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DLN: 93493133024634

# Form **990**

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

A Fo	r the	2012 ca	endar year, or tax year beginning 07-0:	1-2012 , 2012, and end	ina 06-30	-2013				
		applicable	C Name of organization				D Employ	er ide	entification number	
_	dress cl		LUCY WEBB HAYES NATIONAL TRAINING SCI FOR DEACONESSES & MISSIONARIES	HOOL						
_		,	Doing Business As				53-019	9000	۷	
_	me cha	-	SIBLEY MEMORIAL HOSPITAL							
_	ial retu		Number and street (or P O box if mail is no 5255 LOUGHBORO RD NW	ot delivered to street address)	Room/suite	e	E Telephor	ne nun	nber	
Tei	mınate	ed	JZJJ LOOGIIBOKO KU NVV				(202)	537-4	4000	
Am	ended	return	City or town, state or country, and ZIP + 4				(202)	,,,,	1000	
– <sub>Apı</sub>	olicatio	n pending	WASHINGTON, DC 20016				<b>G</b> Gross re	ceipts	\$ 792,989,345	
			<b>F</b> Name and address of principal of	officer		<b>H(a)</b> Is th	is a group i	returr	n for	
			RICHARD O DAVIS				ates?	Ccuii	┌ Yes <b>┌</b> No	
			5255 LOUGHBORO RD NW WASHINGTON,DC 20016							
									uded? Tyes No	
Ta	x-exen	npt status	▼ 501(c)(3)	o)	527	11 "N	o," attach a	alist	(see instructions)	
	- boit	- I- \A/\/	vw sibley org			H(c) Grou	up exemptio	on nu	mber ►	
, vv	ebsite	e: F WV	W SIBLEY ORG							
<b>∢</b> For	n of or	rganızatıor	Corporation Trust Association Ot	her 🟲		L Year of fo	mation 189	1 M	State of legal domicile DC	
Pa	rt I	Sum	mary							
	1	Briefly d	escribe the organization's mission or m	nost significant activities	5					
			CY WEBB HAYES NATIONAL TRAINI							
a1		SERVIC	ES WITHOUT REGARD TO RACE, CR	EED, SEX, NATIONAL C	ORIGIN, F	HANDICAP	AGE OR A	BILI	TY TO PAY	
<u>క</u>										
₫										
<u>.</u>	١_									
soveniance	2	Check t	his box দ if the organization disconti	nued its operations or dis	sposed of	more than 2	25% of its i	net as	ssets	
	,	Number	of voting members of the governing bo	dy (Part VI June 1a)			ı	3	25	
e e	I		of independent voting members of the				- F	4	21	
Activities &	I		mber of individuals employed in calend				- F	5		
Ş	I							6	1,995	
4	I		mber of volunteers (estimate if necess						316	
	1		related business revenue from Part VI					7a	231,245	
	Ь	Net unre	elated business taxable income from Fo	orm 990-1, line 34 .			• •	7b	-5,725	
						Pric	or Year	_	Current Year	
gı.	8		butions and grants (Part VIII, line 1h)				110,0	_	132,290	
Revenue	9	_	am service revenue (Part VIII, line 2g)			246,266,626				
36	10	Inves	tment income (Part VIII, column (A), l	ines 3, 4, and 7d )			14,536,7	99	16,516,958	
ш	11		revenue (Part VIII, column (A), lines !		-		4,459,7	19	4,897,871	
	12		revenue—add lines 8 through 11 (must			265,373,21		۱۵	263,174,773	
	13		s and sımılar amounts paıd (Part IX, co				697,3	_		
							097,3	-	1,277,993	
	14		its paid to or for members (Part IX, colu			0	0			
83	15	5 a ları 5 – 10	es, other compensation, employee ben )	efits (Part IX, column (A	), lines		133,235,7	16	135,621,710	
Expenses	16a		, ssional fundraising fees (Part IX, colum	ın (A ), line 11e)				0	0	
⊕ ⊕	ь		indraising expenses (Part IX, column (D), line 2							
Ð	17		expenses (Part IX, column (D), line 2	•			106,148,2	4.0	113,802,643	
	18		expenses Add lines 13–17 (must equi				240,081,3	-	250,702,346	
	19				-			-		
. 07	19	Rever	ue less expenses Subtract line 18 fro	m line 12	<u> </u>		25,291,8	-	12,472,427	
8 9 0 0						_	g of Curren ′ear	١	End of Year	
0 de	20	Total	assets (Part X, line 16)				973,001,6	10	996,154,414	
Net Assets or Fund Balances	21		liabilities (Part X, line 26)				198,386,7	-	146,230,274	
2 E	22		ssets or fund balances Subtract line 2:		•		774,614,8	-	849,924,140	
		_		1 1101111111111111111111111111111111111	• •		, , ,,,,,,		017,721,110	
Unde my k	nowle	alties of dge and	perjury, I declare that I have examined belief, it is true, correct, and complete nowledge							
		C-0.0	ature of officer				014-05-13			
Sigr		Sign	ature of officer			D	ate			
Her	e		TIN BASSO RVP FINANCE & CFO							
		17	e or print name and title	anada ajanat	T <sub>S</sub>	ha		DTTN		
			Print/Type preparer's name Prepa	arer's signature	Da <sup>-</sup>		eck if -employed	PTIN		
Paid				n's EIN ►						
	pare									
Use	On	ly 📙	Firm's address 🗠			Pho	one no			
		1				1				

May the IRS discuss this return with the preparer shown above? (see instructions)

**Yes No** 

4e

Total program service expenses ►

	Check ıf S	chedule O contains a response t	o any question in this Part III .		
1	Briefly describe	the organization's mission			
MEM PRO MISS SUFI POS VALI IMPI EXPI	ORIAL HOSPITAL VIDES ALL SVCS SION IS TO PROV FERING, AND RES SIBLE AT THE HIGUE, WITH THE GO ROVE THAT SVC	L IS A GENERAL SHORT-TERM WITHOUT REGARD TO RACE, YIDE QUALITY HEALTH SVCS ATORE HEALTH AS SWIFTLY, SAGHEST VALUE FOR ALL CONC AL OF IMPROVING HEALTH A	OOL FOR DEACONESSES AND NACUTE CARE HOSPITAL LOCA CREED, SEX, NATIONAL ORIGI AND FACILITIES FOR THE COMMAFELY AND HUMANELY AS IT CERNED ITS VISION IS TO MAKND WELL-BEING OF THE COMMODS, TEAMWORK, AND KNOWLE CH PROVIDE GUIDELINES AND FITS PATIENTS	TED IN N W WASHINGTON, EN, HANDICAP, AGE OR ABILIMUNITY, TO PROMOTE WELL AN BE DONE CONSISTENT VE AVAILABLE SUPERIOR HELUNITY THE HOSPITAL PLANDGE OF BEST PRACTICES AND	OC THE HOSPITAL ITY TO PAY ITS LNESS, RELIEVE VITH BEST SVC ALTHCARE SVC AND NS TO CONTINUE TO ND CUSTOMER
2	the prior Form 99	0 or 990-EZ?	ogram services during the year wh		┌ Yes ┌ No
	•	these new services on Schedul			
3	services?	ion cease conducting, or make s	ıgnıfıcant changes ın how it condu 	icts, any program	┌ Yes ┌ No
	•	_			
4	expenses Sectio		emplishments for each of its three nizations are required to report the program service reported		
4 <b>a</b>	TO THIS COMMUNITY WITH THE BEST SEF WASHINGTON, DC OR ABILITY TO PAY OF THE INTEGRATICY ACCOUNTING PERICY MEMBERS OF THE CY 1,000 PATIENTS, IN MILLION SIBLEY PR COMMUNITY OF HO AND PROVIDED OVE	THE HEALTHCARE SERVICES TO PATIENT TY, PROMOTING WELLNESS, RELIEVE SURVICE GIVEN AT THE HIGHEST VALUE SITHE HOSPITAL PROVIDES ALL SERVICES IN NOVEMBER, 2010, THE HOSPITAL BION WAS TO ADOPT THE FISCAL YEAR ACOD JULY 1, 2012 TO JUNE 30, 2013 INFORMUNITY WHO ARE NOT ABLE TO PATICURRING COSTS OVER \$2 2 MILLION TO COVIDES CHARITY CARE TO THE CLIENT PRE, COLUMBIA ROAD CLINIC, UNITY HERE 67,000 DAYS OF INPATIENT CARE O, AND OVER 144,000 TESTS WERE REN	AC12,251 INCLUDING GRANTS OF \$ IS IN THE NORTHWEST WASHINGTON, DOUBTERING, AND RESTORE HEALTH AS SWINGLEY HOSPITAL IS A GENERAL SHORT TERES WITHOUT REGARD TO RACE, CREED, SEECAME INTEGRATED WITH THE JOHNS HOW THE COUNTING PERIOD OF JULY 1 TO JUNE INTERENT IN THE PURPOSE IS THE HOSPITAY FOR SERVICES FOR FISCAL YEAR 2013 FOTAL BENEFITS AND UNCOMPENSATED OF THE CATHOLIC HEALTH CARE NETW ALTHCARE, AND BREAD FOR THE CITY TOWN AND THE CITY TOWN ALTHCARE, AND BREAD FOR THE CITY TOWN AND THE CITY TOWN ALTHCARE.	IFTLY, SAFELY AND HUMANELY AS IT C RM ACUTE CARE FACILITY LOCATED II EX, SEXUAL PREFERENCE, NATIONAL C DPKINS HEALTH SYSTEM (JHHS) ONE 30 CONSEQUENTLY, THIS RETURN IS ALS WILLINGNESS TO PROVIDE HEALT I, THE HOSPITAL PROVIDED CHARITY O COST OF CARE PROVIDED TO THE COI ORK, MARYS CENTER FOR MATERNAI THE HOSPITAL ADMITTED ALMOST 15,0 OAS WELL OVER 34,000 PATIENTS W	CAN BE DONE CONSISTENT N NORTHWEST DRIGIN, HANDICAP, AGE OF THE REQUIREMENTS FOR THE 12-MONTH HCARE SERVICES TO CARE TO MORE THAN MMUNITY EXCEEDED \$6 1 L AND CHILD HEALTH, THE 1000 PATIENTS IN 2013, ERE TREATED IN OUR 24/7
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	
4d	Other program s	services (Describe in Schedule C including (		) (Revenue \$	)

232,612,251

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			No
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[N]{2}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2012)

<u> </u>	Statements Regarding Other 1RS Fillings and Tax Compliance			-
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
1	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   170			. 10
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
1	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
,	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
,	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	- <del>-</del>		
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		N
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
ı	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
ı	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule 0	14h		

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing			
	body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct			-110
	supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		N o
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		N o
36	<b>ection B. Policies</b> (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
36	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	<i>ye Code</i>	e.) <b>No</b>
	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a	Did the organization have local chapters, branches, or affiliates?			No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a		No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
110a b 111a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No No

- 17 List the States with which a copy of this Form 990 is required to be filed ▶DC
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available. Check all that apply
  - Own website Another's website Vpon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►MARTIN BASSO RVP FINANCE & CFO 5255 LOUGHBORO RD NW WASHINGTON, DC (301)896-2333

Form	990	(2012)	
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#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related	more t perso and	han o	one l both ector	box, an o	officer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-M13C)	MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form <b>990</b> (2012)

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

											_		
	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more t	tion ( han d n is	one l both	oox, an	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	.   .	( <b>F)</b> Estima mount of compens from t	fother ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		rganizati relate organiza	d
											+		
											+		
											+		
											_		
1b c	Sub-Total	c to Dart VII S	· ·		•		•	•			+		
d	Total (add lines 1b and 1c) .				٠.	٠.	•	•	7,766,871	14,250,34	8	3	3,013,971
2	Total number of individuals (in	cluding but not	limited	to the	ose l	ıste	d abov	e) w					
	\$100,000 of reportable compe	ensation from th	e organ	ızatıd	on <b>⊫</b> -2	209							
												Yes	No
3	Did the organization list any <b>fo</b> on line 1a? <i>If</i> "Yes," complete S						emplo			sated employee	3	Yes	
4	For any individual listed on line organization and related organ individual	ızatıons greater									4	Yes	
5	Did any person listed on line 1	a receive or acc	crue cor	mpen	satio	on fr	om any	unr/	elated organization	or individual for			
	services rendered to the organ	nization? <i>If</i> "Yes	," compl	ete S	ched	ule 3	l for su	ch pe	erson	[	5		No
S	ection B. Independent Co	ntractors											
1	Complete this table for your fiv	ve highest comp											
	compensation from the organiz	zation Report co	nmnanc	ation	for t	the d	ralenda	rva	ar ending with or wi	thin the organization	nn'e i	tav vear	

(A) Name and business address	(B) Description of services	(C) Compensation
SURGICAL ANESTHESIA ASSOCIATES 5255 LOUGHBORO RD NW WASHINGTON DC 20016	ANESTHESIA	352,050
ROBERT S KLAPPENBACH MD 2337 BLAINE DRIVE CHEVY CHASE MD 20815	PATHOLOGY	298,664
MARGARET M SHAFFER MD 11813 HAYFIELD CT POTOMAC MD 20854	PATHOLOGY	298,664
LANGEVIN LARSEN HAMM & COHEN 5530 WISCONSIN AVE 930 CHEVY CHASE MD 20815	HEALTH CARE	227,660
BOGDAHN CONSULTING LLC 4901 VINELAND RD STE 600 ORLANDO FL 32811	CONSULTING	225,000
Total number of independent contractors (including but not limited to those listed about	Viving reserved make then	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 13

Part V	1111	Statement of	f Revenue ile O contains a respoi	aca ta any quastion i	n this Bart VIII			
		Check if Schedu	ne o contains a respon	ise to any question i	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
0	1a	Federated camp	paigns 1a					
Contributions, Giffs, Grants and Other Similar Amounts	ь	Membership du	es					
3ra not		·	ents <b>1c</b>					
s, I Ar	C							
Giffi ilar	d	Related organiz	ations 1d					
īs,	e	Government grants	(contributions) <b>1e</b>					
tior r S	f	All other contribution	ons, gifts, grants, and <b>1f</b>	132,290	į	į	İ	
Contributic and Other	g		ons included in lines		ŀ			
ntri d O	9	1a-1f \$						
Col	h	<b>Total.</b> Add lines	:1a-1f	· · · •	132,290			
				Business Code				
en E	2a	PATIENT REVENUE		621990	212,736,374	212,736,374		
e. Se v	ь	ASSISTED LIVING		623000	19,713,796	19,713,796		
Program Serwce Revenue	С	PHYSICIAN BILLING	ì	621990	6,496,068	6,496,068		
	d	MEDICAL OFFICE		621990	2,466,928	2,466,928		
	e	LAB REVENUE		621500	214,488		214,488	
	f	All other progra	m service revenue					
		T-4-1 A dd loc	. 2 - 26		244 627 654			
	g 3		2a-2f		241,627,654			
			ome (including dividen ar amounts)		7,838,285		16,757	7,821,528
	4	Income from invest	tment of tax-exempt bond	proceeds 🕨				
	5	Royalties		🕨				
			(ı) Real	(II) Personal				
	6a	Gross rents						
	Ь	Less rental expenses						
	c	Rental income or (loss)						
	d	Net rental incor	me or (loss)					
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	538,131,293					
	ь	Less cost or other basis and	529,407,776	44,844				
		sales expenses	8,723,517	·				
	, C	Gain or (loss)	<u> </u>	-44,844	8,678,673	8,678,673		
	d 8a	Gross income fr	s)		0,070,073	0,070,075		
Other Revenue		events (not incl	reported on line 1c)					
jer.	ь	Lace direct ov	a penses b	<del>                                     </del>				
ᅙ	c		loss) from fundraising	events				
			rom gaming activities					
		See Part IV, lın						
			a					
	р С		penses <b>b</b> loss) from gamıng actı	vities <b>F</b>				
	10a	Gross sales of i		VICICS				
		returns and allo						
			a	528,370				
	Ь		oods sold b	361,952	466.41	455.15		
	C		loss) from sales of inv		166,418	166,418		
	11-	Miscellaneous	s kevenue	Business Code 900099	1,655,749			1,655,749
	11a	PARKING LOT	- NDTN C	900099	1,055,749			1,177,32
	b	CAFETERIA/VI	-	900099	1,177,321			, ,
	C	OTHER INCOM		900099	1,122,299 776,084			1,122,299 776,084
	d	All other revenu			776,084			776,084
	е	Total. Add lines		• • • •	4,731,453			
	12	Total revenue.	See Instructions .	· · · · •	263,174,773	250,258,257	231,245	12,552,981

	t IX Statement of Functional Expenses				Page 10
	on 501(c)(3) and 501(c)(4) organizations must complete all columns. Al	l other organizati	ons must comp	lete column (A )	
	Check if Schedule O contains a response to any question in this Pa				г
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,277,993	1,277,993		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	7,740,381	7,322,400	417,981	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	104,906,315	94,936,919	9,969,396	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	5,099,368	4,824,002	275,366	
9	Other employee benefits	9,974,972	9,436,322	<del> </del>	
10	Payroll taxes	7,900,674	7,474,038	<del> </del>	
11	Fees for services (non-employees)	7,300,071	7,171,030	120,030	
 а	Management	1,146,189	1,084,295	61,894	
b	Legal	930,307	397,632		
c	Accounting	546,470	508,541	37,929	
d	Lobbying	73,082	300,341	73,082	
e	Professional fundraising services See Part IV, line 17	73,002		73,002	
f	Investment management fees	1,458,647		1,458,647	
g g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on	1,430,047		1,430,047	
	Schedule O)	23,735,090	22,947,356		
12	Advertising and promotion	1,103,586	885,841	217,745	
13	Office expenses	1,174,245	1,110,836		
14	Information technology	3,306,051	3,127,524	178,527	
15	Royalties				
16	Occupancy	4,428,923	4,189,761	239,162	
17 18	Travel	118,862	112,443	6,419	
19	Conferences, conventions, and meetings	351,855	332,855	19,000	
20	Interest	4,065,142	3,769,683	<u> </u>	
21	Payments to affiliates	, , ,		<del>                                     </del>	
22	Depreciation, depletion, and amortization	17,745,172	16,786,933	958,239	
23	Insurance	4,380,559	4,380,559		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	DIRECT PATIENT SUPPLIES	31,808,983	31,808,983	0	
b	OTHER SUPPLIES	10,135,852	9,653,967	481,885	
c	PURCHASED SERVICES	5,019,717	3,996,516	1,023,201	
d	PROVIDER TAX	1,733,224	1,733,224	0	
e	All other expenses	540,687	513,628	27,059	
25	Total functional expenses. Add lines 1 through 24e	250,702,346	232,612,251	18,090,095	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				_

Part X Balance Sheet

		Check if Schedule O contains a response to any question in t			(A) Beginning of year		(B) End of year	
	1	Cash—non-interest-bearing				1	·	
	2	Savings and temporary cash investments			26,895,127	2	24,861,438	
	3	Pledges and grants receivable, net				3		
	4	Accounts receivable, net			30,869,323	4	29,926,083	
Assets	5	Loans and other receivables from current and former officers employees, and highest compensated employees Complete Schedule L	Part II	of		5		
	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , an and sponsoring organizations of section $501(c)(9)$ voluntary	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employed and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficial organizations (see instructions) Complete Part II of Schedule L					
8	7	Notes and loans receivable, net				7		
⋖	8	Inventories for sale or use			1,504,177	8	3,531,896	
	9	Prepaid expenses and deferred charges			3,613,270	9	7,143,048	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	321,171,721				
	ь	Less accumulated depreciation	10b	42,563,096	280,754,995	10c	278,608,625	
	11	Investments—publicly traded securities				11		
	12	Investments—other securities See Part IV, line 11			318,844,793	12	153,847,810	
	13	Investments—program-related See Part IV, line 11				13		
	14	Intangible assets				14		
	15	Other assets See Part IV, line 11			310,519,925	15	498,235,514	
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			973,001,610		996,154,414	
	17	Accounts payable and accrued expenses			27,758,959	17	28,387,984	
	18	Grants payable				18	<u> </u>	
	19	Deferred revenue				19		
	20	Tax-exempt bond liabilities			112,365,151	20	70,549,654	
	21	Escrow or custodial account liability Complete Part IV of Sc	hedule	D	2,374,182		365,945	
ilities	22	Loans and other payables to current and former officers, dire key employees, highest compensated employees, and disqua	ctors,		, ,		,	
Liabili		persons Complete Part II of Schedule L				22		
$\ddot{\Box}$	23	Secured mortgages and notes payable to unrelated third part	ies .			23		
	24	Unsecured notes and loans payable to unrelated third parties	5.			24		
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete F	art X	of Schedule				
		D			55,888,499	25	46,926,691	
	26	Total liabilities. Add lines 17 through 25			198,386,791	26	146,230,274	
S S		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.	-  ✓ ar	id complete				
걸	27	Unrestricted net assets			740,671,379	27	810,539,856	
<u>ଟ</u>	28	Temporarily restricted net assets		• •	20,489,794	28	24,430,638	
<u>~</u>	29	Permanently restricted net assets			13,453,646	29	14,953,646	
r Fund Balance	23	Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.			10,400,040	23	14,555,645	
0	30	Capital stock or trust principal, or current funds				30		
sets	31	Paid-in or capital surplus, or land, building or equipment fund				31		
ASS	32	Retained earnings, endowment, accumulated income, or othe				32		
Set 7	33	Total net assets or fund balances			774,614,819		849,924,140	
Ž	34	Total liabilities and net assets/fund balances			973,001,610		996, 154, 414	

