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DLN: 93493125020714

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2012

Open to Public Inspection

| A Fo | r the | 2012 ca | | .2, and ending 06- | 30-2013 | | | |
|---------------------------------------|----------------------------------|---------------------------------|--|------------------------|--------------|-------------------------------|-------------|----------------------------|
| | | applicable | C Name of organization CONCERN EMPLOYEE ASSISTANCE PROGRAM | | | D Emplo | yer ider | itification number |
| | me ch | change Jange | Doing Business As | | | 77-05 | 28349 |) |
| | tial ret | _ | Number and street (or D.O. how if mail is not delivered to str | oot addrass) Doom /s | urto | | | |
| | rmınat | | Number and street (or P O box if mail is not delivered to str 2500 GRANT RD | eet address) Room/s | uite | E Telepho | ne numl | per |
| ┌ Am | nended | d return | City or town, state or country, and ZIP + 4 | I | | (650) | 940-7 | 265 |
| Гар | plicatio | on pending | MOUNTAIN VIEW, CA 94040 | | | G Gross re | eceipts \$ | 21,349,936 |
| | | | F Name and address of principal officer | | H(a) | Is this a group | | |
| | | | CECILE CURRIER 2500 GRANT RD | | | affiliates? | | ┌ Yes 🗸 No |
| | | | MOUNTAIN VIEW, CA 94040 | | H(b) | Are all affiliate | s includ | ded? |
| ————————————————————————————————————— | | mpt status | 501(c)(3) 501(c)(4) (insert no) 4947(a | V(1) or \Box E27 | - | If "No," attach | a lıst | (see instructions) |
| | | | |)(1) 01 327 | H(c) | Group exempt | ion nun | nber ► |
| | | te:► N/ | | | | | | |
| | | _ | Corporation Trust Association Other | | L Yea | er of formation 19 | 99 M | State of legal domicile CA |
| Pa | rt I | | nmary | | | | | |
| Governance | | To prov | describe the organization's mission or most significan ide and promote affordable health care to residents o d Health Care and offers limited mental health care o | f Calıfornıa CONC | | | | |
| ¥ell | | <u> </u> | h h h. | . d | - 6 | | | |
| | | Cneck t | his box দ if the organization discontinued its opera | uons or disposed | oi more t | .nan ∠5% of its | net as: | sets |
| Activities & | | | of voting members of the governing body (Part VI, li | • | | | 3 | 3 |
| Ē | | | of independent voting members of the governing bod | | | | 4 | 1 |
| হ | | | ımber of ındıvıduals employed ın calendar year 2012 ımber of volunteers (estımate ıf necessary) | | | | 5 6 | 61 |
| | | | nrelated business revenue from Part VIII, column (C) | | | | 7a | 0 |
| | 1 | | elated business taxable income from Form 990-T, lin | | | | 7b | |
| | | | | | | Prior Year | | Current Year |
| - | 8 | Contr | ibutions and grants (Part VIII, line 1h) | | | 2,529,8 | 325 | 2,610,026 |
| Revenue | 9 | | am service revenue (Part VIII, line 2g) | | 9,832,1 | _ | 10,298,100 | |
| Ϋ́ Yeğ | 10 | | tment income (Part VIII, column (A), lines 3, 4, and | | · | 487,1 | .36 | 513,260 |
| | 11 | | revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, revenue—add lines 8 through 11 (must equal Part VI | | , | | _ | 0 |
| | 12 | | | | | 12,849,1 | 29 | 13,421,386 |
| | 13 | | s and similar amounts paid (Part IX, column (A), line | | | 1,093,6 | 39 | 1,555,449 |
| | 14 | | its paid to or for members (Part IX, column (A), line 4 | • | - | | | 0 |
| 8 | 15 | Saları 5-10 | les, other compensation, employee benefits (Part IX,) | column (A), lines | | 5,010,2 | 238 | 5,410,363 |
| Expenses | 16a | Profe: | ssional fundraising fees (Part IX, column (A), line 110 | e) | | | | 0 |
| ੜੇ | b | Total f | undraising expenses (Part IX, column (D), line 25) $\blacktriangleright 0$ | | | | | |
| | 17 | Other | expenses (Part IX, column (A), lines 11a–11d, 11f- | 24e) | | 5,383,7 | 94 | 5,631,067 |
| | 18 | | expenses Add lines 13–17 (must equal Part IX, col | | | 11,487,6 | | 12,596,879 |
| وبوت | 19 | Rever | nue less expenses Subtract line 18 from line 12 . | | | 1,361,4 | | 824,507 |
| Not Assets or Fand Balances | | | | | Бед | inning of Curre Year | | End of Year |
| 58. B.88. | 20 | | assets (Part X, line 16) | | | 13,414,4 | 152 | 13,512,432 |
| 2 E | 21 | | liabilities (Part X, line 26) | | | 2,122,9 | | 1,850,325 |
| | 22 | | ssets or fund balances Subtract line 21 from line 20 | | | 11,291,5 | 549 | 11,662,107 |
| Pa Unde my k | r t II er pen nowle | Sigr nalties of edge and | perjury, I declare that I have examined this return, in belief, it is true, correct, and complete Declaration of moviledge | ncluding accompa | | nedules and sta | tement | s, and to the best of |
| | | *** | | | | 2014-05-05 | | |
| Sigr Her | | ' | ature of officer | | | Date | | |
| • • | - | | T HARRIS CFO e or print name and title | | | | | |
| | | | Print/Type preparer's name Preparer's signature | | Date | Check I If | PTIN | 948 |
| Pai | d | - | Firm's name RK Taylor & Associates | | | self-employed Firm's EIN ► | P00009 | 7 4 0 |
| | par | er | <u> </u> | | | | | |
| Use | Or | ıly | Firm's address 🕨 2890 North Main St Suite 305 | | | Phone no (925 |) 944-76 | 666 |
| | | | Walnut Creek, CA 94597 | | | | | |

May the IRS discuss this return with the preparer shown above? (see instructions) $\ \ .$

