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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Ā	For t	he 2	012 calendar year, or tax year beginning J	UL 1, 2012 and	ending	JUN 30, 2013	
В	Check	if able	C Name of organization	^\^\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	•	D Employer identific	ation number
_		dress	JOHNSTON-LEE-HARNETT C	OMMUNITY			
Ļ	cha	nge	ACTION, INCORPORATED			- 56.00	150600
Ļ		inge	Doing Business As				359623
	Inituret.	min- mi	Number and street (or P0 box if mail is not del P.O. BOX 711	ivered to street address)	Room/suit		34-2145
		ended	City, town, or post office, state, and ZIP cod			G Gross receipts \$	8,816,266.
Ē		olica-	SMITHFIELD, NC 27577			H(a) is this a group ref	turn
	реп	nding	F Name and address of principal officer ${f E}$.	MARIE WATSON		for affiliates?	Yes X No
			SAME AS C ABOVE			H(b) Are all affiliates incl	uded? Yes No
ī	Tax-e	mexe	ot status X 501(c)(3) 501(c)()		or 52	[7] If "No," attach a l	ist (see instructions)
J	Web	srte	► WWW.JLHCOMMUNITYACTION		_	H(c) Group exemption	number -
<u>K</u>	Form	of ord	panization X Corporation Trust As	sociation Other >	L Yea	r of formation 1966 M	State of legal domicrie NC
	art	S	ummary				
	, 1	Bn	efly describe the organization's mission or most	significant activities TO I	DENTI	FY AND ADDRES	SS THE
JUN 12		NI	EEDS OF LOW-INCOME PERSO	NS USING COORDI	NATED	EFFORTS AND	
ַרְי בַּ	2	Ch	eck this box 🕨 🔲 if the organization disco	ntinued its operations or dispo	sed of mo	re than 25% of its net as:	sets
	3	Nu	mber of voting members of the governing body	(Part VI, line 1a)		3	18
ے م	4	Nu	mber of Independent voting members of the go	verning body (Part VI, line 1b)		4	18
Θ	5	To	al number of individuals employed in calendar y	/ear 2012 (Part V, line 2a)		5	189
岩	6	To	al number of volunteers (estimate if necessary)			6	100
Z	7	a To	al unrelated business revenue from Part VIII, co	olumn (C), line 12		7a	0.
5	•	b Ne	t unrelated business taxable income from Form	990 T, line 34		7b	0.
SCANNED						Prior Year	Current Year
	۱ ۵	Co	ntributions and grants (Part VIII, line 1h)			8,658,651.	8,643,668.
Š	9	Pro	gram service revenue (Part VIII, line 2g)			112,254.	146,807.
Revente	10	Inv	estment Income (Part VIII, column (A), lines 3, 4	, and 7d)	L	-127,781.	9,235.
	11	Otl	ner revenue (Part VIII, column (A), lines 5, 6d, 8d	, 9c, 10c, and 11e)	L	3,789.	5,373.
	12	То	al revenue - add lines 8 through 11 (must equal	Part VIII, column (A), line 12)		8,646,913.	8,805,083.
	13	Gr	ants and similar amounts paid (Part IX, column (L	2,852.	2,992.	
	14	Be	nefits paid to or for members (Part IX, column (A	\), line 4)	L	0.	0.
ž	15	Sa	aries, other compensation, employee benefits (Part IX, column (A), lines 5 10)	L	5,594,540.	5,560,574.
Fynencec	16	a Pro	ofessional fundraising fees (Part IX, column (A), i	ine 11e)	_	0.	0.
3	[]	b To	al fundraising expenses (Part IX, column (D), lin	e 25) 🕨	<u> </u>		2 2 2 2 2 2 2
ш	17		ner expenses (Part IX, column (A), lines 11a-11 <u>d</u>		<u> </u>	3,522,352.	3,391,848.
	18	То	al expenses Add lines 13-17 (must equal Par livenue less expenses Subtract line 18 from line	X, column (A), line 25)	¬,	9,119,744.	8,955,414.
	19	Re	venue less expenses. Subtract line 18 from line	12 KECEIVED		<u>-472,831.</u>	<u>-150,331.</u>
t Assets or	3		13	_	7 K	Beginning of Current Year	End of Year
Ses	[20	To	al assets (Part X, line 16)	SE MAY 1 U 2017 E	51 -	4,607,377.	4,451,384.
¥,	21	To	al liabilities (Part X, line 26)	- J		1,792,611.	1,786,949.
Net			t assets or fund balances. Subtract line 21 from	Ine 20 CDEN HT	' 	2,814,766.	2,664,435.
	art		Signature Block			 -	
	-		s of perjury, I declare that I have examined this return,				knowledge and belief, it is
tru	e, cori	rect, a	nd complete Declaration of preparer (other than office	er) is based on all information of w	vhich prepar		/
			Signature of officer			<u> </u>	<u> </u>
	gn	[•	MINE DIRECTOR		Dato	
He	ere		E. MARIE WATSON, EXECU	TIVE DIRECTOR			
_				0		Date Check	PTIN
D-	.1.4	1	int/Type preparer's name NGELA W. BANASK	Preparer's signature Band	ak.	4/>/// # <u> </u>	
Pa D-			MONTET THE DAME A				56-1945391
	eparer		m's name MCMILLAN PATE & m's address 615 OBERLIN ROAD			Firm's EIN	<u> </u>
US	a Only	' ti	RALEIGH, NC 2760			Phone no 9	19-836-9200
_	A	JDC			· 	JENORO IIO D	X Yes No
_			discuss this return with the preparer shown about LHA For Paperwork Reduction Act Notice		ions.		Form 990 (2012)
23.	2001 1		E SCHEDULE O FOR ORGANIZ			ENT CONTINUA	

Page 2

Pa	art III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response to any question in this Part III	X
1	Briefly describe the organization's mission TO IDENTIFY AND ADDRESS THE NEEDS OF LOW-INCOME PERSONS USING	
	COORDINATED EFFORTS AND REPRESENTATION FROM THE DISADVANTAGED, PU	BLIC,
	AND ELECTED SECTORS; TO OBTAIN FUNDS, CONTRIBUTIONS, AND COMMUNIT	
	SUPPORT TO HELP DISADVANTAGED PERSONS TO BECOME SELF-SUFFICIENT.	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O	2525
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expensection 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expensection 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expensection 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expensection 501(c)(6) and 501(c)(6) organizations are required to report the amount of grants and allocations to others, the total expensection 501(c)(6) and 501(c)(6) organizations are required to report the amount of grants and allocations to others, the total expensection 501(c)(6) organizations are required to report the amount of grants and allocations to others, the total expensection 501(c)(6) organizations are required to report the amount of grants and allocations to others, the total expensection 501(c)(6) organizations are required to report the amount of grants and allocations to other 501(c)(6) organizations are required to report the amount of grants and allocations to other 501(c)(6) organizations are required to report the amount of grants and allocations are required to report the first three first and the first three first and the first three first thr	
		Ç3, and
4a	revenue, if any, for each program service reported (Code.) (Expenses \$ 5,480,409 • Including grants of \$) (Revenue \$)	3,040.)
70	(Code.) (Expenses \$ 5,480,409. Including grants of \$) (Revenue \$ USDA & HEADSTART PROGRAM - DAYCARE FOR PRESCHOOL CHILDREN FROM LO	
	INCOME FAMILIES	
	TRECTILI TRAITED	
	· · · · · · · · · · · · · · · · · · ·	
		
	· · · · · · · · · · · · · · · · · · ·	
	1 040 942	463.)
4b		403.
	FAMILIES	
		
4c	(Code:) (Expenses \$ 525, 264 • Including grants of \$) (Revenue \$)	<u>234.</u>)
	COMMUNITY SERVICES BLOCK - PROVIDE SERVICES IN HELPING OTHERS FIN	D JOBS
	AND MANAGE THEIR FINANCIAL AFFAIRS	
		_
		
