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AMENDED RETURN

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

20**12**

Open to Public

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

$\overline{\mathbf{A}}$	For the	e 2012 cale	ndar year, or tax year beginning July 1	2012 at	nd ending	lue	ne 30	, 20 13				
В		f applicable	C Name of organization Junior Achievement Foundation	, 2012, 81	na enang	Jul		er identification n	umher			
$\overline{\Box}$		s change	Doing Business As				Z 2.11.p.0		annoc:			
\exists			Number and street (or P O box if mail is not delivered to street	address)	Room/suite		E Telopho	35-1458558 one number				
H	Name c	•		addressj	110011/3uite	-	L Telepho					
	Initial re		City, town or post office, state, and ZIP code					260-484-2543				
님	Termina											
		ed return	Fort Wayne, IN 46825				G Gross re		815,436			
ш	Applica	tion pending	F Name and address of principal officer			H(a) Is this a group return for affiliates? L Yes						
						_		ncluded? Yes				
1		empt status	✓ 501(c)(3)	4947(a)(1) or L	527	_ IT "N	o," attach a	a list (see instruction	ins)			
<u>J</u>	Websit					H(c) Group	exemption	n number 🕨				
K			✓ Corporation Trust Association Other ►	L Year	r of formation	n 1952	M State	of legal domicile	<u>IN</u>			
Р	art I	Summ										
	1	Briefly de	scribe the organization's mission or most significar	nt activities:	To supp	ort the acti	vities of J	lunior Achieven	ent of			
9		of Northe	n Indiana									
ဋ	1											
Ë												
Governance	2	Check th	s box ▶☐ if the organization discontinued its oper	ations or dis	sposed of	more than	25% of	ıts net assets.				
Ğ	3		of voting members of the governing body (Part VI, II						9			
S	4	Number	of independent voting members of the governing bo	ody (Part VI,	line 1b)		4		9			
ij	5		nber of individuals employed in calendar year 2012				5		0			
Activities &	6						6	 				
Ā	7a		elated business revenue from Part VIII, column (C),				7a					
	b		ated business taxable income from Form 990-T, lin				7b					
	 			<u> </u>	 i	Prior Ye		Current Ye				
	8	Contribu	ions and grants (Part VIII, line 1ḥ)		<u> </u>							
Œ	9		service revenue (Part VIII, line 2g)		· ·		144,381		255,386			
Revenue				/FD	ı' ' ⊢							
Re	10	Otherre	nt income (Part VIII, column (A) lines 3, 4, and 7d). enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c,		98,880		387,836					
	1	Total row	nue—add lines 8 through 11 (múst equal Part VIII, co	. 1.3		11,382		9,035				
	12				e 12)		254,643		652,257			
)	13		id similar amounts paid (Part IX, column (A), lines 1	-3)9. (6)	· ·							
-	14		paid to or for members (Part IX, column (A), line 4)	- J.	: <u> </u>							
S	15		other compensation, employee benefits (Part IX, colum		i-10) <u> </u>							
Expenses	16a		nal fundraising fees (Part IX, column (A), line 11e)		· ·							
Š	b		draising expenses (Part IX, column (D), line 25)									
ш	17		enses (Part IX, column (A), lines 11a-11d, 11f-24e)		· ·		167,854		235,668			
	18	Total exp	enses. Add lines 13–17 (must equal Part IX, columr	n (A), line 25)			167,854		235,668			
	19_	Revenue	less expenses. Subtract line 18 from line 12	<u> </u>			86,789		416,589			
es o					Ве	ginning of Cu	rrent Year	End of Ye	ar			
Net Assets (Fund Balanc	20	Total ass	ets (Part X, line 16)			3	,825,956		4,268,723			
AAS	21	Total liab	lities (Part X, line 26)				15,122		_ 59,300			
25	22	Net asse	s or fund balances. Subtract line 21 from line 20		<u> </u>	3	,810,834		4,209,423			
Pa	art II	Signal	ure Block									
			y, I declare that I have examined this return, including accompanete Declaration of preparer (other than officer) is based on all info					my knowledge and	belief, it is			
		1	Null A 11				7-2	-2015				
Sig	วก	Sign	titre of officer			Da						
He	_	li i.	Ina yartan President									
	- -	Tybe	or print name and title									
_		7.	pe preparer's name Preparer's signature		Date		1	PTIN				
Pa					52		Check self-em	∐				
	epare					F.						
Us	se On								Firm's EIN ►			
N 4 c	v tha !!		dress ► this return with the preparer shown above? (see in	etructions)			ne no	<u> </u> Yes	No			
ivia	y trie li	no discus	mis return with the brebater shown above? (see in	iou ucuons)	· · ·	<u> </u>		· · Lites	140			

