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DLN: 93493099000154

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

A Fo	r the	2012 cal	endar year, or tax year beginning 07-01-2	2012 , 2012, and end	ling 06-30	-2013				
B Ch	eck if a	applicable	C Name of organization CLARK ATLANTA UNIVERSITY INC				D Employ	er ider	ntification number	
∏ Add	dress c	hange	Doing Business As				58-182	25259)	
┌ Na	me cha	ange	Doing business as							
Init	tıal retu	um	Number and street (or P O box if mail is not d	elivered to street address)	Room/suite	2	E Telephon	e num	ber	
Tei	rmınate	ed	223 James P Brawley Dr SW				(404)8			
┌ Am	ended	return	City or town, state or country, and ZIP + 4				(404)0	500-0	000	
Г _{Арі}	plicatio	n pending	Atlanta, GA 30314				G Gross red	ceipts \$	3 134,413,239	
			F Name and address of principal off	icer		H(a) Is th	nis a group r	eturn	for	
			CARLTON E BROWN 223 James P Brawley Dr SW			affılı	ates?		┌ Yes 🗸 No	
			Atlanta, GA 30314			H(b) Δre	all affiliates	ınclu	ded? 「Yes 「No	
			<u> </u>						(see instructions)	
I Ta	x-exer	mpt status	✓ 501(c)(3)	4947(a)(1) or 5	527	uva. Gro	up exemptio	n nur	nher 🌬	
J W	ebsit	e:► WV	/W CAU EDU			H(c) Gro	up exemptio	ii iiui	ilibel 🗜	
K For	m of o	rganızatıon	Corporation Trust Association Other	· þ -	ı	L Year of f	ormation 198	8 M	State of legal domicile GA	
Pa	rt I	Sum	mary			•		•		
	1	Briefly d	escribe the organization's mission or mos	st significant activities	s					
			ATLANTA UNIVERSITY IS A DOCTORA OFESSIONAL DEGREE PROGRAMS AS					RADU	ATE, GRADUATE	
8		ANDFR	OTESSIONAL DEGREE PROGRAMS AS	WEEL AS NON-BEGN	CLC CLKI.	HICAILF	KO GRAM3			
Governance										
<u>ē</u>	,	Charlet	nis box দ if the organization discontinu	ad ita anaratiana ar di	anacad of	mara than	2 E 0/2 of the r			
<u> </u>	1	Check ti	ns box 🖣 — If the organization discontinu	ed its operations or di	sposed of	more than	25% 011651	iet as	sets	
	3	Number	of voting members of the governing body	(Part VI, line 1a) .			.	3	28	
ĭĕ	4	Number	of independent voting members of the go	verning body (Part VI	, lıne 1b)		[4	28	
Activities &	5	Total nu	mber of individuals employed in calendar	year 2012 (Part V, lii	ne 2a) .		[5	1,597	
ă	6	Total nu	mber of volunteers (estimate if necessar	()				6	100	
			related business revenue from Part VIII,	* **				7a	0	
	Ь	Net unre	lated business taxable income from Forn	1 9 9 0 - T , line 34 .	<u> </u>			7b		
	_					Pri	or Year	- 4	Current Year	
ā	8		butions and grants (Part VIII, line 1h)				34,186,2! 76,411,0!			
Ravenue	9 10	_	ım service revenue (Part VIII, line 2g) tment income (Part VIII, column (A), line			2,892,9				
Æ	11		revenue (Part VIII, column (A), lines 5,				1,886,06	_		
	12		revenue—add lines 8 through 11 (must e		•					
	<u> </u>		<u> </u>				115,376,30	_	110,835,053	
	13		s and similar amounts paid (Part IX, colu				20,746,6	_	20,272,969	
	14		ts paid to or for members (Part IX, colum					0	0	
\$	15	5-10)	es, other compensation, employee benefi	ts (Part IX, column (A	i), lines		41,487,2	19	45,783,157	
Expenses	16a	Profes	sional fundraising fees (Part IX, column	(A), line 11e)				0	0	
ੜੀ	Ь	Total fu	ndraising expenses (Part IX, column (D), line 25)	1,731,389						
	17	Other	expenses (Part IX, column (A), lines 11a	a-11d,11f-24e) .			47,979,0	51	41,752,084	
	18		expenses Add lines 13–17 (must equal		-		110,212,89	_	107,808,210	
	19	Reven	ue less expenses Subtract line 18 from	line 12		+	5,163,4	_	3,026,843	
30.0g 30.0g 30.0g						_	ng of Current Year	t	End of Year	
toge Tege	20	Total	assets (Part X, line 16)				208,508,8	26	210,837,056	
Net Assets or Fund Balances	21		liabilities (Part X, line 26)				65,495,10	_	60,279,569	
žÏ	22	Netas	ssets or fund balances Subtract line 21 f	rom line 20			143,013,7	2 3	150,557,487	
Pai	rt II	Sign	ature Block							
my k	nowle	dge and	perjury, I declare that I have examined tl belief, it is true, correct, and complete D nowledge							
		Tk					2014-04-09			
Sigr		Signa	ature of officer				Date			
Her	е		LLE MAUGE CFO							
		1	or print name and title	de cianativo	I.s.	to T		DTTN		
D-:	. J		Print/Type preparer's name Prepare	r's signature	Da		leck if	PTIN		
Paid			irm's name 🕨		<u> </u>		m's EIN 🟲			
	pare		Firm's address ▶			Dh	one no			
USE	On	ııy ˈ	mm 5 dddic35 F				OTIC HO			

May the IRS discuss this return with the preparer shown above? (see instructions)

Yes No

Par	t III		of Program Se ule O contains a r		lishments Jestion in this Part II	I	
1	Brief	ly describe the o	rganızatıon's mıss	ion			
INTE WHO	ELLECT EXCE	TUAL AND PERS	ONAL DEVELOP	MENT OF EACH S	STUDENT ITS PURP		A FOCUS ON THE COMMUNITY OF LEARNERS VATIVE CITIZEN LEADERS,
2			ndertake any sign 990-EZ?		rvices during the yea	r which were not listed o	on
	If "Ye	s," describe thes	e new services or	Schedule O			
3		ne organization co ces?	<u>- '</u>	or make significan	t changes in how it co	onducts, any program	
	If "Ye	s," describe thes	e changes on Sch	edule O			
4	exper	nses Section 50)(4) organizations	are required to repor	nree largest program ser t the amount of grants a	rvices, as measured by and allocations to others,
4a	(Code	e) (Expenses \$	46,618,600	ıncludıng grants of \$	20,272,969) (Reven	ue \$ 44,591,759)
	INSTI	ITUTIONS - ATLANTA	UNIVERSITY (1865) A	ND CLARK COLLEGE ((1869), IS A UNITED METH	NSOLIDATION OF TWO INDEF IODIST CHURCH RELATED, PI SPECIALIST AND DOCTORAL	PENDENT HISTORICALLY BLACK RIVATE, COEDUCATIONAL, RESIDENTIAL DEGREE'S
4b	(Code	e) (Expenses \$	12,337,860	ıncludıng grants of \$) (Revenu	ne \$ 7,801,349)
							FOR APPROXIMATELY 1,415 OF ITS 3,40 F AND OTHER EXTERNAL PARTIES
	(Code	e) (Expenses \$	8,025,390	ıncludıng grants of \$) (Revenu	re \$ 7,188,007)
	RESE STUD	ARCH CLARK ATLAN ENTS, FACULTY, RES	ITA UNIVERSITY BELIE	VES THAT RESEARCH F, CAU SEEKS TO FO	AND EDUCATION CANNOT		DIVERSE SKILLS AND EXPERTISE OF OU ID MAKE SIGNIFICANT DISCOVERIES
	(Code	e) (Expenses \$	20,099,466	ıncludıng grants of \$) (Revenu	ne \$ 13,874,212)
					NDITURES AT CLARK ATLA) AND STUDENT AID (\$1,8		JBLIC SERVICE (\$1,716,012),
	Othe	er program servic	es (Describe in S	chedule O)			
		enses \$		including grants o	of\$) (Revenue \$	13,874,212)
4e	Tota	ıl program service	e expenses 🗠	87,081,316			· · · ·

