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DLN: 93493135084534

# Form **990**

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Fort	the 201	2 calendar year, or tax year beginning 07-01-2012	, 2012, and end	ling 06-30	-2013	_		
_	k ıf applı	COLUMBIA SI MART S HOSPITAL MILWAUREE				D Emplo	yer id	lentification number
	ess chang	Doing Business As				. 39-08	3063	15
	e change Lesture							
	l return ınated	Number and street (or P O box if mail is not delivere 4425 N PORT WASHINGTON ROAD NO 301	ed to street address)	Room/suit	e	E Teleph	one nu	ımber
	mated nded retu	rn City or town, state or country, and ZIP + 4				(414)	326	-2230
	cation pe	GLENDALE, WI 53212				6.0	·	o d 440 937 349
, .bpiic	acion pe	F Name and address of principal officer		T	<b>∐/s\</b> ⊺- Æ			rs \$ 440,827,318
		RHONDA ANDERSON			<b>H(a)</b> Is th affilia	ns a group ates?	retu	rn for
		4425 N PORT WASHINGTON ROAD NO GLENDALE, WI 53212	301		H(b)	- II - <b>66</b> -1 4 -		uudada E Vaa E Na
								luded? Tyes No t (see instructions)
Tax-	exempt :	status	4947(a)(1) or 5	527				
Wel	bsite: ►	COLUMBIA-STMARYS ORG			H(c) Gro	ир ехептр	.1011 11	umber ► 0928
=orm (	of organi	zation Corporation Trust Association Other		I	L Year of fo	ormation 18	359	<b>M</b> State of legal domicile W
Part	311	Summary			·			
		efly describe the organization's mission or most sign						
	<u>FU l</u>	L-SERVICE HOSPITAL WITH MEDICAL, SURGIC	CAL, ADVANCE	O CLINIC	AL AND OT	HER COM	<u>1MUN</u>	NITY SERVICES
	2 Che	eck this box 🕌 if the organization discontinued its	operations or di	sposed of	more than 2	25% of its	net	assets
			operations of a.	- possu o.				
	3 Nur	nber of voting members of the governing body (Part	VI, line 1a) .				3	13
	<b>4</b> Nur	mber of independent voting members of the governi	ng body (Part VI	, line 1b)			4	1:
	<b>5</b> Tot	al number of individuals employed in calendar year	2012 (Part V , III	ne 2a) .			5	2,66!
	<b>6</b> Tot	al number of volunteers (estimate if necessary) .					6	366
	<b>7a</b> Tot	al unrelated busıness revenue from Part VIII, colur	mn (C), line 12				7a	3,322,96
	<b>b</b> Net	unrelated business taxable income from Form 990	-T, line 34 .				7b	-254,408
					Pric	or Year		Current Year
	<b>8</b> C	ontributions and grants (Part VIII, line 1h)				1,069,	589	933,007
1	<b>9</b> P	rogram service revenue (Part VIII, line 2g)				462,713,	797	436,026,731
1	<b>10</b> I	nvestment income (Part VIII, column (A), lines 3, 4	tment income (Part VIII, column (A), lines 3, 4, and 7d)					
1	<b>11</b> C	ther revenue (Part VIII, column (A), lines 5, 6d, 8	c, 9c, 10c, and 1	1e)		12,682,	192	3,809,466
1		otal revenue—add lines 8 through 11 (must equal F				476,465,	848	440,827,318
1		2)				., ., ., ,	0	0
		enefits paid to or for members (Part IX, column (A)					0	0
		alaries, other compensation, employee benefits (Pa						
		-10)				220,138,	233	188,893,635
·   1		rofessional fundraising fees (Part IX, column (A), li	ne 11e)				0	0
		otal fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright 0$						
		ther expenses (Part IX, column (A), lines 11a-11d				261,096,		247,327,001
								436,220,636
_	19 K	evenue less expenses Subtract line 18 from line 1	<u> </u>	<u> </u>				<u> </u>
õe						rear		End of Year
TE   2		otal assets (Part X, line 16)				619,741,		875,254,526
물   2		otal liabilities (Part X, line 26)				394,946,		646,447,457
		et assets or fund balances Subtract line 21 from li	ne 20			224,795,	271	228,807,069
Pend Balances	19 R 20 T 21 T 22 N	otal liabilities (Part X, line 26) et assets or fund balances Subtract line 21 from li  Signature Block	2		Beginnin	619,741, 394,946, 224,795,	975 •nt 975 704 271	4,606, End of Year 875,254, 646,447, 228,807,
				• •				220,007,00
		Signature Block es of perjury, I declare that I have examined this re	turn including s	ccompany	una schodul	ac and ct-	tom	ante and to the best of
		es of perjury, I declare that I have examined this re and belief, it is true, correct, and complete Declar						
pare	er has a	ny knowledge						
	1.				ı			
		Company of office.				014-05-15		
gn		Signature of officer			D	ate		
ere		RHONDA ANDERSON CSM PRESIDENT/CFO						
		Type or print name and title						
		Print/Type preparer's name Preparer's sigr RACHEL J BECKER	nature	Da		eck l	PTIN POOS	l 966076
aid		Firm's name  DELOITTE TAX LLP				f-employed n's EIN 🟲 8		
rep	arer	Time shame P DELOTITE TAX LEP				пэ∟ши 🖛 δ	0.100	JIIL
_	Only	Firm's address ► 555 E WELLS SUITE 1400			Pho	one no (414	) 271	-3000
<del>56</del> (	Unity	MILWAUKEE, WI 53202				,		
		I MILLWAUNEE, WI DOZUZ			ı			

May the IRS discuss this return with the preparer shown above? (see instructions)

√ Yes 

√ No

Part	1111	Statement of Program S Check if Schedule O contains				٠
1	Briefl	y describe the organization's m	ssion			
PROV CATH CSM- HEAL VULN	IDER IOLIC M'S G TH ST IERAB GRAMS	ST MARY'S HOSPITAL MILW FOUNDED IN RESPONSE TO NATIONAL HEALTH SYSTEM OVERNING BODY HAS ADOP' ATUS AND LIVES OF INDIVI LE CSM AND ITS AFFILIATES AND SERVICES WITH EQUA	IDENTIFIED COMM , AND COLUMBIA H TED THE MISSION DUALS AND OUR C S ARE COMMITTED	MUNITY NEEDS, WHIC HEALTH SYSTEM, A NO OF CSM CSM EXISTS OMMUNITY, WITH SP TO PROVIDING HIGH	H IS SPONSORED BY ASCEN ON-SECTARIAN COMMUNIT S TO MAKE A POSITIVE DIFF ECIAL CONCERN FOR THOS H-QUALITY, ACCESSIBLE, V	ISION HEALTH, A Y HEALTH SYSTEM ERENCE IN THE E WHO ARE ALUES-DRIVEN
		e organization undertake any si ior Form 990 or 990-EZ? .				┌ Yes ┌ No
	If "Ye	s," describe these new services	on Schedule O			
		e organization cease conductin es?			nducts, any program	┌ Yes ┌ No
	If "Ye	s," describe these changes on S	chedule O			
	expen	lbe the organization's program s ses Section 501(c)(3) and 50 tal expenses, and revenue, if ar	l (c)(4) organization:	s are required to report		
4a	(Code	) (Expenses \$	341,618,463	ıncludıng grants of \$	) (Revenue \$	439,894,311 )
	M OPI CLINI TOTAI COMM	M OPERATES A FULL-SERVICE 336-BED RATES AN EMERGENCY DEPARTMENT CS PROVIDED CARE TO 229,237 PATIE ED \$88,348,825 CSM-M ALSO SPONS IUNITY BENEFIT INFORMATION IN SCH IUNITY, FOCUSING ON THOSE WHO AF	THAT IS OPEN TO ALL PENTS CSM-M'S ESTIMATE ORS A NUMBER OF PROC EDULE H FOR DISCUSSI	ERSONS, REGARDLESS OF AE ED UNREIMBURSED COSTS O GRAMS DESIGNED TO IMPRO	BILITY TO PAY DURING FISCAL 2013, OF SERVICES TO THE ELDERLY, UNINS VE THE HEALTH CARE IN ITS COMMU	CSM-M'S HOSPITAL AND SURED, AND UNDERINSURED NITY REFER TO THE
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$		ıncludıng grants of \$	) (Revenue \$	)
4d		r program services (Describe ii enses \$	n Schedule O) including grants o	f &	) (Revenue \$	,
4-					/ (Nevenue p	,
4e	ıota	l program service expenses 🕨 👚	341,618,463			

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			No
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[N]{2}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line $1^{\circ}$ If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Νo
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	   35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

ГСП	Statements Regarding Other 1RS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	 Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   162		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		110
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		1	1
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
а	If "Yes," indicate the number of Forms 8282 filed during the year	/-		NO
u	These, indicate the number of forms 8282 med during the year	-		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	-		
		9a		
	Did the organization make any taxable distributions under section 4966?			
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	-		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	]		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		-,,,,

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax  13			
	year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct	3		No No
4	supervision of officers, directors or trustees, or key employees to a management company or other person? .  Did the organization make any significant changes to its governing documents since the prior Form 990 was			
	filed?	4		No_
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No_
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing			
b	the form?	11a	Yes	
	the form?	11a	Yes	
12a		11a 12a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a	Yes	
b c	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b	Yes	
ь с 13	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c	Yes Yes Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c 13	Yes Yes Yes	
b 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c 13	Yes Yes Yes	
b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c 13 14	Yes Yes Yes Yes	
b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶RHONDA ANDERSON 4425 N PORT WASHINGTON ROAD NO 301 GLENDALE, WI (414) 326-2230

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more pers and	than on is	one bot ecto	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) PATRICIA DOLHUN MD	20	×						0	0	0	
BOARD MEMBER	80	_ ^						Ŭ	0	•	
(2) GEORGE H HOFF	20	х						0	0	0	
VICE CHAIR	80										
(3) KEVIN GONIU MD BOARD MEMBER AND CSM PHYSI	20 40 80	×						0	568,539	28,044	
(4) MARK R TAYLOR	25 00										
		х		Х				0	1,605,199	40,485	
PRESIDENT/CEO (5) MASON G ROSS	25 00 20										
		х						0	0	0	
BOARD MEMBER (6) MICHAEL GREBE	80										
	20	x						0	0	0	
BOARD MEMBER	80										
(7) R BRUCE MCDONALD	20	l x						0	0	0	
CHAIR	80										
(8) RANDALL PERRY	20	l <sub>x</sub>						0	0	0	
SECRETARY/TREASURER	80							, and the second	3	,	
(9) ROBERT LYON MD	20	×						0	0	0	
BOARD MEMBER	80	^						0	0	0	
(10) ROBERT J VENABLE	20	Ţ.,									
VICE CHAIR	80	X						0	0	0	
(11) SISTER THERESA SULLIVAN DC	20										
BOARD MEMBER	80	X						0	0	0	
(12) TINA CHANG	20										
BOARD MEMBER	00	Х						0	0	0	
(13) CHRISTINE NUERNBERG	80				$\vdash$						
, ,		х						0	0	0	
BOARD MEMBER (14) MICHELLE NETTLES END 213	80	<u> </u>			$\vdash$	-					
		x						0	0	0	
BOARD MEMBER	80										
(15) RHONDA ANDERSON	18 00			х				0	660,752	11,123	
CSM PRESIDENT/CFO	32 00				<u> </u>				,	,	
(16) CHERYL HILL	20 00				×			0	434,537	24,771	
VP HUMAN RESOURCES	30 00				Ĺ				157,557	27,771	
(17) DAVID H SHAPIRO MD	39 00				Ü				440 570	30.004	
	ı	ı	1	ı	X	ı	1	0	448,579	20,004	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	both	box an r/tr	, unle	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) GERRI LIETZ-STAFFILENO	5 00					_				
VP HOSP OPERATIONS	45 00				Х			0	398,589	24,492
(19) SUE SANICOLA	20 00									
VP CSM COMM PHYSICIANS	30 00				Х			0	324,050	28,444
(20) WILLIAM HART	33 00									
VP/COO	17 00				Х			0	497,000	13,153
(21) DEBORAH FRIBERG	37 00									
PRESIDENT HOSPITAL DIV END 06/12	13 00				Х			0	768,773	29,832
(22) BRUCE MCCARTHY	20 00							_		
PRESIDENT PHYSICIAN DIVISION	30 00				Х			0	835,070	35,735
(23) CONSTANCE J BRADLEY	41 00									
VP HOSPITAL OPERATIONS	9 00				Х			333,603	0	17,007
(24) ALLAN SPOONER	20 00							_		
PRESIDENT HOSPITAL DIV	30 00				Х			0	208,489	1,046
(25) ROBERT B ROTH MD	40 00					· ·		4.675.007		22.446
PHYSICIAN						Х		1,675,987	0	32,116
(26) ROBERT L HUXLEY MD	40 00					,,		4 542 450		26.040
PHYSICIAN						Х		1,512,450	0	36,049
(27) DAVID W GRAMBOW MD	40 00					V		1 204 907	0	41 202
PHYSICIAN						Х		1,294,897	0	41,202
(28) SANJAY S DESHPANDE MD	40 00					V		1,541,024	0	37,870
PHYSICIAN						Х		1,541,024	0	37,870
(29) JOSHUA LIBERMAN	40 00					х		1,099,724	0	40,611
PHYSICIAN						^		1,099,724	0	40,011
(30) LEO P BRIDEAU	0 00						X	0	727,898	0
PRESIDENT/CEO END 02/11	40 00								727,898	
1b Sub-Total						•				
c Total from continuation sheets to Part	VII, Section A					▶				
d Total (add lines 1b and 1c)	<u> </u>							7,457,685	7,477,475	461,984
2 Total number of individuals (including h	ut not limited to	those	licto	od abo	240	) who	roc	awad mara than		

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►225

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee				•
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

, , , , , , , , , , , , , , , , , , , ,		•
(A)	(B)	(C)
Name and business address	Description of services	Compensation
TOUCHPOINT SUPPORT SERVICES 4721 MORRISON DR MOBILE AL 36609	SUPPORT SERVICE	12,271,921
METROPOLITAN ANESTHESIOLOGY 4225 N DOWNER AVE SHOREWOOD WI 53211	ANESTHESIOLOGY SERVICES	10,183,778
MEDICAL COLLEGE OF WISCONSIN 8701 WATERTOWN PLANK ROAD MILWAUKEE WI 53226	RESIDENT & INTERN PROGRAM	5,551,102
DUKE REALTY LIMITED PARTNER 510 E 96TH ST INDIANAPOLIS IN 46240	OCCUPANCY	3,614,573
ECOVA INC 1313 N ATLANTIC SPOKANE WA 99201	UTILITY MANAGEMENT	3,561,513
		<u> </u>

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►85

Part VIII		Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII								
		Check if Schedul	e O contains a respoi	nse to any question i	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514		
	1a	Federated camp	aıgns <b>1a</b>					511		
ıns, Gifts, Grants Similar Amounts	Ь	Membership due	s <b>1b</b>							
ina Jou										
s, C	C	Fundraising ever								
팔	d	Related organiza	itions 1d	788,607						
S, Œ	e	Government grants	(contributions) <b>1e</b>							
ion	f	All other contribution	ns, gifts, grants, and <b>1f</b>	144,400	i	İ				
Contributions, Gifts, Grants and Other Similar Amounts		similar amounts not				ļ				
ĒĢ	g	Noncash contribution 1a-1f \$	ns included in lines							
Contand	h	<b>Total.</b> Add lines	1a-1f	🗼	933,007					
				Business Code						
E E	2a	NET PATIENT SERVI	CES	621990	427,502,179	427,502,179				
93 28	ь	RETAIL PHARMACY I	REVENUE	446110	4,715,369	3,300,584	1,414,785			
Program Serwoe Revenue	c	DIAGNOSTIC LAB RE	EVENUE	621500	1,677,031		1,677,031			
	d	COMMUNITY EDUCA	ATION REVENUE	900099	937,708	937,708				
	e	RENTAL INCOME		531120	738,292	738,292				
	f		n service revenue	331120	456,152	225,003	231,149			
ွို	-					223,003	231,113			
<u></u>	g	Total. Add lines			436,026,731					
	3		me (including dividen ramounts)		48,707			48,707		
	4		ment of tax-exempt bond	<b>-</b>						
	5	Royalties		🕨 🛚						
			(ı) Real	(II) Personal						
	6a	Gross rents								
	Ь	Less rental expenses								
	c	Rental income or (loss)								
	d		ne or (loss)							
			(ı) Securities	(II) O ther						
	7a	Gross amount from sales of assets other than inventory		9,407						
	ь	Less cost or								
		other basis and sales expenses		0						
	С	Gain or (loss)		9,407						
	d		s)		9,407	9,407				
Other Revenue	8a	Gross income from events (not inclused)  \$								
r Re		See Part IV, line								
the	ь	Less direct exp	enses <b>b</b>							
0	С		oss) from fundraising	events 🛌						
	9a	Gross income fro See Part IV, line	om gaming activities e 19 a							
	ь	Less direct exp	enses b							
	С	Net income or (l	oss) from gamıng actı	vities						
	10a	Gross sales of ir returns and allow								
			<b>a</b>	1,184						
	b	Less cost of go	Į.	0	1 104	1 104				
	<b>├</b> -	Miscellaneous	oss) from sales of inv	Business Code	1,184	1,184				
	11a			Business Code 900099	1,593,528	1,593,528				
		CONTRACT SEI		722210	986,268	2,333,320		986,268		
	b	FOOD & NUTRI		900099	766,189	766,189		700,200		
	ا ا د	MISCELLANEO		300039	462,297	462,297				
	d e	All other revenue	e   11a-11d	🕨	702,237	702,237				
	12			-	3,808,282					
	**	iocai revenue. S	ee Instructions .	🟲	440,827,318	435,536,371	3,322,965	1,034,975		

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 338,455 338,455 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 162,244,859 160,347,529 1,897,330 Pension plan accruals and contributions (include section 401(k) 6,287,599 2,042,208 4,245,391 and 403(b) employer contributions) . . . . Other employee benefits . . . . 9,474,026 1,009,068 8,464,958 10 10,548,696 5,922,142 4,626,554 11 Fees for services (non-employees) 637,800 637,800 Management . . . . 339,354 339,354 Legal . . . . . . . . Accounting . . . . . . . . . . . . . 415,775 415,775 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 32,836,736 32,060,469 776,267 Schedule O) . . . . . . . Advertising and promotion . . 6,698 12 6,698 13 Office expenses . . . . . 572,090 565,276 6,814 93,579 93,579 14 Information technology . . 15 Royalties . 19,362,344 155,474 16 Occupancy . . . . . . 19,206,870 **17** 176,421 173,598 2,823 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . 388,190 388,117 73 20 Payments to affiliates . . . . . . 21 12,424,415 3,207,902 9,216,513 22 Depreciation, depletion, and amortization . 26,435,337 26,434,174 1,163 23 2,139,037 2,139,037 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a OVERHEAD ALLOCATION 74,937,901 11,846,742 63,091,159 PATIENT CARE SUPPLIES 47,808,888 47,807,030 1,858 C HOSPITAL TAX ASSESSMENT 14,637,759 14,637,759 d e All other expenses 14,114,677 12,337,336 1,777,341 Total functional expenses. Add lines 1 through 24e 25 436,220,636 341,618,463 94,602,173 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

1   Cash—non-interest-bearing   Segronary Cash Investments   Segronary	Pai	rt X	Balance Sheet Check if Schedule O contains a response to any question in this Part X			
2   Savings and temporary cash investments   348,914   2				(A)		
3   Pledges and grants receivable, net		1	Cash—non-interest-bearing	915,083	1	326,854
4		2	Savings and temporary cash investments	346,914	2	
Source and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		3	Pledges and grants receivable, net		3	
### ### ### ### ### ### ### ### ### ##	হ	4	Accounts receivable, net	64,673,361	4	65,276,477
Section   Comparison   Compa		5	employees, and highest compensated employees Complete Part II of		5	
9   Prepaid expenses and deferred charges   6,171,138   8   6,384,414     9   Prepaid expenses and deferred charges   6,372,866   9   14,015,281     10a   Land, buildings, and equipment cost or other basis   10a   767,173,786     b   Less accumulated depreciation   10b   239,138,066     531,232,178   10c   528,035,232     11   Investments—publicity traded securities   11   12   12     12   Investments—other securities   See Part IV, line 11   13   14   11   13   13     14   Intangible assets   394,527   14   444,352     15   Other assets See Part IV, line 11   9,860,773   15   200,371,916     16   Total assets. Add lines 1 through 15 (must equal line 34)   9,860,773   15   200,371,916     17   Accounts payable and accrued expenses   23,389,787   17   24,178,000     18   Grants payable   18   19     20   Tax-exempt bond liabilities   20     21   Escrow or custodial account liability Complete Part IV of Schedule D   21     22   Loans and other payables to current and former officers, directors, trustees, ley employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L   22     23   Secured mortgages and notes payable to unrelated third parties   24     24   Unsecured notes and loans payable to unrelated third parties   24     25   Other liabilities (including federal income tax, payables to related third parties   24     26   Total liabilities. Add lines 17 through 25   622,280,449     27   Total liabilities. Add lines 17 through 25   646,447,467     28   Temporanity restricted net assets   29     29   Permanently restricted net assets   29     20   Organizations that follow SFAS 117 (ASC 958), check here   and complete lines 27 through 29, and lines 33 and 34.     20   Capital stock or trust principal, or current funds   30     30   Capital stock or trust principal, or current funds   31     31   Paid-in or capital surplus, or land, building or equipment fund   31     32   Setting and process   32     33   Total net assets or fund balances   224,786,271   33   228,807,069		6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary			
9   Prepaid expenses and deferred charges   6,171,18   8   8,584,414     9   Prepaid expenses and deferred charges   6,272,866   9   14,015,281     10a   Land, buildings, and equipment cost or other basis   10a   767,173,788     b   Less accumulated depreciation   10b   239,138,066   531,232,178     10c   528,035,232     11   Investments—publicity traded securities   11   12     12   Investments—program—related See Part IV, line 11   13   14   11     13   Interstments—program—related See Part IV, line 11   13   14   11     14   Intangible assets   384,527   14   444,352     15   Other assets See Part IV, line 11   9,680,773   15   200,571,916     16   Total assets. Add lines 1 through 15 (must equal line 34)   619,741,975   61   875,254,078     17   Accounts payable and accrued expenses   23,389,787   17   24,178,008     19   Deferred revenue   19   9     10   Tax-exempt bond liabilities   20   20     21   Escrow or custodial account liability Complete Part IV of Schedule D   21     22   Loans and other payables to current and former officers, directors, trustees, ley employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L   22     23   Secured mortgages and notes payable to unrelated third parties   23     24   Unsecured notes and loans payable to unrelated third parties   24     25   Other liabilities (including federal income tax, payables to related third parties   24     26   Total liabilities. Add lines 17 through 25   622,269,449     27   Zakpen,089   29   29   29     28   Temporarily restricted net assets   29   28     29   Permanently restricted net assets   29   28     29   Permanently restricted net assets   29   29     20   Capital stock or trust principal, or current funds   30     30   Capital stock or trust principal, or current funds   31     31   Paid-in or capital surplus, or land, building or equipment fund   31     32   224,785,271   33   228,807,069     33   Total net assets or fund balances   224,785,271   33   228,807,069     34   Total net ass	Se	_		55.405		
9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis Complete Part IV of Schedule D 10	Ø <b>₹</b>			· · · · · · · · · · · · · · · · · · ·		0.504.444
10a						
Complete Part VI of Schedule D   10a   767,173,788   10c   528,035,232   11   1   1   1   1   1   1   1   1		-		6,272,836	9	14,015,281
11   Investments—publicly traded securities   11   12   13   11   12   13   11   13   13		10a	Complete Part VI of Schedule D 10a 767,173,798			
12   Investments—other securities See Part IV, line 11   13   13   14   14   14   14   14		b		531,232,178		528,035,232
13   Investments—program-related See Part IV, line 11   13   34,352   14   444,352   15   Other assets See Part IV, line 11   9,680,773   15   260,571,916   16   Total assets. Add lines 1 through 15 (must equal line 34)   619,741,975   16   875,254,526   17   Accounts payable and accrued expenses   23,399,757   17   24,178,008   18   Grants payable   33,99,757   17   24,178,008   18   Grants payable   18   19   Deferred revenue   19   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability Complete Part IV of Schedule D   21   22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L   22   22   23   24   24   24   25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities and tincluded on lines 17-24) Complete Part X of Schedule D   371,546,947   25   622,269,449   26   70   70   70   70   70   70   70   7						
14		12	Investments—other securities See Part IV, line 11		12	
15			· -			
16				· · · · · · · · · · · · · · · · · · ·		
17		15		· ' '		260,571,916
18   Grants payable   18   18   19   Deferred revenue   19   19   19   19   19   19   19   1		16		, ,		<u> </u>
19   Deferred revenue   19   19   20   Tax-exempt bond liabilities   20   20   21   20   21   22   22   22		17	Accounts payable and accrued expenses	23,399,757	17	24,178,008
20 Tax-exempt bond liabilities		18			18	
21 Escrow or custodial account liability Complete Part IV of Schedule D		19				
22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		20			20	
Unsecured notes and loans payable to unrelated third parties	200	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Unsecured notes and loans payable to unrelated third parties	ij	22				
Unsecured notes and loans payable to unrelated third parties	<u>ge</u>		persons Complete Part II of Schedule L		22	
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third parties		23	
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24	Unsecured notes and loans payable to unrelated third parties		24	
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete Part X of Schedule			
Organizations that follow SFAS 117 (ASC 958), check here F and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets				· · · ·		<u> </u>
lines 27 through 29, and lines 33 and 34.   224,795,271   27   228,807,069		26		394,946,704	26	646,447,457
30 Capital stock or trust principal, or current funds	ري ط		• • • • • • • • • • • • • • • • • • • •			
30 Capital stock or trust principal, or current funds	Š	27		224 795 271	27	228 807 069
30 Capital stock or trust principal, or current funds	<u>ප</u>			224,700,271		220,007,000
30 Capital stock or trust principal, or current funds	<u> </u>					
30 Capital stock or trust principal, or current funds	Ĭ	29	·		29	
30 Capital stock or trust principal, or current funds	正		- · · · · · · · · · · · · · · · · · · ·			
31 Paid-in or capital surplus, or land, building or equipment fund	0	30	-		30	
33 Total net assets or fund balances	Ř				31	
33 Total net assets or fund balances	ASS				32	
<b>34</b> Total liabilities and net assets/fund balances	ቖ	33	÷ , , , , , , , , , , , , , , , , , , ,	224,795,271	33	228,807,069
	Z	34	Total liabilities and net assets/fund balances	619,741,975	34	875,254,526

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		440,8	327,318
2	Total expenses (must equal Part IX, column (A), line 25)	2		436,2	220,636
3	Revenue less expenses Subtract line 2 from line 1	3		4,6	506,682
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			95,271
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		- 5	594,886
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		228,8	307,069
Par	t XIII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
ь	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	ı			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	9	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

ROBERT B ROTH MD

PHYSICIAN

Software ID: Software Version:

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (A) (C) (E) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours more than one box, compensation compensation of other unless person is both from the from related compensation per week an officer and a organızatıon (Worganizations (Wfrom the (lıst director/trustee) 2/1099-MISC) 2/1099-MISC) organization and any related Former Highest compensated employee individual trustee or director hours organizations Institutional Ē for emplo) ee related organızatıons below Trustee dotted line) 20 PATRICIA DOLHUN MD BOARD MEMBER 0 Х 80 20 Х VICE CHAIR 80 20 0 Х 568,539 28,044 BOARD MEMBER AND CSM PHYSI 40 80 25 00 MARK R TAYLOR Х Х 0 1,605,199 40,485 PRESIDENT/CEO 25 00 20 MASON G ROSS Х 0 0 0 BOARD MEMBER 80 20 MICHAEL GREBE Х 0 0 0 BOARD MEMBER 80 20 R BRUCE MCDONALD 0 0 Χ CHAIR 80 20 RANDALL PERRY 0 0 Χ SECRETARY/TREASURER 80 20 ROBERT LYON MD 0 0 Х 0 BOARD MEMBER 80 20 ROBERT J VENABLE 0 Х 0 0 VICE CHAIR 80 20 SISTER THERESA SULLIVAN DC Χ 0 0 0 BOARD MEMBER 80 20 TINA CHANG Х 0 0 0 BOARD MEMBER 80 20 CHRISTINE NUERNBERG 0 0 Χ BOARD MEMBER 80 20 MICHELLE NETTLES END 213 Χ BOARD MEMBER 80 18 00 RHONDA ANDERSON Х 0 660,752 11,123 CSM PRESIDENT/CFO 32 00 20 00 CHERYL HILL 0 24,771 434,537 VP HUMAN RESOURCES 30 00 39 00 DAVID H SHAPIRO MD Χ 0 448,579 20,004 CHIEF MEDICAL OFFICER 11 00 5 00 GERRI LIETZ-STAFFILENO Χ 0 398,589 24,492 VP HOSP OPERATIONS 45 00 20 00 SUE SANICOLA VP CSM COMM PHYSICIANS Χ 0 324,050 28,444 30 00 33 00 WILLIAM HART Χ 0 497,000 13,153 VP/COO 17 00 37 00 DEBORAH FRIBERG Χ 0 768,773 29,832 PRESIDENT HOSPITAL DIV END 06/12 13 00 20 00 BRUCE MCCARTHY Х 0 835.070 35.735 PRESIDENT PHYSICIAN DIVISION 30 00 41 00 CONSTANCE J BRADLEY Х 333,603 0 17,007 VP HOSPITAL OPERATIONS 9 00 20 00 ALLAN SPOONER Х 0 208,489 1,046 PRESIDENT HOSPITAL DIV 30 00

40 00

1,675,987

32,116

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list		than	o not one son i er an	box s bo d a	,		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and	
	below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated	Former			related organizations	
ROBERT L HUXLEY MD PHYSICIAN	40 00					х		1,512,450	0	36,049	
DAVID W GRAMBOW MD PHYSICIAN	40 00					х		1,294,897	0	41,202	
SANJAY S DESHPANDE MD PHYSICIAN	40 00					х		1,541,024	0	37,870	
JOSHUA LIBERMAN PHYSICIAN	40 00					х		1,099,724	0	40,611	
LEO P BRIDEAU PRESIDENT/CEO END 02/11	0 00 40 00						х	0	727,898	0	

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493135084534

**Employer identification number** 

### OMB No 1545-0047

## **Public Charity Status and Public Support**

SCHEDULE A (Form 990 or 990EZ)

Name of the organization

COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Department of the Treasury Internal Revenue Service