		
	Other program conviens (Departue in Schodule C.)	
40	Other program services (Describe in Schedule O) (Expenses \$ 1,121,576 · Including grants of \$ 2,992 ·) (Revenue \$ 143,070 ·)	
4.5	(Expenses \$ 1,121,576 · including grants of \$ 2,992 ·) (Revenue \$ 143,070 ·) Total program service expenses ▶ 8,168,092 ·	
<u>~⊎</u>		rm 990 (2012)
		\/

56-0859623 ACTION, INCORPORATED Page 3 Part IV Checklist of Required Schedules Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? X If "Yes," complete Schedule A Х 2 2 Is the organization required to complete Schedule B, Schedule of Contributors 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for X 3 public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect X during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or Х similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I Did the organization receive or hold a conservation easement, including easements to preserve open space. Х the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Х 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? Х If "Yes." complete Schedule D, Part IV 9 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent Х 10 endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Х 11a b Did the organization report an amount for investments other securities in Part X, line 12 that is 5% or more of its total Х 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total X assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in 11d Part X, line 16? If "Yes," complete Schedule D, Part IX Х Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 110 f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses X 111 the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Х 12a Schedule D. Parts XI and XII b Was the organization included in consolidated, independent audited financial statements for the tax year? X 12b If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Х 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E X 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 Х or more? If "Yes," complete Schedule F, Parts I and IV 145 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization Х or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals X located outside the United States? If "Yes," complete Schedule F, Parts III and IV 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, X column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines X

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

complete Schedule G, Part III

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

1c and 8a? If "Yes," complete Schedule G, Part II

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

X

Х

18

19

20a 20b

Form 990 (2012) ACTION, INCORPORAT

Part IV Checklist of Required Schedules (continued)

21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, counting Ajus Part 37 Wess, "complete Schedule, Parts I and III 2 22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, counting Ajus Part 37 Wess ("Complete Schedule, Parts I and III 2 23 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, counting Ajus Part 30 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, counting Schedule, Part II and III 2 24 Did the organization was example bond issue with an outstanding phonopal amount of more than \$100,000 as of the stat day of the year, that was issued after December 31, 2002? If "Yes," answer inse 24b through 24d and complete Schedule K, If "No.", go to line 25 Did the organization mantain an escrow account other than a refunding phonopal amount of more than \$100,000 as of the Schedule K, If "No.", go to line 25 Did the organization mantain an escrow account other than a refunding escrow at any time during the year to defease any traceverspt bonos? 24 Did the organization mantain an escrow account other than a refunding escrow at any time during the year? 25 Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not be entry of the organizations prior Forms 900 or 900 E27 If "Yes," complete Schedule L, Part II " 26 Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person or unstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part III " 27 Was the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial conflictuor or				Yes	No
Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part DK, colorm (A), the 21 if "Yes," complete Schedule (, Part I and III 2	21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
column (A), the 27 if "Yes," complete Schedule i, Parts I and III 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J. Did the organization have a fax-exempt bond issue with an outstanding pencipal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer these 24b through 24d and complete Schedule If "No", or to the ne 25 b Did the organization invest any proceeds of fax-exempt bonds beyond a temporary period exception? bid the organization invest any proceeds of fax-exempt bonds beyond a temporary period exception? bid the organization act as an "on behalf of" issuer for bonds outstanding any time during the year? d Did the organization act as an "on behalf of" issuer for bonds outstanding any time during the year? d Did the organization act as an "on behalf of" issuer for bonds outstanding any time during the year of the year, and that the transaction administrations. Did the organization engage in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990 EZ? If "Yes," complete Schedule L, Part II Was also and to or by a current or former officer, director, trustee, key employee, or disqualified person outstanding as of the end of the organization in the organization and that the transaction has not been organization or tax year? If "Yes," complete Schedule L, Part IV 28 Was the organization organization season and seasotance to an officer, director, trustee, by employee, esubstantial contributors or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of twise persons? If "Yes," complete Schedule L, Part IV A nentry of which a current or former officer, director, trustee, or key		United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, disectors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule Is at day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule Is If "No," to to line 25 Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization minest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization minest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization minest any proceeds of tax-exempt bonds outstanding at any time during the year? 24d Did the organization and 501(c)(6) and 501(c)(6) organizations. Did the organization expenses benefit transaction with a disqualified person during the year? 14 Page 15 Page	22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
and former offloors, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J Did the organization have a tax exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31,2002? If "Yes," answer lines 240 through 24d and complete Schedule K "No", por thin 25 2 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization are san "on behalf of" issuer for bonds outstanding at any time during the year? 3b Did the organization are san "on behalf of" issuer for bonds outstanding at any time during the year? 3b Did the organization aware that the negoged in an excess benefit transaction with a disqualified person during the year? 3b Did the organization saver that the negoged in an excess benefit transaction with a disqualified person on the port of the organizations in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990 EZ? If "Yes," complete Schedule L, Part II Did the organization aware that the negoged in an excess benefit transaction with a disqualified person outstanding as of the end of the organization's prior Forms 990 or 990 EZ? If "Yes," complete Schedule L, Part II Did the organization or by a current or former officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% contributed employee, or disqualified person outstanding as of the end of the organization with one of the following parties (see Schedule L, Part IV By A current or former officer, director, trustee, or key employee or a family member of any of these persons? If "Yes," complete Schedule L, Part IV		column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<u> </u>
Schedule J 24 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 246 through 24d and complete Schedule K. If "No.", po to line 25 34 Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-evempt bonds? 44 Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-evempt bonds? 45 Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-evempt bonds? 46 Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-evempt bonds? 47 Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 48 Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-evempt bonds? 49 Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 49 Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-evempt on the year. 40 Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-evempt on the year. 41 Did the organization with a disqualified person outside person during the year. 42 Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to get a the year. 42 Did the organization act and the end of the organization and exceptions of any of these persons outstanding as of the end of the organization person on a price of the organization of orther organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule L, Part IV 42 Did the organization receive co	23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
249 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24 th through 24d and complete Schedule K. If "No", po to him 25 5 Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception. 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception. 24c Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-exempt bonds? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25e Section 501(e)(3) and 501(e)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part II 25 Is the organization envex that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990 E2? If "Yes," complete Schedule L, Part II 26 Was a laon to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's prior tax year? If "Yes," complete Schedule L, Part IV 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of those persons? If "Yes," complete Schedule L, Part IV 28 Did the organization organization entry to a business transaction with one of the following parties (see Schedule L, Part IV 29 Did the organization followed in the current of former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 29 Did the organization receive more than		and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
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Schedule K. If *No*, por to time 25 Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? Did the organization act as an *on behalf of* issuer for bonds outstanding at any time during the year? Did the organization act as an *on behalf of* issuer for bonds outstanding at any time during the year? Did the organization act as an *on behalf of* issuer for bonds outstanding at any time during the year? Did the organization act as an *on behalf of* issuer for bonds outstanding at any time during the year? Did the organization act as an *on behalf of* issuer for bonds outstanding at any time during the year? Did the organization on that the tengaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization or forms 990 or 990 E27 If *Yes,* complete Schedule L, Part I Uses Schedule L, Part I Ves,* complete Schedul	24a	• ,			
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Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 X 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701 2 and 301 7701 3? If "Yes," complete Schedule R, Part I 33 X 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 35 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35 If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note All Form 990 filers are required to complete Schedule O		director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV		i	X
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If "Yes," complete Schedule R, Part V, line 2 36			35b		
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Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note All Form 990 filers are required to complete Schedule O 38 X	37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
Note All Form 990 filers are required to complete Schedule O		and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37_		_X_
	38				
		Note All Form 990 filers are required to complete Schedule O			

