

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493120006224

Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

A F-	- 46 -	2012		27.01.2012	20 2012			Inspection
			alendar year, or tax year beginning C Name of organization	07-01-2012 , 2012, and ending 06-	-30-2013	D Emplo	ver ide	ntification number
		applicable	Innovis Health LLC			D Emplo	yei idei	itilication number
		hange	Doing Business As			26-11	175213	3
l Na	me cha	ange	ESSENTIA HEALTH WEST					
Init	ıal retu	um		ail is not delivered to street address) Room/	suite	E Telepho	one num	ber
Tei	mınate	ed	3000 32nd Ave S Suite			· ·		
┌ Am	ended	return	City or town, state or country, and Z	IP + 4		(/01)	364-3	300
— Apı	olicatio	n pendin	Fargo, ND 58103			G Gross r	acaints ¢	300,635,151
		•	F Name and address of prin	cinal officer	11/->			
			Gregory Glasner MD	cipal officer	H(a)	Is this a group affiliates?	return	TYes ▼ No
			3000 32nd Ave S					,
			Fargo, ND 58103		1			ded?
▼ Ta	v-ever	mpt statu		nsert no)		If "No," attach	a lıst	(see instructions)
				isert no) 4947(a)(1) 01 527	H(c)	Group exempt	ion nur	nber ►
J W	ebsit	e:► w	ww essentiahealth org		(c)			
K Fon	n of o	rganızatıc	on Corporation Trust Association	Other ► LLC	L Yea	ar of formation 20	07 M	State of legal domicile DE
	rt I		mmary		•			
			describe the organization's missio	n or most significant activities				
			called to make a healthy difference					
e,								
Ě								
Ë		<u></u>	No. 1 to 1		1 - 6 1			
Governance	2	Cneck	this box 🖣 if the organization dis	continued its operations or disposed	or more t	nan 25% of its	net as	sets
	3	Numbe	r of voting members of the governi	ng body (Part VI, line 1a)			з	13
20 ()				of the governing body (Part VI, line 1			4	7
≝				alendar year 2012 (Part V, line 2a)			5	2,536
Activities &				ecessary)			6	103
ď			·				7a	
	1			ort VIII, column (C), line 12 om Form 990-T, line 34			\vdash	546,098
	Ь	Net un	related business taxable income in	om Form 990-1, me 34			7b	269,302
				413	-	Prior Year	24.2	Current Year
a)	8			ne 1h)	•		813	272,147
Revenue	9	_		ne 2g)		270,973,		297,713,532
<u>\$</u>	10			(A), lines 3, 4, and 7d)	•	-704,7	_	-359,139
<u> </u>	11		er revenue (Part VIII, column (A),			2,545,	581	2,494,919
	12			(must equal Part VIII, column (A), lı	ne	272,859,	742	300,121,459
	13	Gran	ts and similar amounts paid (Part	IX, column (A), lines 1-3)		577,	_	527,425
	14			X, column (A), line 4)		377,	0	0
	15			e benefits (Part IX, column (A), lines			\dashv	
\$	15	5-10		e benefits (Fare IX, column (A), mies		151,490,8	833	157,665,642
Expenses	16a	Profe	essional fundraising fees (Part IX,	column (A), line 11e)			0	0
춫	Ь	Total	fundraising expenses (Part IX, column (D)	. line 25) ▶ ⁰				
ш	17		- ' ' '	ines 11a-11d, 11f-24e)		133,261,0	017	145,289,017
	18			t equal Part IX, column (A), line 25)		285,329,		303,482,084
	19			18 from line 12		-12,469,		-3,360,625
± 27			, 20 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			inning of Curre		
ည်းရှိ]	Year		End of Year
Net Assets or Fund Balances	20	Tota	l assets (Part X, line 16)			220,177,6	623	202,614,626
젖	21	Tota	l liabilities (Part X, line 26)			230,886,0	064	215,571,832
žĒ	22	Neta	assets or fund balances Subtract I	ine 21 from line 20		-10,708,	441	-12,957,206
Pai	rt II	Sig	nature Block					
my k	nowle	dge and as any		mined this return, including accompa plete Declaration of preparer (other				
Sigr		IB	nature of officer			Date		
Her		, Kv	le Dorow CFO					
			pe or print name and title					
		<u>''</u>	Print/Type preparer's name	Preparer's signature	Date	Check If	PTIN	
Paid	t					self-employed		
	- pare	er	Firm's name			Firm's EIN 🕨		
	On		Firm's address 🕒			Phone no		
U3C		ııy				1		

May the IRS discuss this return with the preparer shown above? (see instructions)

┌Yes ┌No

4e Total program service expenses ► 228,102,956

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
l1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		N o
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		N o
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
l4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
l6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part	1		
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	Check if Schedule O contains a response to any question in this Part V		Yes	
а	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 0		163	- '
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered			
	by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
)	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Ν
)	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		١
2	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		١
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).	00		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		ľ
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		ľ
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	D.d.b.,			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		۱ ا
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
1	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
	Is the organization licensed to issue qualified health plans in more than one state?			
a	Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
	in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	Į		
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		١
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		ı

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a res	ponse to any	auestion	ın thıs Part VI								. \to

Se	ection A. Governing Body and Management			
			Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
5		-	V	NO
-	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ie Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod Yes	e.)
				No
10a	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a b	Did the organization have local chapters, branches, or affiliates?			No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No

- 17 List the States with which a copy of this Form 990 is required to be filed▶DE , MN
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available. Check all that apply
 - ☐ O wn website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization
 ►KYLE DOROW 1702 SOUTH UNIVERSITY DRIVE FARGO, ND (701) 364-3273

Form	990	(2012
------	-----	-------

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	1	1								
(A) Name and Title	(B) A verage hours per week (list any hours for related	more t perso and	han o	one l both ector	box, an o	officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
	•	•	•							Form 990 (2012)

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t	han o	one both	box, an d	heck unless officer stee)	i	(E Repor comper from organiza	table isation the tion (W-	(E) Reportable compensation from related organizations (W	<u>-</u>	(F) Estima imount o compens from t	ited f other sation :he
		for related organizations below dotted line)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		rganizati relati organiza	ed
		1												
		_										+		
1b	Sub-Total							<u></u>						
C	Sub-Total		ection /	٠.	•		_	•				+		
d	Total (add lines 1b and 1c) .	•						•		9,854,760	699,3	14		1,017,488
2	Total number of individuals (ii \$100,000 of reportable comp						d abov	e) w	ho receive	d more th	nan			
											[Yes	No
3	Did the organization list any f on line 1a? <i>If</i> "Yes," complete:						• •	yee,	, or mignes	· ·	sated employee	3		No
4	For any individual listed on lin organization and related organ individual											4	Yes	
5	Did any person listed on line 3 services rendered to the orga									anızatıon	or individual for	5	1 00	No
<u> </u>	ection B. Independent Co	ontractors												
1	Complete this table for your fi compensation from the organi	ive highest comp											tax year	
		(A) Name and business	address							Des	(B) cription of services		(C Comper	
												+		
2	Total number of independent co	ontractors (inclu	dına but	not	lımıt	ed to	thos	e list	ed above)	who rece	ived more than	-		

\$100,000 of compensation from the organization $\blacktriangleright 0$

Part V	Ш	Statement of	of Revenue ule O contains a respor	ose to any question i	in this Dart VIII			
		Check if Sched	ule O Contains a respo	ise to any question i	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
s	1a	Federated cam	paigns 1a					
ant	b	Membership du	ues 1b					
Contributions, Gifts, Grants and Other Similar Amounts	С	Fundraising ev	ents 1c					
ifts, ar ⊅	d	Related organiz	zations 1d	174,419				
s, G mil	e	Government grant	ts (contributions) 1e					
ons Si	f	All other contributi	ons, gifts, grants, and 1f	97,728	ł			
buti the		similar amounts no						
ntri d O	g	1a-1f \$	ions included in lines					
Cont and	h	Total. Add line	s 1 a - 1 f		272,147			
le				Business Code				
Program Serwce Revenue	2a	NET PATIENT REVI		621110	297,715,050	297,344,861	370,189	
2	b	INVESTMENT IN PI		621400	239,265	239,265		
WC6	C	INVESTMENT IN C	LINIC	621400	-240,783	-240,783		
Ser	d e							
ranı	f	All other progra	am service revenue					
⊁ું	_			_				
	g 3	Total. Add line	s 2a-2f		297,713,532			
		and other sımıl	ar amounts)	•	41,780			41,780
	4		stment of tax-exempt bond	proceeds	0			
	5	Royalties .	(ı) Real	(II) Personal	U			
	6a	Gross rents	(1) Real 310,023	175,909				
	b	Less rental						
	С	expenses Rental income	310,023	175,909				
	d	or (loss) Net rental inco	me or (loss)		485,932		175,909	310,023
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	89,774	22,999				
	b	Less cost or other basis and sales expenses		513,692				
	С	Gain or (loss)	89,774	-490,693				
	d	Net gain or (los	ss)		-400,919			-400,919
Other Revenue	8a	events (not inc	 s reported on line 1c)					
her	b	Less direct ex	penses b					
oĦ	С	Net income or	(loss) from fundraising	events 🛌	0			
	9a		from gaming activities ne 19 a					
	Ь		(loss) from gaming activ	vities	0			
	с 10а	Gross sales of returns and allo	owances .	viuco	0			
	b c	_	oods sold b (loss) from sales of inve	entory	o			
		Mıscellaneou		Business Code				
	11a	CAFETERIA &	VENDING SALES	722514	858,948			858,948
	b		IARED SERVICE	900099	967,560	967,560		
	С	REVENUE GIFT SHOP		900099	155,329			155,329
	d		ue		27,150			27,150
	e	Total. Add line	s 11a-11d	🕨	2,008,987			
	12	Total revenue.	See Instructions .	🗚	300,121,459	298,310,903	546,098	992,311

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 527,425 527,425 Grants and other assistance to individuals in the United States See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 5,207,885 1,604,428 3,603,457 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 24,498 24,498 Other salaries and wages 127,855,944 103,249,612 24,606,332 Pension plan accruals and contributions (include section 401(k) 5,538,947 4,685,919 853,028 and 403(b) employer contributions) 6,947,600 Other employee benefits 11,451,887 4,504,287 10 7,586,481 5,567,822 2,018,659 11 Fees for services (non-employees) Management O 122,988 122,988 Legal -153,478 -153,478 10,435 10,435 Professional fundraising services See Part IV, line 17 0 Investment management fees 14,013 14,013 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 19,387,858 12,262,974 7,124,884 Schedule O) Advertising and promotion . . 1,036,751 1,034,028 12 2,723 13 Office expenses . . . 8,919,418 6,422,980 2,496,438 4,503,650 104,921 4,398,729 14 Information technology . . 15 0 Royalties . 5,211,339 342,257 4,869,082 16 Occupancy **17** 1,312,797 753,420 559,377 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 0 977,924 19 Conferences, conventions, and meetings . 631,661 346,263 20 6,589,600 6,589,600 Payments to affiliates 21 O 16,787,818 22 Depreciation, depletion, and amortization . 16,499,531 288,287 23 2,382,218 2,382,218 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MEDICAL SUPPLIES 41,859,098 41,670,139 188,959 BAD DEBT EXPENSE 18,553,214 18,553,214 AFFILIATE SUPPORT FEE 13,305,953 3,443,567 9,862,386 d UNRELATED BUSINESS TAX -12,308 -12,308 4,479,729 2,462,853 2,016,876 e All other expenses Total functional expenses. Add lines 1 through 24e 25 303,482,084 228,102,956 75,379,128 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Par	ťΧ	Check if Schedule O contains a response to any question in the	hıs Pa	rt X			
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			68,484	1	22,665
	2	Savings and temporary cash investments			2,532,176	2	231,139
	3	Pledges and grants receivable, net			0	3	0
	4	Accounts receivable, net			53,751,458	4	44,624,225
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete I Schedule L	Part II	of	10.004	_	00.000
Assets	6	Loans and other receivables from other disqualified persons ($4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedule	d conti emplo	ributing employers	13,334		38,333
85	7	Notes and loans receivable, net			3,237,812		3,362,706
₹.	8	Inventories for sale or use			5,797,002		9,234,382
	9				716,457	9	1,365,752
	10a	Prepaid expenses and deferred charges	 10a	201,955,838	·	9	1,303,732
	Ь	Less accumulated depreciation	10b	67,203,551	139,659,609	100	134,752,287
	11	Investments—publicly traded securities		<u> </u>	450,265		380,226
	12	Investments—publicly traded securities			2,107,619		2,186,992
		Investments—program-related See Part IV, line 11			905,499		646,731
	13				1,196,362	14	1,147,762
	14	Intangible assets			9,741,546		
	15	Other assets See Part IV, line 11			· · · · ·		4,621,426
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			220,177,623		202,614,626
	17	Accounts payable and accrued expenses			34,827,493		30,333,951
	18	Grants payable			0	18	
	19	Deferred revenue			150,620,058		
	20	Tax-exempt bond liabilities			150,620,058		147,721,757
တ္	21	Escrow or custodial account liability Complete Part IV of Sci			0	21	
Liabiliti	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua	lıfıed	,			
<u> </u>		persons Complete Part II of Schedule L			0		0
	23	Secured mortgages and notes payable to unrelated third part			2,613,148	23	5,098,646
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0
	25	Other liabilities (including federal income tax, payables to rel and other liabilities not included on lines 17-24) Complete P D	art X	of Schedule	42,825,365	25	32,417,478
	26	Total liabilities. Add lines 17 through 25			230,886,064	26	215,571,832
— sə	20	Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.			200,000,000		
ă	27	Unrestricted net assets			-10,730,514	27	-12,979,279
<u>छ</u>	28	Temporarily restricted net assets		• •	22,073	28	22,073
<u> </u>	29	Permanently restricted net assets			0	29	0
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check					<u>-</u> _
ō	30	complete lines 30 through 34. Capital stock or trust principal, or current funds				30	
Assets	30					31	
S S I		Paid-in or capital surplus, or land, building or equipment fund				32	
d.	32	Retained earnings, endowment, accumulated income, or other			-10,708,441		12.057.206
Ŋet	33	Total net assets or fund balances				33	-12,957,206
	34	Total liabilities and net assets/fund balances			220,177,623	34	202,614,626

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		300,:	121,459
2	Total expenses (must equal Part IX, column (A), line 25)	2		303,4	182,084
3	Revenue less expenses Subtract line 2 from line 1	3			360,625
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			708,441
5	Net unrealized gains (losses) on investments	5			594,542
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-2,5	582,682
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		-12,9	957,206
Par	t XII Financial Statements and Reporting			•	•
	Check if Schedule O contains a response to any question in this Part XII				. $ abla$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revial separate basis, consolidated basis, or both	ewed oi	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	he	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	require	:d 3b		