Total

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

2012

Open to Public Inspection

									39-0806					
	rt I			blic Charity Sta						ınstruct	ions.			
	rganı:			te foundation becaus			-							
1			-	ion of churches, or a				ection 170(	b)(1)(A)(i).					
2	Г	A scho	ol described	d in <b>section 170(b)(1</b>	l <b>)(A)(ii).</b> (At	tach Sched	ule E )							
3	굣	A hosp	ital or a coo	perative hospital se	rvice organiz	atıon descr	ibed in <b>sectio</b>	n 170(b)(1	.)(A)(iii).					
4	Γ			h organization operat ity, and state	ted in conjun	ction with a	hospital des	cribed in <b>se</b>	ection 170(b)	(1)(A)(i	iii). Ent	er the		
5	Г			erated for the benefi	t of a college	or universi	ty owned or o	perated by	a governme	ntal unit	descril	oed in		
	•	_	•	( <b>A)(iv).</b> (Complete P	_		•							
6	Г			local government or		al unit desc	rıbed ın <b>secti</b>	ion 170(b)(	1)(A)(v).					
7	ļ_	An org	anization th	at normally receives	a substantia	al part of its				from the	gener	al public		
8	Г			on 170(b)(1)(A)(vi). : described in <b>sectior</b>			mnlete Part II	. )						
9	,		•	at normally receives			•	•	hutions mer	nhershin	fees a	and area		
_	'	_		rities related to its ex	• •				•	•	•	_	,,,	
		•		oss investment inco	•	,			` ,					
				ganızatıon after June						,				
10	Г			ganized and operated										
11	Ė	_		ganized and operated	•				. , , ,		out the	e purpo:	ses of	
	•	_		ly supported organiz					•	,				
				bes the type of supp										
	_		Type I	, ,,			-				-	_		
e	ı			ox, I certify that the										
			nan loundati 1 509(a)(2)	ion managers and ot	ner than one	or more pur	oncry support	ed organiza	itions descri	bea in se	ection :	509(a)(	1)01	
f			. , , ,	received a written de	etermination	from the IR	S that it is a	Type I, Ty <sub>l</sub>	oe II, or Type	e III sup	porting	gorganı	zatıon,	
			thıs box										$\sqcap$	
g			August 17, 2 ng persons?	2006, has the organi	ızatıon accep	oted any gift	or contributi	on from any	y of the					
			<b>J</b> .	rectly or indirectly o	ontrols, eith	er alone or	toaether with	persons de	escribed in (i	1)		Yes	No	
				governing body of th	•		_	'	`	<i>′</i>	11g(i			
		•		er of a person descri	• • •	5					11g(ii			
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı)	above?				11g(iii			
h				ng information about								<u>* 1</u>	<u> </u>	
				_		_								
(i	i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	ı notıfy	(vi) Is	the		(vii) Ar	nount of	
suppor organiza				organization	organizati		the organi		organiza				etary	
		ation		(described on	col (i) lis		ın col (i) d	•	col (i) or	_		sup	port	
				lines 1-9 above or IRC section	your gove docume	_	suppor	τ′	in the l	) 5 /				
				(see	docume	IIC:								
				instructions))	Yes	No	Yes	No	Yes	No		$\neg$		
					163	140	1 63	140	162	140				
										+				
			1	1	1	1	1	1		1	1			

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493135084534

### OMB No 1545-0047

## **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** COLUMBIA ST MARY'S HOSPITAL MILWAUKEE 39-0806315 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

chedule C (i	offit 550 of 550 EZ/2012	Page
Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT	
	filed Form 5768 (election under section 501(h)).	
•	·	

	and "Was" represent to the state of the law, provide in Doub TV and stated decomption of the labburg	(i	a)		(b)	
activ	ach "Yes" response to lines 1a through 11 below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	A	moun	it
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
C	Media advertisements?		No			
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?	Yes			1	.4,319
j	Total Add lines 1c through 1i				1	4,319
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c	)(5), (	or se	ectio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pa	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A lines 1 and 2 are answered					

# line 3, is answered "Yes."

1 [	Dues, assessments and similar amounts from members	1	
	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a (	Current year	2a	
<b>b</b> (	Carryover from last year	2b	
<b>c</b> 7	Total	2c	
<b>3</b> /	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
c	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

I dentifier	Return Reference	Explanation
EXPLANATION OF LOBBYING ACTIVITIES		CSMM DOES NOT PARTICIPATE IN OR INTERVENE IN (INCLUDING THE PUBLISHING OR DISTRIBUTING OF STATEMENTS) ANY POLITICAL CAMPAIGN ON BEHALF OF (OR IN OPPOSITION TO) ANY CANDIDATE FOR PUBLIC OFFICE LOBBYING EXPENSES REPRESENT THE PORTION OF DUES PAID TO NATIONAL AND STATE HOSPITAL ASSOCIATIONS THAT IS SPECIFICALLY ALLOCABLE TO LOBBYING

DLN: 93493135084534

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

lame of the organization		Employer identification number
OLUMBIA ST MARY'S HOSPITAL MILWAUKEE		39-0806315
Organizations Maintaining Donor Adorganization answered "Yes" to Form 99	0, Part IV, line 6.	inds or Accounts. Complete if the
	(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year		
Aggregate contributions to (during year)		
Aggregate grants from (during year)		
Aggregate value at end of year		
Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		or advised Yes No
Did the organization inform all grantees, donors, and oused only for charitable purposes and not for the bene conferring impermissible private benefit?		
art II Conservation Easements. Complete	f the organization answered "Yes" to	Form 990, Part IV, line 7.
Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space	n or education)  Preservation of an Preservation of a c	ertified historic structure
Complete lines 2a through 2d if the organization held easement on the last day of the tax year	a qualified conservation contribution in tr	
	-	Held at the End of the Year
Total number of conservation easements	-	2a
Total acreage restricted by conservation easements		2b
Number of conservation easements on a certified hist	` '	2c
Number of conservation easements included in (c) ac historic structure listed in the National Register	quired after 8/17/06, and not on a	2d
Number of conservation easements modified, transfe	rred, released, extinguished, or terminated	d by the organization during
the tax year 🗠		
Number of states where property subject to conserva	tion easement is located ►	<u></u>
Does the organization have a written policy regarding enforcement of the conservation easements it holds?		ling of violations, and <b>Yes No</b>
Staff and volunteer hours devoted to monitoring, insp	ecting, and enforcing conservation easem	ents during the year
A mount of expenses incurred in monitoring, inspectings	g, and enforcing conservation easements	during the year
Does each conservation easement reported on line 2 and section $170(h)(4)(B)(II)^{9}$	(d) above satisfy the requirements of sect	tion 170(h)(4)(B)(i)
In Part XIII, describe how the organization reports control balance sheet, and include, if applicable, the text of the text of the organization's accounting for conservation easem	he footnote to the organization's financial nents	statements that describes
THE III Organizations Maintaining Collection  Complete if the organization answered "		or Other Similar Assets.
If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide, in Part XIII, the text of the footnote	ets held for public exhibition, education, o	or research in furtherance of public
If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide the following amounts relating to the	ets held for public exhibition, education, o	
(i) Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$
(ii) Assets included in Form 990, Part X		<b>►</b> \$
If the organization received or held works of art, histofollowing amounts required to be reported under SFAS		
Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$
• Assets included in Form 990, Part X		<b>▶</b> \$

Part	•••• Organizations Maintaining Co	<u>llections of Art</u>	t, His	<u>stori</u>	<u>cal Tı</u>	easures,	<u>or Oth</u>	<u>er Similar As</u>	ssets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other recor	ds, cl	heck	any of	the following	that are	a significant us	e of its	
а	Public exhibition		d	Γ	Loan	or exchange	program	s		
b	Scholarly research		e	$\Gamma$	Othe	r				
С	Preservation for future generations									
4	Provide a description of the organization's co Part XIII	ollections and expla	iin ho	w the	y furthe	er the organiz	zation's e	exempt purpose	ın	
5	During the year, did the organization solicit of	or receive donations	sofai	rt, hıs	torıcal	treasures or	other sı	mılar	_	_
	assets to be sold to raise funds rather than t								☐ Yes	□ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						wered "	Yes" to Form	990, ———	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interme	ediary	y for c	ontribu	itions or othe	erassets	not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follo	wing t	able		_			
								Aı	mount	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 217	?					☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	expl	anatı	on has	been provide	d ın Part	XIII		Γ
Pa	rt V Endowment Funds. Complete									
_		(a)Current year	(b	)Prior	year	<b>b (c)</b> Two yea	rs back (d	I)Three years back	<b>(e)</b> Four y	ears back
1a	Beginning of year balance								<del>                                     </del>	
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
_	and programs									
Т	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curi	ent year end balan	ce (III	ne 1g	, colum	in (a)) held a	S			
а	Board designated or quasi-endowment 🕨									
b	Permanent endowment 🕨									
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c shows	ıld equal 100%								
3a	Are there endowment funds not in the posses	ssion of the organiz	ation	that	are hel	d and admini	stered fo	r the	- T	
	organization by (i) unrelated organizations			_	_			За	(i) Yes	No
	(ii) related organizations								(ii)	<del>                                     </del>
b	If "Yes" to 3a(II), are the related organization								Bb	<del>†                                      </del>
4	Describe in Part XIII the intended uses of th	e organızatıon's en	down	nent f	unds					
Par	t VI Land, Buildings, and Equipme	nt. See Form 99	90, Pa	_				_		
	Description of property				Cost or o		st or other (other)	(c) Accumulated depreciation	I (d) Bo	ook value
1a	_and						17,101,206		1	17,101,206
b I	Buildings					61	16,326,029	130,628,78	30 48	85,697,249
c I	_easehold improvements						4,622,970	2,578,03	31	2,044,939
d I	Equipment					12	28,327,425	105,931,75	i5 2	22,395,670
	Other	<u> </u>					796,168			796,168
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	X, colu	umn (	B), line	10(c).)			52	28,035,232

Part VIII Investments—Other Securities. Se	<u>e Form 990, Part X, line 12</u>	2.	
(a) Description of security or category	(b)Book value		d of valuation
(including name of security)		Cost or end-of-	year market value
(1)Financial derivatives (2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	F 000 D 1 V 1	12	
Part VIII Investments—Program Related. S  (a) Description of investment type	(b) Book value		d of valuation
(a) Description of investment type	(b) book value		year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. See Form 990, Part X,		1	(1) 5 1 1
(a) Desc			(b) Book value
(1) INTEREST IN INVESTMENTS AT ASCENSION HEA (2) PHYSICIAN INCOME GUARANTEE	LITIALLIANCE		256,586,430 55,125
(3) ASSET RETIREMENT OBLIGATION			61,835
(4) LONG TERM PREPAIDS			2,625,947
(5) ESTIMATED SETTLEMENTS FROM THIRD-PARTY F	PAYORS		1,242,579
			· · ·
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)		260,571,916
Part X Other Liabilities. See Form 990, Part	1.		
1 (a) Description of liability	(b) Book value		
Federal income taxes			
PAYABLE TO AFFILIATES	495,918,046		
PENSION/DEFERRED COMPENSATION	11,799,228		
PAYABLE TO THIRD PARTIES	408,678		
INTERCOMPANY DEBT TO ASCENSION HEALTH ALLIANCE	110,624,171		
OTHER MISCELLANEOUS LIABILITIES	3,519,326		
	, ,		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	<b>▶</b> 622,269,449		
2 Fin 48 (ΔSC 740) Footnote In Part XIII provide the t	•	nization's financial statem	ents that reports the

Par	t XI Reconciliation of F	Revenue per Audited Financial	Statemen	ts With Revenue	per Re	turn
1	Total revenue, gains, and oth	er support per audited financial stateme	nts		1	
2	Amounts included on line 1 b	ut not on Form 990, Part VIII, line 12				
а	Net unrealized gains on inves	tments	. 2a			
b	Donated services and use of	facılıtıes	. 2b			
c	Recoveries of prior year grant	ts	. 2c			
d	Other (Describe in Part XIII	)	. 2d			
e	Add lines <b>2a</b> through <b>2d</b>				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .				3	
4	Amounts included on Form 99	90, Part VIII, line 12, but not on line 1				
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII	)	4b			
c	Add lines <b>4a</b> and <b>4b</b>				4c	
5	Total revenue Add lines <b>3</b> an	d <b>4c.</b> (This must equal Form 990, Part I	, lıne 12 )		5	
Part	XIII Reconciliation of E	xpenses per Audited Financia	Stateme	nts With Expense:	s per	Return
1	Total expenses and losses pe	er audited financial statements			1	
2	Amounts included on line 1 b	ut not on Form 990, Part IX, line 25	_			
а	Donated services and use of	facılıtıes	2a			
b	Prior year adjustments		. 2b			
C	Otherlosses		. 2c			
d	Other (Describe in Part XIII	)	. 2d			
e	Add lines <b>2a</b> through <b>2d</b>				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .				3	
4	Amounts included on Form 99	90, Part IX, line 25, but not on line 1:				
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII	)	. 4b			
c	Add lines <b>4a</b> and <b>4b</b>				4c	
5	Total expenses Add lines <b>3</b> a	ınd <b>4c.</b> (Thıs must equal Form 990, Part	I, line 18 )		5	
Part	Supplemental In	formation				
Part		scriptions required for Part II, lines 3, ! I, lines 2d and 4b, and Part XII, lines 2d				
	Identifier	Return Reference		Explanat	tion	
		I I		C 740 FOOTNOTE RE		

OMB No 1545-0047

Open to Public

#### **SCHEDULE H** (Form 990)

Department of the Treasury

**Hospitals** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

► Attach to Form 990. ► See separate instructions.

Inspection Employer identification number

Internal Revenue Service Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

						9-0806315			
Pa	rt I Financial Ass	istance and	d Certain	Other Community I	Benefits at Cost			1 1	
	Did the organization have			liair diimna tha tay iraa m	TE"No" alum to guarti	an 6 a		Yes	No
	Did the organization have					01104	1a	Yes	├─
	If "Yes," was it a written						1b	Yes	-
2	If the organization had m financial assistance polic					oplication of the			
	Applied uniformly to a Generally tailored to	•		· ·	nly to most hospital fac	cilities			
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larges	t number of the			
а	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care?  If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care								
	┌ <sub>100%</sub> ┌ <sub>150%</sub> ┌	200% ┌ 0	ther		%				
b	Did the organization use which of the following was						3b	Yes	
	□ 200%   □ 250%   □	300%	50% <b>Г</b> 400	0%		%			
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.									
4	Did the organization's fin						4	Yes	
Did the organization budget amounts for free or discounted care provided under its financial assistance policy during							-т 5а	Yes	
b	If "Yes," did the organiza	tion's financia	ıl assıstance	expenses exceed the b	udgeted amount? .		5b		No
c	If "Yes" to line 5b, as a r care to a patient who was				on unable to provide fre	e or discounted	5c		
6a	Did the organization prep	are a commur	nty benefit re	port during the tax year	·?		6a	Yes	
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b	Yes	
	Complete the following to worksheets with the Sche		worksheets p	provided in the Schedule	H instructions Do not	submit these			
7				munity Benefits at Co	st				
Go	Means-Tested vernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Perce total exp	
a	Financial Assistance at cost (from Worksheet 1)			10,080,153		10,080,	153	2 3	310 %
b	Medicaid (from Worksheet 3, column a)			93,781,071	87,975,850	5,805,	221	1 3	30 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs			103,861,224	87,975,850	15,885,	374	3 6	40 %
е	Other Benefits Community health improvement services and community benefit operations								
£	(from Worksheet 4)			4,557,207	741,652	3,815,	555	0 8	370 %
f g	Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6)			13,843,414	4,986,358	8,857,	056	2 0	30 %
h	Research (from Worksheet 7)						士		
1	Cash and in-kind contributions for community benefit (from Worksheet 8)			544,183		544,	183	0 1	.20 %
J	<b>Total.</b> Other Benefits			18,944,804	5,728,010	13,216,	-		20 %
k	Total. Add lines 7d and 7j .	I		122,806,028	93,703,860	29,102,	100	0 0	60 %

	rt II Community Buildi	na Activitio	c Complete t	his table if the ore	1201721	00.66	nduct	od any commun	nitsi k	vuldun	Pag
Pa	activities during the of the communities	tax year, an									
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect off evenu	setting e	(e) Net community building expense		(f) Pero total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
5	Leadership development and training										
6	for community members  Coalition building			127,450				127	,450		030 %
7	Community health improvement			127,130				127	, 150		030 /
8	Workforce development			56,701				56	,701		010 %
9	Other			30,701				30,	,701		010 /
LO	Total			184,151				184	,151	0	040 %
	t IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collec	tion Practic	es						Yes	N.
жсі 1	Did the organization report ba	d debt expense	e in accordance	with Heathcare Fina	ancial M	anade	ment A	ssociation		res	No
	Statement No 15?								1		Νo
2	Enter the amount of the organ methodology used by the orga		•	-		2		12,137,645			
3	Enter the estimated amount o				to			12,137,043			
	patients eligible under the org the methodology used by the										
	any, for including this portion					3		242,753			
4	Provide in Part VI the text of to or the page number on which t						rıbes b	ad debt expense			
Sect	ion B. Medicare										
5	Enter total revenue received f	rom Medicare	(ıncludıng DSH	and IME)		5		438,157,903			
6	Enter Medicare allowable cost	s of care relat	ing to payment	s on line 5		6		458,591,589			
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	to which any osting method	shortfall report ology or source	ed in line 7 should be				•			
	Cost accounting system	<b>r</b> c∘	st to charge ra	tio $\Gamma$	Other						
ect	ion C. Collection Practices										
9a	Did the organization have a wr								9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part	ection practice	s to be followe	d for patients who are	e known	to qu	alıfy for	financial	9b	Yes	
Pa	rt IV Management Comp	anies and I	loint Ventur	<b>es</b> (owned 10% or more by c	officers, dire	ctors, t	ustees, k	ey employees, and physici	ans—se	e instruc	tions)
	(a) Name of entity	(t	<ul> <li>Description of pi activity of entit</li> </ul>		c) Organiz profit % o ownersh	r stock		d) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physiofit % or ownersh	stock
L				T							
2											
3		1							$\dagger$		
4									+		
5									+		
5											
7									$\dagger$		
B											
9											
10											
11											
12											
		1							+		

Part V Facility Information											
Section	n A. Hospital Facilities	Licensed	General	Children's	Теас	Crtic	Research	ER-2	ER-other		
smalles How ma organiza 1	order of size from largest to t—see instructions) iny hospital facilities did the ation operate during the tax year?	sed hospital	ral medical & surgical	ren's hosptal	Teaching hospital	Critical access hospital	arch facility	ER-24 hours	ther		
Name, a	address, and primary website address									Other (Describe)	Facility reporting group
1	COLUMBIA ST MARYS HOSPITAL MILWAUKEE 2323 N LAKE DRIVE MILWAUKEE, WI 53211	x	x					х			
-											

Schedule H (Form 990) 2012

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

			Yes	No
on	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	₩ How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	lacksquare The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		V	
4	persons the hospital facility consulted	3	Yes	-
•	facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website			
b	A vailable upon request from the hospital facility			
c	Other (describe in Part VI)			
5	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
_	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
-	which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	_		
L	required by section 501(r)(3)?	8a	<del>                                     </del>	Νo
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	$\vdash$	⊢
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)						
	nancial Assistance Policy		Yes	No		
_	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 00000000000%					
	If "No," explain in Part VI the criteria the hospital facility used					
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for discounted care $300\ 0000000000000000000000000000000000$					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	▼ Income level					
b	Asset level					
c	Medical indigency					
d	▼ Insurance status					
е	▼ Uninsured discount					
f	▼ Medicaid/Medicare					
g	▼ State regulation					
h	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?	13	Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а	▼ The policy was posted on the hospital facility's website					
b	The policy was attached to billing invoices					
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms					
d	The policy was posted in the hospital facility's admissions offices					
е	The policy was provided, in writing, to patients on admission to the hospital facility					
f	▼ The policy was available upon request					
g	Other (describe in Part VI)					
Bi	lling and Collections					
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		[,			
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? Check all of the following actions against an individual that were permitted under the hospital facility's policies during	15	Yes			
10	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP					
a	Reporting to credit agency					
b	Lawsuits					
c	Liens on residences					
d	Body attachments					
е	Other similar actions (describe in Part VI)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before					
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		Νo		
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
_	Other similar actions (describe in Part VI)	ı	ı	ı		

chedule H	(Form 990)	2012

Page

4	racinty information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	financial assistance policy			
е	O ther (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

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# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health	care facilities did the organization operate during the tax year?
34	

Name and address	Type of Facility (describe)
See Additional Data Table	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2012

#### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
		PART I, LINE 6A CSM HOSPITAL MILWAUKEE PREPARES
		AND FILES AN ANNUAL COMMUNITY BENEFIT PLAN
		REPORT WITH THE WISCONSIN HOSPITAL ASSOCIATION
		("WHA") THE INFORMATION ON THIS REPORT INCLUDES
		INFORMATION ONLY FOR CSM MILWAUKEE AND NOT ANY
		OF ITS AFFILIATED HOSPITALS
		PART I, LINE 7 THE COST OF PROVIDING CHARITY CARE,
		MEANS TESTED GOVERNMENT PROGRAMS, AND
		COMMUNITY BENEFIT PROGRAMS IS ESTIMATED USING
		INTERNAL COST DATA, AND IS CALCULATED IN
		COMPLIANCE WITH CATHOLIC HEALTH ASSOCIATION
		("CHA") GUIDELINES THE ORGANIZATION USES A COST
		ACCOUNTING SYSTEM THAT ADDRESSES ALL PATIENT
		SEGMENTS (FOR EXAMPLE, INPATIENT, OUTPATIENT,
		EMERGENCY ROOM, PRIVATE INSURANCE, MEDICAID,
		MEDICARE, UNINSURED, OR SELF PAY) THE BEST
		AVAILABLE DATA WAS USED TO CALCULATE THE
		AMOUNTS REPORTED IN THE TABLE FOR CERTAIN
		CATEGORIES IN THE TABLE, THIS WAS A COST
		ACCOUNTING SYSTEM, IN OTHER CATEGORIES, A SPECIFIC COST-TO-CHARGE RATIO WAS APPLIED PART
		I, LINE 7 THE TOTAL AMOUNT OF CHARITY CARE AND
		OTHER COMMUNITY BENEFITS IN PART I, LINE 7 IS
		DIFFERENT FROM THE COMMUNITY BENEFIT AS
		REPORTED IN THE ANNUAL COMMUNITY BENEFIT REPORT
		BY THE AMOUNT OF COMMUNITY BUILDING ACTIVITIES
		REPORTED ON PART II OF SCHEDULE H THE IRS DOES
		NOT CONSIDER COMMUNITY BUILDING ACTIVITIES TO
		BE COMMUNITY BENEFIT, HOWEVER, THESE COSTS ARE
		INCLUDED IN THE TOTAL COMMUNITY BENEFIT AMOUNT
		AS REPORTED IN THE ANNUAL COMMUNITY BENEFIT
		REPORT PART I, LINE 7G THE ORGANIZATION EMPLOYS
		ITS PHYSICIANS AT ITS HOSPITALS AND PHYSICIAN
		CLINICS, SO THE ASSOCIATED COSTS AND CHARGES
		RELATING TO THOSE PHYSICIAN SERVICES ARE
	1	INCLUDED IN ALL RELEVANT CATEGORIES IN PART I

Identifier	ReturnReference	Explanation
		PART I, L7 COL(F) THE AMOUNT OF CSMM'S BAD DEBT EXPENSE IS \$28,092,824 THIS AMOUNT IS NETTED AGAINST PATIENT SERVICE REVENUE ON FORM 990,
		PART VII, LINE 2A AND IS NOT REPORTED ON FORM 990, PART IX, LINE 25 OR INCLUDED FOR PURPOSES OF
		CALCULATING THE PERCENTAGES ON SCHEDULE H, PART 1, LINE 7
		PART II OTHER COMMUNITY PROGRAMS AND SERVICES ARE DELIVERED ON A PROACTIVE BASIS FROM THE COMMUNITY BENEFIT PLAN GOALS HIGHLIGHTS OF PLAN
		GOALS INCLUDE WORK TO IMPROVE INFANT MORTALITY, PROGRAMS AT SETON DENTAL CLINIC TO SUPPORT ORAL
		HEALTH ACCESS, PARTICULARLY FOR CHILDREN, IMPROVEMENT IN ACCESS TO PRIMARY AND SECONDARY
		CARE, IMPROVED EDUCATION AND ACCESS REGARDING CANCER SCREENING AND COLLABORATION WITH THE MILWAUKEE HEALTH CARE PARTNERSHIP INFANT
		MORTALITY, PARTICULARLY AMONG THE AFRICAN AMERICAN COMMUNITY IN MILWAUKEE, IS A PARTICULAR
		HEALTH ISSUE NEEDING IMPROVEMENT CSM HAS BEEN AN IMPORTANT COLLABORATOR IN CITY AND STATE EFFORTS TO IMPROVE BIRTH OUTCOMES AND REDUCE
		INFANT MORTALITY RATES IN MILWAUKEE CSM HAS SUPPORTED THE LIFECOURSE INITIATIVE FOR HEALTHY
		FAMILIES AS A COMMUNITY/ACADEMIC PARTNERSHIP FOR INITIATION OF A FIVE YEAR FUNDED PLAN FOR
		MORTALITY IMPROVEMENT A PARTICULAR CSM FOCUS HAS BEEN THAT OF SAFE SLEEP INITIATIVES TO ASSURE THAT INFANTS HAVE A SAFE PLACE TO SLEEP BY
		PROVIDING PACK AND PLAY CRIBS FOR MOTHERS WITHOUT A DEDICATED INFANT SLEEP SPACE
		ADDITIONALLY, PARENTS ARE EDUCATED ABOUT THE IMPORTANCE OF AN INFANT SLEEPING ON HIS BACK
		THROUGH A "BACK TO SLEEP" CAMPAIGN OF INFANT APPAREL WITH THAT MESSAGE IMPRINTED PRENATAL EDUCATION IS DELIVERED IN A COMMUNITY SETTING
		THROUGH THE CSM BLANKET OF LOVE PROGRAM LACK OF ACCESS TO ORAL HEALTH CARE HAS ALSO BEEN
		IDENTIFIED IN THE NEEDS ASSESSMENT CSM MILWAUKEE SPONSORED THE SMART SMILES PROGRAM
		OF SCHOOL-BASED ORAL HEALTH CARE TO SERVE 4,000 CHILDREN IN FISCAL 2013 DENTIST ASSESSMENT, ORAL HYGIENE CARE, DENTAL SEALANTS AND FLUORIDE
		TREATMENTS ARE PROVIDED IN MORE THAN 30 SCHOOLS TO MEET THESE NEEDS THE ST ELIZABETH ANN SETON
		DENTAL CLINIC SERVES AS THE URGENT DENTAL CARE PROVIDER FOR UNINSURED PEOPLE IN MILWAUKEE, BOTH
		CHILDREN AND ADULTS ACCESS TO PRIMARY CARE HAS BEEN IMPROVED IN MILWAUKEE THROUGH THE WORK OF ST BENS CLINIC FOR THE HOMELESS AND THE
		COMMUNITY CHRONIC DISEASE MANAGEMENT (CCDM) CLINIC TO TREAT HYPERTENSION AND DIABETES
		THROUGH CHURCH PARTNERSHIPS ADDITIONALLY CSM SPONSORS MEDICAL RESIDENCY PROGRAMS THROUGH
		CSM FAMILY HEALTH CENTER AND THE CSM OB/GYN CLINIC THE COLUMBIA COLLEGE OF NURSING SPONSORS EL CENTRO DE SALUD TO PROVIDE HEALTH EDUCATION,
		SCREENING AND SERVICE THROUGH A PRIMARY EDUCATION SYSTEM IN AN IMPOVERISHED AREA OF
		MILWAUKEE CSM CO-SPONSORSHIP OF THE SATURDAY FREE CLINIC WITH THE MEDICAL COLLEGE OF WISCONSIN
		ALSO DELIVERS HEALTH SCREENING AND BASIC HEALTH CARE TO UNINSURED PEOPLE SPECIALTY CARE ACCESS HAS BEEN IMPROVED THROUGH THE WORK OF THE
		MILWAUKEE HEALTH CARE PARTNERSHIP, (MHCP) A COLLABORATION OF MILWAUKEES FIVE HEALTH SYSTEMS
		AND FOUR FEDERALLY QUALIFIED HEALTH CENTERS ONE PROGRAM TARGETS UNINSURED PEOPLE FROM THE
		FQHCS AND FROM AREA FREE CLINICS FOR ACCESS TO SPECIALTY CARE THE SPECIALTY ACCESS FOR UNINSURED PROGRAM (SAUP) PAIRS HOSPITALS WITH
		FQHCS AND FREE CLINICS TO DELIVER SPECIALTY CARE FOR PRIMARY CARE PATIENTS ADDITIONALLY, THE MHCP
		COLLABORATES WITH STATE AND COUNTY RESOURCES TO PLAN FOR IMPROVEMENT IN BEHAVIORAL HEALTH DELIVERY IN MILWAUKEE COUNTY THIS ADVISORY WORK
		CONTINUES THROUGH PARTICIPATION BY CSM VICE- PRESIDENTS AND DIRECTORS A HIGHLIGHT OF CANCER
		SCREENING IS THE USE OF A MOBILE MAMMOGRAPHY DIGITAL COACH TO DELIVER BREAST SCREENING WITHIN
		COMMUNITY SETTINGS THIS IS PARTICULARLY IMPORTANT FOR PARTNERSHIP WITH CENTRAL CITY CHURCHES TO IDENTIFY WOMEN WHO OTHERWISE WOULD
		NOT ACCESS TRADITIONAL HOSPITAL BASED SCREENING OFTEN CHURCH PARTNERSHIPS SUPPORT
		CSM'S WORK IN THE COMMUNITY CSM PARISH NURSES WORK WITH MORE THAN 40 CHURCHES OF THE
		NORTHWEST CHURCH OF GOD IN CHRIST (COGIC) JURISDICTION UNDER A LOCAL BISHOP TO DELIVER HEALTH EDUCATION AND SCREENING THROUGH
		COMMUNITY HEALTH WORKERS AND CHURCH HEALTH LIAISONS THROUGH A PROGRAM CALLED THE COGIC
		COVENANT PARTNERSHIP IS A KEY ELEMENT IN COMMUNITY BENEFIT ACTIVITIES OF CSM A
		PARTICULARLY STRONG PARTNER THESE ACTIVITIES HAS BEEN THE MEDICAL COLLEGE OF WISCONSIN IN SPONSORSHIP OF PROGRAMS CSM COLLABORATES WITH
		THE MEDICAL COLLEGE OF WISCONSIN IN SPONSORING THE FOLLOWING - THE FAMILY HEALTH CENTER, A
		RESIDENCY-BASED FAMILY MEDICINE CLINIC THAT PROVIDES PRIMARY CARE TO MORE THAN 9,000
		INDIVIDUALS IN THE COMMUNITY - THE OB/GYN CLINIC, A RESIDENCY-BASED PROGRAM THAT SERVES OVER 150 PATIENTS, 250 OB APPOINTMENTS PER MONTH, AND 325
		DELIVERIÉS PER YEAR - THE CHRONIC DISEASE MANAGEMENT CLINIC, WHICH SCREENS AND MANAGES
		HYPERTENSION, DIABETES, OBESITY, AND SMOKING FOR LOWINCOME ADULTS THROUGH A CLINIC BASED IN A
		FOOD PANTRY - THE SATURDAY CLINIC FOR THE UNINSURED, WHICH USES MEDICAL STUDENTS AND VOLUNTEER PHYSICIANS TO SERVE HUNDREDS OF
		UNINSURED PATIENTS EACH YEAR ALL OF THESE SERVICES ARE REPORTED AS PART OF THE COMMUNITY
		BENEFIT EXPENSES IN SECTION H ADDITIONALLY CSM PARTICIPATES IN COMMUNITY BUILDING ACTIVITIES
		THROUGH PROGRAMS SUCH AS INROADS, WHICH IS AN OPPORTUNITY FOR CULTURALLY DIVERSE COLLEGE
		STUDENTS TO SERVE AN INTERNSHIP OVER SUMMER BREAK TO FAMILIARIZE THEMSELVES WITH THE CHALLENGES AND OPPORTUNITIES IN HEALTH CARE AND
		GAIN REAL WORLD EXPERIENCE INROADS IS REFLECTED IN THE COMMUNITY BUILDING SECTION OF THE REPORT
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	PART III, LINE 4 THE ORGANIZATION IS A PART OF THE
	COLUMBIA ST MARY'S, INC CONSOLIDATED AUDIT AND
	FURTHER INCLUDED AS PART OF THE ASCENSION
	HEALTH CONSOLIDATED AUDITED FINANCIALS THE
	FOOTNOTE THAT REFERENCES BAD DEBT EXPENSE IN
	THE FISCAL 2013 CONSOLIDATED AUDITED FINANCIALS
	IS AS FOLLOWS "THE PROVISION FOR BAD DEBTS IS
	BASED UPON MANAGEMENT'S ASSESSMENT OF EXPECTED
	NET COLLECTIONS CONSIDERING ECONOMIC
	CONDITIONS, HISTORICAL EXPERIENCE, TRENDS IN
	HEALTH CARE COVERAGE, AND OTHER COLLECTION
	INDICATORS PERIODICALLY THROUGHOUT THE YEAR,
	MANAGEMENT ASSESSES THE ADEQUACY OF ALLOWANCE
	FOR UNCOLLECTIBLE ACCOUNTS BASED UPON
	HISTORICAL WRITE OFF EXPERIENCE BY PAYOR
	CATEGORY, INCLUDING THOSE AMOUNTS NO COVERED
	BY INSURANCE THE RESULTS OF THIS REVIEW ARE THEN
	USED TO MAKE ANY MODIFICATIONS TO THE PROVISION
	FOR BAD DEBTS TO ESTABLISH AN APPROPRIATE
	ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS AFTER
	SATISFACTION OF AMOUNTS DUE FROM INSURANCE AND
	REASONABLE EFFORTS TO COLLECT FROM THE PATIENT
	HAVE BEEN EXHAUSTED. THE ORGANIZATION FOLLOWS
	ESTABLISHED GUIDELINES FOR PLACING CERTAIN PAST
	DUE PATIENT BALANCES WITH COLLECTION AGENCIES,
	SUBJECT TO THE TERMS OF CERTAIN RESTRICTIONS ON
	COLLECTION EFFORTS AS DETERMINED BY THE
	ORGANIZATION ACCOUNTS RECEIVABLE ARE WRITTEN
	OFF AFTER COLLECTION EFFORTS HAVE BEEN FOLLOWED
	IN ACCORDANCE WITH THE ORGANIZATION'S POLICIES "
	IN ACCORDANCE WITH THE ORGANIZATION 3 FOLICIES
	PART III, LINE 8 ASCENSION HEALTH AND RELATED
	HEALTH MINISTRIES FOLLOW THE CATHOLIC HEALTH
	ASSOCIATION ("CHA") GUIDELINES FOR DETERMINING
	COMMUNITY BENEFIT CHA COMMUNITY BENEFIT
	REPORTING GUIDELINES SUGGEST THAT MEDICARE
	SHORTFALL IS NOT TREATED AS COMMUNITY BENEFIT
I	BHOKH ALL IS NOT TREATED AS COMMONITY BENEFIT

