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DLN: 93493133003034

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

A Fo	r the 2	2012 cal	endar year, or tax year beginnin	g 07-01-2012 , 2012, and end	ding 06-30	-2013			
		pplicable	C Name of organization MaineGeneral Health and Affiliates		_		D Emplo	yer io	dentification number
	iress ch						_ 32-02	2650	31
– Nar	me chai	nge	Doing Business As See Schedule O						
– _{Init}	ıal retui	rn	at Graybırch		VI D /	_	_		
– _{Ter}	mınated	d	35 Medical Center Parkway	naıl ıs not delivered to street address)) Room/suite	2	E Teleph	one nu	ımber
_			Chi. and the control of the control	71D + 4			(207)	626	-1000
_	ended ı		City or town, state or country, and Augusta, ME 04330	ZIP + 4					
App	olication	pending					G Gross	receipt	s \$ 671,484,710
			F Name and address of prii Charles Havs	ncıpal officer			his a group	retu	
			35 Medical Center Parkway			affi	ıates?		▼ Yes No
			Augusta,ME 04330			H(b) A re	all affiliate	es inc	luded? ✓ Yes 厂 No
			<u> </u>			If"	No," attach	n a lıs	t (see instructions)
Ta	x-exem	pt status	 ✓ 501(c)(3) 501(c)() ◀(insert no) 4947(a)(1) or 5	527	uc > Gr	oun overni	tion n	umber ► 9706
W	ebsite	:⊨ ww	w mainegeneral org			H(c) Gr	oup exemp		14111DE1 F 3700
(Form	n of ord	ıanızatıon	Corporation Trust Association	on Cother -		l Year of	formation 19	997 T	M State of legal domicile ME
	rt I		imary	other P		E rear or	TOTTING COTT	,,,	14 State of legal dofficie. 142
			escribe the organization's mission	on or most significant activities	<u> </u>				
		See Sch		on or most significant activitie	5				
ų	-								
ankellidilike	-								
Ē	3 -	^hock tl	his box 🛏 if the organization di	scontinued its operations or di	icposed of	more than	2 5 % of its	not	accotc
5	~ `	SHECK LI	ins box 🛐 II the organization di	scontinued its operations of di	isposed of	more than	25% 0116	, iiet	assets
	 3	Number	of voting members of the govern	ung body (Part VI, line 1a) .				з	41
<i>(</i>)	I		of independent voting members					4	28
ACHMINES O	I		mber of individuals employed in					5	4,454
2	l		mber of volunteers (estimate if r		6	532			
Ţ	l		related business revenue from P					7a	1,428,350
	ь	Net unre	elated business taxable income f	rom Form 990-T, line 34 .				7b	
				·		1	ior Year	<u> </u>	Current Year
	8	Contr	ibutions and grants (Part VIII, li	ne 1h)			16,544,	008	25,638,428
₫	9		am service revenue (Part VIII, li				432,151,	705	422,564,317
Rayenue	10	Inves	tment income (Part VIII, columi	n (A), lines 3, 4, and 7d)			-16,496,43		5,264,693
æ	11		revenue (Part VIII, column (A),	2,696,	$\overline{}$	3,115,199			
	12	Total	revenue—add lines 8 through 11	(must equal Part VIII, colum	n (A), line				
			<u> </u>				434,895,		456,582,637
	13		s and similar amounts paid (Part				5,	755	3,500
	14		its paid to or for members (Part I					0	0
82	15	Saları 5–10	es, other compensation, employed	ee benefits (Part IX, column (A	A), lines		226,341,	778	233,595,243
ž	16a		, ssional fundraising fees (Part IX,	column (A), line 11e)			<u> </u>	0	
Expenses	Ь		ındraısıng expenses (Part IX, column (D						-
Ш	17		expenses (Part IX, column (A),	· · · · · · · · · · · · · · · · · · ·			199,341,	643	201,907,168
	18		expenses Add lines 13-17 (mu	•			425,689,		435,505,911
	19		nue less expenses Subtract line				9,206,		21,076,726
80 00 80 00					<u> </u>		ng of Curre		
2 Q							Year		End of Year
net Assets or Fund Balances	20	Total	assets (Part X, line 16)				707,126,	351	679,957,724
¥ 2	21	Total	liabilities (Part X, line 26)				468,725,	164	407,393,062
	22		ssets or fund balances Subtract	line 21 from line 20			238,401,	187	272,564,662
Par	rt II	Sign	nature Block						
ny kr	nowled	ige and	perjury, I declare that I have ex belief, it is true, correct, and cor nowledge						
							2014-05-07		
Sign	1	Signa	ature of officer				Date		
lere			ael Koziol Sr Vice President and CFO						
		<u> </u>	e or print name and title						
			Print/Type preparer's name E Drew Cheney	Preparer's signature	Da	٦٠	heck If	PTIN POO1	l 182972
Paid	t	- ⊢	Firm's name 🕨 Baker Newman & Noy	<u>l</u> es			elf-employed ım's EIN 🟲 0		
^o re	pare	r _							
	Onl		Firm's address ► 280 Fore Street			P	hone no (207	7) 879	-2100
		·	Portland, ME 04101						

May the IRS discuss this return with the preparer shown above? (see instructions)

┌Yes ┌No

Par		t of Program Servedule O contains a res		lishments uestion in this Part III								
1	Briefly describe the	e organization's missio	n									
Main	neGeneral Health and	Affiliates' mission is t	o enhance, eve	ry day, the health of th	e people in the greater Kenne	ebec Valley						
2		n undertake any signifi or 990-EZ?			which were not listed on							
	If "Yes," describe these new services on Schedule O											
3		n cease conducting, or		nt changes in how it co	nducts, any program							
	If "Yes," describe these changes on Schedule O											
4	expenses Section !		4) organization	s are required to report	ree largest program services the amount of grants and all							
	(Code) (Expenses \$	330,613,582	including grants of \$	3,000) (Revenue \$	366,669,060)						
	See Schedule O		, ,		, , , ,	, , ,						
4b	(Code) (Expenses \$	18,274,531	ıncludıng grants of \$	500) (Revenue \$	20,272,113)						
	See Schedule O											
4 c	(Code) (Expenses \$	15,881,091	including grants of \$	0) (Revenue \$	15,483,607)						
	See Schedule O											
	(Code) (Expenses \$	2,957,691	including grants of \$	0) (Revenue \$	4,265,993)						
		ent Community provides va ed living units as well as an		isted living support to an ek	derly community The company pro	vides independent living cottage						
	(0-1-) (F A	2 274 606) (D	47.546.000.\						
	(Code) (Expenses \$	3,371,696	including grants of \$) (Revenue \$	17,546,900)						
	O the way a grap ==											
4d	(Expenses \$	vices (Describe in Sch 6,329,387	redule O) cluding grants (of \$) (Revenue \$	21,812,893)						
	Total program serv		371,098,591	·	, ,							
70	rotai piogram sert	rice expenses F	3/1,030,331									

Part IV	Checklist of	Required	Schedules

	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V.	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Νο
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	Yes	
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	<u> </u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 🔞	20h	Vac	

	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		N o
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b				
_	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
		28b 28c	Yes	No
	complete Schedule L, Part IV			No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	No No
c 29 30	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	28c 29	Yes	
c 29 30 31	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	28c 29 30	Yes	No
c 29 30 31	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	28c 29 30 31	Yes	No No
29 30 31 32	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	28c 29 30 31 32	Yes	No No
29 30 31 32 33	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I. Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II. Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part II. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV,	28c 29 30 31 32 33	Yes Yes	No No
29 30 31 32 33 34 35a	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	28c 29 30 31 32 33	Yes Yes	No No No
29 30 31 32 33 34 35a	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c 29 30 31 32 33 34 35a	Yes Yes	No No No
29 30 31 32 33 34 35a b	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	28c 29 30 31 32 33 34 35a 35b	Yes Yes	No No No
29 30 31 32 33 34 35a b	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I. Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II. Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	28c 29 30 31 32 33 34 35a 35b 36 37	Yes Yes Yes	No No No No

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V		 Yes	l
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 575		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	-		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
_	gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
32	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		103	
-TG	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	We also an analysis and a second state of the			NI -
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
-	organization solicit any contributions that were not tax deductible as charitable contributions?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			1
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	, ,		110
_		1		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			1
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b	┨		
D	facilities	•		
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)]		
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	<u> </u>		
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	No No
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Yes	
b L1a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b		
b L1a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b L1a b L2a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b L1a b L2a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b L1a b L2a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	
b L1a b L2a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 111a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	
b 111a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes	

- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►Mary Griswold Controller 35 Medical Center Parkway Augusta, ME (207) 626-1000

Form	990	(2012
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1									
(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2,1033 11136	MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form 990 (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Tıtle	(B) Average hours per week (list any hours	more t	tion (han d n is l	ne l both	box, an	heck unless officer stee)	;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W	,_	(F) Estima amount o compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		organizati relate organiza	ed
											_		
											+		
											+		
							_						
											-		
											+		
											+		
											+		
1b	Sub-Total			•				 					
c d	Total from continuation sheet Total (add lines 1b and 1c) .			١.	•	•	•	•	5,702,243	1,415,9	34		370,081
2	Total number of individuals (in \$100,000 of reportable compe	cluding but not	limited				d abov	e) w					,
										F		Yes	No
3	Did the organization list any fo on line 1a? <i>If</i> " <i>Yes,"</i> complete S					key •	emplo	yee, •	, or highest compen	sated employee	3		No
4	For any individual listed on line organization and related organ individual										4	Yes	
5	Did any person listed on line 1 services rendered to the organ								<u>-</u>	or individual for	5		No
Se	ction B. Independent Co	ntractors											
1	Complete this table for your fix compensation from the organiz											tax year	
		(4)								(D)			

(A) Name and business address	(B) Description of services	(C) Compensation
Robins & Morton 19 Greenwood Park Winthrop ME 04364	Construction	123,537,075
Maine Dartmouth Family Medicine Residenc 15 E Chestnut Street Augusta ME 043305796	Residency Services	10,647,048
Kennebec Anesthesia Associates PO Box 232 Waterville ME 04903	Healthcare Services	3,724,519
Allscripts Healthcare Solution PO Box 8538-0133 Philadelphia PA 191710133	Software Services	2,351,345
Mayo Medical Laboratory PO Box 4100 Rochester MN 539034100	Labaoratory Testing Servises	1,586,501
2. Total number of independent contractors (including but not limited to these listed a	shove) who received more than	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►56

Form 99								Page 9
Part V	<u> </u>	Statement o Check if Schedi	o f Revenue ule O contains a respor	nse to any question i	in this Part VIII .			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
<u>s</u> 2	1a	Federated cam	paigns 1a	73,148				
ant	b	Membership du	ies 1b					
Ę,	С	Fundraising eve	ents 1c	107,206				
iffs,	d	Related organiz	zations 1d	196,000				
<u>n</u> E	e	Government grants	s (contributions) 1e	3,387,603				
ons Sir	f	All other contribution	ons, gifts, grants, and 1f	21,874,471				
buti Ther	_	sımılar amounts no	ot included above					
Contributions, Giffs, Grants and Other Similar Amounts	g	Noncash contribute 1a-1f \$	ons included in lines	8,504,936				
<u>3</u>	h	Total. Add lines	s 1 a - 1 f		25,638,428			
anu				Business Code				
ven	2a	Hospital Revenues		621990	367,272,598	366,669,060	603,538	
æ	b	Long Term Care Re		623000	20,272,113	20,272,113		
MCF	C	Hospice and Home	_	621610	15,483,607	15,483,607		
Se.	d	Retirement Comm	·	623990	4,265,993	4,265,993		
E	e	Behavioral Health		621990	2,424,468	2,424,468		
Program Serwce Revenue	f		am service revenue		12,845,538	12,493,382	352,156	
<u></u>	g		s 2a – 2f		422,564,317			
	3		ome (including dividendar amounts)		1,779,974			1,779,974
	4		stment of tax-exempt bond	-				
	5	Royalties		🕨 [
			(ı) Real	(II) Personal				
	6a	Gross rents	497,908					
	b	Less rental expenses	0					
	c	Rental income or (loss)	497,908					
	d	, ,	me or (loss)		497,908	497,908		
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	217,438,854	908,201				
	b	Less cost or other basis and	214,618,254	244,082				
	c	sales expenses Gain or (loss)	2,820,600	664,119				
	ď		ss)	·	3,484,719			3,484,719
Other Revenue	8a	Gross income f events (not inc \$107	rom fundraising					
Ä		See Part IV, lin	ne 18					
Ē	ь	Less direction	penses b	43,230				
₹	c		(loss) from fundraising	29,737 events	13,493			13,493
_		Gross income f	rom gaming activities ne 19	·				<u> </u>
	Ь	less director	penses b	30,000				
	c		(loss) from gaming activ	10,000 vities .	20,000	20,000		
	10a	Gross sales of returns and allo	inventory, less owances .	-				
	Ь	less costof-	a oods sold b					
	l		oods sold b (loss) from sales of inve	entory L				
	Ť	Miscellaneous		Business Code				
	11a	Joint Ventures		621500	2,445,750	2,111,142	334,608	
	ь	Management ar	nd Financi	561000	138,048		138,048	
	С							
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d	🕨	2,583,798			
	12	Total revenue.	See Instructions .	🗼		424 227 672	1 430 353	E 370 400
	j .				456,582,637	424,237,673	1,428,350	5,278,186

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 3,500 3,500 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 189,440,495 177,935,108 11,505,387 Pension plan accruals and contributions (include section 401(k) 8,926,368 8,386,035 540,333 and 403(b) employer contributions) Other employee benefits 22,503,955 21,141,739 1,362,216 10 12,724,425 11,954,187 770,238 11 Fees for services (non-employees) 23,187,801 22,496,227 Management 691,574 409,739 409,739 Legal 15,000 15,000 Professional fundraising services See Part IV, line 17 Investment management fees Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 26,668,468 23,871,547 2,796,921 Schedule O) Advertising and promotion . . 910,612 909,559 1,053 12 13 Office expenses 1,668,693 1,574,812 93,881 10,896,463 9,779,745 14 Information technology . . 1,116,718 15 Royalties . 14,996,749 932,591 16 Occupancy 14,064,158 **17** 1,447,800 1,409,698 38,102 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 786,272 721,521 64,751 20 1,580,577 1,580,577 Payments to affiliates 21 22 Depreciation, depletion, and amortization . 16,754,184 10,470,163 6,284,021 23 4,366,951 4,366,951 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a Medical Supplies 27,692,155 27,692,155 Bad Debt Writeoffs 23,003,974 23,003,974 Drugs and Solutions 20,033,845 20,033,845 d State Tax on Revenue 9,029,636 9,029,636 e All other expenses 18,458,249 16,199,660 2,258,589 Total functional expenses. Add lines 1 through 24e 25 435,505,911 371,098,591 63,715,745 691,574 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

1	Par	tΧ	Check if Schedule O contains a response to any question in t	hıs Part	x			
2 Savings and temporary cash investments 10.01.001 2 13						(A)		(B) End of year
3 Pledges and grants receivable, net 20,973,331 3 5 5		1	Cash—non-interest-bearing			315,199	1	2,820,044
A coounts receivable, net Sautia, 333 4 655		2	Savings and temporary cash investments			19,011,801	2	13,213,798
Solution Solution		3	Pledges and grants receivable, net			20,973,331	3	5,494,589
## Part		4	Accounts receivable, net			83,118,383	4	65,972,784
## 49 58 (f/11), persons described in section 4958 (c/13) (8), and contributing employers and sponsoring organizations of section 501 (c/19) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L ## 7 Notes and loans receivable, net ## 7 Notes and loans equations ## 7 Notes and loans receivable, net ## 7 Notes and loans receivable account liability to Complete Part IV, line 11 ## 11 Investments—program-related See Part IV, line 11 ## 11 Investments—program-related See Part IV, line 11 ## 11 Investments—program-related See Part IV, line 11 ## 12 Investments—program-related See Part IV, line 11 ## 14 Intangible assets ## 10 Other assets Add lines 1 through 15 (must equal line 34) ## 17 Accounts payable and accrued expenses ## 13 Other assets See Part IV, line 11 ## 16 Total assets. Add lines 1 through 15 (must equal line 34) ## 17 Accounts payable ## 17 Accounts payable and accrued expenses ## 13 Other assets See Part IV, line 11 ## 16 Total assets. Add lines 1 through 15 (must equal line 34) ## 17 Accounts payable ## 17 Accounts payable ## 17 Accounts payable ## 18 Other assets of through 14		5	employees, and highest compensated employees Complete	Part II c	of		5	
Prepared expenses and deferred charges 4,005,167 8 6 6 6	ste	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary	d contrib employe	uting employers		6	
Prepared expenses and deferred charges 4,005,167 8 6 6 6	3.S.E	7	Notes and loans receivable net			47 224		
9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10b 192,729,817 233,748,962 10c 356 211 1 Investments—publicly traded securities	Ř					, ,		4,573,785
10a		_				, ,		8,172,691
b Less accumulated depreciation 10b 192,729,617 233,748,962 10c 396 111 Investments—publicity traded securities 329,280,715 11 176 12 176 12 176 12 176 12 176 12 176 12 176 12 176 12 176 12 176 12 176 12 176 12 176 12 176 1		_	Land, buildings, and equipment cost or other basis			, ,		5,112,001
11 Investments—publicly traded securities 329,280,715 11 176 12 12 13 Investments—other securities See Part IV, line 11 14 14 15 16 16 17		ь	•	10b	192,729,617	233,748,962	10c	395,065,684
12 Investments—other securities See Part IV, line 11 12 13 17 14 15 17 15 16 17 17 18 17 18 17 18 18		11				329,280,715	11	176,472,835
13		12	Investments—other securities See Part IV, line 11		i		12	
14		13				2,453,101	13	_
15 Other assets See Part IV, line 11		14					14	0
16 Total assets. Add lines 1 through 15 (must equal line 34) 707,126,351 16 679		15				9,639,075	15	8,171,514
17		16				707,126,351	16	679,957,724
18 Grants payable		17				75,372,437	17	33,305,694
19 Deferred revenue 2,363,652 19		18					18	_
20 Tax-exempt bond liabilities		19				2,363,652	19	2,430,938
21 Escrow or custodial account liability Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 23 24 25 25 25 25 25 25 26 26		20				313,117,061	20	309,601,771
22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L								, ,
24 Unsecured notes and loans payable to unrelated third parties	<u>, ōr</u>		Loans and other payables to current and former officers, dire	ctors, tr				
24 Unsecured notes and loans payable to unrelated third parties	ab		persons Complete Part II of Schedule L				22	
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third part	ies .		15,699,494	23	14,823,976
and other liabilities not included on lines 17-24) Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets		24	Unsecured notes and loans payable to unrelated third parties	s		1,360,619	24	393,571
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete F	art X of	Schedule	20.044.004		40.007.440
Organizations that follow SFAS 117 (ASC 958), check here in and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets						, ,		46,837,112
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	Sé	26	Organizations that follow SFAS 117 (ASC 958), check here			468,725,164	26	407,393,062
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	nc.	27	- ,			100 540 405	77	227,059,330
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	<u>a a</u>							29,621,123
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	<u>B</u>							15,884,209
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	ŭr.	29	,			15,326,111	29	10,004,209
30 Capital stock or trust principal, or current funds				nere F	and			
33 Total net assets or fund balances		30	Capital stock or trust principal, or current funds				30	
33 Total net assets or fund balances	Še	31	Paid-in or capital surplus, or land, building or equipment fund	١			31	
33 Total net assets or fund balances		32	Retained earnings, endowment, accumulated income, or othe	r funds			32	
Total liabilities and not accepts/fund belonged	Ę	33				238,401,187	33	272,564,662
		34	Total liabilities and net assets/fund balances			707,126,351	34	679,957,724

