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Form 990  Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)	OMB No 1545-0047 2012 Open to Public Inspection
	The organization may have to use a copy of this return to satisfy state reporting requirements	

A For the 2012 calendar year, or tax year beginning 07-01-2012 , 2012, and ending 06-30-2013

B Check if applicable ☐ Address change ☐ Name change ☐ Initial return ☐ Terminated ☐ Amended return ☐ Application pending	C Name of organization THE EMILY KRZYZEWSKI FAMILY LIFE CENTER		D Employer identification number 56-2230469
	Doing Business As EMILY K CENTER		
	Number and street (or P O box if mail is not delivered to street address) 904 WEST CHAPEL HILL STREET	Room/suite	E Telephone number (919) 680-0308
	City or town, state or country, and ZIP + 4 DURHAM, NC 277013060		G Gross receipts \$ 2,431,576
	F Name and address of principal officer ADAM EIGENRAUCH 904 WEST CHAPEL HILL STREET DURHAM, NC 277013060		
I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no) ☐ 4947(a)(1) or ☐ 527		H(a) Is this a group return for affiliates? ☐ Yes ☒ No H(b) Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions)	
J Website: ▶ WWW.EMILYK.ORG		H(c) Group exemption number ▶	

K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ☐ **L** Year of formation 2000 **M** State of legal domicile NC

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities ACADEMIC, CHARACTER AND LEADERSHIP DEVELOPMENT PROGRAMS DESIGNED FOR LOW-INCOME FAMILIES THROUGH THE K TO COLLEGE MODEL AND PARTNERSHIPS WITH OTHER DURHAM ORGANIZATIONS		
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	18
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	18
	5 Total number of individuals employed in calendar year 2012 (Part V, line 2a)	5	77
	6 Total number of volunteers (estimate if necessary)	6	200
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
7b Net unrelated business taxable income from Form 990-T, line 34	7b	0	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 1,798,351	Current Year 1,715,732
	9 Program service revenue (Part VIII, line 2g)	14,354	73,075
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	24,341	89,520
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	30,756	-48,249
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,867,802	1,830,078
	Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	0
14 Benefits paid to or for members (Part IX, column (A), line 4)		0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)		792,771	823,375
16a Professional fundraising fees (Part IX, column (A), line 11e)		0	0
b Total fundraising expenses (Part IX, column (D), line 25) ☒ 220,020			
17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)		586,089	645,612
18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		1,378,860	1,468,987
19 Revenue less expenses Subtract line 18 from line 12		488,942	361,091
Net Assets or Fund Balances		Beginning of Current Year	
	20 Total assets (Part X, line 16)	7,804,362	8,224,207
	21 Total liabilities (Part X, line 26)	0	0
	22 Net assets or fund balances Subtract line 21 from line 20	7,804,362	8,224,207

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	*****				2013-10-22		
	Signature of officer				Date		
	LAUREN GARDNER CHIEF OPERATING OFFICER						
	Type or print name and title						
Paid Preparer Use Only	Print/Type preparer's name JOHN H WAGSTAFF CPA		Preparer's signature		Date	Check ☐ if self-employed	PTIN P00658711
	Firm's name ▶ THOMAS KNIGHT TRENT KING AND COMPANY					Firm's EIN ▶ 56-1018513	
	Firm's address ▶ 3400 CROASDAILE DRIVE SUITE 301 DURHAM, NC 27705					Phone no (919) 383-8585	

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

☒

1

Briefly describe the organization’s mission

OUR MISSION IS TO INSPIRE STUDENTS TO DREAM BIG, ACT WITH CHARACTER AND PURPOSE, AND REACH THEIR POTENTIAL AS LEADERS IN THE COMMUNITY THE CENTER'S K TO COLLEGE MODEL SERVES ACADEMICALLY FOCUSED, LOW-INCOME STUDENTS IN OUT-OF-SCHOOL PROGRAMMING DESIGNED TO HELP THEM ACHIEVE IN SCHOOL, GAIN ENTRY AND GRADUATE FROM COLLEGE, AND BREAK THE CYCLE OF POVERTY IN THEIR FAMILIES