Explanation

ReturnReference

Identifier

Identifier	ReturnReference	Explanation
		PART III, LINE 9B THE ORGANIZATION HAS A WRITTEN DEBT COLLECTION POLICY THAT ALSO INCLUDES A PROVISION ON THE COLLECTION PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR CHARITY CARE OR FINANCIAL ASSISTANCE IF A PATIENT QUALIFIES FOR CHARITY OR FINANCIAL ASSISTANCE CERTAIN COLLECTION PRACTICES DO NOT APPLY
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 3 THE HOSPITAL FACILITY TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY, INCLUDING THOSE WITH SPECIAL KNO WLEDGE OR EXPERTISE IN PUBLIC HEALTH THE COLLABORATION INCLUDED PARTICIPATION BY THE MILWAUKEE COUNTY HEALTH DEPARTMENT AND REPRESENTATIVES FROM HEALTH DEPARTMENTS IN MILWAUKEE COUNTY THE CHNA TEAM DEVELOPED A MULTI-LEVEL ASSESSMENT PROCESS THE FIRST LEVEL CONSISTED OF A SURVEY OF COUNTY RESIDENTS REGARDING THEIR HEALTH STATUS, HEALTH ACCESS AND THE PERCEPTION OF COMMUNITY NEEDS WORKING TOGETHER, SURVEY QUESTIONS WERE DEVELOPED AND APPROVED JKV RESEARCH LLC WAS CONTRACTED TO PERFORM THE SURVEY USING TECHNIQUES THAT THE CONSULTANT HAD USED IN SIMILAR SURVEYS OVER TEN YEARS THE SURVEY WAS CONDUCTED OVER THE TELEPHONE TO CELL PHONE OWNERS AND LAND LINE TELEPHONE OWNERS MORE THAN 1,900 PEOPLE WERE INTERVIEWED THE SECOND LEVEL OF DATA GATHERING WAS PERFORMED BY THE CENTER FOR URBAN POPULATION HEALTH (CUPH) AS SECONDARY DATA GATHERING ABOUT COMMUNITY NEEDS BASED ON PUBLIC HEALTH AND OTHER PUBLICLY AVAILABLE INFORMATION THE THIRD LEVEL OF DATA WAS GATHERED THROUGH A KEY STAKEHOLDER INTERVIEW PROCESS THE MHCP MEMBERS HAD AGREED UPON THOSE DIVERSE PEOPLE WHO REPRESENTED KEY ASPECTS OF THE COMMUNITY A SURVEY TOOL WAS DEVELOPED BY THE GROUP AND INTERVIEWS WERE SCHEDULED BY MHCP MEMBERS AND BY PUBLIC HEALTH STUDENTS WORKING WITH THE CITY OF MILWAUKEE HEALTH DEPARTMENT IN ALL, 35 INDIVIDUAL INTERVIEWS AND FIVE GROUP INTERVIEWS WERE

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 4 THE OTHER HOSPITAL FACILITIES WITH WHICH THE REPORTING HOSPITAL FACILITY CONDUCTED ITS CHNA, INCLUDE AURORA HEALTH CARE, CHILDRENS HOSPITAL OF WISCONSIN, FROEDTERT HEALTH AND WHEATON FRANCISCAN HEALTHCARE THESE FIVE HOSPITAL SYSTEMS HAVE DEVELOPED THE MILWAUKEE HEALTH CARE PARTNERSHIP (MHCP) TO COLLABORATE EFFORTS TO IMPROVE UNDERSTANDING OF HEALTH CARE NEEDS IN MILWAUKEE AND TO IMPROVE ACCESS TO HEALTH CARE
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 5C THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) OF THE HOSPITAL FACILITY CAN BE LOCATED AT THE FOLLOWING WEB ADDRESS WWW COLUMBIA-STMARYS ORG/SERVINGOURCOMMUNITY

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 10 ALL PATIENTS WITH INCOME LESS THAN 200% OF THE FEDERAL POVERTY LEVEL WILL BE ELIGIBLE FOR 100% CHARITY CARE WRITE-OFF OF THE CHARGES FOR SERVICES THAT HAVE BEEN PROVIDED ELIGIBILITY MAY BE DETERMINED AT ANY POINT IN THE REVENUE CYCLE FINANCIAL COUNSELORS PROVIDE ASSISTANCE TO THE PATIENTS TO DETERMINE IF THEY ARE ELIGIBLE FOR MEDICAID OR OTHER PUBLIC ASSISTANCE IN ORDER TO QUALIFY FOR CHARITY CARE CREDIT REPORTS OR OTHER SIMILAR REPORTS MAY BE RUN TO VERIFY INFORMATION PROVIDED
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 11 PATIENTS WITH INCOMES ABOVE 300% OF THE POVERTY LEVEL MAY BE ELIGIBLE FOR SOME LEVEL OF DISCOUNT BASED ON A SUBSTANTIVE ASSESSMENT OF THEIR ABILITY TO PAY THE ASSESSMENT CONSIDERS TOTAL INCOME AND DOLLAR AMOUNT OF PATIENT RESPONSIBILITY ON A SLIDING SCALE A MEANS TEST IS PERFORMED THAT CONSIDERS INCOME, TOTAL MEDICAL BILL OBLIGATIONS, MORTGAGE PAYMENTS, UTILITY PAYMENTS, NUMBER OF FAMILY MEMBERS, AND ANY DISABILITY CONSIDERATIONS PATIENTS WHO DO NOT QUALIFY FOR CHARITY CARE, BUT ARE IN NEED OF FINANCIAL ASSISTANCE, WILL BE OFFERED APPROPRIATE EXTENDED PAYMENT TERMS OR OTHER PAYMENT OPTIONS THAT TAKE INTO ACCOUNT THE

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 16E THE FOLLOWING STEPS WERE FOLLOWED AND CONSIDERED REASONABLE EFFORTS FOR PURPOSES OF QUESTION 16 WE NOTIFIED EACH INDIVIDUAL OF THE FACILITY'S FINANCIAL ASSISTANCE POLICY (FAP) THIS NOTIFICATION BEGAN ON THE DATE CARE WAS PROVIDED AND ENDED ON THE 120TH DAY AFTER THE FIRST BILLING STATEMENT WAS PROVIDED TO THE INDIVIDUAL INDIVIDUALS WERE NOTIFIED OF THE FAP BY METHODS AS NOTED IN QUESTION 14 THIS INCLUDED, BUT IS NOT LIMITED TO, PROVIDING THE FOLLOWING - A BRIEF DESCRIPTION OF ELIGIBILITY REQUIREMENTS AND ASSISTANCE PROVIDED - DIRECTIONS ON HOW TO ACCESS THE FAP AND APPLICATION ON OUR WEBSITE AND PHYSICAL LOCATION OF APPLICATION FORMS - INSTRUCTIONS TO OBTAIN A FREE COPY OF THE FAP AND APPLICATION BY MAIL - CONTACT INFORMATION FOR AN INDIVIDUAL/NONPROFIT ORGANIZATION TO ASSIST IF THE INDIVIDUAL HAS QUESTIONS - STATEMENT OF TRANSLATIONS OF FAP AS WELL AS PLAIN LANGUAGE SUMMARIES, AND - A STATEMENT THAT NO FAP ELIGIBLE INDIVIDUAL WILL BE CHARGED MORE FOR INDIVIDUALS WHO SUBMITTED AN INCOMPLETE FAP, WE PROVIDED THAT INDIVIDUAL WITH INFORMATION RELEVANT TO ASSIST THEM WITH COMPLETION OF THE FAP FOR INDIVIDUALS WHO SUBMITTED A COMPLETE FAP, WE MADE AND DOCUMENTED A DETERMINATION AS TO WHETHER THAT PERSON WAS ELIGIBLE UNDER THE FACILITY'S FAP WE DETERMINED ELIGIBLITY BASED ON OTHER MEANS SUCH AS ESTABLISHING THAT THE INDIVIDUAL IS ELIGIBLE UNDER ONE OR MORE MEANS TESTED PROGRAMS (AS NOTED IN QUESTION 12)
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 17E THE FOLLOWING STEPS WERE FOLLOWED AND CONSIDERED REASONABLE EFFORTS FOR PURPOSES OF QUESTION 17 WE NOTIFIED EACH INDIVIDUAL OF THE FACILITY'S FINANCIAL ASSISTANCE POLICY (FAP) THIS NOTIFICATION BEGAN ON THE DATE CARE WAS PROVIDED AND ENDED ON THE 120TH DAY AFTER THE FIRST BILLING STATEMENT WAS PROVIDED TO THE INDIVIDUAL INDIVIDUALS WERE NOTIFIED OF THE FAP BY METHODS AS NOTED IN QUESTION 14 THIS INCLUDED, BUT IS NOT LIMITED TO, PROVIDING THE FOLLOWING - A BRIEF DESCRIPTION OF ELIGIBILITY REQUIREMENTS AND ASSISTANCE PROVIDED - DIRECTIONS ON HOW TO ACCESS THE FAP AND APPLICATION ON OUR WEBSITE AND PHYSICAL LOCATION OF APPLICATION FORMS - INSTRUCTIONS TO OBTAIN A FREE COPY OF THE FAP AND APPLICATION BY MAIL - CONTACT INFORMATION FOR AN INDIVIDUAL/NONPROFIT ORGANIZATION TO ASSIST IF THE INDIVIDUAL HAS QUESTIONS - STATEMENT OF TRANSLATIONS OF FAP AS WELL AS PLAIN LANGUAGE SUMMARIES, AND - A STATEMENT THAT NO FAP ELIGIBLE INDIVIDUAL WILL BE CHARGED MORE FOR EMERGENCY/MEDICALLY NECCESSARY CARE FOR INDIVIDUALS WHO SUBMITTED AN INCOMPLETE FAP, WE PROVIDED THAT INDIVIDUAL WITH INFORMATION RELEVANT TO ASSIST THEM WITH COMPLETION OF THE FAP FOR INDIVIDUALS WHO SUBMITTED A COMPLETE FAP, WE MADE AND DOCUMENTED A DETERMINATION AS TO WHETHER THAT PERSON WAS ELIGIBLE UNDER THE FACILITY'S FAP WE DETERMINED ELIGIBILITY BASED ON OTHER MEANS SUCH AS ESTABLISHING THAT THE INDIVIDUAL IS ELIGIBLE UNDER ONE OR MORE MEANS TESTED PROGRAMS (AS NOTED IN QUESTION 12)

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 18E QUESTION 18 IS MORE APPROPRIATELY ANSWERED AS NOT APPLICABLE AS THE BILLING AND COLLECTIONS POLICY OF CSMM DOES NOT ALLOW A HOSPITAL TO ENGAGE IN EXTRAORDINARY COLLECTION ACTIONS BEFORE THE ORGANIZATION HAS MADE REASONABLE EFFORTS TO DETERMINE WHETHER THE INDIVIDUAL IS ELIGIBLE FOR ASSISTANCE UNDER THE FINANCIAL ASSISTANCE POLICY REASONABE EFFORTS TAKEN INCLUDE BUT ARE NOT LIMITED TO NOTIFYING INDIVIDUALS OF THE FINANCIAL ASSISTANCE POLICY IN COMMUNCATIONS WITH THE PATIENTS REGARDING THE PATIENTS BILLS
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 20D ALL PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE RECEIVE A MINIMUM DISCOUNT OF 40% OFF GROSS CHARGES FOR SERVICES PROVIDED TO THEM

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 21 THE FOLLOWING STEPS WERE FOLLOWED AND CONSIDERED REASONABLE EFFORTS FOR PURPOSES OF IDENTIFYING PATIENTS ELIGIBLE FOR ASSISTANCE UNDER THE FACILITY'S FAP WE NOTIFIED EACH INDIVIDUAL OF THE FACILITY'S FINANCIAL ASSISTANCE POLICY (FAP) THIS NOTIFICATION BEGAN ON THE DATE CARE WAS PROVIDED AND ENDED ON THE 120TH DAY AFTER THE FIRST BILLING STATEMENT WAS PROVIDED TO THE INDIVIDUAL INDIVIDUALS WERE NOTIFIED OF THE FAP BY METHODS AS NOTED IN QUESTION 14 THIS INCLUDED, BUT IS NOT LIMITED TO, PROVIDING THE FOLLOWING - A BRIEF DESCRIPTION OF ELIGIBILITY REQUIREMENTS AND ASSISTANCE PROVIDED - DIRECTIONS ON HOW TO ACCESS THE FAP AND APPLICATION ON OUR WEBSITE AND PHYSICAL LOCATION OF APPLICATION FORMS - INSTRUCTIONS TO OBTAIN A FREE COPY OF THE FAP AND APPLICATION BY MAIL - CONTACT INFORMATION FOR AN INDIVIDUAL/NONPROFIT ORGANIZATION TO ASSIST IF THE INDIVIDUAL HAS QUESTIONS - STATEMENT OF TRANSLATIONS OF FAP AS WELL AS PLAIN LANGUAGE SUMMARIES, AND - A STATEMENT THAT NO FAP ELIGIBLE INDIVIDUAL WILL BE CHARGED MORE FOR EMERGENCY/MEDICALLY NECCESSARY CARE FOR INDIVIDUALS WHO SUBMITTED AN INCOMPLETE FAP, WE PROVIDED THAT INDIVIDUAL WITH INFORMATION RELEVANT TO ASSIST THEM WITH COMPLETION OF THE FAP FOR INDIVIDUALS WHO SUBMITTED A COMPLETE FAP, WE MADE AND DOCUMENTED A DETERMINATION AS TO WHETHER THAT PERSON WAS ELIGIBLE UNDER THE FACILITY'S FAP WE DETERMINED ELIGIBILITY BASED ON OTHER MEANS SUCH AS ESTABLISHING THAT THE
		TROIVIDUAL IS ELIGIBLE UNDER ONE OR MORE MEANS TESTED PROGRAMS (AS NOTED IN QUESTION 12)  PART VI, LINE 2 THE COLUMBIA ST MARY'S HOSPITAL MILWAUKEE COMMUNITY BENEFIT PROCESS IS COORDINATED THROUGH THE WORK OF THE MILWAUKEE COMMUNITY BENEFIT COMMITTEE (MCBC) THE MCBC IS GUIDED BY THE MISSION STATEMENT OF CSM AND A COMMUNITY BENEFIT PHILOSOPHY STATEMENT THE COMMITTEE IS COMPRISED OF ADMINISTRATIVE LEADERSHIP, MANAGERS, AND STAFF INVOLVED IN DIRECT SERVICE TO VULNERABLE PEOPLE TWO REPRESENTATIVES OF THE CSM PATIENT FAMILY ADVISORY COMMITTEE PARTICIPATE IN THE MCBC THE MCBC ROLES INCLUDE THE FOLLOWING - DEVELOP COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) TO DETERMINE MILWAUKEE COUNTY NEEDS- REVIEW CHNA AND CREATE COMMUNITY BENEFIT PLAN TO ADDRESS NEEDS- INCORPORATE COMMUNITY BENEFIT PLAN GOALS IN THE CSM INTEGRATED STRATEGIC, OPERATIONAL AND FINANCIAL PLAN (ISOFP) FOR BOARD LEVEL APPROVAL AND SUBMISSION TO ASCENSION HEALTH SYSTEM - DEVELOP A STRATEGY TO MEASURE AND INCREASE THE IMPACT OF COMMUNITY BENEFIT PLAN ELEMENTSTHE NEEDS ASSESSMENT IN FY 13 INVOLVED THE GATHERING OF SECONDARY INFORMATION ABOUT MILWAUKEE COUNTY FROM VARIED PUBLIC SOURCES INCLUDING STATE DATA, MILWAUKEE COUNTY DATA AND CITY OF MILWAUKEE DATA THE MOST REMARKABLE NEEDS FOR THE SERVICE AREA INCLUDED ADDRESSING INFANT MORTALITY ISSUES, IMPROVING ACCESS TO ORAL HEALTH CARE, PARTICULARLY FOR CHILDREN, IMPROVING ACCESS TO PRIMARY AND SPECIALTY CARE, AND IMPROVING HEALTH DISPARITIES, PARTICULARLY REGARDING CANCER SCREENING

Identifier	ReturnReference	Explanation
		PART VI, LINE 3 CSM HOSPITAL MILWAUKEE ATTEMPTS TO IDENTIFY PATIENTS WHO MAY BE ELIGIBLE FOR CHARITY OR DISCOUNTED CARE AS OUTLINED IN THE CHARITY CARE POLICY DURING THE PRE-REGISTRATION, REGISTRATION, ADMISSIONS AND DISCHARGE PROCESSES A COPY OF THE CHARITY CARE POLICY IS POSTED IN THE EMERGENCY ROOM, AND A SUMMARY OF THE POLICY IS PROVIDED TO PATIENTS WITH ADMISSION AND DISCHARGE PAPERWORK CSM HOSPITAL MILWAUKEE HAS TRAINED FINANCIAL COUNSELORS AVAILABLE TO DISCUSS PAYMENT OPTIONS TO THE PATIENTS UPON MAKING AN APPOINTMENT, THE FINANCIAL COUNSELORS WILL MEET WITH THE PATIENT TO DETERMINE WHAT OTHER FINANCIAL ASSISTANCE PROGRAMS FOR WHICH THE PATIENT MAY QUALIFY
		PATIENT MAY QUALIFY  PART VI, LINE 4 CSM HOSPITAL MILWAUKEE SERVES A  PRIMARY SERVICE AREA OF EASTERN MILWAUKEE  COUNTY, FROM THE NEAR SOUTH SIDE OF MILWAUKEE  NORTH THROUGH OZAUKEE COUNTY CSM HOSPITAL  MILWAUKEE IS LOCATED IN AN URBAN COMMUNITY  WITHIN MILWAUKEE COUNTY THE POPULATION OF  MILWAUKEE COUNTY IS APPROXIMATELY 953,000, WITH  OVER 20% OF THE HOUSEHOLDS LIVING AT OR BELOW  FEDERAL POVERTY GUIDELINES THE MEDIAN INCOME IS  APPROXIMATELY \$43,000, OVER 46% OF THE  POPULATION IS A MINORITY, AND APPROXIMATELY 16%  OF THE POPULATION SPEAK A LANGUAGE OTHER THAN  ENGLISH THE SERVICE AREA IS VARIED, WITH SOME  SECTORS HAVING HIGH INCOMES AND MANY HEALTH  RESOURCES WHILE OTHER HIGH ADMISSION ZIP CODES  ARE LOCATED IN THE IMPOVERISHED CENTRAL CITY AND  IN MEDICALLY UNDERSERVED AREAS SEVERAL HIGH  ADMITTING ZIP CODES FOR CSM HAVE A HIGH  PROPORTION OF AFRICAN AMERICAN PEOPLE AND TWO  HIGH ADMITTING ZIP CODES HAVE HIGH PROPORTIONS  OF PEOPLE OF HISPANIC BACKGROUND ADDRESSING  THE HEALTH DISPARITY ISSUES OF THESE POPULATIONS  IS AN IMPORTANT PART OF THE COMMUNITY BENEFIT  SERVICE OF CSM HOSPITAL MILWAUKEE IN FISCAL 2013,  CSM HOSPITAL MILWAUKEE SERVED 229,237 PATIENTS  AND PROVIDED \$10,080,153 IN TRADITIONAL CHARITY
		CARE (AT COST), \$5,805,221 IN UNPAID COSTS OF PUBLIC PROGRAMS, \$10,535,997 IN UNINSURED DISCOUNTS AND \$13,400,944 IN OTHER COMMUNITY PROGRAMS AND SERVICES, WHICH ARE REPORTED ON PART I, LINE 7J AND PART II DISCOUNTS FOR THE UNINSURED AND UNDERINSURED ARE NOT INCLUDED IN PARTS I OR II OF SCHEDULE H

Identifier	ReturnReference	Explanation
Identifier		PART VI, LINE 6 CSM HOSPITAL MILWAUKEE IS PART OF THE CSM HEALTH SYSTEM, WHICH CONTRIBUTES TO THE POSITIVE HEALTH STATUS OF THE COMMUNITIES IT SERVES CSM IS AN ORGANIZATION COMPRISED OF THREE HOSPITALS, 61 COMMUNITY CLINICS, THE COLUMBIA COLLEGE OF NURSING, A PARTNERSHIP WITH THE ORTHOPAEDIC HOSPITAL OF WISCONSIN, A PARTNERSHIP WITH THE SLEEP CENTER, A PARTNERSHIP WITH HORIZON HOME CARE & HOSPICE, AND FOUR URGENT CARE CENTERS CSM PROVIDES CARE FOR INDIVIDUALS AND FAMILIES THROUGHOUT MILWAUKEE, OZAUKEE, WASHINGTON, AND SHEBOYGAN COUNTIES - WITH MORE THAN 160 YEARS OF SERVICE TO INDIVIDUALS AND FAMILIES IN THESE COMMUNITIES AS A MEMBER OF ASCENSION HEALTH, THE NATION'S LARGEST CATHOLIC HEALTHCARE SYSTEM, CSM CONTINUES TO BUILD AND STRENGTHEN SUSTAINABLE COLLABORATIVE EFFORTS THAT BENEFIT THE HEALTH OF INDIVIDUALS, FAMILIES, AND SOCIETY AS A WHOLE THE GOAL OF CSM IS TO PERPETUATE THE HEALTH MISSION
		OF THE CHURCH CSM FURTHERS THIS GOAL THROUGH DELIVERY OF PATIENT SERVICES, CARE TO THE ELDERLY AND INDIGENT, PATIENT EDUCATION AND HEALTH AWARENESS PROGRAMS FOR THE COMMUNITY, AND MEDICAL RESEARCH OUR CONCERN FOR ALL HUMAN LIFE AND DIGNITY OF EACH PERSON LEADS THE ORGANIZATION TO PROVIDE MEDICAL SERVICES TO ALL PEOPLE IN THE COMMUNITY WITHOUT REGARD TO THE
		PATIENT'S RACE, CREED, NATIONAL ORIGIN, ECONOMIC STATUS, OR ABILITY TO PAY CSM EMPLOYS A COMMUNITY BENEFIT PHILOSOPHY IN PROGRAM PLANNING AND IMPLEMENTATION CSM PROVIDES FOR THE HEALTH OF THE COMMUNITY THROUGH FINANCIAL SUPPORT PROVIDED TO PATIENTS BY FINANCIAL DISCOUNTS AND CONTRACTS, BY DEVELOPING CLINICS AND SERVICES FOR SPECIFIC VULNERABLE GROUPS, BY
		SPONSORING COMMUNITY EDUCATION AND TRAINING AND BY COLLABORATING WITH GOVERNMENT PROGRAMS DURING FISCAL 2013, THE CSM SYSTEM PROVIDED \$139,785,804 IN COMMUNITY HEALTH BENEFIT SERVICES, INCLUDING SUBSIDIZED HEALTH CARE, PROFESSIONAL EDUCATION, FINANCIAL CONTRIBUTIONS AND COMMUNITY BUILDING ACTIVITIES IN ADDITION, THE ORGANIZATION'S
		GOVERNING BODY IS COMPRISED OF LOCAL COMMUNITY LEADERS AND PHYSICIANS, THE MAJORITY OF WHOM RESIDE WITHIN THE COMMUNITIES CSM SERVES AND ARE NEITHER EMPLOYEES NOR CONTRACTORS OF THE ORGANIZATION, NOR FAMILY MEMBERS THEREOF THE HOSPITAL EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS COMMUNITY, HOWEVER, THE CLINICS WITHIN THE ORGANIZATION ARE SERVED BY PHYSICIANS AFFILIATED WITH CSM

### Software ID: **Software Version:**

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

### Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

e and address	Type of Facility (describe)	
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE,WI 53221	CLINIC	
BABBITZ BURNSTEIN & NASH 2350 N LAKE DRIVE SUITE 201 MILWAUKEE,WI 53221	CLINIC	
BAY VIEW FAMILY HEALTH CENTER 3056 S KINNICKINNIC AVE MILWAUKEE,WI 53207	CLINIC	
CSMCP PULMONOLOGY 2311 N PROSPECT AVE MILWAUKEE,WI 53211	CLINIC	_
CARDIAC RHYTHM SPECIALISTS 2350 N LAKE DRIVE SUITE 206 MILWAUKEE,WI 53211	CLINIC	_
CARDIAC & VASCULAR INTER SPECIALISTS 2350 N LAKE DRIVE SUITE 303 MILWAUKEE,WI 53211	CLINIC	_
CATHEDRAL SQUARE URGENT CARE CENTER 734 N JACKSON ST MILWAUKEE,WI 53202	CLINIC	_
COLUMBIA WEST CLINIC 10950 W CAPITOL DRIVE WAUWATOSA, WI 53222	CLINIC	
ENT ASSOCIATES 2350 N LAKE DRIVE SUITE 406 MILWAUKEE,WI 53211	CLINIC	_
FAMILY HEALTH CENTER 1121 E NORTH AVE MILWAUKEE, WI 53212	CLINIC	
PMC NEUROLOGY 2311 N PROSPECT AVE MILWAUKEE,WI 53211	CLINIC	
GATEWAY MEDICAL CENTER B01 S 70TH ST WEST ALLIS, WI 53214	CLINIC	
GLENDALE GREEN BAY CLINIC 9233 N GREEN BAY ROAD BROWN DEER,WI 53209	CLINIC	
GLENDALE PORT WASHINGTON CLINIC 5900 N PORT WASHINGTON ROAD GLENDALE, WI 53217	CLINIC	
CSM GYN ONCOLOGY 2350 N LAKE DRUVE SUITE 501 MILWAUKEE,WI 53211	CLINIC	
MILWAUKEE, WI 53211 MEDICAL ONCOLOGY 2350 N LAKE DRIVE SUITE 100 MILWAUKEE, WI 53211	CLINIC	
NORTHSHORE MEDICAL CLINIC 7080 N PORT WASHINGTON ROAD GLENDALE, WI 53217	CLINIC	
DBGYN RESIDENCY CLINIC 2320 N LAKE DRIVE MILWAUKEE,WI 53211	CLINIC	
PERINATAL ASSESSMENT CENTER 2323 N LAKE DRIVE MILWAUKEE, WI 53211	CLINIC	
PROSPECT MEDICAL COMMONS 2311 N PROSPECT AVE MILWAUKEE,WI 53211	CLINIC	
AILWAUKEE, WI 53211 RADIATION ONCOLOGY R350 N LAKE DRIVE SUITE G01 AILWAUKEE, WI 53211	CLINIC	
RIVER GLEN MEDICAL CLINIC B75 W RIVERWOODS PKWY GLENDALE, WI 53212	CLINIC	
RIVER WOODS URGENT CARE  375 W RIVERWOODS PKWY GLENDALE, WI 53212	CLINIC	
GLENDALE, WI 53212 GHOREWOOD FAMILY PHYSICIANS GHOREWOOD, WI 53211	CLINIC	
VEST ALLIS MEDICAL CLINIC 2323 S 102ND ST VEST ALLIS, WI 53227	CLINIC	
VEST ALLIS, WI 53227 VESTGATE MEDICAL GROUP 2727 N MAYFAIR ROAD VAUWATOSA, WI 53222	CLINIC	
VAUWATOSA, WI 53222 PLASTIC SURGERY 1350 N LAKE DRIVE SUITE 501 11LWAUKEE, WI 53211	CLINIC	
VISCONSIN CARDIOVASCULAR GROUP 2350 N LAKE DRIVE SUITE 400 41LWAUKEE, WI 53211	CLINIC	
SM CANCER CENTER 350 N LAKE DRIVE SUITE 100	CLINIC	
4ILWAUKEE, WI 53211 NORTH SHORE CARDIOLOGY EAST 2350 N LAKE DRIVE SUITE 400	CLINIC	

orm 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly ecognized as a Hospital Facility			
Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)			
How many non-hospital health care facilities did the orga	anization operate during the tax year?		
Name and address	Type of Facility (describe)		
CARDIAC RHYTHM SPECIALISTS - MAYFAIR 2727 N MAYFAIR ROAD WAUWATOSA,WI 53222	CLINIC		
CENTER FOR PAIN MANAGEMENT 2323 N LAKE DRIVE MILWAUKEE, WI 53211	CLINIC		

MMA CATHEDRAL SQUARE 788 N JEFFERSON ST MILWAUKEE, WI 53202 MMA WAUKESHA

22370 W BLUEMOUND ROAD WAUKESHA, WI 53186

CLINIC

CLINIC

DLN: 93493135084534

OMB No 1545-0047

**Employer identification number** 

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

COL	LUMBIA ST MARY'S HOSPITAL MILWAUKEE	•		
	39	-0806315		
Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person liste			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding t			
	First-class or charter travel  Housing allowance or residence for per			
	Travel for companions Payments for business use of persona			
	Tax idemnification and gross-up payments  Health or social club dues or initiation			
	Discretionary spending account Personal services (e.g., maid, chauffeu	r, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payi			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	·		
	and coors, crastees, and the GES/Exceditive Brieflor, regarding the Items effected in fine 14	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of	the		
	organization's CEO/Executive Director Check all that apply Do not check any boxes for methods			
	used by a related organization to establish compensation of the CEO/Executive Director, but expla  Compensation committee  Written employment contract	In In Part III		
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations  Form 990 of other organizations  Form 990 of other organizations	n committee		
	, representation of game and or compensation			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the or a related organization	filing organization		
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in P	art III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fit payments not described in lines 5 and 6? If "Yes," describe in Part III	xed <b>7</b>	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes in Part III			l Na
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	n Pagulations	+	No
3	- ii rea to me ot uu me organizarion aiso jonow me tebullable biesumbiidii biocedule described l			1

section 53 4958-6(c)?