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A^{2}	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🗑	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 😼	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[4]{4}$	10	Yes	
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
L3	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule E *	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
. 5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
L 6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
.7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
L 9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line $2 \cdot \cdot$	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

			Yes	Ī
а	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 112		163	<u>'</u>
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
1	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		N
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
3	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		١
)	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	We also an analysis and the same belong to the same and t	-		L,
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a		\ \
		5b		Ľ
:	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		١
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	ľ
)	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
:	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		ı
I	If "Yes," indicate the number of Forms 8282 filed during the year	\		'
•	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		r
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		ſ
ı	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	-		
3	Did the organization make any taxable distributions under section 4966?	9a		
-)	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
3	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	_		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
)	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
3	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
ь	Enter the amount of reserves the organization is required to maintain by the states			
	in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	1		
	Did the organization receive any payments for indoor tanning services during the tax year?	<u> </u>		1

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI	

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders or persons other than the governing body?	7b		No
8				
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal I	Reveni	ue Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal I	Reveni	ue Cod Yes	e.) No
	Did the organization have local chapters, branches, or affiliates?	10a		
10a				No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed ►GA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - ☐ O wn website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►Lucille Mauge 223 James P Brawley Dr SW Atlanta, GA (404)880-6662

Form	990	(2012)
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	B) (C)								
(A) Name and Title	(A) Name and Title A verage hours per week (list any hours for related				box, an o	heck unless officer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	<i>2</i> /1035 (1136)	MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form 990 (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	more t	han on is	one l both	box, an d	heck unless officer stee)		Repor compen from organizat	table sation the tion (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)) organization	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated employee	Former	2/1099-	MISC	2/1099-M13C)		relati organiza	ed
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1b Sub-Total c Total from continuation shee	 ts to Part VII S	 ection (٠.	•			*				+		
d Total (add lines 1b and 1c) .	_		• •	٠.	٠.		۰		2,791,104		0		238,091
2 Total number of individuals (i \$100,000 of reportable comp	-					d abov	e) w	ho receive	d more th	an			
3 Did the organization list any f	ormer officer du	ector o	r trus	tee	kev	emnlo	vee	or highest	compen	sated employee		Yes	No
on line 1a? If "Yes," complete					•		•				3		No
For any individual listed on lir organization and related organization.											4	Yes	
5 Did any person listed on line services rendered to the orga			•						anızatıon • • •	or individual for	5		No
Section B. Independent Co	ontractors												
1 Complete this table for your fi compensation from the organi	- :									·		tax vear	
	(A) Name and business						, , -			(B) cription of services		(C Comper	:)
JNICCO 4002 SOLUTIONS CENTER CHICAG										PING/MAINTENANCE		•	3,543,150
SODEXO INC AFFILIATES CAMPUS SERVICE				RD GA	ITHE	RSBURG	GA 2	:0878	FOOD SERV	TICE MANAGEMENT	〓		3,252,687
HOLDER CONSTRUCTION 3333 RIVERWOO FACILITY CONTROLS GROUP INC 532 BROO				3018	8					ION SERVICES AL ENGINEERING	\dashv	1	.,796,841 825,755
GROUP RESOURCES INC 3080 PREMIERE F	rKWY STE 100 DULU	TH GA 300	09789	11				ı		DICAL INSURANCE	\dashv		702,717
2 Total number of independent co \$100,000 of compensation fro	•	-	not	lımıt	ed to	o those	e list				\dashv		

Part V		Statement of Revenue Check if Schedule O contains a respo	nse to anv question i	in this Part VIII			
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
νæ	1a	Federated campaigns 1a					
ant	b	Membership dues 1b					
ا ي ق	С	Fundraising events 1c	69,985				
fts,	d	Related organizations 1d					
:5¦⊒	e	Government grants (contributions) 1e	28,503,003				
Sin	_						
uţi.	f	All other contributions, gifts, grants, and similar amounts not included above	4,917,539				
Contributions, Giffs, Grants and Other Similar Amounts	g	Noncash contributions included in lines 1a-1f \$		ĺ	ĺ		
Cont and	h	Total. Add lines 1a-1f		33,490,527			
O e			Business Code				
an	2a	TUITION AND FEES	900099	62,582,556	62,582,556		
ver	b	HOUSING	900099	4,057,953	4,057,953		
迷	c	DINING HALL	900099	3,233,763	3,233,763		
Š	d	VENDING, GAMES, PARKING,	900099	327,293	327,293		
Š.		COMMISSIONS	300033		327,233		
Program Serwce Revenue	e			0			
Tog.	f	All other program service revenue		0	0	0	0
<u>-</u>	g	Total. Add lines 2a-2f		70,201,565			
	3	Investment income (including divident and other similar amounts)		1,276,955			1,276,955
	4	Income from investment of tax-exempt bond	-	0			
	5	Royalties	▶ [0			
		(ı) Real	(II) Personal				
	6a	Gross rents 313,665					
	b	Less rental 224,365 expenses					
	С	Rental income 89,300 or (loss)	0				
	d	Net rental income or (loss)		89,300			89,300
		(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory					
	Ь	Less cost or other basis and sales expenses 23,019,735					
	С	Gain or (loss) 2,452,282	0				
	d	Net gain or (loss)		2,452,282			2,452,282
Other Revenue	8a	Gross income from fundraising events (not including \$ 69,985 of contributions reported on line 1c) See Part IV, line 18					
를	ь	Less direct expenses b	404,748 334,086				
ᇙ	c	Net income or (loss) from fundraising		70,662			70,662
	9a	Gross income from gaming activities See Part IV, line 19					
	b	Less direct expenses b					
	С	Net income or (loss) from gaming act		0			
	10a	Gross sales of inventory, less returns and allowances .					
	Ь	Less cost of goods sold b					
		Net income or (loss) from sales of inv	entory 🛌	О			
		Miscellaneous Revenue	Business Code				
	11a	OTHER REVENUE	900099	3,253,762	3,253,762		
	b			0			
	С			0			
	d	All other revenue		0	0	0	0
	е	Total. Add lines 11a-11d	🔸	3,253,762			
	12	Total revenue. See Instructions .		110,835,053	73,455,327	0	3,889,199

