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Form **990****Return of Organization Exempt From Income Tax****2012**Department of the Treasury  
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public  
Inspection

A For the 2012 calendar year, or tax year beginning OCT 1, 2012 and ending JUN 30, 2013

|                                                                                                                                                                                                                                                                                            |                                                                            |            |                                                                                                                                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|------------|------------------------------------------------------------------------------------------------------------------------------------------|
| B Check if applicable:<br><br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | C Name of organization<br><br>DOOR COUNTY MEMORIAL HOSPITAL                |            | D Employer identification number<br><br>39-0806324                                                                                       |
|                                                                                                                                                                                                                                                                                            | Doing Business As MINISTRY DOOR COUNTY MEDICAL CENTER                      |            | E Telephone number<br><br>920-743-5566                                                                                                   |
|                                                                                                                                                                                                                                                                                            | Number and street (or P.O. box if mail is not delivered to street address) | Room/suite | G Gross receipts \$ 52,717,833.                                                                                                          |
|                                                                                                                                                                                                                                                                                            | 323 SOUTH 18TH AVENUE                                                      |            | H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                          |
|                                                                                                                                                                                                                                                                                            | City, town, or post office, state, and ZIP code<br>STURGEON BAY, WI 54235  |            | H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No<br>If "No," attach a list. (see instructions) |
| F Name and address of principal officer ROBERT SCIESZINSKI<br>SAME AS C ABOVE                                                                                                                                                                                                              |                                                                            |            | H(c) Group exemption number ▶                                                                                                            |
| I Tax exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527                                                                                                   |                                                                            |            |                                                                                                                                          |
| J Website: WWW.MINISTRYHEALTH.ORG/DCMH/HOME.NWS                                                                                                                                                                                                                                            |                                                                            |            |                                                                                                                                          |
| K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶                                                                                                               |                                                                            |            | L Year of formation: 1944                                                                                                                |
|                                                                                                                                                                                                                                                                                            |                                                                            |            | M State of legal domicile: WI                                                                                                            |

**Part I Summary**

|                             |                                                                |                                                                                                                                                                        |                                                               |
|-----------------------------|----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|
| Activities & Governance     | 1                                                              | Briefly describe the organization's mission or most significant activities OUR MISSION AS A CATHOLIC HEALTH CARE SYSTEM IS TO FURTHER THE HEALING MINISTRY OF JESUS BY |                                                               |
|                             | 2                                                              | Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets                                 |                                                               |
|                             | 3                                                              | Number of voting members of the governing body (Part VI, line 1a)                                                                                                      | 3 16                                                          |
|                             | 4                                                              | Number of independent voting members of the governing body (Part VI, line 1b)                                                                                          | 4 12                                                          |
|                             | 5                                                              | Total number of individuals employed in calendar year 2012 (Part V, line 2a)                                                                                           | 5 708                                                         |
|                             | 6                                                              | Total number of volunteers (estimate if necessary)                                                                                                                     | 6 130                                                         |
|                             | 7a                                                             | Total unrelated business revenue from Part VIII, column (C), line 12                                                                                                   | 7a 0.                                                         |
| 7b                          | Net unrelated business taxable income from Form 990-T, line 34 | 7b 0.                                                                                                                                                                  |                                                               |
| Revenue                     | 8                                                              | Contributions and grants (Part VIII, line 1h)                                                                                                                          | Prior Year 226,039. Current Year 225,901.                     |
|                             | 9                                                              | Program service revenue (Part VIII, line 2g)                                                                                                                           | 70,415,267. 51,687,372.                                       |
|                             | 10                                                             | Investment income (Part VIII, column (A), lines 3, 4, and 7d)                                                                                                          | 1,148,945. 262,114.                                           |
|                             | 11                                                             | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                                                                               | 142,406. 424,059.                                             |
|                             | 12                                                             | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)                                                                                     | 71,932,657. 52,599,446.                                       |
| Expenses                    | 13                                                             | Grants and similar amounts paid (Part IX, column (A), lines 1-3)                                                                                                       | 12,158. 12,740.                                               |
|                             | 14                                                             | Benefits paid to or for members (Part IX, column (A), line 4)                                                                                                          | 0. 0.                                                         |
|                             | 15                                                             | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)                                                                                      | 41,972,827. 31,834,221.                                       |
|                             | 16a                                                            | Professional fundraising fees (Part IX, column (A), line 11e)                                                                                                          | 0. 0.                                                         |
|                             | 16b                                                            | Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.                                                                                                         |                                                               |
| Net Assets or Fund Balances | 17                                                             | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                                                                                                           | 24,158,462. 17,553,096.                                       |
|                             | 18                                                             | Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)                                                                                               | 66,143,447. 49,400,057.                                       |
|                             | 19                                                             | Revenue less expenses Subtract line 18 from line 12                                                                                                                    | 5,789,210. 3,199,389.                                         |
|                             | 20                                                             | Total assets (Part X, line 16)                                                                                                                                         | Beginning of Current Year 85,773,995. End of Year 76,043,111. |
|                             | 21                                                             | Total liabilities (Part X, line 26)                                                                                                                                    | 23,187,913. 20,994,503.                                       |
| 22                          | Net assets or fund balances Subtract line 21 from line 20      | 62,586,082. 55,048,608.                                                                                                                                                |                                                               |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|                        |                                                                             |                                           |
|------------------------|-----------------------------------------------------------------------------|-------------------------------------------|
| Sign Here              | Signature of officer <i>JEFF BADGER</i>                                     | Date 5/13/14                              |
|                        | JEFF BADGER, MHC VICE PRES CORP FIN & TREAS<br>Type or print name and title |                                           |
| Paid Preparer Use Only | Print/Type preparer's name<br>RACHEL BECKER                                 | Preparer's signature <i>Rachel Becker</i> |
|                        | Firm's name ▶ DELOITTE TAX LLP                                              | Firm's EIN ▶ 86-1065772                   |
|                        | Firm's address ▶ 555 EAST WELLS STREET, SUITE 1400<br>MILWAUKEE, WI 53202   | Phone no. (414) 271-3000                  |

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

**Part III** Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

☒ X

- 1** Briefly describe the organization's mission:  
 OUR MISSION AS A CATHOLIC HEALTH CARE SYSTEM IS TO FURTHER THE HEALING  
 MINISTRY OF JESUS BY CONTINUALLY IMPROVING THE HEALTH AND WELL-BEING  
 OF ALL PEOPLE, ESPECIALLY THE POOR, IN THE COMMUNITIES WE SERVE.
- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
 If "Yes," describe these new services on Schedule O.
- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No  
 If "Yes," describe these changes on Schedule O.
- 4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
- 4a** (Code \_\_\_\_\_) (Expenses \$ 34,422,508. including grants of \$ 12,740.) (Revenue \$ 51,687,372.)  
 DOOR COUNTY MEMORIAL HOSPITAL IS A FULLY ACCREDITED, ACUTE-CARE  
 HOSPITAL AND OUTPATIENT MEDICAL CENTER, WITH 25 LICENSED BEDS. THE  
 HOSPITAL OFFERS A FULL RANGE OF SERVICES AND SPECIALTIES, INCLUDING  
 HOME HEALTH, A SKILLED NURSING FACILITY FOR LONG-TERM CARE AND  
 REHABILITATION SERVICES, A REHAB SERVICES DEPARTMENT AND MINISTRY NORTH  
 SHORE MEDICAL CLINIC. DURING FISCAL 2013, THE HOSPITAL COUNTED 3,384  
 INPATIENT DAYS, INCLUDING SWING BED. THE HOSPITAL'S OUTPATIENT  
 FACILITIES, WHICH INCLUDE ITS REHABILITATION AGENCY, 30-BED EXTENDED  
 CARE FACILITY, AND THE NORTH SHORE MEDICAL CLINIC SERVED 89,996 VISITS,  
 AND THE NORTH SHORE MEDICAL CLINIC, INCLUDING ITS URGENT CARE FACILITY,  
 RECEIVED 45,800 VISITS ALONE.
- 4b** (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)
- 4c** (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)
- 4d** Other program services (Describe in Schedule O )  
 (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)
- 4e** Total program service expenses **▶** 34,422,508.

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                    | Yes                                 | No                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i>                                                                                                                                                                      | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| 2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?                                                                                                                                                                                                                           | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>                                                                                                                      | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>                                                                                                       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>                                                                               | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>                                                    | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>                                                                                            | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>                                                                                                                                                         | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>            | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>                                                                                                     | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                                                                                 |                                     |                                     |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>                                                                                                                                                                       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>                                                                                                   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>                                                                                                   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>                                                                                                                      | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>                                                                                                                                                                                     | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>                                                            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>                                                                                                                                                        | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| b Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>                                                                        | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>                                                                                                                                                                                                        | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                    | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>                                                                                    | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>                                                                                        | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>                                                                                                               | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>                                                                                                                           | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>                                                                                                                                                     | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>                                                                                                                                                                                                             | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                                     | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |

**Part IV Checklist of Required Schedules** (continued)

|                                                                                                                                                                                                                                                                                                                     | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>21</b> Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                                                         | X   |    |
| <b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                                                                                                           |     | X  |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                                                      | X   |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25                            | X   |    |
| <b>24b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                                                        |     | X  |
| <b>24c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                                                               |     | X  |
| <b>24d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                  |     | X  |
| <b>25a</b> Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                                                                                                            |     | X  |
| <b>25b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I                                      |     | X  |
| <b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                                                   | X   |    |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III |     | X  |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):                                                                                                             |     |    |
| <b>28a</b> A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV                                                                                                                                                                                                  |     | X  |
| <b>28b</b> A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV                                                                                                                                                                               |     | X  |
| <b>28c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV                                                                                   |     | X  |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M                                                                                                                                                                                                  |     | X  |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M                                                                                                                                  |     | X  |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations?<br>If "Yes," complete Schedule N, Part I                                                                                                                                                                                     |     | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II                                                                                                                                                                      |     | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I                                                                                                                      |     | X  |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1                                                                                                                                                                  | X   |    |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                  |     | X  |
| <b>35b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2                                                                                        |     |    |
| <b>36</b> Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2                                                                                                                                  |     | X  |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI                                                                             |     | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?                                                                                                                                                                                            | X   |    |

Note. All Form 990 filers are required to complete Schedule O

Form 990 (2012)

**Part V** Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V ☐

|                                                                                                                                                                                                                                                                                |        | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-----|----|
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                                                                                                               | 1a 100 |     |    |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                                                             | 1b 0   |     |    |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                                     | 1c     | X   |    |
| 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.                                                                                              | 2a 708 |     |    |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                                                                                                                                               | 2b     | X   |    |
| <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                                                                                                                                              |        |     |    |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                               | 3a     |     | X  |
| b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                            | 3b     |     |    |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                  | 4a     |     | X  |
| b If "Yes," enter the name of the foreign country:<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                           |        |     |    |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                       | 5a     |     | X  |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                             | 5b     |     | X  |
| c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                           | 5c     |     |    |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                                                     | 6a     |     | X  |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                                | 6b     |     |    |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                         |        |     |    |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                              | 7a     |     | X  |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                              | 7b     |     |    |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                         | 7c     |     | X  |
| d If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                           | 7d 0   |     |    |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                              | 7e     |     | X  |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                                 | 7f     |     | X  |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                             | 7g     |     |    |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                           | 7h     |     |    |
| <b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8      |     |    |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                             |        |     |    |
| a Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                      | 9a     |     |    |
| b Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                       | 9b     |     |    |
| <b>10 Section 501(c)(7) organizations.</b> Enter:                                                                                                                                                                                                                              |        |     |    |
| a Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                                    | 10a    |     |    |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                                 | 10b    |     |    |
| <b>11 Section 501(c)(12) organizations.</b> Enter:                                                                                                                                                                                                                             |        |     |    |
| a Gross income from members or shareholders.                                                                                                                                                                                                                                   | 11a    |     |    |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)                                                                                                                                                 | 11b    |     |    |
| <b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                          | 12a    |     |    |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                       | 12b    |     |    |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                                     |        |     |    |
| a Is the organization licensed to issue qualified health plans in more than one state?                                                                                                                                                                                         | 13a    |     |    |
| <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                                                                                                                       |        |     |    |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                                   | 13b    |     |    |
| c Enter the amount of reserves on hand.                                                                                                                                                                                                                                        | 13c    |     |    |
| <b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                          | 14a    |     | X  |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                                   | 14b    |     |    |

Form **990** (2012)

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI ☒

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                        | 1a | 1b | 2 | 3 | 4 | 5 | 6 | 7a | 7b | 8a | 8b | 9 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----|---|---|---|---|---|----|----|----|----|---|
| 1a Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                 | 16 |    |   |   |   |   |   |    |    |    |    |   |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.      |    |    |   |   |   |   |   |    |    |    |    |   |
| b Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                   |    | 12 |   |   |   |   |   |    |    |    |    |   |
| 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                                |    |    |   |   |   |   |   |    |    |    |    |   |
| 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? |    |    |   |   |   |   |   |    |    |    |    |   |
| 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                     |    |    |   |   |   |   |   |    |    |    |    |   |
| 5 Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                           |    |    |   |   |   |   |   |    |    |    |    |   |
| 6 Did the organization have members or stockholders?                                                                                                                                                                   |    |    |   |   |   |   |   |    |    |    |    |   |
| 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                  |    |    |   |   |   |   |   |    |    |    |    |   |
| b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                            |    |    |   |   |   |   |   |    |    |    |    |   |
| 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                    |    |    |   |   |   |   |   |    |    |    |    |   |
| a The governing body?                                                                                                                                                                                                  |    |    |   |   |   |   |   |    |    |    |    |   |
| b Each committee with authority to act on behalf of the governing body?                                                                                                                                                |    |    |   |   |   |   |   |    |    |    |    |   |
| 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O         |    |    |   |   |   |   |   |    |    |    |    |   |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                | 10a | 10b | 11a | 11b | 12a | 12b | 12c | 13 | 14 | 15a | 15b | 16a | 16b |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|----|----|-----|-----|-----|-----|
| 10a Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                         |     |     |     |     |     |     |     |    |    |     |     |     |     |
| b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   |     |     |     |     |     |     |     |    |    |     |     |     |     |
| 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                |     |     |     |     |     |     |     |    |    |     |     |     |     |
| b Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                |     |     |     |     |     |     |     |    |    |     |     |     |     |
| 12a Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                    |     |     |     |     |     |     |     |    |    |     |     |     |     |
| b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          |     |     |     |     |     |     |     |    |    |     |     |     |     |
| c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           |     |     |     |     |     |     |     |    |    |     |     |     |     |
| 13 Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                   |     |     |     |     |     |     |     |    |    |     |     |     |     |
| 14 Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                              |     |     |     |     |     |     |     |    |    |     |     |     |     |
| 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                        |     |     |     |     |     |     |     |    |    |     |     |     |     |
| a The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       |     |     |     |     |     |     |     |    |    |     |     |     |     |
| b Other officers or key employees of the organization                                                                                                                                                                                                                                          |     |     |     |     |     |     |     |    |    |     |     |     |     |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)                                                                                                                                                                                                             |     |     |     |     |     |     |     |    |    |     |     |     |     |
| 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                      |     |     |     |     |     |     |     |    |    |     |     |     |     |
| b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? |     |     |     |     |     |     |     |    |    |     |     |     |     |

**Section C. Disclosure**

17 List the states with which a copy of this Form 990 is required to be filed **WI**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization **▶**  
**JEFF BADGER, VP CORP FIN & TRS - (920) 720-1300**  
**222 W. COLLEGE AVENUE, 3RD FLOOR, APPLETON, WI 54911**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A)<br>Name and Title                        | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position<br>(do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                              |                                                                                     | Individual trustee or director                                                                               | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (1) PATRICK O'HERN<br>CHAIRMAN               | 1.00<br>0.00                                                                        | X                                                                                                            |                       | X       |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (2) JAMES LEWIS<br>SECRETARY                 | 40.00<br>0.00                                                                       | X                                                                                                            |                       | X       |              |                              |        | 23,021.                                                              | 0.                                                                        | 921.                                                                                          |
| (3) JOSEPH MCMAHON<br>TREASURER              | 1.00<br>0.00                                                                        | X                                                                                                            |                       | X       |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (4) GERALD WORRICK<br>PRESIDENT DCMH         | 40.00<br>0.00                                                                       | X                                                                                                            |                       | X       |              |                              |        | 339,779.                                                             | 0.                                                                        | 40,510.                                                                                       |
| (5) KEITH ANCLAM<br>MEDICAL STAFF PRESIDENT  | 40.00<br>0.00                                                                       | X                                                                                                            |                       |         |              |                              |        | 216,345.                                                             | 0.                                                                        | 23,387.                                                                                       |
| (6) GREGORY CASPERSON<br>MEMBER-AT-LARGE     | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (7) BARTH GUILLETTE<br>BOARD MEMBER          | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (8) TOM HERLACHE<br>BOARD MEMBER             | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (9) ERIC PAULSEN<br>BOARD MEMBER             | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (10) SALLY PFEIFER<br>BOARD MEMBER           | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (11) JEFF RABAS<br>BOARD MEMBER              | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (12) DR. KELTON REITZ<br>BOARD MEMBER        | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (13) GRACE ROSSMAN<br>BOARD MEMBER           | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (14) DAVID WARD<br>BOARD MEMBER              | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (15) CATHY WIESE<br>BOARD MEMBER             | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (16) CORWIN DAHL<br>BOARD MEMBER             | 1.00<br>0.00                                                                        | X                                                                                                            |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (17) NICK DESEIN<br>MINISTRY HEALTH CARE CEO | 1.00<br>40.00                                                                       |                                                                                                              |                       | X       |              |                              |        | 0.                                                                   | 2,082,433.                                                                | 52,493.                                                                                       |

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title                                          | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                |                                                                                     | Individual trustee or director                                                                            | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (18) JEFFREY FRANCIS<br>MINISTRY HEALTH CARE CFO               | 1.00<br>40.00                                                                       |                                                                                                           |                       | X       |              |                              |        | 0.                                                                   | 544,868.                                                                  | 118,082.                                                                                      |
| (19) JEFF BADGER<br>MHC VICE PRES CORP FIN & TREAS             | 1.00<br>39.00                                                                       |                                                                                                           |                       | X       |              |                              |        | 0.                                                                   | 499,207.                                                                  | 72,228.                                                                                       |
| (20) ROBERT SCIESZINSKI<br>VP OF FINANCE                       | 40.00<br>0.00                                                                       |                                                                                                           |                       |         | X            |                              |        | 204,132.                                                             | 0.                                                                        | 37,116.                                                                                       |
| (21) JODY BOES<br>VP PATIENT CARE SERVICES                     | 40.00<br>0.00                                                                       |                                                                                                           |                       |         | X            |                              |        | 200,909.                                                             | 0.                                                                        | 33,451.                                                                                       |
| (22) JAMES HEISE<br>MEDICAL DIRECTOR                           | 40.00<br>0.00                                                                       |                                                                                                           |                       |         | X            |                              |        | 306,722.                                                             | 0.                                                                        | 37,156.                                                                                       |
| (23) DANIEL TOMASZEWSKI<br>PHYSICIAN                           | 40.00<br>0.00                                                                       |                                                                                                           |                       |         |              | X                            |        | 708,283.                                                             | 0.                                                                        | 40,156.                                                                                       |
| (24) STEVEN DAVIS<br>PHYSICIAN                                 | 40.00<br>0.00                                                                       |                                                                                                           |                       |         |              | X                            |        | 492,046.                                                             | 0.                                                                        | 45,156.                                                                                       |
| (25) MICHAEL BRUNO<br>PHYSICIAN                                | 40.00<br>0.00                                                                       |                                                                                                           |                       |         |              | X                            |        | 439,888.                                                             | 0.                                                                        | 41,156.                                                                                       |
| (26) RICHARD HOGAN<br>PHYSICIAN                                | 40.00<br>0.00                                                                       |                                                                                                           |                       |         |              | X                            |        | 359,196.                                                             | 0.                                                                        | 40,156.                                                                                       |
| <b>1b Sub-total</b>                                            |                                                                                     |                                                                                                           |                       |         |              |                              |        | 3,290,321.                                                           | 3,126,508.                                                                | 581,968.                                                                                      |
| <b>c Total from continuation sheets to Part VII, Section A</b> |                                                                                     |                                                                                                           |                       |         |              |                              |        | 379,736.                                                             | 0.                                                                        | 25,771.                                                                                       |
| <b>d Total (add lines 1b and 1c)</b>                           |                                                                                     |                                                                                                           |                       |         |              |                              |        | 3,670,057.                                                           | 3,126,508.                                                                | 607,739.                                                                                      |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **41**

- 3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

|          | Yes | No |
|----------|-----|----|
| <b>3</b> |     | X  |
| <b>4</b> | X   |    |
| <b>5</b> |     | X  |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

| (A)<br>Name and business address                                                | (B)<br>Description of services       | (C)<br>Compensation |
|---------------------------------------------------------------------------------|--------------------------------------|---------------------|
| INFINITY HEALTHCARE, INC., 111 E WISCONSIN AVE, SUITE 2000, MILWAUKEE, WI 53402 | ER PHYSICIANS                        | 1,806,299.          |
| MARSHFIELD LABORATORIES<br>1000 N OAK AVE, MARSHFIELD, WI 54449-5795            | LAB TESTS                            | 323,835.            |
| NORTHERN X RAY CO, INC.<br>2118 4TH AVE SOUTH, MINNEAPOLIS, MN 55404            | RADIOLOGY EQUIPMENT SERVICE CONTRACT | 286,599.            |
| NELSON SCHMIDT<br>P.O. BOX 1650, MILWAUKEE, WI 53201-1650                       | ADVERTISING                          | 200,933.            |
| UNIVERSAL HOSPITAL SERVICE, INC.<br>P.O. BOX 86, MINNEAPOLIS, MN 55486          | MEDICAL EQUIPMENT SERVICE CONTRACT   | 137,591.            |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **7**

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2012)

[illegible]

**Part VIII Statement of Revenue**Check if Schedule O contains a response to any question in this Part VIII ☐

|                                                                   |                                                                                                                                              |                |             | (A)<br>Total revenue | (B)<br>Related or<br>exempt function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue excluded<br>from tax under<br>sections 512,<br>513, or 514 |
|-------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------|----------------------|-------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------|
| <b>Contributions, Gifts, Grants<br/>and Other Similar Amounts</b> | <b>1 a</b> Federated campaigns                                                                                                               | <b>1a</b>      | 9,000.      |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>b</b> Membership dues                                                                                                                     | <b>1b</b>      |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>c</b> Fundraising events                                                                                                                  | <b>1c</b>      |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>d</b> Related organizations                                                                                                               | <b>1d</b>      |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>e</b> Government grants (contributions)                                                                                                   | <b>1e</b>      | 110,057.    |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>f</b> All other contributions, gifts, grants, and<br>similar amounts not included above                                                   | <b>1f</b>      | 106,844.    |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>g</b> Noncash contributions included in lines 1a-1f \$                                                                                    |                | 10,655.     |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>h Total.</b> Add lines 1a-1f                                                                                                              |                |             | 225,901.             |                                                 |                                         |                                                                           |
| <b>Program Service<br/>Revenue</b>                                | <b>2 a</b> NET PATIENT REVENUE                                                                                                               | Business Code  | 622110      | 51,032,525.          | 51,032,525.                                     |                                         |                                                                           |
|                                                                   | <b>b</b> ONCOLOGY CLINIC REVENUE                                                                                                             |                | 621110      | 506,766.             | 506,766.                                        |                                         |                                                                           |
|                                                                   | <b>c</b> OCCUPATIONAL HEALTH                                                                                                                 |                | 622000      | 109,802.             | 109,802.                                        |                                         |                                                                           |
|                                                                   | <b>d</b>                                                                                                                                     |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>e</b>                                                                                                                                     |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>f</b> All other program service revenue                                                                                                   |                | 624100      | 38,279.              | 38,279.                                         |                                         |                                                                           |
|                                                                   | <b>g Total.</b> Add lines 2a-2f                                                                                                              |                |             | 51,687,372.          |                                                 |                                         |                                                                           |
|                                                                   | <b>3</b> Investment income (including dividends, interest, and<br>other similar amounts)                                                     |                |             | 262,114.             |                                                 |                                         | 262,114.                                                                  |
| <b>4</b> Income from investment of tax-exempt bond proceeds       |                                                                                                                                              |                |             |                      |                                                 |                                         |                                                                           |
| <b>5</b> Royalties                                                |                                                                                                                                              |                |             |                      |                                                 |                                         |                                                                           |
| <b>Other Revenue</b>                                              | <b>6 a</b> Gross rents                                                                                                                       | (i) Real       | 293,483.    |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>b</b> Less rental expenses                                                                                                                | (ii) Personal  | 118,387.    |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>c</b> Rental income or (loss)                                                                                                             |                | 175,096.    |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>d</b> Net rental income or (loss)                                                                                                         |                |             | 175,096.             |                                                 |                                         | 175,096.                                                                  |
|                                                                   | <b>7 a</b> Gross amount from sales of<br>assets other than inventory                                                                         | (i) Securities |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>b</b> Less cost or other basis<br>and sales expenses                                                                                      | (ii) Other     |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>c</b> Gain or (loss)                                                                                                                      |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>d</b> Net gain or (loss)                                                                                                                  |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>8 a</b> Gross income from fundraising events (not<br>including \$ _____ of<br>contributions reported on line 1c). See<br>Part IV, line 18 |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>b</b> Less direct expenses                                                                                                                |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>c</b> Net income or (loss) from fundraising events                                                                                        |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>9 a</b> Gross income from gaming activities. See<br>Part IV, line 19                                                                      |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>b</b> Less direct expenses                                                                                                                |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>c</b> Net income or (loss) from gaming activities                                                                                         |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>10 a</b> Gross sales of inventory, less returns<br>and allowances                                                                         |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>b</b> Less cost of goods sold                                                                                                             |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>c</b> Net income or (loss) from sales of inventory                                                                                        |                |             |                      |                                                 |                                         |                                                                           |
|                                                                   | <b>Miscellaneous Revenue</b>                                                                                                                 |                |             | Business Code        |                                                 |                                         |                                                                           |
| <b>11 a</b> CAFETERIA SALES                                       |                                                                                                                                              | 722210         | 161,413.    |                      |                                                 | 161,413.                                |                                                                           |
| <b>b</b> LIEFLINE                                                 |                                                                                                                                              | 900099         | 87,550.     |                      |                                                 | 87,550.                                 |                                                                           |
| <b>c</b>                                                          |                                                                                                                                              |                |             |                      |                                                 |                                         |                                                                           |
| <b>d</b> All other revenue                                        |                                                                                                                                              |                |             |                      |                                                 |                                         |                                                                           |
| <b>e Total.</b> Add lines 11a-11d                                 |                                                                                                                                              |                | 248,963.    |                      |                                                 |                                         |                                                                           |
| <b>12 Total revenue.</b> See instructions.                        |                                                                                                                                              |                | 52,599,446. | 51,687,372.          | 0.                                              | 686,173.                                |                                                                           |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response to any question in this Part IX ☐

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII                                                                                                                                | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| <b>1</b> Grants and other assistance to governments and organizations in the United States. See Part IV, line 21                                                                                             | 12,740.               | 12,740.                         |                                        |                             |
| <b>2</b> Grants and other assistance to individuals in the United States. See Part IV, line 22                                                                                                               |                       |                                 |                                        |                             |
| <b>3</b> Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16                                                                  |                       |                                 |                                        |                             |
| <b>4</b> Benefits paid to or for members                                                                                                                                                                     |                       |                                 |                                        |                             |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees                                                                                                                            | 839,894.              |                                 | 839,894.                               |                             |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                                                       |                       |                                 |                                        |                             |
| <b>7</b> Other salaries and wages                                                                                                                                                                            | 23,994,536.           | 18,201,191.                     | 5,793,345.                             |                             |
| <b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)                                                                                                  | 1,187,970.            | 892,323.                        | 295,647.                               |                             |
| <b>9</b> Other employee benefits                                                                                                                                                                             | 4,223,746.            | 2,686,112.                      | 1,537,634.                             |                             |
| <b>10</b> Payroll taxes                                                                                                                                                                                      | 1,588,075.            | 1,174,359.                      | 413,716.                               |                             |
| <b>11</b> Fees for services (non-employees):                                                                                                                                                                 |                       |                                 |                                        |                             |
| <b>a</b> Management                                                                                                                                                                                          |                       |                                 |                                        |                             |
| <b>b</b> Legal                                                                                                                                                                                               | 69,139.               |                                 | 69,139.                                |                             |
| <b>c</b> Accounting                                                                                                                                                                                          | 18,605.               |                                 | 18,605.                                |                             |
| <b>d</b> Lobbying                                                                                                                                                                                            |                       |                                 |                                        |                             |
| <b>e</b> Professional fundraising services. See Part IV, line 17                                                                                                                                             |                       |                                 |                                        |                             |
| <b>f</b> Investment management fees                                                                                                                                                                          |                       |                                 |                                        |                             |
| <b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)                                                                                             | 2,277,223.            | 2,170,529.                      | 106,694.                               |                             |
| <b>12</b> Advertising and promotion                                                                                                                                                                          | 511,943.              | 840.                            | 511,103.                               |                             |
| <b>13</b> Office expenses                                                                                                                                                                                    | 5,414,350.            | 4,305,180.                      | 1,109,170.                             |                             |
| <b>14</b> Information technology                                                                                                                                                                             | 884,947.              | 81,224.                         | 803,723.                               |                             |
| <b>15</b> Royalties                                                                                                                                                                                          |                       |                                 |                                        |                             |
| <b>16</b> Occupancy                                                                                                                                                                                          | 889,448.              | 323,379.                        | 566,069.                               |                             |
| <b>17</b> Travel                                                                                                                                                                                             | 366,623.              | 225,481.                        | 141,142.                               |                             |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials                                                                                                     |                       |                                 |                                        |                             |
| <b>19</b> Conferences, conventions, and meetings                                                                                                                                                             | 94,644.               | 67,121.                         | 27,523.                                |                             |
| <b>20</b> Interest                                                                                                                                                                                           | 455,714.              | 455,714.                        |                                        |                             |
| <b>21</b> Payments to affiliates                                                                                                                                                                             |                       |                                 |                                        |                             |
| <b>22</b> Depreciation, depletion, and amortization                                                                                                                                                          | 2,391,473.            | 860,721.                        | 1,530,752.                             |                             |
| <b>23</b> Insurance                                                                                                                                                                                          | -7,131.               | -72,149.                        | 65,018.                                |                             |
| <b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                       |                                 |                                        |                             |
| <b>a</b> PURCHASED SERVICES                                                                                                                                                                                  | 2,522,772.            | 1,966,909.                      | 555,863.                               | 0.                          |
| <b>b</b> MEDICARE/MEDICAID STIMU                                                                                                                                                                             | 531,114.              | 531,114.                        | 0.                                     | 0.                          |
| <b>c</b> MHC SSO SALARIES/BENEFI                                                                                                                                                                             | 375,624.              |                                 | 375,624.                               | 0.                          |
| <b>d</b> WI HOSPITAL ASSESSMENT                                                                                                                                                                              | 242,613.              | 242,613.                        | 0.                                     | 0.                          |
| <b>e</b> All other expenses                                                                                                                                                                                  | 513,995.              | 297,107.                        | 216,888.                               |                             |
| <b>25</b> Total functional expenses. Add lines 1 through 24e                                                                                                                                                 | 49,400,057.           | 34,422,508.                     | 14,977,549.                            | 0.                          |
| <b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.                                     |                       |                                 |                                        |                             |

Check here ☐ if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**Check if Schedule O contains a response to any question in this Part X ☐

|                                                                     |                                                                                                                                                                                                                                                                                                                    | (A)<br>Beginning of year |             | (B)<br>End of year |
|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------|--------------------|
| <b>Assets</b>                                                       | 1 Cash - non-interest-bearing                                                                                                                                                                                                                                                                                      | 9,128.                   | 1           | 7,589.             |
|                                                                     | 2 Savings and temporary cash investments                                                                                                                                                                                                                                                                           | 10,102,714.              | 2           | 7,256,799.         |
|                                                                     | 3 Pledges and grants receivable, net                                                                                                                                                                                                                                                                               | 2,079,234.               | 3           | 0.                 |
|                                                                     | 4 Accounts receivable, net                                                                                                                                                                                                                                                                                         | 10,397,568.              | 4           | 9,642,113.         |
|                                                                     | 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L                                                                                                                                              | 111,385.                 | 5           | 66,984.            |
|                                                                     | 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr) Complete Part II of Sch L |                          | 6           | 0.                 |
|                                                                     | 7 Notes and loans receivable, net                                                                                                                                                                                                                                                                                  | 926,325.                 | 7           | 821,302.           |
|                                                                     | 8 Inventories for sale or use                                                                                                                                                                                                                                                                                      | 978,617.                 | 8           | 1,011,491.         |
|                                                                     | 9 Prepaid expenses and deferred charges                                                                                                                                                                                                                                                                            | 1,461,136.               | 9           | 1,745,766.         |
|                                                                     | 10a Land, buildings, and equipment, cost or other basis Complete Part VI of Schedule D                                                                                                                                                                                                                             | 10a 24,344,031.          |             |                    |
|                                                                     | b Less accumulated depreciation                                                                                                                                                                                                                                                                                    | 10b 514,836.             | 10c         | 23,829,195.        |
|                                                                     | 11 Investments - publicly traded securities                                                                                                                                                                                                                                                                        | 2,723,673.               | 11          |                    |
|                                                                     | 12 Investments - other securities. See Part IV, line 11                                                                                                                                                                                                                                                            |                          | 12          |                    |
|                                                                     | 13 Investments - program-related. See Part IV, line 11                                                                                                                                                                                                                                                             |                          | 13          |                    |
|                                                                     | 14 Intangible assets                                                                                                                                                                                                                                                                                               |                          | 14          |                    |
|                                                                     | 15 Other assets See Part IV, line 11                                                                                                                                                                                                                                                                               | 21,383,588.              | 15          | 31,661,872.        |
| 16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) | 85,773,995.                                                                                                                                                                                                                                                                                                        | 16                       | 76,043,111. |                    |
| <b>Liabilities</b>                                                  | 17 Accounts payable and accrued expenses                                                                                                                                                                                                                                                                           | 6,949,514.               | 17          | 5,450,586.         |
|                                                                     | 18 Grants payable                                                                                                                                                                                                                                                                                                  |                          | 18          |                    |
|                                                                     | 19 Deferred revenue                                                                                                                                                                                                                                                                                                |                          | 19          |                    |
|                                                                     | 20 Tax-exempt bond liabilities                                                                                                                                                                                                                                                                                     | 10,562,602.              | 20          | 10,366,885.        |
|                                                                     | 21 Escrow or custodial account liability Complete Part IV of Schedule D                                                                                                                                                                                                                                            |                          | 21          |                    |
|                                                                     | 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L                                                                                                                             |                          | 22          |                    |
|                                                                     | 23 Secured mortgages and notes payable to unrelated third parties                                                                                                                                                                                                                                                  | 5,675,797.               | 23          | 3,018,651.         |
|                                                                     | 24 Unsecured notes and loans payable to unrelated third parties                                                                                                                                                                                                                                                    |                          | 24          |                    |
|                                                                     | 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D                                                                                                                                            | 0.                       | 25          | 2,158,381.         |
|                                                                     | 26 <b>Total liabilities.</b> Add lines 17 through 25                                                                                                                                                                                                                                                               | 23,187,913.              | 26          | 20,994,503.        |
| <b>Net Assets or Fund Balances</b>                                  | Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.                                                                                                                                                                |                          |             |                    |
|                                                                     | 27 Unrestricted net assets                                                                                                                                                                                                                                                                                         | 62,334,986.              | 27          | 54,791,493.        |
|                                                                     | 28 Temporarily restricted net assets                                                                                                                                                                                                                                                                               | 251,096.                 | 28          | 257,115.           |
|                                                                     | 29 Permanently restricted net assets                                                                                                                                                                                                                                                                               |                          | 29          |                    |
|                                                                     | Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.                                                                                                                                                                                         |                          |             |                    |
|                                                                     | 30 Capital stock or trust principal, or current funds                                                                                                                                                                                                                                                              |                          | 30          |                    |
|                                                                     | 31 Paid-in or capital surplus, or land, building, or equipment fund                                                                                                                                                                                                                                                |                          | 31          |                    |
|                                                                     | 32 Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                                                                                                                |                          | 32          |                    |
|                                                                     | 33 <b>Total net assets or fund balances</b>                                                                                                                                                                                                                                                                        | 62,586,082.              | 33          | 55,048,608.        |
| 34 <b>Total liabilities and net assets/fund balances</b>            | 85,773,995.                                                                                                                                                                                                                                                                                                        | 34                       | 76,043,111. |                    |

Form 990 (2012)

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI

☒

|    |                                                                                                                |    |              |
|----|----------------------------------------------------------------------------------------------------------------|----|--------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)                                                      | 1  | 52,599,446.  |
| 2  | Total expenses (must equal Part IX, column (A), line 25)                                                       | 2  | 49,400,057.  |
| 3  | Revenue less expenses. Subtract line 2 from line 1                                                             | 3  | 3,199,389.   |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | 4  | 62,586,082.  |
| 5  | Net unrealized gains (losses) on investments                                                                   | 5  | 825,689.     |
| 6  | Donated services and use of facilities                                                                         | 6  | 39,385.      |
| 7  | Investment expenses                                                                                            | 7  |              |
| 8  | Prior period adjustments                                                                                       | 8  |              |
| 9  | Other changes in net assets or fund balances (explain in Schedule O)                                           | 9  | -11,601,937. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 55,048,608.  |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII

☐

|                                                                                                                                                                                                                                                                                                                                                                                                                              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                         |     |    |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both.<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | X  |
| b Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both.<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 | X   |    |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.                                                                      | X   |    |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                  |     | X  |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                       |     |    |

Form **990** (2012)

Department of the Treasury  
Internal Revenue Service

**Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2012

### Open to Public Inspection

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number

39-0806324

|               |                                                                                                        |
|---------------|--------------------------------------------------------------------------------------------------------|
| <b>Part I</b> | <b>Reason for Public Charity Status</b> (All organizations must complete this part ) See instructions. |
|---------------|--------------------------------------------------------------------------------------------------------|

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )

3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state \_\_\_\_\_

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II )

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II )

9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III )

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.

a ☐ Type I      b ☐ Type II      c ☐ Type III - Functionally integrated      d ☐ Type III - Non-functionally integrated

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f ☐ If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box \_\_\_\_\_

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? \_\_\_\_\_

(ii) A family member of a person described in (i) above? \_\_\_\_\_

(iii) A 35% controlled entity of a person described in (i) or (ii) above? \_\_\_\_\_

h Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

[illegible]

Schedule A (Form 990 or 990-EZ) 2012

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                         | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")                                                                                                  |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 <b>Total.</b> Add lines 1 through 3                                                                                                                                                                 |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 <b>Public support.</b> Subtract line 5 from line 4                                                                                                                                                  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                                    | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 7 Amounts from line 4                                                                                                                                                                                            |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                                                 |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                                             |          |          |          |          |          |           |
| 10 Other income. Do not include gain or loss from the sale of capital assets. (Explain in Part IV.)                                                                                                              |          |          |          |          |          |           |
| 11 <b>Total support.</b> Add lines 7 through 10                                                                                                                                                                  |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc. (see instructions)                                                                                                                                               |          |          |          |          | 12       |           |
| 13 <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|---|
| 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                                                       | 14 | % |
| 15 Public support percentage from 2011 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                                                             | 15 | % |
| 16a <b>33 1/3% support test - 2012.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>                                                                                                                                                                            |    |   |
| b <b>33 1/3% support test - 2011.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>                                                                                                                                                                         |    |   |
| 17a <b>10% -facts-and-circumstances test - 2012.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/>    |    |   |
| b <b>10% -facts-and-circumstances test - 2011.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/> |    |   |
| 18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions <input type="checkbox"/>                                                                                                                                                                                                                                                           |    |   |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ►                                                                                                                              | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public support (Subtract line 7c from line 6)                                                                                                                            |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ►                                                                                                                                                                                                  | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 9 Amounts from line 6                                                                                                                                                                                                                          |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                                                                             |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                                                                                      |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                                                                                        |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                                                                                                 |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)                                                                                                                                              |          |          |          |          |          |           |
| 13 Total support. (Add lines 9, 10c, 11 and 12)                                                                                                                                                                                                |          |          |          |          |          |           |
| 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <span style="float: right;">► <input type="checkbox"/></span> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                           |    |   |
|-------------------------------------------------------------------------------------------|----|---|
| 15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) | 15 | % |
| 16 Public support percentage from 2011 Schedule A, Part III, line 15                      | 16 | % |

**Section D. Computation of Investment Income Percentage**

|                                                                                                |    |   |
|------------------------------------------------------------------------------------------------|----|---|
| 17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) | 17 | % |
| 18 Investment income percentage from 2011 Schedule A, Part III, line 17                        | 18 | % |

19a **33 1/3% support tests - 2012.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ► ☐

b **33 1/3% support tests - 2011.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ► ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

**Part IV** **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b, and Part III, line 12. Also complete this part for any additional information. (See instructions).

ACQUISITION AND SHORT PERIOD DISCLOSURE

EFFECTIVE APRIL 1, 2013, MINISTRY HEALTH CARE, THE PARENT OF THE FILING

ORGANIZATION, WAS ACQUIRED BY ASCENSION HEALTH. ASCENSION HEALTH IS A

SUBSIDIARY OF ASCENSION HEALTH ALLIANCE. AS PART OF THE ACQUISITION, THE

ORGANIZATION CHANGED ITS TAX YEAR TO JUNE 30 IN ORDER TO ALIGN WITH THE

TAX YEAR OF ASCENSION HEALTH.

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

**2012**

Open to Public  
Inspection

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**

▶ **See separate instructions.**

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations. Complete Parts I A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations. Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)). Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations. Complete Part III.

|                                                              |                                                     |
|--------------------------------------------------------------|-----------------------------------------------------|
| Name of organization<br><b>DOOR COUNTY MEMORIAL HOSPITAL</b> | Employer identification number<br><b>39-0806324</b> |
|--------------------------------------------------------------|-----------------------------------------------------|

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ▶ \$ \_\_\_\_\_
- 3 Volunteer hours \_\_\_\_\_

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  
☐ Yes ☐ No
- 4a Was a correction made?  
☐ Yes ☐ No
- b If "Yes," describe in Part IV

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0- |
|----------|-------------|---------|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |
|          |             |         |                                                                      |                                                                                                                                             |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

LHA

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B Check ☐ if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   | (a) Filing organization's totals                | (b) Affiliated group totals        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount. Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </tbody> </table> |                                                   | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | The lobbying nontaxable amount is:                |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 20% of the amount on line 1e                      |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$100,000 plus 15% of the excess over \$500,000   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$175,000 plus 10% of the excess over \$1,000,000 |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$225,000 plus 5% of the excess over \$1,500,000  |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | \$1,000,000                                       |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a. If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c. If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

☐ Yes ☐ No
**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period        |          |          |          |          |           |
|-------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year<br>(or fiscal year beginning in)              | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) Total |
| 2a Lobbying nontaxable amount                               |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))   |          |          |          |          |           |
| c Total lobbying expenditures                               |          |          |          |          |           |
| d Grassroots nontaxable amount                              |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column(e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                          |          |          |          |          |           |

Schedule C (Form 990 or 990-EZ) 2012

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

|                                                                                                                                                                                                                                 | (a) |    | (b)    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|                                                                                                                                                                                                                                 | Yes | No | Amount |
| 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |        |
| a Volunteers?                                                                                                                                                                                                                   |     | X  |        |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                                  |     | X  |        |
| c Media advertisements?                                                                                                                                                                                                         |     | X  |        |
| d Mailings to members, legislators, or the public?                                                                                                                                                                              |     | X  |        |
| e Publications, or published or broadcast statements?                                                                                                                                                                           |     | X  |        |
| f Grants to other organizations for lobbying purposes?                                                                                                                                                                          |     | X  |        |
| g Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                   |     | X  |        |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                     |     | X  |        |
| i Other activities?                                                                                                                                                                                                             | X   |    | 4,576. |
| j Total. Add lines 1c through 1i                                                                                                                                                                                                |     |    | 4,576. |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | X  |        |
| b If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                             |     |    |        |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                    |     |    |        |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                  |     |    |        |

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

|                                                                                                     | Yes | No |
|-----------------------------------------------------------------------------------------------------|-----|----|
| 1 Were substantially all (90% or more) dues received nondeductible by members?                      | 1   |    |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 | 2   |    |
| 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? | 3   |    |

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."**

|                                                                                                                                                                                                                                              |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  |  |
| 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                 |    |  |
| a Current year                                                                                                                                                                                                                               | 2a |  |
| b Carryover from last year                                                                                                                                                                                                                   | 2b |  |
| c Total                                                                                                                                                                                                                                      | 2c |  |
| 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  |  |
| 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  |  |

**Part IV Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5; Part II-A (affiliated group list), Part II A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

LOBBYING EXPENSES REPRESENT THE PORTION OF DUES PAID TO NATIONAL AND

STATE HOSPITAL ASSOCIATIONS THAT IS SPECIFICALLY ALLOCABLE TO LOBBYING.

DOOR COUNTY MEMORIAL HOSPITAL DOES NOT PARTICIPATE IN OR INTERVENE IN

(INCLUDING THE PUBLISHING OR DISTRIBUTING OF STATEMENTS) ANY POLITICAL

**Part IV** Supplemental Information *(continued)*

CAMPAIGN ON BEHALF OF (OR IN OPPOSITION TO) ANY CANDIDATE FOR PUBLIC

OFFICE.

**SCHEDULE D**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

**2012**

Open to Public  
Inspection

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number

39-0806324

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6

|                                                                                                                                                                                                                                                                       | (a) Donor advised funds | (b) Funds and other accounts                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------|
| 1 Total number at end of year                                                                                                                                                                                                                                         |                         |                                                          |
| 2 Aggregate contributions to (during year)                                                                                                                                                                                                                            |                         |                                                          |
| 3 Aggregate grants from (during year)                                                                                                                                                                                                                                 |                         |                                                          |
| 4 Aggregate value at end of year                                                                                                                                                                                                                                      |                         |                                                          |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?                                                            |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

|                                                                                              |                                                                              |
|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) | <input type="checkbox"/> Preservation of an historically important land area |
| <input type="checkbox"/> Protection of natural habitat                                       | <input type="checkbox"/> Preservation of a certified historic structure      |
| <input type="checkbox"/> Preservation of open space                                          |                                                                              |

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|                                                                                                                                            | Held at the End of the Tax Year |
|--------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| a Total number of conservation easements                                                                                                   | 2a                              |
| b Total acreage restricted by conservation easements                                                                                       | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a)                                                       | 2c                              |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

|                                                      |      |
|------------------------------------------------------|------|
| (i) Revenues included in Form 990, Part VIII, line 1 | ▶ \$ |
| (ii) Assets included in Form 990, Part X             | ▶ \$ |

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

|                                                    |      |
|----------------------------------------------------|------|
| a Revenues included in Form 990, Part VIII, line 1 | ▶ \$ |
| b Assets included in Form 990, Part X              | ▶ \$ |

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition  
 b ☐ Scholarly research  
 c ☐ Preservation for future generations  
 d ☐ Loan or exchange programs  
 e ☐ Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No
**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

2a Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐
**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     |                  |                |                    |                      |                     |
| b Contributions                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| d Grants or scholarships                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            |                  |                |                    |                      |                     |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ☐ %

b Permanent endowment ☐ %

c Temporarily restricted endowment ☐ %

The percentages in lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     |    |
| 3a(ii) |     |    |
| 3b     |     |    |

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of property                                                                         | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land                                                                                         |                                      | 4,203,539.                      |                              | 4,203,539.     |
| b Buildings                                                                                     |                                      | 11,208,114.                     | 143,657.                     | 11,064,457.    |
| c Leasehold improvements                                                                        |                                      | 213,259.                        | 7,550.                       | 205,709.       |
| d Equipment                                                                                     |                                      | 7,924,371.                      | 337,497.                     | 7,586,874.     |
| e Other                                                                                         |                                      | 794,748.                        | 26,132.                      | 768,616.       |
| Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) |                                      |                                 |                              | 23,829,195.    |

Schedule D (Form 990) 2012

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|----------------------------------------------------------------------|----------------|----------------------------------------------------------|
| (1) Financial derivatives                                            |                |                                                          |
| (2) Closely-held equity interests                                    |                |                                                          |
| (3) Other                                                            |                |                                                          |
| (A)                                                                  |                |                                                          |
| (B)                                                                  |                |                                                          |
| (C)                                                                  |                |                                                          |
| (D)                                                                  |                |                                                          |
| (E)                                                                  |                |                                                          |
| (F)                                                                  |                |                                                          |
| (G)                                                                  |                |                                                          |
| (H)                                                                  |                |                                                          |
| (I)                                                                  |                |                                                          |
| Total (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ►    |                |                                                          |

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type                                | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|-------------------------------------------------------------------|----------------|----------------------------------------------------------|
| (1)                                                               |                |                                                          |
| (2)                                                               |                |                                                          |
| (3)                                                               |                |                                                          |
| (4)                                                               |                |                                                          |
| (5)                                                               |                |                                                          |
| (6)                                                               |                |                                                          |
| (7)                                                               |                |                                                          |
| (8)                                                               |                |                                                          |
| (9)                                                               |                |                                                          |
| (10)                                                              |                |                                                          |
| Total (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► |                |                                                          |

**Part IX Other Assets.** See Form 990, Part X, line 15

| (a) Description                                                   | (b) Book value |
|-------------------------------------------------------------------|----------------|
| (1) OTHER RECEIVABLES                                             | 4,710,822.     |
| (2) FOUNDATION RECEIVABLES                                        | 254,563.       |
| (3) INTEREST IN INVESTMENTS HELD BY ASCENSION HEALTH ALLIANCE     | 26,696,487.    |
| (4)                                                               |                |
| (5)                                                               |                |
| (6)                                                               |                |
| (7)                                                               |                |
| (8)                                                               |                |
| (9)                                                               |                |
| (10)                                                              |                |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 15 ) | 31,661,872.    |

**Part X Other Liabilities.** See Form 990, Part X, line 25

| 1.                                                                 | (a) Description of liability                | (b) Book value |
|--------------------------------------------------------------------|---------------------------------------------|----------------|
| (1)                                                                | Federal income taxes                        |                |
| (2)                                                                | INTERCOMPANY DEBT WITH MINISTRY HEALTH CARE | 2,158,381.     |
| (3)                                                                |                                             |                |
| (4)                                                                |                                             |                |
| (5)                                                                |                                             |                |
| (6)                                                                |                                             |                |
| (7)                                                                |                                             |                |
| (8)                                                                |                                             |                |
| (9)                                                                |                                             |                |
| (10)                                                               |                                             |                |
| (11)                                                               |                                             |                |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) |                                             | 2,158,381.     |

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

|   |                                                                                |    |    |  |
|---|--------------------------------------------------------------------------------|----|----|--|
| 1 | Total revenue, gains, and other support per audited financial statements       |    | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12             |    |    |  |
| a | Net unrealized gains on investments                                            | 2a |    |  |
| b | Donated services and use of facilities                                         | 2b |    |  |
| c | Recoveries of prior year grants                                                | 2c |    |  |
| d | Other (Describe in Part XIII)                                                  | 2d |    |  |
| e | Add lines 2a through 2d                                                        |    | 2e |  |
| 3 | Subtract line 2e from line 1                                                   |    | 3  |  |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1            |    |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b               | 4a |    |  |
| b | Other (Describe in Part XIII)                                                  | 4b |    |  |
| c | Add lines 4a and 4b                                                            |    | 4c |  |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) |    | 5  |  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|   |                                                                                 |    |    |  |
|---|---------------------------------------------------------------------------------|----|----|--|
| 1 | Total expenses and losses per audited financial statements                      |    | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                |    |    |  |
| a | Donated services and use of facilities                                          | 2a |    |  |
| b | Prior year adjustments                                                          | 2b |    |  |
| c | Other losses                                                                    | 2c |    |  |
| d | Other (Describe in Part XIII)                                                   | 2d |    |  |
| e | Add lines 2a through 2d                                                         |    | 2e |  |
| 3 | Subtract line 2e from line 1                                                    |    | 3  |  |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:              |    |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a |    |  |
| b | Other (Describe in Part XIII)                                                   | 4b |    |  |
| c | Add lines 4a and 4b                                                             |    | 4c |  |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) |    | 5  |  |

**Part XIII Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2: AS INDICATED ON SCHEDULE A, PART IV, MINISTRY HEALTH

CARE, THE PARENT OF THE FILING ORGANIZATION, WAS ACQUIRED BY ASCENSION

HEALTH, EFFECTIVE APRIL 1, 2013. THE FILING ORGANIZATION WAS INCLUDED IN

MINISTRY HEALTH CARE AUDITED FINANCIAL STATEMENTS FOR THE PERIOD OCTOBER

1, 2012 THROUGH MARCH 31, 2013, AND IN THE ASCENSION HEALTH FINANCIAL

STATEMENTS FOR THE PERIOD APRIL 1, 2013 THROUGH JUNE 30, 2013. THE

FINANCIAL STATEMENTS FOR MINISTRY HEALTH CARE INCLUDED THE FOLLOWING

FOOTNOTE RELATED TO UNCERTAIN TAX POSITIONS: MINISTRY RECOGNIZES THE TAX

**Part XIII** Supplemental Information *(continued)*

BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT

THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY TAXING

AUTHORITIES, BASED ON THE TECHNICAL MERITS OF THE POSITION. EXAMPLES OF

TAX POSITIONS FOR MINISTRY'S NOT-FOR-PROFIT CORPORATIONS INCLUDE THEIR

TAX-EXEMPT STATUS AND VARIOUS POSITIONS RELATED TO THE POTENTIAL SOURCES

OF UNRELATED BUSINESS TAXABLE INCOME (UBIT). THE TAX BENEFITS RECOGNIZED

IN THE FINANCIAL STATEMENTS FROM SUCH A POSITION ARE MEASURED BASED ON THE

LARGEST BENEFIT THAT HAS A GREATER THAN 50 PERCENT LIKELIHOOD OF BEING

REALIZED UPON ULTIMATE SETTLEMENT.

**SCHEDULE H**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Hospitals**

- ▶ **Complete if the organization answered "Yes" to Form 990, Part IV, question 20.**  
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

**2012**

**Open to Public  
Inspection**

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number

39-0806324

**Part I Financial Assistance and Certain Other Community Benefits at Cost**

- 1a** Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . .
- 1b** If "Yes," was it a written policy?  
If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year
- ☐ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities
- ☐ Generally tailored to individual hospital facilities
- 3** Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year
- a** Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care?  
If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care
- ☐ 100% ☐ 150% ☒ 200% ☐ Other \_\_\_\_\_ %
- b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:
- ☐ 200% ☐ 250% ☐ 300% ☐ 350% ☒ 400% ☐ Other \_\_\_\_\_ %
- c** If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care
- 4** Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?
- 5a** Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?
- b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?
- c** If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?
- 6a** Did the organization prepare a community benefit report during the tax year?
- b** If "Yes," did the organization make it available to the public?

|           | Yes | No |
|-----------|-----|----|
| <b>1a</b> | X   |    |
| <b>1b</b> | X   |    |
| <b>3a</b> | X   |    |
| <b>3b</b> | X   |    |
| <b>4</b>  | X   |    |
| <b>5a</b> | X   |    |
| <b>5b</b> | X   |    |
| <b>5c</b> |     | X  |
| <b>6a</b> | X   |    |
| <b>6b</b> | X   |    |

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

**7 Financial Assistance and Certain Other Community Benefits at Cost**

| Financial Assistance and Means-Tested Government Programs                                          | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense |
|----------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------|-------------------------------------|-------------------------------|-----------------------------------|------------------------------|
| <b>a</b> Financial Assistance at cost (from Worksheet 1)                                           |                                                 |                               | 1,638,758.                          |                               | 1,638,758.                        | 3.36%                        |
| <b>b</b> Medicaid (from Worksheet 3, column a)                                                     |                                                 |                               | 4,067,031.                          | 2,170,363.                    | 1,896,668.                        | 3.89%                        |
| <b>c</b> Costs of other means-tested government programs (from Worksheet 3, column b)              |                                                 |                               |                                     |                               |                                   | .00%                         |
| <b>d</b> Total Financial Assistance and Means-Tested Government Programs                           |                                                 |                               | 5,705,789.                          | 2,170,363.                    | 3,535,426.                        | 7.25%                        |
| <b>Other Benefits</b>                                                                              |                                                 |                               |                                     |                               |                                   |                              |
| <b>e</b> Community health improvement services and community benefit operations (from Worksheet 4) | 17                                              |                               | 590,144.                            | 140,439.                      | 449,705.                          | .92%                         |
| <b>f</b> Health professions education (from Worksheet 5)                                           | 5                                               |                               | 217,398.                            |                               | 217,398.                          | .45%                         |
| <b>g</b> Subsidized health services (from Worksheet 6)                                             | 1                                               |                               | 321,621.                            | 214,300.                      | 107,321.                          | .22%                         |
| <b>h</b> Research (from Worksheet 7)                                                               |                                                 |                               |                                     |                               |                                   | .00%                         |
| <b>i</b> Cash and in-kind contributions for community benefit (from Worksheet 8)                   | 7                                               |                               | 258,559.                            |                               | 258,559.                          | .53%                         |
| <b>j</b> Total Other Benefits                                                                      | 30                                              |                               | 1,387,722.                          | 354,739.                      | 1,032,983.                        | 2.12%                        |
| <b>k</b> Total. Add lines 7d and 7j                                                                | 30                                              |                               | 7,093,511.                          | 2,525,102.                    | 4,568,409.                        | 9.37%                        |



|                                    |  |
|------------------------------------|--|
| <b>Part V Facility Information</b> |  |
|------------------------------------|--|

### Section A. Hospital Facilities

(list in order of size, from largest to smallest)

How many hospital facilities did the organization operate during the tax year? 1

Name, address, and primary website address

1 DOOR COUNTY MEMORIAL HOSPITAL

2323 SOUTH 18TH AVENUE

STURGEON BAY, WI 54235

WWW.MINISTRYHEALTH.ORG

**Licensed hospital**

General medical &amp; surgical

Children's hospital

Teaching hospital

### Critical access hospital

Research facility

ER-24 hours

ER-other

Other (describe)

Facility  
reporting  
group

x

X

**x**

**X**

**Part V Facility Information** (continued)**Section B. Facility Policies and Practices**

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group DOOR COUNTY MEMORIAL HOSPITALFor single facility filers only: line number of hospital facility (from Schedule H, Part V, Section A) 1**Community Health Needs Assessment** (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)

1 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9

|    | Yes | No |
|----|-----|----|
| 1  | X   |    |
| 3  | X   |    |
| 4  |     | X  |
| 5  | X   |    |
| 7  | X   |    |
| 8a |     | X  |
| 8b |     |    |

If "Yes," indicate what the CHNA report describes (check all that apply):

- a ☒ A definition of the community served by the hospital facility
- b ☒ Demographics of the community
- c ☒ Existing health care facilities and resources within the community that are available to respond to the health needs of the community
- d ☒ How data was obtained
- e ☒ The health needs of the community
- f ☒ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups
- g ☒ The process for identifying and prioritizing community health needs and services to meet the community health needs
- h ☒ The process for consulting with persons representing the community's interests
- i ☐ Information gaps that limit the hospital facility's ability to assess the community's health needs
- j ☐ Other (describe in Part VI)

2 Indicate the tax year the hospital facility last conducted a CHNA 20 12

3 In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted

4 Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI

5 Did the hospital facility make its CHNA report widely available to the public?

If "Yes," indicate how the CHNA report was made widely available (check all that apply):

- a ☒ Hospital facility's website
- b ☒ Available upon request from the hospital facility
- c ☐ Other (describe in Part VI)

6 If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date):

- a ☒ Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA
- b ☒ Execution of the implementation strategy
- c ☒ Participation in the development of a community-wide plan
- d ☐ Participation in the execution of a community-wide plan
- e ☒ Inclusion of a community benefit section in operational plans
- f ☒ Adoption of a budget for provision of services that address the needs identified in the CHNA
- g ☐ Prioritization of health needs in its community
- h ☐ Prioritization of services that the hospital facility will undertake to meet health needs in its community
- i ☐ Other (describe in Part VI)

7 Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs

8a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?

b If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?

c If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ \_\_\_\_\_

**Part V Facility Information** (continued) DOOR COUNTY MEMORIAL HOSPITAL

| Financial Assistance Policy                                                                             |                                                                                                                                                                                                                                       | Yes | No |
|---------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| Did the hospital facility have in place during the tax year a written financial assistance policy that: |                                                                                                                                                                                                                                       |     |    |
| 9                                                                                                       | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                                                                                | X   |    |
| 10                                                                                                      | Used federal poverty guidelines (FPG) to determine eligibility for providing free care?                                                                                                                                               | X   |    |
| If "Yes," indicate the FPG family income limit for eligibility for free care 200 %                      |                                                                                                                                                                                                                                       |     |    |
| If "No," explain in Part VI the criteria the hospital facility used                                     |                                                                                                                                                                                                                                       |     |    |
| 11                                                                                                      | Used FPG to determine eligibility for providing discounted care?                                                                                                                                                                      | X   |    |
| If "Yes," indicate the FPG family income limit for eligibility for discounted care 400 %                |                                                                                                                                                                                                                                       |     |    |
| If "No," explain in Part VI the criteria the hospital facility used                                     |                                                                                                                                                                                                                                       |     |    |
| 12                                                                                                      | Explained the basis for calculating amounts charged to patients?                                                                                                                                                                      | X   |    |
| If "Yes," indicate the factors used in determining such amounts (check all that apply)                  |                                                                                                                                                                                                                                       |     |    |
| a                                                                                                       | <input checked="" type="checkbox"/> Income level                                                                                                                                                                                      |     |    |
| b                                                                                                       | <input checked="" type="checkbox"/> Asset level                                                                                                                                                                                       |     |    |
| c                                                                                                       | <input checked="" type="checkbox"/> Medical indigency                                                                                                                                                                                 |     |    |
| d                                                                                                       | <input checked="" type="checkbox"/> Insurance status                                                                                                                                                                                  |     |    |
| e                                                                                                       | <input checked="" type="checkbox"/> Uninsured discount                                                                                                                                                                                |     |    |
| f                                                                                                       | <input checked="" type="checkbox"/> Medicaid/Medicare                                                                                                                                                                                 |     |    |
| g                                                                                                       | <input type="checkbox"/> State regulation                                                                                                                                                                                             |     |    |
| h                                                                                                       | <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                  |     |    |
| 13                                                                                                      | Explained the method for applying for financial assistance?                                                                                                                                                                           | X   |    |
| 14                                                                                                      | Included measures to publicize the policy within the community served by the hospital facility?                                                                                                                                       | X   |    |
| If "Yes," indicate how the hospital facility publicized the policy (check all that apply)               |                                                                                                                                                                                                                                       |     |    |
| a                                                                                                       | <input checked="" type="checkbox"/> The policy was posted on the hospital facility's website                                                                                                                                          |     |    |
| b                                                                                                       | <input checked="" type="checkbox"/> The policy was attached to billing invoices                                                                                                                                                       |     |    |
| c                                                                                                       | <input checked="" type="checkbox"/> The policy was posted in the hospital facility's emergency rooms or waiting rooms                                                                                                                 |     |    |
| d                                                                                                       | <input checked="" type="checkbox"/> The policy was posted in the hospital facility's admissions offices                                                                                                                               |     |    |
| e                                                                                                       | <input checked="" type="checkbox"/> The policy was provided, in writing, to patients on admission to the hospital facility                                                                                                            |     |    |
| f                                                                                                       | <input checked="" type="checkbox"/> The policy was available on request                                                                                                                                                               |     |    |
| g                                                                                                       | <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                  |     |    |
| <b>Billing and Collections</b>                                                                          |                                                                                                                                                                                                                                       |     |    |
| 15                                                                                                      | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?         | X   |    |
| 16                                                                                                      | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine patient's eligibility under the facility's FAP: |     |    |
| a                                                                                                       | <input type="checkbox"/> Reporting to credit agency                                                                                                                                                                                   |     |    |
| b                                                                                                       | <input type="checkbox"/> Lawsuits                                                                                                                                                                                                     |     |    |
| c                                                                                                       | <input type="checkbox"/> Liens on residences                                                                                                                                                                                          |     |    |
| d                                                                                                       | <input type="checkbox"/> Body attachments                                                                                                                                                                                             |     |    |
| e                                                                                                       | <input type="checkbox"/> Other similar actions (describe in Part VI)                                                                                                                                                                  |     |    |
| 17                                                                                                      | Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?                     |     | X  |
| If "Yes," check all actions in which the hospital facility or a third party engaged                     |                                                                                                                                                                                                                                       |     |    |
| a                                                                                                       | <input type="checkbox"/> Reporting to credit agency                                                                                                                                                                                   |     |    |
| b                                                                                                       | <input type="checkbox"/> Lawsuits                                                                                                                                                                                                     |     |    |
| c                                                                                                       | <input type="checkbox"/> Liens on residences                                                                                                                                                                                          |     |    |
| d                                                                                                       | <input type="checkbox"/> Body attachments                                                                                                                                                                                             |     |    |
| e                                                                                                       | <input type="checkbox"/> Other similar actions (describe in Part VI)                                                                                                                                                                  |     |    |

**Part V Facility Information** (continued) DOOR COUNTY MEMORIAL HOSPITAL

**18** Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply):

- a ☐ Notified individuals of the financial assistance policy on admission
- b ☐ Notified individuals of the financial assistance policy prior to discharge
- c ☐ Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills
- d ☐ Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy
- e ☐ Other (describe in Part VI)

**Policy Relating to Emergency Medical Care**

**19** Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?

|           | Yes | No |
|-----------|-----|----|
| <b>19</b> | X   |    |

If "No," indicate why.

