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Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection A For the 2012 calendar year, or tax year beginning 07-01-2012 2012, and ending 06-30-2013 D Employer identification number **B** Check if applicable JOHNS HOPKINS HEALTH SYSTEM CORPORATION Address change 52-1465301 Doing Business As Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 3910 KESWICK RD SOUTH BLDG 4TH Terminated FLOOR NO 4300A (443) 997-5724 Amended return City or town, state or country, and ZIP + 4 BALTIMORE, MD 21211 Application pending G Gross receipts \$ 273,354,298 Name and address of principal officer H(a) Is this a group return for RONALD J WERTHMAN ┌ Yes ┌ No affiliates? 3910 KESWICK RD SOUTH BLDG 4TH FLOOR NO 4 **H(b)** Are all affiliates included? ☐ Yes ☐ No BALTIMORE, MD 21211 If "No," attach a list (see instructions) Tax-exempt status H(c) Group exemption number ▶ Website: ► WWW HOPKINSMEDICINE ORG K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ►  ${f M}$  State of legal domicile L Year of formation 1986 Part I Summary 1 Briefly describe the organization's mission or most significant activities THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION IS A SUPPORT ORGANIZATION FOR THE JOHNS HOPKINS HOSPITAL, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC , JOHNS HOPKINS MEDICAL SERVICES CORPORATION AND JOHNS HOPKINS COMMUNITY PHYSICIANS THE ORGANIZATION PROVIDES CENTRALIZED PURCHASING, DISTRIBUTION, LEGAL, CLAIMS MANAGEMENT AND OTHER SERVICES TO THE SUPPORTED MEDICAL SERVICE PROVIDERS IT IS ORGANIZED AND OPERATED EXCLUSIVELY AS A CHARITABLE TAX-EXEMPT ORGANIZATION WITHIN Activities & Governance THE MEANING OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE THE SUPPORT SERVICES PROVIDED BY THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION ENABLES EACH OF THE SUPPORTED ORGANIZATIONS TO MORE EFFECTIVELY FULFILL THIER CHARITABLE PURPOSE OF PROMOTING AND ADVANCING HEALTH CARE 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . 13 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 12 5 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . 5 3,013 **6** Total number of volunteers (estimate if necessary) . . . . . . 0 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 . 7a 4,885,132 **b** Net unrelated business taxable income from Form 990-T, line 34 . . . 4,488,337 **Prior Year Current Year** 5,227,033 10,486,355 Program service revenue (Part VIII, line 2g) . 160,540,507 188,532,265 59,401,369 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 64,813,339 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 4,829,503 7,260,363 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 229,998,412 271,092,322 15,873,171 8,778,869 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). Benefits paid to or for members (Part IX, column (A), line 4) . . . . 14 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines Expenses 109,984,383 129,668,301 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . 0 Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright$  1,986,790 b 81,260,134 98,494,837 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 17 207,117,688 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 236,942,007 18 22,880,724 19 Revenue less expenses Subtract line 18 from line 12 . . . 34,150,315 Assets or d Balances **Beginning of Current End of Year** Year 357,116,637 574,315,267 20 Total assets (Part X, line 16) . . . . . Total liabilities (Part X, line 26) . . . . . . 314,135,927 21 475,941,983 98,373,284 22 Net assets or fund balances Subtract line 21 from line 20 . . . 42,980,710 Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2014-05-12 Signature of officer Date Sign Here RONALD J WERTHMAN SENIOR VP/FINANCE & TREASURER Type or print name and title Print/Type preparer's name Preparer's signature Check / If self-employed Paid Firm's name Firm's EIN 🕨 Preparer

May the IRS discuss this return with the preparer shown above? (see instructions)

Firm's address

**Use Only** 

Phone no

┌ Yes ┌ No

I.C.	Check if Schedule O contain			:		√
1	Briefly describe the organization's	mission				
JOHN COM MAN EXCL REVE OF T	JOHNS HOPKINS HEALTH SYSTEMS HOPKINS BAYVIEW MEDICAL ( MUNITY PHYSICIANS THE ORGA AGEMENT AND OTHER SERVICES LUSIVELY AS A CHARITABLE TAX ENUE CODE THE SUPPORT SERVI HE SUPPORTED ORGANIZATIONS ANCING HEALTH CARE	CENTER, INC, JOHN NIZATION PROVID TO THE SUPPORTE E-EXEMPT ORGANIZ ICES PROVIDED BY	NS HOPKINS MEDICA ES CENTRALIZED PU ED MEDICAL SERVIC ATION WITHIN THE THE JOHNS HOPKIN	L SERVICES CORPOR JRCHASING, DISTRIE E PROVIDERS IT IS ( MEANING OF SECTIO S HEALTH SYSTEM C	RATION AND BUTION, LEGA DRGANIZED A N 501(C)(3) ORPORATION	JOHNS HOPKÍNS AL, CLAIMS AND OPERATED OF THE INTERNAL N ENABLES EACH
_	2					
2	Did the organization undertake any the prior Form 990 or 990-EZ? . If "Yes," describe these new service				on • • •	┌ Yes ┌ No
3	Did the organization cease conduct services?	ting, or make significa	ant changes in how it c	onducts, any program		┌ Yes ┌ No
	If "Yes," describe these changes or	n Schedule O				
4	Describe the organization's programexpenses Section 501(c)(3) and 5 the total expenses, and revenue, if	501(c)(4) organizatioi	ns are required to repo			
4a	(Code ) (Expense  JHHS IS INCORPORATED TO, AMONG OTH AFFILIATION ENABLES EACH INSTITUTION CONSTITUENTS, WHILE AT THE SAME TIM TERTIARY AND SPECIALTY HOSPITALS PR JHHS ENHANCES THE QUALITY OF CARE IN KNOWLEDGE AND EXPERTISE OF THE OTH STRUCTURE ALLOWS FOR REGIONAL AND RESOURCES COORDINATION OF THESE IN WIDER RANGE OF HIGHER QUALITY, MOR	HER THINGS, FORMULATE I TO FULFILL MORE EFFEC ME ENHANCING THE QUALI OVIDES PATIENTS OF THE BY ALLOWING A PATIENT S HER SYSTEM AFFILIATES, 'D STRATEGIC PLANNING, II FUNCTIONS PROVIDES EFF	POLICY AMONG AND PROVI TIVELY THEIR TAX-EXEMPT ITY OF HEALTH CARE AVAIL SYSTEM WITH A BROADER SEEKING THE SERVICES OF WHERE SUCH ADDITIONAL NCREASED ACCESS TO CAP FICIENCIES OF OPERATION	PURPOSES TO PROMOTE THABLE IN MARYLAND FIRST ARANGE OF GENERAL AND SIGNLY ONE MEMBER OF THE SIGNLY ONE MEMBER OF THE SIGNLY OF DUPLIAND ALLOWS EACH AFFILIAN	ENT FOR JHHS AI HE HEALTH OF TH ND FOREMOST, T PECIALTY HEALTH SYSTEM ACCESS G ARE REQUIRED CATIVE SERVICES TED MEMBER ORG	IEIR RESPECTIVE ITHE AFFILIATION OF ICARE SERVICES THE TO THE RESOURCES, SECOND, THE JHHS S AND BETTER USE OF
4b	(Code ) (Expense	<u>.</u> :s \$	ıncludıng grants of \$	) (Rever	ue \$	)
4c	(Code ) (Expense	:s \$	ıncludıng grants of \$	) (Rever	 iue \$	)
4d	Other program services (Describe	 e in Schedule O )				
	(Expenses \$	ıncludıng grants	of\$	) (Revenue \$		)
4e	Total program service expenses	182,680,89	7			

Part IV	Checklist o	f Red	uired	Sche	dules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f z}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f CD}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line $1^2$ If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
_		F	orm <b>99</b> 0	(2012)

GI I	Statements Regarding Other 1RS Fillings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
ı	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   334			.40
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
ı	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
•	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		N
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	-		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
ı	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>12</b> c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed►MD , NY , FL
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - ☐ O wn website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►THE CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH BALTIMORE, MD (443) 997-5724

Form	990	(2012)
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### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1								
(A) Name and Title	week (list any hours	more t perso and	han o	one l both ector	box, an o	officer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
		Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2,1033-M13C)	MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form <b>990</b> (2012)

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more t	tion ( han d on is	one I both	oox, an	heck unless officer stee)	•	( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	compensation W- from the			
		for related organizations below dotted line)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		rganizati relate organiza	ed	
1b	Sub-Total	<u> </u>		<u> </u>	Ŀ	<u> </u>		<b>▶</b>						
c	Total from continuation sheet	s to Part VII, S	ection A	١.				Þ						
	Total number of individuals (in	aluding but not	lumuta di	• • •	•	licto	• d abau	<u>~\.</u>	35,034,584		0		7,088,843	
2	Total number of individuals (in \$100,000 of reportable compe						u abov	e) w	no received more th	la II				
										-		Yes	No	
3	Did the organization list any <b>f</b> oon line 1a? <i>If</i> " <i>Yes,"</i> complete S					key •	emplo	yee, •	, or highest compen	sated employee	3	Yes		
4	For any individual listed on line organization and related organ individual										4	Yes		
5	Did any person listed on line 1 services rendered to the organ									or individual for	5		No	
Se	ection B. Independent Co	ntractors												
1	Complete this table for your five	ve highest comp										ax vear		