✓ Yes ☐ No

e Total program service expenses ► 10,422,801

| Part IV | Checl | dist of | Required | Schedules |
|---------|-------|---------|----------|-----------|
| | | | | |

| | | | Yes | No |
|-----|---|-----|-----|----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | | No |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II | 4 | | No |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Νo |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$ | 10 | | No |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | No |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | No |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | No |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X. | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | Yes | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Yes | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | No |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|---|-----|-----|-----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1^2 If "Yes," complete Schedule I, Parts I and II | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | Νo |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | No |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | No |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | | | |
| | | 28a | | No |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | No |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | N o |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | No |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | Yes | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Yes | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | No |
| b | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | No |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | 38 | Yes | |

| | Check if Schedule O contains a response to any question in this Part V | • | Yes | No |
|--------|--|------|------|------|
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 774 | | res | INC |
| | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable | | | |
| | gaming (gambling) winnings to prize winners? | 1c | Yes | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | За | | N |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | N |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | N |
| b | If "Yes," enter the name of the foreign country 🛌 | | | |
| | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| 52 | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | N |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | N |
| | | 5b | | - 14 |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | N |
| ь 7 | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to | | | |
| d | file Form 8282? | 7c | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | |
| | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | 1 | |
| _ | | 8 | | N |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| _ | Did the organization make any taxable distributions under section 4966? | 9a | | N |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | N |
| .0 | Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| 1 | Section 501(c)(12) organizations. Enter | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| .2a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | N |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| .3 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O | 13a | | N |
| b | Enter the amount of reserves the organization is required to maintain by the states | | 1 | |
| _ | In which the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | | | |
| .4a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | N |

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Check if Schedule O | contains a res | nonse to any | duestion in this | Part VI | | | | | | | ▽ |
|---------------------|----------------|----------------|------------------|----------|---|--|---|--|--|--|-----|
| Check if Schedule O | Contains a res | polise to ally | question in tins | I all vi | • | | • | | | | - · |

| | ection A. Governing Body and Management | | | ı |
|---|--|--|-----------------------------|-----------|
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . | 3 | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | Yes | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | Yes | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | Yes | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |
| | action B. Belieies (This Costion B. requests information about policies not required by the Internal I | | | |
| >e | ection B. Policies (This Section B requests illiornation about policies not required by the Internal R | keveni | ıe Cod | e.) |
| Se | ection B. Policies (This Section B requests information about policies not required by the Internal R | keveni | ue Cod Yes | e.) No |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | |
| 10a | | | | No |
| 10a b | Did the organization have local chapters, branches, or affiliates? | 10a 10b | | No |
| 10a b 11a | Did the organization have local chapters, branches, or affiliates? | 10a 10b | Yes | No |
| 10a b 11a b | Did the organization have local chapters, branches, or affiliates? | 10a 10b | Yes | No |
| 10a b 11a b | Did the organization have local chapters, branches, or affiliates? | 10a 10b 11a | Yes | No |
| 10a b 11a b 12a b | Did the organization have local chapters, branches, or affiliates? | 10a 10b 11a 12a 12b | Yes Yes | No |
| 10a b 11a b 12a b | Did the organization have local chapters, branches, or affiliates? | 10a 10b 11a 12a 12b | Yes Yes Yes | No |
| 10a b 11a b 12a b | Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 10a 10b 11a 12a 12b | Yes Yes Yes Yes | No |
| 10a b 11a b 12a b c | Did the organization have local chapters, branches, or affiliates? | 10a 10b 11a 12a 12b 12c 13 | Yes Yes Yes Yes Yes Yes | No |
| 10a b 11a b 12a b c | Did the organization have local chapters, branches, or affiliates? | 10a 10b 11a 12a 12b 12c 13 | Yes Yes Yes Yes Yes Yes | No |
| 10a b 11a b 12a b c 13 14 15 | Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | 10a 10b 11a 12a 12b 12c 13 | Yes Yes Yes Yes Yes Yes Yes | No |
| 10a b 11a b 12a b c 13 14 15 | Did the organization have local chapters, branches, or affiliates? | 10a 10b 11a 12a 12b 12c 13 14 | Yes Yes Yes Yes Yes Yes Yes | No |
| 10a b 11a b 12a b c 13 14 15 | Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization | 10a 10b 11a 12a 12b 12c 13 14 | Yes Yes Yes Yes Yes Yes Yes | No |
| 10a b 11a b 12a b c 13 14 15 a b | Did the organization have local chapters, branches, or affiliates? | 10a 10b 11a 12a 12b 12c 13 14 | Yes Yes Yes Yes Yes Yes Yes | No No |

- 17 List the States with which a copy of this Form 990 is required to be filed ►CA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply
 - Own website Another's website Vpon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►MATT HARRIS 2500 GRANT RD MT VIEW, CA (650) 940-7265

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| | Ι | | | | | | | | | |
|-------------------------------|---|---|--------|-------|-------|--|--|---|---------|------------------------|
| (A) Name and Title | (B) Average hours per week (list any hours for related | A verage Position (do not check more than one box, unless per week (list person is both an officer and a director/trustee) organization (W. 2/1000) | | | | compensation | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the | | |
| | for related employee Key employee Officer Institutional Trustee or director dotted line) | | Former | MISC) | MISC) | organization and related organizations | | | | |
| (1) CECILE CURRIER | 2 00 | × | | | | | | 0 | 0 | 0 |
| Director (2) KATHLEEN MCENROE | 0 00 | | | | | | | | | |
| | 2 00 | x | | | | | | 0 | 0 | 0 |
| Director (3) SCOTT FARR | 2 00 | | | | | | | | | |
| Director | 40 00 | x | | | | | | 0 | 337,274 | 46,011 |
| (4) MATT HARRIS | 3 00 | | | | | | | | | |
| CFO | 40 00 | | | × | | | | 10,916 | 206,795 | 45,124 |
| (5) CECILE CURRIER | 20 00 | | | ,, | | | | 446.00= | 442.005 | F6 044 |
| President & CEO | 20 00 | | | Х | | | | 116,807 | 142,805 | 56,011 |
| | | | | | | | | | | |
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| | | | | | | | | | | 5 000 (0015) |
| | | | | | | | | | | Form 990 (2012) |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| | (A) Name and Title | (B) A verage hours per week (list any hours | more t perso | tion (han d in is l | ne both | box, an d | heck unless officer stee) | 3 | (E Repor comper from organiza | table sation the tion (W- | (E) Reportable compensation from related organizations (W | - | (F) Estima amount o compens from t | ted fother ation he |
|--|---|---|-----------------------------------|----------------------------|------------|--------------|------------------------------------|----------|---|------------------------------------|--|--------------------|--|------------------------------|
| | | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | 2/1099 | -MISC) | 2/1099-MISC) | | rganizati relate organiza | ed |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | _ | | |
| | | | | | | | | | | | | | | |
| 1b c | Sub-Total | | ection A | | • | | | • | | | | | | |
| d | Total (add lines 1b and 1c) . | • | | | ٠. | ٠. | | Þ | | 127,723 | 686,8° | 74 | | 147,146 |
| 2 | Total number of individuals (in \$100,000 of reportable compe | cluding but not | limited t | to the | ose | liste | | e) w | ho receive | d more th | an | | | |
| | | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any f oon line 1a? <i>If</i> "Yes," complete S | | | | | , key | emplo | yee, | , or highes | t compen | sated employee | | | |
| 4 | | | | | | • mne | nsatio | n and | d other cor | nnensatio | on from the | 3 | | No |
| For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | | | | | | | | | 4 | Yes | | | | |
| 5 | Did any person listed on line 1 services rendered to the organ | | | | | | | | _ | | or individual for | 5 | | No |
| | | | | | | | | | | | L | | 1 | |
| <u>Se</u> | ection B. Independent Co Complete this table for your five | | ensated | d inde | ner | dent | t contr | acto | rs that rec | eived mo | re than \$100 000 | of | | |
| | compensation from the organiz | zation Report co | | | | | | | | | thin the organizati | | | |
| | | (A) ame and business | | | | | | | | | (B) cription of services | | (C Comper | |
| | KPLACE OPTIONS INC 3200 HIGHWOOD NCORPORATED 4170 DOUGLAS BLVD G | | C 27604 | | | | | | | COUNSELIN REFERRAL | IG & TRAINING | 971,443 145,350 | | |
| | | · · · | | | | | | | | | | | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization -2