- a ☐ The hospital facility did not provide care for any emergency medical conditions
- b ☐ The hospital facility's policy was not in writing
- c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)
- d ☐ Other (describe in Part VI)

**Charges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)**

**20** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care

- a ☐ The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged
- b ☒ The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged
- c ☐ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged
- d ☐ Other (describe in Part VI)

**21** During the tax year, did the hospital facility charge any of its FAP-eligible individuals, to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?

|           | Yes | No |
|-----------|-----|----|
| <b>21</b> |     | X  |

If "Yes," explain in Part VI.

**22** During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?

|           | Yes | No |
|-----------|-----|----|
| <b>22</b> |     | X  |

If "Yes," explain in Part VI

|                             |                                         |
|-----------------------------|-----------------------------------------|
| Schedule F1 (Form 990) 2012 |                                         |
| <b>Part V</b>               | <b>Facility Information</b> (continued) |

## Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 4

[illegible]

Schedule H (Form 990) 2012

**Part VI Supplemental Information**

Complete this part to provide the following information

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II; Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

PART I, LINE 6A- DOOR COUNTY MEMORIAL HOSPITAL IS INCLUDED IN THE

ANNUAL COMMUNITY BENEFIT REPORT WHICH IS PUBLISHED BY MINISTRY HEALTH CARE

(EIN: 39-1490371) AND AVAILABLE TO THE PUBLIC ON ITS WEBSITE,

WWW.MINISTRYHEALTH.ORG. THIS REPORT INCLUDES ALL OF THE RELATED ENTITIES

WITHIN THE MINISTRY HEALTH CARE NETWORK OF HOSPITALS, CLINICS AND OTHER

HEALTH-RELATED ORGANIZATIONS.

PART I, LINE 7- AMOUNTS CALCULATED IN PART I, LINE 7 ARE DETERMINED

BOTH ON A COST ACCOUNTING SYSTEM AND A COST-TO-CHARGE RATIO. OTHER

BENEFITS ARE DETERMINED BASED ON THE DIRECT AND INDIRECT COSTS (WHERE

ALLOCATED) ASSOCIATED WITH A PROGRAM NET OF EARNED REVENUE. DETAIL FOR

EACH PROGRAM/ACTIVITY IS MAINTAINED AND DETERMINED AT THE DEPARTMENT

LEVEL. CHARITY CARE AND MEANS TESTED PROGRAMS ARE DETERMINED BASED ON A

COST-TO-CHARGE RATIO CONSISTENT WITH WORKSHEET 2, RATIO OF PATIENT CARE

COST TO CHARGE. PRIOR YEAR COST REPORT SETTLEMENTS ARE EXCLUDED FROM THE

SHORTFALL CALCULATION IN ORDER TO GET A TRUE FISCAL YEAR SHORTFALL AMOUNT.

BAD DEBT EXPENSE OF \$1,152,377 IS EXCLUDED FROM TOTAL OPERATING EXPENSES

**Part VI** Supplemental Information

WHEN CALCULATING PERCENTAGE OF TOTAL EXPENSE IN PART I, LINE 7, COLUMN F.

PART II: SOME OF THE THINGS INCLUDED IN THIS AREA ARE WORKING

WITH COMMUNITY ORGANIZATIONS SUCH AS ROTARY, LEADERSHIP OF DOOR COUNTY,

AND LOAVES AND FISHES. WORKFORCE DEVELOPMENT INCLUDES HEALTH CARE CAREER

PRESENTATIONS AND SCHOOL/COMMUNITY PROGRAMS THAT ALLOW JOB SHADOWING AND

MENTORING. SUPPORT A COMMUNITY GARDEN AND WORK WITH LOCAL EMERGENCY

AGENCIES REGARDING DISASTER READINESS.

PART III, LINE 4: FROM THE CONSOLIDATED FINANCIAL STATEMENTS OF

MINISTRY HEALTH CARE, INC. AND AFFILIATES:

PATIENT ACCOUNTS RECEIVABLE ARE STATED AT NET REALIZABLE VALUE. MINISTRY

MAINTAINS ALLOWANCES FOR UNCOLLECTIBLE ACCOUNTS AND ESTIMATED LOSSES

RESULTING FROM A PAYOR'S INABILITY TO MAKE PAYMENTS ON ACCOUNTS. MINISTRY

ESTIMATES THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON MANAGEMENT'S

EVALUATION OF THE COLLECTABILITY OF ITS ACCOUNTS RECEIVABLE BASED ON

FACTORS SUCH AS THE LENGTH OF TIME THE RECEIVABLE IS OUTSTANDING, PAYOR

CLASS, HISTORICAL EXPERIENCE, TRENDS IN HEALTHCARE COVERAGE, AND BUSINESS

AND ECONOMIC CONDITIONS. PATIENT RECEIVABLES, WHERE A THIRD-PARTY PAYOR IS

RESPONSIBLE FOR PAYING THE AMOUNT, ARE CARRIED AT A NET AMOUNT DETERMINED

BY THE ORIGINAL CHARGE FOR THE SERVICE PROVIDED, LESS AN ESTIMATE MADE FOR

CONTRACTUAL ADJUSTMENTS OR DISCOUNTS PROVIDED TO THIRD-PARTY PAYORS. FOR

RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH

PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT

BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL),

MINISTRY RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF

SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY

**Part VI** Supplemental Information

PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE ORIGINAL CHARGES BILLED (OR ORIGINAL CHARGES LESS CONTRACTUAL ADJUSTMENTS OR DISCOUNTS) AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS. RECOVERIES OF RECEIVABLES PREVIOUSLY WRITTEN OFF ARE RECORDED AS A REDUCTION OF THE PROVISION FOR UNCOLLECTIBLE ACCOUNTS WHEN RECEIVED. THE PAST DUE STATUS OF RECEIVABLES IS DETERMINED ON A CASE-BY-CASE BASIS DEPENDING ON THE PAYOR RESPONSIBLE. INTEREST IS GENERALLY NOT CHARGED ON PAST DUE ACCOUNTS.

MINISTRY'S ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS FOR SELF-PAY PATIENTS INCREASED FROM 66 PERCENT OF SELF-PAY ACCOUNTS RECEIVABLE AT SEPTEMBER 30, 2012 TO 74 PERCENT OF SELF-PAY ACCOUNTS RECEIVABLE AT MARCH 31, 2013. THE INCREASE WAS PRIMARILY THE RESULT OF A DECREASE IN ESTIMATED COLLECTIONS OF RECEIVABLES AGED OVER 365 DAYS, WHICH INCREASED THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BY APPROXIMATELY \$3,500. AS OF MARCH 2013, MINISTRY HAS CHANGED ITS COMMUNITY AND PARTIALLY REIMBURSED CARE POLICY TO RESERVE 100 PERCENT OF ACCOUNTS AGED GREATER THAN 365 DAYS. IN ADDITION, MINISTRY'S SELF-PAY WRITE-OFFS WERE \$22,985 FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND \$52,281 FOR THE YEAR ENDED SEPTEMBER 30, 2012. MINISTRY DOES NOT MAINTAIN A MATERIAL ALLOWANCE FOR DOUBTFUL ACCOUNTS FROM THIRD-PARTY PAYORS, NOR DID IT HAVE SIGNIFICANT WRITE-OFFS FROM THIRD-PARTY PAYORS. MINISTRY HAS NOT CHANGED ITS COMMUNITY AND PARTIALLY REIMBURSED CARE POLICY, WHICH IS DESCRIBED IN NOTE 12, DURING THE SIX MONTHS ENDED MARCH 31, 2013 OR DURING THE YEAR ENDED SEPTEMBER 30, 2012.

RECEIVABLES OR PAYABLES RELATED TO ESTIMATED SETTLEMENTS ON VARIOUS PAYOR

**Part VI** Supplemental Information

CONTRACTS, PRIMARILY MEDICARE AND MEDICAID, ARE REPORTED AS AMOUNTS DUE  
FROM OR TO THIRD-PARTY PROGRAMS.

PART III, LINE 8: ASCENSION HEALTH AND RELATED HEALTH MINISTRIES

FOLLOW THE CATHOLIC HEALTH ASSOCIATION ("CHA") GUIDELINES FOR DETERMINING  
COMMUNITY BENEFIT. CHA COMMUNITY BENEFIT REPORTING GUIDELINES SUGGEST THAT  
MEDICARE SHORTFALL IS NOT TREATED AS COMMUNITY BENEFIT.

PART III, LINE 9B: DCMH HAS A DEBT COLLECTION POLICY WHICH SETS FORTH  
COLLECTION PRACTICES FOR PATIENTS WHO ARE KNOWN TO QUALIFY OR MAY QUALIFY  
FOR FINANCIAL ASSISTANCE UNDER THE CHARITY CARE PROGRAM. SUFFICIENT  
FINANCIAL COUNSELING SUPPORT IS MADE AVAILABLE TO PATIENTS SO THEY CAN  
EASILY ACCESS PATIENT FINANCIAL SERVICE REPRESENTATIVES AND HAVE THEIR  
QUESTIONS ANSWERED, AND GAIN AN UNDERSTANDING OF THE REASONS WHY THEY OWE  
A BALANCE. ACCOUNTS ARE DESIGNATED AS CHARITY CARE IN THE BUSINESS OFFICES  
SO NO ADDITIONAL TIME IS SPENT ON COLLECTION EFFORTS.

DOOR COUNTY MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 3: THE ASSESSMENT TEAM COMPRISED OF PRIVATE AND  
PUBLIC DOOR COUNTY ORGANIZATION MEMBERS INCLUDING: HOSPITAL  
REPRESENTATIVES, MEDICAL STAFF AND ADMINISTRATORS; PUBLIC HEALTH NURSES  
AND EDUCATORS; ELEMENTARY, HIGH SCHOOL AND POST-HIGH SCHOOL EDUCATORS,  
NURSES AND ADMINISTRATORS; POLICE AND EMERGENCY PERSONNEL; CHILD, WOMEN'S,  
FAMILY AND SENIOR SOCIAL SERVICES; AS WELL AS INTERESTED COMMUNITY MEMBERS  
IN THE HEALTH NEEDS ASSESSMENT PROCESS. APPENDIX 2 LISTS THE INDIVIDUALS  
WHO PARTICIPATED IN THE DOOR COUNTY COMMUNITY NEEDS ASSESSMENT PROCESS

PUBLIC HEALTH EXPERTS.

**Part VI** Supplemental Information

- RHONDA KOLBERG, DIRECTOR/HEALTH OFFICER, DOOR COUNTY PUBLIC HEALTH

DEPARTMENT RN, BSN, MS

- DENNIS HIBRAY REGIONAL DIRECTOR, NORTH EAST/GREEN BAY REGION, WISCONSIN

DIVISION OF PUBLIC HEALTH, BS ENVIRONMENTAL HEALTH

- ELIZABETH FARLEY, AMERICORPS DOOR COUNTY PUBLIC HEALTH DEPARTMENT BS,

PSYCHOLOGY

- VICKI DANTOIN, RN BSN, PUBLIC HEALTH NURSE

- MYRIA NORMANN, RN BSN, PUBLIC HEALTH NURSE

- SUE POWERS, RN BSN, PUBLIC HEALTH NURSE

MORE THAN 21 YEARS AS HEALTH OFFICER AND EXPERIENCE WITH COMMUNITY NEEDS

ASSESSMENTS.

- ADAMS, JESSICA - HELP OF DOOR COUNTY

- COMFORT, CHRIS - COMMUNITY CLINIC OF DOOR COUNTY

- FARLEY, ELIZABETH - AMERICORPS MEMBER WORKING AT HEALTH DEPARTMENT

- FISCHER, JENNIFER - WOMEN'S & CHILDREN'S CENTER, MDCMC

- GRAF, KATIE - SOCIAL SERVICES, MDCMC

- GROHSCOPF, KEVIN - BUSINESS DEVELOPMENT & OUTREACH, MDCMC

- GUENZEL, JOSEPHINE - COMMUNITY CLINIC OF DOOR COUNTY

- HERLACHE, TIM - STURGEON BAY FIRE DEPARTMENT

- HIBRAY, DENNIS - PUBLIC HEALTH, NE REGION, WI

- JOHNSON, SUSAN - CHAPLAIN, MDCMC

- KNUTSON, BEVERLY - DOOR COUNTY SENIOR RESOURCE CENTER

- KOHNLE, AMY - UNITED WAY

- LAPORTE, LARRY - BOARD OF HEALTH

- MEEUWSEN, SARAH - COMMUNITY CLINIC OF DOOR COUNTY

- MERTENS, TERESA - WIC

- MOELLER, MARK - BOARD OF HEALTH

**Part VI Supplemental Information**

- OSBORNE, MARCIA - NORTHWEST TECHNICAL COLLEGE

- PETERSON, PAM - DOOR COUNTY UW EXTENSION

- RUDD, RHONDA - COMMUNITY MEMBER

- SERPE, MICHAEL - DOOR COUNTY ADMINISTRATOR

- STUTTING, JOE - SUPERINTENDENT, STURGEON BAY SCHOOLS

- TEICHTLER, JOHN - DOOR COUNTY SANITARIAN

- TREPTO, JUDY - COMMUNITY MEMBER

- WEBER, CINDY - YMCA OF DOOR COUNTY

- WEBER, JANE - COMMUNITY MEMBER

- ZAKRZEWSKI, JOY - CHAPLAIN-SCANDIA VILLAGE.

DOOR COUNTY MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 5C: THE HOSPITAL FACILITY WEBSITE IS AS FOLLOWS:

[HTTP://MINISTRYHEALTH.ORG/DOORCOUNTYMEMORIAL/MINISTRY\\_DOOR\\_COUNTY\\_MEDICAL\\_CENTER\\_CHNA\\_5\\_28\\_2013FINAL.PDF](http://MINISTRYHEALTH.ORG/DOORCOUNTYMEMORIAL/MINISTRY_DOOR_COUNTY_MEDICAL_CENTER_CHNA_5_28_2013FINAL.PDF)

DOOR COUNTY MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 16E: THE FOLLOWING STEPS WERE FOLLOWED AND

CONSIDERED REASONABLE EFFORTS FOR PURPOSES OF QUESTION 16:

NOTIFIED EACH INDIVIDUAL OF THE FACILITY'S FINANCIAL ASSISTANCE POLICY

(FAP). THIS NOTIFICATION BEGAN ON THE DATE CARE WAS PROVIDED AND ENDED ON

THE 120TH DAY AFTER THE FIRST BILLING STATEMENT WAS PROVIDED TO THE

INDIVIDUAL.

INDIVIDUALS WERE NOTIFIED OF THE FAP BY METHODS AS NOTED IN QUESTION 14.

FOR INDIVIDUALS WHO SUBMITTED AN INCOMPLETE FAP, WE PROVIDED THAT

INDIVIDUAL WITH INFORMATION RELEVANT TO ASSIST THEM WITH COMPLETION OF THE

**Part VI** Supplemental Information

FAP.

FOR INDIVIDUALS WHO SUBMITTED A COMPLETE FAP, WE MADE AND DOCUMENTED A  
DETERMINATION AS TO WHETHER THAT PERSON WAS ELIGIBLE UNDER THE FACILITY'S  
FAP.

WE DETERMINED ELIGIBILITY BASED ON OTHER MEANS SUCH AS ESTABLISHING THAT  
THE INDIVIDUAL IS ELIGIBLE UNDER ONE OR MORE MEANS TESTED PROGRAMS (AS  
NOTED IN QUESTION 12).

DOOR COUNTY MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 17E: THE FOLLOWING STEPS WERE FOLLOWED AND  
CONSIDERED REASONABLE EFFORTS FOR PURPOSES OF QUESTION 17:  
NOTIFIED EACH INDIVIDUAL OF THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY  
(FAP). THIS NOTIFICATION BEGAN ON THE DATE CARE WAS PROVIDED AND ENDED ON  
THE 120TH DAY AFTER THE FIRST BILLING STATEMENT WAS PROVIDED TO THE  
INDIVIDUAL.

INDIVIDUALS WERE NOTIFIED OF THE FAP AS NOTED IN QUESTION 14.

FOR INDIVIDUALS WHO SUBMITTED AN INCOMPLETE FAP, WE PROVIDED THAT  
INDIVIDUAL WITH INFORMATION RELEVANT TO ASSIST THEM WITH COMPLETION OF THE  
FAP.

FOR INDIVIDUALS WHO SUBMITTED A COMPLETE FAP, WE MADE AND DOCUMENTED A  
DETERMINATION AS TO WHETHER THAT PERSON WAS ELIGIBLE UNDER THE FACILITY'S  
FAP.

WE DETERMINED ELIGIBILITY BASED ON OTHER MEANS SUCH AS ESTABLISHING THAT  
THE INDIVIDUAL IS ELIGIBLE UNDER ONE OR MORE MEANS TESTED PROGRAMS (AS  
NOTED IN QUESTION 12).

**Part VI** Supplemental Information

DOOR COUNTY MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 18E: QUESTION 18 IS MORE APPROPRIATELY ANSWERED AS

NOT APPLICABLE AS THE BILLING AND COLLECTIONS POLICY OF DOOR COUNTY

MEMORIAL HOSPITAL DOES NOT ALLOW A HOSPITAL TO ENGAGE IN EXTRAORDINARY

COLLECTION ACTIONS BEFORE THE ORGANIZATION MADE REASONABLE EFFORTS TO

DETERMINE WHETHER THE INDIVIDUAL IS ELIGIBLE FOR ASSISTANCE UNDER THE

FINANCIAL ASSISTANCE POLICY. REASONABLE EFFORTS TAKEN INCLUDE BUT ARE NOT

LIMITED TO:

NOTIFYING INDIVIDUALS OF THE FINANCIAL ASSISTANCE POLICY ON ADMISSION

NOTIFYING INDIVIDUALS OF THE FINANCIAL ASSISTANCE POLICY PRIOR TO

DISCHARGE

NOTIFYING INDIVIDUALS OF THE FINANCIAL ASSISTANCE POLICY IN COMMUNICATIONS

WITH THE PATIENTS REGARDING THE PATIENTS' BILLS

DOCUMENTING ITS DETERMINATION OF WHETHER PATIENTS WERE ELIGIBLE FOR

FINANCIAL ASSISTANCE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE

POLICY.

DOOR COUNTY MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 21: NOTIFIED EACH INDIVIDUAL OF THE HOSPITAL'S

FINANCIAL ASSISTANCE POLICY (FAP). THIS NOTIFICATION BEGAN ON THE DATE

CARE WAS PROVIDED AND ENDED ON THE 120TH DAY AFTER THE FIRST BILLING

STATEMENT WAS PROVIDED TO THE INDIVIDUAL.

INDIVIDUALS WERE NOTIFIED OF THE FAP AS NOTED IN QUESTION 14.

FOR INDIVIDUALS WHO SUBMITTED AN INCOMPLETE FAP, WE PROVIDED THAT

INDIVIDUAL WITH INFORMATION RELEVANT TO ASSIST THEM WITH COMPLETION OF THE

FAP

FOR INDIVIDUALS WHO SUBMITTED A COMPLETE FAP, WE MADE AND DOCUMENTED A

**Part VI** Supplemental Information

DETERMINATION AS TO WHETHER THAT PERSON WAS ELIGIBLE UNDER THE FACILITY'S

FAP.

WE DETERMINED ELIGIBILITY BASED ON OTHER MEANS SUCH AS ESTABLISHING THAT

THE INDIVIDUAL IS ELIGIBLE UNDER ONE OR MORE MEANS TESTED PROGRAMS (AS

NOTED IN QUESTION 12).

DOOR COUNTY MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 22: THE FOLLOWING STEPS WERE FOLLOWED AND

CONSIDERED REASONABLE EFFORTS FOLLOWED FOR PURPOSES OF IDENTIFYING

PATIENTS ELIGIBLE FOR ASSISTANCE UNDER THE FACILITY'S FAP.

NOTIFIED EACH INDIVIDUAL OF THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY

(FAP) AS NOTED IN QUESTION 14.

THIS NOTIFICATION BEGAN ON THE DATE CARE WAS PROVIDED AND ENDED ON THE

120TH DAY AFTER THE FIRST BILLING STATEMENT WAS PROVIDED TO THE

INDIVIDUAL.

FOR INDIVIDUALS WHO SUBMITTED AN INCOMPLETE FAP, WE PROVIDED THAT

INDIVIDUAL WITH INFORMATION RELEVANT TO ASSIST THEM WITH COMPLETION OF THE

FAP.

FOR INDIVIDUALS WHO SUBMITTED A COMPLETE FAP, WE MADE AND DOCUMENTED A

DETERMINATION AS TO WHETHER THAT PERSON WAS ELIGIBLE UNDER THE FACILITY'S

FAP.

WE DETERMINED ELIGIBILITY BASED ON OTHER MEANS SUCH AS ESTABLISHING THAT

THE INDIVIDUAL IS ELIGIBLE UNDER ONE OR MORE MEANS TESTED PROGRAMS (AS

NOTED IN QUESTION 12).

PART VI, LINE 2: THE ORGANIZATION PERFORMS COMMUNITY NEEDS

**Part VI** Supplemental Information

ASSESSMENTS AS NEEDED. PLANNING WORKGROUPS CONSISTING OF COMMUNITY PARTNERS ARE FORMED TO DEFINE THE COMMUNITY AND ITS NEEDS THROUGH REVIEW OF HEALTH PEOPLE INITIATIVES, CENSUS DOCUMENTS, AND LOCAL GOVERNMENT HEALTH AND WELFARE AGENCIES. CONSIDERING OTHER COMMUNITY RESOURCES/ASSETS, DATA COLLECTION METHODS ARE USED TO IDENTIFY PARTICULAR PROBLEMS OR SUBGROUPS AND AREAS KNOWN TO HAVE HIGH POVERTY RATES AND TO BE UNDERSERVED. THE DATA IS ANALYZED AND PRIORITIES ARE SET BASED ON TRENDING INFORMATION WHICH MAY TARGET A SPECIFIC NEED. WHEN A NEED IS IDENTIFIED, THE HOSPITAL DEVELOPS A PLAN TO IMPLEMENT A PROGRAM EITHER THROUGH COMMUNITY COLLABORATION OR INDIVIDUALLY. OUTCOMES FROM THE PROGRAMS ARE MEASURED AND CONSIDERED IN SUBSEQUENT COMMUNITY NEEDS ASSESSMENTS. COMMUNITY BENEFIT PLANS ARE PRESENTED TO SENIOR LEADERSHIP AND BOARD MEMBERS TO ENSURE THE FINDINGS ARE INCORPORATED INTO THE ORGANIZATION'S STRATEGY AND POLICY DEVELOPMENT. FOR EXAMPLE, SENIOR LEADERS ARE REQUIRED TO PROVIDE DIRECT SERVICE TO THE POOR HOURS AS PART OF THEIR PERFORMANCE GOALS.

PART VI, LINE 3: THE ORGANIZATION GOES TO GREAT LENGTHS IN ORDER TO INFORM AND EDUCATE PATIENTS/PERSONS WHO MAY BE BILLED FOR PATIENT CARE ABOUT THEIR ELIGIBILITY FOR ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS AND UNDER THE ORGANIZATION'S CHARITY CARE POLICY. THE CHARITY CARE POLICY AND APPLICATION IS POSTED ON THE ORGANIZATION'S WEBSITE. ADMISSIONS AND OTHER KEY AREAS CONTAIN SUMMARY INFORMATION OF THE CHARITY CARE POLICY. AS PART OF THE INTAKE/DISCHARGE PROCESS, PATIENTS ARE PROVIDED WITH A COPY OF THE POLICY AND OTHER INFORMATION FOR FINANCIAL ASSISTANCE. IF DURING THE COURSE OF THE PATIENT REGISTRATION PROCESS, TREATMENT, OR UPON DISCHARGE IT BECOMES EVIDENT THAT A PATIENT MAY NEED FINANCIAL ASSISTANCE, THE PATIENT SHALL BE REFERRED TO THE ORGANIZATION'S

**Part VI** Supplemental Information

COMMUNITY CARE PROGRAM. IF DURING THE COURSE OF THE PATIENT REGISTRATION  
PROCESS, TREATMENT, OR UPON DISCHARGE IT BECOMES EVIDENT THAT A PATIENT  
MAY NEED FINANCIAL ASSISTANCE, THE PATIENT SHALL BE REFERRED TO THE  
ORGANIZATION'S COMMUNITY CARE PROGRAM. PATIENTS MAY BE IDENTIFIED AS  
NEEDED FINANCIAL ASSISTANCE AT ANY TIME DURING THE COURSE OF AN ENCOUNTER.  
A REFERRAL FOR CONSIDERATION OF COMMUNITY CARE FINANCIAL ASSISTANCE CAN BE  
INITIATED BY ANY MEMBER OF THE HOSPITAL'S WORKFORCE, INCLUDING MEDICAL  
STAFF MEMBERS, WHO BECOME AWARE OF THE PATIENT'S POTENTIAL NEED FOR  
COMMUNITY CARE FINANCIAL ASSISTANCE. THE CHARITY CARE POLICY WAS ALSO  
TRANSLATED INTO DIALECTS PREVALENT IN THE COMMUNITY IN ORDER TO REACH OUT  
TO THOSE THAT MAY SPEAK ANOTHER LANGUAGE. PATIENT REGISTRATION STAFF AND  
FINANCIAL COUNSELORS ARE PROVIDED WITH SCRIPTS TO FOLLOW WHEN INTERACTING  
WITH PATIENTS. AS PART OF THE CHARITY CARE PROCESS, PATIENTS MUST REGISTER  
WITH THE COUNTY PUBLIC ASSISTANCE TO SEE IF THEY MAY QUALIFY UNDER ANY  
OTHER FEDERAL OR STATE PROGRAMS.

PART VI, LINE 4: WHILE THERE IS GROWING AGREEMENT IN THE UNITED  
STATES ABOUT WHAT CONSTITUTES A NON-PROFIT HOSPITAL'S "COMMUNITY BENEFIT",  
THIS IS A WORK IN PROGRESS. DCMH PROVIDED SIGNIFICANT CHARITY CARE AND  
OTHER COMMUNITY BENEFITS AS DEFINED BY THE IRS. BUT IN ADDITION, WE  
BELIEVE THAT WE PROVIDE A CRITICALLY IMPORTANT COMMUNITY BENEFIT, WHICH IS  
NOT QUANTIFIED. OUR HOSPITAL, LIKE MOST RURAL HOSPITALS, WAS CREATED AND  
IS MAINTAINED IN ORDER TO PROVIDE CARE LOCALLY - CARE THAT WITHOUT OUR  
HOSPITAL, WOULD NOT BE AVAILABLE LOCALLY.

THE CITY OF STURGEON BAY IS LOCATED IN DOOR COUNTY. THE POPULATION OF  
DOOR COUNTY, AS OF THE 2010 CENSUS DATA, IS 27,785.

**Part VI** Supplemental Information

ACCORDING TO THE 2008- 2012 AMERICAN COMMUNITY SURVEY 5-YEAR ESTIMATES

DATA, THERE WERE 27,872 PEOPLE LIVING IN DOOR COUNTY, CONSISTING OF 13,695

HOUSEHOLDS AND 8,560 FAMILIES. THE POPULATION CONSISTED OF 95.3% WHITE,

2.4 % HISPANIC, 0.5% AFRICAN AMERICAN, 0.5% NATIVE AMERICAN, 0.5 % ASIAN,

AND 0.8% OTHER.

OF THE 13,695 HOUSEHOLDS IN DOOR COUNTY, 20.3% OF THOSE HAD CHILDREN UNDER

THE AGE OF 18, LIVING AT HOME. THE 13,695 HOUSEHOLDS ARE CATEGORIZED AS

53.1% MARRIED COUPLES LIVING TOGETHER, 4.2% HAD A MALE HEAD OF HOUSEHOLD

WITH NO WIFE PRESENT, 5.2% HAD A FEMALE HEAD OF HOUSEHOLD WITH NO HUSBAND

PRESENT, AND 37.5% WERE NON-FAMILIES. 29.1% OF THE HOUSEHOLDS CONSISTED OF

INDIVIDUALS AND 12.4% HAD SOMEONE 65 AND OLDER LIVING ALONE.

THE AGE POPULATION IS WIDELY SPREAD. 19.7% WERE UNDER 18, 3.7% WERE

19-24, 20.0% WERE 25-44, 33.9% WERE 45-64, AND 22.7% WERE 65+.

THE MEDIAN INCOME FOR A HOUSEHOLD WAS \$48,707 AND THE MEDIAN INCOME FOR A

FAMILY WAS \$61,047. THE PER CAPITA INCOME FOR THE COUNTY WAS \$30,509.

THE LARGEST INDUSTRY IN DOOR COUNTY IS EDUCATIONAL, HEALTH AND SOCIAL

SERVICES (18.8%). ARTS, ENTERTAINMENT AND RECREATION (16.1%) AND

MANUFACTURING (14.0%) ARE THE NEXT LARGEST INDUSTRIES IN DOOR COUNTY.

ROUGHLY 6.2% OF FAMILIES AND 11.4% OF THE POPULATION WERE BELOW THE

POVERTY LINE. THAT INCLUDES 20.7% OF THOSE UNDER 18 YEARS OLD AND 7.9% OF

THOSE 65 AND OLDER.

THE UNADJUSTED SEASONAL UNEMPLOYMENT RATE FOR DOOR COUNTY, AS OF 2012 WAS

4.5%, COMPARED TO A STATE UNEMPLOYMENT RATE OF 5.1% AND A NATIONAL

**Part VI** Supplemental Information

UNEMPLOYMENT RATE OF 7.9%.

PART VI, LINE 5: THE LOCAL BOARD FOR DOOR COUNTY MEMORIAL HOSPITAL IS  
MADE UP OF COMMUNITY MEMBERS THAT LIVE IN OUR PRIMARY SERVICE AREA. DOOR  
COUNTY MEMORIAL HOSPITAL PARTNERS WITH THE LOCAL YMCA ON VARIOUS EVENTS  
PROMOTING HEALTH AND WELL-BEING IN THE COMMUNITY. DOOR COUNTY MEMORIAL  
HOSPITAL EXTENDS MEDICAL PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN THE  
COMMUNITY. DOOR COUNTY MEMORIAL HOSPITAL PARTICIPATES IN MEDICARE,  
MEDICAID, AND OTHER GOVERNMENT SPONSORED PROGRAMS.

PART VI, LINE 6: MINISTRY HEALTH CARE, INC. ("MINISTRY") IS A  
WISCONSIN NON-STOCK, TAX-EXEMPT CORPORATION THAT MANAGES, PROMOTES AND  
SUPPORTS THE HEALTH CARE AND RELATED MINISTRIES OF THE MILWAUKEE REGION OF  
THE CONGREGATION OF THE SISTERS OF THE SORROWFUL MOTHER ("SSM"). THE SOLE  
CORPORATE MEMBER OF MINISTRY IS MARIAN HEALTH SYSTEM, INC. ("MARIAN"),  
WHICH IS PRIMARILY GOVERNED BY MEMBERS OF SSM. EFFECTIVE APRIL 1, 2013,  
MARIAN WAS MERGED INTO ASCENSION HEALTH. MINISTRY'S AFFILIATION WITH  
ASCENSION HEALTH WILL ALLOW IT TO CONTINUE TO CARRY OUT ITS MISSION OF  
PROVIDING QUALITY HEALTH CARE IN THE COMMUNITIES SERVED WITH A FOCUS ON  
THE POOR AND UNDERSERVED. ITS AFFILIATION WILL ALLOW FOR GREATER FINANCIAL  
STRENGTH THROUGH A COLLABORATIVE EFFORT ON EFFICIENT USE OF RESOURCES AND  
STRATEGIC INITIATIVES. THE ACCOUNTING FOR AND PRESENTATION OF ASSETS AND  
LIABILITIES IN FUTURE FINANCIAL STATEMENTS OF MINISTRY WILL BE ADJUSTED TO  
REFLECT THIS TRANSACTION AS DEEMED NECESSARY IN ACCORDANCE WITH ACCOUNTING  
PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA.

AS A COMPONENT OF THIS AFFILIATION, MINISTRY HAS ADOPTED A JUNE FISCAL  
YEAR-END TO BE EFFECTIVE JULY 1, 2013. THE FOLLOWING ARE SPONSORED AND

**Part VI** Supplemental Information

CO-SPONSORED AFFILIATED OF MINISTRY:

SOLELY SPONSORED:

AFFINITY HEALTH SYSTEM INCLUDING CALUMET MEDICAL CENTER, NETWORK HEALTH

SYSTEM, AFFINITY MEDICAL GROUP, NETWORK HEALTH PLAN, NETWORK HEALTH

INSURANCE CORPORATION, MERCY MEDICAL CENTER, AND ST. ELIZABETH HOSPITAL.

AGAPE COMMUNITY CENTER

DOOR COUNTY MEMORIAL HOSPITAL

GOOD SAMARITAN MEMORIAL HOSPITAL

HOWARD YOUNG HEALTH CARE, INC. INCLUDING HOWARD YOUNG MEDICAL CENTER, INC.

AND EAGLE RIVER MEMORIAL HOSPITAL, INC.

MINISTRY HOME CARE INCLUDING MINISTRY HOME CARE SERVICES

MINISTRY MEDICAL GROUP INCLUDING NORTHERN REGION AND CENTRAL REGION

OUR LADY OF VICTORY HOSPITAL

SACRED HEART HOSPITAL

SAINT CLARE'S HOSPITAL

ST. ELIZABETH'S HOSPITAL

ST. JOSEPH'S HOSPITAL

ST. MARY'S HOSPITAL

ST. MICHAEL'S HOSPITAL

CO-SPONSORED:

DIAGNOSTIC AND TREATMENT CENTER

FLAMBEAU HOSPITAL AND PRICE COUNTY CLINICS

NHP AND NHIC ARE FOR-PROFIT ENTITIES SELLING HEALTH INSURANCE PRODUCTS TO

ORGANIZATIONS WITHIN NORTHEASTERN WISCONSIN. ON APRIL 1, 2013, NHS

TRANSFERRED ITS OWNERSHIP INTEREST IN NHP AND NHIC TO MINISTRY.

**Part VI** Supplemental Information

PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:

WI

**Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.**

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

**Employer identification number**  
39-0806324

|               |                                                     |
|---------------|-----------------------------------------------------|
| <b>Part I</b> | <b>General Information on Grants and Assistance</b> |
|---------------|-----------------------------------------------------|

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II.** **Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| <b>1</b> | <b>(a) Name and address of organization or government recipient that received more than \$5000 Part II can be duplicated if additional space is needed.</b> | <b>(b) EIN</b> | <b>(c) IRC section if applicable</b> | <b>(d) Amount of cash grant</b> | <b>(e) Amount of non-cash assistance</b> | <b>(f) Method of valuation (book, FMV, appraisal, other)</b> | <b>(g) Description of non-cash assistance</b> | <b>(h) Purpose of grant or assistance</b>                                                      |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------------|---------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|------------------------------------------------------------------------------------------------|
|          | COMMUNITY CLINIC OF DOOR COUNTY,<br>INC. - PO BOX 3 - STURGEON BAY, WI<br>54235                                                                             | 22-3905485     | 501(C)(3)                            | 0.                              | 12,740.                                  |                                                              |                                               | WE PROVIDED ASSISTANCE TO THE COMMUNITY CLINIC BY PROVIDING FREE LAB SERVICES THAT AMOUNTED TO |
|          |                                                                                                                                                             |                |                                      |                                 |                                          |                                                              |                                               |                                                                                                |
|          |                                                                                                                                                             |                |                                      |                                 |                                          |                                                              |                                               |                                                                                                |
|          |                                                                                                                                                             |                |                                      |                                 |                                          |                                                              |                                               |                                                                                                |
|          |                                                                                                                                                             |                |                                      |                                 |                                          |                                                              |                                               |                                                                                                |
|          |                                                                                                                                                             |                |                                      |                                 |                                          |                                                              |                                               |                                                                                                |
|          |                                                                                                                                                             |                |                                      |                                 |                                          |                                                              |                                               |                                                                                                |
|          |                                                                                                                                                             |                |                                      |                                 |                                          |                                                              |                                               |                                                                                                |
| <b>2</b> | <b>Enter total number of section 501(c)(3) and government organizations listed in the line 1 table</b>                                                      |                |                                      |                                 |                                          |                                                              | .                                             | <b>1.</b>                                                                                      |
| <b>3</b> | <b>Enter total number of other organizations listed in the line 1 table</b>                                                                                 |                |                                      |                                 |                                          |                                                              | .                                             | <b>0.</b>                                                                                      |

**U.S. 1041-1042 For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

SEE PART IV FOR COLUMN (H) DESCRIPTIONS



**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

**2012**

Open to Public Inspection

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number

39-0806324

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |                                                                    |                                                                          |
|--------------------------------------------------------------------|--------------------------------------------------------------------------|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |                                                              |                                                                          |
|--------------------------------------------------------------|--------------------------------------------------------------------------|
| <input type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                     |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations     | <input type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization.

**a** Receive a severance payment or change of control payment?

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

**a** The organization?

**b** Any related organization?

If "Yes" to line 5a or 5b, describe in Part III.

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

**a** The organization?

**b** Any related organization?

If "Yes" to line 6a or 6b, describe in Part III.

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b

2

4a

4b

4c

5a

5b

6a

6b

7

8

9

X

X

X

X

X

X

X

X

X

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|--------------------------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|---------------------------------------------------------|
|                                | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                         |
| (1) GERALD WORRICK             | (i) 260,753.                                       | 25,477.                             | 53,549.                             | 15,000.                                        | 25,510.                 | 380,289.                        | 0.                                                      |
| PRESIDENT DCMH                 | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (2) KEITH ANCLAM               | (i) 215,157.                                       | 0.                                  | 1,188.                              | 502.                                           | 22,885.                 | 239,732.                        | 0.                                                      |
| MEDICAL STAFF PRESIDENT        | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (3) NICK DESEIN                | (i) 0.                                             | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| MINISTRY HEALTH CARE CEO       | (ii) 1,002,960.                                    | 363,859.                            | 715,614.                            | 15,000.                                        | 37,493.                 | 2,134,926.                      | 0.                                                      |
| (4) JEFFREY FRANCIS            | (i) 0.                                             | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| MINISTRY HEALTH CARE CFO       | (ii) 412,117.                                      | 101,642.                            | 31,109.                             | 91,804.                                        | 26,278.                 | 662,950.                        | 0.                                                      |
| (5) JEFF BADGER                | (i) 0.                                             | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| MHC VICE PRES CORP FIN & TREAS | (ii) 370,130.                                      | 0.                                  | 129,077.                            | 45,167.                                        | 27,061.                 | 571,435.                        | 0.                                                      |
| (6) ROBERT SCIESZINSKI         | (i) 162,007.                                       | 17,884.                             | 24,241.                             | 11,513.                                        | 25,603.                 | 241,248.                        | 0.                                                      |
| VP OF FINANCE                  | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (7) JODY BOES                  | (i) 165,676.                                       | 17,796.                             | 17,437.                             | 11,268.                                        | 22,183.                 | 234,360.                        | 0.                                                      |
| VP PATIENT CARE SERVICES       | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (8) JAMES HEISE                | (i) 254,929.                                       | 33,941.                             | 17,852.                             | 10,000.                                        | 27,156.                 | 343,878.                        | 0.                                                      |
| MEDICAL DIRECTOR               | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (9) DANIEL TOMASZEWSKI         | (i) 520,887.                                       | 125,747.                            | 61,649.                             | 15,000.                                        | 25,156.                 | 748,439.                        | 0.                                                      |
| PHYSICIAN                      | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (10) STEVEN DAVIS              | (i) 491,272.                                       | 0.                                  | 774.                                | 15,000.                                        | 30,156.                 | 537,202.                        | 0.                                                      |
| PHYSICIAN                      | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (11) MICHAEL BRUNO             | (i) 435,785.                                       | 3,833.                              | 270.                                | 15,000.                                        | 26,156.                 | 481,044.                        | 0.                                                      |
| PHYSICIAN                      | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (12) RICHARD HOGAN             | (i) 358,008.                                       | 0.                                  | 1,188.                              | 15,000.                                        | 25,156.                 | 399,352.                        | 0.                                                      |
| PHYSICIAN                      | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
| (13) RALPH BRADLY NELSON       | (i) 348,905.                                       | 25,200.                             | 5,631.                              | 15,000.                                        | 10,771.                 | 405,507.                        | 0.                                                      |
| PHYSICIAN                      | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
|                                | (i) 0.                                             | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
|                                | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
|                                | (i) 0.                                             | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
|                                | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
|                                | (i) 0.                                             | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |
|                                | (ii) 0.                                            | 0.                                  | 0.                                  | 0.                                             | 0.                      | 0.                              | 0.                                                      |

Schedule J (Form 990) 2012

**Part III** Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 3: MINISTRY HEALTH CARE, INC., A RELATED ORGANIZATION OF

DOOR COUNTY MEMORIAL HOSPITAL, USES THE FOLLOWING TO ESTABLISH THE

COMPENSATION OF THE ORGANIZATION'S

CEO/EXECUTIVE DIRECTOR:

- COMPENSATION COMMITTEE

- INDEPENDENT COMPENSATION CONSULTANT

- COMPENSATION SURVEY OR STUDY, AND

- APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE

PART I, LINE 4B: THESE EXECUTIVES PARTICIPATE IN A PROGRAM THAT

PROVIDES FOR SUPPLEMENTAL RETIREMENT BENEFITS. THE PAYMENT OF BENEFITS

UNDER THE PROGRAM, IF ANY, IS ENTIRELY DEPENDENT UPON THE FACTS AND

CIRCUMSTANCES UNDER WHICH THE EXECUTIVE TERMINATES EMPLOYMENT WITH THE

ORGANIZATION. BENEFITS UNDER THE PROGRAM ARE UNFUNDED AND NON VESTED. DUE

TO THE SUBSTANTIAL RISK OF FORFEITURE PROVISION, THERE IS NO GUARANTEE THAT

THESE EXECUTIVES WILL EVER RECEIVE ANY BENEFIT UNDER THE PROGRAM. ANY

AMOUNT ULTIMATELY PAID UNDER THE PROGRAM TO THE EXECUTIVE IS REPORTED AS



**SCHEDULE K**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Information on Tax-Exempt Bonds**  
▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
▶ Attach to Form 990. ▶ See separate instructions.**2012**  
Open to Public  
Inspection

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number  
39-0806324**Part I Bond Issues**

| (a) Issuer name                                  | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | (g) Defeased |    | (h) On behalf of issuer |    | (i) Pooled financing |    |
|--------------------------------------------------|----------------|-------------|-----------------|-----------------|----------------------------|--------------|----|-------------------------|----|----------------------|----|
|                                                  |                |             |                 |                 |                            | Yes          | No | Yes                     | No | Yes                  | No |
| WISCONSIN HEALTH & EDU FACILITIES<br>A AUTHORITY | 39-1337855     | NONE        | 10/22/09        | 11,000,000.     | CONSTRUCTION LOAN          |              | x  |                         | x  |                      | x  |
| B                                                |                |             |                 |                 |                            |              |    |                         |    |                      |    |
| C                                                |                |             |                 |                 |                            |              |    |                         |    |                      |    |
| D                                                |                |             |                 |                 |                            |              |    |                         |    |                      |    |

**Part II Proceeds**

|                                                                                                           | A   |             | B   |    | C   |    | D   |    |
|-----------------------------------------------------------------------------------------------------------|-----|-------------|-----|----|-----|----|-----|----|
|                                                                                                           | Yes | No          | Yes | No | Yes | No | Yes | No |
| 1 Amount of bonds retired                                                                                 |     | 635,115.    |     |    |     |    |     |    |
| 2 Amount of bonds legally defeased                                                                        |     |             |     |    |     |    |     |    |
| 3 Total proceeds of issue                                                                                 |     | 11,000,000. |     |    |     |    |     |    |
| 4 Gross proceeds in reserve funds                                                                         |     |             |     |    |     |    |     |    |
| 5 Capitalized interest from proceeds                                                                      |     |             |     |    |     |    |     |    |
| 6 Proceeds in refunding escrows                                                                           |     |             |     |    |     |    |     |    |
| 7 Issuance costs from proceeds                                                                            |     |             |     |    |     |    |     |    |
| 8 Credit enhancement from proceeds                                                                        |     |             |     |    |     |    |     |    |
| 9 Working capital expenditures from proceeds                                                              |     |             |     |    |     |    |     |    |
| 10 Capital expenditures from proceeds                                                                     |     | 11,000,000. |     |    |     |    |     |    |
| 11 Other spent proceeds                                                                                   |     |             |     |    |     |    |     |    |
| 12 Other unspent proceeds                                                                                 |     |             |     |    |     |    |     |    |
| 13 Year of substantial completion                                                                         |     | 2011        |     |    |     |    |     |    |
| 14 Were the bonds issued as part of a current refunding issue?                                            |     | x           |     |    |     |    |     |    |
| 15 Were the bonds issued as part of an advance refunding issue?                                           |     | x           |     |    |     |    |     |    |
| 16 Has the final allocation of proceeds been made?                                                        | x   |             |     |    |     |    |     |    |
| 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? | x   |             |     |    |     |    |     |    |

**Part III Private Business Use**

|                                                                                                                              | A   |    | B   |    | C   |    | D   |    |
|------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                              | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     | x  |     |    |     |    |     |    |
| 2 Are there any lease arrangements that may result in private business use of bond-financed property?                        |     | x  |     |    |     |    |     |    |

232121  
12-17-12

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2012

**Part III Private Business Use** (Continued)

|                                                                                                                                                                                                                                               | A   |     | B   |    | C   |    | D   |    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|----|-----|----|-----|----|
|                                                                                                                                                                                                                                               | Yes | No  | Yes | No | Yes | No | Yes | No |
| <b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property?                                                                                                                    | x   |     |     |    |     |    |     |    |
| <b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?                                                   | x   |     |     |    |     |    |     |    |
| <b>c</b> Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |     | x   |     |    |     |    |     |    |
| <b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?                                                               |     |     |     |    |     |    |     |    |
| <b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      |     | .00 |     | %  |     | %  |     | %  |
| <b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |     | .00 |     | %  |     | %  |     | %  |
| <b>6</b> Total of lines 4 and 5                                                                                                                                                                                                               |     | .00 |     | %  |     | %  |     | %  |
| <b>7</b> Does the bond issue meet the private security or payment test?                                                                                                                                                                       |     | x   |     |    |     |    |     |    |
| <b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?                                                             |     | x   |     |    |     |    |     |    |
| <b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of                                                                                                                                              |     |     |     | %  |     | %  |     | %  |
| <b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?                                                                                                                            |     |     |     |    |     |    |     |    |
| <b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?                           | x   |     |     |    |     |    |     |    |

**Part IV Arbitrage**

|                                                                                                                          | A   |    | B   |    | C   |    | D   |    |
|--------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                          | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Has the issuer filed Form 8038-T?                                                                               |     | x  |     |    |     |    |     |    |
| <b>2</b> If "No" to line 1, did the following apply?                                                                     |     |    |     |    |     |    |     |    |
| <b>a</b> Rebate not due yet?                                                                                             | x   |    |     |    |     |    |     |    |
| <b>b</b> Exception to rebate?                                                                                            |     | x  |     |    |     |    |     |    |
| <b>c</b> No rebate due?                                                                                                  |     | x  |     |    |     |    |     |    |
| If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed              |     |    |     |    |     |    |     |    |
| <b>3</b> Is the bond issue a variable rate issue?                                                                        | x   |    |     |    |     |    |     |    |
| <b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? |     | x  |     |    |     |    |     |    |
| <b>b</b> Name of provider                                                                                                |     |    |     |    |     |    |     |    |
| <b>c</b> Term of hedge                                                                                                   |     |    |     |    |     |    |     |    |
| <b>d</b> Was the hedge superintegrated?                                                                                  |     |    |     |    |     |    |     |    |
| <b>e</b> Was the hedge terminated?                                                                                       |     |    |     |    |     |    |     |    |

DOOR COUNTY MEMORIAL HOSPITAL

**Part IV Arbitrage (Continued)**

|                                                                                                          | A   |    | B   |    | C   |    | D   |    |
|----------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|                                                                                                          | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?                        |     |    |     |    |     |    |     |    |
| <b>b</b> Name of provider                                                                                |     | X  |     |    |     |    |     |    |
| <b>c</b> Term of GIC                                                                                     |     |    |     |    |     |    |     |    |
| <b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?     |     |    |     |    |     |    |     |    |
| <b>6</b> Were any gross proceeds invested beyond an available temporary period?                          |     | X  |     |    |     |    |     |    |
| <b>7</b> Has the organization established written procedures to monitor the requirements of section 148? | X   |    |     |    |     |    |     |    |

**Part V Procedures To Undertake Corrective Action**

|                                                                                                                                                                                                                                                                  | A   |    | B   |    | C   |    | D   |    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                                                                                                                                                  | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? | X   |    |     |    |     |    |     |    |

**Part VI Supplemental Information.** Complete this part to provide additional information for responses to questions on Schedule K (see instructions).





**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

**2012**

Open to Public  
Inspection

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number  
39-0806324

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

CONTINUALLY IMPROVING THE HEALTH AND WELL-BEING OF ALL PEOPLE,

ESPECIALLY THE POOR, IN THE COMMUNITIES WE SERVE.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

SEE SCHEDULE H FOR FURTHER DETAILS REGARDING THE COMMUNITY BENEFITS

DOOR COUNTY MEMORIAL HOSPITAL PROVIDES.

FORM 990, PART VI, SECTION A, LINE 6: THE DOOR COUNTY MEMORIAL HOSPITAL

HAS A SINGLE CORPORATE MEMBER, MINISTRY HEALTH CARE, INC.

FORM 990, PART VI, SECTION A, LINE 7A: THE DOOR COUNTY MEMORIAL HOSPITAL

HAS A SINGLE CORPORATE MEMBER, MINISTRY HEALTH CARE, INC. WHO HAS THE

ABILITY TO ELECT MEMBERS TO THE GOVERNING BODY OF THE DOOR COUNTY MEMORIAL

HOSPITAL.

FORM 990, PART VI, SECTION A, LINE 7B: ALL DECISIONS THAT HAVE A MATERIAL

IMPACT TO DOOR COUNTY MEMORIAL HOSPITAL FINANCIAL INFORMATION OR

CORPORATION AS A WHOLE ARE SUBJECT TO APPROVAL BY ITS SOLE CORPORATE

MEMBER, MINISTRY HEALTH CARE, INC.

FORM 990, PART VI, SECTION B, LINE 11: MANAGEMENT, INCLUDING CERTAIN

OFFICERS, WORKS DILIGENTLY TO COMPLETE THE FORM 990 AND ATTACHED SCHEDULES

IN A THOROUGH MANNER. PRIOR TO FILING THE RETURN, ALL BOARD MEMBERS ARE

PROVIDED THE FORM 990 AND MANAGEMENT TEAM MEMBERS ARE AVAILABLE TO ANSWER

ANY BOARD MEMBERS QUESTIONS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

232211  
01-04-13

Schedule O (Form 990 or 990-EZ) (2012)

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number

39-0806324

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION REGULARLY AND  
CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE CONFLICT OF INTEREST  
POLICY IN THAT ANY DIRECTOR, PRINCIPAL OFFICER, OR MEMBER OF A COMMITTEE  
WITH GOVERNING BOARD DELEGATED POWERS, WHO HAS A DIRECT OR INDIRECT  
FINANCIAL INTEREST, MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST  
AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE  
DIRECTORS AND MEMBERS OF THE COMMITTEES WITH GOVERNING BOARD DELEGATED  
POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT. THE REMAINING  
INDIVIDUALS ON THE GOVERNING BOARD OR COMMITTEE MEETING WILL DECIDE IF  
CONFLICTS OF INTEREST EXIST. EACH DIRECTOR, PRINCIPAL OFFICER AND MEMBER OF  
A COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS ANNUALLY SIGNS A  
STATEMENT WHICH AFFIRMS SUCH PERSON HAS RECEIVED A COPY OF THE CONFLICTS OF  
INTEREST POLICY, HAS READ AND UNDERSTANDS THE POLICY, HAS AGREED TO COMPLY  
WITH THE POLICY, AND UNDERSTANDS THAT THE ORGANIZATION IS CHARITABLE AND IN  
ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION IT MUST ENGAGE PRIMARILY IN  
ACTIVITIES WHICH ACCOMPLISH ITS TAX-EXEMPT PURPOSE.

FORM 990, PART VI, SECTION B, LINE 15: IN DETERMINING COMPENSATION OF THE  
ORGANIZATION'S CEO, EXECUTIVE DIRECTOR, OR TOP MANAGEMENT OFFICIAL, THE  
PROCESS INCLUDED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS,  
COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION  
AND DECISION. THE COMPENSATION COMMITTEE, WHICH IS ASSISTED BY AN  
INDEPENDENT CONSULTING FIRM, REVIEWED AND APPROVED THE COMPENSATION. IN THE  
REVIEW OF THE COMPENSATION, THE CEO, EXECUTIVE DIRECTOR, AND TOP MANAGEMENT  
WERE COMPARED TO OTHER ORGANIZATIONS IN THE AREA THAT HOLD THE SAME TITLE.  
DURING THE REVIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE  
DECISION WAS RECORDED IN THE BOARD MINUTES. INDIVIDUALS WERE NOT PRESENT

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number

39-0806324

WHEN THEIR COMPENSATION WAS DECIDED.

IN DETERMINING COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION, THE PROCESS INCLUDED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION. THE COMPENSATION COMMITTEE, ASSISTED BY AN INDEPENDENT CONSULTING FIRM, REVIEWED AND APPROVED THE COMPENSATION. IN THE REVIEW OF THE COMPENSATIONS, THE OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION WERE COMPARED TO OTHER ORGANIZATIONS' EMPLOYEES IN THE AREA THAT HOLD THE SAME TITLE. DURING THE REVIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE DECISION WAS RECORDED IN THE BOARD MINUTES.

FORM 990, PART VI, SECTION C, LINE 19: THE MINISTRY WEB PAGE IS AVAILABLE TO THE PUBLIC FOR INSPECTION WITH A GOOD DEAL OF INFORMATION REGARDING WHO MINISTRY HEALTH CARE IS AND THE ENTITIES INCLUDED ALONG WITH OUR MISSION. THE ARTICLES OF INCORPORATION, BYLAWS, CONFLICTS POLICY AND FINANCIAL STATEMENTS ARE NOT INCLUDED ON ANY WEB PAGE. HOWEVER, IF ANY INQUIRY IS MADE FOR ANY DOCUMENTS THEY ARE SHARED AS APPROPRIATE.

FORM 990, PART VII, SECTION A:

DR. JAMES LEWIS RECEIVED COMPENSATION FROM DOOR COUNTY MEMORIAL HOSPITAL FOR HIS ROLE AS A PHYSICIAN AT DOOR COUNTY MEMORIAL HOSPITAL, NOT FOR HIS ROLE OF BOARD MEMBER AT DOOR COUNTY MEMORIAL HOSPITAL.

DR. KEITH ANCLAM RECEIVED COMPENSATION FROM DOOR COUNTY MEMORIAL HOSPITAL FOR HIS ROLE AS MEDICAL STAFF PRESIDENT AT DOOR COUNTY MEMORIAL HOSPITAL, NOT FOR HIS ROLE OF BOARD MEMBER AT DOOR COUNTY

Name of the organization

DOOR COUNTY MEMORIAL HOSPITAL

Employer identification number

39-0806324

MEMORIAL HOSPITAL.

## FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

TRANSFER FROM AFFILIATE

3,502.

GAIN/LOSS IN FMV OF FIXED ASSETS

-11,547,681.

MINISTRY HOME CARE LOSS FUNDING

-57,758.

TOTAL TO FORM 990, PART XI, LINE 9

-11,601,937.