(A) Name and business address	( <b>B</b> ) Description of services	(C) Compensation
FSK LAND CORPORATION 3910 KESWICK RD STE N-2500 BALTIMORE MD 21211	REAL ESTATE SERVICES	4,709,844
PRICEWATERHOUSE COOPERS LLP PO BOX 7247-8001 PHILADELPHIA PA 19170	CONSULTING	3,349,367
HAVAS PR NORTH AMERICA PO BOX 6173 CHURCH STREET STATION NEW YORK NY 10249	CONTRACT SERVICES	3,241,823
3M PO BOX 371227 PITTSBURGH PA 15250	SOFTWARE MAINTENANCE	2,009,597
MULLAN ENTERPRISES 2330 WEST JOPPA RD STE 210 LUTHERVILLE MD 21093	REAL ESTATE SERVICES	1,859,400
2. Total number of independent contractors (including but not limited to those lists	ad above) who received more than	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization  $\blacktriangleright 85$ 

Form 99								Page <b>9</b>
Part V	/1111	Statement of Check of Sched	of Revenue ule O contains a respo	nse to any question	ın thıs Part VIII    .			
		Once in General	are o contains a respo	nse to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
sΩ	1a	Federated cam	paigns 1a					
ant	ь	Membership du	ues <b>1b</b>					
P E	c	Fundraising ev	ents <b>1c</b>					
iffs, a⊤A	d	Related organiz	zations 1d					
n Ei	e	Government grant	ts (contributions) <b>1e</b>	5,153,716				
Sir	f		ons, gifts, grants, and <b>1f</b>			!		
uti	'	similar amounts no	ot included above			ļ		
를등	g	Noncash contributi 1a-1f \$	ions included in lines					
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add line	s 1 a - 1 f	📦	10,486,355			
				Business Code				
an i	2a	AFFILIATION FEE		541900	177,180,272	172,360,067	4,820,205	
Program Serwoe Revenue	ь	PACE PROG REV		900099	11,351,993	11,351,993		
	c							
ē. Ā	d							
6 E	e							
<u> </u>	f	All other progra	am service revenue					
Ě	g	Total. Add line:	s 2a-2f		188,532,265			
	3		come (ıncludıng dıvıden		64,796,371			64,796,371
	4		ar amounts) stment of tax-exempt bond		04,790,371			04,790,371
	5		· · · · · · · · ·	· · · · ·				
		Royaldes :	(ı) Real	(II) Personal				
	6a	Gross rents	7,046,268	(,				
	ь	Less rental	2,261,976					
	c	expenses Rental income	4,784,292					
	d	or (loss) Net rental inco	me or (loss)		4,784,292		64,927	4,719,36
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of	, ,	16,968				
		assets other		10,908				
	ь	than inventory Less cost or						
		other basis and sales expenses		0				
	C	Gain or (loss)		16,968	45.050			45.056
	d		ss)		16,968			16,968
ψ.	8a	Gross income f events (not inc						
Other Revenue		\$	 s reported on line 1c)					
ě		See Part IV, lir						
4			a					
Ě	b		(penses b					
·	c 9a		(loss) from fundraising from gaming activities	events  -				
			ne 19					
			а					
	b		(loss) from saming act					
	10a	Gross sales of	(loss) from gaming acti	vicies				
		returns and allo						
			a					
	b	=	oods sold <b>b</b> (loss) from sales of inv	entory				
	С	Miscellaneou		Business Code				
	11a	MISCELLANEO		900099	1,816,107			1,816,10
	b	TELEPHONE 8		900099	659,964			659,964
	С							
	d	All other reven	ue					
	е	Total. Add line:	s 11a-11d		2,476,071			
	12	Total revenue.	See Instructions .	🗚	271,092,322	183,712,060	4,885,132	72,008,775
	1			J	211,032,322	103,712,000	7,000,132	, 2,000,775

	IX Statement of Functional Expenses				
ectio	n 501(c)(3) and 501(c)(4) organizations must complete all columns Al	The state of the s			
	Check if Schedule O contains a response to any question in this Pa	art IX			<u> </u>
	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	8,778,869	8,778,869		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	29,998,376		29,998,376	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	56,923,697	50,662,090	6,261,607	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	24,573,228	21,870,173	2,703,055	
9	Other employee benefits				
0	Payroll taxes	18,173,000	16,173,970	1,999,030	
1	Fees for services (non-employees)				
а	Management				
b	Legal	2,726,329		2,726,329	
c	Accounting	1,898,102		1,898,102	
d	Lobbying	253,852		253,852	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on				
	Schedule O)	11,444,860	10,185,925	1,258,935	
2	Advertising and promotion	1,560,245	1,560,245		
3	Office expenses	12,704,473	11,306,981	1,397,492	
ļ	Information technology				
;	Royalties				
5	Occupancy	640,451	570,001	70,450	
7	Travel	832,082	740,553	91,529	
3	Payments of travel or entertainment expenses for any federal, state, or local public officials				
•	Conferences, conventions, and meetings	485,429	432,032	53,397	
)	Interest	846,469	846,469		
	Payments to affiliates				
2	Depreciation, depletion, and amortization	7,729,129	7,729,129		
}	Insurance	24,346		24,346	
ŀ	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	UBI TAXES	1,921,830	1,921,830		
b	PURCHASED SERVICES	42,317,702	37,662,757	2,668,155	1,986,7
c	COLLECTION AGENCY EXPEN	3,595,814	3,595,814		
d	SOFTWARE AGREEMENT	3,196,888	2,845,230	351,658	
e	All other expenses	6,316,836	5,798,829	518,007	
5	Total functional expenses. Add lines 1 through 24e	236,942,007	182,680,897	52,274,320	1,986,7
6	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)		222,200,007		_,,,,,,

Part X Balance Sheet

Рагс	- ^ -	Check if Schedule O contains a response to any question in this Part X			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing		1	
	2	Savings and temporary cash investments	31,649,313	2	65,275,790
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	287,894	4	4,181,148
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	,	5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
χ. Ε	7	Notes and loans receivable, net	6,950,779	7	237,848,230
ď.	8	Inventories for sale or use	5,162,165	8	4,270,846
	_		1,370,657	9	1.744.887
	9	Prepaid expenses and deferred charges	1,370,637	9	1,744,007
	10a	Land, buildings, and equipment cost or other basis  Complete Part VI of Schedule D  87,318,62	<b>_</b>		
	b	Less accumulated depreciation	46,437,810		43,972,471
	11	Investments—publicly traded securities		11	
	12	Investments—other securities See Part IV, line 11	88,966,183	12	183,046,636
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	176,291,836	15	33,975,259
	16	Total assets. Add lines 1 through 15 (must equal line 34)	357,116,637	16	574,315,267
·	17	Accounts payable and accrued expenses	59,791,447	17	78,605,578
	18	Grants payable		18	·
	19	Deferred revenue		19	_
	20	Tax-exempt bond liabilities	4,085,747	20	299,994,243
: این	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
- An I	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
윤ㅣ		persons Complete Part II of Schedule L		22	
□	23	Secured mortgages and notes payable to unrelated third parties	2,274,690	23	1,872,517
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	247,984,043	25	95,469,645
	26	Total liabilities. Add lines 17 through 25	314,135,927	26	475,941,983
ě		Organizations that follow SFAS 117 (ASC 958), check here ▶   and complete lines 27 through 29, and lines 33 and 34.			
au.	27	Unrestricted net assets	41,075,661	27	97,583,258
- E	28	Temporarily restricted net assets	1,905,049	28	790,026
<u> </u>	29	Permanently restricted net assets		29	
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and			
0.F		complete lines 30 through 34.			
S     :	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
A S	32	Retained earnings, endowment, accumulated income, or other funds		32	
			F		
	33	Total net assets or fund balances	42,980,710	33	98,373,284

Par	TEXT Reconcilliation of Net Assets  Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		271,0	92,322
2	Total expenses (must equal Part IX, column (A), line 25)	2		236,9	942,007
3	Revenue less expenses Subtract line 2 from line 1	3			150,315
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			980,710
5	Net unrealized gains (losses) on investments	5			-8,087
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		21,2	250,346
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			 373,284
Par	t XII Financial Statements and Reporting			<u> </u>	•
	Check if Schedule O contains a response to any question in this Part XII				. $ abla$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revious a separate basis, consolidated basis, or both	ewed or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	require	d <b>3b</b>		