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				<u>.</u>
1	Total revenue (must equal Part VIII, column (A), line 12)	1		456,5	582,637
2	Total expenses (must equal Part IX, column (A), line 25)	2		435,5	505,911
3	Revenue less expenses Subtract line 2 from line 1	3			76,726
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			
5	Net unrealized gains (losses) on investments	5			948,591
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		11,1	138,158
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		272,5	564,662
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis			,,	
D	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate of the second o	rata	2b	Yes	
	basis, consolidated basis, or both	irate			
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

Software ID: Software Version:

EIN: 32-0265031

Name: MaineGeneral Health and Affiliates

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation of Compensated Employees, and Independent	Officers, Dir ndent Contra	rectors actors	s,Tru	uste	ees,	, Key	/ En	nployees, Highe	st	
(A) Name and Title	(B) A verage hours per week (list any	dıre	than	not one on is r and trust	box s bot d a tee)	th	1	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
Peter Alfond Director	1 00 1 00	х						0	0	0
Douglas Boyink MD Director	50 00 1 00	х						260,377	0	29,345
Conrad Ayotte Director & Vice Chair	1 00 2 00	х						0	0	0
Scott Bullock Director & President Emeritus	50 00 50 00	х		Х				0	710,814	24,708
Stephanie Calkins MD Director	1 00 1 00	х						37,600	0	1,668
Douglas Cutchin Director	1 00 1 00	х						0	0	0
Charles Danielson MD MPH Director	1 00 1 00	х						0	0	0
Mark Ford Director	2 00 2 00	х						0	0	0
Peter Guzzetti DO DDS Director	1 00 1 00	х						24,000	0	0
David Hay MD Director	2 00 2 00	х						638,102	0	22,101
Jeffrey Hubert Director	2 00 2 00	х						0	0	0
Mark Johnston Director	1 00 1 00	х						0	0	0
James LaLiberty Director	1 00 1 00	х						0	0	0
Barbara Mayer Director	2 00 2 00	х						0	0	0
Roy Miller MD Director	1 00 1 00	х						0	0	0
Elizabeth Mitchell Esq Director	1 00 1 00	х						0	0	0
Gary Peachey Director	1 00 1 00	х						0	0	0
Gordon Pow Director	2 00 2 00	х						0	0	0
Tobi Schneider Esq Director	1 00 1 00	х						0	0	0
William Sprague Director & Chair	1 00 1 00	х		х				0	0	0
Douglas Terp Director	2 00 2 00	х						0	0	0
Charles Hays President & CEO MGH	50 00 1 00	х		х				0	351,769	16,363
Nona Boyink Director, CEO HRN	50 00 1 00	х		х				178,213	0	25,775
Richard Fein DO Director, HRN	1 00 1 00	х						60,793	0	6,321
Alicia Forster MD Director, HRN	1 00 1 00	х						18,008	0	2,204

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (A) Name and Title (C) Position (do not check (B) (D) (F) (E) Average Reportable Reportable Estimated amount hours more than one box, compensationcompensation of other

	hours per week (list any	more than one box, unless person is both an officer and a director/trustee)				th		compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099-MISC)	of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
Reynerio Sepe Lanoy MD Director, HRN	1 00 1 00	х						216,167	0	30,765
Rev Cynthia N Lepley Director, HRN	1 00 1 00	х						0	0	0
Andrew B MacLean JD Director, HRN	1 00 1 00	х						0	0	0
Elizabeth S Miller Director, HRN	1 00 1 00	х						0	0	0
Judith A Plano Esq Director, HRN	1 00 1 00	х						0	0	0
James Clair Director, HRN	1 00 1 00	х						0	0	0
Danielle D Martin Director, HRN	1 00 1 00	х						0	0	0
Pamela J Trinward Director, HRN	1 00 1 00	х						0	0	0
Rebecca Colwell Director, MGRC	45 00 1 00	х						122,833	0	22,287
Rev William DeWolfe Director, MGRC	1 00 1 00	х						0	0	0
Kenneth Harvey Director, MGRC	1 00 1 00	х						0	0	0
Richard Jordan Director, MGRC	1 00 1 00	х						0	0	0
Judith Shreiner Director, MGRC	1 00 1 00	х						0	0	0
Paul Stein Director, MGRC	45 00 1 00	х						120,346	0	26,185
Mildred Stengel Director, MGRC	1 00 1 00	х						0	0	0
Robert Marden Director	1 00 1 00	х		 				0	0	0
Karen Tobias Board Secretary	1 00 45 00			х				0	56,681	13,635
Michael Koziol Senior Vice President & CFO	50 00 1 00			х				0	296,670	17,913
Stephen Coleman MD Physician	50 00 0 00					х		1,030,444	0	26,865
Anthony Mancini MD Physician	50 00 0 00					х		943,568	0	29,984
Sean McGarr MD Physician	50 00 0 00					х		714,808	0	25,959
Marc Golden MD Physician	50 00 0 00					х		674,307	0	23,960
Jose Ramırez MD Physician	50 00 0 00					х		662,677	0	24,043

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As Filed Data -

DLN: 93493133003034

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

MaineGeneral Health and Affiliates

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

	rt I			blic Charity Sta		•	•		<u> </u>	struction	ıs.
The	organı		•	e foundation becaus	•			•	•		
1	Г		· ·	on of churches, or a				ection 170(b)(1)(A)(i).		
2	Γ	A scho	ol described	in section 170(b)(1	.)(A)(ii). (At	tach Sched	ule E)				
3	굣	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descr	ıbed ın sectio	n 170(b)(1)(A)(iii).		
4	Γ	A medi	cal researcl	n organization operat	ted ın conjun	ction with a	hospital desc	cribed in se	ction 170(b)(1)(A)(iii).	. Enter the
	_			ty, and state							
5	ı	_	•	erated for the benefi	_	or universi	ty owned or o	perated by	a government	al unit de	scribed in
		sect ion	170(b)(1)(A)(iv). (Complete P	art II)						
6	Г	A feder	al, state, or	local government or	government	al unit desc	rıbed ın secti	on 170(b)(1)(A)(v).		
7	Γ	_		at normally receives			support from	a governm	ental unıt or fı	om the ge	neral public
8	Г			on 170(b)(1)(A)(vi). described in sectior			mplete Part II	:)			
9			-	at normally receives			•	-	butions, mem	bership fe	es, and gross
		_		ities related to its ex					·	· ·	=
				oss investment inco	•	=					
				janızatıon after June						•	
10	Г	•	,	ganized and operated	•			•	•		
11	Ė	_		ganized and operated						o carrv ou	t the purposes of
	•			ly supported organiz							
				bes the type of supp							
	_			b							
e	Γ		_	ox, I certify that the	-		,		, ,		•
			nan foundati n 509(a)(2)	on managers and ot	ner than one	or more put	olicly support	ed organiza	tions describ	ed in secti	ion 509(a)(1) or
f				received a written de	etermination	from the IR	S that it is a	Type I. Typ	e II. or Type	III suppo	rtıng organization.
			his box					. ,	, , , , ,		, Г
g				2006, has the organi	zation accep	oted any gift	or contributi	on from any	of the		
			ig persons?								[]
		. , .		rectly or indirectly o	•		5	persons de	scribed in (ii)		Yes No
				governing body of th		_	n /				lg(i)
				er of a person descr							lg(ii)
_		• •		lled entity of a perso						111	g(iii)
h		Provide	the followi	ng information about	the supporte	ed organizat	ion(s)				
(i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is t	the	(v) Did you	notify	(vi) Is	the	(vii) A mount of
	suppoi	rted		organization	organizati		the organiz	zation	organizati		monetary
0	rganiz	ation		(described on	col (i) list		ın col (i) o	•	col (i) org		support
				lines 1 - 9 above	your gove docume	-	suppor	t?	ın the U	S ?	
				or IRC section (see	docume	nit '					
				instructions))	W		1 1 1 1 1 1 1 1 1 1		1 v -	T	\dashv
				,,	Yes	No	Yes	No	Yes	No	
							1				
							1		1		
T - 4			ı	i	i	1	1	ı	1	1	1

Sch	edule A (Form 990 or 990-EZ) 2012							Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) Public support. Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 20)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV)							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	First five years. If the Form 990 is this box and stop here							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and stop here. The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	► □
b	33 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and stop here. The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	▶ □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							▶ ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,	 	
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493133003034

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** MaineGeneral Health and Affiliates 32-0265031 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l .)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b					
d	O ther exempt purpose expenditures					
е	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT	ſ
	filed Form 5768 (election under section 501(h)).	

	or each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		(a)			(b)	
activ		Yes	No	4	Amoun	t	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of		•				
а	Volunteers?		Νo				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo				
c	Media advertisements?		No	1			
d	Mailings to members, legislators, or the public?		Νo				
е	Publications, or published or broadcast statements?		Νo				
f	Grants to other organizations for lobbying purposes?	Yes			4	4,979	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No				
i	O ther activities?		Νo				
j	Total Add lines 1c through 1i		•		4	4,979	
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		Νo				
b	If "Yes," enter the amount of any tax incurred under section 4912		•				
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c)(5),	or s	ectio	n	
	· · · · · · · · · · · · · · · · · · ·				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2			
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3			
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'Iine 3, is answered "Yes."						
1	Dues, assessments and similar amounts from members	1					
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).						

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Explanation of Lobbying Activities	, , , , , , , , , , , , , , , , , , ,	MaineGeneral Health and Affiliates is a member of various healthcare related associations that do lobbying activities regarding legislation that has a direct impact on healthcare organizations. The healthcare associations have reported the percentage of association dues that were spent on lobbying activities.

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DLN: 93493133003034

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions.

Open to Public

F Attacil to	roini 990. F See separate instructions.	Zilopedaloli
me of the organization IneGeneral Health and Affiliates		Employer identification number 32-0265031
organizations Maintaining Donor A		<u> </u>
•	(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year		
Aggregate contributions to (during year)		
Aggregate grants from (during year)		
Aggregate value at end of year		
Did the organization inform all donors and donor adv funds are the organization's property, subject to the		nor advised Yes No
Did the organization inform all grantees, donors, and used only for charitable purposes and not for the be conferring impermissible private benefit?		
rt II Conservation Easements. Complete	e if the organization answered "Yes"	to Form 990, Part IV, line 7.
Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreat Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization he	ion or education)	n historically important land area certified historic structure the form of a conservation
easement on the last day of the tax year		
Total number of conservation easements		Held at the End of the Year
		2a
Total acreage restricted by conservation easement Number of conservation easements on a certified hi		2b
	• •	2c
Number of conservation easements included in (c) a historic structure listed in the National Register		2d
Number of conservation easements modified, transf	rerred, released, extinguished, or terminat	ed by the organization during
the tax year 🗠		
Number of states where property subject to conserv	vation easement is located 🗠	
Does the organization have a written policy regarding enforcement of the conservation easements it holds		ndling of violations, and Yes No
Staff and volunteer hours devoted to monitoring, ins	specting, and enforcing conservation ease	ments during the year
Amount of expenses incurred in monitoring, inspect \$\blue{5}\$	ting, and enforcing conservation easement	ts during the year
Does each conservation easement reported on line and section 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of se	ction 170(h)(4)(B)(i)
In Part XIII, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	f the footnote to the organization's financia ements	al statements that describes
Complete if the organization answered	"Yes" to Form 990, Part IV, line 8.	
If the organization elected, as permitted under SFA works of art, historical treasures, or other similar as service, provide, in Part XIII, the text of the footnot	ssets held for public exhibition, education,	, or research in furtherance of public
If the organization elected, as permitted under SFA works of art, historical treasures, or other similar as service, provide the following amounts relating to the	ssets held for public exhibition, education,	
(i) Revenues included in Form 990, Part VIII, line	1	► \$
(ii) Assets included in Form 990, Part X		► \$
If the organization received or held works of art, his following amounts required to be reported under SFA		for financial gain, provide the
Revenues included in Form 990, Part VIII, line 1		► \$

Part	Urganizations Maintaining Co	llections of Ar	t, His	storical II	reasures, or C	itne	r Similar As	sets (c	ontinued)		
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	neck any of	the following that	are a	ı sıgnıficant use	of its			
а	Public exhibition		d	┌ Loan	or exchange prog	rams	;				
b	Scholarly research		е	┌ Othe	r						
С											
4	Provide a description of the organization's co	ollections and expl	ain ho	w thev furth	er the organization	ı's ex	xempt purpose i	n			
•	Part XIII				-						
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							Yes	□ No		
Par	t IV Escrow and Custodial Arrang		-				· ·		,		
	Part IV, line 9, or reported an an										
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interm	nediary	for contrib	utions or other ass	ets	not J	Yes	┌ No		
b	If "Yes," explain the arrangement in Part XII	II and complete th	e follov	wing table	-						
							Am	ount			
С	Beginning balance					1c					
d	Additions during the year					1d					
е	Distributions during the year					1e					
f	Ending balance					1f					
2a	Did the organization include an amount on Fo	orm 990, Part X, III	ne 21?	•			J	Yes	┌ No		
b	If "Yes," explain the arrangement in Part XII	I Check here if th	e expla	anation has	been provided in F	art :	XIII		\vdash		
Pa	rt V Endowment Funds. Complete										
	·	(a)Current year	(b)	Prior year	b (c)Two years back		Three years back		ears back		
1a	Beginning of year balance	84,994,462		67,498,904	47,265,328	+	27,928,069		32,392,351		
b	Contributions	21,398,575		18,436,863	17,548,714	1	17,940,070		2,719,506		
С	Net investment earnings, gains, and losses	3,127,831		-152,687	3,703,471		3,496,146		-4,909,162		
d	Grants or scholarships	3,500		500		+	15,000		15,610		
e	Other expenditures for facilities										
	and programs	13,335,498		788,118	1,003,615	1	2,083,957		2,259,016		
f	Administrative expenses			0	(1	0				
g	End of year balance	96,181,870		84,994,462	67,498,973	3	47,265,328		27,928,069		
2	Provide the estimated percentage of the cur	rent year end balar	nce (lır	ne 1g, colum	nn (a)) held as						
а	Board designated or quasi-endowment ►	58 300 %									
b	Permanent endowment ► 16 600 %										
c	Temporarily restricted endowment ► 25	100 %									
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%									
За	Are there endowment funds not in the posse	ssion of the organi	zatıon	that are hel	d and administere	d for	the				
	organization by						<u> </u>	Yes	No		
	(i) unrelated organizations		•			•	3a(3a(i	_	No		
b	(ii) related organizations If "Yes" to 3a(ii), are the related organizatio					•	3a(_	1		
4	Describe in Part XIII the intended uses of the					·			<u> </u>		
Par	t VI Land, Buildings, and Equipme				10.						
	Description of property		,	(a) Cost or basis (invest	other (b)Cost or ot		(c) Accumulated depreciation	(d) Bo	ook value		
1a	_and				4,383	,136		1	4,383,136		
	Buildings				140,949		75,444,667	1	55,504,396		
	_easehold improvements				4,122		1,320,967	+	2,801,953		
	Equipment				139,357		112,688,118	1	26,669,388		
	Other				298,982		3,275,865	+	95,706,811		
	I. Add lines 1a through 1e <i>(Column (d) must e</i>			ımn (B), lıne				+	95,065,684		
		,	,	1 //	. , ,		•				

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12	<u>)</u>	
(a) Description of security or category	(b)Book value	(c) Method of valuation	
(including name of security)		Cost or end-of-year market value	
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line 1	13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation	
		Cost or end-of-year market value	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lir			
(a) Descrip		(b) Book value	
(4) 5 65611		(D) Dook value	
T-1-1 (0 / (1) 15 200 D-1 (1/D) / 15			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15			
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
Workers Comp Accrual	1,295,486		
Curr Portion Accrued Insur Res	7,253,212		
Deferred Rev Refundable	1,374		
Acc Pension Cost Net Curr Port	24,599,527		
Deferred Revenue Refundable	11,392,084		
Purchase Deposits	56,900		
Security Deposits	140,332		
Other Long-Term Liabilities	1,483,035		
FIN47 Environmental Liability	615,161		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	46,837,112		

^{2.} Fin 48 (ASC 740) Footnote In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	435,984,346
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	2,405,683
3	Subtract line 2e from line 1	3	433,578,663
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	23,003,974
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	456,582,637
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	412,959,026
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	457,089
3	Subtract line 2e from line 1	3	412,501,937
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)]	
C	Add lines 4a and 4b	4c	23,003,974
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	435,505,911

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Description of Intended Use of Endowment Funds	Part V, Line 4	The intended uses for MaineGeneral Health and Affiliates' Endowments and Quasiendowments are as follows Charity care at the Organization's hospital and the Harold Alfond Cancer Center Funding educational programs for the Organization's nurses and other employees Funding capital expenditures, including a new hospital Funding scholarships for individuals interested in careers in the healthcare profession
Description of Uncertain Tax Positions Under FIN 48	Part X, Line 2	Tax-exempt organizations could be required to record an obligation for income taxes as the result of a tax position they have historically taken on various tax exposure items including unrelated business income or tax status. Under guidance issued by the Financial Accounting Standards Board, assets and liabilities are established for uncertain tax positions taken or positions expected to be taken in income tax returns when such positions are judged to not meet the "more-likely-than-not" threshold, based upon the technical merits of the position Estimated interest and penalties, if applicable, related to uncertain tax positions are included as a component of income tax expense. The Company has evaluated the tax positions taken on its filed tax returns. The Company has concluded no uncertain income tax positions exist at June 30, 2013. The Company's tax years from 2010 through 2013 are open and subject to examination.
Part XI , Line 2d - Other Adjustments		V endor Rebates
Part XI, Line 4b - Other Adjustments		Bad Debt Expense
Part XII, Line 2d - Other Adjustments		V endor Rebates
Part XII, Line 4b - Other Adjustments		Bad Debts Expense

Additional Data

Software ID: Software Version:

EIN: 32-0265031

Name: MaineGeneral Health and Affiliates

Form 990, Schedule D, Part X, - Other Liabilities (a) Description of Liability (

1	(a) Description of Liability	(b) Book value
Workers Comp A	Accrual	1,295,486
Curr Portion Ac	crued Insur Res	7,253,212
Deferred Rev Re	fundable	1,374
Acc Pension Co	st Net Curr Port	24,599,527
Deferred Revent	ue Refundable	11,392,084
Purchase Depos	sits	56,900
Security Deposi	ts	140,332
Other Long-Ter	m Liabilities	1,483,035
FIN47 Environn	nental Liability	615,161

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DLN: 93493133003034

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Name of the organization

MaineGeneral Health and Affiliates

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Employer identification number

					32-0265031	
Part I Fundraising	J Activities. Complete	ıf the org	anızatı	on answered "Yes" t	to Form 990, Part IV	, line 17.
a	ıl solicitations ns	ement with a or entity in entities (fun	e f g any indi connec	Solicitation of non Solicitation of gov Special fundraising vidual (including officer	-government grants ernment grants g events rs, directors, trustees undraising services?	F Yes F No ndraiser is
(i) Name and address of individual or entity (fundraiser)	of (ii) Activity	(iii) D fundraise custod contro contribut	r have y or I of	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
-						
Total			-			
3 List all states in whic licensing	h the organization is regist	cered or lice	nsed to	solicit funds or has be	en notified it is exempt	from registration or

Sche	dule	G (Form 990 or 990-EZ) 2012				Page 2	
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundation events with gross receipts of	aising event contribut				
			(a) Event #1	(b) Event #2 Aids Walk	(c) O ther events	(d) Total events (add col (a) through col (c))	
			Walk for Hope (event type)	(event type)	(total number)	coi (c))	
ξ	1	Gross receipts	144,08	1 6,355	5	150,436	
Revenue	2	Less Contributions	107,20	6 (107,206	
<u>~</u>	3	Gross income (line 1 minus line 2)	36,87	5 6,355	5	43,230	
	4	Cash prizes		0			
10	5	Noncash prizes	11,58	3 (11,583	
Expenses	6	Rent/facility costs	4,86	4 (4,864	
ă	7	Food and beverages .	4	4 ()	44	
Direct	8	Entertainment					
ā	9	Other direct expenses .	8,18	2 5,064	1	13,246	
	10	Direct expense summary Add lii	nes 4 through 9 in columi	n (d)		(29,737)	
	11	13,493					
Par	t II			"Yes" to Form 990, Pa	art IV, line 19, or repo		
Reveitue		\$15,000 on Form 990-EZ, li	ne 6a. (a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))	
Rey	1	Gross revenue			30,000		
	2	Cash prizes			10,000	10,000	
penses	3	Non-cash prizes					
<u>ភ</u>	4	Rent/facility costs					
Direct	5	Other direct expenses					
	6	Volunteer labor	Г Yes	Г Yes	✓ Yes100 000 % No		
	7	Direct expense summary Add line	s 2 through 5 in column	(d)		10,000	
	8	Net gaming income summary Con	nbine lines 1 and 7 in col	umn (d)		20,000	
9 a b	Ist	er the state(s) in which the organize the organization licensed to operate No," explain	e gaming activities in eac	h of these states?			
10a b		re any of the organization's gaming Yes," explain	licenses revoked, suspe	nded or terminated during	; the tax year?		