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493120006224

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Innovis Health LLC

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

									26-1175		
	rt I			blic Charity Sta						nstruction	S
	rganı:		•	te foundation becaus	•			•	•		
1		A chur	ch, convent	on of churches, or a	ssociation of	f churches c	lescribed in s	ection 170	(b)(1)(A)(i).		
2	Г	A scho	ol described	in section 170(b)(1	L)(A)(ii). (At	tach Sched	ule E)				
3	굣	A hosp	ital or a cod	perative hospital se	rvice organiz	zatıon descr	ıbed ın sectio	on 170(b)(1	L)(A)(iii).		
4	Γ	A medi	cal researc	h organization opera	ted ın conjun	ction with a	hospital des	cribed in s e	ection 170(b)((1)(A)(iii).	Enter the
_	_			ty, and state							
5	ı	_	•	erated for the benefi	_	or universi	ity owned or o	perated by	a governmen	tal unit des	cribed in
_	_			A)(iv). (Complete P	· ·						
6	<u> </u>		•	local government o	-						
7				at normally receives			support from	a governm	nental unit or f	rom the ge	neral public
8	_			on 170(b)(1)(A)(vi). : described in sectio i			mplete Part II	τ \			
9	<u>'</u>		•	at normally receives	. , . , .	, , , ,	•	•	ibutions mom	harchin fac	s and gross
9	'	_		rities related to its e					· ·	•	
		•		oss investment inco	•	=		-			
		•		ganızatıon after June				•		cax) nom i	,4311163363
10	\vdash	•	,	ganized and operated	•			•	•		
11	<u>'</u>	_		ganized and operated	•		•		. , , ,	to carry ou	the nurneces of
	'	_		ly supported organiz	,				•		
				bes the type of supp							()()
		a	Type I	b	Type II	I - Functior	nally integrate	ed d	Type III - N	on-functior	ally integrated
e	Γ	•	_	ox, I certify that the	-		•		, ,	•	•
				on managers and ot	her than one	or more pul	blicly support	ed organiz	atıons descrıb	ed in secti	on 509(a)(1) or
f			n 509(a)(2)	received a written de	etermination	from the IP	C that it is a	Type I Ty	ne II or Tyne	III suppoi	ting organization
•			this box	received a written a	cccimination	nom the m	Co chac ic is a	1 9 0 0 1 , 1 9	pc 11, 01 1 ypc	III Suppoi	
g		Since A	August 17, 2	2006, has the organ	ızatıon accep	oted any gift	t or contributi	on from an	y of the		·
			ng persons?								
		., .		rectly or indirectly o	•		5	persons d	escribed in (ii		Yes No
		•		governing body of th	• •	•	n?				.g(i)
			· ·	er of a person descr							g(ii)
				lled entity of a perso						11	g(iii)
h		Provide	e the followi	ng information about	the supporte	ed organizat	tion(s)				
(i	i) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	ı notıfy	(vi) Is	the	(vii) A mount of
	suppoi		` `	organization	organizati		the organi	zation	organizat	ion in	monetary
OI	ganiz	ation		(described on	col (i) lis		ın col (i) d		col (i) org		support
				lines 1 - 9 above or IRC section	your gove docume		suppor	τ,	ın the U	S7	
				(see	docume	ווני					
				instructions))	-		-				\dashv
					Yes	No	Yes	No	Yes	No	
										1	
Total						-			+	1	+

Sch	edule A (Form 990 or 990-EZ) 2012							Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	iplete Pa	rt III.)	
	ection A. Public Support endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) Public support. Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 20)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV)							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	First five years. If the Form 990 is this box and stop here							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and stop here. The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	► □
b	33 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and stop here. The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	▶ □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							▶ ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					<u> </u>
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493120006224

OMB No 1545-0047

Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Innovis Health LLC 26-1175213 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes ┌ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l .)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

	For each "Ver" recognize to lines to through to below, provide in Part IV a detailed description of the labburg		(a)			(b)	
	For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		No	A	moun	t	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of						
а	Volunteers?		Νo				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo				
c	Media advertisements?		Νo				
d	Mailings to members, legislators, or the public?		Νo				
е	Publications, or published or broadcast statements?		Νo				
f	Grants to other organizations for lobbying purposes?		Νo				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo				
i	Other activities?	Yes			1	0,435	
j	Total Add lines 1c through 1i				1	0,435	
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		Νo				
b	If "Yes," enter the amount of any tax incurred under section 4912						
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Νo				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c)(5), c	or se	ctio	n	
					Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?		Γ	1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2			
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3			
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered line 3, is answered "Yes."						
1	Dues, assessments and similar amounts from members	1					

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Tayable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Schedule C, Part II-B		Essentia Health West pays dues to certain organizations related to the industry which have lobbying expenses. The amount listed is the percentage of the dues paid that were used for lobbying.

DLN: 93493120006224

OMB No 1545-0047

Open to Public

Inspection

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Supplemental Financial Statements

Employer identification number Name of the organization Innovis Health LLC

			26-1	175213	
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990,		Funds	or Accounts. Complete	ıf th
		(a) Donor advised funds		(b) Funds and other account	ts
L	Total number at end of year				
2	Aggregate contributions to (during year)				
3	Aggregate grants from (during year)				
1	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the organization's property.		onor advi	sed Tyes [┌ No
5	Did the organization inform all grantees, donors, and doused only for charitable purposes and not for the beneficonferring impermissible private benefit?	5 5			∏ Nα
Pa	rt III Conservation Easements. Complete if	the organization answered "Yes"	to Forn	n 990, Part IV, line 7.	
L	Purpose(s) of conservation easements held by the orga Preservation of land for public use (e g , recreation Protection of natural habitat	or education) Preservation of a		cally important land area d historic structure	
	☐ Preservation of open space				
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in	the form	n of a conservation	
				Held at the End of the Y	ear
а	Total number of conservation easements		2a		
b	Total acreage restricted by conservation easements		2b		
c	Number of conservation easements on a certified histo	ric structure included in (a)	2c		
d	Number of conservation easements included in (c) acq historic structure listed in the National Register	uired after 8/17/06, and not on a	2d		
3	Number of conservation easements modified, transferre	ed, released, extinguished, or termina	ted by th	e organization during	
	the tax year ▶				
4	Number of states where property subject to conservati	on easement is located 🛌			

_	historic structure listed in the National Register	2d			
3	Number of conservation easements modified, transferred, released, extinguished, or terminate	ed by t	he organızatıon d	urıng	
	the tax year 🗠				
4	Number of states where property subject to conservation easement is located ►				
5	Does the organization have a written policy regarding the periodic monitoring, inspection, han enforcement of the conservation easements it holds?	dlıng o	f violations, and	┌ Yes	┌ N
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easer	ments	during the year		
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easement	s durın	ng the year		
	▶ \$				
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of second section $170(h)(4)(B)(II)$?	tion 1	70(h)(4)(B)(ı)	┌ Yes	┌ N
9	In Part XIII, describe how the organization reports conservation easements in its revenue an	d expe	nse statement, a	nd	

the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1
 - (ii) Assets included in Form 990, Part X
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the
- following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- Revenues included in Form 990, Part VIII, line 1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Assets included in Form 990, Part X

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of collection items (check all that apply) Public exhibition C Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990. Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990. Part IV, line 9, or reported an amount on Form 990, Part X, line 21.	its
b Scholarly research e Other c Preservation for future generations 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990	
c Preservation for future generations 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990	
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990	
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990	
Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990	
assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990	
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990	Yes
	<u> </u>
	<u></u>
Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?	Yes
b If "Yes," explain the arrangement in Part XIII and complete the following table	
Amou	<u>nt</u>
C Beginning balance	
d Additions during the year	
e Distributions during the year le	
f Ending balance	
2a Did the organization include an amount on Form 990, Part X, line 21?	Yes
b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.	
(a)Current year (b)Prior year b (c)Two years back (d)Three years back (e	Four years back
1a Beginning of year balance	
b Contributions	
c Net investment earnings, gains, and losses	
d Grants or scholarships	
e Other expenditures for facilities	
and programs	
f Administrative expenses	
g End of year balance	
2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as	
a Board designated or quasi-endowment ▶	
b Permanent endowment ►	
c Temporarily restricted endowment ►	
The percentages in lines 2a, 2b, and 2c should equal 100%	
3a Are there endowment funds not in the possession of the organization that are held and administered for the	
organization by	Yes No
(i) unrelated organizations 3a(i) (ii) related organizations 3a(ii)	
(ii) related organizations	
4 Describe in Part XIII the intended uses of the organization's endowment funds	
Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.	
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation	(d) Book value
	10,798,550
1a Land	
1a Land	89,061,07
	89,061,073 1,996,393
b Buildings	
b Buildings	1,996,39

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	 2.	<u> </u>
(a) Description of security or category	(b)Book value		od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
	_		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		12	
Part VIII Investments—Program Related. Se			
(a) Description of investment type	(b) Book value		od of valuation f-year market value
		Cost of end-o	i-year market value
			
Total (comm (2) mast equal (cm 350, 1 art m, cc) (2) mile 10)	- 45		
Part IX Other Assets. See Form 990, Part X, II			(b) Book value
(a) Descri	ption		(b) Book value
Total (Column (b) much agual Farm 000 Part V and (B) line 18	- \		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15		<u> </u>	
Part X Other Liabilities. See Form 990, Part X (a) Description of liability	(b) Book value		
1 (a) Description of Hability	(b) Book value		
Federal income taxes	0		
PAYABLES TO RELATED TAX-EXEMPT ORG	18,872,709		
NON CURRENT SWAP LIABILITY	5,113,176		
PARK RAPIDS AREA PAYABLE	8,431,593		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	32,417,478		
2. Fin 48 (ASC 740) Footnote In Part XIII provide the tex	et of the footpote to the orga	nization's financial states	ments that reports the

j Par	Reconciliation of Revenue per Audited Financial Statements with Revenue per Retur	<u>n</u>
1	Total revenue, gains, and other support per audited financial statements	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIII)	
e	Add lines 2a through 2d	
3	Subtract line 2e from line 1	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIII)	
C	Add lines 4a and 4b	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	
Part	t XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret	urn
1	Total expenses and losses per audited financial statements	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25	
а	Donated services and use of facilities	
b	Prior year adjustments	
C	Other losses	
d	Other (Describe in Part XIII)	
e	Add lines 2a through 2d	
3	Subtract line 2e from line 1	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII)	
C	Add lines 4a and 4b	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	
Part	t XIII Supplemental Information	
Com	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines $1a$ and 4 , Part IV, lines	1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier Return Reference Explanation

OMB No 1545-0047

Open to Public Inspection

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization Innovis Health LLC

26-1175213

Employer identification number

Pa	rt I Financial Ass	sistance an	d Certain	Other Community	Benefits at Cost				
						_		Yes	No
1a	Did the organization hav	e a financial as	ssistance po	licy during the tax year?	P If "No," skip to questi	on 6a	1a	Yes	
b	If "Yes," was it a writter	policy?				[1b	Yes	
If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year									
	Applied uniformly to Generally tailored to				mly to most hospital fac	cilities			
3	Answer the following bas			nce eligibility criteria th	at applied to the larges	t number of the			
a	Did the organization use If "Yes," indicate which					providing <i>fre</i> e care?	3a	Yes	
	□ 100% □ 150% □	200% ┌ 0	ther		%				
b	Did the organization use which of the following wa					"Yes," indicate	3b	Yes	
	☐ 200% ☐ 250% ☐	300% 3	50% — 40	0%		%			
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.									
4	Did the organization's fi						4	Yes	
provide for free or discounted care to the "medically indigent"?								Yes	
b	T							Yes	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted							5b	1	
	care to a patient who wa	s eligibile for fi	ree or discou	nted care?			5c		Νo
	Did the organization pre				r?		6a	Yes	
b	If "Yes," did the organiz			•			6b	Yes	
	Complete the following t worksheets with the Sch		worksheets	provided in the Schedul	e H instructions Do not	submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost				
	ancial Assistance and Means-Tested	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community bene expense		f) Percerotal expe	
	Financial Assistance at cost	(optional)	(optional)				+		
a b	(from Worksheet 1) Medicaid (from Worksheet 3,		0	3,309,413	0	3,309,4	113	1 10	60 %
	column a)		0	29,728,124	22,237,445	7,490,€	579	2 6	30 %
С	Costs of other means-tested government programs (from Worksheet 3, column b) . 0 0 0 0 0						0 %		
d	Total Financial Assistance 33,037,537 22,237,445 10,800,092 3 790						90 %		
	Other Benefits								
е	Community health improvement services and community benefit operations								
f	(from Worksheet 4) Health professions education	6	26	97,189	0	97,1	189	0 0:	30 %
g	(from Worksheet 5) Subsidized health services	17	2,959	642,189	0	642,1	189	0 2	30 %
-	(from Worksheet 6)		0	0	0		0		0 %
h ı	Research (from Worksheet 7) Cash and in-kind		0	0	0		0		0 %
	contributions for community benefit (from Worksheet 8)		0	0	0		0		0 %
J k	Total. Other Benefits Total. Add lines 7d and 7j .	23	2,985 2,985	739,378 33,776,915	0 22,237,445	739,3 11,539,4	_		60 % 50 %
••			2,505	55,775,515	22,237,7773	11,555,		. 0.	

Sch	edule H (Form 990) 2012							Page
Pa	activities during the of the communities i	tax year, an						
		(a) Number of	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Perce total ex	
1	Physical improvements and housing		0	0	0	0		0 %
2	Economic development		0	0	0	0		0 %
_3	Community support		0	0	0	0		0 %
4	Environmental improvements		0	0	0	0		0 %
5	Leadership development and training for community members		0	0	0	0		0 %
6	Coalition building		0	0	0	0		0 %
7	Community health improvement advocacy		0	0	0	0		0 %
8	Workforce development		0	0	0	0		0 %
9	Other		0	0	0	0		0 %
10	Total		0	0	0	0		0 %
Pai	Part III Bad Debt, Medicare, & Collection Practices							
Sect	tion A. Bad Debt Expense						Ves	No.