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form **990** (2012





Form 990 (2012) Page 2 Part III **Statement of Program Service Accomplishments** Check if Schedule O contains a response to any question in this Part III Briefly describe the organization's mission: To support the activities of Junior Achievement of Northern Indiana Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☑ No If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. (Code:) (Expenses \$ 218,880 including grants of \$) (Revenue \$ To support the activities of Junior Achievement of Northern Indiana including grants of \$_____) (Revenue \$____) including grants of \$ Other program services (Describe in Schedule O.) 16,788 including grants of \$ (Expenses \$) (Revenue \$ Total program service expenses ▶ 235,668

Part	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	1	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	1	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		1
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			<u> </u>
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV </i>	9		1
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	1	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		1
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		1
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f		1
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		✓
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	✓	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		1
14 a	, , , , , , , , , , , , , , , , , , , ,	14a		✓
b	fundraising, business, investment, and program service activities outside the United States, or aggregate	}		
45	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		✓
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	1	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		1
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b	000	✓

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	1	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		1
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		1
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defeate any tax exempt bonds?	24b		✓
	to defease any tax-exempt bonds?	24c	ļ	V
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d		√
b		25a		✓
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	`	1
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		1
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		1
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
33	complete Schedule N, Part II	32		✓
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	or IV, and Part V, line 1	34	1	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	✓	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		✓
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	1	
			n 990	(2012

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Page **5**

P <u>ar</u> t	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
	Officer if correcting a response to any question in this hart V	- 	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0	<u> </u>		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b		·
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		✓
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	j !		l
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	}		١,
	account)?	4a		✓
b	If "Yes," enter the name of the foreign country:			
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	_		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		√
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		✓
c 6a	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
Va	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	- Oa		
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	-00		
·a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		1
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		✓
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		✓
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		✓
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
_	organization, have excess business holdings at any time during the year?	8		-
9	Sponsoring organizations maintaining donor advised funds.			
a b	Did the organization make any taxable distributions under section 4966?	9a 9b		
10	Section 501(c)(7) organizations. Enter:	35		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)]		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	1 1		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	100			
C	Enter the amount of reserves on hand	4.4-		-,
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		/
D	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		L

_	0 (2012)			age b
Part				
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S		tructi	ons.
Secti	Check if Schedule O contains a response to any question in this Part VI	<u></u>	<u> </u>	
0000	on A. doverning body and management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a g	<u> </u>		
	If there are material differences in voting rights among members of the governing body, or	1		
	If the governing body delegated broad authority to an executive committee or similar			
	committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent . 1b 9			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? .	3		✓
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		1
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		1
6	Did the organization have members or stockholders?	6		✓
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		√
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			1
_	stockholders, or persons other than the governing body?	7b		· ·
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:		٠,	
a	The governing body?	8a 8b	V	
ь 9	Each committee with authority to act on behalf of the governing body?	<u> </u>	<u> </u>	
•	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		1
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven		ode.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		\
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	✓	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	ı,	
12a b	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b	V	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	120		
·	describe in Schedule O how this was done	12c	1	
13	Did the organization have a written whistleblower policy?	13	<u>,</u>	
14	Did the organization have a written document retention and destruction policy?	14	✓	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	/ _	
b	Other officers or key employees of the organization	15b	√	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		./
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	100		<u> </u>
-	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed ▶ Indiana			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	i 501(c)(3)s	only
	available for public inspection. Indicate how you made these available. Check all that apply.	,		,
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of	f inter	est p	olicy
	and financial statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records	of the	:	
	Organization: ► Dick Stabl. 601 Noble Drive. Fort Wayne, IN. 46825 - (260) 484-2543			