| Part V | | Statement o Check if Schedu | ule O contains a respor | nse to any question | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513, or 514 |
|---|---------|---|--|---------------------------------------|-------------------|--|--------------------------------|--|
| . × | 1a | Federated camp | paigns 1a | | | | | |
| ant unt | ь | Membership du | es 1b | | | | | |
| ا س س | С | Fundraising eve | ents 1c | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | d | Related organiz | ations 1d | 2,610,026 | | | | |
| , Gi nila | e | Government grants | | | | | | |
| ons Sir | f | | ons, gifts, grants, and 1f | | } | | | |
| uti her | ' | sımılar amounts no | t included above | | ļ | | | <u> </u> |
| frik Of | g | Noncash contribution 1a-1f \$ | ons included in lines | | | | | |
| Con | h | Total. Add lines | s 1 a - 1 f | 🛌 | 2,610,026 | | | |
| | | | | Business Code | | | | |
| Program Serwce Revenue | 2a | COUNSELING SERV | /ICES | 624310 | 10,298,100 | 10,298,100 | | |
| -Rev« | ь | | | | | | | |
| ce l | С | | | | | | | |
| юrи | d | | | | | | | |
| n S | e | | | | | | | |
| ×gra | f | All other progra | m service revenue | | | | | |
| Š | g | Total. Add lines | s 2a – 2f | ► | 10,298,100 | | | |
| | 3 | Investment inc | ome (including dividen | ds, interest, | 240 174 | | | 240 174 |
| | | | ar amounts) | t t | 240,174 | | | 240,174 |
| | 4 5 | | ament of tax-exempt bond | · · · · · · · · · · · · · · · · · · · | 0 | | | |
| | | Royalties : : | (ı) Real | (II) Personal | | | | |
| | 6a | Gross rents | (1) | (, | | | | |
| | ь | Less rental expenses | | | | | | |
| | c | Rental income | | | | | | |
| | d | or (loss) Net rental incor | me or (loss) | | 0 | | | |
| | | | (ı) Securities | (II) O ther | | | | |
| | 7a | Gross amount from sales of assets other than inventory | 8,201,636 | | | | | |
| | ь | Less cost or other basis and sales expenses | 7,928,550 | | | | | |
| | С | Gain or (loss) | 273,086 | | | | | |
| | d | | s) | | 273,086 | 273,086 | | |
| Other Revenue | 8a | Gross income fi events (not incl \$ | luding s reported on line 1c) | | | | | |
| er - | | | а | | | | | |
| ŧ | Ь | | penses b (loss) from fundraising | ovents | | | | |
| , | c 9a | | rom gaming activities | events 🅦 | Ü | | | |
| | b | Less direct ex | a penses b | | | | | |
| | С | | loss) from gaming acti | vities | 0 | | | |
| | 10a | Gross sales of returns and allo | | | | | | |
| | ь | Less cost of go | oods sold b | | | | | |
| | С | Net income or (| loss) from sales of inv | entory - | 0 | | | |
| | | Miscellaneous | Revenue | Business Code | | | | |
| | 11a | | | | | | | |
| | b | | | | | | | |
| | С | | | | | | | |
| | d | | ue | | | | | |
| | e | | s 11a-11d | • | 0 | | | |
| | 12 | Total revenue. | See Instructions . | 🛌 | 13,421,386 | 10,571,186 | | 240,174 |

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 1,555,449 1,555,449 Grants and other assistance to individuals in the United States See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 127,723 127,723 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 3,375,053 Other salaries and wages 2,834,324 540,729 Pension plan accruals and contributions (include section 401(k) 132,840 106,272 26,568 and 403(b) employer contributions) Other employee benefits 1,460,946 1,168,757 292,189 10 313,801 251,041 62,760 11 Fees for services (non-employees) 78,097 Management 97,621 19,524 4,064 3,251 813 Legal Accounting 42,000 33,600 8,400 0 Professional fundraising services See Part IV, line 17 0 Investment management fees 0 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 364,190 291,352 72,838 Schedule 0) 6,380 Advertising and promotion . . 31,900 25,520 12 13 Office expenses 0 0 14 Information technology . . 0 15 Royalties . . 0 16 Occupancy **17** 22,815 18,252 4,563 18 Payments of travel or entertainment expenses for any federal, 0 state, or local public officials 122,659 19 Conferences, conventions, and meetings . . . 98,127 24,532 20 0 Payments to affiliates 0 21 22 Depreciation, depletion, and amortization . . 74,133 59,306 14,827 23 11,673 9,338 2,335 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a Printing and Publications 5,655 28,275 22,620 MEDICAL SUPPLIES & EXPENSES 99,184 79,347 19,837 C OTHER 479,470 385,682 93,788 d PURCHASED SERVICES 4,237,623 847,525 3,390,098 e All other expenses 15,460 12,368 3,092 Total functional expenses. Add lines 1 through 24e 2,174,078 25 12,596,879 10,422,801 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