Software ID: **Software Version:** 

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
<b>(A)</b> Name and Title	(B) Average hours per week (list any	dire	than pers office ctor/t	not one on i r an	box s bot d a tee)	, th		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
AB KRONGARD ESQUIRE ACTING CHAIRMAN	1 00 0 00	Х						0	0	0
JANIE ELIZABETH BAILEY TRUSTEE	1 00 0 00	Х						0	0	0
LENOX D BAKER JR MD TRUSTEE	1 00 1 00	Х						0	0	0
GEORGE L BUNTING JR TRUSTEE	1 00 1 00	Х						0	0	0
EDWARD L CAHILL TRUSTEE	1 00 1 00	Х						0	0	0
CLARITA G FRAZIER MD TRUSTEE	1 00 0 00	Х						0	0	0
FRANCIS X KNOTT TRUSTEE	1 00 2 00	Х						0	0	0
RONALD R PETERSON PRESIDENT	9 00 51 00	Х		Х				13,573,496	0	1,812,123
THEO C RODGERS TRUSTEE	1 00 0 00	Х						0	0	0
MELANIE R SABELHAUS TRUSTEE	1 00 0 00	Х						0	0	0
C MICHAEL ARMSTRONG TRUSTEE	1 00 1 00	Х						0	0	0
PAUL B ROTHMAN TRUSTEE/VICE CHAIRMAN	1 00 2 00	Х		Х				0	0	0
DAVID C HODGSON TRUSTEE	1 00 0 00	Х						0	0	0
JOHN M COLMERS VP HEALTH CARE TRANSFORMAT	30 00 30 00			Х				457,566	0	131,057
BRIAN A GRAGNOLATI SR VP COMMUNITY DIVISION	24 00 36 00			х				3,326,151	0	40,805
KENNETH GRANT VP SUPPLY CHAIN	5 00 55 00			Х				451,531	0	151,879
DALAL J HALDEMAN PHD VP MARKETING & COMMUNICATI	5 00 55 00			Х				698,633	0	69,129
SALLY W MACCONNELL VP/FACILITIES	5 00 55 00			Х				922,300	0	278,247
PAMELA D PAULK VP/HUMAN RESOURCES	5 00 55 00			Х				649,501	0	155,965
JOANNE E POLLAK SR VP & VP HIPPA	7 00 53 00			Х				1,021,286	0	364,483
STEPHANIE L REEL VP/MANAGEMENT SYSTEM & INF	1 00 1 00			Х				0	0	0
JUDY A REITZ VP/OPERATIONS INTEGR	5 00 55 00			Х				1,272,934	0	533,516
G DANIEL SHEALER JR VP/GENERAL COUNSEL & CORP	5 00 55 00			х				671,208	0	249,543
RONALD J WERTHMAN SENIOR VP/FINANCE & TREAS	12 00 48 00			Х				915,085	0	365,794
SAMUEL H CLARK JR ASSISTANT SECRETARY	9 00 51 00			Х				685,359	0	126,075

<b>(A)</b> Name and Title	(B) Average hours per week (list any	dire	than pers office ctor/i	not one on is r and trust	box s bot d a :ee)	, th		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
STUART ERDMAN ASSISTANT TREASURER	3 00 57 00			х				555,546	0	186,947
ROBERT NEALL EXECUTIVE	1 00 59 00				х			420,043	0	181,111
PATRICIA MC BROWN EXECUTIVE	15 00 45 00				х			662,494	0	158,003
MARY COOKE EXECUTIVE	1 00 59 00				х			348,523	0	86,619
MICHAEL LARSON CONTROLLER	25 00 35 00				х			493,678	0	130,776
STEVEN THOMPSON EXECUTIVE	1 00 59 00				х			713,014	0	273,756
JEFFREY JOY EXECUTIVE	1 00 59 00				х			587,204	0	47,555
STEVEN KRAVET EXECUTIVE	1 00 59 00				х			736,505	0	40,922
LINDA KLINE EXECUTIVE	60 00 0 00				х			307,367	0	88,638
LINDA GILLIGAN EXECUTIVE	1 00 59 00				х			322,691	0	145,701
ANNETTE FRIES SR COUNSEL REG & CORP	60 00 0 00				х			214,321	0	117,018
MOHAN CHELLAPPA EXECUTIVE	1 00 39 00					х		423,099	0	87,542
SWATI SARAIYA EMH PHYSICIAN	40 00 0 00					х		335,829	0	56,204
LOUIS KOKKINAKOS EMH PHYSICIAN	40 00 0 00					х		322,246	0	54,446
MARYANN CORKRAN EXECUTIVE	1 00 39 00					х		355,579	0	56,197
ANATOLY GIMBURG SR DIRECTOR FACILITIES	40 00 0 00					х		339,436	0	106,997
EDWARD D MILLER MD FORMER OFFICER AND TRUSTEE	1 00 2 00						х	731,637	0	102,810
RICHARD O DAVIS PHD FORMER OFFICER	1 00 59 00						х	676,852	0	190,015
DANIEL SMITH FORMER KEY EMPLOYEE	1 00 59 00						х	529,624	0	171,675
REBECCA ZUCCARELLI FORMER KEY EMPLOYEE	60 00 0 00						х	288,095	0	69,734
MARY MYERS FORMER KEY EMPLOYEE	60 00 0 00						х	262,374	0	137,321
HOWARD REEL FORMER KEY EMPLOYEE	60 00 0 00						х	462,529	0	123,430
MICHAEL IATI FORMER KEY EMPLOYEE	60 00						x	300,848	0	196,810

**Employer identification number** 

OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

JOHNS	6 НОРКІ	NS HEALTH SYSTE	M CORPORATION											
								52-1465	301					
Pa	rt I	Reason fo	r Public Charity S	Status (All	organizatio	ons must co	omplete th	ıs part.) See	ınstruct	ions.				
The	organız	ation is not a p	orivate foundation bec	auseıtıs (F	or lines 1 th	rough 11, ch	eck only on	e box )						
1	$\Gamma$	A church, con	vention of churches, o	or associatio	n of churche	s described i	ın <b>section 1</b> 7	70(b)(1)(A)(i)						
2		A school desc	ribed in <b>section 170(l</b>	b)(1)(A)(ii).	(Attach Sch	edule E )								
3	Ė		a cooperative hospita		•	•	ction 170(b)	)(1)(A)(iii).						
4		A medical res	earch organization op	erated in coi	nunction wit	h a hospital d	described in	section 170(b	)(1)(A)(	iii). Ente	r the			
	·		ne, city, and state					•	, , , ,					
5	Γ	An organization	on operated for the be	nefit of a col	lege or unive	rsity owned	or operated	by a governme	ntal unıt	describ	ed in	_		
		section 170(b	)(1)(A)(iv). (Complet	te Part II)										
6	Γ	A federal, sta	te, or local governmer	nt or governn	nental unit de	escribed in <b>s</b> e	ection 170(l	b)(1)(A)(v).						
7	Γ	An organization	on that normally recei	ves a substa	intial part of	ıts support fr	rom a govern	nmental unit or	from the	genera	public			
_	_		ection 170(b)(1)(A)(											
8	<u> </u>		trust described in <b>sec</b>											
9	ı	_	on that normally recei					•	-	•	_			
		•	activities related to it	•		-	•							
			m gross investment i				•		l tax)fro	m busin	esses			
	_	acquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III)  An organization organized and operated exclusively to test for public safety. See <b>section 509(a)(4).</b>												
	<u> </u>	-	•		•	•	•							
11	<b> ~</b>	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purpose one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). On the box that describes the type of supporting organization and complete lines 11e through 11h  a Type I b Type II c Type III - Type III - Functionally integrated d Type III - Non-functionally integrated												
e	<u>~</u>		his box, I certify that ndation managers and a)(2)	_			•			-	-			
f		If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box												
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?												
		(i) A person who directly or indirectly controls, either alone or together with persons described in (ii)  Yes No												
		and (III) below	, the governing body o	of the suppor	ted organiza	tion?				11g(i)		No		
		(ii) A family n	nember of a person de	scribed in (i)	) above?					11g(ii)		Νo		
		(iii) A 35% c	ontrolled entity of a pe	erson descril	oed in (i) or (	п) above?				11g(iii)		No		
h		Provide the fo	llowing information ab	out the supp	orted organı	zation(s)								
(i) Name of supported organization		ı   `´	organization organization in		(v) Did you the organi in col (i) suppo	ization of your	(vi) Is to organizate col (i) organizate col (i) organizate col (ii) organizate col (iii) organizate col (iiii) organizate col (iii) organizate col	on in anized	(1	(vii) A mour monetar support				
			<u>"</u>	Yes	No	Yes	No	Yes	No					
	itional a Table	:												
Tota	ı	1	1		1	1	1	I	1		8 01	יח חחו		

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	iplete Pa	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

### **Additional Data**

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

### Form 990, Sch A, Part I, Line 11h - Provide the following information about the supported organization(s).

(i) Name of Supported Organization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section)	(iv) Is the organization in (i) listed in your governing document?		ın (ı) of your support?		Did you notify the organization in (i) of your support?		Is organız	ri) the ation in nized in JS?	<b>(vii)</b> A mount of support?
			Yes	Yes No		No	Yes	No			
THE JOHNS HOPKINS HOSPITAL	520591656	3	Yes		Yes		Yes		5000000		
JOHNS HOPKINS MEDICAL SERVICES CORPORATION	521232569	3	Yes		Yes		Yes		0		
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	521341890	3	Yes		Yes		Yes		0		
JOHNS HOPKINS COMMUNITY PHYSICIANS INC	521467441	3	Yes		Yes		Yes		3000000		

DLN: 93493132014774

## OMB No 1545-0047

Inspection

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Political Campaign and Lobbying Activities

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** JOHNS HOPKINS HEALTH SYSTEM CORPORATION 52-1465301 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes ┌ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

section 4911 tax for this year?