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns Al	other organizati	ons must comp	lete column (A)	
	Check if Schedule O contains a response to any question in this Pa	rt IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	20,272,969	20,272,969		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	3,135,361	1,695,462	1,263,675	176,224
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	33,561,796	26,614,977	6,260,804	686,015
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	1,097,637	887,019	188,011	22,607
9	Other employee benefits	5,296,883	3,957,040	1,271,003	68,840
10	Payroll taxes	2,691,480	1,903,328	722,543	65,609
11	Fees for services (non-employees)				
а	Management	3,157,315	3,113,359	27,614	16,342
b	Legal	597,224	18,356	578,868	
c	Accounting	618,067	12,000	606,067	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	318,076		318,076	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on				
	Schedule O)	1,627,183	980,951	494,187	152,045
12	Advertising and promotion	674,255	626,038	4,619	43,598
13	Office expenses	3,721,003	2,978,926	497,350	244,727
14	Information technology	1,327,138	287,451	1,024,306	15,381
15	Royalties	0			
16	Occupancy	3,841,479	2,963,552	787,667	90,260
17	Travel	1,147,087	870,031	245,783	31,273
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	251,305	167,470	77,588	6,247
20	Interest	1,578,627	1,569,642	8,985	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	7,242,843	6,014,379	1,228,464	
23	Insurance	671,977	3,804	668,173	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	REPAIRS & MAINTENANCE	1,339,598	948,184	378,034	13,380
b	BAD DEBT ALLOWANCE	941,052		941,052	
c	SUBCONTRACTS	4,452,771	4,450,337	2,434	
d	ATLANTA UNIVERSITY CENTER SHARED EXPENSES	4,679,641	4,366,574	313,067	
e	All other expenses	3,565,443	2,379,467	1,087,135	98,841
25	Total functional expenses. Add lines 1 through 24e	107,808,210	87,081,316	18,995,505	1,731,389
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)	0			rm 990 (2012)

Part X Balance Sheet

Cash—mon-interest-bearing Beginning of year End of year	Par	τX	Check if Schedule O contains a response to any question in t	his Part)	<			
2 Savings and temporary cash investments 3,148 991 2 2,680,895 3 Fledges and grents receivable, net 5,096,595 3 5,000,995 4 Accounts receivable, net 6,000,994 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and injusts compensated employees (19) voluntary employers and sponsoring organizations of section 4958(C/13), persons described in section 4958(C/13), and contributing employers and sponsoring organizations of section 501 (c)(9) voluntary employees beneficiary organizations (see instructions) Complete Part II of Schedule L 6 C 7 Notes and ionans receivable, net 6,07,99,594 7 6,374,693 8 Inventories for sale or use 6 C 9 Prepaid expenses and deferred charges 1,165,997 9 605,394 100 Loan, buildings, and equipment cost or other basis C C C C C C C 101 Loan, buildings, and equipment cost or other basis C C C C C C C C C						(A)		(B)
3 Pledges and grants receivable, net 5,200,550 3 5,200,805 4 Accounts receivable, from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 Complete Part II of Schedule L 5 Complete Part II of Schedule L 6 Complete Part II of Schedule L		1	Cash—non-interest-bearing			12,781,453	1	17,001,838
4		2	Savings and temporary cash investments		•	3,146,951	2	2,663,866
Solution Complete		3	Pledges and grants receivable, net			5,299,558	3	5,208,365
### Part Complete Part Part P		4	Accounts receivable, net			1,181,929	4	608,994
1		5	employees, and highest compensated employees Complete	Part II of			5	0
9 Prepaid expenses and deferred charges	ste	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary	d contribi employe	ıtıng employers		_	0
9 Prepaid expenses and deferred charges 1,166,987 9 685,304 10a	% %	7	Notes and loans receivable net			6 792 524		
1,165,987 9 Ress. 304 1,165,987 9 Ress. 304 1,165,987 9 Ress. 304 1,165,987 9 Ress. 305 1,165,987 9 Ress. 306 1,165,987 1,165,98	4					0,702,024		0,074,002
10a		_				1 165 987		685 304
11 Investments—publicity fraded securities 10 116,771,629 115,338,568 10 114,271,886 11 Investments—publicity fraded securities 39,196,569 11 43,757,908 12 11,083,245 12 12,621,703 13 Investments—program-related See Part IV, line 11 0 0 13 0 0 14 Intangible assets 14 11,083,245 12 12,621,703 13 Investments—program-related See Part IV, line 11 12,542,044 15 7,642,560 16 70 tal assets See Part IV, line 11 12,542,044 15 7,642,560 16 70 tal assets See Part IV, line 11 12,542,044 15 7,642,560 16 70 tal assets See Part IV, line 11 12,542,044 15 7,642,560 16 70 tal assets See Part IV, line 11 12,542,044 15 7,642,560 17 9,533,665 18 762,008 19 Deferred revenue 2,185,175 19 379,276 19 Deferred revenue 2,185,175 19 Deferred revenue 2,185,175 19 Deferred revenue 2,185,175 19		-	Land, buildings, and equipment cost or other basis			1,100,001		333,337
11 Investments—publicly traded secunties 38,196.569 11 43,757,000 12 Investments—other securities See Part IV, line 11 11,063,245 12 12,621,703 13 Investments—other securities See Part IV, line 11 11,063,245 12 12,621,703 13 Investments—other securities See Part IV, line 11 11,063,245 14 14 15 Intangible assets 14 14 15 Other assets See Part IV, line 11 12,542,044 15 7,642,560 16 70tal assets, Add lines 1 through 15 (must equal line 34) 208,508,080 16 210,837,066 17 9,533,665 18 Grants payable and accrued expenses 8,498,989 18 762,008 19 Deferred revenue 2,185,175 19 379,276 20 Tax—exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule 21 22 0 23 Secured mortgages and notes payable to urrelated third parties 3,231,399 23 2,988,776 24 Unsecured notes and loans payable to unrelated third parties 3,231,399 23 2,988,776 24 Unsecured notes and loans payable to unrelated third parties 3,231,399 23 2,988,776 24 Unsecured notes and loans payable to unrelated third parties 3,231,399 23 2,988,776 24 Unsecured notes and loans payable to unrelated third parties 3,231,399 23 2,988,776 24 27 79,736,464 27 79,736,464 27 79,736,464 27 79,736,464 27 79,736,464 28 78,455,141 27 79,736,464 28 78,455,141 27 79,736,464 29 21,042,542 28 20,047,768 27 27 27 27 27 27 27 2		Ь	·		116,771,629	115,338,566	10c	114,271,886
12 Investments—other securities See Part IV, line 11 11.063.245 12 12.621.703 13 10.00 13 10.00 13 10.00 14 11.063.245 14 11.063.245 14 11.063.245 14 15 11.063.245 14 11.063.245 15 11.063.245 15 11.063.245 16 11.063.245 16 11.063.245 16 11.063.245 16 11.063.245 16 11.063.245 16 11.063.245 16 11.063.245 16 11.063.245 16 11.063.245 17 11.063.245 18 11.063.245 11.		11	·					
13						11,063,245		12,621,703
14							-	
15								
16 Total assets. Add lines 1 through 15 (must equal line 34) 208,508,826 16 210,837,056 17 9,533,665 18 Grants payable and accrued expenses 8,079,690 17 9,533,665 18 Grants payable						12.542.044		7.642.560
17							-	
18 Grants payable 18 762,008 19 Deferred revenue 2,185,175 19 379,276 20 Tax-exempt bond liabilities 20 21 22 20 22 20 22 20 23 22 20 23 23								
19 Deferred revenue 2,185,175 19 379,276								
20 Tax-exempt bond liabilities						·		
21 Escrow or custodial account liability Complete Part IV of Schedule D								
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L							-	
24 Unsecured notes and loans payable to unrelated third parties	_⊈		Loans and other payables to current and former officers, direc	ctors, tru			21	
24 Unsecured notes and loans payable to unrelated third parties	耍						22	0
24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	ï	23				3,231,399	23	2,988,776
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D								<u> </u>
26 Total liabilities. Add lines 17 through 25		25	Other liabilities (including federal income tax, payables to re	lated thir	d parties,			
Organizations that follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets							25	
lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets		26				65,495,103	26	60,279,569
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	ses			- ✓ and	complete			
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	<u>lan</u>	27	Unrestricted net assets			78,455,141	27	79,736,464
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	<u>8</u>	28	Temporarily restricted net assets		•	43,596,942	28	49,778,481
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	Ξ	29	Permanently restricted net assets			20,961,640	29	21,042,542
30 Capital stock or trust principal, or current funds				here 🟲	and			
33 Total net assets or fund balances		30	Capital stock or trust principal, or current funds				30	
33 Total net assets or fund balances	Šet	31	Paid-in or capital surplus, or land, building or equipment fund				31	
33 Total net assets or fund balances	As	32	Retained earnings, endowment, accumulated income, or othe	r funds			32	
34 Total liabilities and net assets/fund balances	<u>ಹ</u>	33	Total net assets or fund balances		•	143,013,723	33	150,557,487
	~	34	Total liabilities and net assets/fund balances			208,508,826	34	210,837,056