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☒ Yes ☐ No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If “Yes,” describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a	(Code) (Expenses \$ 400,759 including grants of \$ 0) (Revenue \$ 0)
	THE PIONEER SCHOLARS PROGRAM SERVES 1ST-8TH GRADE ACADEMICALLY FOCUSED LOW-INCOME STUDENTS THIS OUT-OF-SCHOOL PROGRAM DEVELOPS A STRONG FOUNDATION OF ACADEMIC SKILLS IN ELEMENTARY AND MIDDLE SCHOOL TO ENSURE READINESS FOR SUCCESS IN A COLLEGE-PREPARATORY HIGH SCHOOL CURRICULUM TEACHERS, WITH THE SUPPORT OF VOLUNTEERS, IMPLEMENTED INDIVIDUALIZED CURRICULUM FOR 78 STUDENTS IN 2012-13 THESE STUDENTS ATTENDED 129 DAYS DURING THE SCHOOL YEAR FOR 2 5 HOURS EACH DAY, AS WELL AS 23 DAYS DURING THE SUMMER FOR 4 HOURS EACH DAY IN ADDITION TO THIS, FAMILIES PARTICIPATED IN ADDITIONAL ENRICHMENT ACTIVITIES AND PARENT EMPOWERMENT SESSIONS STUDENT OUTCOMES WERE MEASURED USING THE WOODCOCK-JOHNSON TESTS OF ACADEMIC ACHIEVEMENT, STUDENT REPORT CARDS, AND STAKEHOLDER SURVEYS ACCORDING TO RTI INTERNATIONAL THE PIONEER SCHOLARS PROGRAM CAUSED IMPROVEMENT IN STUDENTS' READING AND MATH SKILLS
4b	(Code) (Expenses \$ 318,668 including grants of \$ 0) (Revenue \$ 0)
	THE SCHOLARS TO COLLEGE PROGRAM SERVES ACADEMICALLY FOCUSED HIGH SCHOOL STUDENTS WITH DEMONSTRATED FINANCIAL NEED THIS OUT-OF-SCHOOL PROGRAM IS DESIGNED TO ENSURE THAT STUDENTS REALIZE SUCCESS IN AND OUT OF SCHOOL, ULTIMATELY DEVELOPING INTO GRADUATING SENIORS WHO ARE SELF-ASSURED, SCHOLARSHIP-ELIGIBLE AND COLLEGE-READY IN 2012-13 EDUCATORS PROVIDED INDIVIDUALIZED ACADEMIC, COLLEGE, AND CAREER GUIDANCE TO 63 STUDENTS THESE STUDENTS PARTICPATED IN 35 CURRICULUM NIGHT SESSIONS AS WELL AS A 20 HOUR SUMMER SKILLS "BOOT CAMP" IN ADDITION, EACH STUDENT RECEIVED 50 HOURS OF INDIVIDUALIZED SUPPORT OUTSIDE THE CENTER, AS WELL AS PARTICIPATED IN CENTER-FACILITATED ENRICHMENT ACTIVITIES, ADDITIONAL TUTORING, AND PARENT EMPOWERMENT SESSIONS STUDENT OUTCOMES WERE MEASURED USING REPORT CARDS, STANDARDIZED TEST SCORES, COLLEGE ACCEPTANCE RATES AND FINANCIAL AID AWARDS, AND STAKEHOLDER SURVEYS IN 2013 THE PROGRAM GRADUATED ITS SECOND CLASS OF SENIORS - ALL 15 OF WHOM ARE SET TO ATTEND COLLEGE IN 2013-14
4c	(Code) (Expenses \$ 318,186 including grants of \$ 0) (Revenue \$ 73,075)
	IN ADDITION TO THE K TO COLLEGE MODEL, THE CENTER FACILITATED THE WORK OF 74 OTHER NONPROFITS, SCHOOLS, AND ORGANIZATIONS THAT UTILIZED THE MULTIPURPOSE ROOMS, GYMNASIUM, AND STAGE TO FURTHER THEIR IMPACT ON DURHAM THESE PARTNERS USED THE CENTER TO DIRECTLY SERVE FAMILIES, COORDINATE THEIR OWN WORK, AND HOST SPECIAL EVENTS FACILITY PARTNERS USED THE CENTER AN AVERAGE OF 62 HOURS A WEEK AND SERVED THOUSANDS OF STUDENTS AND COMMUNITY MEMBERS MONTHLY THROUGH THESE ACTIVITIES WE SERVE AS THE PRIMARY HOME SITE FOR 32% OF OUR FACILITY PARTNERS AS WELL AS THE INCUBATOR FOR FIVE NEW ORGANIZATIONS
	(Code) (Expenses \$ 34,958 including grants of \$ 0) (Revenue \$ 0)
	THE SCHOLARS ON CAMPUS PROGRAM LAUNCHED IN 2012 AND SERVES OUR HIGH SCHOOL GRADUATES AS THEY TRANSITION TO COLLEGE THE PROGRAM IS DESIGNED TO SUPPORT STUDENTS IN TRANSITIONING AWAY FROM HIGH-SCHOOL OR HOME-BASED BARRIERS TO SUCCESS, ESTABLISHING AN ON-CAMPUS SUPPORT NETWORK, IDENTIFYING A CLEAR COURSE OF STUDY AND CAREER GOAL, AND DEMONSTRATING AN UNDERSTANDING OF THEIR FINANCIAL AID AND SUPPORT PACKAGE THE 7 STUDENTS IN OUR PILOT YEAR CLASS PARTICIPATED IN A RETREAT, STUDENT WORKSHOP, AND INDIVIDUAL STUDENT MEETINGS IN ADDITION, EDUCATORS PROVIDE THE COHORT WITH 5 HOURS OF SUPPORT WEEKLY THIS PROGRAM WILL CONTINUE TO GROW TO SERVE 15 IN 2013
4d	Other program services (Describe in Schedule O)
	(Expenses \$ 34,958 including grants of \$) (Revenue \$)
4e	Total program service expenses ▶ 1,072,571