`	<u>'</u> ,	
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,	and
	Independent Contractors	

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no	r any relate	d orga	aniz	atıo	n c	ompe	nsa	ited any curren	t officer, director	, or trustee.
(A) Name and Title	(B) Average hours per week (list any	Position (do not check more than one box, unless person is both an officer and a director/trustee)					an tee)	(D) Reportable compensation	(E) Reportable compensation from related	(F) Estimated amount of
	hours for related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) O'Daniel, Maury	11	√								
(2) Marcuccilli, Jim	1	1								
(3) Vann, James		1								
(4) Rolland, Ian	1	1								
(5) Rogers, Kathy	+	1								
(6) Dr Mastrangelo, Michael		1					}			
(7) Shaffer, Paul	1	1					l			
(8) Brooks, Andy	1	1								
(9) Johnson, Jim	1	1					_			
(10) Yarian, Lena	 			1					110,000	9,114
(11)										
(12)										
(13)	<u> </u>						_			
(14)										
					_					

Part	VII Section A. Officers, Directors, Trus	tees, Key E	mploy	/ees			lighe	st C	ompensated E	mployees (continue	ed)	· · ·	
			[c) ition								
	(A)	(B)			neck	more	e than o		(D)	(E)			(F)	
	Name and title	Average hours per					is both or/trust		Reportable compensation	Reportab compensatio			mated ount of	
		week (list any		_		γ		<u> </u>	from	related	· [ther	
		hours for related	divid	strtu	Officer	ey e	nplo	Former	the organization	organizatio (W-2/1099-N			ensation m the	
		organizations below dotted	ctor	tions		Key employee	yee co	=	(W-2/1099-MISC)				nization related	
		line)	Individual trustee or director	Institutional trustee		yee	mpe	1]				izations	
			8	stee	ļ		Highest compensated employee	ļ	j		1			
/4 F\						_	8	_						
(15)								1			[
(16)							 -	\vdash					 -	_
\$5.77		<u>}</u>	•		1	Ì]						
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(24)		-	<u> </u>	-		_	 	-		·				
124)	·													
(25)								\vdash						_
1b	Sub-total						-	•		110	0,000		9,1	14
C	Total from continuation sheets to Part				•									
<u>d</u>	Total (add lines 1b and 1c)						<u></u>	<u>, </u>	<u> </u>		0,000		9,1	14
2	Total number of individuals (including but reportable compensation from the organi		to tn	ose	list	ea :	above	e) w	no received mo	ore than \$1	00,000	ot		
	reportable compensation from the organi	Zation											Yes N	_
3	Did the organization list any former of	ficer, direc	tor, c	r tr	uste	эe,	key e	emp	loyee, or high	est compe	ensated		100 11	<u> </u>
	employee on line 1a? If "Yes," complete							٠.				3	✓	. "
4	For any individual listed on line 1a, is the													
	organization and related organizations	greater tha	an \$1	50,	000	? !!	f "Ye	s,"	complete Sch	edule J fo	r such	1 !		
5	Did any person listed on line 1a receive of	r accrua co	· ·	·	·	· ·	· ~ ~~		rolated erganiz	otion or inc	· ·	4	✓	
J	for services rendered to the organization											5	1	, -
Section	on B. Independent Contractors												`	_
1	Complete this table for your five highest	compensate	ed inc	lepe	end	ent	contr	acto	ors that receive	d more tha	ın \$100,	,000 of		
	compensation from the organization. Rep	ort compe	nsatio	n fo	or th	ne c	alend	ar y	ear ending wit	h or within	the orga	anızatıc	n's tax	
	year.													
	(A) Name and business add	ress							(B) Description of se	ervices	٠	(C) Compens	ation	
	Tame and observed add							_	20002110/10/10/10					_
								-						_
														_
2	Total number of independent contractor received more than \$100,000 of compens							th	ose listed abo	ove) who				t
	received more man prob,000 or compens	auon non	TILE OF	yaı	11Zd	uOH								

Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII. . (B) Related or exempt function (A) Total revenue (C) Unrelated (D) Revenue excluded from tax under sections 512, 513, or 514 business Contributions, Gifts, Grants and Other Similar Amounts Federated campaigns . . . 1a Membership dues 1b Fundraising events С 1c Related organizations . . . 1d Government grants (contributions) 1e All other contributions, gifts, grants, and similar amounts not included above 1f 255,386 Noncash contributions included in lines 1a-1f. \$ Total. Add lines 1a-1f . . . 255.386 Program Service Revenue Business Code 2a All other program service revenue. Total. Add lines 2a-2f _ 3 Investment income (including dividends, interest. and other similar amounts) ▶ 98,265 4 Income from investment of tax-exempt bond proceeds 5 Royalties (ı) Real (II) Personal 6a Gross rents . . b Less: rental expenses c Rental income or (loss) d Net rental income or (loss) 7a Gross amount from sales of (i) Securities (II) Other assets other than inventory 435,872 **b** Less: cost or other basis and sales expenses . 427,610 Gain or (loss) . . 8,262 281,309 Net gain or (loss) 289,571 289,571 Other Revenue 8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 25,823 **b** Less: direct expenses 16,788 c Net income or (loss) from fundraising events 9.035 9,035 9a Gross income from gaming activities. See Part IV, line 19 Less: direct expenses Net income or (loss) from gaming activities . . С Gross sales of inventory, less returns and allowances . . . Less: cost of goods sold . . . Net income or (loss) from sales of inventory. Miscellaneous Revenue **Business Code** 11a b C d All other revenue . . . е Total. Add lines 11a-11d. Total revenue. See instructions. 652,257 396,871

Part	Statement of Functional Expenses				Page 10
Sectio	n 501(c)(3) and 501(c)(4) organizations must con	nplete all columns. Al	l other organizations	s must complete co	
	Check if Schedule O contains a respon				
Do no 8b, 9b	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	218,880	218,880		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 8	Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees):				
а	Management				
b	Legal				
С	Accounting				
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f g	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	15,791		15,791	
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .				
23	Insurance				
24	Other expenses, Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
a	Fundraising	997	997		
b					
C					
d	All address are a constant				
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	235,668	219,877	15,791	
26	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)				

	n 990 (2) art X				Page 11
	aitx	Check if Schedule O contains a response to any question in this Part	X		
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	0	1	
	2	Savings and temporary cash investments	105,055	2	120,626
	3	Pledges and grants receivable, net	95,121	3	197,454
	4	Accounts receivable, net	15,200	4	61,625
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L		5	·····
S	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net		7	
As	8	Inventories for sale or use		8	
•	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b		10c	w ,
	11	Investments—publicly traded securities	3,610,580	11	3,889,018
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments – program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	3,825,956	16	4,268,723
	17	Accounts payable and accrued expenses	2,524	17	
	18	Grants payable	12,598	18	59,300
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D .		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and	« àuto»		, w %
jab		disqualified persons. Complete Part II of Schedule L		22	
- 1	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
ı	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	İ	25	
	26	Total liabilities. Add lines 17 through 25	15,122	26	59,300
ses		Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34.	13,122		
ä	27	Unrestricted net assets	75,000	27	28,305
3a	28	Temporarily restricted net assets	954,455		1,139,218
핗	29	Permanently restricted net assets	2,781,379	29	3,041,900
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.			
ş	30	Capital stock or trust principal, or current funds	Ì	30	
SSe	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
ا کے	32	Retained earnings, endowment, accumulated income, or other funds		32	
2	33	Total net assets or fund balances	3,810,834	33	4,209,423
	34	Total liabilities and net assets/fund balances	3,825,956	34	4,268,723

Form **990** (2012)

Form 990 (2012) Page 12 Part XI Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI 1 652,257 2 2 235,668 3 Revenue less expenses. Subtract line 2 from line 1 3 416,589 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . 4 3,810,834 5 5 6 Donated services and use of facilities 6 7 7 8 8 9 Other changes in net assets or fund balances (explain in Schedule O) 9 (18,000)Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 10 4,209,423 Part XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII No Yes Accounting method used to prepare the Form 990:
Cash Accrual If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? . . . 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separate basis **b** Were the organization's financial statements audited by an independent accountant? 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in За b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits 3b

Form **990** (2012)



SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

OMB No. 1545-0047

4947(a)(1) nonexempt charitable trust. Open to Public Department of the Treasury Internal Revenue Service ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions. Inspection Name of the organization Employer identification number

	Page 1		ritu Ctatua /All araa	nization	a must s			# \ C==		58558		
Par			rity Status (All organication because it is: (Fo						instructio	ons.		
1	•	•	thes, or association of		•		-	•	:\			
2			170(b)(1)(A)(ii). (Attac			eu III Sec			٠٫٠			
3			spital service organiza			section :	170(b)(1)	(A)(iii)				
4			on operated in conjun						O(b)(1)(A)	(iii). Ente	er the	
		ne, city, and stat	-						-(-)(-)(-)	(, :		
5	☐ An organization	•	the benefit of a colle	ge or uni	versity o	wned or	operated	I by a go	vernment	al unit o	lescril	bed in
6	A federal, stat	e, or local gover	nment or government									
7	described in s	ection 170(b)(1)	receives a substantia (A)(vi). (Complete Par	t İI.)	, ,		a governi	mentai ui	nit or fron	n the ge	nerai	public
8			n section 170(b)(1)(A									
9			receives: (1) more that									
			d to its exempt funct									
			ent income and unre after June 30, 1975. Se						n 511 ta	x) trom	busin	iesses
40	•	_						•	(4)			
	_	_	d operated exclusively		•	•				ar ta a		مطاح احد
11			nd operated exclusive olicly supported organ									
			describes the type of								,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	a ☐ Type I	b 🗌 Type					•		Non-funct	-	nteara	ted
е		_ ,,	that the organization		-	~						
			ers and other than on									
	or section 509											
f			a written determination	on from	the IRS 1	that it is	a Type	I, Type	II, or Typ	e III su	pporti	ng
		check this box	<i>.</i>									. 🗆
g	following pers	ons?	he organization acce	•	-			•				
			ndirectly controls, eit						d in (ii) ar	nd	Yes	No
		-	ody of the supported	_						11g()	1
		•	on described in (i) abo							11g(i	0	/
_			a person described in							11g(ii	ı)	✓
<u>h</u>	Provide the fo		ion about the support	·								
(i)	Name of supported organization	(n) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	in col (i) lis	organization sted in your document?	the organ	ou notify nization in of your port?	organiza (i) organi	Is the tion in col. ized in the S?	(vii) Amou	int of m upport	onetary
			(see insudedons))	Yes	No	Yes	No	Yes	No	ļ		
	nior Achievement Northern IN	35-0922731	12	1		_ / _		1			2	18,880
(B)												
(C)	· · · · · · · · · · · · · · · · · · ·											
(D)												
(E)												
				T								_

Total

Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . revenues levied for the organization's benefit and either paid to or expended on its behalf . . . The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3. . . . The portion of total contributions by each person (other than publicly governmental unit or supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total 7 Amounts from line 4 Gross income from interest, dividends. payments received on securities loans. rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) , 11 Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f) % Public support percentage from 2011 Schedule A, Part II, line 14 15 15 % 331/3% support test-2012. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this b 331/3% support test-2011. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test-2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test-2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sect	ion A. Public Support				ompioto i art	,	
Caler	dar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise	-				-	
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose	'					
3	Gross receipts from activities that are not an						•
	unrelated trade or business under section 513					İ	
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
-	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)					•	
Secti	on B. Total Support		·				<u> </u>
Calen	dar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6					3	
10a	Gross income from interest, dividends,	•					
	payments received on securities loans, rents,			ľ			
	royalties and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses				1		
	acquired after June 30, 1975					•	
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets				ł		
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,			-			
	and 12.)						
14	First five years. If the Form 990 is for th						
	organization, check this box and stop her			· · · · ·			▶ □
	on C. Computation of Public Suppor					T T	
15	Public support percentage for 2012 (line 8					15	%_
16	Public support percentage from 2011 Sch	edule A, Part	III, line 15 .	· · · · ·	· · · · ·	16	%
	on D. Computation of Investment Inc				(0)	T 4= 1	
17	Investment income percentage for 2012 (I					17	%
18	Investment income percentage from 2011					18	<u>%</u>
19a	331/3% support tests—2012. If the organi						
	17 is not more than 331/3%, check this box a					_	
b	33 ¹ / ₃ % support tests—2011. If the organiz						
00	line 18 is not more than 331/3%, check this b						
20	Private foundation. If the organization did	а посспеска	oux un line 14,	19a, Or 19D, C	HECK THIS DOX	anu see instruc	ctions 🕨 🔲