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		110,8	35,053
2	Total expenses (must equal Part IX, column (A), line 25)	2		107.8	308,210
3	Revenue less expenses Subtract line 2 from line 1	3			26,843
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			13,723
5	Net unrealized gains (losses) on investments	5			516,921
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		150,5	557,487
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. \sqsubset
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	▼ Separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigl audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	require	3b	Yes	

Software ID: 12000266 **Software Version:** v2012.1.0

EIN: 58-1825259

Name: CLARK ATLANTA UNIVERSITY INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any	Positio more unless an dire	than	o not one son i er an trust	box s bot d a tee)	, th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
ALEXANDER B CUMMINGS JR VICE CHAIR	5 00	x						0	0	0
ALVIN TROTTER TRUSTEE	5 00	х						0	0	0
B MICHAEL WATSON TRUSTEE	5 00	х						0	0	0
BOBBIE SANFORD TRUSTEE	5 00	х						0	0	0
BRENDA WALKER TRUSTEE	5 00	х						0	0	0
CARL WARE TRUSTEE	5 00	х						0	0	0
CAROLYN M YOUNG TRUSTEE	5 00	х						0	0	0
CHARLES S ACKERMAN TRUSTEE	5 00	х						0	0	0
DELORES P ALDRIDGE SECRETARY	5 00	х						0	0	0
DERRICK M WILLIAMS TRUSTEE	5 00	х						0	0	0
ERNEST G GREEN TRUSTEE	5 00	×						0	0	0
GREGORY J SIMS TRUSTEE	5 00	х						0	0	0
GREGORY MORRISON TRUSTEE	5 00	×						0	0	0
INGRID SAUNDERS JONES TRUSTEE	5 00	х						0	0	0
ISAAC J SNYPE JR TRUSTEE	5 00	х						0	0	0
JAUNITA P BARANCO CHAIR	5 00	х						0	0	0
JOE W LAYMON TRUSTEE	5 00	х						0	0	0
JOHN W DANIELS JR TRUSTEE	5 00	х						0	0	0
LEONARD WALKER TRUSTEE	5 00	x						0	0	0
MICHAEL E MELTON TRUSTEE	5 00	х						0	0	0
PAMELA L CARTER TRUSTEE	5 00	х						0	0	0
R WILLIAM IDE III TRUSTEE	5 00	х						0	0	0
RICHARD L HOLMES TRUSTEE	5 00	х						0	0	0
SALVADOR DIAZ-VERSON JR TRUSTEE	5 00	х						0	0	0
THOMAS W DORTCH JR TRUSTEE	5 00	Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (A) (C) (D) (E) (F) Name and Title Position (do not check Reportable Reportable Estimated amount Average hours more than one box, compensation compensation of other unless person is both from the from related per compensation an officer and a organization (Worganizations (Wweek from the director/trustee) 2/1099-MISC) 2/1099-MISC) (list organization and any related Individual 1 or dilector <u>∯</u> [20 Highest compensated employee organizations Institutional Trustee hours iner e employ for related organizations trustiee below dotted line) 5 00 WENDY LEWIS Х 0 0 TRUSTEE 5 00 WENDY WILLIAMS Х 0 0 0 **TRUSTEE** 5 00 WILLIAM E SHACK JR Х 0 0 0 TRUSTEE 40 00 CARL JONES Х 154,419 0 0 VP ENROLLMENT SERVICES AND STUDENT AFFAIRS 40 00 CARLTON E BROWN 0 Χ 347,790 28,340 **PRESIDENT** 40 00 HENRY TAYLOR Х 77,477 0 6,098 VP INSTITUTIONAL ADVANCEMENT 40 00 JAMES HEFNER Χ 71,479 0 3,761 **PROVOST** 40 00 JOSEPH SILVER Χ 205,747 0 9,458 **PROVOST** 40 00 LUCILLE MAUGE 0 Χ 225,146 27,297 CHIEF FINANCIAL OFFICER 40 00 MARCUS SHUTE Χ 182,937 0 25,417 VP OF RESEARCH 40 00 EDWARD PATRICK Χ 142,442 0 0 CONTROLLER 40 00 REGINALD BRINSON Χ 165,123 0 8,256 AVP & CHIEF INFORMATION OFFICER 40 00 SEAN WARNER 0 Χ 136,343 13,119 DEAN, SCHOOL OF EDUCATION 40 00 SHIRLEY WILLIAMS-KIRKSEY Χ 160,374 0 19,135 **DEAN ARTS & SCIENCE** 40 00 VIMALA PILLARI 0 Х 148,426 13,666 DEAN - SCHOOL OF SOCIAL WORK 40 00 EDWARD DAVIS Х 146,604 0 23,215 **PROFESSOR** 40 00 JEFF PHILLIPS 0 Χ 123,600 6,086 AVP ACADEMIC AFFAIRS 40 00 KASIM ALLI Х 143,177 0 6,963 PROFESSOR AND CHAIR 40 00 **ROY GEORGE** Χ 143,546 0 20,498

40 00

0

26,784

216,475

PROFESSOR

SHAFIQ KHAN

EMINENT SCHOLAR PROFESSOR

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493099000154

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

CLARK ATLANTA UNIVERSITY INC

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

									58-1825				
Pai				blic Charity Sta						instruction	S.		
The o	rganı:		•	te foundation becaus	•			•	•				
1			-	ion of churches, or a				ection 170(b)(1)(A)(i).				
2	<u> </u>	A scho	ol described	d in section 170(b)(1	L)(A)(ii). (At	tach Sched	lule E)						
3		A hosp	oital or a coo	perative hospital se	rvice organiz	zatıon desci	rıbed ın secti	on 170(b)(1)(A)(iii).				
4	Г			h organization opera	ted ın conjun	iction with a	hospital des	cribed in se	ction 170(b)	(1)(A)(iii).	Enter the		
5	_			ity, and state erated for the benefi	t of a collogo	or univers	ity owned or	norated by	2 governmen	atal unit dae	cribad in		
3	ļ	_			_	e or univers	ity owned or d	pperated by	a governmen	itai uiiit des	scribed iii		
_	_			(A)(iv). (Complete P	•			: 170/b)/	43/43/				
6	<u> </u>			· local government o						£			
7 8	' -	describ	oed in sectio	at normally receives on 170(b)(1)(A)(vi). : described in sectio r	(Complete F	Part II)		_	ental unit or	from the ge	nerai public		
9	Ė			at normally receives			-	-	butions, men	nbership fee	es, and gross		
	•	=		rities related to its e	7 7				· ·	-	· -		
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses											
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)											
10	Γ			- ganızed and operateo									
11	Γ	Anorg	anızatıon or	ganized and operated	dexclusively	for the ber	nefit of, to per	form the fur	ctions of, or	to carry out	t the purposes of		
				ly supported organiz						See section	509(a)(3). Check		
				bes the type of supp						lan funation	anlly into grate d		
_	_		Type I				=				· -		
е	,	othert		ox, I certify that the ion managers and ot									
f				received a written de	etermination	from the IF	RS that it is a	Type I, Typ	oe II, or Type	e III suppor	ting organization,		
			this box								Γ		
g			August 17, 2 ng persons?	2006, has the organ	ızatıon accep	oted any gif	t or contribut	ion from any	of the				
				rectly or indirectly o	ontrols, eith	ner alone or	together with	persons de	scribed in (ii)	Yes No		
				governing body of th	•		_		`		lg(i)		
				er of a person descr		_					g(ii)		
		(iii) A	35% contro	lled entity of a perso	son described in (i) or (ii) above?								
h				ng information about									
(i) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did yo	u notify	(vi) Is	the	(vii) A mount of		
	uppor			organization	organizat		the organ		organiza		monetary		
or	ganiza	ation		(described on lines 1- 9 above	col (i) lıs your gove		ın col (i) suppo		col (i) or		support		
				or IRC section	docume		Suppo	11.	I III the t	, , ,			
				(see		- · · ·							
				instructions))	Yes	No	Yes	No	Yes	No	\neg		
						1	+	† · · · ·	+	+			
										1			
Total								1	1				