┌ Yes ┌ No

# Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

Check	<b>▶</b>	ıf the filing	organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, E	ĪN,
		expenses	and share of excess lobbying expenditures)	

B Check ► If the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals					
Total lobbying expenditures to influence public o	pinion (grass roots lobbying)							
Total lobbying expenditures to influence a legisl	253,852							
Total lobbying expenditures (add lines 1a and 1	253,852							
O ther exempt purpose expenditures	ther exempt purpose expenditures							
Total exempt purpose expenditures (add lines 1	236,942,007							
<ul> <li>Lobbying nontaxable amount Enter the amount is columns</li> </ul>	rom the following table in both	1,000,000						
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:							
Not over \$500,000	20% of the amount on line 1e							
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000							
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000							
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000							
Over \$17,000,000	\$1,000,000							
Grassroots nontaxable amount (enter 25% of lir	e 1f)	250,000						
Subtract line 1g from line 1a If zero or less, ent	ubtract line 1g from line 1a If zero or less, enter -0-							
i Subtract line 1f from line 1c If zero or less, ente	r-0-	0						
i If there is an amount other than zero on either lii	ne 1h or line 1i, did the organization file Form 4720	O reporting	□ Ves □ No.					

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

**Lobbying Expenditures During 4-Year Averaging Period** Calendar year (or fiscal year (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) Total beginning in) 1,000,000 1,000,000 1,000,000 1,000,000 4,000,000 Lobbying nontaxable amount Lobbying ceiling amount 6,000,000 (150% of line 2a, column(e)) 255,221 Total lobbying expenditures 239,646 250,499 253,852 999,218 Grassroots nontaxable amount 250,000 250,000 250,000 250,000 1,000,000 Grassroots ceiling amount 1,500,000 (150% of line 2d, column (e)) Grassroots lobbying expenditures

<u> </u>	,		
Part II-B	Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	NOT	
	med Form 5768 (election under section 501(n)).		

For o	r each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a	1)	<u>(b</u>		
activ		Yes	No	P	Moun	it
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	O ther activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Ī			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		Ī			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Ī			
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c)	(5), o	rse	ectio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		Г	2		

3	3 Did the organization agree to carry over lobbying and political expenditures from the prior year?					
Par	t III-B	Complete if the organization is exempt under section $501(c)(4)$ , section $501(c)(5)$ ,	or so	ectio	n	
		501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b	) Par	t III-	٠Α,	
		line 3 is answered "Yes."				

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and		

## Taxable amount of lobbying and political expenditures (see instructions)Part IV Supplemental Information

political expenditure next year?

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

I dentifier	Return Reference	Explanation
PART IV, SUPPLEMENTAL INFORMATION		THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION PAID \$253,852 DURING THE FISCAL YEAR ENDED JUNE 30, 2013 FOR SUPPORT OF LOBBYING ACTIVITIES THE JOHNS HOPKINS HEALTH SYSTEM MAINTAINS A DEPARTMENT OF GOVERNMENTAL RELATIONS THE PRIMARY PURPOSE OF THIS DEPARTMENT IS TO MAINTAIN CONTACT WITH ELECTED AND APPOINTED STATE OFFICIALS, AND OCCASIONALLY FEDERAL OFFICIALS, REGARDING ISSUES WHICH IMPACT THE JOHNS HOPKINS HEALTH SYSTEM OR ITS AFFILIATES AS WELL AS THE HEALTHCARE INDUSTRY IN GENERAL

4

DLN: 93493132014774

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public

Internal Revenue Service		► Attach to For	Inspection				
Name of the organizat			Employer identification number				
,01	HOI KING HEALI			52-1465301			
Pa		nizations Maintaining Donor Adv		ınds or Accounts	. Complete if the		
	organi	zation answered "Yes" to Form 990	, Part IV, line 6.  (a) Donor advised funds	(b) Funds and	other accounts		
1	Total number a	at end of year	(a) Donor advised funds	(b) i unus anu	other accounts		
2		tributions to (during year)					
3		nts from (during year)					
4		ue at end of year					
5		zation inform all donors and donor adviso organization's property, subject to the or		or advised	┌ Yes ┌ No		
6	used only for c	zation inform all grantees, donors, and do charitable purposes and not for the benef ermissible private benefit?			┌ Yes ┌ No		
Pa		ervation Easements. Complete if	the organization answered "Yes" to	Form 990, Part I\	', line 7.		
2	Preservation Protection Preservation Complete lines	conservation easements held by the org on of land for public use (e g , recreation of natural habitat on of open space s 2a through 2d if the organization held a	or education) Preservation of an Preservation of a c	ertified historic struc	ture		
	easement on t	he last day of the tax year	Г	Hold at the	End of the Year		
а	Total number o	of conservation easements		2a	Liid Of the Fear		
b		restricted by conservation easements		2b			
c		servation easements on a certified histo	oric structure included in (a)	2c			
d	Number of con	servation easements included in (c) acq ure listed in the National Register	· · · · •	2d			
3	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	d by the organization	during		
	the tax year ►	· <u> </u>					
4	Number of stat	tes where property subject to conservati	on easement is located ►				
5	Does the orga	nization have a written policy regarding t f the conservation easements it holds?		lling of violations, and	┌ Yes ┌ No		
6	Staff and volur	nteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	nents during the year			
7	•	enses incurred in monitoring, inspecting	, and enforcing conservation easements	during the year			
8	Does each cor	nservation easement reported on line 2(o 70(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	tion 170(h)(4)(B)(i)	┌ Yes ┌ No		
9	In Part XIII, d balance sheet	lescribe how the organization reports cor , and include, if applicable, the text of the on's accounting for conservation easeme	e footnote to the organization's financial		and		
Pai	t IIII Organ	nizations Maintaining Collection ete if the organization answered "Y	s of Art, Historical Treasures, o	or Other Similar	Assets.		
1a	If the organiza works of art, h	tion elected, as permitted under SFAS 1 istorical treasures, or other similar assede, in Part XIII, the text of the footnote t	16 (ASC 958), not to report in its revents held for public exhibition, education, o	or research in furthera			
b	works of art, h	tion elected, as permitted under SFAS 1 istorical treasures, or other similar asse de the following amounts relating to thes	ts held for public exhibition, education, o				
	(i) Revenues i	included in Form 990, Part VIII, line 1		<b>►</b> \$			
	(ii) Assets inc	luded in Form 990, Part X					
2	If the organiza	tion received or held works of art, histor ints required to be reported under SFAS					
а	Revenues incl	uded in Form 990, Part VIII, line 1		<b>►</b> \$			
				· +			

**b** Assets included in Form 990, Part X

	Organizations Maintaining Co											ntinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds, cr	neck	•		_		_	use of	its	
а	Public exhibition		d	Г	Loan	orexc	hange progr	ams				
b	Scholarly research		e	Γ	Other	=						
c	Preservation for future generations											
4	Provide a description of the organization's co Part XIII	ollections and expla	ıın hov	w the	y furthe	r the	organızatıor	ı's ex	cempt purpo	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								nılar	Г	Yes	□ No
Par	t IV Escrow and Custodial Arrang	ements. Comple	ete ıf	the	organ	zatio			es" to For			,
	Part IV, line 9, or reported an an  Is the organization an agent, trustee, custod						or other ass	ets	not			
	included on Form 990, Part X?					cions	or other ass			Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follov	ving t	able		F		ı			
							-			Amou	ınt	
C	Beginning balance						_	1c				
d	Additions during the year						_	1d				
е	Distributions during the year						_	1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?							Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	expla	anatio	n has l	oeen p	rovided in P	art :	XIII			Γ
Pa	rt V Endowment Funds. Complete											
		(a)Current year	(b)	<b>)</b> Prior	year	<b>b (c)</b> ⊺	wo years back	(d)	Three years ba	ack <b>(e</b>	)Four ye	ears back
1a	Beginning of year balance							_				
b	Contributions							╄				
С	Net investment earnings, gains, and losses											
d	Grants or scholarships							T				
e	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the curi	ent year end balan	ce (lın	e 1g	, colum	n (a))	held as					_
а	Board designated or quasi-endowment 🕨											
ь	Permanent endowment ▶											
С	Temporarily restricted endowment ►											
3a	The percentages in lines 2a, 2b, and 2c shown the there endowment funds not in the posses		ation	that	are held	l and :	administere	d for	the			
Ju	organization by	ssion of the organiz	acion	ciiac i	are nere	a ana s	administer e	u 101	circ		Yes	No
	(i) unrelated organizations					•			[	3a(i)		
	(ii) related organizations								[	3a(ii)		
b	If "Yes" to 3a(II), are the related organizatio								[	3b		
4	Describe in Part XIII the intended uses of th					_						
Par	t VI Land, Buildings, and Equipme Description of property	ent. See Form 99	0, Pa		, line 1 Cost or		(b)Cost or o	thor	(c) Accumul	atad T	(d) Bo	ok value
	Description of property				s (invest		basis (othe		depreciati		( <b>u</b> ) bo	ok value
1a	Land						918	,326				918,326
b	Buildings						25,830	,006	7,93	9,335	1	7,890,671
С	Leasehold improvements						4,783	,950	4,36	5,079		418,871
d	Equipment						12,108	,679	5,71	1,013		6,397,666
e	Other						43,677	,660	25,33	0,723	18	3,346,937
Tota	I. Add lines 1a through 1e (Column (d) must e											