| Par | t X | Balance Sheet Check if Schedule O contains a response to any question in this Part X | | | |
|-----------------|----------|--|-----------------------|-----|--------------------|
| | | The contract of the contract o | (A) Beginning of year | | (B) End of year |
| | 1 | Cash—non-interest-bearing | 926,801 | 1 | 476,326 |
| | 2 | Savings and temporary cash investments | 412,292 | 2 | 623,749 |
| | 3 | Pledges and grants receivable, net | | 3 | 0 |
| | 4 | Accounts receivable, net | 271,263 | 4 | 343,629 |
| | 5 | Loans and other receivables from current and former officers, directors, trustees, keeping employees, and highest compensated employees. Complete Part II of Schedule L | ey | | _ |
| ts | 6 | Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employe and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L | rs | 5 | 0 |
| S. | _ | | 140, 202 | 6 | 100 007 |
| Assets | 7 | Notes and loans receivable, net | 118,392 | 7 | 180,697 |
| | 8 | Inventories for sale or use | 40.000 | 8 | 0 |
| | 9 10a | Prepaid expenses and deferred charges | 13,000 | 9 | 24,765 |
| | ь | Less accumulated depreciation | | 10c | 173,587 |
| | 11 | Investments—publicly traded securities | 11,424,984 | 11 | 11.689.679 |
| | 12 | Investments—other securities See Part IV, line 11 | 11,424,004 | 12 | 0 |
| | 13 | Investments—program-related See Part IV, line 11 | | 13 | 0 |
| | 14 | Intangible assets | | 14 | 0 |
| | 15 | Other assets See Part IV, line 11 | | 15 | 0 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 13,414,452 | 16 | 13,512,432 |
| | 17 | | 1,866,993 | 17 | 1,726,638 |
| | 18 | Accounts payable and accrued expenses | 1,000,993 | 18 | 1,720,030 |
| | | Grants payable | 255,910 | | 123.687 |
| | 19 | | 255,910 | 19 | 123,007 |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| Liabilities | 21 22 | Escrow or custodial account liability Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified | | 21 | |
| ā | | persons Complete Part II of Schedule L | | 22 | |
| ä | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | _ |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule | | | |
| | | D | | 25 | |
| | 26 | Total liabilities. Add lines 17 through 25 | 2,122,903 | 26 | 1,850,325 |
| φ | | Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34. | | | |
| ğ | 27 | Unrestricted net assets | 11,241,549 | 27 | 11,612,107 |
| <u> 6</u> | 28 | Temporarily restricted net assets | | 28 | |
| <u> </u> | 29 | Permanently restricted net assets | 50,000 | 29 | 50,000 |
| or Fund Balance | | Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34. | | | |
| | 30 | Capital stock or trust principal, or current funds | | 30 | |
| Assets | 31 | Paid-in or capital surplus, or land, building or equipment fund | | 31 | |
| AS | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| Šet | 33 | Total net assets or fund balances | 11,291,549 | 33 | 11,662,107 |
| 2 | 34 | Total liabilities and net assets/fund balances | 13,414,452 | 34 | 13,512,432 |
| | 1 | | | | |

| Par | Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI | | | | ୮ |
|-----|---|--|----|------|-----------|
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | | | 13,4 | 121,386 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | ! | | 12,5 | 596,879 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | ; | | 8 | 324,507 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | , | | 11,2 | 291,549 |
| 5 | Net unrealized gains (losses) on investments | ; | | - 4 | 153,949 |
| 6 | Donated services and use of facilities | | | | |
| 7 | Investment expenses | , | | | |
| 8 | Prior period adjustments | 1 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) 9 |) | | | |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <u>. </u> | | 11,6 | 562,107 |
| Par | t XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | | . $ abla$ |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | No |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed a separate basis, consolidated basis, or both | d on | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | L | 2b | Yes | |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separat basis, consolidated basis, or both | е | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| С | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Yes | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | За | | No |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | ııred | 3b | | |

DLN: 93493125020714

OMB No 1545-0047

Open to Public

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Inspection

| me of the organizat NCERN EMPLOYEE ASSIS | | | | Emp | loyer identi | ification numb | er |
|--|--|------------------------|--|----------|----------------------|--------------------|----------|
| NOEKKI EKII EGYEE YOSIC | The state of the s | | | 77-0 | 0528349 | | |
| | ntions Maintaining Donor Adv | | ther Similar Fu | ınds | or Accou | nts. Comple | te if th |
| organizati | on answered "Yes" to Form 990 | | l | 1 | /L\ F d | | |
| T-4-1 | - J - £ | (a) Donor ac | ivisea funas | | (b) Funds a | nd other acco | unts |
| Total number at er | · | | | | | | |
| | utions to (during year) | | | | | | |
| Aggregate grants | , -, , | | | _ | | | |
| Aggregate value a | | | | | | | |
| | on inform all donors and donor advisonization's property, subject to the or | | | or advı | ısed | ☐ Yes | ┌ No |
| used only for char | on inform all grantees, donors, and do itable purposes and not for the benef iissible private benefit? | | | | | ┌ Yes | ┌ No |
| t III Conserva | ation Easements. Complete if | the organization a | nswered "Yes" to | Forn | n 990, Par | t IV, line 7. | |
| Preservation of Preservation of | of open space | or education) | Preservation of an Preservation of a c | ertifie | d historic s | tructure | |
| | a through 2d if the organization held a ast day of the tax year | qualified conservati | on contribution in tl | he forn | n of a conse | ervation | |
| | | | | | Held at | the End of the | Year |
| Total number of co | onservation easements | | | 2a | | | |
| Total acreage res | tricted by conservation easements | | _ | 2b | | | |
| Number of conser | vation easements on a certified histo | oric structure include | dın (a) | 2c | | | |
| | vation easements included in (c) acq listed in the National Register | uired after 8/17/06, | and not on a | 2d | | | |
| Number of conser | vation easements modified, transferr | ed, released, extingu | iished, or terminate | d by th | ne organizat | ion during | |
| the tax year ► | | | | | | | |
| Number of states | where property subject to conservati | ion easement is loca | ted ► | | | | |
| Does the organiza | ition have a written policy regarding t e conservation easements it holds? | | | | violations, | and Yes | ┌ N |
| Staff and voluntee | er hours devoted to monitoring, inspe | cting, and enforcing | conservation easem | nents d | luring the v | ear | |
| - | in modes devoted to momenting, mape | eting, and emoreing t | conservation casen | iciics c | army the y | Cui | |
| A mount of expens | — es incurred in monitoring, inspecting | and onforcing conc | arvation oacomonts | durin | a the year | | |
| ► \$ | | i, and emorcing cons | ervation easements | auring | y tile year | | |
| Does each conser | | d) above satisfy the r | equirements of sec | tion 17 | 70(h)(4)(B) | (ı) ┌ Yes | ⊏ N• |
| • | יו(+ (תב)(וו) י ribe how the organization reports cor d include, if applicable, the text of the | | | • | | ent, and | , 14 |
| | accounting for conservation easeme | | | | | | |
| | ations Maintaining Collection of the organization answered "Y | | | or Otl | her Simil | ar Assets. | |
| works of art, histo | n elected, as permitted under SFAS 1 rical treasures, or other similar asse n Part XIII, the text of the footnote t | ts held for public exh | iibition, education, d | or rese | arch in furt | | |
| works of art, histo | n elected, as permitted under SFAS 1 rical treasures, or other similar asse he following amounts relating to thes | ts held for public exh | | | | | olic |
| (i) Revenues incl | uded in Form 990, Part VIII, line 1 | | | | ► \$_ | | |
| (ii) Assets include | ed in Form 990, Part X | | | | | | |
| If the organization | n received or held works of art, histor required to be reported under SFAS | | | r finan | | | |
| _ | · | (22 230) (614 | | | 6 . ± | | |
| kevenues include | d in Form 990, Part VIII, line 1 | | | | ► \$ | | |