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		263,1	174,773
2	Total expenses (must equal Part IX, column (A), line 25)	2		250,7	702,346
3	Revenue less expenses Subtract line 2 from line 1	3		12,4	172,427
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		774,6	514,819
5	Net unrealized gains (losses) on investments	5			196,833
6	Donated services and use of facilities	6			· ·
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		39,6	540,061
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		849,9	924,140
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. $\sqsubset$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

Software ID: **Software Version:** 

**EIN:** 53-0196602

Name: LUCY WEBB HAYES NATIONAL TRAINING SCHOOL

FOR DEACONESSES & MISSIONARIES

Form 990, Part VII - Compensation of Compensated Employees, and Indepe	Officers, Dir ndent Contra	ectors	,Tru	ıste	es,	Key	En	nployees, Highe	st	
(A) Name and Title	(B) Average hours per week (list	dıre	than	o not one son i er an trus	box s bot d a tee)	, th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	any hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former			related organizations
REV DAVID A ARGO TRUSTEE	5 00 10 00	х						0	0	0
WILLIAM B BARTON ESQ TRUSTEE/VICE CHAIRMAN	5 00 10 00	х		х				0	0	0
GEOFFREY D BROWN TRUSTEE	5 00 1 00	х						0	0	0
J RENE CARTER TRUSTEE	5 00 10 00	х						0	0	0
CHARLES M COCHRAN JR TRUSTEE	5 00 0 00	х						0	0	0
PAUL R ERICKSON TRUSTEE	5 00 0 00	х						0	0	0
MICHAEL K FARR TRUSTEE	5 00 11 00	х						0	0	0
SAMUAL P HARRINGTON MD TRUSTEE/SECRETARY	5 00 10 00	х		х				0	0	0
BURKE F HAYES TRUSTEE	5 00 0 00	х						0	0	0
DALE H HOSCHEIT ESQ TRUSTEE	5 00 10 00	х						0	0	0
JOHN O MAY TRUSTEE	5 00 0 00	х						0	0	0
EDWARD J MILLER JR TRUSTEE/CHAIRMAN	5 00 21 00	х		х				0	0	0
A WALLACE MOORE JR TRUSTEE	5 00 0 00	х						0	0	0
RICHARD E MORRIS TRUSTEE/TREASURER	5 00 10 00	х		х				0	0	0
PRISCILLA I PAGANO TRUSTEE	5 00 0 00	х						0	0	0
CHARLES H ROSS TRUSTEE	5 00 0 00	х						0	0	0
THOMAS J SCHAEFER TRUSTEE	5 00 0 00	х						0	0	0
RONALD R PETERSON TRUSTEE/CORP VICE CHAIRMAN	5 00 55 00	х		х				0	13,573,496	1,812,123
THOMAS H SULLIVAN TRUSTEE	5 00 0 00	х						0	0	0
CARL L SYLVESTER JR MD TRUSTEE	5 00 0 00	х						352,050	0	0
KIMBERLY H WALTON ESQ TRUSTEE	5 00 0 00	х						0	0	0
NILOOFAR RAZI HOWE TRUSTEE	5 00 1 00	х						0	0	0
THOMAS M MASTERSON MD TRUSTEE, EX-OFFICIO	5 00 0 00	х						60,000	0	0
SHARON PERCY ROCKEFELLER TRUSTEE	5 00 0 00	х						0	0	0
RICHARD O DAVIS PRESIDENT/CEO/TRUSTEE	58 00 2 00	х		x				0	676,852	190,015

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Indepe	ndent Contra	ctors								
<b>(A)</b> Name and Title	(B) Average hours per week (list	verage Position (do not check more than one box, unless person is both an officer and a director/trustee)			th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related	
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
STEPHEN C MCDONNELL SR VP & CFO	60 00 0 00			х				648,452	0	72,968
JOAN VINCENT SR VP, PT CARE SVCS & CNO	60 00 0 00			х				348,690	0	83,732
ALISON ARNOTT VP SUPPORT SERVICES	60 00 0 00			х				172,281	0	21,595
QUEENIE PLATER VP & CHIEF HR OFFICER	60 00 0 00			х				290,653	0	64,972
KENDA TAVAKOLI VP, INFO RESOURCES & CIO	60 00 0 00			Х				299,057	0	52,255
PETER PETRUCCI MD VP PT SAFETY, QUALITY & MED AFFAIRS	60 00 0 00			х				306,850	0	21,779
CHRISTINE STUPPY VP BUS DEVEL & STRAT PL	60 00 0 00			х				223,911	0	36,110
JEFFERY JOYNER VP PROFESSIONAL SERVICES	60 00 0 00			х				225,114	0	32,458
JEFFREY L LIN PHYSICIAN DIR GYN ONCOLOGY	40 00 0 00					х		818,222	0	38,728
REBECCA ZUURBIER PHYSICIAN DIR BREAST IMAG	40 00 0 00					х		515,780	0	9,454
JERRY L PRICE VP REAL ESTATE & CONSTRUCT	40 00 0 00					х		427,294	0	61,681
HASAN ZIA PHYSICIAN DIR INTENSIVE/ACUTE CARE	40 00 0 00					х		566,020	0	39,375
COLETTE M MAGNANT BREAST SURGEON	40 00 0 00					х		877,046	0	41,079
ROBERT L SLOAN FORMER PRESIDENT & CEO/TRUSTEE	0 00 10 00						х	1,635,451	0	435,647

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493133024634

**Employer identification number** 

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

LUCY WEBB HAYES NATIONAL TRAINING SCHOOL

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

FOR D	EACON	IESSES & I	MISSIONARIES						53-0196	602	
	rt I			ıblic Charity Sta				•	<del></del>	ınstruction	s.
The	rganı	zation is	not a priva	te foundation becaus	seitis (For	lines 1 thro	ough 11, chec	k only one	box )		
1	Г	A chur	ch, convent	ion of churches, or a	ssociation of	fchurches	described in :	section 170	(b)(1)(A)(i)	-	
2	$\sqcap$	A scho	ol describe	d in <b>section 170(b)(</b> 1	<b>L)(A)(ii).</b> (At	tach Sche	dule E )				
3	~	A hosp	oital or a coo	perative hospital se	rvice organiz	zatıon desc	rıbed ın <b>secti</b>	on 170(b)(	1)(A)(iii).		
4	Γ	A med	ical researc	h organization opera	ted ın conjun	ction with	a hospital des	scribed in <b>s</b>	ection 170(b)	)(1)(A)(iii).	Enter the
_	_			ity, and state							
5	ı	_	•	erated for the benefi	_	or univers	ity owned or	operated by	, a governme	ntal unit des	cribed in
	_			( <b>A)(iv).</b> (Complete P	-						
6	<u>_</u>			local government o							
7		_		at normally receives		-	s support fror	n a governn	nental unit or	from the ge	neral public
8	_			on 170(b)(1)(A)(vi). : described in <b>sectio</b> i		•	mplete Part 1	T \			
9	<u>'</u>		-				-	-	abutions moi	mharchin fac	s and gross
9	'			at normally receives vities related to its e							
				oss investment inco							
				ganızatıon after June						r tax/iioiii i	,4311163363
10	Г			ganization after June ganized and operate							
11	<u>'</u>	_		ganized and operated ganized and operated							the nurneces of
11	,			ly supported organiz							
			•	ibes the type of supp				•			
		а	┌ Type I	<b>b</b>	Type II	I - Functio	nally integrat	ed <b>d</b>	Type III - I	Non-function	ally integrated
e	Γ			ox, I certify that the							
				ion managers and ot	her than one	or more pu	iblicly suppor	ted organız	ations descri	bed in secti	on 509(a)(1) or
f			n 509(a)(2) Sraanization	received a written d	etermination	from the I	DS that it is a	Type I Ty	ne II or Tyn	a III sunnoi	ting organization
•			this box	received a writteri d	ecermination	nom the r	NS that it is e	гурет, гу	pe II, or Typ	e III suppoi	
g		Since	August 17,	2006, has the organ	ızatıon accep	oted any gi	ft or contribut	ion from an	y of the		·
			ng persons?							,	
				irectly or indirectly of	•		_	n persons d	escribed in (i		Yes No
				governing body of th		_	on?				g(i)
				er of a person descr						<b></b>	g(ii)
_		• •		lled entity of a perso						111	g(iii)
h		Provid	e the followi	ng information about	the support	ed organiza	ition(s)				
(i	i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did yo	u notify	(vi) I:	s the	(vii) A mount of
	suppo			organization	organızat		the organ		organiza		monetary
OI	ganiz	ation		(described on	col (i) lis		ın col (i)	'	col (i) or		support
				lines 1 - 9 above or IRC section	your gove docume	_	suppo	ort ?	in the	057	
				(see	docume	110.					
				instructions))	Voc	No	Yes	T No	Vos	No	
					Yes	No	res	No	Yes	No	
								1			
Total	l			1			1			1	

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493133024634

#### OMB No 1545-0047

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES & MISSIONARIES 53-0196602 Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Yes 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b					
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT	
	filed Form 5768 (election under section 501(h)).	

	med form 5700 (election under Section 501(ii)).	(;	a)		(b)	
For e activ	ach "Yes" response to lines 1a through 11 below, provide in Part IV a detailed description of the lobbying uity.	Yes	No		Mour	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of		•			
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo			
c	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
e	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			4	9,500
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	O ther activities?	Yes			2	3,582
j	Total Add lines 1c through 1i				7	3,082
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c	)(5),	or s	ectio	n
				لــــــ	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'Iine 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section $60.33(e)(1)(A)$ notices of nondeductible section $16.2(e)$ dues	3				

# Taxable amount of lobbying and political expenditures (see instructions)Part IV Supplemental Information

political expenditure next year?

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and

Identifier	Return Reference	Explanation
EXPLANATION OF LOBBYING ACTIVITIES		DIRECT CONTACT SIBLEY MEMORIAL HOSPITAL RETAINS LEGAL COUNSEL TO PERFORM LOBBYING ACTIVITIES ON ITS BEHALF THE LOBBYING ACTIVITIES RELATE TO PRESERVING AND PROTECTING THE HOSPITAL'S INTERESTS WITH REGARDS TO MATTERS AFFECTING HEALTH CARE AND HEALTH FACILITIES OTHER ACTIVITIES SIBLEY MEMORIAL HOSPITAL PAID \$23,582 DURING THE FISCAL YEAR ENDED JUNE 30, 2013 TO THE DISTRICT OF COLUMBIA HOSPITAL ASSOCIATION FOR LOBBYING PURPOSES AS PART OF THE ANNUAL DUES

4

5

DLN: 93493133024634

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

ntema	Revenue Service	m 990. ► See separate instructions.		Inspection			
LUC	me of the organization CY WEBB HAYES NATIONAL TRAINING SCHOOL		Emplo	oyer identification number			
	R DEACONESSES & MISSIONARIES			196602			
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990		ınds o	r Accounts. Complete if the			
	organization answered tes to Form 990	(a) Donor advised funds	1 (	<b>b)</b> Funds and other accounts			
1	Total number at end of year	(u) belief datibed failed	<del>  `</del>	2,1 4,145 4,14 54,161 4,555 4,165			
2	Aggregate contributions to (during year)						
3	Aggregate grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advis- funds are the organization's property, subject to the or	3	or advis	ed Yes No			
6	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene- conferring impermissible private benefit?		purpose Yes No				
Pa	rt II Conservation Easements. Complete if	the organization answered "Yes" to	o Form	990, Part IV, line 7.			
1 2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	or education) Preservation of an Preservation of a c	ertified	historic structure			
		Γ		Held at the End of the Year			
а	Total number of conservation easements		2a				
b	Total acreage restricted by conservation easements		2b				
c	Number of conservation easements on a certified histo	oric structure included in (a)	2c				
d	Number of conservation easements included in (c) accomistoric structure listed in the National Register	2d					
3	Number of conservation easements modified, transfer	red, released, extinguished, or terminate	d by the	e organization during			
	the tax year ▶						
4	Number of states where property subject to conservat	rion easement is located ►					
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		— Iling of v	violations, and Yes No			
6	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation easem	nents du	ırıng the year			
7	Amount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easements	during	the year			
0	Poss each conservation assembly reported on line 2/	d) above enticks the magnificants of a s	tion 17:	0/b\/4\/B\/.\			
8	Does each conservation easement reported on line 2(and section 170(h)(4)(B)(ii)?			☐ Yes ☐ No			
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements						
Par	Organizations Maintaining Collection Complete if the organization answered "Y	ns of Art, Historical Treasures, o	or Oth	er Similar Assets.			
1a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote to	ets held for public exhibition, education, o	or resea	rch in furtherance of public			
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items							
(i) Revenues included in Form 990, Part VIII, line 1							
	(ii) Assets included in Form 990, Part X			<b></b>			
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS		r financ				

a Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Ar	t, His	tori	<u>cai ii</u>	reası	ures, or O	tne	r Similar As	ssets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	heck	any of	the fol	lowing that a	are a	significant us	e of its	
а	Public exhibition		d	Γ	Loan	orexo	hange progi	rams			
b	Scholarly research		e	Γ	Othe	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expl	aın hov	w the	y furthe	er the	organızatıor	ı's ex	cempt purpose	ın	
5	During the year, did the organization solicit of								nılar	_	_
D-	assets to be sold to raise funds rather than t		-						'!! to Farmer	Г Yes	No
Pal	<b>t IV</b> Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	a "Y	es" to Form	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?		•		•		or other ass	ets	not	┌ Yes	✓ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	e follov	wing	able		_				
									Aı	mount	
C	Beginning balance							1c			
d	Additions during the year							1d			
e	Distributions during the year							1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ne 21?	,						√ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expla	anatı	on has	been p	orovided in F	art :	XIII		굣
Pa	rt V Endowment Funds. Complete					s" to	Form 990,	Par	t IV, line 10.		
		(a)Current year	(b	<b>)</b> Prior	year	b (c)	Two years back	(d)	Three years back	<b>(e)</b> Four y	ears back
1a	Beginning of year balance										
Ь	Contributions							+			
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
_	and programs							+			
f -	Administrative expenses							+			
g	End of year balance		L								
2	Provide the estimated percentage of the curr	rent year end balan	ice (lir	ne 1g	, colum	ın (a))	held as				
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment ►										
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	uld equal 100%									
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	zatıon	that	are hel	d and	administere	d for	the	Yes	N-
	(i) unrelated organizations								3a		No
	(ii) related organizations								За		
b	If "Yes" to 3a(II), are the related organizatio	ns listed as require	ed on S	Sche	dule R?				3	b	
4	Describe in Part XIII the intended uses of th										
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa		, line : Cost or		(b)Cost or o	thor	(c) Accumulated	/ /d\ Po	ok value
	Description of property				s (invest		basis (othe		depreciation	(d) &	
1a	Land						50,500	,000		5	50,500,000
	Buildings		•				196,047	,008	19,298,73	17	6,748,278
	Leasehold improvements		•					,044	10,78	_	338,257
	Equipment		•				58,399	•	23,192,72		35,206,391
		aual Form 000 Port		   ma == /	D) I	10(=)	15,876		60,85		.5,815,699
ıota	<b>l.</b> Add lines 1a through 1e <i>(Column (d) must e</i>	quai Form 990, Part	x, colu	ımn (	ರ), IIne	1U(C).	)		🕨	27	8,608,625

Part VIII Investments—Other Securities. See			
(a) Description of security or category	(b)Book value	(c) Method of val	
(including name of security)		Cost or end-of-year m	iarket value
(1) Financial derivatives			
(2)Closely-held equity interests (3)Other			
(A) JOINT VENTURES	3,255,150	F	
/		_	
(B) OTHER SECURITIES	150,592,660	F	
			_
Total. (Column (h) must equal Form 990. Part X. col. (B) line 12.)	152.047.010		
<b>Part VIII</b> Investments—Program Related. See			
(a) Description of investment type	(b) Book value	(c) Method of val	uation
(a) b seemption of mires and a) per	(2) 2001. Turas	Cost or end-of-year m	
Total (Column (h) must equal Form 990 Part X col (R) line 13 )			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. See Form 990, Part X, line			
(a) Descrip		(b)	Book value
(1) OTHER RECEIVABLES		χ=.	3,009,039
(2) INTEREST RECEIVABLE			1,015,598
(3) OTHER ASSETS			10,725,576
(4) BENEFICIAL INTEREST IN SIBLEY MEMORIAL HOSE	PITAL FDN		314,077,855
(5) DUE FROM AFFILIATES			51,399
(6) LIMITED USE ASSETS			169,356,047
			_
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15			498,235,514
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
ALLOW FOR MALPRACTICE CLAIMS	14,045,188		
ESTIMATED THIRD PARTY SETTLE	7,965,503		
DEFERRED PENSION OBLIGATION	8,653,863		
MISCELLANEOUS LIABILITIES	13,815,440		
INTEREST PAYABLE	982,740		
DEFERRED COMPENSATION	1,463,957		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	46,926,691		
2 Fig. 48 (ASC 740) Footpote In Bart VIII provide the tax			

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue	per R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
C	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expense	s per	Return
1	Total expenses and losses per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	

#### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
	PART IV, LINE 2B	THE HOSPITAL ACTS AS ADMINISTRATOR/TRUSTEE FOR A CHARITABLE GIFT ANNUITY (CGA) PROGRAM THE ASSETS ARE CUSTODIED WITH THE FIDUCIARY TRUST COMPANY DONORS MAKE ARRANGEMENTS WITH THE HOSPITAL AND THE CUSTODIAN TO MAKE A ONE-TIME CONTRIBUTION TO THE CGA PERIODIC ANNUITY PAYMENTS ARE THEN MADE TO THE DONOR OVER THE LIFETIME OF THE DONOR THE HOSPITAL INCLUDES ON ITS BALANCE SHEET THE MARKET VALUE OF THE ASSETS CONTRIBUTED BY ALL DONORS IN THE PROGRAM THE HOSPITAL ALSO INCLUDES A LIABILITY FOR ESTIMATED PAYMENTS CALCULATED TO BE PAID TO ITS DONORS IN FUTURE YEARS THE ASSETS ARE INVESTED IN FIXED INCOME AND EQUITY SECURITIES, MONITORED REGURARLY BY THE HOSPITAL'S INVESTMENT COMMITTEE FOR FISCAL YEAR ENDING JUNE 30, 2013, THE MARKET VALUE OF THE ASSETS INCREASED BY \$16,324
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	FASB'S GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS "MORE LIKELY THAN NOT" THAT THE POSITION IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS THIS GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS THERE WAS NO IMPACT ON THE ORGANIZATION'S FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2013 AND 2012

# OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES & MISSIONARIES

Employer identification number

53-0196602

Da	rt II Financial Ass	istance an	d Cortain	Other Community I		3-0190002			
Fα	rinanciai ASS	istance and	u Certain (	Other Community I	senemis at Cost			Yes	No
1a	Did the organization have	e a financial as	ssistance pol	icv during the tax vear?	If "No." skip to questi	on 6a	1-	Yes	
	If "Yes," was it a written						1a	1	$\vdash$
2						onlication of the	<u>1b</u>	Yes	$\vdash$
2	2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year								
	Applied uniformly to a Generally tailored to				nly to most hospital fac	cilities			
3	Answer the following base organization's patients de			nce eligibility criteria tha	at applied to the larges	t number of the			
a	Did the organization use If "Yes," indicate which o					providing <i>fre</i> e care?	3a	Yes	
	┌ 100% ┌ 150% ┌	200% ┌ 0	ther		%			1	
b	Did the organization use								
	which of the following was				d care		3b	Yes	
	1 200%   250%	300%   3	50% <b>I*</b> 400	0%   Other		%			
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.									
4	Did the organization's fin						4	Yes	
5a	provide for free or discounted care to the "medically indigent"?								
b					udaeted amount? .		<u>5a</u> 5b	Yes	No
	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?								NO
6a	Did the organization prep	•				ŀ	<u>5c</u> 6a	Yes	
	If "Yes," did the organiza						6b	Yes	$\vdash$
_	Complete the following ta			·	H instructions Do not	t submit these	OD	165	
	worksheets with the Sche	edule H							
7				munity Benefits at Co	st				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		<b>(f)</b> Perce total exp	
a	Financial Assistance at cost (from Worksheet 1)			2,294,504	0	2,294,	504	0 9	20 %
b	Medicaid (from Worksheet 3, column a)			5,818,710	1,094,385	4,724,	325	1 8	80 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Financial Assistance and Means-Tested								
	Government Programs  Other Benefits			8,113,214	1,094,385	7,018,8	329	2 8	900 %
е	Improvement services and community benefit operations								90 %
(Health professions education (from Worksheet 5)									340 %
g	Subsidized health services (from Worksheet 6)			15,440,618	11,030,965	4,409,6			60 %
h	Research (from Worksheet 7)			1,095,473	0	1,095,4	-		40 %
1	Cash and in-kind								
	contributions for community benefit (from Worksheet 8)			47,951	0	47,9	951	0 0	20 %
J	<b>Total.</b> Other Benefits			18,431,951	11,290,427	7,141,	_		50 %
k	Total Add lines 7d and 7i	I		26 545 165	12 384 812	14 160	353	5.6	50 %

