

## See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493134000304

Department of the Treasury

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection A For the 2012 calendar year, or tax year beginning 07-01-2012 , 2012, and ending 06-30-2013 D Employer identification number B Check if applicable HOWARD COUNTY GENERAL HOSPITAL INC Address change 52-2093120 Doing Business As Name change ☐ Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 3910 KESWICK RD SOUTH BLDG 4TH Terminated (410)740-7730 Amended return City or town, state or country, and ZIP + 4 BALTIMORE, MD 21211 Application pending **G** Gross receipts \$ 288,862,966 Name and address of principal officer H(a) Is this a group return for JAMES E YOUNG ┌ Yes 🗸 No affiliates? 3910 KESWICK RD SOUTH BLDG 4TH FLOOR NO 4 **H(b)** Are all affiliates included? ☐ Yes ☐ No BALTIMORE, MD 21211 If "No," attach a list (see instructions) ☐ 4947(a)(1) or ☐ 527 **▽** 501(c)(3) **▽** Tax-exempt status 501(c) ( ) ◀ (insert no ) H(c) Group exemption number ► Website: ► WWW HCGH ORG L Year of formation 1998 M State of legal domicile Part I Summary 1 Briefly describe the organization's mission or most significant activities PROVISION OF INPATIENT AND OUTPATIENT HEALTHCARE SERVICES TO INDIVIDUALS Activities & Governance Check this box 📭 if the organization discontinued its operations or disposed of more than 25% of its net assets  ${f 3}$  Number of voting members of the governing body (Part VI, line 1a) . . 24 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 18 5 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . 1.965 6 275 **6** Total number of volunteers (estimate if necessary) . . . . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 11,101 **b** Net unrelated business taxable income from Form 990-T, line 34 7b **Current Year** Contributions and grants (Part VIII, line 1h) . . 5,648,348 4,093,974 Program service revenue (Part VIII, line 2g) . . . . . 238,698,698 232,001,771 9 1,155,307 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 1,767,356 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,297,796 1,312,502 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 247,800,149 239,175,603 13 2,433,155 1,000,000 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 0 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 108,670,664 111,984,276 Expenses 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . 0 b Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright$ 17 122,830,807 111,344,487 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 233,934,626 224,328,763 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses Subtract line 18 from line 12 . . . 13,865,523 14,846,840 Assets or **Beginning of Current End of Year** Year 292,641,624 20 Total assets (Part X, line 16) . . . . 259,563,559 21 Total liabilities (Part X, line 26) . . . . . . 216,915,853 227,896,316 42,647,706 64,745,308 Net assets or fund balances Subtract line 21 from line 20 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here	<u>,</u>	ignature of officer  AMES E YOUNG SENIOR VP FINANCE ype or print name and title			2014-05-14 Date	
Paid Preparer	•	Print/Type preparer's name Firm's name ▶	Check if self-employed Firm's EIN ►			
Use Only		Firm's address ►			Phone no	
May the IRS	dıs	cuss this return with the prepai	er shown above? (see instructio	ns)		「Yes 「No

	(2012)	<u>'</u>										rage <b>z</b>
Par			<b>f Program S</b> ule O contains a									⊽
<u> </u>			ganızatıon's mış	·	, 44						· · · ·	
MISS HIGH	SION HOWA	ARD COUN ITY CARE <sup>1</sup> LENCE, DI	TY GENERAL H FO IMPROVE T VERSITY AND	IOSPITAL, HE HEALTI	HOFOU	R ENTIRE C	OMMUNITY	THROUGH	TAVONNI	TION, CO	LLABORAT	
2	the prior Fo	rm 990 or	ndertake any sig 990-EZ?								┌ Yes ┌	No
			e new services									
3	services?		ease conducting					ıcts, any pr	ogram • • •		┌ Yes ┌	No
	If "Yes," de	scribe thes	e changes on S	chedule O								
4	expenses S	Section 50	cion's program s 1(c)(3) and 501 d revenue, if any	(c)(4) orgai	nızatıons	are required	l to report th					,
4a	(Code		) (Expenses \$	72,	,938,917	ıncludıng grar	ts of \$		) (Revenue \$		80,622,122 )	
	SURGICAL SI COLORECTAI ORTHOPEDIO CARE UNIT I SERVICES I UNIT FEATUI COMPUTERI CLEARLY VIS THE JOINT A DOCTOR AN AND EDUCA IS LOCATED INCLUDING OPERATING	ERVICES FOR L SURGERY, E C SURGERY, ( IS A HIGHLY S IVOLVING CAR RES STATE-OI ZED MEDICAT SIBLE FROM TI ICADEMY IT A D HOSPITAL I TING OUR PAT AMAGNETIC RE ROOMS, ONE	NE AND SURGERYPL ADULT AND PEDIAT NDOSCOPY, GENER POTOLARYNGOLOGY, PECIALIZED 16-BECAUSE AND ADMINISTRATION ADM	FRIC PATIENTS RAL SURGERY, PLASTIC SURC O UNIT DEDICA D SURGICAL C L EQUIPMENT ON RECORD W ON HOWARD C OINT REPLACE MED PATIENT JT THE ENTIR E HCSC IS THE G (MRI) THE H E ROOM, A UF	A LIST OF MINIMALLY MINIMALLY POD ATED TO THE CARE STAFF INCLUDING WITH BARCH COUNTY GEORGE PROCESS EPRIMARY HCSC OCCUROLOGY SU	F SOME OF THI Y INVASIVE SUF IATRY, UROLOO HE NEEDS OF FED 24 HOURS G A COMPUTER ODE SCANNING ENERAL HOSPIT GICAL EXPERIE E FULLY PARTIC S FROM ADMISS Y LOCATION FO JUIES THE ENT ITE, AND A POS	E MORE COMMO GGERY, NEUROS SY, VASCULAR S DULT PATIENTS A DAY BY HIGH IZED MONITOR I FOR PATIENT AL HAS A PROG INCE IN A WHO CIPATE IN HIS O SION TO POST-I R OUTPATIENT IRE LOWER LEV	ON TYPES OF SURGERY, OPI SURGERY, OPI SURGERY HOU IN EXPONDED TO HELY QUALIFIED ING SYSTEM SAFETY THE PROPERTY RAM FOR TOT LE NEW WAY, OR HER OWN TO DISCHARGE TO PROCEDURES FEL OF THE AD	SURGERY PERI HTHALMOLOGY WARD COUNTY INTENSIVE MO D PHYSICIANS, MEDICATIONS UNIT IS DESIG FAL KNEE AND CREATING A I CARE AND REC GAND ADDITIC JACENT BUILD	FORMED AT , ORAL SUR / GENERAL NITORING , NURSES AI ARE ADMINI NED SO TH HIP REPLAC COVERY, WE RE AND SU INDAL OUTPA ING AND CO ING	HCGH INCLUD RGERY AND DEN HOSPITAL'S INT AND PATIENT CA NO TECHNICIAN VISTERED USIN AT EVERY BED I CEMENT PATIEN IP AMONG THE FOCUS ON EN RGERY CENTER VITENT SERVICE ONSISTS OF SIX	E ITISTRY, ENSIVE ARE IS, THE G A IS TS CALLED PATIENT, GAGING ( (HCSC) S,
	(Code		) (Expenses \$		,474,676	ıncludıng grar			) (Revenue \$		38,285,728 )	
70	EMERGENCY JOHNS HOPK EMERGENCY DEPARTMEN WILL BE PRO	(INS EMERGE ' MEDICAL CA T, A REGISTE	TPURPOSE OUR 36 NCY MEDICINE PHY RE AND URGENT CA RED NURSE ASSESS E OF THE FOLLOWIR	5-BED EMERGE SICIANS THE ARE TO THE C SES EVERY PAT	ENCY DEPA 24,000 SQ ITIZENS OF ITENT TO D	RTMENT (ED) QUARE UNIT EX HOWARD COU DETERMINE TRE	IS STAFFED 24- PANSION PROVI JNTY AND THE S ATMENT PRIOR	HOURS A DAY IDES STATE-OI SURROUNDING RITY NEEDS D	, SEVEN DAYS F-THE-ART CO G AREA UPON EPENDING ON	A WEEK BY OMPREHENS ARRIVAL A THE PATIE	BOARD-CERTI SIVE, INDIVIDUA T THE EMERGEI NT'S NEEDS, TR	ALIZED NCY REATMENT
	(Code		) (Expenses \$	26.	,154,408	ıncludıng grar	ts of \$		) (Revenue \$		30,294,847 )	
	UNIT EACH NO PRIVATE, COMEDICAL COCINTENSE MO SPECIALLY DE PATIENTS BE WITH THE SIEQUIPPED TO PROVIDES COMMATERNAL EMEDICINE ESCREENINGS PATIENT, HE ON ATTENDATION DELIVERY ATTE	YEAR, HOWAR DMFORTABLE I MOTITIONS MA MESIGNED TO ENEFIT FROM PECIAL NEEDS O MANAGE AN COVERAGE BY GENETIC COU STUDY YOUR DIABETES AND MPLOYS SPEC SHAT ARE GH-RISK OR ( NAL AND FETA GIST, PEDIATI	ERY/NICUPURPOSE D COUNTY GENERA ROOM THROUGHOU Y REQUIRE A TEMP D CARE ARE SOME GARE FOR CRITICA THE CONTINUOUS OF NEWBORN PRE Y HIGH-RISK SITU/ BOARD-CERTIFIED NSELORS FIRST-TR BABY'S ANATOMIC/ HYPERTENSION FE IALLY TRAINED AND ORE DETAILED THA DTHERWISE, WHO I L MEDICINE OFFER RIC SUBSPECIALIST UNTY GENERAL HO ND BABY	AL HOSPITAL O IT LABOR, DEL IORARY SEPAR ITIMES NECESS LLY-ILL NEWB CARE AND OB EMATURE BABI ATION THAT M MATERNAL FI IMESTER SCR AL DEVELOPME ETAL ECHOCAR O CERTIFIED S IN THOSE TYPI IS INTERESTEI IS A MULTIDIS I, GENETIC CO	IFFERS 12 IVERY AND IATION OF SARY THE ORNS IN AI SERVATION IES THE CE AY ARISE I EENING TO ENT AND FI LDIOGRAM ONOGRAPH ICALLY OFF ICALLY OFF O IN HAVIN CIPLINARY UNSELORS	ATTRACTIVELY RECOVERY WI MOTHER AND I HOSPITAL'S 18 N ENVIRONMEN OF JOHNS HO INTER FOR MAT OURTING YOUR LALISTS CONSU D BETTER DELIN ETAL GROWTH PROGRAM DIAI HERS TO PERFO EERED BY OBG G THESE STATI TEAM APPROAI AND PATIENT	DECORATED BITH THE SECUR BABY WHILE THI BED LEVEL III+ IT THAT FOSTEF PKINS'S NEONA FERNAL AND FE' PREGNANCY AN LATIVE SERVICE LEATE THE RISK FETAL ASSESSM BETES IN PREGI DRM ROUTINE F VIN OFFICES HE E-OF-THE-ART CH WORKING V EDUCATIONS TI	RTHING ROOM ITY OF THE HI E MAJORITY OF NICU FEATUR RS HEALTHY DE ATOLOGISTS AR TAL MEDICINE ID TO PROVID CES FOR ALL MS OF DOWN S HENT CENTER NANCY PROGRE TERST-TRIMES OWARD COUN TESTS TO GET VITH THE MOT HROUGHOUT	MS MOTHER A OSPITAL'S ADV IF NEWBORN I RES HIGHLY SO IEVELOPMENT ND REGISTERE AT HOWARD E YOU WITH C HEDICAL COME SYNDROME, TE FOR ANTENAT THE SCREENIE TO REFERRAL THE SOWN O THE PREGNAN	ND BABY CANNOED TECHNEAUTH AND BABY CANNOED TECHNEAUTH AND BABY CANNOED THE BABY CANNOED TECHNEAUTH AND BABY CANNOED THE BASH CANNOED TECHNEAUTH AND BABY CANNOED TECHNEAUTH AND BABY CANNOED TECHNEAUTH AND BASH CANNOED TECHNEAU	AN REMAIN IN THOOLOGY CERE BORN HEALTHED EQUIPMENT ORTANTLY, NICU WHO ARE EXPENDED AND TRISOMY 1 GPROFILES TESTERNAL AND FETOLOGIST, NEEDED, DURI	THIS TAIN TY, MORE U ERIENCED AL IS E CENTER Y 88 4D TING FOR TAL ANATOMY Y CENTER NG YOUR
	(Code		) (Expenses \$	72.	,934,472	ıncludıng gran	ts of \$	1,000,000	O) (Revenue :	<del></del>	82,799,074 )	
	OTHER			·	•		•		•		,	
4d		_	es (Describe in			£ #	1 000 00	0 ) (D	- 4	02.70	0.074.\	
	(Expenses		72,934,472			1 \$	1,000,000	0)(Revenu	е \$	82,/99	9,074)	
4e	lotal prog	ram service	e expenses 🟲	192,5	02,473							

Part IV Checklist of Required Schedule
--

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[6]{3}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

Par				_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   245		103	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d	70		110
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		Νo
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		Νo
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
l <b>1</b>	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Ves " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14h		

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
			163	140
	Did the organization have local chapters, branches, or affiliates?	10a	163	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a 10b	163	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	
b 111a b 112a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes	
b 111a b 112a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b  11a  12a  12b  12c  13  14	Yes Yes Yes Yes Yes Yes	
b 111a b 112a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participatine in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes Yes	

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of

►THE CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH BALTIMORE, MD (443) 997-5724

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

interest policy, and financial statements available to the public during the tax year

Form	990	(2012)
------	-----	--------

#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1								
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
		Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form <b>990</b> (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	Name and Title  A verage hours per week (list any hours  A verage hours per week (list any hours  A verage hours per week (list any hours and a director/trustee)  A verage hours person is both an officer and a director/trustee)  A verage hours person is both an officer organization (Worganizations (Wo								-	(F) Estimated amount of other compensation from the organization and			
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-	MISC)	2/1099-MISC)		rganizati relati organiza	ed
1b Sub-Total	 sto Part VII. S	 ection A	١.	•			<b>•</b>						
				٠.	٠.		١		3,441,000	17,985,2	17	:	2,754,747
2 Total number of individuals (inc \$100,000 of reportable compe	-					d abov	e) w	ho receive	d more th	an	•		
												Yes	No
3 Did the organization list any <b>fo</b> on line 1a? <i>If</i> "Yes," complete So						emplo	yee,	, or highest	compen	sated employee	3		No
4 For any individual listed on line organization and related organization													110
ındıvıdual				•	•		•				4	Yes	
5 Did any person listed on line 1a services rendered to the organi									anization • • •	or individual for	5		No
Section B. Independent Cor	ntractors												
Complete this table for your five compensation from the organization from the organization.	e highest comp											tax vear	
	(A) ame and business	-					, -			(B) cription of services		(C Comper	)
HOWARD COUNTY ANESTHESIA ASSOC FKA J						LUMBIA	MD 2	-	PHYSICIAN:	S SERVICES	1	1	,830,000
AMERICAN RED CROSS BLOOD SERVICES 470 BROADWAY SERVICES INC 3709 E MONUMEN				ID 21	215				BLOOD BAN CLEANING :	K SERVICES SERVICES	+		,386,423
SODEXHO INC PO BOX 70060 CHICAGO IL 606										EES/MNGT & RENTS			,348,026
DATEX-OHMEDA 8200 WEST TOWER AVE MILL  2 Total number of independent con									CONTRACT	•	TI	1	,030,091

\$100,000 of compensation from the organization \( \bigsir 62 \)

Form 99								Page <b>9</b>
Part V	<b>/</b>	Statement of Check of Schedu	o <b>f Revenue</b> ule O contains a respoi	nse to any question	ın thıs Part VIII .			<u> </u>
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
छ छ	1a	Federated cam	paigns 1a					
Grants	ь	Membership du	ies 1b					
وَ قُ	С	Fundraising ev	ents <b>1c</b>					
Giffs, nilar A	d	Related organiz	zations 1d	3,524,385				
m.G	e	Government grant	s (contributions) <b>1e</b>	417,295				
ion I Si	f	All other contribute	ons, gifts, grants, and <b>1f</b>	152,294		i		
Contributions, Giffs, Grants and Other Similar Amounts		similar amounts no	ot included above ons included in lines			ļ		
r de de	g	1a-1f \$	ons included in lines					
ğ G	h	Total. Add line:	s 1 a - 1 f	· · · · •	4,093,974			
<u> </u>				Business Code				
жеп	2a	PATIENT SERVICE	REVENUE	900099	82,687,320	82,687,320		
Program Serwoe Revenue	Ь		MEDICINE AND SURGER	621990	80,622,122	80,622,122		
MCe	c	EMERGENCY DEPA	_	621910	38,285,728	38,285,728		
Š	d	LABOR & DELIVERY	Y/NURSERY/NICU	621990	30,294,847	30,294,847		
Ē	e	All other progra		900099	111,754	111,754		
Ĭ Ū	f		am service revenue					
	g		s 2a – 2f		232,001,771			
	3	Investment inc	ome (including dividen ar amounts)		1,313,240			1,313,240
	4	Income from inves	stment of tax-exempt bond	proceeds				
	5	Royalties .						
	6a	Gross rents	(ı) Real 470,736	(II) Personal				
	ь	Less rental	0					
	<sub>c</sub>	expenses Rental income	470,736					
	d	or (loss)  Net rental inco	me or (loss)		470,736			470,736
	_		(i) Securities	(II) O ther	·			
	7a	Gross amount from sales of assets other than inventory	49,928,216	8,900				
	ь	Less cost or other basis and	49,483,000	0				
		sales expenses Gain or (loss)	445,216	8,900				
	d		ss)	<u> </u>	454,116			454,116
e e	8a	Gross income f	from fundraising		·			
Other Revenue		\$of contributions See Part IV , lir						
jer.	ь	less directer	apenses b					
₹	c		(loss) from fundraising	events 🛌				
	9a		from gaming activities ne 19 a					
	b	Less direct ex	penses <b>b</b>					
	С	Net income or	(loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo		452,245				
	b	Less cost of g	oods sold <b>b</b>	204,363				
	С		(loss) from sales of inv		247,882			247,882
	4.4	Miscellaneous	s Revenue	Business Code 900099	529,754			E20 7E4
	l .	OTHER	NC DEV	900099	27,735			529,754 27,735
	Ь	TELE &VENDI		900099	24,013			24,013
	d		ue	300033	12,382		11,101	
	e	Total. Add lines		🕨			, '-	, –
	12	Total revenue.	See Instructions .		593,884			
	1			٢	239,175,603	232,001,771	11,101	3,068,757 Form <b>990</b> (2012)