5	Leadership development and training for community members		0	0			٥		0		0 %
6	Coalition building		0	-			0		0		0 %
7	Community health improvement advocacy		0	0			0		0		0 %
	Workforce development		0	 	 		0		0		0 %
9	Other		0				0		0		0 %
10	Total		0	0			0		0		0 %
Par	t 💵 Bad Debt, Medicar	e, & Collect	ion Practio	es							
Sect	ion A. Bad Debt Expense							F		Yes	No
1						anageme	ent As	ssociation · · · ·	1	Yes	
2	Enter the amount of the organ methodology used by the orga					2		18,553,214			
3											
4	Provide in Part VI the text of to the page number on which to						oes ba	nd debt expense			
	ion B. Medicare				1	1					
5	Enter total revenue received f	•	_	•		5		59,217,017			
6	Enter Medicare allowable cost	s of care relati	ng to payment	s on line 5		6		70,915,165			
7	Subtract line 6 from line 5 Th					7		-11,698,148			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting methodo	ology or sourc								
	Cost accounting system	Г co:	st to charge ra	itio 🔽	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wr	ritten debt colle	ction policy d	uring the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V	ection practice	s to be followe	d for patients who ar	e known	to qualif	fy for i	financial	9b	Yes	
Pa	rt IV Management Comp	anies and J	oint Ventur	'es (owned 10% or more by o	officers, dire	ctors, trust	ees, key	employees, and physicia	ans—se	e instruct	ions)
	(a) Name of entity) Description of pactivity of enti	rimary (c) Organiz orofit % o ownersh	zation's r stock	(d) Officers, directors, trustees, or key mployees' profit % stock ownership %	(e	e) Physic fit % or wnershi	cians' stock
1 Da	akota Clinic Pharm	Retail Pharmacy			4	9 000 %		0 %			0 %
2 Pa	ırk Rapıds Area	Clinic			5	0 000 %		0 %			0 %
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
								Schedule	H (Fo	rm 990	2012

Part V	Facility Information										
Section	n A. Hospital Facilities	Licensed	General	Children's	Teaching	Critical	Rese	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?		sed hospital	ral medical & surgical	en's hospital	ung hospital	al access hospital	Research facility	ER-24 hours	ther	Other (Describe)	Facility reporting group
1	ESSENTIA HEALTH WEST	-					-	-	-		
	3000 32ND AVE SW FARGO,ND 58103 www.essentiahealth.org	x	x					x			

Schedule H (Form 990) 2012

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
ESSENTIA HEALTH WEST

Name of hospital facility or facility reporting group

			Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	▼ Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	▼ The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the	,	Yes	
4	persons the hospital facility consulted	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website			
b	A vailable upon request from the hospital facility			
c	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	A doption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		N
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	_		,
L	required by section 501(r)(3)?	8a		No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		\vdash
C	hospital facilities? \$0			

Part V Facility Information (continued)					
	nancial Assistance Policy		Yes	No	
9	Did the hospital facility have in place during the tax year a written financial assistance policy that				
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes		
10	0 Used federal poverty guidelines (FPG) to determine eligibility for providing <i>fre</i> e care?				
	If "Yes," indicate the FPG family income limit for eligibility for free care 150%				
11	If "No," explain in Part VI the criteria the hospital facility used		\ ,		
	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes		
	If "No," explain in Part VI the criteria the hospital facility used				
12	Explained the basis for calculating amounts charged to patients?	12	Yes		
	If "Yes," indicate the factors used in determining such amounts (check all that apply)				
а	▼ Income level				
b	Asset level				
c	Medical indigency				
d	▼ Insurance status				
е	Uninsured discount				
f	Medicaid/Medicare				
g	State regulation				
h	Other (describe in Part VI)				
13	Explained the method for applying for financial assistance?	13	Yes		
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes		
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)				
а	The policy was posted on the hospital facility's website				
b	The policy was attached to billing invoices				
C					
d	The policy was posted in the hospital facility's admissions offices				
е	The policy was provided, in writing, to patients on admission to the hospital facility				
f	The policy was available upon request				
<u>g</u>					
	ling and Collections		1	<u> </u>	
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes		
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during				
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP				
	Reporting to credit agency				
b	Lawsuits				
C	Liens on residences				
d	Body attachments				
е	Other similar actions (describe in Part VI)				
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No	
	If "Yes," check all actions in which the hospital facility or a third party engaged				
а	Reporting to credit agency				
b	<u>-</u>				
C	Liens on residences				
d	Body attachments				
_	C Other similar actions (describe in Part VI)	ı	ı	i	

chedule	H (Form	990	2012

If "Yes," explain in Part VI

Page

12	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а				
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

chedule	H (Form	990	2012
---------	---------	-----	------

Ρ	а	a	e

tinı	j	ıe	<i>ie</i>	<i>iec</i>	<i>jea</i>	ıed	ıed.
------	---	----	-----------	------------	------------	-----	------

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?		
Name and address	Type of Facility (describe)	

Name and address	Type of Facility (describe)
1 See Additional Data Tab	le
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2012

Schedule H (Form 990) 2012

Page

Part VI Supplemental Information

Complete this part to provide the following information

board, use of surplus funds, etc)

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
 - needs assessments reported in Part V, Section B

 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may

Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any

- be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

 Community information. Describe the community the organization serves, taking into account the geographic area and demographic
- constituents it serves

 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or

other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community

Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files

		nn a facility reporting group provide the descriptions required for 17e, 18e, 19c, 19d, 20d, 21, and 22 Explanation
Identifier nedule H, Part VI, Line 1	Neturinelerence	Explanation Provide the description required for Part I, lines 3c, 6a, 7g, 7, column (f), 7, Part II, Part III, lines 2, 3, 4, 8, 9b, Part V, lines 1j, 3, 4, 5a, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19 20d, 21, 22 Part I, line 3c For patients that meet the federal
		poverty guidelines thresholds, they will receive the appropriate charity care discount. For those that do not meet the federal poverty guideline thresholds, but have an excessive and catastrophic medical liability, the Catastrophic Community.
		Benefit Financial Assistance Program will be applied The Catastrophic Community Benefit Financial Assistance Program designed for patients whose household income and assets may exceed the established traditional financial assistance
		guidelines, but have an excessive and catastrophic medical liability Excessive and catastrophic medical liability is defined as a financial responsibility exceeding 30% of a family's gross income Expense Qualification A Multiply gross household fami
		income by 30% B Determine allowable medical expenses C I (B) is greater than (A), than the expense qualification is met Proceed to resource qualification D If (A) is greater than (B), patient is not eligible for Catastrophic Community Benefit
		Financial Assistance Resource Qualification A Subtract 30% of gross household family income from allowable medical expenses to determine excess medical expenses B Calculate available family assets by excluding from the asset values the following
		Primary residence 2 One motor vehicle 3 Retirement accounts 4 Other Assets - 1st \$4000 family of one, \$6000 for family of two, and \$1500 for each additional family member C Compare the available family assets to the excess medical expense 1 I
		assets are greater, the applicant is not eligible 2 If assets are less, the applicant is eligible Part I, line 6a Essentia Health West's community benefit information is consolidated into the Essentia Health community benefit information which is included
		in the Essentia Health annual report. The annual report is made available to the public at www.essentiahealth.org Essentia Health, headquartered in Duluth, Minn, is an integrated health system serving patients in Minnesota, Wisconsin, North Dakota
		and Idaho and is Essentia Health West's parent corporation Pa 1, line 7g not applicable Part I, line 7, column (f) Bad debt expense that was subtracted from total expense to obtain the % of community benefit to total expense amounted to \$18,553,21
		Part I, line 7 The cost to charge ratio derived from Worksheet 2 Ratio of Patient Care Cost-to-Charges was used to calculate th costs for the following community benefits Charity Care and Unreimbursed Medicaid Actual costs were used for the remaind
		of the community benefits reported Part II Not applicable, no community building activities PART III, LINE 2 Discounts, charity care, and bad debt expense are accounted for as reductions to revenue Bad debt expense on patient accounts
		would be identified as any balance on the account, less any previous payments and discounts, that has aged and is absent any payments. If, during the collection process, it becomes known that the patient qualifies for charity care, the amounts.
		included within bad debt expense would be reclassified to charit care PART III, LINE 3 ESSENTIA HEALTH WEST engaged 3rd party to analyze the organization's bad debt for the year and identify patient accounts that would qualify for charity care. Once
		identified, those patient accounts were reclassified to the charit care allowance out of bad debt Moving into the next fiscal year, ESSENTIA HEALTH WEST will be using a tool that identifies accounts that would qualify for charity care automatically and
		reclasses those accounts to charity care allowance As a result we estimate \$0 of patient accounts written off to bad debt would qualify for charity care PART III, LINE 3 ESSENTIA HEALTH WEST is a part of a larger organization, Essentia Health Essent
		Health and its member organizations incorporate the cost of bac debt as a community benefit As a tax exempt hospital, we must provide the necessary services regardless of the patient's abilit to pay for that care In doing so, Essentia Health makes quality
		patient care available to all in our community, regardless of the economic means Part III, line 4 The page number of the audit that contains the footnote describing the organization's bad deb expense is page 12 Part III, line 8 The methodology used in
		determining the reported Medicare Allowable Costs begins with the hospital's general ledger system. The costs are obtained fro the general ledger and then adjusted and reported in accordance with Centers for Medicare Services (CMS) "cost finding"
		guidelines as published in their Provider Reimbursement Manua Once the Medicare allowable costs are determined from the hospital's cost report, any costs attributed to subsidized health services, and Medical Education, are removed Part III, line 8
		Essentia Health West is a part of a larger organization, Essentia Health Essentia Health and its member organizations incorpora the full value of the Medicare shortfall as a community benefit The rationale for the organization's opinion is providing care for
		the elderly and serving Medicare patients is an essential part of the community benefit standard Medicare, like Medicaid, does not pay the full cost of care and it is likely to get worse. Many Medicare beneficiaries are poor and are eligible for Medicaid in
		addition to Medicare Medicare underpayment must be shoulder by the hospital in order to continue treating the community's elderly and poor These underpayments represent a real cost of serving the community Part III, line 8 Each Essentia Health
		hospital is required to file a Medicare cost report 5 months after the close of their fiscal year. The cost report provides Medicare with information that is used to determine utilization and spendi trends but also is used to set future payment rates for most
		Medicare services If the interim payments paid to a hospital ar higher or lower than the filed cost report allowable reimburseme there will be a settlement for that fiscal year This can be due to changes in utilization or cost of providing services for Critical
		Access Hospitals (CAH) or differences between interim and fina payment factors for Disproportionate Share, Bad Debts, or Indirect Medical Education for non-CAH hospitals An estimate for these settlements is recorded at the close of the fiscal year
		the estimate varies from the final settlement received 6-7 months after the fiscal year ends then these amounts are recorded as prior year Medicare revenue Part III, line 9b At an stage of the patient experience, including collections, a
		determination may be made that the patient qualifies for Financial Assistance. All collection efforts must be suspended while a patient's Financial Assistance application is being considered and until the patient is notified regarding the determination of
T VI, LINE 1 CONT		eligibility Once eligibility (or lack of eligibility) is determined, amounts still owed by patients will be collected in the same manner as all other patient bills PART V, LINE 1J The Community Health Needs Assessment also includes a Community Health Profile The profile is based or
		data from the 2012 Greater Fargo-Moorhead Community Health Needs Assessment of Residents as well as the 2012 Greater Fargo-Moorhead Community Health Needs Assessment of Community Leaders PART V, LINE 3 A generalizable survey wa
		administered to residents of the greater Fargo-Moorhead area A breakfast meeting was also held for community leaders during which they had an opportunity for discussion and also complete a survey Other community leaders who were not able to attend
		the breakfast meeting completed the survey via an Internet- based survey tool Organizations represented by the community leaders who attended the breakfast meeting or completed the online survey include Alzheimer's Association, Arthritis
		Foundation, Cass Clay Healthy People Initiative of the Dakota Medical Foundation, Churches United for the Homeless, City of Fargo, City of West Fargo, Clay County Collaborative, Clay County Public Health, Clay County Sheriff's Office, Dakota
		Medical Foundation, Essentia Health West Region, Essentia Health West, Family HealthCare Center, Fargo Cass Public Health, Fargo City Commission, Fargo School Board, First Link, Healthy North Dakota Worksite, Lutheran Social Services, Marc
		of Dimes, Minnesota State University Moorhead, Moorhead City Council, North Dakota Disability Health, North Dakota State University, Prairie St John's, Sanford Health Fargo, Sanford Medical Center Fargo, Senator Rick Berg's North Dakota Office,
		ShareHouse, Southeast Human Services Center, United Way, at West Fargo School Board Clay County Public Health and Fargo Cass Public Health (names and titles available upon request) were members of the Collaborative, and representatives from
		these organizations also completed the survey of community leaders. The survey sent to community residents was designed be generalizable to the community, which includes members of medically underserved, low-income, and minority populations ar
		populations with chronic disease needs Several organizations
i		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhead PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University of
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, Southeast Human Services Center, United Way Sanford Health, Southeast Human Services Center, United Way
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhead PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facility's CHNA was conducted in
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative). Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities. While still allowing for tailoring to each particular hospital facility, procedures were standardized across hospital facilities. The hospital facilities included in this coordinated.
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities. The hospital facilities included in this coordinated process are Essentia Health Ada in Ada, MN, Clearwater Valle Hospital and Clinics, Inc. in Orofino, ID, Essentia Health Deer River in Deer River, MN, Essentia Health Virginia in Virginia, MI Essentia Health Holy Trinity Hospital in Graceville, MN, Essentia Health.
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross. Blue Shield North Dakota, the Center for Rural Health at the University of North Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities. The hospital facilities included in this coordinated process are Essentia Health Ada in Ada, MN, Clearwater Valle Hospital and Clinics, Inc. in Orofino, ID, Essentia Health Deer River in Deer River, MN, Essentia Health Virginia in Virginia, MI Essentia Health Holy Trinity Hospital in Graceville, MN, Essentia Health Deur Le S
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota an the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health, Dakota Medical Foundation, Essentia Health, Family Health Care Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is afffliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health bopulation health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities. The hospital facilities included in this coordinated process are Essentia Health. Ada in Ada, MN, Clearwater Valle Hospital and Clinics, Inc. in Orofino, ID, Essentia Health Deer River in Deer River, MN, Essentia Health Northern Pines in Aurora, MN, Essentia Health St. Mary's Hospital. Inc. in Cottonwood ID, Essentia Health St. Mary's Hospital. Inc. in Cottonwood ID, Essentia Health St. Mary's Hospital. Inc. in Cottonwood ID, Essentia Health St. M
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhead PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e., the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health, Dakota Medical Foundation, Essentia Health, Family Health, Dakota Medical Foundation, Essentia Health, Family Health Care Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health bopulation health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities. While still allowing for tailoring to each particular hospital facility, procedures were standardized across hospital facilities. The hospital facilities included in this coordinated process are Essentia Health Ada in Ada, MN, Clearwater Valle Hospital and Clinics, Inc. in Orofino, ID, Essentia Health Deer River, MN, Essentia Health Northern Pines in Aurora, MN Essentia Health Holy Trini
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability. Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e., the Collaborative) Members of the Collaborative included. Blue Cross. Blue Shield North Dakota, the Center for Rural Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities. While still allowing for tailoring to each particular hospital facility, procedures were standardized across hospital facilities. While still allowing for tailoring to each particular hospital facility, procedures were standardized across hospital facilities. The hospital facilities included in this coordinated process are Essentia Health Northern Pines in Aurora, MN Essentia Health Holy Trinity Hospital in Graceville, MN, Essentia Health St. M
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota an the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities. The hospital facilities included in this coordinated process are Essentia Health Ada in Ada, MN, Clearwater Valle Hospital and Clinics, Inc. in Orofino, ID, Essentia Health Deer River in Deer River, MN, Essentia Health Northern Pines in Aurora, MN, Essentia Health Northern Pines in Aurora, MN, Essentia Health St. Mary's Hospital, Inc. in Cottonwooi Tip, Essentia Health St. Mary's Hospital, Superior in Superior, MN, Essentia Health St. Mary's Hospital, F
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota an the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health bopulation health strategies, the hospital facilities included in this coordinated process with fourteen other Essentia Health hospital facilities. While still allowing for tailoring to each particular hospital facility, procedures were standardized across hospital facilities. While still allowing for tailoring to each particular hospital facility, procedures were standardized across hospital facility. Procedures were standardized across hospital facility in the process are Essentia Health Northern Pines in Aurora, MN. Essentia Health West in Fargo, ND, Minnesota Valley Health Center, Inc in Le Sueur, MN
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota an the Urban Indian Health and Wellness Center of Fargo-Moorhea? PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University of North Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family Health Care Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead This list is slightly expanded from that include in the companion reports to this document as new members poined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health hospita facilities. While still alignment vith Essentia Health hospita facilities. While still alignment vith Essentia Health Der River in Deer River, MN, Essentia Health Virginia in Virginia, M Essentia Health Hollowing for tailoring to each particular hospital facility, procedures were standardized across hospital facilities. The hospital facilities in Orofno, 1D, Essentia Health Deer River in Deer River, MN, Essentia Health Virginia in Virginia, M Essentia Health West in Fa
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Praine St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includith Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness. Center of Fargo-Moorhea. PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health. Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, First Link, North Dakota State University, Sanford Health, First Link, North Dakota State University. Sanford Health, Southeast Human Services Center, United Way. Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead. This list is slightly expanded from that include in the companion reports to this document as new members poined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health hoppulation health strategies, the hospital facility's CHAN was conducted in coordinated process with fourteen other Essentia Health hospita facilities. The hospital facility of CHAN was conducted in coordinated process with fourteen other Essentia Health hoppulation health strategies, the hospital facility's CHAN was conducted in Coordinated process are Essentia Health Ada in Ada, MN, Clearwater Valle Procedures were standardized across hospital facilities. The hospital facility of Chan was considered as the hospital facility of Chan was considered as the hospital facility of Chan was co
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includ the Center for Rural Health at the University of North Dakota an the Urban Indian Health and Wellness Center of Fargo-Moorhea PART V. LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health. Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, the Center for Rural Health at the University, Onth Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, First Link, North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, First Link, North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, First Link, North Dakota, Clay County Public Health, Pare University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU Essentia Health West is affliated with Essentia Health In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facilities included in this coordinated process with fourteen other Essentia Health hospita facilities in Cluded in the companion reports of the Collaborative discussion of the Sesentia Health hospital facilities in Linded in this coordinated process with fourteen other Essentia Health Deer Try Included in the Control of the Collaborati
		community leaders focus on the needs of medically underserved low-income, or minority populations or populations with chronic disease needs. These include, but are not limited to. Alzheimer' Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services. North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includithe Center for Rural Health at the University of North Dakota and the Urban Indian Health and Wellness Center of Fargo-Moorhead PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield. Orth Dakota, the Center for Rural Health at the University of North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family HealthCare Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Wassocial Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Wassocial Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Wassocial Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Wassocial Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Wassocial Cass Public Health, Southeast Human Services Center, United Market Cassocial Cass
		Association, Arthritis Foundation, Churches United for the Homeless, Lutheran Social Services, North Dakota Disability Health, Prairie St. John's, ShareHouse, Southeast Human Services Center, and United Way. The Collaborative also includithe Center for Rural Health at the University of North Dakota an the Urban Indian Health and Wellness Center of Fargo-Moorhead PART V, LINE 4 Essentia Health West's CHNA process began with participation in the Fargo-Moorhead Community Health Needs Assessment Collaborative (i.e. the Collaborative) Members of the Collaborative included. Blue Cross Blue Shield North Dakota, Clay County Public Health, Dakota Medical Foundation, Essentia Health, Family Health Care Center, Fargo Cass Public Health, First Link, North Dakota State University, Sanford Health, Southeast Human Services Center, United Way Cass-Clay, and Urban Indian Health and Wellness Center of Fargo-Moorhead This list is slightly expanded from that include in the companion reports to this document as new members joined the Collaborative in later stages. The Collaborative partnered with CSR at NDSU. Essentia Health West is affiliated with Essentia Health. In the interest of efficiency, cost effectiveness, and alignment with Essentia Health population health strategies, the hospital facility's CHNA was conducted in coordinated process with fourteen other Essentia Health hospital facilities included in this coordinated process are Essentia Health Ada in Ada, MN, Clearwater Valler Hospital facility, procedures were standardized across hospital facilities. The hospital facilities included in this coordinated process are Essentia Health Northern Pines in Aurora, MN, Essentia Health St. Mary's Hospital, Inc. in Cottonwoof ID, Essentia Health St. Mary's Hospital facilities. The hospital facility's homepage at the hospital facility's homepage at the hospital facility in Mn, Essentia Health St.