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	Breakdown of W-2 and/or 1099-MISC compensation			(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Also complete this part for any au	dictorial informacion	
Identifier	Return Reference	Explanation
	PART I, LINES 4A-B	SEVERANCE AMOUNTS PAID IN FY13 INCLUDE DEBORAH FRIBERG \$234,603 ELIGIBLE EXECUTIVES PARTICIPATE IN A PROGRAM THAT PROVIDES FOR SUPPLEMENTAL RETIREMENT BENEFITS THE PAYMENT OF BENEFITS UNDER THE PROGRAM, IF ANY, IS ENTIRELY DEPENDENT UPON THE FACTS AND CIRCUMSTANCES UNDER WHICH THE EXECUTIVE TERMINATES EMPLOYMENT WITH THE ORGANIZATION BENEFITS UNDER THE PROGRAM ARE UNFUNDED AND NON-VESTED DUE TO THE SUBSTANTIAL RISK OF FORFEITURE PROVISION, THERE IS NO GUARANTEE THAT THESE EXECUTIVES WILL EVER RECEIVE ANY BENEFIT UNDER THE PROGRAM ANY AMOUNT ULTIMATELY PAID UNDER THE PROGRAM TO THE EXECUTIVE IS REPORTED AS COMPENSATION ON FORM 990, SCHEDULE J, PART II, COLUMN B IN THE YEAR PAID THE FILING ORGANIZATION, CSMM, DID NOT CONTRIBUTE TO THE SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN FOR ANY OF THE EXECUTIVES THIS FISCAL YEAR
	PART I, LINE 7	BOARD MEMBERS, OFFICERS, KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES WHO ARE EMPLOYED BY THE CSM ORGANIZATIONS AND ARE MEDICAL DOCTORS ARE ELIGIBLE TO RECEIVE A PERCENTAGE OF THE REVENUE GENERATED FROM PATIENTS THEY SERVE, BASED ON ESTABLISHED GUIDELINES OFFICERS AND KEY EMPLOYEES PARTICIPATE IN A MANAGEMENT INCENTIVE PLAN, WHEREBY CERTAIN FINANCIAL TRIGGERS OF THE CSM SYSTEM AS APPROVED BY THE BOARD MUST BE MET BEFORE ANY ELIGIBLE EMPLOYEE MAY RECEIVE PAYMENT OF THE INCENTIVE ONCE THE TRIGGER IS MET, THE INCENTIVE IS MEASURED BASED ON VARIOUS ESTABLISHED GOALS, INCLUDING OPERATING MARGIN, PATIENT SATISFACTION, QUALITY, AND PRODUCTIVITY

Schedule J (Form 990) 2012

Software ID: Software Version:

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees									
(A) Name			f W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base Compensation	(ii) Bonus & ıncentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
KEVIN GONIU MD	(I) (II)	471,474	0 76,989	0 20,076	0 5,000	0 23,044	0 596,583	0	
MARK R TAYLOR	(I) (II)		0 906,425	0 120,216	0 5,000	0 35,485	0 1,645,684	0	
RHONDA ANDERSON	(ı) (ıı)		0 275,204	0 13,942	0 5,000	0 6,123	0 671,875	0	
CHERYL HILL	(ı) (ıı)	0 241,053	0 172,844	0	0	0 19,771	0	0	
DAVID H SHAPIRO MD	(ı) (ıı)		0 139,129	0 21,979	0 5,000	0 15,004	0 468,583	0	
GERRI LIETZ- STAFFILENO	(ı) (ıı)		0	0	0	0 19,492	0 423,081	0	
SUE SANICOLA	(ı) (ıı)		0 127,258	0 20,432	0 4,279	0 24,165	0 352,494	0	
WILLIAM HART	(ı) (ıı)		0 200,126	0 3,467	0 3,123	0 10,030	0 510,153	0	
DEBORAH FRIBERG	(ı) (ıı)		0 304,009	0 237,111	0 5,000	0 24,832	0 798,605	0	
BRUCE MCCARTHY	(I) (II)		0 329,091	0 5,548	0 5,000	0 30,735	0 870,805	0	
CONSTANCE J BRADLEY	(ı) (ıı)	) 202,888 ) 0	130,434	281 0	5,000 0	12,007	350,610 0	0	
ALLAN SPOONER	(ı) (ıı)		0 97,089	0 34,635	0	0 1,046	0 209,535	0 0	
ROBERT B ROTH MD	(ı) (ıı)		30,915 0	21,902 0	5,000 0	27,116 0	1,708,103	0 0	
ROBERT L HUXLEY MD	(ı) (ıı)		11,000	7,524 0	5,000 0	31,049 0	1,548,499	0	
DAVID W GRAMBOW MD	(ı) (ıı)		29,590 0	19,622 0	5,000 0	36,202 0	1,336,099	0	
SANJAY S DESHPANDE MD	(ı) (ıı)		299,668	19,622 0	5,000 0	32,870 0	1,578,894	0 0	
JOSHUA LIBERMAN	(ı) (ıı)		302,221	18,026 0	5,000 0	35,611 0	1,140,335	0	
LEO P BRIDEAU	(I) (II)		0 727,898	0	0	0	0 727,898	0	

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493135084534

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. 2012

Open to Public Inspection

Name of the organization COLUMBIA ST MARY'S HOSPITA	AL MILWAUKE	ΞE						<b>ploye</b> -0806		fication	numbe	r
Part I Excess Bend							ganıza	tions	only).		0.5	
Complete if the  1 (a) Name of disqu				p between dis		<b>(c)</b> Descri					d) Corr	ected?
				nd organizati							es	No
2 Enter the amount of	tax ıncurre	ed by organiza	ation mai	nagers or disc	qualified perso	ons during the	yearu	ınders	section			
4958 3 Enter the amount of	· · · tax, ıf any,	on line 2, ab	• • ove, rein	 nbursed by th	• • • e organizatior		· ·		► \$ ► \$			
Part II Loans to a Complete if t		rom Inter			F7 D+V I	20 5-		O D = 10	h T\/	- 26	<del></del>	
organization						ine 38a, or Fo	rm 991	u, Par	civ, iin	e 26, oi	ii tiie	
(a) Name of (b) Re	reported a	n amount on (c) Purpose	Form 99	0 , Part X , line an to n the			(g)	In ult?	(h Appro	) oved ord or	(i)Wr	
(a) Name of interested (b) Re	reported a lationship	n amount on (c) Purpose	(d) Lo or fron	0 , Part X , line an to n the	(e)Original principal	(f)Balance	(g)	In	(h Appro	) oved ord or	(i)Wr	
(a) Name of interested (b) Re	reported a lationship	n amount on (c) Purpose	(d) Lo or fron organiz	O, Part X, line an to n the ation?	(e)Original principal	(f)Balance	(g) defa	In ult?	(h Appro by boa commi	) oved ird or ttee?	(i)Wr agreer	ment?
(a) Name of interested (b) Re	reported a lationship	n amount on (c) Purpose	(d) Lo or fron organiz	O, Part X, line an to n the ation?	(e)Original principal	(f)Balance	(g) defa	In ult?	(h Appro by boa commi	) oved ird or ttee?	(i)Wr agreer	ment?
(a) Name of interested (b) Re	reported a lationship	n amount on (c) Purpose	(d) Lo or fron organiz	O, Part X, line an to n the ation?	(e)Original principal	(f)Balance	(g) defa	In ult?	(h Appro by boa commi	) oved ird or ttee?	(i)Wr agreer	ment?
(a) Name of interested (b) Re	reported a lationship	n amount on (c) Purpose	(d) Lo or fron organiz	O, Part X, line an to n the ation?	(e)Original principal	(f)Balance	(g) defa	In ult?	(h Appro by boa commi	) oved ird or ttee?	(i)Wr agreer	ment?
(a) Name of interested person (b) Rewith or	reported a lationship	n amount on (c) Purpose	To	O, Part X, line an to n the ation?  From	(e)Original principal	(f)Balance	(g) defa	In ult?	(h Appro by boa commi	) oved ird or ttee?	(i)Wr agreer	ment?
(a) Name of interested with or person (b) Re with or person (c) Re	reported a lationship ganization	(c) Purpose of loan	(d) Lo or fron organiz  To	O, Part X, line an to n the ation?  From	e 5, 6, or 22 (e)Original principal amount	(f)Balance due	(g) defa	In ult?	(h Appro by boa commi	) oved ird or ttee?	(i)Wr agreer	ment?
(a) Name of interested with or person (b) Re with or person (c) Re	Assistan the orga (b) Rel interes	(c) Purpose of loan	To  To  ting In  wered  ween	O, Part X, line an to n the ation?  From	e 5, 6, or 2 2 (e)Original principal amount  Persons. rm 990, Par	(f)Balance	(g) defa	In pult?	(h A ppro by boa commi Yes	yoved ord or ttee?	(i)Wr agreer	ment?
(a) Name of (b) Re with or person  Total  Part III Grants or A Complete if (a) Name of interested	Assistan the orga (b) Rel interes	ce Benefit nization ans	To  To  ting In  wered  ween	O, Part X, line an to n the ation?  From  From  terested F "Yes" on Fo	e 5, 6, or 2 2 (e)Original principal amount  Persons. rm 990, Par	(f)Balance due	(g) defa	In pult?	(h A ppro by boa commi Yes	yoved ord or ttee?	(i)Wr agreer	No

Part IV Business Transactions	Involving Interested	d Persons.			
Complete if the organizat	cion answered "Yes" on I	Form 990, Part IV, lır	ne 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zation's
				Yes	No
(1) DAVID SHAPIRO MD	KEY EMPLOYEE	143,207	SPOUSE IS ALSO EMPLOYED BY CSM SYSTEM ALL COMPENSATION IS DETERMINED IN ACCORDANCE WITH PAYROLL POLICY GUIDELINES		Νo
Dark V Supplemental Informa	tion			-	•

### Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

<b>Ident if ier</b>	Return Reference	Explanation
		Schedule L (Form 990 or 990-EZ) 2012

### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

Open to Public
Inspection

Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Employer identification number

		39-0806315
ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 6	CSM-M HAS A SINGLE CORPORATE MEMBER, CSM
	FORM 990, PART VI, SECTION A, LINE 7A	CSM-M HAS A SOLE MEMBER, HAS A SINGLE CORPORATE MEMBER, CSM, WHO HAS THE ABILITY TO ELECT MEMBERS TO THE GOVERNING BODY OF CSM-M
	FORM 990, PART VI, SECTION A, LINE 7B	ALL DECISIONS THAT HAVE A MATERIAL IMPACT TO CSM-M'S FINANCIAL INFORMATION OR CORPORATION AS A WHOLE ARE SUBJECT TO APPROVAL BY ITS SOLE CORPORATE MEMBER, CSM
	FORM 990, PART VI, SECTION B, LINE 11	MANAGEMENT, INCLUDING CERTAIN KEY EMPLOYEES, WORKS DILIGENTLY TO COMPLETE THE FORM 990 AND ATTACHED SCHEDULES IN A THOROUGH MANNER MANAGEMENT PRESENTS THE FORM TO THE BOARD, OR A DESIGNATED COMMITTEE, TO REVIEW AND ANSWER ANY QUESTIONS PRIOR TO FILING THE RETURN, ALL BOARD MEMBERS ARE PROVIDED THE FORM 990 AND MANAGEMENT TEAM MEMBERS ARE AVAILABLE TO ANSWE R ANY BOARD MEMBERS QUESTIONS
	FORM 990, PART VI, SECTION B, LINE 12C	CSM HAS A WRITTEN CONFLICT OF INTEREST POLICY THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE POLICY IN THAT ANY DIRECTOR, PRINCIPAL OFFICER, OR MEMBER OF A COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS, WHO HAS A DIRECT OR INDIR ECT FINANCIAL INTEREST, MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF THE COMMIT TEES WITH GOVERNING BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGE MENT THE REMAINING INDIVIDUALS ON THE GOVERNING BOARD OR COMMITTEE MEETING WILL DECIDE IF CONFLICTS OF INTEREST EXIST EACH DIRECTOR, PRINCIPAL OFFICER, AND MEMBER OF A COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS ANNUALLY SIGNS A STATEMENT WHICH AFFIRMS SUCH PERSON HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY, HAS READ AND UNDERSTANDS THE POL ICY, HAS AGREED TO COMPLY WITH THE POLICY, AND UNDERSTANDS THAT THE ORGANIZATION IS CHARIT ABLE AND IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ITS TAX EXEMPT PURPOSE
	FORM 990, PART VI, SECTION B, LINE 15	15A IN DETERMINING COMPENSATION OF THE ORGANIZATION'S CEO, EXECUTIVE DIRECTOR, OR TOP MAN AGEMENT OFFICIAL, THE PROCESS INCLUDED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPA RABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION THE AU DIT COMMITTEE REVIEWED AND APPROVED THE COMPENSATION IN THE REVIEW OF THE COMPENSATION, T HE CEO WAS COMPARED TO OTHER HOSPITALS IN THE AREA THAT HOLD THE SAME TITLE DURING THE RE VIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE DECISION WAS RECORDED IN THE B OARD MINUTES THE CEO WAS NOT PRESENT WHEN HIS COMPENSATION WAS DECIDED 15B IN DETERMINI NG COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION, THE PROCESS INCLUD ED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA, AND CONTEMPORANEOUS S UBSTANTIATION OF THE DELIBERATION AND DECISION THE AUDIT COMMITTEE REVIEWED AND APPROVED THE COMPENSATION IN THE REVIEW OF THE COMPENSATIONS, THE OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION WERE COMPARED TO OTHER HOSPITALS' EMPLOYEES IN THE AREA THAT HOLD THE SAME TITLE DURING THE REVIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE DECIS ION WAS RECORDED IN THE BOARD MINUTES
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION WILL PROVIDE ANY DOCUMENTS OPEN TO PUBLIC INSPECTION UPON REQUEST CSM DO ES PUBLISH AN ANNUAL REPORT AND FACT SHEETS ON THE EXTERNAL WEBSITE, WHICH IS AVAILABLE FO R PUBLIC VIEWING
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	
	FORM 990, PART XII, LINE 2C	NO CHANGES SINCE PRIOR YEAR

SCHEDULE R

Related Ord

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

**Employer identification number** 

2012

Open to Public Inspection

				39-08063	.15			
Part I Identification of Disregarded Entities (Complete	e if the organization	n answered "Yes" to	o Form 990, Pai	rt IV, line 33.)				
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	Dire	(f) ect controlling entity		
Part II Identification of Related Tax-Exempt Organiza or more related tax-exempt organizations during the	tions (Complete in tax year.)	f the organization a	nswered "Yes"	to Form 990, P	art IV, l	ıne 34 because ı	t had or	ıе
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity : (if section 501(	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co ent	512(
See Additional Data Table					-+		res	NO
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	35Y	I		Schedule R (For	m 990) 2	012

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

3	•			, ,								
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or aging	(k) Percentage ownership
				314)			Yes	No	1	Yes	No	
(1) ORTHOPAEDIC HOSPITAL OF WISCONSIN LLC  575 RIVERWOODS PKWY GLENDALE, WI 53212 39-2015655	HEALTHCARE	WI	N/A									
(2) SLEEP SERVICES OF WISCONSIN  111 E KILBOURN AVE SUITE 1300 MILWAUKEE, WI 53202 27-3148310	SLEEP SERVICES	WI	N/A									
Part IV Identification of Palated Organizations Tayahl	e as a Corno	ration	or Trust	Complete if	the organ	ızatıon ar	SWAR	od "V	s" to Form	990	) Dai	rt TV

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)  Name, address, and EIN of related organization	ne, address, and EIN of Primary activity Legal Direct controlling   Type of enti		(e) Type of entity (C corp, S corp,	<b>(f)</b> Share of total	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	(i) Section (b)(1 contro entit	n 512 13) olled	
		country)						Yes	No
(1) CSM STRATEGIC ALLIANCE	HEALTH CARE		N/A	С				163	No
4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1871856		WI							
(2) MADISON MEDICAL AFFILIATES INC	HEALTH CARE		COLUMBIA ST MARY'S HOSPITAL INC	С	-9,126,020	7,877,390	100 000 %		No
4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1855720		WI							
(3) PROSPECT MEDICAL COMMONS CONDO ASSOCIATION	CONDO ASSOCIATION		N/A	O					No
4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 20-8042108		WI							

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
f 1 During the tax year, did the organization engage in any of the following transactions with one or more relative to the second s	elated organizations li	sted in Parts II-IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)				1b		No
<b>c</b> Gift, grant, or capital contribution from related organization(s)				<b>1</b> c	Yes	
<b>d</b> Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e	Yes	
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				<b>1</b> i		No
j Lease of facilities, equipment, or other assets to related organization(s)				1j		No
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
• Sharing of paid employees with related organization(s)				10		No
p Reimbursement paid to related organization(s) for expenses				<b>1</b> p	Yes	
<b>q</b> Reimbursement paid by related organization(s) for expenses				1q		No
r Other transfer of cash or property to related organization(s)				1r		No
s Other transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	<del></del>	· · · · · · · · · · · · · · · · · · ·				
(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount ir	nvolved	
ee Additional Data Table						

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Software ID: Software Version:

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

**Explanation** 

Schedule R (Form 990) 2012

**Identifier** 

Page **5** 

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

**Return Reference** 

> Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
COLUMBIA ST MARY'S INC	L	77,255,562	
COLUMBIA ST MARY'S INC	0	14,915,425	
COLUMBIA ST MARY'S INC	0	1,061,064	
COLUMBIA ST MARY'S INC	P	71,146,000	
SACRED HEART REHABILITATION INSTITUTE	L	1,791,749	
COLUMBIA ST MARY'S FOUNDATION INC	С	2,931,222	
COLUMBIA ST MARY'S HOSPITAL OZAUKEE INC	L	2,120,080	

CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Ascension Health Alliance Years Ended June 30, 2013 and 2012 With Reports of Independent Auditors

## Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2013 and 2012

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Ernst & Young LLP

The Plaza in Clayton Suite 1300 190 Carondelet Plaza St Louis, Missouri 63105-3434

Tel +1 314 290 1000 Fax +1 314 290 1882 www.ey.com

### Report of Independent Auditors

The Board of Directors
Ascension Health Alliance

We have audited the accompanying consolidated financial statements of Ascension Health Alliance, which comprise the consolidated balance sheets as of June 30, 2013 and 2012, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with US generally accepted accounting principles, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits We conducted our audits in accordance with auditing standards generally accepted in the United States Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Ascension Health Alliance at June 30, 2013 and 2012, and the consolidated results of their operations and their cash flows for the years then ended in conformity with U S generally accepted accounting principles

Adoption of ASU No. 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowances for Doubtful Accounts for Certain Health Care Entities

As discussed in Note 2 to the consolidated financial statements, Ascension Health Alliance changed the presentation of the provision for bad debts as a result of adopting the amendments to the FASB Accounting Standards Codification resulting from Accounting Standards Update No 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowances for Doubtful Accounts for Certain Health Care Entities, effective July 1, 2012 Our opinion is not modified with respect to this matter

Ernst + Young LLP

September 18, 2013

### Consolidated Balance Sheets

(Dollars in Thousands)

	June 30,			
		2013		2012
Assets				
Current assets				
Cash and cash equivalents	\$	754,622	\$	306,469
Short-term investments		113,955		216,914
Accounts receivable, less allowance for doubtful accounts (\$1.351.660 and \$1.113.255 at June 30, 2013				
and 2012, respectively)		2,361,809		1,927,222
Inventories		309,074		218,598
Due from brokers (see Notes 4 and 5)		178,380		789,271
Estimated third-party payor settlements		119,379		159.871
Other (see Notes 4 and 5)		1,035,026		752.348
Total current assets		4,872,245		4.370,693
Long-term investments (see Notes 4 and 5)		14,164,185		10,468,457
Property and equipment, net		8,546,873		6.473.918
Other assets				
Investment in unconsolidated entities		628,772		943,747
Capitalized software costs, net		728,613		642,596
Other		1,106,683		876,483
Total other assets		2,464,068		2,462,826

Total assets **§ 30,047,371** \$ 23,775,894

	June 30,				
	2013			2012	
Liabilities and net assets					
Current liabilities					
Current portion of long-term debt	\$	90,442	\$	45,363	
Long-term debt subject to short-term remarketing					
arrangements*		1,187,125		1.094,425	
Accounts payable and accrued liabilities		2,348,401		1.979,160	
Estimated third-party payor settlements		456,314		457,030	
Due to brokers (see Notes 4 and 5)		493,420		880,613	
Current portion of self-insurance liabilities		210,115		206,057	
Other (see Notes 4 and 5)		644,084		435,805	
Total current liabilities		5,429,901		5,098,453	
Noncurrent liabilities				2 ( 10)	
Long-term debt (senior and subordinated)		5,278,866		3,655,406	
Self-insurance liabilities		553,706		518.995	
Pension and other postretirement liabilities		554,368		492,366	
Other (see Notes 4 and 5)		1,099,362		1.087.782	
Total noncurrent liabilities		7,486,302		5.754.549	
Total liabilities		12,916,203		10,853,002	
Net assets					
Unrestricted					
Controlling interest		14,986,302		11,836,414	
Noncontrolling interests		1,592,356		647,236	
Unrestricted net assets		16,578,658		12,483,650	
T				224 027	
Temporarily restricted		377,555		336.027	
Permanently restricted		174,955		103,215	
Total net assets		17,131,168		12.922.892	
Total liabilities and net assets	<u>\$</u>	30,047,371	\$	23,775,894	

<sup>\*</sup>Consists of variable rate demand bonds with put options that may be exercised at the option of the bondholders, with stated repayment installments through 2047, as well as certain serial mode bonds with scheduled remarketing mandatory tender dates occurring prior to Tune 30, 2014. In the event that bonds are not remarketed upon the exercise of put options or the scheduled mandatory tenders, management would utilize other sources to access the necessary liquidity. Potential sources include liquidating investments drawing upon the \$1 billion line of credit, and issuing commercial paper. The commercial paper program is supported by the \$1 billion line of credit.

The accompanying notes are an integral part of the consolidated financial statements

# Consolidated Statements of Operations and Changes in Net Assets

(Dollars in Thousands)

	Year Ended June 30,			
	2013	3	2012	
Operating revenue				
Net patient service revenue	<b>\$</b> 16	,912,410 \$	15,297,559	
Less provision for doubtful accounts	1	,172,863	972,171	
Net patient service revenue, less provision				
for doubtful accounts	15	,739,547	14,325,388	
Other revenue		,357,663	967.252	
Total operating revenue	17	,097,210	15,292,640	
Operating expenses				
Salaries and wages	7	,247,681	6.544.753	
Employee benefits	1	,581,587	1,426,722	
Purchased services	1	,030,574	734,396	
Professional fees	1	,128,880	1.021.582	
Supplies	2	,427,714	2,260,901	
Insurance		115,521	100,834	
Interest		150,877	131,310	
Depreciation and amortization		755,305	662,362	
Other	2	,185,015	1,782,172	
Total operating expenses before impairment.				
restructuring, and nonrecurring (losses) gains, net	16	,623,154	14,665,032	
Income from operations before self-insurance trust fund investment				
return and impairment, restructuring and nonrecurring (losses) gains, net		474,056	627.608	
Self-insurance trust fund investment return		34,985	17.197	
Impairment, restructuring, and nonrecurring (losses) gains, net	(	(111,786)	286,046	
Income from operations		397,255	930.851	
Nonoperating gains (losses)				
Investment return		737,057	(135,605)	
Loss on extinguishment of debt		(4,079)	(2.813)	
Gain (loss) on interest rate swaps		61,202	(74.846)	
Income from unconsolidated entities		8,544	8,802	
Contributions from business combinations, net	2	,021,963	326,333	
Other		(77,269)	(69,221)	
Total nonoperating gains, net	2	,747,418	52.650	
Excess of revenues and gains over expenses and losses	3	5,144,673	983,501	
Less noncontrolling interests		131,184	13,154	
Excess of revenues and gains over expenses				
and losses attributable to controlling interest	3	,013,489	970,347	

Continued on next page

# Consolidated Statements of Operations and Changes in Net Assets (continued)

(Dollars in Thousands)

	Yea	Year Ended June 30,			
	2013		2012		
Unrestricted net assets, controlling interest					
Excess of revenues and gains over expenses and losses	\$ 3,01.	3,489 \$	970.347		
Transfers to sponsors and other affiliates, net	(1	0,962)	(15.189)		
Contributed net assets	(	1,050)	(400)		
Net assets released from restrictions for property acquisitions	6	7,418	68,892		
Pension and other postretirement liability adjustments	7	7,011	(439,662)		
Change in unconsolidated entities' net assets	2.	3,295	(15.890)		
Other		4,624	9.206		
Increase in unrestricted net assets, controlling interest,	•				
before loss from discontinued operations	3,17.	3,825	577.304		
Loss from discontinued operations	(2.	3,937)	(73.521)		
Increase in unrestricted net assets, controlling interest	3,14	9,888	503.783		
Unrestricted net assets, noncontrolling interests					
Excess of revenues and gains over expenses and losses	13	1,184	13,154		
Distributions of capital	(82)	9,989)	(575,618)		
Contributions of capital	1,57	9,187	1,166,961		
Contributions from business combinations	6	4,738	_		
Increase in unrestricted net assets, noncontrolling interests	94	5,120	604.497		
Temporarily restricted net assets, controlling interest					
Contributions and grants	8	9,220	100.880		
Investment return	1	7,232	(638)		
Net assets released from restrictions	(11)	(104.028)			
Contributions from business combinations	4	14,764			
Other		1,088	(6.514)		
Increase in temporarily restricted net assets, controlling interest	4	1,528	4,464		
Permanently restricted net assets, controlling interest					
Contributions		2,664	5,082		
Investment return		1,598	(242)		
Contributions from business combinations	6	7,846	1,573		
Other		(368)	(2.642)		
Increase in permanently restricted net assets, controlling interest	7	1,740	3,771		
Increase in net assets	4,20	8,276	1,116,515		
Net assets, beginning of vear	12,92		11.806.377		
Net assets, end of year	\$ 17,13		12,922,892		

The accompanying notes are an integral part of the consolidated financial statements

## Consolidated Statements of Cash Flows

(Dollars in Thousands)

	Year Ended June 30,		
	2013	2012	
Operating activities			
Increase in net assets	\$ 4,208,276 \$	1,116,515	
Adjustments to reconcile increase in net assets to net cash			
provided by (used in) operating activities			
Depreciation and amortization	755,305	662,362	
Amortization of bond premiums	(13,948)	(10,663)	
Loss on extinguishment of debt	4,079	2,813	
Provision for doubtful accounts	1,177,889	972,171	
Pension and other postretirement liability adjustments	(77,011)	439,662	
Contributed net assets	1,050	400	
Contributions from business combinations	(1,742,900)	(305,162)	
Interest, dividends, and net (gains) losses on investments	(790,871)	119,288	
Change in market value of interest rate swaps	(61,349)	77.568	
Deferred gain on interest rate swaps	(303)	(303)	
Gain on sale of assets, net	(2,986)	(6,749)	
Impairment and nonrecurring expenses	17,259	45,956	
Contribution of noncontrolling interest in CHIMCO Alpha Fund, LLC	_	(440.015)	
Transfers to sponsor and other affiliates, net	10,962	15.189	
Restricted contributions, investment return, and other	(99,133)	(117.621)	
Other restricted activity	17,610	(6.280)	
Nonoperating depreciation expense	317	308	
(Increase) decrease in			
Short-term investments	212,560	35,298	
Accounts receivable	(1,173,962)	(1,138,644)	
Inventories and other current assets	(205,051)	244,426	
Due from brokers	610,891	(83.976)	
Investments classified as trading	(959,834)	(983,483)	
Other assets	(182,272)	(11.759)	
Increase (decrease) in			
Accounts payable and accrued liabilities	(21,721)	48,504	
Estimated third-party payor settlements, net	29,225	28,192	
Due to brokers	(387,193)	(277,720)	
Other current liabilities	92,673	(288,178)	
Self-insurance liabilities	(15,342)	(45.390)	
Other noncurrent liabilities	(154,292)	(351.740)	
Net cash provided by (used in) continuing operating activities	1,249,928	(259.031)	
Net cash (used in) provided by and adjustments to reconcile			
change in assets for discontinued operations	(11,301)	111,046	
Net cash provided by (used in) operating activities	1,238,627	(147.985)	

Continued on next page

## Consolidated Statements of Cash Flows (continued) (Dollars in Thousands)

	Year Ended June 30,			
	2013		2012	
Investing activities			_	
Property, equipment, and capitalized software additions, net	\$	(901,286)	\$ (840.553)	
Proceeds from sale of property and equipment		26,321	2,029	
Net cash used in investing activities		(874,965)	(838.524)	
Financing activities				
Issuance of long-term debt		1,228,995	1,832,269	
Repayment of long-term debt		(1,236,472)	(1,779,632)	
Decrease in assets under bond indenture agreements		20,577	17.513	
Transfers to sponsors and other affiliates, net		(27,742)	(2.639)	
Restricted contributions, investment return, and other		99,133	117.621	
Net cash provided by financing activities		84,491	185,132	
Net increase (decrease) in cash and cash equivalents		448,153	(801,377)	
Cash and cash equivalents at beginning of year		306,469	1,107,846	
Cash and cash equivalents at end of year	\$	754,622	306,469	

The accompanying notes are an integral part of the consolidated financial statements

## Notes to Consolidated Financial Statements (Dollars in Thousands)

June 30, 2013

### 1. Organization and Mission

### **Organizational Structure**

Ascension Health Alliance is a Missouri nonprofit corporation formed on September 13, 2011 Ascension Health Alliance is the sole corporate member and parent organization of Ascension Health, a Catholic national health system consisting primarily of nonprofit corporations that own and operate local healthcare facilities, or Health Ministries, located in 23 of the United States and the District of Columbia

In addition to serving as the sole corporate member of Ascension Health, Ascension Health Alliance serves as the member or shareholder of various other subsidiaries, including Ascension Health Global Mission, Ascension Health Insurance, Ltd (AHIL), Ascension Health Resource and Supply Management Group, LLC (The Resource Group), Clinical Holdings Corporation, Catholic Healthcare Investment Management Company (CHIMCO), CHIMCO Alpha Fund, LLC, Ascension Health Ventures, LLC, Ascension Health Leadership Academy, LLC, Ascension Health – IS, Inc (AHIS), AHV Holding Company, LLC, and AH Holdings, LLC Ascension Health Alliance and its member organizations are referred to collectively as the System

### **Sponsorship**

Ascension Health Alliance is sponsored by Ascension Health Ministries, a Public Juridic Person The Participating Entities of Ascension Health Ministries are the Daughters of Charity of St Vincent de Paul in the United States, St Louise Province, the Congregation of St Joseph, the Congregation of the Sisters of St Joseph of Carondelet, the Congregation of Alexian Brothers of the Immaculate Conception Province, Inc – American Province, and the Sisters of the Sorrowful Mother of the Third Order of St Francis of Assisi – US/Caribbean Province As more fully described in the Organizational Changes note, Marian Health System, which was previously sponsored by the Sisters of the Sorrowful Mother of the Third Order of St Francis of Assisi – US/Caribbean Province, became part of Ascension Health on April 1, 2013 In addition, Alexian Brothers Health System, which was previously sponsored by the Congregation of Alexian Brothers of the Immaculate Conception Province, Inc – American Province, became part of Ascension Health on January 1, 2012

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 1. Organization and Mission (continued)

#### Mission

The System directs its governance and management activities toward strong, vibrant, Catholic Health Ministries united in service and healing, and dedicates its resources to spiritually centered care which sustains and improves the health of the individuals and communities it serves. In accordance with the System's mission of service to those persons living in poverty and other vulnerable persons, each Health Ministry accepts patients regardless of their ability to pay. The System uses four categories to identify the resources utilized for the care of persons living in poverty and community benefit programs.

