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DLN: 93493290006203

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service A For the 2012 calendar year, or tax year beginning 07-01-2012 , 2012, and ending 06-30-2013 Name of organization WEST CENTRAL INITIATIVE D Employer identification number B Check if applicable Address change 36-3453471 Doing Business As ☐ Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite PO BOX 318 E Telephone number Terminated (218) 739-2239 City or town, state or country, and ZIP + 4 FERGUS FALLS, MN 565380318 _____Amended return Application pending G Gross receipts \$ 14,546,135 Name and address of principal officer H(a) Is this a group return for NANCY STRAW ┌ Yes 🗸 No affiliates? PO BOX 318 FERGUS FALLS, MN 565380318 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) Tax-exempt status **▼** 501(c)(3) **H(c)** Group exemption number ▶ Website: ► WWW WCIF ORG L Year of formation 1986 **M** State of legal domicile Part I Summary 1 Briefly describe the organization's mission or most significant activities SERVING TO IMPROVE WEST CENTRAL MINNESOTA THROUGH FUNDING, PROGRAMS, AND TECHNICAL ASSISTANCE UNITING IDEAS AND RESOURCES TO HELP PEOPLE AND COMMUNITIES CREATE A BETTER TOMORROW Activities & Governance 2 Check this box 🔰 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . . Number of independent voting members of the governing body (Part VI, line 1b) 4 12 18 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 6 300 7a -15,702 7a Total unrelated business revenue from Part VIII, column (C), line 12. **b** Net unrelated business taxable income from Form 990-T, line 34 -15,702 7b **Prior Year Current Year** 6,818,504 3,795,773 Contributions and grants (Part VIII, line 1h) . 9 Program service revenue (Part VIII, line 2g) . 447,912 458,367 Investment income (Part VIII, column (A), lines 3, 4, and 7d) $\,$. 10 853,760 1,030,370 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 17,736 14,786 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 8,137,912 5,299,296 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . 4,578,375 3,608,637 14 Benefits paid to or for members (Part IX, column (A), line 4) . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 1,103,046 1,178,586 **Expenses** 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) . 0 b Total fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright \frac{172,875}{}$ 745,035 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 725.861 6,407,282 5,532,258 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 1,730,630 -232,962 19 Revenue less expenses Subtract line 18 from line 12 . t Assets or id Balances **Beginning of Current End of Year** Year 20 Total assets (Part X, line 16) . 55,107,611 57,232,868 21 Total liabilities (Part X, line 26) 2,844,553 2,895,427 22 Net assets or fund balances Subtract line 21 from line 20 52,212,184 54,388,315 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2013-10-10 Signature of officer Sign

For Paperwork Reduction Act Notice, see the separate instructions.

200

Firm's name FIEBIGER SWANSON WEST & CO

Firm's address ► 2537 SOUTH UNIVERSITY DRIVE SUITE

FARGO, ND 58103 May the IRS discuss this return with the preparer shown above? (see instructions) .

Preparer's signature

NANCY STRAW PRESIDENT Type or print name and title

Print/Type preparer's name RALPH A HANSEN

Here

Paid

Preparer

Use Only

Check Γ

self-employed

Firm's EIN 🟲 41-6134264

Phone no (701) 280-2100

P00010050

Date

✓ Yes ☐ No

Form	990 (2012)					Page 2				
Par		nt of Program Serv								
	Check if Sc	hedule O contains a res	oonse to any q	uestion in this Part III		· · · · · · · · · · · · · · · · · · ·				
1	Briefly describe th	ne organization's missior	ı							
					GRAMS, AND TECHNICAL ASS TE A BETTER TOMORROW	SISTANCE VISION OF				
2	Did the organization the prior Form 990		ant program s	ervices during the year	which were not listed on	┌ Yes ┌ No				
	If "Yes," describe	these new services on S	chedule O							
3	=	Did the organization cease conducting, or make significant changes in how it conducts, any program services?								
	If "Yes," describe	If "Yes," describe these changes on Schedule O								
4	expenses Section	, 5) organization	s are required to report	ree largest program services, a the amount of grants and alloc	•				
4a	(Code) (Expenses \$	1,716,520	ıncludıng grants of \$	1,009,284) (Revenue \$	1,142,917)				
		R FAMILIESASSISTING WORKE BARRIERS TO ECONOMIC SU		SKILLS THAT ENABLE THEM	TO EARN A LIVABLE WAGE, HELPING V	VORKERS AND THEIR				
4b	(Code) (Expenses \$	2,738,719	ıncludıng grants of \$	2,559,103) (Revenue \$	2,625,743)				
		THE REGION ASSISTING COMM ECONOMIC AND SOCIAL VIAB		E GREATER REGION IN DEVE	LOPING THE CAPACITIES NECESSARY	TO ADDRESS PRIORITY NEEDS				
4c	(Code) (Expenses \$	335,830	ıncludıng grants of \$) (Revenue \$	315,160)				
		OYMENT ASSISTING FAMILIES ITY JOBS AND SELF-EMPLOYM			ONS BY FOSTERING AND SUPPORTING	THE CREATION AND				
4d	Other program se	ervices (Describe in Sch	edule O)							
	(Expenses \$	ınc	luding grants o	of \$) (Revenue \$)				

4,791,069

Total program service expenses ▶

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			No
8	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II L Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	7		No
	complete Schedule D, Part III 😼	8		110
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V^{\bullet}	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170 (b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments			No
15	valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)			No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form	990 (2012)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

GI I	Statements Regarding Other 1R5 Fillings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	. l No
ı	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 149		. 03	.40
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
:	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c		
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the erganization have unrelated business gross income of \$1,000 or more during the year?	22	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3a 3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	30	1 es	
•	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
)	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N c
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	 E		
	Does the organization have applied gross resourts that are normally greater than \$1.00,000, and did the	5c		N.I
•	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
)	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	-		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
ı	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	[
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Form 990 (2012) Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Rody and Management

				Yes	No			
1 a	Enter the number of voting members of the governing body at the end of the tax year	13						
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent	12						
2	Did any officer, director, trustee, or key employee have a family relationship or a busines other officer, director, trustee, or key employee?	s relationship with any	2		No			
3	Did the organization delegate control over management duties customarily performed by supervision of officers, directors or trustees, or key employees to a management compan		3		No			
4	Did the organization make any significant changes to its governing documents since the filed?	prior Form 990 was	4		No			
5	Did the organization become aware during the year of a significant diversion of the organi	zation's assets? .	5		Νo			
6	Did the organization have members or stockholders?		6		No			
	Did the organization have members, stockholders, or other persons who had the power to more members of the governing body?	elect or appoint one or	7a		No			
	Are any governance decisions of the organization reserved to (or subject to approval by) or persons other than the governing body?		7b		No 			
	year by the following	indertaken during the						
а	The governing body?		8a	Yes				
b	Each committee with authority to act on behalf of the governing body?		8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		9		N o			
Se			eveni	ıe Code	e.)			
Se	ection B. Policies (This Section B requests information about policies not requ		evenu					
	ection B. Policies (This Section B requests information about policies not requ	ired by the Internal R		ue Code Yes	No			
10a	Did the organization have local chapters, branches, or affiliates?	ired by the Internal R	evenu 10a					
10a b	Did the organization have local chapters, branches, or affiliates?	ired by the Internal R s of such chapters, exempt purposes?			No			
10a b 11a	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes?	10a		No			
10a b 11a	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes?	10a 10b	Yes	No			
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing	10a 10b	Yes	No			
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? Verning body before filing	10a 10b 11a	Yes	No			
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing	10a 10b 11a	Yes Yes	No			
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing	10a 10b 11a 12a 12b	Yes Yes Yes	No			
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing 990 erests that could give policy? If "Yes," describe	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes	No			
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No			
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No			
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing erests that could give poolicy? If "Yes," describe nd approval by iberation and decision?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No			
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing erests that could give poolicy? If "Yes," describe nd approval by iberation and decision?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No			
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing erests that could give poolicy? If "Yes," describe nd approval by iberation and decision?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No			
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing 990 erests that could give policy? If "Yes," describe nd approval by iberation and decision? nilar arrangement with a	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No			
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	s of such chapters, exempt purposes? verning body before filing erests that could give poolicy? If "Yes," describe ntd approval by iberation and decision? nto evaluate its ps to safeguard the	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	No No			