Part VII Investments—Other Securities. Se	e Form 990, Part X, line 12		
(a) Description of security or category	(b)Book value		of valuation
(including name of security)		Cost or end-of-	year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
(3)Other			
(A) INVESTMENT IN AFFILIATES	174,110,507		C
(B) ST INVESTMENTS	9 9 26 1 29		F
(B) ST INVESTMENTS	8,936,129		<u>r</u>
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	183,046,636		
Part VIII Investments—Program Related. S			
(a) Description of investment type	(b) Book value		of valuation
		Cost or end-of-	year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	H-		
Part IX Other Assets. See Form 990, Part X,	line 15.		
(a) Desc			(b) Book value
(1) DUE FROM OTHERS			1,576,141
(2) DUE FROM AFFILIATES			19,497,388
(3) SERP1 PENSION ASSET			10,206,877
(4) OTHER ASSETS			2,694,853
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line			33,975,259
Part X Other Liabilities. See Form 990, Part			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
DUE TO AFFILIATES - SHORT TERM	3,665,465		
EHP BENEFIT LIABILITY	3,256,721		
WORKMAN'S COMP LIABILITY	1,857,180		
MAKE WHOLE PLAN LIABILITY	1,040,592		
SERP1 PLAN LIABILITY	12,686,838		
LONG TERM PENSION LIABILITY	70,718,849		
HCGH OBGYN	1,910,000		
OPHTHALMOLOGY	334,000		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	95,469,645		

Jenea	ule D (101111 330) 2012		rage 🖣
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue	per R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	277,739,825
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	3,690,390
3	Subtract line <b>2e</b> from line <b>1</b>	3	274,049,435
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	-2,957,113
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	271,092,322
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expense	s per	Return
1	Total expenses and losses per audited financial statements	1	242,894,373
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII ) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	242,894,373
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	-5,952,366
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	236,942,007

### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	FASB GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS MORE LIKELY THAN NOT THAT THE POSITION IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS THE GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS THERE WAS NO IMPACT ON JHHS FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2013 AND 2012
PART XI, LINE 2D - OTHER ADJUSTMENTS		JH ENDOWMENT FUNDRAISING EXPENSE RECLASS 3,690,390
PART XI, LINE 4B - OTHER ADJUSTMENTS		RECLASS OF RENTAL EXPENSES -2,261,976 OPHTHALMOLOGY INVESTMENT -523,000 HCGH OBGYN INVESTMENT -172,137
PART XII, LINE 4B - OTHER ADJUSTMENTS		RECLASS OF RENTAL EXPENSES -2,261,976 JH ENDOWMENT FUNDRAISING EXPENSE RECLASS - 3,690,390

### **Additional Data**

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

## Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) Book Value
DUE TO AFFILIATES - SHORT TERM	3,665,465
EHP BENEFIT LIABILITY	3,256,721
WORKMAN'S COMP LIABILITY	1,857,180
MAKE WHOLE PLAN LIABILITY	1,040,592
SERP1 PLAN LIABILITY	12,686,838
LONG TERM PENSION LIABILITY	70,718,849
HCGH OBGYN	1,910,000
OPHTHALMOLOGY	334.000

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Part I General Information on Grants and Assistance

**Schedule I** (Form 990)

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

DLN: 93493132014774

Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990

Employer identification number Name of the organization JOHNS HOPKINS HEALTH SYSTEM CORPORATION 52-1465301

		o Governments and receive					d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of gran or assistance
1) HOWARD COUNTY SENERAL HOSPITAL INC 910 KESWICK RD S BLDG TH FL STE 300A ALTIMORE, MD 21211	52-2093120	501(C)(3)	739,852				GENERAL OPERATIONS
2) JOHNS HOPKINS COMMUNITY PHYSICIANS NC 910 KESWICK RD S BLDG TH FL STE 300A ALTIMORE, MD 21211	52-1467441	501(C)(3)	3,000,000				GENERAL OPERATIONS
3) SIBLEY MEMORIAL IOSPITAL FOUNDATION 255 LOUGHBORO RD NW VASHINGTON, DC 20016	45-0562642	501(C)(3)	15,000				PROMOTING AND ADVANCING HEALTHCARE
4) THE JOHNS HOPKINS IOSPITAL 910 KESWICK RD S BLDG TH FL STE 300A ALTIMORE, MD 21211	52-0591656	501(C)(3)	5,000,000				PROMOTING AND ADVANCING HEALTHCARE

П	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV,	line 22
_	Part III can be duplicated if additional space is needed.	,	

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	( <b>d)</b> A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV	Supplemental	Information
---------	--------------	-------------

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 THE BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL GRANT PROGRAMS ADMINISTERED BY JOHNS HOPKINS HEALTH SYSTEM CORPORATION TO THE OFFICERS, DIRECTORS, AND KEY EMPLOYEES OF THE ORGANIZATION

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DLN: 93493132014774

OMB No 1545-0047

Open to Public

Inspection

### **Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

**Compensation Information** 

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization JOHNS HOPKINS HEALTH SYSTEM CORPORATION **Employer identification number** 

52-1465301

Pa	art I Questions Regarding Compensation			,		
			Yes	No		
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
	First-class or charter travel  Housing allowance or residence for personal use					
	Travel for companions  Payments for business use of personal residence					
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees					
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?					
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III					
	▼ Compensation committee     ▼ Written employment contract					
	✓ Independent compensation consultant ✓ Compensation survey or study					
	Form 990 of other organizations  Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization	ion				
а	Receive a severance payment or change-of-control payment?	4a		No		
b						
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
5	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		Νo		
b	Any related organization?	5b		Νo		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		Νo		
b	Any related organization?	6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes			
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe					
	ın Part III	8		Νo		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 $4958-6(c)$ ?	9				

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI:	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any addit  Identifier		Explanation
Identifier	Return Reference  PART I, LINE 4B	MAKE WHOLE PLAN & SERP I PLAN THE MAKE WHOLE AND SERP I PLANS ARE FROZEN, NON-TAX QUALIFIED DEFINED BENEFIT PLANS PARTICIPATION IN THE PLANS IS LIMITED TO THE EXISTING PLAN PARTICIPANTS I THE BENEFIT SUNDER THE PLANS ARE BASED UPON THE PARTICIPANTS LENGTH OF PARTICIPANTS LOST THE BENEFIT SUNDER THE PLANS ARE BASED UPON THE PARTICIPANTS LOST COMPENSATION LIMITS IMPOSED BY LAW UPON OUR QUALIFIED DEFINED BENEFIT PLAN IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF EACH OF THESE ARRANGEMENTS WAS A PROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION COMPLETY CREDITORS FURTHERMORE, IF A PARTICIPANT SHAP GOVERNMENT OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE UNDER THE MAKE WHOLE PLAN, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN DENEFIT IS FORFEITED. IF A PARTICIPANT TERMINATES EMPLOYMENT FOR ANY REASON PRIOR TO THE APPLICABLE VESTING DATE UNDER THE MAKE WHOLE PLAN DENEFIT IS FORFEITED. IN ADDITION, UNDER CURRENT LAW, INTERESTS UNDER THESE ARRANGEMENTS ARE BEFORTABLE AS PAYABLE TO THE PARTICIPANT (AND EXPENDENT OF A BASED AND A BA
	PART I, LINE 7	SECTION A AND INCLUDED ON SCHEDULE J, PART II, COLUMN E AND REPORTED IN BOX 5, W-2, FOR THE PURPOSES OF PREPAYING THE MEDICARE TAX  BONUSES THE BONUSES ARE ISSUED ON A WEIGHTED FORMULA BASED ON THE ATTAINMENT OF QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY THE TRUSTEE COMPENSATION COMMITTEE EACH YEAR THEY ARE REVIEWED BY MANAGEMENT THAT USES DISCRETION TO DETERMINE PAYMENT DEPENDENT TUITION REIMBURSEMENT THE DEPENDENT TUITION REIMBURSEMENT PROGRAM REIMBURSES EMPLOYEES FOR 50% LESS TAXES OF EACH DEPENDENT CHILD'S FULL TIME UNDERGRADUATE TUITION AND MANDATORY ACADEMNIC FEES, UP TO A MAXIMUM OF 50% OF THE JOHNS HOPKINS UNIVERSITY'S FRESHMAN UNDERGRADUATE TUITION FOR EACH ELIGIBLE DEPENDENT EMPLOYEES WHO HAVE A MINIMUM OF TWO YEARS OF CONTINUOUS SERVICE ARE ELIGIBLE THE DEPENDENT MUST BE ENROLLED FULL TIME AT AN APPROVED, ACCREDITED COLLEGE OR UNIVERSITY AND IN GOOD ACADEMIC STANDING PAYMENT IS LIMITED TO FOUR YEARS OF FULL TIME, UNDERGRADUATE STUDY PER DEPENDENT CHILD TUITION REIMBURSEMENT TUITION REIMBURSEMENT IS AVAILABLE TO EMPLOYEES THAT WORK 20 HOURS OR MORE A WEEK FOR UP TO A MAXIMUM BENEFIT OF \$10,000 PER ACADEMIC YEAR TO RECEIVE REIMBURSEMENT, ELIGIBLE EMPLOYEES MUST PURSUE A COURSE OF STUDY AT AN ACCREDITED UNIVERSITY OR COLLEGE THAT LEADS TO A LICENSURE, DEGREE, OR MEETS THE NECESSITY RELATED TO CURRENT POSITION OR ANOTHER POSITION WITHIN THE ORGANIZATION
SUPPLEMENTAL INFORMATION	PART III	SCHEDULE J, PART II, COLUMN F THE AMOUNT REPORTED IN COLUMN F REPRESENTS THE AMOUNT OF A PAYMENT REPORTED IN COLUMN B THAT WAS ALREADY REPORTED ON PRIOR 990S AS DEFERRED COMPENSATION THE AMOUNT REPORTED COULD BE DIFFERENT THAN THE TOTAL AMOUNT PREVIOUSLY REPORTED ON PRIOR YEAR 990S BECAUSE PARTICIPANTS HAVE ACCRUED BENEFITS UNDER OUR DEFERRED COMPENSATION PLAN FOR MANY YEARS AND SOME PLANS ORIGINATED IN THE 1980S THEREFORE IT IS DIFFICULT TO IDENTIFY THE ENTIRE PREVIOUSLY REPORTED AMOUNT FOR THIS EXTENDED PERIOD OF TIME PRIOR YEAR RETURNS AND WORK PAPERS WERE USED TO DETERMINE OUR BEST ESTIMATE OF THE PREVIOUSLY REPORTED AMOUNTS AND PLACED IN COLUMN F THE AMOUNT IN COLUMN F MAY ALSO BE DIFFERENT THAN THE AMOUNT REPORTED IN COLUMN B (III) DUE TO GAINS/LOSSES THAT HAVE ACCRUED OVER THE YEARS, AND SOME INDIVIDUALS WERE NOT REQUIRED TO BE REPORTED IN ALL PRIOR YEARS SINCE THIS IS A NEW REQUIREMENT OF THE IRS, GOING FORWARD WE HAVE ADOPTED A SPREADSHEET THAT WILL TRACK THE DEFERRED COMPENSATION REPORTED ON THE 990 BY EACH YEAR TO REMAIN IN COMPLIANCE WITH SCHEDULE J, PART II, COLUMN F