Doe:	s the organization operate gaming a	ctivities with nonmembers?		· · Yes 🗸 No
12	Is the organization a grantor, bene	eficiary or trustee of a trust or a mem	ber of a partnership or other entity	
	formed to administer charitable ga	amıng?		Г _{Yes} Г _{No}
13	Indicate the percentage of gaming	g activity operated in		
а	The organization's facility			13a 100 000 %
ь				
14	Enter the name and address of the	e person who prepares the organization	on's gaming/special events books a	and records
	Name MaineGeneral Medic	al Center Auxiliary		
	Address > 35 Medical Center I Augusta, ME 0433	Parkway O		
15a		ract with a third party from whom the		
	revenue?			Г _{Yes} Г _{No}
b	If "Yes," enter the amount of gamı	ing revenue received by the organizat	tion 🟲 \$ an	d the
	amount of gaming revenue retaine	d by the third party 🟲 \$		
С	If "Yes," enter name and address	of the third party		
	Name 🟲			
	Address ▶			
16	Gaming manager information			
	Name ► Lorraine McCabe			
	Gaming manager compensation	\$0		
	Description of services provided	A mong the activities of the Medica proceeds are for the benefit of Med		
	☐ Director/officer	Employee	Independent contractor	
.7	Mandatory distributions		•	
а	Is the organization required under	state law to make charitable distribu	itions from the gaming proceeds to	
	retain the state gaming license?			Γ_{Yes} $\overline{\nu}_{\text{No}}$
ь	Enter the amount of distributions r	required under state law distributed to	o other exempt organizations or sp	
	ın the organızatıon's own exempt a	·		
Pa	rt IV Supplemental Inform columns (III) and (v), ar	nation. Complete this part to prond Part III, lines 9, 9b, 10b, 15b, itional information (see instruction	, 15c, 16, and 17b, as applicat	
	Identifier	Return Reference	Explana	tion
J			' '	

OMB No 1545-0047

Open to Public Inspection

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization MaineGeneral Health and Affiliates

Employer identification number

32-0265031

Pa	rt I Financial Ass	<u>istance an</u>	d Certain (Other Community I	Benefits at Cost					
						_		Yes	No	
	Did the organization have					on 6a	1a	Yes		
	If "Yes," was it a written						1b	Yes		
2	If the organization had m financial assistance polic					oplication of the				
	Applied uniformly to a Generally tailored to				nly to most hospital fac	cilities				
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larges	t number of the				
а	Did the organization use If "Yes," indicate which o					providing <i>fre</i> e care?	За	Yes		
	「 100%									
b	b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care									
	□ 200% □ 250% □	300%	50% — 400	0% 🔽 Other	22500 (000000000 %				
C	c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.									
4	Did the organization's fin						4	Yes		
5a	provide for free or discounted care to the "medically indigent"?									
h	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?									
	c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted									
-	care to a patient who was eligibile for free or discounted care?								No	
6a	Did the organization prep	are a commur	nity benefit re	eport during the tax year	·?		6a	Yes		
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b	Yes		
	Complete the following ta worksheets with the Sche		worksheets p	provided in the Schedule	H instructions Do not	t submit these				
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st					
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		f) Perce otal exp		
a	Financial Assistance at cost (from Worksheet 1)			15,396,717	290,198	15,106,	519	3 6	60 %	
b	Medicaid (from Worksheet 3, column a)			73,917,957	58,948,128	14,969,	829	3 6	30 %	
С	Costs of other means-tested government programs (from Worksheet 3, column b)									
d	Total Financial Assistance and Means-Tested Government Programs			89,314,674	59,238,326	30,076,	348	7 2	90 %	
е	Other Benefits Community health Improvement services and community benefit operations							n 2	00 %	
f Health professions education										
g	(from Worksheet 5) Subsidized health services (from Worksheet 6)			157,227 14,820,603	6,172,971	150, 8,647,			40 % 00 %	
h	Research (from Worksheet 7)			,,,	5,2.2,372	2,217,				
I	Cash and in-kind contributions for community benefit (from Worksheet 8)									
J L	Total Add lines 7d and 71			16,590,459 105,905,133	6,954,702	9,635, 39,712	_		30 %	

Par	rt III	Community Buildir activities during the of the communities i	tax year, an										
		(a) Number of (b) Persons (c) Total community (d) Direct offsetting (e) Ne		(e) Net communi building expense		(f) Perco total ex							
1	Physical	ımprovements and housing	(
2	Econom	ıc development											
		nity support											
4		mental improvements											
		hip development and training											
6		munity members n building											
		nity health improvement				+							
8	Morkfor	y ce development	596	16,758	1,248	,923			18,272	1,230	,651	0	300 %
9	Other	ce development											
.0	Total		596	16,758	1,248	,923			18,272	1,230	,651	0	300 %
	t III	Bad Debt, Medicar	e, & Collec	tion Practic	es							I I	
ect 1		ad Debt Expense e organization report bac	l daht avnanse	a in accordance	with Heathcare	Finan	ocial Ma	nage	ment Δ	ssociation		Yes	No
1		ment No 15?	•		· · · ·	•				• • • •	1		
2		the amount of the organi dology used by the organ				the							
3		the estimated amount of				· ·	`	2		8,810,743			
3	patier	its eligible under the orga	anızatıon's fına	ancıal assıstanı	ce policy Explair	ın P	art V I						
		ethodology used by the o or including this portion o					ale, ıf	3		0			
4		de in Part VI the text of t					ts that		ribes ba	ad debt expense			
•		page number on which th											
ect	ion B. M	ledicare							ı				
5		total revenue received fr						5		143,590,020			
6 -		Medicare allowable costs				•		6		153,055,338			
7 8		act line 6 from line 5 Thi Tibe in Part VI the extent	•	•		 dbet	ا· treated	7	mmuni	-9,465,318 ty benefit			
	Also d Check	describe in Part VI the co	osting method	ology or source	used to determi	ne th	e amou						
e e e t		ost accounting system	Гс。	st to charge ra	tio	口。	ther						
9a		e organization have a wr	itten debt colle	ection policy di	iring the tax year	~? <u>.</u>		_			9a	V	
	If "Y e conta	s," did the organization's in provisions on the colle tance? Describe in Part \	collection pol ection practice	icy that applied s to be followed	d to the largest n d for patients who	umbe are	r of its known	patie to qua	alify for	financial	9a 9b	Yes	
Pai	t IV	Management Compa	anies and J	oint Ventur	es (owned 10% or more	e by offic	cers, direc	tors, tr	ustees, key	employees, and physic			ions)
		a) Name of entity		Description of practivity of entity	rımary	(c)	Organız ofit % or ownershi	ation's stock	(d) Officers, directors, trustees, or key mployees' profit % stock ownership %	(e	Physic ofit % or wnership	ans' stock
1 /	Augusta N	Nobile MRI Owners LLC	MRI imaging sei	rvices at the Augus	sta Hospital facility		5	000 0	%	0 %		50 0	00 %
2 2 \	Vaterville	Mobile MRI Owners LLC	facılıty	rvices at the Watei	·		5	000 0	%	0 %		50 0	00 %
3 3 N .ab L		eral Cardiac Catheterization	Cardiac cathetei Hospital facility	rization services at	the Augusta		5	000 0	%	0 %		50 0	00 %
·													
5													
7													
3													
•													
LO													
l 1											+		
L 2											+		
12											1		

Licena	Gener	Childr	Teach	Ortica	Resea	ER-24	ER-ot		
sed hospital	medical & sui	en's hospital	ing hospital	al access hospital	rch facility	hours	her		
	al							Other (Describe)	Facility reporting group
Х	х		х		х	х			
		nedical & surgical hospital	's hospital medical & surgical d hospital	g hospital 's hospital medical & surgical d hospital	access hospital g hospital 's hospital medical & surgical d hospital	h facility access hospital g hospital 's hospital medical & surgical d hospital	ours h facility access hospital g hospital 's hospital medical & surgical d hospital	incurs h facility access hospital g hospital 's hospital medical & surgical d hospital	ours ours ours ours ours other (Describe) shospital hospital other (All the properties of the

Schedule H (Form 990) 2012

Part V Facility Information (continued)

Section B. Facility Policies and Practices

 $(Complete\ a\ separate\ Section\ B\ for\ each\ of\ the\ hospital\ facilities\ or\ facility\ reporting\ groups\ listed\ in\ Part\ V\ ,\ Section\ A\)$

Name of hospital facility or facility reporting group

	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)1	_	Yes	Nc
on	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			Г
а	A definition of the community served by the hospital facility			
b	▼ Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
e	▼ The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
•	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>11</u>			
	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		Yes	
	persons the hospital facility consulted	٦	1165	H
	facilities in Part VI	4	Yes	
	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	Г
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
a	▼ Hospital facility's website			
b	▼ A vailable upon request from the hospital facility			
c	▼ Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
a	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
,	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a	-	N
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		\vdash
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)							
	ancial Assistance Policy		Yes	No			
9	Did the hospital facility have in place during the tax year a written financial assistance policy that						
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes				
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes				
	If "Yes," indicate the FPG family income limit for eligibility for free care 175 00000000000%						
	If "No," explain in Part VI the criteria the hospital facility used						
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes				
	If "No," explain in Part VI the criteria the hospital facility used						
12	Explained the basis for calculating amounts charged to patients?	12	Yes				
	If "Yes," indicate the factors used in determining such amounts (check all that apply)						
а	▼ Income level						
b	Asset level						
С	Medical indigency						
d	▼ Insurance status						
е	Uninsured discount						
f	Medicaid/Medicare						
g	State regulation						
h	Other (describe in Part VI)						
13	Explained the method for applying for financial assistance?	13	Yes				
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes				
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)						
а	The policy was posted on the hospital facility's website						
b	The policy was attached to billing invoices						
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms						
d	The policy was posted in the hospital facility's admissions offices						
е	The policy was provided, in writing, to patients on admission to the hospital facility						
f	The policy was available upon request						
g	Other (describe in Part VI)						
Bil	ling and Collections						
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		 				
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes				
10	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP						
а	Reporting to credit agency						
ь	Lawsuits						
c	Liens on residences						
d	Body attachments						
e	Other similar actions (describe in Part VI)						
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before						
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No			
	If "Yes," check all actions in which the hospital facility or a third party engaged						
а	Reporting to credit agency						
b	Lawsuits						
C	Liens on residences						
d	Body attachments						
	C Other similar actions (describe in Part VI)	ı	I .	i			

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If "Yes," explain in Part VI

Page

Pá	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Part VI)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			ĺ
а	The hospital facility did not provide care for any emergency medical conditions			ĺ
b	The hospital facility's policy was not in writing			ĺ
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			ĺ
d	Other (describe in Part VI)			ĺ
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			ĺ
d	Other (describe in Part VI)			ĺ
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

	Part V	Facility	Information	(continuea
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Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

Hov	w many non-hospital health care facilities did the decision of	organization operate during the tax year?				
— Nar	ne and address	Type of Facility (describe)				
1	MaineGeneral Rehabilitation & Nursing 37 Graybirch Drive Augusta, ME 04330	Long-term care and residential care facility				
2	MaineGeneral Retirement Community 60 Balsam Drive Ste 1 Hallowell, ME 04347	Retirement community				
3	HealthReach Network 10 Water Street Waterville, ME 04901	Homecare, hospice, behavioral health and substance abuse facilities				
4						
5						
6						
7						
8						
9						
10						

Schedule H (Form 990) 2012

Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1₁, 3, 4, 5c, 6₁, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation
		Part I, Line 7 Charity care is measured based on services provided at established rates, and is included in net patient service revenues. Costs and expenses incurred in providing these services are included in operating expenses. Charges for services rendered to individuals from whom payment is expected and ultimately not received are written off and included as an operating expense as part of the provision for bad debts. The organization's bad debt expense cost is calculated using a ratio of total patient related expense over gross charges. This is applied to total provision for bad debts, which is recorded at gross charges.
		Part I, Line 7, Column (f) The Bad Debt expense included on Form 990, Part IX, Line 25, Column (A), but subtracted for purposes of calculating the percentage in this column is \$ 23003974

Identifier	ReturnReference	Explanation
		Part II MaineGeneral Health and Affiliates offers a variety of classes and community health outreach events to support and build our community. Such events range from cancer survivor classes and support groups, breastfeeding classes, sibling classes, a safe babysitter program and parenting education. The organization provides a wide range of programs to support a healthy and well educated community throughout all ages and health care situations. The organization offers diabetes care and smoking cessation classes, along with support groups for area individuals with a variety of health problems including. Alzheimer's disease, bariatric surgery needs, brain injury, stroke and hospice. Space is provided free of charge and in some cases the support groups are managed and staffed by MaineGeneral employees.
		Part III, Line 4 Charges for services rendered to individuals from whom payment is expected and ultimately not received are written off and included as an operating expense as part of the provision for bad debts. The organization's bad debt expense is calculated using a ratio of total expenses over gross charges. This is applied to total provision for bad debts which is recorded at gross charges.

Identifier	ReturnReference	Explanation
		Part III, Line 8 The shortfall above reflects the amount of unreimbursed cost the organization funded to benefit the health of the community The organization's Medicare allowable cost of care is calculated using a ratio of total expenses over gross charges This is applied to total expenses and adjusted by actual Medicare payor mix percentage
		Part III, Line 9b In accordance with the Affordable Care Act and the IRS 990 rules, individuals, once identified as eligible for the Organization's uncompensated care program, will be billed no more than the amount generally billed i.e. the best, or an average of the three best, negotiated commercial rates or Medicare rates for emergency and other medically necessary services

Identifier	ReturnReference	Explanation
laineGeneral Medical Center		Part V, Section B, Line 3 Community stakeholders were surveyed using an online survey. This included a review of data trends from 2010 and 2012, and the review of selected priorities and goals to be worked on in 2013 through 2015. A survey tool was distributed to community stakeholders in the Central Public Health District that includes the towns in MaineGeneral Medical Center's primary and secondary service area. The survey was sent out via an email with link to the survey tool, along with a data summary of the 2010 CHNA and the 2012 State Community Health Assessment. The Stakeholders are members of the Central Public Health District Coordinating Council, as well as a list of participants who participated in the 2010-11 Community Health Assessment forums held collaboratively with the Central Public Health District, MGMC and EMH 21 Stakeholders completed the survey 33% represented nonprofit community organizations, 7% represented healthcare (non-physician), 26% represented public health, 13% represented physicians, 13% represented Community Health Coalitions and 7% represented schools
1aineGeneral Medical Center		Part V, Section B, Line 4 The CHNA was conducted with Maine Medical Center and Eastern Maine Medical Center

Identifier	ReturnReference	Explanation
MaineGeneral Medical Center		Part V, Section B, Line 5c We have made the Needs Assessment available to all of our public health partners
MaineGeneral Medical Center		Part V, Section B, Line 20d MaineGeneral Medical Center charges the same gross charge rates for all services provided, regardless of payment source. If patients are uninsured we will make every effort to assist them in filling out the paperwork for qualification for the MaineCare system. If they do not qualify for MaineCare we will help them to apply for our charity care program. If they do not qualify for either MaineCare or charity care we do provide payment plans to pay over time and discounts for complete payment of their bill.

Identifier	ReturnReference	Explanation
		Part VI, Line 2 OneMaine Health, a collaboration between Eastern Maine Healthcare Systems, MaineGeneral Health and MaineHealth, released Maine's first comprehensive, statewide community health needs assessment in April 2011 The community health needs assessment examined health status, use of health services, access and barriers to care and other factors affecting the health of Maine people MaineGeneral Health and Affiliates has used the community health needs assessment to support the need for continuing initiatives that it
		has provided over the past several years in specific healthcare areas and has, as necessary, expanded its focus to other areas of community health need
		Part VI, Line 3 For inpatient stays, the Medical Center Patient Registration Department provides a written notice regarding the availability of the uncompensated services program to inpatients upon admission or, in the case of an emergency, before discharge In those rare cases where the notice was not given to the patient at admission or upon discharge due to unavoidable circumstances, a charity care notice was sent with the initial patient bill. All outpatient departments including provider based practices provide patients access to the written.
		notice of the availability of the uncompensated services program at the time of service. Initial patient bills include a notification to patients on the availability of the uncompensated services program. Subsequent patient billings also include notices to patients about the availability of the program During this process, if it appears that a patient is qualified for the government programs, the program application is provided to the patient and a patient financial services representative
		provides any assistance required in educating the patient on properly preparing the application Current income guidelines are displayed in all business offices, main patient registration areas and emergency departments. The posted guidelines are updated annually based on changes in the federal poverty guidelines. The Hospital makes all reasonable efforts to communicate the contents of the income guidelines to persons that it has reason to believe cannot read the notice.

Identifier	ReturnReference	Explanation
		Part VI, Line 4 The Medical Center's primary service area includes Kennebec County, with Augusta and Waterville making up the largest portion of the population. The service area also includes parts of Waldo, Lincoln, Somerset and Sagadahoc counties. 86% of residents have a family physician. 16% of the population is self-insured or uninsured. 15% of the population is over 65 and 21% of the population is under 18.
		Part VI, Line 5 MaineGeneral Health and Affiliates supports the health of the community by being involved with several of the non-profit organizations in the area Several of our staff serve on the board of directors of these organizations, as well as volunteer their time in other capacities for local non-profit organizations. Our staff also commit their time to serving in several health care leadership organizations. They provide their knowledge and experience to promote higher quality health care throughout our community.

Identifier	ReturnReference	Explanation
		Part VI, Line 6 MaineGeneral Health and Affiliates includes MaineGeneral Medical Center, which provides a wide variety of hospital, primary care, specialty care and emergency care services to the community. HealthReach Network, which provides homecare, hospice, behavioral health and substance abuse services MaineGeneral Rehabilitation and Nursing Care, which provides long term, skilled nursing and residential care services. It also provides Alzheimer's residential care and Alzheimer's day care services MaineGeneral Retirement. Community, which provides independent and assisted living services, as well as an Alzheimer's care unit All of the affiliates provide care regardless of an individual's ability to pay.
eports Filed With States	Part VI, Line 7	ME

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493133003034

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Name of the organization						Employer identificati	on number
MaineGeneral Health and Affiliates						32-0265031	
Part I General Information	on on Grants and	d Assistance				I	
Does the organization maintain the selection criteria used to a Describe in Part IV the organiz	ward the grants or as cation's procedures fo	sistance? or monitoring the use o	f grant funds in the Unite	d States			▽Yes ┌N
				United States. Com rt II can be duplicated			es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
2 Enter total number of section 5	01(c)(3) and govern	ment organizations list	ted in the line 1 table .			· · · -	
3 Enter total number of other org For Paperwork Reduction Act Notice, se				Cat No 50055P			le I (Form 990) 2012

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, F	Part IV,	line 22
Part III can be duplicated if additional space is needed.		