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed►MN
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►MANAGEMENT 1000 WESTERN AVENUE FERGUS FALLS, MN (218) 739-2239

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ♦ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations
(1) CHERI JOHNSON	50	×						0	0	0
DIRECTOR										
(2) JOHN MACFARLANE	50	x						0	0	0
DIRECTOR								Ŭ		
(3) REBECCA WORNER	50	x		×				o	0	0
TREASURER		_ ^		^				Ü	ŭ	
(4) MELISSA PERSING	50	Г.,		,						
SECRETARY		Х		X				0	0	0
(5) MIKE REESE	50									_
CHAIRPERSON		Х		Х				0	0	0
(6) DAVID NELSON	50									
VICE-CHAIRPERSON		Х		Х				0	0	0
(7) DEAN SIMPSON	50									
		х						0	0	0
DIRECTOR (8) LATRESSE SNEAD	50									
	50	х						0	0	0
DIRECTOR										
(9) JERRY ARNESON	50	x						o	0	0
DIRECTOR										
(10) AMY COLEY	50	x						0	0	0
DIRECTOR								, and the second		
(11) DAN ELLISON	50	x						0	0	0
DIRECTOR		_ ^						Ö	Ü	
(12) MERLE WAGNER	50	,,								
DIRECTOR		Х						0	0	0
(13) DAN THORSON	50									_
DIRECTOR		Х						0	0	0
(14) NANCY STRAW	40 00									
PRESIDENT				Х				129,823	0	15,344
	ı	1				i		i		

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					i	(D) Reportable compensation from the organization (W-		(E) Reportable compensation from related organizations (W-		(F) Estima mount o compens from t	ted f other ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		rganizati relate organiza	ed
1b	Sub-Total							<u></u>						
C	Total from continuation shee		ection A	Α.	•		_	•				+		
d	Total (add lines 1b and 1c) .	•						Þ		129,823		0		15,344
2	Total number of individuals (ii \$100,000 of reportable comp						d abov	e) w	ho receive	d more th	nan			
													Yes	No
3	Did the organization list any f on line 1a? <i>If</i> "Yes," complete:						emplo	yee,	or highes	t compen	sated employee	_		NI -
4	For any individual listed on lin organization and related organ	ne 1a, is the sum	of repo	rtabl	e co	mpe						3		No
5	Did any person listed on line : services rendered to the orga									anızatıon	or individual for	5		No No
											L			110
<u>S</u>	Complete this table for your fi compensation from the organi	ve highest comp											tav vear	
		(A) Name and business		acion	101	cire c	arena	ar ye	ar chang		(B) cription of services	113	(C Comper)
												\exists		
												\blacksquare		
2	Total number of independent co	ontractors (inclu	dına but	t not	lımıt	ed to	o those	e list	ed above)	who rece	ived more than	7		

\$100,000 of compensation from the organization $\blacktriangleright 0$

Form 99								Page 9
Part V	411		o f Revenue ule O contains a respo	<u>nse to any</u> question i	n this Part VIII .		<u></u>	<u>.</u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
~ <u>~</u>	1a	Federated cam	paigns 1a					
ant	ь	Membership du	es 1b					
يَ ق	С	Fundraising eve	ents 1c					
iffs,	d	Related organiz	zations 1d					
n, G	e	Government grant		368,084				
ons Sir	f	All other contribute	ons, gifts, grants, and 1f					
int her	'	sımılar amounts no	ot included above					
真	g	Noncash contributi 1a-1f \$	ons included in lines					
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines	s 1 a - 1 f	🗼	3,795,773			
				Business Code				
euc	2a	LOAN INTEREST RI	EVENUE	900099	341,516	341,516		
Re	ь	LOAN ORIGINATION	N & OTHER FEES	900099	116,851	116,851		
Program Serwoe Revenue	С							
A. T.	d							
Ē	е							
<u>2</u>	f	All other progra	am service revenue					
Ě	g	Total. Add lines	s 2a-2f		458,367			
	3		ome (including dividen		704,292			704,292
	4		ar amounts) stment of tax-exempt bond	-	, , , , , ,			7 3 1,23 2
	5							
		•	(ı) Real	(II) Personal				
	6a	Gross rents						
	ь	Less rental expenses						
	С	Rental income or (loss)						
	d	, ,	me or (loss)					
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	9,540,249	4,950				
	ь	Less cost or other basis and	9,218,268	853				
		sales expenses Gain or (loss)	321,981	4,097				
	d d		(ss)	· · ·	326,078			326,078
ine	8a	Gross income fevents (not inc	rom fundraising luding					
Other Revenue		of contributions See Part IV, lir	s reported on line 1c) ne 18 a	58,206				
ф			penses b	27,718	25.12		ı	85.1 -1
ō	c 9a	Gross income f	(loss) from fundraising rom gaming activities ne 19	events 🛌	30,488			30,488
	_	1 a a a d t -	a noncos h					
	b c		penses b (loss) from gamıng actı					
	10a	Gross sales of returns and allo	inventory, less owances .					
	Ь	Less cost of a	a oods sold b					
			(loss) from sales of inv	entory 🛌				
		Miscellaneou		Business Code				
		EQUITY INVE	STMENT INCOME	900099	-15,702		-15,702	
	b							
	l 4	All other rays						
	d e	All other reven Total. Add lines		🕨				
	12				-15,702			
	**	rocar revenue.	See Instructions .	· · · · •	5,299,296	458.367	-15.702	1.060.858

5,299,296

Form 990 (2012) Page 10								
	Statement of Functional Expenses							
Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns All			olete column (A)				
	Check if Schedule O contains a response to any question in this Pa		(B)	(c)	<u> </u> (D)			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses			
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	3,608,637	3,608,637					
2	Grants and other assistance to individuals in the United States See Part IV, line 22		, ,					
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors, trustees, and key employees	145,168	72,584	72,584				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$							
7	Other salaries and wages	773,466	433,309	178,359	161,798			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)							
9	Other employee benefits	192,388	122,293	70,095				
10	Payroll taxes	67,564	40,407	27,157				
11	Fees for services (non-employees)							
а	Management	37,665	37,238	427				
b	Legal	13,613	6,597	7,016				
С	Accounting	20,000	10,207	9,793				
d	Lobbying							
e	Professional fundraising services See Part IV, line 17							
f	Investment management fees							
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	98,854	90,231	8,623				
12	Advertising and promotion	53,831	29,638	24,193				
13	Office expenses	29,190	20,246	 				
14	Information technology	33,065	16,045	 				
15	Royalties	33,000	19,615	17,020				
16	Occupancy	54,554	26,437	28,117				
17	Travel	51,180	42,788	8,392				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	31,100	12,700	0,332				
19	Conferences, conventions, and meetings	54,089	27,991	26,098				
20	Interest	50,989	28,887	22,102				
21	Payments to affiliates							
22	Depreciation, depletion, and amortization	56,313	27,289	29,024				
23	Insurance	18,019	8,732	9,287				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)							
а	MISCELLANEOUS	137,227	133,390	3,837				
b	EDUCATIONAL TRAINING	22,624	8,598	2,949	11,077			
c	MAINTENANCE AND REPAIRS	16,200	3,193	13,007				
d	DUES AND SUBSCRIPTIONS	5,323	4,033	1,290				
e	All other expenses	-7,701	-7,701					
25	Total functional expenses. Add lines 1 through 24e	5,532,258	4,791,069	568,314	172,875			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)							