- Traditional charity care includes the cost of services provided to persons who cannot afford healthcare because of inadequate resources and/or who are uninsured or underinsured
- Unpaid cost of public programs, excluding Medicare, represents the unpaid cost of services provided to persons covered by public programs for persons living in poverty and other vulnerable persons
- Cost of other programs for persons living in poverty and other vulnerable persons includes unreimbursed costs of programs intentionally designed to serve the persons living in poverty and other vulnerable persons of the community, including substance abusers, the homeless, victims of child abuse, and persons with acquired immune deficiency syndrome
- Community benefit consists of the unreimbursed costs of community benefit programs and services for the general community, not solely for the persons living in poverty, including health promotion and education, health clinics and screenings, and medical research

Discounts are provided to all uninsured patients, including those with the means to pay Discounts provided to those patients who did not qualify for assistance under charity care guidelines are not included in the cost of providing care of persons living in poverty and community benefit programs. The cost of providing care to persons living in poverty and community benefit programs is estimated by reducing charges forgone by a factor derived from the ratio of each entity's total operating expenses to the entity's billed charges for patient care

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 1. Organization and Mission (continued)

Certain costs such as graduate medical education and certain other activities are excluded from total operating expenses for purposes of this computation

The amount of traditional charity care provided, determined on the basis of cost, was \$524,605 and \$466,916 for the years ended June 30, 2013 and 2012, respectively. The amount of unpaid cost of public programs, cost of other programs for persons living in poverty and other vulnerable persons, and community benefit cost is reported in the accompanying supplementary information.

### 2. Significant Accounting Policies

### **Principles of Consolidation**

All corporations and other entities for which operating control is exercised by the System or one of its member corporations are consolidated, and all significant inter-entity transactions have been eliminated in consolidation Investments in entities where the System does not have operating control are recorded under the equity or cost method of accounting Income from unconsolidated entities is included in consolidated excess of revenues and gains over expenses and losses in the accompanying Consolidated Statements of Operations and Changes in Net Assets as follows

		Year Ended June 30,			
	2013		2012		
Other revenue	\$	105,173	\$ 81,329		
Nonoperating gains, net		8,544	8,802		

### **Use of Estimates**

Management has made estimates and assumptions that affect the reported amounts of certain assets, liabilities, revenues, and expenses Actual results could differ from those estimates

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Significant Accounting Policies (continued)

### Fair Value of Financial Instruments

Carrying values of financial instruments classified as current assets and current liabilities approximate fair value. The fair values of other financial instruments are disclosed in the Fair Value Measurements note.

#### Cash and Cash Equivalents

Cash and cash equivalents consist of cash and interest-bearing deposits with original maturities of three months or less

### **Short-Term Investments**

Short-term investments consist of investments with original maturities exceeding three months and up to one year

#### **Inventories**

Inventories, consisting primarily of medical supplies and pharmaceuticals, are stated at the lower of cost or market value using first-in, first-out (FIFO) or a methodology that closely approximates FIFO

### **Long-Term Investments and Investment Return**

Investments, excluding investments in unconsolidated entities, are measured at fair value, are classified as trading securities, and include pooled short-term investment funds, U S government, state, municipal and agency obligations, corporate and foreign fixed income securities, asset-backed securities, and equity securities Investments also include alternative investments and other investments which are valued based on the net asset value of the investments, as further discussed in the Fair Value Measurements note Investments also include derivatives held by the Alpha Fund, also measured at fair value, as discussed in the Pooled Investment Fund note

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

Long-term investments include assets limited as to use of approximately \$1,313,000 and \$916,000, at June 30, 2013 and 2012, respectively, comprised primarily of investments placed in trust and held by captive insurance companies for the payment of self-insured claims and investments which are limited as to use, as designated by donors

Purchases and sales of investments are accounted for on a trade-date basis. Investment returns consist of dividends, interest, and gains and losses. The cost of substantially all securities sold is based on the average cost method. Investment returns on investments, excluding returns of self-insurance trust funds, are reported as nonoperating gains (losses) in the Consolidated Statements of Operations and Changes in Net Assets, unless the return is restricted by donor or law Investment returns of self-insurance trust funds are reported as a separate component of income from operations in the Consolidated Statements of Operations and Changes in Net Assets

### **Property and Equipment**

Property and equipment are stated at cost or, if donated, at fair market value at the date of the gift A summary of property and equipment at June 30, 2013 and 2012, is as follows

	June 30,				
	2013	2012			
Land and improvements	\$ 870,810	\$ 653,848			
Building and equipment	14,756,936	12,917,263			
	15,627,746	13,571,111			
Less accumulated depreciation	7,567,936	7,378,499			
	8,059,810	6,192,612			
Construction-in-progress	487,063	281,306			
Total property and equipment, net	\$ 8,546,873	\$ 6,473,918			

Depreciation is determined on a straight-line basis over the estimated useful lives of the related assets Depreciation expense in 2013 and 2012 was \$640,232 and \$570,198, respectively

Several capital projects have remaining construction and related equipment purchase commitments of approximately \$294,000

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

#### **Intangible Assets**

Intangible assets primarily consist of goodwill and capitalized computer software costs, including internally developed software Costs incurred in the development and installation of internal use software are expensed or capitalized depending on whether they are incurred in the preliminary project stage, application development stage, or post-implementation stage

Intangible assets are included in the Consolidated Balance Sheets as presented in the table that follows Capitalized software costs in the table below include software in progress of \$99,048 and \$362,336 at June 30, 2013 and 2012, respectively

	June 30,					
		2013		2012		
Capitalized software costs	\$	1,423,556	\$	1,210,729		
Less accumulated amortization		694,943		568,133		
Capitalized software costs, net		728,613		642,596		
Goodwill		130,306		123,707		
Other, net		71,439		26,205		
Intangible assets included in other assets		201,745		149,912		
Total intangible assets, net	\$	930,358	\$	792,508		

Intangible assets whose lives are indefinite, primarily goodwill, are not amortized and are evaluated for impairment at least annually, while intangible assets with definite lives, primarily capitalized computer software costs, are amortized over their expected useful lives. Amortization expense for these intangible assets in 2013 and 2012 was \$113,126 and \$89,704, respectively

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

During the year ended June 30, 2010, the System began a significant multi-year, System-wide enterprise resource planning project, including information technology and process standardization (Symphony), which is expected to continue through fiscal year 2016 The project is anticipated to result in a transition to a common software product for various finance, information technology, procurement, and human resources management processes, including standardization of those processes throughout the System Capitalized costs of Symphony were approximately \$301,000 and \$279,000 at June 30, 2013 and 2012, respectively, and are included in capitalized software costs in the preceding table Certain costs of this project were also expensed Beginning September 1, 2012, the software associated with Symphony was considered substantially complete and ready for its intended use and is amortized on a straight-line basis over its expected useful life Accumulated amortization of Symphony was \$25,000 at June 30, 2013 See the Impairment, Restructuring, and Nonrecurring Gains (Losses) discussion below for additional information about costs associated with Symphony

#### **Noncontrolling Interests**

The consolidated financial statements include all assets, liabilities, revenues, and expenses of entities that are controlled by the System and therefore consolidated Noncontrolling interests in the Consolidated Balance Sheets represent the portion of net assets owned by entities outside the System, for those entities in which the System's ownership interest is less than 100%

#### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are those assets whose use by the System has been limited by donors to a specific time period or purpose Permanently restricted net assets consist of gifts with corpus values that have been restricted by donors to be maintained in perpetuity, which include endowment funds Temporarily restricted net assets and earnings on permanently restricted net assets, including earnings on endowment funds, are used in accordance with the donors' wishes, primarily to purchase equipment and to provide charity care and other health and educational services Contributions with donor-imposed restrictions that are met in the same reporting period are reported as unrestricted

Temporarily and permanently restricted net assets consist solely of controlling interests of the System

### Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Significant Accounting Policies (continued)

#### **Performance Indicator**

The performance indicator is the excess of revenues and gains over expenses and losses Changes in unrestricted net assets that are excluded from the performance indicator primarily include pension and other postretirement liability adjustments, transfers to or from sponsors and other affiliates, net assets released from restrictions for property acquisitions, change in unconsolidated entities' net assets, cumulative effect of a change in accounting principle, discontinued operations, and contributions received of property and equipment

#### **Operating and Nonoperating Activities**

The System's primary mission is to meet the healthcare needs in its market areas through a broad range of general and specialized healthcare services, including inpatient acute care, outpatient services, long-term care, and other healthcare services. Activities directly associated with the furtherance of this purpose are considered to be operating activities. Other activities that result in gains or losses peripheral to the System's primary mission are considered to be nonoperating

#### Net Patient Service Revenue, Accounts Receivable, and Allowance for Doubtful Accounts

Net patient service revenue is reported at the estimated realizable amounts from patients, third-party payors, and others for services provided and includes estimated retroactive adjustments under reimbursement agreements with third-party payors Revenue under certain third-party payor agreements is subject to audit, retroactive adjustments, and significant regulatory actions Provisions for third-party payor settlements and adjustments are estimated in the period the related services are provided and adjusted in future periods as additional information becomes available and as final settlements are determined

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a possibility that recorded estimates will change by a material amount in the near term. Adjustments to revenue related to prior periods increased net patient service revenue by \$48,997 and \$146,535 for the years ended June 30, 2013 and 2012, respectively

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Significant Accounting Policies (continued)

The percentage of net patient service revenue, less provision for doubtful accounts earned by payor for the years ended June 30, 2013 and 2012, is as follows

June 30,			
2013	2012		
37%	38%		
11	11		
44	41		
8	10		
100%	100%		
	2013 37% 11 44 8		

The System grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor arrangements. Significant concentrations of accounts receivable, less allowance for doubtful accounts, at June 30, 2013 and 2012, are as follows.

	June 30,			
	2013	2012		
Medicare	22%	20%		
Medicaid	8	10		
Third-party payors	43	44		
Self-pay	27	26		
	100%	100%		

The provision for doubtful accounts is based upon management's assessment of expected net collections considering economic conditions, historical experience, trends in healthcare coverage, and other collection indicators Periodically throughout the year, management assesses the adequacy of the allowance for doubtful accounts based upon historical write-off experience by payor category, including those amounts not covered by insurance. The results of this review are then used to make any modifications to the provision for doubtful accounts to establish an appropriate allowance for doubtful accounts. After satisfaction of amounts due from insurance and reasonable efforts to collect from the patient have been exhausted, the System follows established guidelines for placing certain past-due patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by the System

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Significant Accounting Policies (continued)

Accounts receivable are written off after collection efforts have been followed in accordance with the System's policies See Adoption of New Accounting Standards section for change in accounting presentation of provision for doubtful accounts in the accompanying Consolidated Statements of Operations and Changes in Net Assets

The methodology for determining the allowance for doubtful accounts and related write-offs on uninsured patient accounts has remained consistent with the prior year. The System has not experienced material changes in write-off trends and has not materially changed its charity care policy since June 30, 2012.

#### Impairment, Restructuring, and Nonrecurring Gains (Losses)

Long-lived assets are reviewed for impairment whenever events or business conditions indicate the carrying amount of such assets may not be fully recoverable. Initial assessments of recoverability are based on estimates of undiscounted future net cash flows associated with an asset or group of assets. Where impairment is indicated, the carrying amount of these long-lived assets is reduced to fair value based on future discounted net cash flows or other estimates of fair value.

Nonrecurring expenses associated with Symphony include project management and process reengineering costs, amortization expense for those Health Ministries not yet on Symphony, as well as costs to establish a shared service center and develop a business intelligence data warehouse Costs associated with product deployment are recorded as nonrecurring gains (losses), and costs associated with product support are recorded as recurring operating expenses

During the year ended June 30, 2013, the System recorded total impairment, restructuring, and nonrecurring losses, net of \$111,786 This amount was comprised primarily of \$116,386 of nonrecurring expenses associated with Symphony, one-time termination benefits and other restructuring expenses of \$61,677, and impairment and other nonrecurring expenses of \$6,040, partially offset by pension curtailment gains of \$72,317, as discussed in Retirement Plans note

During the year ended June 30, 2012, the System recorded total impairment, restructuring and nonrecurring gains, net of \$286,046 This amount was comprised primarily of pension curtailment gains of \$402,402, as discussed in the Retirement Plans note, partially offset by long-lived asset impairments and restructuring charges of \$60,761 and \$55,595 of nonrecurring expenses associated with Symphony

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Significant Accounting Policies (continued)

#### **Amortization**

Bond issuance costs, discounts, and premiums are amortized over the term of the bonds using a method approximating the effective interest method

Capitalized software, including internally developed software, is amortized on a straight-line basis over the expected useful life of the software

#### **Income Taxes**

The member healthcare entities of the System are primarily tax-exempt organizations under Internal Revenue Code Section 501(c)(3) or Section 501(c)(2), and their related income is exempt from federal income tax under Section 501(a)

#### **Regulatory Compliance**

Various federal and state agencies have initiated investigations regarding reimbursement claimed by certain members of the System The investigations are in various stages of discovery, and the ultimate resolution of these matters, including the liabilities, if any, cannot be readily determined, however, in the opinion of management, the results of the investigations will not have a material adverse impact on the consolidated financial statements of the System

#### Reclassifications

Certain reclassifications were made to the 2012 accompanying consolidated financial statements to conform to the 2013 presentation

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

#### **Adoption of New Accounting Standards**

In July 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No 2011-07, Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities. This accounting standards update requires healthcare entities that recognize significant amounts of patient service revenue at the time services are rendered to present the provision for doubtful accounts related to patient service revenue adjacent to patient service revenue in the Consolidated Statement of Operations and Changes in Net Assets rather than as an operating expense Additional disclosures relating to sources of patient service revenue and the allowance for doubtful accounts are also required. This new guidance is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011

The System recognizes patient service revenue at the time services are rendered, even though the patient's ability to pay may not be completely assessed at that time. The System adopted this guidance as of July 1, 2012, and retrospectively applied the presentation requirements to all periods presented. Based on an assessment at the reporting entity level, the adoption of this guidance resulted in the reclassification of the System's provision for doubtful accounts for the year ended June 30, 2012, decreasing total operating revenue and total operating expenses before impairment, restructuring, and nonrecurring losses, net by \$972,171

#### **Subsequent Events**

The System evaluates the impact of subsequent events, which are events that occur after the Consolidated Balance Sheet date but before the consolidated financial statements are issued, for potential recognition in the consolidated financial statements as of the Consolidated Balance Sheet date For the year ended June 30, 2013, the System evaluated subsequent events through September 18, 2013, representing the date on which the accompanying audited consolidated financial statements were issued During this period, there were no material subsequent events that required recognition or disclosure in the accompanying consolidated financial statements

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Organizational Changes

#### **Business Combinations**

Marian Health System

Effective April 1, 2013, Ascension Health, a subsidiary of the System, became the sole corporate member, through a non-cash business combination transaction, of three regional health systems that formerly comprised Marian Health System, Inc (Marian Health System) Via Christi Health, Inc (Via Christi Health), based in Wichita, Kansas, Ministry Health Care, Inc (Ministry Health Care), based in Milwaukee, Wisconsin, and St John Health System, Inc (St John Health), based in Tulsa, Oklahoma (collectively, the Marian Systems) Prior to this transaction, Marian Health System was the sole corporate member of Ministry Health Care and St John Health, while Ascension Health and Marian Health System were the two corporate members of Via Christi Health

Prior to April 1, 2013, the System accounted for its 50% interest in Via Christi Health under the equity method of accounting The System's investment in Via Christi Health at March 31, 2013 and June 30, 2012, was \$545,018 and \$493,105, respectively, which amounts were reported in the Consolidated Balance Sheets at those dates in investment in unconsolidated entities Of these amounts, \$28,101 at March 31, 2013, and \$30,321 at June 30, 2012, represented the difference between the amount at which the System's investment in Via Christi Health was carried and its interest in the underlying net assets of Via Christi Health, related to the excess of fair value of Via Christi Health property and equipment and long-term debt over their carrying values at the date the System received its interest in Via Christi Health Via Christi Health's total assets and total liabilities were \$1,706,258 and \$712,757 at June 30, 2012

For the year ended June 30, 2013, the System's excess of revenues and gains over expenses and losses included \$34,141, representing the System's share of Via Christi Health's excess of revenues over expenses prior to the business combination transaction on April 1, 2013. The System's investment in Via Christi Health of \$545,018 at March 31, 2013, was derecognized on April 1, 2013, in conjunction with the accounting for the business combination transaction

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Organizational Changes (continued)

Preliminary fair value adjustments for the business combination have been recorded in the accompanying consolidated financial statements as of June 30, 2013 The valuation of net assets is expected to be completed during fiscal 2014 The following table summarizes the April 1, 2013, fair values of the Marian Systems' net assets, by major type

Net working capital	\$ 557,274
Intangible assets, including capitalized software	135,819
Property and equipment	1,950,739
Assets limited as to use	1,126,259
Investments and other long-term assets	1,125,652
Noncurrent liabilities assumed	 (2,144,948)
Subtotal	 2,750,795
Less March 31, 2013 Investment in Via Christi Health	 (545,018)
Fair value of net assets	\$ 2,205,777

The fair value of net assets of \$2,205,777 in the preceding table was recognized in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2013, as a nonoperating contribution from business combinations of \$2,028,992, contributions of temporarily and permanently restricted net assets of \$44,201 and \$67,846, respectively, and contributions of noncontrolling interests of \$64,738

For the three months ended June 30, 2013, the System recognized revenues of the Marian Systems of \$1,049,259, and an excess of revenues and gains over expenses and losses of the Marian Systems of \$56,670, of which \$55,542 was attributable to controlling interest, with the remaining attributable to noncontrolling interests Additionally, for the three months ended June 30, 2013, the System recognized an increase in unrestricted net assets – controlling interests, excluding the excess of revenues and gains over expenses and losses of \$56,670 above, of \$53,801, an increase in unrestricted net assets – noncontrolling interests of \$823, an increase in temporarily restricted net assets of \$915, and a decrease in permanently restricted net assets of \$56

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 3. Organizational Changes (continued)

The following unaudited pro forma financial information presents the combined results of operations of the System and the Marian Systems for the years ended June 30, 2013 and 2012, as though the April 1, 2013, business combination transaction had occurred on July 1, 2011 This pro forma financial information is not necessarily indicative of the results of operations that would have occurred had the System and the Marian Systems constituted a single entity during those periods, nor is it necessarily indicative of future operating results

	Year Ended June 30,			
	2013	2012		
Total operating revenue Excess of revenues and gains over expenses and losses	\$ 20,566,255 1,177,338	\$ 19,442,796 3,129,905		
Increase in unrestricted net assets – controlling interest Increase in unrestricted net assets – noncontrolling	1,307,542	2,678,973		
interests	879,585	672,035		
Increase in temporarily restricted net assets Increase in permanently restricted net assets	5,856 7,945	47,234 70,485		

The excess of revenues and gains over expenses and losses and the increase in unrestricted net assets – controlling interest for the year ended June 30, 2012, in the table above include the nonoperating contribution from business combination of \$2,028,992 reflected in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2013, to reflect the April 1, 2013, business combination as if it had occurred on July 1, 2011 The pro forma excess of revenues and gains over expenses and losses above includes certain adjustments attributable to the April 1, 2013, business combination transaction

In addition, the increases in unrestricted net assets – controlling interest, temporarily restricted net assets, and permanently restricted net assets for the year ended June 30, 2012, in the table above include the contributions from business combinations reflected in the contributions of noncontrolling interests and temporarily and permanently restricted net assets of \$64,738, \$44,201, and \$67,846, respectively The preceding amounts are also reflected in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2013, to reflect the April 1, 2013, business combination as if it had occurred on July 1, 2011

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Organizational Changes (continued)

Alexian Brothers Health System

Effective January 1, 2012, Ascension Health, a subsidiary of the System, became sole corporate member of Alexian Brothers Health System (Alexian Brothers), a Catholic healthcare system that operates acute and specialty care hospitals, ambulatory care clinics, physician practices, and senior living facilities in Illinois, Missouri, Tennessee, and Wisconsin This transaction resulted in a net increase to unrestricted net assets of \$326,333, reflected as contributions from business combinations, net in the Consolidated Statement of Operations and Changes in Net Assets during the year ended June 30, 2012 Furthermore, this addition resulted in a contribution of restricted net assets of \$16,337, included in other changes in net assets in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2012

#### **Divestitures and Discontinued Operations**

On May 1, 2013, the System entered into a definitive agreement with HCA Midwest Health System to sell St Joseph and St Mary's Medical Centers and other Carondelet Health subsidiaries in Kansas City, Missouri (Carondelet Health – Kansas City) This transaction is expected to close in fiscal year 2014 The operations of Carondelet Health – Kansas City are reflected in the System's consolidated financial statements as discontinued operations. The assets and liabilities of Carondelet Health – Kansas City are classified as held for sale in other assets and other liabilities, respectively, in the System's consolidated financial statements

Effective October 1, 2011, Seton Health System, Inc (Seton Health) in Troy, New York, separated from the System and became part of a newly formed nonprofit healthcare organization that operates in the state of New York The operations of Seton Health are reflected in the System's consolidated financial statements as discontinued operations

The System reported a decrease in net assets from discontinued operations of \$23,937 for the year ended June 30, 2013, representing the decrease in net assets related to the separation of Carondelet Health – Kansas City and the deficit of revenues over expenses for previously discontinued lines of business in Michigan These entities had recorded operating revenues totaling \$303,430 during the period that they were operational during the year ended June 30, 2013

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Organizational Changes (continued)

The System reported a decrease in net assets from discontinued operations of \$73,521 for the year ended June 30, 2012, representing the decrease of net assets related to the separation of Seton Health, the deficit of revenues over expenses for Carondelet Health – Kansas City and for previously discontinued lines of business in Michigan These entities had recorded operating revenues totaling \$354,486 during the period that they were operational during the year ended June 30, 2012

#### 4. Pooled Investment Fund

Prior to April 2012, the System held a significant portion of its investments in the Ascension Legacy Portfolio (formerly the Health System Depository, or HSD), an investment pool of funds in which the System and a limited number of nonprofit healthcare providers participated In April 2012, a significant portion of the assets in the Ascension Legacy Portfolio was transferred to the CHIMCO Alpha Fund, LLC (Alpha Fund), a limited liability company organized in the state of Delaware

At June 30, 2013 and 2012, a significant portion of the System's investments consists of the System's interest in the Alpha Fund Certain System assets continue to be held through the Ascension Legacy Portfolio, and subsequent to April 2012, the Ascension Legacy Portfolio no longer holds assets for unrelated entities Additional System investments include those held and managed by the Health Ministries' consolidated foundations

The Alpha Fund includes the investment interests of the System and other Alpha Fund members CHIMCO manages and serves as the manager and primary investment advisor of the Alpha Fund, overseeing the investment strategies offered to the Alpha Fund's members The System began consolidating the Alpha Fund in April 2012

The portion of the Alpha Fund's net assets representing interests held by entities other than the System are reflected in noncontrolling interests in the Consolidated Balance Sheets, which amount to \$1,450,580 and \$589,493 at June 30, 2013 and 2012, respectively

The consolidation of the Alpha Fund by the System in April 2012 resulted in an increase of net assets of \$440,015, representing the noncontrolling interests of the Alpha Fund as of the date investments were transferred into the Alpha Fund

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 4. Pooled Investment Fund (continued)

Prior to April 2012, CHIMCO, a wholly owned subsidiary of the System, managed the investment portfolio of the System held in the Ascension Legacy Portfolio CHIMCO provides expertise in the areas of asset allocation, selection and monitoring of outside investment managers, and risk management The System did not consolidate the Ascension Legacy Portfolio prior to April 2012 Accordingly, the System's investments recorded in the consolidated financial statements consisted only of the System's pro rata share of the Ascension Legacy Portfolio's investments held for participants prior to April 2012

The Alpha Fund invests in a diversified portfolio of investments including alternative investments, such as real asset funds, hedge funds, private equity funds, commodity funds, and private credit funds Collectively, these funds have liquidity terms ranging from daily to annual with notice periods ranging from 1 to 180 days Due to redemption restrictions, investments in certain of these funds, whose fair value was \$920,761 at June 30, 2013, cannot currently be redeemed However, the potential for the Alpha Fund to sell its interest in these funds in a secondary market prior to the end of the fund term does exist

The Alpha Fund's investments in certain alternative investment funds also include contractual commitments to provide capital contributions during the investment period, which is typically five years and can extend to the end of the fund term. During these contractual periods, investment managers may require the Alpha Fund to invest in accordance with the terms of the agreement. Commitments not funded during the investment period will expire and remain unfunded. As of June 30, 2013, contractual agreements of the Alpha Fund expire between July 2013 and April 2019. The remaining unfunded capital commitments of the Alpha Fund total approximately \$1,140,000 for 76 individual funds as of June 30, 2013. Due to the uncertainty surrounding whether the contractual commitments will require funding during the contractual period, future minimum payments to meet these commitments cannot be reasonably estimated. These committed amounts are expected to be primarily satisfied by the liquidation of existing investments in the Alpha Fund.

In the normal course of operations and within established Alpha Fund guidelines, the Alpha Fund may enter into various exchange-traded and over-the-counter derivative contracts for trading purposes, including futures, option, and forward contracts as well as warrants and swaps These instruments are used primarily to adjust the portfolio duration, restructure term structure exposure, change sector exposure, and arbitrage market inefficiencies See the Fair Value Measurements note for a discussion of how fair value for the Alpha Fund's derivatives is determined

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 4. Pooled Investment Fund (continued)

At June 30, 2013 and 2012, the notional value of Alpha Fund derivatives outstanding was approximately \$2,126,000 and \$2,071,000, respectively. The fair value of Alpha Fund derivatives in an asset position was \$35,404 and \$71,936 at June 30, 2013 and 2012, respectively, while the fair value of Alpha Fund derivatives in a liability position was \$84,249 and \$36,266 at June 30, 2013 and 2012, respectively. These derivatives are included in long-term investments in the Consolidated Balance Sheets at June 30, 2013 and 2012.