Sch	edule A (Form 990 or 990-EZ) 2012							Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) Public support. Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 20)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV)							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	First five years. If the Form 990 is this box and stop here							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and stop here. The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	► □
b	33 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and stop here. The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	▶ □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							▶ ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

Supplemental Financial Statements

DLN: 93493099000154

OMB No 1545-0047

SCHEDULE D (Form 990)

► Complete if the organization answered "Yes," to Form 990, Department of the Treasury Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. Internal Revenue Service

Open to Public

	me of the organization RK ATLANTA UNIVERSITY INC	Employer identification number						
CL	RK AIDANIA UNIVERSITI INC		58-1825259					
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990		inds or Accounts. Complete if the					
	organization answered Tes to Form 330	(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		or advised Yes No					
6	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the beneficonferring impermissible private benefit?							
Pa	rt II Conservation Easements. Complete if	the organization answered "Yes" to	Form 990, Part IV, line 7.					
1	Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space	or education) Preservation of an Preservation of a c	ertified historic structure					
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	a qualified conservation contribution in tr	ne form of a conservation					
	,,,	Γ	Held at the End of the Year					
а	Total number of conservation easements		2a					
b	Total acreage restricted by conservation easements		2b					
c	Number of conservation easements on a certified histo	oric structure included in (a)	2c					
d	Number of conservation easements included in (c) accomistoric structure listed in the National Register	uired after 8/17/06, and not on a	2d					
3	Number of conservation easements modified, transferr	red, released, extinguished, or terminated	d by the organization during					
	the tax year 🗠							
4	Number of states where property subject to conservat	ion easement is located ►	<u>_</u>					
5	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?	the periodic monitoring, inspection, hand	ling of violations, and Yes No					
6	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	ents during the year					
7	A mount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easements	during the year					
	▶ \$							
8	Does each conservation easement reported on line 2(and section $170(h)(4)(B)(II)$?	d) above satisfy the requirements of sect	tion 170(h)(4)(B)(i)					
9	In Part XIII, describe how the organization reports colbalance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme	e footnote to the organization's financial						
Par	Organizations Maintaining Collection Complete if the organization answered "Y	s of Art, Historical Treasures, o	or Other Similar Assets.					
1a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education, c	or research in furtherance of public					
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide the following amounts relating to thes	ts held for public exhibition, education, c						
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$					
	(ii) Assets included in Form 990, Part X		► \$					
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS		r financial gain, provide the					
а	Revenues included in Form 990, Part VIII, line 1		▶ \$					

b Assets included in Form 990, Part X

Par	TIT Organizations Maintaining Co	llections of Ar	t, His	<u>storic</u>	cal Ti	<u>reasures, or O</u>	<u>the</u>	<u>r Similar As</u>	sets (d	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, c	heck a	ny of	the following that a	are a	significant use	of its	
а	Public exhibition		d	Γ	Loan	or exchange progi	rams			
b	Scholarly research		е	Γ	Othe	r				
c	Preservation for future generations									
4	Provide a description of the organization's co	ollections and expl	aın ho	w they	furth	er the organizatior	ı's ex	empt purpose	ın	
5	During the year, did the organization solicit							nılar	_	_
	assets to be sold to raise funds rather than i								┌ Yes	✓ No
Par	Part IV, line 9, or reported an ar						a "Y	es" to Form 9	990,	
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?					utions or other ass	ets		┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	e follo	wing ta	able	Г				
_	5					-	4 -	Ar	nount	
۲ C	Beginning balance					-	1c			
d	Additions during the year					-	1d			
e •	Distributions during the year					-	1e			
f	Ending balance	000 B 1 V 1	24.5	_		L	1f			
2a	Did the organization include an amount on Fo								│ Yes	□ No
ь	If "Yes," explain the arrangement in Part XII									
Ра	rt V Endowment Funds. Complete	(a)Current year		swere)Prior ye		b (c) Two years back			(e)Four	years back
1a	Beginning of year balance	51,864,402	<u> </u>		50,722		+	40,394,028	(-)	49,517,067
ь	Contributions	80,802		2	46,052	389,526	,	422,779		175,755
c	Net investment earnings, gains, and losses	6 006 534			FC 774	10.250.200		2 075 722		0.524.204
d	Grants or scholarships	6,996,534 871,726		4	·56,774 0	10,250,306		3,875,732 0		-8,534,381
e	Other expenditures for facilities and programs	177,509		2	94,707	705,292		0		0
f	Administrative expenses	111,628		1,1	.94,439	834,073	3	1,142,284		764,413
g	End of year balance	57,780,875			64,402	·	+	43,550,255		40,394,028
2	Provide the estimated percentage of the cur	rent vear end balar	nce (lu	ne 1a.	colum	nn (a)) held as	1			
a	Board designated or quasi-endowment ►	0 %	(5,		(=,,, ==				
Ь	Permanent endowment ► 36 000 %									
c		000 %								
·	The percentages in lines 2a, 2b, and 2c sho									
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	zatıon	that a	re hel	d and administere	d for	the	Yes	i No
	(i) unrelated organizations							3a		No
	(ii) related organizations							3a(ii)	No
	If "Yes" to 3a(II), are the related organizatio						•	3	b	
4	Describe in Part XIII the intended uses of the					1.0				
Par	t VI Land, Buildings, and Equipme Description of property	ent. See Form 9	90, P		Cost or		ther	(c) Accumulated	(d) B	ook value
	Description of property				(ınvest			depreciation		
1a	Land		•			12,482	,322			12,482,322
	Buildings		•			181,579	,044	85,790,20	3	95,788,841
	Leasehold improvements		•	<u> </u>						0
	Equipment		•	<u> </u>		34,756		30,981,42	6	3,774,814
	Other		V'		2) /	2,225		<u> </u>	1 .	2,225,909
ıota	I. Add lines 1a through 1e (Column (d) must e	quai rorm 990, Part	x, coll	umn (E	s), IIne	10(C).)	•	🟲	1	14,271,886