Part X Balance Sheet

Par	τX	Check if Schedule O contains a response to any question in this	s Part	×					
					(A) Beginning of year		(B) End of year		
	1	Cash—non-interest-bearing			1,584,078	1	1,251,547		
	2	Savings and temporary cash investments			41,549,087	2	44,848,893		
	3	Pledges and grants receivable, net			4,270,900	3	3,133,549		
	4	Accounts receivable, net			1,030	4	506		
	5	Loans and other receivables from current and former officers, demployees, and highest compensated employees. Complete Paschedule L	art II o	f		5			
Assets	6	Loans and other receivables from other disqualified persons (at $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary errorganizations (see instructions) Complete Part II of Schedule	contrib mploye	utıng employers		6			
88	7	Notes and loans receivable, net			5,190,174	7	5.026.692		
4	8	Inventories for sale or use			3,133,111	8	3,323,332		
	9	Prepaid expenses and deferred charges			10,922	9	2,733		
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D		1,910,944					
	Ь	Less accumulated depreciation	10b	699,693	1,235,635	10c	1,211,251		
	11	·	restments—publicly traded securities						
	12	Investments—other securities See Part IV, line 11	1,183,997	12	1,682,637				
	13	Investments—program-related See Part IV, line 11			<u> </u>	13	<u> </u>		
	14	Intangible assets				14			
	15	Other assets See Part IV, line 11			81,788	15	75,060		
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			55,107,611	16	57,232,868		
	17	Accounts payable and accrued expenses			88,932	17	136,387		
	18	Grants payable	893.040	18	863,046				
	19	Deferred revenue			333,313	19	333,513		
	20	Tax-exempt bond liabilities				20			
	21	Escrow or custodial account liability Complete Part IV of Sche				21			
lities	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disquality	ors, trı			21			
Liabiliti		persons Complete Part II of Schedule L				22			
ï	23	Secured mortgages and notes payable to unrelated third partie			671,194	23	616,398		
	24	Unsecured notes and loans payable to unrelated third parties			897,538	24	859,329		
	25	Other liabilities (including federal income tax, payables to related and other liabilities not included on lines 17-24) Complete Pa	ted thi	d parties,					
		D			344,723	25	369,393		
	26	Total liabilities. Add lines 17 through 25			2,895,427	26	2,844,553		
S e S		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	▽ and	complete					
ลม	27	Unrestricted net assets			35,870,703	27	37,600,351		
ල ස	28	Temporarily restricted net assets				28			
Ξ	29	Permanently restricted net assets			16,341,481	29	16,787,964		
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check he	ere ►	┌─ and					
5		complete lines 30 through 34.							
	30	Capital stock or trust principal, or current funds				30			
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31			
	32	Retained earnings, endowment, accumulated income, or other f				32			
Ř	33	Total net assets or fund balances			52,212,184	33	54,388,315		
	34	Total liabilities and net assets/fund balances			55,107,611	34	57,232,868		

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI						
	, , , , , , , , , , , , , , , , , , , ,						
1	Total revenue (must equal Part VIII, column (A), line 12)	1		5,2	299,296		
2	Total expenses (must equal Part IX, column (A), line 25)	2		5,5	32,258		
3	Revenue less expenses Subtract line 2 from line 1	3		-2	232,962		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			212,184		
5	Net unrealized gains (losses) on investments	5			.33,763		
6	Donated services and use of facilities	6			,		
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Table Tabl						
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			-24,670 388,315		
Par	rt XIII Financial Statements and Reporting				•		
	Check if Schedule O contains a response to any question in this Part XII				. 🔽		
				Yes	No		
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	ewed on					
	Separate basis Consolidated basis Both consolidated and separate basis				1		
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate					
	Separate basis Consolidated basis Both consolidated and separate basis				1		
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes			
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	ın			ı:		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	За	Yes			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes			

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As Filed Data -

DLN: 93493290006203

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

WEST CENTRAL INITIATIVE

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

									36-34534			
	rt I			blic Charity Sta						structions	5.	
The c	rganı	zatıon ıs	not a privat	e foundation becaus	eitis (Forl	ınes 1 throu	ıgh 11, check	only one be	ox)			
1	Γ	A chur	ch, conventi	on of churches, or a	ssociation of	churches d	escribed in s e	ection 170(l	o)(1)(A)(i).			
2	Γ	A scho	ol described	in section 170(b)(1	l)(A)(ii). (At	tach Sched	ule E)					
3	Γ	A hosp	ıtal or a coo	perative hospital se	rvice organiz	ation descr	ıbed ın sectio	n 170(b)(1)	(A)(iii).			
4	Γ	A medi	cal researcl	n organization operat	ted ın conjun	ction with a	hospital desc	cribed in sec	tion 170(b)(1)(A)(iii).	Enter the	
	_	hospita	ıl's name, cı	ty, and state								
5	ı	_	•	erated for the benefi	-	or universi	ty owned or o	perated by a	a government	al unit desc	cribed in	
	_			A)(iv). (Complete P	•							
6		A feder	al, state, or	local government or	government	al unit desc	rıbed ın secti	on 170(b)(1	L)(A)(v).			
7	굣			at normally receives			support from	a governme	ental unit or fi	om the gen	eral public	
0	_			on 170(b)(1)(A)(vi). described in sectior			nnlata Dart II					
8 9	<u> </u>			at normally receives					utions mam	harchin faa	and groce	
9	,	_		ities related to its ex					· ·	· ·	-	
				oss investment inco	· ·	=						
		•						•		tax) II o i i i bi	usillesses	
10	_	•	-	janization after June	•			•	-			
10	<u> </u>	_		ganized and operated	•		•		. , , ,			
11	ı			ganized and operated ly supported organiz								
				bes the type of supp						ee section .	oos(a)(S). Check	
				b						n-function	ally integrated	
e	\sqcap			ox, I certify that the								
				on managers and ot	her than one	or more pub	olicly support	ed organizat	tions describ	ed in sectio	n 509(a)(1) or	
_			1509(a)(2)									
f			rganization this box	received a written de	etermination	from the IR	S that it is a	lype I, lyp	e II, or Type	III support	ing organization,	
g				2006, has the organi	ızatıon accer	ted any gift	or contribution	on from anv	of the		'	
3			g persons?	,.		, 3		- · · · · · · · · · · · · · · · · · · ·				
		(i) A p	erson who d	irectly or indirectly o	ontrols, eith	er alone or t	together with	persons de	scribed in (ii)		Yes No	
		and (III) below, the	governing body of th	e supported	organızatıoı	n?			119	g(i)	
		(ii) A fa	amıly memb	er of a person descr	ıbed ın (ı) abı	ove?				11g	ı(ii)	
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			11g	(iii)	
h		Provide	the follown	ng information about	the supporte	ed organizat	ıon(s)					
	i) Nam		(ii) EIN	(iii) Type of	(iv) Is t	he	(v) Did you		(vi) Is		(vii) A mount of	
	suppor			organization	organizati		the organiz		organizati		monetary	
10	ganiza	ation		(described on lines 1- 9 above	col (i) list		ın col (i) o suppor		col (i) org		support	
				or IRC section	your gove docume		Suppor	('	III tile 0	3 '		
				(see	35641116							
				instructions))	Yes	No	Yes	No	Yes No			
					1.63	140	1 63	140	1 63	140		
T-4-												