SCHEDULE D (Form 990)

Supplemental Financial Statements

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Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization Employer identification number Junior Achievement Foundation 35-1458558 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate contributions to (during year). 3 Aggregate grants from (during year) . . Aggregate value at end of year 4 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a 2b Number of conservation easements on a certified historic structure included in (a) 2c С Number of conservation easements included in (c) acquired after 8/17/06, and not on a Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year ► Number of states where property subject to conservation easement is located ▶ 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) R In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

Schedule D (Form 990) 2012

Part VII	Investments-Other Securities	s. See Form 990, Part X,	line 12.	
	Description of security or category (including name of security)	(b) Book value	(c) Method of val Cost or end-of-year n	
(1) Financia	derivatives			
(2) Closely-I	neld equity interests			
(3) Other				
(A)				<u> </u>
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(I) T-1-1 (O-1)	(1)			
Part VIII	b) must equal Form 990, Part X, col. (B) line 12.) ► Investments — Program Relate	d Soo Form 000 Part V	line 13	
	(a) Description of investment type	(b) Book value		
	Lay Description of investment type	(b) Book value	(c) Method of val Cost or end-of-year m	
(1)	<u> </u>			
(2)				
(3)				
(4)		-		
(5)				······
(6)				
(7) (8)				
(9)				
(10)				
	b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. See Form 990, P			
		(a) Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
_(5)				
(6)				· · · · · · · · · · · · · · · · · · ·
_(7)		· .		
(8)				
(9)	·			
(10)	mn (b) must equal Form 990, Part X, c	col (R) line 15)		
Part X	Other Liabilities. See Form 990		<u> </u>	
1.	(a) Description of liability	(b) Book value	<u> </u>	
	income taxes	(2)	-	
(2)			1	
(3)			†	
(4)	· · · · · · · · · · · · · · · · · · ·		1	
(5)			-	
(6)			1	
(7)			1	
(8)				
(9)			1	
(10)			7	
(11)			1	
	(b) must equal Form 990, Part X, col. (B) line 25) ▶		1	
2. FIN 48 (AS	6C 740) Footnote. In Part XIII, provide the	text of the footnote to the org		
liability for ur	ncertain tax positions under FIN 48 (ASC	740). Check here if the text of	the footnote has been provided in P	art XIII

Schedule D (Form 990) 2012 Page 4 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements. 652,257 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2a Donated services and use of facilities 2b 2c 2d e Add lines 2a through 2d 2e 3 Subtract line 2e from line 1 3 Amounts included on Form 990. Part VIII. line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b . . 4a **b** Other (Describe in Part XIII.) 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 652,257 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements 253,688 Amounts included on line 1 but not on Form 990. Part IX. line 25: 2a 2b c Other losses 2c d Other (Describe in Part XIII.) . . 2d e Add lines 2a through 2d . . . 2e Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b c Add lines 4a and 4b 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 XIII Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.



Schedule D (For	rm 990) 2012	Page 5
Part XIII	Supplemental Information (continued)	

		·····

SCHEDULE I
(Form 990)

Form 990)

Department of the Treasury internal Revenue Service
Name of the organization

Part I General

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

Employer Identification number

OMB No 1545-0047

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, % □ (h) Purpose of grant or assistance General Support □ Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of non-cash assistance . Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Cash (d) Amount of cash (e) Amount of non-grant cash assistance . Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 218,880 grant Enter total number of other organizations listed in the line 1 table (c) IRC section if applicable the selection criteria used to award the grants or assistance? General Information on Grants and Assistance 501(c)(3) 35-0922731 (p) EIN Junior Achievement of N Indiana 1 (a) Name and address of organization 601 Noble Drive, Fort Wayne, IN (8) Part II 12 9 Ε <u></u> 9 2 (3) 4 (2)

Schedule I (Form 990) (2012)

