benefit obligation and net periodic benefit cost for the Pension Plans are set forth below

	Year Ended December 31		
	2012	2011	
Used to determine projected benefit obligation			
Weighted-average discount rate	4 16%	5 13%	
Used to determine benefit cost			
Weighted-average discount rate	5 13%	5 47%	
Weighted-average expected long-term rate			
of return on plan assets	5 50%	5 50%	

The Pension Plans' assets are invested in a portfolio designed to protect principal and obtain competitive investment returns and long-term investment growth, consistent with actuarial assumptions, with a reasonable and prudent level of risk Diversification is achieved by allocating funds to various asset classes and investment styles and by retaining multiple investment managers with complementary styles, philosophies and approaches

The Pension Plans' assets are managed solely in the interest of the participants and their beneficiaries. The expected long-term rate of return on the Pension Plans' assets is based on historical and projected rates of return for current and planned asset categories in the investment portfolio. Assumed projected rates of return for each asset category were selected after analyzing historical experience and future expectations of the returns and volatility for assets of that category using benchmark rates. Based on the target allocation among the asset categories, the overall expected rate of return for the portfolio was developed and adjusted for historical, and expected experience of active portfolio management results compared to benchmark returns and for the effect of expenses paid from plan assets.

The target investment allocation for the Pension Plans is 50% fixed-income and 50% equity securities. This allocation is partially achieved through investments in alternative investments that have fixed-income or equity strategies. The System maintained this target investment allocation throughout 2012.

For the years ended December 31, 2012 and 2011 (dollars in thousands) The following table presents the Pension Plans' financial instruments as of December 31, 2012, measured at fair value on a recurring basis by the valuation hierarchy defined in note 14

	Total	Level 1	Level 2	Level 3
Cash and eash				
equivalents	\$ 4.956	\$ 4,956	\$ -	\$ -
Debt securities				
US government				
agencies and				
sponsored entities	29,890	4,230	25,660	_
Corporate bonds	39,755	_	39,755	_
Commercial				
mortgage-backed	862	_	862	_
Collateralized debt				
obligations	14.019	_	14.019	_
Equity securities				
Domestic equities	7,170	7,170	_	_
Foreign equities	3,436	3,436	_	_
Alternative				
investments				
Event driven	3,101	_	1,840	1.261
Global macro	3,340	_	2,707	633
Insurance	4,425	_	1.708	2.717
Long short	27.968	_	26,087	1.881
Relative value	2,008	_	2,008	_
Specialist credit	2.584	_	2,011	573
Structured credit	6,650		3,127	3,523
Total plan assets	\$ 150,164	\$ 19,792	\$ 119,784	\$ 10,588

For the years ended December 31, 2012 and 2011 (dollars in thousands) The following table presents the Pension Plans' financial instruments as of December 31, 2011, measured at fair value on a recurring basis by the valuation hierarchy defined in note 14

	Total	Level 1	Level 2	Level 3	
Cash and eash					
equivalents	\$ 12,906	\$ 12.906	\$ -	\$ -	
Debt securities					
US government					
agencies and					
sponsored entities	30,269	6.581	23,688	_	
Corporate bonds	33,906	_	33,906	_	
Commercial					
mortgage-backed	808	_	808	_	
Collateralized debt					
obligations	6,200	_	6.200	_	
Equity securities					
Domestic equities	6.626	6.626	_	_	
Foreign equities	2.966	2.966	_	_	
Alternative					
investments					
Commodity	3,750	_	3,750	_	
Currency	2.726	_	2.726	_	
Event driven	4.852	_	3,371	1.481	
Global macro	3.713	_	3,713	_	
Insurance	3,593	_	3,593	_	
Long short	29.615	_	29,615	_	
Multi-strategy	1,001	_	_	1,001	
Relative value	1.159	_	1.159	_	
Specialist credit	5.599		3.746	1.853	
Total plan assets	\$ 149,689	\$ 29,079	\$ 116,275	\$ 4,335	

Fair value methodologies for Levels 1, 2 and 3 are consistent with the inputs described in note 14