Pa		g the tax year, a		his table if the org Part VI how its co							
		(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	<b>(d)</b> Dır	ect off evenue		(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and ho	ousing									
2	Economic development										
3	Community support			135,362			0	135,	,362	0	050 %
4	Environmental improvements										
5	Leadership development and t	raining									
6	for community members Coalition building										
7	Community health improveme	ent									
8	Workforce development			96,109			0	96.	,109	0	040 %
9	Other			,							
.0	Total	diana 8 Calla	tion Dunatio	231,471				231,	,471	0	090 %
	t III Bad Debt, Me ion A. Bad Debt Expense	dicare, & Collec	ction Practice	es						Yes	No
1	Did the organization rep	ort bad debt expens	se in accordance	with Heathcare Fina	ncial Ma	anage	ment As	sociation	_		
2	Statement No 15? . Enter the amount of the	avenuention's had				•	 I		1	Yes	
2	methodology used by th					2		8,408,839			
3	Enter the estimated amo							-,,			
	patients eligible under t the methodology used b										
	any, for including this po					3		0			
4	Provide in Part VI the te or the page number on w						rıbes ba	d debt expense			
	ion B. Medicare				ı		Ī				
5	Enter total revenue rece			•	ŀ	5		22,811,850			
6 7	Enter Medicare allowabl Subtract line 6 from line					6 7		44,441,433			
8	Describe in Part VI the Also describe in Part VI Check the box that desc	extent to which any the costing metho	shortfall reporte dology or source	ed in line 7 should be		lasco		y benefit			
	Cost accounting sys	stem $\Gamma$ C	ost to charge rat	tio 🔽	O ther						
ect	ion C. Collection Practices	•									
9a	Did the organization hav								9a	Yes	
b	If "Yes," did the organiz contain provisions on th assistance? Describe ir	ie collection practic	es to be followed	d for patients who are	known	to qua	alify for f	inancial	9b	Yes	
Pai	rt IV Management C	Companies and	Joint Ventur	<b>es</b> (owned 10% or more by c	fficers, dire	ctors, tr	ustees, key	employees, and physici	ans—se	ee instruct	ions)
	(a) Name of entity		<b>(b)</b> Description of pr activity of entity		c) Organız Profit % or Ownershi	stock	en	Officers, directors, trustees, or key nployees' profit % stock ownership %	pro	e) Physic ofit % or ownershi	stock
L											
2											
3											
1				+					+		
5									-		
,  5									+		
, ,									+		
3									+		
•											
LO											
11											
12											
1 2											

Part V Facility Information											
Section	n A. Hospital Facilities	Licensed	General	Children's	Teaching	Critical	Rese	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?		sed hospital	ral medical & surgical	ren's hospital	hing hospital	al access hospital	Research facility	ER-24 hours	ther	O the sy (December)	
Name, a	address, and primary website address									Other (Describe)	Facility reporting group
1	SIBLEY MEMORIAL HOSPITAL 5255 LOUGHBORO RD NW WASHINGTON,DC 20016 HTTP //WWW SIBLEY ORG	х	х					х			
-											

Schedule H (Form 990) 2012

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
SIBLEY MEMORIAL HOSPITAL

Name of been	nital facility or facilit	hi vanaulina avaiin	

			Yes	No
on	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	▼ How data was obtained			
	The health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA $20 \ \underline{12}$			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		V	
	persons the hospital facility consulted	-3-	Yes	$\vdash$
	facilities in Part VI		Yes	L
•	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website			
	A vailable upon request from the hospital facility			
	O ther (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
	Execution of the implementation strategy			
	Participation in the development of a community-wide plan			
	Participation in the execution of a community-wide plan			
	▼ Inclusion of a community benefit section in operational plans			
	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section $501(r)(3)^2$	8a		N
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	Щ	L
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			
	hospital facilities? \$			

Part V Facility Information (continued)						
Fir	nancial Assistance Policy		Yes	No		
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing $\textit{free} \text{care}^{2} \ldots \ldots \ldots \ldots \ldots \ldots \ldots$	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 00000000000%					
	If "No," explain in Part VI the criteria the hospital facility used		,			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes			
	If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	▼ Income level					
b	Asset level					
С	Medical indigency					
d	▼ Insurance status					
e	Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а	The policy was posted on the hospital facility's website					
b	The policy was attached to billing invoices					
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms					
d	The policy was posted in the hospital facility's admissions offices					
е	The policy was provided, in writing, to patients on admission to the hospital facility					
f	The policy was available upon request					
g	Other (describe in Part VI)					
Bil	ling and Collections					
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		\ <sub>V = =</sub>			
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes			
10	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
а	Reporting to credit agency					
	Lawsuits					
c	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before					
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No		
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b	<u>-</u>					
C	Liens on residences					
d	Body attachments  Other similar actions (describe in Part VI)					
_	I () there implay actions (describe in Part VI)	1				

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If "Yes," explain in Part VI

Page

Pá	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			ĺ
а	The hospital facility did not provide care for any emergency medical conditions			ĺ
b	The hospital facility's policy was not in writing			ĺ
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			ĺ
d	Other (describe in Part VI)			ĺ
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			ĺ
d	Other (describe in Part VI)			ĺ
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

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Ρ	а	a	e

Part V	Facility	Information	(continued

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

Hov	w many non-hospital health care facilities did t 	the organization operate during the tax year?	
Nar	me and address	Type of Facility (describe)	
1	GRAND OAKS 5901 MACARTHUR BLVD NW WASHINGTON, DC 20016	ASSISTED LIVING FACILITY	
2	·		
3			
4			
5			
6			
7			
8			
9			
10		<u> </u>	

Schedule H (Form 990) 2012

#### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
		PART I, LINE 7 A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE AMOUNTS ON LINE 7A-7B (FINANCIAL ASSISTANCE AND UNREIMBURSED MEDICAID) THE AMOUNTS FOR LINES 7E-7I WOULD COME FROM THE BOOKS AND RECORDS OF SPECIFIC SEGMENTS OF THE ORGANIZATION AND WOULD NOT BE BASED ON A COST-TO CHARGE RATIO
		PART I, LINE 7G THERE ARE NO COSTS REPORTED THAT ARE ATTRIBUTABLE TO A PHYSICIANS CLINIC

Identifier	ReturnReference	Explanation
		PART II SIBLEY MEMORIAL HOSPITAL'S (SMH)
		COMMUNITY BUILDING ACTIVITIES PROMOTE
		WORKFORCE DEVELOPMENT BY OFFERING CAREER
		MENTORING PROGRAMS OF IT AND PROFESSIONAL
		SERVICES THE HOSPITAL ALSO INCURS COST FOR BEING
		IN A CONSTANT STATE OF READINESS FOR ANY
		EMERGENCIES, SUCH AS NATURAL DISASTERS,
		EPIDEMICS, CHEMICAL SPILLS OR TECHNICAL
		DISASTERS THAT MAY ARISE THE HOSPITAL'S DISASTER
		TREATMENT TEAM WORKS ROUTINELY WITH THE
		DISTRICT OF COLUMBIA EMERGENCY HEALTHCARE
		COALITION, DC HOMELAND SECURITY ORGANIZATION,
		DC DEPARTMENT OF HEALTH AND OTHER SIMILAR
		ORGANIZATIONS IN PLANNING AND TRAINING FOR
		TREATMENT OF PATIENTS DURING ANY POTENTIAL
		DISASTERS THE HOSPITAL MAKES AVAILABLE A 24/7
		EMERGENCY CARE FACILITY, PROVIDES STATE-OF-THE-
		ART EQUIPMENT TO TREAT PATIENTS EFFICIENTLY AND
		QUICKLY, AND INCURS COSTS OF EDUCATING HOSPITAL
		STAFF TO ADMINISTER BETTER QUALITY CARE TO THE
		COMMUNITY
		PART III, LINE 4 PART III, LINE 2 BAD DEBT EXPENSE
		ENTERED COMES FROM THE HOSPITALS BOOKS AND
		RECORDS PART III, LINE 3 SMH DOES NOT REPORT AN
		ESTIMATE FOR THE PORTION OF BAD DEBT EXPENSE
		THAT MAY BE ATTRIBUTABLE TO PATIENTS ELIGIBLE
		UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE
		POLICY SMH TAKES THE POSITION THAT AMPLE
		OPPORTUNITY AND ASSISTANCE IS PROVIDED TO THE
		PATIENT TO QUALIFY UNDER THE FINANCIAL
		ASSISTANCE POLICY IF SUFFICIENT INFORMATION IS
		NOT PROVIDED, THEN SMH MUST ASSUME THE PATIENT
		DOES NOT QUALIFY PART III, LINE 4 SMH AUDITED
		FINANCIAL STATEMENTS PAGES 13

	PART III, LINE 8 SIBLEY MEMORIAL HOSPITAL TREATS PATIENTS WITH MANY INSURANCE CARRIERS HOWEVER, SMH'S MEDICARE INPATIENT VOLUME IS AMONG THE HIGHEST RATIO AMONG DISTRICT OF COLUMBIA HOSPITALS ALTHOUGH PROVIDING THE BEST POSSIBLE CARE TO OUR MEDICARE PATIENTS CREATES A FINANCIAL LOSS, WE RELIEVE THE GOVERNMENT AND SURROUNDING OTHER HOSPITALS OF THE FINANCIAL BURDEN OF TREATING THESE PATIENTS INSURED BY THE MEDICARE PROGRAM PART OF THE MISSION OF OUR HOSPITAL IS TO SERVE ITS ELDERLY PATIENTS WITHIN THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT ARE DESIGNED TO EDUCATE AND IMPROVE THEIR
	HOSPITALS ALTHOUGH PROVIDING THE BEST POSSIBLE CARE TO OUR MEDICARE PATIENTS CREATES A FINANCIAL LOSS, WE RELIEVE THE GOVERNMENT AND SURROUNDING OTHER HOSPITALS OF THE FINANCIAL BURDEN OF TREATING THESE PATIENTS INSURED BY THE MEDICARE PROGRAM PART OF THE MISSION OF OUR HOSPITAL IS TO SERVE ITS ELDERLY PATIENTS WITHIN THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT
	CARE TO OUR MEDICARE PATIENTS CREATES A FINANCIAL LOSS, WE RELIEVE THE GOVERNMENT AND SURROUNDING OTHER HOSPITALS OF THE FINANCIAL BURDEN OF TREATING THESE PATIENTS INSURED BY THE MEDICARE PROGRAM PART OF THE MISSION OF OUR HOSPITAL IS TO SERVE ITS ELDERLY PATIENTS WITHIN THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT
	FINANCIAL LOSS, WE RELIEVE THE GOVERNMENT AND SURROUNDING OTHER HOSPITALS OF THE FINANCIAL BURDEN OF TREATING THESE PATIENTS INSURED BY THE MEDICARE PROGRAM PART OF THE MISSION OF OUR HOSPITAL IS TO SERVE ITS ELDERLY PATIENTS WITHIN THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT
	BURDEN OF TREATING THESE PATIENTS INSURED BY THE MEDICARE PROGRAM PART OF THE MISSION OF OUR HOSPITAL IS TO SERVE ITS ELDERLY PATIENTS WITHIN THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT
	MEDICARE PROGRAM PART OF THE MISSION OF OUR HOSPITAL IS TO SERVE ITS ELDERLY PATIENTS WITHIN THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT
	HOSPITAL IS TO SERVE ITS ELDERLY PATIENTS WITHIN THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT
	THE COMMUNITY THROUGH VARIOUS PROGRAMS THAT
	ARE DESIGNED TO EDUCATE AND IMPROVE THEIR
	HEALTH STATUS THE HOSPITAL FEELS THAT PROVIDING
	THESE PROGRAMS HAS CONTRIBUTED TO THE IMPROVEMENT OF HEALTH OVERALL WITHIN THE
	COMMUNITY
	PART III, LINE 9B WHEN A PATIENT ASKS FOR CHARITY CARE OR FINANCIAL ASSISTANCE, THE PATIENT MUST
	COMPLETE AN APPLICATION AND PROVIDE FINANCIAL
	INFORMATION THAT WOULD DEMONSTRATE FINANCIAL NEED THE APPLICATION IS REVIEWED BY FINANCIAL
	COUNSELORS FOR ELIGIBILITY

Identifier	ReturnReference	Explanation
SIBLEY MEMORIAL HOSPITAL		PART V, SECTION B, LINE 3 TO GATHER INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY SMH THE FOLLOWING WAS DONE A)FOUR FOCUS GROUPS WITH A TOTAL OF 30 PARTICIPANTS PARTICIPANTS INCLUDED LEADERS FROM COMMUNITY-BASED ORGANIZATIONS, HEALTH AND SOCIAL SERVICE AGENCIES, AND FAITH-BASED GROUPS B)SURVEYS TO RESIDENTSC)MACHELLE YINGLING FROM D C HOSPITAL ASSOCIATION PROVIDED CRITICAL HOSPITAL DATA
SIBLEY MEMORIAL HOSPITAL		PART V, SECTION B, LINE 4 THE OTHER HOSPITAL FACILITIES WITH WHICH SMH CONDUCTED ITS CHNA ARE A)CHILDREN'S NATIONAL MEDICAL CENTERB) HOWARD UNIVERSITY HOSPITALC)PROVIDENCE HOSPITALD)COMMUNITY OF HOPE, DCE)UNITY HEALTH CARE, INC F)BREAD FOR THE CITY

SIBLEY MEMORIAL HOSPITAL	PART V, SECTION B, LINE 20D WHEN SIBLEY HOSPITAL
	DETERMINES A PATIENT TO BE FAP-ELIGIBLE, BASED ON
	AN APPLICATION FILED BY THE PATIENT AND VERIFIED
	BY SIBLEY HOSPITAL, THEY ARE PROVIDED FREE CARE
	WHEN PATIENT INCOME IS 200% OF FPL OR LOWER
	SINCE AN FAP-ELIGIBLE PATIENT IS NOT CHARGED FOR
	THEIR CARE THERE IS NO CALCULATION MADE FOR THE
	MAXIMUM AMOUNT THEY CAN BE CHARGED FOR
	PATIENTS WITH INCOME AT 300% TO 400% OF FPL, THE
	AMOUNTS GENERALLY BILLED TO INDIVIDUALS WITH
	INSURANCE, THE AGB WILL BE CALCULATED USING THE
	LOOK BACK METHOD WHICH IS DEFINED AS ALL CLAIMS
	FOR EMERGENCY AND OTHER MEDICALLY NECESSARY
	CARE THAT HAVE BEEN PAID IN FULL TO THE HOSPITAL
	BY MEDICARE AND ALL PRIVATE HEALTH INSURERS
	TOGETHER AS THE PRIMARY PAYERS OF THESE CLAIMS,
	IN EACH CASE TAKING INTO ACCOUNT AMOUNTS PAID
	TO THE HOSPITAL IN THE FORM OF COINSURANCE OR
	DEDUCTIBLES
	PART VI, LINE 2 IN ORDER TO MAXIMIZE THE
	EFFECTIVENESS OF COMMUNITY WORK, SMH ELECTED TO
	COLLABORATE WITH FOUR OTHER DISTRICT OF
	COLUMBIA HOSPITALS AND TWO FEDERAL QUALIFIED
	HEALTH CLINICS THE COLLABORATIVE, NAMED THE D C
	HEALTHY COMMUNITIES COLLABORATIVE (DHCC)
	CONTRACTED WITH RAND HEALTH TO PERFORM THE
	COMMUNITY HEALTH NEEDS ASSESSMENT SECONDARY
	DATA WAS COLLECTED FROM A VARIETY OF LOCAL,
	COUNTY, AND STATE SOURCES TO PRESENT A
	COMMUNITY PROFILE, ACCESS TO HEALTH CARE,
	CHRONIC DISEASES, SOCIAL ISSUES, AND OTHER
	HEALTH INDICATORS

Explanation

ReturnReference

Identifier

Identifier	ReturnReference	Explanation
		PART VI, LINE 3 WHEN A PATIENT IS FIRST REGISTERED, HE/SHE MUST READ THE POSTED NOTICE ABOUT COMMUNITY/FINANCIAL ASSISTANCE THE NOTICE IS POSTED NOTICEABLY IN THE ADMISSIONS DEPARTMENT, THE BUSINESS OFFICE, AND THE EMERGENCY DEPARTMENT WHEN A PATIENT INQUIRES ABOUT COMMUNITY/FINANCIAL ASSISTANCE, HE/SHE IS GIVEN AN APPLICATION TO DETERMINE IF, IN FACT, HE/SHE IS ELIGIBLE FOR SUCH ASSISTANCE UNDER THE GUIDELINES ESTABLISHED BY THE DC MUNICIPAL REGULATION TITLE 22 PATIENT FINANCIAL COUNSELORS ARE ON STAFF TO ASSIST THE PATIENT WITH ANY QUESTIONS AND ULTIMATELY RECEIVE THE COMPLETED APPLICATION FOR FURTHER REVIEW BEFORE THE BEGINNING OF ITS FISCAL YEAR, SIBLEY WILL PUBLISH A NOTICE OF AVAILABILITY OF ITS UNCOMPENSATED CARE OBLIGATION IN A NEWSPAPER OF GENERAL CIRCULATION IN THE DISTRICT OF COLUMBIA SIBLEY WILL ALSO SUBMIT A COPY OF SUCH NOTICE TO SHPDA THE NOTICE IS PUBLISHED IN ENGLISH AND SPANISH AND ANY OTHER LANGUAGE WHICH IS THE USUAL LANGUAGE OF HOUSEHOLDS OF TEN PERCENT OR MORE OF THE POPULATION OF THE DISTRICT OF COLUMBIA SIBLEY WILL COMMUNICATE
		THE CONTENTS OF THE POSTED NOTICE TO ANY PERSON WHO SIBLEY HAS REASON TO BELIEVE CANNOT READ THE NOTICE
		PART VI, LINE 4 SMH GEOGRAPHIC SERVICE AREA IS URBAN THE HOSPITAL CONSIDERS ITS COMMUNITY BENEFIT SERVICE AREA (CBSA) AS SPECIFIC POPULATIONS OR COMMUNITIES OF NEED TO WHICH THE HOSPITAL ALLO CATES RESOURCES THROUGH ITS COMMUNITY BENEFIT PLAN THE CBSA IS DEFINED BY THE GEOGRAPHIC AREA CONTAINED WITHIN THE FOLLOWING ZIP CODES 20016, 20815, 20008, 20015, 20816, 20007, 20009, 20817, 20002, 20854, 20011, 20814, 20003, 20852, 20001, 20010, 20910, 22101, 22207, AND 20895 THE GENERAL DATA FOR THIS COMMUNITY BENEFIT SERVICE AREA ARE AS FOLLOWS TOTAL POPULATION WAS 632,323 OF WHICH 47 3% WERE MALES AND 52 7% WERE FEMALES, AVERAGE HOUSEHOLD INCOME WAS \$61,835, 7 6% OF RESIDENTS ARE UNINSURED, 35 0% OF RESIDENTS ARE COVERED BY MEDICAID/MEDICARE, 18 2% OF HOUSEHOLDS WITH INCOMES BELOW THE FEDERAL POVERTY GUIDELINES NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR COMMUNITIES 4FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE PRESENT IN THE COMMUNITY