	Statement of Functional Expenses	l athar t		laka aaliimii /A.\	
ectio	n 501(c)(3) and 501(c)(4) organizations must complete all columns Al Check if Schedule O contains a response to any question in this Pa				
	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,000,000	1,000,000	general expenses	СХРСПЭСЭ
2	Grants and other assistance to individuals in the United States See Part IV, line 22	2,000,000			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,721,716		2,721,716	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	87,902,467	85,691,217	2,211,250	
В	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	4,365,502	3,989,034	376,468	
9	Other employee benefits	10,479,626	9,918,504	561,122	
)	Payroll taxes	6,514,965	6,243,931	271,034	
L	Fees for services (non-employees)				
а	Management				
b	Legal	42,595		42,595	
С	Accounting	155,534		155,534	
d	Lobbying	42,264		42,264	
e	Professional fundraising services See Part IV, line 17				
F	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
	Advertising and promotion				
	Office expenses	36,817,403	35,602,487	1,214,916	
	Information technology	30,017,103	33,002,107	1,211,310	
	Royalties				
	Occupancy	3,400,946	3,091,069	309,877	
	Travel		· '	· · · · · · · · · · · · · · · · · · ·	
,	Payments of travel or entertainment expenses for any federal, state, or local public officials	15,985	13,309	2,676	
)	Conferences, conventions, and meetings	134,105	82,796	51,309	
	Interest	4,928,511	4,484,945	443,566	
	Payments to affiliates	1,520,511	1, 104,545	175,500	
	Depreciation, depletion, and amortization	16,567,134	15,076,092	1,491,042	
	Insurance	1,022,276	15,070,092	1,022,276	
•	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	1,022,210		1,022,210	
а	PURCHASED SERVICES	37,772,779	17,287,994	20,484,785	
b	LAB SERVICES	7,200,564	7,200,564		
c	SWAP INTEREST	1,520,256	1,383,433	136,823	
d	CONSULTING	681,145	495,355	185,790	
e	All other expenses	1,042,990	941,743	101,247	
5	Total functional expenses. Add lines 1 through 24e	224,328,763	192,502,473	31,826,290	
6	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Раг	tΧ	Check if Schedule O contains a response to any question in t	hıs Par	tx			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing			4,502,292	1	22,661,916
	2	Savings and temporary cash investments			53,252	2	55,617
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			27,896,018	4	31,347,472
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete Schedule L	Part II	of		5	
Assets	6	Loans and other receivables from other disqualified persons $(4958(f)(1))$ , persons described in section $(4958(c)(3)(B))$ , and and sponsoring organizations of section $(501(c)(9))$ voluntary organizations (see instructions) Complete Part II of Schedul	d contr emplo	ibuting employers		6	
3.S.E	7	Notes and loans receivable, net				7	
ď	8	Inventories for sale or use			3,696,098	8	4,093,578
	9	Prepaid expenses and deferred charges			1,039,485	9	1,186,264
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	268,352,612	, ,		1, 100,201
	ь	Less accumulated depreciation	10b	97,845,506	167,200,211	10c	170,507,106
	11	Investments—publicly traded securities			, ,	11	, ,
	12	Investments—other securities See Part IV, line 11			51,896,875	12	59,467,282
	13	Investments—program-related See Part IV, line 11			- 1,,	13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			3,279,328	15	3,322,389
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .			259,563,559	16	292,641,624
	17	Accounts payable and accrued expenses			35,548,249	17	38,327,625
	18	Grants payable			30,340,240	18	30,327,020
	19	Deferred revenue				19	
					168.742.511		174,195,427
	20	Tax-exempt bond liabilities			166,742,511	20	174, 195,427
98	21	Escrow or custodial account liability Complete Part IV of Sc				21	
Liabiliti	22	Loans and other payables to current and former officers, directly the mean of the many states and disquare the mean of the mea	alıfıed	·			
ja.		persons Complete Part II of Schedule L				22	
-	23	Secured mortgages and notes payable to unrelated third part				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete FD	art X o	of Schedule	12,625,093	25	15,373,264
	26	Total liabilities. Add lines 17 through 25			216,915,853	26	227,896,316
es		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.					
3IJC	27	Unrestricted net assets			40,330,000	27	64,610,271
ia le	28	Temporarily restricted net assets			2,317,706	28	135,037
	29	Permanently restricted net assets				29	<u> </u>
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.					
. or	30	Capital stock or trust principal, or current funds				30	
ets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Assets	32	Retained earnings, endowment, accumulated income, or othe				32	
	33	Total net assets or fund balances			42,647,706	33	64,745,308
Net							
	34	Total liabilities and net assets/fund balances			259,563,559	34	292,641,624

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		239,:	175,603
2	Total expenses (must equal Part IX, column (A), line 25)	2		224,3	328,763
3	Revenue less expenses Subtract line 2 from line 1	3			346,840
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			547,706
5	Net unrealized gains (losses) on investments	5			123,000
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		7,3	373,762
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			745,308
Par	t XII Financial Statements and Reporting			<u> </u>	•
	Check if Schedule O contains a response to any question in this Part XII				. $ abla$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revious a separate basis, consolidated basis, or both	ewed or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	require	d <b>3b</b>		

Software ID: Software Version:

**EIN:** 52-2093120

Name: HOWARD COUNTY GENERAL HOSPITAL INC

Form 990, Part VII - Compensation of Compensated Employees, and Indepen	Officers, Dir ident Contra	ectors ctors	,Tru	ıste	es,	Key	En	nployees, Highe	st	
<b>(A)</b> Name and Title	(B) Average hours per week (list any	dıre	than pers office ctor/	not one on i r an trust	box s bot d a tee)	, th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
HARRY L LUNDY TRUSTEE	1 00 0 00	×						0	0	0
EVELYN BOLDUC CHAIR/ TRUSTEE	0 00	Х		х				0	0	0
VICTOR A BROCCOLINO PRESIDENT/CEO/ASST SECRETA	0 00	Х		X				551,742	0	45,502
ANN B MECH SECRETARY/TRUSTEE	1 00 0 00	Х		Х				0	0	0
W BRIAN MCGOWAN TREASURER/TRUSTEE	1 00 0 00	Х		Х				0	0	0
NICHOLAS KOUTRELAKOS MD TRUSTEE	1 00 0 00	Х						0	0	0
MARVIN P DAVIS MD TRUSTEE	1 00 0 00	X						0	0	0
AD DIVAKARUNI MD TRUSTEE	1 00 0 00	x						0	0	0
GEORGE LOUIS DOETSCH JR TRUSTEE	1 00 0 00	х						0	0	0
BRIAN A GRAGNOLATI TRUSTEE	1 00 59 00	х						0	3,326,151	40,805
ROBERT T MANFUSO TRUSTEE	1 00 0 00	х						0	0	0
RONALD R PETERSON CORPORATE VICE CHAIR/TRUSTEE	1 00 59 00	х		Х				0	13,573,496	1,812,123
DAVID POWELL TRUSTEE	1 00 0 00	X						0	0	0
PETER J ROGERS JR VICE-CHAIR/TRUSTEE	1 00 0 00	Х		×				0	0	0
ALTON J SCAVO TRUSTEE	1 00 0 00	Х						0	0	0
MARY ANN SCULLY TRUSTEE	1 00 0 00	Х						0	0	0
GDANIEL SHEALER JR TRUSTEE	1 00 59 00	Х						0	671,208	249,543
SUE SONG APRN-PMH PH D TRUSTEE	1 00 0 00	Х						0	0	0
BEVERLY WHITE-SEALS TRUSTEE	1 00 59 00	Х						0	54,137	17,422
W GILL WYLIE TRUSTEE	1 00 59 00	х						0	360,255	117,957
DAVID WILLIAMS TRUSTEE	1 00 0 00	Х						0	0	0
KAYODE A WILLIAMS TRUSTEE	1 00 0 00	Х						0	0	0
CLARITA FRAZIER MD TRUSTEE	1 00 0 00	Х						0	0	0
PAUL SKALNY TRUSTEE	1 00 0 00	Х						0	0	0
M LYNNE BELL ASSISTANT SECRETARY	60 00 0 00			x				58,260	0	1,338

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

0 00 40 00

0 00

SENIOR DIRECTOR OF OPERATIONS

SHARON ROSSI

(A) Name and Title	(B) Average hours per week (list	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	<b>(F)</b> Estimated amount of other compensation from the organization and
	any hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated	Former			related organizations
ERIC M ALDRICH MD V P FOR MEDICAL AFFAIRS	60 00 0 00			х				392,105	0	90,338
JAY H BLACKMAN EXECUTIVE VP & COO	60 00 0 00			х				365,264	0	43,027
DOROTHY A BRILLANTES SR VP, HUMAN RESOURCES	60 00 0 00			х				238,762	0	30,125
JUDY E BROWN RN MAS SR VP, OUTCOMES MANAGEMENT	60 00 0 00			Х				233,653	0	32,114
PAUL MGLEICHAUF SR VP, MANAGED CARE, PLAN	60 00 0 00			х				300,139	0	38,837
SHARON HADSELL SR VP, PATIENT CARE SERVIC	60 00 0 00			х				260,145	0	68,107
JAMES E YOUNG SR VP, FINANCE	60 00 0 00			х				321,643	0	41,180
ANN CHON PHARMACIST	40 00 0 00					х		140,782	0	31,056
SANDRA HARRIMAN V P DEVELOPMENT	40 00 0 00					x		139,036	0	8,441
MASOOMEH KHAMESIAN DIRECTOR, PHARMACY	40 00 0 00					х		139,053	0	32,747
NANCY SMITH SENIOR DIRECTOR, PATIENT C	40 00					х		144,525	0	36,735

155,891

17,350

0

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493134000304

**Employer identification number** 

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

HOWARD COUNTY GENERAL HOSPITAL INC

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

									52-209		
	rt I			blic Charity Sta				•		instruction	ns.
The	rganı —			te foundation becaus							
1	<u>_</u>		•	on of churches, or a				section 170	(b)(1)(A)(i)	•	
2	<u> </u>			in <b>section 170(b)(1</b>			· ·				
3	~	A hosp	ital or a cod	perative hospital se	rvice organi:	zatıon desc	rıbed ın <b>sect</b> i	ion 170(b)(	1)(A)(iii).		
4	Г			h organization opera	ted ın conjur	nction with a	a hospital de	scribed in <b>s</b>	ection 170(b	)(1)(A)(iii).	. Enter the
_	_			ty, and state	+ - <b>f</b> = 11 =						
5	ļ	_	•	erated for the benefi	_	e or univers	ity owned or	operated by	, a governme	ntai unit de:	scribed in
_	_			(A)(iv). (Complete P				470(1)	(4)(4)(		
6	<u> </u>			local government or	=					ć	
7	ı			at normally receives			s support froi	m a governn	nental unit or	from the ge	neral public
8	$\vdash$			on 170(b)(1)(A)(vi). : described in <b>sectio</b> i			mnlete Part	Π)			
9	Ė			at normally receives			-	-	ibutions me	mbershin fei	es and dross
_	'			ities related to its e							
				oss investment inco							
				ganızatıon after June						ı taxyıromı	34311163363
10	$\vdash$			ganized and operated							
11	<u>'</u>	_		ganized and operated							t the nurnoses of
	,			ly supported organiz							
				bes the type of supp							
		а	┌ Type I	<b>b</b>	┌ Type II	I - Functio	nally integra	ted <b>d</b>	Type III - I	Non-functio	nally integrated
e	Г			ox, I certify that the							
				on managers and ot	her than one	or more pu	iblicly suppo	rted organız	ations descr	ibed in secti	on 509(a)(1) or
f			n 509(a)(2) organization	received a written de	etermination	from the II	RS that it is a	a Type I Ty	ne II or Tyn	e III sunno	rtına oraanızatıon
•			this box	received a miletell a	cccimmacion		ito ende le io t	. , pc 1, , ,	pc 11, 01 1 , p	сти зарро	
g		Since A	August 17, 2	2006, has the organ	ızatıon acce	pted any git	ft or contribu	tion from an	y of the		
			ng persons?							,	
				rectly or indirectly o				h persons d	escribed in (		Yes No
				governing body of th		_	on?				lg(i)
				er of a person descr							.g(ii)
_				lled entity of a perso						11	g(iii)
h		Provide	e the followi	ng information about	the support	ed organiza	ition(s)				
				/···> =			1,,,,,				
_	i) Nan suppoi		(ii) EIN	(iii) Type of organization	(iv) Is organizat		(v) Did yo	•	(vi) I: organiza		(vii) A mount of monetary
	ganiz			(described on	col (i) lis		in col (i)		col (i) or		support
-	<b>J</b>			lines 1- 9 above	your gove		suppo	'	in the		
				or IRC section	docume	ent?					
				(see							
				instructions))	Yes	No	Yes	No	Yes	No	
Tota	1										

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	iplete Pa	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			12		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493134000304

## OMB No 1545-0047

# **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** HOWARD COUNTY GENERAL HOSPITAL INC 52-2093120 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

section 4911 tax for this year?

Grassroots lobbying expenditures

┌ Yes ┌ No

# Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

Check	<b>▶</b> □	ıf the filing	organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, E	ĪN,
		expenses	and share of excess lobbying expenditures)	

B Check ► If the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)		
b	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)	42,264	
c	Total lobbying expenditures (add lines 1a and 1i	o)	42,264	
d	Other exempt purpose expenditures		224,286,499	
e	Total exempt purpose expenditures (add lines 1	c and 1d)	224,328,763	
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)	250,000	
h	Subtract line 1g from line 1a If zero or less, ent	er-0-	0	
i	Subtract line 1f from line 1c If zero or less, ente	r - 0 -	0	
j	If there is an amount other than zero on either lii	ne 1h or line 1i, did the organization file Form 472	0 reporting	□ Ves □ No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five

columns below. See the instructions for lines 2a through 2f on page 4.)

**Lobbying Expenditures During 4-Year Averaging Period** Calendar year (or fiscal year (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) Total beginning in) 1,000,000 1,000,000 1,000,000 1,000,000 4,000,000 Lobbying nontaxable amount Lobbying ceiling amount 6,000,000 (150% of line 2a, column(e)) 42,537 41,750 Total lobbying expenditures 39,941 42,264 166,492 Grassroots nontaxable amount 250,000 250,000 250,000 250,000 1,000,000 Grassroots ceiling amount 1,500,000 (150% of line 2d, column (e))

Par	<b>TII-B</b> Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ОТ				
For ea	ch "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(6	a) I	ı	(b)	
actıvı		Yes	No	4	1 mour	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of		ı			
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
С	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part	Complete if the organization is exempt under section 501(c)(4), section 50501(c)(6).	01(c	)(5),	or s	ectio	n
_			r		Yes	N
1	Were substantially all (90% or more) dues received nondeductible by members?		-	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2		<u> </u>
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		<u> </u>
	TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N line 3, is answered "Yes."	lo" C				
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
c	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and					
	political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
Pa	rt IV Supplemental Information					
	pplete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information	t II-A	(affilia	ted g	roup l	st)
	I dentifier Return Reference Explanati	ion				
	TIV, SUPPLEMENTAL  RMATION  PARENT CORPORATION, THE JOI  SYSTEM CORPORATION \$42,264  YEAR ENDED JUNE 30, 2013 TO S  LOBBYING ACTIVITIES THE JOH  SYSTEM MAINTAINS A DEPARTM  RELATIONS THE PRIMARY PURP  DEPARTMENT IS TO MAINTAIN O	HNS H DUR SUPPO INS H IENT O OSE O	HOPKI ING TH ORT TH OPKIN OF GO OF THI	NS H HE FI HEIR IS HE VERN	EALTI SCAL ALTH IMEN	ΓAL

AND APPOINTED STATE OFFICIALS, AND OCCASIONAL FEDERAL OFFICIALS, REGARDING ISSUES WHICH IMPACT THE JOHNS HOPKINS HEALTH SYSTEM OR ITS AFFILIATES AS WELL AS THE HEALTHCARE INDUSTRY IN GENERAL

DLN: 93493134000304

Inspection

OMB No 1545-0047

Open to Public

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization

Employer identification number

HO	VARD COUNTY GENERAL HOSPITAL INC		52-	2093120		
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990				s. Complete	e if the
		(a) Donor advised funds		(b) Funds and	other accour	nts
1	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		nor advi	ısed	┌ Yes	┌ No
6	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the beneconferring impermissible private benefit?				┌ Yes	┌ No
Pa	rt III Conservation Easements. Complete if	the organization answered "Yes"	to Forn	n 990, Part I'	V, line 7.	
1 2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education)  Preservation of a	ı certifie	d historic struc	cture	
	easement on the last day of the tax year			1		
				Held at the	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
С	Number of conservation easements on a certified history	· •	2c			
d	Number of conservation easements included in (c) acc historic structure listed in the National Register	quired after 8/17/06, and not on a	2d			
3	Number of conservation easements modified, transfer	red, released, extinguished, or termina	ted by th	ne organization	during	
	the tax year 🗠					
4	Number of states where property subject to conservat	ion easement is located ►				
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, ha	ndling of	f violations, and	d <b>Ves</b>	┌ No
6	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation ease	ements o	during the year		
o	<u> </u>	<i>3,</i>		J ,		
7	Amount of expenses incurred in monitoring, inspecting  \$\blue\$	g, and enforcing conservation easemen	ts durin	g the year		
8	Does each conservation easement reported on line 2(and section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of se	ection 17	70(h)(4)(B)(ı)	┌ Yes	┌ No
9	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	e footnote to the organization's financi				
Par	Organizations Maintaining Collection		, or Ot	her Similar	Assets.	_
_	Complete if the organization answered "Y  If the organization elected, as permitted under SFAS 1		anua eta	stamont and ha	lance cheet	
1a	works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote	ets held for public exhibition, education	, or rese	earch in further		с
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide the following amounts relating to thes	ets held for public exhibition, education				С
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X			<b>►</b> \$		
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS			icial gain, provi	ide the	

Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art	<u>, His</u>	<u>stori</u>	<u>cal Tı</u>	<u>easu</u>	<u>res, or O</u>	<u>the</u>	<u>r Similar A</u>	<u>ssets (</u>	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds, cl	heck	any of	the follo	owing that a	are a	sıgnıfıcant us	e of its	
а	Public exhibition		d	Γ	Loan	or exch	ange progr	ams			
b	Scholarly research		e	$\Gamma$	Othe	r					
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	ollections and expla	ın hov	w the	y furthe	er the o	rganızatıon	's ex	cempt purpose	: In	
5	During the year, did the organization solicit								nılar	┌ Yes	□ No
Par	assets to be sold to raise funds rather than t <b>t IV</b> Escrow and Custodial Arrang								es" to Form		1 140
	Part IV, line 9, or reported an an						41101101				
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interme	ediary	for c	ontribu	itions o	r other ass	ets ı	not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follo	wing t	able		_				
							-		Α	mount	
с	Beginning balance						-	1c			
d	Additions during the year							1d			
e	Distributions during the year						-	1e			
f	Ending balance						L	1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?	•						☐ Yes	Г No
_ь	If "Yes," explain the arrangement in Part XII										<u> </u>
Pa	rt V Endowment Funds. Complete	f the organizatioi (a)Current year		Swer Prior					<u>'t IV, line 10</u> Three years back		vears back
1a	Beginning of year balance	(a)current year	(,,	<b>y</b> i 1101	ycui	D (C)  V	vo years back	(4)	Tillee years back	(C) our	years back
 b	Contributions									†	
c	Net investment earnings, gains, and losses									<u> </u>	
								-		+	
d	Grants or scholarships Other expenditures for facilities							+		+	
е	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curr	rent year end baland	ce (lır	ne 1g	, colum	ın (a)) h	ield as				
а	Board designated or quasi-endowment ►										
b	Permanent endowment ►										
C	Temporarily restricted endowment ▶										
	The percentages in lines 2a, 2b, and 2c show										
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	atıon	that	are hel	d and a	dministere	d for	the	Yes	- I NI-
	(i) unrelated organizations								3a	1 (i)	s No
	(ii) related organizations								<b>—</b>	ı(ii)	
b	If "Yes" to 3a(II), are the related organization									3b	
4	Describe in Part XIII the intended uses of th										
Par	t VI Land, Buildings, and Equipme  Description of property	ent. See Form 99	0, Pa	_	, line: Cost or		<b>(b)</b> Cost or ot	hor	(c) Accumulate	d (d) E	book value
	Description of property				s (invest		basis (othe		depreciation	u (u) b	
1a	_and		•								
	Buildings		•							$\bot$	
	_easehold improvements		•								
	Equipment		•	_							
	Other		V 001:	<u> </u>	D) l.=-	10(2)	268,352	,	97,845,50	_	70,507,106
iota	i. Auu iiiles ta tiirougii te (c <i>olumn (a) must e</i>	quai roim 990, Part	1, COIL	<i>amn</i> (.	oj, iine	10(C).)		•	<u> ►</u>	1	70,507,106

Part VII Investments—Other Securities. See	orm 990, Part X, line 12	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other (A)INVESTMENT IN PREMIER	867,195	С
(B) U S T-BILLS	55,418,604	F
(C) HCGH INVESTMENTS L/T - MOB	629,125	F
(D) INVESTMENTS CMROC, LLC	1,533,942	F
(E) INVESTMENTS - MOB	1,018,416	F
(2) 111 2011 2011	1,010,110	·
Total. (Column (b) must equal Form 990. Part X. col (B) line 12 )	F0 467 303	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)  Part VIII Investments—Program Related. See	/ /	3.
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		Cost of end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )		
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip		(b) Book value
(a) bescrip		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.		
Part X Other Liabilities. See Form 990, Part X  (a) Description of liability	, line 25. (b) Book value	
Federal income taxes	, ,	
DUE TO AFFILIATES	6,733,929	
ADVANCES THIRD PARTY PAYORS	8,639,335	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	15,373,264	

Par	t XI Reconciliation of Revenue per Audited Financial Stat	teme	nts	Wit	h R	lev	enue	per	· Re	eturn
1	Total revenue, gains, and other support per audited financial statements						•	1	L	235,994,898
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12									
а	Net unrealized gains on investments	2a								
b	Donated services and use of facilities	2b								
С	Recoveries of prior year grants	2c								
d	Other (Describe in Part XIII )	2d								
e	Add lines <b>2a</b> through <b>2d</b>	-						20	e	0
3	Subtract line <b>2e</b> from line <b>1</b>							3	3	235,994,898
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1									
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a								
b	Other (Describe in Part XIII )	4b				3,18	30,70	5		
С	Add lines <b>4a</b> and <b>4b</b>	·						7 4	c	3,180,705
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line	12)						5	5	239,175,603
Part	Reconciliation of Expenses per Audited Financial Sta	atem	ent	s Wi	th	Exp	ense	esp	er	Return
1	Total expenses and losses per audited financial statements							- :	1	222,012,873
2	Amounts included on line 1 but not on Form 990, Part IX, line 25									
а	Donated services and use of facilities	2a								
b	Prior year adjustments	2b								
c	Other losses	2c								
d	Other (Describe in Part XIII )	2d						3		
e	Add lines <b>2a</b> through <b>2d</b>								2e │	3
3	Subtract line <b>2e</b> from line <b>1</b>								3	222,012,870
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:									
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a								
b	Other (Describe in Part XIII )	4b				2,3	15,89	3		
c	Add lines <b>4a</b> and <b>4b</b>							7 4	1c	2,315,893
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, lin	ie 18 )						;	5	224,328,763
	Constant Tale and the									-

### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		FASB GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS MORE LIKELY THAN NOT THAT THE POSITION IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS THIS GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS THERE IS NO IMPACT ON HOWARD COUNTY GENERAL HOSPITAL INC FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2013 AND 2012
PART XI, LINE 4B - OTHER ADJUSTMENTS		RECLASS OF COGS TO REVENUE -204,363 CONTRIBUTION TO AFFILIATES 2,939,852 REALIZED GAIN 445,216
PART XII, LINE 2D - OTHER ADJUSTMENTS		ROUNDING 3
PART XII, LINE 4B - OTHER ADJUSTMENTS		SWAP INTEREST 1,520,256 RECLASS OF COGS -204,363 CONTRIBUTION TO AFFILIATE 1,000,000

# OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization HOWARD COUNTY GENERAL HOSPITAL INC

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Employer identification number

52-2093120

Pa	rt I Financial Assi	istance and	d Certain	Other Community	Benefits at Cost				
								Yes	No
1a	Did the organization have	a financial as	ssistance pol	icy during the tax year?	P If "No," skip to questi	on 6a	1a	Yes	
b	If "Yes," was it a written j	policy?				[	1b	Yes	
2	If the organization had mi financial assistance polic	•	•			oplication of the			
	Applied uniformly to a Generally tailored to i	•			mly to most hospital fac	cilities			
3	Answer the following base organization's patients di			nce eligibility criteria th	at applied to the larges	t number of the			
а	Did the organization use I If "Yes," indicate which o	Federal Pover	ty Guidelines			providing <i>free</i> care?	За	Yes	
	☐ 100% ☐ 150% <b>戸</b>						Ja	165	
b	Did the organization use I which of the following was						3b	Yes	
	□ 200%    □ 250%    □	300%	50% <b>Г</b> 400	0% 🔽 Other	50000	0000000000%			
C	If the organization used for criteria for determining elused an asset test or oth discounted care	igibility for fre	ee or discoun	ted care Include in the	description whether th	e organization			
4	Did the organization's fina provide for free or discoul						4	Yes	
5a	Did the organization budg	et amounts fo	or free or disc	ounted care provided u			5a	Yes	
ь	If "Yes," did the organiza	tion's financia	al assistance	expenses exceed the b	oudgeted amount? .		5b	1	No
c	If "Yes" to line 5b, as a recare to a patient who was				on unable to provide fre		5c		.,,,,
6a	Did the organization prep	_				-	6a	Yes	
	If "Yes," did the organiza					-	6b	Yes	
	Complete the following ta			·	e H instructions Do not	submit these		1	
	worksheets with the Sche								
	Financial Assistance		Other Com	munity Benefits at Co	ost		_		
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	( <b>d)</b> Direct offsetting revenue	(e) Net community bene expense		f) Perce otal exp	
a	Financial Assistance at cost	(optional)					+		
b	(from Worksheet 1) Medicaid (from Worksheet 3,			5,897,691	0	5,897,69	91	2 6	30 %
С	column a)								
d	Worksheet 3, column b) <b>Total</b> Financial Assistance and Means-Tested								
	Government Programs .  Other Benefits			5,897,691		5,897,69	91	2 6	30 %
е	Community health improvement services and community benefit operations								
£	(from Worksheet 4)			11,926,905	450,575	11,476,3	30	5 1	20 %
f g	Health professions education (from Worksheet 5) Subsidized health services			599,029	0	599,0	29	0 2	70 %
h	(from Worksheet 6) Research (from Worksheet 7)			133,616	0	133,6	16	0 0	60 %
I	Cash and in-kind contributions for community benefit (from Worksheet 8)			798,087	0	798,08	87	0 3	60 %
J	<b>Total.</b> Other Benefits			13,457,637	450,575	13,007,0	_		10 %
k	Total. Add lines 7d and 7j .			19,355,328	450,575	18,904,7	53	8 4	40 %

Pa	rt II Community Buildi activities during the of the communities	tax year, an									
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect off revenue		<b>(e)</b> Net communi building expense		(f) Perc total ex	
1	Physical improvements and housing			180,26	8		0	180	,268	0	080 %
2	Economic development				0		0				
3	Community support			251,60	5		0	251	,605	0	110 %
4	Environmental improvements				0		0				
5	Leadership development and training for community members				0		0				
6	Coalition building				0		0				
7	Community health improvement advocacy				0		0				
8	Workforce development			9,30			0	9	,300		0 %
9	Other				0		0				
LO Do	Total  Total  Bad Debt, Medical	o & Collos	tion Drastic	441,17	3			441	,173	0	190 %
	t IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collec	tion Practice	es						Yes	No
1	Did the organization report ba Statement No 15?					anage	ment As	sociation • • •	1		No
2	Enter the amount of the organ methodology used by the orga					2		10,608,492			
3	Enter the estimated amount o patients eligible under the org the methodology used by the	anızatıon's fina organızatıon to	ancial assistand estimate this a	ce policy Explain in a mount and the rati	Part VI			10,000,192			
	any, for including this portion					3		0			
4 Sect	Provide in Part VI the text of or the page number on which t ion B. Medicare		_				ribes ba	a debt expense			
5	Enter total revenue received f	rom Medicare	(including DSH	and IME)		5		72,950,056			
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		64,432,379	1		
7	Subtract line 6 from line 5 Th					7		8,517,677			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	osting method the method us	ology or source ed	used to determine	the amo						
	Cost accounting system	<b>V</b> Co	st to charge rat	110	Other						
Sect	ion C. Collection Practices										
9a b	Did the organization have a wi If "Yes," did the organization's contain provisions on the coll- assistance? Describe in Part	s collection po ection practice	licy that applied es to be followed	to the largest num for patients who a	ber of its re known	patie to qu	alıfy for t	inancial	9a 9b	Yes	
Pa	rt IV Management Comp	anies and 3	Joint Ventur	<b>es</b> (owned 10% or more by	officers, dire	ectors, t	rustees, key	employees, and physic	ians—s	ee instruct	ions)
	(a) Name of entity	(t	o) Description of pr activity of entity	,	(c) Organı profit % o ownersh	r stock	er	) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	<b>e)</b> Physic ofit % or ownershi	stock
1											
2											
3											
4											
5											
6											
7											
В											
9											
10											
11											
12											
		1							$\overline{}$		

Part	V Facility Information										
(list ir smalk How r organ	on A. Hospital Facilities  order of size from largest to est—see instructions) nany hospital facilities did the lization operate during the tax year?  1  , address, and primary website address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	HOWARD COUNTY GENERAL HOSPITAL 5755 CEDAR LANE COLUMBIA, MD 21044 HTTP //WWW HOPKINSMEDICINE ORG/HOWARD_	Х									

Schedule H (Form 990) 2012

## Part V Facility Information (continued)

## Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
HOWARD COUNTY GENERAL HOSPITAL

Name of hospital facility or facility reporting gro	oup
---	-----

For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)	_	_	
_			Yes	No
	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)  During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			l
-	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility		'	
ь	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12		'	
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
_	persons the hospital facility consulted	3	Yes	<u> </u>
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		No
5	Did the hospital facility make its CHNA report widely available to the public?	<u> </u>	Yes	_
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website		'	
ь	A vailable upon request from the hospital facility			
c	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	O ther (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a	$\vdash \vdash$	No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	$\vdash \vdash$	<del></del>
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Pá	art V Facility Information (continued)			
Fin	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 00000000000%			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	▼ Asset level			
c	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	O ther (describe in Part VI)			
	ling and Collections	ı		
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during	<del></del>	163	
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
	C Other similar actions (describe in Part VI)	l		1

chedule H	(Form 990)	2012

If "Yes," explain in Part VI

Page

Pá	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			ĺ
а	The hospital facility did not provide care for any emergency medical conditions			ĺ
b	The hospital facility's policy was not in writing			ĺ
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			ĺ
d	Other (describe in Part VI)			ĺ
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			ĺ
d	Other (describe in Part VI)			ĺ
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

Schedule H (Form 990) 2012
----------------------------

Ρ	а	a	e

Part V	Facility	Information	(continued

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?		
Name and address	Type of Facility (describe)	
1		
2		
3		
4		
5		
6 7		
8		
9		
10		

Schedule H (Form 990) 2012

### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
		PART I, LINE 7 A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE AMOUNTS ON LINE 7A AND 7B (FINANCIAL ASSISTANCE AT COST AND UNREIMBURSED MEDICAID) THE AMOUNTS FOR LINES 7E-7I COMES FROM THE HSCRC COMMUNITY BENEFIT REPORT FILED WITH THE STATE OF MARYLAND AND IS NOT BASED ON A COST-TO CHARGE RATIO
		PART I, LINE 7G HOWARD COUNTY GENERAL HOSPITAL, INC DOES NOT HAVE ANY SUBSIDIZED HEALTH SERVICES

Identifier	ReturnReference	Explanation
		PART II HCGH'S COMMUNITY BUILDING ACTIVITIES
		PROMOTE THE HEALTH OF THE COMMUNITY IT SERVES
		THROUGH A NUMBER OF INITIATIVES THEY HAVE
		DEVELOPED HCGH PROMOTES THE IMPROVEMENT OF
		HEALTHY LIVING THROUGH CONSTRUCTION AND
		IMPROVEMENT OF COMMUNITY BASED
		INFRASTRUCTURES FOR EXAMPLE, HCGH CONTINUES ITS
		SUPPORT OF THE HEALTHY CHILDRENS PLAY AREA IN THE
		COLUMBIA MALL, A CENTERPIECE OF THE HOWARD
		COUNTY COMMUNITY, TO PROMOTE HEALTHY HABITS IN
		A FUN EDUCATIONAL MANNER
		PART III, LINE 4 PART III, LINE 2 BAD DEBT EXPENSE
		ENTERED COMES FROM THE HOSPITALS BOOKS AND
		RECORDS DISCOUNTS AND ALLOWANCES ARE
		ACCOUNTED FOR SEPARATELY FROM BAD DEBT
		EXPENSE PART III, LINE 3 MARYLAND HOSPITALS ARE
		RATE REGULATED UNDER THE HSCRC, WHICH INCLUDES
		BAD DEBT AS PART OF THE REIMBURSEMENT FORMULA
		FOR EACH HOSPITAL DUE TO THE RATE REGULATION,
		HOWARD COUNTY GENERAL HOSPITAL, INC (HCGH)
		CANNOT DETERMINE THE AMOUNT THAT REASONABLY
		COULD BE ATTRIBUTABLE TO PATIENTS WHO LIKELY
		WOULD QUALIFY FOR FINANCIAL ASSISTANCE UNDER
		THE HOSPITAL'S CHARITY CARE POLICY PART III, LINE 4
		HCGH AUDITED FINANCIAL STATEMENTS PAGE 10

Identifier	ReturnReference	Explanation
		PART III, LINE 8 THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE WITH THE MEDICARE COST REPORTING RULES AND REGULATIONS
		PART III, LINE 9B THE HOSPITAL CONFORMS TO THE PRINCIPLES AND STANDARDS OF THE MHA HOSPITAL BILLING AND DEBT COLLECTION PRACTICES PRINCIPLES AS WELL AS THE MHA MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE IN MARYLAND HOSPITALS

Identifier	ReturnReference	Explanation
HOWARD COUNTY GENERAL		PART V, SECTION B, LINE 3 TO GATHER INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY HCGH THE FOLLOWING WAS DONE A)CREATED A COMMUNITY HEALTH NEEDS ASSESSMENT TASK FORCE, WHICH INCLUDED THOUGHT LEADERS OF LOCAL HEALTH AND HUMAN SERVICE ORGANIZATIONS, COUNTY GOVERNMENT LEADERSHIP, LOCAL BUSINESS LEADERS AND HOSPITAL TRUSTEES AND MANAGEMENT B)A TELEPHONE SURVEY ADMINISTERED TO A DEMOGRAPHICALLY REPRESENTATIVE SAMPLE OF 2,000 HOWARD COUNTY RESIDENTS
HOWARD COUNTY GENERAL HOSPITAL		PART V, SECTION B, LINE 5C THE CHNA WAS DISTRIBUTED TO THE ADVISORY GROUP, BOARD OF TRUSTEES, AND COMMUNITY REPRESENTATIVES