The changes in financial assets classified as Level 3 during the year ended December 31, 2012 were as follows

	Alternative Investments								
		Realized							
	Beginning	Purchases		Gains	Unrealized	Ending			
	Balance	(Sales)	Transfers	(Losses)	Gams	Balance			
Event driven	\$ 1.481	\$ (624)	\$ -	\$ 94	\$ 310	\$ 1.261			
Global macro	-	603	-	-	30	633			
Insurance	-	339	2.128	-	250	2.717			
Long short	-	1.657	_	_	224	1.881			
Multi-strategy	1.001	(1.027)	=	(17)	43	=			
Specialist credit	1.853	(1.664)	-	268	116	573			
Structured credit		3.059	_	(191)	655	3.523			
	\$ 4,335	\$ 2.343	\$ 2,128	\$ 154	\$ 1.628	\$10,588			

For the years ended December 31, 2012 and 2011 (dollars in thousands) The changes in financial assets classified as Level 3 during the year ended December 31, 2011 were as follows

		Alternative Investments								
	Beg	ginning					Unic	ealized	En	dıng
	Ba	lance	Pur	chases	S	ales	Lo	15565	Bal	ance
Event driven	\$	_	\$	1.936	\$	-	\$	(455)	\$	1.481
Multi-strategy		_		1,235		-		(234)		1.001
Specialist credit				2,694		(368)		(473)		1,853
	\$	_	\$	5,865	\$	(368)	\$	(1.162)	\$	4.335

The following represents the expected benefit plan payments for the next five years and the five years thereafter

Year ending December 31	
2013	\$ 6,016
2014	6,404
2015	6,798
2016	7,278
2017	7,866
2018-2023	49 668

## 11. Medical Malpractice

The System established a self-insured revocable trust (Trust) that covers the System's subsidiaries and their respective employees for claims within a specified level (Self-Insured Retention). Claims above the Self-Insured Retention are insured by claims-made coverage that is placed with Adhealth Limited, a Bermuda company (Adhealth). Adhealth has purchased reinsurance through commercial insurers for the excess limits of coverage. A Self-Insured Retention of \$2,000 was established for the year ended December 31, 2001. The Self-Insured Retention was increased to \$7,500 and \$15,000 effective January 1, 2002 and 2003, respectively, and has remained at \$15,000 through December 31, 2012.

The Trust funds are recorded in the accompanying consolidated balance sheets as assets whose use is limited in the amount of \$356,130 and \$363,275 at December 31, 2012 and 2011, respectively. The related accrued malpractice claims are recorded in the accompanying consolidated balance sheets as other current liabilities in the amount of \$75,742 and \$66,050 and as other noncurrent liabilities in the amount of \$295,765 and \$273,926 at December 31, 2012 and 2011, respectively. The related estimated insurance recoveries are recorded as other assets in the amount of \$13,875 and \$15,058 in the accompanying consolidated balance sheets at December 31, 2012 and 2011, respectively.

Management, with the assistance of consulting actuaries, estimates claim liabilities at the present value of future claim payments using a discount rate of 4 25% and 4 50% at December 31, 2012 and 2011, respectively

## 12. Commitments and Contingencies

#### **Operating Leases**

The System leases certain property and equipment under operating leases. Lease and rental expense was approximately \$100,900 and \$100,400 for the years ended December 31, 2012 and 2011, respectively

For the years ended December 31, 2012 and 2011 (dollars in thousands) The following represents the net future minimum lease payments under noncancelable operating leases for the next five years and the years thereafter

Year ending December 31	
2013	\$ 34.841
2014	32,531
2015	28,543
2016	22,371
2017	16,244
Thereafter	22,847

#### Litigation

Certain of the System's affiliated organizations are involved in litigation arising in the ordinary course of business. In the opinion of management, after consultation with legal counsel, these matters will be resolved without material adverse effect to the System's consolidated financial statements.