Part VIII Investments—Other Securities. See		2.	
(a) Description of security or category	(b)Book value		od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives	0		
(2)Closely-held equity interests	0		
(3)Other			
(A) INTERNATIONAL EQUITY FUND	7,562,635		F
(B) PRIVATE EQUITY FUNDS	469,336		F
(C) HEDGE FUNDS	4 590 733		F
(C) HEDGE FUNDS	4,589,732		F
-			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	12,621,703		
Part VIII Investments—Program Related. See		13	
(a) Description of investment type	(b) Book value		od of valuation
(a) Description of investment type	(b) Book value		f-year market value
			,
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip	tion		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	.)		
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of liability	(b) Book value		
Federal Income taxes	0		
OTHER LIABILITIES (CURRENT)	1,821,614		
REFUNDABLE ADVANCES (CURRENT)	40,764		
CAPITAL LEASES (CURRENT)	118,778		
AGENCY LIABILITIES (LONG-TERM)	7,826,149		
OTHER LIABILITIES (LONG-TERM)	635,606		
REFUNDABLE ADVANCES (LONG-TERM)	200,419		
BONDS PAYABLE (CURRENT)	4,127,513		
BONDS PAYABLE (LONG TERM)	31,845,001		
SOUSSIAIASE (EGROTERY)	31,043,001		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	46,615,844		
	. 0 , 0 1 0 , 0 1 1		

Part	Reconciliation of F	Revenue per Audited Financia	l Statements With Revenue	er Re	eturn
1	Total revenue, gains, and oth	er support per audited financial staten	nents	1	
2	A mounts included on line 1 b	ut not on Form 990, Part VIII, line 12			
а	Net unrealized gains on inves	tments	2a		
b	Donated services and use of	facılıtıes	. 2b		
c	Recoveries of prior year grant	ts	. 2c		
d	Other (Describe in Part XIII)	2d	1	
e	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1 .			3	
4	A mounts included on Form 99	90, Part VIII, line 12, but not on line :	L		
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b	. 4a		
b	Other (Describe in Part XIII)	. 4b	1	
С	•			4c	
5		d 4c. (This must equal Form 990, Part		5	
		xpenses per Audited Financi		s per	Return
1	Total expenses and losses pe	er audited financial statements		1	
2	A mounts included on line 1 b	ut not on Form 990, Part IX, line 25			
а	Donated services and use of	facilities	2a		
b	Prior year adjustments		2b		
С	Other losses		. 2c	1	
d)	2d		
e	Add lines 2a through 2d	,		2e	
3	•			3	
4		90, Part IX, line 25, but not on line 1:		<u> </u>	
			1 4- 1		
a		luded on Form 990, Part VIII, line 7b		-	
Ь	·)	<u> 4b </u>	4	
С				4c	
5		ınd 4c. (This must equal Form 990, Pa	rt I, line 18)	5	
	XIII Supplemental In				
Part		escriptions required for Part II, lines 3 I, lines 2d and 4b, and Part XII, lines			
	Identifier	Return Reference	Explanat	ion	
staten	tions of art - financial nent footnote	Schedule D, Part III, Line 1a	THE COLLECTIONS, WHICH WER THE UNIVERSITY'S INCEPTION, ASSETS ON THE STATEMENTS O PURCHASES OF COLLECTION IT ITEMS ARE RECORDED AS ASSE ART CATEGORY	ARE N F FINA EMS O TS WIT	OT RECOGNIZED AS NCIAL POSITION R CONTEMPORARY HIN THE WORKS OF
Collec	tions of art - description of tions	Schedule D, Part III, Line 4	THE PURPOSE OF THE CLARK AT COLLECTIONS IS TO COLLECT, EXHIBIT FINE ART WORKS THAT HISTORY AND CULTURE TO THI OF THE UNIVERSITY ART COLLE AND CULTIVATE A REPRESENTA AMERICAN ART, AND TO ENCOURESEARCH GIVING SPECIAL ATDEVELOPMENT OF AFRICAN AM THE HISTORICAL CONTEXT OF A	PRESE DOCU SEND CTION TIVE (RAGE FENTICE	RVE, STUDY AND MENT AMERICAN , THE IDEAL GOAL IS IS TO MAINTAIN COLLECTION OF SCHOLARLY ON TO THE N ARTISTS WITHIN
Intend	led uses of endowment funds	Schedule D, Part V, Line 4	GENERALLY, THE DONORS OF THUNIVERSITY TO USE ALL OR PAID EARNED ON RELATED INVESTMENT SPECIFIC PURPOSES SUCH AS SPROFESSORSHIPS AND ENDOWER	RT OF ENTS F CHOL	ΓΗΕ INCOME OR GENERAL OR ARSHIPS,
rin 4	3 (ASC 740) footnote	Schedule D, Part X, Line 2	THE UNIVERSITY IS RECOGNIZE EXEMPT FROM FEDERAL INCOME (A) OF THE INTERNAL REVENUE ORGANIZATION DESCRIBED IN EXCEPT FOR TAXES ON INCOME UNRELATED TO ITS EXEMPT PUFE VALUATES ITS UNCERTAIN TA PROVISIONS OF FASB ASC TOP ITHE UNIVERSITY FOLLOWS THE INDIVIDUAL TAX POSITION HAS OF THE BENEFITS OF THAT POSIN THE UNIVERSITY'S FINANCIA UNIVERSITY DETERMINES WHET AUTHORITY WOULD MORE LIKELY THE TAX POSITION FOLLOWING AUTHORITY THE UNIVERSITY HORITY THE UNIVERSITY HORITERION TO ALL TAX POSITION STATUTE OF LIMITATIONS REM	E TAX L CODE SECTI FROM RPOSE X POSE C 740 CRITE S TO M ITION L STA THER T LY THA AN AL AS AP ONS FO	JNDER SECTION 501 AS AN ON 501 (C)(3) ACTIVITIES THE UNIVERSITY ITIONS USING THE INCOME TAXES RION THAT AN EET SOME OR ALL TO BE RECOGNIZED TEMENTS THE HE RELEVANT TAX N NOT SUSTAIN JOIT BY A TAX PLIED THIS OR WHICH THE

Additional Data

Software ID: 12000266

Software Version: v2012.1.0

EIN: 58-1825259

Name: CLARK ATLANTA UNIVERSITY INC

Form 990, Schedule D, Part X, - Other Liabilities (a) Description of Liability (

1 (a) Description of Elability	(b) Book value
OTHER LIABILITIES (CURRENT)	1,821,614
REFUNDABLE ADVANCES (CURRENT)	40,764
CAPITAL LEASES (CURRENT)	118,778
AGENCY LIABILITIES (LONG-TERM)	7,826,149
OTHER LIABILITIES (LONG-TERM)	635,606
REFUNDABLE ADVANCES (LONG-TERM)	200,419
BONDS PAYABLE (CURRENT)	4,127,513
BONDS PAYABLE (LONG TERM)	31,845,001

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DLN: 93493099000154

OMB No 1545-0047

2012

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

CLARK ATLANTA UNIVERSITY INC

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

Employer identification number

- -

	58-1825259			
Pa	rt I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
		- - -		
	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II		103	
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
е	Educational policies?	5e		Νo
f	Use of facilities?	5f		No
g	Athletic programs?	5g		Νo
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	5h		No
	n Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6a 6b	Yes	No
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	Vas	

Part II Supplemental Information. Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
Racially nondiscriminatory policy	Schedule E, Part I, Line 3	THE UNIVERSITY PUBLISHES ITS NONDISCRIMINATORY POLICY IN THE UNIVERSITY CATALOG, BULLETINS, BROCHURES AND BROADCAST MEDIA IN ACCORDANCE WITH THE PROVISIONS OF REV PROC 75-50
Financial aid or assistance from a governmental agency	Schedule E, Part I, Line 6a	THE UNIVERSITY RECEIVES FINANCIAL AID ASSISTANCE FROM GOVERNMENTAL AGENCIES IN THE FORM OF PELL GRANTS, SEOG GRANTS, FEDERAL WORK STUDY, FEDERAL STUDENT LOANS AND OTHER AID BASED FUNDING FROM THE U.S. DEPARTMENT OF EDUCATION THIS AID IS ADMINISTERED THROUGH THE OFFICE OF FINANCIAL AID DISTRIBUTION OF AID IS BASED ON SEVERAL FACTORS INCLUDING FINANCIAL NEED, ACADEMIC ACHIEVEMENT AND FIELD OF STUDY