	'
HOWARD COUNTY GENERAL	PART V, SECTION B, LINE 7 PRIORITIES THAT WERE
HOSPITAL	DETERMINED TO BE BEYOND THE SCOPE OF THE
	HOSPITALS FOCUS DURING THE FY 2014 - 2016
	IMPLEMENTATION CYCLE INCLUDED CHRONIC DISEASE
	MANAGEMENT, HEALTHY LIFESTYLES, AND HEALTH
	EDUCATION THE HOSPITAL DOES NOT PLAN TO
	EXPLICITLY ADDRESS THESE HEALTH PRIORITIES
	HOWEVER, EACH OF THESE PRIORITIES WILL BE
	EMPLOYED IN TACTICS ADDRESSING OUR CHNA
	PRIORITIES MOREOVER, HCGH RECOGNIZES THAT THERE
	ARE NUMEROUS ORGANIZATIONS ADDRESSING
	COMMUNITY HEALTH NEEDS, AND IN ORDER TO
	LEVERAGE RESOURCES IN A MANNER TO DRIVE MAXIMUM
	IMPACT HCGH WILL COLLABORATE WITH OTHER
	ORGANIZATIONS TO ADDRESS THESE ISSUES AND,
	WHERE FEASIBLE, SHARE FINANCIAL OR HUMAN
	RESOURCES SUPPORT TO OTHER ORGANIZATION'S
	EFFORTS TO ADDRESS COMMUNITY HEALTH
	IMPROVEMENT NEEDS CONSISTENT WITH THEIR
	RESPECTIVE MISSIONS
HOWARD COUNTY GENERAL	PART V, SECTION B, LINE 20D MARYLAND IS THE ONLY
HOSPITAL	STATE IN WHICH ALL PAYORS (GOVERNMENTALLY-
	INSURED, COMMERCIALLY INSURED, OR SELF-PAY) ARE
	CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN
	HOSPITAL UNDER THIS SYSTEM, MARYLAND HOSPITALS
	ARE REGULATED BY A STATE AGENCY THE HEALTH
	SERVICES COST REVIEW COMMISSION (HSCRC)

Explanation

ReturnReference

Identifier

Identifier	ReturnReference	Explanation
		PART VI, LINE 2 HCGH CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) DURING FY 2013 IN ORDER TO ENSURE BROAD BASED INPUT OF THE COMMUNITY SERVED BY THE HOSPITAL, A CHNA TASK FORCE WAS CONVENED WHICH INCLUDED THOUGHT LEADERS OF LOCAL HEALTH AND HUMAN SERVICE ORGANIZATIONS, COUNTY GOVERNMENT LEADERSHIP, LOCAL BUSINESS LEADERS AND HOSPITAL TRUSTEES AND MANAGEMENT DURING THE FIRST MEETING, A COMPREHENSIVE ANALYSIS OF DATA DESCRIBING THE HEALTH STATUS OF HOWARD COUNTY WAS PRESENTED BY TANVIR HUSSAIN, MD, POST-DOCTORAL FELLOW AT THE JOHNS HOPKINS UNIVERSITY BLOOMBERG SCHOOL OF PUBLIC HEALTH DATA ANALYZED WAS COMPILED FROM A WIDE ARRAY OF SOURCES INCLUDING 1) RESULTS FROM A COMPREHENSIVE 2012 HEALTH BEHAVIORS RESEARCH STUDY OF HOWARD COUNTY RESIDENTS UNDERWRITTEN BY HCGH, THE HOWARD COUNTY HEALTH DEPARTMENT, THE HORIZON FOUNDATION AND THE COLUMBIA ASSOCIATION,2) LOCAL HEALTH INDICATORS SUMMARIZED ON HOWARD HEALTH COUNTS,3) MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE STATE HEALTH IMPROVEMENT PLAN,4) ANALYSES COMPILED BY THE HOWARD COUNTY HEALTH DEPARTMENT FOR THE 2012 LOCAL HEALTH IMPROVEMENT COALITION (LHIC) HEALTH NEEDS ASSESSMENT, AND 5) PROPRIETARY DATA ANALYSIS COMPANIES INCLUDING THE NIELSEN COMPANY AND THOMSON REUTERS IN THE SECOND MEETING, THE TASK FORCE HAD EXTENSIVE DISCUSSIONS ABOUT THE HEALTH STATUS INFORMATION SET, AND IDENTIFIED SEVEN HIGHEST PRIORITY HEALTH IMPROVEMENT OPPORTUNITIES UPON FURTHER DISCUSSION, THE TASK FORCE RECOMMENDED THAT HCGH FOCUS ITS RESOURCES ON THE TOP FOUR PRIORITIES IN THE TASK FORCE RECOMMENDED THAT HCGH FOCUS ITS RESOURCES ON THE TOP FOUR PRIORITIES IN THE THIRD MEETING THE TASK FORCE DISCUSSED TACTICS THAT HCGH MIGHT PURSUE AND POTENTIAL PARTNERS WITH
		WHICH THE HOSPITAL COULD COLLABORATE TO EXECUTE UPON THE IDENTIFIED COMMUNITY HEALTH IMPROVEMENT PRIORITIES  PART VI, LINE 3 HCGH INFORMS ITS PATIENTS ABOUT THE FINANCIAL ASSISTANCE POLICY THROUGH A NUMBER OF TACTICS, INCLUDING POSTING THE AVAILABILITY OF FINANCIAL ASSISTANCE ON A YEARLY BASIS IN THE LOCAL NEWSPAPERS, SIGNS IN ENGLISH AND SPANISH ARE POSTED IN PATIENT WAITING AND REGISTRATION AREAS THAT SUMMARIZE THE FINANCIAL ASSISTANCE POLICY, A COPY OF THE FINANCIAL ASSISTANCE POLICY OR A SUMMARY THEREOF WITH FINANCIAL ASSISTANCE CONTACT INFORMATION IS PROVIDED TO EVERY PATIENT UPON ADMISSION, A SUMMARY OF FINANCIAL ASSISTANCE POLICY WITH CONTACT INFORMATION FOR FINANCIAL COUNSELORS IS PROVIDED TO EVERY PATIENT WITHOUT INSURANCE WHO PRESENTS TO THE EMERGENCY DEPARTMENT, A NOTICE OF FINANCIAL ASSISTANCE AVAILABILITY WILL BE SENT TO PATIENTS ON PATIENT BILLS, AND ALL PATIENTS INDICATING A NEED FOR FINANCIAL COUNSELOR WHO REVIEWS WITH THEM THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFIT AND PROGRAMS, AND ASSISTS THEM WITH APPLICATION TO SUCH PROGRAMS IF THE PATIENT DOES NOT HAVE INSURANCE, HCGH FINANCIAL COUNSELORS WILL SCHEDULE AN INTERVIEW WITH THE PATIENT TO DETERMINE PAYMENT ARRANGEMENTS AND/OR ASSIST THE PATIENT IN COMPLETING A MEDICAL ASSISTANCE APPLICATION

Identifier	ReturnReference	Explanation
		PART VI, LINE 4 HCGH GEOGRAPHIC SERVICE AREA IS SUBURBAN THE HOSPITAL CONSIDERS ITS COMMUNITY
		BENEFIT SERVICE AREA (CBSA) AS SPECIFIC
		POPULATIONS OR COMMUNITIES OF NEED TO WHICH THE HOSPITAL ALLOCATES RESOURCES THROUGH ITS
		COMMUNITY BENEFIT PLAN THE HOSPITAL DEFINES ITS
		CBSA USING THE ZIP CODES CONTAINED WITHIN THE GEOGRAPHICAL BOUNDARIES OF THE HOWARD COUNTY
		JURISDICTION AS SET FORTH BY THE MARYLAND DEPARTMENT OF PLANNING AND ZONING THE GENERAL
		DATA FOR THIS PRIMARY SERVICE AREA ARE AS FOLLOWS
		TOTAL POPULATION WAS 300,268 OF WHICH 48 9% WERE MALES AND 51 1% WERE FEMALES, AVERAGE HOUSEHOLD
		INCOME WAS \$104,931, 5 1% OF RESIDENTS ARE UNINSURED, 7 0% OF RESIDENTS ARE COVERED BY
		MEDICAID/MEDICARE, AND 2 67% OF RESIDENTS HAVE
		INCOME BELOW THE FEDERAL POVERTY GUIDELINES NUMBER OF OTHER HOSPITALS SERVING THE
		COMMUNITY OR COMMUNITIES 1FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE
		NOT PRESENT IN THE COMMUNITY
		PART VI, LINE 5 FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY BENEFIT
		OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE
		COSTS OF UNCOMPENSATED CARE, CHARITY CARE AND PATIENT BAD DEBT AND GRADUATE MEDICAL EDUCATION
		INTO THE RATES THAT HOSPITALS ARE REIMBURSED BY ALL PAYORS THE SYSTEM IS BASED IN FEDERAL AND
		STATE LAW AND BENEFITS ALL MARYLAND RESIDENTS,
		INCLUDING THOSE IN NEED OF FINANCIAL ASSISTANCE TO PAY THEIR HOSPITAL BILLS MARYLAND IS THE ONLY
		STATE IN WHICH ALL PAYORS GOVERNMENTALLY-
		INSURED, COMMERCIALLY INSURED, OR SELF-PAY ARE CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN
		HOSPITAL UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY THE HEALTH
		SERVICES COST REVIEW COMMISSION (HSCRC) THAT IS
		REQUIRED TO PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF HOSPITALS, REVIEW
		AND APPROVE HOSPITAL RATES, COLLECT INFORMATION DETAILING TRANSACTIONS BETWEEN HOSPITALS AND
		FIRMS WITH WHICH THEIR TRUSTEES HAVE A FINANCIAL
		INTEREST, AND,MAINTAIN THE SOLVENCY OF EFFICIENT AND EFFECTIVE HOSPITALS SINCE 2000, THE RATE
		SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR REPORTING HOSPITALS COMMUNITY BENEFITS AND
		ISSUING A REPORT ANNUALLY REGARDING HOSPITALS
		COMMUNITY BENEFIT TOTALS THAT REPORT IS AVAILABLE ON
		HTTP //WWW HSCRC STATE MD US/COMMUNITY_BENEFITS/DOCUMENTS/CBR_FY2007_FINAL_REPORT PDF_BECAUSE OF THIS
		UNIQUE STRUCTURE MARYLAND HOSPITALS COMMUNITY
		BENEFITS NUMBERS WILL NOT COMPARE WITH THE REST OF THE NATION'S HOSPITALS HOWEVER, MARYLAND
		HOSPITALS MEET OR EXCEED THE COMMUNITY BENEFIT STANDARD ESTABLISHED BY THE IRS IN 1969
		ADDITIONAL DETAIL ILLUSTRATING THIS CAN BE FOUND
		WITHIN THIS SCHEDULE H REPORT LINE 7B - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR
		HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE
		NATION THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A
		RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE
		SAME SERVICES DELIVERED AT THE SAME HOSPITAL
		MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN
		EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY DIRECTED
		OFFSETTING REVENUE RELATED TO UNCOMPENSATED
		CARE COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET
		EFFECT IS ZERO THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID
		ASSESSMENT IN RECENT YEARS, THE STATE OF MARYLAND
		HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE-
		SETTING SYSTEM LINE 7F COLUMN (D) MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR
		HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE
		NATION THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A
		RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING
		GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL
		MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN
		EACH PAYORS' RATES, WHICH DOES NOT ENABLE
		MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO HEALTH PROFESSIONS EDUCATION
		1

Identifier	ReturnReference	Explanation
		PART VI, LINE 6 JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHS) IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHS AND AFFILIATES JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING HEALTH BY FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE COMBINED MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND PREVENTION OF HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY ANY OTHER INSTITUTION IN THIS COUNTRY OR ABROAD JHHSC IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC (JHBMC), A COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD COUNTY GENERAL HOSPITAL, INC (HCGH), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL (SMH), A D C COMMUNITY BASED HOSPITAL, AND ALL CHILDRENS HOSPITAL, INC (ACH), A FL ACADEMIC CHILDRENS HOSPITAL
REPORTS FILED WITH STATES	PART VI, LINE 7	MD

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

**(b)** EIN

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

ıf applicable

DLN: 93493134000304 OMB No 1545-0047

(h) Purpose of grant

or assistance

Schedule I (Form 990) 2012

Department of the Treasury Internal Revenue Service

(a) Name and address of

organization

HOWARD COUNTY GENERAL HOSPITAL INC

Name of the organization

Schedule I

(Form 990)

#### **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

**Inspection** Employer identification number

(a) Description of

non-cash assistance

52-2093120 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 

(e) A mount of non-

cash

Cat No 50055P

(f) Method of

valuation

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

grant

(c) IRC Code section (d) Amount of cash

(book, FMV, appraisal, or government assistance other) (1) HOWARD HOSPITAL 52-1072778 501(C)(3) 1,000,000 GENERAL FOUNDATION **OPERATIONS** 3910 KESWICK RD STE 4300A BALTIMORE, MD 21211 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line	22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	<b>(d)</b> A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS	1	SCHEDULE I, PART I, LINE 2 THE BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL GRANT PROGRAMS ADMINISTERED BY HOWARD COUNTY GENERAL HOSPITAL, INC TO THE OFFICERS,
IN THE U S		DIRECTORS, AND KEY EMPLOYEES OF THE ORGANIZATION

Schedule I (Form 990) 2012

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493134000304

OMB No 1545-0047

Open to Public

Inspection

#### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

	me of the organization			Employer identificati	on nur	nber	
HO	WARD COUNTY GENERAL HOSPITAL INC			52-2093120			
Pa	rt I Questions Regarding Compensation						
						Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III t		, , , , , , , , , , , , , , , , , , , ,				
	First-class or charter travel		Housing allowance or residence for	personal use			
	Travel for companions		Payments for business use of perso	onal residence			
	Tax idemnification and gross-up payments	$\sqcap$	Health or social club dues or initiat	ion fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chau	ffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement or provision of all of the expenses des				1b		
2	Did the organization require substantiation prior to re directors, trustees, and the CEO/Executive Director,			all officers,	2		
3	Indicate which, if any, of the following the filing organi organization's CEO/Executive Director Check all tha used by a related organization to establish compensa	at appl	y Do not check any boxes for metho	ds			
	✓ Compensation committee	굣	Written employment contract				
	Independent compensation consultant	<u> </u>	Compensation survey or study				
	Form 990 of other organizations	굣	Approval by the board or compensa	tion committee			
4	During the year, did any person listed in Form 990, Por a related organization	art VII	I, Section A, line 1a with respect to t	he filing organization			
а	Receive a severance payment or change-of-control p	aymer	nt?		4a		No
b	Participate in, or receive payment from, a supplement	tal non	iqualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-bas	sed co	mpensation arrangement?		4c		No
	If "Yes" to any of lines 4a-c, list the persons and pro			n Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	t com	plete lines 5-9.				
5	For persons listed in Form 990, Part VII, Section A, I compensation contingent on the revenues of	lıne 1a	, did the organization pay or accrue a	any			
а	The organization?				5a		No
b	Any related organization?				5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in Form 990, Part VII, Section A, I compensation contingent on the net earnings of	line 1a	, did the organization pay or accrue a	any			
а	The organization?				6a		No
ь	Any related organization?				6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, I payments not described in lines 5 and 6? If "Yes," de			n-fixed	7	Yes	
8	Were any amounts reported in Form 990, Part VII, pa subject to the initial contract exception described in in Part III				8		No
9	If "Yes" to line 8, did the organization also follow the	rebutt	able presumption procedure describe	ed in Regulations			110