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A Public Support

_	Part III. If the organiza	tion rails to qu	alliy under the t	esis listea delo	w, piease com	piete Part III.)					
	ection A. Public Support	1	 	Т	Т	Т					
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total				
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	4,126,134	5,623,808	3,712,103	6,818,504	3,795,772	24,076,321				
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf										
3	The value of services or facilities furnished by a governmental unit to the organization without charge										
4 5	Total. Add lines 1 through 3 The portion of total contributions	4,126,134	5,623,808	3,712,103	6,818,504	3,795,772	24,076,321				
	by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column						7,016,582				
6	(f) Public support. Subtract line 5 from line 4						17,059,739				
_	ection B. Total Support										
Cale	endar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total				
7	Amounts from line 4	4,126,134	5,623,808	3,712,103	6,818,504	3,795,772	24,076,321				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,843,776	1,359,875	1,841,933	853,760	1,030,370	6,929,714				
9	Net income from unrelated business activities, whether or not the business is regularly carried on	-136,156	-108,961	2,677	4,653	-15,702	-253,489				
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)										
11	Total support (Add lines 7 through 10)						30,752,546				
12	Gross receipts from related activities	, ,	•			12	2,543,837				
13	First five years. If the Form 990 is this box and stop here	<u> </u>	<u> </u>		•	· · · · — -	zation, check				
14	Public support percentage for 2012			11, column (f))		14	55 470 %				
15	Public support percentage for 2011	•	. ,	, , , , , ,		15	57 250 %				
	33 1/3% support test—2012. If the	•	•	on line 13 and lii	ne 14 is 33 i/3% i						
	and stop here. The organization qua	lifies as a public	ly supported orgar	nızatıon			► ▼				
b	33 1/3% support test—2011. If the				and line 15 is 33	1/3% or more, che					
17a	box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.										
b	10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here.										
18	Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.										

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			12		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	16					
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493290006203

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** WEST CENTRAL INITIATIVE 36-3453471 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

	hedule C (Form 990 or 990-EZ) 2012 art II-A Complete if the organization under section 501(h)).	n is exempt under	section 501(d	c)(3) and file	ed Form 5768	Page 2 (election
	Check If the filing organization belongs to expenses, and share of excess lobl Check If the filing organization checked bo	bying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying I (The term "expenditures" means a		l.)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	opinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)			(
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)			(
f	Lobbying nontaxable amount Enter the amount columns		(
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	00				
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of li	ne 1f)			(
h	Subtract line 1g from line 1a If zero or less, ent					
i	Subtract line 1f from line 1c If zero or less, ente					
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file I	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year A (Some organizations that made a columns below. See t		ection do not	have to com		ne five
	Lobbying Exp	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

f Grassroots lobbying expenditures

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has Not filed Form 5768 (election under section 501(h)).	ОТ			7 0	ge S
For a	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a	1)		(b)	
activ		Yes	No	1	Amoun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	O ther activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 505(c)(6).	01(c))(5), (or s		
_			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		L	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 505(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier Return Reference Explanation

DLN: 93493290006203

OMB No 1545-0047

Open to Public

Inspection

(Form 990)

SCHEDULE D

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Supplemental Financial Statements

Name of the organization

	THE OF THE OFGANIZATION ST CENTRAL INITIATIVE		Emp	noyer identii icat	ion numbe	я	
			36-3453471				
Pa	organizations Maintaining Donor Ad organization answered "Yes" to Form 990		nds	or Accounts.	Complet	e if the	
		(a) Donor advised funds		(b) Funds and o	ther accou	ınts	
	Total number at end of year	4					
	Aggregate contributions to (during year)	50,000					
	Aggregate grants from (during year)	167,050					
	Aggregate value at end of year	1,442,985					
	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		radv	ısed	✓ Yes	┌ No	
	Did the organization inform all grantees, donors, and oused only for charitable purposes and not for the bene conferring impermissible private benefit?				✓ Yes	⊏ No	
)a	rt II Conservation Easements. Complete	f the organization answered "Yes" to	Forr	 n 990 Part IV			
	Purpose(s) of conservation easements held by the order Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held	n or education) Preservation of an Preservation of a c	ertıfıe	d historic structi	ure		
	easement on the last day of the tax year	Г					
_	Total number of conservation easements	-	2-	Held at the E	<u>:na or the</u>	Year	
a		-	2a				
b	Total acreage restricted by conservation easements		2b				
C	Number of conservation easements on a certified hist	` '	2c				
d	Number of conservation easements included in (c) ac historic structure listed in the National Register	L	2d				
	Number of conservation easements modified, transfer	rred, released, extinguished, or terminated	d by th	ne organization d	uring		
	the tax year ►						
	Number of states where property subject to conserva	tion easement is located 🛌					
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		ling of	f violations, and	┌ Yes	┌ No	
	Staff and volunteer hours devoted to monitoring, insper	ecting, and enforcing conservation easem	ents (during the year			
	A mount of expenses incurred in monitoring, inspectin	g, and enforcing conservation easements	durın	g the year			
	▶ \$	g, and emercing content and medicine me		g ,			
	Does each conservation easement reported on line 2 and section 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sect	ion 1	70(h)(4)(B)(ı)	┌ Yes	┌ No	
	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easem	he footnote to the organization's financial	-	•			
ar	Organizations Maintaining Collection Complete if the organization answered "		r Ot	her Similar A	ssets.		
а	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide, in Part XIII, the text of the footnote	116 (ASC 958), not to report in its reven ets held for public exhibition, education, o	rrese	earch in furtherar			
b	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide the following amounts relating to the	ets held for public exhibition, education, o				ıc	
	(i) Revenues included in Form 990, Part VIII, line 1			► \$			
	(ii) Assets included in Form 990, Part X			. <u></u>			
	If the organization received or held works of art, histo	rical traggiros, or other complete seets for	r fina-	F ₽	o the		
	following amounts required to be reported under SFAS		iiilali	.c.a. gam, provide	= CIIC		

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

	Using the ergonization's equipation access										<u>ntınued)</u>
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recoi	ras, cn -			-		significant us	e or it	S	
а	Public exhibition		d	ı	Loan or exc	hange progra	ams				
b	Scholarly research		e	Γ	Other						
C	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	aın hov	w they	further the o	organization'	s exe	empt purpose	ın		
5	During the year, did the organization solicit							lar	_		_
	assets to be sold to raise funds rather than t							". =	<u> </u>	es	│ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					n answered	1 "YE	es" to Form	990,		
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interm	ediary	for co	ntrıbutıons	or other ass	ets n	ot	┌ Y	es	┌ No
b	If "Yes," explain the arrangement in Part XI	I and complete the	follow	ving ta	ble	_					
							_	Α	moun	t	
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year					<u> </u>	1e				
f	Ending balance						1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?						┌ Y	es	☐ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	expla	nation	has been p	rovided in P	art X	III			Γ
Pa	rt V Endowment Funds. Complete							: IV, line 10			
		(a)Current year	(b)	Prior yea			(d) ⊤	hree years back			ars back
1a	Beginning of year balance	25,834,685			5,441	22,582,503		20,388,298		2.	3,055,976
b	Contributions	447,411		19	9,133	805,542		532,737			964,424
С	Net investment earnings, gains, and losses	2,739,471		-14	7,402	3,650,749		2,549,298		-;	2,871,082
d	Grants or scholarships										
e	Other expenditures for facilities and programs	879,065		37	2,487	883,353		887,830			761,020
f	Administrative expenses										
g	End of year balance	28,142,502		25,83	4,685	26,155,441		22,582,503		2	0,388,298
2	Provide the estimated percentage of the cur	rent year end balan	ce (lın	e 1g, d	column (a))	held as					
а	Board designated or quasi-endowment ►	40 000 %									
b	Permanent endowment ► 60 000 %										
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%									
За	Are there endowment funds not in the posse	ssion of the organiz	ation t	that ar	e held and a	admınıstered	for t	:he	_		
	organization by (i) unrelated organizations							3-	(i)	Yes	No No
	(ii) related organizations						•	<u> </u>	(ii) (ii)		No
b	If "Yes" to 3a(II), are the related organization						• •		b		
4	Describe in Part XIII the intended uses of the	•									
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa	irt X,	lıne 10.						
	Description of property				Cost or other (investment)	(b) Cost or ot basis (othe		(c) Accumulate depreciation	d (d) Boo	ok value
1a	_and			1	92,807	155,	000				247,807
b I	Buildings					1,297,	-	413,0	12		884,896
c I	_easehold improvements						580	7,1	.43		17,437
d I	Equipment					340,	649	279,5			61,111
e (Other										