Form 990 (2012) ACTION, INCORPORATED

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V								
			Yes	No					
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable								
ь	Enter the number of Forms W 2G Included in line 1a Enter -0 if not applicable								
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			1					
_	(gambling) winnings to prize winners?	1c							
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a 189								
ь		2b	x						
	Note if the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)								
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X					
	If "Yes," has it filed a Form 990 T for this year? If "No," provide an explanation in Schedule O	3ь							
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	_							
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x					
ь	b If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for Form TD F 90 22 1, Report of Foreign Bank and Financial Accounts								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a_		Х					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х					
c	If "Yes," to line 5a or 5b, did the organization file Form 8886 T?	5c							
бa	A CONTRACTOR OF THE CONTRACTOR								
	any contributions that were not tax deductible as charitable contributions?	ва		Х					
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).								
a	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?								
Ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b							
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required								
	to file Form 8282?	7c		X					
ď	if "Yes," indicate the number of Forms 8282 filed during the year			1					
•	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<u>X</u>					
ſ	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X					
9	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		ļ					
h	tf the organization received a contribution of cars, boats, surplanes, or other vehicles, did the organization file a Form 1098-C?	7h		<u> </u>					
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting								
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.	_		l					
8	Did the organization make any taxable distributions under section 4966?	9a							
þ	Did the organization make a distribution to a donor, donor advisor, or related person?	9ь							
10	Section 501(c)(7) organizations Enter								
	Initiation fees and capital contributions included on Part VIII, line 12								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities								
11	Section 501(c)(12) organizations. Enter			ļ					
_	Gross income from members or shareholders 11a			İ					
b	Gross income from other sources (Do not net amounts due or paid to other sources against			1					
40.	gmounts due or received from them) [11b] [Continue 4047(-)(4) per average objects to the second state of	40-		l					
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in tieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	12a		 					
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	12-		 					
•	Is the organization licensed to issue qualified health plans in more than one state?	13a		 					
•	Note. See the instructions for additional information the organization must report on Schedule O								
D	Enter the amount of reserves the organization is required to maintain by the states in which the								
_	organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b								
		14a		X					
	Did the organization receive any payments for indoor tanning services during the tax year? If "Year" has it filed a Ferm 730 to report these payments? If "No." arounds an explanation in School II O	14b		 ^ -					
<u>D</u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	140							

56-0859623

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response to any question in this Part VI			X					
Sec	tion A. Governing Body and Management			,					
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year 18	4							
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0								
_		4							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
_	officer, director, trustee, or key employee?	2	ļ	X					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision		·						
	of officers, directors, or trustees, or key employees to a management company or other person?	3_	ļ	X					
4	The state of the s								
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X					
6	Did the organization have members or stockholders?	6_		X					
7 a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or								
	more members of the governing body?	7a		<u>x</u> _					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
_	persons other than the governing body?	7ь	ļ	X					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			•					
a	The governing body?	8a_	X						
_	Each committee with authority to act on behalf of the governing body?	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		l i						
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9_	X						
<u> 260</u>	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)								
40-	Politic Control of the control of th		Yes	No					
	Did the organization have local chapters, branches, or affiliates?	10a		<u>X</u>					
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	10ь							
44.									
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	:	.,						
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X						
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	^						
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done		x						
13		12c	X						
14	Did the organization have a written whistleblower policy?	13	X						
15	Did the organization have a written document retention and destruction policy?	14							
	Did the process for determining compensation of the following persons include a review and approval by independent								
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official		х						
	Other officers or key employees of the organization	15a	X						
U	If "Yes" to line 15a or 15b, describe the process in Schedule O (see Instructions)	15b							
16.	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a								
	taxable entity during the year?	16a	1	х					
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	104							
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	ļ							
	exempt status with respect to such arrangements?	16b							
Sect	ion C. Disclosure	100							
	List the states with which a copy of this Form 990 is required to be filed NONE								
	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	varlah	ile						
	for public inspection. Indicate how you made these available. Check all that apply								
	Own website Another's website X Upon request Other (explain in Schedule O)								
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and	d finar	ncial						
	statements available to the public during the tax year	~ mid	,5,61						
	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	lion 🏲	•						
	LAKISHA NICHOLS - 919-934-2145								
	1102 MASSEY STREET, SMITHFIELD, NC 27577								

Form 990 (2012) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter 0 in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average			Pos				(D) Reportable	(E) Reportable	(F) Estimated
	hours per week	box	not c unie cer ar	as pa	rson	is bot	h en	compensation	compensation from related	amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional frustop	Officer	Key employee	Highest compensated employee	Готог	the organization (W-2/1099 MISC)	organizations (W 2/1099-MISC)	compensation from the organization and related organizations
(1) ROBERT W. ATKINSON	0.00								_	_
BOARD CHAIRMAN_		X		X	_	1	_	0.	0.	0.
(2) AMY DALRYMPLE	0.00								_	_
BOARD MEMBER		X	_					0.	0.	0.
(3) URSELA MCLEAN	0.00	ļ.,								_
AT LARGE EXEC COMMITTEE MEMBER	0.00	X	_					0.	0.	0.
(4) DAWN WINN-BURDO	0.00				ļ					
BOARD MEMBER	0.00	X				<u> </u>		0.	0.	0.
(5) RICKY PRAZIER	0.00	v						۱ ,	ς .	^
BOARD MEMBER	0.00	Х			_			0.	0.	0.
(6) C. GORDON SPRINGLE BOARD MEMBER	0.00	x						o.	0.	0.
(7) JOYCE HOLLOMAN	0.00	<u> </u>				-				•
BOARD MEMBER	0.00	X						o.	0.	0.
(8) LOUISE SEWELL	0.00	-						-	•	<u> </u>
BOARD NEMBER		X						o.	0.	0.
(9) JERRY LEMMOND	0.00	-								
BOARD MEMBER		X						0.	0.	0.
(10) JIM CURRIN	0.00									
VICE CHAIRMAN		Х		X				0.	0.	0.
(11) JACKIE MCMILLIAN	0.00									
AT LARGE EXEC COMMITTEE MEMBER		X						0.	0.	0.
(12) PAMELA THOMBS	0.00									
BOARD NEMBER		X						0.	0.	0.
(13) DAVID BARBER	0.00									
BOARD MEMBER	_	X						0.	0.	0.
(14) KAREN WALL	0.00							_	_	
SECRETARY		X		Х				0.	0.	0.
(15) FRANK TAYLOR	0.00	, ,							_	_
BOARD MEMBER	1 0 00	X	-		_	\vdash	_	0.	0.	0.
(16) ROGER POPE	0.00	,								_
BOARD MEMBER		X				igsqcup		0.	0.	0.
(17) CRYSTAL MCCLAIN	0.00	,						,		^
BOARD MEMBER UNTIL 9/12		X						0.	0.	0 .

Form 990 (2012) ACTION,	_ INCORPO	<u> RA'</u>	LFi	<u>ט</u>					56-0859	<u>623</u>	<u>, P</u> a	ace q
Part VII Section A Officers, Directors, T	rustees, Key Em	ploy	/ees	, an	dН	ıghe	st C	ompensated Employee	es (continued)			
(A)	(B)	1		_ (C)			(D)	(E)		(F)	
Name and title	Average hours per week	offi	Position (do not check more than one box, unless person is both an officer and a director/trustee)				th an	Reportable compensation from	Reportable compensation from related	1 -	stimate mount o other	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional Busine	Officer	Кеу втріоусе	Highest compensated employes	former	the organization (W 2/1099 MISC)	organizations (W 2/1099 MISC)	org an	npensa from the ganizate d relate anizate	e ion ed
(18) MONICA GREEN	0.00				1							_
BOARD MEMBER UNTIL 9/12		X	<u> </u>	<u> </u>		_	_	0.	0.	<u> </u>		0.
(19) SHARIVA RICHARDSON BOARD MEMBER BEGINNING 9/12	0.00	X		_				0.	0.			0.
(20) CHARLENE URENA	0.00					1	l	_	_			_
BOARD MEMBER BEGINNING 9/12		X	L_	L.		$ldsymbol{oxed}$		0.	0.			0.
(21) E. MARIE WATSON	40.00	1		\ 	1	1	1)		
EXECUTIVE DIRECTOR	40.00	┺	<u> </u>	X	_		_	99,438.	0.	 -	9,0	<u>55.</u>
(22) LARISHA NICHOLS FISCAL DIRECTOR	40.00	}		x				65,977.	0.		6,6	20.
1 b Sub-total						•		165,415.		┷	5,6	
c Total from continuation sheets to Part	t VII, Section A							0.	0.	├	5,6	<u></u>
d Total (add lines 1b and 1c) 2 Total number of Individuals (including but	it not limited to th	000	linte		hov.	<u> </u>		165,415.		<u> </u>	3,6	/5.
compensation from the organization		iose	nste		000	e) Wi	10 re					
3 Did the organization list any former offic	or director or tr	iotor	n ka	or			ar 1	ushest componented or			Yes	No
line 1a? If "Yes," complete Schedule J fo	•	,31 0 1	∌, RC	. , o i	אטוי	y au	, or r	ngnest compansated er	IIPIO) CO OII	3		Х
4 For any individual listed on line 1a, is the and related organizations greater than \$	· -		-					<u>-</u>	he organization	4		х