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Educational Scholarships	3	3,500	0		
Part IV Supplemental Information		Dowt III column (b) on	d any other additional inf		

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S		Schedule I, Part I, Line 2 MaineGeneral Health offers several different types of scholarships, which are awarded based on requirements established by the donors funding the scholarships. Any individual in MaineGeneral Health's service area may apply for a scholarship by completing a required application, including school transcripts, a statement of need, financial disclosures, and other information. The majority of these scholarships are offered to students pursuing a career in nursing or another healthcare related field of study. Before scholarship funds are disbursed to a student, the student must provide documented evidence of the successful completion of the required coursework at the end of each term. MaineGeneral Health retains complete files for each scholarship award as substantiation of the amount of scholarship funding for each individual.

DLN: 93493133003034

OMB No 1545-0047

Open to Public

Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

Compensation Information

► Attach to Form 990. ► See separate instructions. Name of the organization MaineGeneral Health and Affiliates

Employer identification number

32-0265031

Pai	t I Questions Regarding Compensation	on				
					Yes	No
1a	Check the appropriate box(es) if the organization possible part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ide any relevant information regarding these items			
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, and the CEO/Executive Direct		• • • • • • • • • • • • • • • • • • • •	2	Yes	
		,	.		165	
3	Indicate which, if any, of the following the filing org organization's CEO/Executive Director Check all used by a related organization to establish compen	that apply	·			
	✓ Compensation committee	Γ	Written employment contract			
	✓ Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	▽	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	, Part VII	, Section A , line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	ol paymen	t?	4a		No
b	Participate in, or receive payment from, a supplem	ental non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-	based co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and p	provide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only n	nust comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
ь	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section a compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section a payments not described in lines 5 and 6? If "Yes,"			7	Yes	
8	Were any amounts reported in Form 990, Part VII	, paid or a	ccured pursuant to a contract that was			
	subject to the initial contract exception described		tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow t section $53 4958-6(c)$?	he rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier	Return Reference	Explanation
	Part I, Line 1a	Tax Gross-up Payments Nona Boyink \$7,993 Treated as taxable compensation
	Part I, Line 7	A portion of compensation is at risk and variable and is based on the quality of job performance

Schedule J (Form 990) 2012

Software ID: **Software Version:**

EIN: 32-0265031

Name: MaineGeneral Health and Affiliates

Return to Form

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name	(B) Breakdown o	W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form	
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
Douglas Boyink MD (I) 237,820) 0	19,964 0	2,593 0	22,415 0	6,930 0	289,722 0	0	
Scott Bullock (I	0 432,546	0 269,449	0 8,819	0 11,964	0 12,744	0 735,522	0	
David Hay MD (I	384,908 0	251,456 0	1,738 0	11,326 0	10,775 0	660,203	0	
Charles Hays (I	· I	0	0 5,339	0 13,587	0 2,776	0 368,132	0	
Nona Boyink (I		0	8,941 0	16,165 0	9,610 0	203,988	0	
Reynerio Sepe Lanoy (I	190,008	12,000	14,159 0	14,238 0	16,527 0	246,932	0	
Michael Koziol (I) 0) 295,391	0	0 1,279	0 10,885	0 7,028	0 314,583	0	
Stephen Coleman MD (I	653,514 0	375,584 0	1,346 0	11,728 0	15,137 0	1,057,309 0	0	
Anthony Mancini MD (I	·	674,830 0	625 0	11,148 0	18,836 0	973,552 0	0	
Sean McGarr MD (I	. I	160,715 0	19,173 0	13,541 0	12,418 0	740,767 0	0	
Marc Golden MD (I	391,530	275,865 0	6,912 0	11,180 0	12,780 0	698,267 0	0	
Jose Ramırez MD (I	283,941	369,275 0	9,461 0	10,096 0	13,947 0	686,720 0	0	

DLN: 93493133003034

OMB No 1545-0047

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection**

Internal Revenue Service Name of the organization

Department of the Treasury

MaineGeneral Health and Affiliates

Employer identification number

32-0265031 Part I **Bond Issues** (h) On (i) Pool (g) Defeased behalf of financing (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose ıssuer Yes No Yes No Yes Maine Health and Higher Refinance 2003D Maine Health Education Facilities Authority 01-0314384 560427WF9 05-23-2013 64.030.000 land Higher Education Facilities Х Χ Χ Authority Bonds Maine Health and Higher Build Cancer Center and Education Facilities Authority 53,803,882 renovate emergency rooms in Х Χ Χ 01-0314384 560425XD7 02-02-2006 Augusta and Waterville Maine Health and Higher Build a New Regional Hospital 280,812,878 Х Χ Education Facilities Authority 01-0314384 560425V72 08-11-2011 Χ ın North Augusta **Proceeds** Part II Α В С D Amount of bonds retired Amount of bonds legally defeased 2 3,180,000 Total proceeds of issue 3 2,739,130 44,329,813 280,812,878 Gross proceeds in reserve funds 4 702,750 5,703,670 11,182,099 5 Capitalized interest from proceeds 28,890,606 28,890,606 Proceeds in refunding escrows 6 3,254,955 7 Issuance costs from proceeds 35,170 274,637 5,215,393 Credit enhancement from proceeds 8 Working capital expenditures from proceeds 9 3,094,733 3,094,733 Capital expenditures from proceeds 10 35,021,485 35,021,485 220,383,528 Other spent proceeds 11 Other unspent proceeds 12 Year of substantial completion 13 2013 2008 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ Χ Χ 14 Were the bonds issued as part of an advance refunding issue? Χ Х Χ 15 Has the final allocation of proceeds been made? Χ Χ Χ 16 Does the organization maintain adequate books and records to support the final Х Χ Χ

allocation of proceeds? **Private Business Use** Part III

	,	A		<u>В</u>		<u> </u>)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		
2	Are there any lease arrangements that may result in private business use of bond- financed property?	Х		Х			X		
							_		

Part Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-Χ Χ Х financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0% 0% 0 00000% other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 0% 0 00000% 0 00000% 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0% 0% 0 00000% % Does the bond issue meet the private security or payment test? 7 Χ Χ Χ Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of % % % % If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Х Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С D Α Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T? 1 Χ Χ Χ If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Exception to rebate? Х Χ b No rebate due? c Χ Χ If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was a hedge terminated?

1

Has the organization established written procedures to ensure

that violations of federal tax requirements are timely identified

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Par	t IV Arbitrage (Continued)								
		А	A		В			D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х	Х		Х			
ь	Name of provider	FSA		FSA		NATIXIS			
С	Term of GIC	29 410000000000		29 410000000000		29 83000000000			
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	Х		Х		Х			
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		
7	Has the organization established written procedures to monitor the requirements of section 148?	×		X		Х			
Pa	rt V Procedures To Undertake Corrective Action								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No

Part VI	Supplemental Info	ormation. Complete this part to	provide additional information for responses to questions on Schedule K (see instructions).
	Identifier	Return Reference	Explanation

Χ

Χ

Χ

Schedule K (Form 990) 2012

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As Filed Data -

DLN: 93493133003034

Employer identification number

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Transactions with Interested Persons

Name of the organization MaineGeneral Health and Affiliates

32-0265031 Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified (c) Description of transaction (d) Corrected? person and organization Yes No 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (b) Relationship (c) Purpose (d) Loan to (e)Original (f)Balance (i)Written (a) Name of (h) **(g)** In interested with organization of loan or from the principal due default? Approved agreement? person organization? amount by board or committee? Τо From Yes No Yes No Yes No Total \$ Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested (b) Relationship between (c) A mount of assistance (d) Type of assistance (e) Purpose of assistance person interested person and the organization

Part IV Business Transactions					
Complete if the organization	on answered "Yes" on I	<u>Form 990, Part IV, lın</u>	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	organi	f zatıon's
(1) Waterville Pediatrics	Professional Corporation with over 5% interest owned by Charles Danielson	184,840	Payment for professional services		No
(2) Michelle Ayotte	Employee of the Organization and daughter of Conrad Ayotte	65,761	Employee compensation		No
(3) Megan Gasbarrone	Employee of the Organization and daughter of William Sprague	46,751	Employee compensation	of organization's revenues? Yes No al No No	
				of organization's revenues? Yes No No	
					nation's ues? No No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2012

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DLN: 93493133003034

OMB No 1545-0047

Open to Public Inspection

SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Noncash Contributions

Internal Revenue Service Name of the organization MaineGeneral Health and Affiliates **Employer identification number**

Turne of Duenoutu				32-0265031			
art I Types of Property	(-)	(1)	(5)				
	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	letermır	_	ts
Art—Works of art							
Art—Historical treasures .							
Art—Fractional interests							
Books and publications							
Clothing and household							
goods							
Cars and other vehicles							
Boats and planes							
Intellectual property		20	0.504.036	Manda t Malara			
Securities—Publicly traded .	X	39	8,504,936	Market Value			
Securities—Closely held stock	•						
Securities—Partnership, LLC, or trust interests							
2 Securities—Miscellaneous							
Qualified conservation contribution—Historic							
structures							
Qualified conservation							
contribution—Other Real estate—Residential .							
Real estate—Residential							
Real estate—O ther							
Food inventory Drugs and medical supplies .							
Taxidermy							
Historical artifacts					-		
S Scientific specimens					-		
Archeological artifacts							
Laptop							
other ► (Computer)	X	1	1,500	Fair Market Value			
Dynavox			,				
Other►(<u>eyeMax</u>)	Х	1	6,736	Faır Market Value			
Other► (GPS Devices)	X	1	750	Faır Market Value			
Other ▶ ()							
Number of Forms 8283 received for which the organization compl				29			
					\Box	Yes	N
a During the year, did the organiz							
must hold for at least three yea			on, and which is not require	d to be used			
for exempt purposes for the ent	ire holding p	period?			30a		No
${f b}$ If "Yes," describe the arrangem	ent in Part 1	II					
Does the organization have a gi					31	Yes	
Does the organization hire or us contributions?	e third part	ies or related organizations	s to solicit, process, or sell	noncash • • •		V = =	
	- · ·			·	32a	Yes	
b If "Yes," describe in Part II	+ an ama::::	un column (a) for a turns of	proporty for which column /	a) ic chackad			
If the organization did not report describe in Part II	can amount	. m column (c) for a type of	property for which column (a) is checked,			

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
Third Party Use	I	MaineGeneral Health and Affiliates uses two investment brokers to receive and sell all stock gifts as soon as practicable

Schedule M (Form 990) (2012)

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As Filed Data -

DLN: 93493133003034

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization MaineGeneral Health and Affiliates	Employer ident if i	cation number
	32-0265031	

ldentifier	Return Reference	Explanation
Doing Business As	Form 990, Part I, Item C	DBA MaineGeneral Ear, Nose and Throat DBA MaineGeneral Employee Assistance Program DBA MaineGeneral Express Care DBA MaineGeneral Gastroenterology DBA MaineGeneral Health Plan Pharmacy DBA MaineGeneral Inpatient Detoxification DBA MaineGeneral Intensive Outpatient Treatment DBA MaineGeneral Inpatient Psychiatric Treatment DBA MaineGeneral Neurology DBA MaineGeneral Obstetrics and Gynecology DBA MaineGeneral Outpatient Psychiatry DBA MaineGeneral Residential Services DBA MaineGeneral Surgery DBA MaineGeneral Rehabilitation and Nursing Care at Graybirch DBA MaineGeneral Rehabilitation and Nursing Care at Gienridge DBA MaineGeneral Thoracic & Vascular Surgery DBA MaineGeneral Vascular & General Surgery DBA HealthReach Hospice DBA HealthReach Retired and Senior Volunteer Program DBA HealthReach Harm Reduction Program DBA Women, Infants and Children Nutrition Program DBA MaineGeneral Assertive Community Treatment DBA MaineGeneral Allergy & Asthma DBA MaineGeneral Hearing Evaluations and Hearing Aids DBA MaineGeneral Incontinence Program DBA MaineGeneral Kidney Care DBA MaineGeneral Midwifery Services DBA MaineGeneral Occupational Therapy DBA MaineGeneral Speech Therapy DBA MaineGeneral Sports Medicine DBA MaineGeneral Counseling Services DBA Augusta Family Medicine DBA Gardiner Family Medicine DBA Winthrop Family Practice DBA MaineGeneral Urology DBA MaineGeneral Orthopaedics DBA Alzheimer's Care Center DBA MaineGeneral Kidney Center DBA MaineGeneral Pulmonology DBA MaineGeneral Mental Health and Substance Abuse

ldentifier	Return Reference	Explanation
Briefly Describe the Organization's Mission	Form 990, Part I, Line 1	MaineGeneral Health and Affiliates' mission is to enhance, every day, the health of the people in the greater Kennebec Valley

ldentifier	Return Reference	Explanation
Changes in Program Services	Form 990, Part III, line 3	All operations of MaineGeneral Health Associates, the physician practices, were transferred to MaineGeneral Medical Center in the prior year. This year MaineGeneral Health Associates was dissolved as a corporation

ldentifier	Return Reference	Explanation
Description of Program Service Accomplishments	Form 990, Part III, Line 4a	MaineGeneral Medical Center is a non-profit acute care hospital with facilities in both Augusta and Waterville, Maine, that provides comprehensive healthcare services to the community, regardless of a patient's ability to pay. Both campuses provide emergency and critical care, a full range of inpatient and outpatient surgical services, substance abuse and mental health services, cancer care, maternal, new born and child health services and inpatient and outpatient diagnostic services. In addition, the Jackman Region Health Center, in northern Somerset County, which is a part of MaineGeneral Medical Center, provides physician office services and an 18-bed nursing home. During the fiscal year ending June 30, 2013 MaineGeneral Medical Center provided care for 11,056 inpatients, 4,732 inpatient and 26,013 outpatient surgeries, 937 births, 72,864 oncology procedures, 886,330 laboratory procedures, 138,526 diagnostic imaging procedures, and 97,701 emergency procedures. MaineGeneral Medical Center also provides physician care services through hospital based physician practices throughout Kennebec County. These physician practices include primary care as well as a wide variety of specialty services. During fiscal year 2013 the MaineGeneral Physician Practices provided 67,366 adult primary care visits, 29,594 pediatric primary care visits, 19,893 express care visits and 112,613 visits for various specialty care practices.

ldentifier	Return Reference	Explanation
Description of Program Service Accomplishments	Form 990, Part III, Line 4b	HealthReach Network operates a homecare and hospice program throughout the Kennebec Valley and surrounding areas. During the fiscal year ending June 30, 2013, HealthReach Network provided 65,525 days of homecare services and 41,710 days of hospice care. The company also provides several community support programs for mental health and substance abuse treatment. HealthReach provided 7,334 service hours of outpatient counseling, 6,663 days of service through the men's and women's residential care programs, and 7,325 visits through the ACT program during the fiscal year ending June 30, 2013.

ldentifier	Return Reference	Explanation
Description of Program Service Accomplishments	Form 990, Part III, Line 4c	MaineGeneral Rehabilitation and Nursing Care provides long-term care, assisted living, respite and day care services to the community, regardless of an individual's ability to pay. Graybirch and Glenridge nursing facilities in Augusta, Maine provided 82,648 days of skilled and residential care services to residents requiring long-term care services during the fiscal year ending June 30, 2013. The Alzheimer's Care Center in Gardiner, Maine provides residential care, respite, and day care services to residents with memory loss. The center provided 10,922 days of residential care services and 13,104 hours of service in the day care program during the fiscal year ending June 30, 2013. In addition, MaineGeneral Rehabilitation operates an early learning center that provides child care services to employees' children and provides assisted living services to residents living at the Inn at City Hall in Augusta, Maine

ldentif	fier	Return Reference	Explanation
		Form 990, Part VI, Section A, line 2	Douglas Boyınk and Nona Boyınk have a family relationship

Identifier	Return Reference	Explanation
	VI, Section B,	All Forms 990 and related attachments were reviewed by appropriate members of senior management, the Finance Committee, and the Board of Directors before the filings were sent to the Internal Revenue Service Final drafts of Forms 990 were available thirty days prior to the filing deadline in order to be formally reviewed by the Senior Vice President and Chief Financial Officer, the Compliance Officer, the entire senior management team, the Finance Committee, and the Board of Directors Forms 990 and related attachments were provided to and reviewed by the Finance Committee in April 2014 and by the Board of Directors in May 2014

ldentifier	Return Reference	Explanation
	Form 990, Part VI, Section B, Inne 12c	MaineGeneral Health and Affiliates' Conflict of Interest Policy requires disclosure of any actual or potential conflict of interest to the Board Chair Interested persons are prohibited from participating in the governing body's deliberations and decisions regarding any transactions when they have a conflict of interest. If the Board or Committee has reasonable cause to believe that a member has failed to disclose actual or possible conflicts of interest, the Board or Committee shall investigate and then determine by a majority vote whether a conflict of interest exists and whether the violation is grounds for removal from the Board or Committee There are formal records of these proceedings. In addition, each director, officer, and member of the Board is required to annually complete and sign a Conflict of Interest Disclosure Statement. Employees must disclose in writing to their supervisors any conflicts of interest prior to engaging in transactions or taking positions with MaineGeneral Health and Affiliates. In addition, these disclosures must be approved by the supervisor's manager or, as applicable, the Board Chair, in conjunction with the Human Resources Compliance Officer. If management has reasonable cause to believe that an employee has intentionally failed to disclose a conflict of interest, appropriate disciplinary or corrective action up to and including termination shall be taken. In addition, upon hire or promotion to a management position, all management employees shall complete a Conflict of Interest Disclosure Statement, which will be submitted to the Ethics and Compliance Department for review and reporting to the Chief Compliance Officer, who will record and report each validated conflict of interest to the Board

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, Ine 15	The Board of Directors is responsible for determining the compensation package for the Chief Executive Officer An independent compensation consultant advises the Board, using comparability data, expert compensation studies and other means. Paid executives who hold voting privileges may not vote or participate in discussions regarding their compensation. However, they may answer questions that will help the Board in its deliberations. For other officer and key employee positions, salary structures are developed and maintained based on national compensation data for healthcare organizations. The Chief Executive Officer's compensation was last reviewed in December of 2012.