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
(a) Description of security or category	(b)Book value	(c) Method	d of valuation
(including name of security)		Cost or end-of-	year market value
(1)Financial derivatives			
(2)Closely-held equity interests Other			
Other			
	•		
Part VIII Investments—Program Related. Se			1 - 6 1
(a) Description of investment type	(b) Book value		d of valuation year market value
		000000000000000000000000000000000000000	, , , , , , , , , , , , , , , , , , , ,
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. See Form 990, Part X, II	ne 15.		
(a) Descri	ption		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	-)	<u> </u>	
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of liability	(b) Book value		
	(-,		
Federal income taxes	260 202		
AGENCY FUNDS	369,393		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	369,393		
2 Fin 48 (ASC 740) Footnote In Part XIII provide the tex		nization's financial statem	ants that raparts the

Par	TXII Reconciliation of Revenue per Audited Financial Statements With Revenue p	<u>er Reti</u>	urn
1	Total revenue, gains, and other support per audited financial statements	1	7,686,049
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	2,775,822
3	Subtract line 2e from line 1	3	4,910,227
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	389,069
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	5,299,296
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	eturn
1	Total expenses and losses per audited financial statements	1	5,509,918
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	27,718
3	Subtract line 2e from line 1	3	5,482,200
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	50,058
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	5,532,258

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	TO FUND THE ORGANIZATION'S PROGRAMS IN THEIR REGION
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		ACCORDING TO GAAP, WCI IS REQUIRED TO RECORD A LIABILITY FOR UNCERTAIN TAX POSITIONS WHEN IT IS PROBABLE THAT A LOSS HAS BEEN INCURRED AND THE AMOUNT CAN BE REASONABLY ESTIMATED AS OF JUNE 30, 2013, NO SUCH LIABILITY EXISTED MANAGEMENT WILL CONTINUALLY EVALUATE EXPIRING STATUTES OF LIMITATIONS, AUDITS, PROPOSED SETTLEMENTS, CHANGES IN TAX LAW, AND NEW AUTHORITATIVE RULINGS
PART XI, LINE 2D - OTHER ADJUSTMENTS		TAX ENTRY TO CONVERT FROM BOOK TO TAX AMOUNT FOR INVESTMENT 314,341 FUNDRAISING AND AGENCY FUND ENTRY 27,718
PART XI, LINE 4B - OTHER ADJUSTMENTS		CONSULTANT AND MANAGEMENT FEES 48,566 AGENCY FUND ACTIVITY ENTRY 9,878 AGENCY FUND ACTIVITY ENTRY AND INVESTMENT TAX AMOUNT ADJUSTMENT 330,625
PART XII, LINE 2D - OTHER ADJUSTMENTS		FUNDRAISING EXPENSES 27,718
PART XII, LINE 4B - OTHER ADJUSTMENTS		CONSULTANT AND MANAGEMENT FEES 48,566 AGENCY FUND ACTIVITY ENTRY 1,492

DLN: 93493290006203

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Name of the organization

WEST CENTRAL INITIATIVE

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Employer identification number

						36-34534/1	
Pa	rt I Fundraising Act	ivities. Complete	If the o	rganızatı	ion answered "Yes" t	to Form 990, Part IV	, line 17.
1	Indicate whether the organ	ızatıon raısed funds	through aı	ny of the 1	following activities Che	eck all that apply	
а	Mail solicitations			е	Solicitation of non	-government grants	
b	Internet and email soli	citations		f	Solicitation of gov	ernment grants	
c	Phone solicitations			g	☐ Special fundraisin	g events	
d	☐ In-person solicitations						
2a	Did the organization have a or key employees listed in						Γ _{Yes} Γ _{No}
b	If "Yes," list the ten highes to be compensated at least			undraiser	rs) pursuant to agreeme	ents under which the fur	ndraiser is
	(i) Name and address of ındıvıdual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or rol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
			Yes	No			
	_			_			
Tota	ıl			-			
3	List all states in which the dicensing	organization is regis	tered or li	censed to	solicit funds or has be	en notified it is exempt	from registration or

Sche	dule	e G (Form 990 or 990-EZ) 2012				Page 2			
Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contribution						
		<u> </u>	(a) Event #1 FOUNDATION COMEDY NIGHT (event type)	(b) Event #2 SILENT AUCTION (event type)	(c) O ther events 5 (total number)	(d) Total events (add col (a) through col (c))			
Revenue	1	Gross receipts	14,067	8,665	35,474	58,206			
<u>₩</u>	3	Less Contributions Gross income (line 1 minus line 2)	14,067	8,665	35,474	58,206			
	4	Cash prizes							
မွာ	5	Noncash prizes							
Expenses	6	Rent/facility costs	582		2,071	2,653			
	7	Food and beverages .	3,080		10,304	13,384			
Direct	8	Entertainment	3,350		7,507	10,857			
Δ	9	Other direct expenses .		824		824			
	10 Direct expense summary Add lines 4 through 9 in column (d)								
	11	Net income summary Combine lii				30,488			
Par	t II	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir	ganızatıon answered ' ne 6a.	'Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than			
Revenue			(a) Bingo	(b) Pull tabs/Instant oingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))			
<u>R</u>	1	Gross revenue							
Ses	2	Cash prizes							
X	3	Non-cash prizes							
Direct Expenses	4	Rent/facility costs							
鱼	5	Other direct expenses							
	6	Volunteer labor	Г Yes	┌ Yes	☐ Yes ☐ No				
	7	Direct expense summary Add lines	s 2 through 5 ın column (d	1)					
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	mn (d)					
9 a b	Ist	ter the state(s) in which the organiza the organization licensed to operate 'No," explain	gamıng activities in each	of these states?		. 「Yes 「No			
10a b		re any of the organization's gaming l	ıcenses revoked, suspen	ded or terminated during	the tax year?				