**Part II** Continuation of Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN<br>of related organization                                                            | (b)<br>Primary activity | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status (if section<br>501(c)(3)) | (f)<br>Direct controlling<br>entity             | (g)<br>Section 512(b)(13)<br>controlled<br>organization? |    |
|---------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|-------------------------------|-----------------------------------------------------------|-------------------------------------------------|----------------------------------------------------------|----|
|                                                                                                                     |                         |                                                     |                               |                                                           |                                                 | Yes                                                      | No |
| AGAPE COMMUNITY CENTER - 39-1461846<br>6100 NORTH 42ND STREET<br>APPLETON, WI 53209-3560                            | COMMUNITY CENTER        | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 1                                     | MINISTRY HEALTH<br>CARE, INC.                   |                                                          | X  |
| CALUMET MEDICAL CENTER, INC. - 39-0905385<br>614 MEMORIAL DRIVE<br>CHILTON, WI 53014                                | HOSPITAL                | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | AFFINITY HEALTH<br>SYSTEM                       |                                                          | X  |
| CATALPA HEALTH - 45-4681563<br>N4642 COUNTY N<br>APPLETON, WI 54914                                                 | MENTAL HEALTH FACILITY  | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | AFFINITY HEALTH<br>SYSTEM                       |                                                          | X  |
| COMMUNITY FOUNDATION OF ST. MICHAELS<br>HOSPITAL - 39-1657410, 900 ILLINOIS AVENUE,<br>STEVENS POINT, WI 54481      | CHARITABLE FOUNDATION   | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 11A                                   | ST. MICHAEL'S<br>HOSP OF STEVENS<br>POINT, INC. |                                                          | X  |
| DR KATE NEWCOMB CONVALESCENT CENTER -<br>39-1357365, P.O. BOX 829, WOODRUFF, WI<br>54568                            | LTC FACILITY            | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | HOWARD YOUNG<br>HEALTH CARE, INC.               |                                                          | X  |
| EAGLE RIVER MEMORIAL HOSPITAL - 39-0985690<br>201 HOSPITAL ROAD<br>EAGLE RIVER, WI 54521                            | HOSPITAL                | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | HOWARD YOUNG<br>MEDICAL CENTER,<br>INC.         |                                                          | X  |
| FOUNDATION OF ST. CLARE'S HOSPITAL OF<br>WESTON, INC. - 73-3193633, 3400 MINISTRY<br>PARKWAY, WESTON, WI 54476      | CHARITABLE FOUNDATION   | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 11A                                   | ST. CLARE'S<br>HOSPITAL OF<br>WESTON, INC.      |                                                          | X  |
| FOUNDATION OF ST. JOSEPH'S HOSPITAL OF<br>MARSHFIELD - 39-1684957, 611 SAINT JOSEPH<br>AVENUE, MARSHFIELD, WI 54449 | CHARITABLE FOUNDATION   | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 11A                                   | ST. JOSEPH'S<br>HOSPITAL OF<br>MARSHFIELD, INC. |                                                          | X  |
| GOOD SAMARITAN HEALTH CENTER - 39-0808503<br>601 SOUTH CENTER AVENUE<br>MERRILL, WI 54452                           | HOSPITAL                | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                   |                                                          | X  |
| GOOD SAMARITAN HEALTH CENTER FOUNDATION -<br>39-1627755, 601 SOUTH CENTER AVENUE,<br>MERRILL, WI 54452              | CHARITABLE FOUNDATION   | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 11A                                   | MINISTRY HEALTH<br>CARE, INC.                   |                                                          | X  |
| HOWARD YOUNG FOUNDATION, INC. - 39-1521169<br>240 MAPLE STREET<br>WOODRUFF, WI 54568                                | CHARITABLE FOUNDATION   | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 7                                     | MINISTRY HEALTH<br>CARE, INC.                   |                                                          | X  |
| HOWARD YOUNG HEALTH CARE, INC. - 39-1499115<br>240 MAPLE STREET<br>WOODRUFF, WI 54568                               | HOME OFFICE             | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                   |                                                          | X  |

**Part II** Continuation of Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN<br>of related organization                                              | (b)<br>Primary activity         | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status (if section<br>501(c)(3)) | (f)<br>Direct controlling<br>entity          | (g)<br>Section 512(b)(13)<br>controlled<br>organization? |    |
|-------------------------------------------------------------------------------------------------------|---------------------------------|-----------------------------------------------------|-------------------------------|-----------------------------------------------------------|----------------------------------------------|----------------------------------------------------------|----|
|                                                                                                       |                                 |                                                     |                               |                                                           |                                              | Yes                                                      | No |
| HOWARD YOUNG MEDICAL CENTER - 39-0873606<br>240 MAPLE STREET<br>WOODRUFF, WI 54568                    | HOSPITAL                        | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | HOWARD YOUNG<br>HEALTH CARE, INC.            |                                                          | X  |
| MERCY HEALTH FOUNDATION, INC. - 23-7140261<br>P.O. BOX 3370                                           | CHARITABLE FOUNDATION           | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 9                                     | AFFINITY HEALTH<br>SYSTEM                    |                                                          | X  |
| OSHKOSH, WI 54903                                                                                     |                                 |                                                     |                               |                                                           |                                              |                                                          |    |
| MERCY MEDICAL CENTER - 39-0806268<br>500 S OAKWOOD ROAD                                               | HOSPITAL                        | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                |                                                          | X  |
| OSHKOSH, WI 54904                                                                                     |                                 |                                                     |                               |                                                           |                                              |                                                          |    |
| MINISTRY HOME CARE - 39-1936201<br>611 ST. JOSEPH AVENUE, 4S                                          | HOME CARE/HOSPICE               | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                |                                                          | X  |
| MARSHFIELD, WI 54449                                                                                  |                                 |                                                     |                               |                                                           |                                              |                                                          |    |
| MINISTRY MEDICAL GROUP - 39-1965593<br>824 ILLINOIS AVENUE                                            | CLINICS                         | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                |                                                          | X  |
| STEVENS POINT, WI 54481                                                                               |                                 |                                                     |                               |                                                           |                                              |                                                          |    |
| MINISTRY WEIGHT MANAGEMENT, INC. -<br>39-1829015, 2251 NORTH SHORE DRIVE,<br>RHINELANDER, WI 54501    | HEALTH SERVICES                 | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | SACRED HEART/ST.<br>MARY'S HOSPITAL,<br>INC. |                                                          | X  |
| NETWORK HEALTH SYSTEM, INC. - 39-1127163<br>1570 APPLETON RD.                                         | CLINICAL HEALTHCARE<br>SERVICES | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | AFFINITY HEALTH<br>SYSTEM                    |                                                          | X  |
| MENASHA, WI 54952                                                                                     |                                 |                                                     |                               |                                                           |                                              |                                                          |    |
| OUR LADY OF VICTORY HOSPITAL, INC. -<br>39-0807065, 1120 PINE STREET, STANLEY, WI<br>54768            | HOSPITAL                        | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                |                                                          | X  |
| SACRED HEART/ST. MARY'S HOSPITALS -<br>39-1390638, P.O. BOX 347, STEVENS POINT, WI<br>54481           | HOSPITAL                        | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                |                                                          | X  |
| ST. CLARE'S HOSPITAL OF WESTON, INC. -<br>72-1531917, 3400 MINISTRY PARKWAY, WESTON,<br>WI 54476      | HOSPITAL                        | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                |                                                          | X  |
| ST. ELIZABETH MEDICAL CENTER - 41-0693877<br>1200 GRANT BLVD, WEST<br>WABASHA, MN 55981               | HOSPITAL                        | MINNESOTA                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 3                                     | MINISTRY HEALTH<br>CARE, INC.                |                                                          | X  |
| ST. ELIZABETH HOSPITAL FOUNDATION, INC. -<br>39-1256677, 1506 S. ONEIDA STREET, APPLETON,<br>WI 54915 | CHARITABLE FOUNDATION           | WISCONSIN                                           | SECTION<br>501(C)(3)          | SCHEDULE A,<br>LINE 7                                     | AFFINITY HEALTH<br>SYSTEM                    |                                                          | X  |



**Part III** Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN<br>of related organization                                     | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportion-<br>ate allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of Schedule<br>K-1 (Form 1065) | (j)<br>General or<br>managing<br>partner? | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|--------------------------------|
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          | Yes                                       | No |                                                                         |                                           |                                |
| DIAGNOSTIC & TREATMENT CENTER<br>- 20-0691634, 3401 CRANBERRY<br>BOULEVARD, WESTON, WI 54476 | ANCILLARY               | WI                                                           | N/A                                 | N/A                                                                                               | N/A                             | N/A                                      |                                           |    | N/A                                                                     | N/A                                       | N/A                            |
| TWIN MED, LLP - 39-1180341<br>P.O. BOX 8005<br>MENASHA, WI 54952                             | RENTAL PROPERTY         | WI                                                           | N/A                                 | N/A                                                                                               | N/A                             | N/A                                      |                                           |    | N/A                                                                     | N/A                                       | N/A                            |
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          |                                           |    |                                                                         |                                           |                                |
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          |                                           |    |                                                                         |                                           |                                |
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          |                                           |    |                                                                         |                                           |                                |
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          |                                           |    |                                                                         |                                           |                                |
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          |                                           |    |                                                                         |                                           |                                |
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          |                                           |    |                                                                         |                                           |                                |
|                                                                                              |                         |                                                              |                                     |                                                                                                   |                                 |                                          |                                           |    |                                                                         |                                           |                                |

**Part IV** Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN<br>of related organization                                      | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section<br>513(b)(13)<br>controlled<br>entity? |    |
|-----------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|------------------------------------------|--------------------------------|-------------------------------------------------------|----|
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                | Yes                                                   | No |
| NETWORK HEALTH PLAN, INC. - 39-1442058<br>1570 MIDWAY PLACE<br>MENASHA, WI 54952              | INSURANCE               | WI                                                        | N/A                                 | C CORP                                                 | N/A                             | N/A                                      | N/A                            |                                                       | X  |
| NETWORK HEALTH INSURANCE CORPORATION -<br>39-2020474, 1570 MIDWAY PLACE, MENASHA, WI<br>54952 | INSURANCE               | WI                                                        | N/A                                 | C CORP                                                 | N/A                             | N/A                                      | N/A                            |                                                       | X  |
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                |                                                       |    |
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                |                                                       |    |
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                |                                                       |    |
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                |                                                       |    |
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                |                                                       |    |
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                |                                                       |    |
|                                                                                               |                         |                                                           |                                     |                                                        |                                 |                                          |                                |                                                       |    |

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| (a)<br>Name of other organization | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-----------------------------------|----------------------------------|------------------------|----------------------------------------------|
| (1) MINISTRY HEALTH CARE, INC.    | R                                | 116,982.FMV            |                                              |
| (2) MINISTRY HEALTH CARE, INC.    | E                                | 2,163,149.FMV          |                                              |
| (3)                               |                                  |                        |                                              |
| (4)                               |                                  |                        |                                              |
| (5)                               |                                  |                        |                                              |
| (6)                               |                                  |                        |                                              |



|                 |                                 |
|-----------------|---------------------------------|
| <b>Part VII</b> | <b>Supplemental Information</b> |
|-----------------|---------------------------------|

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

**CONSOLIDATED FINANCIAL  
STATEMENTS AND SUPPLEMENTARY  
INFORMATION**

**Ascension Health Alliance  
Years Ended June 30, 2013 and 2012  
With Reports of Independent Auditors**

Ascension Health Alliance

Consolidated Financial Statements  
and Supplementary Information

Years Ended June 30, 2013 and 2012

**Contents**

|                                                                                                                                               |    |
|-----------------------------------------------------------------------------------------------------------------------------------------------|----|
| Report of Independent Auditors.....                                                                                                           | 1  |
| Consolidated Financial Statements                                                                                                             |    |
| Consolidated Balance Sheets .....                                                                                                             | 3  |
| Consolidated Statements of Operations and Changes in Net Assets .....                                                                         | 5  |
| Consolidated Statements of Cash Flows.....                                                                                                    | 7  |
| Notes to Consolidated Financial Statements.....                                                                                               | 9  |
| Supplementary Information                                                                                                                     |    |
| Report of Independent Auditors on Supplementary Information .....                                                                             | 63 |
| Schedule of Net Cost of Providing Care of Persons Living in Poverty<br>and Community Benefit Programs .....                                   | 64 |
| Details of Consolidated Balance Sheets – Ministry Health Care, Inc.:<br>June 30, 2013 .....                                                   | 65 |
| Details of Consolidated Statements of Operations and Changes in Net Assets –<br>Ministry Health Care, Inc.:<br>Year Ended June 30, 2013 ..... | 69 |

## Report of Independent Auditors

The Board of Directors  
Ascension Health Alliance

We have audited the accompanying consolidated financial statements of Ascension Health Alliance, which comprise the consolidated balance sheets as of June 30, 2013 and 2012, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Ascension Health Alliance at June 30, 2013 and 2012, and the consolidated results of their operations and their cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

***Adoption of ASU No. 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowances for Doubtful Accounts for Certain Health Care Entities***

As discussed in Note 2 to the consolidated financial statements, Ascension Health Alliance changed the presentation of the provision for bad debts as a result of adopting the amendments to the FASB Accounting Standards Codification resulting from Accounting Standards Update No. 2011-07, *Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowances for Doubtful Accounts for Certain Health Care Entities*, effective July 1, 2012. Our opinion is not modified with respect to this matter.

*Ernst + Young LLP*

September 18, 2013

# Ascension Health Alliance

## Consolidated Balance Sheets (Dollars in Thousands)

|                                                                                                                                       | June 30,          |                   |
|---------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|
|                                                                                                                                       | 2013              | 2012              |
| <b>Assets</b>                                                                                                                         |                   |                   |
| Current assets:                                                                                                                       |                   |                   |
| Cash and cash equivalents                                                                                                             | \$ 754,622        | \$ 306,469        |
| Short-term investments                                                                                                                | 113,955           | 216,914           |
| Accounts receivable, less allowance for doubtful<br>accounts (\$1,351,660 and \$1,113,255 at June 30, 2013<br>and 2012, respectively) | 2,361,809         | 1,927,222         |
| Inventories                                                                                                                           | 309,074           | 218,598           |
| Due from brokers (see Notes 4 and 5)                                                                                                  | 178,380           | 789,271           |
| Estimated third-party payor settlements                                                                                               | 119,379           | 159,871           |
| Other (see Notes 4 and 5)                                                                                                             | 1,035,026         | 752,348           |
| Total current assets                                                                                                                  | 4,872,245         | 4,370,693         |
| Long-term investments (see Notes 4 and 5)                                                                                             | 14,164,185        | 10,468,457        |
| Property and equipment, net                                                                                                           | 8,546,873         | 6,473,918         |
| Other assets:                                                                                                                         |                   |                   |
| Investment in unconsolidated entities                                                                                                 | 628,772           | 943,747           |
| Capitalized software costs, net                                                                                                       | 728,613           | 642,596           |
| Other                                                                                                                                 | 1,106,683         | 876,483           |
| Total other assets                                                                                                                    | 2,464,068         | 2,462,826         |
| <br>Total assets                                                                                                                      | <br>\$ 30,047,371 | <br>\$ 23,775,894 |

|                                                                | June 30,      |               |
|----------------------------------------------------------------|---------------|---------------|
|                                                                | 2013          | 2012          |
| <b>Liabilities and net assets</b>                              |               |               |
| Current liabilities:                                           |               |               |
| Current portion of long-term debt                              | \$ 90,442     | \$ 45,363     |
| Long-term debt subject to short-term remarketing arrangements* | 1,187,125     | 1,094,425     |
| Accounts payable and accrued liabilities                       | 2,348,401     | 1,979,160     |
| Estimated third-party payor settlements                        | 456,314       | 457,030       |
| Due to brokers (see Notes 4 and 5)                             | 493,420       | 880,613       |
| Current portion of self-insurance liabilities                  | 210,115       | 206,057       |
| Other (see Notes 4 and 5)                                      | 644,084       | 435,805       |
| Total current liabilities                                      | 5,429,901     | 5,098,453     |
| Noncurrent liabilities:                                        |               |               |
| Long-term debt (senior and subordinated)                       | 5,278,866     | 3,655,406     |
| Self-insurance liabilities                                     | 553,706       | 518,995       |
| Pension and other postretirement liabilities                   | 554,368       | 492,366       |
| Other (see Notes 4 and 5)                                      | 1,099,362     | 1,087,782     |
| Total noncurrent liabilities                                   | 7,486,302     | 5,754,549     |
| Total liabilities                                              | 12,916,203    | 10,853,002    |
| Net assets:                                                    |               |               |
| Unrestricted:                                                  |               |               |
| Controlling interest                                           | 14,986,302    | 11,836,414    |
| Noncontrolling interests                                       | 1,592,356     | 647,236       |
| Unrestricted net assets                                        | 16,578,658    | 12,483,650    |
| Temporarily restricted                                         | 377,555       | 336,027       |
| Permanently restricted                                         | 174,955       | 103,215       |
| Total net assets                                               | 17,131,168    | 12,922,892    |
| Total liabilities and net assets                               | \$ 30,047,371 | \$ 23,775,894 |

\*Consists of variable rate demand bonds with put options that may be exercised at the option of the bondholders with stated repayment installments through 2047, as well as certain serial mode bonds with scheduled remarketing mandatory tender dates occurring prior to June 30, 2014. In the event that bonds are not remarketed upon the exercise of put options or the scheduled mandatory tenders, management would utilize other sources to access the necessary liquidity. Potential sources include liquidating investments, drawing upon the \$1 billion line of credit, and issuing commercial paper. The commercial paper program is supported by the \$1 billion line of credit.

*The accompanying notes are an integral part of the consolidated financial statements.*

# Ascension Health Alliance

## Consolidated Statements of Operations and Changes in Net Assets (Dollars in Thousands)

|                                                                                                                                                 | Year Ended June 30, |               |
|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------|
|                                                                                                                                                 | 2013                | 2012          |
| Operating revenue                                                                                                                               |                     |               |
| Net patient service revenue                                                                                                                     | \$ 16,912,410       | \$ 15,297,559 |
| Less provision for doubtful accounts                                                                                                            | 1,172,863           | 972,171       |
| Net patient service revenue, less provision<br>for doubtful accounts                                                                            | 15,739,547          | 14,325,388    |
| Other revenue                                                                                                                                   | 1,357,663           | 967,252       |
| Total operating revenue                                                                                                                         | 17,097,210          | 15,292,640    |
| Operating expenses                                                                                                                              |                     |               |
| Salaries and wages                                                                                                                              | 7,247,681           | 6,544,753     |
| Employee benefits                                                                                                                               | 1,581,587           | 1,426,722     |
| Purchased services                                                                                                                              | 1,030,574           | 734,396       |
| Professional fees                                                                                                                               | 1,128,880           | 1,021,582     |
| Supplies                                                                                                                                        | 2,427,714           | 2,260,901     |
| Insurance                                                                                                                                       | 115,521             | 100,834       |
| Interest                                                                                                                                        | 150,877             | 131,310       |
| Depreciation and amortization                                                                                                                   | 755,305             | 662,362       |
| Other                                                                                                                                           | 2,185,015           | 1,782,172     |
| Total operating expenses before impairment,<br>restructuring, and nonrecurring (losses) gains, net                                              | 16,623,154          | 14,665,032    |
| Income from operations before self-insurance trust fund investment<br>return and impairment, restructuring and nonrecurring (losses) gains, net | 474,056             | 627,608       |
| Self-insurance trust fund investment return                                                                                                     | 34,985              | 17,197        |
| Impairment, restructuring, and nonrecurring (losses) gains, net                                                                                 | (111,786)           | 286,046       |
| Income from operations                                                                                                                          | 397,255             | 930,851       |
| Nonoperating gains (losses)                                                                                                                     |                     |               |
| Investment return                                                                                                                               | 737,057             | (135,605)     |
| Loss on extinguishment of debt                                                                                                                  | (4,079)             | (2,813)       |
| Gain (loss) on interest rate swaps                                                                                                              | 61,202              | (74,846)      |
| Income from unconsolidated entities                                                                                                             | 8,544               | 8,802         |
| Contributions from business combinations, net                                                                                                   | 2,021,963           | 326,333       |
| Other                                                                                                                                           | (77,269)            | (69,221)      |
| Total nonoperating gains, net                                                                                                                   | 2,747,418           | 52,650        |
| Excess of revenues and gains over expenses and losses                                                                                           | 3,144,673           | 983,501       |
| Less noncontrolling interests                                                                                                                   | 131,184             | 13,154        |
| Excess of revenues and gains over expenses<br>and losses attributable to controlling interest                                                   | 3,013,489           | 970,347       |

Continued on next page

# Ascension Health Alliance

## Consolidated Statements of Operations and Changes in Net Assets (continued) (Dollars in Thousands)

|                                                                                                        | Year Ended June 30, |               |
|--------------------------------------------------------------------------------------------------------|---------------------|---------------|
|                                                                                                        | 2013                | 2012          |
| Unrestricted net assets, controlling interest:                                                         |                     |               |
| Excess of revenues and gains over expenses and losses                                                  | \$ 3,013,489        | \$ 970,347    |
| Transfers to sponsors and other affiliates, net                                                        | (10,962)            | (15,189)      |
| Contributed net assets                                                                                 | (1,050)             | (400)         |
| Net assets released from restrictions for property acquisitions                                        | 67,418              | 68,892        |
| Pension and other postretirement liability adjustments                                                 | 77,011              | (439,662)     |
| Change in unconsolidated entities' net assets                                                          | 23,295              | (15,890)      |
| Other                                                                                                  | 4,624               | 9,206         |
| Increase in unrestricted net assets, controlling interest,<br>before loss from discontinued operations | 3,173,825           | 577,304       |
| Loss from discontinued operations                                                                      | (23,937)            | (73,521)      |
| Increase in unrestricted net assets, controlling interest                                              | 3,149,888           | 503,783       |
| Unrestricted net assets, noncontrolling interests:                                                     |                     |               |
| Excess of revenues and gains over expenses and losses                                                  | 131,184             | 13,154        |
| Distributions of capital                                                                               | (829,989)           | (575,618)     |
| Contributions of capital                                                                               | 1,579,187           | 1,166,961     |
| Contributions from business combinations                                                               | 64,738              | —             |
| Increase in unrestricted net assets, noncontrolling interests                                          | 945,120             | 604,497       |
| Temporarily restricted net assets, controlling interest:                                               |                     |               |
| Contributions and grants                                                                               | 89,220              | 100,880       |
| Investment return                                                                                      | 17,232              | (638)         |
| Net assets released from restrictions                                                                  | (110,213)           | (104,028)     |
| Contributions from business combinations                                                               | 44,201              | 14,764        |
| Other                                                                                                  | 1,088               | (6,514)       |
| Increase in temporarily restricted net assets, controlling interest                                    | 41,528              | 4,464         |
| Permanently restricted net assets, controlling interest:                                               |                     |               |
| Contributions                                                                                          | 2,664               | 5,082         |
| Investment return                                                                                      | 1,598               | (242)         |
| Contributions from business combinations                                                               | 67,846              | 1,573         |
| Other                                                                                                  | (368)               | (2,642)       |
| Increase in permanently restricted net assets, controlling interest                                    | 71,740              | 3,771         |
| Increase in net assets                                                                                 | 4,208,276           | 1,116,515     |
| Net assets, beginning of year                                                                          | 12,922,892          | 11,806,377    |
| Net assets, end of year                                                                                | \$ 17,131,168       | \$ 12,922,892 |

The accompanying notes are an integral part of the consolidated financial statements

# Ascension Health Alliance

## Consolidated Statements of Cash Flows (Dollars in Thousands)

|                                                                                                          | Year Ended June 30, |              |
|----------------------------------------------------------------------------------------------------------|---------------------|--------------|
|                                                                                                          | 2013                | 2012         |
| <b>Operating activities</b>                                                                              |                     |              |
| Increase in net assets                                                                                   | \$ 4,208,276        | \$ 1,116,515 |
| Adjustments to reconcile increase in net assets to net cash provided by (used in) operating activities:  |                     |              |
| Depreciation and amortization                                                                            | 755,305             | 662,362      |
| Amortization of bond premiums                                                                            | (13,948)            | (10,663)     |
| Loss on extinguishment of debt                                                                           | 4,079               | 2,813        |
| Provision for doubtful accounts                                                                          | 1,177,889           | 972,171      |
| Pension and other postretirement liability adjustments                                                   | (77,011)            | 439,662      |
| Contributed net assets                                                                                   | 1,050               | 400          |
| Contributions from business combinations                                                                 | (1,742,900)         | (305,162)    |
| Interest, dividends, and net (gains) losses on investments                                               | (790,871)           | 119,288      |
| Change in market value of interest rate swaps                                                            | (61,349)            | 77,568       |
| Deferred gain on interest rate swaps                                                                     | (303)               | (303)        |
| Gain on sale of assets, net                                                                              | (2,986)             | (6,749)      |
| Impairment and nonrecurring expenses                                                                     | 17,259              | 45,956       |
| Contribution of noncontrolling interest in CHIMCO Alpha Fund, LLC                                        | —                   | (440,015)    |
| Transfers to sponsor and other affiliates, net                                                           | 10,962              | 15,189       |
| Restricted contributions, investment return, and other                                                   | (99,133)            | (117,621)    |
| Other restricted activity                                                                                | 17,610              | (6,280)      |
| Nonoperating depreciation expense                                                                        | 317                 | 308          |
| (Increase) decrease in:                                                                                  |                     |              |
| Short-term investments                                                                                   | 212,560             | 35,298       |
| Accounts receivable                                                                                      | (1,173,962)         | (1,138,644)  |
| Inventories and other current assets                                                                     | (205,051)           | 244,426      |
| Due from brokers                                                                                         | 610,891             | (83,976)     |
| Investments classified as trading                                                                        | (959,834)           | (983,483)    |
| Other assets                                                                                             | (182,272)           | (11,759)     |
| Increase (decrease) in:                                                                                  |                     |              |
| Accounts payable and accrued liabilities                                                                 | (21,721)            | 48,504       |
| Estimated third-party payor settlements, net                                                             | 29,225              | 28,192       |
| Due to brokers                                                                                           | (387,193)           | (277,720)    |
| Other current liabilities                                                                                | 92,673              | (288,178)    |
| Self-insurance liabilities                                                                               | (15,342)            | (45,390)     |
| Other noncurrent liabilities                                                                             | (154,292)           | (351,740)    |
| Net cash provided by (used in) continuing operating activities                                           | 1,249,928           | (259,031)    |
| Net cash (used in) provided by and adjustments to reconcile change in assets for discontinued operations | (11,301)            | 111,046      |
| Net cash provided by (used in) operating activities                                                      | 1,238,627           | (147,985)    |

Continued on next page.

# Ascension Health Alliance

## Consolidated Statements of Cash Flows (continued) (Dollars in Thousands)

|                                                              | Year Ended June 30, |              |
|--------------------------------------------------------------|---------------------|--------------|
|                                                              | 2013                | 2012         |
| <b>Investing activities</b>                                  |                     |              |
| Property, equipment, and capitalized software additions, net | \$ (901,286)        | \$ (840,553) |
| Proceeds from sale of property and equipment                 | 26,321              | 2,029        |
| Net cash used in investing activities                        | (874,965)           | (838,524)    |
| <b>Financing activities</b>                                  |                     |              |
| Issuance of long-term debt                                   | 1,228,995           | 1,832,269    |
| Repayment of long-term debt                                  | (1,236,472)         | (1,779,632)  |
| Decrease in assets under bond indenture agreements           | 20,577              | 17,513       |
| Transfers to sponsors and other affiliates, net              | (27,742)            | (2,639)      |
| Restricted contributions, investment return, and other       | 99,133              | 117,621      |
| Net cash provided by financing activities                    | 84,491              | 185,132      |
| Net increase (decrease) in cash and cash equivalents         | 448,153             | (801,377)    |
| Cash and cash equivalents at beginning of year               | 306,469             | 1,107,846    |
| Cash and cash equivalents at end of year                     | \$ 754,622          | \$ 306,469   |

*The accompanying notes are an integral part of the consolidated financial statements.*

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (Dollars in Thousands)

June 30, 2013

### 1. Organization and Mission

#### Organizational Structure

Ascension Health Alliance is a Missouri nonprofit corporation formed on September 13, 2011. Ascension Health Alliance is the sole corporate member and parent organization of Ascension Health, a Catholic national health system consisting primarily of nonprofit corporations that own and operate local healthcare facilities, or Health Ministries, located in 23 of the United States and the District of Columbia.

In addition to serving as the sole corporate member of Ascension Health, Ascension Health Alliance serves as the member or shareholder of various other subsidiaries, including Ascension Health Global Mission; Ascension Health Insurance, Ltd. (AHIL); Ascension Health Resource and Supply Management Group, LLC (The Resource Group); Clinical Holdings Corporation; Catholic Healthcare Investment Management Company (CHIMCO); CHIMCO Alpha Fund, LLC; Ascension Health Ventures, LLC; Ascension Health Leadership Academy, LLC; Ascension Health – IS, Inc. (AHIS); AHV Holding Company, LLC; and AH Holdings, LLC. Ascension Health Alliance and its member organizations are referred to collectively as the System.

#### Sponsorship

Ascension Health Alliance is sponsored by Ascension Health Ministries, a Public Juridic Person. The Participating Entities of Ascension Health Ministries are the Daughters of Charity of St. Vincent de Paul in the United States, St. Louise Province; the Congregation of St. Joseph; the Congregation of the Sisters of St. Joseph of Carondelet; the Congregation of Alexian Brothers of the Immaculate Conception Province, Inc. – American Province; and the Sisters of the Sorrowful Mother of the Third Order of St. Francis of Assisi – US/Caribbean Province. As more fully described in the Organizational Changes note, Marian Health System, which was previously sponsored by the Sisters of the Sorrowful Mother of the Third Order of St. Francis of Assisi – US/Caribbean Province, became part of Ascension Health on April 1, 2013. In addition, Alexian Brothers Health System, which was previously sponsored by the Congregation of Alexian Brothers of the Immaculate Conception Province, Inc. – American Province, became part of Ascension Health on January 1, 2012.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 1. Organization and Mission (continued)

##### Mission

The System directs its governance and management activities toward strong, vibrant, Catholic Health Ministries united in service and healing, and dedicates its resources to spiritually centered care which sustains and improves the health of the individuals and communities it serves. In accordance with the System's mission of service to those persons living in poverty and other vulnerable persons, each Health Ministry accepts patients regardless of their ability to pay. The System uses four categories to identify the resources utilized for the care of persons living in poverty and community benefit programs:

- Traditional charity care includes the cost of services provided to persons who cannot afford healthcare because of inadequate resources and/or who are uninsured or underinsured.
- Unpaid cost of public programs, excluding Medicare, represents the unpaid cost of services provided to persons covered by public programs for persons living in poverty and other vulnerable persons.
- Cost of other programs for persons living in poverty and other vulnerable persons includes unreimbursed costs of programs intentionally designed to serve the persons living in poverty and other vulnerable persons of the community, including substance abusers, the homeless, victims of child abuse, and persons with acquired immune deficiency syndrome.
- Community benefit consists of the unreimbursed costs of community benefit programs and services for the general community, not solely for the persons living in poverty, including health promotion and education, health clinics and screenings, and medical research.

Discounts are provided to all uninsured patients, including those with the means to pay. Discounts provided to those patients who did not qualify for assistance under charity care guidelines are not included in the cost of providing care of persons living in poverty and community benefit programs. The cost of providing care to persons living in poverty and community benefit programs is estimated by reducing charges forgone by a factor derived from the ratio of each entity's total operating expenses to the entity's billed charges for patient care.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 1. Organization and Mission (continued)

Certain costs such as graduate medical education and certain other activities are excluded from total operating expenses for purposes of this computation.

The amount of traditional charity care provided, determined on the basis of cost, was \$524,605 and \$466,916 for the years ended June 30, 2013 and 2012, respectively. The amount of unpaid cost of public programs, cost of other programs for persons living in poverty and other vulnerable persons, and community benefit cost is reported in the accompanying supplementary information.

#### 2. Significant Accounting Policies

##### Principles of Consolidation

All corporations and other entities for which operating control is exercised by the System or one of its member corporations are consolidated, and all significant inter-entity transactions have been eliminated in consolidation. Investments in entities where the System does not have operating control are recorded under the equity or cost method of accounting. Income from unconsolidated entities is included in consolidated excess of revenues and gains over expenses and losses in the accompanying Consolidated Statements of Operations and Changes in Net Assets as follows:

|                         | Year Ended June 30, |           |
|-------------------------|---------------------|-----------|
|                         | 2013                | 2012      |
| Other revenue           | \$ 105,173          | \$ 81,329 |
| Nonoperating gains, net | 8,544               | 8,802     |

##### Use of Estimates

Management has made estimates and assumptions that affect the reported amounts of certain assets, liabilities, revenues, and expenses. Actual results could differ from those estimates.

## **Ascension Health Alliance**

### **Notes to Consolidated Financial Statements (continued)** *(Dollars in Thousands)*

#### **2. Significant Accounting Policies (continued)**

##### **Fair Value of Financial Instruments**

Carrying values of financial instruments classified as current assets and current liabilities approximate fair value. The fair values of other financial instruments are disclosed in the Fair Value Measurements note.

##### **Cash and Cash Equivalents**

Cash and cash equivalents consist of cash and interest-bearing deposits with original maturities of three months or less.

##### **Short-Term Investments**

Short-term investments consist of investments with original maturities exceeding three months and up to one year.

##### **Inventories**

Inventories, consisting primarily of medical supplies and pharmaceuticals, are stated at the lower of cost or market value using first-in, first-out (FIFO) or a methodology that closely approximates FIFO.

##### **Long-Term Investments and Investment Return**

Investments, excluding investments in unconsolidated entities, are measured at fair value, are classified as trading securities, and include pooled short-term investment funds; U.S. government, state, municipal and agency obligations; corporate and foreign fixed income securities; asset-backed securities; and equity securities. Investments also include alternative investments and other investments which are valued based on the net asset value of the investments, as further discussed in the Fair Value Measurements note. Investments also include derivatives held by the Alpha Fund, also measured at fair value, as discussed in the Pooled Investment Fund note.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

Long-term investments include assets limited as to use of approximately \$1,313,000 and \$916,000, at June 30, 2013 and 2012, respectively, comprised primarily of investments placed in trust and held by captive insurance companies for the payment of self-insured claims and investments which are limited as to use, as designated by donors.

Purchases and sales of investments are accounted for on a trade-date basis. Investment returns consist of dividends, interest, and gains and losses. The cost of substantially all securities sold is based on the average cost method. Investment returns on investments, excluding returns of self-insurance trust funds, are reported as nonoperating gains (losses) in the Consolidated Statements of Operations and Changes in Net Assets, unless the return is restricted by donor or law. Investment returns of self-insurance trust funds are reported as a separate component of income from operations in the Consolidated Statements of Operations and Changes in Net Assets.

#### Property and Equipment

Property and equipment are stated at cost or, if donated, at fair market value at the date of the gift. A summary of property and equipment at June 30, 2013 and 2012, is as follows:

|                                   | June 30,     |              |
|-----------------------------------|--------------|--------------|
|                                   | 2013         | 2012         |
| Land and improvements             | \$ 870,810   | \$ 653,848   |
| Building and equipment            | 14,756,936   | 12,917,263   |
|                                   | 15,627,746   | 13,571,111   |
| Less accumulated depreciation     | 7,567,936    | 7,378,499    |
|                                   | 8,059,810    | 6,192,612    |
| Construction-in-progress          | 487,063      | 281,306      |
| Total property and equipment, net | \$ 8,546,873 | \$ 6,473,918 |

Depreciation is determined on a straight-line basis over the estimated useful lives of the related assets. Depreciation expense in 2013 and 2012 was \$640,232 and \$570,198, respectively.

Several capital projects have remaining construction and related equipment purchase commitments of approximately \$294,000.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

##### Intangible Assets

Intangible assets primarily consist of goodwill and capitalized computer software costs, including internally developed software. Costs incurred in the development and installation of internal use software are expensed or capitalized depending on whether they are incurred in the preliminary project stage, application development stage, or post-implementation stage.

Intangible assets are included in the Consolidated Balance Sheets as presented in the table that follows. Capitalized software costs in the table below include software in progress of \$99,048 and \$362,336 at June 30, 2013 and 2012, respectively:

|                                            | June 30,          |                   |
|--------------------------------------------|-------------------|-------------------|
|                                            | 2013              | 2012              |
| Capitalized software costs                 | \$ 1,423,556      | \$ 1,210,729      |
| Less accumulated amortization              | 694,943           | 568,133           |
| Capitalized software costs, net            | <u>728,613</u>    | <u>642,596</u>    |
| Goodwill                                   | 130,306           | 123,707           |
| Other, net                                 | 71,439            | 26,205            |
| Intangible assets included in other assets | <u>201,745</u>    | <u>149,912</u>    |
| Total intangible assets, net               | <u>\$ 930,358</u> | <u>\$ 792,508</u> |

Intangible assets whose lives are indefinite, primarily goodwill, are not amortized and are evaluated for impairment at least annually, while intangible assets with definite lives, primarily capitalized computer software costs, are amortized over their expected useful lives. Amortization expense for these intangible assets in 2013 and 2012 was \$113,126 and \$89,704, respectively.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **2. Significant Accounting Policies (continued)**

During the year ended June 30, 2010, the System began a significant multi-year, System-wide enterprise resource planning project, including information technology and process standardization (Symphony), which is expected to continue through fiscal year 2016. The project is anticipated to result in a transition to a common software product for various finance, information technology, procurement, and human resources management processes, including standardization of those processes throughout the System. Capitalized costs of Symphony were approximately \$301,000 and \$279,000 at June 30, 2013 and 2012, respectively, and are included in capitalized software costs in the preceding table. Certain costs of this project were also expensed. Beginning September 1, 2012, the software associated with Symphony was considered substantially complete and ready for its intended use and is amortized on a straight-line basis over its expected useful life. Accumulated amortization of Symphony was \$25,000 at June 30, 2013. See the Impairment, Restructuring, and Nonrecurring Gains (Losses) discussion below for additional information about costs associated with Symphony.

#### **Noncontrolling Interests**

The consolidated financial statements include all assets, liabilities, revenues, and expenses of entities that are controlled by the System and therefore consolidated. Noncontrolling interests in the Consolidated Balance Sheets represent the portion of net assets owned by entities outside the System, for those entities in which the System's ownership interest is less than 100%.

#### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are those assets whose use by the System has been limited by donors to a specific time period or purpose. Permanently restricted net assets consist of gifts with corpus values that have been restricted by donors to be maintained in perpetuity, which include endowment funds. Temporarily restricted net assets and earnings on permanently restricted net assets, including earnings on endowment funds, are used in accordance with the donors' wishes, primarily to purchase equipment and to provide charity care and other health and educational services. Contributions with donor-imposed restrictions that are met in the same reporting period are reported as unrestricted.

Temporarily and permanently restricted net assets consist solely of controlling interests of the System.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **2. Significant Accounting Policies (continued)**

##### **Performance Indicator**

The performance indicator is the excess of revenues and gains over expenses and losses. Changes in unrestricted net assets that are excluded from the performance indicator primarily include pension and other postretirement liability adjustments, transfers to or from sponsors and other affiliates, net assets released from restrictions for property acquisitions, change in unconsolidated entities' net assets, cumulative effect of a change in accounting principle, discontinued operations, and contributions received of property and equipment.

##### **Operating and Nonoperating Activities**

The System's primary mission is to meet the healthcare needs in its market areas through a broad range of general and specialized healthcare services, including inpatient acute care, outpatient services, long-term care, and other healthcare services. Activities directly associated with the furtherance of this purpose are considered to be operating activities. Other activities that result in gains or losses peripheral to the System's primary mission are considered to be nonoperating.

##### **Net Patient Service Revenue, Accounts Receivable, and Allowance for Doubtful Accounts**

Net patient service revenue is reported at the estimated realizable amounts from patients, third-party payors, and others for services provided and includes estimated retroactive adjustments under reimbursement agreements with third-party payors. Revenue under certain third-party payor agreements is subject to audit, retroactive adjustments, and significant regulatory actions. Provisions for third-party payor settlements and adjustments are estimated in the period the related services are provided and adjusted in future periods as additional information becomes available and as final settlements are determined.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a possibility that recorded estimates will change by a material amount in the near term. Adjustments to revenue related to prior periods increased net patient service revenue by \$48,997 and \$146,535 for the years ended June 30, 2013 and 2012, respectively.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

The percentage of net patient service revenue, less provision for doubtful accounts earned by payor for the years ended June 30, 2013 and 2012, is as follows:

|                    | June 30,    |             |
|--------------------|-------------|-------------|
|                    | 2013        | 2012        |
| Medicare           | 37%         | 38%         |
| Medicaid           | 11          | 11          |
| Third-party payors | 44          | 41          |
| Self-pay           | 8           | 10          |
|                    | <u>100%</u> | <u>100%</u> |

The System grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor arrangements. Significant concentrations of accounts receivable, less allowance for doubtful accounts, at June 30, 2013 and 2012, are as follows:

|                    | June 30,    |             |
|--------------------|-------------|-------------|
|                    | 2013        | 2012        |
| Medicare           | 22%         | 20%         |
| Medicaid           | 8           | 10          |
| Third-party payors | 43          | 44          |
| Self-pay           | 27          | 26          |
|                    | <u>100%</u> | <u>100%</u> |

The provision for doubtful accounts is based upon management's assessment of expected net collections considering economic conditions, historical experience, trends in healthcare coverage, and other collection indicators. Periodically throughout the year, management assesses the adequacy of the allowance for doubtful accounts based upon historical write-off experience by payor category, including those amounts not covered by insurance. The results of this review are then used to make any modifications to the provision for doubtful accounts to establish an appropriate allowance for doubtful accounts. After satisfaction of amounts due from insurance and reasonable efforts to collect from the patient have been exhausted, the System follows established guidelines for placing certain past-due patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by the System.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **2. Significant Accounting Policies (continued)**

Accounts receivable are written off after collection efforts have been followed in accordance with the System's policies. See Adoption of New Accounting Standards section for change in accounting presentation of provision for doubtful accounts in the accompanying Consolidated Statements of Operations and Changes in Net Assets.

The methodology for determining the allowance for doubtful accounts and related write-offs on uninsured patient accounts has remained consistent with the prior year. The System has not experienced material changes in write-off trends and has not materially changed its charity care policy since June 30, 2012.

#### **Impairment, Restructuring, and Nonrecurring Gains (Losses)**

Long-lived assets are reviewed for impairment whenever events or business conditions indicate the carrying amount of such assets may not be fully recoverable. Initial assessments of recoverability are based on estimates of undiscounted future net cash flows associated with an asset or group of assets. Where impairment is indicated, the carrying amount of these long-lived assets is reduced to fair value based on future discounted net cash flows or other estimates of fair value.

Nonrecurring expenses associated with Symphony include project management and process re-engineering costs, amortization expense for those Health Ministries not yet on Symphony, as well as costs to establish a shared service center and develop a business intelligence data warehouse. Costs associated with product deployment are recorded as nonrecurring gains (losses), and costs associated with product support are recorded as recurring operating expenses.

During the year ended June 30, 2013, the System recorded total impairment, restructuring, and nonrecurring losses, net of \$111,786. This amount was comprised primarily of \$116,386 of nonrecurring expenses associated with Symphony, one-time termination benefits and other restructuring expenses of \$61,677, and impairment and other nonrecurring expenses of \$6,040, partially offset by pension curtailment gains of \$72,317, as discussed in Retirement Plans note.

During the year ended June 30, 2012, the System recorded total impairment, restructuring and nonrecurring gains, net of \$286,046. This amount was comprised primarily of pension curtailment gains of \$402,402, as discussed in the Retirement Plans note, partially offset by long-lived asset impairments and restructuring charges of \$60,761 and \$55,595 of nonrecurring expenses associated with Symphony.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **2. Significant Accounting Policies (continued)**

##### **Amortization**

Bond issuance costs, discounts, and premiums are amortized over the term of the bonds using a method approximating the effective interest method.

Capitalized software, including internally developed software, is amortized on a straight-line basis over the expected useful life of the software.

##### **Income Taxes**

The member healthcare entities of the System are primarily tax-exempt organizations under Internal Revenue Code Section 501(c)(3) or Section 501(c)(2), and their related income is exempt from federal income tax under Section 501(a).

##### **Regulatory Compliance**

Various federal and state agencies have initiated investigations regarding reimbursement claimed by certain members of the System. The investigations are in various stages of discovery, and the ultimate resolution of these matters, including the liabilities, if any, cannot be readily determined; however, in the opinion of management, the results of the investigations will not have a material adverse impact on the consolidated financial statements of the System.

##### **Reclassifications**

Certain reclassifications were made to the 2012 accompanying consolidated financial statements to conform to the 2013 presentation.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **2. Significant Accounting Policies (continued)**

##### **Adoption of New Accounting Standards**

In July 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-07, *Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities*. This accounting standards update requires healthcare entities that recognize significant amounts of patient service revenue at the time services are rendered to present the provision for doubtful accounts related to patient service revenue adjacent to patient service revenue in the Consolidated Statement of Operations and Changes in Net Assets rather than as an operating expense. Additional disclosures relating to sources of patient service revenue and the allowance for doubtful accounts are also required. This new guidance is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011.

The System recognizes patient service revenue at the time services are rendered, even though the patient's ability to pay may not be completely assessed at that time. The System adopted this guidance as of July 1, 2012, and retrospectively applied the presentation requirements to all periods presented. Based on an assessment at the reporting entity level, the adoption of this guidance resulted in the reclassification of the System's provision for doubtful accounts for the year ended June 30, 2012, decreasing total operating revenue and total operating expenses before impairment, restructuring, and nonrecurring losses, net by \$972,171.

##### **Subsequent Events**

The System evaluates the impact of subsequent events, which are events that occur after the Consolidated Balance Sheet date but before the consolidated financial statements are issued, for potential recognition in the consolidated financial statements as of the Consolidated Balance Sheet date. For the year ended June 30, 2013, the System evaluated subsequent events through September 18, 2013, representing the date on which the accompanying audited consolidated financial statements were issued. During this period, there were no material subsequent events that required recognition or disclosure in the accompanying consolidated financial statements.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **3. Organizational Changes**

##### **Business Combinations**

###### *Marian Health System*

Effective April 1, 2013, Ascension Health, a subsidiary of the System, became the sole corporate member, through a non-cash business combination transaction, of three regional health systems that formerly comprised Marian Health System, Inc. (Marian Health System): Via Christi Health, Inc. (Via Christi Health), based in Wichita, Kansas; Ministry Health Care, Inc. (Ministry Health Care), based in Milwaukee, Wisconsin; and St. John Health System, Inc. (St. John Health), based in Tulsa, Oklahoma (collectively, the Marian Systems). Prior to this transaction, Marian Health System was the sole corporate member of Ministry Health Care and St. John Health, while Ascension Health and Marian Health System were the two corporate members of Via Christi Health.

Prior to April 1, 2013, the System accounted for its 50% interest in Via Christi Health under the equity method of accounting. The System's investment in Via Christi Health at March 31, 2013 and June 30, 2012, was \$545,018 and \$493,105, respectively, which amounts were reported in the Consolidated Balance Sheets at those dates in investment in unconsolidated entities. Of these amounts, \$28,101 at March 31, 2013, and \$30,321 at June 30, 2012, represented the difference between the amount at which the System's investment in Via Christi Health was carried and its interest in the underlying net assets of Via Christi Health, related to the excess of fair value of Via Christi Health property and equipment and long-term debt over their carrying values at the date the System received its interest in Via Christi Health. Via Christi Health's total assets and total liabilities were \$1,706,258 and \$712,757 at June 30, 2012.

For the year ended June 30, 2013, the System's excess of revenues and gains over expenses and losses included \$34,141, representing the System's share of Via Christi Health's excess of revenues over expenses prior to the business combination transaction on April 1, 2013. The System's investment in Via Christi Health of \$545,018 at March 31, 2013, was derecognized on April 1, 2013, in conjunction with the accounting for the business combination transaction.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Organizational Changes (continued)

Preliminary fair value adjustments for the business combination have been recorded in the accompanying consolidated financial statements as of June 30, 2013. The valuation of net assets is expected to be completed during fiscal 2014. The following table summarizes the April 1, 2013, fair values of the Marian Systems' net assets, by major type.

|                                                       |                     |
|-------------------------------------------------------|---------------------|
| Net working capital                                   | \$ 557,274          |
| Intangible assets, including capitalized software     | 135,819             |
| Property and equipment                                | 1,950,739           |
| Assets limited as to use                              | 1,126,259           |
| Investments and other long-term assets                | 1,125,652           |
| Noncurrent liabilities assumed                        | <u>(2,144,948)</u>  |
| Subtotal                                              | 2,750,795           |
| Less: March 31, 2013 Investment in Via Christi Health | <u>(545,018)</u>    |
| Fair value of net assets                              | <u>\$ 2,205,777</u> |

The fair value of net assets of \$2,205,777 in the preceding table was recognized in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2013, as a nonoperating contribution from business combinations of \$2,028,992; contributions of temporarily and permanently restricted net assets of \$44,201 and \$67,846, respectively; and contributions of noncontrolling interests of \$64,738.

For the three months ended June 30, 2013, the System recognized revenues of the Marian Systems of \$1,049,259, and an excess of revenues and gains over expenses and losses of the Marian Systems of \$56,670, of which \$55,542 was attributable to controlling interest, with the remaining attributable to noncontrolling interests. Additionally, for the three months ended June 30, 2013, the System recognized an increase in unrestricted net assets – controlling interests, excluding the excess of revenues and gains over expenses and losses of \$56,670 above, of \$53,801; an increase in unrestricted net assets – noncontrolling interests of \$823; an increase in temporarily restricted net assets of \$915; and a decrease in permanently restricted net assets of \$56.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Organizational Changes (continued)

The following unaudited pro forma financial information presents the combined results of operations of the System and the Marian Systems for the years ended June 30, 2013 and 2012, as though the April 1, 2013, business combination transaction had occurred on July 1, 2011. This pro forma financial information is not necessarily indicative of the results of operations that would have occurred had the System and the Marian Systems constituted a single entity during those periods, nor is it necessarily indicative of future operating results.

|                                                                | <b>Year Ended June 30,</b> |               |
|----------------------------------------------------------------|----------------------------|---------------|
|                                                                | <b>2013</b>                | <b>2012</b>   |
| Total operating revenue                                        | <b>\$ 20,566,255</b>       | \$ 19,442,796 |
| Excess of revenues and gains over expenses and losses          | <b>1,177,338</b>           | 3,129,905     |
| Increase in unrestricted net assets – controlling interest     | <b>1,307,542</b>           | 2,678,973     |
| Increase in unrestricted net assets – noncontrolling interests | <b>879,585</b>             | 672,035       |
| Increase in temporarily restricted net assets                  | <b>5,856</b>               | 47,234        |
| Increase in permanently restricted net assets                  | <b>7,945</b>               | 70,485        |

The excess of revenues and gains over expenses and losses and the increase in unrestricted net assets – controlling interest for the year ended June 30, 2012, in the table above include the nonoperating contribution from business combination of \$2,028,992 reflected in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2013, to reflect the April 1, 2013, business combination as if it had occurred on July 1, 2011. The pro forma excess of revenues and gains over expenses and losses above includes certain adjustments attributable to the April 1, 2013, business combination transaction.

In addition, the increases in unrestricted net assets – controlling interest, temporarily restricted net assets, and permanently restricted net assets for the year ended June 30, 2012, in the table above include the contributions from business combinations reflected in the contributions of noncontrolling interests and temporarily and permanently restricted net assets of \$64,738, \$44,201, and \$67,846, respectively. The preceding amounts are also reflected in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2013, to reflect the April 1, 2013, business combination as if it had occurred on July 1, 2011.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **3. Organizational Changes (continued)**

##### *Alexian Brothers Health System*

Effective January 1, 2012, Ascension Health, a subsidiary of the System, became sole corporate member of Alexian Brothers Health System (Alexian Brothers), a Catholic healthcare system that operates acute and specialty care hospitals, ambulatory care clinics, physician practices, and senior living facilities in Illinois, Missouri, Tennessee, and Wisconsin. This transaction resulted in a net increase to unrestricted net assets of \$326,333, reflected as contributions from business combinations, net in the Consolidated Statement of Operations and Changes in Net Assets during the year ended June 30, 2012. Furthermore, this addition resulted in a contribution of restricted net assets of \$16,337, included in other changes in net assets in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2012.

#### **Divestitures and Discontinued Operations**

On May 1, 2013, the System entered into a definitive agreement with HCA Midwest Health System to sell St. Joseph and St. Mary's Medical Centers and other Carondelet Health subsidiaries in Kansas City, Missouri (Carondelet Health – Kansas City). This transaction is expected to close in fiscal year 2014. The operations of Carondelet Health – Kansas City are reflected in the System's consolidated financial statements as discontinued operations. The assets and liabilities of Carondelet Health – Kansas City are classified as held for sale in other assets and other liabilities, respectively, in the System's consolidated financial statements.

Effective October 1, 2011, Seton Health System, Inc. (Seton Health) in Troy, New York, separated from the System and became part of a newly formed nonprofit healthcare organization that operates in the state of New York. The operations of Seton Health are reflected in the System's consolidated financial statements as discontinued operations.

The System reported a decrease in net assets from discontinued operations of \$23,937 for the year ended June 30, 2013, representing the decrease in net assets related to the separation of Carondelet Health – Kansas City and the deficit of revenues over expenses for previously discontinued lines of business in Michigan. These entities had recorded operating revenues totaling \$303,430 during the period that they were operational during the year ended June 30, 2013.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Organizational Changes (continued)

The System reported a decrease in net assets from discontinued operations of \$73,521 for the year ended June 30, 2012, representing the decrease of net assets related to the separation of Seton Health, the deficit of revenues over expenses for Carondelet Health – Kansas City and for previously discontinued lines of business in Michigan. These entities had recorded operating revenues totaling \$354,486 during the period that they were operational during the year ended June 30, 2012.

#### 4. Pooled Investment Fund

Prior to April 2012, the System held a significant portion of its investments in the Ascension Legacy Portfolio (formerly the Health System Depository, or HSD), an investment pool of funds in which the System and a limited number of nonprofit healthcare providers participated. In April 2012, a significant portion of the assets in the Ascension Legacy Portfolio was transferred to the CHIMCO Alpha Fund, LLC (Alpha Fund), a limited liability company organized in the state of Delaware.

At June 30, 2013 and 2012, a significant portion of the System's investments consists of the System's interest in the Alpha Fund. Certain System assets continue to be held through the Ascension Legacy Portfolio, and subsequent to April 2012, the Ascension Legacy Portfolio no longer holds assets for unrelated entities. Additional System investments include those held and managed by the Health Ministries' consolidated foundations.

The Alpha Fund includes the investment interests of the System and other Alpha Fund members. CHIMCO manages and serves as the manager and primary investment advisor of the Alpha Fund, overseeing the investment strategies offered to the Alpha Fund's members. The System began consolidating the Alpha Fund in April 2012.

The portion of the Alpha Fund's net assets representing interests held by entities other than the System are reflected in noncontrolling interests in the Consolidated Balance Sheets, which amount to \$1,450,580 and \$589,493 at June 30, 2013 and 2012, respectively.

The consolidation of the Alpha Fund by the System in April 2012 resulted in an increase of net assets of \$440,015, representing the noncontrolling interests of the Alpha Fund as of the date investments were transferred into the Alpha Fund.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 4. Pooled Investment Fund (continued)

Prior to April 2012, CHIMCO, a wholly owned subsidiary of the System, managed the investment portfolio of the System held in the Ascension Legacy Portfolio. CHIMCO provides expertise in the areas of asset allocation, selection and monitoring of outside investment managers, and risk management. The System did not consolidate the Ascension Legacy Portfolio prior to April 2012. Accordingly, the System's investments recorded in the consolidated financial statements consisted only of the System's pro rata share of the Ascension Legacy Portfolio's investments held for participants prior to April 2012.

The Alpha Fund invests in a diversified portfolio of investments including alternative investments, such as real asset funds, hedge funds, private equity funds, commodity funds, and private credit funds. Collectively, these funds have liquidity terms ranging from daily to annual with notice periods ranging from 1 to 180 days. Due to redemption restrictions, investments in certain of these funds, whose fair value was \$920,761 at June 30, 2013, cannot currently be redeemed. However, the potential for the Alpha Fund to sell its interest in these funds in a secondary market prior to the end of the fund term does exist.

The Alpha Fund's investments in certain alternative investment funds also include contractual commitments to provide capital contributions during the investment period, which is typically five years and can extend to the end of the fund term. During these contractual periods, investment managers may require the Alpha Fund to invest in accordance with the terms of the agreement. Commitments not funded during the investment period will expire and remain unfunded. As of June 30, 2013, contractual agreements of the Alpha Fund expire between July 2013 and April 2019. The remaining unfunded capital commitments of the Alpha Fund total approximately \$1,140,000 for 76 individual funds as of June 30, 2013. Due to the uncertainty surrounding whether the contractual commitments will require funding during the contractual period, future minimum payments to meet these commitments cannot be reasonably estimated. These committed amounts are expected to be primarily satisfied by the liquidation of existing investments in the Alpha Fund.

In the normal course of operations and within established Alpha Fund guidelines, the Alpha Fund may enter into various exchange-traded and over-the-counter derivative contracts for trading purposes, including futures, option, and forward contracts as well as warrants and swaps. These instruments are used primarily to adjust the portfolio duration, restructure term structure exposure, change sector exposure, and arbitrage market inefficiencies. See the Fair Value Measurements note for a discussion of how fair value for the Alpha Fund's derivatives is determined.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 4. Pooled Investment Fund (continued)

At June 30, 2013 and 2012, the notional value of Alpha Fund derivatives outstanding was approximately \$2,126,000 and \$2,071,000, respectively. The fair value of Alpha Fund derivatives in an asset position was \$35,404 and \$71,936 at June 30, 2013 and 2012, respectively, while the fair value of Alpha Fund derivatives in a liability position was \$84,249 and \$36,266 at June 30, 2013 and 2012, respectively. These derivatives are included in long-term investments in the Consolidated Balance Sheets at June 30, 2013 and 2012.

The Alpha Fund also participates in a securities lending program, whereby a portion of the Alpha Fund's investments are loaned to selected established brokerage firms in return for cash and securities from the brokers as collateral for the investments loaned, usually on a short-term basis. The fair value of collateral held by the Alpha Fund associated with such lending agreements amounts to approximately \$394,000 and \$320,000 at June 30, 2013 and 2012, respectively, and is included in other current assets in the Consolidated Balance Sheets, while the liability associated with the obligation to repay such collateral is also approximately \$394,000 and \$320,000 at June 30, 2013 and 2012, respectively, and is included in other current liabilities in the Consolidated Balance Sheets. In addition, the Alpha Fund has liabilities for investments sold, not yet purchased, representing obligations of the Alpha Fund to purchase investments in the market at prevailing prices. The fair value of this Alpha Fund liability is approximately \$7,000 and \$160,000 at June 30, 2013 and 2012, respectively, and is included in other noncurrent liabilities in the Consolidated Balance Sheets.

Due from brokers and due to brokers on the Consolidated Balance Sheets at June 30, 2013 and 2012, represent the Alpha Fund's positions and amounts due from or to various brokers, primarily amounts for security transactions not yet settled, and cash held by brokers for securities sold, not yet purchased.