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Also complete this part for any additional statement of the second statement o	Return Reference	Explanation
	PART I, LINE 4B	MAKE WHOLE PLAN & SERP I PLAN THE MAKE WHOLE AND SERP I PLANS ARE FROZEN, NON-TAX QUALIFIED DEFINED BENEFIT PLANS PARTICIPATION IN THE PLANS IS LIMITED TO THE EXISTING PLAN PARTICIPANTS THE BENEFITS UNDER THE PLAN SARE BASED UPON THE PARTICIPANTS LENGTH OF SERVICE AND COMPENSATION THE MAKE WHOLE PLAN WAS DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE TO THE COMPENSATION LIMITS IMPOSED BY LARW UPON OUR QUALIFIED DEFINED BENEFIT PLAN IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF EACH OF THESE ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKUPTCY/INSOLVENCY CREDITORS FURTHERMORE, IF A PARTICIPANT OLLINTARILY TERMINATES EMPLOYMENT OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE UNDER THE MAKE WHOLE PLAN, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT IS FORFEITED IF A PARTICIPANT TERMINATES EMPLOYMENT FOR ANY REASON PRIOR TO THE APPLICABLE VESTING DATE UNDER THE SEER I, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT IS FORFEITED IF A PARTICIPANT (AND EVEN IF THOSE SENTIRE SERVE BENEFIT IS FORFEITED IN ADDITION, UNDER CURRENT LAW, INTERESTS UNDER THESE SERVE BENEFIT IS FORFEITED IN ADDITION, ONDER CURRENT LAW, INTERESTS UNDER THESE SERVE BENEFIT IS FORFEITED IN NO ROLLOWER ON THE TAX 3DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANT'S MORE THAT ANY MAKE WHOLE PLAN OR SERP I VESTED AMOUNT OR PAYMENT BEING REPORTED AS COMPENSATION WAS ALSO REPORTED IN PREVIOUS YEARS (SWHEN THAT INTERESTS ACCRUED UNDER THE PLAN SERP II PLAN A SERP PLAN THE SERP II AND SEP PLANS ARE ACTIVE, NON-TAX QUALIFIED DEFINED CONTRIBUTION TARGET BENEFIT LEVEL FOR EACH PARTICIPANT (IN COMBINATION WITH THE PARTICIPANT (IN COMBINATION WITH THE PARTICIPANT SOME PARTICIPANT (IN COMBINATION OF THE PARTICIPANT ON THE PAR
	PART I, LINE 7	THE PURPOSES OF PREPAYING THE MEDICARE TAX  THE BONUSES ARE ON A WEIGHTED FORMULA BASED ON THE ATTAINMENT OF QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY THE TRUSTEE COMPENSATION COMMITTEE EACH YEAR THEY ARE REVIEWED BY MANAGEMENT THAT USES DISCRETION TO DETERMINE PAYMENT THE DEPENDENT TUITION REIMBURSEMENT PROGRAM REIMBURSE EMPLOYEES FOR THE MAXIMUM ANNUAL BENEFIT OF 50% OF \$20,000 OR \$10,000 FOR EACH ELIGIBLE DEPENDENT WITH A MAXIMUM OF TWO DEPENDENT CHILDREN PER EMPLOYEE AT ANY ONE TIME THE BENEFIT IS LIMITED TO FOUR YEARS OF FULL-TIME UNDERGRADUATE STUDY TUITION REIMBURSEMENT IS AVAILABLE TO ELIGIBLE EMPLOYEES THAT HAVE COMPLETED SIX MONTHS OF SERVICE AT A MINIMUM OF 40 SCHEDULED HOURS PER PAY TO RECEIVE REIMBURSEMENT EMPLOYEES MUST ATTEND ACCREDITED COLLEGES AND UNIVERSITIES FOR CAREER-RELATED COURSES THE REIMBURSEMENT IS AS FOLLOWS IF YOU ARE SCHEDULED BETWEEN 60-80 HOURS PER PAY PERIOD YOU MAY RECEIVE UP TO \$3,000 PER FISCAL YEAR FOR UNDERGRADUATE COURSES OR \$5,000 PER FISCAL YEAR FOR GRADUATE COURSES IF YOU ARE SCHEDULED BETWEEN 40-59 HOURS PER PAY PERIOD YOU MAY RECEIVE UP TO \$1,500 PER FISCAL YEAR FOR UNDERGRADUATE COURSES OR \$2,000 PER FISCAL YEAR FOR GRADUATE COURSES
SUPPLEMENTAL INFORMATION	PART III	SCHEDULE J, PART II, COLUMN F THE AMOUNT REPORTED IN COLUMN F REPRESENTS THE AMOUNT OF A PAYMENT REPORTED IN COLUMN B THAT WAS ALREADY REPORTED ON PRIOR 990S AS DEFERRED COMPENSATION THE AMOUNT REPORTED COULD BE DIFFERENT THAN THE TOTAL AMOUNT PREVIOUSLY REPORTED ON PRIOR 990S BECAUSE PARTICIPANTS HAVE ACCRUED BENEFITS UNDER OUR DEFERRED COMPENSATION PLAN FOR MANY YEARS AND SOME PLANS ORIGINATED IN THE 1980S THEREFORE IT IS DIFFICULT TO IDENTIFY THE ENTIRE PREVIOUSLY REPORTED AMOUNT FOR THIS EXTENDED PERIOD OF TIME PRIOR YEAR RETURNS AND WORK PAPERS WERE USED TO DETERMINE OUR BEST ESTIMATE OF THE PREVIOUSLY REPORTED AMOUNTS AND PLACED IN COLUMN F THE AMOUNT IN COLUMN F MAY ALSO BE DIFFERENT THAN THE AMOUNT REPORTED IN COLUMN B (III) DUE TO GAINS/LOSSES THAT HAVE ACCRUED OVER THE YEARS, AND SOME INDIVIDUALS WERE NOT REQUIRED TO BE REPORTED IN ALL PRIOR YEARS SINCE THIS IS A NEW REQUIREMENT OF THE IRS, GOING FORWARD WE HAVE ADOPTED A SPREADSHEET THAT WILL TRACK THE DEFERRED COMPENSATION REPORTED ON THE 990 BY EACH YEAR TO REMAIN IN COMPLIANCE WITH SCHEDULE J, PART II, COLUMN F

Software ID: Software Version:

**EIN:** 52-2093120

Name: HOWARD COUNTY GENERAL HOSPITAL INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1 orini 550, Scricuaic 5, Turc								<b>(5)</b> C
(A) Name	}	(B) Breakdown of (i) Base	f W-2 and/or 1099-MIS (ii) Bonus &	SC compensation (iii) Other	(C) Deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		Compensation	incentive compensation	compensation				
VICTOR A BROCCOLINO	(I) (II)	403,253 0	127,573 0	20,916	23,601 0	21,901 0	597,244 0	0
BRIAN A GRAGNOLATI	(I) (II)	0 684,528	0 282,084	0 2,359,539	0 15,000	0 25,805	0 3,366,956	0
RONALD R PETERSON	(I) (II)	0 1,203,070	0 455,714	0 11,914,712	0 1,788,537	0 23,586	0 15,385,619	0 3,148,877
GDANIEL SHEALER JR	(I) (II)		0 103,235	0 105,664	0 236,194	0 13,349	0 920,751	0
W GILL WYLIE	(I) (II)		0 58,363	0 83,437	0 93,909	0 24,048	0 478,212	0
ERIC M ALDRICH MD	(I) (II)	270,365 0	77,460 0	44,280	68,555 0	21,783 0	482,443 0	0 0
JAY H BLACKMAN	(I) (II)	249,766 0	67,026 0	48,472 0	23,601 0	19,426 0	408,291 0	0 0
DOROTHY A BRILLANTES	(I) (II)	175,267 0	39,115 0	24,380 0	12,407 0	17,718 0	268,887 0	9,636 0
JUDY E BROWN RN MAS	(I) (II)		36,466 0	28,196 0	17,242 0	14,872 0	265,767 0	0
PAUL MGLEICHAUF	(I) (II)	195,622 0	44,622	59,895 0	15,997 0	22,840 0	338,976 0	9,000 0
SHARON HADSELL	(I) (II)	201,865 0	43,497 0	14,783 0	51,061 0	17,046 0	328,252 0	0
JAMES E YOUNG	(I) (II)		51,433 0	37,537 0	15,937 0	25,243 0	362,823 0	0
ANN CHON	(I) (II)		0	185	9,894 0	21,162 0	171,838 0	0
MASOOMEH KHAMESIAN	(I) (II)		0	2,290	9,773 0	22,974 0	171,800 0	0
NANCY SMITH	(I) (II)		0	5,871	14,071 0	22,664 0	181,260 0	0
SHARON ROSSI	(I) (II)		0	17,290	3,406 0	13,944 0	173,241 0	0

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

Open to Public Inspection

Name of the organization	
HOWARD COUNTY GENERAL HOSPITAI	_ IN

**Employer identification number** 

52-2093120

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 7A	
	FORM 990, PART VI, SECTION A, LINE 7B	THE GOVERNING BODY OF HOWARD COUNTY GENERAL HOSPITAL, INC IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTAIN DECISIONS, ALL OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE PARENT ORGANIZA TION JOHNS HOPKINS HEALTH SYSTEM CORPORATION
	FORM 990, PART VI, SECTION B, LINE 11	A COPY OF THE FORM 990 IS SENT BY EMAIL TO THE ORGANIZATION'S GOVERNING BODY BEFORE IT IS FILED
	FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY IS A PART OF THE ANNUAL FINANCIAL AUDIT CONFIRMATION PROCE SS PROVIDED ONLINE ALL OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES ARE REQUIRED TO COMPLY ON AN ANNUAL BASIS
	FORM 990, PART VI, SECTION B, LINE 15	EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAG ES FROM SELECT PEER INSTITUTIONS EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES COMPENSAT ION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR AND HIGHER LEVELS
	FORM 990, PART VI, SECTION C, LINE 19	INTERNAL POLICIES, INCLUDING CONFLICT OF INTERST POLICY, ARE PROVIDED TO THE PUBLIC ON THE ORGANIZATION'S WEBSITE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST, THE GOVERNING DO CUMENTS HAVE BEEN MADE AVAILABLE IN OUR PUBLIC FILING WITH THE STATE OF MARY LAND AND THE INTERNAL REVENUE SERVICE
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	CHANGE IN MARKET VALUE OF SWAP AGREEMENT 6,606,962 CHANGE IN FUNDED STATUS OF DEFINED BEN EFIT PLANS 853,784 INVESTMENT IN PREMIER -11,101 ROUNDING -883 JHHS FUNDING -75,000

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493134000304

#### SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2012

Open to Public
Inspection

**Employer identification number** 

Department of the Treasury Internal Revenue Service

Name of the organization

HOWARD COUNTY GENERAL HOSPITAL INC								
Part I Identification of Disregarded Entities (Comp	lete if the organization	answered "Ves" to	Form 990 Dari	52-209312	0			
(a)  Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		<b>(f)</b> Direct controlling entity		
(1) HCGH DIAGNOSTIC HEALTH SERVICE 5755 CEDAR LANE COLUMBIA, MD 21044 52-2326835	HEALTHCARE SERVICES	MD	0	0	HOWARI HOSPIT <i>i</i>	O COUNTY GENERAL AL INC	_	
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		the organization an	swered "Yes" t	o Form 990, Pa	rt IV, lı	ıne 34 because ı	t had o	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity sta (if section 501(c)		<b>(f)</b> Direct controlling entity	Section (13) co en	g) n 512(b) ontrolled tity?
See Additional Data Table				+			Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 990	).	Cat No 5013!	5 Y			Schedule R (For	m 990) 2	2012

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

because it had one or more related organizations treated as a partnership during the tax year.)												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(h Disprop allocati	rtionate ions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or iging ner?	<b>(k)</b> Percentage ownership
				·			Yes	No		Yes	No	
	OPHTHALMOLOGY SERVICES	MD	N/A									
(2) SUBURBAN WELLNESS CENTER LLC	REAL ESTATE	MD	N/A									
20500 GOLDENROD LANE GERMANTOWN, MD 20874 56-2296930												
	OUTPATIENT RADIOLOGY	MD	N/A									
(4) CHEVY CHASE IMAGING LLC	RADIOLOGY SERVICES	MD	N/A									
1201 SEVEN LOCKS ROAD STE 200 ROCKVILLE, MD 20854 14-1944126												
	OUTPATIENT RADIOLOGY	MD	N/A									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

——————————————————————————————————————		<u> </u>		Tilly the tax	<u> </u>				
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end- of-year assets	<b>(h)</b> Percentage ownership	(i) Section (b)(13 controll entity	512 3) lled ' <sup>?</sup>
		<u> </u>					l	Yes	No
(1) HCP VENTURE ONE CORPORATION  3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1558858	MEDICAL SERVICES	MD	HOWARD COUNTY GENERAL HOSPITAL INC	С			100 000 %		No
(2) HSI MEDICAL SERVICES CORPORATION	HEALTHCARE-SLEEP DIAGNOSTICS		N/A	С					No
3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1847705		MD			_	_			
(3) HOWARD COUNTY HEALTH SERVICES INC	HEALTHCARE MANAGEMENT		N/A	С					No
3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1434783		MD							
(4) JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION	NURSING SERVICES		N/A	С					No
3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1250028		MD							
(5) JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC	BENEFIT PLANS		N/A	С					No
3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1947678		MD							
(6) TCAS INC	NURSING SERVICES		N/A	С					No
5759 CEDAR LANE COLUMBIA, MD 21044 52-1979344		MD							
(7) SUBURBAN HEALTH ENTERPRISES INC	MEDICAL OFFICE LEASING AND RELEASING		N/A	С					No
8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052352		MD							

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During	g the tax year, did the orgranization engage in any of the following transactions with one or more re	lated organizations li	sted in Parts II-IV?				
<b>a</b> Re	ceipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
<b>b</b> Gif	t, grant, or capital contribution to related organization(s)				1b	Yes	
<b>c</b> Gıf	t, grant, or capital contribution from related organization(s)				1c	Yes	
<b>d</b> Lo	ans or loan guarantees to or for related organization(s)				1d		No
<b>e</b> Lo	ans or loan guarantees by related organization(s)				1e		No
f Div	ridends from related organization(s)				1f		No
<b>g</b> Sa	le of assets to related organization(s)				1g		No
<b>h</b> Pu	rchase of assets from related organization(s)				1h		No
i Exc	change of assets with related organization(s)				1i		No
<b>j</b> Lea	se of facilities, equipment, or other assets to related organization(s)				1j		No
<b>k</b> Lea	ase of facilities, equipment, or other assets from related organization(s)				1k		No
<b>I</b> Per	formance of services or membership or fundraising solicitations for related organization(s)				11		No
<b>m</b> Per	formance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
<b>n</b> Sha	ring of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
<b>o</b> Sh	arıng of paıd employees with related organızatıon(s)				10		No
<b>p</b> Re	ımbursement paıd to related organızatıon(s) for expenses				1p	Yes	
<b>q</b> Re	ımbursement paıd by related organızatıon(s) for expenses				1q		No
r Oth	ner transfer of cash or property to related organization(s)				1r		No
s Ot	her transfer of cash or property from related organization(s)				1s		No
2 111	he answer to any of the above is "Yes," see the instructions for information on who must complete  (a)	(b)	· · · · · ·	(d)			
	Name of other organization	Transaction type (a-s)	(c) Amount involved	Method of determining amo	ount II	nvolved	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

52-2052352

**Software ID: Software Version:** 

**EIN:** 52-2093120

Name: HOWARD COUNTY GENERAL HOSPITAL INC

Schedule R (Form 990) 2012 Page **5** 

#### Part VII Supplemental Information

Complete this part to pro	ovide additional information for responses	s to questions on Sc	nedule R (see inst	.ructions)					
Identifier	Return Reference		Explanation	n		1			
Form 990, Schedule R, Part IV	- Identification of Related Organ	nizations Taxab	le as a Corpor	ation or T	rust				
(a) Name, address, and EIN of related organization	( <b>b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512(b)( control entity	ion (13) olled sy?
HCP VENTURE ONE	MEDICAL SERVICES	+	HOWARD	C	+		100 000 %	Yes	No No
CORPORATION  3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1558858		MD	COUNTY GENERAL HOSPITAL INC				100 000 %		IN O
HSI MEDICAL	HEALTHCARE-SLEEP		N/A	С	· [	<u>「</u>	1	Ţ ,	No
SERVICES CORPORATION  3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1847705	DIAGNOSTICS	MD							
HOWARD COUNTY	HEALTHCARE		N/A	С	<u> </u>	,			No
HEALTH SERVICES INC  3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1434783	MANAGEMENT	MD							
JOHNS HOPKINS MEDICAL MANAGEMENT	NURSING SERVICES		N/A	С					No
CORPORATION  3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1250028		MD							
JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC	BENEFIT PLANS		N/A	С					No
3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211 52-1947678		MD							
TCASINC	NURSING SERVICES		N/A	С	1	1		T 1	No
5759 CEDAR LANE COLUMBIA, MD 21044 52-1979344		MD							
SUBURBAN HEALTH ENTERPRISES INC	MEDICAL OFFICE LEASING AND RELEASING		N/A	С					No
8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814		MD	1						

>		

# Howard County General Hospital, Inc.

Financial Statements June 30, 2013 and 2012

### Howard County General Hospital, Inc. Index

June 30, 2013 and 2012

	Page(s)
Report of Independent Auditors	1
Balance Sheets	2-3
Statements of Operations and Changes in Net Assets	4
Statements of Cash Flows	5
Notes to Financial Statements	6-27



#### REPORT OF INDEPENDENT AUDITORS

To the Board of Trustees of Howard County General Hospital, Inc.