70ES	the organization operate gaining	activities with nonlinelinders		· · I Yes I No
.2		neficiary or trustee of a trust or a men		
	formed to administer charitable o	gaming?		· · · · Fyes F No
.3	Indicate the percentage of gamir	ng activity operated in		
а	The organization's facility			13a
b	An outside facility			13b
.4	Enter the name and address of th	ne person who prepares the organizati	on's gaming/special events books	and records
	Name 🟲			
	Address 🟲			
	revenue?	ntract with a third party from whom the		
	amount of gaming revenue retain	ed by the third party 🟲 \$		
С	If "Yes," enter name and address	s of the third party		
	Name 🕨			
	Address ▶			
. 6	Gaming manager information			
	Name 🟲			
	Gaming manager compensation	\$ \$		
	Description of services provided	>		
	☐ Director/officer	Employee	Independent contractor	
.7	Mandatory distributions			
а	Is the organization required unde	er state law to make charitable distrib	utions from the gaming proceeds to	
	retain the state gaming license?			$\Gamma_{Yes} \Gamma_{No}$
b	Enter the amount of distributions	required under state law distributed	to other exempt organizations or sp	ent
	<u> </u>	activities during the tax year 🟲 🖇		
Par	columns (III) and (v), a	mation. Complete this part to pi and Part III, lines 9, 9b, 10b, 15b ditional information (see instruct	, 15c, 16, and 17b, as applical	
	Identifier	Return Reference	Explana	tion

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Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

DLN: 93493290006203

Open to Public

Department of the Treasury

Schedule I

(Form 990)

► Attach to Form 990

Name of the organization						Employer identificati	on number
WEST CENTRAL INITIATIVE						36-3453471	
Part I General Informatio							
 Does the organization maintain the selection criteria used to aw Describe in Part IV the organization 	vard the grants or as ation's procedures fo	sistance? or monitoring the use o	f grant funds in the Unite	d States			₹ Yes ☐
Form 990, Part IV, line							es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Addıtıonal Data Table							
2 Enter total number of section 50			ed in the line 1 table .			▶	35

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line	22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d) A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) HUMANITARIAN ASSISTANCE	7	73,097			
Part IV Supplemental Informa	tion.				

Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 ORGANIZATIONS MUST SUBMIT REPORTS ON THE USE OF THE GRANT FUNDS WCI PROGRAM STAFF EVALUATE REPORTS AND COMMUNICATE WITH ORGANIZATIONS TO ENSURE PROPER USE GRANTS OVER \$7,500 MUST HAVE BOARD APPROVAL
<u> </u>		

Schedule I (Form 990) 2012

Software ID: **Software Version:**

EIN: 36-3453471

Name: WEST CENTRAL INITIATIVE

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments	and Organizations in the United States
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Form 990,Schedule I, Par (a) Name and address of organization or government	(b) EIN	(c) IRC Code section If applicable		(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALEXANDRIA PUBLIC SCHOOL1410 SOUTH MCKAY AVE SUITE 201 ALEXANDRIA,MN 56308	41-6000893	PUBLIC SCHOOL	978,550		other)		NEW BUILDING, GENERAL SUPPORT
ALEXANDRIA TECHNICAL AND COMMUNITY COLLEGE1601 JEFFERSON STREET ALEXANDRIA, MN 563083799	41-1687554	COLLEGE/UNIVERSITY	52,405				MANUFACTURING BOOT CAMP, MAINTENANCE TRAINING, SMALL BUSINESS CENTER, ROBOTICS GEAR UP
ANDERSON CENTER MANAGEMENT & BUSINESS DEVELOPMENT122 12TH AVE N STE 102 SAINT CLOUD, MN 563014892	41-1911774	501(C)(3)	10,000				TRAINING SCHOLARSHIPS
APPLE TREE DENTAL WESTRIDGE MALL 2001 WEST LINCOLN AVE SUITE 33 FERGUS FALLS, MN 56537	36-3411437	501(C)(3)	82,000				GENERAL SUPPORT
ASHBY PUBLIC SCHOOL DIST #261PO BOX 30 ASHBY,MN 563090030	41-6001359	PUBLIC SCHOOL	14,948				GENERAL SUPPORT
AUGSBURG COLLEGE2211 RIVERSIDE AVENUE MINNEAPOLIS,MN 55454	41-0694721	COLLEGE/UNIVERSITY	55,000				GENERAL SUPPORT
BARNESVILLE CHILD DAY CARE CENTERPO BOX 383 BARNESVILLE, MN 565140383	41-1276490	501(C)(3)	5,044				GENERAL SUPPORT
BATTLE LAKE PUBLIC SCHOOL402 SUMMIT STREET W BATTLE LAKE, MN 565154029	41-6002914	PUBLIC SCHOOL	5,293				GENERAL SUPPORT
BECKER COUNTY FOOD PANTRY INC1308 ROSSMAN AVENUE DETROIT LAKES, MN 565013829	36-3332912	501(C)(3)	12,198				GENERAL SUPPORT
CENTRAL MINNESOTA AREA HEALTH EDUCATION CENTER1414 COLLEGE WAY FERGUS FALLS, MN 56537	26-1397088	501(C)(3)	10,283				HEALTHCARE CAREER EXPLORATION
CHOKIO ALBERTA PUBLIC SCHOOLSPO BOX 68 CHOKIO,MN 562210068	41-0916699	PUBLIC SCHOOL	60,283				SHOP CLASS REMODEL, SWIMMING POOL, PLAYGROUND
CITY OF DEER CREEK106 MAIN AVE E PO BOX 272 DEER CREEK,MN 565270272	41-0952833	GOVERNMENT	15,000				BASEBALL FIELD
CITY OF MOORHEAD500 CENTER AVENUE PO BOX 0779 MOORHEAD, MN 565610779	41-6005386	GOVERNMENT	500,000				ECONOMIC DEVELOPMENT INCENTIVE PROGRAM
CITY OF OSAKIS14 NOKOMIS ST E PO BOX 486 OSAKIS,MN 563600486	41-6005443	GOVERNMENT	45,000				STORE FRONT REMODELING
CITY OF PERHAM125 2ND AVE NE PO BOX 130 PERHAM,MN 565730130	41-6005453	GOVERNMENT	5,500				BASEBALL FIELD
CLAY COUNTY SOCIAL SERVICES715 11TH STREET NORTH SUITE 502 MOORHEAD,MN 56560	41-6005775	GOVERNMENT	7,950				EARLY CHILDHOOD INITIATIVE
COUNCIL ON FOUNDATIONS2121 CRYSTAL DRIVE SUITE 700 ARLINGTON,VA 22202	13-6068327	501(C)(3)	5,180				GENERAL SUPPORT
DETROIT LAKES COMMUNITY & CULTURAL CENTER826 SUMMIT AVENUE DETROIT LAKES, MN 565012905	41-1970351	501(C)(3)	15,000				COMMUNITY CONNECTIONS, GENERAL SUPPORT
DETROIT LAKES PUBLIC LIBRARY1000 WASHINGTON AVE DETROIT LAKES,MN 56501	41-1416960	501(C)(3)	27,503				BUILDING UPGRADES
DETROIT LAKES PUBLIC SCHOOLS ADMINISTRATION CENTER 702 LAKE AVENUE PO BOX 766 DETROIT LAKES, MN 565020766	41-0971772	PUBLIC SCHOOL	12,880				GENERAL SUPPORT