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 5. Cash and Investments

The System's cash and investments are reported in the June 30, 2013 and 2012, Consolidated Balance Sheets as presented in the table that follows. Total cash and investments, net, includes both the System's membership interest in the Alpha Fund and the noncontrolling interests held by other Alpha Fund members. System unrestricted cash and investments, net, represent the System's cash and investments excluding the noncontrolling interests held by other Alpha Fund members and assets limited as to use.

|                                                                         | June 30,      |              |
|-------------------------------------------------------------------------|---------------|--------------|
|                                                                         | 2013          | 2012         |
| Cash and cash equivalents                                               | \$ 754,622    | \$ 306,469   |
| Short-term investments                                                  | 113,955       | 216,914      |
| Long-term investments                                                   | 14,164,185    | 10,468,457   |
| Subtotal                                                                | 15,032,762    | 10,991,840   |
| Other Alpha Fund and Ascension Legacy Portfolio assets and liabilities: |               |              |
| In other current assets                                                 | 459,050       | 360,999      |
| In other long-term assets                                               | 2,785         | 2,924        |
| In accounts payable and other accrued liabilities                       | (5,680)       | (12,779)     |
| In other current liabilities                                            | (394,763)     | (322,873)    |
| In other noncurrent liabilities                                         | (6,622)       | (157,073)    |
| Due to brokers, net                                                     | (315,040)     | (91,342)     |
| Total cash and investments, net                                         | 14,772,492    | 10,771,696   |
| Less noncontrolling interests of Alpha Fund                             | 1,450,580     | 589,493      |
| System cash and investments, including assets limited as to use         | 13,321,912    | 10,182,203   |
| Less assets limited as to use:                                          |               |              |
| Under bond indenture agreement                                          | 33,955        | 16,966       |
| Self-insurance trust funds                                              | 728,621       | 683,937      |
| Temporarily or permanently restricted                                   | 564,168       | 363,482      |
| Total assets limited as to use                                          | 1,326,744     | 1,064,385    |
| System unrestricted cash and investments, net                           | \$ 11,995,168 | \$ 9,117,818 |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 5. Cash and Investments (continued)

At June 30, 2013 and 2012, the composition of cash and cash equivalents, short-term investments and long-term investments, which include certain assets limited as to use, is summarized as follows.

|                                                                                       | June 30,             |                      |
|---------------------------------------------------------------------------------------|----------------------|----------------------|
|                                                                                       | 2013                 | 2012                 |
| Cash and cash equivalents and short-term investments                                  | \$ 1,113,823         | \$ 498,902           |
| Pooled short-term investment funds                                                    | 311,027              | 416,087              |
| U.S. government, state, municipal, and agency obligations                             | 3,447,500            | 3,271,474            |
| Corporate and foreign fixed income securities                                         | 1,664,001            | 980,322              |
| Asset-backed securities                                                               | 1,196,168            | 1,057,735            |
| Equity securities                                                                     | 2,695,483            | 1,574,188            |
| Alternative investments and other investments:                                        |                      |                      |
| Private equity and real estate funds                                                  | 809,341              | 594,466              |
| Hedge funds                                                                           | 2,860,776            | 1,887,407            |
| Commodities funds and other investments                                               | 934,643              | 711,259              |
| Total alternative investments and other investments                                   | 4,604,760            | 3,193,132            |
| Total cash and cash equivalents, short-term investments,<br>and long-term investments | <u>\$ 15,032,762</u> | <u>\$ 10,991,840</u> |

Net investments under CHIMCO management and held in the Ascension Legacy Portfolio at March 31, 2012, yet not included in the Alpha Fund or the Ascension Legacy Portfolio while still managed by CHIMCO at April 1, 2012, were approximately \$1,820,000. As of June 30, 2013 and 2012, the System's membership interest in the Alpha Fund totaled \$11,251,590 and \$8,840,551, respectively. As of June 30, 2013 and 2012, the noncontrolling interest (see Note 2) in the Alpha Fund, representing interests held by entities other than the System, totaled \$1,450,580 and \$589,493, respectively.

Investment return recognized by the System for the years ended June 30, 2013 and 2012, is summarized in the following table. Total investment return includes the System's return in the Ascension Legacy Portfolio and the investment return of the Alpha Fund. System investment return represents the System's total investment return, net of the investment return earned by the noncontrolling interests of other Alpha Fund members.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 5. Cash and Investments (continued)

|                                                                 | <b>Year Ended June 30,</b> |                     |
|-----------------------------------------------------------------|----------------------------|---------------------|
|                                                                 | <b>2013</b>                | <b>2012</b>         |
| Unrestricted investment return in Ascension Legacy Portfolio    | \$ —                       | \$ 63,965           |
| Interest and dividends                                          | 170,034                    | 51,453              |
| Net gains (losses) on investments reported at fair value        | 602,008                    | (233,826)           |
| Restricted investment return and unrealized gains (losses), net | 18,830                     | (880)               |
| Total investment return                                         | 790,872                    | (119,288)           |
| Less return earned by noncontrolling interests of Alpha Fund    | 106,039                    | (9,278)             |
| System investment return                                        | <u>\$ 684,833</u>          | <u>\$ (110,010)</u> |

#### 6. Fair Value Measurements

The System categorizes, for disclosure purposes, assets and liabilities measured at fair value in the consolidated financial statements based upon whether the inputs used to determine their fair values are observable or unobservable. Observable inputs are inputs that are based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about pricing the asset or liability, based on the best information available in the circumstances.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an asset's or liability's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement of the asset or liability. The System's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

The System follows the three-level fair value hierarchy to categorize these assets and liabilities recognized at fair value at each reporting period, which prioritizes the inputs used to measure such fair values. Level inputs are defined as follows:

Level 1 – Quoted prices (unadjusted) that are readily available in active markets or exchanges for identical assets or liabilities on the reporting date.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

Level 2 – Inputs other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 pricing inputs include prices quoted for similar assets and liabilities in active markets or exchanges or prices quoted for identical or similar assets and liabilities in markets that are not active. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Significant pricing inputs that are unobservable for the asset or liability, including assets or liabilities for which there is little, if any market activity for such asset or liability. Inputs to the determination of fair value for Level 3 assets and liabilities require management judgment and estimation.

There were no significant transfers between Levels 1 and 2 during the years ended June 30, 2013 and 2012.

As of June 30, 2013 and 2012, the assets and liabilities listed in the fair value hierarchy tables below use the following valuation techniques and inputs:

##### *Cash and cash equivalents and short-term investments*

Cash and cash equivalents and certain short-term investments include certificates of deposit, whose fair value is based on cost plus accrued interest. Significant observable inputs include security cost, maturity, and relevant short-term interest rates. Other short-term investments designated as Level 2 investments primarily consist of commercial paper, whose fair value is based on the income approach. Significant observable inputs include security cost, maturity, credit rating, interest rate, and par value.

##### *Pooled short-term investment fund*

The fair value of pooled fund investments is based on cost plus guaranteed, annuity contract-based interest rates. Significant unobservable inputs to the guaranteed rate include the fair value and average duration of the portfolio of investments underlying the annuity contract, the contract value, and the annualized weighted-average yield to maturity of the underlying investment portfolio.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **6. Fair Value Measurements (continued)**

##### *U. S. government, state, municipal, and agency obligations*

The fair value of investments in U.S. government, state, municipal, and agency obligations is primarily determined using techniques consistent with the income approach. Significant observable inputs to the income approach include data points for benchmark constant maturity curves and spreads.

##### *Corporate and foreign fixed income securities*

The fair value of investments in U.S. and international corporate bonds, including commingled funds that invest primarily in such bonds, and foreign government bonds is primarily determined using techniques that are consistent with the market approach. Significant observable inputs include benchmark yields, reported trades, observable broker-dealer quotes, issuer spreads, and security specific characteristics, such as early redemption options.

##### *Asset-backed securities*

The fair value of U.S. agency and corporate asset-backed securities is primarily determined using techniques consistent with the income approach. Significant observable inputs include prepayment speeds and spreads, benchmark yield curves, volatility measures, and quotes.

##### *Equity securities*

The fair value of investments in U.S. and international equity securities is primarily determined using techniques consistent with the income approach. The values for underlying investments are fair value estimates determined by external fund managers based on quoted market prices, operating results, balance sheet stability, growth, dividend, dividend yield, and other business and market sector fundamentals.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **6. Fair Value Measurements (continued)**

##### *Alternative investments and other investments*

Alternative investments consist of private equity, hedge funds, private equity funds, commodity funds, and real estate partnerships. The fair value of private equity is primarily determined using techniques consistent with both the market and income approaches, based on the System's estimates and assumptions in the absence of observable market data. The market approach considers comparable company, comparable transaction, and company-specific information, including but not limited to restrictions on disposition, subsequent purchases of the same or similar securities by other investors, pending mergers or acquisitions, and current financial position and operating results. The income approach considers the projected operating performance of the portfolio company.

The fair value of hedge funds, private equity funds, commodity funds, and real estate partnerships is primarily determined using net asset values, which approximate fair value, as determined by an external fund manager based on quoted market prices, operating results, balance sheet stability, growth, and other business and market sector fundamentals.

Other investments include derivative assets and derivative liabilities of the Alpha Fund, whose fair value is primarily determined using techniques consistent with the market approach. Significant observable inputs to valuation models include interest rates, Treasury yields, volatilities, credit spreads, maturity, and recovery rates.

##### *Securities lending collateral*

The fair value of collateral received under the Alpha Fund's securities lending program is valued using the calculated net asset value for the commingled fund in which the collateral is invested. The underlying investments in the commingled fund are valued using techniques consistent with the market approach, which uses significant observable market inputs such as available trade, quotes, benchmark curves, sector groupings, and matrix pricing.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

##### *Benefit plan assets*

The fair value of benefit plan assets is based on original investment into a guaranteed pooled fund, plus guaranteed, annuity contract-based interest rates. Significant unobservable inputs to the guaranteed rate include the fair value and average duration of the portfolio of investments underlying annuity contract, the contract value, and the annualized weighted-average yield to maturity of the underlying investment portfolio.

##### *Interest rate swap assets and liabilities*

The fair value of interest rate swaps is primarily determined using techniques consistent with the market approach. Significant observable inputs to valuation models include interest rates, Treasury yields, volatilities, credit spreads, maturity, and recovery rates.

##### *Investments sold, not yet purchased*

The fair value of investments sold, not yet purchased is primarily determined using techniques consistent with the income approach. Significant observable inputs to the income approach include data points for benchmark, constant maturity curves, and spreads.

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Fair Value Measurements (continued)

The following table summarizes fair value measurements, by level, at June 30, 2013, for all financial assets and liabilities measured at fair value on a recurring basis in the System's consolidated financial statements:

|                                                                      | Level 1    | Level 2    | Level 3   | Total                |
|----------------------------------------------------------------------|------------|------------|-----------|----------------------|
| <b>June 30, 2013</b>                                                 |            |            |           |                      |
| Cash and cash equivalents                                            | \$ 618,129 | \$ 14,277  | \$ –      | \$ 632,406           |
| Short-term investments                                               | 21,821     | 45,258     | 238       | 67,317               |
| Pooled short-term investment funds                                   | 311,027    | –          | –         | 311,027              |
| U S government, state, municipal, and agency obligations             | –          | 3,441,671  | 5,829     | 3,447,500            |
| Corporate and foreign fixed income securities                        | –          | 1,272,714  | 391,287   | 1,664,001            |
| Asset-backed securities                                              | –          | 1,079,135  | 117,033   | 1,196,168            |
| Equity securities                                                    | 2,656,950  | 36,370     | 2,163     | 2,695,483            |
| Alternative investments and other investments:                       |            |            |           |                      |
| Private equity and real estate funds                                 | 529        | 3,752      | 799,414   | 803,695              |
| Hedge funds                                                          | –          | –          | 2,857,114 | 2,857,114            |
| Commodities funds and other investments                              | 5,762      | (6,061)    | 831,182   | 830,883              |
| Assets not at fair value                                             |            |            |           | 527,168              |
| Cash and investments                                                 |            |            |           | <u>\$ 15,032,762</u> |
| Securities lending collateral, in other current assets               | \$ –       | \$ 394,310 | \$ –      | \$ 394,310           |
| Benefit plan assets, in other noncurrent assets                      | 225,755    | –          | 37,505    | 263,260              |
| Interest rate swaps, in other noncurrent assets                      | –          | 76,650     | –         | 76,650               |
| Investments sold, not yet purchased, in other noncurrent liabilities | –          | 6,622      | –         | 6,622                |
| Interest rate swaps, included in other noncurrent liabilities        | –          | 194,546    | –         | 194,546              |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Fair Value Measurements (continued)

For the year ended June 30, 2013, the changes in the fair value of the assets and liabilities measured using significant unobservable inputs (Level 3) consisted of the following.

|                                                 | U.S.<br>Government, State, Corporate<br>Municipal, and Agency<br>Fixed Income<br>Asset-Backed<br>Equity<br>Private<br>Equity and<br>Real Estate<br>Funds<br>Hedge<br>Funds<br>Commodities<br>Funds and<br>Other<br>Investments<br>Benefit Plan<br>Assets |             |            |            |            |            |              |              |             |           |
|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------|------------|------------|------------|--------------|--------------|-------------|-----------|
| June 30, 2013                                   | Short-Term<br>Investments                                                                                                                                                                                                                                | Obligations | Securities | Securities | Securities | Funds      | Funds        | Funds        | Investments | Assets    |
| Beginning balance                               | \$                                                                                                                                                                                                                                                       | –           | \$ 7,437   | \$ 120,418 | \$ 15,297  | \$ 13,118  | \$ 593,753   | \$ 1,887,407 | \$ 615,813  | \$ 36,882 |
| Total realized and unrealized<br>gains (losses) |                                                                                                                                                                                                                                                          |             |            |            |            |            |              |              |             |           |
| Included in income from<br>operations           | –                                                                                                                                                                                                                                                        | 16          | 242        | 10         | 1,489      | –          | 123          | (45)         | –           |           |
| Included in nonoperating gains<br>(losses)      |                                                                                                                                                                                                                                                          | 445         | 1,059      | (227)      | 170        | 83,975     | 220,887      | 80,222       | 49          |           |
| Included in changes in net<br>assets            | 3                                                                                                                                                                                                                                                        | –           | –          | –          | –          | –          | 293          | 27           | –           |           |
| Purchases                                       | –                                                                                                                                                                                                                                                        | 169         | 328,980    | 122,703    | 718        | 188,085    | 981,414      | 401,957      | 47,644      |           |
| Settlements                                     | –                                                                                                                                                                                                                                                        | –           | –          | –          | –          | (25)       | –            | –            | (279)       |           |
| Sales                                           | –                                                                                                                                                                                                                                                        | (2,238)     | (58,928)   | (17,883)   | (13,372)   | (66,836)   | (232,198)    | (266,889)    | (44,655)    |           |
| Transfers into Level 3                          | 235                                                                                                                                                                                                                                                      | –           | 2,962      | –          | 40         | 927        | 3,271        | 139          | 13,376      |           |
| Transfers out of Level 3                        | –                                                                                                                                                                                                                                                        | –           | (3,446)    | (2,867)    | –          | (465)      | (4,083)      | (42)         | (15,512)    |           |
| Ending balance                                  | \$ 238                                                                                                                                                                                                                                                   | \$ 5,829    | \$ 391,287 | \$ 117,033 | \$ 2,163   | \$ 799,414 | \$ 2,857,114 | \$ 831,182   | \$ 37,505   |           |

The basis for recognizing and valuing transfers into or out of Level 3, in the Level 3 rollforward, is as of the beginning of the period in which the transfers occur.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

The following table summarizes fair value measurements, by level, at June 30, 2012, for all financial assets and liabilities measured at fair value on a recurring basis in the System's consolidated financial statements:

|                                                                          | Level 1     | Level 2        | Level 3    | Total                |
|--------------------------------------------------------------------------|-------------|----------------|------------|----------------------|
| <b>June 30, 2012</b>                                                     |             |                |            |                      |
| Cash and cash equivalents                                                | \$ 78,301   | \$ 3,419       | \$ —       | \$ 81,720            |
| Short-term investments                                                   | 14,567      | 79,321         | —          | 93,888               |
| Pooled short-term investment funds                                       | 416,087     | —              | —          | 416,087              |
| U.S. government, state, municipal, and agency obligations                | —           | 3,264,037      | 7,437      | 3,271,474            |
| Corporate and foreign fixed income securities                            | —           | 859,904        | 120,418    | 980,322              |
| Asset-backed securities                                                  | —           | 1,042,438      | 15,297     | 1,057,735            |
| Equity securities                                                        | 1,546,579   | 14,491         | 13,118     | 1,574,188            |
| Alternative investments and other investments:                           |             |                |            |                      |
| Private equity and real estate funds                                     | —           | —              | 593,753    | 593,753              |
| Hedge funds                                                              | —           | —              | 1,887,407  | 1,887,407            |
| Commodities funds and other investments                                  | 8,699       | 3,327          | 615,813    | 627,839              |
| Assets not at fair value                                                 |             |                |            | 407,427              |
| Cash and investments                                                     |             |                |            | <u>\$ 10,991,840</u> |
| <br>Securities lending collateral, in other current assets               | <br>\$ —    | <br>\$ 321,937 | <br>\$ —   | <br>\$ 321,937       |
| <br>Benefit plan assets, in other noncurrent assets                      | <br>134,705 | <br>—          | <br>36,882 | <br>171,587          |
| <br>Interest rate swaps, in other noncurrent assets                      | <br>—       | <br>94,082     | <br>—      | <br>94,082           |
| <br>Investments sold, not yet purchased, in other noncurrent liabilities | <br>—       | <br>157,073    | <br>—      | <br>157,073          |
| <br>Interest rate swaps, included in other noncurrent liabilities        | <br>—       | <br>252,413    | <br>—      | <br>252,413          |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Fair Value Measurements (continued)

For the year ended June 30, 2012, the changes in the fair value of the assets and liabilities measured using significant unobservable inputs (Level 3) consisted of the following. Level 3 investments of the Alpha Fund are included in transfers in the table below.

|                                                 | U.S.<br>Government,<br>State,<br>Municipal,<br>and Agency<br>Obligations | Corporate and<br>Foreign Fixed<br>Income<br>Securities | Asset-Backed<br>Securities | Equity<br>Securities | Private Equity<br>and Real<br>Estate Funds | Hedge<br>Funds | Commodities<br>Funds and<br>Other<br>Investments | Benefit Plan<br>Assets |
|-------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------|----------------------------|----------------------|--------------------------------------------|----------------|--------------------------------------------------|------------------------|
| <b>June 30, 2012</b>                            |                                                                          |                                                        |                            |                      |                                            |                |                                                  |                        |
| Beginning balance                               | \$ 442                                                                   | \$ 5,024                                               | \$ 1,924                   | \$ 15,515            | \$ 71,768                                  | \$ 11,667      | \$ 2,731                                         | \$ 31,706              |
| Total realized and unrealized gains<br>(losses) |                                                                          |                                                        |                            |                      |                                            |                |                                                  |                        |
| Included in income from<br>operations           | 21                                                                       | 192                                                    | (7)                        | 886                  | —                                          | 45             | (436)                                            | —                      |
| Included in nonoperating gains<br>(losses)      | 6                                                                        | 904                                                    | (149)                      | (69)                 | (6,814)                                    | (15,149)       | (12,031)                                         | —                      |
| Included in changes in net assets               | —                                                                        | —                                                      | —                          | —                    | 64                                         | 1,233          | (7)                                              | 20                     |
| Purchases                                       | —                                                                        | 77,943                                                 | 2,919                      | —                    | 64,537                                     | 154,740        | 238,895                                          | 8,701                  |
| Settlements                                     | —                                                                        | —                                                      | —                          | —                    | —                                          | —              | —                                                | (91)                   |
| Issuances                                       | —                                                                        | —                                                      | —                          | —                    | —                                          | —              | —                                                | 35                     |
| Sales                                           | —                                                                        | (57,768)                                               | (2,700)                    | (3,588)              | (9,215)                                    | (5,187)        | (76,098)                                         | (5,373)                |
| Transfers into Level 3                          | 6,968                                                                    | 94,201                                                 | 15,012                     | 374                  | 473,413                                    | 1,740,058      | 462,759                                          | 2,649                  |
| Transfers out of Level 3                        | —                                                                        | (78)                                                   | (1,702)                    | —                    | —                                          | —              | —                                                | (765)                  |
| Ending balance                                  | \$ 7,437                                                                 | \$ 120,418                                             | \$ 15,297                  | \$ 13,118            | \$ 593,753                                 | \$ 1,887,407   | \$ 615,813                                       | \$ 36,882              |

The basis for recognizing and valuing transfers into or out of Level 3, in the Level 3 rollforward, is as of the beginning of the period in which the transfers occur.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Long-Term Debt

Long-term debt at June 30, 2013 and 2012, is comprised of the following and is presented in accordance with the specific master trust indenture to which the debt relates. As further discussed below, certain portions of long-term debt are secured under the Alexian Brothers Health System Master Trust Indenture; the Mercy Regional Health Center, Inc. Master Trust Indenture; The Howard Young Medical Center, Inc. Master Trust Indenture; the St. John Health System Master Trust Indenture; and the Ministry Health Care Master Trust Indenture.

|                                                                                                                                                                                                                                                            | June 30,   |    | 2012      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|----|-----------|
|                                                                                                                                                                                                                                                            | 2013       |    | 2012      |
| Tax-exempt hospital revenue bonds – secured under Ascension Health Alliance Senior Credit Group Master Trust Indenture:                                                                                                                                    |            |    |           |
| Variable rate demand bonds, subject to a put provision that provides for a cumulative 7-month notice and remarketing period, payable through November 2047; interest (0.12% to 0.15% at June 30, 2013) tied to a market index plus a spread                | \$ 408,605 | \$ | 308,605   |
| Variable rate demand bonds, subject to a 7-day put provision, payable through November 2039; interest (0.06% to 0.07% at June 30, 2013) set at prevailing market rates                                                                                     | 225,665    |    | 225,665   |
| Variable rate demand bonds, subject to a 7-day put provision, payable through November 2033, interest (0.06% to 0.07% at June 30, 2013) set at prevailing market rates, swapped to fixed rates of 5.454% and 5.544%, respectively, through maturity        | 307,300    |    | 307,300   |
| Indexed put bonds subject to weekly rate resets based on a taxable index, payable through November 2046; interest (2.095% at June 30, 2013) swapped to a variable rate tied to a tax-exempt market index plus a spread through November 2016               | 153,800    |    | 153,800   |
| Fixed rate put bonds (converted from an indexed put bond mode based on a taxable index in May 2009) payable through November 2046; interest (4.10% at June 30, 2013) swapped to a variable rate tied to a market index plus a spread through November 2016 | 153,690    |    | 153,690   |
| Fixed rate serial and term bonds payable in installments through November 2051; interest at 2.00% to 5.25%                                                                                                                                                 | 1,207,490  |    | 1,308,105 |
| Fixed rate serial and term bonds payable in installments through November 2039; interest at 5.00% swapped to variable rates over the life of the bonds                                                                                                     | 587,360    |    | 587,360   |
| Fixed rate serial mode bonds payable through 2047 with purchase dates ranging from June 2014 through June 2021, interest at 0.90% to 5.00% through the purchase dates                                                                                      | 1,224,750  |    | 904,185   |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

|                                                                                                                                                                      | June 30,  |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|
|                                                                                                                                                                      | 2013      | 2012      |
| Tax-exempt hospital revenue bonds – unsecured under Ascension Health Alliance Subordinate Master Trust Indenture:                                                    |           |           |
| Variable rate demand bonds, subject to a 7-day put provision, payable through November 2027; interest (0.06% at June 30, 2013) set at prevailing market rates        | \$ 56,060 | \$ 56,060 |
| Fixed rate serial mode bonds payable through 2027 with purchase dates through November 2019; interest at 1.625%, swapped to variable mode through the purchase dates | 49,810    | 49,810    |
| Fixed rate serial mode bonds payable through 2027 with purchase dates through May 2018, interest at 0.55% to 5.00%                                                   | 396,705   | 396,705   |
| Taxable bonds – secured under Ascension Health Alliance Senior Credit Group Master Trust Indenture:                                                                  |           |           |
| Taxable fixed rate term bonds payable in installments through November 2053; interest at 4.847%                                                                      | 425,000   | –         |
| Total hospital revenue bonds under Senior Master Trust Indenture and Subordinate Master Trust Indenture                                                              | 5,196,235 | 4,451,285 |
| Tax-exempt hospital revenue bonds – secured under Alexian Brothers Health System Master Trust Indenture:                                                             |           |           |
| Fixed rate term bonds payable in installments through February 2038, interest at 3.50% to 5.50%                                                                      | 157,000   | 161,565   |
| Total hospital revenue bonds under the Alexian Brothers Health System Master Trust Indenture                                                                         | 157,000   | 161,565   |
| Tax-exempt hospital revenue bonds – secured under Mercy Regional Health Center, Inc Master Trust Indenture:                                                          |           |           |
| Fixed rate term bonds payable in installments through November 2029; interest at 2.00% to 5.00%                                                                      | 25,060    | –         |
| Total hospital revenue bonds under the Mercy Regional Health Center, Inc Master Trust Indenture                                                                      | 25,060    | –         |
| Tax-exempt hospital revenue bonds – secured under The Howard Young Medical Center, Inc Master Trust Indenture:                                                       |           |           |
| Fixed rate term bonds payable in installments through August 2030, interest at 3.00% to 5.00%                                                                        | 20,040    | –         |
| Total hospital revenue bonds under The Howard Young Medical Center, Inc. Master Trust Indenture                                                                      | 20,040    | –         |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

|                                                                                                                                                                                                                                                                                                                                                                                                                                                      | June 30,     |              |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2013         | 2012         |
| Tax-exempt hospital revenue bonds – secured under St. John Health System Master Trust Indenture:                                                                                                                                                                                                                                                                                                                                                     |              |              |
| Fixed rate term bonds payable in installments through February 2042, interest at 4.00% to 5.00%                                                                                                                                                                                                                                                                                                                                                      | \$ 414,500   | \$ –         |
| Total hospital revenue bonds under the St. John Health System Master Trust Indenture                                                                                                                                                                                                                                                                                                                                                                 | 414,500      | –            |
| Tax-exempt hospital revenue bonds – secured under Ministry Health Care Master Trust Indenture:                                                                                                                                                                                                                                                                                                                                                       |              |              |
| Fixed rate term bonds payable in installments through August 2035; interest at 2.50% to 5.50%                                                                                                                                                                                                                                                                                                                                                        | 368,260      | –            |
| Total hospital revenue bonds under the Ministry Health Care Master Trust Indenture                                                                                                                                                                                                                                                                                                                                                                   | 368,260      | –            |
| Total hospital revenue bonds under the Ascension Health Alliance Senior Master Trust Indenture, Ascension Health Alliance Subordinate Master Trust Indenture; the Alexian Brothers Health System Master Trust Indenture; the Mercy Regional Health Center, Inc. Master Trust Indenture, The Howard Young Medical Center, Inc. Master Trust Indenture, St. John Health System Master Trust Indenture, and Ministry Health Care Master Trust Indenture | 6,181,095    | 4,612,850    |
| Other debt:                                                                                                                                                                                                                                                                                                                                                                                                                                          |              |              |
| Obligations under capital leases                                                                                                                                                                                                                                                                                                                                                                                                                     | 42,979       | 33,221       |
| Other                                                                                                                                                                                                                                                                                                                                                                                                                                                | 113,823      | 37,936       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 6,337,897    | 4,684,007    |
| Unamortized premium, net                                                                                                                                                                                                                                                                                                                                                                                                                             | 218,536      | 111,187      |
| Less current portion                                                                                                                                                                                                                                                                                                                                                                                                                                 | (90,442)     | (45,363)     |
| Less long-term debt subject to short-term remarketing arrangements                                                                                                                                                                                                                                                                                                                                                                                   | (1,187,125)  | (1,094,425)  |
| Long-term debt, less current portion and long-term debt subject to short-term remarketing arrangements                                                                                                                                                                                                                                                                                                                                               | \$ 5,278,866 | \$ 3,655,406 |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

|                                                                                                                             | June 30,            |                     |
|-----------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|
|                                                                                                                             | 2013                | 2012                |
| Ascension Health Alliance Senior Master Trust Indenture long-term debt obligations, including unamortized premium, net      | \$ 3,579,334        | \$ 2,919,702        |
| Ascension Health Alliance Subordinate Master Trust Indenture long-term debt obligations, including unamortized premium, net | 511,009             | 515,278             |
| Alexian Brothers Health System Master Trust Indenture long-term debt obligations, including unamortized premium, net        | 162,594             | 167,257             |
| Mercy Health Regional Center, Inc. Master Trust Indenture long-term debt obligations, including unamortized premium, net    | 27,258              | —                   |
| The Howard Young Medical Center, Inc. Master Trust Indenture long-term debt obligations, including unamortized premium, net | 20,933              | —                   |
| St. John Health System Master Trust Indenture long-term debt obligations, including unamortized premium, net                | 437,503             | —                   |
| Ministry Health Care Master Trust Indenture long-term debt obligations, including unamortized premium, net                  | 394,781             | —                   |
| Other                                                                                                                       | 145,454             | 53,169              |
| Long-term debt, less current portion, and long-term debt subject to short-term remarketing arrangements                     | <u>\$ 5,278,866</u> | <u>\$ 3,655,406</u> |

Scheduled principal repayments of long-term debt, considering obligations subject to short-term remarketing as due according to their long-term amortization schedule, as of June 30, 2013, are as follows:

|                     | Ascension Health Alliance MTIs | Alexian Brothers Health System MTI | Mercy Regional Health Center, Inc. MTI | The Howard Young Medical Center, Inc. MTI | St. John Health System MTI | Ministry Health Care MTI | Other Debt        | Total               |
|---------------------|--------------------------------|------------------------------------|----------------------------------------|-------------------------------------------|----------------------------|--------------------------|-------------------|---------------------|
| Year ending June 30 |                                |                                    |                                        |                                           |                            |                          |                   |                     |
| 2014                | \$ 57,135                      | \$ 3,290                           | \$ 1,020                               | \$ 855                                    | \$ 6,950                   | \$ 9,845                 | \$ 11,230         | \$ 90,325           |
| 2015                | 59,835                         | 340                                | 1,045                                  | 875                                       | 7,305                      | 11,185                   | 10,168            | 90,753              |
| 2016                | 50,130                         | 7,485                              | 1,080                                  | 910                                       | 7,680                      | 11,665                   | 6,393             | 85,343              |
| 2017                | 65,945                         | 13,130                             | 1,125                                  | 945                                       | 8,070                      | 12,185                   | 19,878            | 121,278             |
| 2018                | 69,045                         | 15,655                             | 1,175                                  | 975                                       | 6,890                      | 12,890                   | 6,422             | 113,052             |
| Thereafter          | 4,894,145                      | 117,100                            | 19,615                                 | 15,480                                    | 377,605                    | 310,490                  | 102,711           | 5,837,146           |
| Total               | <u>\$ 5,196,235</u>            | <u>\$ 157,000</u>                  | <u>\$ 25,060</u>                       | <u>\$ 20,040</u>                          | <u>\$ 414,500</u>          | <u>\$ 368,260</u>        | <u>\$ 156,802</u> | <u>\$ 6,337,897</u> |

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Long-Term Debt (continued)

The carrying amounts of variable rate bonds and other notes payable approximate fair value. The fair values of the unsecured fixed rate serial and term bonds are obtained from independent public valuation services. The fair value of fixed rate serial and term bonds, including the component of variable rate demand bonds subject to long-term fixed interest rates, approximates carrying value at June 30, 2013 and 2012. During the years ended June 30, 2013 and 2012, interest paid was approximately \$170,000 and \$144,000, respectively. Capitalized interest was approximately \$5,400 and \$2,000 for the years ended June 30, 2013 and 2012, respectively.

Certain members of the System formed the Ascension Health Alliance Credit Group (Senior Credit Group). Each Senior Credit Group member is identified as either a senior obligated group member, a senior designated affiliate, or a senior limited designated affiliate. Senior obligated group members are jointly and severally liable under a Senior Master Trust Indenture (Senior MTI) to make all payments required with respect to obligations under the Senior MTI and may be entities not controlled directly or indirectly by the System. Senior designated affiliates and senior limited designated affiliates are not obligated to make debt service payments on the obligations under the Senior MTI. The System may cause each senior designated affiliate to transfer such amounts as are necessary to enable the obligated group to comply with the terms of the Senior MTI, including payment of the outstanding obligations. Additionally, each senior limited designated affiliate has an independent limited designated affiliate agreement and promissory note with the System with stipulated repayment terms and conditions, each subject to the governing law of the senior limited designated affiliate's state of incorporation.

Pursuant to a Supplemental Master Indenture dated February 1, 2005, senior obligated group members, which are operating entities, have pledged and assigned to the Master Trustee a security interest in all of their rights, title, and interest in their pledged revenues and proceeds thereof.

A Subordinate Credit Group, which is comprised of subordinate obligated group members, subordinate designated affiliates, and subordinate limited designated affiliates, was created under the Subordinate Master Trust Indenture (Subordinate MTI). The subordinate obligated group members are jointly and severally liable under the Subordinate MTI to make all payments required with respect to obligations under the Subordinate MTI and may be entities not controlled directly or indirectly by the System. Subordinate designated affiliates and subordinate limited designated affiliates are not obligated to make debt service payments on the obligations under the Subordinate MTI. The System may cause each subordinate designated affiliate to

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Long-Term Debt (continued)

transfer such amounts as are necessary to enable the obligated group members to comply with the terms of the Subordinate MTI, including payment of the outstanding obligations. Additionally, each subordinate limited designated affiliate has an independent subordinate limited designated affiliate agreement and promissory note with the System, with stipulated repayment terms and conditions, each subject to the governing law of the subordinate limited designated affiliate's state of incorporation.

The unsecured variable rate demand bonds of both the Senior and Subordinate Credit Groups, while subject to long-term amortization periods, may be put to the System at the option of the bondholders in connection with certain remarketing dates. To the extent that bondholders may, under the terms of the debt, put their bonds within 12 months after June 30, 2013, the principal amount of such bonds has been classified as a current liability in the accompanying Consolidated Balance Sheets. Management believes the likelihood of a material amount of bonds being put to the System to be remote. However, to address this possibility, management has taken steps to provide various sources of liquidity in the event any bonds would be put, including the line of credit, commercial paper program, and maintaining unrestricted assets as a source of self-liquidity.

On January 1, 2012, Alexian Brothers became part of the System. Subsequently, the System redeemed or refinanced a portion of Alexian Brothers' debt; however, a portion of the bonds previously issued for the benefit of Alexian Brothers remains outstanding (the Alexian Brothers' Bonds). The Alexian Brothers' Bonds continue to be secured by the Alexian Brothers Health System Master Trust Indenture (As Amended and Restated), dated October 1, 1992, between the Members of the Alexian Brothers Health System Obligated Group established under this document and the Alexian Brothers Health System Master Trustee.

On April 1, 2013, Marian Health System joined Ascension Health. Subsequently, the System redeemed or refinanced a portion of the debt of the Marian Systems; however, a portion of the bonds previously issued for the benefit of the Marian Systems remains outstanding. These bonds continue to be secured by the respective Master Trust Indentures, including the Amended and Restated Master Trust Indenture dated October 1, 1999, by and between St. John Health System and the St. John Health Master Trustee; the Master Trust Indenture dated October 1, 1984, by and between Ministry Health Care and the Ministry Health Care Master Trustee; the Master Trust Indenture dated August 15, 1993, between The Howard Young Medical Center, Inc., a subsidiary of Ministry Health Care, and The Howard Young Medical Center, Inc. Master

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Long-Term Debt (continued)

Trustee; and the Master Trust Indenture dated January 15, 2013, between Mercy Regional Health Center, Inc. (a subsidiary of Via Christi Health) and the Mercy Regional Health Center, Inc. Master Trustee.

In June 2013, the System issued a total of \$521,865 of tax-exempt bonds, Series 2013A and 2013B, through the Wisconsin issuing authority. In June 2013, the System also issued a total of \$425,000 of taxable bonds, Series 2013A. The proceeds of the bonds, including original issue premium, were used to refinance debt and general corporate purposes.

In May 2012, the System issued a total of \$435,370 of tax-exempt bonds, Series 2012A through 2012E, through four different issuing authorities in four different states. The proceeds of the bonds, including original issue premium, were used to reimburse the System for previous capital expenditures.

Due to aggregate financing activity during the fiscal years ended June 30, 2013 and 2012, losses on extinguishment of debt of \$4,079 and \$2,813, respectively, were recorded, which are included in nonoperating gains (losses) in the accompanying Consolidated Statements of Operations and Changes in Net Assets.

The System is a party to multiple interest rate swap agreements that convert the variable or fixed rates of certain debt issues to fixed or variable rates, respectively. See the Derivative Instruments note for a discussion of these derivatives.

As of June 30, 2013, the Senior Credit Group has a line of credit of \$1,000,000 which may be used as a source of funding for unremarketed variable debt (including commercial paper) or for general corporate purposes, towards which bank commitments totaling \$1,000,000 extend to November 9, 2014. As of June 30, 2013 and 2012, there were no borrowings under the line of credit.

As of June 30, 2013, the Senior Credit Group has a \$75,000 revolving line of credit related to its letters of credit program toward which a bank commitment of \$75,000 extends to November 27, 2013. The revolving line of credit may be accessed solely in the form of Letters of Credit issued by the bank for the benefit of the members of the Credit Groups. Of this \$75,000 revolving line of credit, letters of credit totaling \$46,765 have been issued as of June 30, 2013. No borrowings were outstanding under the letters of credit as of June 30, 2013 and 2012.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 8. Derivative Instruments

The System uses interest rate swap agreements to manage interest rate risk associated with its outstanding debt. Interest rate swaps with varying characteristics are outstanding under the Master Trust Indentures of the System, Alexian Brothers, Ministry Health Care, and St. John Health. These swaps have historically been used to effectively convert interest rates on variable rate bonds to fixed rates and rates on fixed rate bonds to variable rates. At June 30, 2013 and 2012, the notional values of outstanding interest rate swaps were as follows:

|                                    | June 30,            |                     |
|------------------------------------|---------------------|---------------------|
|                                    | 2013                | 2012                |
| Ascension Health Alliance MTI      | \$ 2,128,757        | \$ 2,189,232        |
| Alexian Brothers Health System MTI | 47,220              | 55,120              |
| Ministry Health Care MTI           | 270,880             | —                   |
| St. John Health System MTI         | 125,000             | —                   |
| Total                              | <u>\$ 2,571,857</u> | <u>\$ 2,244,352</u> |

The System recognizes the fair value of its interest rate swaps in the Consolidated Balance Sheets as assets, recorded in other noncurrent assets, or liabilities, recorded in other noncurrent liabilities, as appropriate. The respective fair values of interest rate swaps in an asset and liability position for the System, Alexian Brothers, Ministry Health Care and St. John Health were as follows:

|                                    | June 30, 2013    |                   | June 30, 2012    |                   |
|------------------------------------|------------------|-------------------|------------------|-------------------|
|                                    | Asset            | Liability         | Asset            | Liability         |
| Ascension Health Alliance MTI      | \$ 73,846        | \$ 174,413        | \$ 94,082        | \$ 248,511        |
| Alexian Brothers Health System MTI | —                | 2,685             | —                | 3,902             |
| Ministry Health Care MTI           | 2,804            | 16,492            | —                | —                 |
| St. John Health System MTI         | —                | 956               | —                | —                 |
| Total                              | <u>\$ 76,650</u> | <u>\$ 194,546</u> | <u>\$ 94,082</u> | <u>\$ 252,413</u> |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 8. Derivative Instruments (continued)

The System's interest rate swap agreements include collateral requirements for each counterparty under such agreements, based upon specific contractual criteria. Collateral requirements are separately calculated for the System, Alexian Brothers, Ministry Health Care, and St. John Health based on the credit ratings of each. In the case of the System, the applicable credit rating is the Senior Credit Group long-term debt credit ratings (Senior Debt Credit Ratings), as obtained from each of two major credit rating agencies. Credit rating and the net liability position of total interest rate swap agreements outstanding with each counterparty determine the amount of collateral to be posted. Collateral and net fair value of interest rate swap agreements with credit-risk-related contingent features at June 30, 2013 and 2012, based upon the respective net liability positions and applicable credit ratings were as follows:

|                            | June 30, 2013     |                      | June 30, 2012     |                      |
|----------------------------|-------------------|----------------------|-------------------|----------------------|
|                            | Net Fair<br>Value | Collateral<br>Posted | Net Fair<br>Value | Collateral<br>Posted |
| Ascension Health Alliance  |                   |                      |                   |                      |
| MTI                        | \$ (100,567)      | \$ —                 | \$ (154,429)      | \$ —                 |
| Alexian Brothers Health    |                   |                      |                   |                      |
| System MTI                 | (2,685)           | —                    | (3,902)           | —                    |
| Ministry Health Care MTI   | (13,688)          | 23,024               | —                 | —                    |
| St. John Health System MTI | (956)             | —                    | —                 | —                    |
| Total                      | \$ (117,896)      | \$ 23,024            | \$ (158,331)      | \$ —                 |

Prior to July 1, 2006, the System designated certain of its interest rate swaps as cash flow hedges, for accounting purposes, and accordingly deferred gains or losses associated with those swaps in net assets. As of June 30, 2013, the deferred net gain associated with these interest rate swaps was \$4,357. The portion of this gain that will be reclassified into nonoperating gains (losses) over the next 12 months is immaterial.

Beginning July 1, 2006, the System's previously designated cash flow hedging relationships were de-designated for accounting purposes. Accordingly, all changes in the fair value of interest rate swaps have been recognized in nonoperating gains (losses) in the accompanying Consolidated Statements of Operations and Changes in Net Assets. A net nonoperating loss of \$61,349 was recognized for the year ended June 30, 2013, while a net nonoperating loss of \$77,568 was recognized for the year ended June 30, 2012.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **9. Retirement Plans**

##### **Defined-Benefit Plans**

Certain System entities participate in defined-benefit pension plans (the System Plans), which are noncontributory, defined-benefit pension plans covering substantially all eligible employees of certain System entities. Benefits are based on each participant's years of service and compensation. All of the System Plans' assets are invested in Trusts, which include the Master Pension Trust (the Trust) and other trusts (the Other Trusts). The System Plans' assets primarily consist of cash and cash equivalents, equity, fixed income funds, and alternative investments. Contributions to the System Plans are based on actuarially determined amounts sufficient to meet the benefits to be paid to participants.

During the years ended June 30, 2013 and 2012, the System approved and communicated to employees a redesign of associate retirement benefits, which affects certain System Plans, as well as provides an enhanced comprehensive defined contribution plan. This redesign resulted in the recognition of curtailment gains of \$73,198 and \$415,834, for the years ended June 30, 2013 and 2012, respectively, of which, \$73,198 and \$402,402 was recognized in total impairment, restructuring, and nonrecurring gains for the years ended June 30, 2013 and 2012, respectively. This redesign also resulted in a decrease to the projected benefit obligation and is included in pension and other postretirement liabilities in the Consolidated Balance Sheets.

The assets of the System Plans are available to pay the benefits of eligible employees and retirees of all participating entities. In the event entities participating in the System Plans are unable to fulfill their financial obligations under the System Plans, the other participating entities are obligated to do so.

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Retirement Plans (continued)

The following table sets forth the combined benefit obligations and assets of the System Plans at June 30, 2013 and 2012, components of net periodic benefit costs for the years then ended, and a reconciliation of the amounts recognized in the accompanying consolidated financial statements.

|                                                        | <b>Year Ended June 30,</b> |              |
|--------------------------------------------------------|----------------------------|--------------|
|                                                        | <b>2013</b>                | <b>2012</b>  |
| Change in projected benefit obligation:                |                            |              |
| Projected benefit obligation at beginning of year      | \$ 6,437,246               | \$ 5,734,449 |
| Service cost                                           | 119,018                    | 194,906      |
| Interest cost                                          | 289,634                    | 311,981      |
| Amendments                                             | (12,792)                   | (5,463)      |
| Assumption change                                      | (363,778)                  | 873,252      |
| Actuarial (gain) loss                                  | (28,641)                   | 1,051        |
| Business combinations                                  | 1,137,270                  | 131,174      |
| Curtailment                                            | (74,962)                   | (561,854)    |
| Benefits paid                                          | (301,215)                  | (242,250)    |
| Projected benefit obligation at end of year            | 7,201,780                  | 6,437,246    |
| Accumulated benefit obligation at end of year          | 7,155,166                  | 6,341,693    |
| Change in plan assets:                                 |                            |              |
| Fair value of plan assets at beginning of year         | 5,992,677                  | 5,397,593    |
| Actual return on plan assets                           | 121,715                    | 711,555      |
| Employer contributions                                 | 54,541                     | 14,421       |
| Business combinations                                  | 874,666                    | 111,358      |
| Benefits paid                                          | (301,215)                  | (242,250)    |
| Fair value of plan assets at end of year               | 6,742,384                  | 5,992,677    |
| Net amount recognized at end of year and funded status | \$ (459,396)               | \$ (444,569) |

The System Plans' funded status as a percentage of the projected benefit obligation at June 30, 2013 and 2012, was 93.6% and 93.1%, respectively. The System Plans' funded status as a percentage of the accumulated benefit obligation at June 30, 2013 and 2012, was 94.2% and 94.5%, respectively.

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Retirement Plans (continued)

Included in unrestricted net assets at June 30, 2013 and 2012, are the following amounts that have not yet been recognized in net periodic pension cost for the System Plans:

|                                   | Year Ended June 30, |                   |
|-----------------------------------|---------------------|-------------------|
|                                   | 2013                | 2012              |
| Unrecognized prior service credit | \$ (23,080)         | \$ (16,230)       |
| Unrecognized actuarial loss       | 364,739             | 433,352           |
|                                   | <u>\$ 341,659</u>   | <u>\$ 417,122</u> |

Changes in plan assets and benefit obligations recognized in unrestricted net assets for System Plans during 2013 and 2012 include:

|                                      | Year Ended June 30, |                   |
|--------------------------------------|---------------------|-------------------|
|                                      | 2013                | 2012              |
| Current year actuarial (gain) loss   | \$ (87,934)         | \$ 48,601         |
| Amortization of actuarial loss       | 19,725              | 350,877           |
| Current year prior service credit    | (12,792)            | (5,463)           |
| Amortization of prior service credit | 5,944               | 58,781            |
|                                      | <u>\$ (75,057)</u>  | <u>\$ 452,796</u> |

|                                                | Year Ended June 30, |                     |
|------------------------------------------------|---------------------|---------------------|
|                                                | 2013                | 2012                |
| <b>Components of net periodic benefit cost</b> |                     |                     |
| Service cost                                   | \$ 119,018          | \$ 194,906          |
| Interest cost                                  | 289,634             | 311,981             |
| Expected return on plan assets                 | (500,497)           | (447,703)           |
| Amortization of prior service credit           | (6,242)             | (10,646)            |
| Amortization of actuarial loss                 | 53,783              | 16,931              |
| Curtailment gain                               | (73,198)            | (415,834)           |
| Settlement gain                                | (12)                | (111)               |
| Net periodic benefit cost                      | <u>\$ (117,514)</u> | <u>\$ (350,476)</u> |

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The prior service credit and actuarial loss included in unrestricted net assets and expected to be recognized in net periodic pension cost during the year ending June 30, 2014, are \$4,200 and \$7,630, respectively.

The assumptions used to determine the benefit obligation and net periodic benefit cost for the System Plans are set forth below:

|                                                                   | June 30, |       |
|-------------------------------------------------------------------|----------|-------|
|                                                                   | 2013     | 2012  |
| Weighted-average discount rate                                    | 4.88%    | 4.42% |
| Weighted-average rate of compensation increase                    | 3.81%    | 4.00% |
| Weighted-average expected long-term rate of return on plan assets | 8.30%    | 8.43% |

The System Plans' assets invested in the Trust are invested in a portfolio designed to protect principal and obtain competitive investment returns and long-term investment growth, consistent with actuarial assumptions, with a reasonable and prudent level of risk. Diversification is achieved by allocating to funds and managers that correlate to one of three economic strategies: growth, deflation, and inflation. Growth strategies include U.S. equity, emerging market equity, global equity, international equity, directional hedge funds, private equity, high yield, and private credit. Deflation strategies include core fixed income, absolute return hedge funds, and cash. Inflation strategies include inflation-linked bonds, commodity-related investments, and real assets. The System Plans use multiple investment managers with complementary styles, philosophies, and approaches. In accordance with the System Plans' objectives, derivatives may also be used to gain market exposure in an efficient and timely manner.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

In accordance with the System Plans' asset diversification targets, as presented in the table that follows, the Trust holds certain alternative investments, consisting of various hedge funds, real asset funds, private equity funds, commodity funds, private credit funds, and certain other private funds. These investments do not have observable market values. As such, each of these investments is valued at net asset value as determined by each fund's investment manager, which approximates fair value. The fair value of the System Plans' alternative investments in the Trust as of June 30, 2013, is reported in the fair value measurement table that follows. Collectively, these funds have liquidity terms ranging from daily to annual with notice periods ranging from 1 to 180 days. Due to redemption restrictions, investments of certain private funds, whose fair value was approximately \$665,000 at June 30, 2013, cannot be redeemed. However, the potential for the System Plans to sell their interest in real asset funds and private equity funds in a secondary market prior to the end of the fund term does exist.

The investments in these alternative investment funds may also include contractual commitments to provide capital contributions during the investment period, which is typically five years, and may extend to the end of the fund term. During these contractual periods, investment managers may require the System Plans to invest in accordance with the terms of the agreement. Commitments not funded during the investment period will expire and remain unfunded. As of June 30, 2013, investment periods expire between July 2013 and March 2018. The remaining unfunded capital commitments of the Trust total approximately \$525,000 for 57 individual contracts as of June 30, 2013.

The weighted-average asset allocation for the System Plans in the Trust at the end of fiscal 2013 and 2012 and the target allocation for fiscal 2014, by asset category, are as follows:

| Asset category | Target<br>Allocation | Percentage of Plan Assets<br>at Year-End |      |
|----------------|----------------------|------------------------------------------|------|
|                | 2014                 | 2013                                     | 2012 |
| Growth         | 50%                  | 52%                                      | 49%  |
| Deflation      | 30                   | 29                                       | 32   |
| Inflation      | 20                   | 19                                       | 19   |
| Total          | 100%                 | 100%                                     | 100% |

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The System Plans' assets in the Other Trusts are invested in portfolios designed to best serve the participants of the System Plans' through a long-term investment strategy designed to ensure that funds are available to pay benefits as they become due and to maximize the total return at a prudent level of investment risk. The System Plans' assets invested in the Other Trusts are diversified among various assets classes based upon established investment guidelines.

| <u>Asset category</u> | <b>Target<br/>Allocation</b> | <b>Percentage of Plan Assets<br/>at Year-End</b> |             |
|-----------------------|------------------------------|--------------------------------------------------|-------------|
|                       | <b>2014</b>                  | <b>2013</b>                                      | <b>2012</b> |
| Cash                  | 4%                           | 6%                                               | 1%          |
| Growth                | 58                           | 61                                               | 63          |
| Income                | 29                           | 25                                               | 22          |
| Other                 | 9                            | 8                                                | 14          |
| Total                 | 100%                         | 100%                                             | 100%        |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Retirement Plans (continued)

The following tables summarize fair value measurements at June 30, 2013 and 2012, by asset class and by level, for the System Plans' assets and liabilities. As also discussed in the Fair Value Measurements note, the System follows the three-level fair value hierarchy to categorize plan assets and liabilities recognized at fair value, which prioritizes the inputs used to measure such fair values. The inputs and valuation techniques discussed in the Fair Value Measurements note also apply to the System Plans' assets and liabilities as presented in the following tables.

|                                                           | Level 1    | Level 2   | Level 3   | Total               |
|-----------------------------------------------------------|------------|-----------|-----------|---------------------|
| <b>June 30, 2013</b>                                      |            |           |           |                     |
| Short-term investments                                    | \$ 324,803 | \$ 20,331 | \$ –      | \$ 345,134          |
| Derivatives receivable                                    | 1,078      | 337       | 21,059    | 22,474              |
| U.S. government, state, municipal, and agency obligations | –          | 1,671,493 | 1,266     | 1,672,759           |
| Corporate and foreign fixed income securities             | 25,843     | 566,812   | 53,729    | 646,384             |
| Asset-backed securities                                   | –          | 226,920   | 22,838    | 249,758             |
| Equity securities                                         | 1,317,933  | 18,741    | 2,936     | 1,339,610           |
| Alternative investments and other investments:            |            |           |           |                     |
| Private equity and real estate funds                      | –          | –         | 747,864   | 747,864             |
| Hedge funds                                               | 34,708     | –         | 1,452,190 | 1,486,898           |
| Commodities funds and other investments                   | –          | 316,971   | 271,282   | 588,253             |
| Assets not at fair value                                  |            |           |           | 334,875             |
| Total                                                     |            |           |           | <u>7,434,009</u>    |
| Derivatives payable                                       | 68         | 300       | 248,988   | 249,356             |
| Investments sold, not yet purchased                       | 3,794      | (71)      | –         | 3,723               |
| Liabilities not at fair value                             |            |           |           | <u>438,546</u>      |
| Total                                                     |            |           |           | <u>691,625</u>      |
| Fair value of plan assets                                 |            |           |           | <u>\$ 6,742,384</u> |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Retirement Plans (continued)

|                                                           | Level 1    | Level 2   | Level 3   | Total               |
|-----------------------------------------------------------|------------|-----------|-----------|---------------------|
| <b>June 30, 2012</b>                                      |            |           |           |                     |
| Short-term investments                                    | \$ 192,025 | \$ 5,392  | \$ –      | \$ 197,417          |
| Derivatives receivable                                    | 63,991     | 92,702    | 14,229    | 170,922             |
| U.S. government, state, municipal, and agency obligations | –          | 2,189,580 | 1,903     | 2,191,483           |
| Corporate and foreign fixed income securities             | 70,238     | 387,734   | 28,308    | 486,280             |
| Asset-backed securities                                   | –          | 194,201   | 14,243    | 208,444             |
| Equity securities                                         | 782,558    | –         | 1,514     | 784,072             |
| Alternative investments and other investments:            |            |           |           |                     |
| Private equity and real estate funds                      | –          | –         | 546,165   | 546,165             |
| Hedge funds                                               | –          | –         | 1,187,124 | 1,187,124           |
| Commodities funds and other investments                   | –          | –         | 282,320   | 282,320             |
| Assets not at fair value                                  |            |           |           | 874,681             |
| <b>Total</b>                                              |            |           |           | <b>6,928,908</b>    |
| Derivatives payable                                       | 5,849      | 51,314    | 6,055     | 63,218              |
| Investments sold, not yet purchased                       | –          | 29,342    | –         | 29,342              |
| Liabilities not at fair value                             |            |           |           | 843,671             |
| <b>Total</b>                                              |            |           |           | <b>936,231</b>      |
| <b>Fair value of plan assets</b>                          |            |           |           | <b>\$ 5,992,677</b> |

# Ascension Health Alliance

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Retirement Plans (continued)

For the years ended June 30, 2013 and 2012, the changes in the fair value of the System Plans' assets measured using significant unobservable inputs (Level 3) consisted of the following:

|                                                                                  | Net<br>Derivatives | U.S.<br>Government,<br>State,<br>Municipal,<br>and Agency<br>Obligations | Corporate<br>and Foreign<br>Income<br>Fixed<br>Securities | Asset-Backed<br>Securities | Equity<br>Securities | Private<br>Equity and<br>Real Estate<br>Funds | Hedge<br>Funds | Commodities<br>Funds and<br>Other<br>Investments |
|----------------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------|----------------------|-----------------------------------------------|----------------|--------------------------------------------------|
| <b>June 30, 2013</b>                                                             |                    |                                                                          |                                                           |                            |                      |                                               |                |                                                  |
| Beginning balance                                                                | \$ 8,174           | \$ 1,903                                                                 | \$ 28,308                                                 | \$ 14,243                  | \$ 1,514             | \$ 546,165                                    | \$ 1,187,124   | \$ 282,320                                       |
| Acquisitions                                                                     | —                  | —                                                                        | —                                                         | —                          | —                    | 37,048                                        | —              | 9,994                                            |
| Total actual return on assets                                                    | (154,133)          | 130                                                                      | (171)                                                     | (89)                       | 5                    | 54,153                                        | 147,977        | (21,032)                                         |
| Purchases, issuances, and settlements                                            | (122,486)          | (767)                                                                    | 31,994                                                    | 20,384                     | 1,417                | 98,174                                        | 156,513        | —                                                |
| Transfers into (out of) Level 3                                                  | 40,516             | —                                                                        | (6,402)                                                   | (11,700)                   | —                    | 12,324                                        | (39,424)       | —                                                |
| Ending balance                                                                   | \$ (227,929)       | \$ 1,266                                                                 | \$ 53,729                                                 | \$ 22,838                  | \$ 2,936             | \$ 747,864                                    | \$ 1,452,190   | \$ 271,282                                       |
| Actual return on plan assets relating to plan assets still held at June 30, 2013 | \$ (280,606)       | \$ 59                                                                    | \$ (2,202)                                                | \$ (115)                   | \$ 227               | \$ 54,968                                     | \$ 147,248     | \$ (21,024)                                      |
| <b>June 30, 2012</b>                                                             |                    |                                                                          |                                                           |                            |                      |                                               |                |                                                  |
| Beginning balance                                                                | \$ (208,367)       | \$ 2,129                                                                 | \$ 19,462                                                 | \$ 4,427                   | \$ 1,701             | \$ 376,420                                    | \$ 1,011,817   | \$ 203,246                                       |
| Acquisitions                                                                     | —                  | —                                                                        | —                                                         | —                          | —                    | —                                             | 30,428         | —                                                |
| Total actual return on assets                                                    | 167,900            | 48                                                                       | 1,431                                                     | (211)                      | (196)                | 25,991                                        | (9,426)        | (30,748)                                         |
| Purchases, issuances, and settlements                                            | 48,641             | (274)                                                                    | 9,662                                                     | 10,517                     | —                    | 143,754                                       | 154,305        | 109,826                                          |
| Transfers (out of) into Level 3                                                  | —                  | —                                                                        | (2,247)                                                   | (490)                      | 9                    | —                                             | —              | (4)                                              |
| Ending balance                                                                   | \$ 8,174           | \$ 1,903                                                                 | \$ 28,308                                                 | \$ 14,243                  | \$ 1,514             | \$ 546,165                                    | \$ 1,187,124   | \$ 282,320                                       |
| Actual return on plan assets relating to plan assets still held at June 30, 2012 | \$ 9,095           | \$ 11                                                                    | \$ (820)                                                  | \$ (477)                   | \$ —                 | \$ 18,389                                     | \$ (38,835)    | \$ (29,356)                                      |

The Trust has entered into a series of interest rate swap agreements with a net notional amount of \$2,699,100. The combined targeted duration of these swaps and the Trust's fixed income investments approximates the duration of the liabilities of the Trust. Currently, 75% of the dollar duration of the liability is subject to this economic hedge. The purpose of this strategy is to economically hedge the change in the net funded status for a significant portion of the liability that can occur due to changes in interest rates.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The expected long-term rate of return on the System Plans' assets is based on historical and projected rates of return for current and planned asset categories in the investment portfolio. Assumed projected rates of return for each asset category were selected after analyzing historical experience and future expectations of the returns and volatility for assets of that category using benchmark rates. Based on the target asset allocation among the asset categories, the overall expected rate of return for the portfolio was developed and adjusted for historical and expected experience of active portfolio management results compared to benchmark returns and for the effect of expenses paid from plan assets.

Information about the expected cash flows for the System Plans follows:

|                                      |           |
|--------------------------------------|-----------|
| Expected employer contributions 2014 | \$ 53,090 |
| Expected benefit payments:           |           |
| 2014                                 | 445,000   |
| 2015                                 | 452,800   |
| 2016                                 | 464,400   |
| 2017                                 | 484,000   |
| 2018                                 | 489,500   |
| 2019-2023                            | 2,461,000 |

The contribution amount above includes amounts paid to Trusts. The benefit payment amounts above reflect the total benefits expected to be paid from Trusts.

#### Other Postretirement Benefit Plans

In addition to the retirement plan described above, certain Health Ministries sponsor postretirement benefit plans that provide healthcare benefits to qualified retirees who meet certain eligibility requirements. The total benefit obligation of these plans at June 30, 2013 and 2012, is \$45,308 and \$47,428, respectively. The net obligation included in pension and other postretirement liabilities in the accompanying Consolidated Balance Sheets at June 30, 2013 and 2012, is \$6,624 and \$12,423, respectively. The change in the plans' assets and benefit obligations recognized in unrestricted net assets during the year ended June 30, 2013, was \$2,678.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **9. Retirement Plans (continued)**

##### **Defined-Contribution Plans**

System entities participate in contributory and noncontributory defined-contribution plans covering all eligible associates. There are three primary types of contributions to these plans: employer automatic contributions, employee contributions, and employer matching contributions. Benefits for employer automatic contributions are determined as a percentage of a participant's salary and, for certain entities, increases over specified periods of employee service. These benefits are funded annually, and participants become fully vested over a period of time. Benefits for employer matching contributions are determined as a percentage of an eligible participant's contributions each payroll period. These benefits are funded each payroll period, and participants become fully vested in these employer contributions immediately. Expenses for the defined-contribution plans were \$202,838 and \$127,134 during 2013 and 2012, respectively.

#### **10. Self-Insurance Programs**

Certain System hospitals and other entities participate in pooled risk programs to insure professional and general liability risks and workers' compensation risks to the extent of certain self-insured limits. In addition, various umbrella insurance policies have been purchased to provide coverage in excess of the self-insured limits. The System provides its self-insurance through various trust funds and captive insurance companies. Actuarially determined amounts, discounted at 6% for the System, are contributed to the trust funds and the captive insurance companies to provide for the estimated cost of claims. The loss reserves recorded for estimated self-insured professional, general liability, and workers' compensation claims include estimates of the ultimate costs for both reported claims and claims incurred but not reported, which are discounted at 6% in 2013 and 2012 for the System. Those entities not participating in the self-insured programs are insured under separate policies.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 10. Self-Insurance Programs (continued)

##### Professional and General Liability Programs

Professional and general liability coverage is provided on a claims-made basis through a wholly owned onshore trust and through AHIL.

AHIL has a self-insured retention of \$10,000 per occurrence with no aggregate. Excess coverage is provided through AHIL with limits up to \$185,000. AHIL retains \$5,000 per occurrence and \$5,000 annual aggregate for professional liability. AHIL also retains a 20% quota share of the first \$25,000 of umbrella excess. The remaining excess coverage is reinsured by commercial carriers.