Section B Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

rendered to the organization? If "Yes," complete Schedule J for such person

(A) Name and business address	(B) Description of services	(C) Compensation
	Description of services	Compensation
THAMES CONSTRUCTION		
PO BOX 2097, LAURINBURG, NC 28353	CONSTRUCTION	702,395.
CAROLINA WEATHERIZATION	AIR	_
107 AGNEW COURT, WAKE FOREST, NC 27587	SEALING/INSULATION	353,238.
BLACK & ROBERSON ELECTRICAL SERV.		
1715 BLACK ROAD, ROBERSONVILLE, NC 27871	ELECTRICAL	155,931.
CLIMATE CONTROL, INC.	AIR	
936 WORTH STREET, ASHEBORO, NC 27203	SEALING/INSULATION	154,725.
DUNSTON AIRE HEATING & COOLING		
1027-103 US HWY 70W, GARNER, NC 27529	HVAC	10 <u>1,5</u> 81.
2 Total number of independent contractors (including but not limited to those li	sted above) who received more than	
\$100,000 of compensation from the organization		

ACTION, INCORPORATED

		Check if Schedule O con	tains a response	to any question	in this Part VIII			
•		CHECK II COLIECTIE C COII	Cario di Teaporise	Court question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ts ts	1 (Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		b Membership dues	1b	_				
S, C	•	c Fundraising events	1c					
a the		d Related organizations	1d					
S,E	•	Government grants (contribut	tions) 1e8,	492,569.				
ron S	1	f All other contributions, gifts, gran	nts, and	-				
호		similar amounts not included abo	ve 11	151,099.				
들임	1	Noncash contributions included in lines	s 1e-1f \$	4,283.				
မှ ပိ		h Total Add lines 1a-1f		>	8,643,668.			
				Business Code				
8	2 :	CONTRACT SERVICE	E REVEN	624100	142,572.	142,572.		
Ž.	ı	b						ļ
Se	•	e						<u> </u>
Program Service Revenue	•	d						
δπ.	(B						
مَ	1	All other program service reve	enue	900099	4,235.	4,235.		
		g Total Add lines 2a-2f		<u> </u>	146,807.			
	3	investment income (including	ı dıvidends, inter	_	553			
		other similar amounts)			553.			553.
	4	Income from investment of ta	x-exempt bond;	proceeds				<u> </u>
	5	Royalties		▶				
			(i) Real	(ii) Personal				
	6 (B Gross rents	9,930					
		b Less rental expenses	5,932					
		c Rental income or (loss)	3,998	<u>· I</u>	3,998.			3,998.
1		d Net rental Income or (loss)		· · · · · · · · ·	3,330.			3,330.
	7 (Gross amount from sales of	(i) Securities	(ii) Other 13,933.				
		assets other than inventory		13,333.				1
		b Less cost or other basis		5,251.				
		and sales expenses		8,682.				
		c Gain or (loss) d Net gain or (loss)	<u> </u>	, 0,002.	8,682.	ĺ		8,682.
_		Gross income from fundraising	a evente (not		0,0020			, , , , , , , , , , , , , , , , , , , ,
P.C	0 (including \$	of					
¥e.		contributions reported on line						
Other Reven		Part IV, line 18	. 10, 000 8	1				
the state		b Less direct expenses						
0		Net income or (loss) from fun-	draising events			[
		Gross Income from gaming a	•					
		Part IV, line 19		ı <u></u>		}		
	1	b Less direct expenses	t	,				
		e Net income or (loss) from gan	ning activities					
	10	Gross sales of inventory, less	returns					
		and allowances	8	·				
	1	b Less cost of goods sold	t	·				
		 Net income or (loss) from sale 	es of inventory	<u> </u>				_
		Miscellaneous Revenu		Business Code				
i	11 (MISCELLANEOUS I	REVENUE	900099	1,375.			1,375.
	(b						
		c				<u> </u>	<u> </u>	
		d All other revenue			1 25			
	•	Total Add lines 11a 11d		•	1,375.	146 007	0	14 400
	12	Total revenue See instructions		▶	8,805,083.	146,807.		. 14,608.

Part IX Statement of Functional Expenses

Sec	tion 501(c)(3) and 501(c)(4) organizations must con			mpiete column (A)	
	Check if Schedule O contains a respo				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States See Part IV, line 21	2,992.	2,992.		····
2	Grants and other assistance to individuals in	j			
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				·····
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	106 206		106 206	
6	trustees, and key employees Compensation not included above, to disqualified	196,206.		196,206.	
•	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	4,104,069.	3,873,032.	231,037.	
8	Pension plan accruals and contributions (include	2, 10 1, 00 7 0	3,013,032.	231,031.	
•	section 401(k) and 403(b) employer contributions	131,780.	125,020.	6,760.	
9	Other employee benefits	700,782.	679,698.	21,084.	
10	Payroll taxes	427,737.	400,270.	27,467.	 ,,
11	Fees for services (non-employees)		100/2700	2,,10,0	
a	Management				
ь	Legal				
c	Accounting				
đ	Lobbying				
•	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
9	Other (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O)	165,319.	107,710.	57,609.	_
12	Advertising and promotion	600.	250.	350.	
13	Office expenses	34,687.	25,741.	8,946.	
14	Information technology				
15	Royalties	164 000			
16	Occupancy	164,398.	164,359.	39.	
17	Travel	231,360.	191,000.	40,360.	
18	Payments of travel or entertainment expenses			i	
40	for any federal, state, or local public officials	10 702	2.046	7 776	
19	Conferences, conventions, and meetings	10,782. 50,428.	3,046.	7,736.	
20 21	Interest Payments to affiliates	30,420.		30,420.	
22	Depreciation, depletion, and amortization	284,420.	206,505.	77,915.	
23	Insurance	74,433.	68,692.	5,741.	
24	Other expenses Itemize expenses not covered	- 7,1000	00/0321	3//114	
	above (List miscellaneous expenses in line 24e If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0)	′		•	
a	MATERIALS & SUPPLIES	646,299.	645,179.	1,120.	<u></u>
b	CONTRACTUAL COSTS	509,477.	509,242.	235.	_ .
c	FOOD & SUPPORT	336,839	336,839.		
d	MAINTENANCE & REPAIRS	335,413.	313,035.	22,378.	
•	All other expenses	547,393.	515,482.	31,911.	
25_	Total functional expenses Add lines 1 through 24e	8,955,414.	8,168,092.	787,322.	0.
26	Joint costs Complete this line only if the organization			·	
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation	1	ŀ		
	Check here I If following SOP 98 2 (ASC 958 720)				