Form 990,Schedule I, Par (a) Name and address of organization or government	r t II, Grants a ı (b) EIN	nd Other Assistance (c) IRC Code section if applicable	to Governments a (d) Amount of cash grant	and Organizations (e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal,	ates (g) Description of non-cash assistance	(h) Purpose of grant or assistance
DETROIT LAKES YOUTH HOCKEY ASSOCIATIONPO BOX 393 DETROIT LAKES, MN 56502	41-1449892	501(C)(3)	10,000		other)		GENERAL SUPPORT
DETROIT MOUNTAIN RECREATION AREA INCPO BOX 1039 DETROIT LAKES, MN 56502	27-2089583	501(C)(3)	7,769				REDEVELOPMENT PROJECT
DOLAND PUBLIC SCHOOLS405 NORTH HUMPHRY DRIVE PO BOX 385 DOLAND,SD 57436	46-6002902	PUBLIC SCHOOL	10,000				GENERAL SUPPORT
ELBOW LAKE FIRE DEPARTMENTPO BOX 55 ELBOW LAKE, MN 565310055	41-6005120	GOVERNMENT	27,000				EQUIPMENT
ENTERPRISE MINNESOTA SMALL BUSINESS DEVELOPMENT CENTER 901 8TH ST S MOORHEAD, MN 56562	41-1595930	501(C)(3)	303,420				WORKFORCE TRAINING
ESSENTIA HEALTH ST MARY'S1027 WASHINGTON AVE DETROIT LAKES,MN 56501	41-1620386	501(C)(3)	10,000				GENERAL SUPPORT
FARMINGTON YOUTH HOCKEY ASSOCIATIONPO BOX 223 FARMINGTON, MN 55024	41-1529207	501(C)(3)	25,000				ICE ARENA
FERGUS FALLS BAND BOOSTERSPO BOX 115 FERGUS FALLS, MN 56537	41-1653013	501(C)(3)	6,750				INAUGURATION PARADE TRIP
FERGUS FALLS COMMUNITY FOOD SHELF PO BOX 136 FERGUS FALLS, MN 565380136	41-1558108	501(C)(3)	6,750				GENERAL SUPPORT
FRIENDS OF THE PRAIRIE WETLANDS LEARNING CENTER602 STATE HIGHWAY 210 EAST PO BOX 229 FERGUS FALLS, MN 565380229	41-1699443	501(C)(3)	10,300				EAGLE SCOUT PROJECT, GENERAL SUPPORT
HANCOCK PUBLIC SCHOOL371 HANCOCK AVE PO BOX 367 HANCOCK,MN 562440367	41-6004130	PUBLIC SCHOOL	9,064				GENERAL SUPPORT
HOSPICE OF RED RIVER VALLEY1701 38TH ST SW SUITE 201 FARGO,ND 58102	45-0349152	501(C)(3)	20,000				GENERAL SUPPORT
LAKES & PRAIRIES COMMUNITY ACTION PARTNERSHIP715 11TH STREET N SUITE 402 MOORHEAD, MN 565602088	41-0905871	501(C)(3)	95,000				CHILD CARE AWARE CHILD CARE CONSULTATION, FAMILY ECONOMIC SUCCESS, STAFF TRAINING
LAKES COUNTRY SERVICE COOP1001 EAST MOUNT FAITH FERGUS FALLS, MN 56537	41-1285124	PUBLIC SCHOOL	43,000				ENGINEERING EDUCATION
LAKES CRISIS AND RESOURCE CENTERPO BOX 394 DETROIT LAKES,MN 565020394	41-1456433	501(C)(3)	35,000				GENERAL SUPPORT
MAHUBE-OTWA COMMUNITY ACTION PARTNERSHIP INC1125 WEST RIVER ROAD PO BOX 747 DETROIT LAKES, MN 565020747	41-6049474	501(C)(3)	14,250				TAXAIDE, WINTER CLOTHING, ORGANIZATION REDESIGN, GENERAL SUPPORT
MINNESOTA COUNCIL ON FOUNDATIONS100 PORTLAND AVENUE SUITE 225 MINNEAPOLIS, MN 554012575	41-1269275	501(C)(3)	7,250				GENERAL SUPPORT
MINNESOTA LAKES MARITIME MUSEUM206 BROADWAY PO BOX 1216	41-1967683	501(C)(3)	14,000				GENERAL SUPPORT
ALEXANDRIA,MN 56308 MINNESOTA PUBLIC RADIO901 SOUTH 8TH STREET MOORHEAD,MN 56562	41-0953924	501(C)(3)	5,460				GENERAL SUPPORT
MINNESOTA STATE COMMUNITY & TECHNICAL COLLEGE900 HIGHWAY 34 EAST DETROIT LAKES, MN 565012643	41-1687554	COLLEGE/UNIVERSITY	10,000				BUSINESS & ENTREPRENEURIAL SERVICES

Form 990,Schedule I, Par (a) Name and address of organization or government	rt II, Grants a	nd Other Assistance (c) IRC Code section If applicable	to Governments a (d) Amount of cash grant	and Organizations (e) Amount of non- cash assistance	s in the United Sta (f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MINNESOTA STATE COMMUNITY & TECHNICAL COLLEGE1900 28TH AVENUE SOUTH MOORHEAD, MN 565604899	41-1687554	COLLEGE/UNIVERSITY	30,140				HUMAN SERVICE WORKER PROGRAM
MINNEWASKA AREA SCHOOLS25122 STATE HIGHWAY 28 GLENWOOD, MN 563343390	41-1746974	PUBLIC SCHOOL	16,000				EARLY CHILDHOOD INITIATIVE, GENERAL SUPPORT
MINNEWASKA LAKER FOUNDATION25122 ST HWY 28 GLENWOOD,MN 56334	71-1041194	501(C)(3)	10,000				GENERAL SUPPORT
MN DEPARTMENT OF EMPLOYMENT & ECONOMIC DEVELOPMENT204 LAUREL STREET SUITE 21 BRAINERD, MN 56401	41-1681137	GOVERNMENT	31,304				ON THE JOB TRAINING BOOT CAMP
MORRIS AREA PUBLIC SCHOOLS201 S COLUMBIA AVE MORRIS,MN 562671543	41-6004129	PUBLIC SCHOOL	68,764				SCHOLARSHIPS, GENERAL SUPPORT
PERHAM DENT PUBLIC SCHOOLS200- 5TH ST SE PERHAM,MN 56573	41-6002934	PUBLIC SCHOOL	19,069				SCHOLARSHIPS, GENERAL SUPPORT
PERHAM HEALTH DISTRICT1000 CONEY STREET W PERHAM,MN 56573	41-1271856	501(C)(3)	6,409				GENERAL SUPPORT
PRODUCTIVE ALTERNATIVES INC1205 N TOWER ROAD FERGUS FALLS, MN 56537	41-0844951	501(C)(3)	26,000				ORGANIZATIONAL CAPACITY, GENERAL SUPPORT
RICHLAND AND WILKIN HEALTHY COMMUNITIES INC2400 ST FRANCIS DRIVE BRECKENRIDGE, MN 565201025	41-1961094	501(C)(3)	5,250				EARLY CHILDHOOD INITIATIVE, GENERAL SUPPORT
ROOSEVELT ELEMENTARY SCHOOL510 - 11TH AVE DETROIT LAKES,MN 56501	41-0971772	PUBLIC SCHOOL	8,000				ASSISTANCE FOR NEEDY CHILDREN
ROSSMAN ELEMENTARY SCHOOL1221 ROSSMAN AVE DETROIT LAKES,MN 56501	41-0971772	PUBLIC SCHOOL	7,000				ASSISTANCE FOR NEEDY CHILDREN
RURAL MINNESOTA CEP 803 ROOSEVELT AVE PO BOX 1108 DETROIT LAKES,MN 565021108	41-0942639	501(C)(3)	39,490				CAREER ADVISOR NETWORK, FOUNDATIONAL SKILLS PROGRAM, MN CAREERS SUPPLEMENT
ST FRANCIS HEALTHCARE CAMPUS2400 ST FRANCIS DRIVE BRECKENRIDGE, MN 565201025	41-0695598	501(C)(3)	10,000				EARLY CHILDHOOD INITIATIVE
ST JAMES EPISCOPAL CHURCH321 S LAKESIDE DR FERGUS FALLS, MN 56537	41-6032966	501(C)(3)	15,000				GENERAL SUPPORT
ST PAUL'S LUTHERAN CHURCH201 MAPLE STREET PO BOX 95 LOWRY, MN 56349	41-1313561	501(C)(3)	13,000				BUILDING
STEVENS COUNTY FOOD SHELF701 IOWA AVENUE MORRIS,MN 56267	41-1829830	501(C)(3)	5,657				GENERAL SUPPORT
UNITED WAY OF DOUGLAS & POPE COUNTIES503 HAWTHORNE STREET PO BOX 1148 ALEXANDRIA, MN 563081148	23-7450908	501(C)(3)	28,750				EARLY CHILDHOOD INITIATIVE, GENERAL SUPPORT
UNITED WAY OF OTTER TAIL COUNTY120 EAST WASHINGTON FERGUS FALLS, MN 565372823	41-0873718	501(C)(3)	33,500				EARLY CHILDHOOD INITIATIVE, GENERAL SUPPORT
UNIVERSITY OF MINNESOTA 305 HAECKER HALL 1364 ECKLES AVENUE AVENUE SAINT PAUL, MN 55108	41-6042488	COLLEGE/UNIVERSITY	50,650				DAIRY MANAGEMENT, BUSINESS RETENTION & EXPANSION
WEST CENTRAL DENTAL RESOURCES INC700 CEDAR STREET SUITE 44 ALEXANDRIA, MN 563081787	20-2417571	501(C)(3)	6,000				OUTREACH