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 	18 Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	12	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	0	
1c			
2a		77	
2b		Yes	
3a			No
3b			
4a			No
b			
5a			No
5b			No
5c			
6a			No
6b			
7 Organizations that may receive deductible contributions under section 170(c).			
7a		Yes	
7b		Yes	
7c			No
7d			
7e			No
7f			No
7g			
7h			
8			
9 Sponsoring organizations maintaining donor advised funds.			
9a			
9b			
10 Section 501(c)(7) organizations. Enter			
10a			
10b			
11 Section 501(c)(12) organizations. Enter			
11a			
11b			
12a			
12b			
13			
13a			
13b			
13c			
14a			No
14b			

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	18	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
1b	Enter the number of voting members included in line 1a, above, who are independent	18	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	8a	Yes
8b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	15a	Yes
15b	Other officers or key employees of the organization	15b	Yes
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization LAUREN GARDNER 904 WEST CHAPEL HILL STREET DURHAM, NC (919) 680-0308

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MIKE KRZYZEWSKI CHAIR	2 00	X		X				0	0	0
(2) MIKE CRAGG VICE-CHAIR	3 00	X		X				0	0	0
(3) QUERON SMITH CHAIR OF FINANCE COMMITTEE	3 00	X						0	0	0
(4) JAMIE K SPATOLA SECRETARY	3 00	X		X				0	0	0
(5) JAY BILAS BOARD MEMBER	2 00	X						0	0	0
(6) DONALD BARRINGER BOARD MEMBER	2 00	X						0	0	0
(7) KIP FREY BOARD MEMBER	2 00	X						0	0	0
(8) BILLY KING BOARD MEMBER	2 00	X						0	0	0
(9) DR GERARD J MUSANTE ADVANCEMENT CHAIR	3 00	X						0	0	0
(10) DEBBIE K SAVARINO BOARD MEMBER	2 00	X						0	0	0
(11) E JACK WALKER BOARD MEMBER	2 00	X						0	0	0
(12) MARLEAH ROGERS BOARD MEMBER	2 00	X						0	0	0
(13) LARRY HAYES EX OFFICIO, IMMACULATA CONCEPTION CATHOLIC CHURCH	2 00	X						0	0	0
(14) DANA CORCORAN EX OFFICIO, IMMACULATA CATHOLIC SCHOOL	2 00	X						0	0	0
(15) SUMALI SANYAL BOARD MEMBER	2 00	X						0	0	0
(16) VINCENT ASARO BOARD MEMBER	2 00	X						0	0	0
(17) WAYNE HOLDEN BOARD MEMBER	2 00	X						0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former				
(18) RICK BROWN FORMER CHAIR OF FINANCE COMMITTEE	3 00	X							0	0	0
(19) BARRY PEA CHAIR OF NOMINATING AND GOVERANCE	3 00	X							0	0	0
(20) ADAM EIGENRAUCH EXECUTIVE DIRECTOR	40 00			X					80,600	0	9,884
(21) LAUREN GARDNER TREASURER AND CHIEF OPERATING OFFICER	40 00			X					68,043	0	4,844
1b Sub-Total											
c Total from continuation sheets to Part VII, Section A											
d Total (add lines 1b and 1c)									148,643	0	14,728