The Alpha Fund also participates in a securities lending program, whereby a portion of the Alpha Fund's investments are loaned to selected established brokerage firms in return for cash and securities from the brokers as collateral for the investments loaned, usually on a short-term basis. The fair value of collateral held by the Alpha Fund associated with such lending agreements amounts to approximately \$394,000 and \$320,000 at June 30, 2013 and 2012, respectively, and is included in other current assets in the Consolidated Balance Sheets, while the liability associated with the obligation to repay such collateral is also approximately \$394,000 and \$320,000 at June 30, 2013 and 2012, respectively, and is included in other current liabilities in the Consolidated Balance Sheets. In addition, the Alpha Fund has liabilities for investments sold, not yet purchased, representing obligations of the Alpha Fund to purchase investments in the market at prevailing prices. The fair value of this Alpha Fund liability is approximately \$7,000 and \$160,000 at June 30, 2013 and 2012, respectively, and is included in other noncurrent liabilities in the Consolidated Balance Sheets

Due from brokers and due to brokers on the Consolidated Balance Sheets at June 30, 2013 and 2012, represent the Alpha Fund's positions and amounts due from or to various brokers, primarily amounts for security transactions not yet settled, and cash held by brokers for securities sold, not yet purchased

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 5. Cash and Investments

The System's cash and investments are reported in the June 30, 2013 and 2012, Consolidated Balance Sheets as presented in the table that follows Total cash and investments, net, includes both the System's membership interest in the Alpha Fund and the noncontrolling interests held by other Alpha Fund members System unrestricted cash and investments, net, represent the System's cash and investments excluding the noncontrolling interests held by other Alpha Fund members and assets limited as to use

	June 30,			
	2013	2012		
Cash and cash equivalents	,	\$ 306,469		
Short-term investments	113,955	216,914		
Long-term investments	14,164,185			
Subtotal	15,032,762	10,991,840		
Other Alpha Fund and Ascension Legacy Portfolio assets and liabilities				
In other current assets	459,050	360,999		
In other long-term assets	2,785	2,924		
In accounts payable and other accrued liabilities	(5,680)	(12,779)		
In other current liabilities	(394,763)	(322,873)		
In other noncurrent liabilities	(6,622)	(157,073)		
Due to brokers, net	(315,040)	(91,342)		
Total cash and investments, net	14,772,492	10,771,696		
Less noncontrolling interests of Alpha Fund	1,450,580	589,493		
System cash and investments, including assets limited as				
to use	13,321,912	10,182,203		
Less assets limited as to use				
Under bond indenture agreement	33,955	16,966		
Self-insurance trust funds	728,621	683,937		
Temporarily or permanently restricted	564,168	363,482		
Total assets limited as to use	1,326,744	1,064,385		
System unrestricted cash and investments, net	\$ 11,995,168	\$ 9,117,818		

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 5. Cash and Investments (continued)

At June 30, 2013 and 2012, the composition of cash and cash equivalents, short-term investments and long-term investments, which include certain assets limited as to use, is summarized as follows

	Jun	ie 30,
	2013	2012
Cash and cash equivalents and short-term investments	\$ 1,113,823	\$ 498,902
Pooled short-term investment funds	311,027	416,087
U S government, state, municipal, and agency obligations	3,447,500	3,271,474
Corporate and foreign fixed income securities	1,664,001	980,322
Asset-backed securities	1,196,168	1,057,735
Equity securities	2,695,483	1,574,188
Alternative investments and other investments		
Private equity and real estate funds	809,341	594,466
Hedge funds	2,860,776	1,887,407
Commodities funds and other investments	934,643	711,259
Total alternative investments and other investments	4,604,760	3,193,132
Total cash and cash equivalents, short-term investments,		
and long-term investments	\$15,032,762	\$ 10,991,840

Net investments under CHIMCO management and held in the Ascension Legacy Portfolio at March 31, 2012, yet not included in the Alpha Fund or the Ascension Legacy Portfolio while still managed by CHIMCO at April 1, 2012, were approximately \$1,820,000 As of June 30, 2013 and 2012, the System's membership interest in the Alpha Fund totaled \$11,251,590 and \$8,840,551, respectively As of June 30, 2013 and 2012, the noncontrolling interest (see Note 2) in the Alpha Fund, representing interests held by entities other than the System, totaled \$1,450,580 and \$589,493, respectively

Investment return recognized by the System for the years ended June 30, 2013 and 2012, is summarized in the following table Total investment return includes the System's return in the Ascension Legacy Portfolio and the investment return of the Alpha Fund System investment return represents the System's total investment return, net of the investment return earned by the noncontrolling interests of other Alpha Fund members

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 5. Cash and Investments (continued)

	Year Ended June 30,				
		2013		2012	
Unrestricted investment return in Ascension Legacy					
Portfolio	\$	_	\$	63,965	
Interest and dividends		170,034		51,453	
Net gains (losses) on investments reported at fair value		602,008		(233,826)	
Restricted investment return and unrealized gains (losses),					
net		18,830		(880)	
Total investment return		790,872		(119,288)	
Less return earned by noncontrolling interests of Alpha					
Fund		106,039		(9,278)	
System investment return	\$	684,833	\$	(110,010)	

#### 6. Fair Value Measurements

The System categorizes, for disclosure purposes, assets and liabilities measured at fair value in the consolidated financial statements based upon whether the inputs used to determine their fair values are observable or unobservable. Observable inputs are inputs that are based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about pricing the asset or liability, based on the best information available in the circumstances

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an asset's or liability's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement of the asset or liability. The System's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

The System follows the three-level fair value hierarchy to categorize these assets and liabilities recognized at fair value at each reporting period, which prioritizes the inputs used to measure such fair values Level inputs are defined as follows

Level 1 – Quoted prices (unadjusted) that are readily available in active markets or exchanges for identical assets or liabilities on the reporting date

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

Level 2 – Inputs other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly Level 2 pricing inputs include prices quoted for similar assets and liabilities in active markets or exchanges or prices quoted for identical or similar assets and liabilities in markets that are not active If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability

Level 3 – Significant pricing inputs that are unobservable for the asset or liability, including assets or liabilities for which there is little, if any market activity for such asset or liability Inputs to the determination of fair value for Level 3 assets and liabilities require management judgment and estimation

There were no significant transfers between Levels 1 and 2 during the years ended June 30, 2013 and 2012

As of June 30, 2013 and 2012, the assets and liabilities listed in the fair value hierarchy tables below use the following valuation techniques and inputs

Cash and cash equivalents and short-term investments

Cash and cash equivalents and certain short-term investments include certificates of deposit, whose fair value is based on cost plus accrued interest Significant observable inputs include security cost, maturity, and relevant short-term interest rates. Other short-term investments designated as Level 2 investments primarily consist of commercial paper, whose fair value is based on the income approach. Significant observable inputs include security cost, maturity, credit rating, interest rate, and par value

#### Pooled short-term investment fund

The fair value of pooled fund investments is based on cost plus guaranteed, annuity contract-based interest rates Significant unobservable inputs to the guaranteed rate include the fair value and average duration of the portfolio of investments underlying the annuity contract, the contract value, and the annualized weighted-average yield to maturity of the underlying investment portfolio

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

U. S. government, state, municipal, and agency obligations

The fair value of investments in U S government, state, municipal, and agency obligations is primarily determined using techniques consistent with the income approach Significant observable inputs to the income approach include data points for benchmark constant maturity curves and spreads

Corporate and foreign fixed income securities

The fair value of investments in U S and international corporate bonds, including commingled funds that invest primarily in such bonds, and foreign government bonds is primarily determined using techniques that are consistent with the market approach Significant observable inputs include benchmark yields, reported trades, observable broker-dealer quotes, issuer spreads, and security specific characteristics, such as early redemption options

#### Asset-backed securities

The fair value of U S agency and corporate asset-backed securities is primarily determined using techniques consistent with the income approach Significant observable inputs include prepayment speeds and spreads, benchmark yield curves, volatility measures, and quotes

#### Equity securities

The fair value of investments in U S and international equity securities is primarily determined using techniques consistent with the income approach. The values for underlying investments are fair value estimates determined by external fund managers based on quoted market prices, operating results, balance sheet stability, growth, dividend, dividend yield, and other business and market sector fundamentals

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

Alternative investments and other investments

Alternative investments consist of private equity, hedge funds, private equity funds, commodity funds, and real estate partnerships. The fair value of private equity is primarily determined using techniques consistent with both the market and income approaches, based on the System's estimates and assumptions in the absence of observable market data. The market approach considers comparable company, comparable transaction, and company-specific information, including but not limited to restrictions on disposition, subsequent purchases of the same or similar securities by other investors, pending mergers or acquisitions, and current financial position and operating results. The income approach considers the projected operating performance of the portfolio company.

The fair value of hedge funds, private equity funds, commodity funds, and real estate partnerships is primarily determined using net asset values, which approximate fair value, as determined by an external fund manager based on quoted market prices, operating results, balance sheet stability, growth, and other business and market sector fundamentals

Other investments include derivative assets and derivative liabilities of the Alpha Fund, whose fair value is primarily determined using techniques consistent with the market approach Significant observable inputs to valuation models include interest rates, Treasury yields, volatilities, credit spreads, maturity, and recovery rates

#### Securities lending collateral

The fair value of collateral received under the Alpha Fund's securities lending program is valued using the calculated net asset value for the commingled fund in which the collateral is invested. The underlying investments in the commingled fund are valued using techniques consistent with the market approach, which uses significant observable market inputs such as available trade, quotes, benchmark curves, sector groupings, and matrix pricing

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# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

Benefit plan assets

The fair value of benefit plan assets is based on original investment into a guaranteed pooled fund, plus guaranteed, annuity contract-based interest rates Significant unobservable inputs to the guaranteed rate include the fair value and average duration of the portfolio of investments underlying annuity contract, the contract value, and the annualized weighted-average yield to maturity of the underlying investment portfolio

Interest rate swap assets and liabilities

The fair value of interest rate swaps is primarily determined using techniques consistent with the market approach Significant observable inputs to valuation models include interest rates, Treasury yields, volatilities, credit spreads, maturity, and recovery rates

Investments sold, not yet purchased

The fair value of investments sold, not yet purchased is primarily determined using techniques consistent with the income approach Significant observable inputs to the income approach include data points for benchmark, constant maturity curves, and spreads

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Fair Value Measurements (continued)

The following table summarizes fair value measurements, by level, at June 30, 2013, for all financial assets and liabilities measured at fair value on a recurring basis in the System's consolidated financial statements

	Level 1	Level 2	Level 3	Total
June 30, 2013				
Cash and cash equivalents	\$ 618,129	\$ 14,277	\$ _	\$ 632,406
Short-term investments	21,821	45,258	238	67,317
Pooled short-term investment funds	311,027	_	_	311,027
U S government, state, municipal, and				
agency obligations	_	3,441,671	5,829	3,447,500
Corporate and foreign fixed income				
securities	_	1,272,714	391,287	1,664,001
Asset-backed securities	_	1,079,135	117,033	1,196,168
Equity securities	2,656,950	36,370	2,163	2,695,483
Alternative investments and other				
investments				
Private equity and real estate funds	529	3,752	799,414	803,695
Hedge funds	_	_	2,857,114	2,857,114
Commodities funds and other				
investments	5,762	(6,061)	831,182	830,883
Assets not at fair value				 527,168
Cash and investments				\$ 15,032,762
Securities lending collateral, in other				
current assets	\$ _	\$ 394,310	\$ _	\$ 394,310
Benefit plan assets, in other noncurrent				
assets	225,755	_	37,505	263,260
Interest rate swaps, in other noncurrent				
assets	_	76,650	_	76,650
Investments sold, not yet purchased, in				
other noncurrent liabilities	_	6,622	_	6,622
Interest rate swaps, included in other				
noncurrent liabilities	_	194,546	_	194,546

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Fair Value Measurements (continued)

For the year ended June 30, 2013, the changes in the fair value of the assets and liabilities measured using significant unobservable inputs (Level 3) consisted of the following

	Short-Tern Investment		Corporate and Foreign Fixed Income Securities	Asset-Backed Securities	Equity Securities	Private Equity and Real Estate Funds	Commodities Funds and Hedge Other Funds Investments		Benefit Plan Assets
June 30, 2013									
Beginning balance	<b>s</b> -	- \$ 7,437	\$ 120,418	\$ 15,297	\$ 13,118	\$ 593,753 <b>\$</b>	1,887,407	\$ 615,813	\$ 36,882
Total realized and unrealized									
gains (losses)									
Included in income from									
operations	-	- 16	242	10	1,489	_	123	(45)	_
Included in nonoperating gains	•								
(losses)		445	1,059	(227)	170	83,975	220,887	80,222	49
Included in changes in net									
assets			-	_	_	_	293	27	_
Purchases	-	- 169	328,980	122,703	718	188,085	981,414	401,957	47,644
Settlements	-		_	-	_	(25)	_	-	(279)
Sales	-	(2,238)	(58,928)	(17,883)	(13,372)	(66,836)	(232,198)	(266,889)	(44,655)
Transfers into Level 3	235	-	2,962	_	40	927	3,271	139	13,376
Transfers out of Level 3		- –	(3,446)	(2,867)	_	(465)	(4,083)	(42)	(15,512)
Ending balance	\$ 238	8 \$ 5,829	\$ 391,287	\$ 117,033	\$ 2,163	\$ 799,414 \$	2,857,114	\$ 831,182	\$ 37,505

The basis for recognizing and valuing transfers into or out of Level 3, in the Level 3 rollforward, is as of the beginning of the period in which the transfers occur

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Fair Value Measurements (continued)

The following table summarizes fair value measurements, by level, at June 30, 2012, for all financial assets and liabilities measured at fair value on a recurring basis in the System's consolidated financial statements

	Level 1		Level 2		Level 3		Total
June 30, 2012							
Cash and cash equivalents	\$ 78,301	\$	3,419	\$	_	\$	81.720
Short-term investments	14,567		79,321		_		93,888
Pooled short-term investment funds	416,087		_		_		416,087
U S government, state, municipal, and							
agency obligations	_		3,264,037		7,437		3,271,474
Corporate and foreign fixed income							
securities	_		859,904		120,418		980,322
Asset-backed securities	_		1.042,438		15.297		1.057.735
Equity securities	1.546.579		14.491		13,118		1.574.188
Alternative investments and other							
investments							
Private equity and real estate funds	_		_		593.753		593.753
Hedge funds	_		_		1.887.407		1.887.407
Commodities funds and other							
investments	8,699		3,327		615,813		627.839
Assets not at fair value							407.427
Cash and investments						\$	10,991,840
Securities lending collateral, in other		_		_		_	
current assets	\$ _	\$	321.937	\$	_	\$	321.937
Benefit plan assets, in other noncurrent							
assets	134,705		_		36,882		171.587
aner	134.703				30,882		171.567
Interest rate swaps, in other noncurrent							
assets	_		94,082		_		94,082
Investments sold, not yet purchased, in							
other noncurrent liabilities	_		157,073		_		157.073
Intana t nota in on a malardad in attan							
Interest rate swaps, included in other noncurrent liabilities			252,413				252,413
noncurrent naomnies	_		232,413		_		232,413

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value Measurements (continued)

For the year ended June 30, 2012, the changes in the fair value of the assets and liabilities measured using significant unobservable inputs (Level 3) consisted of the following Level 3 investments of the Alpha Fund are included in transfers in the table below

	U S Government State, Municipal, and Agency Obligations	Corporate and Foreign Fixed Income		Equity Securities	Private Equity and Real Estate Funds	Hedge Funds	Commodities Funds and Other Investments	Benefit Plan Assets	
June 30, 2012									
Beginning balance	\$ 442	\$ 5 024	\$ 1 924	\$ 15.515	\$ 71.768 \$	11 667	\$ 2.731	\$ 31.706	
Total realized and unrealized gains									
(losses)									
Included in income from									
operations	21	192	(7)	886	-	45	(436)	_	
Included in nonoperating gains									
(losses)	6	904	(149)	(69)	(6.814)	(15/149)	(12 031)	_	
Included in changes in net assets	-	_	-	-	64	1 233	(7)	20	
Purchases	-	77 943	2 919	_	64 537	154 740	238 895	8 701	
Settlements	-	_	_	_	-	-	-	(91)	
Issuances	_	_	_	_	-	_	_	35	
Sales	-	(57 768)	(2.700)	(3.588)	(9.215)	(5.187)	(76 098)	(5.373)	
Transfers into Level 3	6 968	94 201	15 012	374	473 413	1 740 058	462 759	2 649	
Transfers out of Level 3	_	(78)	(1.702)	-	-	-	-	(765)	
Ending balance	\$ 7.437	\$ 120 418	\$ 15 297	\$ 13 118	\$ 593 753 \$	1 887 407	\$ 615.813	\$ 36 882	

The basis for recognizing and valuing transfers into or out of Level 3, in the Level 3 rollforward, is as of the beginning of the period in which the transfers occur

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt

Long-term debt at June 30, 2013 and 2012, is comprised of the following and is presented in accordance with the specific master trust indenture to which the debt relates As further discussed below, certain portions of long-term debt are secured under the Alexian Brothers Health System Master Trust Indenture, the Mercy Regional Health Center, Inc Master Trust Indenture, The Howard Young Medical Center, Inc Master Trust Indenture, the St John Health System Master Trust Indenture, and the Ministry Health Care Master Trust Indenture

	Jun		
	2013		2012
Tax-exempt hospital revenue bonds – secured under Ascension Health Alliance Senior Credit Group Master Trust Indenture  Variable rate demand bonds, subject to a put provision that provides for a cumulative 7-month notice and remarketing period, payable through November 2047, interest (0.12% to			
0 15% at June 30, 2013) tied to a market index plus a spread Variable rate demand bonds, subject to a 7-day put provision, payable through November 2039, interest (0 06% to 0 07% at	\$ 408,605	\$	308,605
June 30, 2013) set at prevailing market rates. Variable rate demand bonds, subject to a 7-day put provision, payable through November 2033, interest (0.06% to 0.07% at June 30, 2013) set at prevailing market rates, swapped to fixed	225,665		225,665
rates of 5 454% and 5 544%, respectively, through maturity Indexed put bonds subject to weekly rate resets based on a taxable index, payable through November 2046, interest (2 095% at June 30, 2013) swapped to a variable rate field to a tax-exempt	307,300		307.300
market index plus a spread through November 2016  Fixed rate put bonds (converted from an indexed put bond mode based on a taxable index in May 2009) payable through November 2046, interest (4 10% at June 30, 2013) swapped to a variable rate tied to a market index plus a spread through	153,800		153.800
November 2016 Fixed rate serial and term bonds payable in installments through	153,690		153,690
November 2051. interest at 2 00% to 5 25%  Fixed rate serial and term bonds payable in installments through November 2039, interest at 5 00% swapped to variable rates	1,207,490		1.308.105
over the life of the bonds Fixed rate serial mode bonds payable through 2047 with purchase	587,360		587,360
dates ranging from June 2014 through June 2021, interest at 0 90% to 5 00% through the purchase dates	1,224,750		904,185

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

		2013		2012
Tax-exempt hospital revenue bonds – unsecured under Ascension				
Health Alliance Subordinate Master Trust Indenture				
Variable rate demand bonds, subject to a 7-day put provision.				
payable through November 2027, interest (0 06% at June 30, 2013) set at prevailing market rates	\$	56,060	\$	56,060
Fixed rate serial mode bonds payable through 2027 with purchase	Ф	50,000	Ψ	30.000
dates through November 2019, interest at 1 625%, swapped to				
variable mode through the purchase dates		49,810		49.810
Fixed rate serial mode bonds payable through 2027 with purchase				
dates through May 2018, interest at 0.55% to 5.00%		396,705		396,705
Taxable bonds – secured under Ascension Health Alliance Senior				
Credit Group Master Trust Indenture  Taxable fixed rate term bonds payable in installments through				
November 2053, interest at 4 847%		425,000		_
Total hospital revenue bonds under Senior Master Trust Indenture and		,		
Subordinate Master Trust Indenture		5,196,235		4.451.285
To an armst have noted that a proposed on the Alay can Deathan				
Tax-exempt hospital revenue bonds – secured under Alexian Brothers Health System Master Trust Indenture				
Fixed rate term bonds payable in installments through				
February 2038, interest at 3 50% to 5 50%		157,000		161,565
Total hospital revenue bonds under the Alexian Brothers Health				
System Master Trust Indenture		157,000		161.565
Tax-exempt hospital revenue bonds – secured under Mercy Regional				
Health Center. Inc. Master Trust Indenture				
Fixed rate term bonds payable in installments through				
November 2029, interest at 2 00% to 5 00%		25,060		
Total hospital revenue bonds under the Mercy Regional Health Center.				
Inc Master Trust Indenture		25,060		
Tax-exempt hospital revenue bonds – secured under The Howard				
Young Medical Center, Inc Master Trust Indenture				
Fixed rate term bonds payable in installments through				
August 2030, interest at 3 00% to 5 00%		20,040		
Total hospital revenue bonds under The Howard Young Medical		20.040		
Center, Inc Master Trust Indenture		20,040		

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

	June 3	30,
	2013	2012
Tax-exempt hospital revenue bonds – secured under St. John Health		
System Master Trust Indenture		
Fixed rate term bonds payable in installments through		
February 2042, interest at 4 00% to 5 00%	\$ 414,500 \$	<u> </u>
Total hospital revenue bonds under the St. John Health System Master		
Trust Indenture	 414,500	
Tax-exempt hospital revenue bonds – secured under Ministry Health		
Care Master Trust Indenture		
Fixed rate term bonds payable in installments through		
August 2035, interest at 2 50% to 5 50%	 368,260	
Total hospital revenue bonds under the Ministry Health Care Master		
Trust Indenture	 368,260	
Total hospital revenue bonds under the Ascension Health Alliance		
Senior Master Trust Indenture, Ascension Health Alliance		
Subordinate Master Trust Indenture, the Alexian Brothers Health		
System Master Trust Indenture, the Mercy Regional Health Center.		
Inc Master Trust Indenture. The Howard Young Medical Center.		
Inc Master Trust Indenture, St. John Health System Master Trust		4.64.0.00
Indenture, and Ministry Health Care Master Trust Indenture	6,181,095	4.612.850
Other debt		
Obligations under capital leases	42,979	33,221
Other	113,823	37.936
	6,337,897	4,684,007
Unamortized premium, net	218,536	111.187
Less current portion	(90,442)	(45,363)
Less long-term debt subject to short-term remarketing arrangements	(1,187,125)	(1,094,425)
Long-term debt, less current portion and long-term debt subject to		
short-term remarketing arrangements	\$ 5,278,866 \$	3,655,406

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

	June 30,				
		2013	2012		
Ascension Health Alliance Senior Master Trust Indenture long-term					
debt obligations, including unamortized premium, net	\$	3,579,334 \$	2,919,702		
Ascension Health Alliance Subordinate Master Trust Indenture long-					
term debt obligations, including unamortized premium, net		511,009	515.278		
Alexian Brothers Health System Master Trust Indenture long-term					
debt obligations, including unamortized premium, net		162,594	167.257		
Mercy Health Regional Center, Inc Master Trust Indenture long-term					
debt obligations, including unamortized premium, net		27,258	_		
The Howard Young Medical Center. Inc Master Trust Indenture long-					
term debt obligations, including unamortized premium, net		20,933	_		
St John Health System Master Trust Indenture long-term debt					
obligations, including unamortized premium, net		437,503	_		
Ministry Health Care Master Trust Indenture long-term debt					
obligations, including unamortized premium, net		394,781	_		
Other		145,454	53,169		
Long-term debt, less current portion, and long-term debt subject to					
short-term remarketing arrangements	\$	5,278,866 \$	3.655.406		

Scheduled principal repayments of long-term debt, considering obligations subject to short-term remarketing as due according to their long-term amortization schedule, as of June 30, 2013, are as follows

	Ascension Health Alliance MTIs	]	Alevian Brothers Health stem MTI	Mercy Regional Health enter, Inc. MTI	he Howard Young Medical enter, Inc. MTI	St. John Health System MTI	Ministry ealth Care MTI	Other Debt	Total
Year ending									
June 30									
2014	\$ 57,135	\$	3,290	\$ 1.020	\$ 855	\$ 6,950	\$ 9.845	\$ 11,230	\$ 90,325
2015	59,835		340	1.045	875	7,305	11,185	10,168	90,753
2016	50,130		7.485	1.080	910	7,680	11.665	6.393	85,343
2017	65,945		13,130	1.125	945	8,070	12,185	19,878	121.278
2018	69,045		15.655	1,175	975	6,890	12.890	6.422	113,052
Thereafter	4,894,145		117,100	19.615	15,480	377,605	310,490	102,711	5,837,146
Total	\$ 5,196,235	\$	157,000	\$ 25,060	\$ 20,040	\$ 414,500	\$ 368,260	\$ 156,802	\$ 6,337,897

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

The carrying amounts of variable rate bonds and other notes payable approximate fair value. The fair values of the unsecured fixed rate serial and term bonds are obtained from independent public valuation services. The fair value of fixed rate serial and term bonds, including the component of variable rate demand bonds subject to long-term fixed interest rates, approximates carrying value at June 30, 2013 and 2012. During the years ended June 30, 2013 and 2012, interest paid was approximately \$170,000 and \$144,000, respectively. Capitalized interest was approximately \$5,400 and \$2,000 for the years ended June 30, 2013 and 2012, respectively.

Certain members of the System formed the Ascension Health Alliance Credit Group (Senior Credit Group) Each Senior Credit Group member is identified as either a senior obligated group member, a senior designated affiliate, or a senior limited designated affiliate Senior obligated group members are jointly and severally liable under a Senior Master Trust Indenture (Senior MTI) to make all payments required with respect to obligations under the Senior MTI and may be entities not controlled directly or indirectly by the System Senior designated affiliates and senior limited designated affiliates are not obligated to make debt service payments on the obligations under the Senior MTI. The System may cause each senior designated affiliate to transfer such amounts as are necessary to enable the obligated group to comply with the terms of the Senior MTI, including payment of the outstanding obligations. Additionally, each senior limited designated affiliate has an independent limited designated affiliate agreement and promissory note with the System with stipulated repayment terms and conditions, each subject to the governing law of the senior limited designated affiliate's state of incorporation

Pursuant to a Supplemental Master Indenture dated February 1, 2005, senior obligated group members, which are operating entities, have pledged and assigned to the Master Trustee a security interest in all of their rights, title, and interest in their pledged revenues and proceeds thereof

A Subordinate Credit Group, which is comprised of subordinate obligated group members, subordinate designated affiliates, and subordinate limited designated affiliates, was created under the Subordinate Master Trust Indenture (Subordinate MTI) The subordinate obligated group members are jointly and severally liable under the Subordinate MTI to make all payments required with respect to obligations under the Subordinate MTI and may be entities not controlled directly or indirectly by the System Subordinate designated affiliates and subordinate limited designated affiliates are not obligated to make debt service payments on the obligations under the Subordinate MTI. The System may cause each subordinate designated affiliate to

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Long-Term Debt (continued)

transfer such amounts as are necessary to enable the obligated group members to comply with the terms of the Subordinate MTI, including payment of the outstanding obligations Additionally, each subordinate limited designated affiliate has an independent subordinate limited designated affiliate agreement and promissory note with the System, with stipulated repayment terms and conditions, each subject to the governing law of the subordinate limited designated affiliate's state of incorporation

The unsecured variable rate demand bonds of both the Senior and Subordinate Credit Groups, while subject to long-term amortization periods, may be put to the System at the option of the bondholders in connection with certain remarketing dates. To the extent that bondholders may, under the terms of the debt, put their bonds within 12 months after June 30, 2013, the principal amount of such bonds has been classified as a current liability in the accompanying Consolidated Balance Sheets. Management believes the likelihood of a material amount of bonds being put to the System to be remote. However, to address this possibility, management has taken steps to provide various sources of liquidity in the event any bonds would be put, including the line of credit, commercial paper program, and maintaining unrestricted assets as a source of self-liquidity

On January 1, 2012, Alexian Brothers became part of the System Subsequently, the System redeemed or refinanced a portion of Alexian Brothers' debt, however, a portion of the bonds previously issued for the benefit of Alexian Brothers remains outstanding (the Alexian Brothers' Bonds) The Alexian Brothers' Bonds continue to be secured by the Alexian Brothers Health System Master Trust Indenture (As Amended and Restated), dated October 1, 1992, between the Members of the Alexian Brothers Health System Obligated Group established under this document and the Alexian Brothers Health System Master Trustee

On April 1, 2013, Marian Health System joined Ascension Health Subsequently, the System redeemed or refinanced a portion of the debt of the Marian Systems, however, a portion of the bonds previously issued for the benefit of the Marian Systems remains outstanding These bonds continue to be secured by the respective Master Trust Indentures, including the Amended and Restated Master Trust Indenture dated October 1, 1999, by and between St John Health System and the St John Health Master Trustee, the Master Trust Indenture dated October 1, 1984, by and between Ministry Health Care and the Ministry Health Care Master Trustee, the Master Trust Indenture dated August 15, 1993, between The Howard Young Medical Center, Inc., a subsidiary of Ministry Health Care, and The Howard Young Medical Center, Inc. Master

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Long-Term Debt (continued)

Trustee, and the Master Trust Indenture dated January 15, 2013, between Mercy Regional Health Center, Inc (a subsidiary of Via Christi Health) and the Mercy Regional Health Center, Inc Master Trustee

In June 2013, the System issued a total of \$521,865 of tax-exempt bonds, Series 2013A and 2013B, through the Wisconsin issuing authority In June 2013, the System also issued a total of \$425,000 of taxable bonds, Series 2013A The proceeds of the bonds, including original issue premium, were used to refinance debt and general corporate purposes

In May 2012, the System issued a total of \$435,370 of tax-exempt bonds, Series 2012A through 2012E, through four different issuing authorities in four different states. The proceeds of the bonds, including original issue premium, were used to reimburse the System for previous capital expenditures.

Due to aggregate financing activity during the fiscal years ended June 30, 2013 and 2012, losses on extinguishment of debt of \$4,079 and \$2,813, respectively, were recorded, which are included in nonoperating gains (losses) in the accompanying Consolidated Statements of Operations and Changes in Net Assets

The System is a party to multiple interest rate swap agreements that convert the variable or fixed rates of certain debt issues to fixed or variable rates, respectively See the Derivative Instruments note for a discussion of these derivatives

As of June 30, 2013, the Senior Credit Group has a line of credit of \$1,000,000 which may be used as a source of funding for unremarketed variable debt (including commercial paper) or for general corporate purposes, towards which bank commitments totaling \$1,000,000 extend to November 9, 2014 As of June 30, 2013 and 2012, there were no borrowings under the line of credit

As of June 30, 2013, the Senior Credit Group has a \$75,000 revolving line of credit related to its letters of credit program toward which a bank commitment of \$75,000 extends to November 27, 2013 The revolving line of credit may be accessed solely in the form of Letters of Credit issued by the bank for the benefit of the members of the Credit Groups Of this \$75,000 revolving line of credit, letters of credit totaling \$46,765 have been issued as of June 30, 2013 No borrowings were outstanding under the letters of credit as of June 30, 2013 and 2012

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 8. Derivative Instruments

The System uses interest rate swap agreements to manage interest rate risk associated with its outstanding debt. Interest rate swaps with varying characteristics are outstanding under the Master Trust Indentures of the System, Alexian Brothers, Ministry Health Care, and St. John Health. These swaps have historically been used to effectively convert interest rates on variable rate bonds to fixed rates and rates on fixed rate bonds to variable rates. At June 30, 2013 and 2012, the notional values of outstanding interest rate swaps were as follows.