Sunflower Assurance, Inc. (Sunflower) was acquired when Marian Health System joined the System. Sunflower provides excess coverage with limits up to \$75,000 above the primary coverage for Via Christi Health and retains 10% of the first reinsurance layer of \$10,000 on a quota share basis. The remaining excess coverage is reinsured by commercial carriers.

Self-insured entities in the states of Indiana, Kansas, and Wisconsin are provided professional liability coverage with limits in compliance with participation in the Patient Compensation Funds. The Patient Compensation Funds apply to claims in excess of the primary self-insured limit.

Included in operating expenses in the accompanying Consolidated Statements of Operations and Changes in Net Assets is professional and general liability expense of \$74,887 and \$71,687 for the years ended June 30, 2013 and 2012, respectively. Included in current and long-term self-insurance liabilities on the accompanying Consolidated Balance Sheets are professional and general liability loss reserves of \$614,913 and \$596,381 at June 30, 2013 and 2012, respectively.

AHIL also offers physician professional liability coverage through insurance or reinsurance arrangements to nonemployed physicians practicing at the System's various facilities, primarily in Michigan, Indiana, Kansas, and Illinois. Coverage is offered to physicians with limits ranging from \$100 per claim to \$1,000 per claim with various aggregate limits.

Edessa Insurance Company Ltd. (Edessa) was acquired as part of the Alexian Brothers business combination, as discussed in the Organizational Changes note. Effective July 1, 2012, the self-insurance programs of Edessa were consolidated into AHIL, and Edessa ceased operations.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 10. Self-Insurance Programs (continued)

##### Workers' Compensation

Workers' compensation coverage is provided on an occurrence basis through a grantor trust. The self-insured trust provides coverage up to \$1,000 per occurrence with no aggregate. The trust provides a mechanism for funding the workers' compensation obligations of its members. Workers' compensation coverage for Marian Health System is self-insured or commercially insured up to various limits. Excess insurance against catastrophic loss is obtained through commercial insurers. Premium payments made to the trust are expensed and represent claims reported and claims incurred but not reported.

Included in operating expenses in the accompanying Consolidated Statements of Operations and Changes in Net Assets is workers' compensation expense of \$44,395 and \$40,256 for the years ended June 30, 2013 and 2012, respectively. Included in current and long-term self-insurance liabilities on the accompanying Consolidated Balance Sheets are workers' compensation loss reserves of \$137,825 and \$110,657 at June 30, 2013 and 2012, respectively.

#### 11. Lease Commitments

Future minimum payments under noncancelable operating leases with terms of one year or more are as follows:

|                      |                   |
|----------------------|-------------------|
| Year ending June 30: |                   |
| 2014                 | \$ 211,716        |
| 2015                 | 191,235           |
| 2016                 | 149,545           |
| 2017                 | 121,166           |
| 2018                 | 93,215            |
| Thereafter           | 231,248           |
| Total                | <u>\$ 998,125</u> |

Certain System entities are lessees under operating lease agreements for the use of space in buildings owned by third parties, including medical office buildings (MOBs) and medical and information technology equipment. In addition, certain System entities have subleased space within buildings where the entity has a current operating lease commitment. Certain System entities are also lessors under operating lease agreements, primarily ground leases related to third-party-owned MOBs on land owned by the System entity.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Lease Commitments (continued)

The System's future minimum noncancelable payments associated with operating leases where a System entity is the lessee, as well as future minimum noncancelable receipts associated with operating leases where a System entity is the sublessor or lessor, are presented in the table that follows. Future minimum payments and receipts relate to noncancelable leases with terms of one year or more.

|                      | Future<br>Payments<br>Where the<br>System is<br>Lessee | Future<br>Receipts<br>Where the<br>System is<br>Sublessor/<br>Lessor | Net Future<br>Payments<br>(Receipts) |
|----------------------|--------------------------------------------------------|----------------------------------------------------------------------|--------------------------------------|
| Year ending June 30: |                                                        |                                                                      |                                      |
| 2014                 | \$ 211,716                                             | \$ 45,749                                                            | \$ 165,967                           |
| 2015                 | 191,235                                                | 38,072                                                               | 153,163                              |
| 2016                 | 149,545                                                | 32,591                                                               | 116,954                              |
| 2017                 | 121,166                                                | 28,075                                                               | 93,091                               |
| 2018                 | 93,215                                                 | 25,289                                                               | 67,926                               |
| Thereafter           | 231,248                                                | 299,907                                                              | (68,659)                             |
| Total                | <u>\$ 998,125</u>                                      | <u>\$ 469,683</u>                                                    | <u>\$ 528,442</u>                    |

Rental expense under operating leases amounted to \$365,718 and \$336,538 in 2013 and 2012, respectively.

#### 12. Contingencies and Commitments

The System is involved in litigation and regulatory investigations arising in the ordinary course of business. Regulatory investigations also occur from time to time. In the opinion of management, after consultation with legal counsel, these matters are expected to be resolved without material adverse effect on the System's Consolidated Balance Sheet.

In March 2013, the System and some of its subsidiaries were named as defendants to litigation surrounding the Church Plan status of its System Plans. The System does not believe that this matter will have a material adverse effect on the System's financial position or results of operations.

## Ascension Health Alliance

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 12. Contingencies and Commitments (continued)

In September 2010, Ascension Health received a letter from the U.S. Department of Justice (the DOJ) in connection with its nationwide review to determine whether, in certain cases, implantable cardioverter defibrillators were provided to certain Medicare beneficiaries in accordance with national coverage criteria. In connection with this nationwide review, identified System hospitals are reviewing applicable medical records and responding to the DOJ. The DOJ's investigation spans a time frame beginning in 2003 and extending through the present time. Through September 18, 2013, the DOJ has not asserted any claims against any System hospitals. The System continues to fully cooperate with the DOJ in its investigation.

The System enters into agreements with nonemployed physicians that include minimum revenue guarantees. The terms of the guarantees vary. The carrying amounts of the liability for the System's obligation under these guarantees were \$44,606 and \$26,678 at June 30, 2013 and 2012, respectively, and are included in other current and noncurrent liabilities in the accompanying Consolidated Balance Sheets. The maximum amount of future payments that the System could be required to make under these guarantees is approximately \$100,100.

The System entered into agreements with sponsors for support through January 2017. The System's obligation under these agreements totals \$49,028 at June 30, 2013, and is included in other current and noncurrent liabilities in the accompanying Consolidated Balance Sheet.

The System entered into Master Service Agreements for information technology services provided by third parties. The maximum amount of future payments that the System could be required to make under these agreements is approximately \$201,600.

Guarantees and other commitments represent contingent commitments issued by Ascension Health Alliance Senior and Subordinate Credit Groups, generally to guarantee the performance of an affiliate to a third party in borrowing arrangements such as commercial paper issuances, bond financing, and other transactions. The terms of guarantees are equal to the terms of the related debt, which can be as long as 27 years. The following represents the remaining guarantees and other commitments of the Senior and Subordinate Credit Group at June 30, 2013:

|                                                        |    |        |
|--------------------------------------------------------|----|--------|
| Hospital de la Concepción 2000 Series A debt guarantee | \$ | 30,185 |
| St. Vincent de Paul Series 2000A debt guarantee        |    | 28,300 |
| Other guarantees and commitments                       |    | 33,937 |

## Supplementary Information

## Report of Independent Auditors on Supplementary Information

The Board of Directors  
Ascension Health Alliance

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The Schedule of Net Cost of Providing Care of Persons Living in Poverty and Community Benefit Programs, the Details of Consolidated Balance Sheets—Ministry Health Care, Inc., and the Details of Consolidated Statements of Operations and Changes in Net Assets—Ministry Health Care, Inc. are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

*Ernst & Young LLP*

September 18, 2013

Ascension Health Alliance

Schedule of Net Cost of Providing Care of Persons  
Living in Poverty and Community Benefit Programs  
(Dollars in Thousands)

Years Ended June 30, 2013 and 2012

The net cost of providing care to persons living in poverty and community benefit programs is as follows:

|                                                                            | June 30,            |                     |
|----------------------------------------------------------------------------|---------------------|---------------------|
|                                                                            | 2013                | 2012                |
| Traditional charity care provided                                          | \$ 524,605          | \$ 466,916          |
| Unpaid cost of public programs for persons living in poverty               | 488,959             | 455,401             |
| Other programs for personal living in poverty and other vulnerable persons | 89,923              | 75,724              |
| Community benefit programs                                                 | 383,583             | 335,436             |
| Care of persons living in poverty and community benefit programs           | <u>\$ 1,487,070</u> | <u>\$ 1,333,477</u> |

# Ascension Health Alliance

## Details of Consolidated Balance Sheet Ministry Health Care, Inc. (Dollars in Thousands)

June 30, 2013

|                                                                                           | Consolidated<br>Ascension<br>Health<br>Alliance | Consolidated<br>Ascension<br>Health<br>Alliance less<br>Health<br>Ministries<br>Presented | Reclassification | Consolidated<br>Ministry<br>Health<br>Care, Inc. | Ministry<br>Health<br>Care (b) | St. Joseph's<br>Hospital (a) | St. Elizabeth's<br>Hospital | Victory<br>Medical<br>Center |
|-------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------|------------------|--------------------------------------------------|--------------------------------|------------------------------|-----------------------------|------------------------------|
| <b>Assets</b>                                                                             |                                                 |                                                                                           |                  |                                                  |                                |                              |                             |                              |
| <b>Current assets</b>                                                                     |                                                 |                                                                                           |                  |                                                  |                                |                              |                             |                              |
| Cash and cash equivalents                                                                 | \$ 754,622                                      | \$ 453,072                                                                                | \$               | \$ 301,544                                       | \$ 24,333                      | \$ 100,943                   | \$ 1,123                    | \$ 2,796                     |
| Short-term investments                                                                    | 113,955                                         | 29,932                                                                                    |                  | 24,023                                           | 596                            | 1,236                        | 2,205                       | 99                           |
| Accounts receivable, less allowances<br>for uncollectible accounts<br>\$1,351,660 in 2013 | 2,361,209                                       | 2,192,672                                                                                 |                  | 169,137                                          |                                | 49,013                       | 3,631                       | 1,912                        |
| Inventories                                                                               | 309,074                                         | 22,642                                                                                    |                  | 27,432                                           |                                | 2,440                        | 394                         | 253                          |
| Due from brothers                                                                         | 172,320                                         | 172,320                                                                                   |                  |                                                  |                                |                              |                             |                              |
| Estimated third-party payor settlements                                                   | 119,379                                         | 113,020                                                                                   |                  | 6,299                                            |                                |                              | 102                         | 204                          |
| Other                                                                                     | 1,035,026                                       | 979,266                                                                                   |                  | 55,760                                           | 94,547                         | 35,537                       | 124                         | 45                           |
| <b>Total current assets</b>                                                               | <b>4,722,245</b>                                | <b>4,220,050</b>                                                                          |                  | <b>524,195</b>                                   | <b>119,476</b>                 | <b>195,169</b>               | <b>7,705</b>                | <b>5,909</b>                 |
| <b>Long-term investments</b>                                                              | <b>14,164,125</b>                               | <b>13,361,322</b>                                                                         | <b>515,452</b>   | <b>27,345</b>                                    | <b>47,970</b>                  | <b>77</b>                    | <b></b>                     | <b>2</b>                     |
| <b>Interest in investments held by<br/>Ascension Health Alliance</b>                      |                                                 |                                                                                           | <b>315,452</b>   | <b>515,452</b>                                   | <b>300,504</b>                 | <b>94,432</b>                | <b>2,796</b>                | <b></b>                      |
| <b>Property and equipment, net</b>                                                        | <b>2,546,273</b>                                | <b>7,283,239</b>                                                                          |                  | <b>703,634</b>                                   | <b>30,242</b>                  | <b>124,133</b>               | <b>7,423</b>                | <b>2,264</b>                 |
| <b>Other assets</b>                                                                       |                                                 |                                                                                           |                  |                                                  |                                |                              |                             |                              |
| Investment in unconsolidated entities                                                     | 622,772                                         | 614,549                                                                                   |                  | 14,223                                           | 4,452                          |                              |                             |                              |
| Capitalized software costs, net                                                           | 722,613                                         | 692,991                                                                                   |                  | 29,622                                           | 3,743                          | 10,242                       |                             | 90                           |
| Other                                                                                     | 1,106,623                                       | 1,020,601                                                                                 |                  | 26,022                                           | 559,921                        | 42                           |                             | 16                           |
| <b>Total other assets</b>                                                                 | <b>2,464,063</b>                                | <b>2,334,141</b>                                                                          |                  | <b>129,927</b>                                   | <b>562,122</b>                 | <b>10,244</b>                | <b></b>                     | <b>106</b>                   |
| <b>Total assets</b>                                                                       | <b>\$ 30,047,371</b>                            | <b>\$ 27,226,222</b>                                                                      | <b>\$</b>        | <b>\$ 2,220,553</b>                              | <b>\$ 1,066,920</b>            | <b>\$ 424,695</b>            | <b>\$ 17,924</b>            | <b>\$ 14,221</b>             |

### Notes

- (a) Includes the accounts of controlled foundations and subsidiaries
- (b) Includes the accounts of Ministry Health Care, Agape Community Center, and Putnam Capital Management
- (c) To eliminate intercompany accounts associated with 2004, 2010 and 2012 Hospital Facility Revenue Bonds
- (d) To eliminate other intercompany balances

| St. Michael's<br>Hospital (a) | St. Clare's<br>Hospital (a) | Good<br>Samaritan<br>Health<br>Center (a) | Ministry<br>Medical<br>Group –<br>Weston | Affinity<br>Health<br>System –<br>Mercy<br>Medical<br>Center | Affinity<br>Health<br>System –<br>Other<br>Entities (a) | Sacred<br>Heart<br>St. Mary's<br>Hospitals | Howard<br>Young<br>Health<br>Care (a) | Door<br>County<br>Memorial<br>Hospital | Ministry<br>Home<br>Care | Ministry<br>Medical<br>Group –<br>Anesthesia | Network<br>Health<br>Plan | Eliminations<br>and<br>Reclassifications |
|-------------------------------|-----------------------------|-------------------------------------------|------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------|---------------------------------------|----------------------------------------|--------------------------|----------------------------------------------|---------------------------|------------------------------------------|
| \$ 45,914<br>□26              | \$ 9,259<br>252             | \$ 2,695<br>755                           | \$ □<br>□                                | \$ 3,422<br>975                                              | \$ 3,767<br>7,194                                       | \$ 6,0□7<br>2 □□4                          | \$ 15,4□7<br>399                      | \$ 2,205<br>5,059                      | \$ 1,556<br>227          | \$ 1,031<br>□                                | \$ 45,□66<br>1,316        | \$ □<br>□                                |
| 21,035                        | 9,95□                       | 2,547                                     | 379                                      | 13,971                                                       | 40,722                                                  | 15,670                                     | □,091                                 | □ □05                                  | 6,764                    | 75□                                          | □                         | □14,119□□□                               |
| 2,210                         | 2,0□3                       | 451                                       | □                                        | 2,334                                                        | 3,734                                                   | 2,016                                      | 1,735                                 | 1,011                                  | 2,771                    | □                                            | □                         | □                                        |
| □                             | □                           | □                                         | □                                        | □                                                            | □                                                       | □                                          | □                                     | □                                      | □                        | □                                            | □                         | □                                        |
| □23□                          | □                           | 330                                       | □                                        | □                                                            | □                                                       | 43                                         | □                                     | 5,017                                  | 20                       | □                                            | □                         | □                                        |
| 1,216                         | 2,262                       | 249                                       | 76                                       | 5,524                                                        | 5,930                                                   | 1,565                                      | 929                                   | 3,470                                  | □□                       | 43                                           | 24,516                    | □120,421□□□                              |
| 71,17□                        | 23,□14                      | 7,027                                     | 455                                      | 26,226                                                       | 96,347                                                  | 2□,265                                     | 26,641                                | 25,567                                 | 11,426                   | 1,□32                                        | 71,69□                    | □134,540□                                |
| 4,052                         | 154                         | 191                                       | □                                        | 10,2□5                                                       | 9,42□                                                   | □3                                         | 51,600                                | 26,954                                 | □                        | □                                            | 135,791                   | □                                        |
| 23,372                        | □                           | 22,190                                    | □                                        | 1,4□2                                                        | 5,102                                                   | 4,902                                      | 60,672                                | □                                      | □                        | □                                            | □                         | □                                        |
| 67,179                        | 65,52□                      | □,561                                     | □72                                      | 95,0□0                                                       | 15□,545                                                 | 67,□06                                     | 35,561                                | 23,□29                                 | 1,□35                    | □                                            | □,110                     | □                                        |
| □                             | 6,6□0                       | □                                         | □                                        | 1,542                                                        | 1,543                                                   | □                                          | □                                     | □                                      | □                        | □                                            | □                         | □                                        |
| 3,746                         | 1,621                       | 1□                                        | 40                                       | □                                                            | 2,945                                                   | 3,042                                      | 2,301                                 | □                                      | □14                      | □                                            | 420                       | □                                        |
| 1,575                         | □                           | 304                                       | 207                                      | 605                                                          | 13,16□                                                  | □□4                                        | 2,□20                                 | □                                      | □                        | 55                                           | 3,1□6                     | □496,701□□□□□                            |
| 5,321                         | □,301                       | 322                                       | 247                                      | 2,147                                                        | 17,656                                                  | 3,926                                      | 5,121                                 | □                                      | □14                      | 55                                           | 3,606                     | □496,701□                                |
| <hr/>                         |                             |                                           |                                          |                                                              |                                                         |                                            |                                       |                                        |                          |                                              |                           |                                          |
| \$ 171,102                    | \$ 97,797                   | \$ 3,□291                                 | \$ 1,574                                 | \$ 135,220                                                   | \$ 2□7,07□                                              | \$ 105,732                                 | \$ 179,595                            | \$ 76,350                              | \$ 14,0□3                | \$ 1,□□7                                     | \$ 219,205                | \$ □631,241□                             |

# Ascension Health Alliance

## Details of Consolidated Balance Sheet (continued) (Dollars in Thousands)

June 30, 2013

|                                                                | Consolidated<br>Ascension<br>Health<br>Alliance | Consolidated<br>Ascension<br>Health<br>Alliance less<br>Health<br>Ministries<br>Presented | Consolidated<br>Ministry<br>Health<br>Care, Inc. | Ministry<br>Health<br>Care | St. Joseph's<br>Hospital | St. Elizabeth's<br>Hospital | Victory<br>Medical<br>Center |
|----------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------|--------------------------------------------------|----------------------------|--------------------------|-----------------------------|------------------------------|
| <b>Liabilities and net assets</b>                              |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| <b>Current liabilities</b>                                     |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| Current portion of long-term debt                              | \$ 90,442                                       | \$ 74,244                                                                                 | \$ 16,190                                        | \$ 13,961                  | \$ 0                     | \$ 06                       | \$ 747                       |
| Long-term debt subject to short-term<br>remedying arrangements | 1,107,125                                       | 1,107,125                                                                                 | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Accounts payable and accrued liabilities                       | 234,401                                         | 2,170,130                                                                                 | 17,263                                           | 59,622                     | 33,200                   | 2,266                       | 1,039                        |
| Estimated third-party payor settlements                        | 456,314                                         | 444,030                                                                                   | 12,276                                           | 0                          | 1,440                    | 0                           | 0                            |
| Due to brothers                                                | 493,420                                         | 493,420                                                                                   | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Current portion of self-insurance liabilities                  | 210,115                                         | 210,115                                                                                   | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Other                                                          | 644,004                                         | 554,313                                                                                   | 09,771                                           | 0                          | 0                        | 0                           | 010                          |
| <b>Total current liabilities</b>                               | <b>5,429,901</b>                                | <b>5,133,393</b>                                                                          | <b>296,500</b>                                   | <b>73,500</b>              | <b>34,640</b>            | <b>2,352</b>                | <b>2,593</b>                 |
| <b>Noncurrent liabilities</b>                                  |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| Long-term debt (senior and subordinated)                       | 5,270,066                                       | 4,560,147                                                                                 | 710,719                                          | 676,596                    | 0                        | 004                         | 11,302                       |
| Self-insurance liabilities                                     | 553,706                                         | 553,706                                                                                   | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Pension and other postretirement liabilities                   | 554,360                                         | 476,905                                                                                   | 77,463                                           | 5,505                      | 11,509                   | 930                         | 0                            |
| Other                                                          | 1,099,362                                       | 1,020,413                                                                                 | 70,949                                           | 40,243                     | 2,002                    | 327                         | 240                          |
| <b>Total noncurrent liabilities</b>                            | <b>7,436,302</b>                                | <b>6,627,171</b>                                                                          | <b>059,131</b>                                   | <b>730,424</b>             | <b>14,471</b>            | <b>2,069</b>                | <b>11,550</b>                |
| <b>Total liabilities</b>                                       | <b>12,916,203</b>                               | <b>11,760,564</b>                                                                         | <b>1,155,639</b>                                 | <b>04,007</b>              | <b>49,111</b>            | <b>4,421</b>                | <b>14,143</b>                |
| <b>Net assets</b>                                              |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| <b>Unrestricted</b>                                            |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| Controlling interest                                           | 14,906,302                                      | 13,994,502                                                                                | 991,000                                          | 262,676                    | 373,211                  | 13,563                      | 136                          |
| Noncontrolling interests                                       | 1,592,356                                       | 1,590,566                                                                                 | 1,790                                            | 0                          | 0                        | 0                           | 0                            |
| <b>Unrestricted net assets</b>                                 | <b>16,577,658</b>                               | <b>15,585,068</b>                                                                         | <b>993,590</b>                                   | <b>262,676</b>             | <b>373,211</b>           | <b>13,563</b>               | <b>136</b>                   |
| <b>Temporarily restricted</b>                                  | <b>377,555</b>                                  | <b>356,914</b>                                                                            | <b>20,641</b>                                    | <b>237</b>                 | <b>2,154</b>             | <b>0</b>                    | <b>0</b>                     |
| <b>Permanently restricted</b>                                  | <b>174,955</b>                                  | <b>124,272</b>                                                                            | <b>50,600</b>                                    | <b>0</b>                   | <b>219</b>               | <b>0</b>                    | <b>2</b>                     |
| <b>Total net assets</b>                                        | <b>17,131,160</b>                               | <b>16,066,254</b>                                                                         | <b>1,064,914</b>                                 | <b>262,913</b>             | <b>375,374</b>           | <b>13,563</b>               | <b>130</b>                   |
| <b>Total liabilities and net assets</b>                        | <b>\$ 30,047,371</b>                            | <b>\$ 27,826,818</b>                                                                      | <b>\$ 2,220,553</b>                              | <b>\$ 1,066,920</b>        | <b>\$ 424,695</b>        | <b>\$ 17,904</b>            | <b>\$ 14,273</b>             |

| St. Michael's<br>Hospital | St. Clare's<br>Hospital | Good<br>Samaritan<br>Health<br>Center | Ministry<br>Medical<br>Group -<br>Weston | Affinity<br>Health<br>System -<br>Mercy<br>Medical<br>Center | Affinity<br>Health<br>System -<br>Other<br>Entities | Sacred<br>Heart<br>St. Mary's<br>Hospitals | Howard<br>Young<br>Health<br>Care | Door<br>County<br>Memorial<br>Hospital | Ministry<br>Home<br>Care | Ministry<br>Medical<br>Group -<br>Anesthesia | Network<br>Health<br>Plan | Eliminations<br>and<br>Reclassifications |
|---------------------------|-------------------------|---------------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------|-----------------------------------|----------------------------------------|--------------------------|----------------------------------------------|---------------------------|------------------------------------------|
| \$ 667                    | \$ 0                    | \$ 0                                  | \$ 0                                     | \$ 601                                                       | \$ 7,719                                            | \$ 2,002                                   | \$ 055                            | \$ 957                                 | \$ 360                   | \$ 0                                         | \$ 0                      | \$ 19,917                                |
| 0                         | 0                       | 0                                     | 0                                        | 0                                                            | 0                                                   | 0                                          | 0                                 | 0                                      | 0                        | 0                                            | 0                         | 0                                        |
| 16,504                    | 34,394                  | 2,406                                 | 1,310                                    | 14,705                                                       | 60,063                                              | 13,227                                     | 7,417                             | 5,451                                  | 4,905                    | 505                                          | 15,163                    | 102,954                                  |
| 1,700                     | 2,203                   | 217                                   | 0                                        | 640                                                          | 1,303                                               | 2,451                                      | 1,972                             | 306                                    | 20                       | 0                                            | 0                         | 0                                        |
| 0                         | 0                       | 0                                     | 0                                        | 0                                                            | 0                                                   | 0                                          | 0                                 | 0                                      | 0                        | 0                                            | 0                         | 0                                        |
| 0                         | 0                       | 0                                     | 0                                        | 0                                                            | 0                                                   | 0                                          | 0                                 | 0                                      | 0                        | 0                                            | 0                         | 0                                        |
| 0                         | 0                       | 1                                     | 0                                        | 725                                                          | 0,479                                               | 0                                          | 0                                 | 0                                      | 0                        | 0                                            | 92,209                    | 11,642                                   |
| 10,959                    | 36,597                  | 2,624                                 | 1,310                                    | 24,039                                                       | 05,564                                              | 17,760                                     | 10,244                            | 6,714                                  | 5,205                    | 505                                          | 107,372                   | 134,513                                  |
| 3,144                     | 152,140                 | 0                                     | 0                                        | 34,403                                                       | 01,147                                              | 19,506                                     | 20,933                            | 14,532                                 | 1,660                    | 2,000                                        | 0                         | 307,440                                  |
| 0                         | 0                       | 0                                     | 0                                        | 0                                                            | 0                                                   | 0                                          | 0                                 | 0                                      | 0                        | 0                                            | 0                         | 0                                        |
| 4,620                     | 900                     | 120                                   | 0                                        | 6,975                                                        | 40,101                                              | 4,007                                      | 0                                 | 0                                      | 903                      | 0                                            | 1,549                     | 0                                        |
| 1,046                     | 319                     | 704                                   | 0                                        | 053                                                          | 11,334                                              | 1,550                                      | 2,377                             | 56                                     | 0                        | 0                                            | 461                       | 0331                                     |
| 9,610                     | 153,447                 | 904                                   | 0                                        | 42,231                                                       | 132,502                                             | 25,063                                     | 23,310                            | 14,500                                 | 2,643                    | 2,000                                        | 2,010                     | 307,779                                  |
| 20,577                    | 190,044                 | 3,520                                 | 1,310                                    | 67,070                                                       | 210,146                                             | 42,023                                     | 33,554                            | 21,302                                 | 7,920                    | 2,500                                        | 109,302                   | 342,292                                  |
| 130,472                   | 092,401                 | 34,742                                | 264                                      | 60,504                                                       | 50,279                                              | 62,076                                     | 99,164                            | 54,791                                 | 6,147                    | 06900                                        | 109,023                   | 100,949                                  |
| 0                         | 0                       | 0                                     | 0                                        | 0                                                            | 1,790                                               | 0                                          | 0                                 | 0                                      | 0                        | 0                                            | 0                         | 0                                        |
| 130,472                   | 092,401                 | 34,742                                | 264                                      | 60,504                                                       | 60,069                                              | 62,076                                     | 99,164                            | 54,791                                 | 6,147                    | 06900                                        | 109,023                   | 100,949                                  |
| 1,235                     | 154                     | 21                                    | 0                                        | 3,760                                                        | 7,017                                               | 033                                        | 4,965                             | 257                                    | 0                        | 0                                            | 0                         | 0                                        |
| 2,010                     | 0                       | 0                                     | 0                                        | 3,006                                                        | 1,046                                               | 0                                          | 41,912                            | 0                                      | 0                        | 0                                            | 0                         | 0                                        |
| 142,525                   | 092,247                 | 34,763                                | 264                                      | 60,150                                                       | 60,932                                              | 62,909                                     | 146,041                           | 55,040                                 | 6,155                    | 06900                                        | 109,023                   | 000,949                                  |
| \$ 171,102                | \$ 97,797               | \$ 30,291                             | \$ 1,574                                 | \$ 135,220                                                   | \$ 207,070                                          | \$ 105,732                                 | \$ 179,595                        | \$ 76,350                              | \$ 14,003                | \$ 1,007                                     | \$ 219,205                | \$ 0631,241                              |

# Ascension Health Alliance

## Details of Consolidated Statement of Operations and Changes in Net Assets (Dollars in Thousands)

Year Ended June 30, 2013

|                                                                                                                                                              | Consolidated<br>Ascension<br>Health<br>Alliance | Consolidated<br>Ascension<br>Health<br>Alliance less<br>Health<br>Ministries<br>Presented | Consolidated<br>Ministry<br>Health<br>Care, Inc. | Ministry<br>Health<br>Care | St. Joseph's<br>Hospital | St. Elizabeth's<br>Hospital | Victory<br>Medical<br>Center |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------|--------------------------------------------------|----------------------------|--------------------------|-----------------------------|------------------------------|
| Operating revenue                                                                                                                                            |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| Net patient service revenue                                                                                                                                  | \$ 16,912,410                                   | \$ 16,576,170                                                                             | \$ 336,232                                       | \$ 0                       | \$ 99,374                | \$ 5,572                    | \$ 4,740                     |
| Less provision for doubtful accounts                                                                                                                         | 1,172,063                                       | 1,150,206                                                                                 | 22,577                                           | 0                          | 11,244                   | 0                           | 262                          |
| Net patient service revenue, less provision<br>for doubtful accounts                                                                                         | 15,739,547                                      | 15,425,964                                                                                | 313,655                                          | 0                          | 88,130                   | 5,602                       | 4,478                        |
| Other revenue                                                                                                                                                | 1,357,663                                       | 1,142,000                                                                                 | 214,063                                          | 0                          | 3,039                    | 61                          | 52                           |
| Total operating revenue                                                                                                                                      | 17,097,210                                      | 16,567,964                                                                                | 527,718                                          | 0                          | 91,169                   | 5,663                       | 4,530                        |
| Operating expenses                                                                                                                                           |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| Salaries and wages                                                                                                                                           | 7,247,600                                       | 7,060,516                                                                                 | 179,165                                          | 3,502                      | 20,049                   | 2,909                       | 2,306                        |
| Employee benefits                                                                                                                                            | 1,500,500                                       | 1,535,600                                                                                 | 45,000                                           | 0                          | 0                        | 931                         | 760                          |
| Purchased services                                                                                                                                           | 1,030,574                                       | 900,475                                                                                   | 43,099                                           | 0                          | 15,024                   | 263                         | 370                          |
| Professional fees                                                                                                                                            | 1,120,000                                       | 1,106,272                                                                                 | 22,600                                           | 0                          | 6,000                    | 445                         | 77                           |
| Supplies                                                                                                                                                     | 2,427,714                                       | 2,377,631                                                                                 | 50,000                                           | 0                          | 15,907                   | 640                         | 296                          |
| Insurance                                                                                                                                                    | 115,521                                         | 113,000                                                                                   | 1,662                                            | 14                         | 215                      | 0                           | 11                           |
| Interest                                                                                                                                                     | 150,000                                         | 147,651                                                                                   | 3,226                                            | 2,950                      | 0                        | 16                          | 170                          |
| Depreciation and amortization                                                                                                                                | 755,305                                         | 730,465                                                                                   | 16,000                                           | 315                        | 4,064                    | 195                         | 136                          |
| Other                                                                                                                                                        | 2,100,015                                       | 2,020,476                                                                                 | 164,539                                          | 3,656                      | 9,629                    | 357                         | 200                          |
| Total operating expenses before<br>impairment, restructuring, and<br>nonrecurring gains/losses, net                                                          | 16,623,154                                      | 16,096,034                                                                                | 527,120                                          | 0                          | 59,427                   | 5,704                       | 4,496                        |
| Income/loss from operations before<br>self-insurance trust fund<br>investment return and impairment,<br>restructuring, and nonrecurring<br>gains/losses, net | 474,056                                         | 471,930                                                                                   | 1,598                                            | 0                          | 1,742                    | 0                           | 42                           |
| Self-insurance trust fund investment return<br>impairment, restructuring, and nonrecurring<br>gains/losses, net                                              | 34,900                                          | 34,900                                                                                    | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Income/loss from operations                                                                                                                                  | 397,255                                         | 350,250                                                                                   | 47,005                                           | 0                          | 15,653                   | 1,045                       | 20                           |
| Nonoperating gains/losses                                                                                                                                    |                                                 |                                                                                           |                                                  |                            |                          |                             |                              |
| Investment return                                                                                                                                            | 737,057                                         | 749,332                                                                                   | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Loss on extinguishment of debt                                                                                                                               | 0                                               | 0                                                                                         | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Gain/loss on interest rate swaps                                                                                                                             | 61,202                                          | 54,696                                                                                    | 6,506                                            | 6,506                      | 0                        | 0                           | 0                            |
| Income from unconsolidated entities                                                                                                                          | 0                                               | 0                                                                                         | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Contributions from business combinations, net                                                                                                                | 2,021,963                                       | 2,021,963                                                                                 | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Other                                                                                                                                                        | 0                                               | 0                                                                                         | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Total nonoperating gains/losses, net                                                                                                                         | 2,747,410                                       | 2,755,762                                                                                 | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Excess/deficit of revenues and gains over<br>expenses and losses                                                                                             | 3,144,673                                       | 3,106,012                                                                                 | 30,700                                           | 13,543                     | 13,904                   | 1,022                       | 15                           |
| Less noncontrolling interests                                                                                                                                | 131,104                                         | 131,223                                                                                   | 0                                                | 0                          | 0                        | 0                           | 0                            |
| Excess/deficit of revenues and gains over<br>expenses and losses attributable to controlling interest                                                        | 3,013,409                                       | 2,974,709                                                                                 | 30,700                                           | 13,543                     | 13,904                   | 1,022                       | 15                           |

| St. Michael's<br>Hospital                                                 | St. Clare's<br>Hospital                                                 | Good<br>Samaritan<br>Health<br>Center                     | Ministry<br>Medical<br>Group –<br>Weston            | Affinity<br>Health<br>System –<br>Mercy<br>Medical<br>Center               | Affinity<br>Health<br>System –<br>Other<br>Entities                            | Sacred<br>Heart<br>St. Mary's<br>Hospitals                               | Howard<br>Young<br>Health<br>Care                                      | Door<br>County<br>Memorial<br>Hospital                              | Ministry<br>Home<br>Care                                         | Ministry<br>Medical<br>Group –<br>Anesthesia      | Network<br>Health<br>Plan                                            | Eliminations<br>and<br>Reclassifications                                     |
|---------------------------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------|------------------------------------------------------------------------------|
| \$ 46,733<br>1,949                                                        | \$ 23,950<br>1,073                                                      | \$ 5,717<br>115                                           | \$ 573<br>47                                        | \$ 24,919<br>653                                                           | \$ 26,541<br>1,116                                                             | \$ 33,904<br>2,942                                                       | \$ 17,611<br>1,027                                                     | \$ 10,760<br>304                                                    | \$ 10,004<br>112                                                 | \$ 2,235<br>7                                     | \$ 0<br>0                                                            | \$ 0<br>0                                                                    |
| 44,704<br>1,413                                                           | 22,005<br>1,791                                                         | 5,602<br>09                                               | 526<br>125                                          | 24,266<br>770                                                              | 25,425<br>1,314                                                                | 31,042<br>2,056                                                          | 15,704<br>1,396                                                        | 10,376<br>349                                                       | 10,772<br>105                                                    | 2,140<br>1,022                                    | 4<br>201,027                                                         | 0<br>0                                                                       |
| 46,197                                                                    | 23,076                                                                  | 5,691                                                     | 651                                                 | 25,044                                                                     | 26,739                                                                         | 33,090                                                                   | 17,100                                                                 | 10,725                                                              | 10,077                                                           | 3,170                                             | 201,031                                                              | 0                                                                            |
| 23,060<br>6,474<br>3,367<br>1,020<br>4,000<br>207<br>65<br>2,207<br>2,343 | 0720<br>2,263<br>3,927<br>574<br>4,199<br>71<br>2,697<br>1,550<br>1,132 | 3,122<br>007<br>669<br>91<br>615<br>10<br>0<br>217<br>410 | 649<br>174<br>141<br>2<br>57<br>3<br>0<br>20<br>147 | 10,372<br>2,740<br>2,135<br>1,037<br>4,001<br>106<br>605<br>1,424<br>1,069 | 46,450<br>10,609<br>6,266<br>2,010<br>10,709<br>530<br>1,112<br>2,060<br>5,204 | 10,032<br>5,507<br>2,000<br>770<br>4,104<br>193<br>301<br>1,749<br>1,602 | 0,654<br>2,407<br>1,190<br>690<br>1,705<br>07<br>232<br>1,020<br>1,633 | 0016<br>2,755<br>1,112<br>677<br>1,431<br>34<br>153<br>644<br>1,339 | 4,630<br>1,430<br>059<br>249<br>2,207<br>32<br>0<br>121<br>1,351 | 2,560<br>515<br>1<br>4<br>0<br>10<br>0<br>0<br>50 | 5,510<br>1,660<br>6,021<br>5,451<br>122<br>95<br>3<br>222<br>179,211 | 40<br>06910<br>01,4520<br>0500<br>0740<br>0<br>0<br>05,2460<br>0<br>053,1490 |
| 44,423                                                                    | 25,141                                                                  | 6,029                                                     | 1,201                                               | 25,969                                                                     | 26,046                                                                         | 36,034                                                                   | 17,706                                                                 | 16,961                                                              | 10,007                                                           | 3,140                                             | 199,111                                                              | 0                                                                            |
| 1,774<br>0<br>5,302<br>7,156                                              | 01,2650<br>0<br>1,145<br>01200                                          | 03300<br>0<br>72<br>02660                                 | 05500<br>0<br>010<br>05510                          | 09250<br>0<br>1,091<br>166                                                 | 093<br>0<br>6,019<br>6,912                                                     | 02,1360<br>0<br>4,799<br>2,663                                           | 05260<br>0<br>020<br>06540                                             | 1,764<br>0<br>0<br>1,764                                            | 0100<br>0<br>1,200<br>1,190                                      | 30<br>0<br>0290<br>1                              | 2,720<br>0<br>701<br>3,421                                           | 02,5300<br>0<br>0<br>02,5300                                                 |
| 02940<br>0<br>0<br>0<br>0<br>01320<br>04260                               | 0<br>0<br>0<br>0<br>0<br>15<br>15                                       | 02000<br>0<br>0<br>0<br>0<br>0410<br>03210                | 0<br>0<br>0<br>0<br>0<br>0<br>0                     | 46<br>0<br>0<br>0<br>0<br>35<br>01                                         | 0600<br>0<br>0<br>0<br>0<br>12<br>0400                                         | 0610<br>0<br>0<br>0<br>0<br>105<br>124                                   | 07640<br>0<br>0<br>0<br>0<br>02190<br>09030                            | 0<br>0<br>0<br>0<br>0<br>65<br>65                                   | 0<br>0<br>0<br>0<br>0<br>0<br>0                                  | 0<br>0<br>0<br>0<br>0<br>0<br>0                   | 02,3000<br>0<br>0<br>0<br>0<br>0<br>0<br>02,3000                     | 0<br>0<br>0<br>0<br>0<br>05,2460<br>05,2460                                  |
| 6,730<br>0                                                                | 01050<br>0                                                              | 05070<br>0                                                | 05510<br>0                                          | 247<br>0                                                                   | 6,064<br>390                                                                   | 2,707<br>0                                                               | 01,6370<br>0                                                           | 1,029<br>0                                                          | 1,190<br>0                                                       | 1<br>0                                            | 1,113<br>0                                                           | 07,7040<br>0                                                                 |
| 6,730                                                                     | 0050                                                                    | 0500                                                      | 05510                                               | 247                                                                        | 6,903                                                                          | 2,707                                                                    | 01,6370                                                                | 1,029                                                               | 1,190                                                            | 1                                                 | 1,113                                                                | 07,7040                                                                      |

# Ascension Health Alliance

## Details of Consolidated Statement of Operations and Changes in Net Assets (continued) (Dollars in Thousands)

Year Ended June 30, 2013

|                                                                                                           | Consolidated<br>Ascension<br>Health<br>Alliance | Consolidated<br>Ascension<br>Health<br>Alliance less<br>Health<br>Ministries<br>Presented | Consolidated<br>Ministry<br>Health<br>Care, Inc | Ministry<br>Health<br>Care | St. Joseph's<br>Hospital | St. Elizabeth's<br>Hospital | Victory<br>Medical<br>Center |
|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------|----------------------------|--------------------------|-----------------------------|------------------------------|
| Unrestricted net assets, controlling interest                                                             |                                                 |                                                                                           |                                                 |                            |                          |                             |                              |
| Excess (deficit) of revenues and gains over expenses and losses                                           | \$ 3,013,429                                    | \$ 2,974,729                                                                              | \$ 3,700                                        | \$ 13,543                  | \$ 13,924                | \$ 1,022                    | \$ 15                        |
| Transfer to (from) sponsors and other affiliates, net                                                     | (10,962)                                        | (10,962)                                                                                  |                                                 |                            |                          |                             |                              |
| Contributed net assets                                                                                    | 1,050                                           | 921,715                                                                                   | 920,665                                         | 232,129                    | 350,220                  | 11,620                      | 69                           |
| Net assets released from restrictions for property acquisitions                                           | 67,412                                          | 67,412                                                                                    |                                                 |                            |                          |                             |                              |
| Pension and other postretirement liability adjustments                                                    | 77,011                                          | 46,445                                                                                    | 30,566                                          | 5,233                      | 9,022                    | 734                         |                              |
| Change in unconsolidated entities' net assets                                                             | 23,295                                          | 23,295                                                                                    |                                                 |                            |                          |                             |                              |
| Other                                                                                                     | 4,624                                           | 2,755                                                                                     | 1,369                                           | 11,171                     | (621)                    | 127                         | 52                           |
| Increase in unrestricted net assets, controlling interest before loss (gain) from discontinued operations | 3,173,225                                       | 2,122,025                                                                                 | 991,200                                         | 262,676                    | 373,211                  | 13,563                      | 136                          |
| Loss from discontinued operations                                                                         | (23,937)                                        | (23,937)                                                                                  |                                                 |                            |                          |                             |                              |
| Increase (decrease) in unrestricted net assets controlling interest                                       | 3,149,288                                       | 2,150,088                                                                                 | 991,200                                         | 262,676                    | 373,211                  | 13,563                      | 136                          |
| Unrestricted net assets, noncontrolling interest                                                          |                                                 |                                                                                           |                                                 |                            |                          |                             |                              |
| Excess of revenues and gains over expenses and losses                                                     | 131,124                                         | 131,223                                                                                   | 39                                              |                            |                          |                             |                              |
| Distributions of capital                                                                                  | (29,929)                                        | (29,932)                                                                                  | (57)                                            |                            |                          |                             |                              |
| Contributions of capital                                                                                  | 1,579,127                                       | 1,572,370                                                                                 | 17                                              |                            |                          |                             |                              |
| Contributions from business combinations                                                                  | 64,732                                          | 63,669                                                                                    | 1,069                                           |                            |                          |                             |                              |
| Increase in unrestricted net assets noncontrolling interest                                               | 945,120                                         | 943,330                                                                                   | 1,790                                           |                            |                          |                             |                              |
| Temporarily restricted net assets, controlling interest                                                   |                                                 |                                                                                           |                                                 |                            |                          |                             |                              |
| Contributions and grants                                                                                  | 29,220                                          | 27,602                                                                                    | 1,612                                           | 51                         | 175                      |                             |                              |
| Investment return                                                                                         | 17,232                                          | 17,345                                                                                    | 113                                             |                            | 32                       |                             |                              |
| Net assets released from restrictions                                                                     | (10,213)                                        | (10,213)                                                                                  |                                                 |                            |                          |                             |                              |
| Contributions from business combinations                                                                  | 44,201                                          | 22,972                                                                                    | 21,229                                          | 209                        | 2,359                    |                             |                              |
| Other                                                                                                     | 1,022                                           | 3,175                                                                                     | 2,022                                           | 23                         | (412)                    |                             |                              |
| Increase in temporarily restricted net assets controlling interest                                        | 41,520                                          | 20,227                                                                                    | 20,641                                          | 237                        | 2,154                    |                             |                              |
| Permanently restricted net assets, controlling interest                                                   |                                                 |                                                                                           |                                                 |                            |                          |                             |                              |
| Contributions                                                                                             | 2,664                                           | 2,574                                                                                     | 90                                              |                            | 3                        |                             |                              |
| Investment return                                                                                         | 1,592                                           | 1,744                                                                                     | 146                                             |                            |                          |                             |                              |
| Contributions from business combinations                                                                  | 67,346                                          | 16,717                                                                                    | 51,129                                          |                            | 136                      |                             | 2                            |
| Other                                                                                                     | 362                                             | 22                                                                                        | 390                                             |                            |                          |                             |                              |
| Increase in permanently restricted net assets controlling interest                                        | 71,740                                          | 21,057                                                                                    | 50,655                                          |                            | 219                      |                             | 2                            |
| Increase (decrease) in net assets                                                                         | 4,202,276                                       | 3,143,362                                                                                 | 1,064,914                                       | 262,913                    | 375,524                  | 13,563                      | 138                          |
| Net assets beginning of year                                                                              | 12,922,292                                      | 12,922,292                                                                                |                                                 |                            |                          |                             |                              |
| Net assets, end of year                                                                                   | \$ 17,131,168                                   | \$ 16,066,254                                                                             | \$ 1,064,914                                    | \$ 262,913                 | \$ 375,524               | \$ 13,563                   | \$ 138                       |

| St. Michael's<br>Hospital | St. Clare's<br>Hospital | Good<br>Samaritan<br>Health<br>Center | Ministry<br>Medical<br>Group -<br>Weston | Affinity<br>Health<br>System -<br>Mercy<br>Medical<br>Center | Affinity<br>Health<br>System -<br>Other<br>Entities | Sacred<br>Heart<br>St. Mary's<br>Hospitals | Howard<br>Young<br>Health<br>Care | Door<br>County<br>Memorial<br>Hospital | Ministry<br>Home<br>Care | Ministry<br>Medical<br>Group -<br>Anesthesia | Network<br>Health<br>Plan | Eliminations<br>and<br>Reclassifications |
|---------------------------|-------------------------|---------------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------|-----------------------------------|----------------------------------------|--------------------------|----------------------------------------------|---------------------------|------------------------------------------|
| \$ 6,730                  | \$ 105                  | \$ 37                                 | \$ 351                                   | \$ 247                                                       | \$ 6,903                                            | \$ 2,77                                    | \$ 1,637                          | \$ 1,29                                | \$ 1,190                 | \$ 1                                         | \$ 1,113                  | \$ 7,734                                 |
| 129,336                   | 92,496                  | 35,251                                | 432                                      | 59,06                                                        | 44,650                                              | 57,19                                      | 100,923                           | 52,954                                 | 4,202                    | 69                                           | 10,230                    | 173,53                                   |
| 3,579                     | 724                     | 4                                     |                                          | 1,009                                                        | 5,232                                               | 3,10                                       |                                   |                                        | 75                       |                                              | 40                        |                                          |
| 1,673                     | 324                     | 6                                     | 33                                       | 10                                                           | 1,494                                               | 1,017                                      | 122                               |                                        |                          | 1                                            |                           | 7,52                                     |
| 13,472                    | 92,401                  | 34,742                                | 264                                      | 60,504                                                       | 5,279                                               | 62,076                                     | 99,164                            | 54,791                                 | 6,147                    | 69                                           | 109,23                    | 1,949                                    |
| 13,472                    | 92,401                  | 34,742                                | 264                                      | 60,504                                                       | 5,279                                               | 62,076                                     | 99,164                            | 54,791                                 | 6,147                    | 69                                           | 109,23                    | 1,949                                    |
|                           |                         |                                       |                                          |                                                              | 39                                                  |                                            |                                   |                                        |                          |                                              |                           |                                          |
|                           |                         |                                       |                                          |                                                              | 37                                                  |                                            |                                   |                                        |                          |                                              |                           |                                          |
|                           |                         |                                       |                                          |                                                              | 17                                                  |                                            |                                   |                                        |                          |                                              |                           |                                          |
|                           |                         |                                       |                                          |                                                              | 1,069                                               |                                            |                                   |                                        |                          |                                              |                           |                                          |
|                           |                         |                                       |                                          |                                                              | 1,790                                               |                                            |                                   |                                        |                          |                                              |                           |                                          |
| 99                        | 15                      |                                       |                                          | 547                                                          | 639                                                 |                                            | 7                                 |                                        |                          |                                              |                           |                                          |
| 1                         |                         |                                       |                                          | 10                                                           | 35                                                  |                                            | 19                                |                                        |                          |                                              |                           |                                          |
|                           |                         |                                       |                                          |                                                              |                                                     |                                            |                                   |                                        |                          |                                              |                           |                                          |
| 1,179                     | 191                     | 20                                    |                                          | 3,499                                                        | 7,346                                               | 57                                         | 5,069                             | 261                                    | 9                        |                                              |                           |                                          |
| 1,61                      | 32                      | 17                                    |                                          | 276                                                          | 1,413                                               | 246                                        | 14                                | 3                                      | 1                        |                                              |                           |                                          |
| 1,235                     | 154                     | 21                                    |                                          | 3,760                                                        | 7,017                                               | 33                                         | 4,965                             | 257                                    |                          |                                              |                           |                                          |
| 2                         |                         |                                       |                                          | 4                                                            | 1                                                   |                                            |                                   |                                        |                          |                                              |                           |                                          |
|                           |                         |                                       |                                          |                                                              |                                                     |                                            | 146                               |                                        |                          |                                              |                           |                                          |
| 2,15                      |                         |                                       |                                          | 3,22                                                         | 1,46                                                |                                            | 42,44                             |                                        |                          |                                              |                           |                                          |
| 1                         |                         |                                       |                                          |                                                              | 1                                                   |                                            | 390                               |                                        |                          |                                              |                           |                                          |
| 2,11                      |                         |                                       |                                          | 3,26                                                         | 1,46                                                |                                            | 41,912                            |                                        |                          |                                              |                           |                                          |
| 142,525                   | 92,247                  | 34,763                                | 264                                      | 6,150                                                        | 6,932                                               | 62,909                                     | 146,041                           | 55,04                                  | 6,155                    | 69                                           | 109,23                    | 1,949                                    |
| \$ 142,525                | \$ 92,247               | \$ 34,763                             | \$ 264                                   | \$ 6,150                                                     | \$ 6,932                                            | \$ 62,909                                  | \$ 146,041                        | \$ 55,04                               | \$ 6,155                 | \$ 69                                        | \$ 109,23                 | \$ 1,949                                 |

# **Ministry Health Care, Inc. and Affiliates**

Consolidated Financial Statements as of and  
for the Six Months Ended March 31, 2013 and  
as of and for the Year Ended September 30, 2012,  
Supplementary Consolidating Information as of and  
for the Six Months Ended March 31, 2013 and  
as of and for the Year Ended September 30, 2012, and  
Independent Auditor's Reports

# **MINISTRY HEALTH CARE, INC. AND AFFILIATES**

## **TABLE OF CONTENTS**

|                                                                                                                                                      | <b>Page</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| INDEPENDENT AUDITOR'S REPORT                                                                                                                         | 1 - 2       |
| CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE<br>SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE<br>YEAR ENDED SEPTEMBER 30, 2012:       |             |
| Consolidated Balance Sheets                                                                                                                          | 3 - 4       |
| Consolidated Statements of Operations                                                                                                                | 5           |
| Consolidated Statements of Changes in Total Net Assets                                                                                               | 6           |
| Consolidated Statements of Cash Flows                                                                                                                | 7 - 8       |
| Notes to Consolidated Financial Statements                                                                                                           | 9 - 45      |
| INDEPENDENT AUDITOR'S REPORT ON THE SUPPLEMENTARY<br>CONSOLIDATING INFORMATION                                                                       | 46          |
| SUPPLEMENTARY CONSOLIDATING INFORMATION AS OF AND FOR<br>THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE<br>YEAR ENDED SEPTEMBER 30, 2012: |             |
| Ministry Health Care, Inc. and Affiliates                                                                                                            |             |
| Consolidating Schedule – Balance Sheet Information                                                                                                   | 47 - 50     |
| Consolidating Schedule – Statement of Operations Information                                                                                         | 51 - 52     |
| SUPPLEMENTARY CONSOLIDATING INFORMATION AS OF AND FOR THE<br>SIX MONTHS ENDED MARCH 31, 2013:                                                        |             |
| Ministry Health Care, Inc.:                                                                                                                          |             |
| Consolidating Schedule – Balance Sheet Information                                                                                                   | 53          |
| Consolidating Schedule – Statement of Operations Information                                                                                         | 54          |
| Affinity Health System:                                                                                                                              |             |
| Consolidating Schedule – Balance Sheet Information                                                                                                   | 55          |
| Consolidating Schedule – Statement of Operations Information                                                                                         | 56          |
| St. Joseph's Hospital:                                                                                                                               |             |
| Consolidating Schedule – Balance Sheet Information                                                                                                   | 57          |
| Consolidating Schedule – Statement of Operations Information                                                                                         | 58          |
| St. Michael's Hospital:                                                                                                                              |             |
| Consolidating Schedule – Balance Sheet Information                                                                                                   | 59          |
| Consolidating Schedule – Statement of Operations Information                                                                                         | 60          |
| Howard Young Health Care, Inc.:                                                                                                                      |             |
| Consolidating Schedule – Balance Sheet Information                                                                                                   | 61          |
| Consolidating Schedule – Statement of Operations Information                                                                                         | 62          |

## **MINISTRY HEALTH CARE, INC. AND AFFILIATES**

### **TABLE OF CONTENTS (CONTINUED)**

#### **Good Samaritan Health Center:**

|                                                              |    |
|--------------------------------------------------------------|----|
| Consolidating Schedule – Balance Sheet Information           | 63 |
| Consolidating Schedule – Statement of Operations Information | 64 |

#### **Saint Clare's Hospital:**

|                                                              |    |
|--------------------------------------------------------------|----|
| Consolidating Schedule – Balance Sheet Information           | 65 |
| Consolidating Schedule – Statement of Operations Information | 66 |



## **Independent Auditor's Report**

To the Board of Directors of  
Ministry Health Care, Inc.  
Milwaukee, Wisconsin

### **Report on the Consolidated Financial Statements**

We have audited the accompanying consolidated financial statements of Ministry Health Care, Inc. and Affiliates ("Ministry"), which comprise the consolidated balance sheets as of March 31, 2013 and September 30, 2012, the related consolidated statements of operations, changes in total net assets, and cash flows for the six months ended March 31, 2013 and for the year ended September 30, 2012, and the related notes to the consolidated financial statements.

### **Management's Responsibility for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ministry Health Care, Inc and Affiliates as of March 31, 2013 and September 30, 2012, and the results of their operations, changes in their total net assets and their cash flows for the six months ended March 31, 2013 and for the year ended September 30, 2012 in accordance with accounting principles generally accepted in the United States of America.

### **Emphasis of Matter**

As discussed in Note 1 to the consolidated financial statements, Ministry's sole corporate parent, Marian Health System, Inc. ("Marian"), was merged into Ascension Health on April 1, 2013. As a result, the accounting for and presentation of assets and liabilities in future financial statements of Ministry will be adjusted to reflect this transaction as deemed necessary according to accounting principles generally accepted in the United States of America. As discussed in Note 14 to the consolidated financial statements, in April 2013, the Marian Health System Employee Retirement Plan ("Plan"), which was a multi-employer plan in which Ministry participated, ceased to be a plan sponsored by Marian, and the Plan was converted to a single employer plan for each sponsor. Accordingly, Ministry assumed sponsorship of its portion of the Plan at that time. Our opinion is not modified with respect to these matters.

*McGladrey LLP*

Milwaukee, Wisconsin  
August 2, 2013

**Ministry Health Care, Inc. and Affiliates**

**Consolidated Balance Sheets**  
**March 31, 2013 and September 30, 2012**  
**(In thousands)**

|                                                                                                                                                        | 2013                | 2012                |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|
| <b>ASSETS (Note 6)</b>                                                                                                                                 |                     |                     |
| <b>CURRENT ASSETS</b>                                                                                                                                  |                     |                     |
| Cash and cash equivalents                                                                                                                              | \$ 303,153          | \$ 299,429          |
| Assets limited as to use (Note 4)                                                                                                                      | 43,786              | 42,018              |
| Net patient accounts receivable — less allowances<br>for uncollectible accounts and charity care of \$48,869 in<br>2013 and \$46,533 in 2012 (Note 11) | 191,318             | 205,715             |
| Other current assets (Note 15)                                                                                                                         | 84,978              | 81,378              |
| Total current assets                                                                                                                                   | 623,235             | 628,540             |
| ASSETS LIMITED AS TO USE (Notes 3 and 4)                                                                                                               | 838,953             | 806,183             |
| PROPERTY AND EQUIPMENT — Net (Note 5)                                                                                                                  | 681,369             | 667,490             |
| INVESTMENTS IN AFFILIATES AND OTHER ASSETS<br>(Notes 1 and 15)                                                                                         | 35,049              | 29,868              |
| LEASE RECEIVABLE (Note 8)                                                                                                                              | 20,932              | 21,617              |
| <b>TOTAL</b>                                                                                                                                           | <b>\$ 2,199,538</b> | <b>\$ 2,153,698</b> |

(Continued)

**Ministry Health Care, Inc. and Affiliates**

**Consolidated Balance Sheets (Continued)**

**March 31, 2013 and September 30, 2012**

**(In thousands)**

|                                                                                                                      | 2013         | 2012         |
|----------------------------------------------------------------------------------------------------------------------|--------------|--------------|
| <b>LIABILITIES AND NET ASSETS</b>                                                                                    |              |              |
| <b>CURRENT LIABILITIES.</b>                                                                                          |              |              |
| Current installments of long-term debt (Note 6)                                                                      | \$ 18,519    | \$ 18,547    |
| Long-term debt being remarketed (Note 6)                                                                             | 30,595       | 30,595       |
| Accounts payable, accrued expenses, and other liabilities (Note 2)                                                   | 164,704      | 181,958      |
| Medical claims liability (Note 10)                                                                                   | 76,858       | 79,232       |
| Estimated amounts due to third-party payors (Note 9)                                                                 | 16,356       | 14,548       |
| Total current liabilities                                                                                            | 307,032      | 324,880      |
| LONG-TERM LIABILITIES (Notes 7 and 14)                                                                               | 120,118      | 125,247      |
| LONG-TERM DEBT — Less current installments, debt being<br>remarketed, and unamortized bond discount/premium (Note 6) | 668,020      | 669,124      |
| Total liabilities                                                                                                    | 1,095,170    | 1,119,251    |
| <b>COMMITMENTS AND CONTINGENCIES (Notes 5, 8, 14, 17 and 18)</b>                                                     |              |              |
| <b>NET ASSETS (Notes 4, 16, and 18)</b>                                                                              |              |              |
| Unrestricted                                                                                                         | 1,032,083    | 970,174      |
| Temporarily restricted                                                                                               | 21,155       | 15,709       |
| Permanently restricted                                                                                               | 51,130       | 48,564       |
| Total net assets                                                                                                     | 1,104,368    | 1,034,447    |
| TOTAL                                                                                                                | \$ 2,199,538 | \$ 2,153,698 |

See Notes to Consolidated Financial Statements

**Ministry Health Care, Inc. and Affiliates**

**Consolidated Statements of Operations**  
**For the Six Months Ended March 31, 2013 and**  
**for the Year Ended September 30, 2012**  
**(In thousands)**

|                                                                                        | 2013             | 2012             |
|----------------------------------------------------------------------------------------|------------------|------------------|
| <b>REVENUE</b>                                                                         |                  |                  |
| Patient service revenue (net of contractual allowances and discounts) (Notes 9 and 12) | \$ 663,745       | \$ 1,240,113     |
| Less provision for bad debts                                                           | 32,826           | 49,389           |
| Net patient service revenue less provision for bad debts                               | 630,919          | 1,190,724        |
| Premium revenue                                                                        | 407,782          | 522,609          |
| Other operating revenue (Note 9)                                                       | 30,244           | 58,629           |
| Total revenue                                                                          | 1,068,945        | 1,771,962        |
| <b>EXPENSES:</b>                                                                       |                  |                  |
| Salaries and wages                                                                     | 341,120          | 591,827          |
| Employee benefits (Notes 2 and 14)                                                     | 90,838           | 168,013          |
| Medical claims expense (Note 10)                                                       | 259,812          | 355,116          |
| Medical and surgical supplies                                                          | 61,749           | 109,592          |
| Drugs                                                                                  | 27,032           | 47,700           |
| Other expenses (Note 9)                                                                | 185,933          | 321,127          |
| Depreciation and amortization (Note 5)                                                 | 39,832           | 72,215           |
| Interest (Note 2)                                                                      | 8,478            | 16,954           |
| Total expenses                                                                         | 1,014,794        | 1,682,544        |
| <b>INCOME FROM OPERATIONS</b>                                                          | 54,151           | 89,418           |
| <b>NON-OPERATING GAINS (LOSSES):</b>                                                   |                  |                  |
| Excess of fair value over recorded value of affiliate (Note 1)                         | -                | 4,547            |
| Other — net (Notes 2, 4 and 6)                                                         | 8,294            | (4,433)          |
| <b>EXCESS OF REVENUE OVER EXPENSES</b>                                                 | <b>\$ 62,445</b> | <b>\$ 89,532</b> |

See Notes to Consolidated Financial Statements.