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees										
(A) Name		(B) Breakdown o	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation		
·		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ		
RONALD R PETERSON	(I) (II)			11,914,712	1,788,537 0	23,586 0	15,385,619 0	9 3,148,877 0		
JOHN M COLMERS	(I) (II)		101,949	13,848	111,057 0	20,000	588,623 0	0		
BRIAN A GRAGNOLATI	(I) (II)		282,084	2,359,539	15,000 0	25,805 0	3,366,956 0	0		
KENNETH GRANT	(I) (II)		69,099	80,329	125,783 0	26,096 0	603,410	0		
DALAL J HALDEMAN PHD	(I) (II)		82,006	320,846	50,219 0	18,910 0	767,762 0	208,202		
SALLY W MACCONNELL	(I) (II)		311,469	257,763	264,580 0	13,667 0	1,200,547	0		
PAMELA D PAULK	(I) (II)		109,122	120,341	144,132 0	11,833	805,466 0	0		
JOANNE E POLLAK	(I) (II)		2 205,244	223,200	333,888 0	30,595 0	1,385,769	0		
JUDY A REITZ	(I) (II)		167,770	548,457	506,130 0	27,386 0	1,806,450 0	0		
G DANIEL SHEALER JR	(I) (II)		103,235	105,664	236,194 0	13,349	920,751	0		
RONALD J WERTHMAN	(I) (II)		159,577	7 154,039	341,164 0	24,630 0	1,280,879 0	0		
SAMUEL H CLARK JR	(I) (II)		59,330	391,847	113,349 0	12,726 0	811,434 0	294,546 0		
STUART ERDMAN	(I) (II)		60,897	200,010	164,832 0	22,115 0	742,493 0	0		
ROBERT NEALL	(I) (II)		79,298	71,693	173,824 0	7,287 0	601,154 0	0		
PATRICIA MC BROWN	(I) (II)		147,593	93,021	144,333 0	13,670 0	820,497 0	0		
MARY COOKE	(I) (II)	232,019	56,109	60,395	77,566 0	9,053	435,142	0		
MICHAEL LARSON	(I) (II)		72,599	121,858	105,127 0	25,649 0	624,454 0	0		
STEVEN THOMPSON	(I) (II)		158,704	24,864	251,400 0	22,356 0	986,770 0	0		
JEFFREY JOY	(I) (II)		73,666	253,554	29,122 0	18,433 0	634,759	0		
STEVEN KRAVET	(ı) (ıı)	372,930 0	115,623	247,952	18,226 0	22,696 0	777,427 0	148,918 0		

Form 990, Schedule J,	Part I	I - Officers, Direc	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees			
(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
LINDA KLINE	(I) (II)		36,845 0	17,153 0	64,279 0	24,359 0	396,005 0	0	
LINDA GILLIGAN	(I) (II)		67,560 0	25,903 0	121,424 0	24,277 0	468,392 0	0	
ANNETTE FRIES	(E)		33,133 0	9,993 0	96,505 0	20,513 0	331,339 0	0	
MOHAN CHELLAPPA	(I)		51,525 0	88,059 0	78,311 0	9,231 0	510,641 0	0	
SWATI SARAIYA	(I)		87,709 0	1,572 0	48,143 0	8,061 0	392,033	0	
LOUIS KOKKINAKOS	(I) (II)		92,690 0	7,814 0	32,587 0	21,859 0	376,692 0	0	
MARYANN CORKRAN	(I) (II)		41,029 0	139,647 0	45,496 0	10,701	411,776 0	0	
ANATOLY GIMBURG	(I)		118,863 0	34,938 0	81,706 0	25,291 0	446,433 0	0	
EDWARD D MILLER MD	(I)		191,012 0	312,064 0	102,205	605 0	834,447	0	
RICHARD O DAVIS PHD	(I) (II)		124,326 0	171,890 0	177,521 0	12,494 0	866,867 0	0	
DANIEL SMITH	(I) (II)		119,525 0	83,805 0	143,420 0	28,255 0	701,299 0	0	
REBECCA ZUCCARELLI	(I)		31,808 0	34,844 0	46,812 0	22,922 0	1	14,898 0	
MARY MYERS	(I) (II)		56,304 0	22,984 0	116,145 0	21,176 0	399,695 0	0	
HOWARD REEL	(I) (II)		157,529 0	63,869 0	98,539 0	24,891 0	585,959 0	20,728	
MICHAEL IATI	(I) (II)		111,997 0	750 0	175,275 0	21,535	497,658 0	0	

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**Supplemental Information on Tax Exempt Bonds** ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

> explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

DLN: 93493132014774 OMB No 1545-0047

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

(Form 990)

JOHNS HOPKINS HEALTH SYSTEM CORPORATION

**Employer identification number** 

JOF	JOHNS HOPKINS HEALTH SYSTEM CORPORATION  !									52-1465301						
P	art I Bond Issues															
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price		(f) Description of purpose		( <b>g</b> ) De	feased	(h) O n ed behalf of ıssuer			Pool incing		
			<u> </u>		<u> </u>	$\perp$			Yes	No	Yes	No	Yes	No		
A	MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY	52-0936091	574218NX7	05-09-2013	88,250,000	р НС	FUND PRIOR I CGH 05/08/200 26/2008		x		x		x			
В	MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY	52-0936091	574218PK3	05-22-2013	61,850,000		FUND PRIOR I 23/2008 & SHI					х		×		
Pa	art III Proceeds															
1	A mount of bonds retired				A		В		С			D				
2	Amount of bonds legally defeas	Amount of bonds legally defeased														
3	Total proceeds of issue	Total proceeds of issue					88,250,000 61,850,000									
4	Gross proceeds in reserve fund	ds														
5	Capitalized interest from proce	eds														
6	Proceeds in refunding escrows															
7	Issuance costs from proceeds															
8	Credit enhancement from proce	eeds														
9	Working capital expenditures fr	rom proceeds														
10	Capital expenditures from proc	eeds														
11	Other spent proceeds										$\longrightarrow$					
12	O ther unspent proceeds															
13	Year of substantial completion				1 .									!		
				,	Yes No	Δ	Yes	No	Yes	N	lo	Yes	+	No		
14	Were the bonds issued as part				X		X			$\bot$			$-\!$			
15	Were the bonds issued as part	of an advance refun	ding issue?		X	<u> </u>	$\perp$	Х		$oldsymbol{ol}}}}}}}}}}}}}}}}}}$			$\bot$			
16	Has the final allocation of proce	Х		Х												
17	Does the organization maintain allocation of proceeds?	Х		х												
Pa	Private Business Us	se														
				A No.		B V			<u>C</u>			D I				
1	1 Was the organization a partner in a partnership, or a member of an LLC, which owned				Yes No		Yes	No	Yes	N	<del>•</del> +	Yes	-	No		
_	and and organization a parener	X	, '		X						ļ					