Identifier	ReturnReference	Explanation
		PART VI, LINE 5 SIBLEY HOSPITAL ENSURES THAT ITS BOARD MEMBERS ARE LEADERS WITHIN THE LOCAL
		BUSINESS COMMUNITY AND HAVE EXPERTISE IN MANY DIFFERENT AREAS THE SKILLS, DEDICATION AND
		LEADERSHIP OF THE BOARD OF TRUSTEES FORM THE
		FOUNDATION OF THE HOSPITAL'S ABILITY TO PROVIDE NEEDED SERVICES TO THE COMMUNITY BEFORE BEING
		APPOINTED TO THE BOARD, POTENTIAL MEMBERS EXPERIENCE A RIGOROUS SCREENING PROCESS,
		ENSURING THAT THEY ARE NEITHER FAMILY MEMBERS OF
		CURRENT BOARD MEMBERS NOR CONTRACTORS OF SIBLEY TO FURTHER BENEFIT THE COMMUNITY, THE
		HOSPITAL PROVIDES, THROUGH ITS EXCESS FUNDS, MANY PROGRAMS FOR THE CITIZENS OF THE COMMUNITY
		THAT ARE OF LITTLE OR NO COST TO ATTENDEES THESE PROGRAMS ARE DESIGNED TO EDUCATE, COMFORT,
		IMPROVE HEALTH AND PROVIDE SUPPORT TO THOSE
		WHO ATTEND A NUMBER OF FREE HEALTH AND WELLNESS SEMINARS ARE PROVIDED REGULARLY TO MEMBERS OF
		THE COMMUNITY, SUCH AS DIABETES EDUCATION, HEART HEALTHY EATING AND ARTHRITIS PHYSICIANS
		AND STAFF DONATE THEIR TIME TO EDUCATE
		ATTENDEES ON WAYS TO MAINTAIN OR IMPROVE INDIVIDUAL HEALTH CHILDBIRTH AND NEW PARENTING
		CLASSES ARE CONDUCTED REGULARLY, PREPARING NEW PATIENTS (AND GRANDPARENTS) ON VARIOUS ASPECTS
		OF CHILD REARING AND BABY CARE THERE ARE SEVERAL ONGOING SUPPORT GROUPS THAT MEET REGULARLY
		EXISTING AND NEW MEMBERS ARE STRONGLY
		ENCOURAGED TO ATTEND INDIVIDUALS EXPERIENCING ALZHEIMER'S, ARTHRITIS, LYME DISEASE, MACULAR
		DEGENERATION, OR PARKINSON'S DISEASE ARE INVITED TO EXPERIENCE NEW WAYS OF FEELING BETTER IN
		ADDITION TO HAVING A NATIONALLY-KNOWN BREAST
		CANCER TREATMENT CENTER, AT LEAST FIVE CANCER SUPPORT GROUPS MEET ON A REGULAR BASIS MEMBERS
		OF THE HOSPITAL STAFF AND PHYSICIANS ALSO TRAVEL OFF CAMPUS TO CONDUCT OR BE PART OF COMMUNITY
		HEALTH EVENTS HELD AT LOCAL CHURCHES OR COMMUNITY SOCIAL GATHERINGS FINALLY, THE
		HOSPITAL PROVIDES ADDITIONAL FREE BENEFITS TO
		MEMBERS OF ITS SIBLEY SENIOR ASSOCIATION, CURRENTLY HAVING MORE THAN 7,000 ACTIVE
		MEMBERS BENEFITS INCLUDE FREE HEALTH SCREENING, EDUCATIONAL PROGRAMS, A WIDOWED PERSONS
		SERVICE, AND SEMINARS ON HEALTH RELATED
		SUBJECTS IN THE SUMMER OF 2012, THE HOSPITAL OPENED A NEW RADIATION ONCOLOGY FACILITY AS
		PART THE NEXT PHASE OF OUR CAMPUS REDEVELOPMENT THIS FACILITY OFFERS ADVANCED
		MODALITIES FOR RADIATION THERAPY, 3-D IMAGING AND OTHER TREATMENT SERVICES THE NEXT PHASE IN
		CONSTRUCTION IS THE NEW SIBLEY HOSPITAL,
		EXPECTED TO BE COMPLETED IN THREE YEARS INCLUDED IN THE PLAN IS A NEW EMERGENCY
		DEPARTMENT DESIGNED WITH A "FAST TRACK" AREA TO ACCOMMODATE PATIENTS HAVING A MINOR ILLNESS OR
		INJURY OUR EMERGENCY ROOM HAS CONTINUALLY STRIVED TO PROVIDE QUALITY TREATMENT QUICKLY
		AND EFFICIENTLY, ACHIEVING A 99TH PERCENTILE
		PRESS GANEY RANKING IN PATIENT SATISFACTION, WHILE RECEIVING TREATMENT IN 30 MINUTES OR LESS
		IN THE SPRING OF 2013, THE JOINT COMMISSION, IN CONJUNCTION WITH THE AMERICAN HEART
		ASSOCIATION, RECOGNIZED SIBLEY WITH ADVANCED CERTIFICATION FOR PRIMARY STROKE CENTERS THE
		ADVANCED STROKE CENTER CERTIFICATION HAS
		DEMONSTRATED THAT OUR PROGRAM MEETS THE ELEMENTS OF PERFORMANCE TO ACHIEVE LONG-TERM
		SUCCESS IN IMPROVING STROKE PATIENTS ALSO IN THE SPRING OF 2013, THE SULLIVAN BREAST CENTER
		RECEIVED A THREE-YEAR ACCREDITATION FOR ITS MAMMOGRAPHY MACHINES, INCLUDING 3D THE
		ACCREDITATION PROVIDES FACILITIES WITH PEER
		REVIEW AND CONSTRUCTIVE FEEDBACK ON ITS STAFF QUALIFICATIONS, EQUIPMENT, QUALITY CONTROL,
		QUALITY ASSURANCE AND IMAGE RADIATION DOSE AS PRESCRIBED BY THE AMERICAN COLLEGE OF RADIOLOGY
		COMMITTEE ON MAMMOGRAPHY
		PART VI, LINE 6 THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHSC) IS INCORPORATED IN THE STATE
		OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND PROVIDE CENTRALIZED
		MANAGEMENT FOR JHHSC AND AFFILIATES (JHHS) JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF
		PROMOTING HEALTH BY FUNCTIONING AS A PARENT
		HOLDING COMPANY OF AFFILIATES WHOSE COMBINED MISSION IS TO PROVIDE PATIENT CARE IN THE
		TREATMENT AND PREVENTION OF HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY
		ANY OTHER INSTITUTION IN THIS COUNTRY OR ABROAD JHHSC IS THE SOLE MEMBER OF THE JOHNS
		HOPKINS HOSPITAL (JHH), AN ACADEMIC MEDICAL
		CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC (JHBMC), A COMMUNITY BASED TEACHING
		HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD COUNTY GENERAL HOSPITAL, INC (HCGH), A
		COMMUNITY BASED HOSPITAL, SUBURBAN HOSPITAL,
		INC (SHI), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL (SMH), A D C COMMUNITY BASED
		HOSPITAL, AND ALL CHILDRENS HOSPITAL, INC (ACH), A FL ACADEMIC CHILDRENS HOSPITAL
	•	

Identifier	ReturnReference	Explanation
REPORTS FILED WITH STATES	PART VI, LINE 7	DC

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Schedule I (Form 990)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990

OMB No 1545-0047

DLN: 93493133024634

**Inspection** 

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

Part I	General Information on Grants and Assistance	
FOR DEAC	NESSES & MISSIONARIES	53-0196602
LUCY WEBE	HAYES NATIONAL TRAINING SCHOOL	1
tarrie or the o	rguinzation -	Limple year lacine in cation in a mbe

		Governments and recipient that receive					d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
(1) THE WISTAR INSTITUTE OF ANATOMY AND BIOLOGY 3601 SPRUCE STREET PHILADELPHIA, PA 19104	23-6434390	501(C)(3)	100,000				RESEARCH
(2) JOHNS HOPKINS UNIVERSITY 3910 KESWICK ROAD N- 4327B BALTIMORE, MD 21211	52-0595110	501(C)(3)	600,035				RESEARCH
(3) JOHNS HOPKINS COMMUNITY PHYSICIANS INC 3910 KESWICK ROAD STE 4300A BALTIMORE, MD 21211	52-1467441	501(C)(3)	568,260				GENERAL OPERATIONS

Enter total number of other organizations listed in the line 1 table . . . . .

	,
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 THE PROCEDURES IN PLACE TO MONITOR THE USE OF GRANT FUNDS GIVEN TO THE ORGANIZATIONS LISTED CONSIST OF ANNUAL STATUS REPORTS THESE REPORTS WILL CONTAIN A) PROGRESS ON THE RESEARCH CONDUCTED, B) FULL ACCOUNTING OF FUNDS SPENT, C) ACHIEVEMENT OF MEASURABLE OUTCOMES AND ANY CHANGES FROM THE ORIGINAL PROPOSAL, D) DATA GATHERING AND THE METHODS OR STRATEGIES USED, AND E) FINDINGS AND CONCLUSIONS IN ADDITION, THE GRANTEES ARE REQUIRED TO MAINTAIN ACCOUNTING RECORDS WITH PRUDENT RECORD-KEEPING PROCEDURES AS REQUIRED BY ANY
		APPLICABLE FEDERAL, STATE, OR LOCAL LAWS, RULES OR REGULATIONS THE GRANTOR (SIBLEY HOSPITAL) RESERVES THE RIGHT TO HAVE ACCESS TO AND EXAMINE ALL BOOKS AND RECORDS TO ASCERTAIN IF GRANT FUNDS ARE BEING DISBURSED PURSUANT TO THE TERMS OF THE AGREEMENTS

DLN: 93493133024634

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization	
LUCY WEBB HAYES NATIONAL TRAINING SCHOOL	
FOR DEACONESSES & MISSIONARIES	

**Employer identification number** 

FOF	R DEACONESSES & MISSIONARIES		53-0196602			
Pa	rt I Questions Regarding Compensation	n				
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	ᅜ	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement or provision of all of the expenses de			1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?		2	Yes		
3	Indicate which, if any, of the following the filing organorganization's CEO/Executive Director Check all thused by a related organization to establish compens	at appl	y Do not check any boxes for methods			
	✓ Compensation committee	굣	Written employment contract			
	Independent compensation consultant	ᅜ	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, I or a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	t?	4a		No
b	Participate in, or receive payment from, a supplement	ntal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro-	ovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	st comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of	, lıne 1a	, did the organization pay or accrue any			
a	The organization?			5a		No
b	Any related organization?			5b		Νo
6	If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	, lıne 1a	, dıd the organization pay or accrue any			
а	The organization?			6a		No
Ь	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," o			7		No
8	Were any amounts reported in Form 990, Part VII, p subject to the initial contract exception described in					
	ın Part III			8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebutt	able presumption procedure described in Regulations	ا ،		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any addition	onal information	
Identifier	Return Reference	Explanation
	PART I, LINE 4B	DURING 2012 THE FORMER PRESIDENT/CEO ROBERT SLOAN RECEIVED \$154,227 05 FROM A NONQUALIFIED RETIREMENT PLAN WHICH IS BASED ON BENEFITS EARNED FROM PRIOR YEARS THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN WITH THE RELATED ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM CORPORATION AND RECEIVED ACCRUED DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J, PART II, COLUMN (C) RONALD PETERSON \$1,636,472 00 AND RICHARD DAVIS \$121,726 58 THE FOLLOWING INDIVIDUAL LISTED ON FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN A NON QUALIFIED RETIREMENT PLAN WITH THE RELATED ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM CORPORATION AND RECEIVED PAYMENT, IT IS REPORTED ON SCHEDULE J, PART II, COLUMN (B) (III) AS WELL AS SCHEDULE J, PART II, COLUMN (F) IF THEY WERE REQUIRED TO BE DISCLOSED ON PRIOR YEAR'S FORMS 990 RICHARD DAVIS \$91,226 55 LISTED ON FORM 990, SCHEDULE J, PART II, B (III) IS RONALD PETERSON \$11,914,712 00 MR PETERSON HAS 40 YEARS OF SERVICE AND HAS ACCRUED BUT NOT YET RECEIVED HIS NONQUALIFIED RETIREMENT PLAN IN THE AMOUNT OF \$11,746,615 00 THIS DEFERRED COMPENSATION IS REPORTED ON FORM 990, PART VII, SECTION A AND INCLUDED ON SCHEDULE J, PART II, COLUMN E AND REPORTED IN BOX 5, W-2, FOR THE PURPOSES OF PREPAYING THE MEDICARE TAX
SUPPLEMENTAL INFORMATION	PART III	AFTER 27 YEARS OF SERVICE AS THE PRESIDENT AND CHIEF EXECUTIVE OFFICER OF SIBLEY MEMORIAL HOSPITAL, ROBERT L SLOAN RETIRED DURING JULY 2012 HE MAINTAINS HIS ROLE AS THE PRESIDENT

OF THE JANE BANCROFT ROBISON FOUNDATION

Schedule J (Form 990) 2012

Software ID: **Software Version:** 

**EIN:** 53-0196602

Name: LUCY WEBB HAYES NATIONAL TRAINING SCHOOL

FOR DEACONESSES & MISSIONARIES

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees												
(A) Name		(B) Breakdown of	of W-2 and/or 1099-MIS	5C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form				
		(i) Base Compensation	(ii) Bonus & ıncentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ				
RONALD R PETERSON	(I) (II)	) 0 ) 1,203,070	0 455,714	0 11,914,712	0 1,788,537	0 23,586	0 5 15,385,619	0 3,148,877				
CARL L SYLVESTER JR MD	(ı) (ıı)		0	352,050	0	0	352,050	0				
RICHARD O DAVIS	(ı) (ıı)		0 124,326	0 171,890	0 177,521	0 12,494	0 4 866,867	0				
STEPHEN C MCDONNELL	(ı) (ıı)		151,077	21,202	62,889 0	10,079	721,420	0				
JOAN VINCENT	(ı) (ıı)		65,140	16,147	72,500 0	11,232	432,422	0				
ALISON ARNOTT	(1) (11)		31,689	729	15,994 0	5,601 0	193,876	0				
QUEENIE PLATER	(ı) (ıı)		46,548	6,506	59,300 0	5,672 0	355,625	0				
KENDA TAVAKOLI	(ı) (ıı)		30,000	9,514	45,435 0	6,820 0	351,312	0				
PETER PETRUCCI MD	(ı) (ıı)	) 256,306 ) 0	50,544	0 0	17,312 0	4,467 0	7 328,629 0 0	0				
CHRISTINE STUPPY	(ı) (ıı)		37,456	864		10,773 0	260,021	0				
JEFFERY JOYNER	(ı) (ıı)	) 187,516 ) 0	37,598	0 0	, ,	9,841	257,572	0				
JEFFREY L LIN	(I) (II)		134,856	0 0	/	14,042	856,950 0	0				
REBECCA ZUURBIER	(ı) (ıı)		0	114,694	0	9,454 0	525,234	0				
JERRY L PRICE	(ı) (ıı)		96,127	0 0	55,500 0	6,181 0	488,975	0				
HASAN ZIA	(ı) (ıı)		84,677	397	1	9,328	605,395	0				
COLETTE M MAGNANT	(ı) (ıı)		157,008	192,967	39,097 0	1,982	918,125	0				
ROBERT L SLOAN	(ı) (ıı)		209,247	0	432,000	3,647 0	2,071,098	0				

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions. OMB No 1545-0047

DLN: 93493133024634

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

(Form 990)

Employer identification number

	e of the organization									Emp	oloyer id	entifica	tion nun	ber	
	Y WEBB HAYES NATIONAL TRA DEACONESSES & MISSIONAR									53-	01966	0 2			
	rt I Bond Issues	(123													
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	<b>(e)</b> Issue pr	псе	(f	<b>)</b> Description	n of purpose	( <b>g)</b> De	feased	beha	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
Α	DISTRICT OF COLUMBIA	53-6001131	254764HX4	07-15-2009	62,798	,209	BLDG	NSTRUCTION OF MEDICAL OG FOR OUTPATIENT SVCS O OFFICES			Х		х		Х
Par	TIII Proceeds														
					A			В	1		С			D	
1	A mount of bonds retired														
2	Amount of bonds legally defea	ısed 													
3	Total proceeds of issue		6	2,798,	,209										
4	Gross proceeds in reserve funds					4,955,	,186								
5	Capitalized interest from proceeds														
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds	5				315,	,000								
8	Credit enhancement from proc	eeds													
9	Working capital expenditures f	from proceeds													
10	Capital expenditures from prod	ceeds			57,542,090										
11	Other spent proceeds				1										
12	Other unspent proceeds				1										
13	Year of substantial completion	n			201	1			•						
					Yes	No	,	Yes	No	Yes	N	o	Yes		No
14	Were the bonds issued as part	t of a current refund	ing issue?			Х									
15	Were the bonds issued as part	t of an advance refu	nding issue?			Х									
16	Has the final allocation of proceeds been made?					Х									
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?			ort the final	х										
Par	t IIII Private Business U	Jse			_										
					A			В			C			D	
	Was the organization a partnei	r in a nartharchin a	ra mombor of an II	C which owned	Yes	No	<b>^</b>	Yes	No	Yes	N-	<u> </u>	Yes		No
1	property financed by tax-exem		i a member or an El	LC, willCill owned		X									

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Χ

Sche	dule K (Form 990) 2012									Page <b>2</b>
Par	Private Business Use (Continued)									
				A		B		C		D
3a	Are there any management or service contracts that may result in private of bond-financed property?	business use	Yes	No	Yes	No	Yes	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?		×							
С	Are there any research agreements that may result in private business use financed property?	e of bond-		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use b other than a section 501(c)(3) organization or a state or local government			0%	%			%		%
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe (c)(3) organization, or a state or local government			%		%		%		%
6	Total of lines 4 and 5			0%		%		%		%
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bon issued?			х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations : 1 141-12 and 1 145-2?	sections								
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements unce Regulations sections 1 141-12 and 1 145-2?			x						
Dar	t IV Arbitrage									
Fai	Aibitiage	A			В		С С			
		Yes	No	Yes	No	Yes	;	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х							
2	If "No" to line 1, did the following apply?		<u>'</u>		- I					
а	Rebate not due yet?		Х							
b	Exception to rebate?		Х							
С	No rebate due?		Х							
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			•	•	•	•	•		
3	Is the bond issue a variable rate issue?		Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									
		•	•	•	•	-	-			

Part IV Arbitrage (Continued)

					ь		L C		<u> </u>	
			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested i contract (GIC)?	n a guaranteed investment		Х						
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor value of the GIC satisfied?	for establishing the fair market								
6	Were any gross proceeds inves period?	ted beyond an available temporary		×						
7	Has the organization established the requirements of section 148	ed written procedures to monitor 3?		×						
Par	t V Procedures To Unde	ertake Corrective Action								
			<i>p</i>	1	В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization establishe that violations of federal tax rec and corrected through the volur self-remediation is not available	quirements are timely identified ntary closing agreement program if	Х							
Pa	rt VI Supplemental Inf	ormation. Complete this part to p	provide additioi	nal informatio	n for respor	ises to quest	ions on Sche	edule K (see	instructions)	
	Identifier	Return Reference				Explana	tion			
SCHE	DULE K, PART III LINES 7-9	NONQUALIFIED BONDS	THE ORGANIZA	TION ANSWE	RED 'NO' BEC	AUSE IT HAS	NO NONQUA	ALIFIED BON	DS	

Schedule K (Form 990) 2012

OMB No 1545-0047

Inspection

#### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Name of the organization LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES & MISSIONARIES

**Employer identification number** 

53-0196602

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 7A	
	FORM 990, PART VI, SECTION A, LINE 7B	THE GOVERNING BODY OF SIBLEY MEMORIAL HOSPITAL IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTAIN DECISIONS, ALL OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE PARENT ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM CORPORATION
	FORM 990, PART VI, SECTION B, LINE 11	A COPY OF THE FORM 990 WAS PROVIDED TO THE FINANCE COMMITTEE BEFORE IT WAS FILED
	FORM 990, PART VI, SECTION B, LINE 12C	THE HOSPITAL HAS AN EXISTING POLICY (#02-25-09) WHICH SPECIFICALLY ADDRESSES POTENTIAL CON FLICT(S) OF INTEREST FOR DECISION MAKERS AT ALL LEVELS WITHIN ITS BORDERS THIS COVERAGE I NCLUDES MEMBERS OF THE GOVERNING BOARD, ADMINISTRATION, MEDICAL STAFF, AND ALL OTHER EMPLO YES DISCLOSURE FORMS ASKING FOR POTENTIAL CONFLICTS OF INTEREST ARE DISTRIBUTED AT LEAST ANNUALLY SO THAT APPROPRIATE ACTION MAY BE TAKEN TO ENSURE THAT SUCH POTENTIAL CONFLICTS  DO NOT INFLUENCE IMPORTANT DECISIONS THE HOSPITAL'S BOARD MEMBERS ARE ASKED TO SUBMIT DIS  CLOSURE FORMS SEMI-ANNUALLY AND ON A CASE-BY-CASE BASIS THE GOVERNING BOARD, SENIOR MANAG  EMENT, AND THE EXECUTIVE COMMITTEE OF THE MEDCAL STAFF (AS APPROPRATE) BEAR RESPONSIBILITY  FOR ADDRESSING AND REVIEWING ALL POTENTIAL CONFLICTS AND TAKING APPROPRIATE ACTION WHEN CONFLICTS DO ARISE, THE MATTER IS BROUGHT BEFORE THE APPROPRIATE GOVERNING BODY AND DISCUS SED, AND THE CONFLICT IS ELIMINATED
	FORM 990, PART VI, SECTION B, LINE 15	THE ORGANIZATION USES AN INDEPENDENT COMPENSATION COMMITTEE, AN INDEPENDENT COMPENSATION C ONSULTANT, A WRITTEN EMPLOYMENT CONTRACT, A COMPENSATION SURVEY OR STUDY, APPROVAL BY THE BOARD AND CONTEMPORANEOUS WRITTEN SUBSTANTIATION OF THE DECISION-MAKING PROCESS WHEN DETER MINING COMPENSATION FOR THE CEO AND OTHER OFFICERS OF THE ORGANIZATION
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	CHANGE IN BENEFICIAL INTEREST IN FOUNDATION 36,083,225 PREMIER PURCHASING PARTNERS K-1 -5 77,663 COLONIAL REGIONAL ALLIANCE K-1 19,401 ROCKVILLE IMAGING K-1 33,886 CHEVY CHASE I MAGING K-1 67,520 CHANGE IN MINIMUM PENSION LIABILITY 3,890,700 NET ASSETS RELEASED 549, 464 INTERCOMPANY TRANSFERS -426,472

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SCHEDULE R | Related Ord

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

FOR DEACONESSES & MISSIONARIES

LUCY WEBB HAYES NATIONAL TRAINING SCHOOL

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2012

Open to Public Inspection

**Employer identification number** 

53-0196602

(a)	e if the organization (b)	(c)	(d)	(e)		(f)		
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Dire	ct controlling entity		
	+	1						
or more related tax-exempt organizations during the	tax year.)				art IV, lı			
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	on Public charity (if section 501)	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co ent	ntroll ity?
Additional Data Table		1			+		Yes	No
								l

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)

			_									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or agıng	<b>(k)</b> Percentage ownership
				·			Yes	No		Yes	No	
	HEALTHCARE SERVICES	DC	SIBLEY HEALTHCARE AFFILIATES	INVESTMENT				No			No	1 000 %
	OPHTHALMOLOGY SERVICES	MD	N/A									
	REAL ESTATE	MD	N/A									
	OUTPATIENT RADIOLOGY	MD	N/A									
	OUTPATIENT RADIOLOGY	MD	N/A									
(6) CHEVY CHASE IMAGING LLC  1201 SEVEN LOCKS ROAD STE 200 ROCKVILLE, MD 20854 14-1944126	RADIOLOGY SERVICES	MD	N/A									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

No	(i) Section 512 (b)(13) controlled entity? Yes	<b>(h)</b> Percentage ownership	F	(g) Share of end- of-year assets	ıncome of-year	C corp, S Income of-year	entity (C corp, S income of-year corp, assets	domicile entity (C corp, S income of-year corp, assets	domicile entity (C corp, S income of-year corp, assets