**Ministry Health Care, Inc. and Affiliates**

**Consolidated Statements of Changes in Total Net Assets  
For the Six Months Ended March 31, 2013  
and for the Year Ended September 30, 2012  
(In thousands)**

|                                                                                                    | 2013         | 2012         |
|----------------------------------------------------------------------------------------------------|--------------|--------------|
| <b>UNRESTRICTED NET ASSETS:</b>                                                                    |              |              |
| Excess of revenue over expenses                                                                    | \$ 62,445    | \$ 89,532    |
| Change in net unrealized gains and losses<br>on investments (Note 4)                               | 20,813       | 49,240       |
| Net assets released from restrictions for capital                                                  | 105          | 160          |
| Decrease (increase) in pension liability (Note 14)                                                 | 10,869       | (14,391)     |
| Redemption of noncontrolling interest (Note 1)                                                     | -            | (20,000)     |
| Transfer to parent (Note 1)                                                                        | (32,365)     | -            |
| Other                                                                                              | 42           | 10,567       |
|                                                                                                    | <hr/>        | <hr/>        |
| Increase in unrestricted net assets                                                                | 61,909       | 115,108      |
| <b>TEMPORARILY RESTRICTED NET ASSETS:</b>                                                          |              |              |
| Restricted contributions                                                                           | 5,440        | 4,523        |
| Change in net unrealized gains and losses<br>on investments (Note 4)                               | 388          | 818          |
| Net assets released from restrictions                                                              | (382)        | (2,059)      |
| Adjustment due to sole sponsorship of affiliate (Note 1)                                           | -            | 4,747        |
| Change in interest of net assets of Foundations (Note 15)                                          | -            | (433)        |
|                                                                                                    | <hr/>        | <hr/>        |
| Increase in temporarily restricted net assets                                                      | 5,446        | 7,596        |
| <b>PERMANENTLY RESTRICTED NET ASSETS</b>                                                           |              |              |
| Contributions                                                                                      | 181          | 91           |
| Adjustment due to sole sponsorship of affiliate (Note 1)                                           | -            | 1,809        |
| Investment return, change in net unrealized gains and losses<br>on trust assets and other (Note 4) | 2,385        | 4,629        |
|                                                                                                    | <hr/>        | <hr/>        |
| Increase in permanently restricted net assets                                                      | 2,566        | 6,529        |
| <b>INCREASE IN TOTAL NET ASSETS</b>                                                                | <hr/>        | <hr/>        |
|                                                                                                    | 69,921       | 129,233      |
| <b>NET ASSETS:</b>                                                                                 |              |              |
| Beginning of year                                                                                  | 1,034,447    | 905,214      |
|                                                                                                    | <hr/>        | <hr/>        |
| End of year                                                                                        | \$ 1,104,368 | \$ 1,034,447 |
|                                                                                                    | <hr/>        | <hr/>        |

See Notes to Consolidated Financial Statements.

**Ministry Health Care, Inc. and Affiliates**
**Consolidated Statements of Cash Flows**
**For the Six Months Ended March 31, 2013 and for the Year Ended September 30, 2012**
**(In thousands)**

|                                                                                                         | 2013             | 2012              |
|---------------------------------------------------------------------------------------------------------|------------------|-------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                                             |                  |                   |
| Increase in total net assets                                                                            | \$ 69,921        | \$ 129,233        |
| Adjustments to reconcile increase in total net assets to net cash provided by operating activities:     |                  |                   |
| Depreciation and amortization                                                                           | 39,832           | 72,215            |
| Provision for bad debts                                                                                 | 32,826           | 49,389            |
| (Gain) loss from sales of property and equipment                                                        | (20)             | 201               |
| Increase in investments in unconsolidated affiliates                                                    | (4,706)          | (72,444)          |
| Change in net unrealized gains on investments and losses on investments other-than-temporarily impaired | (23,650)         | (54,375)          |
| Restricted contributions                                                                                | (5,621)          | (4,614)           |
| Interest rate swaps                                                                                     | (4,836)          | (1,557)           |
| Change in pension liability                                                                             | (10,869)         | 14,391            |
| Transfer to parent                                                                                      | 32,365           | -                 |
| Excess of fair value over recorded value of affiliate                                                   | -                | (4,547)           |
| Redemption of noncontrolling interest                                                                   | -                | 20,000            |
| Adjustment due to sole sponsorship of affiliate                                                         | -                | (6,556)           |
| Changes in operating assets and liabilities, before acquisition of affiliate (Note 1):                  |                  |                   |
| Patient accounts receivable                                                                             | (18,429)         | (44,079)          |
| Accounts payable, accrued expenses, and other liabilities                                               | (21,640)         | 12,865            |
| Estimated amounts due to third-party payors                                                             | 1,808            | (9,848)           |
| Other assets and liabilities                                                                            | 8,195            | 20,693            |
| Net cash provided by operating activities                                                               | 95,176           | 120,967           |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                                            |                  |                   |
| Decrease in investments in unconsolidated affiliates                                                    | 2,500            | 6,465             |
| Purchase of affiliate, net of cash acquired                                                             | -                | (26,198)          |
| Additions to property and equipment                                                                     | (51,852)         | (91,724)          |
| Purchases of investments                                                                                | (192,802)        | (47,034)          |
| Proceeds from sales or maturities of investments                                                        | 177,443          | 61,032            |
| Change in interest of trust                                                                             | 241              | -                 |
| Proceeds from sales of property and equipment                                                           | 400              | 1,581             |
| Net cash used in investing activities                                                                   | (64,070)         | (95,878)          |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                                                            |                  |                   |
| Proceeds from issuance of long-term debt                                                                | -                | 296,298           |
| Payments on long-term debt                                                                              | (638)            | (188,967)         |
| Debt issuance costs                                                                                     | -                | (2,241)           |
| Transfer to parent                                                                                      | (32,365)         | -                 |
| Redemption of noncontrolling interest                                                                   | -                | (20,000)          |
| Adjustment due to sole sponsorship of affiliate                                                         | -                | 6,556             |
| Restricted contributions                                                                                | 5,621            | 4,614             |
| Net cash provided by (used in) financing activities                                                     | (27,382)         | 96,260            |
| <b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>                                                        | <b>3,724</b>     | <b>121,349</b>    |
| <b>CASH AND CASH EQUIVALENTS</b>                                                                        |                  |                   |
| Beginning of year                                                                                       | 299,429          | 178,080           |
| End of year                                                                                             | \$ 303,153       | \$ 299,429        |
| <b>THE NET CHANGE IN CASH, CASH EQUIVALENTS, AND ASSETS LIMITED AS TO USE IS AS FOLLOWS</b>             |                  |                   |
| Net increase in cash and cash equivalents                                                               | \$ 3,724         | \$ 121,349        |
| Net increase in assets limited as to use                                                                | 34,538           | 160,841           |
| Decrease in collateral under securities lending program                                                 | -                | (11,052)          |
| <b>NET INCREASE</b>                                                                                     | <b>\$ 38,262</b> | <b>\$ 271,138</b> |

(Continued)

**Ministry Health Care, Inc. and Affiliates**

**Consolidated Statements of Cash Flows (Continued)**

**For the Six Months Ended March 31, 2013 and for the Year Ended September 30, 2012**

**(In thousands)**

|                                                          | 2013      | 2012              |
|----------------------------------------------------------|-----------|-------------------|
| <b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION</b> |           |                   |
| Cash paid for interest                                   | \$ 13,902 | \$ 21,650         |
| Cash paid for income taxes                               | 2,118     | 4,991             |
| <b>NONCASH INVESTING ACTIVITIES</b>                      |           |                   |
| Additions to property and equipment in accounts payable  | \$ 5,677  | \$ 3,665          |
| Acquisition of affiliate:                                |           |                   |
| Acquisition price                                        |           | \$ 147,500        |
| Less Cash acquired                                       |           | <u>(121,302)</u>  |
| Acquisition price, net of cash acquired                  |           | <u>\$ 26,198</u>  |
| Net assets acquired (Note 1)                             |           |                   |
| Fair value of assets acquired                            |           | \$ 502,103        |
| Fair value of liabilities assumed                        |           | <u>(174,302)</u>  |
| Net assets acquired                                      |           | <u>\$ 327,801</u> |

See Notes to Consolidated Financial Statements.

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

### 1. ORGANIZATION AND BASIS FOR CONSOLIDATION

Ministry Health Care, Inc. ("Ministry") is a Wisconsin non-stock, tax-exempt corporation that manages, promotes and supports the health care and related ministries of the Milwaukee region of the Congregation of the Sisters of the Sorrowful Mother ("SSM"). The sole corporate member of Ministry is Marian Health System, Inc. ("Marian"), which is primarily governed by members of SSM.

Effective April 1, 2013, Marian was merged into Ascension Health. Ministry's affiliation with Ascension Health will allow it to continue to carry out its mission of providing quality health care in the communities served with a focus on the poor and underserved. Its affiliation will allow for greater financial strength through a collaborative effort on efficient use of resources and strategic initiatives. The accounting for and presentation of assets and liabilities in future financial statements of Ministry will be adjusted to reflect this transaction as deemed necessary in accordance with accounting principles generally accepted in the United States of America.

In preparation for the affiliation and related termination of Marian, Ministry transferred \$32,365 to Marian, primarily to set aside funds to provide support for the charitable mission of SSM, care for the members of SSM, and other uses consistent with its charitable and corporate purposes. The transfer was recorded as a decrease in unrestricted net assets in the consolidated statement of changes in total net assets during the six months ended March 31, 2013.

As a component of this affiliation, Ministry has adopted a June fiscal year-end to be effective July 1, 2013. The accompanying notes to the consolidated financial statements reflect this change when disclosing future activity by fiscal year.

The consolidated financial statements include the accounts of Ministry and certain of the following affiliates of which Ministry is the sole sponsor. Ministry also co-sponsors certain affiliates which are accounted for under the equity method of accounting (except as described below). Collectively these entities are referred to as Ministry.

| Affiliate Organization                      | Location                |
|---------------------------------------------|-------------------------|
| Solely Sponsored:                           |                         |
| Affinity Health System:                     |                         |
| Calumet Medical Center (CMC)                | Chilton, WI             |
| Network Health System (NHS):                |                         |
| Affinity Medical Group                      | Fox Valley of Wisconsin |
| Network Health Plan (NHP)                   | Fox Valley of Wisconsin |
| Network Health Insurance Corporation (NHIC) | Fox Valley of Wisconsin |
| Mercy Medical Center                        | Oshkosh, WI             |
| St. Elizabeth Hospital                      | Appleton, WI            |
| Agape Community Center                      | Milwaukee, WI           |
| Door County Memorial Hospital               | Sturgeon Bay, WI        |
| Good Samaritan Health Center                | Merrill, WI             |
| Howard Young Health Care, Inc.:             |                         |
| Howard Young Medical Center, Inc.           | Woodruff, WI            |
| Eagle River Memorial Hospital, Inc.         | Eagle River, WI         |
| Ministry Home Care:                         |                         |
| Ministry Home Care Services                 | Various in Wisconsin    |
| Ministry Medical Group:                     |                         |
| Northern Region                             | Various in Wisconsin    |
| Central Region                              | Various in Wisconsin    |

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

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| Affiliate Organization                     | Location                    |
|--------------------------------------------|-----------------------------|
| Solely Sponsored (continued):              |                             |
| Our Lady of Victory Hospital               | Stanley, WI                 |
| Sacred Heart Hospital                      | Tomahawk, WI                |
| Saint Clare's Hospital                     | Weston, WI                  |
| St. Elizabeth's Hospital                   | Wabasha, MN                 |
| St. Joseph's Hospital                      | Marshfield, WI              |
| St. Mary's Hospital                        | Rhineland, WI               |
| St. Michael's Hospital                     | Stevens Point, WI           |
| Co-Sponsored:                              |                             |
| Diagnostic and Treatment Center            | Weston, WI                  |
| Flambeau Hospital and Price County Clinics | Park Falls and Phillips, WI |

NHP and NHIC are for-profit entities selling health insurance products to organizations within Northeastern Wisconsin.

On April 1, 2013, NHS transferred its ownership interest in NHP and NHIC to Ministry.

Ministry and Wheaton Franciscan Healthcare, Inc. ("WFH") operated an integrated health care delivery system in the Fox Valley of Wisconsin through Affinity Health System, Inc. ("Affinity"). Ministry and WFH established common management of Affinity and its affiliates. Ministry and WFH were equal corporate members of Affinity. As the corporate members of Affinity, Ministry and WFH had certain reserve powers over Affinity and indirectly over the other Affinity affiliates. In addition, Ministry exclusively held selected reserved powers over Mercy Medical Center ("Mercy").

Effective February 8, 2012, Ministry purchased the 50 percent ownership of Affinity previously held by WFH for an aggregate purchase price of \$167,500. Affinity continues to maintain its local board of directors and mission of providing quality healthcare to the communities served, especially the poor. This acquisition allows Ministry to continue its mission of providing cost efficient care to area communities. This transition was accounted for in accordance with the guidance in Not-For-Profit Entities: Mergers and Acquisitions. The operating results of the acquired entities have been included in the consolidated financial statements since the date of the acquisition.

Prior to the acquisition, the collective excess of revenue over expenses plus depreciation of Mercy Medical Center and St. Elizabeth Hospital were shared equally between Ministry and WFH. Because Ministry held selected reserved powers over Mercy, the prior consolidated financial statements include the balance sheet, results of operations, and cash flows of Mercy, adjusted for the impact of the aforementioned income sharing. Ministry also recorded its 50 percent sponsorship interest in Calumet Medical Center and NHS on the equity method, which was recorded as investments in affiliates on the consolidated balance sheet. The equity method amount recorded in the 2012 consolidated financial statements reflects the activity from October 1, 2011 through February 8, 2012. The amounts of excess of revenue over expenses related to Affinity reflected in the consolidated financial statements for the year ended September 30, 2012 was \$3,503 (October 1, 2011 to February 8, 2012).

Prior to the sole sponsorship transaction, Mercy had notes receivable from Affinity of \$255,721. These notes receivable were eliminated by adjusting Ministry's investment in Affinity of \$(79,967) to \$175,754. This adjusted value was then remeasured to the investment in Affinity at fair value of \$144,000, resulting in a remeasurement loss of \$31,754.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012  
(IN THOUSANDS)

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The fair value of Affinity and the ownership interest previously held by Ministry were based on Ministry's estimate of the fair value at the transaction date. Ministry engaged an independent valuation firm to assist in the determination of the fair value. The purchase price was then allocated to Mercy and the remainder of Affinity based on their relative fair value to Affinity as a whole. The fair value of the health care providers (hospitals and clinics) was determined using a discounted cash flow approach, and the fair value of NHP was determined using a weighted average of a discounted cash flow valuation (37.5 percent) and market based valuations derived by examining comparable companies and comparable transactions (62.5 percent).

Ministry purchased the remaining noncontrolling interest in Mercy as part of this transaction. The purchase price allocated to the redemption of the noncontrolling interest in Mercy based on Mercy's relative fair value to Affinity as a whole was determined to be \$20,000. Because there was no change in control over Mercy as a result of this transaction, the redemption of the noncontrolling interest was recorded as a charge to net assets.

The following represents the consideration given to Wheaton in exchange for its 50 percent ownership of Affinity, the fair value at time of sale and related gain:

|                                    |                   |
|------------------------------------|-------------------|
| Consideration transferred          | \$ 147,500        |
| Fair value of 50% previously owned | 144,000           |
| Bargain purchase gain recognized   | <u>36,301</u>     |
| Fair value of net assets acquired  | <u>\$ 327,801</u> |

In accordance with the accounting guidance in Not-For-Profit Entities: Mergers and Acquisitions, Ministry remeasured its previously held 50 percent interest in Affinity after the note receivable elimination discussed above at fair value and recognized a net non-operating gain of \$4,547 (bargain purchase gain of \$36,301 less remeasurement loss of \$31,754) as excess of fair value over recorded value of affiliate on the consolidated statement of operations. The bargain purchase gain arose because the purchase price was negotiated with Wheaton, another Catholic health system committed to the same service-based mission as Ministry.

Affinity had a note payable to Wheaton in the amount of \$52,565 that was paid off on February 8, 2012. This was included in the consideration transferred.

The fair value of Affinity's assets and liabilities acquired were estimated by management based on quoted market prices, actuarial calculations and third-party appraisals for material property and equipment.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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The following is a summary of the net estimated fair value of assets acquired and liabilities assumed:

|                                                                                        |                   |
|----------------------------------------------------------------------------------------|-------------------|
| Cash                                                                                   | \$ 121,302        |
| Patient accounts receivable, net of amounts not expected<br>to be collected of \$8,889 | 50,604            |
| Other current assets                                                                   | 24,382            |
| Assets limited as to use, primarily investments:                                       |                   |
| Board restricted                                                                       | 135,877           |
| Other restricted                                                                       | 4,427             |
| Property and equipment                                                                 | 161,327           |
| Investments in affiliates and other assets                                             | 1,799             |
| Accounts payable, accrued expenses, and other liabilities                              | (44,602)          |
| Medical claims payable                                                                 | (70,505)          |
| Estimated amounts due to third-party payors                                            | (831)             |
| Long-term liabilities, primarily pension liability                                     | <u>(55,979)</u>   |
| Total                                                                                  | <u>\$ 327,801</u> |

Net assets acquired include temporarily restricted net assets of \$4,747 and permanently restricted net assets of \$1,809 and exclude intercompany debt between the acquired entity and Ministry of \$81,535.

The following financial information attributable to the acquired entities since the acquisition date is included in the consolidated financial statements. This excludes Mercy Medical Center which was previously a component of the consolidated Ministry group.

|                                              | <u>2012</u> |
|----------------------------------------------|-------------|
| Total revenue                                | \$ 664,365  |
| Excess of revenues over expenses             | 8,324       |
| Changes in unrestricted net assets           | 2,337       |
| Changes in temporarily restricted net assets | 85          |
| Changes in permanently restricted net assets | 57          |

The following presents unaudited consolidated pro forma financial information for the year ended September 30, 2012 as if the closing of the acquisition of Affinity had occurred on October 1, 2011:

|                                              | <u>2012</u>  |
|----------------------------------------------|--------------|
| Total revenue                                | \$ 2,131,910 |
| Excess of revenues over expenses             | 87,422       |
| Changes in unrestricted net assets           | 139,541      |
| Changes in temporarily restricted net assets | 3,495        |
| Changes in permanently restricted net assets | 4,734        |

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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The unaudited consolidated pro forma financial information is not necessarily indicative of the results of operations that would have occurred if the affiliation had been completed on the date indicated, nor is it indicative of future operating results. Total transaction costs related to the acquisition of \$1,691 have been recorded in other non operating gains (losses) – net.

Ministry is one of two corporate members of Flambeau Hospital, Inc. ("Flambeau Hospital") and shares certain contractual reserved powers over two physician clinics in Flambeau Hospital's service area (collectively, "Price County"). Marshfield Clinic is the other corporate member and serves as the managing member. Ministry and Marshfield Clinic jointly govern Price County. Ministry accounts for Price County on the equity method. The amounts of excess of revenue over expenses related to Price County reflected in the consolidated financial statements for the six months ended March 31, 2013 and for the year ended September 30, 2012 were \$216 and \$302, respectively. Ministry's investment in Price County was \$3,928 and \$3,712 at March 31, 2013 and September 30, 2012, respectively.

Saint Clare's Hospital ("Saint Clare's") is a 110 bed hospital located in Weston, Wisconsin which opened in October 2005. Ministry also operates a medical office building on the Saint Clare's campus. The Diagnostic and Treatment Center ("DTC") is a corporation formed to provide the majority of the ancillary services on the campus. Saint Clare's and Marshfield Clinic are the two equal corporate members of the DTC. The DTC is accounted for on the equity method. The amounts of excess of revenue over expenses related to the DTC reflected in the consolidated financial statements for the six months ended March 31, 2013 and for the year ended September 30, 2012 were \$4,315 and \$7,091 respectively. Ministry's investment in the DTC was \$6,770 and \$4,955 at March 31, 2013 and September 30, 2012, respectively.

Entities of which Ministry controls 50 percent are presented on the equity method of accounting. Ministry's share of the results of operations of entities accounted for on the equity method are included in other expenses, other operating revenue, or non-operating gains (losses) – net, as appropriate, in the accompanying consolidated statements of operations.

All significant intercompany accounts and transactions have been eliminated in preparing the consolidated financial statements.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Use of Estimates** — The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates and are subject to change in the near term.

**Change in Accounting Principle** — Ministry adopted FASB ASU No. 2011-07, *Presentation and Disclosure of Patient Service Revenue, Provisions for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities*, during the six months ended March 31, 2012. This ASU requires entities that recognize significant amounts of patient service revenue at the time services are provided, even though they do not assess the patient's ability to pay, to present the provision for bad debts related to patient service revenue as a deduction from patient service revenue rather than an operating expense in the statement of operations. The ASU also requires additional disclosures related to sources of patient service revenue and changes in the allowance for doubtful accounts.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

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As a result of adopting ASU 2011-07, net patient service revenue, total revenue, and total expenses decreased by \$32,826 and \$49,389 for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively. The adoption of ASU 2011-07 did not affect operating income, excess of revenue over expenses or the change in unrestricted net assets.

**Cash and Cash Equivalents** — Cash and cash equivalents, some of which are classified as assets whose use is limited, include certain investments in highly liquid debt instruments with original maturities of three months or less.

Ministry maintains its cash in bank deposit accounts, which at times may exceed federally insured limits. Management regularly monitors Ministry's cash balances along with the financial condition of the financial institutions to minimize this potential risk.

**Patient Accounts Receivable** — Patient accounts receivable are stated at net realizable value. Ministry maintains allowances for uncollectible accounts and estimated losses resulting from a payor's inability to make payments on accounts. Ministry estimates the allowance for uncollectible accounts based upon management's evaluation of the collectability of its accounts receivable based on factors such as the length of time the receivable is outstanding, payor class, historical experience, trends in healthcare coverage, and business and economic conditions. Patient receivables, where a third-party payor is responsible for paying the amount, are carried at a net amount determined by the original charge for the service provided, less an estimate made for contractual adjustments or discounts provided to third-party payors. For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), Ministry records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the original charges billed (or original charges less contractual adjustments or discounts) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for uncollectible accounts. Recoveries of receivables previously written off are recorded as a reduction of the provision for uncollectible accounts when received. The past due status of receivables is determined on a case-by-case basis depending on the payor responsible. Interest is generally not charged on past due accounts.

Ministry's allowance for uncollectible accounts for self-pay patients increased from 66 percent of self-pay accounts receivable at September 30, 2012 to 74 percent of self-pay accounts receivable at March 31, 2013. The increase was primarily the result of a decrease in estimated collections of receivables aged over 365 days, which increased the allowance for uncollectible accounts by approximately \$3,500. As of March 2013, Ministry has changed its community and partially reimbursed care policy to reserve 100 percent of accounts aged greater than 365 days. In addition, Ministry's self-pay write-offs were \$22,985 for the six months ended March 31, 2013 and \$52,281 for the year ended September 30, 2012. Ministry does not maintain a material allowance for doubtful accounts from third-party payors, nor did it have significant write-offs from third-party payors. Ministry has not changed its community and partially reimbursed care policy, which is described in Note 12, during the six months ended March 31, 2013 or during the year ended September 30, 2012.

Receivables or payables related to estimated settlements on various payor contracts, primarily Medicare and Medicaid, are reported as amounts due from or to third-party programs.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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Significant changes in payor mix, business office operations, economic conditions or trends in federal and state governmental health care coverage could affect Ministry's collection of accounts receivable, cash flows and results of operations.

**Assets Limited as to Use** — Assets limited as to use include assets restricted by donors, assets held by trustees under indenture agreements, assets limited by statutory requirements for NHP, and assets designated by the boards or management. Amounts available to meet current liabilities are classified as current assets.

**Investments and Investment Income** — Investments in equity and debt securities are measured at fair value. The fair value of investments is disclosed in Note 3. Investment income or loss (including realized gains and losses on investments, interest and dividends unless the income is restricted by donor or law) is included in the excess of revenue over expenses. Unrealized gains and losses on investments, all of which are other than trading securities, are excluded from the excess of revenue over expenses. Management periodically assesses investments for impairment in cases where market value has been below cost for either an extended period of time or by a significant amount. Other-than-temporary declines in the fair market value of investments are recorded as non-operating gains (losses) - net in the consolidated statements of operations.

**Inventory** — Inventory of supplies, included in other current assets, is stated at the lower of cost (first-in, first-out) or market.

**Property and Equipment** — Property and equipment are recorded at cost. Donated property and equipment are recorded at fair value at the date of donation. Interest costs incurred on borrowed funds during the period of construction are capitalized as a component of the cost of acquiring those assets. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Equipment under capital lease obligations is amortized on the straight-line method over the shorter of the lease term or the estimated useful life of the equipment.

Ministry assesses the recoverability of long-lived assets (including property and equipment and intangibles) when indications of potential impairment exist. Management considers such factors as current results, trends, market conditions, future prospects and other economic factors in determining the impairment of an asset. Ministry did not record any property impairment losses in 2013 or 2012.

**Investments in Non-Consolidated Affiliates** — Investments in affiliates which are not consolidated are accounted for under the equity method of accounting. Under the equity method, Ministry records its initial investment on the consolidated balance sheet, and the investment is subsequently increased by additional investments, decreased when distributions are received, and increased (decreased) by Ministry's share of the income (loss) of the affiliate. Ministry's share of the income or loss of the affiliate is recorded in other operating revenue, other operating expenses, or non-operating gains (losses) - net in the accompanying consolidated statements of operations. Ministry's original investment in non-consolidated affiliates as presented on the accompanying balance sheets is increased by

**Swap Agreements** — Ministry has a program to actively manage its interest cost and exposure to interest rate movements through the use of swaps. The program seeks to achieve lower interest cost consistent with an acceptable level of risk given varying interest rate environments. Swaps are related to existing outstanding debt or investments. Ministry's swaps do not qualify for hedge accounting treatment and accordingly are recorded at fair value as an asset or liability with the change in fair value recorded in non-operating gains (losses) - net.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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Ministry formally documents all relationships between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking swap transactions. This process includes linking all interest rate swap agreements to specific assets or liabilities on the balance sheet.

**Pension Plan** — Ministry recognizes the funded status of its solely-sponsored defined benefit pension plan in the consolidated balance sheet, with a corresponding adjustment to unrestricted net assets. The adjustment to unrestricted net assets represents the net unrecognized actuarial gains and losses. These amounts are amortized as net periodic benefit cost.

**Temporarily and Permanently Restricted Net Assets** — Temporarily restricted net assets are those whose use by Ministry has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by Ministry in perpetuity and only the income from the investment of the principal can be expended. Substantially all temporarily restricted net assets consist of funds for capital projects and other donor designated programs.

When a donor restriction expires, such as when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations as other operating revenue or in the statements of changes in total net assets as net assets released from restrictions if for capital. Unrestricted contributions and donor-restricted contributions for operating purposes whose restrictions are met in the same year as received are reported as other operating revenue.

**Revenue** — Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered. For uninsured patients that do not qualify for community care (see Note 12), Ministry recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy). On the basis of historical experience, a significant portion of Ministry's uninsured patients will be unable or unwilling to pay for the services provided. Thus, Ministry records a significant provision for bad debts related to uninsured patients in the period the services are provided.

Reimbursable amounts from third-party payors are estimated in the period the related services are rendered and adjusted in future periods as final settlements are determined. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Laws and regulations regarding government and other payment programs are complex and subject to interpretation. As a result, there is a reasonable possibility that recorded estimated settlements could change by a material amount.

Other operating revenue (i.e., rental, retail pharmacy, cafeteria, and dietary revenue and net assets released from restrictions for operations) consists of revenue that is integral to operations but not directly related to patient care.

Premiums are due to NHP and NHIC in advance of their respective coverage periods and are recognized as revenue in the period in which NHP and NHIC are obligated to provide services to members. Membership contracts are on a yearly basis subject to cancellation by the subscriber or NHP/NHIC upon 90 days written notice. Premiums received in advance are included in accrued expenses and other liabilities in the consolidated balance sheets and totaled \$4,019 and \$3,264 at March 31, 2013 and September 30, 2012, respectively.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

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**Contributions** — Unrestricted contributions are recorded as other income; restricted contributions are recorded as additions to restricted net asset balances. Unconditional promises to give are reported at fair value at the date the pledge is received. Conditional promises to give are reported at fair value when the conditions on which they depend are substantially met. Contributions of property, plant, and equipment are recorded as temporarily restricted net assets at the fair value as of the date of the contribution. Upon expenditure in accordance with a donor's restrictions and when the asset is placed in service, net assets restricted for capital acquisitions are reported as direct additions to unrestricted assets, and assets restricted for operating purposes are reported as an increase to other operating revenue.

**Health Care Services Cost** — Medical claims expense includes health care services costs for fees charged by nonaffiliated physicians, hospitals, and other providers for health care services provided to NHP and NHIC members. NHP and NHIC reimburse nonaffiliated hospitals at fee for service or percent of charges if contracted with a national preferred provider organization (PPO) network, and other nonaffiliated providers using fee for service, percent of charges, or usual and customary fee schedules.

Medical claims liability in the accompanying consolidated balance sheets represents the estimated ultimate net cost of all reported and unreported claims incurred through March 31, 2013 or September 30, 2012 that had not been paid and is based on historical experience. Those estimates are subject to the effects of trends in claim severity and frequency. Although considerable variability is inherent in such estimates, management believes that the liability for medical claims payable is adequate. The estimates are continually reviewed and adjusted as necessary as experience develops or new information becomes known; such adjustments are included in income from operations.

**Reinsurance** — Reinsurance premiums are reported as reductions of revenue when incurred. Reinsurance recoveries are reported as reductions to expense when received or accrued as a receivable. NHP recorded reinsurance premiums expense of \$2,081 and reinsurance recoveries of \$2,667 during the six months ended March 31, 2013. NHP recorded reinsurance premiums expense of \$2,685 and reinsurance recoveries of \$2,921 during the year ended September 30, 2012.

**Loss Contracts** — NHP enters into contracts to provide identified healthcare services to group members for specified periods (generally one year) in return for fixed insurance premiums. NHP recognizes, in the year of contractual commitment, any losses on these contracts when it is probable that expected future healthcare costs and maintenance costs under a group of existing contracts will exceed anticipated future premiums and recoveries on those contracts. At March 31, 2013 and September 30, 2012, no losses on such contracts were determined to be probable; therefore, no loss was accrued.

**Employee Health Care Benefits** — Ministry provides employee health care benefits under a self-funded arrangement. Total expenses under the self-funded arrangement were \$44,239 and \$80,154 for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively. Coverage available to employees under the plan has not changed. To limit the losses on individual claims, Ministry has entered into a stop-loss insurance agreement on non-domestic claims with a third-party on both medical and pharmaceutical claims at a \$750 individual claim deductible level. The Affinity plan has a stop-loss deductible insurance agreement at \$400 per employee individual claim. Included in accrued expenses in the consolidated balance sheets is an accrual for claims incurred but not reported totaling \$10,452 and \$12,210 as of March 31, 2013 and September 30, 2012, respectively.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012  
(IN THOUSANDS)

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**Interest Expense** — Interest expense of approximately \$4,043 and \$7,827 in for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively, related to the proceeds of various bond issues, is recorded as a non-operating expense (included in non-operating gains (losses) – net) because the related proceeds have not been expended for use in operations. All other interest expense is recorded as an operating expense.

**Deferred Financing Expenses and Amortization of Bond Discount/Premium** — The deferred financing costs and original issue discount/premium in conjunction with the issuance of long-term debt are amortized over the terms of the respective debt issues using the effective interest method. Amortization of certain financing costs is recorded as operating expense. Amortization of other financing costs is recorded as a non-operating expense (included in non-operating gains (losses) – net) because, generally, these loan proceeds have not been expended for use in operations.

**Excess of Revenue over Expenses** — The consolidated statements of operations include the excess of revenue over expenses. Changes in unrestricted net assets which are excluded from the excess of revenue over expenses, consistent with industry practice, include changes in unrealized gains and losses on investments except for unrealized losses on investments deemed other-than-temporarily impaired, capital contributions, pension-related changes other than net periodic pension cost, and other items required by generally accepted accounting principles to be reported as a component of the change in unrestricted net assets.

For purposes of presentation, transactions deemed by management to be ongoing, major or central to the provision of health care services are reported as revenue and expenses. Peripheral or incidental transactions are reported as non-operating gains or losses.

**Federal Income Taxes** — Ministry and its affiliates, except NHP and NHIC, are not-for-profit corporations as described in Section 501(c)(3) of the Internal Revenue Code (the Code) and are exempt from federal income taxes pursuant to Section 501(a) of the Code. These organizations are, however, subject to federal and state income taxes on any net unrelated business income under the provisions of Section 511 of the Code.

NHP and NHIC account for income taxes using the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases.

Ministry recognizes the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. Examples of tax positions for Ministry's not-for-profit corporations include their tax-exempt status and various positions related to the potential sources of unrelated business taxable income (UBIT). The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement.

**Risks and Uncertainties** — Ministry utilizes various investment instruments, including mutual funds and investment contracts. Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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**Reclassifications** — Certain 2012 amounts have been reclassified to conform with the 2013 presentation with no effect on the excess of revenue over expenses and the increase in net assets.

**Subsequent Events** — Management of Ministry has evaluated all material subsequent events requiring disclosure or recognition in the consolidated financial statements through August 2, 2013, which was the date the consolidated financial statements were issued.

**Pending Accounting Standards** — In July 2011, the FASB issued guidance on fees paid to the federal government by health insurers. The objective of this guidance is to address how health insurers should recognize and amortize fees mandated by the Patient Protection and Affordable Care Act, as amended by the Health Care and Education Reconciliation Act. These amendments specify that the liability for the fee should be estimated and accrued in the applicable calendar year in which the fee is payable with a corresponding deferred cost. The deferred cost is amortized to expense using the straight-line method over the calendar year that it is payable unless another method more appropriately allocates the fee. These amendments are effective for calendar years beginning after December 31, 2013, when the fee initially becomes effective. Ministry is assessing the impact of the implementation of this guidance on its financial statements.

### 3. FAIR VALUE MEASUREMENTS

Ministry applies the *Fair Value Measurements and Disclosures* Topic of the Accounting Standards Codification. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value hierarchy applies to all financial instruments that are being measured and reported on a fair value basis, and it ranks the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

Level 1 – Quoted market prices in active markets for identical assets and liabilities.

Level 2 – Observable market prices based on inputs or unobservable inputs that are corroborated by market data.

Level 3 – Unobservable prices based on inputs that are not corroborated by market data. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets and liabilities.

The assets and liabilities measured at fair value on a recurring basis are investments and interest rate swap agreements. The fair values of Ministry's investments included in Level 1 were determined through quoted prices in active markets. Shares of mutual funds are valued at quoted market prices, which represent the net asset value of shares held by Ministry at year-end. The fair values of the Level 2 investments are primarily determined using quoted prices for similar assets in active markets and other inputs from observable market data. Components of Level 2 investments are recorded at net asset value, which is based on the fair value of the respective fund's underlying investments. The beneficial interest in trust is recorded at fair value based on the underlying value of the assets in the trust. The trust reported as Level 3 is a perpetual trust managed by a third-party and is invested in mutual funds and other securities that are traded in active markets with observable inputs, which would result in Level 1 or Level 2 hierarchical reporting. However, considering the restrictive nature of the trust, Ministry has classified the asset as Level 3. The fair values of Level 3 hedge funds are based on the net asset value, which is based on the fair value of the underlying investments.

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

The fair value of the Level 3 interest rate swap agreements were determined through dealer counterparties and other independent market sources such as yield curves in addition to non-performance risk assumptions. Due to the volatility of the capital markets, there is a reasonable possibility of significant changes in fair value and additional gains or losses in the near term subsequent to March 31, 2013.

These methods may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while Ministry believes these valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value as of the reporting date.

The tables below and the next page present the balances of assets and liabilities measured at fair value on a recurring basis by level within the hierarchy as of March 31, 2013 and September 30, 2012:

| 2013                                          |                   |                   |                   |                  |
|-----------------------------------------------|-------------------|-------------------|-------------------|------------------|
| Assets and Liabilities Measured at Fair Value |                   |                   |                   |                  |
|                                               | Total             | Level 1           | Level 2           | Level 3          |
| <b>Assets</b>                                 |                   |                   |                   |                  |
| Assets limited as to use:                     |                   |                   |                   |                  |
| U S Government and agency securities          | \$ 280,010        | \$ -              | \$ 280,010        | \$ -             |
| Corporate bonds and asset backed securities   | 49,619            | -                 | 49,619            | -                |
| Mutual funds and exchange-traded funds:       |                   |                   |                   |                  |
| Money market                                  | 11,230            | 11,230            | -                 | -                |
| Fixed income                                  | 40,027            | 40,027            | -                 | -                |
| Balanced funds                                | 3,904             | 3,904             | -                 | -                |
| Small cap                                     | 5,208             | 5,208             | -                 | -                |
| Mid cap                                       | 3,010             | 3,010             | -                 | -                |
| Large cap                                     | 19,465            | 19,465            | -                 | -                |
| International                                 | 6,859             | 6,859             | -                 | -                |
| Growth                                        | 8,190             | 8,190             | -                 | -                |
| Common stock                                  |                   |                   |                   |                  |
| Small cap                                     | 390               | 390               | -                 | -                |
| Mid cap                                       | 953               | 953               | -                 | -                |
| Large cap                                     | 4,362             | 4,362             | -                 | -                |
| International                                 | 1,750             | 1,750             | -                 | -                |
| Common trust funds                            |                   |                   |                   |                  |
| U S Equity Fund                               | 208,830           | -                 | 208,830           | -                |
| International Equity Fund                     | 47,862            | -                 | 47,862            | -                |
| Bond Index Funds                              | 54,605            | -                 | 54,605            | -                |
| Long-term certificates of deposit             | 75                | 75                | -                 | -                |
| Other                                         | 1,001             | -                 | -                 | 1,001            |
| Beneficial interest in trust                  | 42,369            | -                 | -                 | 42,369           |
| <b>Total</b>                                  | <b>\$ 789,719</b> | <b>\$ 105,423</b> | <b>\$ 640,926</b> | <b>\$ 43,370</b> |
| <b>Liabilities</b>                            |                   |                   |                   |                  |
| Interest rate swaps                           | \$ 21,034         | \$ -              | \$ -              | \$ 21,034        |

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012  
(IN THOUSANDS)

|                                             | 2012                                          |                   |                   |                  |
|---------------------------------------------|-----------------------------------------------|-------------------|-------------------|------------------|
|                                             | Assets and Liabilities Measured at Fair Value |                   |                   |                  |
|                                             | Total                                         | Level 1           | Level 2           | Level 3          |
| <b>Assets</b>                               |                                               |                   |                   |                  |
| Assets limited as to use                    |                                               |                   |                   |                  |
| U S Government and agency securities        | \$ 315,500                                    | \$ -              | \$ 315,500        | \$ -             |
| Corporate bonds and asset backed securities | 9,424                                         | -                 | 9,424             | -                |
| Mutual funds and exchange-traded funds      |                                               |                   |                   |                  |
| Money market                                | 22,596                                        | 22,596            | -                 | -                |
| Fixed income                                | 31,778                                        | 31,778            | -                 | -                |
| Balanced funds                              | 11,272                                        | 11,272            | -                 | -                |
| Small cap                                   | 5,951                                         | 5,951             | -                 | -                |
| Mid cap                                     | 4,934                                         | 4,934             | -                 | -                |
| Large cap                                   | 16,428                                        | 16,428            | -                 | -                |
| International                               | 5,909                                         | 5,909             | -                 | -                |
| Growth                                      | 3,296                                         | 3,296             | -                 | -                |
| Common trust funds.                         |                                               |                   |                   |                  |
| U S Equity Fund                             | 216,448                                       | -                 | 216,448           | -                |
| International Equity Fund                   | 42,711                                        | -                 | 42,711            | -                |
| Bond Index Funds                            | 24,577                                        | -                 | 24,577            | -                |
| Long-term certificates of deposit           | 1,038                                         | 1,038             | -                 | -                |
| Other                                       | 1,029                                         | -                 | -                 | 1,029            |
| Beneficial interest in trust                | 40,021                                        | -                 | -                 | 40,021           |
| <b>Total</b>                                | <b>\$ 752,912</b>                             | <b>\$ 103,202</b> | <b>\$ 608,660</b> | <b>\$ 41,050</b> |
| <b>Liabilities:</b>                         |                                               |                   |                   |                  |
| Interest rate swaps                         | \$ 25,737                                     | \$ -              | \$ -              | \$ 25,737        |

Changes in the Level 3 assets measured at fair value on a recurring basis are summarized as follows:

|                                                                        | 2013             | 2012             |
|------------------------------------------------------------------------|------------------|------------------|
| Balance, beginning of period                                           | \$ 41,050        | \$ 35,451        |
| Investments acquired upon sole sponsorship of Affinity                 | -                | 1,112            |
| Investment return, change in net unrealized gains and losses and other | 3,087            | 5,982            |
| Distributions                                                          | (767)            | (1,495)          |
| <b>Balance, end of period</b>                                          | <b>\$ 43,370</b> | <b>\$ 41,050</b> |

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

Changes in the Level 3 liabilities measured at fair value on a recurring basis are summarized as follows:

|                                                                                         | 2013      | 2012      |
|-----------------------------------------------------------------------------------------|-----------|-----------|
| Balance, beginning of period                                                            | \$ 25,737 | \$ 26,594 |
| Receipts under swap agreements                                                          | 1,872     | 4,071     |
| Payments under swap agreements                                                          | (1,739)   | (3,591)   |
| Net change in fair value of swap agreements included in excess of revenue over expenses | (4,836)   | (1,337)   |
| Balance, end of period                                                                  | \$ 21,034 | \$ 25,737 |

The following tables disclose the fair value and redemption frequency for those assets whose fair value is estimated using the net asset value per share as of March 31, 2013 and September 30, 2012:

| 2013                                                 |                   |                     |                      |                          |
|------------------------------------------------------|-------------------|---------------------|----------------------|--------------------------|
| Fair Value Estimated Using Net Asset Value Per Share |                   |                     |                      |                          |
|                                                      | Fair Value        | Unfunded Commitment | Redemption Frequency | Redemption Notice Period |
| Common trust funds                                   |                   |                     |                      |                          |
| U S Equity Fund (A)                                  | \$ 208,830        | \$ -                | Daily                | 3 days                   |
| International Equity Fund (B)                        | 47,862            | -                   | Semi-monthly         | 3 days                   |
| Bond Index Funds (C)                                 | 54,605            | -                   | Daily                | 3 days                   |
| Other investments                                    |                   |                     |                      |                          |
| Permal Private Equity (D)                            | 326               | 53                  | —                    | Paid at maturity         |
| Paradigm Equities (E)                                | 89                | -                   | Liquidating          | Liquidating              |
| Hatteras (F)                                         | 511               | -                   | Liquidating          | Liquidating              |
|                                                      | <u>\$ 312,223</u> | <u>\$ 53</u>        |                      |                          |

| 2012                                                 |                   |                     |                      |                          |
|------------------------------------------------------|-------------------|---------------------|----------------------|--------------------------|
| Fair Value Estimated Using Net Asset Value Per Share |                   |                     |                      |                          |
|                                                      | Fair Value        | Unfunded Commitment | Redemption Frequency | Redemption Notice Period |
| Common trust funds                                   |                   |                     |                      |                          |
| U.S Equity Fund (A)                                  | \$ 216,448        | \$ -                | Daily                | 3 days                   |
| International Equity Fund (B)                        | 42,711            | -                   | Semi-monthly         | 3 days                   |
| Bond Index Funds (C)                                 | 24,577            | -                   | Daily                | 3 days                   |
| Other investments:                                   |                   |                     |                      |                          |
| Permal Private Equity (D)                            | 368               | 53                  | —                    | Paid at maturity         |
| Paradigm Equities (E)                                | 89                | -                   | Liquidating          | Liquidating              |
| Hatteras (F)                                         | 498               | -                   | Quarterly            | 65 days                  |
|                                                      | <u>\$ 284,691</u> | <u>\$ 53</u>        |                      |                          |

## **MINISTRY HEALTH CARE, INC. AND AFFILIATES**

### **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013**

**AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012  
(IN THOUSANDS)**

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- (A) The objective of the fund is to provide broad exposure to the U.S. equity market. The fund seeks to approximate, as closely as practicable, before expenses, the performance of the Russell 3000 Index over the long term. The fund implements a screen of certain social or environmental criteria. Accordingly, the fund's risk characteristics will vary from those of the Index.
- (B) The objective of the fund is to provide broad exposure to global equity markets. The fund seeks to approximate, as closely as practicable, before expenses, the performance of the MSCI EAFE Index over the long term. The fund implements a screen of certain social or environmental criteria. Accordingly, the fund's risk characteristics will vary from those of the Index.
- (C) The objective of the funds is to provide broad exposure to the government bond market. The funds seek to approximate, as closely as practicable, before expenses, the performance of the Barclays Capital U.S. ABS Index, the Barclays Capital U.S. Intermediate and Long Government Bond Index, the Barclays Capital U.S. Credit Bond and the Barclays Capital U.S. MBS Index. The funds implement a screen of certain social or environmental criteria. Accordingly, the funds' risk characteristics will vary from those of the Indices.
- (D) Permal Private Equity Opportunity includes investments in other private equity funds. The fair values of the investments in this fund have been estimated using the net asset value per share of the investments. This fund cannot be redeemed until the fund matures which is 10 years plus an optional 2 years, at which time it will be liquidated.
- (E) Paradigm Equities includes investments in other hedge funds. The fair values of the investments in this fund have been estimated using the net asset value per share of the investments. This fund is currently being redeemed. It is unknown at this time when the fund will be fully liquidated.
- (F) Hatteras includes investments in other alternative investment funds including hedge funds and private equity funds. The fair values of the investments in this fund have been estimated using the net asset value per share of the investment. In April 2013, this fund began liquidating. It is unknown at this time when the fund will be fully liquidated.

Except as otherwise noted, the carrying amounts reported in the consolidated balance sheets of cash and cash equivalents, accounts receivable, accounts payable, accrued expenses, and estimated amounts due to third-party payors approximate fair value. The estimated fair value of debt (Note 6), based on quoted market prices for the same or similar issues (Level 2), was approximately \$747,000 and \$748,000 at March 31, 2013 and September 30, 2012, respectively.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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#### 4. ASSETS LIMITED AS TO USE

Assets limited as to use at March 31, 2013 and September 30, 2012 were comprised of the following

|                                                         | 2013              | 2012              |
|---------------------------------------------------------|-------------------|-------------------|
| Assets designated by board and/or management            | \$ 601,972        | \$ 594,769        |
| Limited by statutory requirements for NHP               | 137,482           | 114,671           |
| Assets with trustee                                     | 71,000            | 74,488            |
| Temporarily restricted by donors for specified purposes | 21,155            | 15,709            |
| Beneficial interest in trust                            | 42,369            | 40,021            |
| Permanently restricted by donors for specified purposes | 8,761             | 8,543             |
| Total                                                   | <u>\$ 882,739</u> | <u>\$ 848,201</u> |

Howard Young Medical Center, Inc is the sole beneficiary of the Howard Young Medical Center Trust ("Trust"). The corpus of the Trust is permanently restricted. Realized and unrealized gains on investments are retained in the Trust corpus. Interest and dividend income earned on Trust investments has been and shall be received in perpetuity at least annually for use in operations by Howard Young Medical Center, Inc. The assets of this trust are measured at the fair value of the related investments. The Trust assets were \$42,369 and \$40,021 at March 31, 2013 and September 30, 2012, respectively.

As of March 31, 2013 and September 30, 2012, Ministry's assets limited as to use consisted of the following:

|                                             | 2013              | 2012              |
|---------------------------------------------|-------------------|-------------------|
| Cash and cash equivalents                   | \$ 93,020         | \$ 95,288         |
| U.S. Government and agency securities       | 280,010           | 315,500           |
| Corporate bonds and asset backed securities | 49,619            | 9,424             |
| Mutual funds and exchange-traded funds      | 97,893            | 102,165           |
| Common stocks                               | 7,455             | -                 |
| Common trust funds                          | 311,297           | 283,736           |
| Long-term certificates of deposit           | 75                | 1,038             |
| Other                                       | 1,001             | 1,029             |
| Beneficial interest in trust                | 42,369            | 40,021            |
| Total                                       | <u>\$ 882,739</u> | <u>\$ 848,201</u> |

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

At March 31, 2013, the unrealized losses and related fair value of the investments for which fair value is less than cost, summarized by security type, were as follows:

|                                             | Less Than 12 Months |                 | 12 Months or Greater |                 | Total      |                 |
|---------------------------------------------|---------------------|-----------------|----------------------|-----------------|------------|-----------------|
|                                             | Fair Value          | Unrealized Loss | Fair Value           | Unrealized Loss | Fair Value | Unrealized Loss |
| U S Government and agency securities        | \$ 25,895           | \$ (87)         | \$ 17,905            | \$ (333)        | \$ 43,800  | \$ (420)        |
| Corporate bonds and asset backed securities | 8,650               | (82)            | 1,520                | (102)           | 10,170     | (184)           |
| Common and preferred stocks                 | 1,290               | (138)           | 80                   | (11)            | 1,370      | (149)           |
| Mutual funds                                | 17,937              | (22)            | 2,369                | (192)           | 20,306     | (214)           |
| Total                                       | \$ 53,772           | \$ (329)        | \$ 21,874            | \$ (638)        | \$ 75,646  | \$ (967)        |

At September 30, 2012, the unrealized losses and related fair value of the investments for which fair value is less than cost, summarized by security type, were as follows:

|                                             | Fair Value | Unrealized Loss | Fair Value | Unrealized Loss | Fair Value | Unrealized Loss |
|---------------------------------------------|------------|-----------------|------------|-----------------|------------|-----------------|
| U S Government and agency securities        | \$ 2,094   | \$ (12)         | \$ 28,415  | \$ (687)        | \$ 30,509  | \$ (699)        |
| Corporate bonds and asset backed securities | 1,091      | (51)            | 968        | (91)            | 2,059      | (142)           |
| Common and preferred stocks                 | 926        | (96)            | 923        | (220)           | 1,849      | (316)           |
| Mutual funds                                | 506        | (10)            | 9,003      | (233)           | 9,509      | (243)           |
| Total                                       | \$ 4,617   | \$ (169)        | \$ 39,309  | \$ (1,231)      | \$ 43,926  | \$ (1,400)      |

There were no other-than-temporary impairment losses in 2013 or 2012. Management does not believe there are any material amounts of investments that are other than temporarily impaired.

The composition of investment returns on assets limited as to use for the six months ended March 31, 2013 and for the year ended September 30, 2012 was as follows:

|                                                          | 2013      | 2012      |
|----------------------------------------------------------|-----------|-----------|
| Interest and dividend income                             | \$ 9,345  | \$ 17,506 |
| Net realized gains on sales of investments               | 3,904     | 5,015     |
| Change in net unrealized gains and losses on investments | 23,650    | 54,375    |
| Total investment returns                                 | \$ 36,899 | \$ 76,896 |

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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Investment returns are included in the accompanying consolidated statements of operations and the consolidated statements of changes in total net assets for the six months ended March 31, 2013 and for the year ended September 30, 2012 were as follows:

|                                                             | 2013             | 2012             |
|-------------------------------------------------------------|------------------|------------------|
| Non-operating gains (losses) - net                          | \$ 13,249        | \$ 22,521        |
| Change in net unrealized gains and losses<br>on investments | 23,650           | 54,375           |
| Total investment returns                                    | <u>\$ 36,899</u> | <u>\$ 76,896</u> |

On April 24, 2013, Ministry liquidated approximately \$519,608 of its investments in U.S. Government and agency securities, corporate bonds, asset backed securities, and common trust funds and transferred them to Catholic Health Investment Management Company, a division of Ascension Health.

#### 5. PROPERTY AND EQUIPMENT

A summary of property and equipment at March 31, 2013 and September 30, 2012 is as follows:

|                               | 2013              | 2012              |
|-------------------------------|-------------------|-------------------|
| Land                          | \$ 30,299         | \$ 29,907         |
| Land improvements             | 18,497            | 18,127            |
| Buildings and fixed equipment | 968,299           | 942,750           |
| Movable equipment             | 629,496           | 603,632           |
| Construction in progress      | 57,955            | 62,580            |
|                               | <u>1,704,546</u>  | <u>1,656,996</u>  |
| Less accumulated depreciation | <u>1,023,177</u>  | <u>989,506</u>    |
| Property and equipment - net  | <u>\$ 681,369</u> | <u>\$ 667,490</u> |

A new bed tower and other related projects are currently under construction at St. Elizabeth Hospital in Appleton, Wisconsin, and are expected to be completed over the next two years. In addition, Ministry has various other hospital and clinic construction projects which will be completed at various times over the next year. Also, construction in progress includes costs related to an electronic health record system being implemented over multiple years. It is anticipated the projects will be funded with assets limited as to use.

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

### 6. LONG-TERM DEBT

A summary of long-term debt at March 31, 2013 and September 30, 2012 is as follows:

|                                                                                                                                                         | 2013              | 2012              |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|
| Hospital facility revenue bonds — Ministry Restrcted Group:                                                                                             |                   |                   |
| Series 1993A — Principal maturities due annually through 2022 at an interest rate of 6.1%                                                               | \$ 25,890         | \$ 25,890         |
| Series 1997A — Principal maturities due annually through 2026 at interest rates from 5.6% to 5.9%                                                       | 49,890            | 49,890            |
| Series 2004 — Principal maturities due annually through 2034 at interest rates from 4 0% to 5 0%                                                        | 113,100           | 113,100           |
| Series 2009                                                                                                                                             |                   |                   |
| Series A — Principal maturities due annually through 2029, and interest rates are reset at various intervals (effective rate of 1 1% for 2013 and 2012) | 76,930            | 76,930            |
| Series B — Principal maturities due annually through 2022, and interest rates are reset weekly (effective rates of 0.3% for 2013 and 0 4% for 2012)     | 12,225            | 12,225            |
| Series 2010                                                                                                                                             |                   |                   |
| Series A — Principal maturities due annually through 2023 at interest rates from 2.0% to 5 0%                                                           | 50,370            | 50,370            |
| Series B — Principal maturities due annually through 2035 at interest rates from 3 5% to 5 3%                                                           | 60,000            | 60,000            |
| Series C — Pncipal maturities due annually through 2036, and interest rates are reset weekly (effective rates of 0 3% for 2013 and 0 4% for 2012)       | 20,000            | 20,000            |
| Series 2012                                                                                                                                             |                   |                   |
| Series A — Principal maturities due annually through 2029 at a fixed interest rate                                                                      | 60,000            | 60,000            |
| Series B — Principal matunties due annually through 2029 at a variable interest rate based on a percentage of LIBOR plus a fixed percentage             | 60,000            | 60,000            |
| Series C — Principal maturities due annually through 2029 at interest rates from 2 5% to 5 0%                                                           | 144,790           | 144,790           |
| Hospital facility revenue bonds — Howard Young Health Care, Inc                                                                                         |                   |                   |
| Series 2012 — Principal maturities due annually through 2030 at interest rates from 2 5% to 5.0%                                                        | 21,283            | 21,372            |
| Other                                                                                                                                                   | 14,822            | 15,460            |
| Total long-term debt                                                                                                                                    | <u>\$ 709,300</u> | <u>\$ 710,027</u> |

(Continued)

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

|                                                                                                             | 2013              | 2012              |
|-------------------------------------------------------------------------------------------------------------|-------------------|-------------------|
| Total long-term debt                                                                                        | \$ 709,300        | \$ 710,027        |
| Less:                                                                                                       |                   |                   |
| Current installments                                                                                        | 18,519            | 18,547            |
| Long-term debt being remarketed                                                                             | 30,595            | 30,595            |
| Unamortized bond discount/premium                                                                           | (7,834)           | (8,239)           |
| Long-term debt - less current installments, debt being remarketed,<br>and unamortized bond discount/premium | <u>\$ 668,020</u> | <u>\$ 669,124</u> |

Ministry and certain of the solely sponsored hospitals have formed a restricted group ("Restricted Group") under a master trust indenture ("Indenture"). The related revenue bonds have been issued by the Wisconsin Health and Educational Facilities Authority on behalf of the Restricted Group.

Pursuant to the Indenture, the Restricted Group participating hospitals have executed contribution agreements with Ministry and have pledged their accounts receivable as security for the bonds. Those agreements provide that, in the event they receive written direction from Ministry to do so, the Restricted Group hospitals will transfer to Ministry, by loan or contribution, such of their revenue and assets as necessary to enable Ministry to make debt service payments on the bonds issued under the Indenture and to comply with the Indenture's other provisions.

The Indenture contains various covenants and restrictions including provisions limiting the amount of additional liens and indebtedness which may be incurred and requirements for maintenance of certain financial ratios by the Restricted Group.

Effective February 8, 2012, \$60,000 of Series 2012A Bonds and \$60,000 of Series 2012B Bonds were issued related to the Affinity sole sponsorship. Effective May 1, 2012, \$144,790 of Series 2012C Bonds were issued to refund Series 2002 Bonds. The loss incurred as a result of the refunding of the Series 2002A Bonds was \$6,853, which includes the write-off of the unamortized bond discount, payment of a call premium, and the write-off of deferred financing fees. The loss was recorded in non-operating gains (losses) - net in the consolidated statement of operations.

The Series 2010C Bonds are repriced and can be put back to Ministry on a weekly basis by the bondholders. In the event the Series 2010C Bonds cannot be remarketed, Ministry is obligated to repay the bonds. Therefore these bonds are classified as long-term debt being remarketed on the balance sheet. The 2010C Bonds have been successfully remarketed since issuance.

The Series 2009A Bonds can be put back to Ministry at various future dates, ranging from one week to two months, as determined by the respective mode of each tranche. The Series 2009A Bonds are supported by a letter of credit which expires on April 30, 2016. In the event the Series 2009A Bonds cannot be remarketed, the letter of credit will be drawn upon and Ministry will owe that amount, over a 5 year period, to the letter of credit bank. There have been no draws upon the letter of credit. The Series 2009B Bonds are repriced and can be put back to Ministry on a weekly basis by the bondholders. In the event the Series 2009B Bonds cannot be remarketed, Ministry is obligated to repay the bonds. Therefore these bonds are classified as long-term debt being remarketed on the balance sheet. The Series 2009B Bonds have been successfully remarketed since issuance.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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The Howard Young Health Care, Inc. ("Howard Young") bonds are collateralized by substantially all revenue of the issuing entities and by a mortgage on certain assets. In addition, the loan documents contain various covenants and restrictions including the maintenance of certain financial ratios. During 2012, the Series 1998 and Series 2000 Bonds were refunded with the issuance of Series 2012 Bonds. The loss incurred as a result of the refunding was \$1,031, which includes the write-off of the unamortized bond discount, payment of a call premium, and the write-off of deferred financing fees. The loss was recorded in non-operating gains (losses) - net in the consolidated statement of operations.

Assuming the Series 2009A Bond letters of credit are renewed under similar terms and that the applicable bonds are not successfully remarketed, aggregate scheduled principal payments and sinking fund deposits on long-term debt are as follows:

| <u>Years Ending June 30:</u> |                   |
|------------------------------|-------------------|
| 2013 - Debt being remarketed | \$ 30,595         |
| 2013 - April-June            | 359               |
| 2014                         | 18,572            |
| 2015                         | 18,151            |
| 2016                         | 18,402            |
| 2017                         | 19,106            |
| 2018                         | 19,961            |
| Thereafter                   | <u>584,154</u>    |
| Total                        | <u>\$ 709,300</u> |

In conjunction with Ministry's April 1, 2013 affiliation with Ascension Health, in June 2013, Ministry issued a Notice of Bond Calls and Defeasances to redeem \$305,025 of Series 1993A, 1997A, 2009A, 2009B, 2010C, 2012A and 2012B Bonds. The debt was refinanced using a portion of the proceeds from the issuance of Wisconsin Health and Educational Facilities Revenue Bonds (Ascension Health Alliance Senior Credit Group) Series 2013A and Series 2013B as well as a portion of the proceeds from the issuance of Series 2013 taxable bonds by Ascension Health Alliance. A portion of Ministry's assets were collateralized as part of this transaction. Ministry is not obligated to make payments on this indebtedness but is expected to transfer funds to Ascension Health to assist with its debt service requirements. Current installments of long-term debt and long-term debt being remarketed as presented in the consolidated balance sheet as of March 31, 2013 and the schedule of principal payments and sinking fund deposits on long-term debt presented above reflect debt maturities prior to the refinancing.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

After the refinancing, future principal payments and sinking fund deposits on long-term debt and expected transfers to Ascension Health are as follows:

| <u>Years Ending June 30:</u> |                   |
|------------------------------|-------------------|
| 2013 - April-June            | 359               |
| 2014                         | 16,298            |
| 2015                         | 16,527            |
| 2016                         | 15,983            |
| 2017                         | 17,178            |
| 2018                         | 17,965            |
| Thereafter                   | <u>624,990</u>    |
| Total                        | <u>\$ 709,300</u> |

#### 7. SWAP AGREEMENTS

Ministry maintains interest-rate risk management and cost of capital reduction strategies that use swap derivative instruments to minimize significant, unanticipated earnings fluctuations caused by interest-rate volatility. Ministry's specific goal is to lower the cost of its borrowed funds or increase the return on financial assets. Additional information regarding Ministry's risk-management strategy relative to swap agreements is included in Note 2 to the financial statements.