	June 30,					
	 2013	2012				
Ascension Health Alliance MTI	\$ 2,128,757	\$ 2,189,232				
Alexian Brothers Health System MTI	47,220	55,120				
Ministry Health Care MTI	270,880	_				
St John Health System MTI	125,000	_				
Total	\$ 2,571,857	\$ 2,244,352				

The System recognizes the fair value of its interest rate swaps in the Consolidated Balance Sheets as assets, recorded in other noncurrent assets, or liabilities, recorded in other noncurrent liabilities, as appropriate The respective fair values of interest rate swaps in an asset and liability position for the System, Alexian Brothers, Ministry Health Care and St John Health were as follows

	June 3	0, 2	013	June 30, 2012			
	Asset	]	Liability		Asset		Liability
Ascension Health Alliance							
MTI	\$ 73,846	\$	174,413	\$	94,082	\$	248,511
Alexian Brothers Health							
System MTI	_		2,685		_		3,902
Ministry Health Care MTI	2,804		16,492		_		_
St John Health System MTI	_		956		_		
Total	\$ 76,650	\$	194,546	\$	94,082	\$	252,413

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **8. Derivative Instruments (continued)**

The System's interest rate swap agreements include collateral requirements for each counterparty under such agreements, based upon specific contractual criteria Collateral requirements are separately calculated for the System, Alexian Brothers, Ministry Health Care, and St John Health based on the credit ratings of each In the case of the System, the applicable credit rating is the Senior Credit Group long-term debt credit ratings (Senior Debt Credit Ratings), as obtained from each of two major credit rating agencies Credit rating and the net liability position of total interest rate swap agreements outstanding with each counterparty determine the amount of collateral to be posted Collateral and net fair value of interest rate swap agreements with credit-risk-related contingent features at June 30, 2013 and 2012, based upon the respective net liability positions and applicable credit ratings were as follows

	June 30,	2013	June 30, 2012					
	Net Fair	Collateral	Net Fair	Collateral				
	 Value	Posted	Value	Posted				
Ascension Health Alliance				_				
MTI	\$ (100,567) \$	_	\$ (154,429)	\$ -				
Alexian Brothers Health								
System MTI	(2,685)	_	(3,902)	_				
Ministry Health Care MTI	(13,688)	23,024	_	_				
St John Health System MTI	 (956)	_	_					
Total	\$ (117,896) \$	23,024	\$ (158,331)	\$				

Prior to July 1, 2006, the System designated certain of its interest rate swaps as cash flow hedges, for accounting purposes, and accordingly deferred gains or losses associated with those swaps in net assets As of June 30, 2013, the deferred net gain associated with these interest rate swaps was \$4,357 The portion of this gain that will be reclassified into nonoperating gains (losses) over the next 12 months is immaterial

Beginning July 1, 2006, the System's previously designated cash flow hedging relationships were de-designated for accounting purposes Accordingly, all changes in the fair value of interest rate swaps have been recognized in nonoperating gains (losses) in the accompanying Consolidated Statements of Operations and Changes in Net Assets A net nonoperating loss of \$61,349 was recognized for the year ended June 30, 2013, while a net nonoperating loss of \$77,568 was recognized for the year ended June 30, 2012

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans

#### **Defined-Benefit Plans**

Certain System entities participate in defined-benefit pension plans (the System Plans), which are noncontributory, defined-benefit pension plans covering substantially all eligible employees of certain System entities Benefits are based on each participant's years of service and compensation All of the System Plans' assets are invested in Trusts, which include the Master Pension Trust (the Trust) and other trusts (the Other Trusts) The System Plans' assets primarily consist of cash and cash equivalents, equity, fixed income funds, and alternative investments Contributions to the System Plans are based on actuarially determined amounts sufficient to meet the benefits to be paid to participants

During the years ended June 30, 2013 and 2012, the System approved and communicated to employees a redesign of associate retirement benefits, which affects certain System Plans, as well as provides an enhanced comprehensive defined contribution plan This redesign resulted in the recognition of curtailment gains of \$73,198 and \$415,834, for the years ended June 30, 2013 and 2012, respectively, of which, \$73,198 and \$402,402 was recognized in total impairment, restructuring, and nonrecurring gains for the years ended June 30, 2013 and 2012, respectively This redesign also resulted in a decrease to the projected benefit obligation and is included in pension and other postretirement liabilities in the Consolidated Balance Sheets

The assets of the System Plans are available to pay the benefits of eligible employees and retirees of all participating entities. In the event entities participating in the System Plans are unable to fulfill their financial obligations under the System Plans, the other participating entities are obligated to do so

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The following table sets forth the combined benefit obligations and assets of the System Plans at June 30, 2013 and 2012, components of net periodic benefit costs for the years then ended, and a reconciliation of the amounts recognized in the accompanying consolidated financial statements

	Year Ended	•
	 2013	2012
Change in projected benefit obligation		
Projected benefit obligation at beginning of year	\$ 6,437,246 \$	5,734,449
Service cost	119,018	194,906
Interest cost	289,634	311,981
Amendments	(12,792)	(5,463)
Assumption change	(363,778)	873,252
Actuarial (gain) loss	(28,641)	1,051
Business combinations	1,137,270	131,174
Curtailment	(74,962)	(561,854)
Benefits paid	(301,215)	(242,250)
Projected benefit obligation at end of year	 7,201,780	6,437,246
Accumulated benefit obligation at end of year	7,155,166	6,341,693
Change in plan assets		
Fair value of plan assets at beginning of year	5,992,677	5,397,593
Actual return on plan assets	121,715	711,555
Employer contributions	54,541	14,421
Business combinations	874,666	111,358
Benefits paid	(301,215)	(242,250)
Fair value of plan assets at end of year	6,742,384	5,992,677
Net amount recognized at end of year and funded status	\$ (459,396) \$	(444,569)

The System Plans' funded status as a percentage of the projected benefit obligation at June 30, 2013 and 2012, was 93 6% and 93 1%, respectively The System Plans' funded status as a percentage of the accumulated benefit obligation at June 30, 2013 and 2012, was 94 2% and 94 5%, respectively

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Retirement Plans (continued)

Included in unrestricted net assets at June 30, 2013 and 2012, are the following amounts that have not yet been recognized in net periodic pension cost for the System Plans

	Year Ended June 30,						
		2013	2012				
Unrecognized prior service credit	\$	(23,080) \$	(16,230)				
Unrecognized actuarial loss		364,739	433,352				
	\$	341,659 \$	417,122				

Changes in plan assets and benefit obligations recognized in unrestricted net assets for System Plans during 2013 and 2012 include

	Year Ended June 30,					
		2013	2012			
Current year actuarial (gain) loss	\$	(87,934) \$	48,601			
Amortization of actuarial loss		19,725	350,877			
Current year prior service credit		(12,792)	(5,463)			
Amortization of prior service credit		5,944	58,781			
•	\$	(75,057) \$	452,796			
		Year Ended J 2013	June 30, 2012			
Components of net periodic benefit cost			_			
Service cost	\$	119,018 \$	194,906			
Interest cost		289,634	311,981			
Expected return on plan assets		(500,497)	(447,703)			
Amortization of prior service credit		(6,242)	(10,646)			
Amortization of actuarial loss		53,783	16,931			
Curtailment gain		(73,198)	(415,834)			
Settlement gain		(12)	(111)			
Net periodic benefit cost	\$	(117,514) \$	(350,476)			
		·				

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The prior service credit and actuarial loss included in unrestricted net assets and expected to be recognized in net periodic pension cost during the year ending June 30, 2014, are \$4,200 and \$7,630, respectively

The assumptions used to determine the benefit obligation and net periodic benefit cost for the System Plans are set forth below

	June 30,			
	2013	2012		
Weighted-average discount rate	4.88%	4 42%		
Weighted-average rate of compensation increase	3.81%	4 00%		
Weighted-average expected long-term rate of return on				
plan assets	8.30%	8 43%		

The System Plans' assets invested in the Trust are invested in a portfolio designed to protect principal and obtain competitive investment returns and long-term investment growth, consistent with actuarial assumptions, with a reasonable and prudent level of risk Diversification is achieved by allocating to funds and managers that correlate to one of three economic strategies growth, deflation, and inflation Growth strategies include U S equity, emerging market equity, global equity, international equity, directional hedge funds, private equity, high yield, and private credit Deflation strategies include core fixed income, absolute return hedge funds, and cash Inflation strategies include inflation-linked bonds, commodity-related investments, and real assets The System Plans use multiple investment managers with complementary styles, philosophies, and approaches In accordance with the System Plans' objectives, derivatives may also be used to gain market exposure in an efficient and timely manner

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

In accordance with the System Plans' asset diversification targets, as presented in the table that follows, the Trust holds certain alternative investments, consisting of various hedge funds, real asset funds, private equity funds, commodity funds, private credit funds, and certain other private funds. These investments do not have observable market values. As such, each of these investments is valued at net asset value as determined by each fund's investment manager, which approximates fair value. The fair value of the System Plans' alternative investments in the Trust as of June 30, 2013, is reported in the fair value measurement table that follows. Collectively, these funds have liquidity terms ranging from daily to annual with notice periods ranging from 1 to 180 days. Due to redemption restrictions, investments of certain private funds, whose fair value was approximately \$665,000 at June 30, 2013, cannot be redeemed. However, the potential for the System Plans to sell their interest in real asset funds and private equity funds in a secondary market prior to the end of the fund term does exist

The investments in these alternative investment funds may also include contractual commitments to provide capital contributions during the investment period, which is typically five years, and may extend to the end of the fund term During these contractual periods, investment managers may require the System Plans to invest in accordance with the terms of the agreement Commitments not funded during the investment period will expire and remain unfunded As of June 30, 2013, investment periods expire between July 2013 and March 2018 The remaining unfunded capital commitments of the Trust total approximately \$525,000 for 57 individual contracts as of June 30, 2013

The weighted-average asset allocation for the System Plans in the Trust at the end of fiscal 2013 and 2012 and the target allocation for fiscal 2014, by asset category, are as follows

	Target Allocation	Percentage of Plan Assets at Year-End					
Asset category	2014	2013	2012				
Growth	50%	52%	49%				
Deflation	30	29	32				
Inflation	20	19	19				
Total	100%	100%	100%				

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The System Plans' assets in the Other Trusts are invested in portfolios designed to best serve the participants of the System Plans' through a long-term investment strategy designed to ensure that funds are available to pay benefits as they become due and to maximize the total return at a prudent level of investment risk The System Plans' assets invested in the Other Trusts are diversified among various assets classes based upon established investment guidelines

	Target Allocation	Percentage of Plan Assets at Year-End					
Asset category	2014	2013	2012				
Cash	4%	6%	1%				
Growth	58	61	63				
Income	29	25	22				
Other	9	8	14				
Total	100%	100%	100%				

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The following tables summarize fair value measurements at June 30, 2013 and 2012, by asset class and by level, for the System Plans' assets and liabilities. As also discussed in the Fair Value Measurements note, the System follows the three-level fair value hierarchy to categorize plan assets and liabilities recognized at fair value, which prioritizes the inputs used to measure such fair values. The inputs and valuation techniques discussed in the Fair Value Measurements note also apply to the System Plans' assets and liabilities as presented in the following tables.

	Level 1		Level 2		Level 3		Total
June 30, 2013							
Short-term investments	\$	324,803	\$ 20,331	\$	_	\$	345,134
Derivatives receivable		1,078	337		21,059		22,474
U S government, state, municipal, and							
agency obligations		_	1,671,493		1,266		1,672,759
Corporate and foreign fixed income							
securities		25,843	566,812		53,729		646,384
Asset-backed securities		_	226,920		22,838		249,758
Equity securities	1	,317,933	18,741		2,936		1,339,610
Alternative investments and other							
investments							
Private equity and real estate funds		_	_		747,864		747,864
Hedge funds		34,708	_		1,452,190		1,486,898
Commodities funds and other							
investments		_	316,971		271,282		588,253
Assets not at fair value							334,875
Total							7,434,009
Derivatives payable		68	300		248,988		249,356
Investments sold, not yet purchased		3,794	(71)		_		3,723
Liabilities not at fair value							438,546
Total							691,625
Fair value of plan assets						\$	6,742,384

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# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Retirement Plans (continued)

	Level 1		Level 2		Level 3		Total
June 30, 2012							
Short-term investments	\$	192,025	\$ 5,392	\$	_	\$	197,417
Derivatives receivable		63,991	92,702		14,229		170,922
U S government, state, municipal, and							
agency obligations		_	2,189,580		1,903		2,191,483
Corporate and foreign fixed income							
securities		70,238	387,734		28,308		486,280
Asset-backed securities		_	194,201		14,243		208,444
Equity securities		782,558	_		1.514		784,072
Alternative investments and other							
investments							
Private equity and real estate funds		_	_		546,165		546,165
Hedge funds		_	_		1,187,124		1,187,124
Commodities funds and other							
investments		_	_		282,320		282,320
Assets not at fair value							874,681
Total							6,928,908
							_
Derivatives payable		5,849	51,314		6,055		63,218
Investments sold, not yet purchased		_	29,342		_		29,342
Liabilities not at fair value							843,671
Total							936,231
Fair value of plan assets						\$	5,992,677

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

For the years ended June 30, 2013 and 2012, the changes in the fair value of the System Plans' assets measured using significant unobservable inputs (Level 3) consisted of the following

				US												
	Г	Net Derivatives	M an	vernment, State, Lunicipal, d Agency oligations	a	Corporate nd Foreign Fixed Income Securities		set-Backed securities	l	Equity Securities		Private Equity and Real Estate Funds		Hedge Funds	F	mmodities unds and Other vestments
June 30, 2013 Beginning balance Acquisitions Total actual return on assets Purchases issuances and settlements Transfers into (out of) Level 3	\$	8,174 - (154,133) (122,486) 40,516		1,903 - 130 (767) -		28,308 - (171) 31,994 (6,402)	s	14,243 - (89) 20,384 (11,700)		1,514 - 5 1,417 -	\$	546,165 37,048 54,153 98,174 12,324	s	1,187,124 - 147,977 156,513 (39,424)	S	282,320 9,994 (21,032) —
Ending balance	\$	(227,929)	\$	1,266	\$	53,729	\$	22,838	\$	2,936	\$	747,864	\$	1,452,190	\$	271,282
Actual return on plan assets relating to pla assets still held at June 30 2013	n <u>\$</u>	(280,606)	\$	59	\$	(2,202)	\$	(115)	s	227	\$	54,968	\$	147,248	s	(21,024)
June 30, 2012 Beginning balance Acquisitions	\$	(208 367) -	\$	2 129 -	\$	19 462 -	\$	4 427 -		_	-	376 420 -	\$	30 428	\$	203 246
Total actual return on assets		167 900		48		1 431		(211)		(196)		25 991		(9 426)		(30.748)
Purchases issuances and settlements Transfers (out of) into Level 3		48 641 -		(274) -		9 662 (2 247)		10 517 (490)		- 9		143 754 -		154 305 -		109 826
Ending balance	\$	8 174	\$	1 903	\$	28 308	\$	14 243	\$	1 514	\$	546 165	\$	1 187 124	\$	282 320
Actual return on plan assets relating to pla assets still held at June 30, 2012	n \$	9 095	\$	11	\$	(820)	\$	(477)	\$	-	\$	18 389	\$	(38 835)	\$	(29 356)

The Trust has entered into a series of interest rate swap agreements with a net notional amount of \$2,699,100 The combined targeted duration of these swaps and the Trust's fixed income investments approximates the duration of the liabilities of the Trust Currently, 75% of the dollar duration of the liability is subject to this economic hedge. The purpose of this strategy is to economically hedge the change in the net funded status for a significant portion of the liability that can occur due to changes in interest rates.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

The expected long-term rate of return on the System Plans' assets is based on historical and projected rates of return for current and planned asset categories in the investment portfolio Assumed projected rates of return for each asset category were selected after analyzing historical experience and future expectations of the returns and volatility for assets of that category using benchmark rates Based on the target asset allocation among the asset categories, the overall expected rate of return for the portfolio was developed and adjusted for historical and expected experience of active portfolio management results compared to benchmark returns and for the effect of expenses paid from plan assets

Information about the expected cash flows for the System Plans follows

Expected employer contributions 2014	\$ 53,090
Expected benefit payments	
2014	445,000
2015	452,800
2016	464,400
2017	484,000
2018	489,500
2019–2023	2,461,000

The contribution amount above includes amounts paid to Trusts The benefit payment amounts above reflect the total benefits expected to be paid from Trusts

#### **Other Postretirement Benefit Plans**

In addition to the retirement plan described above, certain Health Ministries sponsor postretirement benefit plans that provide healthcare benefits to qualified retirees who meet certain eligibility requirements. The total benefit obligation of these plans at June 30, 2013 and 2012, is \$45,308 and \$47,428, respectively. The net obligation included in pension and other postretirement liabilities in the accompanying Consolidated Balance Sheets at June 30, 2013 and 2012, is \$6,624 and \$12,423, respectively. The change in the plans' assets and benefit obligations recognized in unrestricted net assets during the year ended June 30, 2013, was \$2,678.

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# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Retirement Plans (continued)

#### **Defined-Contribution Plans**

System entities participate in contributory and noncontributory defined-contribution plans covering all eligible associates. There are three primary types of contributions to these plans employer automatic contributions, employee contributions, and employer matching contributions. Benefits for employer automatic contributions are determined as a percentage of a participant's salary and, for certain entities, increases over specified periods of employee service. These benefits are funded annually, and participants become fully vested over a period of time. Benefits for employer matching contributions are determined as a percentage of an eligible participant's contributions each payroll period. These benefits are funded each payroll period, and participants become fully vested in these employer contributions immediately. Expenses for the defined-contribution plans were \$202,838 and \$127,134 during 2013 and 2012, respectively

#### **10. Self-Insurance Programs**

Certain System hospitals and other entities participate in pooled risk programs to insure professional and general liability risks and workers' compensation risks to the extent of certain self-insured limits. In addition, various umbrella insurance policies have been purchased to provide coverage in excess of the self-insured limits. The System provides its self-insurance through various trust funds and captive insurance companies. Actuarially determined amounts, discounted at 6% for the System, are contributed to the trust funds and the captive insurance companies to provide for the estimated cost of claims. The loss reserves recorded for estimated self-insured professional, general liability, and workers' compensation claims include estimates of the ultimate costs for both reported claims and claims incurred but not reported, which are discounted at 6% in 2013 and 2012 for the System. Those entities not participating in the self-insured programs are insured under separate policies.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 10. Self-Insurance Programs (continued)

#### **Professional and General Liability Programs**

Professional and general liability coverage is provided on a claims-made basis through a wholly owned onshore trust and through AHIL

AHIL has a self-insured retention of \$10,000 per occurrence with no aggregate Excess coverage is provided through AHIL with limits up to \$185,000 AHIL retains \$5,000 per occurrence and \$5,000 annual aggregate for professional liability AHIL also retains a 20% quota share of the first \$25,000 of umbrella excess The remaining excess coverage is reinsured by commercial carriers

Sunflower Assurance, Inc (Sunflower) was acquired when Marian Health System joined the System Sunflower provides excess coverage with limits up to \$75,000 above the primary coverage for Via Christi Health and retains 10% of the first reinsurance layer of \$10,000 on a quota share basis The remaining excess coverage is reinsured by commercial carriers

Self-insured entities in the states of Indiana, Kansas, and Wisconsin are provided professional liability coverage with limits in compliance with participation in the Patient Compensation Funds The Patient Compensation Funds apply to claims in excess of the primary self-insured limit

Included in operating expenses in the accompanying Consolidated Statements of Operations and Changes in Net Assets is professional and general liability expense of \$74,887 and \$71,687 for the years ended June 30, 2013 and 2012, respectively Included in current and long-term self-insurance liabilities on the accompanying Consolidated Balance Sheets are professional and general liability loss reserves of \$614,913 and \$596,381 at June 30, 2013 and 2012, respectively

AHIL also offers physician professional liability coverage through insurance or reinsurance arrangements to nonemployed physicians practicing at the System's various facilities, primarily in Michigan, Indiana, Kansas, and Illinois Coverage is offered to physicians with limits ranging from \$100 per claim to \$1,000 per claim with various aggregate limits

Edessa Insurance Company Ltd (Edessa) was acquired as part of the Alexian Brothers business combination, as discussed in the Organizational Changes note Effective July 1, 2012, the self-insurance programs of Edessa were consolidated into AHIL, and Edessa ceased operations

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 10. Self-Insurance Programs (continued)

#### Workers' Compensation

Workers' compensation coverage is provided on an occurrence basis through a grantor trust. The self-insured trust provides coverage up to \$1,000 per occurrence with no aggregate. The trust provides a mechanism for funding the workers' compensation obligations of its members. Workers' compensation coverage for Marian Health System is self-insured or commercially insured up to various limits. Excess insurance against catastrophic loss is obtained through commercial insurers. Premium payments made to the trust are expensed and represent claims reported and claims incurred but not reported.

Included in operating expenses in the accompanying Consolidated Statements of Operations and Changes in Net Assets is workers' compensation expense of \$44,395 and \$40,256 for the years ended June 30, 2013 and 2012, respectively Included in current and long-term self-insurance liabilities on the accompanying Consolidated Balance Sheets are workers' compensation loss reserves of \$137,825 and \$110,657 at June 30, 2013 and 2012, respectively

#### 11. Lease Commitments

Future minimum payments under noncancelable operating leases with terms of one year or more are as follows

Year ending June 30	
2014	\$ 211,716
2015	191,235
2016	149,545
2017	121,166
2018	93,215
Thereafter	231,248
Total	\$ 998,125

Certain System entities are lessees under operating lease agreements for the use of space in buildings owned by third parties, including medical office buildings (MOBs) and medical and information technology equipment. In addition, certain System entities have subleased space within buildings where the entity has a current operating lease commitment. Certain System entities are also lessors under operating lease agreements, primarily ground leases related to third-party-owned MOBs on land owned by the System entity.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Lease Commitments (continued)

The System's future minimum noncancelable payments associated with operating leases where a System entity is the lessee, as well as future minimum noncancelable receipts associated with operating leases where a System entity is the sublessor or lessor, are presented in the table that follows Future minimum payments and receipts relate to noncancelable leases with terms of one year or more

	Future Payments Where the System is Lessee				F	et Future Payments Receipts)
Year ending June 30						
2014	\$	211,716	\$	45,749	\$	165,967
2015		191,235		38,072		153,163
2016		149,545		32,591		116,954
2017		121,166		28,075		93,091
2018		93,215		25,289		67,926
Thereafter		231,248		299,907		(68,659)
Total	\$	998,125	\$	469,683	\$	528,442

Rental expense under operating leases amounted to \$365,718 and \$336,538 in 2013 and 2012, respectively

#### 12. Contingencies and Commitments

The System is involved in litigation and regulatory investigations arising in the ordinary course of business Regulatory investigations also occur from time to time In the opinion of management, after consultation with legal counsel, these matters are expected to be resolved without material adverse effect on the System's Consolidated Balance Sheet

In March 2013, the System and some of its subsidiaries were named as defendants to litigation surrounding the Church Plan status of its System Plans The System does not believe that this matter will have a material adverse effect on the System's financial position or results of operations

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 12. Contingencies and Commitments (continued)

In September 2010, Ascension Health received a letter from the U S Department of Justice (the DOJ) in connection with its nationwide review to determine whether, in certain cases, implantable cardioverter defibrillators were provided to certain Medicare beneficiaries in accordance with national coverage criteria. In connection with this nationwide review, identified System hospitals are reviewing applicable medical records and responding to the DOJ. The DOJ's investigation spans a time frame beginning in 2003 and extending through the present time. Through September 18, 2013, the DOJ has not asserted any claims against any System hospitals. The System continues to fully cooperate with the DOJ in its investigation.

The System enters into agreements with nonemployed physicians that include minimum revenue guarantees. The terms of the guarantees vary. The carrying amounts of the liability for the System's obligation under these guarantees were \$44,606 and \$26,678 at June 30, 2013 and 2012, respectively, and are included in other current and noncurrent liabilities in the accompanying Consolidated Balance Sheets. The maximum amount of future payments that the System could be required to make under these guarantees is approximately \$100,100.

The System entered into agreements with sponsors for support through January 2017 The System's obligation under these agreements totals \$49,028 at June 30, 2013, and is included in other current and noncurrent liabilities in the accompanying Consolidated Balance Sheet

The System entered into Master Service Agreements for information technology services provided by third parties. The maximum amount of future payments that the System could be required to make under these agreements is approximately \$201,600.

Guarantees and other commitments represent contingent commitments issued by Ascension Health Alliance Senior and Subordinate Credit Groups, generally to guarantee the performance of an affiliate to a third party in borrowing arrangements such as commercial paper issuances, bond financing, and other transactions The terms of guarantees are equal to the terms of the related debt, which can be as long as 27 years The following represents the remaining guarantees and other commitments of the Senior and Subordinate Credit Group at June 30, 2013

Hospital de la Conceptión 2000 Series A debt guarantee	\$ 30,185
St Vincent de Paul Series 2000A debt guarantee	28,300
Other guarantees and commitments	33,937

Supplementary Information



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#### Report of Independent Auditors on Supplementary Information

The Board of Directors
Ascension Health Alliance

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole The Schedule of Net Cost of Providing Care of Persons Living in Poverty and Community Benefit Programs, the Details of Consolidated Balance Sheets, and the Details of Consolidated Statements of Operations and Changes in Net Assets are presented for purposes of additional analysis and are not a required part of the consolidated financial statements Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

September 18, 2013

1304-1057067

Ernst + Young LLP

### Schedule of Net Cost of Providing Care of Persons Living in Poverty and Community Benefit Programs (Dollars in Thousands)

Years Ended June 30, 2013 and 2012

The net cost of providing care to persons living in poverty and community benefit programs is as follows

	Jun	e 30	0,
	 2013		2012
Traditional charity care provided	\$ 524,605	\$	466,916
Unpaid cost of public programs for persons living in poverty	488,959		455,401
Other programs for personal living in poverty and other vulnerable persons	89,923		75,724
Community benefit programs	383,583		335,436
Care of persons living in poverty and community benefit programs	\$ 1,487,070	\$	1,333,477

## Details of Consolidated Balance Sheet

(Dollars in Thousands)

June 30, 2013

	Consolidated Ascension Health Alliance	d 4	Consolidated Ascension Health Alliance less Health Ministries Presented	Reclassification		Consolidated Baltimore	Consolidated Birmingham	Co	onsolidated Flint	Consolidateo Kalamazoo	onsolidated Lewiston
Assets											
Current assets											
Cash and cash equivalents	\$ 754 622	\$	221 598	\$ -	\$	14 826	\$ 13 436	\$	5 136	\$ 11 691	\$ 5 737
Short-term investments	113 955		51 189	-		_	-		500	-	565
Accounts receivable less allowances for											
uncollectible accounts (\$1 351 660 in 2013)	2 361 809	,	1 241 572	-		53 294	71 872		48 531	63 725	21 606
Inventories	309 074		149 528	-		7 633	12 292		6 714	8 050	2 875
Due from brokers	178 380	1	178 380	-		-	_		-	-	_
Estimated third-party payor settlements	119 379	'	55 731	-		-	8 200		9 321	6 897	-
Other	1 035 026		789 045	_		5 293	13 554		9 805	10 261	1 682
Total current assets	4 872 245		2 687 043	_		81 046	119 354		80 007	100 624	32 465
Long-term investments	14 164 18:	5	9 921 466	3 705 308		15 104	16 508		1 993	21 788	593
Interest in investments held by											
Ascension Health Alliance	-	-	-	(3.705.308)	)	180 235	188 196		188 395	139 959	75 636
Property and equipment net	8 546 873		3 930 621	-		240 204	354 150		159 567	161 025	39 901
Other assets											
Investment in unconsolidated entities	628 772	:	223 985	-		18 717	5 889		14 535	16 876	_
Capitalized software costs net	728 613		502 282	-		1 162	1 906		9 590	157	2 404
Other	1 106 683		761 482	_		12 830	10 309		14 125	23 144	14 623

Total assets \$ 30,047,371 \$ 18,026,879 \$ - \$ 549,298 \$ 696,312 \$ 468,212 \$ 463,573 \$ 165,622

1 487 749

2 464 068

Total other assets

32 709

18 104

38 250

40 177

17 027

olidated vaukee	Consolidated Ministry	Consol Mot		Consolidated Nashville	Sa	nsolidated ginaw & Tawas	Consolidated Tucson	C	onsolidated Tulsa	isolidated Waco	Consolidated Washington D C		Consolidated Wichita
\$ 4 107		\$	1 144		\$	7 949		\$	30 935	\$ 3 583	\$ 1.201	\$	111 904
-	24 023		-	253		11 012	5 862		7 916	1 455	-		11 180
89 751	169 137		31 632	138 556		38 787	59 941		129 596	43 103	28 526		132 180
10 542	27 432		6 168	15 816		6 404	10 236		15 766	5 027	2 740		21 851
-	-		-	-		-	-		-	-	-		-
1 243	6 299		3 204	7 637		5 075	1 154		2 906	8 192	1 327		2 193
24 876	55 760		5 225	26 362		8 292	10 171		22 955	1 677	5 439		44 629
130 519	584 195		47 373	201 017		77 519	94 802		210 074	63 037	39 233		323 937
17 864	287 345		3 552	40 060		6 145	23 129		69 731	795	2 90,	5	29 899
111 9 <b>7</b> 6	515 452	1	65 956	588 464		289 425	18 992		378 162	146 311	45 41	è	672 730
633 556	703 634		64 876	468 500		109 094	247 167		660 947	102 293	52 434		618 904
24 691	14 223		884	36 252		13 768	90 291		76 877	10 050	3 670		78 064
32 951	29 622		4 631	39 213		17 492	10 491		26 638	3 160	12 821		34 093
16 050	86 082		13 435	39 223		12 229	7 624		43 454	13 888	12 567		25 618
73 692	129 927		18 950	114 688		43 489	108 406		146 969	27 098	29 058		137 775

169,049 \$ 1,783,245

967 607 \$ 2,220 553 \$ 300 707 \$ 1,412 729 \$ 525 672 \$ 492,496 \$ 1,465 883 \$ 339 534 \$