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 0			
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5		No

Section B. Independent Contractors

1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.		
	(A) Name and business address	(B) Description of services	(C) Compensation
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization: 0		

Part VIII

Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a			
	b	Membership dues	1b			
	c	Fundraising events	1c	680,214		
	d	Related organizations	1d			
	e	Government grants (contributions)	1e	18,962		
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,016,556		
	g	Noncash contributions included in lines 1a-1f \$		72,289		
	h	Total. Add lines 1a-1f		1,715,732		
Program Service Revenue	2a	RENTAL INCOME	Business Code 531120	57,542	57,542	
	b	DRAMA CAMP	711190	8,580	8,580	
	c	BASKETBALL CAMP	621610	6,953	6,953	
	d					
	e					
	f	All other program service revenue				
	g	Total. Add lines 2a-2f		73,075		
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		44,862	
4		Income from investment of tax-exempt bond proceeds . .				
5		Royalties				
6a		(i) Real				
		(ii) Personal				
b		Less rental expenses				
c		Rental income or (loss)				
d		Net rental income or (loss)				
7a		(i) Securities				
		(ii) Other				
b		Less cost or other basis and sales expenses				
c		Gain or (loss)				
d		Net gain or (loss)		44,658		44,658
8a		Gross income from fundraising events (not including \$ 680,214 of contributions reported on line 1c) See Part IV, line 18				
		a	78,717			
		b	131,787			
c		Net income or (loss) from fundraising events . . .		-53,070		-53,070
9a		Gross income from gaming activities See Part IV, line 19				
	a					
	b					
c	Net income or (loss) from gaming activities . . .					
10a	Gross sales of inventory, less returns and allowances					
	a					
	b					
c	Net income or (loss) from sales of inventory . . .					
Miscellaneous Revenue		Business Code				
11a	OTHER INCOME	900099	2,899	2,899		
b	SALES TAX REFUND	900099	1,922	1,922		
c						
d	All other revenue					
e	Total. Add lines 11a-11d		4,821			
12	Total revenue. See Instructions		1,830,078	77,896	0	36,450

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response to any question in this Part IX

☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	184,015	66,107	74,866	43,042
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	548,671	438,672	33,093	76,906
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	6,213	3,778	866	1,569
9	Other employee benefits	25,451	12,549	7,603	5,299
10	Payroll taxes	59,025	41,850	8,054	9,121
11	Fees for services (non-employees)				
a	Management				
b	Legal				
c	Accounting	16,275		16,275	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	14,510		14,510	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	109,873	87,167	5,889	16,817
12	Advertising and promotion				
13	Office expenses	69,178	9,422	855	58,901
14	Information technology				
15	Royalties				
16	Occupancy	141,541	134,159	5,698	1,684
17	Travel	4,431	1,803		2,628
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	191,243	181,588	7,239	2,416
23	Insurance	32,845	31,100	1,331	414
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	FOOD	29,202	29,202		
b	SUPPLIES	22,512	22,512		
c	ENRICHMENT ACTIVITIES	9,916	9,916		
d	POSTAGE AND SHIPPING	4,086	2,746	117	1,223
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,468,987	1,072,571	176,396	220,020
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response to any question in this Part X

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing		11,776	1	10,000
	2	Savings and temporary cash investments		1,369,990	2	1,527,901
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a6,713,571			
	b	Less accumulated depreciation	10b1,673,710	5,206,517	10c	5,039,861
	11	Investments—publicly traded securities		1,216,079	11	1,646,445
	12	Investments—other securities See Part IV, line 11			12	
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		7,804,362	16	8,224,207
Liabilities	17	Accounts payable and accrued expenses			17	
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D			25	
	26	Total liabilities. Add lines 17 through 25		0	26	0
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		6,738,957	27	7,021,422
	28	Temporarily restricted net assets		240,097	28	252,477
	29	Permanently restricted net assets		825,308	29	950,308
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		7,804,362	33	8,224,207
	34	Total liabilities and net assets/fund balances		7,804,362	34	8,224,207