Ministry has a fixed payer swap, for which it pays a fixed rate and receives a variable rate, in the notional amount of \$75,100 which expires on August 1, 2029. Ministry has a basis swap, for which it pays a tax-exempt variable rate and receives a percentage of a taxable variable rate, to hedge against rising interest costs on Ministry's variable rate debt. As of March 31, 2013 and September 30, 2012, the basis swap has a notional amount of \$120,000 which expires on February 17, 2028. Finally, Ministry has interest rate swap agreements in place which effectively convert the interest payments on \$75,780 of Series 1993A and Series 1997A Bonds from fixed rates to variable rates during the terms of the swaps. These swaps expire at various dates through February 15, 2015.

The net fair value of the swap agreements of \$21,034 and \$25,737 at March 31, 2013 and September 30, 2012, respectively, has been reflected as a long-term liability in the accompanying consolidated balance sheets with the offsetting valuation change impact included in non-operating gains (losses) - net. Ministry received net swap payments of \$133 and \$480 during the six months ended March 31, 2013 and during the year ended September 30, 2012, respectively, which are recorded in non-operating gains (losses) - net in the accompanying consolidated statements of operations.

Ministry's swap agreements contain various collateralization provisions, affecting both Ministry and the swap counterparty, with collateral posting levels which are dependent on the magnitude of the value of the swaps and the credit ratings of the parties. At March 31, 2013, Ministry had posted \$21,432 as collateral pursuant to the fixed payer swap, which is included in assets limited as to use in the consolidated balance sheet.

In July 2013, in conjunction with the refinancing of the Series 1993A and 1997A bonds described in Note 6, Ministry liquidated its interest rate swap agreements relating to the Series 1993A and 1997A bonds. The liquidation resulted in a payment to Ministry of approximately \$400.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

#### 8. LEASES AND COMMITMENTS

Ministry leases office space and equipment from third-parties under noncancelable operating leases which expire at various dates during the next five years. Total rent expense for operating leases during the six months ended March 31, 2013 and during the year ended September 30, 2012, including rents renewable annually, was \$8,345 and \$14,382, respectively. Future minimum lease payments are as follows:

| Years Ending June 30: |                  |
|-----------------------|------------------|
| 2013: April-June      | \$ 2,439         |
| 2014                  | 8,748            |
| 2015                  | 6,395            |
| 2016                  | 3,823            |
| 2017                  | 3,036            |
| 2018                  | 1,709            |
| Thereafter            | <u>3,348</u>     |
| Total                 | <u>\$ 29,498</u> |

Ministry leases offices under operating leases primarily to physicians and the DTC. Rentals received are recorded as other operating revenue when incurred. Future minimum rentals to be received under these agreements are as follows:

| Years Ending June 30: |                  |
|-----------------------|------------------|
| 2013: April-June      | \$ 1,241         |
| 2014                  | 3,152            |
| 2015                  | 1,667            |
| 2016                  | 1,328            |
| 2017                  | 1,337            |
| 2018                  | 1,131            |
| Thereafter            | <u>6,339</u>     |
| Total                 | <u>\$ 16,195</u> |

Ministry leases an ancillary services facility under a direct financing lease to the DTC. At March 31, 2013 and September 30, 2012, Ministry had \$22,286 and \$22,940, respectively, of leases receivable under this agreement. The future minimum lease payments to be received for each of the next five years are \$2,400 per year and total \$27,451 over the term of the agreement as of March 31, 2013.

Ministry has entered into various physician employment contracts which include noncancelable commitments as of March 31, 2013, payable as follows: \$6,770 remainder of 2013, \$5,755 in 2014; \$898 in 2015; and \$32 in 2016. The physician employment contracts generally include performance expectations which management believes will result in revenue production to help fund these commitments.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

Ministry's clinics have various physician employment agreements which are production based. All amounts due under these agreements have been paid or accrued as of March 31, 2013 and September 30, 2012.

At March 31, 2013, Ministry had commitments of \$58,703 related to construction and information technology projects.

Ministry is subject to various legal proceedings and claims that are incidental to its normal business activities. In the opinion of management, the amount of ultimate liability with respect to these actions will not materially affect the consolidated financial position or results of operations of Ministry.

Under the regulations and statutes of the Wisconsin Office of the Commissioner of Insurance (OCI), NHP is required to maintain surplus reserves, or total minimum net assets, determined as a percentage of subscriber premiums. The compulsory surplus requirement for NHP is approximately \$10,858 at March 31, 2013. In certain cases, the OCI also requires organizations to maintain an additional security surplus reserve that, if required of NHP, would be approximately an additional \$3,041 at March 31, 2013. Management believes NHP's net asset balance at March 31, 2013, determined in accordance with accounting practices prescribed by the OCI, is sufficient to meet the compulsory and security reserve requirements.

NHP has reinsurance agreements with an unaffiliated insurance company that limit NHP's losses on individual claims. Under terms of these agreements prior to January 1, 2009, the insurance company reimburses NHP for a percentage of eligible inpatient hospital and medical costs and an additional umbrella policy for catastrophic coverage in excess of a deductible, up to a lifetime limit of \$5,000 per member. As of January 1, 2009, NHP entered into a new reinsurance agreement, under which the insurance company reimburses NHP for a percentage of all eligible service costs in excess of a deductible, up to a \$5,000 lifetime limit. Union groups with contracts that have no lifetime limit are grandfathered in with no limits.

#### 9. PATIENT SERVICE REVENUE

A summary of gross and net patient service revenue (net of contractual allowances and discounts) for the six months ended March 31, 2013 and for the year ended September 30, 2012 is as follows:

|                                                                                                       | 2013       | 2012         |
|-------------------------------------------------------------------------------------------------------|------------|--------------|
| Gross patient service revenue:                                                                        |            |              |
| Inpatient:                                                                                            |            |              |
| Routine services                                                                                      | \$ 153,900 | \$ 305,951   |
| Ancillary services                                                                                    | 436,631    | 772,296      |
| Outpatient                                                                                            | 726,772    | 1,329,710    |
| Total gross patient service revenue                                                                   | 1,317,303  | 2,407,957    |
| Less provisions for contractual adjustments under third-party reimbursement programs and charity care | 653,558    | 1,167,844    |
| Patient service revenue (net of contractual allowances and discounts)                                 | \$ 663,745 | \$ 1,240,113 |

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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For the six months ended March 31, 2013 and for the year ended September 30, 2012, patient service revenue (net of contractual allowances and discounts) recognized from these major payor sources is as follows:

|                                                                                           | 2013              | 2012                |
|-------------------------------------------------------------------------------------------|-------------------|---------------------|
| Medicare, Medicaid, Health Maintenance<br>Organization (HMO) and other third-party payors | \$ 657,487        | \$ 1,228,840        |
| Self-pay                                                                                  | 6,258             | 11,273              |
| Patient service revenue (net of contractual<br>allowances and discounts)                  | <u>\$ 663,745</u> | <u>\$ 1,240,113</u> |

Certain inpatient acute and hospital outpatient and home health services rendered to Medicare beneficiaries are paid at prospectively determined rates. These rates vary according to patient classification systems that are based on clinical, diagnostic and other factors. Certain of the hospitals which meet Medicare guidelines as critical access or sole community hospitals, as well as certain inpatient non-acute services and medical education costs related to Medicare beneficiaries, are paid based upon cost reimbursement methods. For cost reimbursed methods, the hospitals are reimbursed at tentative rates with final settlement determined after submission of annual cost reports and audits by the Medicare fiscal intermediary. Clinics are reimbursed based on federally established fee schedules for Medicare patients.

Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed primarily based upon prospectively determined rates.

The percentage of net patient service revenue applicable to services provided to Medicare and Medicaid patients was approximately 46 and 45 percent during the six months ended March 31, 2013 and the year ended September 30, 2012, respectively.

For uninsured patients that do not qualify for charity care, Ministry recognizes revenue at its standard rate charged for services rendered. Ministry recognizes a percentage of this revenue as an allowance for bad debt based on the historical allowance rate incurred.

During the six months ended March 31, 2013 and during the year ended September 30, 2012, the State of Wisconsin enacted a hospital assessment under which hospitals were assessed a percentage of their revenues. In turn, the State of Wisconsin revised the level of Medicaid reimbursement to those hospitals, improving Medicaid reimbursement for most hospitals. Ministry's assessment for the six months ended March 31, 2013 and for the year ended September 30, 2012 was \$13,860 and \$23,833, respectively, and is included in other expenses in the accompanying consolidated statements of operations. Ministry management estimates that \$24,670 and \$38,582 of additional Medicaid reimbursement was received during the six months ended March 31, 2013 and during the year ended September 30, 2012, respectively.

Ministry has entered into reimbursement agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for reimbursement to Ministry under these agreements is primarily based on discounts from established charges.

## **MINISTRY HEALTH CARE, INC. AND AFFILIATES**

### **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013**

**AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012  
(IN THOUSANDS)**

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The health care industry is subject to numerous laws and regulations of federal, state and local governments. Compliance with these laws and regulations, specifically those relating to the Medicare and Medicaid programs, can be subject to government review and interpretation, as well as unknown and unasserted regulatory actions. Over the last number of years, federal government activity has increased with respect to investigations and allegations concerning possible violations of regulations which could result in the imposition of fines and penalties, as well as repayments of previously billed and collected revenue from patient services. Management believes that Ministry is in substantial compliance with current laws and regulations which may have a material effect on Ministry's financial position or results of operations.

The Centers for Medicare & Medicaid Services (CMS) implemented a project using recovery audit contractors (RACs) as part of CMS's further efforts to assure accurate payments. The project uses the RACs to search for potentially inaccurate Medicare payments that may have been made to health care providers and that were not detected through existing CMS program integrity efforts. Once a RAC identifies a claim it believes is inaccurate, it makes a deduction from or addition to the provider's Medicare reimbursement in an amount estimated to equal the overpayment or underpayment. Ministry will deduct from revenue amounts assessed under the RAC audits at the time a notice is received until such time that estimates of net amounts due can be reasonably estimated. Ministry does not anticipate incurring significant RAC assessments; however, the outcomes of such assessments are unknown and cannot be reasonably estimated.

The Health Information Technology for Economic and Clinic Health (HITECH) portion of the American Recovery and Reinvestment Act of 2009 includes incentives through Medicare and Medicaid reimbursement systems to foster electronic health record (EHR) adoption. In order to be eligible for EHR incentive funding, eligible hospitals and professionals must use a certified EHR system, report quality measures, and achieve "meaningful use," as defined by HITECH. During the six months ended March 31, 2013 and during the year ended September 30, 2012, Ministry participated in the program and recognized revenue of \$2,279 and \$4,894, respectively, in meaningful use incentive payments from Medicare and \$641 and \$7,154, respectively, in payments from Medicaid, which have been reflected as other operating revenue. Incentive payments are subject to retrospective adjustments and audit. Additionally, compliance with the meaningful use criteria is subject to audit by the federal government.

#### **10. MEDICAL CLAIMS**

Total medical claims expense includes payments made by NHP and NHIC to outside healthcare providers during the year and amounts payable at the end of the year. The amount payable at the end of the year includes management's estimate of claims incurred but not reported based on actuarially developed estimates utilizing statistics developed from prior claim payment experience and other factors affecting future payments. To the extent that actual expenses received subsequent to the end of the prior year differ from the estimate, the difference is recorded in the year such claims are reported to Ministry.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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Claims and aggregate health claim reserve activity related to outside providers for the plan during the six months ended March 31, 2013 are as follows:

|                                             | <u>2013</u>      |
|---------------------------------------------|------------------|
| Balance as of September 30, 2012            | \$ 79,232        |
| Inurred related to:                         |                  |
| Period of October 1, 2012 to March 31, 2013 | 265,704          |
| Prior periods                               | <u>(5,892)</u>   |
| Total medical claims incurred               | <u>259,812</u>   |
| Paid related to:                            |                  |
| Period of October 1, 2012 to March 31, 2013 | 191,798          |
| Prior periods                               | <u>70,388</u>    |
| Total medical claims paid                   | <u>262,186</u>   |
| Balance at March 31, 2013                   | <u>\$ 76,858</u> |

The foregoing table indicates a \$5,892 redundancy in the September 30, 2012 claims reserves due to lower than anticipated medical claims. Included in medical claims liability and medical claims expense at March 31, 2013 is \$76,858 for estimates of costs of services provided through such dates but not reported to NHP and NHIC by the outside providers.

Claims and aggregate health claim reserve activity related to outside providers for the plan during the year ended September 30, 2012 are as follows:

|                                            | <u>2012</u>      |
|--------------------------------------------|------------------|
| Balance as of February 8, 2012             | \$ 70,505        |
| Inurred related to:                        |                  |
| Period of February 8 to September 30, 2012 | 355,843          |
| Prior periods                              | <u>(727)</u>     |
| Total medical claims incurred              | <u>355,116</u>   |
| Paid related to:                           |                  |
| Period of February 8 to September 30, 2012 | 276,612          |
| Prior periods                              | <u>69,777</u>    |
| Total medical claims paid                  | <u>346,389</u>   |
| Balance at end of year                     | <u>\$ 79,232</u> |

The foregoing table indicates a \$727 redundancy in the February 8, 2012 claims reserves due to lower than anticipated medical claims. Included in medical claims liability and medical claims expense at September 30, 2012 is \$79,232 for estimates of costs of services provided through such dates but not reported to NHP and NHIC by the outside providers.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

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#### 11. CONCENTRATIONS OF CREDIT RISK

Ministry grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. This mix of gross receivables from patients and third-party payors at March 31, 2013 and September 30, 2012 was as follows:

|                          | 2013 | 2012 |
|--------------------------|------|------|
| Medicare                 | 34%  | 38%  |
| Medicaid                 | 13   | 13   |
| Other third-party payors | 36   | 31   |
| Self pay                 | 17   | 18   |
| Total                    | 100% | 100% |

#### 12. COMMUNITY AND PARTIALLY REIMBURSED CARE

Ministry's hospitals and clinics have policies of providing health care services, without charge or at amounts less than established rates, to those unable to pay a portion of their charges and who meet certain eligibility criteria established in community care policies ("Community Care"). Because collection of amounts determined to qualify as Community Care is not pursued, they are not reported as revenue.

Ministry's hospitals and clinics are providers under the Title XIX Wisconsin and Minnesota Medical Assistance ("Medicaid") and Wisconsin County General Relief ("County") programs. Under these programs, the hospitals and clinics are legally bound to accept the amount determined by the state or county as payment in full for each patient's charges. Accordingly, services provided under the Medicaid and County programs are reported as gross patient service revenue (Note 9).

Ministry's hospitals and clinics maintain records and monitor the level of unreimbursed and partially reimbursed care they provide. Ministry determines the costs associated with providing such community care by aggregating the direct and indirect costs of providing care including salaries, wages, benefits, supplies and other expenses estimated as a ratio of total charges. The cost of community and partially reimbursed care for the six months ended March 31, 2013 and for the year ended September 30, 2012 are summarized as follows:

|                             | 2013      | 2012      |
|-----------------------------|-----------|-----------|
| Costs of services provided: |           |           |
| Community care              | \$ 9,099  | \$ 18,146 |
| Medicaid unreimbursed       | 34,411    | 67,967    |
| Total                       | \$ 43,510 | \$ 86,113 |

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

Certain Ministry hospitals financially support projects endorsed by the Ministry Fund. The Ministry Fund is a management designation of assets to improve the health and provide services to disadvantaged area residents. Monies are maintained at the local hospitals and expended for various specific charitable projects designed to serve their communities. Ministry's hospitals have expensed \$116 and \$218 during the six months ended March 31, 2013 and during the year ended September 30, 2012, respectively, as support for these projects. Operating expenses include costs incurred by the hospitals to implement the projects.

Ministry's hospitals also support a variety of activities through Marian. Ministry contributed \$49 and \$773 during the six months ended March 31, 2013 and during the year ended September 30, 2012, respectively, to Marian to support its activities, including other similar charitable activities.

In summary, Ministry's Community Care activities for the six months ended March 31, 2013 and for the year ended September 30, 2012 were as follows:

|                      | 2013     | 2012      |
|----------------------|----------|-----------|
| Community care       | \$ 9,099 | \$ 18,146 |
| Contributions for:   |          |           |
| Ministry Fund        | 116      | 218       |
| Marian Health System | 49       | 773       |
| Total                | \$ 9,264 | \$ 19,137 |

Ministry also provides a variety of additional community benefits including community education programs, counseling, clinics, medical education and research and other cash and in-kind contributions for the benefit of the local or broader communities. Expenses related to these community benefit activities and the unreimbursed cost of care activities for Medicaid enrollees totaled \$52,075 and \$110,736 for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively.

### 13. INCOME TAXES

NHP and NHIC are for-profit entities and are required to file federal tax returns.

Income tax payable consists of the following components:

|                      | 2013     | 2012   |
|----------------------|----------|--------|
| Federal income taxes | \$ 2,656 | \$ 583 |
| State income taxes   | 456      | 271    |
| Income tax payable   | \$ 3,112 | \$ 854 |

NHP paid approximately \$2,118 and \$4,991 in estimated federal taxes during the six months ended March 31, 2013 and during the year ended September 30, 2012, respectively. The income tax payable at March 31, 2013 and at September 30, 2012 of \$3,112 and \$854, respectively, is recorded in accrued expenses and other liabilities in the combined balance sheets. For federal tax purposes, NHP files consolidated tax returns with NHIC.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012  
(IN THOUSANDS)

Deferred taxes result from the effect of transactions that are recognized in different periods for financial and tax reporting purposes. The deferred taxes relate primarily to a portion of the provision for estimated incurred but not reported claims, accruals, and depreciation on property and equipment, and results in a net deferred tax asset of \$591 at March 31, 2013 and a net deferred tax liability of \$68 at September 30, 2012, respectively.

The net deferred tax liability at March 31, 2013 and September 30, 2012 is comprised of the following components:

|                                    | 2013     | 2012     |
|------------------------------------|----------|----------|
| Gross deferred tax assets          | \$ 2,222 | \$ 2,078 |
| Gross deferred tax liabilities     | (1,631)  | (2,146)  |
| Net deferred tax asset (liability) | \$ 591   | \$ (68)  |

The deferred tax asset (liability) is included in other current assets in the accompanying consolidated balance sheets.

The income tax provision consists of the following major components included in non-operating gains (losses), net:

|                             | 2013     | 2012     |
|-----------------------------|----------|----------|
| Current income tax expense  | \$ 3,424 | \$ 4,144 |
| Deferred income tax expense | 1,000    | 1,976    |
|                             | \$ 4,424 | \$ 6,120 |

NHP's income tax expense differs from the amount obtained by applying the federal statutory rate of 35 percent to income before income taxes as follows:

|                                             | 2013     | 2012     |
|---------------------------------------------|----------|----------|
| Income tax expense at statutory rate of 35% | \$ 4,239 | \$ 5,295 |
| State income tax, net of federal rate       | 921      | 1,195    |
| Other, including change in accrual          | (736)    | (370)    |
| Total income tax expense                    | \$ 4,424 | \$ 6,120 |

As of March 31, 2013, there are no operating losses or tax credit carry forwards available for federal or state tax purposes.

Ministry files income tax returns in the U.S. federal jurisdiction and various states. With few exceptions, Ministry is no longer subject to income tax examinations by the U.S. federal, state or local tax authorities for years before 2009.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012  
(IN THOUSANDS)

#### 14. PENSION PLANS

Ministry and certain solely sponsored hospital affiliates participate in a pension plan sponsored by Marian. The Marian Health System Employee Retirement Plan ("Plan") is a multi-employer plan which provides defined benefits to employees of participating hospital affiliates, along with employees of other Marian and SSM related participating employers, who began employment prior to January 1, 2006. Ministry and the participating employers' employees become participants in the Plan upon the attainment of age 21 and the completion of 1,000 hours of service. Benefits under the Plan are based on employee years of credited service and compensation, as defined, paid either in lump sum or annuity form. Contributions to the Plan, which are also the amounts expensed in the financial statements, are intended to provide not only for benefits attributed to service to date, but also for those expected to be earned in the future. Upon termination of the Plan or withdrawal of a participating employer, if assets in the participating employer's are insufficient to pay all liabilities with respect to its participants, an assessment will be made on the accounts of the other participating employers. Plan information is not publically available.

In April 2013, upon being acquired by Ascension Health, Marian ceased to be the sponsor of the Plan. Ministry assumed the sponsorship of its portion of the Plan, which was reclassified as a single employer plan, and the other sponsors assumed sponsorship of their respective portions of the Plan. In June 2013, Ministry elected to freeze its pension plan effective December 31, 2014.

Following is a summary of the assets, obligations and assumptions of Ministry's plan after Ministry became the sponsor based on an actuarial valuation as of April 1, 2013:

|                                                                                           |                    |
|-------------------------------------------------------------------------------------------|--------------------|
|                                                                                           | <u>(Unaudited)</u> |
|                                                                                           | <u>2013</u>        |
| Plan assets at fair value                                                                 | \$ 284,707         |
| Present value of benefit obligation<br>(includes effect of future compensation increases) | <u>378,848</u>     |
| Plan assets less than present value of<br>benefit obligation                              | <u>\$ (94,141)</u> |
| Assumptions used in actuarial valuation:                                                  |                    |
| Discount rate                                                                             | 4.25 %             |
| Expected return on plan assets                                                            | 7 10 %             |

Ministry has not accrued for the underfunded projected benefit obligation of the Plan as of March 31, 2013 because at that time the Plan was a multiemployer plan.

For the six months ended March 31, 2013 and for the year ended September 30, 2012, Ministry's contributions were 40 percent and 47 percent, respectively, of the total contributions to the Plan. Ministry's pension expense and contributions and benefits paid for the six months ended March 31, 2013 and for the year ended September 30, 2012 were as follows:

|                                   |             |             |
|-----------------------------------|-------------|-------------|
|                                   | <u>2013</u> | <u>2012</u> |
| Pension expense and contributions | \$ 4,102    | \$ 10,917   |
| Benefits paid (unaudited)         | 7,124       | 16,374      |

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

The same employers also sponsor a tax sheltered annuity retirement plan, which entails employer matching of 50 percent of employee contributions, up to a defined limit. Ministry's expense relating to employer matching for that plan was \$2,696 and \$5,497 for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively.

Certain other affiliates, along with Ministry and the participating employers, also participate in various other pension plans and supplemental compensation plans which are primarily defined contribution plans. Expense under these plans amounted to \$9,685 and \$19,384 for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively.

Affinity sponsors the Affinity Health System, Inc. Retirement Plan ("Affinity Plan") and a related trust to provide defined retirement benefits for employees of Affinity with the exception of CMC. Employees become participants in the Affinity Plan upon the attainment of age 21 and the completion of 1,000 hours of service. Benefits under the Affinity Plan are based on the employee's years of credited service and covered compensation, as defined. Contributions to the Affinity Plan are intended to provide not only for benefits attributed to service to date, but also for those expected to be earned in the future.

Data and assumptions relative to the Affinity Plan as of March 31, 2013 and September 30, 2012 and for the periods from September 30, 2012 to March 31, 2013 and from February 8, 2012 to September 30, 2012 are as follows:

|                                                     | 2013        | 2012        |
|-----------------------------------------------------|-------------|-------------|
| Actuarial present value of benefit obligations:     |             |             |
| Accumulated benefit obligation                      | \$ 211,273  | \$ 209,833  |
| Change in projected benefit obligation:             |             |             |
| Projected benefit obligation at beginning of period | \$ 226,395  | \$ 202,560  |
| Service cost                                        | 5,017       | 5,970       |
| Interest cost                                       | 5,065       | 7,094       |
| Actuarial (gain) loss                               | (4,053)     | 17,037      |
| Benefits and expenses paid                          | (5,251)     | (6,266)     |
| Projected benefit obligation at end of period       | 227,173     | 226,395     |
| Change in plan assets:                              |             |             |
| Fair value of plan assets at beginning of period    | 161,089     | 147,455     |
| Actual return on plan assets                        | 12,513      | 9,547       |
| Employer contributions                              | 1,500       | 10,353      |
| Benefits and expenses paid                          | (5,250)     | (6,266)     |
| Fair value of plan assets at end of period          | 169,852     | 161,089     |
| Funded status                                       | \$ (57,321) | \$ (65,306) |

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

|                                                                                                                         | 2013       | 2012        |
|-------------------------------------------------------------------------------------------------------------------------|------------|-------------|
| Amounts not yet reflected in net periodic pension cost and included as an accumulated debit to unrestricted net assets: |            |             |
| Accumulated loss                                                                                                        | \$ (3,523) | \$ (14,391) |
| Net pension liability consists of the following:                                                                        |            |             |
| Noncurrent pension liability included in long-term liabilities                                                          | \$ 57,321  | \$ 65,305   |
| Components of net periodic pension cost:                                                                                |            |             |
| Service cost                                                                                                            | \$ 5,017   | \$ 5,970    |
| Interest cost on projected benefit obligation                                                                           | 5,064      | 7,093       |
| Expected return on plan assets                                                                                          | (5,696)    | (6,902)     |
| Net periodic pension cost                                                                                               | \$ 4,385   | \$ 6,161    |
| Assumptions used                                                                                                        |            |             |
| Discount rate to determine projected benefit obligation:                                                                |            |             |
| Active grandfathered lump-sum benefit                                                                                   | 8.00%      | 8.00%       |
| All other liabilities                                                                                                   | 3.78       | 3.58        |
| Discount rate to determine net periodic pension cost:                                                                   |            |             |
| Active grandfathered lump-sum benefit                                                                                   | 8.00       | 8.00        |
| All other liabilities                                                                                                   | 3.58       | 4.44        |
| Rate of increase in compensation levels:                                                                                |            |             |
| Age 25 – 34                                                                                                             | 5.43       | 5.43        |
| Age 35 – 44                                                                                                             | 4.76       | 4.76        |
| Age 45 – 54                                                                                                             | 4.01       | 4.01        |
| Age 55 – 64                                                                                                             | 3.18       | 3.18        |
| Age 65 and older                                                                                                        | 2.27       | 2.27        |

The discount rates reflect the best estimate of the value of the plan because the liabilities are valued using current market rates through the use of the Mercer Yield Curve, except for the portion of actively-employed grandfathered participants' benefits that are assumed to be paid as a lump sum, which is valued at the plan's conversion rate of 8 percent. Currently 70 percent of benefits are assumed to be paid as a lump sum. The long-term rate of return on assets reflects historical returns and future expectations for returns in each asset class, as well as targeted asset allocation percentages within the pension portfolio. Affinity's investment strategy is of a long-term nature and is intended to ensure that funds are available to pay benefits as they become due and to maximize the trust's total return at an appropriate level of investment risk.

The target investment policy is 65 percent equity securities and 35 percent fixed income securities. The asset allocation of the pension plan at March 31, 2013 is as follows:

|                                 | 2013 |
|---------------------------------|------|
| Domestic equity securities      | 55%  |
| International equity securities | 11   |
| U.S. Government obligations     | 16   |
| Corporate debt obligations      | 16   |
| Money market fund               | 2    |
| Total                           | 100% |

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

The contributions for the Affinity Plan for the three months ending June 30, 2013 are estimated to be \$11,978. The benefits expected to be paid for the next ten years are as follows:

| Years Ending June 30 |          |
|----------------------|----------|
| 2013 April-June      | \$ 2,537 |
| 2014                 | 11,476   |
| 2015                 | 11,547   |
| 2016                 | 12,233   |
| 2017                 | 12,897   |
| 2018                 | 13,572   |
| 2019 - 2022          | 55,158   |

The following tables present the Affinity Plan's fair value hierarchy for those assets measured at fair value on a recurring basis as of March 31, 2013 and September 30, 2012:

|                                      | 2013       |           |           |         |
|--------------------------------------|------------|-----------|-----------|---------|
|                                      | Total      | Level 1   | Level 2   | Level 3 |
| Investments                          |            |           |           |         |
| Cash and cash equivalents            | \$ 2,700   | \$ 2,700  | \$ -      | \$ -    |
| U S Government and agency securities | 27,216     | -         | 27,216    | -       |
| Corporate bonds                      | 20,941     | -         | 20,941    | -       |
| Foreign bonds                        | 3,618      | -         | 3,618     | -       |
| Municipal bonds                      | 1,771      | -         | 1,771     | -       |
| Domestic common stocks               | 65,097     | 65,097    | -         | -       |
| Foreign stocks                       | 18,798     | 18,798    | -         | -       |
| UBS - U.S. Small Cap Equity Fund     | 29,711     | -         | 29,711    | -       |
| Total                                | \$ 169,852 | \$ 86,595 | \$ 83,257 | \$ -    |

|                                      | 2012       |           |           |         |
|--------------------------------------|------------|-----------|-----------|---------|
|                                      | Total      | Level 1   | Level 2   | Level 3 |
| Investments                          |            |           |           |         |
| Cash and cash equivalents            | \$ 10,725  | \$ 10,725 | \$ -      | \$ -    |
| U S Government and agency securities | 22,842     | -         | 22,842    | -       |
| Corporate bonds                      | 21,214     | -         | 21,214    | -       |
| Foreign bonds                        | 3,400      | -         | 3,400     | -       |
| Municipal bonds                      | 1,854      | -         | 1,854     | -       |
| Domestic common stocks               | 56,911     | 56,911    | -         | -       |
| Foreign stocks                       | 18,112     | 18,112    | -         | -       |
| UBS - U S Small Cap Equity Fund      | 26,031     | -         | 26,031    | -       |
| Total                                | \$ 161,089 | \$ 85,748 | \$ 75,341 | \$ -    |

See Note 3 for descriptions of the fair value hierarchy and the fair value determination methods for different classes of investments.

In June 2013, Ministry elected to freeze the aforementioned pension plans, which means that no additional benefit accruals will be earned, and terminate all of the aforementioned defined contribution plans effective December 31, 2014. Eligible participants in each of these plans will transition into an Ascension Health sponsored retirement plan beginning on January 1, 2015.

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

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#### 15. FOUNDATIONS

Various foundations ("Foundations") solicit and hold certain funds on behalf of Ministry's respective hospitals. The purposes of the Foundations are to receive and maintain funds for charitable, religious, scientific, literary and educational purposes on behalf of the hospitals and other tax-exempt organizations. The accompanying consolidated financial statements include the assets, liabilities and results of operations for certain of the Foundations.

Certain other Foundations are not consolidated in the accompanying financial statements because Ministry and its affiliates do not control those Foundations. Net assets of \$1,090 and \$2,211, representing Ministry's beneficial interest in nonconsolidated Foundations, are included in other current assets and investments in affiliates and other assets in the accompanying consolidated balance sheets at March 31, 2013 and September 30, 2012, respectively.

Pledges receivable over one year are discounted at 3 percent. Pledges receivable at March 31, 2013, consisted of the following:

|                                            |                        |
|--------------------------------------------|------------------------|
| Amounts receivable:                        |                        |
| In less than one year                      | \$ 1,960               |
| In one to five years                       | 5,480                  |
| Thereafter                                 | 1,044                  |
| Less — discount                            | (441)                  |
| Less — allowance for uncollectible pledges | <u>(185)</u>           |
| Net pledges receivable                     | <u><u>\$ 7,858</u></u> |

Pledges receivable due in less than one year are recorded as other current assets on the consolidated balance sheets. Pledges receivable due in one year or greater are recorded within investments in affiliates and other assets on the consolidated balance sheets.

Ministry affiliates periodically receive transfers of funds from the Foundations not consolidated within the accompanying financial statements for capital or other needs. Such transfers of funds are reported in the accompanying financial statements as contributions from these Foundations. The amounts received were \$1,083 and \$158 for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively.

#### 16. ENDOWMENT FUNDS

Ministry applies guidance regarding the net asset classification and disclosures for funds subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA). This guidance provides a framework for disclosures about an organization's endowment funds.

Ministry's endowments are held at its various affiliates' Foundations. These endowments consist of several different donor-restricted endowment funds, and funds designated by the respective Foundation's boards, as endowments established for a variety of purposes consistent with the Foundations' missions. Net assets associated with these endowment funds are classified and reported as unrestricted, permanently restricted or temporarily restricted based on the existence or absence of donor imposed restrictions.

# MINISTRY HEALTH CARE, INC. AND AFFILIATES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013

AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012

(IN THOUSANDS)

Ministry's management has interpreted the Wisconsin UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation has classified as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portions of the donor-restricted endowment fund that are not classified in permanently restricted net assets are classified as temporarily restricted net assets until appropriated for expenditure by the Foundation. Each Foundation Board has adopted investment and spending policies designed to earn a rate of return that will meet or exceed the sum of the distribution rate, anticipated inflation, investment fees and administrative costs.

Ministry's endowment net asset composition by fund type was as follows as of March 31, 2013 and September 30, 2012:

| 2013             |              |                        |                        |           |
|------------------|--------------|------------------------|------------------------|-----------|
|                  | Unrestricted | Temporarily Restricted | Permanently Restricted | Total     |
| Donor-restricted | \$ -         | \$ 1,083               | \$ 8,732               | \$ 9,815  |
| Board-designated | 4,588        | -                      | -                      | 4,588     |
| Total            | \$ 4,588     | \$ 1,083               | \$ 8,732               | \$ 14,403 |

  

| 2012             |              |                        |                        |           |
|------------------|--------------|------------------------|------------------------|-----------|
|                  | Unrestricted | Temporarily Restricted | Permanently Restricted | Total     |
| Donor-restricted | \$ -         | \$ 842                 | \$ 8,520               | \$ 9,362  |
| Board-designated | 4,383        | -                      | -                      | 4,383     |
| Total            | \$ 4,383     | \$ 842                 | \$ 8,520               | \$ 13,745 |

## MINISTRY HEALTH CARE, INC. AND AFFILIATES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE SIX MONTHS ENDED MARCH 31, 2013 AND AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2012 (IN THOUSANDS)

The changes in endowments by net asset class for Ministry were as follows for the six months ended March 31, 2013 and for the year ended September 30, 2012:

|                                        | 2013            |                        |                        |                  |
|----------------------------------------|-----------------|------------------------|------------------------|------------------|
|                                        | Unrestricted    | Temporarily Restricted | Permanently Restricted | Total            |
| Endowment net assets beginning of year | \$ 4,383        | \$ 842                 | \$ 8,520               | \$ 13,745        |
| Investment return                      | 209             | 280                    | 2                      | 491              |
| Fee allocation                         | (12)            | (16)                   | -                      | (28)             |
| Contributions to endowment             | 8               | -                      | 171                    | 179              |
| Reclassification/transfers/other       | -               | (23)                   | 39                     | 16               |
| Endowment net assets end of year       | <u>\$ 4,588</u> | <u>\$ 1,083</u>        | <u>\$ 8,732</u>        | <u>\$ 14,403</u> |

  

|                                        | 2012            |                        |                        |                  |
|----------------------------------------|-----------------|------------------------|------------------------|------------------|
|                                        | Unrestricted    | Temporarily Restricted | Permanently Restricted | Total            |
| Endowment net assets beginning of year | \$ 3,071        | \$ 540                 | \$ 6,520               | \$ 10,131        |
| Investment return                      | 435             | 782                    | 1                      | 1,218            |
| Fee allocation                         | (19)            | (23)                   | -                      | (42)             |
| Contributions to endowment             | 13              | -                      | 156                    | 169              |
| Reclassification/transfers/other       | 883             | (457)                  | 1,843                  | 2,269            |
| Endowment net assets end of year       | <u>\$ 4,383</u> | <u>\$ 842</u>          | <u>\$ 8,520</u>        | <u>\$ 13,745</u> |

#### 17. MALPRACTICE INSURANCE

Ministry has professional liability insurance with limits of \$1,000 per claim and \$3,000 in aggregate for claims made during a policy year. The deductible limits for this coverage are the same as the policy limits, effectively making most of Ministry self-insured for any losses up to these limits. An estimate of claims incurred but not reported is recorded within accrued liabilities. Ministry's losses in excess of these amounts are generally fully covered through its mandatory participation in the Injured Patient and Families Compensation Fund ("Fund") of the State of Wisconsin. Ministry also has additional professional liability insurance with an aggregate limit of \$20,000 for affiliates that do not participate in the Fund. Professional liability insurance expense totaled \$(633) and \$2,132 for the six months ended March 31, 2013 and for the year ended September 30, 2012, respectively.

#### 18. AFFILIATIONS

Ministry is the sole corporate member of Howard Young. Howard Young is the sole corporate member of the other Howard Young entities listed in Note 1. Ministry is also the sole corporate member of Door County Memorial Hospital, Inc. ("Door County"). If Ministry and Howard Young or Door County were to terminate the affiliations, their net assets as of the affiliation dates plus one-half of the increase in the net assets since the affiliation dates or the net assets as of the date of termination, whichever is less, would be distributed to a not-for-profit entity designated by the Howard Young Board of Directors or to the Door County Memorial Hospital Foundation, and such entities may not be related to Ministry.



**Independent Auditor's Report  
on the Supplementary Consolidating Information**

To the Board of Directors of  
Ministry Health Care, Inc.  
Milwaukee, Wisconsin

We have audited the consolidated financial statements of Ministry Health Care, Inc. and Affiliates as of and for the six months ended March 31, 2013 and as of and for the year ended September 30, 2012 and have issued our report thereon which contains an unmodified opinion on those consolidated financial statements. See pages 1 and 2. Our audits were performed for the purpose of forming an opinion on the consolidated financial statements as a whole.

The consolidating information is presented for purposes of additional analysis rather than to present the financial position, results of operations and changes in unrestricted net assets of the individual entities and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

*McGladrey LLP*

Milwaukee, Wisconsin  
August 2, 2013

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information  
As of March 31, 2013  
(In thousands)

|                                            | Affinity Health System (e) | Sacred Heart-St. Mary's Hospitals | St. Joseph's Hospital (o) | St. Michael's Hospital (e) | St. Elizabeth's Hospital | Victory Medical Center | Door County Memorial Hospital | Howard Young Health Care (e) | St. Clare's Hospital (e) | Good Samaritan Health Center (e) | Ministry Home Care | Ministry Medical Group - Weston | Ministry Medical Group - Anesthesia | Ministry Health Care (b) | Eliminations and Reclassifications | Total        |
|--------------------------------------------|----------------------------|-----------------------------------|---------------------------|----------------------------|--------------------------|------------------------|-------------------------------|------------------------------|--------------------------|----------------------------------|--------------------|---------------------------------|-------------------------------------|--------------------------|------------------------------------|--------------|
| <b>ASSETS</b>                              |                            |                                   |                           |                            |                          |                        |                               |                              |                          |                                  |                    |                                 |                                     |                          |                                    |              |
| <b>CURRENT ASSETS</b>                      |                            |                                   |                           |                            |                          |                        |                               |                              |                          |                                  |                    |                                 |                                     |                          |                                    |              |
| Cash and cash equivalents                  | \$ 87,569                  | \$ 4,719                          | \$ 92,271                 | \$ 42,272                  | \$ 2,737                 | \$ 2,273               | \$ 7,535                      | \$ 12,859                    | \$ 10,582                | \$ 2,155                         | \$ 638             | \$ -                            | \$ 547                              | \$ 26,798                | \$ -                               | \$ 303,153   |
| Assets limited as to use                   | 4,112                      | 2,078                             | 1,290                     | 827                        | -                        | 99                     | 380                           | 399                          | 252                      | 755                              | 227                | -                               | -                                   | 32,621                   | -                                  | 43,786       |
| Net patient accounts receivable            | 51,560                     | 18,885                            | 66,118                    | 20,953                     | 4,329                    | 2,134                  | 8,211                         | 9,040                        | 9,981                    | 2,722                            | 7,975              | 480                             | 787                                 | -                        | (1,437)                            | 181,318      |
| Other current assets                       | 38,867                     | 3,805                             | 44,584                    | 4,670                      | 844                      | 317                    | 7,821                         | 2,379                        | 6,427                    | 950                              | 1,137              | 248                             | 40                                  | 76,638                   | (107,333)                          | 84,978       |
| Total current assets                       | 183,108                    | 30,087                            | 194,180                   | 68,722                     | 7,710                    | 4,823                  | 23,747                        | 24,777                       | 27,242                   | 6,582                            | 9,577              | 726                             | 1,480                               | 138,255                  | (106,770)                          | 623,235      |
| <b>ASSETS LIMITED AS TO USE</b>            |                            |                                   |                           |                            |                          |                        |                               |                              |                          |                                  |                    |                                 |                                     |                          |                                    |              |
| PROPERTY AND EQUIPMENT - Net               | 171,188                    | 4,884                             | 98,156                    | 27,772                     | 2,830                    | 2                      | 28,751                        | 114,688                      | -                        | 22,681                           | -                  | -                               | -                                   | 371,821                  | -                                  | 838,853      |
| INVESTMENTS IN AFFILIATES AND OTHER ASSETS | 257,328                    | 69,376                            | 66,215                    | 46,873                     | 10,928                   | 11,824                 | 35,250                        | 42,911                       | 71,555                   | 5,882                            | 2,401              | 529                             | -                                   | 38,269                   | -                                  | 881,389      |
| LEASE RECEIVABLE                           | 7,138                      | 1,802                             | 277                       | 1,642                      | -                        | 18                     | -                             | 3,626                        | 6,770                    | 348                              | 275                | 570                             | 60                                  | 638,260                  | (825,731)                          | 35,049       |
| TOTAL                                      | \$ 628,760                 | \$ 108,208                        | \$ 378,837                | \$ 145,108                 | \$ 21,468                | \$ 16,465              | \$ 85,748                     | \$ 188,002                   | \$ 128,499               | \$ 35,891                        | \$ 12,853          | \$ 1,825                        | \$ 1,540                            | \$ 1,187,735             | \$ (734,501)                       | \$ 2,189,538 |

Notes

- (e) Includes the accounts of controlled foundations and other subsidiaries  
(b) Includes the accounts of Ministry Health Care, Asaple Community Center and Putnam Capital Management  
(c) To eliminate intercompany amounts associated with 1993, 1997, 2004, 2008, 2010 and 2012 Hospital Facility Revenue Bonds  
(d) To eliminate other intercompany balances

(Continued)

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (Continued)  
As of March 31, 2013  
(In thousands)

|                                                                                  | Affinity Health System (a) | St. Mary's Hospitals | Sacred Heart-Hospital (a) | St. Joseph's Hospital (a) | St. Michael's Hospital (a) | St. Elizabeth's Hospital | Vicary Medical Center | Door County Memorial Hospital | Howard Young Health Care (e) | St. Clare's Hospital (e) | Good Samaritan Health Center (e) | Ministry Home Care | Ministry Medical Group - Western Anesthesia | Ministry Health Care (b) | Eliminations and Reclassifications | Total        |
|----------------------------------------------------------------------------------|----------------------------|----------------------|---------------------------|---------------------------|----------------------------|--------------------------|-----------------------|-------------------------------|------------------------------|--------------------------|----------------------------------|--------------------|---------------------------------------------|--------------------------|------------------------------------|--------------|
| <b>LIABILITIES AND NET ASSETS</b>                                                |                            |                      |                           |                           |                            |                          |                       |                               |                              |                          |                                  |                    |                                             |                          |                                    |              |
| <b>CURRENT LIABILITIES</b>                                                       |                            |                      |                           |                           |                            |                          |                       |                               |                              |                          |                                  |                    |                                             |                          |                                    |              |
| Current installments of long-term debt                                           | \$ 14,048                  | \$ 2,050             | \$ -                      | \$ -                      | \$ 920                     | \$ 80                    | \$ 748                | \$ 920                        | \$ 856                       | \$ -                     | \$ -                             | \$ 380             | \$ -                                        | \$ 18,238                | \$ (17,709)                        | \$ 18,519    |
| Long-term debt being refinanced                                                  | -                          | -                    | -                         | -                         | -                          | -                        | -                     | -                             | -                            | -                        | -                                | -                  | -                                           | 30,595                   | -                                  | 30,595       |
| Accounts payable, accrued expenses and other liabilities                         | 84,510                     | 12,108               | 24,870                    | 12,801                    | 2,422                      | 1,437                    | 4,849                 | 6,317                         | 33,052                       | 2,287                    | 5,948                            | 1,479              | 238                                         | 62,223                   | (88,821)                           | 164,704      |
| Medical claims liability                                                         | 78,271                     | -                    | -                         | -                         | -                          | -                        | -                     | -                             | -                            | -                        | -                                | -                  | -                                           | -                        | (1,413)                            | 78,859       |
| Estimated amounts due to third-party payors                                      | 844                        | 2,209                | 4,173                     | 3,016                     | 98                         | (379)                    | 551                   | 3,548                         | 2,295                        | -                        | -                                | -                  | -                                           | -                        | -                                  | 18,358       |
| <b>Total current liabilities</b>                                                 | 177,879                    | 16,427               | 28,051                    | 16,743                    | 2,608                      | 1,807                    | 6,120                 | 10,720                        | 35,347                       | 2,287                    | 6,208                            | 1,479              | 238                                         | 109,053                  | (108,743)                          | 307,032      |
| <b>LONG-TERM LIABILITIES</b>                                                     |                            |                      |                           |                           |                            |                          |                       |                               |                              |                          |                                  |                    |                                             |                          |                                    |              |
| Long-term debt - Less current installments and unamortized bond discount/premium | 118,095                    | 20,039               | -                         | 3,314                     | 825                        | 11,488                   | 14,310                | 20,428                        | 152,140                      | 410                      | 328                              | -                  | 346                                         | 834,230                  | (311,069)                          | 868,020      |
| <b>Total liabilities</b>                                                         | 388,055                    | 36,466               | 28,353                    | 20,265                    | 3,486                      | 13,285                   | 20,865                | 31,282                        | 187,697                      | 2,625                    | 7,958                            | 1,825              | 2,238                                       | 789,652                  | (420,222)                          | 1,095,170    |
| <b>NET ASSETS (DEFICIENCY)</b>                                                   |                            |                      |                           |                           |                            |                          |                       |                               |                              |                          |                                  |                    |                                             |                          |                                    |              |
| Unrestricted                                                                     | 243,631                    | 69,159               | 347,062                   | 120,850                   | 17,980                     | 3,168                    | 64,932                | 107,194                       | (81,589)                     | 30,947                   | 4,285                            | -                  | (698)                                       | 397,874                  | (314,279)                          | 1,032,083    |
| Temporarily restricted                                                           | 11,348                     | 587                  | 2,285                     | 1,179                     | -                          | -                        | 281                   | 5,068                         | 191                          | 19                       | 10                               | -                  | -                                           | 208                      | -                                  | 21,155       |
| Permanently restricted                                                           | 5,728                      | -                    | 137                       | 2,815                     | -                          | -                        | 2                     | 42,448                        | -                            | -                        | -                                | -                  | -                                           | -                        | -                                  | 51,120       |
| <b>Total net assets (deficiency)</b>                                             | 260,705                    | 89,743               | 349,484                   | 124,844                   | 17,980                     | 3,170                    | 64,793                | 154,710                       | (81,398)                     | 32,086                   | 4,295                            | -                  | (698)                                       | 398,083                  | (314,279)                          | 1,104,368    |
| <b>TOTAL</b>                                                                     | \$ 628,780                 | \$ 108,209           | \$ 378,837                | \$ 145,109                | \$ 21,468                  | \$ 16,465                | \$ 85,748             | \$ 186,002                    | \$ 128,469                   | \$ 35,591                | \$ 12,253                        | \$ 1,825           | \$ 1,540                                    | \$ 1,187,736             | \$ (734,501)                       | \$ 2,199,538 |

Notes

- (a) Includes the accounts of controlled foundations and other subsidiaries
- (b) Includes the accounts of Ministry Health Care - Agape Community Center, and Puhim Capital Management
- (c) To eliminate intercompany amounts associated with 1993, 2004, 2006, 2010 and 2012 Hospital Facility Revenue Bonds
- (d) To eliminate other intercompany balances
- (e) To eliminate the investment in related affiliates

(Continued)

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (Continued)

As of September 30, 2012

(In thousands)

| System (a)                                 | Affinity Health | Sacred Heart - St. Mary's Hospital | St. Joseph's Hospital (a) | St. Michael's Hospital (a) | St. Elizabeth's Hospital | Victory Medical Center | Door County Memorial Hospital | Howard Young Health Care (b) | St. Clare's Hospital (a) | Good Samaritan Health Center (a) | Ministry Home Care | Ministry Medical Group - Weston | Ministry Medical Group - Anesthesia | Ministry Health Care (b) | Eliminations and Reclassifications | Total        |
|--------------------------------------------|-----------------|------------------------------------|---------------------------|----------------------------|--------------------------|------------------------|-------------------------------|------------------------------|--------------------------|----------------------------------|--------------------|---------------------------------|-------------------------------------|--------------------------|------------------------------------|--------------|
|                                            | \$ 110,218      | \$ 2,875                           | \$ 67,527                 | \$ 46,483                  | \$ 1,853                 | \$ 1,870               | \$ 9,732                      | \$ 9,854                     | \$ 6,219                 | \$ 1,171                         | \$ 645             | \$ -                            | \$ 1,208                            | \$ 36,874                | \$ -                               | \$ 208,429   |
| Cash and cash equivalents                  | 2,135           | 2,588                              | 1,236                     | 827                        | -                        | 80                     | 380                           | 398                          | 252                      | 1,055                            | 227                | -                               | -                                   | 32,821                   | -                                  | 42,918       |
| Assets limited as to use                   | 49,100          | 20,616                             | 82,387                    | 22,986                     | 5,209                    | 2,267                  | 9,786                         | 10,925                       | 11,081                   | 3,649                            | 7,760              | 262                             | 764                                 | -                        | (1,338)                            | 205,715      |
| Net patient accounts receivable            | 31,744          | 3,894                              | 11,541                    | 4,875                      | 573                      | 870                    | 10,464                        | 2,836                        | 8,288                    | 734                              | 882                | 262                             | 33                                  | 51,549                   | (45,374)                           | 81,378       |
| Other current assets                       | 193,197         | 30,083                             | 142,691                   | 75,173                     | 7,435                    | 5,108                  | 30,371                        | 24,112                       | 23,848                   | 6,829                            | 9,814              | 544                             | 2,023                               | 124,244                  | (46,712)                           | 628,540      |
| Total current assets                       | 148,013         | 9,420                              | 128,004                   | 28,859                     | 2,825                    | 2                      | 18,571                        | 108,510                      | -                        | 22,548                           | -                  | -                               | -                                   | 344,436                  | -                                  | 806,183      |
| ASSETS LIMITED AS TO USE                   |                 |                                    |                           |                            |                          |                        |                               |                              |                          |                                  |                    |                                 |                                     |                          |                                    |              |
| PROPERTY AND EQUIPMENT - Net               | 247,717         | 66,713                             | 88,798                    | 44,208                     | 10,868                   | 11,948                 | 35,801                        | 43,237                       | 73,790                   | 8,125                            | 2,509              | 504                             | -                                   | 35,358                   | -                                  | 687,400      |
| INVESTMENTS IN AFFILIATES AND OTHER ASSETS | 3,088           | 1,897                              | 279                       | 1,762                      | -                        | 18                     | 231                           | 3,420                        | 4,955                    | 436                              | 385                | 694                             | 39                                  | 612,620                  | (599,954)                          | 29,868       |
| LEASE RECEIVABLE                           | -               | -                                  | -                         | -                          | -                        | -                      | -                             | -                            | 21,617                   | -                                | -                  | -                               | -                                   | -                        | -                                  | 21,617       |
| TOTAL                                      | \$ 580,015      | \$ 109,093                         | \$ 357,770                | \$ 147,899                 | \$ 21,248                | \$ 17,070              | \$ 85,774                     | \$ 179,279                   | \$ 124,210               | \$ 35,836                        | \$ 12,508          | \$ 1,742                        | \$ 2,084                            | \$ 1,118,656             | \$ (648,668)                       | \$ 2,153,698 |

Notes

- (a) Includes the accounts of controlled foundations and other subsidiaries
- (b) Includes the accounts of Ministry Health Care, Agape Community Center and Putnam Capital Management
- (c) To eliminate intercompany amounts associated with 1993, 1997, 2004, 2008, 2010 and 2012 Hospital Facility Revenue Bonds
- (d) To eliminate other intercompany balances

(Continued)

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (Continued)  
As of September 30, 2012  
(In thousands)

|                                                                                  | System (a) | St. Joseph's Hospital (a) | St. Michael's Hospital (a) | St. Elizabeth's Hospital (a) | Victory Medical Center | Door County Memorial Hospital | Howard Young Health Care (a) | St. Clare's Hospital (a) | Good Samaritan Health Center (a) | Ministry Home Care | Ministry Medical Group - Western | Ministry Medical Group - Anesthesia | Ministry Health Care (b) | Eliminations and Reclassifications | Total        |
|----------------------------------------------------------------------------------|------------|---------------------------|----------------------------|------------------------------|------------------------|-------------------------------|------------------------------|--------------------------|----------------------------------|--------------------|----------------------------------|-------------------------------------|--------------------------|------------------------------------|--------------|
| <b>LIABILITIES AND NET ASSETS</b>                                                |            |                           |                            |                              |                        |                               |                              |                          |                                  |                    |                                  |                                     |                          |                                    |              |
| <b>CURRENT LIABILITIES</b>                                                       |            |                           |                            |                              |                        |                               |                              |                          |                                  |                    |                                  |                                     |                          |                                    |              |
| Current installments of long-term debt                                           | \$ 11,441  | \$ 1,866                  | \$ -                       | \$ 1,438                     | \$ 83                  | \$ 747                        | \$ 920                       | \$ 855                   | \$ -                             | \$ 360             | \$ -                             | \$ -                                | \$ 10,235                | \$ (15,520)                        | \$ 16,547    |
| Long-term debt being refinanced                                                  | -          | -                         | -                          | -                            | -                      | -                             | -                            | -                        | -                                | -                  | -                                | -                                   | 30,595                   | -                                  | 30,595       |
| Accounts payable, accrued expenses and other liabilities                         | 82,971     | 12,531                    | 27,182                     | 19,288                       | 2,338                  | 1,837                         | 5,785                        | 7,633                    | 2,453                            | 4,792              | 1,308                            | 762                                 | 32,948                   | (30,918)                           | 181,958      |
| Medical claims liability                                                         | 78,232     | -                         | -                          | -                            | -                      | -                             | -                            | -                        | -                                | -                  | -                                | -                                   | -                        | -                                  | 78,232       |
| Estimated amounts due to third-party payors                                      | 1,369      | 2,785                     | 2,438                      | 2,778                        | 200                    | (153)                         | 1,154                        | 4,188                    | (177)                            | -                  | -                                | -                                   | -                        | -                                  | 14,549       |
| <b>Total current liabilities</b>                                                 | 155,013    | 17,284                    | 29,020                     | 23,504                       | 2,619                  | 2,431                         | 7,669                        | 12,678                   | 2,278                            | 5,152              | 1,308                            | 762                                 | 78,776                   | (46,438)                           | 324,880      |
| <b>LONG-TERM LIABILITIES</b>                                                     |            |                           |                            |                              |                        |                               |                              |                          |                                  |                    |                                  |                                     |                          |                                    |              |
| LONG-TERM DEBT - Less current installments and unamortized bond discount/premium | 123,062    | 21,080                    | -                          | 3,848                        | 899                    | 11,858                        | 15,264                       | 20,517                   | 152,140                          | 1,930              | -                                | 2,000                               | 634,604                  | (317,848)                          | 659,124      |
| <b>Total liabilities</b>                                                         | 354,828    | 38,364                    | 29,019                     | 27,350                       | 3,543                  | 14,289                        | 23,188                       | 33,333                   | 183,582                          | 7,082              | 1,742                            | 2,762                               | 789,333                  | (384,286)                          | 1,119,251    |
| <b>NET ASSETS (DEFICIENCY)</b>                                                   |            |                           |                            |                              |                        |                               |                              |                          |                                  |                    |                                  |                                     |                          |                                    |              |
| Unrestricted                                                                     | 222,654    | 88,109                    | 325,619                    | 118,734                      | 17,705                 | 2,778                         | 62,335                       | 101,395                  | (59,537)                         | 33,310             | -                                | (698)                               | 355,723                  | (282,360)                          | 870,174      |
| Temporarily restricted                                                           | 6,938      | 620                       | 2,085                      | 1,141                        | -                      | -                             | 251                          | 4,487                    | 155                              | -                  | -                                | -                                   | -                        | -                                  | 15,708       |
| Permanently restricted                                                           | 5,597      | -                         | 137                        | 2,784                        | -                      | 2                             | -                            | 40,064                   | -                                | -                  | -                                | -                                   | -                        | -                                  | 48,584       |
| <b>Total net assets (deficiency)</b>                                             | 235,189    | 88,729                    | 327,851                    | 120,639                      | 17,705                 | 2,781                         | 62,586                       | 145,946                  | (59,382)                         | 33,312             | -                                | (698)                               | 355,723                  | (282,360)                          | 1,034,447    |
| <b>TOTAL</b>                                                                     | \$ 590,015 | \$ 108,093                | \$ 357,770                 | \$ 147,989                   | \$ 21,248              | \$ 17,070                     | \$ 85,774                    | \$ 178,279               | \$ 124,210                       | \$ 35,838          | \$ 1,742                         | \$ 2,064                            | \$ 1,119,656             | \$ (948,698)                       | \$ 2,153,698 |

Notes

- Includes the accounts of controlled foundations and other subsidiaries
- Includes the accounts of Ministry Health Care - Agape Community Center and Putnam Capital Management
- To eliminate intercompany amounts associated with 1993, 1997, 2004, 2009, 2010 and 2012 Hospital Facility Revenue Bonds
- To eliminate other intercompany balances
- To eliminate the investment in related affiliates

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information  
For the Six Months Ended March 31, 2013  
(In thousands)

|                                                                       | System     | St. Mary's Hospital | St. Joseph's Hospital | St. Elizabeth's Hospital | St. Vidov Medical Center | Door County Memorial Hospital | Howard Young Health Care | St. Clare's Hospital | Good Samaritan Health Center | Ministry Home Care | Ministry Western Group - Anesthesia | Ministry Medical Group - Health | Eliminations and Reclassifications | Total     |
|-----------------------------------------------------------------------|------------|---------------------|-----------------------|--------------------------|--------------------------|-------------------------------|--------------------------|----------------------|------------------------------|--------------------|-------------------------------------|---------------------------------|------------------------------------|-----------|
| <b>REVENUE</b>                                                        |            |                     |                       |                          |                          |                               |                          |                      |                              |                    |                                     |                                 |                                    |           |
| Patient service revenue (net of contractual allowances and discounts) | \$ 149,963 | \$ 69,659           | \$ 186,005            | \$ 91,700                | \$ 12,203                | \$ 9,187                      | \$ 33,426                | \$ 37,722            | \$ 48,419                    | \$ 11,831          | \$ 21,137                           | \$ 1,042                        | \$ 4,378                           | \$ -      |
| Less: provision for bad debts                                         | 8,833      | 5,040               | 8,378                 | 4,241                    | 250                      | 389                           | 769                      | 2,896                | 2,708                        | 748                | 304                                 | 80                              | 214                                | -         |
| Net patient service revenue less provision for bad debts              | 138,130    | 84,618              | 177,627               | 87,459                   | 12,013                   | 8,818                         | 32,657                   | 34,826               | 45,713                       | 11,085             | 20,833                              | 1,562                           | 4,162                              | -         |
| Premium revenue                                                       | 407,782    | -                   | -                     | -                        | -                        | -                             | -                        | -                    | -                            | -                  | -                                   | -                               | -                                  | 630,918   |
| Other operating revenue                                               | 5,750      | 4,882               | 5,228                 | 3,704                    | 114                      | 191                           | 243                      | 2,641                | 2,951                        | 185                | 214                                 | 388                             | 2,218                              | 407,782   |
| Total revenue                                                         | 551,662    | 69,500              | 184,856               | 91,163                   | 12,127                   | 9,009                         | 32,900                   | 37,467               | 48,664                       | 11,270             | 21,047                              | 1,950                           | 6,380                              | 1,068,945 |
| <b>EXPENSES</b>                                                       |            |                     |                       |                          |                          |                               |                          |                      |                              |                    |                                     |                                 |                                    |           |
| Salaries and wages                                                    | 121,882    | 35,501              | 54,805                | 45,377                   | 5,701                    | 4,813                         | 18,372                   | 18,825               | 16,616                       | 6,141              | 8,117                               | 1,831                           | 5,227                              | 103       |
| Employee benefits                                                     | 31,356     | 10,256              | 18,941                | 11,882                   | 1,873                    | 1,351                         | 4,556                    | 4,729                | 4,251                        | 1,558              | 2,726                               | 511                             | 1,014                              | 809       |
| Medical claims expense                                                | 270,388    | -                   | -                     | -                        | -                        | -                             | -                        | -                    | -                            | -                  | -                                   | -                               | -                                  | (1,978)   |
| Medical and surgical supplies                                         | 21,230     | 3,585               | 18,211                | 5,946                    | 525                      | 268                           | 1,557                    | 2,229                | 8,056                        | 449                | 2,062                               | 16                              | -                                  | (10,556)  |
| Drugs                                                                 | 7,153      | 2,869               | 8,471                 | 2,370                    | 449                      | 228                           | 954                      | 747                  | 1,282                        | 285                | 2,078                               | 137                             | -                                  | (113)     |
| Other expenses                                                        | 70,184     | 11,310              | 58,315                | 14,780                   | 2,842                    | 1,945                         | 6,453                    | 7,331                | 12,185                       | 2,722              | 5,528                               | 602                             | 139                                | (6)       |
| Depreciation and amortization                                         | 12,837     | 3,559               | 9,181                 | 4,155                    | 890                      | 435                           | 1,818                    | 2,523                | 3,787                        | 806                | 502                                 | 39                              | -                                  | (4,262)   |
| Interest                                                              | 3,809      | 785                 | -                     | 147                      | 33                       | 348                           | 303                      | 375                  | 5,375                        | -                  | -                                   | -                               | -                                  | (3,619)   |
| Total expenses                                                        | 539,942    | 87,868              | 185,404               | 84,437                   | 12,023                   | 8,087                         | 32,014                   | 34,759               | 49,742                       | 11,781             | 22,042                              | 3,206                           | 8,380                              | (10,828)  |
| INCOME (LOSS) FROM OPERATIONS                                         | 12,720     | 1,632               | 19,452                | 6,726                    | 104                      | (78)                          | 886                      | 2,708                | (1,078)                      | (491)              | (995)                               | (1,286)                         | -                                  | (24,813)  |
| NON-OPERATING GAINS (LOSSES) - Net                                    | (3,121)    | 154                 | 2,789                 | 578                      | 15                       | 467                           | 484                      | 2,124                | 115                          | 285                | (274)                               | -                               | -                                  | 1,486     |
| EXCESS (DEFICIT) OF REVENUE OVER EXPENSES                             | 9,599      | 1,786               | 22,251                | 7,304                    | 119                      | 389                           | 1,370                    | 4,832                | (963)                        | (206)              | (1,269)                             | (1,286)                         | -                                  | 15,298    |
| <b>OTHER CHANGES IN UNRESTRICTED NET ASSETS</b>                       |            |                     |                       |                          |                          |                               |                          |                      |                              |                    |                                     |                                 |                                    |           |
| Change in net unrealized gains and losses on investments              | (863)      | 70                  | 475                   | 418                      | (11)                     | -                             | 828                      | 1,190                | -                            | (157)              | -                                   | -                               | -                                  | 17,470    |
| Net assets released from restrictions for capital                     | (13)       | -                   | 118                   | -                        | -                        | -                             | -                        | -                    | -                            | -                  | -                                   | -                               | -                                  | 1,384     |
| Other                                                                 | 12,254     | (1,809)             | (1,401)               | (3,807)                  | 167                      | -                             | (29)                     | (223)                | (1,088)                      | -                  | 128                                 | 1,286                           | -                                  | -         |
| INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS                        | \$ 20,977  | \$ 47               | \$ 21,443             | \$ 4,116                 | \$ 275                   | \$ 380                        | \$ 2,167                 | \$ 5,769             | \$ (2,052)                   | \$ (583)           | \$ (1,141)                          | \$ -                            | \$ -                               | \$ 42,151 |
|                                                                       |            |                     |                       |                          |                          |                               |                          |                      |                              |                    |                                     |                                 |                                    | \$ 81,809 |

Notes:

- Includes the accounts of controlled foundations and other subsidiaries.
- Includes the accounts of Ministry Health Care, Inc., Augsburg Community Center, and Putnam Capital Management.
- To eliminate intercompany patient revenue, supplies, drugs and professional services.
- To eliminate intercompany assessment and administrative charges.
- To eliminate investment in related affiliates.
- Includes elimination for intercompany interest.