b Assets included in Form 990, Part X

| Part | Organizations Maintaining Co | <u>liections of Ar</u> | t, HIS | <u>itori</u> | cai ii | <u>reasu</u> | res, or O | tnei | r Similar As | sets (| continued) |
|--------|---|--------------------------------------|----------|--------------|----------|--------------|-----------------------|--------------|------------------------------------|---------------|--|
| 3 | Using the organization's acquisition, accessi collection items (check all that apply) | on, and other reco | rds, cl | neck | any of | the follo | owing that a | re a | sıgnıfıcant use | of its | |
| а | Public exhibition | | d | Γ | Loan | or excl | nange progr | ams | | | |
| b | Scholarly research | | e | Γ | Othe | r | | | | | |
| c | Preservation for future generations | | | | | | | | | | |
| 4 | Provide a description of the organization's co Part XIII | llections and expl | aın ho | w the | y furth | er the o | rganızatıon | 's ex | empt purpose | ın | |
| 5 | During the year, did the organization solicit o | | | | | | | | | | |
| Dav | assets to be sold to raise funds rather than t | | | | | | | | | Yes | No |
| Pai | t IV Escrow and Custodial Arrange Part IV, line 9, or reported an am | | | | | | i aliswele | u i | es to rolling | 990, | |
| 1a | Is the organization an agent, trustee, custod included on Form 990, Part X? | ıan or other ınterm | ediary | forc | ontribi | utions c | or other ass | ets r | iot | ┌ Yes | Г No |
| b | If "Yes," explain the arrangement in Part XII | I and complete the | e follo | wing t | able | | _ | | | | |
| | | | | | | | - | | An | nount | |
| с | Beginning balance | | | | | | - | 1c | | | |
| d | Additions during the year | | | | | | - | 1d | | | |
| e | Distributions during the year | | | | | | - | 1e | | | |
| f | Ending balance | | | | | | L | 1f | | | |
| 2a | Did the organization include an amount on Fo | rm 990, Part X, Iır | ne 21? | • | | | | | | │ Yes | □ No |
| _ь | If "Yes," explain the arrangement in Part XII | | | | | | | | | | <u> </u> |
| Pa | rt V Endowment Funds. Complete i | f the organizatio (a)Current year | | wer Prior | | | | | t IV, line 10. Three years back | (a)Four | vears back |
| 1a | Beginning of year balance | (a)current year | (,, |)FIIOI | year | (c) \ | vo years back | (4) | Thee years back | (e)i oui | years back |
| Ь | Contributions | | | | | | | | | | |
| c | Net investment earnings, gains, and losses | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | |
| e | Other expenditures for facilities and programs | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | |
| g | End of year balance | | | | | | | | | | |
| 2 | Provide the estimated percentage of the curr | ent year end balan | ice (lir | ne 1g | , colum | nn (a)) ł | neld as | | | | |
| а | Board designated or quasi-endowment 🕨 | | | | | | | | | | |
| b | Permanent endowment ► | | | | | | | | | | |
| c | Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show | ıld equal 100% | | | | | | | | | |
| 3a | Are there endowment funds not in the posses organization by | ssion of the organiz | zatıon | that | are hel | d and a | dministered | for | the | Yes | s No |
| | (i) unrelated organizations | | - | | | | | | 3a | | <u> </u> |
| | (ii) related organizations | | | | | | | | 3a(| | |
| ь 4 | If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the | | | | | | | • | 3 | D | |
| | t VI Land, Buildings, and Equipme | | | | | 10. | | | | | |
| | Description of property | | 20,10 | (a | Cost o | r other | (b) Cost or o | | (c) Accumulate depreciation | ed (d) | Book value |
| 1a | Land | | | | | | | | | | |
| b | Buildings | | | | | | | | | | |
| c | Leasehold improvements | | | | | | | | | | |
| d I | Equipment | | | | | | 1,40 | 9,565 | 1,235,9 | 978 | 173,587 |
| | | | | | | | | | | | |
| Tota | I. Add lines 1a through 1e (Column (d) must e | qual Form 990, Part | X, colι | ımn (| B), lıne | 10(c).) | | | 🕨 | | 173,587 |

| Part VIII Investments—Other Securities. See | Form 990, Part X, line 1. | 2. |
|--|------------------------------|----------------------------------|
| (a) Description of security or category | (b)Book value | (c) Method of valuation |
| (including name of security) | | Cost or end-of-year market value |
| (1)Financial derivatives | | |
| | | |
| (2)Closely-held equity interests | | |
| Other | | |
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| Total. (Column (b) must equal Form 990, Part X, col (B) line 12) | | |
| | Form COO Dart V line | 12 |
| Part VIII Investments—Program Related. See | | |
| (a) Description of investment type | (b) Book value | (c) Method of valuation |
| | | Cost or end-of-year market value |
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| the contract of the contract o | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13) | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X, line | | |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
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| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
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| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip | ne 15. otion | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | ne 15. otion | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, III (a) Description (b) must equal Form 990, Part X, col.(B) line 15 | ne 15. ption | |
| Part IX Other Assets. See Form 990, Part X, lin (a) Description (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X | ne 15. ption .) c, line 25. | |
| Part IX Other Assets. See Form 990, Part X, III (a) Description (b) must equal Form 990, Part X, col.(B) line 15 | ne 15. ption | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Part IX Other Assets. See Form 990, Part X, lin (a) Description (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
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| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
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| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
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| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability | ne 15. ption .) c, line 25. | |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ne 15. ption .) c, line 25. | |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of liability | ne 15. ption .) c, line 25. | |

| Par | t XI Reconciliation of Revenue per Audited Financial Statements With Revenue | per Retu | rn |
|------|--|----------|------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 12,967,437 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| а | Net unrealized gains on investments | | |
| b | Donated services and use of facilities |] | |
| С | Recoveries of prior year grants |] | |
| d | Other (Describe in Part XIII) 2d |] | |
| e | Add lines 2a through 2d | 2e | -453,949 |
| 3 | Subtract line 2e from line 1 | 3 | 13,421,386 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIII) | 1 | |
| c | Add lines 4a and 4b | 4c | |
| 5 | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) | 5 | 13,421,386 |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expense | s per Re | turn |
| 1 | Total expenses and losses per audited financial statements | 1 | 12,596,879 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| а | Donated services and use of facilities | | |
| b | Prior year adjustments | | |
| c | Other losses | | |
| d | Other (Describe in Part XIII).............. 2d | | |
| e | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | 12,596,879 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII) |] | |
| С | Add lines 4a and 4b | 4c | |
| 5 | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) | 5 | 12,596,879 |