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,830,078
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,468,987
3	Revenue less expenses Subtract line 2 from line 1	3	361,091
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	7,804,362
5	Net unrealized gains (losses) on investments	5	9,654
6	Donated services and use of facilities	6	49,100
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	8,224,207

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☒ Cash ☐ Accrual ☐ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a	No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	Yes
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	No
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization THE EMILY KRZYZEWSKI FAMILY LIFE CENTER	Employer identification number 56-2230469
---	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Non-functionally integrated
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)
- | | Yes | No |
|----------|-----|----|
| 11g(i) | | |
| 11g(ii) | | |
| 11g(iii) | | |
- | (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1 - 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? | | (v) Did you notify the organization in col (i) of your support? | | (vi) Is the organization in col (i) organized in the U S ? | | (vii) Amount of monetary support |
|------------------------------------|----------|---|--|----|---|----|--|----|----------------------------------|
| | | | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |
- For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2012

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	670,944	1,392,131	1,863,601	1,798,351	1,715,732	7,440,759
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	670,944	1,392,131	1,863,601	1,798,351	1,715,732	7,440,759
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						915,083
6 Public support. Subtract line 5 from line 4						6,525,676

Section B. Total Support							
Calendar year (or fiscal year beginning in) ▶		(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	670,944	1,392,131	1,863,601	1,798,351	1,715,732	7,440,759
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	30,322	15,210	28,949	34,020	44,862	153,363
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						7,594,122
12	Gross receipts from related activities, etc (see instructions)					12	267,468
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage			
14	Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))	14	85 930 %
15	Public support percentage for 2011 Schedule A, Part II, line 14	15	84 790 %
16a	33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
b	33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
17a	10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		
b	10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2011 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2011 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

SCHEDULE D
(Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
THE EMILY KRZYZEWSKI FAMILY LIFE CENTER

Employer identification number
56-2230469

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes☐ No	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)☐ Preservation of an historically important land area☐ Protection of natural habitat☐ Preservation of a certified historic structure☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶_____

4

Number of states where property subject to conservation easement is located ▶_____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶_____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶\$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1▶\$ _____

(ii) Assets included in Form 990, Part X▶\$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1▶\$ _____

b

Assets included in Form 990, Part X▶\$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2012

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	1,216,079	736,891	603,380	527,629	638,401
b Contributions	355,000	494,010	1,521		
c Net investment earnings, gains, and losses	89,876	-5,192	139,175	81,939	-104,929
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses	14,510	9,630	7,185	6,188	5,843
g End of year balance	1,646,445	1,216,079	736,891	603,380	527,629

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

b

Permanent endowment

c

Temporarily restricted endowment

The percentages in lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

No

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		173,534		173,534
b Buildings				
c Leasehold improvements		5,761,012	1,089,422	4,671,590
d Equipment		567,698	535,104	32,594
e Other		211,327	49,184	162,143
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				5,039,861

Schedule D (Form 990) 2012

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return				
1	Total revenue, gains, and other support per audited financial statements	1	2,006,109	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains on investments	2a	9,654	
b	Donated services and use of facilities	2b	49,100	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d	131,787	
e	Add lines 2a through 2d	2e	190,541	
3	Subtract line 2e from line 1	3	1,815,568	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	14,510	
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b	4c	14,510	
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	1,830,078	
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return				
1	Total expenses and losses per audited financial statements	1	1,586,264	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d	131,787	
e	Add lines 2a through 2d	2e	131,787	
3	Subtract line 2e from line 1	3	1,454,477	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	14,510	
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b	4c	14,510	
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	1,468,987	