patients known to qualify for the financial assistance program, they are charged the same as their most common insurance payor PART V, LINE 21 Answered "No" so not applicable PART

V, LINE 22 Answered "No" so not applicable

Identifier	ReturnReference	Explanation
Part VI, line 3	ReturnReference	Needs assessment Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B. We assess and respond to the health care needs of the communities we serve through many ways including the following. One approach is through planned interaction with various community health and social welfare groups. This includes gathering their perspective on community needs and rolling that information into a set of priorities. Action plans are then prepared and implemented. Most recently, the focus is diabetes prevention. A second approach is through health data research, analysis, and formulation of response actions. This public health information is available both publicly and through proprietary sources as to how the population health of our communities compares across the United States. We are able to utilize this information to focus our efforts to improve health in the designated areas. Most recently this has created a focus on eleven (11) primary care quality factors that are known to improve health. In addition, we have created focus on hospital readmission. A third approach is through health data provided by various payor organizations, namely government and commercial health insurers. This health data typically includes medical treatment and outcomes that reflect trends of unhealth, lifestyles and behaviors. Our objective is to understand these relationships and to develop action steutions from occurring Examples include smoking cessation, health lifestyle didet and exercise) and use of seat belt/zauto safety addication. A fourth approach is through our various medical specialties Most of our medical specialties do market research on a regular basis to determine how we might better serve our community population. We then provide in the provide greater and the research of the regional communities was apparent under serving of stroke patients on the research of the regional communities was ever a feed of the regional communi
Part VI, line 3		able to address patient care needs at a very fragile time. Both of these enable patients and their families to receive excellent care in their community. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's Financial Assistance policy. Essentia Health West has brochures which include charity care information as well as the Financial Assistance application located in all emergency room, urgent