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal other)	(g) Description of non-cash assistance l,	(h) Purpose of grant or assistance
WEST CENTRAL AREA SCHOOLS301 COUNTY ROAD 2 BARRETT,MN 563114500	41-1806563	PUBLIC SCHOOL	11,000				EARLY CHILDHOOD INITIATIVE, GENERAL SUPPORT
WEST CENTRAL RESEARCH & OUTREACH CENTER 46352 STATE HWY 329 MORRIS,MN 562670471	41-6007513	COLLEGE/UNIVERSITY	35,000				GARDEN PAVILLION
WEST CENTRAL SMALL BUSINESS DEVELOPMENT CENTER (WCSBDC)OFFUTT SCHOOL OF BUSINESS 1310 SOUTH 8TH ST GRANT CENTER 220 MOORHEAD, MN 56562	41-0693977	COLLEGE/UNIVERSITY	78,750				SMALL BUSINESS DEVELOPMENT CENTER
WHEATON AREA SCHOOLS 1700 3RD AVE SOUTH WHEATON,MN 56296	41-6004390	PUBLIC SCHOOL	32,500				PLAYGROUND, GENERAL SUPPORT
WHITE EARTH CHILD CARE PROGRAMPO BOX 418 WHITE EARTH, MN 565910418	41-1737979	TRIBAL GOVERNMENT	10,000				EARLY CHILDHOOD INITIATIVE

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DLN: 93493290006203

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012

Open to Public Inspection

Name of the organization WEST CENTRAL INITIATIVE

Employer identification number

36-3453471

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	DRAFT COPIES OF THE 990 WERE REVIEWED BY THE AUDIT COMMITTEE AS WELL AS THE FULL BOARD AND PRESIDENT DURING ONE OF THE REGULAR BOARD MEETINGS
	FORM 990, PART VI, SECTION B, LINE 12C	ALL BOARD MEMBERS AND EMPLOYEES MUST ANNUALLY LIST ANY POTENTIAL CONFLICTS OF INTEREST BOARD MEMBERS MAY NOT VOTE ON ISSUES WHERE A POTENTIAL CONFLICT OF INTEREST EXISTS THE CHAIRPERSON OF THE BOARD AND THE PRESIDENT ARE AWARE OF ALL DISCLOSED OR KNOWN CONFLICTS OF INTEREST AND MONITOR ALL SITUATIONS TO MAKE SURE THE POLICY IS BEING FOLLOWED
	FORM 990, PART VI, SECTION B, LINE 15	THE OFFICERS AND EMPLOYEES SALARIES ARE ALL SUBJECT TO PRESIDENT AND/OR BOARD APPROVAL SEVERAL COMPARABILITY STUDIES OF OTHER LOCAL AND REGIONAL NON-PROFIT ORGANIZATIONS ARE TAKEN INTO CONSIDERATION WHEN DETERMINING THE ANNUAL BUDGET AND SALARIES COMPARISONS OF JOB RESPONSIBILITIES AND MERIT WITHIN THE ORGANIZATION ARE ALSO TAKEN INTO CONSIDERATION AN INDEPENDENT MARKET ANALYSIS OF WCI JOBS WAS COMPLETED IN 2012 AND A SALARY STRUCTURE HAS BEEN DEVELOPED
	FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS, POLICIES, AND COPIES OF THE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S OFFICE
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	CHANGE IN AGENCY FUNDS NET ASSETS -24,670
		PART XII, LINE 2C - THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493290006203 OMB No 1545-0172 Depreciation and Amortization (Including Information on Listed Property) Department of the Treasury Internal Revenue Service (99) See separate instructions. ► Attach to your tax return. Sequence No 179 Business or activity to which this form relates **Identifying number** FORM 990 PAGE 10 Name(s) shown on return WEST CENTRAL INITIATIVE 36-3453471 **Election To Expense Certain Property Under Section 179** Part I Note: If you have any listed property, complete Part V before you complete Part I. 500,000 1 Total cost of section 179 property placed in service (see instructions) • • • • • • 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 2,000,000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0- · · · · · · · Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married 5 (b) Cost (business use 6 (a) Description of property (c) Elected cost only) 6 7 Listed property Enter the amount from line 29 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 Tentative deduction Enter the smaller of line 5 or line 8 · · · · · · · · 9 Carryover of disallowed deduction from line 13 of your 2011 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2013 Add lines 9 and 10, less line 12 . | 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 Property subject to section 168(f)(1) election 15 MACRS Depreciation (Do not include listed property.) (See instructions.) MACRS deductions for assets placed in service in tax years beginning before 2012 · · · · · · If you are electing to group any assets placed in service during the tax year into one or more general Section B—Assets Placed in Service During 2012 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (g)Depreciation year placed in (business/investment (e) Convention (f) Method deduction period property service only—see instructions) 19a 3-year property **b** 5-year property c 7-year property d 10-year property e 15-year property f 20-year property S/L g 25-year property 25 yrs 27 5 yrs MM S/L h Residential rental property 27 5 yrs ММ S/L ΜМ i Nonresidential real 39 yrs property ΜМ Section C—Assets Placed in Service During 2012 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L **c** 40-year ΜМ S/L 40 yrs **Summary** (see instructions) Part IV 21 Listed property Enter amount from line 28 · · · · · · · · · · · · 21 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriate lines of your return Partnerships and S corporations—see instructions • • 22 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Form 4562 (2012) Page 2 Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No **24b** If "Yes," is the evidence written? (c) (e) (i) (b) Business/ (d) (f) (g) (h) Elected Basis for depreciation Type of property (list Date placed in investment Cost or other Recover Method/ Depreciation/ (business/investment section 179 vehicles first) period deduction service basis Convention use use only) cost percentage 25Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use 2008 FORD TAURUS 2007-08-13 21,673 S/L-HY 0/0 27 Property used 50% or less in a qualified business use S/L -S/L -S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 29 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (b) (c) (f) (a) (d) (e) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 3 Vehicle 1 Vehicle 4 Vehicle 5 Vehicle 6 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use Yes No Yes No Yes No Yes No Yes No Yes No during off-duty hours? . . 35 Was the vehicle used primarily by a more than 5% owner or related person? 36 Is another vehicle available for personal use? Section C—Ouestions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No employees? 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of vehicles, and retain the information received? 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions) Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI **Amortization**