We have audited the accompanying financial statements of Howard County General Hospital, Inc (the "Hospital"), which comprise the balance sheets as of June 30, 2013 and 2012, and the related statements of operations and changes in net assets and cash flows for the years then ended

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on the financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Hospital's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Hospital at June 30, 2013 and 2012, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

September 27, 2013

isenstation Looper SAP

#### Howard County General Hospital, Inc. Balance Sheets June 30, 2013 and 2012 (in thousands)

	2013		2012
	2	2013	2012
ASSETS			
Current assets			
Cash and cash equivalents	\$	22,670	\$ 4,508
Short-term investments		4,629	1,262
Patient accounts receivable, net of estimated uncollectibles of			
\$6,147 and \$6,149 as of June 30, 2013 and 2012, respectively		31,285	27,830
Due from others		1,385	1,571
Due from affiliates, current portion		4	-
Inventories of supplies		4,094	3,696
Prepaid expenses and other current assets		2,054	 2,306
Total current assets		66,121	 41,173
Assets whose use is limited  By donors or grantors for			
Interest in net assets of Howard Hospital Foundation		13,903	13,228
Other		135	135
Total assets whose use is limited		14,038	 13,363
Investments		50,838	 44,895
Investments in joint ventures		3,181	3,485
Property, plant and equipment		268,353	248,479
Less allowance for depreciation and amortization		(97,846)	 (81,278)
Total property, plant and equipment, net		170,507	167,201
Estimated malpractice recoveries, net of current portion		1,522	 1,254
Zemmateu maipiaettee teestemes, met et eartein permen		338	1,421
Other assets		330	 1, 12 1

#### Howard County General Hospital, Inc. Balance Sheets, Continued June 30, 2013 and 2012 (in thousands)

	:	2013	2012		
LIABILITIES AND NET ASSETS					
Current liabilities					
Current portion of long-term debt	\$	-	\$	40,000	
Accounts payable		4,673		6,029	
Accrued liabilities		16,888		15,227	
Due to affiliates, current portion		8,759		3,145	
Accrued vacation		6,621		6,125	
Advances from third party payors		8,630		9,765	
Current portion of estimated malpractice costs		925		1,073	
Total current liabilities		46,496		81,364	
Estimated malpractice costs, net of current portion  Net pension liability  Long-term notes payable affiliate, net of current portion  Other long-term liabilities		4,091 1,295 161,930 14,072		3,824 1,257 109,870 20,601	
Total liabilities		227,884		216,916	
Net assets					
Unrestricted		64,625		42,515	
Temporarily restricted		10,976		10,301	
Permanently restricted		3,060		3,060	
Total net assets		78,661		55,876	
Total liabilities and net assets	\$	306,545		272,792	

#### Howard County General Hospital, Inc. Statements of Operations and Changes in Net Assets for the years ended June 30, 2013 and 2012 (in thousands)

		2013		2012
Operating revenues	ф	242.050	ф	220 627
Net patient service revenue before bad debts expense Provision for bad debts	\$	243,058 10,608	\$	239,637 11,108
Net patient service revenue		232,450		228,529
Other revenue		2,261		3,194
Investment income		1,284		1,101
Total operating revenues		235,995		232,824
Operating expenses				
Salaries, wages and benefits		111,984		108,671
Purchased services		48,734		46,567
Supplies and other		38,764		40,685
Interest		4,929		5,836
Depreciation and amortization		17,602		17,315
Total operating expenses		222,013		219,074
Income from operations		13,982		13,750
Non-operating revenues and expenses				
Interest expense on swap agreements		(1,520)		(1,513)
Change in market value of swap agreement		6,607		(9,990)
Realized and unrealized gains on investments		322		64
Loss on early retirement of debt				(3,581)
Excess of revenues over (under) expenses		19,391		(1,270)
Contributions to affiliates		(335)		(1,733)
Change in funded status of defined benefit plan		854		(1,597)
Net assets released from restictions used for purchase of property,				
plant and equipment		2,200		3,323
Increase (decrease) in unrestricted net assets		22,110		(1,277)
Changes in temporarily restricted net assets				
Gifts, grants and bequests		2,200		3,323
Net change in Howard Hospital Foundation		675		(1,260)
Net assets released from restrictions used for purchase of property,		(2.200)		(2.222)
plant and equipment		(2,200)		(3,323)
Increase (decrease) in temporarily restricted net assets		675	-	(1,260)
Changes in permanently restricted net assets				
Net change in Howard Hospital Foundation				49
Increase in permanently restricted net assets				49
Increase (decrease) in net assets		22,785		(2,488)
Net assets at beginning of year		55,876		58,364
Net assets at end of year	\$	78,661	\$	55,876

#### Howard County General Hospital, Inc. Statements of Cash Flows for the years ended June 30, 2013 and 2012 (in thousands)

		2013		2012
Operating activities	Φ.	00 705	•	(0.400)
Change in net assets	\$	22,785	\$	(2,488)
Adjustments to reconcile change in net assets				
to net cash and cash equivalents provided by operating activities		47.600		47.045
Depreciation and amortization		17,602		17,315
Provision for bad debts		10,608		11,108
Net realized and changes in unrealized gains on investments		(322)		(64)
Change in market value of swap agreement Change in funded status of defined benefit plan		(6,607)		9,990 1,507
Restricted contributions and investment income received		(854)		1,597
		(2,200) 304		(3,323) 58
Gains on and returns on equity investments  Contributions to affiliates		335		1,733
		333		1,733
Change in assets and liabilities Patient accounts receivable		(14.063)		(15.653)
		(14,063)		(15,653)
Inventories of supplies, prepaid expenses and other current assets  Due to/from affiliates, net		(86) 2,370		(132) 2,418
Other assets		2,370 47		2,410
Accounts payable, accrued liabilities and accrued vacation		720		4,813
Advances from third party payors		(1,135)		1,170
Accrued pension benefit costs		(1,133) 892		525
Estimated malpractice costs		(22)		5 5
Other long-term liabilities		(22) 78		112
Other long-term liabilities				112
Net cash and cash equivalents provided by operating activities		30,452		29,220
Investing activities				
Purchases of property, plant and equipment		(19,792)		(7,608)
Purchases of investment securities		(58,916)		(35,929)
Sales of investment securities		49,928		11,971
Other		(675)		1,211
Net cash and cash equivalents used in investing activities		(29,455)		(30,355)
Financing activities				
Proceeds from restricted contributions and investment income received		2,200		3,323
Repayment of long-term debt		(40,000)		(114,107)
Proceeds from affiliate notes payable		56,000		110,570
Repayment of affiliate notes payable		(700)		0
Contributions to affiliates		(335)		(1,733)
Net cash and cash equivalents provided by (used in) financing activities		17,165		(1,947)
Increase (decrease) in cash and cash equivalents		18,162		(3,082)
Cash and cash equivalents at beginning of year		4,508		7,590
Cash and cash equivalents at end of year	\$	22,670	\$	4,508

#### 1 Organization and Summary of Significant Accounting Policies

Organization The Johns Hopkins Health System Corporation ("JHHS") is the sole member of Howard County General Hospital, Inc. (the "Hospital" or "HCGH") JHHS is a not-for-profit organization incorporated in the State of Maryland to, among other things, formulate policy among and provide centralized management for JHHS affiliates ("Affiliates"). In addition, JHHS provides certain shared services, including finance, payroll, accounts payable, patient financial services, legal, and other functions for which HCGH is charged separately. The Hospital is a not-for-profit, community based health care institution governed by a board of trustees operated for the purpose of providing appropriate and effective health care services to the physically and mentally ill, the injured, obstetrical patients, and persons needing diagnostic and/or preventative services. The Hospital is committed to serve as the primary community health care resource for Howard County and adjacent communities and recognizes the need to be responsive to the needs of the population it serves. The Hospital's mission is to provide health care services, within the resources available, to all whom present themselves, regardless of race, creed, national origin, age or sex.

JHHS appoints HCGH's Board of Trustees HCGH's Articles of Incorporation provide that JHHS' Board of Trustees will approve HCGH's annual operating budget and capital budgets, significant programmatic changes at HCGH, and other significant changes to HCGH including amendments of its articles of incorporation or bylaws, mergers, or dissolutions

The Howard Hospital Foundation ("HHF") is a separate, not-for-profit Maryland corporation chartered in 1976 that holds and manages funds exclusively for the benefit of HCGH. The affairs of HHF are managed by a Board of Trustees that is self-perpetuating. HCGH records an interest in net assets of HHF resulting from unrestricted, temporarily restricted and permanently restricted contributions that were solicited and held by HHF to be used exclusively for HCGH. HCGH records its interest in the net assets of HHF under assets whose use is limited.

Use of estimates The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates

Basis of presentation The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America

Cash and cash equivalents Cash and cash equivalents include amounts invested in accounts with depository institutions which are readily converted to cash, with original maturities of three months or less Total deposits maintained at these institutions at times exceed the amount insured by federal agencies and therefore, bear a risk of loss HCGH has not experienced such losses on these funds

Through arrangements with banks, excess operating cash may be invested daily. This investment is a cash equivalent in the accompanying Balance Sheets. HCGH earns interest on these funds at a rate that is based upon the bank's Federal Funds rate. The interest is recorded in the accompanying Statement of Operations and Changes in Net Assets as investment income.

*Inventories of supplies* Inventories of supplies are composed of medical supplies and drugs. Inventories of supplies are recorded at lower of cost or market using a first in, first out method

Assets whose use is limited Assets whose use is limited or restricted by the donor are recorded at fair value at the date of donation. Investment income or losses on investments of temporarily or permanently

restricted assets is recorded as an increase or decrease in temporarily or permanently restricted net assets to the extent restricted by the donor or law. The cost of securities sold is based on the specific identification method.

Assets whose use is limited include assets held by HHF These assets consist of HCGH's interest in the net assets of HHF The amounts reported in the Balance Sheets represent fair value

Investments and investment income Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at fair value in the Balance Sheets. Debt and equity securities traded on a national securities and international exchange are valued as of the last reported sales price on the last business day of the fiscal year, investments traded on the over-the-counter market and listed securities for which no sale was reported on that date are valued at the average of the last reported bid and ask prices

Investments include equity method investments in managed funds, which include hedge funds, private partnerships and other investments which do not have readily ascertainable fair values and may be subject to withdrawal restrictions. Investments in hedge funds, private partnerships, and other investments in managed funds (collectively "alternative investments"), are accounted for under the equity method. The equity method income or loss from these alternative investments is included in the Statements of Operations and Changes in Net Assets as an unrealized gain or loss within excess of revenues over (under) expenses.

Alternative investments are less liquid than other types of investments held by HCGH. These instruments may contain elements of both credit and market risk. Such risks include, but are not limited to, limited liquidity, absence of oversight, dependence upon key individuals, emphasis on speculative investments, and nondisclosure of portfolio composition.

Investment income earned on cash balances (interest and dividends) are reported in the operating income section of the Statements of Operations and Changes in Net Assets under 'investment income' Realized gains or losses related to the sale of investments, and unrealized gains or losses on alternative investments are included in the non-operating section of the Statement of Operations and Changes in Net Assets included in excess of revenues over (under) expenses unless the income or loss is restricted by donor or law

Investments in companies in which HCGH does not have control, but has the ability to exercise significant influence over operating and financial policies are accounted for using the equity method of accounting, and operating results flow through the investment income on the Statements of Operations and Changes in Net Assets Dividends received are recorded as a reduction of the carrying amount of the investment

Property, plant and equipment Property, plant and equipment acquisitions are recorded at cost Depreciation is provided over the estimated useful life of each asset class of depreciable asset and is computed using the straight-line method. Estimated useful lives assigned by HCGH range from 8 to 10 years for land improvements, 10 to 30 years for buildings and improvements, 2 to 20 years for fixed and movable equipment, and 13 to 20 years for leasehold improvements. Interest costs incurred on borrowed funds, net of income earned, during the period of construction of capital assets are capitalized as a component of the cost of acquiring those assets. Repairs and maintenance costs are expensed as incurred. When property, plant and equipment are retired, sold or otherwise disposed of, the asset's carrying amount and related accumulated depreciation are removed from the accounts and any gain or loss is included in operating income.

Gifts of long-lived assets such as land, buildings or equipment are reported as unrestricted support, and are excluded from the excess of revenues over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the

assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expiration of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Impairment of long-lived assets Long-lived assets are reviewed for impairment when events and circumstances indicate that the carrying amount of an asset may not be recoverable. HCGH's policy is to record an impairment loss when it is determined that the carrying amount of the asset exceeds the sum of the expected undiscounted future cash flows resulting from use of the asset and its eventual disposition impairment losses are measured as the amount by which the carrying amount of the asset exceeds its fair value and are reported in the non-operating section of the Statement of Operations and Changes in Net Assets. Long-lived assets to be disposed of are reported at the lower of the carrying amount or fair value less cost to sell. No material impairment charges were recorded in 2013 or 2012.

Financing expenses Financing expenses incurred in connection with the issuance of the Maryland Health and Higher Educational Facilities Authority ("MHHEFA") 1998 Series Revenue Bonds were initially capitalized and were being amortized over the terms of the bond issues using the effective interest method. In April 2012, HCGH redeemed the outstanding MHHEFA 1998 Series Revenue Bonds and wrote off the remaining \$2.0 million of unamortized financing expense as early retirement of the debt and within the non-operating section of the Statement of Operations in 2012. Amortization expense of \$117 thousand was recorded in the year ended June 30, 2012.

Accrued vacation HCGH records a liability for amounts due to employees for future absences which are attributable to services performed in the current and prior periods

Advances from third-party payors HCGH receives advances from some of its third-party payors so that those payors can receive the stated prompt pay discount allowed in the State of Maryland Advances are recorded as a liability in the Balance Sheets

Estimated malpractice costs The provision for estimated medical malpractice claims includes estimates of the ultimate gross costs for both reported claims and claims incurred but not reported. Additionally, an insurance recovery has been recorded representing the amount expected to be recovered from the self insured captive insurance company.

Temporarily and permanently restricted net assets Temporarily restricted net assets are those whose use has been limited by donors or law to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained in perpetuity. Income generated from these assets is available for general program support. Temporarily and permanently restricted net assets consist mainly of endowment assets included in HHF.

Donor restricted gifts Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Unconditional promises to give cash to HCGH over periods exceeding one year are discounted using a rate of return that a market participant would expect to receive over such periods, which will vary based on the pledge, at the date the pledge is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose for the restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the Statements of Operations and Changes in Net Assets as net assets released from restrictions. Donor restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the Statement of Operations and Changes in Net Assets

Excess of revenues over (under) expenses The Statements of Operations and Changes in Net Assets include excess of revenues over (under) expenses. Changes in unrestricted net assets which are excluded from excess of revenues over (under) expenses, consistent with industry practice, include changes in unrealized gains and losses on investments other than trading securities, change in funded status of defined benefit plans, permanent transfers of assets to and from affiliates for other than goods and services, and contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets)

*Income taxes* HCGH qualifies under Section 501(c)(3) of the Internal Revenue Code and is therefore, not subject to tax under current income tax regulations

FASB's guidance on accounting for uncertainty in income taxes clarifies the accounting for uncertainty of income tax positions. This guidance defines the threshold for recognizing tax return positions in the financial statements as "more likely than not" that the position is sustainable, based on its technical merits. This guidance also provides guidance on the measurement, classification and disclosure of tax return positions in the financial statements. There was no income tax impact on HCGH's financial statements during the years ended June 30, 2013 and 2012.

Reclassifications Certain amounts from the prior year have been reclassified in order to conform to current year presentation

New Accounting Standards Effective July 1, 2012 HCGH adopted the provisions of ASU 2011-04, "Fair Value Measurement Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U S GAAP and IFRS," including an amendment to ASC 820, "Fair Value Measurements" ASU 2011-04 changes the wording used to describe many of the requirements in U S GAAP for measuring fair value and for disclosing information about fair value measurements. This update includes amendments that clarify the FASB's intent about the application of existing fair value measurement requirements. Other amendments change a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. The adoption of ASU 2011-04 had no effect on HCGH's Balance Sheets and Statements of Operations and Changes in Net Assets

Effective July 1, 2012, HCGH adopted the provisions of ASU 2011-07 "Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities", which applies to health care entities that recognize a significant amount of patient service revenue at the time services are rendered even though the entities do not assess a patient's ability to pay. This ASU requires health care entities to present the provision for bad debts related to patient service revenue as a deduction from patient service revenue on the face of the Statements of Operations and Changes in Net Assets. The adoption of this ASU was made retrospectively, therefore the provision for bad debts for the prior period was reclassified to conform to the new presentation.

#### 2 Net Patient Service Revenue

HCGH has agreements with third-party payors that provide for payments to HCGH at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Adjustments mandated by the Health Services Cost Review Commission are also included in contractual adjustments, a portion of which are also included in established rates.

HCGH provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Such patients are identified based on information obtained from the patient and subsequent analysis. Because HCGH does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. Effective July 1, 2011, HCGH adopted the provisions of ASU 2010-23, "Measuring Charity Care for Disclosure", which states that direct and indirect cost be used as the measurement basis for charity care disclosure purposes and that the method used to determine such costs also be disclosed. The adoption of this ASU had no impact on HCGH'S financial condition, results of operations or cash flows. Direct and indirect costs for these services amounted to \$4.9 million and \$5.0 million for the years ended June 30, 2013 and 2012, respectively. The costs of providing charity care services are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of costs to charges is calculated based on HCGH's total expenses (less bad debt expense) divided by gross patient service revenue.

Patient accounts receivable are reported net of estimated allowances for uncollectible accounts and contractual adjustments in the accompanying financial statements. The provision for bad debts is based upon a combination of the payor source, the aging of receivables and management's assessment of historical and expected net collections, trends in health insurance coverage, and other collection indicators. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of the Hospitals uninsured patients will be unable or unwilling to pay for the services provided. Thus, a significant provision for bad debts is recorded related to uninsured patients in the period services are provided. Management continuously assesses the adequacy of the allowance for uncollectible accounts based upon historical write-off experience and payment trends by payor classification.

Patient service revenue, net of contractual allowances (but before the provision for bad debts), recognized in the year ending June 30, 2013 from these major payor sources is as follows

	Third-Party Payors		Self-pay		Total All Payors	
Patient service revenue (net of						
contractual allowances)	\$	235,467	\$	7,591	\$	243,058

Patient service revenue, net of contractual allowances (but before the provision for bad debts), recognized in the year ending June 30, 2012 from these major payor sources is as follows

	Third-P	arty Payors	s	elf-pay	Tota	l All Payors
Patient service revenue (net of						
contractual allowances)	\$	233,487	\$	6,150	\$	239,637

Patient accounts receivable as of June 30 consisted of the following

	2013	2012
Medicare program	29%	28%
Medicaid program	12%	13%
Blue Cross and Blue Shield	16%	13%
Managed Care Organizations	24%	28%
Self pay and other third party payors	19%	18%

#### 3 <u>Fair Value Measurements</u>

FASB's guidance on the fair value option for financial assets and financial liabilities permits companies to choose to measure many financial assets and liabilities, and certain other items at fair value. This guidance requires a company to record unrealized gains and losses on items for which the fair value option has been elected in its performance indicator. The fair value option may be applied on an instrument by instrument basis. Once elected, the fair value option is irrevocable for that instrument. The fair value option can be applied only to entire instruments and not to portions thereof. HCGH has not elected fair value accounting for any asset or liability that was not currently required to be measured at fair value.

HCGH follows the guidance on fair value measurements, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, establishes a framework for measuring fair value, and expands disclosures about such fair value measurements. This guidance applies to other accounting pronouncements that require or permit fair value measurements and, accordingly, this guidance does not require any new fair value measurements.

This guidance discusses valuation techniques such as the market approach, cost approach and income approach. This guidance establishes a three-tier level hierarchy for fair value measurements based upon the transparency of inputs used to value an asset or liability as of the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows.

- Level 1 Observable inputs such as quoted market prices for identical assets or liabilities in active markets.
- Level 2 Observable inputs for similar assets or liabilities in an active market, or other than quoted prices in an active market that are observable either directly or indirectly, and
- Level 3 Unobservable inputs in which there is little or no market data that require the reporting entity to develop its own assumptions. There are no instruments requiring Level 3 classification.

The financial instrument's categorization within the hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Each of the financial instruments below has been valued utilizing the market approach.