organization serves, taking into account the geographic area and demographic constituents it serves. Essentia Health West is located in Fargo, ND. Essentia Health West is a part of the larger Essentia Health system, which is defined in Part VI, line 6. Essentia Health west forerates 1 hospital and 14 clinics that serve the communities of proposed in the state of the communities of proposed in the state of	Identifier	ReturnReference	Explanation
and demographes constitutions is enrose. Encircial listable Was is located in Fargo, MD Lise and a part of the street is located in Fargo, MD Lise and a part of the street is the communities of Fargo, MD and Monted, MT They also serve the surrounding communities of Lidad's Cassardon, which is a surrounding communities of Lidad's Cassardon, and the communi	Part VI, line 4		· · · · · · · · · · · · · · · · · · ·
is located in Taylor, ND Essemble Health West to a part of the inner Essemble Health System, which as detend in Sart VI, I was server the communities of Eargy, ND and Monthess, MR. They also server the sourced may communities undering Gassellon, No. 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,			1
is dissential leath West operates 1 hospital and 14 chines that some the communities of radge, (bit and Monteas, Mr. 14). He shall west the communities of the commun			is located in Fargo, ND Essentia Health West is a part of the
serve the commandes of Fatoy, ND and Machined, M1 They also serve the amount and commander including Casasian, which was also serve the amount of the commander			1 -
Hericans J., James Stown, Lisbon, Pedrain, Vieller (Lify and Walneston in Work Debtors and Districts Laise, Fassis, Frazer, Park Homeson, The overall community is classified as communities of the production of the community is classified as communities. The overall community is classified as communities of the community is classified as communities. The community is classified as communities of the communitie			
Wellpetin in North Dakos and Detroit Lakes, Fosston, Frazes, sale Pars, Albahome, Promaga, Park Sages and Walser and Combustion of Suburian and Rural Exercise Health West and stretched cincis cover a sevent re-good of approximately 45,000 people. The service region sop distribution is 22 ph and 16 1% over the service region sop distribution is 22 ph and 16 1% over the service region is 90.4% Coucsism, 12% Black or African American, 11% Asian, 21% the first produce of the service region is 0.4% Coucsism, 12% Black or African American, 11% Asian, 21% the first produce of the service and service of the service and service of the service area is approximately a SO,000. Approximately 450,000 approxim			
Lace Park, Mahmome, Menalge, Park Repuds and Walker in Minneson The very all community of Lace Seried as a compression of Subport and Community of Lace Seried as a compression of Subport and Minneson Technology (1) and the series and community of Lace Park (1) and the series and community of Lace Park (1) and the series and series and community of Lace Park (1) and the series and series and the series and the series and the series and the series and series			
combination of Suburban and Arrail Essentia health West and the related clinics over a service region of deproximation in 22 at 30 and 16 1% over the age of 65. The neutrino region and detribution in 22 at 30 and 16 1% over the age of 65. The neutrino region and of the service region is 0.4% Coucasian, 1.2% Black or African American, 1.1% Asian, 2.1% Highlands, and 5.2% order, prodomation of the service region is 0.4% Coucasian, 1.2% Black or African American, 1.1% Asian, 2.1% Highlands, and 5.2% order, prodomation of the service area is approximately 86.00.00 Approximation of 98.0 of the population fills below the federa lovestry juddinose issentia health West, and the services of the production of the service area is approximately 86.00.00 Approximately 86.00 of the population fills below the federa lovestry juddinose issentia health West, and the services of the			Lake Park, Mahnomen, Menahga, Park Rapids and Walker in
ts related clinics cover a service region of approximately A40,000 people. The service region age distributions 22 3% under the age of 18, 61 th between the logic of 18 and 63, under the age of 18, 61 th between the logic of 18 and 63, under the age of 18, 61 th between the logic of 18 and 63, and 63, and 64 th and			· · · · · · · · · · · · · · · · · · ·
under the age of 18, 6.1 6% between the ages of 18 and 65, and 16.1 5% over the age of 55. The acts almakes of the service and of 50.9 the Custom the age of 56. The acts almakes of the service and 50.9 the Custom acts and 50.9 the custom acts and 50.9 the custom acts and 50.9 the a			
and 16.1% over the age of 65. The racial makeup of the service region is 90.4% Caucasian, 1.2% Black or Afford American, 1.1% Asian, 2.2% Hispanic, and 5.2% other predominantly in the production of the company of the common of the common of the company			
pegon is 90.4% Caucisan, 1.2% Black or African American, 1.1% Assaus, 2.1% Integrating, and 2.5% other, predeminantly below American. The gender spirit ratio is 49.6% women and pegoresimality 96.00.00.4 Approximately 9.6% of the population falls below the federal powerty guicelines. Essential result west, along with Essential results were with a federal powerty guicelines. Essential results were highly asset of the population falls below the federal powerty guicelines. Essential results were highly asset of the population of the population of the below the federal powerty to pay 2.8% but resemble obligation and per revenue dollars were Medical recipients. As a mentioned above, Essential Health West is part of a larger system. Essential Health West is part of a larger system. Essential Health West is part of a larger system. Essential Health West is part of a larger system. Essential Health West is part of a larger system. Essential Health West is part of a larger system. Essential Health West is part of a larger system. Essential Health Seath of the part of a larger system. Essential Health Seath is a larger system of the seath Health with the challenges and clark seath Health Is under the challenges with a larger system of the seath Health Is under the challenges who are elected by the part of the seath Is a larger system of the seath Is a larger system of the seath Is a larger system is a larger system of the seath Is a larger system is a larger system of the seath Is a larger sy			and 16 1% over the age of 65. The racial makeup of the service
Nature American The gender solit ratio is 49 6% women and 50 26% more The everage income for the source area is approximately \$60,000 Approximately 60% of the population of the programment of the program			, · ·
So 2% men The average income for the service area is approximately \$40,000. A profit the population falls before the feethal poverty guidelines. We of the population falls before the feethal poverty guidelines. We of the population of the selection of the calculation of the population of the calculation of the calcu			
in its below the federal proverty guidelines. Essentia i eliabit to committed to semantial establish is committed to semantial establishment in the provided of the provided in the provided i			50 2% men The average income for the service area is
along with Essentia Health is committed to serve patients repartiess of their ability to pay 2 8% her terved collars were from self pay patients. In addition, approximately 8 4% of their reparties of their object of their self pay patients. In addition, paproximately 8 4% of their reparties of their reparties of their self pay patients. In addition, paproximately 8 4% of their reparties of their reparties of their pays and their self pays and			1
from self pay patients. In addition, approximately 8 4 % of their her revenue dollars were Medical and recipitals and climics in Essentia Health West is part of a larger system. Essentia health is several health state should be a larger system. Essentia health is several health state should be a larger system. Essentia health is several health state which is a larger system. From the conclusions are should be a larger system of its communities. This eliminates a larger should be			1 ' - ' -
het revenue dollars were Nedicaid recipients. As mentioned above, Essential Health West is part of a larger system, is sential. Health Essential Health Staff hospitals and clinics in Pederally recognized undersided and supports the health and the sential staff hospitals and clinics in Pederally recognized undersided the program of the sential staff hospitals and clinics in the small communities. This is the small communities of the sential staff hospitals and other into its small communities. The sential staff has been already, lung on low incomes, or are faced his immediate his more and learny, lung on low incomes, or are faced his immediate his service the community. Part VI, line 5 Provide any other information important to describing how the organization's hospitals or other health call in undersided the seminary was already sential to the seminary of the semi			regardless of their ability to pay 2.8% net revenue dollars were
bove, Essenta Health West in part of a larger system. Essentia health Essentia Health Stephalis and climics in rederally-recognized underserved areas and supports the health of fits communities through an active outreach program that brings specialists like oncologists, cardiologists, few climbosts abarriers to care for many patients, particularly those who are elderly, living on low incomes, or are faced with other challenges that make it difficult to travel long distancially those who are elderly, living on low incomes, or are faced with other challenges that make it difficult to travel long distance for care. There are 13 other hospitals outside of the Essentia Health unthrile lithat service the community. Provide any other information inportant to describing how the service of the community. Provide any other information inportant to describing how the services free of charge or at a discounted rate. The Essentia Health west serve on local boards/commisses and donate their exervices free of charge or at a discounted rate. The Essentia Health west serve on local members of the community sessions and services free of charge or at a discounted rate. The Essentia Health west serve on local members of the community is allowed to apply All applicants that apply must meet the credibility of volunteer local members of the community is allowed to apply All applicants that apply must meet the credibility and and provide services in our system. In addition, sesentia Health West provides on-site climical experiments for medical records and the approved by our governing board in order to come and provide services in our system. In addition, sesentia Health West provides on-site climical experiments for medical records and the approved by our governing board in order to come and provide services in our system. In addition, sesentia Health West have on and sequement needs. Examples of such projects include the building of a new Medical/Surgical wing, along session of the medical records and the services of the services			
for derailly-recognized underserved areas and supports the health of tits communities through an active outleech program that brings specialists like oncologists, cardiologists, neurologists and others into its smaller commitments. In eliminate and continues are all commitments in eliminates and continues are all commitments and eliminates and leferly, living on low incomes, or are fixed with other challenges that make it affected to travel long distances for care. There are 13 other hospitals outside of the Essentia Health umbrells that service the community. Provide any other information important to describing how the organization's hospitals or or ther health care lecinities further its services are continued in the commitment of the c			above, Essentia Health West is part of a larger system,
of its communities through an active outrach program that brings specialists like conclogists, cardiologists, neurologists and others into its smaller communities. This eliminates barriers to care for many patents, particularly those who are eliderly, living on low incomes, or are faced with other challenges with the community. The community is allowed the community of the patents of the Essentia Health umbriells that service the community. Part VI, line 5 Part VI, line 5 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health community. Many physicions, staff and senior administration of Essentia Health West service in call boards/committees and donate their health west service in call boards/committees and donate their health west service in call boards/committees and donate their health west service in call boards/committees and donate their health west service in call boards/committees and donate their health west service in call boards/committees and donate their health west services in community. Essential Health West board of Directors is comprised of 6 volunteer local members of the community. Essential Health West boards and part of the community is allowed to apply All applicants that apply must meet the crediting stundards and provide services in our system. In addition, Essential Health West provide services in our system in addition, Essential Health West provide services in our system. In addition, Essential Health West provides on-site Clinical experiences medical Students, nurses, therapists, technicians, and other health care organized by the community of the community fundamental and acquired the control of the community of the community fundamental and provides			· · · · · · · · · · · · · · · · · · ·
and others into its smaller communities. This eliminates barriers to care for many patients, parely fit box who are eliderly, living on low incomes, or are faced with other challenges that make it difficult to travel long disconsistor. There are I 3 other hospitals outside of the Essentia Health unbrilla that service the community. Provide and the provide and the provide and the service the community and the service the community. The service the community is supported by other health care facilities further its sample purpose by promoting the health care facilities further its sample purpose by promoting the health of the community. Many physicians, staff and senior administration of Essentia Health West Service on local boards/control of Essentia Health West Services of Charge or at a discounted rate. The Essentia Health West Services of Orientors is common the services free of charge or at a discounted rate. The Essentia Health West physicians and permittees and donate their services free of charge or at a discounted rate. The Essentia Health West physicians and permittees and contained the provided of the services of the services free of charge or at a discounted rate. The Essentia Health West physicians and permittees of the services of			of its communities through an active outreach program that
barriers to care for many patients, particularly those who are elederly, living on low incomes, or are dew tho other challenges that make it difficult to travel long distances for care. There are 13 other hospitals outside of the Essentia Health wherelia that service the community. Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the leath of the community. When you have been all all the provided and the third that the community is all the provided and the provided in the provided and the provided in the provided and the provided in the			
that make it difficult to travel file Essentia Health umbriella that service the community Part VI, line 5 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community Many physicians, stelf and semor administration of Essentia Health west provided the services free of charge or at a destinated rate. The Essentia Health West health of the community is allowed to apply all applicants that apply must meet the redentaling stellar services. Free of the community is allowed to apply all applicants that apply must meet the redentaling stendards and be approved by our governing board in order to come and provides services in our system I redentaling stendards and be approved by our governing board in order to come and provides services in our system I redentaling stendards and be approved by our governing board in order to come and provides services in our system I redentaling stendards and provides services in our system I redentaling stendards and be approved by our governing board in order to come and provides services in our system I redentaling stendards and provides services in our system I redentaling stendards and be approved by our governing board in order to come and provides services in our system I redentaling stendards and provides services in our system Health West have historically been re-directed back to our Capital Committee for allocation to pre-indentified areas feed such as expansion and equipment needs. Examples of such projects include the building of a new Medical/Surgicial contains the production of the online medical record system to our regional locations. Essentia Health West is active in many services and provides and applies are often donated to charactes in medical different service lines are offered to the outlines of the projects of the projects in medical provides and provides a large variety of health education to numerous groups. Essentia Health west is a p			barriers to care for many patients, particularly those who are
Part VI, line 5 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community Many physicians, staff and senior administration of Essentia Health West serve on local boards/committees and donate their services free of charge or at a discounted rate. The Essentia Health West Board of Directors is comprised of 6 volunteer local members of the community sallowed to say the serves of the community of the community is allowed to apply All applicants that apply must meet the credentialing standards and be approved by our governing ord in order to come and provide services in our system. In addition, Essentia Health West has an open Medical Stoff, so any qualified physician of the community is allowed to apply All applicants that apply must meet the credentialing standards and be approved by our governing ord in order to come and provide services in our system. In addition, Essentia Health West have historically been re-directed back to accommand the allowing of a new Medical Students, nurses, therapists, technicians, and other health care vocations. Any surplus funds at Essentia Health West have historically been re-directed back to our Capital Committee for allocation to pre-identified areas enablemly intestyles and healthy communities. Surplus supplus and expansion of the building of a new Medical/Surgicial wing, and expansion of the building of a new Medical/Surgicial wing, and expansion of the building of a new Medical/Surgicial wing, and expansion of the building of a new Medical/Surgicial wing, and expansion of the building of a new Medical/Surgicial wing, and expansion of the building of a new Medical/Surgicial wing, and expansion of the building of a new Medical/Surgicial wing, and expansion of the building of a new Medical/Surgicial wing, and expansion of the building o			
Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community Many physicians, staff and semor administration of Essentia Health West serve on local boards/committees and donate their services free of charge or at a disential relative start, each of the community of the communities of the communiti			13 other hospitals outside of the Essentia Health umbrella that
organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community Many physicians, staff and abards/committees and donate their services free of charge or at a discounted rate. The Essentia Health West serve on local board of Directors comprised of 6 volunteer local immeters of the community Essentia Health West should be volunteer local immeters of the community Essentia Health West serves, 6 Essentia Health West plant which west has an open Medical Staff, so any qualified physician of the community is allowed to apply. All papticants that apply must meet the creditating standards by applying the provides are community and addition, Essentia Health West provides on-site clinical experiences for medical students, nurses, therapists from outside the vocations. Any surplus funds at Essentia Health West provides on-site clinical experiences for medical students, nurses, therapists to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples our projects include the building of a new Medical/Surgical wing, and expansion of the online medical record system bealthy lifestyles and healthy communities. Surplus supplies are often donated to chanties in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes Support Group Casentia. Health West participate of events that propert surplus resents healthy lifestyles and healthy west participate over the search of a larger system Essential Health West is a continue of the search of the properties include the general public at no cost, i.e. Tender Transitions, Diabetes Support Group Casentia. Health west participate over the search Health West is a part of the properties of the search Health West is a part of the properties of the search Health West is a part of the properties of t	Part VI line 5		· · · · · · · · · · · · · · · · · · ·
Many physicians, staff and senior administration of Essentia Health West services free of charge or at a discounted rate. The Essentia Health West Board of Directors is comprised of 6 volunteer local members of the community Essentia Health West serves, 6 Essentia Health West plant and 2 members from outside the erea Essentia Health West has an open Medical Staff, 30 any qualified physician of the numminity is allowed to apply. All applicants that apply must meet the credentialing standards and be approved by our governing board in order to come and provide services in our system. In addition, Essentia Health West provides on-site clinical students, nurses, therapists, technicians, and other health care vocations. Any surplus funda at Essentia Health West have historically been re-directed back to our Capital Committee for allocation to pre-identified arole and equipment needs. Examples of such projects include the building of a new Medical/Surgical ving, and expansion of the online medical record system to our regional locations. Essentia Health West have the committee for allocation to pre-identified arole, along any applies and healthy communities. Surplus lang, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus arole of monated to characteristic and the surplus and the sur	raic v1, iiie 3		organization's hospitals or other health care facilities further its
Health West serve on local boards/committees and donate their services free of charge or at accounted rate. The Essentia Health West Board of Directors is comprised of 6 volunteer local members of the community. Essentia Health West serves, 6 Essentia Health West serves, 6 Essentia Health West serves, 7 Essentia Health West serves, 8 Essentia Health West serves, 8 Essentia Health West show on the community is allowed to apply. All applicants that apply must meet the credentialing standards and be approved by our governing board in order to come and provide services in our system In addition, Essentia Health West provides on-site clinical experiences for medical students, nurses in our system In addition, Essentia Health West provides on-site clinical experiences for medical students, nurse services in our system in the addition. Essentia Health West have instonically been re-directed back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of projects include the online medical record system to our regional locations. Essentia Health West has been projects include the online medical record system to our regional locations. Essentia Health West is actually influently communities Surplus of projects include the online medical record system to our regional locations. Essentia Health West is actually influently			
Health West Board of Directors is comprised of 6 volunteer local members of the community Essentia Health West serves, 6 Essentia Health West physicians and 2 members from outside the area Essentia Health West bhas an open Medical Staff, so any qualified physician of the community is allowed to apply. All applicants that apply must meet the credentialing standards and be approved by our governing board in order to come and provides services in our system. In addition, Essentia Health West provides on-site clinical experiences for medical students, nurses, therapists, technicians, and other health care vocations. Any surplus finds at Essentia Health West have historically been re-directed back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects include the building of a new Medical/Surgical wing, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundraising and sponsorship of events that service lines are offered to the deniene medical record systems supported from Essentia Health West in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes. Support Group, Gastric Broup, Gastric Broups Essentia Health West participates in clinical trails and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health As a non-profit organization, Essentia Health As a non-profit organization and its accrediation by the National Committee for Quality Assurance (NCQA). A comerstone of federal health as a non-profit organization and its accrediation by the National Committee for General p			Health West serve on local boards/committees and donate their
local members of the community Essentia Health West serves, 6 Essentia Health West priceins and 2 members from outside the area. Essentia Health West has an open Medical Staff, so any qualified physician of community is allowed to apply. All applicants that apply must meet the credentialing standards and be approved by our governing board in order to come and provide services in our system. In addition, Essentia Health West provides on-site clinical experiences for medical students, purses, therapists, technicians, and other health care vocations. Any surplus fluincal experiences for medical students, purses, therapists, technicians, and other health care vocations. Any surplus fluincal experiences for allocation to pre-identified at Essentia Health West have historically been re-directed back to our Capital Committee for allocation to pre-identified on pre-identified and expansion of the building of a new Medical/gracial wing, and expansion of the online medical records system to our regional locations. Essentia Health West is active in community fundraising and syonsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charties in need and different service lines are offered to the general public at no cost, i.e. Tender Transtions, Diabetes Support Group, Gastric Byssis Support Groups. Essentia Health West participates in clinical trails and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health. As a non-profit organization, Essentia Health As a non-profit organization, Essentia Health. As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committee to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its acc			
the area Essentia Health West has an open Medical Staff, so any qualified physicians for community is allowed to apply. All applicants that apply must meet the credentialing standards and be approved by our governing board in order to come and provide services in our system. In addition, Essentia Health West provides on-site funds at Essentia Health West provides on-site funds at Essentia Health West a vocations. Any surplus dat Essentia Health West have historically been edirected back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects include the building of a new Medical Strugreal wing, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Singular service lines are offered to the general public at no cost, i.e. Trader Transitions, Diabetes Support Groups Essentia Health West participates in clinical trails and other medical research activities and provides a large vanety of health education to numerous groups Essentia Health West participates in clinical trails and other medical research activities and provides a large vanety of health education to numerous groups Essentia Health West is a part of a larger system Essentia Health West is a non-profit organization, Essentia Health Secure and provides a large vanety of health education to numerous groups Essentia Health West is a part of a larger system Essentia Health As a non-profit organization, Essentia Health is coused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barmers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal health			· '
any qualified physician of the community is allowed to apply All applicants that apply must meet the credentialing standards and be approved by our governing board in order to come and provide services in our system. In addition, Essentia Health West provides on-site clinical experiences for medical students, nurses, thered back to our Capital Committee for allocation. Any surplus funds at Essentia Health West have historically been re-direct back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects micide the building of a new Media/Surgical wing, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities that the surplus supplies are often donated to charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes. Support Group. Essentia Health West participates in clinical trails and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health West participation, Essentia Health west a part of a larger system Essentia Health As a non-profit organization, Essentia Health his focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barners to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for governments and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIS, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve care white re			6 Essentia Health West physicians and 2 members from outside
and be approved by our governing board in order to come and provide services in our system. In addition, Essentia Health West provides on-site clinical experiences for medical students, nurses, temperates, technicalnas, and other health care vocations. Any surplus funds at Essentia Health West have historically been reprieted back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects include the building of a new Medical/Surgical wing, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundrasing and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charities in need and different service lines are offered to the general public at nots; i.e. Tender Transitions, Diabetes. Support Group, Gastric Bypass Support Groups. Essentia Health West participates in clinical trials and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health west is a part of a larger system Essentia Health was non-profit organization, Essentia Health was non-profit organization, Essentia Health organization, Essentia Health organization and ts accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of flederal programs West was essential to the par			any qualified physician of the community is allowed to apply All
provide services in our system. In addition, Essentia Health West provides on-site linical experiences for medical students, nurses, therapists, technicians, and other health care vocations. Any surplish unds at Essentia Health West have historically been re-directed back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects include the building of a new Medical/Surjical wing, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes. Support Group, Gastine Bypass Support Groups. Essentia Health West participates in clinical trails and other medical research activities. Bypass Support Groups. Essentia Health West participates in clinical trails and other medical research activities and provides a large vanety of health education to numerous groups. Essentia Health West is a part of a larger system Beantia Health As a non-profit organization, Essentia Health As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA) A cornerstone of federal healthcare reform, A.C.os are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIS, C.T. scanners and surgery suites to ensure patients in rural communities have access to these services in the noncommittes			
West provides on-site clinical experiences for medical students, nurses therapists, technicians, and other health care vocations. Any surplus funds at Essentia Health West have historically been re-directed back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects include the building of a new Medical/Surgical wing, and expansion of the online medical record system to our regional locations. Essentia Health sets is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are offered to the general public at most, at a trader Transitions, Diabetes. Support Group, Gastric Bypass Support Groups Essentia Health West participates in clinical trials and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health west is a part of a larger system Issentia Health has a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A comerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and socrety as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve care while reducing overall costs for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our c			
vocations Any surplus funds at Essentia Health West have historically been e-directed back to our Capital Committee for allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects include the building of a new Medical/Surgical wing, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are offered to the general public at most surplus supplies are offered to the general public at most surplus supplies are offered to the general public at location. Funder Transitions, Diabetes Support Group, Gastric Bypass Support Groups Essentia Health West partupets in clinical trails and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health west is a part of a larger system Essentia Health has a non-profit organization to numerous groups. Essentia Health education to numerous groups. Essentia Health west is a part of a larger system Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. Have are also investing in the development of medical homes, which are designed to improve care while reducing overall costs for patients, particularly those with chronic diseas			West provides on-site clinical experiences for medical
allocation to pre-identified areas of need such as expansion and equipment needs. Examples of such projects include the building of a new Medical/Surgical wing, and expansion of the online medical record system to our regional locations. Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes. Support Group, Gastric Bypass Support Groups. Essentia Health West participates in clinical trails and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health. As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health.'S Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute over the past year. The			
equipment needs Examples of such projects include the building of a new Medical/Surgical wing, and expansion of the online medical record system to our regional locations Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes Support Group, Gastric Bypass Support Groups Essentia Health West participates in clinical trails and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health west is a part of a larger system Essentia Health As a non-profit organization, Essentia Health As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic brairiers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trails through the Essentia Institute of Rural Health Various Essentia Health or our bent to the Institute over the past year. The Institute conducts clinical, tran			
building of a new Medical/Surgical wing, and expansion of the online medical record system to our regional locations Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes Support Group, Gastric Bypass Support Groups Essentia Health West participates in clinical trails and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health west is a part of a larger system Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA) A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trails through the Essentia Institute of Rural Health. Various Essentia Health or our conduct clinical, translational and health various Essentia Health or our conduct clinical, translational and health services.			
Essentia Health West is active in community fundraising and sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes Support Group, Gastric Bypass Support Groups. Essentia Health West participates in clinical trials and other medical research strictivities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health West is a part of a larger system Essentia Health West is a part of a larger system Essentia Health west is a part of a larger system Essentia Health of committed to eliminating revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 20.13 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities arrived and technology, like MRIS, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essential Institute of Rural Health Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			building of a new Medical/Surgical wing, and expansion of the
sponsorship of events that promote healthy lifestyles and healthy communities. Surplus supplies are often donated to charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes Support Group, Essentia Health West participates in clinical trials and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health As a non-profit organization, Essentia Health As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care or Granization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trails through the Essentia Institute of Rural Health Various Essentia Institute over the past year. The Institute conducts clinical, translational and health services.			
charities in need and different service lines are offered to the general public at no cost, i.e. Tender Transitions, Diabetes Support Group, Gastric Bypass Support Groups Essentia Health West participates in clinical trials and other medical research activities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health As a non-profit organization, Essentia Health As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trails through the Essentia Institute of Rural Health Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			sponsorship of events that promote healthy lifestyles and
general public at no cost, i.e. Tender Transitions, Diabetes Support Group, Gastric Bypass Support Groups Essentia Health West participates in clinical trials and other medical research activities and provides a large variety of health education to numerous groups Essentia Health West is a part of a larger system Essentia Health As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The			
Health West participates in clinical trials and other medical research activities and provides a large variety of health education to numerous groups Essentia Health West is a part of a larger system Essentia Health. As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical trialing, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			general public at no cost, i.e. Tender Transitions, Diabetes
research activities and provides a large variety of health education to numerous groups. Essentia Health West is a part of a larger system Essentia Health West is a part of a larger system Essentia Health. As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care. Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities we are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
of a larger system Essentia Health As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities we are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			research activities and provides a large variety of health
organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care. Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			· · · · · · · · · · · · · · · · · · ·
Improve patient care. We are also committed to eliminating geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA). A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			organization, Essentia Health is focused on reinvesting surplus
geographic barriers to care. One of the most significant investments in 2013 was the development of Essentia Health's Accountable Care. Organization and its accreditation by the National Committee for Quality Assurance (NCQA) A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
Accountable Care Organization and its accreditation by the National Committee for Quality Assurance (NCQA) A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			geographic barriers to care. One of the most significant
National Committee for Quality Assurance (NCQA) A cornerstone of federal healthcare reform, ACOs are designed to improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
Improve care while reducing overall costs for patients and society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			National Committee for Quality Assurance (NCQA) A
society as a whole. We also continue to replace and upgrade facilities and technology, like MRIs, CT scanners and surgery suites to ensure patients in rural communities. Have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
suites to ensure patients in rural communities have access to these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
these services in their home communities. We are also investing in the development of medical homes, which are designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
designed to improve health outcomes for patients, particularly those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			'
those with chronic diseases. Much of this work is not fully reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
reimbursed by state or federal programs. We also support the health of our communities through active research and clinical trials through the Essentia Institute of Rural Health. Various Essentia Health organizations contributed approximately \$4.75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services.			
trials through the Essentia Institute of Rural Health Various Essentia Health organizations contributed approximately \$4 75 million in support to the Institute over the past year The Institute conducts clinical, translational and health services			reimbursed by state or federal programs. We also support the
Essentia Health organizations contributed approximately \$4 75 million in support to the Institute over the past year. The Institute conducts clinical, translational and health services			
Institute conducts clinical, translational and health services			Essentia Health organizations contributed approximately \$4 75
			1 ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '
		<u> </u>	