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	THE EMILY KRZYZEWSKI FAMILY LIFE CENTER, INC IS A NOT-FOR-PROFIT ORGANIZATION CLASSIFIED BY THE INTERNAL REVENUE SERVICE AS AN ORGANIZATION OTHER THAN A PRIVATE FOUNDATION EXEMPT FROM FEDERAL INCOME TAXES UNDER IRS CODE SECTION 501 (C)(3) LIKEWISE THE NORTH CAROLINA DEPARTMENT OF REVENUE HAS ASSIGNED THE ORGANIZATION EXEMPT STATUS FOR FRANCHISE AND INCOME TAX PURPOSES UNDER SECTION 105-125 AND 105-130 11(A)(5), RESPECTIVELY OF THE GENERAL STATUTES OF NORTH CAROLINA. THE ORGANIZATION ADOPTED THE ACCOUNTING PRONOUNCEMENT OF DEALING WITH UNCERTAIN TAX PROVISIONS AS OF JULY 1, 2009. UPON ADAPTION OF THIS ACCOUNTING PRONOUNCEMENT, THE ORGANIZATION HAD NO UNRECOGNIZED TAX LIABILITIES. FURTHERMORE, THE ORGANIZATION HAD NO UNRECOGNIZED TAX LIABILITIES AT JUNE 30, 2013 AND 2012. THE ORGANIZATION DID NOT HAVE ANY RELATED INTEREST OR PENALTIES FOR THE PERIODS REPORTED IN THESE FINANCIAL STATEMENTS.
PART XI, LINE 2D - OTHER ADJUSTMENTS		DIRECT FUNDRAISING EXPENSES DEDUCTED FROM GROSS RECEIPTS FROM FUNDRAISING.
PART XII, LINE 2D - OTHER ADJUSTMENTS		DIRECT FUNDRAISING EXPENSES DEDUCTED FROM GROSS RECEIPTS FROM FUNDRAISING.

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2012

Open to Public
Inspection

Name of the organization
THE EMILY KRZYZEWSKI FAMILY LIFE CENTER

Employer identification number
56-2230469

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a ☐ Mail solicitations

b ☐ Internet and email solicitations

c ☐ Phone solicitations

d ☐ In-person solicitations

e ☐ Solicitation of non-government grants

f ☐ Solicitation of government grants

g ☐ Special fundraising events
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total ▶						

- 3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing
-
-

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events	
		<u>AUCTION</u>	<u>MOTHER'S DAY BALL</u>	<u>3</u>	(add col (a) through	
		(event type)	(event type)	(total number)	col (c))	
	1	Gross receipts	347,025	261,850	150,056	758,931
	2	Less Contributions . . .	302,106	231,750	146,358	680,214
3	Gross income (line 1 minus line 2)	44,919	30,100	3,698	78,717	
Direct Expenses	4	Cash prizes				
	5	Noncash prizes . . .	44,919	1,613	46,532	
	6	Rent/facility costs . . .		7,980	7,980	
	7	Food and beverages .	34	44,249	5,905	50,188
	8	Entertainment		1,145	1,145	
	9	Other direct expenses .	984	21,980	2,978	25,942
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶				(131,787)
	11	Net income summary Combine line 3, column (d), and line 10 ▶				-53,070

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1	Gross revenue			
	2	Cash prizes			
	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses . . .			
Direct Expenses	6	Volunteer labor			
	7	Direct expense summary Add lines 2 through 5 in column (d) ▶			
	8	Net gaming income summary Combine lines 1 and 7 in column (d) ▶			

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

Does the organization operate gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity operated in

a The organization's facility	13a	
b An outside facility	13b	

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____

c If "Yes," enter name and address of the third party

Name ▶

Address ▶

16 Gaming manager information

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Identifier	Return Reference	Explanation
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SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
THE EMILY KRZYZEWSKI FAMILY LIFE CENTER

Employer identification number
56-2230469

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	X	1	3,750	DONOR'S EST FAIR MKT VLE
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	1	4,346	STOCK SOLD AMOUNT RECEIV
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► (<u>SUPPLIES</u>)	X	1	6,560	COMPANY QUOTE FOR MATERIALS
26 Other ► (<u>RECEPTION/DINNER</u>)	X	4	5,535	COST OF DINNER
SNACKS FOR				
27 Other ► (<u>STUDENTS</u>)	X	1	9,500	ACTUAL COST
AUCTION				
28 Other ► (<u>ITEMS</u>)	X	1	42,598	DONOR'S ESTIMATED FAIR MARKET VALUE

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

Yes

No

b

If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

No

b

If "Yes," describe in Part II

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 51227J

Schedule M (Form 990) (2012)

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization
THE EMILY KRZYZEWSKI FAMILY LIFE CENTER