Identifier	Return Reference	Explanation
		MaineGeneral Health and Affiliates makes its governing documents, conflict of interest policy and financial statements, whether or not audited, available to the general public by use of the organization's wiebsite and providing copies immediately upon request. In addition, the Controller distributes financial statements and budgets on a quarterly and annual basis to designated third parties.

ldentifier	Return Reference	Explanation
Changes in Net Assets or Fund Balances	Form 990, Part XI, line 9	Additional Pension Liability 11144713 Loss From Debt Refinance -6555

Identifier	Return Reference	Explanation
	i i	Change in oversight or selection process during the tax year MaineGeneral Health and Affiliates did not change its oversight process or selection process during the tax year

DLN: 93493133003034

OMB No 1545-0047

Open to Public Inspection

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

SCHEDULE R

Name of the organization **Employer identification number** MaineGeneral Health and Affiliates 32-0265031

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	assets (f) Direct controlling entity			
(1) Kennebec Risk LLC 199 Main Street Burlington, VT 05401 45-5473855	Captive Insurance Company	Л	2,083,316	3,770,774	MaineGene	eral Medical Center		
Part II Identification of Related Tax-Exempt Organiz	ations (Complete If	the organization a	answered "Yes	" to Form 990, F	Part IV, l	ıne 34 because ıt	had or	ne
or more related tax-exempt organizations during the (a) Name, address, and EIN of related organization	ne tax year.) (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code se	ection (e) Public charity (if section 501		(f) Direct controlling entity	Section (13) co	
(1) MaineGeneral Health 35 Medical Center Parkway Augusta, ME 04330 04-3369649	Provider of management support service to non-profit healthcare subsidiaries	ME	501(c)(3)	Line 11b, II	N	I/A	Yes	No No
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	25.V			Schedule R (Form	000) 3	013

(a) Name, address, and EIN o related organization	f	(b) Primary activit	(c) Legal domicile (state or foreign country)	entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-yea assets	(h Disprop r allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or	(k) Percenta ownersh
					514)			Yes	No		Yes	No	
V Identification of Related Or line 34 because it had one or r	ganizations Taxa nore related organi	ble as a Corpo	ration is a cor	or Trust (poration or	Complete if trust during	the organı the tax ye	zatıon ar ar.)	iswere	d "Ye	s" to Form	990,	Part	:IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controll entity	(e) Type of enti (C corp, S corp, or trust)		total Share e of	(g) e of end- year ssets		(h) ercentage wnership	Section (b) conti	(13)	
											Yes		No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related o	organizations lis	ted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b		No
C	Gift, grant, or capital contribution from related organization(s)				1 c	Yes	
d	Loans or loan guarantees to or for related organization(s)				1d		No
e	Loans or loan guarantees by related organization(s)				1e		No
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				1 i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No
1	Performance of services or membership or fundraising solicitations for related organization(s)				11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
0	Sharing of paid employees with related organization(s)				10	Yes	
р	Reimbursement paid to related organization(s) for expenses				1p	Yes	
q	Reimbursement paid by related organization(s) for expenses				1q		No
r	Other transfer of cash or property to related organization(s)				1r		No
s	Other transfer of cash or property from related organization(s)				1s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this lir (a)	(b)		(d)			
	Name of other organization T	Transaction type (a-s)	(c) Amount involved	Method of determining amo	ount ir	nvolved	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

Software ID:

Software Version:

EIN: 32-0265031

Name: MaineGeneral Health and Affiliates

Schedule R (Form 990) 2012

Page **5**

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)						
	Identifier	Return Reference	Explanation			

Commission Achountains

MaineGeneral Health and Subsidiaries

Audited Consolidated Financial Statements and Additional Information

Years Ended June 30, 2013 and 2012 With Independent Auditors' Report

Audited Consolidated Financial Statements and Additional Information

Years Ended June 30, 2013 and 2012

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INDEPENDENT AUDITORS' REPORT

The Board of Trustees
MaineGeneral Health and Subsidiaries

We have audited the accompanying consolidated financial statements of MaineGeneral Health and Subsidiaries, which comprise the consolidated balance sheets as of June 30, 2013 and 2012, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of MaineGeneral Health and Subsidiaries as of June 30, 2013 and 2012, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Portland, Maine September 27, 2013 Limited Liability Company

Buly Namani Wayn

CONSOLIDATED BALANCE SHEETS

June 30, 2013 and 2012

ASSETS

	<u>2013</u>	<u>2012</u>
Current assets:	\$ 18,938,349	\$ 19,592,935
Cash and cash equivalents Investments	3,389,118	2,643,295
Patient accounts receivable, net of allowance for doubtful accounts	3,309,110	2,043,293
of approximately \$24,179,000 in 2013 and \$30,109,000 in 2012	60,193,712	41,569,106
Supplies	4,573,785	4,005,167
Pledges receivable, net of allowance	1,662,863	9,555,455
Prepaid expenses and other current assets	13,787,217	8,454,672
Estimated third-party payor settlements – due from State of Maine	_38,000,000	
Total current assets	140,545,044	85.820,630
Investments:		
Unrestricted	29,978,085	28,905,956
Assets whose use is limited or restricted:		
Board-designated:	. 0.70.210	1 (05 505
Funded depreciation	1,859,318	1,637,535
New hospital Other	48,310,323	47,313,334 12,169,556
Assets held in trust under debt and other agreements	13,698.081 46,248,420	211,687,196
Beneficial interest in perpetual trusts	10,471,988	9,951,744
Permanently donor-restricted	5,945,676	5,906,254
Temporarily donor-restricted	24,389,798	15,720,243
, one potating denot resulted		
	180,901,689	333,291,818
Beneficial interest in workers' compensation trust	2,386,992	2,189,490
Total investments and assets whose use is limited or restricted	183,288,681	335,481,308
Pledges receivable, net of current portion	3,770,321	11,418,315
Estimated third-party payor settlements – due from State of Maine	-	38,000,000
Property and equipment	394,543,656	234,026,756
Assets available for sale	706,625	3,048,001
Other assets, net	8,964,943	8,443,790
Total assets	\$ <u>731,819,270</u>	\$ <u>716,238,800</u>

LIABILITIES AND NET ASSETS

	<u>2013</u>	<u>2012</u>
Current liabilities: Line of credit	\$ -	\$ 938,020
Accounts payable and accrued expenses	25,907,974	28,312,168
Accounts payable and accorded expenses Accrued employee compensation and compensated absences	26,526,934	23,130,732
Estimated third-party payor settlements	9,724,013	10,274,108
Other current liabilities	22,245,800	20,826,368
Current portion of long-term debt	3,381,823	5,611,197
Total current liabilities	87,786,544	89,092,593
Long-term debt, less current portion	321,437,495	323,653,988
Accrued pension cost	26,632,000	43,027.921
Deferred refundable and nonrefundable advance fees	13,058,250	13,159,998
Other long-term liabilities	3,595,859	3,765,038
Total liabilities	452,510,148	472,699,538
Commitments and contingencies		
Net assets:		
Unrestricted	233,068,476	190,987,251
Temporarily restricted	29,822,982	36,694,013
Permanently restricted	16,417,664	15,857,998
Total net assets	279,309,122	243.539,262
Total liabilities and net assets	\$ <u>731,819,270</u>	\$ <u>716,238,800</u>

See accompanying notes.

CONSOLIDATED STATEMENTS OF OPERATIONS

Years Ended June 30, 2013 and 2012

	<u>2013</u>	<u>2012</u>
Operating revenue. Net patient service revenue	\$ 392,024,113	\$ 390,967,238
Other revenue Net assets released from restrictions used for operations	30,642,400 590,549	25,498,430 788,537
·	423,257,062	
Total operating revenue	423,237,002	417,254,205
Operating expenses:		
Salaries and wages	196.975,748	188,641,718
Employee benefits	46,046,605	48,091,979
Supplies and other	151,221,350	144,138,253
Depreciation and amortization	16,847,378	19,869,360
Interest	1,592,472	1,823,308
Total operating expenses	412,683,553	402,564,618
Income from operations	10.573,509	14,689,587
Nonoperating gains (losses):		
Investment income	1,367,208	1,156,830
Realized gains on investments, net	2,763,879	5,481,884
Gain (loss) on disposal of property and equipment, net	664,118	(117,262)
Contributions	380,174	372,892
Loss on assets available for sale	_	(23,749,966)
Loss on refinancing of debt	(6,555)	
Total nonoperating gains (losses), net	5,168,824	(16,855,622)
Excess (deficiency) of revenue over expenses	15,742,333	(2,166,035)
Change in net unrealized gains (losses) on investments	1.514,965	(7,726,341)
Pension-related changes other than net periodic pension cost	12,016,810	(19,564,244)
Net assets released from restrictions used for capital acquisitions	12,807,117	43,678
Increase (decrease) in unrestricted net assets	\$ <u>42,081,225</u>	\$ <u>(29,412,942)</u>

See accompanying notes.

CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

Years Ended June 30, 2013 and 2012

	<u>2013</u>	<u>2012</u>
Unrestricted net assets:		
Excess (deficiency) of revenue over expenses	\$ 15,742.333	\$ (2,166,035)
Change in net unrealized gams (losses) on investments	1,514,965	(7,726,341)
Pension-related changes other than net periodic pension cost	12,016,810	(19,564,244)
Net assets released from restrictions used for capital acquisitions	12,807,117	43,678
Increase (decrease) in unrestricted net assets	42,081,225	(29,412,942)
Temporarily restricted net assets:		
Contributions	5,577,012	28,622,950
Investment income	314,576	207,372
Realized gains on investments, net	438,029	790.017
Change in net unrealized gains (losses) on investments	197,018	(865,136)
Net assets released from restrictions	(13,397,666)	(832,215)
(Decrease) increase in temporarily restricted net assets	(6,871,031)	27,922,988
Permanently restricted net assets:		
Contributions	17,221	24,200
Change in market value of perpetual trusts	520,244	(534,199)
Change in net unrealized gains (losses) on investments	2,529	(35,088)
Realized gains on investments, net	19,672	36,408
Increase (decrease) in permanently restricted net assets	559,666	(508,679)
Increase (decrease) in net assets	35,769,860	(1.998,633)
Net assets, beginning of year	243,539,262	245,537,895
Net assets, end of year	\$279,309,122	\$ <u>243,539,262</u>

See accompanying notes.

CONSOLIDATED STATEMENTS OF CASH FLOWS

June 30, 2013 and 2012

	<u>2013</u>	<u>2012</u>
Cash flows from operating activities:		
Increase (decrease) in net assets	\$ 35.769,860	\$ (1,998,633)
Adjustments to reconcile increase (decrease) in net		
assets to cash provided by operating activities:		
Loss on assets available for sale	_	23,749,966
Amortization of bond premium	(95,708)	(94,123)
Depreciation and amortization	16,847,378	19,869,360
Amortization of deferred refundable		
and nonrefundable advance fees	(950,245)	(942,907)
Provision for doubtful accounts	23,003,973	23,071,362
Loss on refinancing of debt	6,555	
Pension related changes other than net periodic pension cost	(12,016,810)	19,564,244
Change in market value of perpetual trusts	(520,244)	534,199
Net change in unrealized gains on investments	(1,714,512)	8,626,565
Realized gains on sale of investments	(3,221,580)	(6.308,309)
Equity earnings on joint ventures	(1,202,951)	(1.427,255)
(Gain) loss on disposal of property and equipment, net	(664,118)	117,262
Restricted contributions	(5,594,233)	(28,647,150)
Increase (decrease) in cash resulting from a change in.		
Patient accounts receivable	(41,628.579)	(25,815,126)
Supplies	(568,618)	689,736
Prepaid expenses and other current assets	(5,332,545)	(1,296,887)
Notes receivable	3,653	3,462
Accounts payable and accrued expenses	2,886,216	(4,425,898)
Other current liabilities	4,815,634	14,092,231
Estimated third-party payor settlements	(550.095)	(14,601,553)
Other liabilities and accrued pension cost	(3,843,421)	(3,215,885)
Net cash provided by operating activities	5,429,610	21,544,661
Cash flows from investing activities:		
Proceeds from sale of investments	217,731,233	175,581,674
Purchases of investments	(52,306,669)	(377,915,830)
Purchases of property and equipment	(182,633,685)	(101,604,381)
Proceeds from sale of property and equipment	2,543,781	19,426
Distributions from joint ventures	436,937	1,233,130
Net cash used by investing activities	(14,228,403)	(302,685,981)

CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

June 30, 2013 and 2012

		<u>2013</u>	<u>2012</u>
Cash flows from financing activities: Payments on long-term debt and line of credit, net	\$	(3.545.848)	\$ (5,647,009)
Proceeds from issuance of long-term debt	Ψ	16,889,617	
Bond premium		174,130	
Bond issuance costs		(100,584)	(5,184,655)
Amounts paid to refinance debt		(18,735,000)	Presider .
Advance fees received		3,670,604	1,633,000
Refunds of advance fees		(2.822.107)	•
Restricted contributions		12,613,395	11,702,625
Net cash provided by financing activities		8,144,207	281,828,586
(Decrease) increase in cash and cash equivalents		(654,586)	687,266
Cash and cash equivalents, beginning of year		19,592,935	18,905,669
Cash and cash equivalents, end of year	\$	18,938,349	\$ <u>19,592,935</u>
Supplemental disclosure: Cash paid for interest (interest of approximately \$17 million in both 2013 and 2012 was capitalized as part of the construction project and approximately \$10 million was accrued at both June 30, 2013 and 2012)	\$.	19,282,059	\$ <u>9,258,447</u>
Supplemental disclosure of noncash activities:			
Construction amounts remaining in accounts payable	\$	16,257,708	\$ 21,548,118
Equipment acquired through capital lease		_	451,751
Contributed securities		8,521,424	65,355

See accompanying notes

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

1. Corporate Organization

MaineGeneral Health (MGH) is a nonprofit corporation which operates an acute care hospital, home care and community mental health services, long-term care facilities, physician practices, and senior housing through its subsidiaries. Significant subsidiaries include MaineGeneral Medical Center and its subsidiary, Kennebec Risk, LLC (collectively, the Medical Center). HealthReach Network (HRN). MaineGeneral Rehabilitation and Nursing Care (MGRNC), and MaineGeneral Retirement Community (MGRC).

On July 1, 2012, Kennebec Risk, LLC (the Captive) began operations as a subsidiary of the Medical Center. The purpose of the Captive is to engage in the business of insuring various types of risks as a captive insurance company licensed in the State of Vermont. The Medical Center provided equity contributions in the amount of \$750,000 for the year ended June 30, 2013 to partially capitalize the Captive. In July 2012, MGH secured a standby letter of credit with an approved amount of \$1,250,000 for additional capitalization of the Captive.

On March 21, 2013, MaineGeneral Health Associates (MGHA), a corporation that had been organized as a subsidiary of MGH, was dissolved.

2. Summary of Significant Accounting Policies

General

The accompanying consolidated financial statements include the accounts of MGH and its subsidiaries (collectively, the Company).

Principles of Consolidation

Upon consolidation, significant intercompany accounts and transactions have been eliminated.

Basis of Presentation

The consolidated financial statements have been presented in conformity with accounting principles generally accepted in the United States of America (GAAP). For purposes of display, transactions deemed by management to be ongoing and central to the provision of health care services are reported as operating revenue and operating expenses. Peripheral or incidental transactions are reported as nonoperating gains and losses.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates are made in the areas of collectability of accounts receivable, contractual allowances, estimated settlements with third-party payors, self-insurance reserves, underlying assumptions used for the actuarial computations for the defined benefit pension plan, fair value of assets available for sale and conditional asset retirement obligations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

2. Summary of Significant Accounting Policies (Continued)

Revenue Recognition

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Under the terms of various agreements, regulations and statutes, certain elements of third-party reimbursements are subject to negotiation, audit and/or final determination by the third-party payor. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

Variances between preliminary estimates of net patient service revenue and final third-party settlements are included in net patient service revenue in the year in which the settlement or change in estimate occurs. The differences between amounts previously estimated and amounts subsequently determined to be receivable or payable to third-party payors increased net patient service revenue by approximately \$3,000,000 and \$9,966,000 for the years ended June 30, 2013 and 2012, respectively.

The balance sheets at June 30, 2013 and 2012 include \$38,000,000, which represent amounts due from the State of Maine under the MaineCare program. The amounts recorded have been determined based upon applicable regulations and the Company expects that these amounts will ultimately be paid in full. Due to the complex nature of such regulations and the significant problems the State has encountered with its claims payment system, there is at least a reasonable possibility that recorded estimates will change by a material amount at final settlement (see Note 18).

Revenues from the Medicare and Medicaid programs accounted for approximately 35% and 14%, respectively, of the Company's net patient service revenue for the year ended June 30, 2013, and 28% and 18%, respectively, for the year ending June 30, 2012 Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. The Company believes that it is in substantial compliance with all applicable laws and regulations.

Compliance with such laws and regulations may be subject to future government review and interpretation, as well as significant regulatory action including repayment of previously billed and collected revenue, fines, penalties and exclusion from the Medicare and Medicaid programs.

Charity Care

The Company provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Since the Company does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as revenue.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash and investments that are readily convertible into cash and purchased with original maturities of three months or less. Cash and cash equivalents held in the investment portfolio are excluded from the cash and cash equivalents line item on the balance sheet.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

2. Summary of Significant Accounting Policies (Continued)

Accounts Receivable

The allowance for doubtful accounts is provided based on an analysis by management of the collectibility of outstanding balances. Management considers the age of outstanding balances and past collection efforts in determining the reserve for doubtful accounts. Accounts deemed uncollectible are charged off against the established reserve.

Investments and Investment Income

Investments in equity securities with readily determinable market values and all investments in debt securities are recorded at fair market value. At June 30, 2013 and 2012 the Company held interests in limited partnerships and common/collective trusts, also known as alternative investments. Interests in limited partnerships or common/collective trusts are generally recorded at fair market value. Securities for which no quotations or valuations are readily available are carried at fair value as estimated by management using values provided by external investment managers. The Company believes that these valuations are a reasonable estimate of fair value as of June 30, 2013 and 2012, but are subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the investment existed. Investment income or loss (including realized gains and losses on investments, interest, and dividends) is included in the excess (deficiency) of revenue over expenses, unless the income or loss is restricted by donor or law. Unrealized gains and losses on investments are excluded from the excess (deficiency) of revenue over expenses.

Interest and dividend income and realized gains on proceeds of borrowings that are held by a trustee, to the extent not capitalized, and investment income on short-term investments, certain workers' compensation trust assets, and cash and cash equivalents, are reported as other revenue. Investment income (including realized gains and losses on investments, interest and dividends) from all other investments, unless donor-restricted, is reported as nonoperating gains.

On a periodic basis, the Company reviews declines in the value of securities below historical cost and records an impairment charge (included in the performance indicator) for those declines deemed to be other-than-temporary. There were no impairment charges recorded as of June 30, 2013 and 2012.

Investments within current assets are those that management intends to use for current operations.

Investments, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. As such, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amounts reported in the balance sheets, statements of operations, and changes in net assets.

Supplies

Supplies are stated at the lower of weighted average cost or market (net realizable value).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

2. Summary of Significant Accounting Policies (Continued)

Accrued Insurance Reserves

The Company established the Captive on July 1, 2012 as a limited liability company with the Medical Center as the sole member to self-fund the Company's and its employed physicians' malpractice losses. The Captive insures the first \$2 million per medical incident/\$6 million in the aggregate of the hospital professional liability, employed physician medical professional liability, and general liability risks of the Company. Claims exceeding \$2 million are covered under the Company's separate policy. The Captive assesses monthly premiums to the Company, based on actuarial analyses of anticipated losses and projected operating costs of the Captive The Company establishes reserves for anticipated claims and determines malpractice insurance expense based on actual experience, physician census, and estimates of incurred but not reported claims.

The Company manages a self-insured irrevocable trust fund for workers' compensation claims, which covers MGH and all subsidiaries. The self-insurance program is managed with the assistance of a professional insurance consultant and is funded according to actuarial projections approved by the State of Maine Bureau of Insurance (the Bureau). Reinsurance has been purchased with limits which conform to the requirements of the Bureau. The Company establishes reserves for each claim and determines workers' compensation expense based on actual claims experience, employee census, and historical trends as evaluated by a professional actuary. The expense is allocated among the relevant consolidated entities based on a weighted premium calculated by employee job classification.

MGH maintains a self-insured health benefit arrangement for MGH and all subsidiaries. Employee Benefit Plan Administration, Inc. serves as the third-party administrator of the plan and provides specific stop loss coverage with a deductible per individual of \$250,000 and \$225,000 for the years ended June 30, 2013 and 2012, respectively. MGH establishes reserves for anticipated claims and determines health insurance expense based on actual claims experience, employee census, and estimates of incurred but not reported claims.

Deferred Refundable and Nonrefundable Advance Fees

Fees paid by a resident upon entering into a continuing care contract are recorded as deferred revenue and are amortized to income based on two different methods; one method for the refundable advance fees and another method for the nonrefundable advance fees. The refundable advance fees are amortized to income over future periods based on the remaining useful life of the facility. The nonrefundable advance fees are amortized to income over future periods based on the estimated life of each resident or contract term, if shorter. Refundable advance fees are paid back upon receipt of total advance fees received from a resident upon sale of a similar residential unit Refundable advance fees at June 30, 2013 and 2012 were approximately \$11,392,000 and \$11,791,000, respectively. Nonrefundable advance fees at June 30, 2013 and 2012 were approximately \$1.666,000 and \$1,369,000, respectively

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

2. Summary of Significant Accounting Policies (Continued)

Assets Whose Use is Limited or Restricted

Assets whose use is limited include assets set aside by the Board of Trustees (the Board) for future capital investments on program development over which the Board retains control and may, at its discretion, subsequently use for other purposes, assets held by trustees under bond indenture agreements and assets held in trust for funding workers' compensation costs. Assets whose use is restricted include assets contributed by donors for specific purposes (temporarily restricted), and perpetual trusts and permanent endowment funds (permanently restricted).