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

| Identifier | Return Reference | Explanation | | | | |
|------------|------------------|---|--|--|--|--|
| Part X | | CONCERN is exempt from taxation under Section 501(c)(4) of the Internal Revenue Code and Section 23701f of the California Revenue and Taxation Code as a social welfare organization and is generally not subject to federal or state income taxes. However, CONCERN is subject to income taxes on any net income that is derived from trade or business, regularly carried on, and not in furtherance of the purposes for which it was granted exemption. No income tax provision has been recorded as the net income, if any, from any unrelated trade or business, in the opinion of management, is not material to the financial statements taken as a whole. | | | | |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493125020714

Open to Public

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

| lame of the organization | | | | | | Employer identificati | on number |
|---|---|--|-------------------------------------|---|---|--|---------------------------------------|
| CONCERN EMPLOYEE ASSISTANCE | E PROGRAM | | | | | 77-0528349 | |
| Part I General Information | n on Grants and | d Assistance | | | | • | |
| Does the organization maintain the selection criteria used to av Describe in Part IV the organization Part II Grants and Other A Form 990, Part IV, Iin | vard the grants or as ation's procedures fo ssistance to Go | ssistance?or monitoring the use overnments and O | | | nplete if the orga | nızatıon answered "Y | ✓ Yes No |
| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| See Additional Data Table | | | | | | | |
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| | | | | | | | |
| 2 Enter total number of section 50 | | | | | | · · · • | 42 |
| 3 Enter total number of other orga | inizations listed in tl | he line 1 table | | | | <u> ▶ _</u> | 0 |

| П | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, | Part IV, line 22. |
|---|---|-------------------|
| | Part III can be duplicated if additional space is needed. | |

| (a)Type of grant or assistance | (b) Number of recipients | (c) A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|---------------------------------|-------------------------------------|--------------------------------------|--|---------------------------------------|
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Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

| Identifier | Return Reference | Explanation |
|---|------------------|---|
| Grantmaker's Description of How Grants are Used | | El Camino Hospital requires detailed metrics and expense budgets for all funding partners as part of the proposal process Both 6 month and annual targets are required for all metrics. Partners submit quarterly volume reports and detailed interim and final reports. The interim and final reports show progress on metrics as well as budget information on how funds have been used. Partners must request permission to use funds in any way that varies from the approved contract. Site visits provide additional monitoring of fund utilization. Reports are reviewed by the Community Benefit department staff. Results are shared with the Community Benefit Advisory Council and with the Board through bi-annual presentations. |

Software ID: 12000229

Software Version: 2012v2.0

EIN: 77-0528349

Name: CONCERN EMPLOYEE ASSISTANCE PROGRAM

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------|---------------------------------------|--------------------------------------|---|--|--|---------------------------------------|
| WEST VALLEY COMMUNITY SERV10104 Vista Drive Cupertino, CA 95014 | 94-2211685 | 501(c)(30 | 135,000 | 0 | | | |
| VALLEY MED CTR FDN2400 Moorpark Ave San Jose, CA 95128 | 77-0187850 | 501(c)(3) | 50,000 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|------------------------------------|--------------------------------------|---|--|--|---|
| TO WER FOUNDATIONOne Washington Sq San Jose, CA 95192 | 83-0403915 | 501(c)(3) | 35,000 | 0 | | | |
| SV LEADERSHIP GRP FDN 2001 Gateway Place 101E San Jose, CA 95110 | 91-2140464 | 501(c)(3) | 15,000 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------|------------------------------------|------------------------------|---|---|--|---------------------------------------|
| SUPERIOR CT OF CA191 N First St San Jose, CA 95113 | 91-2084363 | 115 | 91,185 | C | | | |
| SANTA CLARA USD1889 Lawrence Rd Santa Clara, CA 95052 | 77-0219105 | 115 | 120,000 | C | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|------------------------------------|------------------------------|---|---|--|---------------------------------------|
| SANTA CLARA OFFICE OF ED1290 Rıdder Park Dr San Jose, CA 95131 | 77-0272168 | 115 | 78,000 | 0 | | | |
| SANTA CLARA FAMILY HLTH FDN210 E Hacienda Ave Campbell, CA 95008 | 77-0187890 | 501(c)(3) | 125,000 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|------------------------------------|------------------------------|---|--|---|---------------------------------------|
| PLAYWORKS380 Washington Street Oakland,CA 94607 | 94-3251867 | 501(c)(3) | 52,000 | C | | | |
| PLANNED PARENTHOOD 1691 The Alameda San Jose, CA 95126 | 94-1583439 | 501(c)(3) | 10,000 | C | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|------------------------------------|------------------------------|---|--|---|---------------------------------------|
| PEOPLE ACTING IN COMMUNITY1100 Shasta Ave 210 San Jose,CA 95126 | 74-0090129 | 501(c)(3) | 20,000 | 0 | | | |
| PENINSULA HEALTHCARE CONN33 Encina Ave 103 Palo Alto, CA 94301 | 20-2886131 | 501(c)(3) | 33,000 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|------------------------------------|------------------------------|---|--|--|---------------------------------------|
| MOMENTUM2001 The Alameda San Jose,CA 95126 | 94-1496052 | 501(c)(3) | 26,000 | 0 | | | |
| HEALTHTEACHER5500 Maryland Wy 200 Brentwood,TN 37027 | 20-3456491 | 501(c)(3) | 44,704 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------|------------------------------------|--------------------------------------|---|---|--|------------------------------------|
| FOUNDATION FOR MENTAL HEALTH438 N White Rd San Jose, CA 95127 | 77-0224382 | 501(c)(3) | 40,000 | 0 | | | |
| EMQ Families First251 Liewellyn Ave Campbell, CA 95008 | 94-2295953 | 501(c)(3) | 150,000 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------|------------------------------------|--------------------------------------|---|--|---|------------------------------------|
| CUPERTINO UNION SCHOOL10301 Vista Drive Cupertino, CA 95014 | 77-0025265 | 115 | 92,870 | 0 | | | |
| CAMPBELL USD155 N Third Street Campbell, CA 95008 | 77-0226428 | 115 | 197,687 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------|------------------------------------|------------------------------|---|---|--|------------------------------------|
| CALIFORNIA DENTAL ASSN1201 K St 1511 Sacramento,CA 95814 | 68-0411536 | 501(c)(3) | 20,000 | 0 | | | |
| BAY AREA WOMENS SPORT 1922 The Alameda 100 San Jose, CA 95126 | 55-0897084 | 501(c)(3) | 18,000 | 0 | | | |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|------------|------------------------------------|-----------------------------|---|---|--|---------------------------------------|
| ASIAN AMERICANS FOR COMM INV2400 Moorpark Ave San Jose, CA 95128 | 94-2292491 | 501(c)(3) | 85,000 | 0 | | | |
| AMERICAN RED CROSS 2731 North First Street San Jose, CA 95134 | 53-0196605 | 501(c)(3) | 22,500 | 0 | | | |