(4) SIBLEY MEMORIAL HOSPITAL FOUNDATION

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Y	es	No
<b>1</b> During the tax year, did the orgranization engage in any of the following transactions with one o	r more related organizations l	ısted ın Parts II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			14	а		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)			11	b Y	es	
<b>c</b> Gift, grant, or capital contribution from related organization(s)			10	c Y	es	
<b>d</b> Loans or loan guarantees to or for related organization(s)			10	d		No
e Loans or loan guarantees by related organization(s)			10	е		No
f Dividends from related organization(s)			11	f		No
g Sale of assets to related organization(s)			19	g		No
h Purchase of assets from related organization(s)			11	h		No
i Exchange of assets with related organization(s)			1	i		No
j Lease of facilities, equipment, or other assets to related organization(s)			1:	j Y	es	
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)			11	k	+	No
I Performance of services or membership or fundraising solicitations for related organization(s	5)		1	П		No
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s	)		11	m Y	es	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1	n Y	es	
• Sharing of paid employees with related organization(s)			10	o Y	es	
p Reimbursement paid to related organization(s) for expenses			11	p		No
<b>q</b> Reimbursement paid by related organization(s) for expenses			10	q		No
r Other transfer of cash or property to related organization(s)			1	r Y	es	
s Other transfer of cash or property from related organization(s)			1:	s Y	es	
2 If the answer to any of the above is "Yes," see the instructions for information on who must o	complete this line, including c	overed relationships	and transaction thresholds			
(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amoun	nt invo	lved	
L) THE JANE BANCROFT ROBINSON FOUNDATION	В	319,316	FMV			
2) THE STACY MARK REED FOUNDATION	С	8,000,000	FMV			
3) SIBLEY MEMORIAL HOSPITAL FOUNDATION	М	6,229,199	FMV			

780,856 FMV

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

52-2052352

Software ID: Software Version:

**EIN:** 53-0196602

Name: LUCY WEBB HAYES NATIONAL TRAINING SCHOOL

FOR DEACONESSES & MISSIONARIES

Schedule R (Form 990) 2012

## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

o o protect time part to p.	o trae additional miletimation for response	-		401.0					
Identifier	Return Reference		Explanation	ı					
Form 990, Schedule R, Part IV									
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Type of entity	Share of total income	of-year	Percentage ownership	Section 512(b)	
refaced organization		(state or foreign	Chercy	(C corp, S	licome	assets	Ownership	control	lled
		country)		corp,				entity	
				or trust)				Yes	No
SIBLEY HEALTHCARE	HEALTHCARE		LUCY WEBB	С			100 000 %		Νo
AFFILIATES	SERVICES		HAYES NATIONAL						
5255 LOUGHBORO RD			TRAINING						
NW		DC	SCHOOL FOR						
WASHINGTON, DC			DEACONESSES &						
20016 52-1928494			MISSIONARIES						
52-1928494									
HCP VENTURE ONE	MEDICAL SERVICES		N/A	С					Νo
CORPORATION									
3910 KESWICK RD		MD							
SOUTH BLDG 4TH FL S		MD							
BALTIMORE, MD 21211									
52-1558858									
HSI MEDICAL	HEALTHCARE-SLEEP		N/A	С					No
SERVICES	DIAGNOSTICS								
CORPORATION									
3910 KESWICK RD		MD							
SOUTH BLDG 4TH FL S									
BALTIMORE, MD									
21211 52-1847705									
HOWARD COUNTY	HEALTHCARE		N/A	С					No
HEALTH SERVICES	MANAGEMENT		,						
INC									
3910 KESWICK RD		MD							
SOUTH BLDG 4TH FL S									
BALTIMORE, MD									
21211 52-1434783									
JOHNS HOPKINS	NURSING SERVICES		N/A	С					No
MEDICAL			,						
MANAGEMENT									
CORPORATION									
3910 KESWICK RD		MD							
SOUTH BLDG 4TH FL S									
BALTIMORE, MD 21211									
52-1250028				<u> </u>					
JOHNS HOPKINS	BENEFIT PLANS		N/A	С					No
EMPLOYER HEALTH									
P R O G R A M									
3910 KESWICK RD		MD							
SOUTH BLDG 4TH FL S									
BALTIMORE, MD 21211									
52-1947678									
TCASINC	NURSING SERVICES		N/A	С					No
2010 KECMICK BD									
3910 KESWICK RD SOUTH BLDG 4TH FL S		MD							
BALTIMORE, MD									
21211									
52-1979344	MEDICALOFFICE		N /A	C					NI a
SUBURBAN HEALTH ENTERPRISES INC	MEDICAL OFFICE LEASING AND		N/A						No
	RELEASING								
8600 OLD		MD							
GEORGETOWN ROAD BETHESDA, MD									
20814									

# Sibley Memorial Hospital and Subsidiaries

Combined Financial Statements and Combining Supplementary Information June 30, 2013 and 2012

# **Sibley Memorial Hospital and Subsidiaries** Table of Contents

June 30, 2013 and 2012

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#### **Report of Independent Auditors**

To the Board of Trustees of Sibley Memorial Hospital and Subsidiaries

We have audited the accompanying combined financial statements of Sibley Memorial Hospital and Subsidiaries (the "Organization"), which comprise the combined balance sheets as of June 30, 2013 and 2012, and the related combined statements of operations and changes in net assets, and cash flows for the years then ended

#### Management's Responsibility for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on the combined financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Organization's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of the Organization at June 30, 2013 and 2012, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

September 27, 2013

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## Sibley Memorial Hospital and Subsidiaries Combined Balance Sheets June 30, 2013 and 2012

(in thousands)	2013	2012
Assets		
Current assets		
Cash and cash equivalents	\$ 20,472	\$ 20,364
Short-term investments	7,199	7,617
Patient accounts receivable, net of \$6,293 and		
\$6,175 estimated uncollectibles	29,926	29,168
Other receivables	3,010	8,250
Inventories	3,532	1,504
Prepaid expenses and other current assets	7,169	8,799
Interest receivable	1,016	1,287
Current portion of assets whose use is limited for	4.040	0.400
long-term debt payments	 1,010	 2,482
Total current assets	73,334	79,471
Assets whose use is limited		
By long-term agreement for debt service reserve funds	4,955	4,955
By donors or grantors for		
Pledges receivable	10,212	8,304
Other	31,012	27,199
By Board of Trustees	 437,935	436,037
Total assets whose use is limited	484,114	476,495
Investments		
Marketable securities	158,964	131,780
Joint ventures	3,255	3,187
Total investments	162,219	134,967
Property, plant, and equipment		
Cost basis	321,532	305,922
Less Accumulated depreciation	(42,581)	(24,815)
Total property, plant, and equipment, net	278,951	281,107
Estimated malpractice recoveries, net of current portion	 5,687	6,000
Other assets	 5,038	 5,279
Total assets	\$ 1,009,343	\$ 983,319

## Sibley Memorial Hospital and Subsidiaries Combined Balance Sheets June 30, 2013 and 2012

(in thousands)	2013	2012
Liabilities and Net Assets		
Current liabilities		
Current portion of long-term debt	\$ 1,010	\$ 2,482
Accounts payable and accrued liabilities	10,108	10,798
Interest payable	983	1,158
Accrued payroll	9,216	8,462
Other current liabilities	5,374	6,323
Accrued vacation	9,255	8,963
Current portion of estimated contractual settlements	2,594	3,417
Current portion of estimated malpractice costs	5,798	4,810
Due to affiliates	1,813	 287
Total current liabilities	46,151	46,700
Long-term liabilities		
Long-term debt, net of current portion	69,539	109,884
Estimated contractual settlements, net of current portion	5,372	4,612
Estimated malpractice costs, net of current portion	8,247	8,416
Net pension liability	8,654	18,092
Other long-term liabilities	 10,242	 11,147
Total liabilities	148,205	 198,851
Net assets		
Unrestricted		
General	384,909	314,487
Board designated	431,807	431,000
Funds functioning as endowment	 5,037	 5,037
Total unrestricted	821,753	750,524
Temporarily restricted	24,431	20,490
Permanently restricted	14,954	 13,454
Total net assets	 861,138	 784,468
Total liabilities and net assets	\$ 1,009,343	\$ 983,319

# Sibley Memorial Hospital and Subsidiaries Combined Statements of Operations and Changes in Net Assets Years Ended June 30, 2013 and 2012

(in thousands)	2013	2012
Operating revenues  Net patient service revenue before bad debts expense  Provision for bad debts expense	\$ 221,360 8,409	\$ 219,280 7,504
Net patient service revenue	212,951	211,776
Resident revenue	19,716	18,733
Other revenue	14,771	14,153
Investment income	12,789	12,475
Net assets released from restriction used for operations	1,488	2,292
Total operating revenues	261,715	259,429
Operating expenses Salaries, wages, and benefits Purchased services Supplies and other	136,680 51,047 43,648	134,228 37,349 43,061
Interest	45,646 4,065	4,857
Depreciation and amortization	17,759	15,348
Total operating expenses	253,199	234,843
Income from operations	8,516	24,586
Net realized and changes in net unrealized gains (losses) on investments	59,513	(4,690)
Excess of revenues over expenses	68,029	19,896
Other changes in unrestricted net assets		
Transfers to affiliates	(690)	(643)
Change in funded status of defined benefit pension plan	3,890	(9,615)
Increase in unrestricted net assets	71,229	9,638
Changes in temporarily restricted net assets		
Gifts, grants, and bequests	4,912	6,553
Net assets released from restriction used for operations	(1,488)	(2,292)
Investment income	517	107
Increase in temporarily restricted net assets	3,941	4,368
Changes in permanently restricted net assets		
Gifts, grants, and bequests	1,500	1,090
Increase in permanently restricted net assets	1,500	1,090
Total increase in net assets	76,670	15,096
Net assets		
Beginning of year	784,468	769,372
End of year	\$ 861,138	\$ 784,468

# **Sibley Memorial Hospital and Subsidiaries Combined Statements of Cash Flows**

**Years Ended June 30, 2013 and 2012** 

Increase in net assets \$ 76,670 \$ 15,096  Adjustments to reconcile increase in net assets to net cash and cash equivalents provided by operating activities  Depreciation and amortization 17,759 15,348  Prowsion for bad debts 8,409 7,567  Net realized and changes in net unrealized (gains) losses on investments (59,513) 4,690  Change in funded status of defined benefit pension plan other than net period pension cost (3,890) 9,615  Restricted contributions (1,049) (1,515)  Gains from equity method investments (1,459) (1,278)  Net asset transfer to affiliate 690 643  Other operating activities (1,128) (602)  Changes in assets and liabilities  Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and other current assets
Adjustments to reconcile increase in net assets to net cash and cash equivalents provided by operating activities  Depreciation and amortization 17,759 15,348 Provision for bad debts 8,409 7,567 Net realized and changes in net unrealized (gains) losses on investments (59,513) 4,690 Change in funded status of defined benefit pension plan other than net period pension cost (3,890) 9,615 Restricted contributions (1,049) (1,515) Gains from equity method investments (1,459) (1,278) Net asset transfer to affiliate 690 643 Other operating activities (1,128) (602) Changes in assets and liabilities Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and
to net cash and cash equivalents provided by operating activities  Depreciation and amortization 17,759 15,348 Provision for bad debts 8,409 7,567  Net realized and changes in net unrealized (gains) losses on investments (59,513) 4,690  Change in funded status of defined benefit pension plan other than net period pension cost (3,890) 9,615  Restricted contributions (1,049) (1,515)  Gains from equity method investments (1,459) (1,278)  Net asset transfer to affiliate 690 643  Other operating activities (1,128) (602)  Changes in assets and liabilities  Patient accounts receivable (9,167) (8,580)  Inventories of supplies, prepaid expenses, and
Depreciation and amortization 17,759 15,348 Provision for bad debts 8,409 7,567 Net realized and changes in net unrealized (gains) losses on investments (59,513) 4,690 Change in funded status of defined benefit pension plan other than net period pension cost (3,890) 9,615 Restricted contributions (1,049) (1,515) Gains from equity method investments (1,459) (1,278) Net asset transfer to affiliate 690 643 Other operating activities (1,128) (602) Changes in assets and liabilities Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and
Provision for bad debts 8,409 7,567  Net realized and changes in net unrealized (gains) losses on investments (59,513) 4,690  Change in funded status of defined benefit pension plan other than net period pension cost (3,890) 9,615  Restricted contributions (1,049) (1,515)  Gains from equity method investments (1,459) (1,278)  Net asset transfer to affiliate 690 643  Other operating activities (1,128) (602)  Changes in assets and liabilities  Patient accounts receivable (9,167) (8,580)  Inventories of supplies, prepaid expenses, and
Net realized and changes in net unrealized (gains) losses on investments  Change in funded status of defined benefit pension plan other than net period pension cost  Restricted contributions  Gains from equity method investments  Net asset transfer to affiliate  Other operating activities  Changes in assets and liabilities  Patient accounts receivable  Inventories of supplies, prepaid expenses, and  (59,513)  4,690  (1,049)  (1,049)  (1,278)  (1,278)  (1,128)  (602)  (602)
Change in funded status of defined benefit pension plan other than net period pension cost (3,890) 9,615 Restricted contributions (1,049) (1,515) Gains from equity method investments (1,459) (1,278) Net asset transfer to affiliate 690 643 Other operating activities (1,128) (602) Changes in assets and liabilities Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and
net period pension cost  Restricted contributions  Gains from equity method investments  Net asset transfer to affiliate  Other operating activities  Changes in assets and liabilities  Patient accounts receivable Inventories of supplies, prepaid expenses, and  (3,890)  9,615  (1,049)  (1,278)  (1,278)  690  643  (1,128)  (602)  (9,167)  (8,580)
Restricted contributions (1,049) (1,515) Gains from equity method investments (1,459) (1,278) Net asset transfer to affiliate 690 643 Other operating activities (1,128) (602) Changes in assets and liabilities Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and
Gains from equity method investments (1,459) (1,278)  Net asset transfer to affiliate 690 643  Other operating activities (1,128) (602)  Changes in assets and liabilities  Patient accounts receivable (9,167) (8,580)  Inventories of supplies, prepaid expenses, and
Net asset transfer to affiliate 690 643 Other operating activities (1,128) (602) Changes in assets and liabilities Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and
Other operating activities (1,128) (602) Changes in assets and liabilities Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and
Changes in assets and liabilities  Patient accounts receivable (9,167) (8,580)  Inventories of supplies, prepaid expenses, and
Patient accounts receivable (9,167) (8,580) Inventories of supplies, prepaid expenses, and
Inventories of supplies, prepaid expenses, and
other current assets 3,601 (4,026)
Pledges receivable (1,908) (2,979)
Other noncurrent assets 241 (2,552)
Accounts payable, accrued liabilities, and accrued vacation (201) (1,627)
Due to from affiliates, net 1,526 249
Estimated contractual settlements (63) 1,392
Estimated malpractice 2,644 (14,459)
Accrued pension benefit costs (5,548) (6,556)
Other long-term liabilities (905) (186)
Net cash and cash equivalents provided by
operating activities26,70910,240_
Investing activities
Purchases of property, plant, and equipment (16,215) (38,940)
Returns of equity method investments (10,210) (30,340)
Purchases of investment securities (560,475) (828,193)
Sales of investment securities (650,475) (625,155)  \$ 588,983 859,393
Net cash and cash equivalents provided by (used in)
investing activities
Financing activities
Proceeds from restricted contributions 1,049 1,515
Repayment of long-term debt (40,644) (2,438)
Net asset transfer to affiliate (690) (643)
Net cash and cash equivalents used in financing activities (40,285) (1,566)
Increase in cash and cash equivalents 108 2,087
Cash and cash equivalents
Beginning of year <u>20,364</u> 18,277
End of year \$ 20,472 \$ 20,364

The accompanying notes are an integral part of these combined financial statements

#### 1. Organization and Summary of Significant Accounting Policies

Organization. Sibley Memorial Hospital ("the Hospital") was originally formed under the name The Lucy Webb Hayes National Training School for Deaconesses and Missionaries conducting business as Sibley Memorial Hospital. The Hospital is a not-for-profit general acute care hospital located in Northwest Washington, D.C. Its mission is to provide quality health services and facilities for the community, to promote wellness, to relieve suffering, and restore health as swiftly, safely, and humanely as it can be done, consistent with the best service it can give at the highest value for all concerned

Beginning in September 2000, the Hospital began operations of an assisted living facility ("Grand Oaks") on its Washington, D C campus. This facility serves the housing, health care, social and other needs of a broad segment of the elderly population. Assisted living services include providing to seniors a residence, meals, and personal assistance for a monthly fee. The assisted living facility is accounted for as a separate division within the Hospital.

During 2012, Management completed construction of a new medical office building ("Medical Building") on the Hospital's campus and placed the facility into service. The Medical Building is accounted for as a separate division within the Hospital

The Sibley Memorial Hospital Foundation ("SMHF") was incorporated on May 7, 2007 as a nonstock, nonprofit organization to receive, administer, and expend funds for charitable and educational purposes benefiting the Hospital SMHF is a wholly controlled subsidiary of the Hospital by virtue of their common mission and the Hospital's ability to appoint and remove the SMHF's Board of Trustees SMHF began operations during January 2009

The Stacy Mark Reed Foundation, Inc ("SMRF") was incorporated on November 1, 2010 as a nonstock, nonprofit organization to receive, administer and expend funds for charitable, scientific, and educational purposes of the Hospital SMRF is a wholly controlled subsidiary of the Hospital by virtue of the fact that all of the members of the Board of Trustees are also members of the Board of Trustees of the Hospital The Hospital is also the sole corporate member of SMRF. During 2013 and 2012, the Hospital transferred \$8.0 million and \$250.0 million to SMRF, respectively This amount is classified as assets whose use is limited by the Board of Trustees in the accompanying Combined Balance Sheets

The Jane Bancroft Robinson Foundation, Inc ("JBRF") was incorporated on November 1, 2010 as a nonstock, nonprofit organization to engage in activities that directly further the exempt purposes of the Hospital JBRF is a wholly controlled subsidiary of the Hospital by virtue of the fact that one half of its Board of Trustees is composed of members of management and the Board of Trustees of the Hospital The Hospital is also the sole corporate member of JBRF. During 2013 and 2012, the Hospital transferred \$319 thousand and \$10.0 million to JBRF, respectively. This amount is classified as assets whose use is limited by the Board of Trustees in the accompanying Combined Balance Sheet. The Hospital also established a board designed endowment in the amount of \$65.0 million for the benefit of JBRF.

On November 1, 2010, the Johns Hopkins Health System Corporation ("JHHSC") became the sole member of the Hospital

**Use of estimates.** The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure

of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates

**Basis of presentation.** The accompanying combined financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America

**Principles of combination.** The combined financial statements include the accounts of the Hospital and the Foundations (collectively, the "Organization") after elimination of all significant intercompany accounts and transactions

Cash and cash equivalents. Cash and cash equivalents include amounts invested in accounts with depository institutions which are readily convertible to cash, with original maturities of three months or less. Total deposits maintained at these institutions at times exceed the amount insured by federal agencies and therefore, bear a risk of loss. The Organization has not experienced such losses on these funds.

Through an arrangement with a bank, excess operating cash is invested daily. This investment is considered a cash equivalent in the accompanying Combined Balance Sheets. The Hospital earns interest on these funds at a rate that is based upon the overnight treasury security rate. This interest income is recorded in the accompanying Combined Statements of Operations and Changes in Net Assets as investment income. As of June 30, 2013 and 2012, substantially all excess cash was invested in accordance with this arrangement.

*Inventories.* Inventories of supplies are composed of medical supplies, drugs, linen, and parts inventory for repairs. Inventories of supplies are recorded at lower of cost or market using a first in, first out method

Assets whose use is limited. Assets whose use is limited or restricted by the donor are recorded at fair value at the date of donation. Investment income or losses on investments of temporarily or permanently restricted assets is recorded as an increase or decrease in temporarily or permanently restricted net assets to the extent restricted by the donor or law. The cost of securities sold is based on the specific identification method.

Assets whose use is limited include assets held by trustees under debt agreements, assets restricted by the board of trustees, assets restricted by donors for healthcare services and pledges receivable. These assets consist primarily of cash and long-term investments. The carrying amounts reported in the Combined Balance Sheets approximate fair value.

Investments and investment income. Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at fair value in the Combined Balance Sheets. Debt and equity securities traded on a national securities and international exchange are valued as of the last reported sales price on the last business day of the fiscal years, investments traded on the over-the-counter market and listed securities for which no sale was reported on that date are valued at the average of the last reported bid and ask prices

The Organization classifies its investment portfolio as trading. Investment income earned (interest and dividends) is reported in the operating income section of the Combined Statements of Operations and Changes in Net Assets under 'Investment income' Realized gains or losses related to the sale of investments, and changes in unrealized gains or losses are included in the

Nonoperating section of the Combined Statements of Operations and Changes in Net Assets and is included in excess of revenues over expenses unless the income or loss is restricted by donor or law

Investments in companies in which the Organization does not have control, but has the ability to exercise significant influence over operating and financial policies, are accounted for using the equity method of accounting, and operating results flow through other revenue on the Combined Statements of Operations and Changes in Net Assets Dividends paid are recorded as a reduction of the carrying amount of the investment

Investments in companies in which the Organization does not have control, nor has the ability to exercise significant influence over operating and financial policies are accounted for using the cost method of accounting. Investments are originally recorded at cost, with dividends received being recorded as other revenue.

Property, plant, and equipment. Property, plant and equipment acquisitions are recorded at cost Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Estimated useful lives range from 5 to 25 years for land improvements, 3 to 40 years for buildings and improvements, and 3 to 25 years for fixed and movable equipment. Interest costs incurred on borrowed funds, net of income earned, during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. Repair and maintenance costs are expensed as incurred. When property, plant and equipment are retired, sold or otherwise disposed of, the asset's carrying amount and related accumulated depreciation are removed from the accounts and any gain or loss is included in other revenue in the combined statements of operations and changes in net assets. On November 1, 2010, the Hospital adjusted the balances of its property, plant and equipment to reflect the basis that its parent entity, JHHSC, had in those assets (i.e. applied "push down" accounting). The resulting increase of \$77.9 million in the Hospital's property, plant and equipment were accounted for as an adjustment to the balance of unrestricted net assets.