Other Revenue

Unrestricted investment income on short-term investments, assets held in trust under debt agreements, certain insurance reserve assets, and interest income on operating cash, bond reserve funds, and temporary investments are included in other revenue. Rental revenue, grant revenue, senior housing revenue, cafeteria sales, cooperative rebates, joint venture income, practice management revenue and other miscellaneous revenue are also included in other revenue.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Company are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is actually received or the conditions are met. Gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets.

When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statements of operations as net assets released from restrictions.

Beneficial Interest in Perpetual Trusts

The Company is the beneficiary of several trust funds administered by trustees or other third parties. Trusts, wherein the Company has an irrevocable right to receive the income earned on the trust assets in perpetuity, are recorded as permanently restricted net assets at the fair value of the trust at the date of receipt and are included in donor-restricted funds in the consolidated balance sheet. Income distributions from the trusts are reported as investment income that increase unrestricted net assets, unless restricted by the donor. Annual changes in market value of the trusts are recorded as increases or decreases to permanently restricted net assets.

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Company has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained in perpetuity.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

2. Summary of Significant Accounting Policies (Continued)

Retirement Plans

The Company sponsors a noncontributory, defined benefit plan established for the purpose of providing employees of MaineGeneral Health and certain of its affiliates with certain retirement benefits. The Company elected to freeze the plan as of December 31, 2004. Consequently, benefits shall be no greater than the monthly retirement benefit accrued as of December 31, 2004. The Company's funding policy is to make cash contributions to the plan in amounts sufficient to comply with the requirements of ERISA as computed by the plan's actuary.

The Company also sponsors defined contribution retirement plans which cover substantially all employees who have met certain eligibility requirements of the respective plans. See Note 12 for further information on the retirement plans.

Excess (Deficiency) of Revenue Over Expenses

The consolidated statements of operations include excess (deficiency) of revenue over expenses. Changes in unrestricted net assets which are excluded from excess (deficiency) of revenue over expenses, consistent with industry practice, include changes in unrealized gains and losses on investments, contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purpose of acquiring such assets) and pension related changes other than net periodic pension cost.

Tax Status

The Company and its affiliates have been determined to be tax-exempt organizations as described in Section 501(c)(3) of the Internal Revenue Code (the Code) and, accordingly, are exempt from federal income taxes on related income pursuant to Section 501(a) of the Code. Accordingly, no provision for income taxes has been recorded in the accompanying consolidated financial statements for these tax-exempt organizations.

The Captive is a limited liability company (LLC) under the Federal Income Tax Code and as a LLC is exempt from federal and state taxes.

Tax-exempt organizations could be required to record an obligation for income taxes as the result of a tax position they have historically taken on various tax exposure items including unrelated business income or tax status. Under guidance issued by the Financial Accounting Standards Board, assets and liabilities are established for uncertain tax positions taken or positions expected to be taken in income tax returns when such positions are judged to not meet the "more-likely-than-not" threshold, based upon the technical merits of the position. Estimated interest and penalties, if applicable, related to uncertain tax positions are included as a component of income tax expense. The Company has evaluated the tax positions taken on its filed tax returns. The Company has concluded no uncertain income tax positions exist at June 30, 2013. The Company's tax years from 2010 through 2013 are open and subject to examination

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

2. Summary of Significant Accounting Policies (Continued)

Functional Expenses

The Company provides general health services to area residents. Expenses incurred by the Company for the years ended June 30, 2013 and 2012 were predominantly related to this mission.

New Accounting Standards

In 2013, the Company adopted the provisions of Accounting Standards Updates (ASU) 2011-07, Presentation and Disclosure of Patient Service Revenue. Provision for Doubtful accounts. and the Allowance for Doubtful Accounts for Certain Health Care Entities. ASU 2011-07 requires health care entities to change the presentation of the statement of operations by reclassifying the provision for doubtful accounts from an operating expense to a deduction from patient service revenues.

Subsequent Events

Events occurring after the balance sheet date are evaluated by management to determine whether such events should be recognized or disclosed in the financial statements. Management has evaluated subsequent events through September 27, 2013 which is the date the consolidated financial statements were available to be issued.

Prospective Accounting Pronouncement

In July 2012, the FASB issued ASU 2012-01, which addresses the accounting for continuing care retirement communities' refundable advance fees. This update clarifies that an entity should classify an advance fee as deferred revenue when a continuing care retirement community has a resident contract that provides for payment of the refundable advance fee upon reoccupancy by a subsequent resident, which is limited to the proceeds of reoccupancy. Refundable advance fees that are contingent upon reoccupancy by a subsequent resident but are not limited to the proceeds of reoccupancy should be accounted for and reported as a liability. Management has not evaluated the potential impact of this update, however, the impact to the consolidated financial statements could be significant. The provisions of ASU 2012-01 are effective for the Company beginning in fiscal 2014.

3. Net Patient Service Revenue

The Company has entered into payment agreements with Medicare, MaineCare and various commercial insurance carriers. The basis for payment under these agreements includes prospectively determined rates per discharge, episode of care, per day or per visit, prospectively determined rates for outpatient episodes of care, discounts from established charges, cost (subject to limits) and fee tables.

The estimated third-party payor settlements reflected on the balance sheet represent the estimated net amounts to be received or paid under reimbursement contracts with the Centers for Medicare and Medicaid Services (CMS), MaineCare and any commercial payors with settlement provision. Settlements have been issued through 2004 for Medicare and through 2008 for Medicaid.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

3. <u>Net Patient Service Revenue (Continued)</u>

The consolidated balance sheet includes amounts due from the State of Maine under the MaineCare program of \$38,000,000 in both 2013 and 2012. The 2012 amount was classified as long term as payment was not expected in the Medical Center's fiscal 2013. See Note 18 for 2013. The amounts recorded from the State have been determined based upon applicable regulations and the Company expects that these amounts will ultimately be paid in full. Due to the complex nature of such regulations, there is at least a reasonable possibility that recorded estimates will change by a material amount.

In June 2012, the Medical Center entered into a risk-sharing agreement with the State of Maine's Employee Health Commission (SEHC) for the fiscal year ended June 30, 2013. Under the agreement, SEHC will designate the Medical Center as a "preferred hospital", while the Medical Center will place \$1,000,000 at risk, subject to meeting agreed-upon cost benchmarks.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The Company believes that it is substantially in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing specific to the Company. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties and exclusion from the Medicare and Medicaid programs. Differences between amounts previously estimated and amounts subsequently determined to be recoverable or payable are included in net patient service revenue in the year that such amounts become known

The amounts which the Company charged for patient services at established rates, along with the difference between the amounts charged and the amounts realized under third-party reimbursement formulas (contractual adjustments) and the amounts classified as charity care, are shown below for the years ended June 30:

2012

	<u>2013</u>	<u>2012</u>
Gross patient service charges	\$ 837,029,706	\$ 773,194,956
Contractual adjustments	(405,758,497)	(347,784.813)
Charity care	(16,243,123)	(11,371,543)
Provision for bad debt	(23,003,973)	(23,071,362)
Net patient service revenue	\$ <u>392,024,113</u>	\$ <u>390,967,238</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

3. Net Patient Service Revenue (Continued)

Revenue from third-party payors and the uninsured are summarized as follows at June 30:

	<u>2013</u>	<u>2012</u>
Medicare	\$145,077,226	\$ 114,809,119
Medicaid	58,677,440	73,766,962
Commercial	194,075,974	207,679,431
Patients	17,197,446	17,783,088
	415,028,086	414,038,600
Provision for bad debt	(23,003,973)	(23,071,362)
	\$ <u>392,024,113</u>	\$ <u>390,967,238</u>

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectibility of accounts receivable, the Company analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for doubtful accounts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, the Company analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for doubtful accounts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid, or for payors who are known to be having financial difficulties that make the realization of amounts due unlikely). For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Company records a provision for doubtful accounts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts

The Company's allowance for doubtful accounts as a percent of gross accounts receivable was 23% at June 30, 2012 and 15.5% at June 30, 2013. The Company's provision for doubtful accounts remained consistent at approximately \$23 million in 2013 and 2012.

4. Community Benefit and Charity Care

The Company provides comprehensive healthcare services to the community regardless of a patient's ability to pay

- The CarePartners program has been in place since 1998 and, to date, has served approximately 17,600 uninsured individuals in the region, providing primary care, preventive services, hospital services, pharmaceuticals, care management and specialty care by participating providers
- For children and families, the Company offers several health promotion programs throughout the year, including breast feeding classes, sibling classes, and parenting education.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

4. Community Benefit and Charity Care (Continued)

- Last year, the Medical Center provided approximately 500 community health events, including free education sessions, support meetings and screenings, to approximately 12,500 participants. It provided approximately 140 seasonal flu vaccinations at its community clinics, more than 3,900 H1N1 flu vaccinations at area schools, and more than 300 free health screenings, including sun safety and blood pressure.
- For adults and seniors, the Company provides classes and support groups aimed at health and wellness, including cancer prevention, diabetes care and smoking cessation, along with support groups for area individuals with a variety of health problems, including cancer, bariatric surgery, brain injury, stroke and hospice.
- The Medical Center's Physician Hospital Organization is part of an employer healthcare collaborative designed to help improve employees' health, concentrating on high risk behaviors and chronic disease. Overall, the goals are to help stabilize rising healthcare costs and enhance individuals' quality of life.

The Company accepts patients regardless of their ability to pay. A patient is classified as a charity patient by reference to certain established policies, which define charity services as those services for which no payment is anticipated. In assessing a patient's eligibility for charity care, the Medical Center and MGRNC use federally established poverty guidelines. Free care eligibility has been established at 175% of federal poverty levels with a sliding scale up to 225%. HRN provides certain community alcohol rehabilitation services under sliding fee arrangements. In addition, the Medical Center, MGRNC and MGRC will, at times, accept reduced payments when management identifies cases of financial hardship which do not conform to the Company's formal guidelines.

Charity care is measured based on services provided at established rates but is not included in net patient service revenue. Costs and expenses incurred in providing these services are included in operating expenses. The Company determines the costs associated with providing charity care by calculating a ratio of cost to gross charges, and then multiplying that ratio by the gross uncompensated charges associated with providing care to patients eligible for free care. Under this methodology, the estimated costs of caring for charity care patients for the years ended June 30, 2013 and 2012 were approximately \$5,945,000 and \$4,666,000, respectively. Charges for services rendered to individuals from whom payment is expected and ultimately not received are written off and included as part of the provision for bad debt.

5. Accounts Receivable

Accounts receivable consisted of the following at June 30:

	<u>2013</u>	<u>2012</u>
Patient accounts receivable Allowance for contractual adjustments Allowance for doubtful accounts Advance payments from third-party payors	\$139,422,371 (55,043,905) (24,178,577) (6,177)	\$128,991,711 (33,814,667) (30,108,939) (23,498,999)
	\$ <u>60,193,712</u>	\$ <u>41,569,106</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

6. Pledges Receivable

Pledges receivable represent unconditional promises to give. Pledges expected to be collected within one year are recorded at their net realizable value. Pledges that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The present value of estimated future cash flows has been measured utilizing risk-free rates of return adjusted for market and credit risk established at the time a contribution is received.

Pledges are expected to be collected as follows at June 30:

	<u>2013</u>	<u>2012</u>
Within one year	\$1,765,651	\$ 9,856,764
One to five years	3,702,266	12,189,037
Due after five years	505,167	<u>545,793</u>
Pledges receivable	5,973,084	22,591,594
Less allowance for uncollectible pledges	(229,012)	(683,354)
Present value discount	(310,888)	(934,470)
Pledges receivable, net	\$ <u>5,433,184</u>	\$20,973,770

A grant commitment of \$35,000,000 was received from a private foundation for the purposes of construction, furnishing, and associated landscaping of a new regional replacement hospital and Thayer comprehensive outpatient center. The commitment is comprised of a core support payment of \$25,000,000 subject to certain conditions, with payments of approximately \$8,333,000, \$8,333,000 and \$8,333,000 to be made to the Medical Center on December 31, 2011, December 31, 2012 and June 30, 2013, respectively. At June 30, 2013, all payments had been received. Provided the conditions for the core support payment are satisfied, the foundation has agreed to pay up to an additional \$10,000,000 to the Medical Center for the purpose of matching charitable contributions to the Project, subject to certain conditions. Through June 30, 2013, approximately \$3,200,000 has been received and recorded as contributions on this additional pledge. The commitment letter also confirmed the foundation's pledge of collateral for a surety bond to be obtained by the Medical Center for the Debt Service Reserve Fund associated with the issuance of tax exempt bonds by the Maine Health and Higher Educational Facilities Authority (MHHEFA) to finance the Project. Refer to Note 10 for further discussion.

A grant commitment of \$4,000,000 was received from a private foundation for the purpose of establishing a Healthy Living Resource Center at the Company. The purpose of the center is to provide the Company's patients and their families, employees and the community with educational wellness opportunities and supportive resources to enhance their health and mitigate the incidence of chronic diseases. The grant commitment is contingent upon a financial commitment from the Company to the center and related health initiatives. Through June 30, 2013, \$400,000 of this pledge has been earned and recorded as contributions.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

7. Investments

The cost and market value of investments held at June 30 are as follows.

		2013		_	2012			
		Cost		Market		Cost		Market
Short-term investments:								
Cash and cash equivalents	\$	273,964	\$	273,965	\$	285,927	\$	285,927
Certificate of deposit		250,000		250,000		_		_
Fixed income mutual funds	_	2,680,267	_	2,865,153	_	2,155,196		2,357,368
Total short-term investments		3,204,231		3,389,118		2,441,123		2,643,295
Long-term investments:								
Cash and cash equivalents		15,617,866		15,617,868		32,041,494		32,041,494
Accrued interest		38,656		38,656		40,997		40,997
Guaranteed income contract		96,732,470		96,732,470		238,583,795		238,583,795
U.S. Government securities		1,522,829		1,529,889		3,773,685		3,820,435
Corporate equity securities		2,909,721		3,594,525		_		_
Common stock mutual funds		7,050,229		7,529,320		12,357,824		12,192,077
Limited partnerships		15,054,799		18,975,129		11,708,490		15,163,603
Global asset allocation								
mutual funds		19,954,281		19,669,263		16,476,149		15,895,235
Fixed income mutual funds		6,043,555		6,081,496		5,511,579		5,847,059
Corporate debt securities		1,725,486		1,699,983		800,389		793,752
International government securities		740,214		735,884		559,602		562,130
Beneficial interest in charitable								
remainder trusts		521,278		612,210		505,487		588,987
Beneficial interest in perpetual								
trusts		9,367,364		10,471,988	_	9,068,840	_	9,951,744
Total long-term investments	_	177,278,748	_	183,288,681	-	331,428,331	-	335,481,308
Total investments	\$_	180,482,979	\$_	186,677,799	\$_	333,869,454	\$,	338,124,603

Included in limited partnerships are commingled funds with a market value of \$18,975,129 and \$15,163,603 at June 30, 2013 and 2012, respectively, whose holdings are in U.S. and international equities.

The Medical Center has a beneficial interest in certain perpetual trusts established by donors for the benefit of the Medical Center. The Medical Center receives the investment income from the perpetual trusts; however, the principal and gains of the trusts are to be maintained perpetually in the trusts and will not become available to the Medical Center. The perpetual trusts are included in permanently restricted net assets.

The underlying fair value of investments, which are traded on national exchanges (except for managed funds), is based on the final reported sales price on the last business day of the year. The fair value of investments traded in over-the-counter markets is based on the average of the last recorded bid and asked price.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

7. Investments (Continued)

Investment return, net is comprised of the following for the years ended June 30:

	<u> 2013</u>	<u>2012</u>
Unrestricted:		
Investment income	\$1,367,208	\$ 1,156,830
Investment income included in other revenue	184,277	
Change in net unrealized losses on investments	1,514,965	(7,726.341)
Realized gains on investments, net	2,763,879	5,481,884
Total unrestricted	5,830,329	(909,231)
Temporarily restricted		
Investment income	314,576	207,372
Change in net unrealized losses on investments	197,018	(865,136)
Realized gains on investments, net	438,029	790,017
Total temporarily restricted	949,623	132,253
Permanently restricted:		
Change in net unrealized losses on investments	2,529	(35,088)
Change in market value of perpetual trusts	520,244	(534,199)
Realized gains on investments, net	19,672	36,408
Total permanently restricted	542,445	(532,879)
	\$ <u>7,322,397</u>	\$ <u>(1,309,857)</u>

The Company has adopted ASC 820-10 which establishes a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Observable inputs reflect market data obtained from sources independent of the reporting entity and unobservable inputs reflect the entities' own assumptions about how market participants would value an asset based on the best information available. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The standard describes a fair value hierarchy based on three levels of inputs, of which the first two are considered observable and the last unobservable, that may be used to measure fair value.

Following is a description of the Company's valuation methodologies for assets measured at fair value:

Level 1 – Assets classified as Level 1 represent items that are traded in active exchange markets and for which valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities. Assets classified as Level 1 include cash and cash equivalents, accrued interest, U.S. Government securities, mutual funds, corporate equity securities and international government securities.

Level 2 – Valuations for assets traded in less active dealer or broker markets. Valuations are obtained from third party pricing services for identical or similar assets or liabilities. Assets classified as Level 2 include certificate of deposit, guaranteed income contracts, limited partnerships and corporate debt securities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

7. Investments (Continued)

Level 3 – Valuations for assets that are derived from other valuation methodologies not based on direct market exchange, dealer or broker traded transactions. Assets classified as Level 3 include hedge fund of funds, beneficial interests in perpetual trusts and charitable remainder trusts.

The Medical Center is a beneficiary of irrevocable perpetual trusts. The amounts reflected as an asset on the balance sheet are valued at the fair value of the Medical Center's interest in the perpetual trust. At June 30, 2013 and 2012, the Medical Center has recorded the beneficial interest in the perpetual trusts of \$10,471,988 and \$9,951,744, respectively.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Company believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The financial instruments carried at fair value by caption on the consolidated balance sheets by the ASC 820-10 valuation hierarchy defined previously are as follows at June 30:

2013	Level 1	Level 2	Level 3	<u>Total</u>
Short-term investments:				
Cash and cash equivalents	\$ 273,965	\$ -	\$ -	\$ 273,965
Certificates of deposit	_	250,000		250,000
Fixed income mutual funds	2,865,153			2,865,153
Total short-term investments	3,139,118	250,000		3,389,118
Long-term investments				
Cash and cash equivalents	15,617,868	-		15,617,868
Accrued interest	38,656	_	_	38,656
Guaranteed income contracts		96,732,470	_	96,732,470
U.S. Government securities	1,529,889	_	_	1,529,889
Corporate equity securities	3,594,525		_	3,594,525
Common stock mutual funds	7,529,320			7,529,320
Limited partnerships		18,975,129	_	18,975,129
Global asset allocation mutual funds	19,669,263	_	_	19,669,263
Fixed income mutual funds	6,081,496		_	6,081,496
Corporate debt securities		1,699,983	_	1,699,983
International government securities	735,884			735,884
Total long-term investments	54,796,901	117,407,582	_	172,204,483
Beneficial interest in charitable				
remainder trusts	_	****	612,210	612,210
Beneficial interest in perpetual trusts			10,471,988	10,471,988
Total investments	\$ <u>57,936,019</u>	\$ <u>117,657,582</u>	\$ <u>11,084,198</u>	\$ <u>186,677,799</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

8. Property and Equipment (Continued)

Assets Available for Sale

Consistent with the decision to consolidate the Augusta and Waterville impatient services, the Medical Center has reported certain property and equipment (primarily the Augusta campus property and Waterville Seton property) related to the existing facilities as available for sale on the consolidated balance sheet in an amount equal to the estimated fair value of the property. At June 30, 2012, the Medical Center reported an impairment loss in the amount of \$23,749,966 in nonoperating gains (losses) for the excess of the carrying value of the assets over the fair value.