DLN: 93493125020714

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection**

Internal Revenue Service **Employer identification number** Name of the organization CONCERN EMPLOYEE ASSISTANCE PROGRAM 77-0528349 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, 2 directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant

Compensation survey or study

Approval by the board or compensation committee

During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

Receive a severance payment or change-of-control payment?

Participate in, or receive payment from, a supplemental nonqualified retirement plan?

Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.

For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

The organization?

Any related organization? If "Yes," to line 5a or 5b, describe in Part III

Form 990 of other organizations

For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

The organization?

Any related organization?

If "Yes," to line 6a or 6b, describe in Part III

For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed 7 payments not described in lines 5 and 6? If "Yes," describe in Part III

Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)? For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50053T

Schedule J (Form 990) 2012

4a

4b

4c

5a

5b

6b

7

8

Νo

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title | | (B) Breakdown of | f W-2 and/or 1099-MIS | · · · · · · · · · · · · · · · · · · · | (C) Retirement and | • • | (E) Total of columns | | |
|--------------------|------|--------------------------|---|---|--------------------------------|----------|----------------------|---|--|
| (1)00077 5422 | | (i) Base compensation | (ii) Bonus & Incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | reported as deferred ın prıor Form 990 | |
| (1)SCOTT FARR | (i) | | | | | | | | |
| Director | (ii) | 267,446 | 69,828 | | | 46,011 | 383,285 | | |
| (2)MATT HARRIS CFO | (i) | 10,916 | | | | 1,539 | 12,455 | | |
| | (ii) | 178,241 | 17,525 | 11,029 | | 43,585 | | | |
| (3)CECILE CURRIER | (i) | 86,226 | 26,801 | 3,780 | | 24,893 | 141,700 | | |
| President & CEO | (ii) | 116,004 | | | | 31,118 | | | |

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2012

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

DLN: 93493125020714

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

Inspection

Name of the organization CONCERN EMPLOYEE ASSISTANCE PROGRAM

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Employer identification number

| ldentifier | Return Reference | Explanation |
|--------------------------------|---|--|
| Form 990, Part VI, | Form 990, Part VI, Line 19 Other Organization Documents | |
| | <u> </u> | |
| | | Explanation El Camino Hospital (the "Hospital" - an IRS 501(c) (3) organization) is the sole member of CONCERN As the Hospital is the "parent" of CONCERN, CONCERN adopts and follows a number of policies and processes of the Hospital As such, the processes for determining compensation committee of the Hospital That process is described below. The Compensation Committee of the Hospital That process is described below. The Compensation Committee (the "Committee") is the Board of Directors of the Hospital and is made up of the Board of Directors, and one outside, independent member selected by the Board is involved in the review ing and recommending of compensation, but does not have a vote in the decisions/actions by the Board. All members of the committee are independent of irectors with no conflict of interest regarding compensation and benefits for the Executives whose compensation is reviewed, recommended, and approved by the Board. The CEO is not a member of the Committee, but may serve as staff for the Committee as long as the CEO is excused when the Committee is reviewing the CEO's compensationThe Committee has the follow ing responsibilities—Develop and maintain a policy on executive compensation—Develop and maintain an executive compensation and benefit progran consistent with the policy approved by the Board—Determine compensation, benefits, perquisites, and contract terms for the CEO—Determine any salary increase and any performance compensation incentive based on the Committee's evaluation of the CEO's performance—Review, change, and approve the CEO's salary and performance incentive recommendations for the executive staff whose compensation program, including the charter, policies, and philosophy on which it is based, to assess its effectiveness in meeting the needs for recruiting, retaining, and motivating qualified leaders—Periodically evaluate the executive compensation program, including the charter, policies, and philosophy on which it is based, to assess its effectiveness in meeting to record t |
| | | executive compensation issuesPeriodically evaluate the appropriateness of the Compensation Committee Charter and the effectiveness of the process the Committee uses in governing executive compensation and re port this evaluation to the Board of DirectorsProvide the Board of Directors with regul |
| | | ar reports of the Committee's actions |
| Form 990, Part VI, Line 12c | Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts Form 990, Part VI, Line 11b Form 990 Review Process | The Compliance Dept distributes Conflicts of interest forms on an annual basis to manager s, executives, and the Board along with Medical Directors, key consultants, and contractor s who operate outsourced depts. The Compliance Officer regularly monitors the written disc losures and verbal reporting as a reference and assesses if an interest in a transaction c ould be deemed as a conflict to the organization. As indicated in the policy the procedure to deal with the reported conflict is reviewed based on the individual reporting. If the individual is not a Board member the proposed transaction is reviewed with key managers in charge of the transaction along with the CEO and Compliance officer. If a potential conflict of interest exists appropriate steps to mitigate or eliminate the effect of the potent ial conflict of interest will be taken. If the individual is a Board Member the matter is reported to the CEO and referred automatically to the Hospital's AdHoc Interest Committee for determination as to whether a potential conflict of interest exists. A Board member maled y recuse themselves from the matter without further action and the Board shall take such a conflict of interest as described. At all times the Compliance dept will also utilize legal counsel to help evaluate potential conflicts and provide as assessment to the organization. Upon completion of Form 990, the form is presented to the board at its board meeting by the |
| Form 990, Part VI, | Form 990, Part VI, Line 6 Explanation of Classes of Members | e CFO for review and discussion before it is filed by the IRS and made available to the public El Camino Hospital, an organization exempt under IRC |
| Line 6 | or Shareholder | section 501(c)(3), is the sole member of Concern and has the authority to elect the Board of Directors of Concern |

DLN: 93493125020714

OMB No 1545-0047

Open to Public Inspection

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

SCHEDULE R

Employer identification number Name of the organization CONCERN EMPLOYEE ASSISTANCE PROGRAM 77-0528349