The following table presents the financial instruments carried at fair value as of June 30, 2013 grouped by hierarchy level

Assets	Total Fair Value		L	.evel 1	Level 2		
Cash and cash equivalents (1)	\$	22,670	\$	22,670	\$	-	
Commercial paper (1) Certificates of deposit (1)		656 48		656 -		48	
US Treasunes (2)		18,517		_		18,517	
Corporate bonds (2)		20,742		-		20,742	
Asset backed securities (2)		5,243		-		5,243	
Equity and equity funds (3)		4,801		1,436		3,365	
Fixed income funds (4)		1,648		1,432		216	
Totals	\$	74,325		26,194	\$	48,131	
Liabilities							
Interest rate swap agreement (5)	\$	12,265	\$	-	\$	12,265	

The following table presents the financial instruments carried at fair value as of June 30, 2012 grouped by hierarchy level

Total							
Assets	Fair Value		Level 1		Level 2		
Cash and cash equivalents (1)	\$	4,508	\$	4,508	\$	-	
Certificates of deposit (1)		48		-		48	
US Treasuries (2)		11,627		-		11,627	
Corporate bonds (2)		17,524		_		17,524	
Asset backed securities (2)		7,878		-		7,878	
Equities and equity funds (3)		4,183		-		4,183	
Fixed income funds (4)		1,369				1,369	
Totals	\$	47,137	\$	4,508	\$	42,629	
Liabilities							
Interest rate swap agreement (5)	\$	18,872	\$	-	\$	18,872	

- (1) Cash and cash equivalents, commercial paper, money market funds, and overnight investments include investments with original maturities of three months or less. Certificates of deposit are carried at amortized cost. Certificates of deposit and commercial paper that have original maturities greater than three months are considered short-term investments. Cash and cash equivalents, commercial paper, money market funds, and overnight investments are rendered level 1 due to their frequent pricing and ease of converting to cash. Computed prices versus market value render the certificates of deposit level 2.
- (2) For investments in U.S. Treasuries (notes, bonds, and bills), corporate bonds, and asset backed securities, fair value is based upon quotes for similar securities, therefore these investments are rendered level 2. These investments fluctuate in value based upon changes in interest rates.
- (3) Equities include individual equities and investments in mutual funds, commingled trusts and hedge

- funds The individual equities and mutual funds are valued based on the closing price on the primary market and are rendered level 1. The commingled trusts and hedge funds are valued regularly within each month utilizing NAV per unit and are rendered level 2.
- (4) Fixed income funds are investments in mutual funds and commingled trusts investing in fixed income instruments. The underlying fixed investments are principally U.S. Treasuries, corporate bonds, commercial paper, and asset backed securities. The mutual funds are valued based on the closing price on the primary market and are rendered level 1. The commingled trusts are valued regularly within each month utilizing NAV per unit and are rendered level 2.
- (5) The interest rate swap agreements, discussed further in footnote 9 "Derivative Financial Instruments," are valued using a swap valuation model that utilizes an income approach using observable market inputs including long-term interest rates, LIBOR swap rates, and credit default swap rates. See footnote 8

During 2013 and 2012, there were no transfers between level 1 and 2

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair value. Furthermore, while HCGH believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value as of the reporting date.

Financial instruments are reflected in the Combined Balance Sheets as of June 30, 2013 and 2012 as follows (in thousands)

· ·	2013	2012
Cash and cash equivalents measured at fair value  Total cash and cash equivalents	\$ 22,670 \$ 22,670	\$ 4,508 \$ 4,508
Short and long-term investments measured at fair value investments accounted for under equity method  Total short and long-term investments	\$ 51,655 6,993 \$ 58,648	\$ 42,629 7,013 \$ 49,642
Interest in net assets of HHF Other Total assets whose use is limited	\$ 13,903 135 \$ 14,038	\$ 13,228 135 \$ 13,363

HCGH holds alternative investments that are not traded on national exchanges or over-the counter markets. HCGH is provided a net asset value per share for these alternative investments that has been calculated in accordance investment company rules, which among other requirements, indicates that the underlying investments be measured at fair value. There are no unfunded commitments related to HCGH's alternative investments.

The following tables display information by major alternative investment category as of June 30, 2013 and 2012 (in thousands)

As of June 30, 2013

	Market		Notice	Receipt of
Description	Value	Liquidity	Period	Proceeds
Global asset allocation	\$2,293	Monthly	5 days	Within 15 to 30 days, 95% in 5 days of redemption, 5% in 30 days after withdrawal
Fund of funds	1,382	Monthly or quarterly	25 - 70 days	Within 30 days, or 90% in 30 to 60 days, 10% after annual audit
Hedge funds	137	Quarterly	60 days	95% within 30 days of redemption date, 5% within 120 days of redemption date
	\$3,812	_		

As of June 30, 2012

Description	Market Value	Liquidity	Notice Period	Receipt of Proceeds
Global asset allocation	\$2,190	Monthly	5 days	At least 95% within 15 days, remaining within 30 days of redemption date
Fund of funds	1,230	Monthly, quarterly or annually	25 - 70 days	At least 90% within 60 days, remaining received after the audit or as SPV shares
Hedge funds	108	Quarterly - last day of the calendar quarter	60 days	95% within 30 days, 5% within 120 days of redemption date
	\$3,528	-		

The estimated total fair value of long-term debt, rendered level 2 based on quoted market prices for the same or similar issues, was \$40 0 million as of June 30, 2012 No long-term debt was outstanding as of June 30, 2013

#### 4 Investments and Assets Whose Use is Limited

The market value of investments (short and long-term) as of June 30 consisted of the following (in thousands)

	2013		2012
Investments in affiliates	\$ 3,181	\$	3,485
Commercial paper	656		-
U S Treasuries	18,517		11,627
Certificates of deposit	48		48
Corporate bonds	20,742		17,524
Asset backed securities	5,243		7,878
Fixed income funds	1,648		1,369
Equities and equity index funds	4,801		4,183
Alternative investments	3,812	_	3,528
	\$ 58,648	_\$	49,642

Included in investments as of June 30, 2013 and 2012 are \$55.4 million and \$46.1 million, respectively of investments pooled together with other JHHS affiliates

The market value of assets whose use is limited as of June 30 consisted of the following (in thousands)

	2013	2012
Interest in net assets of Howard Hospital Foundation Other	\$ 13,903 135	\$ 13,228 135
	\$ 14,038	\$ 13,363

Realized and unrealized gains (losses) on investments for the years ended June 30, 2013 and 2012, included in non-operating revenues and expenses section of the Statements of Operations and Changes in Net Assets consisted of the following

	2013		2012	
Realized gains on investments Unrealized (losses) gains on trading investments	\$	445 (123)	\$	37 27
Total		322	\$	64

#### 5 Investments in Joint Ventures

HCGH has a 25% investment interest in Ten Acres Medical Center, LLC ("Ten Acres") obtained in exchange for contributed land with an original cost of \$4 0 million. Columbia Investment Properties, LLC ("CIP") owns the remaining 75% of Ten Acres. Ten Acres is a Maryland Limited Liability Company formed to develop, own, operate, manage or dispose of a medical office building (the "Project") on a portion of the HCGH campus in Howard County, Maryland. The Project consists of approximately a 170,000 square foot medical office building. The term of the joint venture shall continue perpetually unless otherwise agreed upon pursuant to the operating agreement.

Ten Acres is managed by a Board of Managers consisting of one HCGH appointed manager and three CIP appointed members. Profits and losses, as well as additional contributed capital, shall be allocated to the members equal to each members' percentage ownership interest. Distributions shall be made in accordance with the provisions of the operating agreement as determined by the Board of Managers HCGH accounts for its investment in Ten Acres under the equity method of accounting. HCGH's investment in Ten Acres was \$1.6 million and \$1.9 million as of June 30, 2013 and 2012, respectively HCGH recorded a gain on this investment of \$251 thousand and \$415 thousand for the years ended June 30, 2013, and 2012, respectively. In addition, HCGH received cash dividends from Ten Acres of \$551 thousand for each the years ended June 30, 2013 and 2012.

HCGH has a 20% interest in the Central Maryland Radiation Oncology Center, LLC ("CMROC"), which is located in the Ten Acres medical office building HCGH's investment in CMROC was \$1.5 million for each of the years ended June 30, 2013 and 2012 HCGH recorded a loss on this investment of \$26 thousand for the year ended June 30, 2013, and a gain of \$23 thousand for the year ended June 30, 2012 HCGH has guaranteed 50% of the total debt of CMROC that amounts to \$880 thousand as of June 30, 2013

#### 6 Property, Plant and Equipment

Property, plant and equipment and accumulated depreciation and amortization consisted of the following as of June 30 (in thousands)

	2013			2012				
		Cost		umulated reciation		Cost		umulated reciation
Land and land improvements Building and improvements Fixed and moveable equipment Construction in progress	\$	13,699 176,098 78,128 428	\$	211 45,672 51,963 -	\$	8,889 168,101 71,387 102	\$	134 39,303 41,841
	\$	268,353	\$	97,846	\$	248,479	\$	81,278

Accruals for purchases of property, plant and equipment amounted to \$307 thousand and \$388 thousand as of June 30, 2013 and 2012, respectively, and are included in accounts payable in the Balance Sheets Depreciation and amortization expense was \$17 6 million and \$17 3 million for years ended June 30, 2013 and 2012, respectively

There were no impairment of long-lived assets recorded for the years ended June 30, 2013 and 2012

During the year ended June 30, 2013, HCGH had no retirement of fully depreciated long-lived assets During the year ended June 30, 2012, HCGH retired fully depreciated long-lived assets determined to have no future value. The original cost and accumulated depreciation of these long-lived assets was \$4.8 million.

#### 7 Debt

#### **Obligated Group**

The Johns Hopkins Health System Obligated Group ("JHHS Obligated Group") consists of The Johns Hopkins Hospital ("JHH"), Johns Hopkins Bayview Medical Center, Inc. ("JHBMC"), HCGH, Suburban Hospital, Inc. ("SHI"), Suburban Hospital Healthcare System, Inc. ("SHHS") and JHHSC. JHBMC was admitted into the JHHS Obligated Group in 2004 as part of a debt refinancing. SHI and SHHS were admitted into the JHHS Obligated Group in 2010 as part of a JHH debt issuance. HCGH was admitted to the JHHS Obligated Group in May 2012 as part of a JHH debt issuance. JHHSC was admitted in May 2013 as part of a JHHSC debt issuance. All of the debt of JHH, JHBMC, HCGH, SHI, SHHS, and JHHSC are parity debt, and as such are collateralized equally and ratably by a claim on and a security interest in all of JHH's, JHBMC's, HCGH's, SHI's, SHHS', and JHHSC's receipts as defined in the Master Loan Agreement with MHHEFA. JHHS Obligated Group members are required to achieve a defined minimum debt service coverage ratio each year, maintain adequate insurance coverage, and comply with certain restrictions on their ability to incur additional debt. As of June 30, 2013, JHHS Obligated Group members were in compliance with these requirements. As of June 30, 2013 the outstanding JHHS Obligated Group members' parity debt was \$1.2 billion. See Note 13 for Affiliate Notes Payable

#### 1998 Series-Revenue Bonds

In June 1998, Howard County Acquisition Corporation (now known as HCGH) borrowed \$133 9 million through the issuance by MHHEFA of its 1998 Johns Hopkins Medicine Howard County General Hospital Series Revenue Bonds ("1998 Bonds") with stated interest rates ranging from 4 15% to 5 00% Annual

principal repayments ranging from \$2 9 million to \$3 1 million were due July 1 of each year until 2013. The 1998 bonds included three series of term bonds - \$21 9 million due July 1, 2019, \$54 3 million due July 1, 2029, and \$30 3 million due July 1, 2033. The annual sinking fund payments on these term bonds ranged from \$3 2 million on July 1, 2014 to \$8 1 million on July 1, 2033.

In April 2012, HCGH redeemed all of the outstanding principal of the 1998 Bonds that amounted to \$110 6 million. In connection with the redemption, HCGH wrote off \$1.6 million of the unamortized original issue discount as early retirement of debt and is recorded in the non-operating section of the Statement of Operations.

#### 2008 Series-Revenue Bonds

In May 2008, HCGH borrowed \$40 0 million through the issuance of its 2008 Series Revenue Bonds ("2008 Bonds") to finance the expansion, renovation and equipping of HCGH's acute care hospital. The 2008 Bonds were due July 1, 2046, and paid interest monthly at a variable rate based on the bonds sold by a designated re-marketing agent on a weekly basis. The rates were approximately 0 12% and 0 13% for the years ended June 30, 2013 and 2012, respectively. Mandatory annual sinking fund installments begin July 1, 2034, ranging from \$2.3 million to \$3.9 million. The 2008 Bonds were collateralized by a pledge of the receipts of HCGH and guaranteed by the JHHS Obligated Group. In May 2013, HCGH redeemed all of the outstanding principle of the 2008 Bonds that amounted to \$40.0 million.

In connection with the 2008 Bonds, HCGH entered into a \$40.5 million direct-pay letter of credit agreement with PNC Bank, National Association to provide for the payment of principal and interest on the 2008 Bonds. This agreement included the principal amount of the debt plus 42 days of interest at the maximum rate of 10%, and expired on May 8, 2013. The \$40.0 million was classified as current portion of long-term debt on the Balance Sheet as of June 30, 2012 since this agreement expired before June 30, 2013. There were no amounts drawn on the letter of credit as of June 30, 2013 or 2012.

#### 8 Derivative Financial Instruments

HCGH's primary objective for holding derivative financial instruments is to manage interest rate risk. Derivative financial instruments are recorded at fair value and are included in other long-term liabilities in the Balance Sheets. The total notional amount of the interest rate swap agreement was \$40.0 million as of June 30, 2013, and 2012.

HCGH follows accounting guidance on derivative financial instruments that is based on whether the derivative instrument meets the criteria for designation as cash flow or fair value hedges. The criteria for designating a derivative as a hedge include the assessment of the instrument's effectiveness in risk reduction, matching of the derivative instrument to its underlying transaction, and the assessment of the probability that the underlying transaction will occur. HCGH's derivative financial instruments include one interest rate swap agreement without hedge accounting designation.

The value of the interest rate swap agreement entered into by HCGH is adjusted to market value monthly at the close of each accounting period based upon quotations from market makers. Entering into interest rate swap agreements involves, to varying degrees, elements of credit, default, prepayment, market and documentation risk in excess of the amounts recognized on the Balance Sheets. Such risks involve the possibility that there will be no liquid market for these agreements, the counterparty to these agreements may default on its obligation to perform and there may be unfavorable changes in interest rates. HCGH does not hold derivative instruments for the purpose of managing credit risk, limits the amount of credit exposure to any one counterparty and enters into derivative transactions with high quality counterparties. HCGH recognizes gains and losses from changes in fair values of interest rate swap agreements as a non-operating revenue or expense within the performance indicator excess of revenues over expenses on the Statements of Operations and Changes in Net Assets

The fair value of derivative instruments consisted of the following as of June 30 (in thousands)

	Derivatives reported as liabilities			
	Balance	2013	Balance	2012
	Sheet	Fair	Sheet	Fair
	Caption	Value	Caption	Value
Interest rate swap not designated as	Other long-term		Other long-term	
hedging instrument	liabilities	\$ 12,265	liabilities	\$18,872

Derivatives not designated as hedging instruments consisted of the following as of June 30 (in thousands)

Classification of derivative gain (loss) in the	Amount of gain (loss) recognized ii			
Statement of Operations and Changes in Net Assets	change in unrestricted net asset			net assets
		2013		2012
Interest rate swaps				
Change in market value of swap agreement	\$	6,607	\$	(9,990)

The following is a description of HCGH's interest rate swap agreement

In May 2006, HCGH entered into a fixed payor interest rate swap agreement with Goldman, Sachs & Co The notional amount of this swap agreement is \$40 0 million and carries a term of 32 years HCGH will pay Goldman, Sachs & Co a fixed annual rate of 3 946% on the notional amount of the swap agreement in return for the receipt of a floating rate of interest equal to 67% of the one month LIBOR rate. The floating rates were 0 13% and 0 16% as of June 30, 2013 and 2012, respectively. JHHS has guaranteed the prompt payment of this interest rate swap agreement.

This swap agreement has certain collateral thresholds whereby, on a daily basis, if the market value of the swap agreement declines such that its devaluation exceeds the threshold, cash must be deposited by HCGH with the swap counterparty for the difference between the threshold amount and the fair value As of June 30, 2013 and 2012 no collateral was required to be posted to the swap counter party

#### 9 Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets as of June 30 (in thousands), are restricted to

	2013	2012
Health care services Purchase of property, plant and equipment	\$ 6,860 4,116	\$ 5,697 4,604
	\$ 10,976	\$ 10,301

Permanently restricted net assets as of June 30 (in thousands), are restricted to

	2013	2012
Health care services	 3,060	\$ 3,060

#### 10 Pension Plan

HCGH sponsors a cash balance defined benefit pension plan (the "Plan") HCGH contributed 7 5% of each employee's base compensation up to \$25 thousand and 11 3% of base compensation in excess of \$25 thousand. The Plan's assets are invested in a diversified portfolio of stocks, bonds and money market certificates managed by a bank trust department. As of January 1, 1996, accruals under the Plan were frozen. Employees now participate in a 401(k) plan. Effective for the year ended June 30, 2007, HCGH adopted the provisions of statement of financial accounting standards employer's accounting for defined benefit pension and other postretirement plans. This guidance requires that the funded status of defined benefit postretirement plans be recognized on HCGH's Balance Sheet, and changes in the funded status be reflected as a change in net assets.