Employer identification number
56-2230469

Identifier	Return Reference	Explanation
NEW PROGRAM SERVICES	FORM 990, PART III, LINE 2	IN 2012-13 THE CENTER OFFICIALLY LAUNCHED THE SCHOLAR ON CAMPUS PROGRAM WHICH IS THE THIRD IN THE K TO COLLEGE MODEL
	FORM 990, PART VI, SECTION A, LINE 2	THREE INDIVIDUALS ARE RELATED THROUGH A FAMILY RELATIONSHIP MIKE KRZYZEWSKI, CHAIR OF THE BOARD, IS THE FATHER OF DEBBIE K SAVARINO, BOARD MEMBER, AND JAMIE K SPATOLA, SECRETARY AND BOARD MEMBER
	FORM 990, PART VI, SECTION B, LINE 11	WHEN THE COMPLETED FORM 990 IS RECEIVED FROM THE ORGANIZATION'S CPA FIRM THE RETURN IS REVIEWED BY THE FINANCE COMMITTEE AND SENT TO ALL BOARD MEMBERS IF THERE ARE ANY QUESTIONS THE COO WILL CORRESPOND WITH THE CPA FIRM ONCE ALL ISSUES ARE RESOLVED THE FORM 990 IS SIGNED BY AN OFFICER AND FILED WITH THE IRS IN A TIMELY MANNER
	FORM 990, PART VI, SECTION B, LINE 12C	BOARD MEMBERS ARE ASKED TO REVIEW AND SIGN ANNUALLY THE CONFLICT OF INTEREST POLICY EMPLOYEES ARE ALSO REQUIRED TO REVIEW AND SIGN THE CONFLICT OF INTEREST POLICY UPON HIRING IN ADDITION, THE COO REVIEWS ON AN ONGOING BASIS THE ORGANIZATION'S VARIOUS VENDOR OR CONTRACTOR RELATIONSHIPS FOR POSSIBLE RELATED PARTY TRANSACTIONS
	FORM 990, PART VI, SECTION B, LINE 15	ED - AN AD HOC COMMITTEE OF THE BOARD WAS APPOINTED TO RESEARCH COMPARABLE SALARY DATA FOR THE ED POSITION RESOURCES FROM THE NC CENTER FOR NONPROFITS SALARY SURVEY AND THE CHRONICLE OF PHILANTHROPY WERE USED TO FIND COMPARABLE SALARY DATA MATCHING THE ORGANIZATIONAL BUDGET SIZE AND JOB DESCRIPTION THE FULL BOARD APPROVED THE SALARY RECOMMENDATION IN JUNE THE EXECUTIVE COMMITTEE COMPLETED THE ANNUAL PERFORMANCE EVALUATION OF THE ED WHICH INCLUDED A PERFORMANCE-BASED SALARY INCREASE OTHER KEY EXECUTIVE POSITIONS - THE ED RESEARCHED COMPARABLE SALARY DATA FOR EXECUTIVE POSITIONS RESOURCES FROM THE NC CENTER FOR NONPROFITS SALARY SURVEY AS WELL AS DISCUSSIONS WITH OTHER LOCAL ORGANIZATIONS WERE USED TO FIND COMPARABLE SALARY DATA MATCHING THE ORGANIZATIONAL BUDGET SIZE AND JOB DESCRIPTION THE FULL BOARD APPROVED THE JOB DESCRIPTION AND SALARY RECOMMENDATION BEFORE A POSITION WAS OFFERED FOLLOWING THE EMPLOYEE ANNUAL REVIEW PROCESS, PERFORMANCE-BASE SALARY ADJUSTMENTS WERE MADE FOR ELIGIBLE EMPLOYEES
	FORM 990, PART VI, SECTION C, LINE 19	ORGANIZATION HAS COPIES OF ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND AUDITED FINANCIAL STATEMENTS AVAILABLE IN ITS ADMINISTRATIVE OFFICE AND ARE AVAILABLE UPON REQUEST AUDITED FINANCIAL STATEMENTS AND THE 2012 FORM 990 ARE AVAILABLE AT WWW.EMILYK.ORG
PROCESSES-AUDIT OVERSIGHT AND INDEPENDENT ACCOUNTANT SELECTION	FORM 990 PART XII, LINE 2C	THE CENTER'S COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT AND THE SELECTION OF INDEPENDENT ACCOUNTANT DID NOT CHANGE DURING THE TAX YEAR