On January 18, 2013, the Augusta campus property was sold to a developer at a selling price of \$2,500,000, which was the estimated fair value of the property. Under the agreement, the Medical Center will lease the Augusta campus property through January 31, 2014 at a lease cost of approximately \$924,000.

9. Other Assets

Other assets were composed of the following at June 30:

	<u>2013</u>	<u>2012</u>
Deferred financing costs, net	\$5,731,437	\$5,943,465
Investment in joint ventures	2,395,865	2,453,101
Note receivable	43,893	47,224
Prepaid expenses	793,748	
	\$ <u>8,964,943</u>	\$ <u>8,443,790</u>

Amortization expense related to deferred financing costs for the years ended June 30, 2013 and 2012 was approximately \$264,000 and \$193,000, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

10. Long-Term Obligations

Long-term debt consisted of the following at June 30:

	<u>2013</u>	<u>2012</u>
2013A Series Revenue Bonds, interest at fixed rates ranging from 2.0% to 5.0%, maturing in various amounts through 2017 2011 Series Revenue Bonds, interest at fixed rates ranging from	\$ 1,862,250	\$ -
4.0% to 7.5%, maturing in various amounts through 2041	280,750,000	280,750,000
2006 Series A Revenue Bonds, interest at fixed rates ranging from 3.5% to 5.0%, maturing in various amounts through 2025	25,755.735	28,135,735
2003D Revenue Bonds, interest at fixed rates ranging from 2.0% to 3.4%, maturing in various amounts through 2017	_	3,004,881
Bangor Savings Bank term loan, interest at a fixed rate of 3.16%	14,750,000	_
Bank of America term loan, interest at LIBOR rate plus 0.9%	_	15,621,206
Other notes payable	73,976	98,611
Capital lease obligation, payments in various amounts through 2021	<u>393,569</u>	428,308
	323,585,530	328,038,741
Net unamortized original issue premium/discount	1,233,788	1,226,444
	324,819,318	329,265,185
Less current portion	_(3,381,823)	(5,611,197)
	\$ <u>321,437,495</u>	\$ <u>323,653,988</u>

In October 2003, MGRNC participated in a pooled financing of MHHEFA Series 2003D Revenue Bonds in the amount of \$7,565,000, plus original issue premium of \$207,715. In May 2013, the Bonds were paid in full from the proceeds of a financing of MHHEFA Series 2013A Revenue Bonds.

In February 2006, the Medical Center and MGRC participated in a pooled financing of MHHEFA Series 2006A Revenue Bonds. The Medical Center borrowed approximately \$30,113,000, including original issue premium of \$1,073,000 to construct a cancer center and renovate emergency rooms at both Augusta and Waterville campuses MGRC borrowed approximately \$10,342,000, including original issue premium of \$517,239, to construct an assisted living facility and to refinance debt in the amount of \$3,112,239. Under the Master Indenture, the debt is collateralized by gross receipts of the Obligated Group (the Medical Center, MGH, HRN, MGRNC, MGRC and MGHA through March 2013 at which time it was dissolved). In accordance with the terms of the bond indenture, the Obligated Group is required to maintain certain financial covenants, including a minimum aggregate debt service coverage ratio of 1.20.

In October 2009, a Supplemental Trust Indenture (the Trust Indenture) was executed between the Obligated Group and the Bank of New York Mellon Trust Company, N.A., as Master Trustee. Effective June 30, 2009 according to the Trust Indenture, MGRNC's debt is guaranteed by the Obligated Group. In accordance with the terms of the Trust Indenture, MGRNC's debt is subject to the Obligated Group's financial covenants, including maintaining a minimum aggregate debt service coverage ratio of 1.20.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

10. Long-Term Obligations (Continued)

In December 2010, the Medical Center entered into a term loan agreement with the Bank of America, N.A for the purpose of refinancing the Medical Center 1997 Series B Revenue Bonds in the amount of approximately \$17,734,000. Under the terms of the loan agreement, the Medical Center was required to pay interest at the LIBOR rate plus 1.65% on the outstanding principal. On July 25, 2011, the Medical Center refinanced the term loan with Bank of America, N.A. In April 2013, the term loan was paid in full from the proceeds of a term loan from Bangor Savings Bank

In August 2011, the Medical Center entered into a Loan Agreement (the Agreement) with MHHEFA, under which MHHEFA loaned the proceeds of the sale of Series 2011 Revenue Bonds in the amount of \$280,750,000 to the Medical Center. The proceeds of the Series 2011 Bonds, together with other available funds, will be used to finance the construction and equipping of a new 192-bed replacement hospital (the Regional Hospital) located in Augusta, Maine. The Medical Center has granted MHHEFA a security interest in its equipment, a mortgage lien on the Regional Hospital and the Medical Center's Harold Alfond Cancer Center, and on the gross receipts of the Obligated Group In connection with the Series 2011 Revenue Bonds, the Obligated Group must maintain a minimum aggregate debt service coverage ratio of 1 20. In addition to the debt service reserve fund, the Company also has obtained a \$15,000,000 surety bond.

In April 2013, the Medical Center entered into a term loan agreement with Bangor Savings Bank for the purpose of refinancing the term loan with the Bank of America in the amount of \$15,000,000. Under the terms of the loan agreement, the Medical Center is required to remit fixed monthly principal payments of \$125,000, plus accrued interest at a fixed rate of 3.16% on the outstanding principal balance, commencing on May 19, 2013, until the maturity date of April 19, 2018, at which time the term note is due and payable in full. Under the loan agreement, the Medical Center has granted Bangor Savings Bank a first mortgage lien on its Waterville real estate. In accordance with the terms of the loan agreement, the Medical Center is required to maintain certain financial covenants, including a minimum debt service coverage ratio of 1 20, a maximum debt to capitalization ratio of 75%, and a minimum days cash on hand of 50 days.

In May 2013, MGRNC participated in a pooled financing of MHHEFA Series 2013A Revenue Bonds in the amount of \$1,862.250, plus original issue premium of \$174,130, for the purpose of refinancing the MGRNC Series 2003D Revenue Bonds. Under the Master Indenture, the debt is collateralized by gross receipts of the Obligated Group (the Medical Center, MGH, HRN, MGRNC and MGRC) and a security interest in MGRNC's equipment and a mortgage lien on the facility. In accordance with the terms of the bond indenture, the Obligated Group is required to maintain certain financial covenants, including a minimum aggregate debt service coverage rate of 1.20.

Scheduled principal payments of long-term debt are as follows for the years ended June 30.

2014	\$ 3,381,823
2015	3,953,944
2016	4,176,636
2017	4,346.756
2018	11,192.566
Thereafter	296,533,805

\$ 323,585,530

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

10. Long-Term Obligations (Continued)

At June 30, 2012, the Company had an available line of credit of \$7,500,000 with interest at 2.25% above LIBOR with a minimum interest rate of 3.25% per annum (3.25% at June 30, 2012). The line of credit was secured by a continuing lien on and security interest in all deposit accounts and funds on deposit therein. At June 30, 2012, approximately \$938,000 was outstanding on the line of credit. The line of credit matured and was paid in full on February 28, 2013.

In July 2012, MGH was issued a standby letter of credit by Wells Fargo Bank, N.A. through Bangor Savings Bank for the purpose of capitalizing the Captive. The maximum amount available under this agreement is \$1,250,000. The interest rate, according to the agreement, is based on the Prime rate, and principal and interest payments are due upon demand. The letter of credit expires on July 6, 2014.

As part of the bond and note agreements the Company has with MHHEFA and the note payable with Bank of America, the Medical Center is required to fund and maintain certain bond funds. The total amounts held in these funds by a trustee are as follows at June 30:

		2013		2012
2013A MHHEFA Bond Debt Service Fund	\$	1.903	\$	
2011 MHHEFA Bond.				
Construction Fund		148,072	13	6,287,846
Capitalized Interest Fund	28	3,890,606	4	2.360,602
Debt Service Fund	2	2,629,907		2,613,873
Debt Service Reserve Fund	11	,182,099	1	1,016,303
2006A MHHEFA Bond Debt Service Fund	2	2,347,768		3,137,870
2003D MHHEFA Bond Debt Service Fund		_		630,184
State of Maine Employee Health Commission Reserve Fund	1	.048,065		_
Bank of America term loan			_1	5,640,518
	\$ <u>46</u>	5,248,420	\$ <u>21</u>	1,687,196

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

11. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are restricted for the purchase of specific equipment, for building construction, or for specified uses by various departments as follows at June 30:

	<u>2013</u>	<u>2012</u>
Pledges receivable for construction and other purposes	\$ 5,433,184	\$20,973,770
New hospital	20,897,625	12,371,561
Equipment purchase	149,440	178,801
Amounts receivable from charitable remainder trusts	542,340	521,645
Education programs	525,452	550,268
Cancer care	136,275	331,702
Charity care	738,816	620,313
Accumulated realized/unrealized gains on investments		
for support of the Company	901,250	569,764
Other	498,600	576,189
	\$ <u>29,822,982</u>	\$36,694,013

During 2013 and 2012, net assets were released from donor restrictions by making expenditures satisfying the restricted purposes of construction, charity care, acquisition of equipment, and other departmental operating costs of approximately \$13,398,000 and \$832,000, respectively.

Permanently restricted net assets, which include beneficial interests in perpetual trusts and certain endowment funds of the Company, are as follows at June 30:

	<u>2013</u>	<u>2012</u>
Scholarships	\$ 222,488	\$ 221,409
Education programs	373,162	373,162
Amounts receivable from charitable remainder trusts	69,870	67,342
Community health programs	235,286	235,286
Alzheimers care center	1,103,954	1,084,176
Medical Center support	1,465,813	1,465,817
Perpetual trusts	10,471,988	9,951,744
Equipment purchases	79,296	79,296
Charity care	1,974,779	1,962,062
Grounds maintenance	251,812	251,812
Other	<u> 169,216</u>	165,892
	\$ <u>16,417,664</u>	\$ <u>15,857,998</u>

Net gains or losses on the sale of investments held by perpetual trusts are required to be added to or deducted from the principal of the trusts. Interest and dividend income from the perpetual trusts is unrestricted, and investment income (including net gains or losses on the sale of investments) related to the majority of the remaining permanently restricted net assets is temporarily restricted subject to use based on the Company's spending policy.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

11. Temporarily and Permanently Restricted Net Assets (Continued)

The Company's endowment funds consist of approximately 50 individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds are classified, in accordance with relevant state law as interpreted by the Board of Trustees, as unrestricted, temporarily restricted, and permanently restricted based on the existence or absence of donor-imposed restrictions. Unrestricted net assets include board-designated funds, and any accumulated income and appreciation thereon. Temporarily restricted net assets include accumulated appreciation on temporarily and permanently restricted funds. Permanently restricted net assets include contributions designated by donors to be invested in perpetuity to produce income for general or specific purposes.

The Company has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Company must hold in perpetuity or for a donor-specific period as well as board-designated funds. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce a return of 8 0% over the long term. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate-of-return objectives, the Company relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Company targets a diversified asset allocation that places a greater emphasis on equity-based and fixed income investments to achieve its long-term objective within prudent risk constraints.

The Company has a policy of appropriating for distribution each year 4.5% of its endowment fund's moving average fair value over the prior 36 months as of June 30 of the preceding fiscal year in which the distribution is planned. In establishing this policy, the Company considered the long-term expected return on its endowment. Accordingly, over the long term, the Company expects the current spending policy to allow its endowment to grow at an average of the long-term rate of inflation. This is consistent with the Company's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specific term as well as to provide additional real growth through new gifts and investment return.

The endowment net asset composition by type of fund consisted of the following at June 30:

2013	Unrestricted	Temporarily Restricted	Permanently Restricted	<u>Total</u>
Donor-restricted funds Board-designated funds	\$ – 12,105,699	\$2,351,685	\$16,417,664	\$18,769,349 12,105,699
Total endowment funds	\$ <u>12,105,699</u>	\$ <u>2,351,685</u>	\$ <u>16,417,664</u>	\$30,875,048
2012 Donor-restricted funds Board-designated funds	\$ - 10,803,219	\$1,875,173	\$15,857,998	\$17,733,171 10,803,219
Total endowment funds	\$10,803,219	\$ <u>1,875,173</u>	\$ <u>15,857,998</u>	\$ <u>28,536,390</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

11. Temporarily and Permanently Restricted Net Assets (Continued)

Changes in endowment net assets consisted of the following for the years ended June 30:

	<u>Unrestricted</u>	Temporarily Restricted	Permanently Restricted	<u>Total</u>
2013				
Endowment net assets, beginning of year	\$10,803,219	\$1,875,173	\$15,857,998	\$28,536,390
Investment return: Investment income	147,127	276,344		423,471
Net appreciation (realized	1 17,127	270,511		123:171
and unrealized) Total investment return	1,309,886 1,457,013	618,755 895,099	542,445 542,445	2,471,086 2,894,557
	1,107,015	0,0,0,0	J,	2,07.,207
Contributions Appropriation of endowment	74,134	_	17,221	91,355
assets for expenditure	(228,667)	(418,587)		(647,254)
Endowment net assets, end of year	\$ <u>12,105,699</u>	\$ <u>2,351,685</u>	\$ <u>16,417,664</u>	\$ <u>30,875,048</u>
2012				
Endowment net assets,				
beginning of year	\$11,023,523	\$2,348,746	\$16,366,677	\$29,738,946
Investment return				
Investment income Net depreciation (realized	86,575	93,757	_	180,332
and unrealized)	(282,502)	(54,935)	(532,879)	(870,316)
Total investment return	(195,927)	38,822	(532,879) $(532,879)$	(689,984)
Contributions	107,784	81,344	24,200	213,328
Appropriation of endowment assets for expenditure	(132,161)	(593,739)		(725,900)
Endowment net assets, end of year	\$ <u>10,803,219</u>	\$ <u>1,875,173</u>	\$ <u>15,857,998</u>	\$ <u>28,536,390</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

12. Retirement Plans

Effective December 31, 2004. MGH's Board of Directors approved the curtailment of MGH's noncontributory defined benefit plan which covers substantially all employees except employees of MGRNC, HRN and MGRC. Participation and benefit accruals were frozen under the Plan effective December 31, 2004. As a result, the projected benefit obligation equals the accumulated benefit obligation.

Funded Status

The changes in benefit obligation and fair value of plan assets based on the measurement date and the amounts recognized in the consolidated financial statements consist of the following at June 30:

Change in honest abligation.	2013	<u>2012</u>
Change in benefit obligation: Benefit obligation, beginning of year Interest cost Actuarial (gain) loss Gross benefits paid	\$133,417,373 5,332,998 (8,631,114) (4,619,050)	
Accumulated benefit obligation, end of year	\$ <u>125,500,207</u>	\$ <u>133,417,373</u>
Change in plan assets: Fair value of plan assets, beginning of year Actual return on plan assets Employer contributions Gross benefits paid	\$ 90,389,452 7,880,044 5,217,761 (4,619,050)	6,604,609
Fair value of plan assets, end of year	\$_98,868,207	\$ <u>90,389,452</u>
Funded status: Fair value of plan assets Projected benefit obligation	\$ 98.868,207 125,500,207	\$ 90,389,452 133,417,373
Funded status, amount recognized end of year (noncurrent liability)	\$ <u>(26,632,000)</u>	\$ <u>(43,027,921)</u>
Amounts recognized in unrestricted net assets: Net actuarial loss	\$ <u>35,557,208</u>	\$ <u>47,574,018</u>

The components of periodic benefit cost for the plan is as follows for the years ended June 30:

	<u>2013</u>	<u> 2012</u>
Components of net periodic benefit cost:		
Interest cost	\$ 5,332,998	\$ 5,868,814
Expected return on plan assets	(7,002,207)	(6,462,157)
Amortization of net loss	2,507,859	1,186,692
Net periodic benefit cost	\$ 838,650	\$ <u>593,349</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

12. Retirement Plans (Continued)

The net actuarial loss that will be amortized from unrestricted net assets into net periodic benefit cost in 2014 is \$1,749,596.

The other changes in plan assets and benefit obligations recognized on the consolidated statements of operations are as follows at June 30:

	<u>2013</u>	<u>2012</u>
Change in net gain (loss) Amortization of net loss	\$ 9,508.951 2,507,859	\$(20,750,936)
Total recognized	\$ <u>12,016,810</u>	\$ <u>(19,564,244</u>)

The assumptions used to determine the benefit obligation and periodic benefit cost are as follows at June 30.

	<u> 2013</u>	<u> 2012</u>
Benefit obligation:		
Weighted average discount rate	4.65%	4.07%
Periodic benefit cost:		
Weighted average discount rate	4.07%	5.40%
Weighted average expected long-term rate of return on plan assets	7.50%	7.75%

Investment Policy and Asset Allocations

The expected long-term rate of return assumption represents the expected average rate of earnings on the funds invested or to be invested to provide for the benefits included in the benefit obligations. The long-term rate of return assumption is determined based on a number of factors, including historical market index returns, the anticipated long-term asset allocation of the plans, historical plan return data, plan expenses, and the potential to outperform market index returns

The investment objectives for the assets of the plan are to minimize expected funding contributions and to meet or exceed the rate of return assumed for plan funding purposes over the long term. The nature and duration of benefit obligations, along with assumptions concerning asset class returns and return correlations, are considered when determining an appropriate asset allocation to achieve the investment objectives. Active and indexed investment managers are incorporated in the investment portfolio as deemed prudent.

Investment policies and strategies governing the assets of the plans are designed to achieve investment objectives within prudent risk parameters. Risk management practices include the use of external investment managers and the maintenance of a portfolio diversified by asset class, investment approach and security holdings, and the maintenance of sufficient liquidity to meet benefit obligations as they come due.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

12. Retirement Plans (Continued)

The weighted average asset allocations for the plan and the target allocation by asset category are as follows at June 30.

	2013 Target		2012 Target	
	Allocation	<u> 2013</u>	Allocation	<u> 2012</u>
Asset category:				
Large cap equity securities	25.0%	27.0%	25.0%	26.7%
Small cap equity securities	6.0	7.0	6.0	5.4
International equity securities	19.0	18.0	19.0	16.2
Fixed income securities	23.0	21.0	25.0	23.8
Global asset allocation fund	15.0	15.0	15.0	13.8
Hedge fund of funds	10 0	10.0	10.0	8.7
Other	2.0	<u>2.0</u>	0.0	<u>5.4</u>
	<u>100.0</u> %	<u>100 0</u> %	<u>100.0</u> %	<u>100.0</u> %

The plan's investments measured at fair value using the fair value hierarchy defined in Note 7 are as follows as of June 30:

	Level 1	Level 2	Level 3	Total
2013				
Large cap equity securities	\$26,216,090	\$ -	\$ -	\$26,216,090
Small cap equity securities	3,100,090		_	3,100,090
International equity securities	5,027,716	_	-	5,027,716
Limited partnerships	_	16,688,965	_	16,688,965
Fixed income securities	18,452,952	_	_	18,452,952
Global asset allocation fund	14,629,375	_	_	14,629,375
Cash and cash equivalents	2,074,170			2,074,170
Guaranteed investment contract	_	_	2,681,306	2,681,306
Hedge fund of funds		_	9,997,543	9,997,543
Total pension investment	\$ <u>69,500,393</u>	\$ <u>16,688,965</u>	\$ <u>12,678,849</u>	\$98,868,207
2012				
Large cap equity securities	\$24,251,870	\$ -	\$ -	\$24,251,870
Small cap equity securities	4,922,225	_	_	4,922,225
International equity securities	7,714,103	_		7,714,103
Limited partnerships	_	7,012,830	_	7,012,830
Fixed income securities	18,760,928	_	_	18,760,928
Global asset allocation fund	12,579,792		_	12,579,792
Cash and cash equivalents	4,839,820	_	_	4,839,820
Guaranteed investment contract	<u></u>	_	2,882,884	2,882,884
Hedge fund of funds			7,425,000	7,425,000
-				
Total pension investment	\$ <u>73,068,738</u>	\$ <u>7,012,830</u>	\$ <u>10,307,884</u>	\$ <u>90,389,452</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

12. Retirement Plans (Continued)

The following summarizes changes in the fair value of the defined benefit plan's Level 3 assets.