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Χ

Χ

Page **2** Part Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use 3a Χ Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Χ Х property? Are there any research agreements that may result in private business use of bond-Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside Х Χ counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0% 0% % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 0 00000% 0% % % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0% 0% % % Does the bond issue meet the private security or payment test? 7 Х Χ Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of % % % % If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С D Α Yes Yes No No Yes No Yes No Has the issuer filed Form 8038-T? 1 Χ Χ If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Exception to rebate? b Х Х No rebate due? c Χ Χ If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ into a qualified hedge with respect to the bond issue? GOLDMAN SACHS SEE SCH K Name of provider CAPITAL SUPPLEMENTAL Term of hedge 31 000000000000 C Was the hedge superintegrated? d Χ Χ Was a hedge terminated? Χ Х

SCHEDULE K, PART III, LINES 7-9 NONQUALIFIED BONDS

Pai	Arbitrage (Continue	d)								
			А		В	1	С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested contract (GIC)?	ın a guaranteed ınvestment		×		Х				
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor value of the GIC satisfied?	for establishing the fair market								
6	Were any gross proceeds inves period?	sted beyond an available temporary		X		Х				
7	Has the organization establish the requirements of section 14	ed written procedures to monitor 8?		X		Х				
Pa	rt V Procedures To Und	ertake Corrective Action			_				_	
			Α		В	1	С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	that violations of federal tax re and corrected through the volu	ed written procedures to ensure equirements are timely identified intary closing agreement program if le under applicable regulations?	x		x					
	orb VII Complemental In	formation Complete this nout to		al infamaati	an fau	to succ	tions on Cob	adula 1/ /aa		<b>.</b>
		formation. Complete this part to	provide addition	ai iniormati	on for respoi	•		edule K (See	e instructions,	).
	Identifier	Return Reference				Explan	ation			
	EDULE K, PART IV, LINES C, COLUMN B	NAME OF THE PROVIDER OF THE HEDGE AND THE TERM OF THE HEDGE	REFUNDING OF MORGAN - 13 0	2008A BMC	BONDS - GOL	DMAN SACH	S - 19 8 REFU	NDING OF 20	008 SHI BOND	S - JP

THE ORGANIZATION ANSWERED 'NO' BECAUSE IT HAS NO NONQUALIFIED BONDS

Schedule K (Form 990) 2012

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012

OMB No 1545-0047

Open to Public Inspection

Name of the organization JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Employer identification number

52-1465301

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	A COPY OF THE FORM 990 IS SENT BY EMAIL TO THE ORGANIZATION'S GOVERNING BODY BEFORE IT IS FILED
	FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY IS A PART OF THE ANNUAL FINANCIAL AUDIT CONFIRMATION PROCE SS PROVIDED ONLINE ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO COMPLY ON AN ANNUAL BASIS
	FORM 990, PART VI, SECTION B, LINE 15	EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAG ES FROM SELECT PEER INSTITUTIONS EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES COMPENSAT ION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR AND HIGHER LEVELS
	FORM 990, PART VI, SECTION C, LINE 19	INTERNAL POLICIES, INCLUDING CONFLICT OF INTEREST POLICY, ARE PROVIDED TO THE PUBLIC ON TH E ORGANIZATION'S WEBSITE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST, THE GOVERNING D OCUMENTS HAVE BEEN MADE AVAILABLE IN OUR PUBLIC FILING WITH THE STATE OF MARYLAND AND THE INTERNAL REVENUE SERVICE
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	ADDITIONAL MINIMUM PENSION LIABILITY 25,264,996 SUBSIDIARY FUNDING 97,818 TEMPORARILY RE STRICTED 1,283,000 NET ASSETS RELEASED -152,000 INVESTMENT IN ACADEMIC MISSION -2,244,00 0 JHCP CONTRIBUTION -3,000,000 ROUNDING 532

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DLN: 93493132014774

2012

Open to Public Inspection

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

**SCHEDULE R** 

Name of the organization JOHNS HOPKINS HEALTH SYSTEM CORPORATION **Employer identification number** 

52-1465301

Part I Identification of Disregarded Entities (C								
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		<b>(f)</b> Direct controlling entity		
(1) HCGH OBGYN ASSOCIATES SERIES 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-4967941	OBSTETRICS AND GYNECOLOGY	MD	12,038,000	2,781,000	JOHNS H CORPOR	IOPKINS HEALTH SYSTEM ATION	1	
Part II Identification of Related Tax-Exempt Or or more related tax-exempt organizations during the second	<b>ganizations</b> (Complete ring the tax year.)	ıf the organızatıon	answered "Yes	' to Form 990, P	art IV,	line 34 because i	t had o	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion Public charity (if section 501)	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co en	ontrolk tity?
See Additional Data Table			_				Yes	No
See raditional bata Table								
								_
								<u> </u> 
For Danamusk Doduction Act Notice coathe Instructions for For	000	Cat No E01	1257			Schodula D / Fare	000) 7	1012

Part III	Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered "Yes" to Form 990,	, Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	allocat	ions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	aging ner?	ownership
						Yes	No		Yes	No	i
See Additional Data Table										Ļ.,	1

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1) control entity  Yes	1 512 13) olled
(1) HOWARD COUNTY HEALTH SERVICES INC  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1434783	HEALTHCARE MANAGEMENT	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	С	257,566	80,185,950	100 000 %	Tes	No
(2) HSI MEDICAL SERVICES CORPORATION  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1847705	HEALTHCARE - SLEEP DIAGNOSTICS	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	С			100 000 %		No
(3) JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1250028	NURSING SERVICES	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	С	50,299,567	7,942,026	100 000 %		No
(4) JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1947678	BENEFIT PLANS	MD	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	С	16,254,027	2,452,849	100 000 %		No
(5) HCP VENTURE ONE CORPORATION  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1558858	MEDICAL SERVICES	MD	N/A	С					No
(6) TCAS INC  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1979344	NURSING SERVICES	MD	N/A	С					No
(7) SUBURBAN HEALTH ENTERPRISES INC  8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052352	MEDICAL OFFICE LEASING AND RELEASING	MD	N/A	С					No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> D	ring the tax year, did the orgranization engage in any of the following transactions with one or more rela	ated organizations li	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes	
c	Gift, grant, or capital contribution from related organization(s)				<b>1</b> c		No
d	Loans or loan guarantees to or for related organization(s)				1d	Yes	
e	Loans or loan guarantees by related organization(s)				1e	Yes	
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes	
1	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
0	Sharing of paid employees with related organization(s)				10	Yes	
р	Reimbursement paid to related organization(s) for expenses				1р	Yes	
q	Reimbursement paid by related organization(s) for expenses				<b>1</b> q	Yes	
r	O ther transfer of cash or property to related organization(s)				1r		No
s	Other transfer of cash or property from related organization(s)				1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the		· · · · · · · · · · · · · · · · · · ·				
	(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount II	nvolved	
ee A	ditional Data Table						

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Schedule R (Form 990) 2012
Part VII Supplemental Information

Complete t	ental Information	tional info		nses to questic					1			
Identifier Form 990, Schedule	R, Part III - Ident		Reference n of Related O	 rganization		Partnership						
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Direct Controlling Entity	(e) Predominant Income (related, unrelated, excluded from tax under sections 512-514)	<b>(f)</b> Share of total Income	( <b>g)</b> Share of end- of-year assets	(h) Disprop allocation	rtionate ons?	(i) Code V-UBI amount on Box 20 of K-1	Ger Man	i) neral or aging ner?	(k) Percentage ownership
JOHNS HOPKINS MEDICINE INTERNATIONAL LLC	MEDICAL SERVICE		JOHNS HOPKINS HEALTH SYSTEM	RELATED	7,277,351	26,262,649	_		2,716,734		No	49 390 %
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2144849			CORPORATION									
JOHNS HOPKINS HEALTHCARE LLC	MEDICAL SERVICE		JOHNS HOPKINS HEALTH	RELATED	47,674,805	93,304,059	Yes		1,693,025		No	85 590 %
	UTILITY FACILITIES		SYSTEM CORPORATION									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-2814243	TACILITIES											
MEDBIQUITOUS CONSORTIUM LLC 3910 KESWICK RD	INTERNET PUBLISHING		HOPKINS HEALTH SYSTEM	RELATED	11,789	141,030		No			No	50 000 %
SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-8924480 OPHTHALMOLOGY	OPHTHALMOLOGY		CORPORATION	RELATED	129,805	4,681,541		No			No	99 800
ASSOCIATES LLC  3910 KESWICK RD  SOUTH BLDG 4TH FL S  BALTIMORE, MD  21211	SERVICES		HOPKINS HEALTH SYSTEM CORPORATION									%
NEONATAL SERVICES	NEONATAL HEALTH		HOPKINS	RELATED	-32,363	158,439		No			No	50 000 %
SERIES  3910 KESWICK RD  SOUTH BLDG 4TH FL S  BALTIMORE, MD  21211  52-2239401			HEALTH SYSTEM CORPORATION									
	SURGERY		JOHNS HOPKINS HEALTH SYSTEM CORPORATION	RELATED	-17,832	792,814		No			No	50 000 %
SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-8707724												
COMPANY LLC 1101 E 33RD STREET BALTIMORE, MD	REAL ESTATE		JOHNS HOPKINS HEALTH SYSTEM CORPORATION	RELATED	-1,956,500	96,162,754		No			No	50 000 %
21218 38-3711488 SUBURBAN WELLNESS CENTER LLC	REAL ESTATE	MD	N/A									
20500 GOLDENROD LANE GERMANTOWN, MD 20874 56-2296930												
	OUTPATIENT RADIOLOGY	MD	N/A									
1201 SEVEN LOCKS ROAD SUITE 200 ROCKVILLE, MD 20854 52-2326237												
	HEALTHCARE SERVICE	MD	N/A									
GEORGETOWN RD BETHESDA, MD 20814 52-2325919	RADIOLOGY	MD	N/A									
IMAGING LLC 3910 KESWICK RD SOUTH BLDG 4TH FL S	SERVICE											
	RADIOLOGY SERVICE	MD	N/A									
1201 SEVEN LOCKS ROAD SUITE 200 ROCKVILLE, MD 20854 14-1944126												
ROCKVILLE IMAGING LLC 1201 SEVEN LOCKS	OUTPATIENT RADIOLOGY	MD	N/A									
ROAD SUITE 200 ROCKVILLE, MD 20854 14-1944128 WEST COUNTY MEDICAL LLC	REAL ESTATE	MD	N/A	RELATED	275,392	7,404,770		No			No	50 000 %
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 27-5234888												<i>7</i> 0