(Continued)

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (Continued)  
For the Year Ended September 30, 2012  
(In thousands)

|                                                                       | Affinity Health System (d) | Secord St. Mary's Hospital (e) | St. Joseph's Hospital (e) | St. Michael's Hospital (e) | St. Elizabeth's Hospital (e) | Victory Medical Center (e) | Door County Memorial Hospital (e) | Howard Young Health Care (e) | St. Clare's Hospital (e) | Good Samaritan Health Center (e) | Ministry Home Care (b) | Ministry Medical Group - Western (b) | Ministry Medical Group - Anesthesia (b) | Ministry Health Care (b) | Eliminations and Reclassifications | Total             |
|-----------------------------------------------------------------------|----------------------------|--------------------------------|---------------------------|----------------------------|------------------------------|----------------------------|-----------------------------------|------------------------------|--------------------------|----------------------------------|------------------------|--------------------------------------|-----------------------------------------|--------------------------|------------------------------------|-------------------|
| <b>REVENUE</b>                                                        |                            |                                |                           |                            |                              |                            |                                   |                              |                          |                                  |                        |                                      |                                         |                          |                                    |                   |
| Patient service revenue (net of contractual allowances and discounts) | \$ 223,193                 | \$ 137,654                     | \$ 351,481                | \$ 180,029                 | \$ 24,828                    | \$ 18,823                  | \$ 87,976                         | \$ 75,828                    | \$ 98,284                | \$ 25,428                        | \$ 37,159              | \$ 2,029                             | \$ 5,528                                | \$ -                     | \$ (8,907)                         | \$ 1,240,113      |
| Less provision for bad debts                                          | 10,860                     | 7,760                          | 11,826                    | 9,359                      | 585                          | 547                        | 1,172                             | 4,088                        | 4,400                    | 1,299                            | 93                     | 151                                  | 451                                     | -                        | -                                  | 49,389            |
| Net patient service revenue less provision for bad debts              | 212,333                    | 129,894                        | 339,655                   | 170,670                    | 24,243                       | 18,076                     | 86,804                            | 71,742                       | 91,884                   | 24,129                           | 37,066                 | 1,878                                | 5,077                                   | -                        | (8,907)                            | 1,190,724         |
| Assessment revenue                                                    | -                          | -                              | -                         | -                          | -                            | -                          | -                                 | -                            | -                        | -                                | -                      | -                                    | -                                       | 127,863                  | (127,106)                          | 787               |
| Premium revenue                                                       | 522,809                    | -                              | -                         | -                          | -                            | -                          | -                                 | -                            | -                        | -                                | -                      | -                                    | -                                       | -                        | -                                  | 522,809           |
| Other operating revenue                                               | 12,457                     | 4,137                          | 13,700                    | 3,748                      | 259                          | 3,028                      | 2,568                             | 8,615                        | 8,605                    | 625                              | 387                    | 995                                  | 4,333                                   | 12,117                   | (15,759)                           | 57,842            |
| <b>Total revenue</b>                                                  | <b>747,399</b>             | <b>134,031</b>                 | <b>353,535</b>            | <b>177,418</b>             | <b>24,499</b>                | <b>21,104</b>              | <b>89,382</b>                     | <b>79,357</b>                | <b>100,489</b>           | <b>24,754</b>                    | <b>37,483</b>          | <b>2,873</b>                         | <b>12,410</b>                           | <b>140,010</b>           | <b>(151,772)</b>                   | <b>1,771,982</b>  |
| <b>EXPENSES</b>                                                       |                            |                                |                           |                            |                              |                            |                                   |                              |                          |                                  |                        |                                      |                                         |                          |                                    |                   |
| Salaries and wages                                                    | 165,175                    | 68,099                         | 102,053                   | 85,565                     | 11,270                       | 8,859                      | 32,986                            | 32,950                       | 31,282                   | 12,428                           | 17,380                 | 3,359                                | 10,187                                  | 58,198                   | (50,374)                           | 591,827           |
| Employee benefits                                                     | 48,056                     | 19,380                         | 31,786                    | 23,375                     | 3,847                        | 2,759                      | 9,946                             | 9,509                        | 8,071                    | 3,507                            | 5,281                  | 838                                  | 1,889                                   | 15,318                   | (12,859)                           | 198,013           |
| Medical claims expense                                                | 355,118                    | -                              | -                         | -                          | -                            | -                          | -                                 | -                            | -                        | -                                | -                      | -                                    | -                                       | -                        | -                                  | 355,118           |
| Medical and surgical supplies                                         | 31,740                     | 6,956                          | 34,437                    | 11,016                     | 1,142                        | 598                        | 3,133                             | 4,080                        | 11,860                   | 960                              | 3,570                  | 39                                   | -                                       | -                        | (19)                               | 109,592           |
| Drugs                                                                 | 11,378                     | 3,928                          | 14,533                    | 4,612                      | 887                          | 2,459                      | 1,598                             | 1,480                        | 2,634                    | 632                              | 3,481                  | 178                                  | -                                       | -                        | (92)                               | 47,700            |
| Other expenses                                                        | 93,415                     | 23,281                         | 113,381                   | 30,814                     | 4,958                        | 3,363                      | 13,200                            | 15,343                       | 25,257                   | 5,885                            | 9,748                  | 1,368                                | 284                                     | 81,154                   | (80,354)                           | 321,127           |
| Depreciation and amortization                                         | 18,425                     | 7,214                          | 17,898                    | 7,427                      | 1,394                        | 613                        | 4,208                             | 4,550                        | 6,777                    | 1,132                            | 1,412                  | 161                                  | -                                       | 884                      | -                                  | 72,216            |
| Interest                                                              | 5,811                      | 1,659                          | -                         | 354                        | 70                           | 723                        | 638                               | 1,223                        | 10,789                   | -                                | -                      | -                                    | -                                       | 15,154                   | (19,578)                           | 16,954            |
| <b>Total expenses</b>                                                 | <b>729,216</b>             | <b>131,118</b>                 | <b>314,008</b>            | <b>183,183</b>             | <b>23,366</b>                | <b>20,362</b>              | <b>65,140</b>                     | <b>69,145</b>                | <b>98,790</b>            | <b>24,545</b>                    | <b>40,852</b>          | <b>5,945</b>                         | <b>12,410</b>                           | <b>150,718</b>           | <b>(183,254)</b>                   | <b>1,682,544</b>  |
| <b>INCOME (LOSS) FROM OPERATIONS</b>                                  | <b>18,183</b>              | <b>2,913</b>                   | <b>39,527</b>             | <b>14,235</b>              | <b>1,133</b>                 | <b>742</b>                 | <b>4,232</b>                      | <b>9,212</b>                 | <b>3,698</b>             | <b>209</b>                       | <b>(3,369)</b>         | <b>(3,072)</b>                       | <b>-</b>                                | <b>(10,708)</b>          | <b>11,482</b>                      | <b>89,418</b>     |
| <b>NON-OPERATING GAINS (LOSSES)</b>                                   |                            |                                |                           |                            |                              |                            |                                   |                              |                          |                                  |                        |                                      |                                         |                          |                                    |                   |
| Excess of fair value over recorded value of affiliate                 | -                          | -                              | -                         | -                          | -                            | -                          | -                                 | -                            | -                        | -                                | -                      | -                                    | -                                       | 4,547                    | -                                  | 4,547             |
| Other — Net                                                           | (2,159)                    | 183                            | 2,324                     | 1,018                      | 54                           | (15)                       | 1,485                             | 1,662                        | 258                      | 680                              | (654)                  | -                                    | -                                       | 10,527                   | (19,806)                           | (4,433)           |
| <b>EXCESS (DEFICIT) OF REVENUE OVER EXPENSES</b>                      | <b>17,024</b>              | <b>3,106</b>                   | <b>41,851</b>             | <b>16,253</b>              | <b>1,187</b>                 | <b>727</b>                 | <b>5,737</b>                      | <b>10,874</b>                | <b>3,957</b>             | <b>889</b>                       | <b>(4,043)</b>         | <b>(3,072)</b>                       | <b>-</b>                                | <b>4,386</b>             | <b>(8,324)</b>                     | <b>89,532</b>     |
| <b>OTHER CHANGES IN UNRESTRICTED NET ASSETS</b>                       |                            |                                |                           |                            |                              |                            |                                   |                              |                          |                                  |                        |                                      |                                         |                          |                                    |                   |
| Change in net unrealized gains and losses on investments              | 518                        | 368                            | 4,259                     | 1,354                      | (23)                         | -                          | 748                               | 3,743                        | -                        | (219)                            | -                      | -                                    | -                                       | 38,496                   | -                                  | 49,240            |
| Net assets released from restrictions for capital                     | 21                         | -                              | 139                       | -                          | -                            | -                          | -                                 | -                            | -                        | -                                | -                      | -                                    | -                                       | -                        | -                                  | 160               |
| Other                                                                 | (8,313)                    | (4,478)                        | (4,481)                   | (8,038)                    | 172                          | (36)                       | (117)                             | (388)                        | (11,588)                 | (44)                             | 1,241                  | 3,072                                | -                                       | 181,422                  | (174,227)                          | (23,824)          |
| <b>INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS</b>                 | <b>\$ 11,248</b>           | <b>\$ (1,003)</b>              | <b>\$ 41,768</b>          | <b>\$ 8,569</b>            | <b>\$ 1,336</b>              | <b>\$ 691</b>              | <b>\$ 6,388</b>                   | <b>\$ 14,219</b>             | <b>\$ (7,642)</b>        | <b>\$ 826</b>                    | <b>\$ (2,802)</b>      | <b>\$ -</b>                          | <b>\$ -</b>                             | <b>\$ 224,284</b>        | <b>\$ (187,551)</b>                | <b>\$ 115,108</b> |

Notes

- Includes the accounts of controlled foundations and other subsidiaries
- Includes the accounts of Ministry Health Care, Inc., Agape Community Center, and Putnam Capital Management
- To eliminate intercompany patient revenue, supplies, drugs and professional services
- To eliminate intercompany assessment and administrative charges
- To eliminate investment in related affiliates
- Includes certain affiliate assessments recorded as nonoperating losses on affiliates and nonoperating gains on Ministry Health Care
- Includes elimination for intercompany interest

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (Ministry Health Care, Inc.)

As of March 31, 2013

(In thousands)

|                                                                                     | Ministry<br>Health<br>Care | Agape<br>Community<br>Center | Putnam<br>Capital<br>Management | Eliminations<br>and<br>Reclassifications | Total               |
|-------------------------------------------------------------------------------------|----------------------------|------------------------------|---------------------------------|------------------------------------------|---------------------|
| <b>ASSETS</b>                                                                       |                            |                              |                                 |                                          |                     |
| <b>CURRENT ASSETS</b>                                                               |                            |                              |                                 |                                          |                     |
| Cash and cash equivalents                                                           | \$ 26,718                  | \$ 33                        | \$ 45                           | \$ -                                     | \$ 26,796           |
| Assets limited as to use                                                            | 32,821                     | -                            | -                               | -                                        | 32,821              |
| Net patient accounts receivable                                                     | -                          | -                            | -                               | -                                        | -                   |
| Other current assets                                                                | 81,642                     | 12                           | 1                               | (2,017) (a)                              | 79,638              |
| Total current assets                                                                | 141,181                    | 45                           | 46                              | (2,017)                                  | 139,255             |
| ASSETS LIMITED AS TO USE                                                            | 371,921                    | -                            | -                               | -                                        | 371,921             |
| PROPERTY AND EQUIPMENT — Net                                                        | 32,113                     | 9                            | 6,177                           | -                                        | 38,299              |
| INVESTMENT IN AFFILIATES AND OTHER ASSETS                                           | 642,720                    | -                            | 482                             | (4,942) (b)                              | 638,260             |
| <b>TOTAL</b>                                                                        | <b>\$ 1,187,935</b>        | <b>\$ 54</b>                 | <b>\$ 6,705</b>                 | <b>\$ (6,959)</b>                        | <b>\$ 1,187,735</b> |
| <b>LIABILITIES AND NET ASSETS</b>                                                   |                            |                              |                                 |                                          |                     |
| <b>CURRENT LIABILITIES</b>                                                          |                            |                              |                                 |                                          |                     |
| Current installments of long-term debt                                              | \$ 16,235                  | \$ -                         | \$ -                            | \$ -                                     | \$ 16,235           |
| Long-term debt being remarketed                                                     | 30,595                     | -                            | -                               | -                                        | 30,595              |
| Accounts payable, accrued expenses<br>and other liabilities                         | 62,037                     | 90                           | 2,113                           | (2,017) (a)                              | 62,223              |
| Total current liabilities                                                           | 108,867                    | 90                           | 2,113                           | (2,017)                                  | 109,053             |
| LONG-TERM LIABILITIES                                                               | 46,369                     | -                            | -                               | -                                        | 46,369              |
| LONG-TERM DEBT — Less current installments<br>and unamortized bond discount/premium | 634,230                    | -                            | -                               | -                                        | 634,230             |
| Total liabilities                                                                   | 789,466                    | 90                           | 2,113                           | (2,017)                                  | 789,652             |
| <b>NET ASSETS</b>                                                                   |                            |                              |                                 |                                          |                     |
| Unrestricted                                                                        | 398,469                    | (245)                        | 4,592                           | (4,942) (b)                              | 397,874             |
| Temporarily restricted                                                              | -                          | 209                          | -                               | - (b)                                    | 209                 |
| Total net assets                                                                    | 398,469                    | (36)                         | 4,592                           | (4,942)                                  | 398,083             |
| <b>TOTAL</b>                                                                        | <b>\$ 1,187,935</b>        | <b>\$ 54</b>                 | <b>\$ 6,705</b>                 | <b>\$ (6,959)</b>                        | <b>\$ 1,187,735</b> |

Notes

(a) To eliminate intercompany amounts between Ministry and Agape Community Center

(b) To eliminate the investments in Agape Community Center and Putnam Capital Management

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (Ministry Health Care, Inc.)  
For the Six Months Ended March 31, 2013  
(In thousands)

|                                                             | Ministry<br>Health<br>Care | Agape<br>Community<br>Center | Putnam<br>Capital<br>Management | Eliminations<br>and<br>Reclassifications | Total     |
|-------------------------------------------------------------|----------------------------|------------------------------|---------------------------------|------------------------------------------|-----------|
| <b>REVENUE</b>                                              |                            |                              |                                 |                                          |           |
| Other operating revenue                                     | \$ 14,070                  | \$ 427                       | \$ 23                           | \$ (223) (a)                             | \$ 14,297 |
| Total revenue                                               | 14,070                     | 427                          | 23                              | (223)                                    | 14,297    |
| <b>EXPENSES</b>                                             |                            |                              |                                 |                                          |           |
| Salaries and wages                                          | 367                        | 242                          | -                               | -                                        | 609       |
| Employee benefits                                           | (2,033)                    | 55                           | -                               | -                                        | (1,978)   |
| Other expenses                                              | (4,366)                    | 117                          | 105                             | (148)                                    | (4,292)   |
| Depreciation and amortization                               | (358)                      | -                            | -                               | -                                        | (358)     |
| Interest                                                    | 7,931                      | -                            | -                               | -                                        | 7,931     |
| Total expenses                                              | 1,541                      | 414                          | 105                             | (148)                                    | 1,912     |
| INCOME (LOSS) FROM OPERATIONS                               | 12,529                     | 13                           | (82)                            | (75)                                     | 12,385    |
| NON-OPERATING GAINS (LOSSES) — Net                          | 15,221                     | -                            | -                               | 75 (a)                                   | 15,296    |
| EXCESS (DEFICIT) OF REVENUE OVER EXPENSES                   | 27,750                     | 13                           | (82)                            | -                                        | 27,681    |
| <b>OTHER CHANGES IN UNRESTRICTED<br/>NET ASSETS</b>         |                            |                              |                                 |                                          |           |
| Change in net unrealized gains and losses<br>on investments | 17,470                     | -                            | -                               | -                                        | 17,470    |
| Other                                                       | (2,473)                    | (450)                        | -                               | (77) (a)                                 | (3,000)   |
| INCREASE (DECREASE) IN<br>UNRESTRICTED NET ASSETS           | \$ 42,747                  | \$ (437)                     | \$ (82)                         | \$ (77)                                  | \$ 42,151 |

Note

(a) To eliminate intercompany balances

**Ministry Health Care, Inc. and Affiliates**
**Consolidating Schedule - Balance Sheet Information (Affinity Health System)**  
**As of March 31, 2013**  
**(In thousands)**

|                                                                                  | Affinity<br>Health<br>System | Mercy<br>Medical<br>Center | Mercy<br>Health<br>Foundation | St<br>Elizabeth<br>Hospital | St Elizabeth<br>Hospital<br>Foundation | Network<br>Health<br>System | Calumet<br>Medical<br>Center | Network<br>Health<br>Plan | Eliminations        | Total             |
|----------------------------------------------------------------------------------|------------------------------|----------------------------|-------------------------------|-----------------------------|----------------------------------------|-----------------------------|------------------------------|---------------------------|---------------------|-------------------|
| <b>ASSETS</b>                                                                    |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
| <b>CURRENT ASSETS</b>                                                            |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
| Cash and cash equivalents                                                        | \$ 9,118                     | \$ 4,041                   | \$ 216                        | \$ 10,257                   | \$ 2,018                               | \$ 4,927                    | \$ 9,121                     | \$ 57,871                 | \$ -                | \$ 97,569         |
| Assets limited as to use                                                         | 256                          | 2,365                      | -                             | 655                         | -                                      | 668                         | 168                          | -                         | -                   | 4,112             |
| Net patient accounts receivable                                                  | -                            | 15,335                     | -                             | 30,418                      | -                                      | 19,064                      | 3,995                        | -                         | (17,252) (a)        | 51,560            |
| Other current assets                                                             | 14,698                       | 7,686                      | 493                           | 4,206                       | 897                                    | 6,492                       | 148                          | 22,543                    | (17,294) (a)        | 39,867            |
| Total current assets                                                             | 24,070                       | 29,427                     | 709                           | 45,536                      | 2,915                                  | 31,151                      | 13,432                       | 80,414                    | (34,546)            | 193,108           |
| <b>ASSETS LIMITED AS TO USE</b>                                                  |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
| PROPERTY AND EQUIPMENT — Net                                                     | 1,052                        | 486                        | 9,688                         | 943                         | 8,457                                  | 7,303                       | 5,777                        | 137,482                   | -                   | 171,189           |
| <b>INVESTMENT IN AFFILIATES AND OTHER ASSETS</b>                                 |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
|                                                                                  | 16,560                       | 62,852                     | -                             | 136,170                     | -                                      | 28,986                      | 5,525                        | 8,225                     | -                   | 257,328           |
|                                                                                  | 98,971                       | 1,547                      | -                             | 1,547                       | 4,000                                  | 105,856                     | -                            | -                         | (204,785) (b)       | 7,136             |
| <b>TOTAL</b>                                                                     | <b>\$ 140,653</b>            | <b>\$ 94,312</b>           | <b>\$ 10,397</b>              | <b>\$ 184,196</b>           | <b>\$ 15,372</b>                       | <b>\$ 174,306</b>           | <b>\$ 24,734</b>             | <b>\$ 224,121</b>         | <b>\$ (239,331)</b> | <b>\$ 628,760</b> |
| <b>LIABILITIES AND NET ASSETS</b>                                                |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
| <b>CURRENT LIABILITIES</b>                                                       |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
| Current installments of long-term debt                                           | \$ -                         | \$ 7,393                   | \$ -                          | \$ 6,375                    | \$ -                                   | \$ 280                      | \$ -                         | \$ -                      | \$ -                | \$ 14,048         |
| Accounts payable, accrued expenses and other liabilities                         | 18,282                       | 12,862                     | 454                           | 22,038                      | 284                                    | 31,110                      | 1,638                        | 15,142                    | (17,294) (a)        | 84,516            |
| Due to third party                                                               | -                            | 629                        | -                             | 755                         | -                                      | -                           | (540)                        | -                         | -                   | 844               |
| Medical claims liability                                                         | -                            | -                          | -                             | -                           | -                                      | -                           | -                            | 95,524                    | (17,253)            | 78,271            |
| Total current liabilities                                                        | 18,282                       | 20,884                     | 454                           | 29,168                      | 284                                    | 31,390                      | 1,098                        | 110,666                   | (34,547)            | 177,679           |
| <b>LONG-TERM LIABILITIES</b>                                                     |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
| LONG-TERM DEBT — Less current installments and unamortized bond discount/premium | 7,066                        | 8,873                      | -                             | 14,231                      | -                                      | 35,325                      | 288                          | 6,488                     | -                   | 72,281            |
|                                                                                  | -                            | 35,725                     | -                             | 73,355                      | -                                      | 9,015                       | -                            | -                         | -                   | 118,095           |
| Total liabilities                                                                | 25,348                       | 65,482                     | 454                           | 116,754                     | 284                                    | 75,730                      | 1,396                        | 117,154                   | (34,547)            | 368,055           |
| <b>NET ASSETS</b>                                                                |                              |                            |                               |                             |                                        |                             |                              |                           |                     |                   |
| Unrestricted                                                                     | 115,305                      | 28,830                     | 2,561                         | 67,394                      | 5,444                                  | 98,576                      | 23,338                       | 106,967                   | (204,784) (b)       | 243,631           |
| Temporarily restricted                                                           | -                            | -                          | 3,489                         | 48                          | 7,799                                  | -                           | -                            | -                         | -                   | 11,346            |
| Permanently restricted                                                           | -                            | -                          | 3,883                         | -                           | 1,845                                  | -                           | -                            | -                         | -                   | 5,728             |
| Total net assets                                                                 | 115,305                      | 28,830                     | 9,943                         | 67,442                      | 15,088                                 | 98,576                      | 23,338                       | 106,967                   | (204,784)           | 280,705           |
| <b>TOTAL</b>                                                                     | <b>\$ 140,653</b>            | <b>\$ 94,312</b>           | <b>\$ 10,397</b>              | <b>\$ 184,196</b>           | <b>\$ 15,372</b>                       | <b>\$ 174,306</b>           | <b>\$ 24,734</b>             | <b>\$ 224,121</b>         | <b>\$ (239,331)</b> | <b>\$ 628,760</b> |

**Notes**

(a) To eliminate intercompany balances

(b) To eliminate the investments in Affinity Medical Group and Network Health Plan

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (Affinity Health System)

For the Six Months Ended March 31, 2013

(In thousands)

|                                                                       | Affinity Health System | Mercy Medical Center | Mercy Health Foundation | St Elizabeth Hospital | St Elizabeth Hospital Foundation | Network Health System | Calumet Medical Center | Network Health Plan | Eliminations | Total          |
|-----------------------------------------------------------------------|------------------------|----------------------|-------------------------|-----------------------|----------------------------------|-----------------------|------------------------|---------------------|--------------|----------------|
| <b>REVENUE</b>                                                        |                        |                      |                         |                       |                                  |                       |                        |                     |              |                |
| Patient service revenue (net of contractual allowances and discounts) | \$ -                   | \$ 54,048            | \$ -                    | \$ 94,876             | \$ -                             | \$ 70,479             | \$ 12,585              | \$ -                | \$ (85,025)  | (a) \$ 146,983 |
| Less provision for bad debts                                          | -                      | 2,322                | -                       | 3,514                 | -                                | 2,373                 | 624                    | -                   | -            | 8,833          |
| Net patient service revenue less provision for bad debts              | -                      | 51,726               | -                       | 91,362                | -                                | 68,106                | 11,961                 | -                   | (85,025)     | 138,150        |
| Premium revenue                                                       | -                      | -                    | -                       | -                     | -                                | -                     | -                      | 407,782             | -            | 407,782        |
| Other operating revenue                                               | (5,737)                | 1,809                | 19                      | 2,382                 | 184                              | 11,792                | 157                    | 1,389               | (9,245)      | (a) 5,750      |
| Total revenue                                                         | (5,737)                | 53,535               | 19                      | 93,744                | 184                              | 79,899                | 12,118                 | 409,171             | (91,270)     | 551,662        |
| <b>EXPENSES</b>                                                       |                        |                      |                         |                       |                                  |                       |                        |                     |              |                |
| Salaries and wages                                                    | -                      | 20,234               | 148                     | 31,388                | 186                              | 54,951                | 4,329                  | 10,961              | (303)        | (a) 121,892    |
| Employee benefits                                                     | -                      | 6,285                | 37                      | 9,048                 | 42                               | 12,334                | 1,504                  | 3,312               | (1,203)      | (a) 31,359     |
| Medical claims expense                                                | -                      | -                    | -                       | -                     | -                                | -                     | -                      | 354,984             | (84,618)     | (a) 270,368    |
| Medical and surgical supplies                                         | -                      | 6,812                | -                       | 11,763                | -                                | 1,758                 | 797                    | -                   | -            | 21,230         |
| Drugs                                                                 | -                      | 1,726                | -                       | 2,987                 | -                                | 2,182                 | 258                    | -                   | -            | 7,153          |
| Other expenses                                                        | -                      | 12,957               | 44                      | 16,832                | 147                              | 12,758                | 3,388                  | 27,890              | (3,822)      | (a) 70,194     |
| Depreciation and amortization                                         | -                      | 3,993                | -                       | 6,104                 | -                                | 1,963                 | 535                    | 342                 | -            | 12,937         |
| Interest                                                              | -                      | 1,434                | -                       | 2,152                 | -                                | 223                   | -                      | -                   | -            | 3,809          |
| Total expenses                                                        | -                      | 53,541               | 227                     | 80,274                | 375                              | 86,169                | 10,811                 | 397,489             | (89,944)     | 538,942        |
| <b>INCOME (LOSS) FROM OPERATIONS</b>                                  | (5,737)                | (6)                  | (208)                   | 13,470                | (191)                            | (8,271)               | 1,307                  | 11,682              | (1,326)      | 12,720         |
| <b>NON-OPERATING GAINS (LOSSES) — Net</b>                             | 2                      | 103                  | 35                      | (42)                  | 176                              | 118                   | 134                    | (3,649)             | -            | (3,121)        |
| <b>EXCESS (DEFICIT) OF REVENUE OVER EXPENSES</b>                      | (5,735)                | 97                   | (173)                   | 13,428                | (13)                             | (8,153)               | 1,441                  | 8,033               | (1,326)      | 9,599          |
| <b>OTHER CHANGES IN UNRESTRICTED NET ASSETS</b>                       |                        |                      |                         |                       |                                  |                       |                        |                     |              |                |
| Change in net unrealized gains and losses on investments              | (1,394)                | 91                   | 115                     | 8                     | 179                              | (1,394)               | 138                    | (1,394)             | 2,788        | (a) (863)      |
| Net assets released from restrictions for capital                     | -                      | -                    | -                       | -                     | (13)                             | -                     | -                      | -                   | -            | (13)           |
| Other                                                                 | 15,250                 | (1,389)              | -                       | (1,832)               | -                                | 7,969                 | -                      | 1,507               | (9,270)      | (a) 12,255     |
| <b>INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS</b>                 | \$ 8,121               | \$ (1,181)           | \$ (58)                 | \$ 11,604             | \$ 153                           | \$ 422                | \$ 1,579               | \$ 8,146            | \$ (7,808)   | \$ 20,978      |

Note

(a) To eliminate intercompany balances

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (St. Joseph's Hospital)

As of March 31, 2013

(In thousands)

|                                                           | St.<br>Joseph's<br>Hospital | St<br>Joseph's<br>Foundation | Eliminations<br>and<br>Reclassifications | Total      |
|-----------------------------------------------------------|-----------------------------|------------------------------|------------------------------------------|------------|
| <b>ASSETS</b>                                             |                             |                              |                                          |            |
| <b>CURRENT ASSETS</b>                                     |                             |                              |                                          |            |
| Cash and cash equivalents                                 | \$ 91,461                   | \$ 810                       | \$ -                                     | \$ 92,271  |
| Assets limited as to use                                  | 1,236                       | -                            | -                                        | 1,236      |
| Net patient accounts receivable                           | 56,118                      | -                            | -                                        | 56,118     |
| Other current assets                                      | 44,781                      | 33                           | (250) (a)                                | 44,564     |
| Total current assets                                      | 193,596                     | 843                          | (250)                                    | 194,189    |
| ASSETS LIMITED AS TO USE                                  | 92,735                      | 3,421                        | -                                        | 96,156     |
| PROPERTY AND EQUIPMENT — Net                              | 88,215                      | -                            | -                                        | 88,215     |
| INVESTMENTS IN AFFILIATES AND OTHER ASSETS                | 9                           | 268                          | -                                        | 277        |
| TOTAL                                                     | \$ 374,555                  | \$ 4,532                     | \$ (250)                                 | \$ 378,837 |
| <b>LIABILITIES AND NET ASSETS</b>                         |                             |                              |                                          |            |
| <b>CURRENT LIABILITIES</b>                                |                             |                              |                                          |            |
| Accounts payable, accrued expenses, and other liabilities | \$ 24,847                   | \$ 281                       | \$ (250) (a)                             | \$ 24,878  |
| Estimated amounts due to third-party payors               | 4,173                       | -                            | -                                        | 4,173      |
| Total current liabilities                                 | 29,020                      | 281                          | (250)                                    | 29,051     |
| LONG-TERM LIABILITIES                                     | 302                         | -                            | -                                        | 302        |
| Total liabilities                                         | 29,322                      | 281                          | (250)                                    | 29,353     |
| <b>NET ASSETS</b>                                         |                             |                              |                                          |            |
| Unrestricted                                              | 345,233                     | 1,829                        | -                                        | 347,062    |
| Temporarily restricted                                    | -                           | 2,285                        | -                                        | 2,285      |
| Permanently restricted                                    | -                           | 137                          | -                                        | 137        |
| Total net assets                                          | 345,233                     | 4,251                        | -                                        | 349,484    |
| TOTAL                                                     | \$ 374,555                  | \$ 4,532                     | \$ (250)                                 | \$ 378,837 |

Note

(a) To eliminate intercompany balances

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (St. Joseph's Hospital)  
For the Six Months Ended March 31, 2013  
(In thousands)

|                                                                       | St.<br>Joseph's<br>Hospital | St<br>Joseph's<br>Foundation | Eliminations<br>and<br>Reclassifications | Total      |
|-----------------------------------------------------------------------|-----------------------------|------------------------------|------------------------------------------|------------|
| <b>REVENUE</b>                                                        |                             |                              |                                          |            |
| Patient service revenue (net of contractual allowances and discounts) | \$ 186,005                  | \$ -                         | \$ -                                     | \$ 186,005 |
| Less provision for bad debts                                          | 6,378                       | -                            | -                                        | 6,378      |
| Net patient service revenue less provision for bad debts              | 179,627                     | -                            | -                                        | 179,627    |
| Other operating revenue                                               | 4,758                       | 208                          | - (a)                                    | 4,966      |
| Net assets released from restrictions for operations                  | -                           | 465                          | (202)                                    | 263        |
| Total revenue                                                         | 184,385                     | 673                          | (202)                                    | 184,856    |
| <b>EXPENSES</b>                                                       |                             |                              |                                          |            |
| Salaries and wages                                                    | 54,605                      | -                            | -                                        | 54,605     |
| Employee benefits                                                     | 16,641                      | -                            | -                                        | 16,641     |
| Medical and surgical supplies                                         | 18,211                      | -                            | -                                        | 18,211     |
| Drugs                                                                 | 8,471                       | -                            | -                                        | 8,471      |
| Other expenses                                                        | 57,772                      | 745                          | (202) (a)                                | 58,315     |
| Depreciation and amortization                                         | 9,161                       | -                            | -                                        | 9,161      |
| Total expenses                                                        | 164,861                     | 745                          | (202)                                    | 165,404    |
| INCOME (LOSS) FROM OPERATIONS                                         | 19,524                      | (72)                         | -                                        | 19,452     |
| NON-OPERATING GAINS — Net                                             | 2,722                       | 77                           | -                                        | 2,799      |
| EXCESS OF REVENUE OVER EXPENSES                                       | 22,246                      | 5                            | -                                        | 22,251     |
| <b>OTHER CHANGES IN UNRESTRICTED NET ASSETS</b>                       |                             |                              |                                          |            |
| Change in net unrealized gains and losses on investments              | 350                         | 125                          | -                                        | 475        |
| Net assets released from restrictions for capital                     | 118                         | -                            | -                                        | 118        |
| Other                                                                 | (1,401)                     | -                            | -                                        | (1,401)    |
| INCREASE IN UNRESTRICTED NET ASSETS                                   | \$ 21,313                   | \$ 130                       | \$ -                                     | \$ 21,443  |

Note.

(a) To eliminate intercompany balances

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (St. Michael's Hospital)

As of March 31, 2013

(In thousands)

|                                                                          | St<br>Michael's<br>Hospital | St<br>Michael's<br>Foundation | Eliminations<br>and<br>Reclassifications | Total             |
|--------------------------------------------------------------------------|-----------------------------|-------------------------------|------------------------------------------|-------------------|
| <b>ASSETS</b>                                                            |                             |                               |                                          |                   |
| <b>CURRENT ASSETS</b>                                                    |                             |                               |                                          |                   |
| Cash and cash equivalents                                                | \$ 42,272                   | \$ -                          | \$ -                                     | \$ 42,272         |
| Assets limited as to use                                                 | 827                         | -                             | -                                        | 827               |
| Net patient accounts receivable                                          | 20,953                      | -                             | -                                        | 20,953            |
| Other current assets                                                     | 4,670                       | 4,307                         | (4,307) (a)                              | 4,670             |
| Total current assets                                                     | 68,722                      | 4,307                         | (4,307)                                  | 68,722            |
| ASSETS LIMITED AS TO USE                                                 | 27,772                      | -                             | -                                        | 27,772            |
| PROPERTY AND EQUIPMENT — Net                                             | 46,953                      | 20                            | -                                        | 46,973            |
| INVESTMENT IN AFFILIATES AND OTHER ASSETS                                | 1,642                       | -                             | -                                        | 1,642             |
| <b>TOTAL</b>                                                             | <b>\$ 145,089</b>           | <b>\$ 4,327</b>               | <b>\$ (4,307)</b>                        | <b>\$ 145,109</b> |
| <b>LIABILITIES AND NET ASSETS</b>                                        |                             |                               |                                          |                   |
| <b>CURRENT LIABILITIES</b>                                               |                             |                               |                                          |                   |
| Current installments of long-term debt                                   | \$ 926                      | \$ -                          | \$ -                                     | \$ 926            |
| Accounts payable, accrued expenses, and other liabilities                | 17,108                      | -                             | (4,307) (a)                              | 12,801            |
| Estimated amounts due to third-party payors                              | 3,016                       | -                             | -                                        | 3,016             |
| Total current liabilities                                                | 21,050                      | -                             | (4,307)                                  | 16,743            |
| LONG-TERM LIABILITIES                                                    | 208                         | -                             | -                                        | 208               |
| LONG-TERM DEBT — Less current installments and unamortized bond discount | 3,314                       | -                             | -                                        | 3,314             |
| Total liabilities                                                        | 24,572                      | -                             | (4,307)                                  | 20,265            |
| <b>NET ASSETS</b>                                                        |                             |                               |                                          |                   |
| Unrestricted                                                             | 120,513                     | 3                             | 334 (a)                                  | 120,850           |
| Temporarily restricted                                                   | 4                           | 1,509                         | (334) (a)                                | 1,179             |
| Permanently restricted                                                   | -                           | 2,815                         | -                                        | 2,815             |
| Total net assets                                                         | 120,517                     | 4,327                         | -                                        | 124,844           |
| <b>TOTAL</b>                                                             | <b>\$ 145,089</b>           | <b>\$ 4,327</b>               | <b>\$ (4,307)</b>                        | <b>\$ 145,109</b> |

Note

(a) To eliminate intercompany balances

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (St. Michael's Hospital)  
For the Six Months Ended March 31, 2013  
(In thousands)

|                                                                       | St.<br>Michael's<br>Hospital | St<br>Michael's<br>Foundation | Eliminations<br>and<br>Reclassifications | Total     |
|-----------------------------------------------------------------------|------------------------------|-------------------------------|------------------------------------------|-----------|
| <b>REVENUE</b>                                                        |                              |                               |                                          |           |
| Patient service revenue (net of contractual allowances and discounts) | \$ 91,700                    | \$ -                          | \$ -                                     | \$ 91,700 |
| Less provision for bad debts                                          | 4,241                        | -                             | -                                        | 4,241     |
| Net patient service revenue less provision for bad debts              | 87,459                       | -                             | -                                        | 87,459    |
| Other operating revenue                                               | 3,546                        | 158                           | -                                        | 3,704     |
| Total revenue                                                         | 91,005                       | 158                           | -                                        | 91,163    |
| <b>EXPENSES</b>                                                       |                              |                               |                                          |           |
| Salaries and wages                                                    | 45,318                       | 59                            | -                                        | 45,377    |
| Employee benefits                                                     | 11,970                       | 12                            | -                                        | 11,982    |
| Medical and surgical supplies                                         | 5,646                        | -                             | -                                        | 5,646     |
| Drugs                                                                 | 2,370                        | -                             | -                                        | 2,370     |
| Other expenses                                                        | 14,665                       | 95                            | -                                        | 14,760    |
| Depreciation and amortization                                         | 4,155                        | -                             | -                                        | 4,155     |
| Interest                                                              | 147                          | -                             | -                                        | 147       |
| Total expenses                                                        | 84,271                       | 166                           | -                                        | 84,437    |
| INCOME (LOSS) FROM OPERATIONS                                         | 6,734                        | (8)                           | -                                        | 6,726     |
| NON-OPERATING GAINS — Net                                             | 567                          | 11                            | -                                        | 578       |
| EXCESS OF REVENUE OVER EXPENSES                                       | 7,301                        | 3                             | -                                        | 7,304     |
| <b>OTHER CHANGES IN UNRESTRICTED NET ASSETS</b>                       |                              |                               |                                          |           |
| Change in net unrealized gains and losses on investments              | 419                          | -                             | -                                        | 419       |
| Other                                                                 | (3,607)                      | -                             | (a)                                      | (3,607)   |
| INCREASE IN UNRESTRICTED NET ASSETS                                   | \$ 4,113                     | \$ 3                          | \$ -                                     | \$ 4,116  |

Note

(a) To eliminate intercompany balances.

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (Howard Young Health Care, Inc.)  
As of March 31, 2013  
(In thousands)

|                                                                                     | Howard<br>Young<br>Medical<br>Center | Howard<br>Young<br>Foundation | Howard<br>Young<br>Health<br>Care | Dr. Kate<br>Newcomb<br>Convalescent<br>Center | Eagle<br>River<br>Memorial<br>Hospital | Eliminations<br>and<br>Reclassifications | Total             |
|-------------------------------------------------------------------------------------|--------------------------------------|-------------------------------|-----------------------------------|-----------------------------------------------|----------------------------------------|------------------------------------------|-------------------|
| <b>ASSETS</b>                                                                       |                                      |                               |                                   |                                               |                                        |                                          |                   |
| <b>CURRENT ASSETS</b>                                                               |                                      |                               |                                   |                                               |                                        |                                          |                   |
| Cash and cash equivalents                                                           | \$ 12,730                            | \$ 212                        | \$ -                              | \$ -                                          | \$ 17                                  | \$ -                                     | \$ 12,959         |
| Assets limited as to use                                                            | 392                                  | -                             | -                                 | 7                                             | -                                      | -                                        | 399               |
| Net patient accounts receivable                                                     | 7,199                                | -                             | -                                 | -                                             | 1,841                                  | -                                        | 9,040             |
| Other current assets                                                                | 3,964                                | 52                            | 98                                | 68                                            | 491                                    | (2,294) (a)                              | 2,379             |
| Total current assets                                                                | 24,285                               | 264                           | 98                                | 75                                            | 2,349                                  | (2,294)                                  | 24,777            |
| <b>ASSETS LIMITED AS TO USE</b>                                                     |                                      |                               |                                   |                                               |                                        |                                          |                   |
| Beneficial interest in trust                                                        | 42,369                               | -                             | -                                 | -                                             | -                                      | -                                        | 42,369            |
| Board restricted                                                                    | 51,929                               | 10,583                        | -                                 | -                                             | 9,807                                  | -                                        | 72,319            |
| Total assets limited as to use                                                      | 94,298                               | 10,583                        | -                                 | -                                             | 9,807                                  | -                                        | 114,688           |
| PROPERTY AND EQUIPMENT — Net                                                        | 29,631                               | 907                           | 2,563                             | -                                             | 9,810                                  | -                                        | 42,911            |
| INVESTMENTS IN AFFILIATES AND OTHER ASSETS                                          | -                                    | 3,275                         | 351                               | -                                             | -                                      | -                                        | 3,626             |
| <b>TOTAL</b>                                                                        | <b>\$ 148,214</b>                    | <b>\$ 15,029</b>              | <b>\$ 3,012</b>                   | <b>\$ 75</b>                                  | <b>\$ 21,966</b>                       | <b>\$ (2,294)</b>                        | <b>\$ 186,002</b> |
| <b>LIABILITIES AND NET ASSETS</b>                                                   |                                      |                               |                                   |                                               |                                        |                                          |                   |
| <b>CURRENT LIABILITIES</b>                                                          |                                      |                               |                                   |                                               |                                        |                                          |                   |
| Current installments of long-term debt                                              | \$ -                                 | \$ -                          | \$ 855                            | \$ -                                          | \$ -                                   | \$ -                                     | \$ 855            |
| Accounts payable accrued expenses and other liabilities                             | 5,377                                | 1,134                         | 338                               | 47                                            | 533                                    | (1,112) (a)                              | 6,317             |
| Estimated amounts due to third-party payors                                         | 2,343                                | -                             | -                                 | -                                             | 1,205                                  | -                                        | 3,548             |
| Total current liabilities                                                           | 7,720                                | 1,134                         | 1,193                             | 47                                            | 1,738                                  | (1,112)                                  | 10,720            |
| LONG-TERM LIABILITIES                                                               | 144                                  | -                             | -                                 | -                                             | -                                      | -                                        | 144               |
| LONG-TERM DEBT — Less current installments<br>and unamortized bond discount/premium | -                                    | -                             | 20,428                            | -                                             | -                                      | -                                        | 20,428            |
| Total liabilities                                                                   | 7,864                                | 1,134                         | 21,621                            | 47                                            | 1,738                                  | (1,112)                                  | 31,292            |
| <b>NET ASSETS</b>                                                                   |                                      |                               |                                   |                                               |                                        |                                          |                   |
| Unrestricted                                                                        | 97,100                               | 8,747                         | (18,609)                          | (3)                                           | 19,959                                 | -                                        | 107,194           |
| Temporarily restricted                                                              | 881                                  | 5,069                         | -                                 | 31                                            | 269                                    | (1,182) (a)                              | 5,068             |
| Permanently restricted                                                              | 42,369                               | 79                            | -                                 | -                                             | -                                      | -                                        | 42,448            |
| Total net assets                                                                    | 140,350                              | 13,895                        | (18,609)                          | 28                                            | 20,228                                 | (1,182)                                  | 154,710           |
| <b>TOTAL</b>                                                                        | <b>\$ 148,214</b>                    | <b>\$ 15,029</b>              | <b>\$ 3,012</b>                   | <b>\$ 75</b>                                  | <b>\$ 21,966</b>                       | <b>\$ (2,294)</b>                        | <b>\$ 186,002</b> |

Note

(a) To eliminate intercompany balances

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (Howard Young Health Care, Inc.)  
For the Six Months Ended March 31, 2013  
(In thousands)

|                                                                       | Howard<br>Young<br>Medical<br>Center | Howard<br>Young<br>Foundation | Howard<br>Young<br>Health<br>Care | Dr. Kate<br>Newcomb<br>Convalescent<br>Center | Eagle<br>River<br>Memorial<br>Hospital | Eliminations<br>and<br>Reclassifications | Total     |
|-----------------------------------------------------------------------|--------------------------------------|-------------------------------|-----------------------------------|-----------------------------------------------|----------------------------------------|------------------------------------------|-----------|
| <b>REVENUE</b>                                                        |                                      |                               |                                   |                                               |                                        |                                          |           |
| Patient service revenue (net of contractual allowances and discounts) | \$ 29,758                            | \$ -                          | \$ -                              | \$ -                                          | \$ 7,964                               | \$ -                                     | \$ 37,722 |
| Less provision for bad debts                                          | 2,086                                | -                             | -                                 | -                                             | 810                                    | -                                        | 2,896     |
| Net patient service revenue less provision for bad debts              | 27,672                               | -                             | -                                 | -                                             | 7,154                                  | -                                        | 34,826    |
| Other operating revenue                                               | 1,014                                | 1,210                         | 7,256                             | 168                                           | 76                                     | (7,301) (a)                              | 2,423     |
| Net assets released from restrictions for operations                  | -                                    | 224                           | -                                 | -                                             | -                                      | (6) (a)                                  | 218       |
| Total revenue                                                         | 28,686                               | 1,434                         | 7,256                             | 168                                           | 7,230                                  | (7,307)                                  | 37,467    |
| <b>EXPENSES</b>                                                       |                                      |                               |                                   |                                               |                                        |                                          |           |
| Salaries and wages                                                    | 12,625                               | 209                           | 3,074                             | 156                                           | 3,835                                  | (3,074)                                  | 16,825    |
| Employee benefits                                                     | 3,650                                | 62                            | 958                               | 65                                            | 956                                    | (962) (a)                                | 4,729     |
| Medical and surgical supplies                                         | 1,974                                | -                             | -                                 | -                                             | 255                                    | -                                        | 2,229     |
| Drugs                                                                 | 551                                  | -                             | -                                 | -                                             | 230                                    | (34) (a)                                 | 747       |
| Other expenses                                                        | 5,705                                | 288                           | 2,885                             | 23                                            | 1,403                                  | (2,973) (a)                              | 7,331     |
| Depreciation and amortization                                         | 1,915                                | 41                            | 298                               | -                                             | 533                                    | (264)                                    | 2,523     |
| Interest                                                              | 229                                  | -                             | -                                 | -                                             | 146                                    | -                                        | 375       |
| Total expenses                                                        | 26,649                               | 600                           | 7,215                             | 244                                           | 7,358                                  | (7,307)                                  | 34,759    |
| INCOME (LOSS) FROM OPERATIONS                                         | 2,037                                | 834                           | 41                                | (76)                                          | (128)                                  | -                                        | 2,708     |
| NON-OPERATING GAINS — Net                                             | 1,576                                | 471                           | -                                 | -                                             | 77                                     | -                                        | 2,124     |
| EXCESS (DEFICIT) OF REVENUE OVER EXPENSES                             | 3,613                                | 1,305                         | 41                                | (76)                                          | (51)                                   | -                                        | 4,832     |
| <b>OTHER CHANGES IN UNRESTRICTED NET ASSETS</b>                       |                                      |                               |                                   |                                               |                                        |                                          |           |
| Change in net unrealized gains and losses on investments              | 1,384                                | (155)                         | -                                 | -                                             | (39)                                   | -                                        | 1,190     |
| Other                                                                 | (309)                                | -                             | 157                               | 74                                            | (145)                                  | - (a)                                    | (223)     |
| INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS                        | \$ 4,688                             | \$ 1,150                      | \$ 198                            | \$ (2)                                        | \$ (235)                               | \$ -                                     | \$ 5,799  |

Note.

(a) To eliminate intercompany balances

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (Good Samaritan Health Center)

As of March 31, 2013

(In thousands)

|                                                           | Good<br>Samaritan<br>Health Center | Good<br>Samaritan<br>Foundation | Total     |
|-----------------------------------------------------------|------------------------------------|---------------------------------|-----------|
| <b>ASSETS</b>                                             |                                    |                                 |           |
| <b>CURRENT ASSETS</b>                                     |                                    |                                 |           |
| Cash and cash equivalents                                 | \$ 1,770                           | \$ 385                          | \$ 2,155  |
| Assets limited as to use                                  | 505                                | 250                             | 755       |
| Net patient accounts receivable                           | 2,722                              | -                               | 2,722     |
| Other current assets                                      | 950                                | -                               | 950       |
| Total current assets                                      | 5,947                              | 635                             | 6,582     |
| ASSETS LIMITED AS TO USE                                  | 22,515                             | 166                             | 22,681    |
| PROPERTY AND EQUIPMENT — Net                              | 5,982                              | -                               | 5,982     |
| INVESTMENT IN AFFILIATES AND OTHER ASSETS                 | 346                                | -                               | 346       |
| TOTAL                                                     | \$ 34,790                          | \$ 801                          | \$ 35,591 |
| <b>LIABILITIES AND NET ASSETS</b>                         |                                    |                                 |           |
| <b>CURRENT LIABILITIES</b>                                |                                    |                                 |           |
| Accounts payable, accrued expenses, and other liabilities | \$ 2,281                           | \$ 16                           | \$ 2,297  |
| Total current liabilities                                 | 2,281                              | 16                              | 2,297     |
| LONG-TERM LIABILITIES                                     | 328                                | -                               | 328       |
| Total liabilities                                         | 2,609                              | 16                              | 2,625     |
| <b>NET ASSETS</b>                                         |                                    |                                 |           |
| Unrestricted                                              | 32,181                             | 766                             | 32,947    |
| Temporarily restricted                                    | -                                  | 19                              | 19        |
| Total net assets                                          | 32,181                             | 785                             | 32,966    |
| TOTAL                                                     | \$ 34,790                          | \$ 801                          | \$ 35,591 |

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (Good Samaritan Health Center)  
For the Six Months Ended March 31, 2013  
(In thousands)

|                                                                       | Good<br>Samaritan<br>Health Center | Good<br>Samaritan<br>Foundation | Total     |
|-----------------------------------------------------------------------|------------------------------------|---------------------------------|-----------|
| <b>REVENUE</b>                                                        |                                    |                                 |           |
| Patient service revenue (net of contractual allowances and discounts) | \$ 11,831                          | \$ -                            | \$ 11,831 |
| Less provision for bad debts                                          | 746                                | -                               | 746       |
| Net patient service revenue less provision for bad debts              | 11,085                             | -                               | 11,085    |
| Other operating revenue                                               | 172                                | 13                              | 185       |
| Total revenue                                                         | 11,257                             | 13                              | 11,270    |
| <b>EXPENSES</b>                                                       |                                    |                                 |           |
| Salaries and wages                                                    | 6,141                              | -                               | 6,141     |
| Employee benefits                                                     | 1,558                              | -                               | 1,558     |
| Medical and surgical supplies                                         | 449                                | -                               | 449       |
| Drugs                                                                 | 285                                | -                               | 285       |
| Other expenses                                                        | 2,711                              | 11                              | 2,722     |
| Depreciation and amortization                                         | 606                                | -                               | 606       |
| Total expenses                                                        | 11,750                             | 11                              | 11,761    |
| INCOME (LOSS) FROM OPERATIONS                                         | (493)                              | 2                               | (491)     |
| NON-OPERATING GAINS — Net                                             | 282                                | 3                               | 285       |
| EXCESS (DEFICIT) OF REVENUE OVER EXPENSES                             | (211)                              | 5                               | (206)     |
| <b>OTHER CHANGES IN UNRESTRICTED NET ASSETS</b>                       |                                    |                                 |           |
| Change in net unrealized gains and losses on investments              | (168)                              | 11                              | (157)     |
| Other                                                                 | -                                  | -                               | -         |
| INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS                        | \$ (379)                           | \$ 16                           | \$ (363)  |

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Balance Sheet Information (Saint Clare's Hospital)

As of March 31, 2013

(In thousands)

|                                                           | Saint<br>Clare's  | Saint<br>Clare's<br>Foundation | Eliminations    | Total             |
|-----------------------------------------------------------|-------------------|--------------------------------|-----------------|-------------------|
| <b>ASSETS</b>                                             |                   |                                |                 |                   |
| <b>CURRENT ASSETS</b>                                     |                   |                                |                 |                   |
| Cash and cash equivalents                                 | \$ 10,582         | \$ -                           | \$ -            | \$ 10,582         |
| Assets limited as to use                                  | 252               | -                              | -               | 252               |
| Net patient accounts receivable                           | 9,981             | -                              | -               | 9,981             |
| Other current assets                                      | 6,420             | 124                            | (117) (a)       | 6,427             |
| Total current assets                                      | 27,235            | 124                            | (117)           | 27,242            |
| PROPERTY AND EQUIPMENT — Net                              | 71,525            | 30                             | -               | 71,555            |
| INVESTMENT IN AFFILIATES AND OTHER ASSETS                 | 6,770             | -                              | -               | 6,770             |
| LEASE RECEIVABLE                                          | 20,932            | -                              | -               | 20,932            |
| <b>TOTAL</b>                                              | <b>\$ 126,462</b> | <b>\$ 154</b>                  | <b>\$ (117)</b> | <b>\$ 126,499</b> |
| <b>LIABILITIES AND NET ASSETS</b>                         |                   |                                |                 |                   |
| <b>CURRENT LIABILITIES</b>                                |                   |                                |                 |                   |
| Accounts payable, accrued expenses, and other liabilities | \$ 33,176         | \$ (7)                         | \$ (117) (a)    | \$ 33,052         |
| Estimated amounts due to third-party payors               | 2,295             | -                              | -               | 2,295             |
| Total current liabilities                                 | 35,471            | (7)                            | (117)           | 35,347            |
| LONG-TERM LIABILITIES                                     | 410               | -                              | -               | 410               |
| LONG-TERM DEBT                                            | 152,140           | -                              | -               | 152,140           |
| Total liabilities                                         | 188,021           | (7)                            | (117)           | 187,897           |
| <b>NET ASSETS (DEFICIENCY)</b>                            |                   |                                |                 |                   |
| Unrestricted                                              | (61,559)          | (30)                           | -               | (61,589)          |
| Temporarily restricted                                    | -                 | 191                            | -               | 191               |
| Total net assets (deficiency)                             | (61,559)          | 161                            | -               | (61,398)          |
| <b>TOTAL</b>                                              | <b>\$ 126,462</b> | <b>\$ 154</b>                  | <b>\$ (117)</b> | <b>\$ 126,499</b> |

Note

(a) To eliminate intercompany balances

Ministry Health Care, Inc. and Affiliates

Consolidating Schedule - Statement of Operations Information (St. Clare's Hospital)  
For the Six Months Ended March 31, 2013  
(In thousands)

|                                                                       | St. Clare's | St Clare's<br>Foundation | Total      |
|-----------------------------------------------------------------------|-------------|--------------------------|------------|
| <b>REVENUE.</b>                                                       |             |                          |            |
| Patient service revenue (net of contractual allowances and discounts) | \$ 48,419   | \$ -                     | \$ 48,419  |
| Less provision for bad debts                                          | 2,706       | -                        | 2,706      |
| Net patient service revenue less provision for bad debts              | 45,713      |                          | 45,713     |
| Other operating revenue                                               | 2,924       | -                        | 2,924      |
| Net assets released from restrictions for operations                  | -           | 27                       | 27         |
| Total revenue                                                         | 48,637      | 27                       | 48,664     |
| <b>EXPENSES:</b>                                                      |             |                          |            |
| Salaries and wages                                                    | 16,797      | 19                       | 16,816     |
| Employee benefits                                                     | 4,244       | 7                        | 4,251      |
| Medical and surgical supplies                                         | 6,056       | -                        | 6,056      |
| Drugs                                                                 | 1,292       | -                        | 1,292      |
| Other expenses                                                        | 12,156      | 29                       | 12,185     |
| Depreciation and amortization                                         | 3,765       | 2                        | 3,767      |
| Interest                                                              | 5,375       | -                        | 5,375      |
| Total expenses                                                        | 49,685      | 57                       | 49,742     |
| LOSS FROM OPERATIONS                                                  | (1,048)     | (30)                     | (1,078)    |
| NON-OPERATING GAINS — Net                                             | 115         | -                        | 115        |
| DEFICIT OF REVENUE OVER EXPENSES                                      | (933)       | (30)                     | (963)      |
| OTHER CHANGES IN UNRESTRICTED NET ASSETS                              |             |                          |            |
| Other                                                                 | (1,089)     | -                        | (1,089)    |
| DECREASE IN UNRESTRICTED NET ASSETS                                   | \$ (2,022)  | \$ (30)                  | \$ (2,052) |