Form 990 (2012)
Part X Balance Sheet

Ра	nt X	Balance Sheet			·
		Check if Schedule O contains a response to any question in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non interest bearing	714,886.	1	549,758.
	2	Savings and temporary cash investments	514,925.	2	546,642.
	3	Pledges and grants receivable, net	290,321.	3	428,814.
	4	Accounts receivable, net	151,537.	4	46,622.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
Assets		employees' beneficiary organizations (see instr) Complete Part II of Sch L		6	
	7	Notes and loans receivable, net	_	7	
SS	8	Inventories for sale or use		8	
•	9	Prepaid expenses and deferred charges		9	
		Land, buildings, and equipment cost or other			
	'	basis. Complete Part VI of Schedule D 10a 4,786,225.			
	h	Less accumulated depreciation 10b 1,907,977.	2,934,408.	10c	2,878,248.
	11	Investments - publicly traded securities		11	
	12	Investments • other securities See Part IV, line 11		12	
	13	Investments - program-related See Part IV, line 11	_	13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	1,300.	15	1,300.
	18	Total assets. Add lines 1 through 15 (must equal line 34)	4,607,377.	16	4,451,384.
	17	Accounts payable and accrued expenses	539,537.	17	262,053.
	18	Grants payable	33373311	18	202,000.
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
r/A	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
ij	22	Loans and other payables to current and former officers, directors, trustees,	······································		
Liabilities		·			
Ë		key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	122	·	1,253,074.	23	1,524,896.
	23	Secured mortgages and notes payable to unrelated third parties	1/235/0/10	24	1,521,650.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		25	
	20	Total liabilities Add lines 17 through 25	1,792,611.	26	1,786,949.
	26_	Organizations that follow SFAS 117 (ASC 958), check here ► X and	1,152,011.	20	1770073131
46			!		
ĕ	27	complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets	1,803,587.	27	1,790,856.
lan	27	7	1,011,179.	28	873,579.
8	28	Temporarily restricted net assets	1/011/11/0	29	073737
Net Assets or Fund Balances	29	Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here			
Ľ.	[_ · · · · · · · · · · · · · · · · · · ·			
S	20	and complete lines 30 through 34		20	İ
Se	30	Capital stock or trust principal, or current funds		30	·
Ą	31	Paid in or capital surplus, or land, building, or equipment fund		31	
ş	32	Retained earnings, endowment, accumulated income, or other funds	2,814,766.	32	2,664,435.
_	33	Total net assets or fund balances	4,607,377.	33_	
	34	Total liabilities and net assets/fund balances	4,001,311.	34_	4,451,384.

JOHNSTON-LEE-HARNETT COMMUNITY ACTION, INCORPORATED

56-0859623 Page 12 Form 990 (2012) Part XI Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI 8,805,083. Total revenue (must equal Part VIII, column (A), line 12) 8,955,414. 2 Total expenses (must equal Part IX, column (A), line 25) 2 -150,331. 3 3 Revenue less expenses. Subtract line 2 from line 1. 2.814.766. 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 5 5 Net unrealized gains (losses) on investments 6 Donated services and use of facilities 6 7 7 Investment expenses 8 8 Prior period adjustments 0. 9 Other changes in net assets or fund balances (explain in Schedule O) 9 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, 2,664,435. 10 column (B)) Part XII Financial Statements and Reporting \mathbf{x} Check if Schedule O contains a response to any question in this Part XII Yes No X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O Х 2a 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Both consolidated and separate basis Separate basis Consolidated basis X b Were the organization's financial statements audited by an independent accountant? 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both X Separate basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, Х 2¢ review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit X Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Form 990 (2012)

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

SCHEDULE A

(Form 990 or 990-EZ)

Name of the organization

Public Charity Status and Public Support

Employer identification number

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

JOHNSTON-LEE-HARNETT COMMUNITY

Inspection

		ACTION,	INCORPORATE	ED E					5	6-085962	23
Part 1	Reason	for Public Char	rity Status (All organiz	ations mu	st complet	e this part) See inst	ructions			
The organ	zation is not	a private foundation	because it is (For lines	1 through	11, check	only one b	ox)		<u> </u>		
1	A church, co	nvention of churche	es, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)				
2 🔲	A school des	cribed in section 1	70(b)(1)(A)(ii). (Attach Sc	:hedule E)							
3 🗔			ital service organization	•		170(ъ)(1)((A)(iii)				
4	-	•	operated in conjunction					(b)(1)(A)(ii	ı). Enter	the hospital's r	name.
	city, and stat		,						-	•	
5 🗀	•		benefit of a college or un	niversity ov	wned or or	erated by	a governr	nental unr	describ	ed in	
	_	(b)(1)(A)(iv) (Compl	•			,	-				
6 🗀	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).										
7 X											
	_	(b)(1)(A)(vi). (Comple		or its supp	OIL HOIH L	governine			90,1012	public cocolio	
8 🔲			section 170(b)(1)(A)(vi).	(Complete	Part II \						
g 🗀	-		cerves (1) more than 33	-	•	rom contri	hutiona m	embershi	n feeg. s	nd aross receir	ote from
- —			nctions · subject to certa								
			axable income (less sec	-		·=					
		509(a)(2) (Complete			DQ 11.0111 DQ	011103303	oquilos b	y tilo olgo		2.(0, 00 00,	
10 🔲			perated exclusively to te	st for publ	ic sofety S	See sectio	n 509(a)(4	13			
11	-	-	perated exclusively for the	•	•			-	out the	numoses of o	ne or
—			ations described in secti		=						
		-	organization and compl		•		., 000 000		-,,,,,		
	a Type	· · · · · · · · · · · · · · · · · · ·		ype III • Fu			d		e III - No	n-functionally in	ntegrated
• 🗆			at the organization is not							-	-
		-	than one or more publich		•	-	-		-		
f			tten determination from t						. (-/(-/		- /
		rganization, check ti				,,,,,,	., ., .,				
9	• •	-	organization accepted ar	ny aift or ca	ontribution	from any	of the folk	owing pers	ons?		_
•	-		directly controls, either al			•				$\sqrt{\mathbf{Y}}$	es No
		•	upported organization?					. , , ,		11g(i)	
	-		n described in (i) above?							11g(ii)	
			person described in (i) o		97					11g(iii)	
h	• •	-	about the supported or								
		•		•	\- r						
/I) Name	of supported	(II) EIN	(ili) Type of organization	(lv) is the o	rganization	(v) Did voi	notify the	(vi) is	the	(vii) Amount of	monetary
-	inization	(, c	(described on lines 1-9	in cot (I) lis	sted in your			organizátic (i) organiz	on in col ed in the	suppor	
. •			above or IRC section	governing	document?	(i) of you	support?	ÜS	?		
	_		(see instructions))	Yes	No	Yes	No	Yes	No		
								l		_	
			<u> </u>					<u> </u>			
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Schedule A (Form 990 or 990-EZ) 2012 ACTION, INCORPORATED

56-0859623 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III) Section A. Public Support Calendar year (or fiscal year beginning in) (e) 2012 (a) 2008 (d) 2011 (f) Total (b) 2009 (c) 2010 1 Gifts, grants, contributions, and membership fees received (Do not Include any "unusual grants") 7,089,779 10,015,352. 10,352,783 8,658,651 8,643,668 44,760,233. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to 986,753. 994,376. the organization without charge 1,397,154 6.045.512. 1,098,778 1,568,451 9,645,404 9,638,044. 4 Total. Add lines 1 through 3 8,188,557 11,583,803. 11,749,937. 50,805,745. 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) 6 Public support Subtract line 5 from line 4 50.805.745. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (d) 2011 (e) 2012 (f) Total (c) 2010 7 Amounts from line 4 8,188,557 11,583,803. 11,749,937, 9,645,404, 9,638,044 50,805,745. 8 Gross income from Interest. dividends, payments received on securities loans, rents, royalties 61,319. 16,830. 11,494. 9,615. 10,483. 12,897. and income from similar sources 9 Net income from unrelated business. activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital 4,778. 574. 1,700. 1,375. 8,427. assets (Explain in Part IV) 50,875,491. 11 Total support. Add lines 7 through 10 766,459. 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 99.86 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 99.91 15 15 Public support percentage from 2011 Schedule A, Part II, line 14 16a 33 1/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and $\triangleright [X]$ stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box ▶□ and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2012 If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part IV how the organization ▶□ meets the "facts and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2011 If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to