The cost of software is capitalized provided the cost of the project is at least \$30 thousand and the expected life is at least two years. Costs include payment to vendors for the purchase of software and assistance in its installation, payroll costs of employees directly involved in the software installation, and the interest costs of the software project. Preliminary costs to document system requirements, vendor selection, and certain costs incurred before the software purchase are expensed. Capitalization of costs ends when the project is completed and is ready to be used. Where implementation of the project is in phases, only those costs incurred which further the development of the project will be capitalized. Costs incurred to maintain the system are expensed.

Gifts of long-lived assets such as land, buildings or equipment are reported as unrestricted support and are excluded from the excess of revenues over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expiration of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

*Impairment of long-lived assets.* Long-lived assets are reviewed for impairment when events and circumstances indicate that the carrying amount of an asset may not be recoverable. The Organization's policy is to record an impairment loss when it is determined that the carrying amount

of the asset exceeds the sum of the expected undiscounted future cash flows resulting from use of the asset and its eventual disposition. Impairment losses are measured as the amount by which the carrying amount of the asset exceeds its fair value and are reported in the nonoperating section of the Statements of Operations and Changes in Net Assets. Long-lived assets to be disposed of are reported at the lower of the carrying amount or fair value less cost to sell. No impairment charges were recorded for the years ended June 30, 2013 and 2012.

**Accrued vacation.** The Organization records a liability for amounts due to employees for future absences which are attributable to services performed in the current and prior periods

**Estimated malpractice costs.** The provision for estimated medical malpractice claims includes estimates of the ultimate gross costs for both reported claims and claims incurred but not reported Additionally, an insurance recovery receivable has been recorded representing the amount expected to be recovered from the self insured captive insurance company

Asset retirement obligations. The Financial Accounting Standards Board's ("FASB") guidance on accounting for asset retirement obligations provides for the recognition of an estimated liability for legal obligations associated with the retirement of tangible long-lived assets, including obligations that are conditional upon a future event. The Organization measures asset retirement obligations at fair value when incurred and capitalizes a corresponding amount as part of the book value of the related long-lived assets. The increase in the capitalized cost is included in determining depreciation expense over the estimated useful life of these assets. Since the fair value of the asset retirement obligation is determined using a present value approach, accretion of the obligation due to the passage of time until its settlement is recognized each year as part of interest expense in the Combined Statements of Operations and Changes in Net Assets

Charitable gift annuities The Hospital receives contributions in the form of charitable gift annuities, for which the Hospital acts as trustee and holds the assets with investments. When the Hospital's obligations to all beneficiaries expire, the remaining assets will revert to the Hospital to be used according to the donor's wishes. The investment from the gift annuity contributions and the related liabilities for payments to the beneficiaries is measured at fair value, with the balance recognized as contribution revenue. The fair value of the asset is measured annually based on the current market value of the investments. The related liability for the outstanding annuity payments is measured based on the present value of the estimated future payments for the liability at the time of the gift and is remeasured annually based on payments made during the year. Any changes in the annual estimate of fair value are recognized as changes in the value of split-interest agreements in the year in which they occur, which is included in other revenue on the Combined Statements of Operations.

Annuity payment liabilities are included in other current and long-term liabilities on the Combined Balance Sheets—Current annuity payment liabilities were \$365 thousand for each of the years ended June 30, 2012 and 2012—Long-term annuity payment liabilities were \$1.9 million and \$2.0 million as of June 30, 2013 and 2012, respectively—Contribution revenue recognized under these agreements was \$0 for the years ended June 30, 2013 and 2012—Changes in the fair value of charitable gift annuities for the years ended June 30, 2013 and 2012—included unrealized gains of \$277 thousand and unrealized losses of \$28 thousand, respectively, and are recognized in net realized and changes in net unrealized losses on investments on the Combined Statements of Operations and Changes in Net Assets

**Temporarily and permanently restricted net assets.** Temporarily restricted net assets are those whose use has been limited by donors or law to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained in perpetuity. Income generated from these assets is available as restricted by the donor or for general program support

Donor restricted gifts. Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Unconditional promises to give cash to the Organization greater than one year are discounted using a rate of return that a market participant would expect to receive at the date the pledge is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose for the restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the Combined Statements of Operations and Changes in Net Assets as net assets released from restrictions. Donor restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying combined financial statements.

*Grants.* The Organization receives various grants from individuals, corporations, and government agencies for the purpose of furthering its mission of providing patient care. Grants are recognized as support and the related project costs are recorded as expenses when services related to grants are incurred. There were no grant receivables as of June 30, 2013 and 2012.

**Donated services.** The Organization receives donated services from various community volunteers. Donated services are not reflected in the accompanying combined financial statements because they do not meet the criteria for revenue recognition under accounting principles generally accepted in the United States of America.

**Funds functioning as endowment.** The Board of Trustees of SMHF has earmarked a portion of SMHF's unrestricted net assets to be set aside for various programs. Income earned on these funds is deposited into the operating account. Approval by the Board of Trustees is required before these funds may be used by management.

Excess of revenues over expenses. The Combined Statements of Operations and Changes in Net Assets include excess of revenues over expenses. Changes in unrestricted net assets which are excluded from excess of revenues over expenses, consistent with industry practice, include, among other items, change in funded status of defined benefit plans, permanent transfers of assets to and from affiliates for other than goods or services, and contributions of long-lived assets (including assets acquired using contributions, which by donor restriction were to be used for the purposes of acquiring such assets)

Income taxes. Pursuant to their initial exemption application, management has received a tax determination letter from the Internal Revenue Service (IRS) indicating that the Hospital is initially exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC) as a public charity. Management has also received a tax determination letter from the IRS dated March 20, 2008 indicating that SMHF is initially exempt from federal income taxes under sections 501(c)(3) and 170 of the IRC and is not a private foundation. Management has also received tax determination letters from the IRS indicating that SMRF and JBRF are also initially exempt from

federal income tax under section 501(c)(3) of the IRS per letters dated December 3, 2010 and August 19, 2011, respectively Federal tax law requires that these entities be operated in a manner consistent with their initial exemption application in order to maintain their exempt status

Washington D C also recognizes the Organization's exemptions for state income tax purposes Accordingly, no provision for income taxes has been made in the accompanying combined financial statements. Organizations otherwise exempt from federal and state income taxation are nonetheless subject to taxation at corporate tax rates at both the federal and state levels on their unrelated business income. Exemption from other state taxes, such as real and personal property tax, is separately determined.

The Organization had no unrecognized tax benefits As a 501(c)(3) organization, the Organization is required to file annual information returns on IRS Form 990. The Organization is also required to file annual income tax returns on IRS Form 990-T for tax periods with respect to which unrelated business income was recognized. Tax returns remain open and potentially subject to IRS examination for three (3) years from the date they are filed. As such, the tax periods corresponding to the 2010 fiscal years to the present remain open.

FASB's guidance on accounting for uncertainty in income taxes clarifies the accounting for uncertainty of income tax positions. This guidance defines the threshold for recognizing tax return positions in the financial statements as "more likely than not" that the position is sustainable, based on its technical merits. This guidance also provides guidance on the measurement, classification and disclosure of tax return positions in the financial statements. There was no impact on the Organization's financial statements during the years ended June 30, 2013 and 2012.

New Accounting Standards. Effective July 1, 2012, the Organization adopted the provisions of ASU 2011-04, "Fair Value Measurement Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS," including an amendment to ASC 820, "Fair Value Measurements." ASU 2011-04 changes the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. This update includes amendments that clarify the FASB's intent about the application of existing fair value measurement requirements. Other amendments change a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. The adoption of ASU 2011-04 had no effect on the Organization's Combined Balance Sheets and Statements of Operations and Changes in Net Assets

Effective July 1, 2012, the Hospital adopted the provisions of ASU 2011-07 "Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities", which applies to health care entities that recognize a significant amount of patient service revenue at the time services are rendered even though the entities do not assess a patient's ability to pay. This ASU requires health care entities to present the provision for bad debts related to patient service revenue as a deduction from patient service revenue on the face of the Statement of Operations and Changes in Net Assets. The adoption of this ASU was made retrospectively, therefore, the provision for bad debts for the prior period was reclassified to conform to the new presentation.

#### 2. Net Patient Service Revenue and Resident Revenue

The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered, and adjusted through net patient service revenue in future periods, as final settlements are determined.

Inpatient acute care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, demographic, diagnostic, and other factors. Outpatient hospital services rendered to Medicare beneficiaries are paid at prospectively determined rates based upon procedures performed. Inpatient psychiatric services are paid based on prospectively determined rates. The Hospital continues to be reimbursed for medical education on a cost based methodology. The Hospital is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare fiscal intermediary. The Hospital's classification of patients under the Medicare program and the appropriateness of their admission are subject to an independent review by a quality improvement organization under contract with the Hospital. The Hospital's Medicare cost reports have been final settled by the Medicare fiscal intermediary through December 31, 2008.

Inpatient services rendered to Medicaid program beneficiaries are reimbursed based on diagnosis related groupings at a predetermined specified rate for each discharge, based on a patient's diagnosis. Outpatient services are reimbursed based upon a fee schedule maintained by the Medical Assistance Administration.

Inpatient services provided to Blue Cross subscribers are paid at prospectively determined rates per discharge according to a patient classification system that is based on clinical, demographic, diagnostic, and other factors. Outpatient services are reimbursed based upon a negotiated discount. Final settlements for inpatient and outpatient services are in accordance with an agreement entered into with Blue Cross requiring the Hospital to provide services to Blue Cross members at the lowest contracted rate between the Hospital and any other significant commercial insurance carriers, health maintenance organizations and/or preferred provider organizations.

The Hospital has also entered into payment agreements with certain commercial insurance carriers. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges, prospectively determined daily rates, rates per visit and rates per procedure.

Resident service revenue is recognized by the assisted living facility when services are rendered or community fees are earned. Prospective residents are charged community fees, which are refundable on a pro-rated basis within the resident's first ninety days. After ninety days, fees are nonrefundable and revenue is recognized.

The Hospital provides charity care to persons unable to pay according to the Hospital's established policies. Amounts determined to qualify as charity care are not pursued for collection, and are not reported as a component of net patient service revenue or patient accounts receivable. The Hospital maintains records to identify and monitor the level of charity care it provides. Effective

July 1, 2011, the Hospital adopted the provisions of ASU 2010-23, "Measuring Charity Care for Disclosure", which states that direct and indirect cost be used as the measurement basis for charity care disclosure purposes and that the method used to determine such costs also be disclosed. The adoption of this ASU had no impact on the Hospital's financial condition, results of operations or cash flows. Of the Hospital's total operating expenses, an estimated \$2.3 million and \$2.9 million of direct and indirect costs were attributable to providing services to charity patients for the years ended June 30, 2013 and 2012, respectively. The estimated costs of providing charity services are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of cost to charges is calculated based on the Hospital's total expenses divided by gross patient service revenue.

In assessing a patient's ability to pay, the Hospital grants full assistance to individuals with a family income at or below 200% of the poverty level established by the Federal government. In June 2013, the Hospital modified its financial assistance policy to provide financial assistance to individuals at or below 400% of the poverty level established by the Federal government. In 2006, the Hospital began providing additional discounts on a sliding scale for patients who submitted charity care applications, demonstrate financial need, but have a family income of greater than twice the poverty line. The additional sliding scale discounts extended were approximately \$292 thousand and \$640 thousand for the years ended June 30, 2013 and 2012, respectively. These discounts are classified as administrative adjustments, and not included in charges written-off for charity care.

Patient accounts receivable are reported net of estimated allowances for uncollectible accounts and contractual adjustments in the accompanying financial statements. The provision for bad debts is based upon a combination of the payor source, the aging of receivables and management's assessment of historical and expected net collections, trends in health insurance coverage, and other collection indicators. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of the Hospitals uninsured patients will be unable or unwilling to pay for the services provided. Thus, a significant provision for bad debts is recorded related to uninsured patients in the period services are provided. Management continuously assesses the adequacy of the allowance for uncollectible accounts based upon historical write-off experience and payment trends by payor classification.

Patient service revenue, net of contractual allowances (but before the provision for bad debts), recognized in the year ending June 30, 2013 from these major payor sources is as follows

	Third-Party Payors		Self-pay		tal All Payors
Patient service revenue (net of		_	 _		
contractual allowances)	\$	216,139	\$ 5,221	\$	221,360

Patient service revenue, net of contractual allowances (but before the provision for bad debts), recognized in the year ending June 30, 2012 from these major payor sources is as follows

	Third-Party Payors		 Self-pay	Total All Payors		
Patient service revenue (net of			 			
contractual allowances)	\$	214,081	\$ 5,199	\$	219,280	

The Hospital grants credit without collateral to its patients, most of whom are local residents insured under third-party payer agreements. The mix of gross accounts receivable from patients and third-party payers is as follows at June 30, 2013 and 2012.

	2013	2012
Accounts receivable		
Medicare	30 9 %	21 6 %
Other third-party payers	29 6	35 2
Blue Cross	21 6	24 7
Self-pay	14 5	14 6
Medicaid	34	3 9
	100 0 %	100 0 %

The mix of gross patient service revenue is as follows at June 30, 2013 and 2012

	2013	2012
Gross charges		
Medicare	39 3 %	39 0 %
Blue Cross	28 8	28 8
Other third-party payers	25 7	26 0
Self-pay	4 3	4 5
Medicaid	19	1 7
	100 0 %	100 0 %

#### 3. Pledges Receivable

At June 30, 2013 and 2012, pledges receivable were \$10.2 million and \$8.3 million, net of an allowance for uncollectible pledges of \$50 thousand and \$50 thousand and a discount of \$1.1 million and \$329 thousand, respectively. Such amounts have been discounted at rates ranging from 15% to 3.52%. The payment terms of the pledges receivable less the uncollectible pledges and discount at June 30, 2013 and 2012, are as follows.

	2013							
	1	Year 2-5 Years >5		rs >5 Years		-	Totals	
Purchase of property, plant, and equipment	\$	948	\$	5,726	\$	1,310	\$	7,984
Health care services		149		335		1,278		1,762
Health, education, and counseling		204		213		-		417
Indigent care		49						49
	\$	1,350	\$	6,274	\$	2,588	\$	10,212

	2012										
	1 Year		2–5 Years		>5	Years	Totals				
Purchase of property, plant, and equipment Health care services Health, education, and counseling Indigent care	\$	921 50 4 1	\$	4,558 122 596	\$	2,052 - - -	\$	7,531 172 600 1			
	\$	976	\$	5,276	\$	2,052	\$	8,304			

#### 4. Fair Value Measurements

The Organization adopted FASB's guidance on fair value measurements, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, establishes a framework for measuring fair value, and expands disclosures about such fair value measurements. This guidance applies to other accounting pronouncements that require or permit fair value measurements and, accordingly, this guidance does not require any new fair value measurements Adopting this guidance did not have a material impact on the Organization's financial position and results of operations

The FASB's guidance establishes a three-tier level hierarchy for fair value measurements based upon the transparency of inputs used to value an asset or liability as of the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows.

- Level 1 Observable inputs such as quoted market prices for identical assets or liabilities in active markets,
- Level 2 Observable inputs for similar assets or liabilities in an active market, or other than quoted prices in an active market that are observable either directly or indirectly, and
- Level 3 Unobservable inputs for which there is little or no market data that require the reporting entity to develop its own assumptions

The financial instrument's categorization within the hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Each of the financial instruments below was valued utilizing the market approach.

Effective July 1, 2011, the Organization adopted the provisions of ASU 2010-06, "Improving Disclosures about Fair Value Measurements", which affects entities required to make disclosures about recurring and nonrecurring fair value measurements. This ASU requires that the level 3 fair value roll forward activity be displayed gross, breaking out the purchases, issuances, sales and settlement activity. The adoption of this ASU did not have a significant impact on the Hospital's disclosures.

The following table presents the financial instruments carried at fair value as of June 30, 2013 and 2012 grouped by hierarchy level

				2013			
	Level 1			Level 2	Total		
Cash and cash equivalents (1)	\$	47,604	\$	-	\$ 47,604		
Certificates of deposit (1)		-		579	579		
US Treasuries (2)		-		109,366	109,366		
Corporate bonds (2)		-		57,269	57,269		
Asset-backed securities (2)		-		25,621	25,621		
Equities and equity funds (3)		363,740		57,368	421,108		
	\$	411,344	\$	250,203	\$ 661,547		

				2012			
	Level 1			Level 2	Total		
Cash and cash equivalents (1)	\$	39,512	\$	-	\$ 39,512		
Certificates of deposit (1)		-		576	576		
US Treasuries (2)		-		112,601	112,601		
Corporate bonds (2)		-		68,801	68,801		
Asset-backed securities (2)		-		20,806	20,806		
Equities and equity funds (3)		304,261		83,877	 388,138		
	\$	343,773	\$	286,661	\$ 630,434		

- (1) Cash and cash equivalents includes investments with original maturities of three months or less, including money market funds, overnight investments and certificates of deposits. Certificates of deposit that have original maturities greater than three months are considered short-term investments. Certificates of deposit are carried at amortized cost, which approximates fair value and render the investments level 2. Money market funds and overnight investments are rendered level 1 due to their frequent pricing and liquidity.
- (2) For investments in U.S. Treasuries (notes, bonds and bills), corporate bonds, and asset backed securities, fair value is based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources including market participants, dealers, and brokers. Accordingly, these investments are rendered level. 1
- (3) Equities and equity funds include individual equities, investments in mutual funds and commingled trusts. The individual equities and mutual funds are valued based on the closing price on the primary market and are rendered level 1. The commingled trusts are valued regularly within each month utilizing NAV per unit and are rendered level 2.

The Organization did not have any financial instruments classified at level 3 as of June 30, 2013 and 2012 and there were no transfers between levels 1 and 2 during 2013 and 2012. The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair value. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value as of the reporting date.

The estimated total fair value of long-term debt, rendered level 2 based on quoted market prices for the same or similar issues, was approximately \$69 6 million and \$117 2 million as of June 30, 2013 and 2012, respectively

Financial instruments are reflected in the Combined Balance Sheets as of June 30, 2013 and 2012 as follows

(in thousands)	2013			2012		
Cash and cash equivalents measured at fair value Cash equivalents included in assets whose use is limited	\$	47,604 (27,132)	\$	39,512 (19,148)		
Total cash and cash equivalents	\$	20,472	\$	20,364		
Short and long term investments measured at fair value investments accounted for under equity method	\$	166,163 3,255	\$	139,397 3,187		
Total short and long-term investments	\$	169,418	\$	142,584		
Assets whose use is limited measured at fair value Cash equivalents included in assets whose use is limited Pledges receivable	\$	447,780 27,132 10,212	\$	451,525 19,148 8,304		
Total assets whose use is limited	\$	485,124	\$	478,977		

#### 5. Investments and Assets Whose Use is Limited

Investments (short and long-term) and assets whose use is limited as of June 30, 2013 and 2012 consisted of the following

	2013		
	ST & LT	ST & LT	
(ın thousands)	Investments	AWUIL	Total
Cash equivalents	\$ -	\$ 27,132	\$ 27,132
Certificates of deposit	579	-	579
U S Treasuries	32,529	76,837	109,366
Corporate bonds	14,460	42,809	57,269
Asset-backed securities	6,574	19,048	25,622
Equities and equity funds	112,021	309,086	421,107
Investments in affiliates	3,255	-	3,255
Pledges receivable		10,212	10,212
	\$ 169,418	\$ 485,124	\$ 654,542

				2012			
	ST & LT			ST & LT			
(in thousands)	Investments			AWUIL	Total		
Cash equivalents	\$	-	\$	19,148	\$	19,148	
Certificates of deposit		576		-		576	
U S Treasuries		30,459		82,142		112,601	
Corporate bonds		15,536		53,265		68,801	
Asset-backed securities		4,746		16,060		20,806	
Equities and equity funds		88,080		300,058		388,138	
Investments in affiliates		3,187		-		3,187	
Pledges receivable				8,304		8,304	
	\$	142,584	\$	478,977	\$	621,561	

As of June 30, 2013 and 2012, approximately \$581.2 million and \$555.7 million of the Organization's investments are held in a pooled investment fund (the pooled fund), respectively Each participant in the pooled fund has an undivided interest in all assets and liabilities of the pooled fund. Income and expenses of the pooled fund, other than additional investments and withdrawals, are allocated among the participants on a monthly basis in relation to the market value of each of the participant's interest in the pooled fund at the beginning of the month. Additional investments and withdrawals are credited or charged directly to the participant.