Form 990, Schedule R,	Part III - Identific	cation o	f Related Or	ganizations 1	[axable as a	Partnership						
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	I Chara of and	(h) Disproprtionate allocations?		Isproprtionate Code V-UBI amount		i) eral r aging ner?	<b>(k)</b> Percentage ownership
				512-514)			Yes	No		Yes	No	
	HEALTHCARE SERVICES	MD	N/A	RELATED				No			Νο	50 000 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (d) (i) (b) (c) (e) (f) (g) (h) Name, address, and EIN of Primary activity Legal Direct controlling Share of total | Share of end-Section Type of Percentage related organization domicile of-year ownership 512(b)(13) entity entity ıncome (state or foreign (C corp, S assets controlled country) corp, entity? or trust) Yes No HOWARD COUNTY HEALTHCARE ониs 257,566 100 000 % 80,185,950 Νo **HEALTH SERVICES** MANAGEMENT HOPKINS INC HEALTH SYSTEM 3910 KESWICK RD CORPORATION ΜD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1434783 HSI MEDICAL JOHNS HEALTHCARE - SLEEP 100 000 % Νo SERVICES DIAGNOSTICS HOPKINS HEALTH CORPORATION SYSTEM 3910 KESWICK RD MD CORPORATION SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1847705 JOHNS HOPKINS NURSING SERVICES JOHNS 50,299,567 7,942,026 100 000 % Νo MEDICAL HOPKINS MANAGEMENT HEALTH CORPORATION SYSTEM CORPORATION MD 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1250028 JOHNS JOHNS HOPKINS BENEFIT PLANS 16,254,027 2,452,849 100 000 % Νo HOPKINS EMPLOYER HEALTH PROGRAMS INC HEALTH SYSTEM 3910 KESWICK RD MD CORPORATION SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1947678 N/A HCP VENTURE ONE MEDICAL SERVICES Νo CORPORATION 3910 KESWICK RD ΜD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1558858 TCAS INC NURSING SERVICES N/A Νo 3910 KESWICK RD SOUTH BLDG 4TH FL S MD BALTIMORE, MD 21211 52-1979344 MEDICAL OFFICE SUBURBAN HEALTH N/A Νo LEASING AND **ENTERPRISES INC** RELEASING 8600 OLD ΜD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052352

--> Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) (d) Name of other organization Transaction Amount Involved Method of determining type(a-s) amount involved HOWARD COUNTY GENERAL HOSPITAL INC 739,852 FMV В HOWARD COUNTY GENERAL HOSPITAL INC. 7,247,212 FMV М 1.408.727 FMV HOWARD COUNTY GENERAL HOSPITAL INC Q JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC. М 25,119,000 FMV JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC J 15,514,000 FMV JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC 0 246,000 FMV JOHNS HOPKINS COMMUNITY PHYSICIANS INC В 3,000,000 FMV JOHNS HOPKINS COMMUNITY PHYSICIANS INC Ν 3,621,361 FMV 0 771,430 FMV JOHNS HOPKINS COMMUNITY PHYSICIANS INC THE JOHNS HOPKINS HOSPITAL L 92,726,317 FMV 0 220,083 FMV THE JOHNS HOPKINS HOSPITAL THE JOHNS HOPKINS HOSPITAL Е 72,840,000 FMV JOHNS HOPKINS MEDICINE INTERNATIONAL LLC Κ 780,578 FMV JOHNS HOPKINS MEDICINE INTERNATIONAL LLC Ρ 3,632,044 FMV L 6,624,237 FMV JOHNS HOPKINS HEALTHCARE LLC JOHNS HOPKINS HEALTHCARE LLC Q 15,116,909 FMV L 56,683 FMV OPHTHALMOLOGY ASSOCIATES LLC JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION В 472,706 FMV JOHNS HOPKINS MEDICAL SERVICES CORPORATION Q 226,737 FMV Q 233,917 FMV SUBURBAN HOSPITAL HEALTHCARE SYSTEM INC ALL CHILDREN'S HOSPITAL INC М 1,593,000 FMV JHMI UTILITIES LLC 62,400,000 FMV D 101,511 FMV SUBURBAN HOSPITALINC Ν SUBURBAN HOSPITALING 0 5,843,653 FMV LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES S 3,274,364 FMV

m 990, Schedule R, Part V - Transactions With Related Organizations	(b)	(c)	
Name of other organization	Transaction type(a-s)	A mount Involved	(d) Method of determining amount involved
HOWARD COUNTY HEALTH SERVICES INC	В	900,000	FMV
JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION	L	929,473	FMV
JOHNS HOPKINS MEDICINE INTERNATIONAL LLC	N	19,877,886	FMV
THE JOHNS HOPKINS HOSPITAL	D	48,250,000	FMV
THE JOHNS HOPKINS HOSPITAL	В	5,000,000	FMV
JOHNS HOPKINS COMMUNITY PHYSICIANS INC	Р	16,360,844	FMV
JOHNS HOPKINS COMMUNITY PHYSICIANS INC	S	158,566,833	FMV
JHMI UTILITIES LLC	L	186,802	FMV
JHMI UTILITIES LLC	Р	1,059,000	FMV
JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION	М	1,836,097	FMV
JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION	0	936,469	FMV
JOHNS HOPKINS HEALTHCARE LLC	J	62,321,625	FMV
OPHTHALMOLOGY ASSOCIATES LLC	J	1,382,005	FMV

# **TY 2012 Category 3 filer statement**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Amount Of Indebtedness	Type Of Indebtedness	Name	Address	Identifying Number	Number Of Shares
	N/A	NA			

#### TY 2012 Itemized Other Current Liabilities Schedule

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Corporation Name	Corporation EIN	Description	Beginning Amount	Ending Amount
FEDERAL STREET MULTI-STRATEGY OFFSHORE F		EARLY CAPITAL CONTRIBUTIONS	313,605	89,738
		MANAGEMENT FEE PAYABLE	0	30,662
		ADMINISTRATION FEE PAYABLE	18,750	18,750
		ACCRUED EXPENSES	43,300	41,311

#### **TY 2012 Itemized Other Current Assets Schedule**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Corporation Name	Corporation EIN	Other Current Assets Description	Beginning Amount	Ending Amount
FEDERAL STREET MULTI-STRATEGY OFFSHORE F		PREPAID EXPENSES	6,165	7,047
		ACCOUNTS RECEIVABLE	3,268,462	3,037,639
		EARLY CONTRIBUTIONS TO INVESTMENT FUNDS	0	0
		UNREALIZED APPRECIATION ON SWAP CONTRACTS	206,590	0

## **TY 2012 Other Deductions Schedule**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Description	Foreign Amount (should only be used when attached to 5471 Schedule C Line 16)	Amount
MANAGEMENT FEES		679,375
ADMINISTRATION FEES		75,000
PROFESSIONAL FEES		61,864
OTHER EXPENSES		6,163

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#### **TY 2012 Itemized Other Investments Schedule**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Corporation Name	Corporation EIN	Other Investments Description	Beginning Amount	Ending Amount
FEDERAL STREET MULTI-STRATEGY OFFSHORE F		INVESTMENTS IN INVESTMENT FUNDS	96,454,055	37,040,278

## **TY 2012 Other Income Statement**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Description	Foreign Amount	Amount
NET REALIZED GAIN ON INVESTMENT		229,785
NET REALIZED GAIN ON SWAP CONTRACTS		975,859
NET UNREALIZED DEPREC ON INVESTMENT		3,645,554
NET UNREALIZED APPRECIATION ON SWAP		-206,590

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## **TY 2012 Paid-In or Capital Surplus Reconciliation Statement**

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Description	Beginning Amount	Ending Amount
TOTAL CAPITAL CONTRIBUTIONS	110,307,561	47,726,685
LESS COMMON STOCK - 256,950 6964 SHARES AT 01 PAR VALUE	-817	-292
ENDING PAID IN CAPTIAL	110,306,744	47,726,393