Se	ction A. Public Support	now, please com	piete <u>ran ir</u>		_		
	endar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Gifts, grants, contributions, and		-	10, 20.10	1.57 2.5 1.1	19/20.0	177
•	membership fees received (Do not		ļ	ļ	}	1	
	include any "unusual grants ")]		
9	Gross receipts from admissions.			 			
•	merchandise sold or services per-]		1	
	formed, or facilities furnished in		1		i		l
	any activity that is related to the						
	organization's tax-exempt purpose		 	 		 	
3	Gross receipts from activities that		1	l			
	are not an unrelated trade or bus		ļ		ļ		
	iness under section 513		 		ļ	 	
4	Tax revenues levied for the organ-				[
	Ization's benefit and either paid to			}	1	}	
	or expended on its behalf						
5	The value of services or facilities		1		:		
	furnished by a governmental unit to		1]	•		1
	the organization without charge						
6	Total. Add lines 1 through 5		l				
78	Amounts included on lines 1, 2, and		1				
	3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received		1				
	from other than disqualified persons that				i		
	exceed the greater of \$5 000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b		·				
	Public support (Subtract line 7c from line 6)						
	etion B. Total Support		1	<u> </u>	<u> </u>	t	
		(-) COOR	41,0000	(1) 0010	4-5 0044	4-) 5040	46 T-4-1
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
_	Amounts from line 6 Gross income from interest,					 	
IVa	dividends, payments received on						
	securities loans, rents, royalties						
	and Income from similar sources				ļ	<u> </u>	
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses]			ļ	
	acquired after June 30, 1975		\	·			
C	: Add lines 10a and 10b					<u> </u>	
11	Net income from unrelated business		Į		_		
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income Do not include gain						
	or loss from the sale of capital					1	
13	assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12)					· · · · · · · · · · · · · · · · · · ·	
	First five years. If the Form 990 is for	the organization's	first second thir	d fourth or fifth to	ax vear as a section	on 501(c)(3) organiz	ration.
•	check this box and stop here	organization :	and gooding till	e, reality of mail to	you as a soon	on our toploy or gains	▶ □
Sec	tion C. Computation of Public	Support Pe	rcentage				
$\overline{}$	Public support percentage for 2012 (lii			column (f))		15	
	Public support percentage from 2011	• •	•	.0.0.1 (.7)		16	94
	ction D. Computation of Inves						
	Investment Income percentage for 201			13 polymp (f)		17	
				io 13, column (t))			
18	Investment income percentage from 2				. 48	18	%
198	33 1/3% support tests - 2012. If the						I / is not
	more than 33 1/3%, check this box an						▶
b	33 1/3% support tests - 2011. If the						. —
	line 18 is not more than 33 1/3%, chec	k this box and s	top here. The orga	ınızatıon qualıfies	as a publicly supp	oorted organization	▶∐
20	Private foundation If the organization	did not check a	box on line 14, 19	a, or 19b, check <u>t</u> h	nis box <u>and</u> see <u>in</u>	structions	▶∟_

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

2012 Open to Public Inspection

Name of the organization

JOHNSTON-LEE-HARNETT COMMUNITY

ACTION, INCORPORATED

Employer Identification number 56-0859623

Pa	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds or	Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised t	funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a		ed only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose con	ferring
	impermissible private benefit?		Yes No
Pa	rt il Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990, Part	IV, line 7
1	Purpose(s) of conservation easements held by the organizati	ion (check all that apply)	
	Preservation of land for public use (e.g., recreation or e		cally important land area
	Protection of natural habitat	Preservation of a certified	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form of a	conservation easement on the last
	day of the tax year		
	, ,		Held at the End of the Tax Year
a	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c		ucture included in (a)	2c
d		•	
	listed in the National Register	•	2d
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by the ord	panization during the tax
	year ▶		-
4	Number of states where property subject to conservation ear	sement is located ►	
5	Does the organization have a written policy regarding the per	-	
	violations, and enforcement of the conservation easements it	•	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easements durin	g the year 🟲
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expense sta	itement, and balance sheet, and
	include, if applicable, the text of the footnote to the organizat		
	conservation easements		
Pa	rt III Organizations Maintaining Collections of	f Art, Historical Treasures, or Othe	er Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8	
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue statement	t and balance sheet works of art,
	historical treasures, or other similar assets held for public exh	nibition, education, or research in furtherance	of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descri	bes these items	
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement and	d balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of public	service, provide the following amounts
	relating to these items		
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		► \$
2	If the organization received or held works of art, historical trea	asures, or other similar assets for financial ga	
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items	
a	Revenues included in Form 990, Part VIII, line 1		▶ s
	Assets included in Form 990, Part X		► s

. JOHNSTON-LEE-HARNETT COMMUNITY ACTION INCORPORATED

Sche	edule D (Form 990) 2012 ACTION,	INCORPORA	TED_				50	6-08	59623	Page 2
	rt III Organizations Maintaining C	ollections of A	rt, His	torical Tr	easures, e	or Other	Sımilar	Asse	ts (continu	ed)
3	Using the organization's acquisition, accession									
	(check all that apply)									
a	Public exhibition	•	d 🗀	Loan or exc	hange progra	ams				
ь	Scholarly research		. 🗆	Other						
C	Preservation for future generations				<u>-</u>					
4	Provide a description of the organization's co	llections and expla	in how th	ney furth e r t	he organizati	on's exem	pt purpose	e in Par	t XIII	
5	During the year, did the organization solicit or	receive donations	of art, h	storical trea	sures, or oth	er simılar e	ssets			
	to be sold to raise funds rather than to be ma	intained as part of	the orga	nization's co	ollection?				Yes	No_
Pa	reported an amount on Form 990, Part	•	ete if the	organizatio	on answered	"Yes" to Fe	om 990, P	Part IV,	ine 9, or	
1a	is the organization an agent, trustee, custodia	an or other interme	diary for	contribution	ns or other as	sets not ir	cluded	•		
	on Form 990, Part X?		•						Yes	No No
ь	If "Yes," explain the arrangement in Part XIII a	and complete the fo	ollowina	table						
				••					Amount	
c	Beginning balance						1c			
ď	Additions during the year						1d			
•	Distributions during the year						10			
1	Ending balance						11			
2a	Did the organization include an amount on Fo	rm 990. Part X. line	212						Yes	□ No
	If "Yes," explain the arrangement in Part XIII			on has been	provided in I	Part XIII				
Pai										
		(a) Current year	T T	nor year	(c) Two year		Three yea	rs back	(e) Four y	ears back
1a	Beginning of year balance				1					
ь	Contributions									
c	Net Investment earnings, gains, and losses		1							
ď	Grants or scholarships		1							
	Other expenditures for facilities		-					_		
	and programs									
f	Administrative expenses	··· ·· · · · · · · · · · · · · · · · ·								
g	End of year balance				1 -					
2	Provide the estimated percentage of the curre	ent year end balanc	e fine 1	a. column (a	a)) held as					
a	Board designated or quasi-endowment),,, , o a b, i a b a a i	%	•	-,,					
b	Permanent endowment ▶	<u></u>								
c	Temporarily restricted endowment ▶	% %								
•	The percentages in lines 2a, 2b, and 2c shoul									
За	Are there endowment funds not in the possess	•	ation tha	et are heid a	nd administe	red for the	organizat	lon		
	by			.,					T	es No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(ii)	
ь	If "Yes" to 3a(ii), are the related organizations	listed as required o	on Scheo	dule 87					3b	
4	Describe in Part XIII the intended uses of the								<u></u>	
Pa	t VI Land, Buildings, and Equipme									
	Description of property	(a) Cost or o			or other	(c) Acc	umulated	1	(d) Book	value
	and a think of the state of the	basis (investi			(other)		eciation			
18	Land	<u> </u>	-		2,435.		······································		122	,435.
	Buildings				4,639.	2.	51,67	3.	2,092	
	Leasehold improvements	_		, -			•	\top	•	·
d	Equipment			70	8,133.	3	88,55	3.	319	,580.
	Other				1,018.		67,75			,267.
	Add lines 1a through 1e (Column (d) must eq	ual Form 990. Part	X. colur					▶	2,878	

Total Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

Schedule D (Form 990) 2012

								t .	
(8)									
(9)			_						
(10)						<u> </u>			
(11)									
Total	(Column (b) n	nust equal Form 990,	Part X, col	(B) line 25)					
2. FII	N 48 (ASC 74	0) Footnote In Part 2	III, provide s	the text of the fo	otnote to	he organizat	tion's financia	I statements that reports the	organization's
Iral	bility for unce	rtain tax positions ur	der FIN 48 (ASC 740) Chec	k here if th	e text of the	footnote has	been provided in Part XIII	<u> </u>
								Schedule D	(Form 990) 2012