Investment income and gains and losses related to assets whose use is limited, cash equivalents, and other investments, are comprised of the following for the years ended June 30, 2013 and 2012

(in thousands)	2013	2012		
Realized gains and losses Unrealized gains and losses	\$ 18,989 40,524	\$	3,466 (8,156)	
	59,513		(4,690)	
Interest and dividends Investment manager fees, included in the	11,330		11,197	
balance of purchased services	 (2,554)		(2,303)	
	68,289		4,204	
Income from equity and cost method investments	 1,459		1,278	
	\$ 69,748	\$	5,482	

Investments recorded under the cost and equity methods as of June 30, 2013 and 2012 consisted of the following

#### (in thousands)

Entity	Cost/Equity	Percentage	2013	2012		
Potomac Home Health Agency, Inc	Equity	50 %	\$ 1,323	\$ 1,152		
Potomac Home Support, Inc	Equity	50 %	1,262	1,163		
Rockville Imaging, LLC	Equity	27 %	195	222		
Chevy Chase Imaging, LLC	Equity	40 %	327	415		
Colonial Regional Alliance	Cost	< 1 %	148	148		
Premier Corporation	Cost	< 1 %		 87		
			\$ 3,255	\$ 3,187		

#### 6. Property, Plant, and Equipment

Property, plant, and equipment and accumulated depreciation and amortization consisted of the following as of June 30, 2013 and 2012

	2013					2012					
				umulated preciation and			Accumulated Depreciation and				
(ın thousands)		Cost	Amortization			Cost	Amortizatio				
Land and land improvements Buildings and improvements Fixed and movable equipment Construction in progress	\$	52,178 194,719 58,913 15,722	\$	519 18,778 23,284	\$	52,178 166,739 57,181 29,824	\$	326 10,424 14,065			
	\$	321,532	\$	42,581	\$	305,922	\$	24,815			

Accruals for purchases of property, plant and equipment as of June 30, 2013 and 2012 amounted to \$348 thousand and \$1 0 million, respectively, and are included in accounts payable and other current liabilities in the Combined Balance Sheets Depreciation and amortization expense was approximately \$17 8 million and \$15 3 million for the years ended June 30, 2013 and 2012, respectively

#### 7. Long-Term Debt

Long-term debt as of June 30, 2013 and 2012 are summarized as follows

		2013							2012								
						mortized ortion of								mortized			
(in thousands)	_	urrent ortion		ong-term Portion	Adju	stment to ir Value		Total	_	urrent ortion		ong-term Portion	Adju	istment to ir Value		Total	
District of Columbia Bonds 1996 Series - Revenue Bonds 2002 Series - Revenue Bonds	\$	-	\$	-	\$	-	\$	-	\$	1,500 982	\$	5,125 33,037	\$	(63) 701	\$	6,562 34,720	
2009 Seпes - Revenue Bonds		1,010		61,990		7,549		70,549				63,000		8,084		71,084	
	\$	1,010	\$	61,990	\$	7,549	\$	70,549	\$	2,482	\$	101,162	\$	8,722	\$	112,366	

The above debt amounts include an adjustment made at the time of acquisition to increase the value of the debt to fair market value and is being amortized to interest expense over the life of the respective debt. As of June 30, 2013 and 2012, the unamortized fair market value adjustment was \$7.5 million and \$8.7 million, respectively

The Sibley Memorial Hospital Obligated Group (the "Obligated Group") consists of the Hospital (including the Medical Building and Grand Oaks) and SMRF. The 1996, 2002, and 2009 Series Revenue Bonds are parity debt, and as such are collateralized equally and ratably by a claim on and a security interest in all of the Obligated Group's gross receipts. The Obligated Group is required to achieve a defined minimum debt service coverage ratio each year, maintain a defined minimum of days cash on hand, maintain adequate insurance coverage, and comply with certain restrictions on their ability to incur additional debt. As of June 30, 2013 and 2012, the Obligated Group was in compliance with these requirements

## Sibley Memorial Hospital and Subsidiaries

**Notes to Combined Financial Statements** 

June 30, 2013 and 2012

#### 1996 Series - Revenue Bonds

On October 1, 1996, the Hospital obtained a loan in the amount of \$30.0 million representing proceeds of tax exempt Revenue Bonds issued by the District of Columbia, maturing November 1, 2016. The Hospital was required to make monthly principal payments of \$125 thousand plus accrued interest. Interest was paid at a rate of 5.14% for each of the years ended June 30, 2013 and 2012, respectively. On April 1, 2013, the Hospital paid-off the outstanding balance of \$5.5 million.

#### 2002 Series - Revenue Bonds

On July 24, 2002, the Hospital obtained a loan in the amount of \$40.0 million representing proceeds of tax-exempt Revenue Bonds issued by the District of Columbia, maturing August 1, 2032. The loan was refinanced in December 2010. The loan required monthly payments of \$277 thousand including principal and accrue interest at an effective interest rate of 5.19% per annum On April 1, 2013, the Hospital paid-off the outstanding balance of \$33.3 million.

#### 2009 Series - Revenue Bonds

On July 15, 2009, the Hospital obtained a loan in the amount of \$63 0 million representing proceeds of tax exempt revenue bonds issued through a public offering by the District of Columbia, with stated interest rates ranging from 4 0% to 6 5%, maturing October 1, 2039. The loan requires semi-annual interest payments until October 1, 2013 at which time the Hospital will begin making annual principal payments ranging from \$1.0 million to \$4.6 million until maturity.

Scheduled principal repayments on the revenue bonds are as follows at June 30, 2013

(in thousands)

•	,	
2014	\$	1,010
2015		1,050
2016		1,100
2017		1,155
2018		1,210
Thereafter		57,475
	\$	63,000

Total interest expense for the years ended June 30, 2013 and 2012 are summarized as follows

(ın thousands)		2012	
Interest expense Amount capitalized	\$	4,065 255	\$ 4,857 671
Total interest	\$	4,320	\$ 5,528

#### 8. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes at June 30, 2013 and 2012

(ın thousands)	2013	2012
Purchase of property, plant, and equipment Health care services Indigent care	\$ 13,840 8,824 1,384	\$ 12,483 7,218 86
Health education and counseling	 383	 703
	\$ 24,431	\$ 20,490

Permanently restricted net assets of approximately \$14.9 million and \$13.4 million at June 30, 2013 and 2012 are restricted to investment in perpetuity, respectively. Income generated by these funds is reported as an increase in unrestricted and temporarily restricted net assets in the year earned.

The Organization has adopted the applicable provisions of FASB guidance related to endowments of not-for-profit organizations, which, among other things, provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that are subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) and additional disclosures about an organization's endowment funds

The Organization's endowments include both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions

The Board of Trustees has interpreted the District of Columbia Uniform Prudent Management of Institutional Funds Act (DC UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts donated to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by DC UPMIFA. In accordance with DC UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds.

- The duration and preservation of the fund
- The purposes of the organization and the donor-restricted endowment fund
- General economic conditions

## Sibley Memorial Hospital and Subsidiaries

**Notes to Combined Financial Statements** 

June 30, 2013 and 2012

- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the organization
- The investment policies of the organization

The Organization has adopted an investment policy for endowment assets that attempts to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity

Changes in endowment net assets for the years ended June 30, 2013 and 2012, were as follows

	2013						
	Unre	stricted	•	porarily tricted		manently estricted	Total
Balances at beginning of the year	\$	5,037	\$	162	\$	13,454	\$ 18,653
Investment return		-		508		-	508
Contributions						1,500	1,500
Balances at end of the year	\$	5,037	\$	670	\$	14,954	\$ 20,661

	2012						
	Unre	estricted		porarily tricted		manently estricted	Total
Balances at beginning of the year	\$	5,037	\$	10	\$	12,364	\$ 17,411
Investment return Contributions		- -		152 -		- 1,090	 152 1,090
Balances at end of the year	\$	5,037	\$	162	\$	13,454	\$ 18,653

#### **Endowment Funds With Deficits**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the value of the initial and subsequent donor gift amounts (deficit). When donor endowment deficits exist, they are classified as a reduction of unrestricted net assets. There were no deficits of this nature reported in unrestricted net assets as of June 30, 2013 and 2012.

#### **Return Objectives and Risk Parameters**

The Organization has adopted endowment investment and spending policies that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, the return objective for the endowment assets, measured over a full market cycle, shall be to maximize the return against a blended index, based on the endowment's target allocation applied to the appropriate individual benchmarks. The Organization expects its endowment funds over time, to produce results that

June 30, 2013 and 2012

meet or exceed the performance of the index and median peer performance for asset benchmarks net of expenses Results that fall significantly below the appropriate index for any extended period will be viewed critically

#### Strategies Employed for Achieving Investment Objectives

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

## **Endowment Spending Allocation and Relationship of Spending Policy to Investment Objectives**

The Organization has a policy of reviewing for appropriation each year the investment income for priority needs of the Hospital such as equipment, renovations and scholarships. In establishing this policy, the Organization considered the long-term expected return on its endowment. Accordingly, over the long term, the Organization expects the current spending policy to allow its endowment to maintain the purchasing power of the original endowment assets held in perpetuity

At June 30, 2013 and 2012, the endowment net asset composition by type of fund consisted of the following

			20	13			
Unre	estricted				-		Total
\$	5,037 -	\$	- 670	\$	- 14,954	\$	5,037 15,624
\$	5,037	\$	670	\$	14,954	\$	20,661
			20	12			
		Tem	porarily	Per	manently		
Unre	estricted	Res	tricted	Re	stricted		Total
\$	5,037 -	\$	- 162_	\$	- 13,454	\$	5,037 13,616
\$	5,037	\$	162	\$	13,454	\$	18,653
	\$ \$ Unite	\$ 5,037  Unrestricted  \$ 5,037	\$ 5,037 \$ Temple Control of the cont	Unrestricted	Unrestricted         Restricted         Restricted           \$ 5,037         \$ - 670           \$ 5,037         \$ 670           \$ 2012           Temporarily Restricted           \$ 5,037         \$ - \$ 162	Temporarily Restricted   Restricted   Restricted   Restricted   Restricted     \$ 5,037	Temporarily Restricted   Permanently Restricted

#### 9. Pension Plans

The Hospital sponsors a noncontributory defined benefit pension plan (the Plan) that covers all eligible employees with at least one year of service of one thousand hours or more who have attained the age of 21. The Plan also covers any contracted or leased employees who meet the above criteria and who are not covered by any other pension plan. The Plan provides for benefits to be paid to eligible employees at retirement based primarily upon years of service with the Hospital and compensation rates near retirement. Contributions to the Plan reflect benefits attributed to employees' services to date, as well as services expected to be earned in the future During 2002, the board of trustees decided to take the actions necessary to "freeze" the accrual of additional benefits under the Plan, and effective April 2003, benefits under the Plan were frozen

The Hospital's funding policy is to provide adequate funds to the Plan to cover benefits when paid and in amounts to exceed the actuarially calculated minimum funding requirements

The change in the benefit obligation, plan assets and funded status of the Plan for the years ended June 30, 2013 and 2012 is shown below

		2013		2012		
Change in benefit obligation Benefit obligation at beginning of year Interest cost Actuarial gain (loss) Benefits paid	\$	93,611 4,250 (3,616) (4,170)	\$	82,064 4,227 11,135 (3,815)		
Benefit obligation at end of year	\$	90,075	\$	93,611		
Change in plan assets Fair value of plan assets at beginning of year Actual return on plan assets Employer contributions Benefits paid	\$	75,519 5,072 5,000 (4,170)	\$	67,031 6,503 5,800 (3,815)		
Fair value of plan assets at end of year	\$	81,421	\$	75,519		
Funded status Fair value of plan assets Projected benefit obligation	\$	81,421 (90,075)	\$	75,519 (93,611)		
Unfunded status at end of period	\$	(8,654)	\$	(18,092)		
Amounts recognized in the Combined Balance Sheets consist of (in thousands)  2013 2012						
Net pension liability	\$	(8,654)	\$	(18,092)		
Amounts not yet recognized in net periodic benefit cost and included in unrestricted net assets consist of (in thousands)  2013 2012						
Actuarial net loss	\$	6,716	\$	10,607		
Accumulated benefit obligation	\$	90,075	\$	93,611		

## **Sibley Memorial Hospital and Subsidiaries**

## **Notes to Combined Financial Statements**

June 30, 2013 and 2012

#### **Net Periodic Pension Cost and Changes in Unrestricted Net Assets**

Components of net periodic pension cost and other changes in the funded status for the years ended June 30, 2013 and 2012 are as follows (in thousands)

	2013	2012
Components of net periodic pension cost		
Interest cost	\$ 4,250	\$ 4,227
Expected return on plan assets	(4,918)	(4,983)
Amortization of net loss	121	
Net periodic pension benefit cost	 (547)	 (756)
Other changes in plan assets and benefit obligations		
recognized in unrestricted net assets		
Net loss (gain)	(3,769)	9,615
Amortization of net loss	 (121)	 <u> </u>
Total recognized in unrestricted net assets	 (3,890)	9,615
Total recognized in net periodic benefit cost and		
unrestricted net assets	\$ (4,437)	\$ 8,859

The amount of actuarial loss expected to be amortized to net periodic benefit cost during 2014 is \$0

The assumptions used in determining the benefit obligation as of June 30, 2013 and 2012 for the Plan are as follows

	2013	2012	
Discount rate	5 12 %	4 66 %	
Rate of compensation increase - ultimate	n/a	n/a	

Assumptions used in determining net periodic pension cost for the Plan during the years ended June 30, 2013 and 2012 are as follows

	2013	2012
Discount rate	4 66 %	5 29 %
Expected return on plan assets	7 00 %	7 50 %
Rate of compensation increase - ultimate	n/a	n/a

The rate of compensation increase is not applicable to the Plan because the Plan was frozen in 2003

The expected long-term rate of return for the Plan's total assets is based on the expected return of each of the asset categories below, weighted based on the median of the target allocation for each class. Equity securities are expected to return 8% to 12% over the long-term, while cash and fixed income are expected to return between 4% and 6%. Based on historical experience, the Sibley Memorial Hospital Pension Committee (the Committee) expects that the Plan's asset managers will provide a modest (0.5% - 1.0% per annum) premium to their respective market benchmark indices

The policy as established by the Committee is to provide sufficient funding to meet the Plan's actuarial liability projection, on or before 2017, at which point the Committee may determine that Plan is sufficiently funded and move to terminate the Plan. The Plan's funding status is monitored and reviewed to determine the most appropriate asset allocation per the above target allocation to help the Plan achieve its objective without compromising its funding status.

The Committee expects that the Plan will gradually increase the investment allocation to fixed income to help manage interest rate risk by "immunizing" a greater portion of the Plan as its funding status improves. The investment objectives are to provide the Plan with income to meet its current needs and provide reasonable opportunities for long-term growth in the asset base to meet future needs.

#### Plan Assets

The composition of the Plan's assets was as follows as of June 30, 2013 and 2012

	20	13	2012		
	Target Allocation	Actual Allocation	Target Allocation	Actual Allocation	
Equity securities Fixed income Cash (considered by policy to be part	0%–55% 45%–100%	46 % 50	0%–55% 45%–100%	42 % 53	
of fixed income)		4		5	
		100 %		100 %	

The following discussion describes the valuation methodologies used for the Plan's financial assets and liabilities measured at fair value. The techniques utilized in estimating the fair values are affected by the assumptions used. Care should be exercised in deriving conclusions about the Plan's financial assets and liabilities or the changes therein based on the fair value information presented below.

The fair value of the Plan's assets and liabilities measured on a recurring basis as of June 30, 2013 and 2012 was as follows

	2013						
	Level 1			Level 2	Total		
Cash equivalents (1)	\$	3,366	\$	-	\$	3,366	
Equity funds (2)		37,747		-		37,747	
U S Treasuries (3)		-		8,609		8,609	
Corporate bonds (3)		-		26,651		26,651	
Asset backed securities (3)		-		1,942		1,942	
Aetna general account (4)				3,106		3,106	
	\$	41,113	\$	40,308	\$	81,421	

	2012						
	Level 1 Level 2			Level 2	Total		
Cash equivalents (1)	\$	3,824	\$	-	\$	3,824	
Equity funds (2)		31,549		-		31,549	
US Treasuries (3)		-		12,228		12,228	
Corporate bonds (3)		-		22,137		22,137	
Asset backed securities (3)		-		2,670		2,670	
Aetna general account (4)				3,111		3,111	
	\$	35,373	\$	40,146	\$	75,519	

- (1) The fair value of the Plan's investments in cash equivalents is based on cost, which approximates fair value
- (2) The fair value of the Plan's investments in equity funds is based on quoted market prices. The individual equities are valued based on the closing price on the primary market and are rendered level 1.
- (3) The fair value of the Plan's investments in U.S. Treasuries (notes, bonds and bills), corporate bonds, and asset backed securities, are based on prices provided by its investment managers and its custodian bank. Both the investment managers and the custodian bank use a variety of pricing sources to determine market valuations. Each designate specific pricing services or indexes for each sector of the market based upon the provider's experience. The Plan's fixed income securities portfolio is highly liquid, which allows for a high percentage of the portfolio to be priced through pricing services.
- (4) The fair value of the Aetna general account is determined based on the amount required by Aetna to provide for the purchase of annuities and other benefits guaranteed by Aetna, plus the amount available for withdrawal at year end, including certain market value adjustments determined by Aetna Investments in the Aetna general account are credited with earnings in the underlying investments and charged for Plan withdrawals and administrative expenses paid to Aetna The crediting interest rate is based on an agreed-upon formula with Aetna

As of June 30, 2013 and 2012, the Plan did not have any investments classified at level 3

#### **Contributions and Estimated Future Benefit Payments (Unaudited)**

The Hospital expects to contribute \$5.0 million to the Plan in 2013. The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid

2014	\$ 5,420
2015	5,608
2016	5,817
2017	5,992
2018	6,072
2019–2023	32,170

#### **Defined Contribution Plan**

In July of 2001, the Hospital implemented a voluntary, defined contribution 401(k) plan available to all eligible employees, including SMHF—Under the plan, the Hospital matches one-half of a maximum of 3% of employee contributions—Employer contributions vest immediately for employees hired before July 1, 2001, employer contributions vest after three years of service for employees hired after this date—The Hospital contributed approximately \$1.0 million and \$1.2 million to the Plan for the years ended June 30, 2013 and 2012, respectively

#### 10. Professional and General Liability Insurance

Prior to 2012, the Hospital maintained the Sibley Memorial Hospital Self-insurance Trust (the "Self-insurance Trust") to accumulate the necessary funds for self-insured malpractice and general liability, should any occur. An independent trustee managed the Self-insurance Trust. On or about October 27, 2010, the Hospital entered into an agreement with its parent entity, JHHSC, pursuant to which the Hospital agreed to integrate with, and become affiliated with, JHHSC and Affiliates ("JHHS"). JHHS and certain of its affiliates participate in an agreement with other medical institutions to provide a program of professional and general liability insurance for each member institution. As part of this program, the participating medical institutions have formed a risk retention group ("RRG") and a captive insurance company to provide self insurance for a portion of their risk. During 2012, as part of its integration efforts, the Hospital terminated its Self-insurance. Trust for its malpractice and general liability insurance and began participating in the RRG and the captive insurance company.

JHHS has a 10% ownership interest in the RRG and the captive insurance company. The medical institutions obtain primary and excess liability insurance coverage from commercial insurers and the RRG. The primary coverage is written by the RRG, and a portion of the risk is reinsured with the captive insurance company. Commercial excess insurance and reinsurance is purchased under a claims-made policy by the participating institutions for claims in excess of primary coverage retained by the RRG and the captive. The primary retention is \$5.0 million per incident Primary coverage is insured under a retrospectively rated claims-made policy, premiums are accrued based upon an estimate of the ultimate cost of the experience to date of each participating member institution. The basis for loss accruals for unreported claims under the primary policy is an actuarial estimate of asserted and unasserted claims including reported and unreported incidents and includes costs associated with settling claims. Projected losses were discounted using 57% and 73% as of June 30, 2013 and 2012, respectively

Professional and general liability insurance expense incurred by the Hospital was \$6 6 million and \$1 8 million for the years ended June 30, 2013 and 2012, respectively

Effective July 1, 2011, the Hospital adopted the provisions of ASU 2010-24, "Presentation of Insurance Claims and Related Insurance Recoveries", which clarifies that health care entities should not net insurance recoveries against the related claims liabilities. In connection with the Hospital's adoption of ASU 2010-24, the Hospital recorded an increase in its assets and liabilities in the accompanying Combined Balance Sheets as of June 30, 2013 and 2012 as follows

	2013	2012
Caption on combined balance sheet		
Prepaid expenses and other current assets	\$ 3,241	\$ 4,753
Estimated malpractice recoveries, net of current portion	 5,687	 6,000
Total assets	\$ 8,928	\$ 10,753
Current portion of estimated malpractice costs	\$ 3,241	\$ 4,753
Estimated malpractice costs, net of current portion	 5,687	 6,000
Total liabilities	\$ 8,928	\$ 10,753

The assets and liabilities represent the Hospital's estimated self-insured captive insurance recoveries for claims reserves and certain claims in excess of self-insured retention levels. The insurance recoveries and liabilities have been allocated between short-term and long-term assets and liabilities based upon the expected timing of the claims payments. The adoption had no impact on the Hospital's results of operations or cash flows

#### 11. Related Party Transactions

During the years ended June 30, 2013 and 2012, the Hospital engaged in transactions with JHHS, and its affiliates, the Johns Hopkins Hospital ("JHH"), and Johns Hopkins Community Physicians ("JHCP")

Significant expense transactions (in thousands)

	2	013	2012	
JHHS shared services  JHH clinical application services  JHCP physician services		3,387 3,349 814	\$ 1,00	04 - -
Balances due to related parties as of June 30 (in thousands)				
		2013	2	012
Due (to) from JHH Due (to) from JHHS Due (to) from JHCP Due (to) from others Total due to Affiliates	\$	(1,291) (305) (100) (117) (1,813)	\$ 	46 (273) - (60) (287)

#### 12. Contracts, Commitments, and Contingencies

There are several lawsuits pending in which the Hospital has been named as a defendant. In the opinion of the Hospital's management, after consultation with legal counsel, the potential liability, in the event of adverse settlement, will not have a material impact on the Organization's financial position.

#### **Operating Leases**

The Hospital leases certain types of patient care equipment. The rent expense for all operating leases was approximately \$592 thousand and \$563 thousand for the years ended June 30, 2013 and 2012, respectively

#### **Management Contract**

The Hospital renewed the management agreement with Sunrise Assisted Living, Inc , in December of 2010 to manage the day to day operations of Grand Oaks assisted living facility, including community relations, financial management, personnel management, and system support. The management agreement expired in June 2013. The Hospital paid Sunrise Assisted Living a monthly management fee calculated as a percentage of the gross collected resident care revenues. In addition, Sunrise Assisted Living received an annual performance incentive fee that was payable based upon the facility's operating results. The Hospital assumed management of Grand Oaks effective July 1, 2013.