## 13. Changes in Consolidated Unrestricted Net Assets

Changes in consolidated unrestricted net assets that are attributable to the System and the noncontrolling interests in subsidiaries are as follows

	Total	Controlling Interest	Noncontrolling Interest	
Balance January 1, 2012	\$ 4,989,242	\$ 4.951.429	\$ 37.813	
Excess of revenue and gains over expenses				
and losses	507.786	504.958	2,828	
Distributions	(1.240)	_	(1.240)	
Other activity	93,841	93,481	360	
Change in net assets	600.387	598,439	1.948	
Balance December 31, 2012	\$ 5.589.629	\$ 5,549,868	\$ 39,761	
	Total	Controlling Interest	Noncontrolling Interest	
Balance January 1, 2011	\$ 4.546.320	\$ 4.513.408	\$ 32.912	
Excess of revenue and				
gains over expenses	478,127	474,172	3.955	
Distributions	(276)	_	(276)	
Other activity	(34,929)	(36,151)	1.222	
Change in net assets	442.922	438,021	4.901	
Balance December 31, 2011	\$ 4,989,242	\$ 4.951.429	\$ 37.813	

For the years ended December 31, 2012 and 2011 (dollars in thousands)

#### 14. Fair Value Measurements

The System follows ASC 820, which provides a framework for measuring fair value of certain assets and liabilities and disclosures about fair value measurements. As defined in ASC 820, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date ASC 820 establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement).

Certain of the System's financial assets and financial liabilities are measured at fair value on a recurring basis, including money market, fixed-income and equity instruments, collateral under the securities lending program and interest rate swap agreements. The three levels of the fair value hierarchy defined by ASC 820 and a description of the valuation methodologies used for instruments measured at fair value are as follows.

Level 1 – Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that the System has the ability to access

Level 2 – Financial assets and liabilities whose values are based on pricing inputs that are either directly observable or that can be derived or supported from observable data as of the reporting date. Level 2 inputs may include quoted prices for similar assets or liabilities in nonactive markets or pricing models whose inputs are observable for substantially the full term of the asset or liability.

Level 3 – Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both significant to the fair value of the financial asset or financial liability and are generally less observable from objective sources. These inputs may be used with internally developed methodologies that result in management's best estimate of fair value.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement

For the years ended December 31, 2012 and 2011 (dollars in thousands)

## **Recurring Fair Value Measurements**

The fair value of financial assets measured at fair value on a recurring basis at December 31, 2012, was as follows

	Total	Level 1	Level 2	Level 3	
ASSETS					
CASH AND CASH					
EQUIT ALENTS	\$ 654.893	\$ 654.893	\$ -	\$ -	
INVESTMENTS					
Debt securities					
US government					
agencies and					
sponsored entities	2.247.645	39,999	2.207.646	_	
Corporate bonds	115.719	181	115,538	_	
Residential					
mortgage-backed	69,832	_	69,832	_	
Commercial					
mortgage-backed	75,165	_	75,165	_	
Collateralized debt					
obligations	24,177	_	24,177	_	
Student loan asset-				_	
backed	16,552	_	16,552		
Equity securities					
Domestic equities	4.892	4.892	_	_	
Foreign equities	964	964	_	_	
Alternative					
investments					
Event driven	14,933	_	8,860	6.073	
Global macro	16,083	_	13,036	3.047	
Insurance	21,306	_	8.225	13,081	
Long short	46,688	_	37,631	9,057	
Relative value	9,669	_	9,669	_	
Specialist credit	12,441	_	9,683	2.758	
Structured credit	32,022	_	15,055	16.967	
Total investments	2,708,088	46,036	2,611,069	50,983	

For the years ended December 31, 2012 and 2011 (dollars in thousands)