(6) *[7*}

JOHNSTON-LEE-HARNETT COMMUNITY 56-0859623 Page 4 Schedule D (Form 990) 2012 ACTION, INCORPORATED Part XI | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 10,165,380. Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains on investments 2a 1,354,365. 2b b Donated services and use of facilities 2c c Recoveries of prior year grants d Other (Describe in Part XIII) 2d 1,354,365. 2e e Add lines 2a through 2d 8,811,015. 3 Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990. Part VIII. line 7b -5,932. 4b b Other (Describe in Part XIII) -5,932. c Add lines 4a and 4b 8,805,083. 5 Total revenue Add lines 3 and 4c (This must equal Form 990, Part I, line 12) Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 10,315,711. Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 1,354,365 Donated services and use of facilities 2a 2b **b** Prior year adjustments c Other losses 2c 5,932. d Other (Describe in Part XIII) 2d 1,360,297. e Add lines 2a through 2d 8,955,414. 3 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 75 b Other (Describe in Part XIII) 0. c Add lines 4a and 4b 8,955,414. Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) Part XIII Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information PART X, LINE 2: THE ORGANIZATION FOLLOWS THE PROVISIONS OF FASB ASC 740-10 ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES. FASB ASC 740-10 PRESCRIBES A COMPREHENSIVE MODEL FOR HOW AN ORGANIZATION SHOULD MEASURE, RECOGNIZE, PRESENT, AND DISCLOSE IN ITS FINANCIAL STATEMENTS UNCERTAIN TAX POSITIONS THAT THE ORGANIZATION HAS TAKEN OR EXPECTS TO TAKE ON A TAX RETURN.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

Schedule D (Form 990) 2012

JOHNSTON-LEE-HARNETT COMMUNITY 56-0859623 Page 5 ACTION, INCORPORATED Schedule D (Form 990) 2012 Part XIII Supplemental Information (continued) -5,932. RENTAL EXPENSES INCUDED ON FORM 990, PART VIII, LINE 6B PART XII, LINE 2D - OTHER ADJUSTMENTS: 5,932. RENTAL EXPENSES INCUDED ON FORM 990, PART VIII, LINE 6B

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information

Attach to Form 990 or 990-EZ.

2012 Open to Public Inspection

Name of the organization

JOHNSTON-LEE-HARNETT COMMUNITY ACTION, INCORPORATED

Employer identification number 56–0859623

ACTION, INCORPORATED	56-0859623
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISS	ION:
REPRESENTATION FROM THE DISADVANTAGED, PUBLIC, AND ELECTED	SECTORS; TO
OBTAIN FUNDS, CONTRIBUTIONS, AND COMMUNITY SUPPORT TO HELP	
DISADVANTAGED PERSONS TO BECOME SELF-SUFFICIENT.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
HEATING APPLIANCE REPAIR & REPLACEMENT	
EXPENSES \$ 506,610. INCLUDING GRANTS OF \$ 0. REVENUE \$	225.
NC_PRE-K	
EXPENSES \$ 228,258. INCLUDING GRANTS OF \$ 0. REVENUE \$	102.
ECONOMIC DEVELOPMENT - RENOVATION OF HOMES	
EXPENSES \$ 186,349. INCLUDING GRANTS OF \$ 0. REVENUE \$	142,654.
OTHER LOCAL PROGRAMS	
EXPENSES \$ 96,076. INCLUDING GRANTS OF \$ 2,992. REVENU	E \$ 43.
EMERGENCY FOOD & SHELTER - PROVIDE FOOD & HOUSING ASSISTAN	CE_IN
EMERGENCY	
EXPENSES \$ 52,593. INCLUDING GRANTS OF \$ 0. REVENUE \$	23.
US DEPT OF HUD - PROVIDE CONSULTATION OF THE LOW INCOME ON	HOUSING
<u>OPTIONS</u>	
EXPENSES \$ 51,690. INCLUDING GRANTS OF \$ 0. REVENUE \$	23.

FORM 990, PART VI, SECTION A, LINE 1: THE GOVERNING BODY OF THE

ORGANIZATION DELEGATED AUTHORITY TO ACT ON ITS BEHALF TO AN EXECUTIVE

COMMITTEE WITH BROAD AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY. THE

EXECUTIVE COMMITTEE IS COMPOSED OF THE ELECTED OFFICERS OF THE ORGANIZATION

AND TWO OTHER DIRECTORS. THE EXECUTIVE COMMITTEE HAS THE POWER TO ACT ON

BEHALF OF THE BOARD OF DIRECTORS BETWEEN MEETINGS OF THE BOARD. ALL

ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REVIEWED AND MAY BE APPROVED OR

DISAPPROVED BY THE BOARD OF DIRECTORS AT ITS NEXT REGULAR MEETING. THE

SECRETARY SHALL MAINTAIN PERMANENT RECORDS OF ALL MINUTES OF THE EXECUTIVE

COMMITTEE, AND IN ADDITION, THE SECRETARY WILL PREPARE AND MAIL A COPY TO

ALL MEMBERS OT THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11: THE EXECUTIVE DIRECTOR, FISCAL DIRECTOR, FINANCE COMMITTEE AND THE BOARD WILL REVIEW THE RETURN BEFORE IT IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C: CONFLICT OF INTEREST STATEMENTS

ARE SIGNED WHEN A BOARD MEMBER FIRST JOINS THE BOARD. THESE ARE THEN

UPDATED EVERY YEAR DURING THE BOARD RETREAT.

FORM 990, PART VI, SECTION B, LINE 15: THE EXECUTIVE DIRECTOR'S

COMPENSATION IS DETERMINED BY PERFORMANCE AND THE AGENCY'S WAGE

COMPARABILITY STUDY FROM OTHER COMMUNITY ACTION AGENCIES, NON-PROFITS AND

SOCIAL SERVICE AGENCIES. THE AGENCY HAS A SALARY SCALE FOR ALL EMPLOYEES

AND THE WAGE COMPARABILITY STUDY IS REVIEWED BI-ANNUALLY TO UPDATE THE

SALARY SCALE.

Employer Identification number 56-0859623

INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE FOR PUBLIC

INSPECTION UPON REQUEST. INQUIRIES MAY BE MAY BE DIRECTED TO THE

ORGANIZATION'S OFFICE LOCATED AT 1102 MASSEY STREET, SMITHFIELD, NC 27577.

FORM 990, PART VII CONTACT ADDRESSES FOR OFFICERS, DIRECTORS, ETC:

ROBERT W. ATKINSON - 4212 MASSEY HOLT ROAD, PRINCETON, NC 27569

AMY DALRYMPLE - 1449 DALRYMPLE FARM ROAD, SANFORD, NC 27330

URSELA MCLEAN - 1016 SHAWTOWN ROAD, LILLINGTON, NC 27546

DAWN WINN-BURDO - 108 CARRIE DRIVE, CLAYTON, NC 27520

RICKY FRAZIER - 124 S. PLANK ROAD, SANFORD, NC 27330

C. GORDON SPRINGLE - 540 TIPPER ROAD, ANGIER, NC 27501

JOYCE HOLLOMAN - 1363 W. MARKET STREET, SMITHFIELD, NC 27577

LOUISE SEWELL - 301 BIRCH STREET, SMITHFIELD, NC 27577

JERRY LEMMOND - 1403 SPRING LANE, SANFORD, NC 27330

JIM CURRIN - 745 LEAFLET CHURCH ROAD, LILLINGTON, NC 27546

JACKIE MCMILLIAN - 411 FRAZIER DRIVE, SANFORD, NC 27332

PAMELA THOMBS - 6300 GRETNA GREEN LN., RALEIGH, NC 27603

DAVID BARBER - PO BOX 6, SELMA, NC 27576

KAREN WALL - 125 OTTAWA DRIVE, WENDELL, NC 27591

FRANK TAYLOR - 405 N. 14TH STREET, ERWIN, NC 28339

ROGER POPE - PO BOX 1436, SMITHFIELD, NC 27577

CRYSTAL MCCLAIN - 421 BROOK ST., CLAYTON, NC 27527

MONICA GREEN - 2005 TREETOP COURT, CLAYTON, NC 27527

SHAKIVA RICHARDSON - 403 KENNEDY CIRCLE, BENSON, NC 27504

CHARLENE URENA - 906B LEE STREET, SMITHFIELD, NC 27577

FORM 990, PART XII, LINE 2C:

THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

Form 8868

(Rev January 2013)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return

OMB No 1545-1709

• If you	are filing for an Automatic 3-Month Extension, comple	te only P	art I and check this box			ightharpoons			
	are filing for an Additional (Not Automatic) 3-Month Ex			this form)					
	complete Part II unless you have already been granted				rm 8868				
	nc filing (e-file) You can electronically file Form 8868 if					a corporation			
	to file Form 990-T), or an additional (not automatic) 3 mo								
	ofile any of the forms listed in Part I or Part II with the ex								
	Benefit Contracts, which must be sent to the IRS in page								
	virs gov/efile and click on e-file for Charities & Nonprofits		• • • • • • • • • • • • • • • • • • • •		•	·			
Part I	Automatic 3-Month Extension of Time	e. Only	submit original (no copies ne	eded)					
A corpor	ation required to file Form 990 T and requesting an autor								
Part I onl				•		▶ □			
	corporations (including 1120-C filers), partnerships, REM ome tax returns	fiCs, and t	trusts must use Form 7004 to reques	st an exten	sion of time				
Type or	Name of exempt organization or other filer, see instru	ctions		Employe	ridentification	number (EIN) or			
print	JOHNSTON-LEE-HARNETT COMMUN								
	ACTION, INC.			:	56-0859623				
File by the due date for	Number, street, and room or suite no. If a P.O. box, s	ee instruc	tions	Social se	curity numbe	r (SSN)			
filing your	P.O. BOX 711				',	. (
Instructions	m 588								
	-					01			
Enter the	Return code for the return that this application is for (file	e a separa	te application for each return)			011			
			T						
Applicati	on	Return	Application			Return Code			
Is For	5000.57	Code							
	or Form 990 EZ	01	Form 990-T (corporation)	poration)					
Form 990		02	Form 1041-A						
	(individual)	03	Form 4720						
Form 990	·	04	Form 5227						
	T (sec 401(a) or 408(a) trust)	05	Form 6069	11					
rom 990	-T (trust other than above) LAKISHA NICHOLS	06	Form 8870			1 12			
	boks are in the care of ► 1102 MASSEY STI		CMIMURIEID NC 2	7577					
	so to some $\frac{1102}{1100}$ PASSET STE some No \triangleright 919-934-2145	VEET.		1311					
			FAX No			. □			
	organization does not have an office or place of business								
	s for a Group Return, enter the organization's four digit								
box ▶ L	If it is for part of the group, check this box				ers the exten	SION IS FOR			
1 I red	quest an automatic 3-month (6 months for a corporation	requirea	to tile Form 990-1) extension of time	until	T 1				
	FEBRUARY 18, 2014 , to file the exemp	t organiza	tion return for the organization name	ed above	The extensio	n			
IS TO	or the organization's return for								
	calendar year or								
	X tax year beginning JUL 1, 2012	, an	d ending <u>JUN 30, 2013</u>		_				
2 If th	If the tax year entered in line 1 is for less than 12 months, check reason Initial return Final return Change in accounting period								
3a If th	is application is for Form 990 BL, 990 PF, 990 T, 4720, o	or 6069 e	nter the tentative tax less any						
	refundable credits See instructions	J. 0003, E				0.			
	is application is for Form 990 PF, 990 T, 4720, or 6069,	enter are:	3a \$						
		•		25	•	0.			
_	mated tax payments made. Include any prior year overp			3b	\$				
C 421	ance due. Subtract line 3h from bas 3s. Include very as	Umant und	h this form if socialised	- 1	ſ				
	ance due Subtract line 3b from line 3a Include your pa using EFTPS (Electronic Federal Tax Payment System):	-	• •	30	s	0.			

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions

Form (8868 (Rev 1 20 <u>13)</u>					Page :		
	ou are filing for an Additional (Not Automatic) 3-Month Ex	tension,	complete only Part II and check this	box		▶ X		
	Only complete Part II if you have already been granted an a		· · · · ·		8868			
If yo	ou are filing for an Automatic 3-Month Extension, comple							
Parl	Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the origin	al (no c	opies nee	<u>ded)</u>		
			Enter filer's	identifyir	ig number, :	see instructions		
Туре	Name of exempt organization or other filer, see instru	ctions		Employe	dentificatio	on number (EIN) o		
print	JOHNSTON-LEE-HARNETT COMMUN							
File by t	ACTION, INC.		<u> 56-0859623</u>					
due date filing you	I Hamber, Sireer, and room of Salle no in a F O box, s	Social se	ocial security number (SSN)					
return S								
Instruction	City, town or post office, state, and ZIP code For a form	oreign add	dress, see instructions					
	Ab Dahman da faatha ahaa ahaa baara da fa					0 1		
Entert	the Return code for the return that this application is for (file	a separa	ite application for each return)			الالكا		
Applic	ation	Return	Application			Return		
<u>ls For</u>		Code	is For			Code		
Form 9	990 or Form 990 EZ	01		<u>.</u>				
Form 9	990-BL	02	Form 1041-A			08		
Form 4	4720 (Individual)	03	Form 4720	09				
	990-PF	04	Form 5227	orm 5227				
	990 T (sec 401(a) or 408(a) trust)	05	Form 6069			11		
	990-T (trust other than above)	06	Form 8870			12		
STOP	Do not complete Part II if you were not already granted		<u>natic 3-month extension on a prev</u>	iously file	<u>d Form 886</u>	8		
	LAKISHA NICHOLS		CMICHIPITED NG 3	7577				
	books are in the care of \triangleright 1102 MASSEY STI	KEET .		<u> 15 / / </u>				
	ephone No ► 919-934-2145		FAX No.					
	ne organization does not have an office or place of business			(Alba- la	. 41 4			
ox ▶	nls is for a Group Return, enter the organization's four digit is in the first is for part of the group, check this box	1						
	request an additional 3-month extension of time until		ach a list with the names and EINs of 15, 2014	ali memo	ara the exter	nsion is for		
	For calendar year, or other tax year beginning			מווד.	30, 2	013		
	f the tax year entered in line 5 is for less than 12 months, cl			Final r		<u> </u>		
•	Change in accounting period	HOCK TEAS	Oil iiiida recom	(litali	stuill			
7 5	State In detail why you need the extension							
	ADDITIONAL TIME IS NECESSARY	TO AL	LOW THE ORGANIZATION	OT TO	REVIE	W THE		
	RETURN BEFORE FILING.					<u></u>		
-								
8a I	f this application is for Form 990 BL, 990 PF, 990-T, 4720, o	or 6069. e	nter the tentative tax, less any					
	nonrefundable credits. See instructions			8a	\$	0.		
b 1	If this application is for Form 990 PF, 990-T, 4720, or 6069, enter any refundable credits and estimated							
	tax payments made include any prior year overpayment allowed as a credit and any amount paid							
	previously with Form 8868			8b	\$	0		
-	Balance due Subtract line 8b from line 8a Include your payment with this form, if required, by using							
	EFTPS (Electronic Federal Tax Payment System) See instru	-		8c	\$	0.		
			st be completed for Part II o	nly.				
nuger b	penalties of perjury, I declare that I have examined this form, including	ing accomp	panying schedules and statements, and to	the best o	f my knowled	ge and belief,		
t is true	e, correct, and complete, and that I am authorized to prepare this fo	rm						
Sinnatu	TO MOLEKA D. 17 MARK THE D.	PA.		Note	> 2/10	114		

Form 8868 (Rev 1-2013)