#### **Asset Retirement Obligation**

The Hospital has accrued asset retirement obligations related to certain facilities located on its campus in Washington, DC Those amounts are summarized as follows for the years ended June 30, 2013 and 2012

	:	2013	2012
Retirement obligation at beginning of the year Adjustments Accretion expense	\$	1,306 (522) 21	\$ 1,282 - 24
Asset retirement obligation at the end of the year	\$	805	\$ 1,306

#### Litigation

The Hospital is involved in litigation arising in the course of business. After consultation with legal counsel, management estimates that these matters will be resolved without material adverse effect on the Hospital's future financial position or results of operations.

#### 13. Functional Expenses

The Organization provides general healthcare and resident care services Expenses related to providing these services for the years ended June 30, 2013 and 2012 are as follows

	2013	2012
Healthcare and residential services	\$ 233,073	\$ 220,709
General and administrative	19,094	13,176
Fundraising	1,032	 958
	\$ 253,199	\$ 234,843

#### 14. Subsequent Events

Management has performed an evaluation of subsequent events through September 27, 2013, the date these combined financial statements were issued, and has identified the following subsequent event

In August 2013, JHHSC issued \$238 0 million of Revenue Bonds ("2013 Series C Bonds"), of which \$189 million was issued on behalf of the Hospital in exchange for an inter-company note payable to JHHSC. The term of the note is thirty years. The note requires semiannual interest payments starting on May 1, 2014 at an average fixed rate of 5 1% over the life of the loan. Annual principal payments will begin on May 1, 2016. The funds will be used to finance construction of a new building on the Hospital's campus. Pursuant to this issuance, the Hospital was admitted into the Johns Hopkins Health System Obligated Group





# Report of Independent Auditors on Combining Supplementary Information

To the Board of Trustees of Sibley Memorial Hospital and Subsidiaries

We have audited the combined financial statements of Sibley Memorial Hospital and Subsidiaries (the "Organization") as of June 30, 2013 and 2012 for the years then ended and our report thereon appears on page 1 of this document. That audit was conducted for the purpose of forming an opinion on the combined financial statements taken as a whole The combining information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements The combining information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves and other additional procedures, in accordance with auditing standards generally accepted in the United States of America In our opinion, the combining information is fairly stated, in all material respects, in relation to the combined financial statements taken as a whole 
The combining information is presented for purposes of additional analysis of the combined financial statements rather than to present the financial position and results of operations of the individual entities and is not a required part of the combined financial statements Accordingly, we do not express an opinion on the financial position and results of operations of the individual entities

September 27, 2013

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Sibley Memorial Hospital and Subsidiaries Combining Supplementary Balance Sheet June 30, 2013

(spuesnou) ui	Hospital	U	Grand Oaks	Medical Building	SMR Foundation	Elminations	SMH Obligated Group	SMH	JBR Foundation	Eliminations	Combined	ned 
Assets	-			•			-					
Current assets												
Cash and cash equivalents	\$ 16 530	s	1371	\$ 241	69	69	\$ 18142	\$ 2330	69	φ.	\$ 20	3 472
Short-term investments	6 720	0	1	•	•	•	6 720	479	•		7	7 199
Patient accounts receivable net of estimated uncollectibles	29 926	"	1	•	•	•	29 926		•		29	29 926
Other receivables	1 506	"	1172	332	•	•	3 010	'	•		e	3 0 1 0
Inventories	3 532	~	1	•	•	•	3 532		•		m	3 532
Prepaid expenses and other current assets	7 143		į		•	1	7 143	26	1	•	7	7 169
Interest receivable	1 016		1	•	1	•	1 016	•	•	•	-	1 016
Current portion of assets whose use is limited	1 010		-			1	1 010		•			1 010
Total current assets	67 383	ا اسا	2 543	573	'	1	70 499	2 835			73	73 334
Assets whose use is limited												
By long-term agreement for												
Debt service reserve funds	4 955	.0	1	•	•	•	4 955	•	•	•	4	4 955
By donors or grantors for												
Pledges receivable			•	•	•	•	•	10 212	•	•	10	10 212
Other	995 9	"	•	•	•	•	995 9	24 446	•		31	31012
By Board of Trustees	156 606	"	•	•	261728	•	418334	7 054	11 319		436	436 707
Beneficial interest in SMH and SMR Foundations	314 077		1	•	•	(261 728)	52 349		•	(52 349)	_	٠
Other	1 228	ا	1	1	1	1	1 228					1 228
Total assets whose use is limited	483 432	~	•	1	261728	(261 728)	483432	41 712	11 319	(52 349)		484 114
Investm ents												
Marketable securities	149 582	٥.	1	1	1	1	149 582	9 382	•	•	158	158 964
Joint ventures	3 255	 اہ	1			1	3 255				8	3 255
Total investments	152 837	  -	'	1	1	ı	152837	9 382			162	162 219
Property plant and equipment												
Cost basis	250 353	~	30 384	40436	•	•	321 173	265		•	321	321 532
Accum ulated depreciation	(37 038)	 اء	(3726)	(1799)		•	(42 563)	(15)	(3)		(42	(42 581)
Total property plant and equipment	213 315	ا	26 658	38 637			278 610	250	91		278	278 951
Estimated malpractice recovenes net of current portion	5 687	 اہ	•	1			5 687				2	5 687
Otherassets			-	5 038	1	i	5 038				5	5 038
Total assets	\$ 922 654	8	29 201	\$ 44 248	\$ 261728	\$ (261728)	\$ 996 103	\$ 54 179	\$ 11410	\$ (52349)	\$ 1009343	9 343

Sibley Memorial Hospital and Subsidiaries Combining Supplementary Balance Sheet June 30, 2013

(in thousands)	Hospital	Grand Oaks		Medical Building	SMR Foundation	Eliminations	Obligated Group	SMH Foundation	JBR Foundation	Eliminations	Combined Total
Liabilities and Net Assets											
Current liabilities											
Current portion of long-term debt	\$ 1010	ક્ક	جو	i	· •	· •A	\$ 1010	es S	•	٠	\$ 1010
Accounts payable and accrued expenses	9 954	4	S	109	•	•	10 108	•	•	•	10 108
Interest payable	983			•	•	•	983	•	•	•	983
Accrued payroll	9 132	1	_	٠	i	1	9 143	73	•	•	9 2 1 6
Other current liabilities	2 875	2 2 7 9	g	189	•	٠	5 343	31	•	•	5 374
Accrued vacation	9 197			•	•	•	9 197	58	•	•	9 255
Current portion of estimated contractual settlements				٠	•	•	2 594	•	•	•	2 594
Current portion of malpractice				٠	i	1	5 798	•	•	•	5 798
Due to affiliates	29	8)	(83)	2			(52)	1 668	197	•	1813
Total current liabilities	41 572	2 252	2	300	•	1	44 124	1 830	197	1	46 151
Long-term liabilities											
Long-term debt net of current portion	69 238				1	•	69 233	•	•	•	69 239
Estimated contractual settlements net of current portion	5 372			•	•	•	5 372	•			5 372
Estimated malpractice net of current portion	8 247			•	1	1	8 247	•	•	•	8 247
Net pension liability	8 654			•	•	•	8 654	•	•	•	8 654
Other long-term liabilities	11 376		  -	(1 134)	1		10 242	1			10 242
Total liabilities	144 760	2 252	2	(834)	1		146 178	1 830	197		148 205
Net assets											
Unrestricted		0					0000		3	roco r	000
General	318 94/	26 949	o,	45 082	•	•	330.878	11 2/4		(17.237)	384 909
Board designated	419 562			•	261 728	(261 728)	419 562	926	11 319	•	431 807
Funds functioning as endowment	•							5 037		'	5 037
Total unrestricted	738 509	26 949	6	45 082	261 728	(261 728)	810 540	17 237	11 213	(17 237)	821 753
Temporanly restricted	24 431			٠	1	1	24 431	22 003	•	(22 003)	24 431
Permanently restricted	14 954				1	1	14 954	13 109		(13 109)	14 954
Total net assets	777 894	26 949	6	45 082	261 728	(261 728)	849 925	52 349	11 213	(52 349)	861 138
Total liabilities and net assets	\$ 922 654	\$ 29 201	-8	44 248	\$ 261728	\$ (261728)	\$ 996 103	\$ 54 179	\$ 11410	\$ (52 349)	\$ 1 009 343

Sibley Memorial Hospital and Subsidiaries Combining Supplementary Balance Sheet June 30, 2012

(un thousands)	Hospital		Grand Oaks	ø	Medical Building	SMR Foundation		Eliminations	SMH Obligated Group	S	SMH Foundation	JBR Foundation	ā	Eliminations	Com	Combined Total
Assets																
Current assets																
Cash and cash equivalents	\$ 17.3	357 \$	1816	16 \$	582	69	69	•	\$ 19755	64	609	s	69	٠	69	20 364
Short-term investments	7							1	7 141		476			1		7 6 1 7
Patient accounts receivable net of estimated uncollectibles	29 1	168		,	•			•	29 168		٠	'		•		29 168
Other receivables	6.4	6 401	1702	22	147		,	,	8 250		٠	•		,		8 250
Inventories	1.5	504		,	1			1	1 504		٠			1		1 504
Prepaid expenses and other current assets	8 7	8 778		4	1			1	8 782		17	'		,		8 799
Interest receivable	12	1 287		,	1			1	1 287		٠			1		1 287
Current portion of assets whose use is limited	2.4	2 482		1				-	2 482		•					2 4 8 2
Total current assets	74 118	18	3 522	22	729				78 369		1 102			-		79 471
Assets whose use is limited																
By long-term agreem ent for																
Debt service reserve funds	4 9	928		1	1			1	4 955		•	•		1		4 955
By donors or grantors for																
Pledges receivable				,	1			1			8 304	'		•		8 304
Other	9	6 536		,	1			,	6 536		20 663	'		1		27 199
By Board of Trustees	175 622	122				242 636	9	1	418 258		5 963	9 853			7	434 074
Beneficial interest in SMH and SMR Foundations	285 994	94		,	1			(242 636)	43 358		٠			(43358)		•
Other	18	1 963		-	-		-	-	1 963		•			-		1 963
Total assets whose use is limited	475 070	020		  -		242636		(242 636)	475 070		34 930	9 853		(43 358)	7	476 495
Investments																
Marketable securities	123 849	64		,	1			į	123 849		7 931			1	_	131 780
Joint ventures	3.1	3 187		- I - I	1				3 187		'			1		3 187
Total investm ents	127 036	ا اوو		- I	١		  -	İ	127 036		7 931					134 967
Property plant and equipment																
Cost basis	235 680	80	29 880	30	40 006			1	305 566		285	71		1	.,	305 922
Accum ulated depreciation	(218	1855)	(2317)	1	(639)				(24 811)		(4)					(24 815)
Total property plant and equipment	213 8	3 825	27 563	33	39 367				280 755		281	71			,,	281 107
Estimated malpractice recovenes net of current portion	9	000 9		-1	1			'	000 9		1	'				000 9
Other assets					5 279				5 279		٠			٠		5 279
Total assets	\$ 896 049	64	31085	35	45 375	\$ 242636	s	(242 636)	\$ 972509	sa l	44 244	\$ 9924	φ	(43 358)	8	983 319

Sibley Memorial Hospital and Subsidiaries Combining Supplementary Balance Sheet June 30, 2012

(in thousands)	운	Hospital	Grand Oaks	Medical Building	SMR Foundation	Eliminations	SMH Obligated Group	SMH Foundation	JBR Foundation	Eliminations	Combined Total
Liabilities and Net Assets											
Current liabilities											
Current portion of long-term debt	ь	2 482	· •	s	· •9	· &9	\$ 2482	· &9	· &	٠ ج	\$ 2482
Accounts payable and accrued expenses		10 404	110	284	_	•	10 798	•	•	•	10 798
Interest payable		1 158	i	•		•	1 158	•	1	•	1 158
Accrued payroll		8 268	160	•		•	8 428	8	•	•	8 462
Other current liabilities		3 539	2 568	216	,	•	6 323	•	•	1	6 323
Accrued vacation		8 892	2	•		•	8 897	99	•	•	8 963
Current portion of estimated contractual settlements		3 417	1	•		•	3 417	•	1	•	3 417
Current portion of malpractice		4 810	•	•		•	4 810		•	•	4 810
Due to affiliates		(570)	-				(220)	786	71		287
Total current liabilities		42 400	2 843	200			45 743	886	11	1	46 700
Long-term liabilities											
Long-term debt net of current portion		109 884	•	•		•	109 884	•	•	•	109 884
Estimated contractual settlements net of current portion		4 612	•			•	4 612		•		4 612
Estimated malpractice net of current portion		8 416	•	•		•	8 4 1 6	•	•	•	8 4 1 6
Net pension liability		18 092	•	•		•	18 092	•	•	•	18 092
Other long-term liabilities		11 863	1	(716)	- (6		11 147	'	'	•	11 147
Total liabilities		195 267	2 843	(216)	- (9	1	197 894	886	71		198 851
Net assets Unrestricted											
General		246 617	28 242	45 591	•	•	320 450	8 424	•	(14 387)	314 487
Board designated		420 221	•	•	. 242 636	(242 636)	420 221	926	9 853		431 000
Funds functioning as endowment			Ī				'	5 037	1	'	5 037
Total unrestricted		988 999	28 242	45 591	242 636	(242 636)	740 671	14 387	9 853	(14 387)	750 524
Temporanly restricted		20 490	ı	Ī		1	20 490	17 362	1	(17 362)	20 490
Permanently restricted		13 454	1				13 454	11 609		(11 609)	13 454
Total net assets		700 782	28 242	45 591	242 636	(242 636)	774 615	43 358	9 853	(43 358)	784 468
Total liabilities and net assets	s	896 049	\$ 31 085	\$ 45375	\$ 242 636	\$ (242 636)	\$ 972 509	\$ 44 244	\$ 9924	\$ (43.358)	\$ 983 319

Combining Supplementary Statements of Operations and Changes in Net Assets Year Ended June 30, 2013 Sibley Memorial Hospital and Subsidiaries

				Medical	SMR		SMH Obligated	ВМН	JBR		Combined
(in thousands)	Hospital	U	Grand Oaks	Building	Foundation	Eliminations	Group	Foundation	Foundation	Eliminations	Total
Operating revenue											
nue before bad debts expense	\$ 221360	9	•	9	9	- &	\$ 221360	- -	- ج	· •	\$ 221360
Prowsion for bad debts	8 409	၂ ၈			'		8 409	•		'	8 409
Net patient service revenue	212 95	-	•	•	•	•	212 951	•	•	•	212 951
Resident revenue			19 716	•	•	•	19716		•	•	19 7 16
Other revenue	11 962	2	•	2 558	•	(344)	14 176	595	•	•	14 771
Investment income	8 605	5	•	-	4 447	(1 225)	11 828	775	186	•	12 789
Change in the beneficial interest	3 574	4	1	1	ı	(3 574)	1	1	1	•	i
Net assets released from restriction used for operations	1 382	2	-	-	•		1 382	106	-	•	1 488
Total operating revenue	238 47		19 716	2 559	4 447	(5 143)	260 053	1476	186	•	261715
Operating expenses											
Salaries wages and benefits	127 691	_	7 495	380	1	•	135 566	1 104	10	•	136 680
Purchased services	45 15	99	3 006	1 543	873	(154)	50 4 2 4	497	126	•	51047
Supplies and other	41447	7	2 253	62	•	(193)	43 569	75	4	•	43648
Interest	4 065	2	•	1 226	•	(1 226)	4 065	•	•	•	4 065
Depreciation and amortization	15 74	148	1 401	595	1		17 744	12	3	'	17 759
Total operating expenses	234 10	07	14 155	3 806	873	(1573)	251 368	1 688	143	1	253 199
Incom e from operations	4 367	7	5 561	(1 247)	3 574	(3 570)	8 685	(212)	43	1	8 516
Net realized and changes in net unrealized gains on investments	31 920	0	•	•	23 518	•	55 438	3 077	866	•	59 513
Change in the beneficial interest	23 518	ا اھ	'	'	1	(23 518)	'				
Excess of revenues over expenses	59 805	2	5 561	(1 247)	27 092	(27 088)	64 123	2 865	1 04 1	1	68 0 2 9
Other changes in unrestricted net assets	,						į				;
Change in funded status of pension plan	3 890	0	ı	1	i	i	3 890	1	İ	•	3 890
Intercompany transfers Change in the honeficial interest	5 126	<b>ω</b> c	(6 854)	738	(8 000)	966 /	(994)	(15)	319	- (0,850)	(069)
Change in unrestricted net assets	71 671	  -	(1 293)	(503)	19 092	(19 092)	69869	2850	1 360	(2850)	71 229
		  -									
Changes in temporarily restricted net assets নিশিত groups and bonibets	4.5	70					134	882 1			4 912
Not seems and Dequests  Not seems released from restriction mead for operations	(1 382)	rí					(1382)	(106)			(1 188)
Intercom nanytransfers	-	ý ·					(2001)	(549)		549	(001-)
Change in the beneficial interest	5 190	0	•	•	•	٠	5 190	(2)	•	(5 190)	٠
Investment income		6	-	-	•		6	508			517
Change in temporarily restricted net assets	3 941	  -	1	1	1		3 94 1	4 641	'	(4 64 1)	3 94 1
Changes in permanently restricted net assets Gifts grants and bequests		1	1	'	•	,	•	1 500	i	1	1 500
Change in the beneficial interest	1 500	၂ ၀	1	1	1		1 500	1	1	(1500)	1
Change in permanently restricted net assets	1 500	   	•	'	•	'	1 500	1 500	'	(1500)	1 500
Total change in net assets	\$ 77.11	12 \$	(1 293)	\$ (509)	\$ 19092	\$ (19 092)	\$ 75310	\$ 8 991	\$ 1360	\$ (8 991)	\$ 76670

Combining Supplementary Statements of Operations and Changes in Net Assets Year Ended June 30, 2012 Sibley Memorial Hospital and Subsidiaries

(spuesnoų) w)	Hospital	Gra	Grand Oaks	Medical Building	SMR Foundation	Elminations	SMH Obligated Group	SMH Foundation	JBR Foundation	Eliminations	Com bined Total
Operating revenue Net patient service revenue before bad debts expense	\$ 219 280	æ	٠		Ф	89	\$ 219 280	9	€	€	\$ 219280
Provision for bad debts Not national source reviews	7 504		·	•			7 504				7 504
Resident revenue	0//117		18 733			' '	18733		' '		18 733
Other revenue	11 477		) '	1857	•	(344)		1163	,	•	14 153
Investment income	11 984		•	'	1 060	(1 300)		674	57	•	12475
Change in the beneficial interest	861		1	1	1	(861)	1	1	1	•	
Net assets released from restriction used for operations	1 934		-	-			1 934	358		-	2 292
Total operating revenue	238 032		18 733	1857	1 060	(2 505)	257 177	2 195	57		259429
Operating expenses											
Salaries wages and benefits	126 090		6 993	153	į	ı	133 236	892	į	•	134 228
Purchased services	32 282		2413	2 075	199	(145)	36 824	217	80	•	37 349
Supplies and other	40 787		2 131	47	•	(193)	42772	289	1	•	43061
Interest	4 857		' !	1 300		(1 300)	4 857		•	•	4 857
Depreciation and amortization	13 575		1 399	370			15 344	4			15 348
Total operating expenses	217 591		12 936	3 945	199	(1638)	233 033	1 802	8		234 843
Income from operations	20 441		5 797	(2 088)	861	(867)	24 144	393	49	•	24 586
Net realized and changes in net unrealized gains on investments	4 109		,	•	(8 225)		(4 116)	(378)	(196)	•	(4 690)
Change in the beneficial interest	(8 225)		'	'		8 2 2 5					1
Excess of revenues over expenses	16 325		5 797	(2 088)	(7 364)	7 358	20 028	15	(147)	•	19896
Other changes in unrestricted net assets Change in funded status of pension plan	(9 615)	_	1	ı		1	(9615)	1	•	•	(9 615)
Intercom pany transfers	(52 184)	_	(6 835)	48 370	250 000	(249 994)	(10643)	415	10 000	(415)	(643)
Change in the beneficial interest	15			1			15	1	1	(15)	1
Change in unrestricted net assets	(45 4 59)		(1038)	46 282	242 636	(242 636)	(215)	430	9853	(430)	9 638
Changes in temporarily restricted net assets											
Gifts grants and bequests	157		•	•	•	1	157	968 9	į	•	6 553
Net assets released from restriction used for operations	(1934)	_		•	•	•	(1934)	(358)	•	•	(2 292)
Intercom pany transfers	•		•	•	•	1	•	(654)	1	654	
Change in the beneficial interest	6 0 3 8		ı	1		1	6038	•	1	(6038)	' !
Investment income	107		·   -	•			107	•			107
Change in temporarily restricted net assets	4 368		1	1			4 368	5 384	1	(5 384)	4 368
Changes in permanently restricted net assets											
Gifts grants and bequests	87		1	•			87	1 003	į		1 090
Change in the beneficial interest	1 003			1			1003	'		(1003)	1
Change in permanently restricted net assets	1 090						1 090	1 003		(1003)	1 090
Total change in net assets	\$ (40 001)	اء اء	(1038) \$	46 282	\$ 242636	\$ (242636)	\$ 5243	\$ 6817	\$ 9853	\$ (6817)	\$ 15096