Identifier	ReturnReference	Explanation
Part VI, line 6	Returnitelerence	IF THE ORGANIZATION IS PART OF AN AFFILIATED HEALTH CARE SYSTEM, DESCRIBE THE RESPECTIVE ROLES OF THE ORGANIZATION AND ITS AFFILIATES IN PROMOTING THE HEALTH OF THE COMMUNITIES SERVED ESSENTIA HEALTH WEST is part of Essentia Health, an integrated health system of 16 hospitals, 65 clinics, eight long-term care facilities, two assisted living facilities, four independent living facilities in four states. Minnesota, Wisconsin, North Dakota and Idaho The health system serves a predominantly rural population whose median incomes generally fall below averages of the states where they live. The presence of our clinics and hospitals ensures that people with few economic resources don't have to drive an hour or more to receive basic (and in some cases life-saving) medical care. In addition to staffing hospitals and clinics in federally-recognized underserved areas, we support the health of our communities through an active outreach program that brings specialists like oncologists, cardiologists, neurologists and others into our smaller communities. This eliminates barriers to care for many patients, particularly those who are elderly, living on low incomes, or are faced with other challenges that make it difficult to travel long distances for care. Our size and integrated structure allow us to offer patients services often found only in larger urban settings. Services ranging from chemotherapy to congestive heart failure management and hospice are available to patients in many of the rural communities we serve. Essentia Health also supports the health of our rural communities through active research and clinical trials by the Essentia Institute of Rural Health. The Institute conducts clinical, translational and health services research with a primary focus on the needs of rural Americans. Essentia Health is also serving patients through the use of the Epic electronic health record (EHR). The vast majority of Essentia's hospitals and clinics are using a fully-integrated EHR for patient care. Technology like the electron
Part VI, line 7		become a model of health care delivery, particularly in rural areas, in the years to come IF APPLICABLE, IDENTIFY ALL STATES WITH WHICH THE
are v1, mic /		ORGANIZATION, OR A RELATED ORGANIZATION FILES A COMMUNITY BENEFIT REPORT Not applicable

Identifier	ReturnReference	Explanation
PART VI, LINE 8		IF APPLICABLE, FOR EACH HOSPITAL FACILITY IN A FACILITY REPORTING GROUP PROVIDE THE DESCRIPTION REQUIRED FOR PART V, SECTION B, LINES 1J, 3, 4, 5C, 6I, 7, 10, 11, 12H, 14G, 16E, 17E, 18E, 19C, 20D, 21 AND 22 Not applicable

Software ID: Software Version:

EIN: 26-1175213

Name: Innovis Health LLC

Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

14

me and address	Type of Facility (describe)	
Essentia Health 32nd Avenue Clinic 3000 32nd Avenue Southwest Fargo, ND 58103	Multi-Specialty Clinic	
Essentia Health SOUTH UNIVERSITY CLINIC 1702 SOUTH UNIVERSITY DRIVE FARGO,ND 58103	Multi-Specialty Clinic	
Essentia Health PARK RAPIDS CLINIC 705 PLEASANT AVE PARK RAPIDS, MN 56470	Multi-Specialty Clinic	
Essentia Health WAHPETON CLINIC 275 SOUTH 11TH STREET WAHPETON,ND 58075	Multi-Specialty Clinic	
Essentia Health JAMESTOWN CLINIC 2430 20TH STREET SW JAMESTOWN,ND 58041	Multi-Specialty Clinic	
Essentia Health WEST ACRES CLINIC 3902 13TH AVE SOUTH FARGO,ND 58103	Multi-Specialty Clinic	
Essentia Health Lisbon Clinic 819 Main Street Lisbon, ND 58054	Multi-Specialty Clinic	
Essentia Health MOORHEAD CLINIC 801 BELSLY BOULEVARD MOORHEAD,MN 56560	Multi-Specialty Clinic	
Essentia Health WALKER CLINIC HIGHWAY 371 WALKER,MN 56484	Multi-Specialty Clinic	
Essentia Health WEST FARGO CLINIC 1401 13TH AVE EAST WEST FARGO,ND 58078	Multi-Specialty Clinic	
Essentia HEALTH VALLEY CITY CLINIC 132 4TH AVE NE VALLEY CITY, ND 58072	Multi-Specialty Clinic	
Essentia Health HANKINSON CLINIC 501 SOUTH MAIN HANKINSON,ND 58041	Multi-Specialty Clinic	
Essentia Health MENAHGA CLINIC 212 ASPEN AVENUE NE MENAHGA,MN 56464	Multi-Specialty Clinic	
Essentia Health CASSELTON CLINIC 5 9TH AVENUE N CASSELTON,ND 58102	Multi-Specialty Clinic	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493120006224

Department of the Treasury

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

nternal Revenue Service			F Attach to Form 99	,			Inspection
ame of the organization nnovis Health LLC						Employer identifi	cation number
						26-1175213	
Part I General Inform							_
 Does the organization mainstrain the selection criteria used Describe in Part IV the organization 	d to award the grants	orassistance?					F Yes
<u> </u>	<u> </u>	Governments and			S. Complete if the ord	anization answered	"Yes" to
		recipient that received					165 (6
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Essentia Health Foundation 502 E 2nd St Duluth, MN 55805	27-1984704	501(c)(3)	346,374				Program Support
(2) AMERICAN GOLD GYMNASTICS 2001 17th Ave S FARGO,ND 58103	45-0333196	501(C)(3)	40,000				Program Support
(3) MARCH OF DIMES- NORTH DAKOTA CHAPTER 1330 PAGE DRIVE SUITE 102 FARGO,ND 58103	45-0341138	501(C)(3)	30,500				Program Support
(4) FARGO MARATHON 405 W MAIN AVE WEST FARGO, ND 58078	43-2043293	501(C)(3)	15,000				Program Support
(5) AMERICAN DIABETES ASSOCIATION 1701 N BEAUREGARD ST ALEXANDRIA, VA 22311	13-1623888	501(c)(3)	10,000				Program Support
(6) CHAMBER OF COMMERCE-FARGO MOORHEAD PO BOX 2443 FARGO,ND 581082443	45-0448041	501(c)(3)	7,500				Program Support
2 Enter total number of sect	cion 501(c)(3) and go	vernment organizations li	sted in the line 1 table			▶	6
B Enter total number of othe	er organizations listed	in the line 1 table				•	

I	Grants and Other Assistance to Individuals in the United States. Complete if the orga	inization answered "Yes" to Form 990,	Part IV, line 22.
	Part III can be duplicated if additional space is needed.		•

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Complete this part to provide the information required in Part I. line 2. Part III. column (b), and any other additional information

Identifier	Return Reference	Explanation
Schedule I, Part I, Line 2		Procedures for monitoring grants ESSENTIA HEALTH WEST MANAGEMENT REVIEWS THE GRANT ACTIVITY BY REVIEWING AND DOCUMENTING EACH EXPENDITURE REQUEST AND APPROVING THE EXPENSE

Schedule I (Form 990) 2012

DLN: 93493120006224

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number

Innovis Health LLC 26-1175213 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, 2 directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo 4b Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo 5b Any related organization? Νo If "Yes," to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? Νo 6b Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed 7 payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation	
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Anso complete this pare for any additional miorination										
Identifier	Return Reference	Explanation								
Schedule J, Part I, Line 3		Establishing CEO's compensation Essentia Health West relied on Essentia Health's, supporting organization of Essentia Health West, methods for establishing Essentia Health West's President's compensation a compensation committee, independent compensation consultant, written employment contract, compensation survey or study, and approval by the board or compensation committee								
Schedule J, Part I, Line 4b		Supplemental nonqualified retirement plan Essentia Health's nonqualified retirement plan is offered to designated Essentia Health executives. There is a minimum two year vesting date or automatically upon reaching retirement age, death, disability or involuntary termination without cause. Benefits are subject to income taxes upon vesting and payable from Essentia Health's general assets. Reported as Other Reportable Compensation in Schedule J, Part II, Column B (III), the following individuals listed in Form 990, Part VII, Section A, Line 1a received payment of the vested benefit from the supplemental nonqualified retirement plan during the year. KEN GILLES \$25,920 KRISTINE OLSON \$12,548 PETER JACOBSON \$18,403 KYLE DOROW \$22,682 Reported as Retirement and Other Deferred Compensation in Schedule J, Part II, Column C, Essentia Health made contributions, subject to the vesting terms, during the year into the supplemental nonqualified retirement plan on behalf of the following individuals listed in Form 990, Part VII, Section A, Line 1a KEN GILLES \$2,919 KEVIN PITZER \$33,240 KRISTINE OLSON \$2,254 PETER JACOBSON \$20,701 GREGORY GLASNER, MD \$41,560 DOUG VANG \$36.800 KYLE DOROW \$4.982								

Schedule J (Form 990) 2012

Software ID: Software Version:

EIN: 26-1175213

Name: Innovis Health LLC

(A) Name		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Thomas Mohs MD	(1) (11)		0	946 0	23,251 0	23,060 0	330,500 3,875	0
Michael Sheldon MD	(I) (II)		0	451 0	22,500 0	20,788		0
Gregory Glasner MD	(I) (II)		65,205 0	2,116 0	62,680 0	28,407 0	606,533	0
Kevin Pitzer	(ı) (ıı)		57,330 0	7,374	54,360 0	4,354	487,418	0
Kyle Dorow	(ı) (ıı)		15,750	23,321	24,481	17,353	277,114	22,682
Ken Gilles	(I) (II)		0 16,544	0 27,548	0 25,815	0 19,151	0 295,146	0 25,920
Peter Jacobson	(ı) (ıı)		42,525 0	24,183	43,201	25,447 0	393,859 0	18,403
Kristine Olson	(ı) (ıı)		0 13,191	0 13,082	0 20,252	0 13,338	0 225,408	0 12,548
Michael Briggs MD	(ı) (ıı)		12,600	1,513 0	19,348 0	19,426 0		0
Timothy Mahoney MD	(I) (II)		12,600 0	4,277 0	22,500 0	28,802 0	641,513 0	0
Joel Haugen MD	(ı) (ıı)		0	995 0	22,500 0	19,482 0	301,896 15,000	C
Richard Vetter MD	(ı) (ıı)		12,600 0	704 0	45,000 0	26,439 0	480,101 0	(
Daniel Smith MD	(ı) (ıı)		0	4,727 0	22,500 0	19,353 0	1,217,613 685	(
Jerome Sampson MD	(ı) (ıı)		0	6,339 0	22,500 0	24,254 0	907,524 0	(
Aaron Wright MD	(ı) (ıı)		0	821 0	18,009 0	22,805 0	819,831 0	C
Francis Cormier MD	(ı) (ıı)	1,002,672 0	0	2,853 0	22,500 0	20,196 0	1,048,221	(
ROBERT WROBLEWSKI MD	(ı) (ıı)		0	323 0	22,692 0	5,522 0	404,708 3,375	(
BRADFORD SELLAND MD	(ı) (ıı)	1,324,552 0	0	4,964 0	22,500 0	16,948 0	1,368,964 0	(
JERRY ROGERS MD	(ı) (ıı)	138,919 0	0	1,583 0	11,720 0	17,160 0	169,382 0	(
JONATHAN BENSON	(I) (II)	0 122,657	0 10,238	0 91	0 5,760	0 17,654	0 156,400	(

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees											
(A) Name	(B) Breakdown (of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns					
	(i) Base Compensation (ii) Bonus & Incentive compensation		(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ				
DOUG VANG ((i) 213,440 (i) 0	0 0 17,073 0	1,488	36,800 0	17,546 0	286,347	0				
RACHAEL BOYER (133,814	3,728 0 0	9 5 0	1 7 1	19,285 0	164,190	0				

DLN: 93493120006224

Open to Public

Inspection

OMB No 1545-0047

Supplemental Information on Tax Exempt Bonds

• Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

> ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

Innovis Health LLC

(Form 990)

Employer identification number

26-1175213

Dart T	Rond	Teenee

rt I Bond Issues									_					
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) [(f) Description of purpose		(g) Defeased		beha	lf of		Pool ncing
									Yes	No	Yes	No	Yes	No
CASS COUNTY NORTH DAKOTA	45-6002205	148047AT0	05-02-2008	62,4	48,178	2008D	BONDS	(See PART VI)	×		×		X
MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD	41-6007162	604920Z43	05-02-2008	42,9	09,274	2008E	2008E BONDS (See PART VI))	х		×		Х
CASS COUNTY NORTH DAKOTA	45-6002205	148047AU7	02-25-2010	59,5	73,111					Х		х		Х
WI HEALTH AND EDUCATION FACILITIES AUTHORITY	39-1337855	97710BSD5	02-25-2010	12,8	54,722					Х		х		Х
Part II Proceeds														
A			-		١		В			С			D	
						-							0	
	ea					-						-		0
				(52,448,1				22,369		· · ·		826,948	
<u> </u>														0
	eas 												0	
						9				-			0	
<u> </u>											-			
<u> </u>					1,480,8	840 631,009		631,009				0 0		0
	<u> </u>					0		0			-	0 0		
<u> </u>	eeds ———————————————————————————————————				50,085,1	196	2	26,523,197			— Ť	0		0
						0		0		22,369	7,703		4,8	826,948
<u> </u>						0		0			0	0		
Year of substantial completion													2010	
			-	Yes		_		No		│ N	<u> </u>			No
					\perp	Х		X			X			
Were the bonds issued as part o	of an advance refun	ding issue?			Х			Х		×				Х
Has the final allocation of proce	eds been made?			Х			Х		X			Х		
allocation of proceeds?	·	d records to suppo	rt the final	Х			Х		Х			X		
	(a) Issuer name CASS COUNTY NORTH DAKOTA MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD CASS COUNTY NORTH DAKOTA WI HEALTH AND EDUCATION FACILITIES AUTHORITY rt II Proceeds Amount of bonds retired Amount of bonds legally defeas Total proceeds of issue Gross proceeds in reserve fund Capitalized interest from proceed Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceed Working capital expenditures from Capital expenditures from proceeds Other unspent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of the standard and in the final allocation of proceeds?	(a) Issuer name CASS COUNTY NORTH DAKOTA MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD CASS COUNTY NORTH DAKOTA 41-6007162 CASS COUNTY NORTH DAKOTA WI HEALTH AND EDUCATION FACILITIES AUTHORITY Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of a current refunding Were the bonds issued as part of an advance refundant that the final allocation of proceeds been made? Does the organization maintain adequate books an allocation of proceeds?	(a) Issuer name (b) Issuer EIN (c) CUSIP # CASS COUNTY NORTH DAKOTA MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD CASS COUNTY NORTH DAKOTA 41-6007162 604920Z43 CASS COUNTY NORTH DAKOTA WI HEALTH AND EDUCATION FACILITIES AUTHORITY 39-1337855 97710BSD5 TEIL Proceeds Amount of bonds retired Amount of bonds legally defeased Total proceeds of Issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of a current refunding issue? Has the final allocation of proceeds been made? Does the organization maintain adequate books and records to suppoallocation of proceeds?	(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date Issued CASS COUNTY NORTH DAKOTA 45-6002205 148047AT0 05-02-2008 MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD 41-6007162 604920Z43 05-02-2008 CASS COUNTY NORTH DAKOTA 45-6002205 148047AU7 02-25-2010 WI HEALTH AND EDUCATION FACILITIES AUTHORITY 39-1337855 97710BSD5 02-25-2010 ***TII Proceeds** Amount of bonds retired Amount of bonds legally defeased Total proceeds of Issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of an advance refunding issue? Does the organization maintain adequate books and records to support the final allocation of proceeds?	CASS COUNTY NORTH DAKOTA 45-6002205 148047AT0 05-02-2008 62,4 MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD A1-6007162 CASS COUNTY NORTH DAKOTA 41-6007162 604920Z43 05-02-2008 42,9 CASS COUNTY NORTH DAKOTA 45-6002205 148047AU7 02-25-2010 59,5 WI HEALTH AND EDUCATION TACILITIES AUTHORITY 39-1337855 97710BSD5 02-25-2010 12,8 PTII Proceeds Amount of bonds retired Amount of bonds retired Amount of bonds irreserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Other unspent proceeds Other unspent proceeds Other unspent proceeds Year of substantial completion 20 Yes Were the bonds issued as part of a current refunding issue? Has the final allocation of proceeds? Does the organization maintain adequate books and records to support the final allocation of proceeds?	(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price CASS COUNTY NORTH DAKOTA 45-6002205 148047AT0 05-02-2008 62,448,178 MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD CASS COUNTY NORTH DAKOTA 41-6007162 604920Z43 05-02-2008 42,909,274 45-6002205 148047AU7 02-25-2010 59,573,111 WI HEALTH AND EDUCATION FACILITIES AUTHORITY 39-1337855 97710BSD5 02-25-2010 12,854,722 **TIP Proceeds** Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue 62,448,3 Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows 1ssuance costs from proceeds Credit enhancement from proceeds Credit enhancement from proceeds Capital expenditures from proceeds Capital expenditures from proceeds Other unspent proceeds Other unspent proceeds Year of substantial completion 2008 Were the bonds issued as part of an advance refunding issue? X Were the bonds issued as part of an advance refunding issue? X Has the final allocation of proceeds been made? X Does the organization maintain adequate books and records to support the final allocation of proceeds?	(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) CASS COUNTY NORTH DAKOTA 45-6002205 148047ATO 05-02-2008 62,448,178 2008E MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD 41-6007162 604920Z43 05-02-2008 42,909,274 2008E CASS COUNTY NORTH DAKOTA 45-6002205 148047AU7 02-25-2010 59,573,111 2008E WI HEALTH AND EDUCATION FACILITIES AUTHORITY 39-1337855 977108SD5 02-25-2010 12,854,722 2008E Amount of bonds retired 0 0 0 0 0 Amount of bonds retired 0	CAS S COUNTY NORTH DAKOTA 45-6002205 148047AT0 05-02-2008 62,448,178 2008D BONDS MN AGRICULTURAL AND ECONOMIC DEVELOPMENT BOARD 41-6007162 604920Z43 05-02-2008 42,909,274 2008B BONDS CASS COUNTY NORTH DAKOTA 45-6002205 148047AU7 02-25-2010 59,573,111 2008B REOFFE (see PART VI See PART VI Se	Cass County North Dakota Cass County North D	Cass County North A5-6002205 148047AT0 05-02-2008 A2,909,274 2008E BONDS (See PART VI) Cass PART VI Part	Cass County North Dakot A Cass County North Dakot A	Case County North Case Case	Can be properly Can be pr	Case County NORTH Cas

Part Private Business Use

	The fire and publication of the fire and the								
			4	ı	В	(1)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		х		Х		Х
2	Are there any lease arrangements that may result in private business use of bond-financed property?		×		×		х		Х

Part Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Х Χ Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-Х Χ Х Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 00000% 0 00000% 0 00000% 0 00000% other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 0 00000% 0 00000% 0 00000% 0 00000% 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 00000% 0 00000% 0 00000% 0 00000% Does the bond issue meet the private security or payment test? 7 Х Х Χ Χ Has there been a sale or disposition of any of the bond financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Х issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of 0 00000% 0 00000% 0.00000% 0 00000% If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections Х Χ Χ Χ 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Х Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С D Α Yes Yes No No Yes No Yes No Has the issuer filed Form 8038-T? 1 Χ Χ Χ Х If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? b Χ Х Χ Χ No rebate due? Χ c Χ Χ Χ If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was a hedge terminated?

Sch	edule K (Form 990) 2012								Page 3
Pa	rt IV Arbitrage (Continued)								
		Δ	1	E	3	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		Х		Х		Х
Ь	Name of provider	0		0		0		0	
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х		Х		х		Х
7	Has the organization established written procedures to monitor the requirements of section 148?	х		Х		Х		Х	
Pa	rt V Procedures To Undertake Corrective Action								
		Α		E	3	С		D	
			1				1	1	1

Part \	Procedures To Undertake Corrective Action								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1 H	as the organization established written procedures to ensure								

1 that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Х Χ

Lakes and Duluth, MN and various Duluth Clinic sites in northern Minnesota SCHEDULE K, Part II, Line 3 Issue Price Series 2008D, SERIES 2008E, Series 2008A Reoffered, Series 2008B Reoffered, AND Series 2008C Reoffered, were issued by the Essentia Health Obligated Group. The issue price lised in Essentia Health West's Schedule K Part I, Column (e) represents the Essentia Health Obligated Group's total borrowing SCHEDULE K, Part II, Lines 3 through 12 Proceeds Series 2008D, SERIES 2008E, Series 2008A Reoffered, Series 2008B Reoffered, AND Series 2008C Reoffered were issued by the Essentia Health Obligated Group A portion of the Series 2008D, SERIES 2008E, Series 2008A Reoffered, Series 2008B Reoffered, AND Series 2008C Reoffered borrowing were allocated to Essentia Health West, an Essentia Health Obligated Group Member The proceeds listed in Essentia Health West's Schedule K Part II Lines 3 through 12 represent Essentia Health West's allocated

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) **Return Reference Identifier Explanation** SCHEDULE K, PART VI Additional information/comments relating to the reporting of liabilities by related organizations Essentia Health has an Obligated Group created under the Master Indenture which is composed of the following Members Essentia Health, Critical Access Group, Essentia Health East, Essentia Health St. Joseph's Medical Center, Essentia Health St Mary's-Detroit Lakes, Essentia Health St Mary's Medical Center, Essentia Health Duluth, Essentia Health Polinsky Medical Rehabilitation Center, Essentia Health St Mary's Hospital-Superior, Essentia Health Brainerd Specialty Clinic, Essentia Health Central, St. Mary's Innovis Health, The Duluth Clinic, Ltd. and Essentia Health West (the "Obligated Group Members" or the "Members of the Obligated Group") The Members of the Obligated Group are jointly and severally obligated on all indebtedness evidenced or secured by Notes issued under the Master Indenture The Series 2008D bonds are secured by Notes issued under the Master Indenture The Obligated Group Members The Duluth Clinic, Ltd and Essentia Health are the conduit borrowers of the Series 2008D bonds The Obligated Group Member, Essentia Health West, is an indirect beneficiary of the Series 2008D borrowing and has recorded the bond liability on its balance sheet which is consolidated with Essentia Health The Series 2008E bonds are secured by Notes issued under the Master Indenture The Obligated Group Members Essentia Health East, The Duluth Clinic, Ltd., Essentia Health, Essentia Health St. Mary's Medical Center and Essentia Health Duluth are the conduit borrowers of the Series 2008E bonds. The conduit borrower. The Duluth Clinic, Ltd , has recorded a portion of the bond liability on its balance sheet which is consolidated with Essentia Health The Obligated Group Member, Essentia Health West, is an indirect beneficiary of a portion of the Series 2008E borrowing and has recorded a portion of the bond liability on its balance sheet which is consolidated with Essentia Health The Series 2008A reoffered bonds are secured by Notes issued under the Master Indenture Essentia Health is the conduit borrower of the Series 2008A reoffered bonds and has recorded a portion of the bond liability on its balance sheet. The Obligated Group Members, Essentia Health West, The Duluth Clinic, Ltd., and Essentia Health St Mary's-Detroit Lakes, are indirect beneficiaries of the Series 2008A reoffered borrowing and have recorded the bond liability on their balance sheets which are consolidated with Essentia Health The Series 2008B reoffered bonds are secured by Notes issued under the Master Indenture The Obligated Group Members The Duluth Clinic, Ltd , Essentia Health and Essentia Health St Mary's Hospital-Superior are the conduit borrowers of the Series 2008B reoffered bonds. The conduit borrowers, The Duluth Clinic, Ltd. and Essentia Health, have recorded a portion of the bond liability on their balance sheets which are consolidated with Essentia Health The Obligated Group Members, Essentia Health West and Essentia Health St Mary's-Detroit Lakes, are indirect beneficiaries of a portion of the Series 2008B reoffered borrowing and have recorded a portion of the bond liability on their balance sheets which are consolidated with Essentia Health. The Series 2008C reoffered bonds are secured by Notes issued under the Master Indenture. The Obligated Group Members. Essentia Health East, Essentia Health St Joseph's Medical Center, Essentia Health St Mary's-Detroit Lakes, The Duluth Clinic, Ltd , Essentia Health, and Essentia Health St Mary's Medical Center, Inc are the conduit borrowers of the Series 2008C reoffered bonds The conduit borrowers, Essentia Health St. Mary's-Detroit Lakes, Essentia Health, and The Duluth Clinic, Ltd., have recorded a portion of the bond liability on their balance sheets which are consolidated with Essentia Health The Obligated Group Member, Essentia Health West is an indirect beneficiary of a portion of the Series 2008C reoffered borrowing and has recorded a portion of the bond liability on its balance sheet which is consolidated with Essentia Health SCHEDULE K, Part 1, Column (f) Description of purpose Series 2008D Refinance a portion of the acquisition of certain assets of Essentia Health West in connection with the affiliation of Essentia Health and Essentia Health West SERIES 2008E Refinance Series 1997 bonds issued December 18, 1997 to finance equipment purchases in Duluth, MN SERIES 2008A Reoffered Reoffer Series 2008 A-1 and A-2 bonds issued March 4, 2008 to refinance a portion of the acquisition of certain assets of Essentia Health West in connection with the affiliation of Essentia Health with Essentia Health West Series 2008B Reoffered Reoffer Series 2008 B-1 bonds issued March 4, 2008 to refund Series 1999B bonds issued May 18, 1999 for construction projects and equipment purchases in Superior, WI and various Duluth Clinic locations in northwestern Wisconsin Series 2008C Reoffered Reoffer Series 2008 C-5 and 2008 C-4A bonds issued March 4, 2008 to refund Series 2004 bonds issued March 19, 2004 for various acquisitions, construction projects, capital improvements and equipment purchases in Duluth, Brainerd, and Detroit Lakes, MN and refund Series 1999A bonds issued May 18, 1999 for various acquisitions, construction projects, capital improvements and equipment purchases in Brainerd, Detroit

portion of the proceeds

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

DLN: 93493120006224 OMB No 1545-0047

2012

Open to Public

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Department of the Treasury

(Form 990)