	As of December 31, 2012 (cont)					
	Total	Level 1	Level 2	Level 3		
ASSETS WHOSE USE						
IS LIMITED						
Cash and cash						
equivalents	107,462	107,462	_	_		
Debt securities						
US government						
agencies and						
sponsored entities	396,035	9,421	386,614	_		
Corporate bonds	12,309	_	12,309	_		
Residential mortgage-						
backed	2,289	_	2,289	_		
Commercial mortgage-						
backed	3,498	_	3,498	_		
Collateralized debt						
obligations	1.041	_	1,041	_		
Student loan asset-						
backed	1.793	_	1,793	_		
Equity securities						
Domestic equities	13.086	13,086	-	=		
Foreign equities	3.674	3,674	-	=		
Alternative						
investments						
Event driven	5,658	_	3,357	2,301		
Global macro	6.094	_	4,939	1,155		
Insurance	8,072	_	3,116	4.956		
Long short	17.689	_	14.258	3,431		
Relative value	3,663	=	3,663	=		
Specialist credit	4.714	=	3,669	1,045		
Structured credit	12,132		5,704	6.428		
Total assets whose						
use is limited	599,209	133,643	446,250	19.316		
Collateral held under						
securities lending						
program	3,060		3,060			
	\$ 3,965,250	\$ 834,572	\$ 3,060,379	\$ 70,299		

For the years ended December 31, 2012 and 2011 (dollars in thousands) The fair value of financial assets and financial liabilities measured at fair value on a recurring basis at December 31, 2011, was as follows

	Total	Level 1	Level 2	Level 3	
ASSETS					
CASH AND CASH					
EQUIT ALENTS	\$ 1.194.945	\$1,194,945	\$ -	\$ -	
INVESTMENTS					
Debt securities					
US government					
agencies and					
sponsored entities	1.363.279	19.362	1.343.917	_	
Corporate bonds	119.867	_	119.867	_	
Residential					
mortgage-backed	104,266	_	104.266	_	
Commercial					
mortgage-backed	33,008	_	33,008	_	
Collateralized debt					
obligations	35,078	_	35,078	_	
Student loan asset-					
backed	49,765	_	49,765	_	
<b>Equity securities</b>					
Domestic equities	3,599	3,599	_	_	
Foreign equities	1.062	1.062	_	_	
Alternative					
investments					
Commodity	15.266	_	15.266	_	
Currency	11,102	_	11,102	_	
Event driven	19,747	_	13.721	6,026	
Global macro	15,114	_	15,114	_	
Insurance	14.627	_	14.627	_	
Long short	45,199	_	45,199	_	
Multi-strategy	4,070	_	_	4,070	
Relative value	4,720	_	4.720	_	
Specialist credit	22,783		15.245	7.538	
Total investments	1,862,552	24.023	1,820,895	17,634	

For the years ended December 31, 2012 and 2011 (dollars in thousands)

		As of December 31, 2011 (cont)					
	Total	Level 1	Level 2	Level 3			
ASSETS WHOSE USE							
IS LIMITED							
Cash and cash							
equivalents	103,124	103,124	_	-			
Debt securities							
US government							
agencies and							
sponsored entities	349,059	7,605	341,454	_			
Corporate bonds	13,757	=	13,757	=			
Residential mortgage-							
backed	5.517	_	5.517	_			
Commercial mortgage-							
backed	1.746	_	1.746	_			
Collateralized debt							
obligations	1.856	=	1.856	=			
Student loan asset-							
backed	2,980	=	2,980	=			
Equity securities							
Domestic equities	11,536	10,386	1,150	_			
Foreign equities	3,679	3,679	_	_			
Alternative							
investments							
Commodity	6,048	_	6,048	_			
Currency	4,398	_	4,398	_			
Event driven	7,823	_	5,436	2,387			
Global macro	5.988	_	5.988	_			
Insurance	5.795	_	5.795	_			
Long short	17,906	_	17.906	_			
Multi-strategy	1.612	_	_	1,612			
Relative value	1,870	_	1.870				
Specialist credit	9,026	=	6,040	2,986			
Total assets whose							
use is limited	553,720	124,794	421,941	6,985			
use is minted	333.720	12 1,721	121.511	0.703			
Collateral held under							
securities lending							
program	11,492	_	11,492	_			
program	\$ 3,622,709	\$ 1,343,762	\$ 2,254,328	\$ 24,619			
	φ 3,022,709	φ 1,343,702	φ 2,234,32 <b>0</b>	D 24.019			
LIABILITIES							
LIABILITIES							
INTEREST RATE	0 10-04-	0	Ф. 10-34-	ø.			
SW 4PS	\$ 125,265	\$ -	\$ 125,265	<u>\$</u> –			