# Details of Consolidated Balance Sheet (continued) (Dollars in Thousands)

June 30, 2013

	Consolidated Ascension Health Alliance	Consolidated Ascension Health Alliance less Health Ministries Presented	Consolidated Baltimore	Consolidated Birmingham	Consolidated Flint	Consolidated Kalamazoo	Consolidated Lewiston
Liabilities and net assets							
Current liabilities							
Current portion of long-term debt	\$ 90 442	\$ 26 796	\$ 1 143	\$ 1692	\$ 4 248	\$ 2.391	\$ 386
Long-term debt subject to short-term							
remarketing arrangements	1 187 125	1 187 125	_	_	_	_	_
Accounts payable and accrued liabilities	2 348 401	1 444 189	40 421	51 261	56 098	45 622	10 632
Estimated third-party payor settlements	456 314	289 834	117	16 006	8 984	13 404	5 652
Due to brokers	493 420	493 420	_	_	_	_	_
Current portion of self-insurance liabilities	210 115	170 711	1 934	1 386	2 553	1 308	782
()ther	644 084	434 728	15 904	26 034	62	993	7 120
Total current liabilities	5 429 901	4 046 803	59 519	96 379	71 945	63 718	24 572
Noncurrent liabilities							
Long-term debt (senior and subordinated)	5 278 866	1 697 249	78 270	115 834	290 872	163 683	26 406
Self-insurance liabilities	553 706	486 547	2 182	3 284	3 311	3 204	157
Pension and other postretirement liabilities	554 368	341 517	-	2 802	9 752	48 437	-
Other	1 099 362	727 708	8 285	66 784	6 319	30 686	1 957
Total noncurrent liabilities	7 486 302	3 253 021	88 737	188 704	310 254	246 010	28 520
Total liabilities	12 916 203	7 299 824	148 256	285 083	382 199	309 728	53 092
Net assets							
Unrestricted							
Controlling interest	14 986 302	8 873 840	392 653	393 055	81 365	148 880	112 195
Noncontrolling interests	1 592 356	1 523 448	-	1 128	_	-	
Unrestricted net assets	16 578 658	10 397 288	392 653	394 183	81 365	148 880	112 195
Temporarily restricted	377 555	237 965	7 930	15 613	4 103	4 674	335
Permanently restricted	174 955	91 802	459	1 433	545	291	-
Total net assets	17 131 168	10 727 055	401 042	411 229	86 013	153 845	112 530
Total liabilities and net assets	\$ 30,047,371	\$ 18,026,879	\$ 549,298	\$ 696,312	\$ 468,212	\$ 463,573	\$ 165,622

nsolidated (ilwaukee	Consolidated Ministry	Consolidated Mobile	Consolidated Nashville	Consolidated Saginaw & Tawas	Consolidated Tucson	Consolidated Tulsa	Consolidated Waco	Consolidated Washington D C	Consolidated Wichita
\$ 4 625	\$ 16 198	\$ 1 041	\$ 6400	\$ 2 039	\$ 2 534	\$ 8 927	\$ 757	\$ 925	\$ 10 340
- 46 909	- 178 263	- 16 173	- 86 651	- 30 578	- 62 146	- 96 244	- 21 260	- 33 151	- 128 803
332	12 276	2 446	16 585	10 225	72 379	2 405	897	4 750	126 603
_	-	-	-	-	-	_	-		
2 762	_	479	10 023	1 248	1 472	5 500	600	1 028	8 329
13 955	89 771	5 282	27 751	1 578	4 529	10 976	3 452	1 949	
68 583	296 508	25 421	147 410	45 668	143 060	124 052	26 966	41 803	147 494
316 694	710 719	70 208	407 177	127 466	145 097	514 433	51 835	63 345	499 578
6	_	1 561	3 069	1 713	5 430	12 385	1 950	2 426	26 481
3 232	77 463	53	9 652	_	-	53 595	7 865	_	_
 20 337	70 949	9 746	19 61 1	6 684	39 233	36 559	7 890	6 492	40 122
340 269	859 131	81 568	439 509	135 863	189 <b>7</b> 60	616 972	69 540	72 263	566 181
408 852	1 155 639	106 989	586 919	181 531	332 820	741 024	96 506	114 066	713 675
540 891	991 800	192 441	792 910	337 660	145 910	703 926	239 989	51 219	987 568
-	1 790	-	2 158	-	-	(89)	_	_	63 921
540 891	993 590	192 441	795 068	337 660	145 910	703 837	239 989	51 219	1 051 489
12 112	20 641	1 277	28 455	5 784	10 226	11 022	2 288	3 764	11 366
5 752	50 683	_	2 287	697	3 540	10 000	751	-	6 715
558 755	1 064 914	193 718	825 810	344 141	159 676	724 859	243 028	54 983	1 069 570
\$ 967,607	\$ 2,220,553	\$ 300,707	\$ 1,412,729	\$ 525,672	\$ 492,496	\$ 1,465,883	\$ 339,534	\$ 169,049	\$ 1,783,245

## Details of Consolidated Balance Sheet

(Dollars in Thousands)

June 30, 2012

	onsolidated Ascension	Consolidated Ascension Health Alliance less Health				
	Ascension Health	Ministries			Co	nsolidated
	Alliance	Presented	Rec	lassification		altimore
Assets						
Current assets						
Cash and eash equivalents	\$ 306,469	\$ 227,151	\$	_	\$	13,229
Short-term investments	216,914	202,701		_		_
Interest in investments held by Ascension						
Health Alliance	_	_		(84,930)		1.114
Accounts receivable, less allowances for						
uncollectible accounts (\$1,113,255 in 2012)	1.927,222	1,390,098		_		50,344
Inventories	218,598	154,791		_		5,677
Due from brokers	789,271	789,271		_		_
Estimated third-party payor settlements	159,871	126,544		_		-
Other	752,348	643,257		_		8,737
Total current assets	4.370.693	3,533,813		(84,930)		79,101
Long-term investments	10,468,457	8,907,284		1,449,331		16.889
Interest in investments held by						
Ascension Health Alliance	-	-		(1.364.401)		180,177
Property and equipment, net	6,473,918	4,225,270		-		216,705
Other assets						
Investment in unconsolidated entities	943,747	748,948		_		17,409
Capitalized software costs, net	642,596	529,227		_		1,699
Other	 876,483	775,215		_		9,011
Total other assets	2,462,826	2,053,390		-		28.119

69

23,775,894 \$ 18,719,757 \$

Total assets

	onsolidated rmingham	C'onsol Milw:	lidated aukee		nsolidated ashville		Consolidated Saginaw & Tawas	C	'onsolidated Tucson	C	Consolidated Waco		nsolidated
\$	13,338	¢	4,663	¢	20,770	¢	6.697	¢	12,362	•	3,588	¢	4.671
D	13,336	J.	4,005	J	603	Ð	9,094	J	4,516	J	3,300 -	J	4.071
	1,536		14,229		30,632		4,629		17.961		10,705		4.124
	62,608		87.310		148,817		41.401		69,569		41.201		35,874
	9,464		9,631		14,197		6,801		10,984		3,990		3,063
_			_		_		_		_		_		_
	5,404		3,696		3,758		9,837		961		8,119		1,552
	9,868		32,631		28,166		5,216		17,052		1,696		5,725
	102,218		152,160		246,943		83,675		133,405		69.299		55,009
	15.394		18.902		30,230		5.753		20.995		303		3.376
	156.874		74,110		473.140		287.265		4.636		124.253		63.946
	369.969		664,628		484,636		113,007		241.399		107.722		50.582
	5,437		21,657		34,862		12.501		90,675		8.678		3,580
	1.770		39,124		38,578		7,182		14,572		2.275		8.169
	7.939		13,275		35,304		7,736		8.947		12,348		6,708
	15,146		74,056		108,744		27.419		114,194		23,301		18,457

<u>\$ 659.601 \$ 983.856 \$ 1.343.693 \$ 517.119 \$ 514.629 \$ 324.878 \$ 191.370</u>

# Details of Consolidated Balance Sheet (continued) (Dollars in Thousands)

June 30, 2012

	C'onsolidate Ascension Health Alliance	d	Al	onsolidated Ascension Health Iliance less Health Ministries Presented	'onsolidated Baltimore
Liabilities and net assets					
Current liabilities					
Current portion of long-term debt	\$ 45.3	63	\$	33,402	\$ 626
Long-term debt subject to short-term					
remarketing arrangements	1.094.	25		1.094,425	_
Accounts payable and accrued liabilities	1,979.	60		1.567,834	43,391
Estimated third-party payor settlements	457.0	30		330,867	_
Due to brokers	880.0	13		880,613	_
Current portion of self-insurance liabilities	206.0	57		186,014	2,106
Other	435.	05		358,459	18,498
Total current liabilities	5.098.	53		4,451,614	64.621
Noncurrent habilities					
Long-term debt (senior and subordinated)	3.655.	06		2,330,137	79.381
Self-insurance liabilities	518.9	95		499.637	1.913
Pension and other postretirement liabilities	492.	66		441.278	3,493
Other	1.087.	82		921.680	6.677
Total noncurrent liabilities	5,754.	49		4,192,732	91.464
Total liabilities	10.853.0	002		8.644.346	156.085
Net assets					
Unrestricted					
Controlling interest	11.836.			9.101.543	349.251
Noncontrolling interests	647.:			643,352	
Unrestricted net assets	12.483.0	50		9.744.895	349.251
Temporarily restricted	336.0	27		241,596	15.199
Permanently restricted	103.:	15		88.920	456
Total net assets	12.922.	92		10,075,411	364.906
Total liabilities and net assets	\$ 23,775,	94	\$	18,719,757	\$ 520,991

						Con	solidated						
Cor	nsolidated	Cons	solidated	Cons	olidated	Sag	inaw &	Co	nsolidated	Co	nsolidated	Cor	solidated
Bir	mingham	Mil	waukee	Na	shville	Т	`awas	,	Tucson		Waco	Wash	ington D.C.
\$	926	\$	2,532	\$	3,750	\$	1.206	\$	2.001	\$	414	\$	506
	_		_		_		_		_		_		_
	59.832		62,633		81,337		30,315		78,462		19,969		35,387
	19.675		1.738		17.614		7.617		74,337		1.302		3,880
	1.722		2.000		7.010		- 1.250		2 207		-		1 255
	1.733 2.777		3,008		7.919		1.250		2,307		465		1.255
			5,176 75,087		41,048 151,668		343 40,731		3,286 160,393		4.742 26,892		1,476 42,504
84,943			15,061		131,008		40,731		100,393		20,892		42,304
	117,478		321,189		413,371		129,452		147,583		52,571		64,244
	3,428		1		2,864		1.627		5,143		1.977		2,405
	6,230		17,589		13,531		783		_		9,462		_
	66.482		16,565		15,560		5,368		40,796		8,600		6,054
	193,618		355,344		445,326		137,230		193,522		72,610		72,703
	278,561		430,431		596,994		177,961		353.915		99,502		115,207
	265.040		524522		710 751		222.027		110.261		222 505		71 (12
	365,048 1,302		534,523		710,751 2,582		332.826		148.264		222.595		71.613
	366,350		534,523		713,333		332,826		148,264		222,595		71.613
	300,330		334,323		/13.333		332,820		148,204		222,393		/1.013
	13,315		13,152		31,229		5,747		9,187		2,052		4,550
	1.375		5,750		2,137		585		3,263		729		_
	381.040		553,425		746,699		339,158		160,714		225,376		76,163
\$	659,601	\$	983,856	\$	1,343,693	\$	517,119	\$	514,629	\$	324,878	\$	191,370

# Details of Consolidated Statement of Operations and Changes in Net Assets (Dollars in Thousands)

Year Ended June 30, 2013

	Consolidated Ascension Health Alliance	Consolidated Ascension Health Alliance less Health Ministries Presented	Consolidated Baltimore	Consolidated Birmingham	Consolidated Flint	Consolidated Kalamazoo	Consolidated Lewiston
Operating revenue							
Net patient service revenue	\$ 16 912 410			\$ 651 936	\$ 454 997	\$ 541 397	\$ 139.838
Less provision for doubtful accounts	1 172 863	797 506	18 230	24 205	16 563	18 544	4 878
Net patient service revenue less provision	15 720 5 17	0.563.560	(01.017	(27.721	120 121	522.852	12.1060
for doubtful accounts	15 739 547	9 563 560	401 017	627 731 39 997	438 434	522 853	134 960
Other revenue Total operating revenue	1 357 663 17 097 210	780 308 10 343 868	12 085 413 102	667 728	20 584 459 018	35 972 558 825	4 3 7 5 1 3 9 3 3 5
Operating expenses							
Salaries and wages	7 247 681	4 567 793	198 232	219 244	204 060	223 624	52 762
Employee benefits	1 581 587	1 002 854	30 490	46 792	56 617	65 053	11 788
Purchased services	1 030 574	356 892	25 020	84 559	45 083	64 243	13 407
Professional fees	1 128 880	740 103	17 997	15 979	37 184	43 276	8 716
Supplies	2 427 714	1 367 020	59 966	138 758	62 523	74 159	30 127
Insurance	115 521	79 544	886	3 330	1 393	2 680	365
Interest	150 877	67 401	2 737	7 595	10 269	5 694	931
Depreciation and amortization	755 305	455 202	17 661	34 350	11 814	18 126	4 807
Other	2 185 015	1 338 582	32 436	91 757	29 311	56 285	9 162
Total operating expenses before							
impairment restructuring and							
nonrecurring gains (losses) net	16 623 154	9 975 391	385 425	642 364	458 254	553 140	132 065
Income (loss) from operations before self-insurance							
trust fund investment return and impairment							
restructuring and nonrecurring gains (losses) net	474 056	368 477	27 677	25 364	764	5 685	7 270
Self-insurance trust fund investment return	34 985	35 003	-	-	-	_	_
Impairment restructuring and							
nonrecurring gains (losses) net	(111 786)	(147 668)	(1 030)	(4 156)	(2.774)		(500)
Income (loss) from operations	397 255	255 812	26 647	21 208	(2.010)	4 196	6 770
Nonoperating gains (losses)							
Investment return	737 057	604 724	15 619	14 348	12 813	10 657	5 437
Loss on extinguishment of debt	(4 079)	(4 079)	_	_	-	_	_
Gain (loss) on interest rate swaps	61 202	55 298	(17)	5	(63)		(6)
Income from unconsolidated entities	8 544	4 044	1 308	_	884	_	-
Contributions from business combinations net	2 021 963	2 021 963	- 1 272	-	-	- 1.204	-
Other	(77 269)	(73 999)	(1 253)	(416)	(1 110:		(524) 4 907
Total nonoperating gains (losses) net	2 747 418	2 607 951	15 657	13 937	12 524	9 336	4 907
Excess (deficit) of revenues and gains							
over expenses and losses	3 144 673	2 870 033	42 304	35 145	10 514	13 532	11 677
Less noncontrolling interests	131 184	122 083	_	566	_	_	
Excess (deficit) of revenues and gains over expenses and losses							
attributable to controlling interest	3 013 489	2 747 950	42 304	34 579	10 514	13 532	11 677

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	onsolidated Iilwaukee	Consolidated Ministry	C	onsolidated Mobile	onsolidated Nashville	Consolidated Saginaw & Tawas	(	Consolidated Tucson	C	`onsolidated Tulsa	C	onsolidated Waco	Consolidated Washington D C	(	Consolidated Wichita
\$	627 323	\$ 336 232	\$	267 116	\$ 1 233 158	\$ 325 126	\$	497 485	\$	265 372	\$	286 577	\$ 232 461	\$	273 079
	32 113	22 577		19 318	76 041	13 681		45 251		35 334		18 233	14 407		15 982
	595 210	313 655		247 798	1 157 117	311 445		452 234		230 038		268 344	218 054		257 097
	32 469	214 863		9 682	100 610	8 581		36 926		14 710		13 443	14 162		18 896
	627 679	528 518		257 480	1 257 727	320 026		489 160		244 748		281 787	232 216		275 993
	249 296	179 165		97 823	418 120	132 001		230 945		113 942		110 711	124 977		124 986
	49 138	45 898		15 970	91 851	28 779		42 718		21 140		25 258	18 818		28 423
	65 230	43 099		30 145	123 539	44 631		67 213		11 314		17 868	25 476		12 855
	48 550 66 824	22 608 50 083		7 115 53 361	67 410 232 769	29 607 50 032		31 552 81 605		8 <b>7</b> 90 <del>44</del> 606		17 635 44 915	19 764		12 594
	2 410	1 662		22 201 1 6 <del>11</del>	5 694	1.810		5 822		1 790		1 170	27 330		43 636
	11 168	3 226		2 950	14 406	4 595		6 093		5 434		1 829	2 595 2 344		2 726 4 205
	45 622	16 840		10 606	60 228	11 318		22 052		11 760		12 070	2 3 <del>44</del> 7 778		15 071
	78 534	164 539		27 434	181 908	26 830		43 252		20 884		33 263	26 481		24 357
_	70 254	104 339		27 434	101 300	20 630		45 252		20 004		33 203	20 461		24 33 1
	616 772	527 120		247 048	1 195 925	329 603		531 252		239 660		264 719	255 563		268 853
	10 907	1 398		10 432	61 802	(9 577)		(42 092)		5 088		17 068	(23 347)		7 140
	-	-		=	-	=		=		-		(1)	-		(17)
	(5 111)	45 607		(351)	177	(1 624)		(7 787)		22 648		(4 101)	(1 161)		(2.466)
	5 796	47 005		10 081	61 979	(11/201)		(49 879)		27 736		12 966	(24 508)		4 657
	5 462	(12 275)		12 805	41 675	24 614		2 573		(5.451)		10 278	4 641		(10 863)
	-	-		-	-	_		_		-		-	-		-
	(68)	6 506		(13)	(88)	(56)		(25)		(236)		(10)	14		(4)
	-	-		-	-	104		_		-		-	522		1 682
	-	-		-	-	-		-		-		_	_		
_	(462) 4 932	3 931		12.702	(916) 40 671	(292) 24 370		(761) 1 787		36		(502) 9 766	71 5 248		214
_	4 932	(1 838)		12 792	40.071	24 3 /0		1 /8/		(5 651)		9 700	5 248		(8 971)
	10 728	45 167		22 873	102 650	13 169		(48 092)		22 085		22 732	(19 260)		(4 314)
_	_	(39	)	_	7 406	_		_		_		_	_		1 168
	10 728	45 206		22 873	95 244	13 169		(48 092)		22 085		22 732	(19/260)		(5 482)

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# Details of Consolidated Statement of Operations and Changes in Net Assets (continued) (Dollars in Thousands)

Year Ended June 30, 2013

	Consolidated Ascension Health Alliance	Consolidated Ascension Health Alliance less Health Ministries Presented	Consolidated Baltimore	Consolidated Birmingham	Consolidated Flint	Consolidated Kalamazoo	Consolidated Lewiston
Unrestricted net assets, controlling interest							
Excess (deficit) of revenues and gains							
over expenses and losses	\$ 3 013 489	\$ 2 747 950	\$ 42,304	\$ 34 579	\$ 10.514	\$ 13 532	\$ 11 677
Transfer (to) from sponsors and other affiliates net	(10 962)	34 395	(7 390)	(8 680)	(4 616)	(5.912)	(2.330)
Contributed net assets	(1.050)	(2.574.751)	_	-	_	_	_
Net assets released from restrictions for							
property acquisitions	67 418	44 389	8 064	885	390	751	110
Pension and other postretirement liability adjustments	77 011	13 987	424	1 176	(2 219)	5 789	(1 336)
Change in unconsolidated entities net assets	23 295	17 771	_	_	176	_	_
Other	4 624	2 471	_	47	(1.343)	4	_
Increase in unrestricted net assets, controlling interest							
before (loss) gain from discontinued operations	3 173 825	286 212	43 402	28 007	2 902	14 164	8 121
Loss from discontinued operations	(23 937)	(23 937)	_	_	_	_	_
Increase (decrease) in unrestricted net assets							
controlling interest	3 149 888	262 275	43 402	28 007	2 902	14 164	8 121
Unrestricted net assets noncontrolling interest							
Excess of revenues and gains over expenses and losses	131 184	122 083	_	566	_	_	_
Distributions of capital	(829 989)	(820 355)	=	(731)	-	-	=
Contributions of capital	1 579 187	1 578 269	-	-	-	_	-
Contributions from business combinations	64 738	99	-	(9)	-	-	=
Increase (decrease) in unrestricted net assets							
noncontrolling interest	945 120	880 096	-	(174)	-	-	-
Temporarily restricted net assets controlling interest							
Contributions and grants	89 220	61 215	2 632	5 016	753	1 532	173
Investment return	17 232	13 390	186	309	152	286	1
Net assets released from restrictions	(110 213)	(70 917)	(10 087)	(2 983)	(798)	(2 047)	(167)
Contributions from business combinations	44 201	-	-	-	-	-	-
Other	1 088	3 251	_	(44)	_	57	_
Increase (decrease) in temporarily restricted net assets							
controlling interest	41 528	6 939	(7 269)	2 298	107	(172)	7
Permanently restricted net assets controlling interest							
Contributions	2 664	2 326	-	19	11	5	-
Investment return	1 598	1 622	3	39	1	_	-
Contributions from business combinations	67 846	2	_	_	_	_	-
Other	(368)	(249)	_	_	_	_	
Increase in permanently restricted net assets							
controlling interest	71 740	3 701	3	58	12	5	
Increase in net assets	4 208 276	1 153 011	36 136	30 189	3 021	13 997	8 128
Net assets beginning of year	12 922 892	9 574 044	364 906	381 040	82 992	139 848	104 402
Net assets end of year	\$ 17 131 168	\$ 10 727 055	\$ 401 042	\$ 411 229	\$ 86 013	\$ 153 845	\$ 112 530

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solidated Iwaukee	Consolidated Ministry	Consolidated Mobile	Consolidated Nashville	Consolidated Saginaw & Tawas	Consolidated Tucson	Consolidated Tulsa	Consolidated W aco	Consolidated Washington D C	Consolidated Wichita
\$ 10 728 (12 041) -	\$ 38 700 - 920 665	\$ 22.873 (4.513) (250)	(21 085)	\$ 13 169 (8 968)	\$ (48 092) 38 608	\$ 22 321 - 664 297	\$ 22 732 \$ (5 330) =	\$ (19 260) (3 100)	\$ (5 482) - 988 989
2 208 5 473	- 30 566	171 675 -	6 816 1 184	1 118 (487)		- 16 903	96 142	409 1 101	324 3 633
	- 1 869	- <b>7</b> 60		2	5 348 95	- 405	- (246)	- 456	- 104
6 368 -	991 800	19 <b>7</b> 16 -	82 159 -	4 834	(2 354)	703 926 -	17 394 -	(20 394) -	987 568 -
6 368	991 800	19 716	82 159	4 834	(2 354)	703 926	17 394	(20 394)	987 568
- -	(39) (57)		7 406 (7 830)	-	-	-	-	- -	1 168 (1 016)
 -	817 1 069	- -	-		-	- (89)		<del>-</del>	101 63 668
-	1 <b>7</b> 90	-	(424)	-	-	(89)	-	-	63 921
63	1 612 (113)	837 23	3 109 2 358	1 145 248	3 649 606	2 301 (179)	540 62	3 424	1 219 (97)
(2.208)	21.220	(980)	(7 200) =		(2 896)			(4 210)	(1 625)
- 1 105	21 229 (2 087)	(3)			(320)	11 103	- 1 <b>7</b> 0		11 869 -
(1 040)	20 641	(123)	(2 774)	37	1 039	11 022	236	(786)	11 366
-	90	-	150	33	-	-	30	-	_
_	(146) 51 129	_	_	<b>7</b> 9 –	_	- 10 000		_ _	6 715
 2	(390)	_	_	_	277	_	(8)		_
 2	50 683	_	150	112	277	10 000	22	-	6 715
 5 330 553 425 558 755	1 064 914 - \$ 1 064 914	19 593 174 125 \$ 193 718	79 111 746 699 \$ 825 810	4 983 339 158 \$ 344 141	(1 038) 160 714 \$ 159 676	724 859 - \$ 724 859	17 652 225 376 \$ 243 028	(21 180) 76 163 \$ 54 983	1 069 570 - \$ 1 069 570

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# Details of Consolidated Statement of Operations and Changes in Net Assets

(Dollars in Thousands)

Year Ended June 30, 2012

	onsolidated Ascension Health Alliance	Consolidated Ascension Health Alliance less Health Ministries Presented	onsolidated Baltimore
Operating revenue			
Net patient service revenue	\$ 15,297,559	\$ 10,990,636	\$ 413,223
Less provision for doubtful accounts	972,171	760,350	13,612
Net patient service revenue, less provision for doubtful accounts	 14.325.388	10,230,286	399,611
Other revenue	967,252	717,557	9,909
Total operating revenue	15,292,640	10,947,843	409,520
Operating expenses			
Salaries and wages	6,544,753	4.821.591	200,322
Employee benefits	1,426,722	1,090,379	32,560
Purchased services	734,396	309,807	20,812
Professional fees	1,021,582	752,589	18,033
Supplies	2,260,901	1,536,041	64,639
Insurance	100,834	74,724	962
Interest	131,310	77,876	2,966
Depreciation and amortization	662,362	451,080	17,996
Other	1,782,172	1,270,545	29,346
Total operating expenses before impairment, restructuring, and			
nonrecurring gains (losses), net	14,665,032	10,384,632	387,636
Income (loss) from operations before self-insurance trust fund investment			
investment return and impairment restructuring and			
nonrecurring gains (losses), net	627.608	563,211	21,884
Self-insurance trust fund investment return	17,197	17,197	_
Impairment, restructuring, and nonrecurring gains (losses), net	286,046	166,713	21,547
Income (loss) from operations	930,851	747,121	43,431
Nonoperating gains (losses)			
Investment return	(135,605)	(110.356)	(3.289)
Loss on extinguishment of debt	(2.813)	(2.727)	_
Gam (loss) on interest rate swaps	(74.846)	(75.687)	56
Income from unconsolidated entities	8,802	3,785	4.889
Contributions from business combinations, net	326,333	326,333	_
Other	 (69.221)	(63.858)	(1.176)
Total nonoperating gains (losses), net	52,650	77,490	480
Excess (deficit) of revenues and gains over expenses and losses	983,501	824.611	43.911
Less noncontrolling interests	 13,154	3,802	
Excess (deficit) of revenues and gains over expenses and losses attributable to controlling interest	970.347	820,809	43.911
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Consolidated Birmingham		Consolidated Milwaukee	C'onsolidated Nashville		Consolidated Saginaw & Tawas	•	Consolidated Tucson	(	Consolidated Waco	onsolidated shington D.C'.
\$ 653.4	72	\$ 658,781	\$ 1,213,06	8 \$	341,003	\$	476,761	\$	305,501	\$ 245,114
49.1	46	30,293	48.86	6	8,541		34.951		25,909	503
604.3	26	628,488	1,164,20	2	332,462		441,810		279,592	244.611
30,6	67	43,747	101.03	7	6,978		31,212		11,610	14,535
634.9	93	672,235	1,265,23	9	339,440		473,022		291,202	259,146
209.4	174	267.331	424.21	3	134,261		244,570		114.672	128.319
41.7	773	55,922	93,64	5	23,467		43,711		24,633	20,632
77.9	01	57,116	125,01	6	38,604		74,182		12,579	18,379
11.1	50	68,831	65,53	7	27,205		45,481		14,089	18,667
129.9		69,448	231,06		56,600		93,039		49,962	30,137
4.7		2,723	4.97		1.695		6.452		732	3,854
7.8	808	11,785	15,56	2	4,978		5,973		1.972	2,390
33,6		47,469	56.94		12,125		24,023		12,113	6.991
87,6	559	78,781	182,14	2	25,527		41,659		41,550	24,963
604.0	68	659,406	1,199,10	4	324,462		579,090		272,302	254,332
30.9	25	12.829	66.13	5	14.978		(106.068)		18.900	4.814
10,8	219	21,381	41,19	9	21,410		(21,887)		6,171	18,693
41.7		34.210	107,33		36,388		(127.955)		25.071	23,507
(1.4	56)	(1.077)	(9.49)	5)	(6,369)		(352)		(2.021)	(1,190)
•	12)	_	(2		(72)		_		_	_
,	82	225	28		87		110		37	(45)
	_	_		_	47		_		_	81
	_	_		_	_		_		_	_
(3	64)	(575)	(78-	<b>!</b> )	(287)		(1.776)		(487)	86
(1.7	50)	(1.427)	(9.992	2)	(6,594)		(2.018)		(2.471)	(1.068)
39.9	94	32,783	97.34	2	29.794		(129.973)		22,600	22.439
4	162		8.89	0			_		_	_
39.5	332	32.783	88.45	2	29.794		(129.973)		22.600	22.439
1304-1057067										78

### Details of Consolidated Statement of Operations and Changes in Net Assets (continued)

(Dollars in Thousands)

### Year Ended June 30, 2012

	C'onsolidated Ascension Health Alliance	Consolidated Ascension Health Alliance less Health Ministries Presented	C'onsolidated Baltimore
Unrestricted net assets, controlling interest			
Excess (deficit) of revenues and gains over expenses and losses	\$ 970,347	\$ 820,809	\$ 43,911
Transfer (to) from sponsors and other affiliates, net	(15,189)	38.694	(5,111)
Contributed net assets	(400)	(400)	-
Net assets released from restrictions for property acquisitions	68,892	49.189	1,824
Pension and other postretirement liability adjustments	(439,662)	(301,442)	(27,779)
Change in unconsolidated entities' net assets	(15,890)	(11.623)	_
Other	9,206	9,890	_
Increase in unrestricted net assets, controlling interest,			
before (loss) gain from discontinued operations	577,304	605,117	12,845
Loss from discontinued operations	(73,521)	(73,521)	_
Increase (decrease) in unrestricted net assets, controlling interest	503,783	531,596	12,845
Unrestricted net assets, noncontrolling interest			
Excess of revenues and gains over expenses and losses	13,154	3,802	_
Distributions of capital	(575,618)	(566,546)	_
Contributions of capital	1,166,961	1,167,028	_
Increase in unrestricted net assets, noncontrolling interest	604,497	604,284	_
Temporarily restricted net assets, controlling interest			
Contributions and grants	100,880	74,330	4,313
Investment return	(638)	92	50
Net assets released from restrictions	(104.028)	(74,184)	(3.332)
Contributions from business combinations	14.764	14.764	_
Other	(6.514)	(7.242)	_
Increase (decrease) in temporarily restricted net assets, controlling interest	4,464	7,760	1,031
Permanently restricted net assets, controlling interest			
Contributions	5,082	4.687	33
Investment return	(242)	(252)	(6)
Contributions from business combinations	1,573	1,573	_
Other	(2.642)	(1.938)	_
Increase in permanently restricted net assets, controlling interest	3,771	4,070	27
Increase in net assets	1,116,515	1.147.710	13,903
Net assets, beginning of year	11,806,377	8,927,701	351,003
Net assets, end of year	\$ 12,922,892	\$ 10,075,411	\$ 364,906

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C'onsolidated Birmingham		Consolidated Milwaukee			'onsolidated Saginaw & Tawas	Consolidated Tucson	Consolidated Waco		Consolidated Washington D.C.	
\$	39,532	\$ 32,783	\$ 88.452	\$	29.794	\$ (129.973)	\$	22,600	\$	22.439
	(7.371)	(8.856)	(15.145)		(6.046)	(5.430)		(3.798)		(2.126
	6,801	3.592	3.729		1.505	2.016		209		27
	(12.027)	(19.512)	(28,378)		(22.236)	-		(7,133)		(21,155
	_	=	=		=	(4.267)		=		-
	11				(5)	(55)		(91)		(544
	26,946	8,007	48,658		3.012	(137.709)		11,787		(1,359
	26,946	8.007	48.658		3,012	(137,709)		11.787		(1,359
	462	_	8,890		_	_		_		_
	(358)	_	(8.714)		_	_		_		-
	(21)	-	(46)		-	-		-		-
	83	_	130		_	_		_		-
	3,536	187	6,541		1,705	3,964		975		5,329
	49	_	(652)		(70)	(92)		(15)		-
	(8.026)	(3.592)	(4.926)		(1.825)	(3,821)		(472)		(3,850
	-	_	_		_	_		_		-
	(44)	903	(523)		(16)	61		90		257
	(4,485)	(2.502)	440		(206)	112		578		1,736
	8	_	_		316	_		38		_
	-	_	_		16	_		_		_
	_	_	_		_	_		_		_
	_	(674)	_		23	(50)		(3)		-
	8	(674)	-		355	(50)		35		-
	22,552	4,831	49.228		3,161	(137.647)		12,400		377
	358,488	548,594	697.471		335,997	298,361		212,976		75,786
\$	381,040	\$ 553,425	\$ 746,699	\$	339,158	\$ 160,714	\$	225,376	\$	76,163