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (c) Legal domicile (state (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income End-of-year assets Direct controlling or foreign country) entity (1) Silicon Valley Medical Development LLC Support of Hospital lca. El Camino Hospital 2500 Grant Road Initiatives Mountain View, CA 94040 26-3021328 Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax exempt organizations during the tax wear.)

| or more related tax-exempt organizations during the tax year.) | | | | | | | | | | | |
|--|--------------------------------|---|----------------------------|--|--------------------------------------|---------------------------|--------|--|--|--|--|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section (13) co ent | 512(b) | | | | |
| | | | | | | Yes | No | | | | |
| (1) EL CAMINO HOSPITAL FOUNDATION | CHARITABLE | CA | 501(c)(3) | 509(a)(1) | EL CAMINO HOSPITAL | | No | | | | |
| 2500 GRANT RD | | | | | | | | | | | |
| MOUNTAIN VIEW, CA 94040 94-2823235 | | | | | | | | | | | |
| (2) EL CAMINO HOSPITAL | HOSPITAL | CA | 501(c)(3) | 509(a)(1) | | | No | | | | |
| 2500 GRANT RD | | | | | N/A | | | | | | |
| MOUNTAIN VIEW, CA 94040 94-3167314 | | | | | | | | | | | |
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| Part III | Identification of Related Organizations Taxable because it had one or more related organizations treat | | | | | | swered "\ | Yes" to Fori | m 990, Par | IV, line | 34 |
|----------|--|-----|-----|-----|-----|-----|-----------|--------------|------------|----------|----|
| | (a) | (b) | (c) | (d) | (e) | (f) | (a) | (h) | (i) | (i) | |

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Predominant income(related, unrelated, excluded from | (f) Share of total income | (g) Share of end-of-year assets | (h Disprop allocat | rtionate | (i) Code V—UBI amount in box 20 of Schedule K-1 | mana parti | ral or aging | (k) Percentage ownership |
|--|----------------------------|--|-------------------------------|--|---------------------------------|--|--------------------------|----------|---|---------------|-----------------|---------------------------------------|
| | | country) | | tax under sections 512- 514) | | | Yes | No | (Form 1065) | | No | |
| (1) El Camino Surgery Center 2480 Grant Road Mountain View, CA 94040 77-0163409 | Medical Service | CA | N/A | | | | i cs | No | | 103 | No | |
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Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | ontrolling Type of entity Share of total Share of end- | | (h) Percentage ownership | (i) Section (b)(i contro entit | n 512 13) olled :y? | |
|--|---------------------------------|---|-------------------------------------|--|--|---------------------------------------|--|------------------------------|----------|
| (1) El Camino Labnet Inc 2500 Grant Road Mountain View, CA 94040 77-0537825 | Med Service | СА | El Camino Hospital | C Corp | | | 100 000 % | Yes | No No |
| | | | | | | | | | |
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| Pa | rt V | Transactions With Related Organizations (Complete if the organization | on answered "Y | es" to Form | n 990, Part IV, line | e 34, 35b, or 36.) | | | | | | |
|---------------|--|--|--------------------|----------------------------|-------------------------------|----------------------------------|------------|---------|----|--|--|--|
| | Note. | Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule | | | | | | Yes | No | | | |
| 1 D | urıng th | ne tax year, did the orgranization engage in any of the following transactions with one or | more related org | anızatıons lıs | sted in Parts II-IV? | | | | | | | |
| а | a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | | | | | | | | | | |
| b | | | | | | | | | | | | |
| c | c Gift, grant, or capital contribution from related organization(s) | | | | | | | | | | | |
| d | d Loans or loan guarantees to or for related organization(s) | | | | | | | | | | | |
| e | Loans | or loan guarantees by related organization(s) | | | | | 1e | | No | | | |
| f | Divide | ends from related organization(s) | | | | | 1f | | No | | | |
| g | Sale | of assets to related organization(s) | | | | | 1 g | | No | | | |
| h | Purch | ase of assets from related organization(s) | | | | | 1h | | No | | | |
| i | Excha | nge of assets with related organization(s) | | | | | 1i | | No | | | |
| j | Lease | of facilities, equipment, or other assets to related organization(s) | | | | | 1j | | No | | | |
| | | | | | | | | | | | | |
| k | k Lease of facilities, equipment, or other assets from related organization(s) | | | | | | | | | | | |
| ı | | | | | | | | | | | | |
| m | m Performance of services or membership or fundraising solicitations by related organization(s) | | | | | | | | | | | |
| n | n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | | | | | | | | |
| o | Sharıı | ng of paid employees with related organization(s) | | | | | 10 | | No | | | |
| | | | | | | | | | | | | |
| р | Reimb | oursement paid to related organization(s) for expenses | | | | | 1 p | | No | | | |
| q | Reimb | oursement paid by related organization(s) for expenses | | | | | 1q | | No | | | |
| | | | | | | | | | | | | |
| r | Other | transfer of cash or property to related organization(s) | | | | | 1r | | No | | | |
| s | Other | transfer of cash or property from related organization(s) | | | | | 1s | | No | | | |
| 2 | Ifthe | answer to any of the above is "Yes," see the instructions for information on who must co | omplete this line, | ıncludıng co | vered relationships | and transaction thresholds | | | | | | |
| | | (a) Name of other organization | Tran | (b) Isaction e (a-s) | (c) Amount involved | (d) Method of determining amo | ount II | nvolved | | | | |
| (1) EL | CAMINO | HOSPITAL FOUNDATION | С | | 517,013 | | | | | | | |
| (2) EL | CAMINO | HOSPITAL | m | | 97,621 | | | | | | | |
| (3) EL | CAMINO | HOSPITAL | С | | 2,093,013 | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

| revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships | | | | | | | | | | | | | |
|---|--------------------------------|---|---|-----|--|------------------------------------|--|--------------------------------------|----|---|---|----|--------------------------------|
| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under section 512- 514) | org | (e) all partners section 501(c)(3) anizations? | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproprtiona allocations? | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
| | | | 514) | Yes | No | | | Yes | No | | Yes | No | |
| | | | | | | | | | | | | 1 | |
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Additional Data Return to Form

Software ID: 12000229

Software Version: 2012v2.0

EIN: 77-0528349

Name: CONCERN EMPLOYEE ASSISTANCE PROGRAM

Schedule R (Form 990) 2012

Page **5**

Part VII Supplemental Information

| Complete this part to provide additional information for responses to questions on Schedule R (see instructions) | | | | | | | | |
|--|------------------|-------------|--|--|--|--|--|--|
| Identifier | Return Reference | Explanation | | | | | | |
| | | | | | | | | |