For the years ended December 31, 2012 and 2011 (dollars in thousands)

The changes in financial assets classified as Level 3 during the year ended December 31, 2012 were as follows

	Alternative Investments						
	Realized						
	Beginning	Purchases		Gains	Umrealized	Ending	
	Balance	(Sales)	Transfers	(Losses)	Gains	Balance	
Event driven	\$ 8,413	\$ (2,720)	\$ -	\$ 622	\$ 2.059	\$ 8.374	
Global macro	_	4.000	_	_	202	4.202	
Insurance	-	2,250	14,130	_	1.657	18,037	
Long short	-	11,000	-	_	1,488	12,488	
Multi-strategy	5,682	(5,852)	-	(116)	286	-	
Specialist credit	10,524	(9,269)	-	1,778	770	3,803	
Structured credit		20,317	_	(1,270)	4,348	23,395	
	\$ 24.619	\$19,726	\$14,130	\$ 1.014	\$ 10.810	\$70,299	

The changes in financial assets classified as Level 3 during the year ended December 31, 2011 were as follows

		Alternative Investments						
	Beg	ınnıng			Un	realized	Ending	
	Ba	lance	Purchases	Sales	I	Josses	Balance	
Event driven	\$	_	\$ 11,000	\$ -	\$	(2.587)	\$ 8,413	
Multi-strategy		_	7,000	-		(1.318)	5,682	
Specialist credit		_	15,296	(2.099)		(2.673)	10,524	
Total	\$	_	\$ 33,296	\$ (2.099)	\$	(6.578)	\$ 24.619	

Transfers between levels are determined as of the beginning of the period, which assumes the investment would be transferred at fair value at the beginning of the reporting period. Transfers from Level 2 to Level 3 occurred as a result of changes in the liquidity terms of an underlying fund. The revised liquidity terms of the underlying fund now include quarterly redemption terms with a 25% maximum redemption, which does not allow the System the ability to redeem the investment within the near term. Generally, the System defines near term as redemption of the entire investment within 90 days or less.

Financial assets are reflected in the consolidated balance sheets as follows

	December 31		
	2012	2011	
Investments measured at fair value Alternative investments accounted for	\$ 2.708.088	\$ 1.862.552	
under the equity method	566,418	669,381	
Accrued interest	11,100	6,474	
Total investments	\$ 3.285,606	\$ 2.538.407	
Assets whose use is limited measured at fair value  Alternative investments accounted for under the equity method	\$ 599.209 35.696	\$ 553.720 44.142	
Accrued interest	1.770	1.713	
Total assets whose use is limited	\$ 636.675	\$ 599.575	

For the years ended December 31, 2012 and 2011 (dollars in thousands)

See note 9 for the location of interest rate swap liabilities in the consolidated balance sheets

The fair values of the securities included in Level 1 were determined through quoted market prices. The fair values of Levels 2 and 3 financial assets and financial liabilities were determined as follows.

Cash equivalents, US government agencies and sponsored entities, corporate bonds, residential mortgage-backed, commercial mortgage-backed, collateralized debt obligations and student loan asset-backed – These Level 2 securities were valued through the use of third-party pricing services that use evaluated bid prices adjusted for specific bond characteristics and market sentiment

Alternative investments – These underlying funds are valued using the NAV as a practical expedient to determine fair value. Several factors are considered in appropriately classifying the underlying funds in the fair value hierarchy. An underlying fund is generally classified as Level 2 if the System has the ability to withdraw its investment with the underlying fund at NAV at the measurement date or within the near term. An underlying fund is generally classified as Level 3 if the System does not have the ability to redeem its investment with the underlying fund at NAV within the near term. Those alternative investments classified as Level 3 as of December 31, 2012 and 2011, were classified as such because they could not be redeemed in the near term.