Schedule E (Form 990 or 990-EZ) 2012

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DLN: 93493099000154

OMB No 1545-0047

Employer identification number

58-1825259

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

CLARK ATLANTA UNIVERSITY INC

SCHEDULE G

Supplemental Information Regarding

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Part I Fundraising Act	ivities. Complete	e if the organiz	ation answered "Yes"	to Form 990, Part IV	, line 17.
 Indicate whether the organ Mail solicitations Internet and email solic Phone solicitations In-person solicitations Did the organization have a or key employees listed in If "Yes," list the ten highes to be compensated at least 	citations a written or oral agre Form 990, Part VII) t paid individuals or	ement with any in or entity in conr entities (fundrais	Solicitation of nor Solicitation of government of Solicitation of government of Special fundraising office dection with professional special solicities.	n-government grants vernment grants ng events rs, directors, trustees fundraising services?	F Yes F No ndraiser is
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser hav custody or control of contributions		(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes No			
Total					
3 List all states in which the licensing	organization is regis	tered or licensed	to solicit funds or has be	een notified it is exempt	from registration or

Sche	dule	G (Form 990 or 990-EZ) 2012				Page 2
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contributi			
		, <u>, , , , , , , , , , , , , , , , , , </u>	(a) Event #1 JAZZ UNDER THE STARS (event type)	(b) Event #2 SPIRIT OF GREATNESS (event type)	(c) O ther events (total number)	(d) Total events (add col (a) through col (c))
₽	1	Gross receipts	106,263		175,740	474,733
Revenue	2	Less Contributions	9,985			69,985
<u>*</u>	3	Gross income (line 1 minus line 2)	96,278			404,748
	4	Cash prizes				0
10	5	Noncash prizes				0
Expenses	6	Rent/facility costs	29,824	63,515	18,576	111,914
ä	7	Food and beverages .	1,977	41,524	6,029	49,531
Direct -	8	Entertainment	25,000	20,000	42,875	87,875
늄	9	Other direct expenses .	10,322	32,549	41,895	84,766
	10	Direct expense summary Add lin	es 4 through 9 in column	(d)		(334,086)
	11	Net income summary Combine li	ne 3, column (d), and line	10	•	70,662
Par	t II	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii	rganization answered '	'Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than
Revenue	1	Gross revenue	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
enses		Cash prizes				
<u>8</u>	3	Non-cash prizes				
Direct Exp	4	Rent/facility costs				
چ	5	Other direct expenses				
	6	Volunteer labor	┌ Yes	│ Yes │ No	┌ Yes	
	7	Direct expense summary Add line	s 2 through 5 in column (d	d)		
	8	Net gaming income summary Com	ibine lines 1 and 7 in colu	mn (d)		
9	- Ent	ter the state(s) in which the organiza				
a		the organization licensed to operate				. Г _{Yes} Г _{No}
b		No," explain				
10a b		re any of the organization's gaming 'Yes," explain	licenses revoked, suspen			

70ES	the organization operate gaming	activities with nonlinelinders		· · I Yes I No
.2		neficiary or trustee of a trust or a men		
	formed to administer charitable of	gaming?		· · · · Fyes F No
.3	Indicate the percentage of gamir	ng activity operated in		
а	The organization's facility			13a
b	An outside facility			13b
.4	Enter the name and address of th	ne person who prepares the organizati	on's gaming/special events books	and records
	Name ►			
	Address 🟲			
	revenue?	ntract with a third party from whom the		
	amount of gaming revenue retain	ed by the third party 🟲 \$		
C	If "Yes," enter name and address	s of the third party		
	Name 🟲			
	Address ►			
.6	Gaming manager information			
	Name 🟲			
	Gaming manager compensation I	\$ \$		
	Description of services provided	>		
	☐ Director/officer	Employee	Independent contractor	
.7	Mandatory distributions			
а	Is the organization required unde	er state law to make charitable distrib	utions from the gaming proceeds to	
	retain the state gaming license?			Г _{Yes} Г _{No}
b	Enter the amount of distributions	required under state law distributed t	to other exempt organizations or sp	ent
		activities during the tax year 🟲 💲		
Par	columns (III) and (v), a	mation. Complete this part to pr and Part III, lines 9, 9b, 10b, 15b ditional information (see instructi	, 15c, 16, and 17b, as applical	
	Identifier	Return Reference	Explana	tion

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DLN: 93493099000154 OMB No 1545-0047

Department of the Treasury

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number CLARK ATLANTA UNIVERSITY INC 58-1825259 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and √ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of (a) Name and address of **(b)** EIN (d) A mount of cash (g) Description of (h) Purpose of grant (c) IRC Code (e) A mount of nonvaluation non-cash assistance or assistance organization section grant cash or government if applicable assistance (book, FMV, appraisal, other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV,	line 22
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) STUDENT FINANCIAL AID	2864	20,272,969		FMV	

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
Procedures for monitoring use of grant funds		FINANCIAL AID IS AWARDED TO STUDENTS BY THE OFFICE OF STUDENT FINANCIAL AID IN THE ENROLLMENT SERVICES DIVISION OF THE STUDENT AFFAIRS THE AWARDS ARE BASED ON FACTORS INCLUDING ACADEMIC INTEREST, DEMONSTRATED FINANCIAL NEED AND SCHOLARLY ACHIEVEMENT THAT IS MADE UP TO THE STUDENT'S FINANCIAL NEED FUNDS ARE PROVIDED BY PRIVATE DONORS (CORPORATIONS, INDIVIDUALS AND FOUNDATIONS) CONTRIBUTIONS OR ENDOWMENT FUNDS, THE FEDERAL AND STATE GOVERNMENTS AND ALSO FROM THE UNIVERSITY'S OPERATING BUDGET AWARDS ARE MONITORED ON AN INDIVIDUAL BASIS TO ENSURE THAT AWARDEES CONTINUE TO MAINTAIN THE CRITERIA FOR QUALIFICATION SUCH AS THE MINIMUM GPA, SATISFACTORY ACADEMIC PROGRESS AND DEMONSTRATED NEED WITH ADJUSTMENTS TO THE AID MADE AS APPROPRIATE

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DLN: 93493099000154

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization CLARK ATLANTA UNIVERSITY INC **Employer identification number**

58-1825259

Pa	rt I Questions Regarding Compensation					
			Yes	No		
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
	First-class or charter travel Housing allowance or residence for personal use					
	Travel for companions Payments for business use of personal residence					
	Tax idemnification and gross-up payments Health or social club dues or initiation fees					
	Discretionary spending account Personal services (e g , maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III					
	▼ Compensation committee ▼ Written employment contract					
	☐ Independent compensation consultant ☐ Compensation survey or study					
	Form 990 of other organizations Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
а	Receive a severance payment or change-of-control payment?					
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νο		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		Νo		
b	Any related organization?	5b		Νo		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		Νo		
b	Any related organization?	6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Νo		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe					
	ın Part III					
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9				

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

The complete the part for any additional mornington						
Identifier	Return Reference	Explanation				
Housing allowance or residence for personal use	, ,	THE UNIVERSITY PROVIDES HOUSING TO THE PRESIDENT VALUED AT \$26,200 THE RELATED EXPENSES WERE NOT TREATED AS TAXABLE COMPENSATION THE UNIVERSITY REQUIRES THE PRESIDENT TO RESIDE ON CAMPUS AS A CONDITION OF HIS CONTRACT				
Personal services		SOCIAL CLUB DUES VALUED AT \$3,074 WERE PAID FOR THE PRESIDENT AND THESE EXPENSE WERE NOT TREATED AS TAXABLE COMPENSATION				