	Guaranteed Investment Contract	Hedge Fund <u>of Funds</u>	Total <u>Investments</u>
Fair value, July 1, 2012 Purchases	\$2,882,884 164,971	\$7,425,000 1,000,000	\$ 10,307,884 1,164,971
Sales	(366,549)	-	(366,549)
Net unrealized gains on investments		1,572,543	1,572,543
Fair value, July 1, 2013	\$ <u>2,681,306</u>	\$ <u>9,997,543</u>	\$ <u>12,678,849</u>
Fair value, July 1, 2011	\$3,090,172	\$7,425,000	\$ 10,515,172
Purchases	178,355	_	178,355
Sales	(385,643)		(385,643)
Fair value, July 1, 2012	\$ <u>2,882,884</u>	\$ <u>7,425,000</u>	\$ <u>10,307,884</u>

Contributions

Expected contributions to the plan in 2014 are approximately \$3,443,000.

Estimated Future Benefit Payments

Benefit payments are expected to be paid as follows

2014	\$ 5,292,000
2015	5,654,000
2016	6,073,000
2017	6,372,000
2018	6,820,000
2019 - 2022	40,070,000

Defined Contribution Plan

The Company sponsors a 403(b) defined contribution plan which covers substantially all employees of the Company. Under this plan, the Company makes a matching contribution of 50% of any employee's voluntary pretax contributions up to 4% of eligible compensation effective January 1, 2013. Prior to that date, the Company had matched 50% of any employee's voluntary pretax contributions up to 6% of eligible compensation.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

12. Retirement Plans (Continued)

The Company also sponsors a 401(a) defined contribution plan. The 401(a) plan is available to all employees who work 1,000 or more hours per year. Under this plan, the Company makes a core contribution equal to 2.0% of eligible compensation earned during the plan year. Prior to that date, the Company had made a core contribution equal to 2.5% of eligible compensation for all employees except for MGRNC and MGRC. In addition, the Company makes a supplemental contribution of up to a maximum 9% of eligible compensation to eligible participants that meet certain age and years of service requirements except MGRNC and MGRC.

The Company incurred approximately \$8,574,000 and \$9,351,000 of expenses in 2013 and 2012, respectively, for the 403(b) and 401(a) defined contribution plans.

Deferred Compensation Plan

The Company maintains a 457(b) deferred compensation plan which covers certain key employees of the Company. Under this plan, key employees may elect to supplement their retirement savings through the deferral of a portion of their compensation. This plan is maintained primarily for the purpose of providing deferred compensation for key employees under Section 201 of the Employee Retirement Income Security Act The Company does not make any contributions to the plan and total assets at June 30, 2013 were approximately \$4,642,000.

13. Malpractice Insurance

The Company insures its medical malpractice risks on a claims-made basis. In accordance with ASU No. 2010-24. Health Care Entities (Topic 954): Presentation of Insurance Claims and Related Insurance Recoveries, at June 30, 2013 and 2012, the Company recorded a liability of \$7,253,000 and \$5,386,000, respectively, related to estimated professional liability losses relating to reported cases as well as potential incurred but not reported claims. The Company also recorded a receivable of \$1,437,000 and \$1,488,000 at June 30, 2013 and 2012, respectively, related to estimated recoveries under insurance coverage for recoveries of the potential losses. At June 30, 2013, there were no known malpractice claims outstanding which, in the opinion of management, will be settled for amounts in excess of insurance coverage.

On July 1, 2012, the Company formed Kennebec Risk, LLC, a wholly-owned captive insurance entity to set aside dedicated funding for professional and general liability losses for the Company's subsidiaries and employed physicians limited to \$2,000,000 for each incident and an annual aggregate of \$6,000,000 Claims exceeding the captive's limits are covered under a separate policy with a commercial insurance company carried by the Medical Center.

14. Concentration of Credit Risk

Financial instruments that potentially subject the Company to concentrations of credit risk are patient accounts receivable, cash equivalents and investments. The Company invests its cash, cash equivalents and marketable securities in debt instruments and interest bearing accounts at major financial institutions in excess of insured limits. The Company mitigates credit risk by limiting the investment type and maturity to securities that preserve capital, maintain liquidity and have a high credit quality.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

14. Concentration of Credit Risk

The Company grants credit without collateral to its patients, many of whom are local residents and are insured under third-party payor agreements. The Company's accounts receivable from patients and third-party payors, exclusive of estimated settlements, were as follows at June 30:

	<u>2013</u>	<u>2012</u>
Medicare and Medicaid	55%	57%
Managed care	9	8
Commercial insurance	15	13
Anthem	6	8
Patients	<u>15</u>	<u>14</u>
	100%	100%

15. Commitments and Contingencies

Various legal claims, generally incidental to the conduct of normal business, are pending or have been threatened against the Company. The Company intends to defend vigorously against these claims. While ultimate liability, if any, arising from any such claim is presently indeterminable, it is management's opinion that the ultimate resolution of these claims will not have a material adverse effect on the financial condition of the Company.

The healthcare industry is subject to numerous laws and regulations of federal, state and local governments. Recently, government activity has increased with respect to investigations and allegations concerning possible violations by healthcare providers of fraud and abuse statutes and regulations, which could result in the imposition of significant fines and penalties as well as significant repayments for patient services previously billed. Compliance with such laws and regulations is subject to government review and interpretations as well as regulatory actions unknown or unasserted at this time.

Operating Leases

The Company is committed under long-term operating leases for the rental of certain property. The leases expire at various dates through 2026. Property rental expenses for the years ended June 30, 2013 and 2012 were approximately \$5,449,000 and \$4.659,000, respectively. At June 30, 2013, the minimum commitments for property leases for the next five years are as follows:

2014	\$5,374,000
2015	4,598,000
2016	4,086.000
2017	3,794,000
2018	3,694,000

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended June 30, 2013 and 2012

18. Subsequent Events (Continued)

In September 2013, the Company received payment in the amount of \$47,000,000 from the State of Maine for amounts due under the MaineCare program The payments represent settlements on interim cost reports and are estimates pending final settlement. (See Note 3.)

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INDEPENDENT AUDITORS' REPORT ON THE ADDITIONAL INFORMATION

Board of Trustees
MaineGeneral Health and Subsidiaries

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidating information is presented for purposes of additional analysis rather than to present the financial position, results of operations and cash flows of the individual companies and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

Portland, Maine September 27, 2013 Limited Liability Company

Zaly Nema Wega

CONSOLIDATING BALANCE SHEET

June 30, 2013

ASSETS

MGH	Cash and cash equivalents Cash and cash equivalents Investments Patient accounts receivable, net Amounts due from affiliates Supplies Pledges receivable, net Carried Attiant assets Formal Attiant assets Sof7,412	due from State of Maine Total current assets	Unrestricted Assets whose use is limited or restricted Roard-designated:	Funded depreciation New hospital Other	ot and other agreements al trusts	Permanently donor-restricted Temporarily donor-restricted 6.678.339	Beneficial interest in workers' compensation trust Total investments and assets whose use is limited or restricted 6,815.845	Pledges receivable, net of current portion	Property and equipment 184,599	Assets available for sale	Other assets, net	Total assets \$ 19,082,886 \$
MGMC	1,451,967 1,451,967 56,876,151 240,471 4,573,785 1,654,953 12,872,806	38,000,000 125,844,485	28,891.171	48,310,323	45.590.699 10.471.988	4,220,047 23,927,192 169,194,812	170.852.685	3,770,321	371,232,805	706,625	8,799,969	\$ 681,206,890
HRN	\$ 509,608 1,729,173 17,697 6,626 17,719	2,280,823	1,016,656	1 1 1	i J	88,219 58,869 1,163,744	1,438.789	ı	383,544	1	43,893	\$ 4 147 049
MGRNC	\$ 937,284 1,256,529 1,588,388 55 1,221 20,049	3,803.526	25,915	1.859,318	1.903	1,103,954 201,633 3,208,668	3,504,774	I	4.345,024	ı	34,017	\$ 11 687 341
MGRC	\$ 1,023.480 680.622 - - 309.231	2.013,333	ł	1 1 1	655.818	308	20,462	I	18,397,684	ı	87,064	\$ 21 174 669
Total	\$ 18,938.349 3.389.118 60,193.712 5,479.565 4,573.785 1,662.863 13,787.217	38,000,000	29,978,085	1,859,318 48,310,323 13,698,081	46,248,420 10,471,988	5.945.676 24,389,798 180,901.689	2,386,992	3,770,321	394.543,656	706,625	8,964,943	\$ 737 708 835
Eliminations	\$ - (5,479.565)	(5,479,565)	I	1 1 1	1 1		1	I	I	I	1	\$ (5 479 565)
Consolidated	\$ 18,938.349 3,389,118 60.193.712 4,573.785 1,662.863 13.787.217	38,000,000	29,978,085	1,859,318 48,310,323 13,698,081	46.248,420 10.471.988	5,945,676 24,389,798 180,901,689	2,386,992	3,770,321	394.543,656	706,625	8,964,943	\$ 731.819.270

LIABILITIES AND NET ASSETS

Current liabilities	MCH	MGMC	HRN	MGRNC	MGRC	Total	Eliminations	Consolidated
Accounts payable and accrued expenses Accrued enployee compensation and compensated absences Amounts due to affiliates Estimated third-party payor settlements Other current liabilities Current portion of long-term debt	\$ 2.745.965 3,376.346 134.586 2,748.625	\$ 21.606,436 20.762,066 4.704.694 9.044.570 18,137,705 2.840,693	\$ 363.702 1,423.059 165.041 274.306 627.412 4,354	\$ 618.366 866.275 295.052 405,137 228.588 40,916	\$ 573,505 99,188 180,192 503,470 495,860	\$ 25,907.974 26.526.934 5.479,565 9.724,013 22.245,800 3.381,823	\$ - \$ (5,479,565)	25.907,974 26.526,934 9.724.013 22.245,800 3.381,823
Total current habilities	9.005.522	77,096,164	2,857,874	2,454,334	1.852,215	93,266,109	(5,479,565)	87.786.544
Long-term debt, less current portion	1	312,201,318	69,622	1,991,985	7.174.570	321,437,495	I	321,437,495
Accrued pension cost	2.032,473	24,599,527	I	ı	1	26,632,000	I	26.632,000
Deferred refundable and nonrefundable advance fees	1	1	1	1	13,058,250	13,058,250	I	13,058,250
Other long-term liabilities	1,300,432	2,082,123	16,073	1	197,231	3,595,859	1	3,595,859
Total liabilities	12.338,427	415,979,132	2,943,569	4,446,319	22.282.266	457,989,713	(5,479,565)	452,510,148
Net assets (deficit) Unrestricted Temporarily restricted Permanently restricted	6.009,144 201,859 533,456	221.183,257 29,352,466 14,692,035	1,049.766 65.495 88.219	5,934,214 202,854 1,103,954	(1,107,905)	233.068.476 29.822.982 16.417,664	1 1 1	233,068,476 29,822,982 16,417,664
Total net assets (deficit)	6,744,459	265,227,758	1,203,480	7,241,022	(1,107,597)	279,309,122		279,309,122
Total liabilities and net assets	\$ 19,082,886	\$ 681,206,890	\$ 4,147,049	\$ 11,687,341	\$ 21,174,669	\$ 737,298,835	\$ (5,479,565)	\$ 731,819,270

MAINEGENERAL HEALTH AND SUBSIDIARIES CONSOLIDATING STATEMENT OF OPERATIONS

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ations Consolidated	- \$ 392,024.113 5.455) 30.642.400	590,549	5,455) 423,257,062	- 196,975,748 - 46,046,605 589,428) 151,221,350 - 16,847,378 (66,027) 1,592,472	5,455) 412,683,553	- 10.573,509	- 2,763,879 - 2,763,879 - 664,118 - 380,174	5,168,824	15,742,333	- 1,514,965 - 12,016,810		\$ 42,081,225
Eliminations	\$ (12.655.455)		(12,655,455)	(12)	(12,655,455							\$
Total	\$ 392.024.113 43.297,855	590,549	435,912,517	196,975,748 46,046,605 163,810,778 16,847,378	425,339,008	10.573,509	1,367,208 2,763,879 664,118 380,174 (6,555)	5,168,824	15,742,333	1,514.965 12,016.810	12.807.117	\$ 42,081,225
MGRC	\$ 4,421.084	1	4,421,084	1,168,634 310,395 1,908,473 1,133,726 345,997	4,867,225	(446,141)	10,751	10,751	(435.390)	(22.854)	1	\$ (458,244)
MGRNC	\$ 19.259,194 812,052	83,183	20,154,429	9,504,043 2,653,388 6,462,716 692,368 109,513	19,422,028	732,401	22.589 139.825 (1,511)	154,348	886,749	28,906	The second secon	\$ 915,655
HRN	\$ 17.625,233 2,623.333	669'9	20,255.265	12,591.802 3,220.257 4,767,798 126,909	20,707,087	(451,822)	16,441 95,348 16,611 14,000	142,400	(309,422)	55.270	32,246	\$ (221,906)
MGMC	\$355,139,686	454,823	378,701.757	166.176.017 37.970.708 147.890,035 14.801.180	367,962,686	10,739.071	1.266,622 2.158,219 649,018 365,957	4,439,816	15,178.887	1,178.890	12,774,871	\$ 40,277,361
MCH	\$ 12.334,138	45,844	12,379,982	7,535.252 1,891.857 2,781.756 93.195 77,922	12,379,982	1	61.556 359,736	421,509	421,509	274,753 872.097	1	\$ 1,568,359
Ones of ting restaining	Operating revenue Net patient service revenue Other revenue	rectasses recased from restrictions used for operations	Total operating revenue	Operating expenses. Salaries and wages Employ ee benefits Supplies and other Depreciation and amortization Interest	Total operating expenses	Income (loss) from operations	Nonoperating gains (losses) Investment income Realized gains on investments, net Gain on disposal of property and equipment, net Contributions Loss on refinancing of debt	Total nonoperating gains (losses), net	Excess (deficiency) of revenue over expenses	Change in net unrealized gains (losses) on investments Pension-related changes other than net periodic pension cost	capital acquisitions	Increase (decrease) in unrestricted net assets

CONSOLIDATING BALANCE SHEET

June 30, 2012

ASSETS

Current assets.	MGH		HRN	Ž	•		Uliminations	رح
Cash and cash equivalents Investments Patient accounts receivable, net Amounts due from affiliates Supplies Pledges receivable, net		\$ 14.474,268 1.328,683 37.884,779 628,842 4.005,167 9.546,219	\$ 367.527 2,124,130 15,718 - 7,716	\$ 834.641 682.165 1.560,197 150 -	\$ 1,007,270 632,447 - 2,901	\$ 19.592.935 2.643.295 41.569,106 6.392.664 4,005.167 9.555.455	_	\$ 19,592.935 2,643,295 41,569,106 4,005,167 9,555,455
Prepaid expenses and other current assets Total current assets	9,670,480	7,568,685	38,088	3,155,642	398,489 2,041,107	9,098,429 92,857,051	(7.036,421)	85,820.630
Investments. Unrestricted Assets whose use is limited or restricted Double decorated	3,460	27,579,346	1,303,965	16,013	3.172	28,905,956	1	28.905,956
Board-designated Funded depreciation New hospital	1 1	47.313.334	1 1	1,637.535	1 1	1,637,535	1 1	1,637,535
Other Accete held in trust under daht agreements	5,369,821	6,785,692	1	14,043	- 236	12,169,556	1	12,169,556
Beneficial interest in perpetual trusts	1 6	9.951,744		101000		9.951,744	I	9,951.744
Permanently donor-restricted Temporality donor-restricted	531,888	4.204,801	85,389 85,132	1,084,176	And the second s	5.906,254	1 1	5,906,254
Beneficial interest in workers' compensation trust	6,070,132	321.592,282	1,474.486	3,507.510	647,408	333.291,818 2,189,490		333,291.818 2,189,490
use is limited or restricted	6.200,594	323.112,932	1,721,071	3,782,120	664.591	335,481,308	I	335,481,308
Pledges receivable, net of current portion	I	11,418,315	ı	I	i	11,418,315	I	11,418.315
Estimated third-party payor settlements - due from State of Maine	ſ	38,000,000	1	1	Ī	38.000,000	I	38.000,000
Property and equipment	277,795	209,251,015	506,330	4,625,470	19,366,146	234,026,756	I	234,026,756
Assets available for sale	1	3,048,001	I	1	1	3,048,001	I	3,048,001
Other assets, net	268,230	8,245,446	47,224	57,137	93,983	8,712,020	(268,230)	8,443,790
Total assets	\$ 16,417,099	\$ 668,512,352	\$ 4,827,804	\$ 11,620,369	\$ 22,165,827	\$ 723,543,451	\$ (7,304,651)	\$ 716,238,800

LIABILITIES AND NET ASSETS

Omeone Lobilters	MGH	MGMC	HRN	MGRNC	MGRC	Total	Eliminations	Consolidated
Line of credit Accounts payable and accrued expenses Accrued employee compensation and compensated absences Amounts due to affiliates Estimated third-party payor settlements Other current habilities Current portion of long-term debt	\$ 938,020 545,209 1,964,625 535,439 - 3,005,550	\$ 26,163,936 18,913.056 5,174.219 9,863.021 16,383.079 5,028,990	\$ 571.948 1.375.086 337.297 324.767 669.322 4.311	\$ 621.078 787,129 272,364 86,320 276,804 745,855	\$ 409.997 90.836 73.344 491,613 475.860	\$ 938.020 28,312.168 23,130.732 6.392,663 10,274.108 20,826,368 6,255,016	\$	\$ 938,020 28,312,168 23,130,732 10,274,108 20,826,368 5,611,197
Total current liabilities	6.988.843	81,526,301	3.282,731	2,789,550	1,541,650	96,129,075	(7,036,482)	89.092,593
Long-term debt, less current portion	!	313,576,305	73.976	2.601,444	7.670.432	323,922,157	(268,169)	323,653.988
Accuued pension cost	3,222,376	39,805.545	I	1	1	43,027,921	1	43,027,921
Deferred refundable and nonrefundable advance fees	I	1	ı	ı	13,159,998	13.159,998	I	13,159,998
Other long-term habilities	1,067,805	2,232,637	21,188	1	443,408	3,765,038		3,765,038
Total liabilities	11,279,024	437.140,788	3,377.895	5,390,994	22,815,488	480,004,189	(7,304,651)	472,699,538
Net assets: Unrestricted Temporarily restricted Permanently restricted	4,440.785 165,402 531,888	180,905,896 36,309,123 14,156,545	1.271.672 92.848 85.389	5,018,559 126,640 1,084,176	(649,661)	190.987.251 36.694.013 15.857,998	1 1 1	190.987,251 36,694,013 15,857,998
Total net assets	5,138,075	231,371,564	1,449,909	6,229,375	(649,661)	243,539,262		243,539,262
Total habilities and net assets	\$ 16,417,099	\$ 668,512,352	\$ 4,827,804	\$ 11,620,369	\$ 22,165,827	\$ 723,543,451	\$ (7,304,651)	\$ 716,238,800