Collateral held under securities lending program – The System participates in securities lending transactions with the custodian of its investments (program), whereby a portion of its investments is loaned to certain brokerage firms in return for cash from the brokers as collateral for the investments loaned. This cash collateral is invested by the System in a securities lending quality trust (SLQT). The fair value of the System's interest in the SLQT was determined by considering its NAV and actual issuances and redemptions of interests in the SLQT.

The SLQT invests in short-term portfolio instruments in order to preserve capital and produce a moderate rate of return. Issuances and redemptions of interests in the SLQT are made each business day. Currently, interests in the SLQT are purchased and redeemed at a constant NAV of \$1.00 per unit for daily operational liquidity purposes, although redemptions for certain other purposes, such as termination of the System's participation in the program, may be in-kind.

Interest rate swaps — The fair value of these Level 2 financial habilities was determined through the use of widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. The analysis reflected the contractual terms of the interest rate swaps, including the period to maturity, and used observable market-based inputs, such as interest rate curves. In addition, credit valuation adjustments were included to reflect both the System's nonperformance risk and the respective counterparty's nonperformance risk. The System paid fixed rates ranging from 2.63% to 3.83% and received cash flows based primarily on percentages of the London Interbank Offer Rate (LIBOR), ranging from 64% to 67% of LIBOR.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

#### Other Fair Value Disclosures

The carrying values of accounts receivable, accounts payable, accrued habilities and payable under the securities lending program are reasonable estimates of their fair values due to the short-term nature of these financial instruments

The fair values of the System's fixed-rate bonds are estimated using Level 2 inputs based on quoted market prices for those or similar instruments. The estimated fair value of the fixed-rate bonds was approximately \$2,987,000 and \$2,346,000 as of December 31, 2012 and 2011, respectively. The carrying values of the fixed-rate bonds was approximately \$2,728,000 and \$2,218,000 as of December 31, 2012 and 2011, respectively. The carrying amount approximates fair value for all other long-term debt (see note 8).

## 15. Subsequent Events

The System evaluated events and transactions occurring subsequent to December 31, 2012 through February 22, 2013, the date the accompanying consolidated financial statements were issued. During this period, there were no subsequent events that required recognition in the accompanying consolidated financial statements. Additionally, there were no nonrecognized subsequent events that required disclosure.

For the years ended December 31, 2012 and 2011 (dollars in thousands)

## 16. Fourth Quarter Results of Operations (Unaudited)

The System's operating results for the three months ended December 31, 2012 are presented below

Revenue	
Patient service revenue	\$ 1.869.477
Provision for bad debts	(97,002)
Net patient service revenue	1,772,475
EHR incentive payments	52,831
Other	56,212
Total operating revenue	1.881.518
Expenses	
Employee compensation	898,670
Supplies	349,438
Professional fees	103,355
Other	238,191
Interest	35,535
Depreciation and amortization	103,404
Total operating expenses	1.728.593
Income from Operations	152.925
Nonoperating Gains (Losses)	
Investment income	13.108
Loss from early extinguishment of debt	(118)
Total nonoperating gains	12.990
Excess of revenue and gains over expenses	165.915
Less Excess of revenue and gains over expenses	
attributable to noncontrolling interests	(1.193)
Excess of Revenue and Gains over Expenses	
Attributable to Controlling Interests	164.722
	.00.001

Other changes in unrestricted net assets, net Decrease in temporarily restricted net assets, net

**Increase in Net Assets** 

(20.381)

(295) 144,046

# Report of Independent Certified Public Accountants

The Board of Directors

Adventist Health System Sunbelt Healthcare Corporation

d/b/a Adventist Health System

We have audited the accompanying consolidated financial statements of Adventist Health System Sunbelt Healthcare Corporation and subsidiaries, which comprise the consolidated balance sheets as of December 31, 2012 and 2011, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Adventist Health System Sunbelt Healthcare Corporation and subsidiaries at December 31, 2012 and 2011, and the consolidated results of their operations and their cash flows for the years then ended in conformity with U S generally accepted accounting principles

Orlando, Florida February 22, 2013

**Adventist Health System** 

Ernst + Young LLP