Cat No 50055P

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(e) Amount of non-cash assistance refly, appraisal, other) appraisal, other) appraisal, other) and the information required in Part I, line 2, Part III, column (b), a column (b), a column (b), a column (b), a column (b), a column (b), a column (b), a column (b), a column (b), a column (b), a column (b), a column (b), a column (column (b), a column (column (b), a column (column (c		Part III can be duplicated if additional space is needed.	Part III can be duplicated if additional space is neede	ġ.			
Supplemental Information. Complete this part information.		(a) Type of grant or assistance	(b) Number of recipients		(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Supplemental Information. Complete this part information.	-						
Supplemental Information. Complete this part information.							
Supplemental Information. Complete this part information.	7						
Supplemental Information. Complete this part information.	က						
Supplemental Information. Complete this part information.	4						
Supplemental Information. Complete this part information.	S.						
Supplemental Information. Complete this part information.	9						
Supplemental Information. Complete this part information.	7	9 9 9 9 9 9					
		information.	-				

Schedule I (Form 990) (2012)



SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2012

Open to Public Inspection

Employer identification number

Junior Achievement Foundation 35-1458558 Form 990; Part VI; Section B; 11a: This form is provided to and reviewed by the full board. Form 990, Part VI; Section B; 12c: Junior Achievement asks each employee to affirm understanding of an adherance to a Conflict of Interest Statement either in the form prescribed by JA USA or as locally developed and approved by JA USA. The policy requires that the declaration be signed annually. Conflict of Interest Statement and Declaration Procedure: JA USA requires that all employees and Area Board members complete and annually update a Conflict of Interest Statement and Declaration as a method of disclosing an ethically resolving potential conflicts of interest (Policy6 9 of JA USA Policies Manual) Possible conflict of interest situations may exist when an employee or Area Board member has an outside personal economic interest that has the potential of being at variance with the best interests of Junior Achievement. Even though such interests may result in no financial detriment to the organization they may nevertheless influence or impair the exercise of independent judgment by the individual involved. Without attempting to cover all possible relationships, conflict of interest may arise under these types of situations with the organization's vendors, competitors, donors, and customers: 1. Acting in the capacity of a director, officer, sole proprietor, partner, employee of or paid consultant or advisor to any vendor, competitor, donor, or customer. Having a substantial financial interest in any firm that does business with Junior Achievement. 3 Engaging in an conduct that is competitive or damaging to Junior Achievement. 4. Accepting loans, advances, or excessive gifts or entertainment from any organization that dies business with Junior Achievement. Should any transaction or act of en employee or Area Board member constitute a possible conflict of interest, the individual is required to disclose all of the relevant facts for consideration to determine wether a conflict of interest actually exists, and if so, the manner in which it should be resolved



Schedule O (Form 990 or 990-EZ) (2012) Name of the organization Employer identification number All employees and Area Board members are required to complete and sign a Conflict of Interest Statement and Declaration upon assuming their JA responsibilities and annually thereafter, which shall be retained in the local personal files. Compliance questions pertaining to Area Presidents should be referred to Area Board Chairs. Compliance questions regarding Area Board Chairs and compliance questions that cannot be resolved at the Area level should be referred to the JA USA Senior Vice President, Human Resources or his or her designee(s) for review. Form 990, Part XI, Line 9. (\$18,000) - Transfer of net assets to Junior Achievement of Northern Indiana per Board approval. Reason for Amendment: The orginally filed 2012 Form 990 inadvertently showed an incorrect Federal Identification Number. This amendment is being filed to correct the Federal Identification Number on the Form 990.

YZ YWENDED

Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R (Form 990)

Junior Achievement Foundation

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

▶ See separate instructions. ► Attach to Form 990.