Schedule J (Form 990) 2012

Software ID: 12000266

Software Version: v2012.1.0

EIN: 58-1825259

Name: CLARK ATLANTA UNIVERSITY INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name

(B) Breakdown of W-2 and/or 1099-MISC compensation

(C) Deferred

(D) Nontaxable

(A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation			C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
	(ı) (ı)	3 4 7,790 0	0	0	17,500 0	10,840	376,129 0	0
	(ı) (ı)	195,146 0	30,000 0	0	11,570 0	15,727 0	252,443 0	0
	(ı) iı)	182,937 0	0	0	9,690 0	15,727 0	208,354	0
	(ı) (ı)	160,374 0	0	0	8,295 0	10,840	179,509 0	0
	(ı) (ı)	216,475 0	0	0	11,057 0	15,727 0	243,259 0	0
	(ı) (ı)	148,426 0	0	0	7,500 0	6,166 0	162,092 0	0
	(ı) (ı)	205,747 0	0	0	9,458 0	0	215,205 0	0
	(ı) (ı)	165,123 0	0	0	8,256 0	0	173,378 0	0
	(ı) (ı)	146,604 0	0	0	7,488 0	15,727 0	169,819 0	0
	(ı) (ı)	143,546 0	0	0	7,232 0	13,266	164,044 0	0
	(ı) (ı)	154,419 0	0	0	0	0	154,419 0	0
	(ı) [ii)	143,177 0	0	0	6,963 0	0	150,140 0	0

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DLN: 93493099000154

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name	of the	organızatıon
CLARK	ATLANT	A UNIVERSITY INC

Employer identification number

58-1825259

ldentifier	Return Reference	Explanation
Review of form 990 by governing body	Form 990, Part VI, Section B, Line 11b	THE FORM 990 IS REVIEWED BY THE PRESIDENT, CHIEF FINANCIAL OFFICER, AN EXTERNAL INDEPENDENT CONTRACTOR AND THE BOARD OF TRUSTEES PRIOR TO SUBMISSION TO THE IRS

ldentifier	Return Reference	Explanation
Conflict of interest policy	Form 990, Part VI, Section B, Line 12c	ALL DIRECTORS, TRUSTEES AND UNIVERSITY EMPLOYEES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST STATEMENT ANNUALLY THE CONFLICT OF INTEREST STATEMENTS ARE MONITORED BY THE UNIVERSITY COMPLIANCE DEPARTMENT AND ANY CONFLICTS ARE REVIEWED AND RESOLVED ACCORDING TO UNIVERSITY POLICIES AND PROCEDURES IN CASES WHERE THERE IS A CONFLICT OF INTEREST WITH A BOARD MEMBER, THE BOARD MEMBER SHALL ABSTAIN FROM DISCUSSIONS AND VOTING ON, SUCH MATTERS UNDER CONSIDERATION BY THE BOARD AND ITS COMMITTEES THE MINUTES OF SUCH MEETING SHALL REFLECT THAT A DISCLOSURE WAS MADE AND THAT THE BOARD MEMBER HAVING A CONFLICT ABSTAINED FROM VOTING

ldentifier	Return Reference	Explanation
Process used to establish compensation of top management official	Part VI, Section B,	ANNUALLY, THE HUMAN RESOURCES DEPARTMENT COMPILES A COMPENSATION INFORMATION REPORT ON EXECUTIVES AND KEY EMPLOYEES OF THE UNIVERSITY CONSISTING OF COMPARABLE DATA FROM PEER AND OTHER INSTITUTIONS WITHIN THE RELATIVE COMPARABLE MARKET AS WELL AS SURVEY DATA COLLECTED BY THE COLLEGE AND UNIVERSITY PROFESSIONAL ASSOCIATION FOR HUMAN RESOURCES (CUPA-HR) THE PROPOSED COMPENSATION RANGES FOR EXECUTIVES OF THE UNIVERSITY IS PRESENTED TO THE PRESIDENT WHO PRESENTS IT TO THE GOVERNANCE AND COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES THIS INFORMATION IS PROVIDED TO THE COMPENSATION COMMITTEE AS A REFERENCE AND TO AID IN THE DECISION MAKING PROCESS FOR THE PRESIDENT AND THE HUMAN RESOURCES DEPARTMENT WHEN A COMPENSATION CONSULTANT IS UTILIZED, THE COMMITTEE AND THE BOARD ARE RESPONSIBLE FOR REVIEWING THE TERMS, SCOPE, REMUNERATION (FEES) AND INDEPENDENCE OF THE CONSULTANT THE COMPENSATION COMMITTEE REVIEWS THE COMPENSATION DATA AND MAKES RECOMMENDATIONS FOR ADJUSTMENTS TO THE PROPOSED COMPENSATION(S) SUBMITTED AS APPROPRIATE, WITH JUSTIFICATION, BEFORE FINAL APPROVAL ALL MEETING PROCEEDINGS AND DECISIONS ARE DOCUMENTED AND RETAINED, THE HUMAN RESOURCES DEPARTMENT IS PROVIDED WITH ALL THE COMPENSATION APPROVAL INCLUDING MATERIALS AND DATA GATHERED

ldentifier	Return Reference	Explanation	
Process used to establish compensation of other officers/key employees	Form 990, Part VI, Section B, Line 15b	ANNUALLY, THE HUMAN RESOURCES DEPARTMENT COMPILES A COMPENSATION INFORMATION REPORT ON EXECUTIVES AND KEY EMPLOYEES OF THE UNIVERSITY CONSISTING OF COMPARABLE DATA FROM PEER AND OTHER INSTITUTIONS WITHIN THE RELATIVE COMPARABLE MARKET AS WELL AS SURVEY DATA COLLECTED BY THE COLLEGE AND UNIVERSITY PROFESSIONAL ASSOCIATION FOR HUMAN RESOURCES (CUPA-HR) THE PROPOSED COMPENSATION RANGES FOR OTHER OFFICERS AND KEY EMPLOYEES OF THE UNIVERSITY IS PRESENTED TO THE PRESIDENT WHO PRESENTS IT TO THE GOVERNANCE AND COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES THIS INFORMATION IS PROVIDED TO THE COMPENSATION COMMITTEE AS A REFERENCE AND TO AID IN THE DECISION MAKING PROCESS FOR THE PRESIDENT AND THE HUMAN RESOURCES DEPARTMENT WHEN A COMPENSATION CONSULTANT IS UTILIZED, THE COMMITTEE AND THE BOARD ARE RESPONSIBLE FOR REVIEWING THE TERMS, SCOPE, REMUNERATION(FEES) AND INDEPENDENCE OF THE CONSULTANT THE COMPENSATION COMMITTEE REVIEWS THE COMPENSATION DATA AND MAKES RECOMMENDATIONS FOR ADJUSTMENTS TO THE PROPOSED COMPENSATION(S) SUBMITTED AS A PPROPRIATE, WITH JUSTIFICATION, BEFORE FINAL APPROVAL ALL MEETING PROCEEDINGS AND DECISIONS ARE DOCUMENTED AND RETAINED, THE HUMAN RESOURCES DEPARTMENT IS PROVIDED WITH ALL THE COMPENSATION APPROVAL INCLUDING MATERIALS AND DATA GATHERED	

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public	' ' '	THE ORGANIZATION'S DOCUMENTS ARE MADE AVAILABLE UPON REQUEST