The change in benefit obligation, plan assets, and funded status of the Plan is shown below (in thousands)

thousands)	2013 2012	
Change in benefit obligation		
Benefit obligation at beginning of year Interest cost Actuarial gain Benefits paid Benefit obligation as of June 30	\$ 11,482  \$ 10,099 470	
Change in plan assets		
Fair value of plan assets at beginning of year Actual return on plan assets Employer contribution Benefits paid Fair value of plan assets as of June 30	\$ 10,225  \$ 10,963	
Funded status as of June 30,		
Fair value of plan assets Projected benefit obligation Funded status	\$ 9,880       \$ 10,225         11,175       11,482         \$ (1,295)       \$ (1,257)	
Amounts recognized in the Balance Sheets consist of (in the	nousands)	
Net pension asset (liability)	<u>\$ (1,295)</u> <u>\$ (1,257)</u>	
Amounts not yet recognized in net periodic benefit cost and (in thousands)	d included in unrestricted net assets consist of 2013 2012	;
Actuarial net loss	\$ 4,656 \$ 5,510	
Accumulated benefit obligation	<u>\$ 11,175</u> <u>\$ 11,482</u>	

Net periodic pension benefit cost	2	2013	2012
Components of net periodic pension cost (in thousands) Interest cost Expected return on plan assets Amortization of prior service cost Settlement loss recognized Net periodic pension benefit expense	\$	470 (609) 636 486 983	\$ 551 (724) 400 273 500
Other Changes in Plan Assets and Benefit Obligations Recognized in Unreastricted Net Assets	2	2013	2012
	\$	109 (963) (854)	\$ 2,343 (746) 1,597

The actuarial net loss for the defined benefit plans that will be amortized from unrestricted net assets into net periodic benefit costs in 2014 is \$549 thousand

The assumptions used in determining net periodic pension cost for the plan are as follows for the year ended June 30

	2013	2012
Discount rate	4 66%	6 03%
Expected return on plan assets	8 00%	8 25%

The assumptions used in determining the benefit obligation for the plan are as follows as of July 1

	2013	2012
Discount rate	5 12%	4 66%
Expected return on plan assets	8 00%	8 00%

The expected rate of return on the plan assets assumption was developed based on historical returns for the major asset classes 
This review also considered both current market conditions and projected future conditions

#### Plan Assets

HCGH's pension plan weighted average asset allocations as of June 30 by asset category are as follows

Asset class	2013	2012
Cash and cash equivalents	1 98%	4 88%
Equities and equity funds	32 44%	30 69%
Fixed income funds	29 18%	26 15%
Alternatives	36 40%_	38 28%
Total	100 00%	100 00%

The Plan's assets are invested, along with JHHS plan assets in a Master Trust, among and within various asset classes in order to achieve sufficient diversification in accordance with HCGH risk tolerance. This is achieved through the utilization of asset managers and systematic allocation to investment management style(s), providing a broad exposure to different segments of the fixed income and equity markets. The Plan strives to allocate assets between equity securities (including global asset allocation) and debt securities at a target rate of approximately 75% and 25%, respectively

#### Fair Value of Plan Assets

Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between a market participant at the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows.

- Level 1 Observable inputs such as quoted market prices for identical assets or liabilities in active markets,
- Level 2 Observable inputs for similar assets or liabilities in an active market, or other than quoted prices in an active market that are observable either directly or indirectly, and
- Level 3 Unobservable inputs in which there is little or no market data that require the reporting entity to develop its own assumptions

The following table presents the plan assets carried at fair value as of June 30, 2013 and 2012, grouped by hierarchy level (in thousands)

As of June 30, 2013	Total		
Assets	Fair Value	Level 1	Level 2
Cash and cash equivalents (1)	\$ 197	\$ 197	\$ -
Equities and equity funds (2)	3,233	220	3,013
Fixed income funds (3)	2,922	2,630	292
Alternatives (4)	3,628	-	3,628
Totals	\$ 9,980	\$ 3,047	\$ 6,933
As of June 30, 2012	Total		
Assets	Fair Value	Level 1	Level 2
Cash and cash equivalents (1)	\$ 499	\$ 499	\$ -
Equities and equity funds (2)	3,138	242	2,896
Fixed income funds (3)	2,674	2,357	317
Alternatives (4)	3,914	_	3,914
			-,

# Howard County General Hospital, Inc. Notes to Financial Statements

for the years ended June 30, 2013 and 2012

- (1) Cash and cash equivalents include investments with original maturities of three months or less and overnight investments. Cash and cash equivalents, and overnight investments are rendered level 1 due to their frequent pricing and ease of converting to cash.
- (2) Equities include individual equities Equity funds include investments in mutual funds, commingled trusts and hedge funds. The individual equities and mutual funds are valued based on the closing price on the primary market and are rendered level 1. The commingled trusts and hedge funds are valued regularly within each month utilizing NAV per unit and are rendered level 2.
- (3) Fixed income funds are investments in mutual funds and commingled trusts investing in fixed income instruments. The underlying fixed investments are principally U.S. Treasuries, corporate bonds, commercial paper, and asset backed securities. The mutual funds are valued based on the closing price on the primary market and are rendered level 1. The commingled trusts are valued regularly within each month utilizing NAV per unit and are rendered level 2.
- (4) Alternative investments include investments that are not traded on national exchanges or over-the-counter markets. These investments are valued at using a NAV per share that has been calculated in accordance with investment company rules, which among other things, indicates that the underlying investments be measured at fair value. This valuation technique coupled with short-term redemption notice periods renders these investments level 2.

There are no unfunded commitments related to the Plan's alternative investments. The following table displays information by major alternative investment category as of June 30, 2013 and 2012 (in thousands)

#### June 30, 2013

Description	Fair Mari Value	et Liquidity	Notice Period	Receipt of Proceeds
Global asset allocation	\$ 1,8	5 Monthly	5 to 30 days	Within 15 days, or 95% on redemption date, 5% within 3 days
Fund of funds		29 Quarterly	45 days	90% within 30, 10% after annual audit
Hedge funds	1,44	2 Monthly, quarterly, or baseline annually	30 to 90 days	90% to 95% within 3 to 30 days, 5% to 10% after annual audit or redemption date
Credit funds	3	36 Annually	60 to 90 days	Within 30 days, or 90% within 10 days, 10% after annual audit
Distressed credit		6 December 31, 2013		
	\$ 3,62	8		

#### June 30, 2012

Description	Fair Marke Value	t Liquidity	Notice Period	Receipt of Proceeds
Global asset allocation	\$ 1,797	Monthly	5 to 30 days	Within 15 days, or 95% on redemption date and 5% on third business day
Fund of funds	813	Quarterly	45 days	Within 5 days, or 90% within 30 to 60 days, 10% after annual audit
Hedge funds	865	Monthly or quarterly, or bi- annually	30 to 65 days	90-95% within 30 days, 5-10% after 10 days or after annual audit
Credit funds	317	Annual	60 to 90 days	Within 30 days, or 90% within 10 days, 10% after annual audit
Distressed credit	122 \$ 3,914	_December 31, 2013 _		•

#### Contributions and Estimated Future Benefit Payments (Unaudited)

HCGH expects to contribute \$396 thousand to its pension plan in the fiscal year 2014

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid in each of the following fiscal years as of June 30, 2014 (in thousands)

2014	\$ 2,070
2015	1,112
2016	1,215
2017	1,088
2018	801
2019-2022	3,712

HCGH also has a 401(k) savings Plan available to all employees. The revised plan provides that HCGH will contribute 1% to 2% of each employee's total compensation in addition to contributing from fifty cents to one dollar and fifty cents, based on years of service, for each dollar contributed by the employee HCGH's contribution match basis is limited to 6% of the employee's total compensation. HCGH funded \$3.2 million and \$3.1 million for the years ended June 30, 2013 and 2012, respectively

#### 11 Maryland Health Services Cost Review Commission

HCGH's charges are subject to review and approval by the Maryland Health Services Cost Review Commission ("HSCRC") HCGH management has filed the required forms with the HSCRC and believes HCGH to be in compliance with HSCRC requirements. The total rate of reimbursement for services to patients under the Medicare and Medicaid programs is based on an arrangement between the Center for Medicare and Medicaid Services and the HSCRC. Management believes that this program will remain in effect at least through June 30, 2014. Effective April 1, 1999, the HSCRC developed a methodology to control inpatient hospital charges and the HCGH elected to be paid under the new methodology. The methodology established a charge per admission cap for each hospital. The hospital specific charge per admission is adjusted annually to reflect cost inflation, and is also adjusted for changes in the hospital's case mix index.

In fiscal 2011, the HSCRC implemented a new methodology to establish a charge per visit ("CPV") for certain types of outpatient services. The hospital specific charge per visit is adjusted annually to reflect cost inflation and is also adjusted for changes in case mix. This methodology is primarily focused on ambulatory surgery procedures, medical clinic visits and emergency room visits. The methodology also includes other types of outpatient services including infusion procedures, therapies, mental health and major radiology procedures. Certain types of visits such as radiation therapy, psychiatric day hospital and certain types of recurring visits will be treated as exclusions under this methodology. In March 2012, the HSCRC voted to suspend the CPV methodology for fiscal 2012. The HSCRC has not yet provided a timeline for the establishment of a replacement methodology.

The HSCRC approves hospital rates on a departmental unit rate basis. Individual unit rates are the basis for hospital reimbursement for inpatient excluded cases and for hospital outpatient excluded services. Under the HSCRC rate methodology, amounts collected for services to patients under Medicare and Medicaid are computed at approximately 94% of HSCRC approved rates. Other payors are eligible to receive up to a 2 25% discount based on prompt payment of claims.

#### 12 <u>Professional and General Liability Insurance</u>

The Johns Hopkins University ("University"), JHHS and its affiliates, including HCGH, participate in an agreement with four other medical institutions to provide a program of professional and general liability insurance for each member institution. As part of this program, the participating medical institutions have formed a risk retention group ("RRG") and a captive insurance company to provide self-insurance for a portion of their risk

JHH and the University each have a 10% ownership interest in the RRG and the captive insurance company. The medical institutions obtain primary and excess liability insurance coverage from commercial insurers and the RRG. The primary coverage is written by the RRG, and a portion of the risk is reinsured with the captive insurance company. Commercial excess insurance and reinsurance is purchased under a claims-made policy by the participating institutions for claims in excess of the primary coverage retained by the RRG and the captive. Primary retentions are \$1.0 million per incident. Primary coverage is insured under a retrospectively rated claims-made policy, premiums are accrued based upon an estimate of the ultimate cost of the experience to date of each participating member institution. The basis for loss accruals for unreported claims under the primary policy is an actuarial estimate of asserted and unasserted claims including reported and unreported incidents and includes cost associated with settling claims. Projected losses were discounted at 57% and 73% as of June 30, 2013 and 2012, respectively.

HCGH's participation in the RRG and the captive insurance company does not extend to claims incurred prior to its purchase by JHHS HCGH is self insured for these claims unless they were reported to HCGH's previous insurance company prior to its purchase by JHHS HCGH has established an additional loss accrual and is funding a separate deposit account with the RRG to cover estimated liabilities related to these claims

Professional and general liability insurance expense incurred by HCGH was \$812 thousand, and \$853 thousand for years ended June 30, 2013 and 2012, respectively, and is included in purchased services on the Statements of Operations and Changes in Net Assets Reserves were \$5 0 million, and \$4 9 million for years ended June 30, 2013 and 2012, respectively

Effective July 1, 2011, HCGH adopted the provisions of ASU 2010-24, "Presentation of Insurance Claims and Related Insurance Recoveries", which clarifies that health care entities should not net insurance recoveries against the related claims liabilities. In accordance with ASU 2010-24, HCGH recorded an increase in its assets and liabilities in the accompanying consolidated Balance Sheet as of June 30, 2013 and 2012 as follows

Caption on Balance Sheets	2013	2012
Prepaid expenses and other current assets Estimated malpractice recoveries, net of current portion Total assets	\$ 867 1,522 \$ 2,389	\$ 994 1,254 \$ 2,248
Current portion of estimated malpractice costs Estimated malpractice costs, net of current portion	\$ 867 1,522	\$ 994 1,254
Total liabilities	<u>\$ 2,389</u>	\$ 2,248

The assets and liabilities represent HCGH's estimated self-insured captive insurance recoveries for claims reserves and certain claims in excess of self-insured retention levels. The insurance recoveries

and liabilities have been allocated between short-term and long-term assets and liabilities based upon the expected timing of the claims payments

#### 13 Transactions with Related Parties

During the years ended June 30, 2013 and 2012, HCGH engaged in transactions with JHHS, and its affiliates, JHH, Johns Hopkins Community Physicians ("JHCP"), and JHMI Utilities, LLC ("Utility")

Significant expense transactions (in thousands)

eignineant expense transactions (in theasands)			
		2013	2012
JHH blood lab services	\$	7,201	\$ 7,388
JHHS shared services		7,129	6,786
JHCP physician seruces		3,170	3,338
Utility for information services		2,660	-
JHH clinical engineering services		857	810
	\$	21,017	\$ 18,322
Balances due to related parties as of June 30 (in thousands)		2013	2012
Due to JHHS	\$	(159)	\$ (821)
Due to JHH		(6,470)	(2,000)
Due to JHCP		(275)	(274)
Due to Utility		(1,774)	-
Due to others		(77)	 (50)
Total due to Affiliates	\$	(8,755)	\$ (3,145)

Broadway Services, Inc ("BSI"), a related organization, is a wholly-owned subsidiary of the Dome Corporation. The Dome Corporation is owned equally by JHHS and the University. BSI provides HCGH with security and manages its housekeeping services. During the years ended June 30, 2013 and 2012, HCGH incurred expenses of approximately \$1.9 million and \$1.6 million, respectively for these services.

In March 2012, HCGH and JHH entered into a short-term Promissory Note in the amount of \$110 6 million, and carried an interest rate of 2 75%. The Promissory Note principal and accrued interest was due on May 31, 2012, or upon an earlier long-term extension of the Affiliate Note. The proceeds of the Affiliate Note were placed in HCGH's debt service reserve trust for the purpose of redeeming the 1998. Bonds. In May 2012, the Promissory Note was extended ("2012 Affiliate Note"), and now has a final due date of July 1, 2033. The 2012 Affiliate Note carries an interest rate that resets annually and varies from 4.11% to 4.82%, and is payable semi-annually. Interest expense paid to JHH was \$4.7 million and \$758 thousand for the years ended June 30, 2013 and 2012, respectively. Principal payments are due on July 1 of each year and range from \$700 thousand in 2013 to \$7.2 million in 2034. The balance on the Promissory Note was \$110.6 million and \$109.9 million as of June 30, 2013 and 2012, respectively.

In May 2013, HCGH and JHHS entered into a long-term Promissory Note ("2013A Affiliate Note") in the amount of \$40 0 million, and carries a variable rate interest based on the three-month LIBOR plus a spread of 0 65%. The 2013A Affiliate Note comes due in 2046. Interest payments will be made at the end of each month. The rate was approximately 0 87% for the year ended June 30, 2013. Interest expense paid to JHHS was \$49 thousand for the year ended June 30, 2013. Principle payments on the 2013A Affiliate Note begin in the year 2034, and range from \$2.3 million to \$3.9 million.

On June 30, 2013, HCGH and JHHS entered into a long-term Promissory Note ("2013B Affiliate Note") in the amount of \$16 0 million, and carries a fixed interest rate of 3 00%. The 2013B Affiliate Note is

# Howard County General Hospital, Inc. Notes to Financial Statements

for the years ended June 30, 2013 and 2012

structured as a term note and comes due in 2023 Interest payments on the 2013B Affiliate Note loan are paid semi-annually on July 1 and January 1 each year

Total maturities of all affiliate notes during the next five years and thereafter are as follows as of June 30, 2013 (in thousands)

2014	\$	3,940
2015		3,872
2016		3,977
2017		4,095
2018		4,222
Thereafter	1	145,764
	\$ 1	165,870

The current portion of affiliate notes was \$3 9 million as of June 30, 2013

Interest costs incurred related to all external and related party debt amounted to \$6.4 million during the year ended June 30, 2013, of which \$5 thousand was capitalized and \$6.4 million was expensed interest costs incurred relating to all external and related party debt amounted to \$7.3 million during the year ended June 30, 2012, of which \$29 thousand was capitalized and \$7.3 million was expensed

#### 14 Contracts, Commitments and Contingencies

There are several lawsuits pending in which HCGH has been named as a defendant. In the opinion of HCGH's management, after consultation with legal counsel, the potential liability, in the event of adverse settlement, will not have a material impact on HCGH's financial position.

Commitments for leases that do not meet the criteria for capitalization are classified as operating leases with related rentals charged to operations as incurred. The following is a schedule by year of the future minimum lease payments under operating leases as of June 30, 2013, that have initial or remaining lease terms in excess of one year (in thousands)

2014	\$ 1,051
2015	1,057
2016	1,084
2017	1,111
2018	1,140

Rental expense for all operating leases for years ended June 30, 2013 and 2012 were \$747 thousand and \$1 0 million, respectively

#### 15 Functional Expenses

HCGH provides general health care services to residents within its geographic location. Expenses relating to these services were \$190.3 million and \$197.8 million for health care services, and \$31.7 million and \$32.4 million for general and administrative services for the years ended June 30, 2013 and 2012, respectively

#### 16 Howard Hospital Foundation

Interest in net assets of HHF of \$13.9 million and \$13.2 million as of June 30, 2013 and 2012, respectively, are presented in Assets Whose Use is Limited in the Balance Sheets

HHF assets consisted of cash and cash equivalents of \$372 thousand and \$1 0 million, marketable securities of \$7 9 million and \$6 9 million, and contributions receivable of \$5 9 million and \$5 7 million as of June 30, 2013 and 2012, respectively

HHF liabilities were \$214 thousand and \$300 thousand and net assets were \$13.9 million and \$13.2 million as of June 30, 2013 and 2012, respectively. The changes in net assets were \$675 thousand and (\$1.3) million for the years ended June 30, 2013 and 2012, respectively.

HCGH made transfers to HHF in the amounts of \$1 0 million for each of the years ended June 30, 2013 and 2012 HHF made transfers to HCGH to reimburse HCGH for operating costs and other program support paid by HCGH on behalf of HHF amounting to \$1 0 million for each of the years ended June 30, 2013 and 2012, respectively

#### 17 Subsequent Events

HCGH has performed an evaluation of subsequent events through September 27, 2013, which is the date the financial statements were issued