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	obe	
	М	

OMB No 1545-0047

Employer Identification number

2012 35-1458558

(f)
Direct controlling
entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990. Part IV. line 34 because it had (e) End-of-year assets (d) Total income Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (c) Legal domicile (state or foreign country) (b) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity (4) Part I Part II (2) (2) ල Ξ 9

one or more related tax-exempt organizations during the tax year.)	uring the tax year.)		i				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	2(b)(13) led ?
						Yes	9 N
Achievement of Northern Indiana - 35-0922731							
Drive, Fort Wayne, IN 46825	Education	Indiana	501(c)3		NA	>	
	<u>,</u>						
work Reduction Act Notice, see the Instructions for Form 90	90.	Cat. N	o 50135Y		Schedule R	(Form 990) 2012
	(3) (5) (6) (7) (7) (10) Unior Achievement of Northern Indiana - 35-0922731 (6) (7) (7) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9	(a) Name, address, and ElN of related organization (b) Name, address, and ElN of related organization (c) (d) (d) (d) (d) (d) (e) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	diana - 35-0922731 Education Education Indiana ee the Instructions for Form 990.	diana - 35-0922731 Education Education Education Education Education Education Cat. No. 100 (c) (c) (d) (e) (e) (e) (e) (e) (e) (e	(a) (b) (c) (d) (e) (e) (f) (a) (b) (c) (d) (e) Continuous for Form 9 for tax year. Continuous district organization		

Schedule R (Form 990) 2012

YZ YWENDED

peq	ause it had on	because it had one or more related organizations treated as a partnership during the tax year.)	organizations	treated as	s a partnersh	ip during the	tax year.)		201	,000	י מורוא, ו	5	
(a) Name, address, and EIN related organization)) ss, and ElN of ganization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity		(e) Predominant Shancome (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing 1 partner?	· · · · · · · · · · · · · · · · · · ·	(k) Percentage ownership
									Yes No	T _o	Yes	2	
(1)													
(2)													
(6)													
(4)												<u> </u>	
(5)													
(9)													
(2)								:					
Part IV Ider	ntification of F	Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	ations Taxable	e as a Cor zations tre	rporation or	Trust (Comp	olete if the trust durin	organization g the tax ye	n answe ar.)	red "Yes" to F	orm 990,	Part I	'
Name, addre	(a) Name, address, and EIN of related organization	d organization	(b) Primary activity	ty (state	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entty (C corp, S corp, or trust)	entity Sha	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5 confi	(i) Section 512(b)(13) controlled entity?
												Yes	No
(1)				-									
(2)													
(3)													
(4)													
(5)													
(9)													
(7)													
								-		S	Schedule R (Form 990) 2012	Form 99	30) 2012

Schedule R (Form 990	-orm 990) 2012
Part V	Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Schedule R (Form 990) 2012			
			(6)
			(5)
			(4)
			(6)
			(2)
218,880 Cash	218,880	р	(1) Junior Achievement of Northern Indiana
(d) Method of determining amount involved	(c) Amount involved	(b) Transaction type (a-s)	(a) Name of other organization
n(s) 1s 1s 1s 1s 1s 1s 1s 1s 1s 1s 1s 1s 1s	including covered relation	complete this line,	s Other transfer or cash or property from related organization(s) 2 If the answer to any of the above is "Yes," see the instructions for information on who must
1p			 p Reimbursement paid to related organization(s) for expenses q Reimbursement paid by related organization(s) for expenses
\$ = 1 = 0 \$ = 2 = 0			 k Lease of facilities, equipment, or other assets from related organization(s) l Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) o Sharing of paid employees with related organization(s)
19 19 19 19 19 19 19 19 19 19 19 19 19 1			g Sale of assets to related organization(s)
10 11 10			 Gift, grant, or capital contribution from related organization(s) Loans or loan guarantees to or for related organization(s) Loans or loan guarantees by related organization(s)
13			 a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity b Gift, grant, or capital contribution to related organization(s)
Yes No	nations listed in Dar	o botolor oxom vo o	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.) Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Name, address, and Ein of entity	Primary activity					(B)	€	: : = : -	∍ 	
		Legal domicile (state or foreign	Predominant A income (related,	Are all partners section	Share of total income	Share of end-of-year	Disproportionate allocations?	te Code V—UBI amount in box 20	General or managing	Percentage ownership
		country)	unrelated, excluded from tax under	1 501(c)(3) organizations?		assets		of Schedule K-1 (Form 1065)		
			section 512-514)	Yes No			Yes No		Yes No	1
(1)										
(2)										
(6)										
(4)										
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(9)										
(7)										
(8)										
(6)										
(10)	i									
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										