► Attach to Form 990. ► See separate instructions.

tment of the Treasury al Revenue Service		FALLacii to FC		see separate			-					Inspe	ct ion	
of the organization									Emp	oloyer id	entifica	ation nur	nber	
/is Health LLC									26-	11752	13			ļ
rt I Bond Issues									<u> </u>					
,												· .	(i)	Pool
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(1	(f) Descriptio	n of purpose	(g) De	feasea				incing
									Yes	No	Yes	_	Yes	No
MN AGRICULTURAL ADN														
	41-6007162	6049202H0	02-25-2010	165,7	17,405			RED BONDS		Х		×	İ	Х
						,								
TEII Proceeds				1			1							
A a comb of bondo potend				ļ			В			С			D	
					1,503,	723								
<u> </u>	;ed					0								
<u> </u>					62,226,8									
·						0								
<u> </u>						0								
						0								
·					713,	185						<u> </u>		
•						0								
						0								
	eeds					0								
O ther spent proceeds					61,513,	701								
O ther unspent proceeds						0						<u> </u>		
Year of substantial completion				2.0	10			_						
				Yes	No		Yes	No	Yes	N	0	Yes	\perp	No
Were the bonds issued as part	of a current refundir	ng issue?		Х								<u> </u>		
Were the bonds issued as part	of an advance refun	iding issue?			×									
Has the final allocation of proce	eeds been made?			Х								·		
Does the organization maintain allocation of proceeds?	adequate books an	id records to suppo	rt the final	Х										
t IIII Private Business Us	se						1							
					<u> </u>					<u>C</u>			D	
Was the organization a partner	in a partnarchin ar	a mombor of an III	C which owned	Yes	No		Yes	No	Yes	N-	<u> </u>	Yes	+	No
		a member of all LL	c, willcir owned		Х								\perp	
	al Revenue Service of the organization vis Health LLC TI Bond Issues (a) Issuer name MN AGRICULTURAL ADN ECONOMIC DEVELOPMENT BOARD TI Proceeds A mount of bonds retired A mount of bonds legally defeased and proceeds of issue Gross proceeds in reserve function Capitalized interest from proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Credit enhancement from proceeds Other unspent proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part Were the bonds issued as part Has the final allocation of proceeds? Till Private Business Usiness Usines	al Revenue Service of the organization vis Health LLC rt I Bond Issues (a) Issuer name (b) Issuer EIN MN AGRICULTURAL ADN ECONOMIC DEVELOPMENT BOARD till Proceeds Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of a current refunding Were the bonds issued as part of an advance refundant that the final allocation of proceeds been made? Does the organization maintain adequate books an allocation of proceeds? till Private Business Use	al Revenue Service of the organization virs Health LLC rtI Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # MN AGRICULTURAL ADN ECONOMIC DEVELOPMENT 41-6007162 6049202H0 til Proceeds Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of a current refunding issue? Has the final allocation of proceeds been made? Does the organization maintain adequate books and records to suppoallocation of proceeds? till Private Business Use	al Revenue Service of the organization vis Health LLC TET Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued MN AGRICULTURAL ADN ECONOMIC DEVELOPMENT A1-6007162 6049202H0 02-25-2010 02-25	al Revenue Service of the organization was Health LLC ITT Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue MN AGRICULTURAL ADN ECONOMIC DEVELOPMENT A1-6007162 6049202H0 02-25-2010 165,7 HIP Proceeds Amount of bonds retired Amount of bonds legally defeased Total proceeds of Issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Other spent proceeds Other unspent proceeds Other unspent proceeds Were the bonds issued as part of a current refunding issue? Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue? Were the ponds issued as part of an advance refunding issue?	Amount of bonds retured Total proceeds Capital expenditures from proceeds Proceeds in refunding escrows Issuance costs from proceeds Working capital expenditures from proceeds Other spent proceeds Other spent proceeds Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of an advance refunding issue? Were the granization maintain adequate books and records to support the final allocation of proceeds? It is Bond Issue (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (a) Issuer price (b) Issue price (c) CUSIP # (d) Date issued (e) Issue price (d) Date issued (e) Issue price (e) Issue price (a) Date issued A A A A A A A A A A A A A	Amount of bonds retured Total proceeds of reserve funds Capitalized interest from proceeds Credit enhancement from proceeds Capital expenditures from proceeds Capit	al Revenue Service of the organization was Health LLC rtI Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of the organization maintain a dequate books and records to support the final allocation of proceeds? (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description (f) Descr	Amount of bonds retired Amount of bonds retired Amount of bonds is sues Gross proceeds of issue Gross proceeds in reserve funds Gross proceeds in reserve from proceeds Gross proceeds in refunding escrows Credit enhancement from proceeds Working capital expenditures from proceeds Other unspent proceeds Other spent proceeds Vear of substantial completion Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of an advance refunding issue? Were the bonds issued sa part of an advance refunding issue? Were the bonds issued sa part of an advance refunding issue? Were the bonds issued as part of an advance refunding issue? Were the proceeds? Were the proceeds? Were the proceeds and proceeds and records to support the final allocation of proceeds? Were the proceeds? Were the proceeds Were th	is Revenue Service of the origination wis Health LLC (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Description of purpose	Employer in the congrunts of the congr	Employer Identification (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Description of purpose (g) Description of purpose (h) Description of purpose (g) Description of purpose (g) Description of purpose (g) Description of purpose (h) Description of purp	The continuous conti	Repetition Companison Com

financed property?

Are there any lease arrangements that may result in private business use of bond-

	dule K (Form 990) 2012									Page Z
Par	Private Business Use (Continued)		1			_		-	1	_
			Yes	A No	Yes	B No	Yes	C No	Yes	D No
За	Are there any management or service contracts that may result in private of bond-financed property?	business use	res	X	res	140	165	140	res	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the final property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use be other than a section $501(c)(3)$ organization or a state or local government			0 00000%		%		%		%
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe $501(c)(3)$ organization, or a state or local government			0 00000%		%		%		%
6	Total of lines 4 and 5			0 00000%		%		%		%
7	Does the bond issue meet the private security or payment test?			×						
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bor issued?			х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		0 00000%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?			×						
9	Has the organization established written procedures to ensure that all non- bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?		х							
Par	t IV Arbitrage			1		<u> </u>		<u> </u>	l	<u> </u>
		А			В		С		D	
		Yes	No	Yes	No	Yes	1	No	Yes	No
1	Has the issuer filed Form 8038-T?		X							
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?		Х							
b	Exception to rebate?	Х								
С	No rebate due?		Х							
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			•	•	•	•			
3	Is the bond issue a variable rate issue?		Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider	0								
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									
		•		-	<u> </u>	•				

Part IV Arbitrage (Continued)

Identifier

Return Reference

		A		В		0		l D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	Name of provider	0							
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х						
7	Has the organization established written procedures to monitor the requirements of section 148?	х							
Pa	rt V Procedures To Undertake Corrective Action								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х							
P	art VI Supplemental Information. Complete this part to p	rovide additior	ial informati	on for respor	ses to quest	tions on Sche	edule K (see	instructions)).

Schedule K (Form 990) 2012

Explanation

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493120006224

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. 2012

Open to Public Inspection

Name of the Innovis Health	organization LLC									ificatio	n numbe	r
Part I Ex	cess Benefit 1	ransaction	1s (sectio	n 501(c)(3)	and section	501(c)(4) o			75213 s only)),		
	mplete if the orgar					25a or 25b, or	Form	990-l	Z, Part	V, line	40b	
1 (a) Na	ame of disqualified	person (b)		hip between		(c) Descr	iption	of trai	nsaction		(d) Corr	
			person	and organiza	ation						Yes	No
					I							
2 Enterth 4958 .	e amount of tax in	curred by orga	anızatıon m	anagers or d	isqualified pers	sons during th	e year	under	section	1		
	e amount of tax, if	any on line 2	ahove re	 Imhursed hv	the organization	 on		•	- - \$			
5 Enter th	e amount of tax, if	uny, on mic 2	, above, ie	illiburaca by	the organization	,	•	•	۳			
	Loans to and/											
	Complete if the org organization report					, line 38a, or F	orm 99	90, Pa	rt IV, li	ne 26, d	or if the	
(a) Name of					(e)O riginal	(f) Balance	(g)	In	(h)	(i)Wri	ıtten
interested	with organization	of loan	or from t		principal	due	defa	ult?	Appro		agreen	nent?
person			organızatı	on?	amount				by boa			
			То	From			Yes	No	Yes	No	Yes	No
1) Doug /ang	Employee	See Part V		Х	40,000	26,667		No	Yes		Yes	
2) Jonathan	Employee	See Part V		Х	35,000	11,666		No	Yes		Yes	
Benson												
											_	
											_	
											_	
Γotal	1	•	Þ	\$	1	38,333		<u> </u>		ı	7	
	Grants or Assis											
	Complete if the o	3		1	•	<u> </u>						
` '	1 -) Relationship erested perso		(c) A mount	t of assistance	(d) Type	ofassı	ıstanc	e (e)) Purpos	se of ass	istance
pei	1111	organizat										
						_						
						_						
						_						
	l			I								

Part IV	Business	Transactions	Involving	Inter	ested	Persons.

Complete if the organizati			e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organiz reven	f zation's
				Yes	No
(1) Kathleen Mahoney	Related to Dr Mahoney	23,298	See Schedule L Part V		Νo
(2) West Fargo Medical Property LLC	See Schedule L Part V	266,400	Leased Property		No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
Schedule L, Part II, line 1 & 2,		Purpose of Loan Employment Incentive Schedule L, Part IV,
COLUMN C		line 1, COLUMN D DESCRIPTION OF TRANSACTION
		COMPENSATION OF A FAMILY MEMBER OF A KEY
		EMPLOYEE Schedule L, Part IV, line 2, Column b Relationship
		Greg Glasner, MD, current officer, owns more than 5% of West
		Fargo Medical Property, LLC

Schedule L (Form 990 or 990-EZ) 2012

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493120006224

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047
2012
Open to Public

Inspection

Name of the organization Innovis Health LLC	Employer identifi	cation number
	26-1175213	

Identifier	Return Reference	Explanation
Form 990, Part III, Line 4		Program service accomplishments Innovis Health dba Essentia Health West is organized and operated exclusively for charitable, scientific, and educational purposes. In furtherance of its purposes, Essentia Health West provides health care services in Minnesota and North Dakota through its 117 bed hospital and 14 clinics. The hospital offers a broad range of inpatient and outpatient services for its patients, including critical care, medical surgical care, pediatric services, neonatal intensive care, and maternity care. The hospital's emergency department is open 24 hours per day and is designed as a Level II Trauma Center. In accordance with the Federal Emergency Medical. Treatment and Active Labor Act, any person who presents at the hospital seeking treatment of an emergency medical condition is given a medical screening and necessary stabilizing treatment regardless of the person's ability to pay. In addition to the hospital and clinics, Essentia Health West also operates pharmacies, optical centers, infusion therapy centers, outpatient surgery centers, and a cancer center. Beyond its clinical services, Essentia Health West also offers educational programs for the community, such as parenting classes and child safety programs such as bicycle helmet fitting, bicycle safety, and pedestrian safety. Essentia Health West also participates in continuing education programs for health care professionals. Essentia Health West employs over 1,600 full time equivalents. The hospital provided for over 31,000 hospital patient days during the fiscal year ended June 30, 2013. The clinic had over 392,000 encounters during the same time period. Essentia Health West provided over \$3,300,000 in charity care as well as an additional \$7,400,000 of costs incurred in excess of Medicaid payments received during the fiscal year ended June 30, 2013. Further community benefits provided during the fiscal year ended June 30, 2013. Further community benefits provided during the fiscal year include community services of over \$97,000 and educ

ldentifier	Return Reference	Explanation
Form 990, Part V, LINE 1A		1099 Reporting Vendor payments and Form 1099's were processed through Essentia Health on behalf of certain legal entities comprising Essentia Health system

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 6		Members of Organization Essentia Health IS THE MEMBER OF ESSENTIA HEALTH WEST AND may elect one or more members of the governing body as described in Schedule O Part VI Line 7a MEMBERS, Essentia Health and Benedictine Sisters Benevolent Association, have reserved powers with respect to Essentia Health West as described in Schedule O Part VI Line 7b

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 7a		Member with right to elect governing body. Essentia Health appointS and removeS Essentia Health West's governing body.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 7b		Members with right to approve governing body decision. Essentia Health, whose Board of Directors has reserved powers with respect to this coriporation and its subsidiaries, and all of the other direct and indirect subsidiaries of Essentia Health (collectively, the "System"). Essentia Health's reserved powers are as follows Strategic and Business Plans. Authority to create, and to approve, the System's strategic and business plans. Mission Authority to create, and to approve, the mission, purpose and vision statements for all entities in the System's the affirmative vote of at least 67% of the Essentia Health board of directors. Debt Approval of the incurrence of debt by, and the creation of all mortgages, liens, security interests, or other encumbrances on the assets of, all entities in the Systemm excess of the single or annual aggregate doll ar limits prescribed in writing by the Essentia Health badrof directors, and the authority to cause all entities in the System prescribed in writing by the Essentia Health badrof directors, and the authority to cause all entities in the System to participate in System borrowing. Governing Instruments. Authority to cause, and to approve, amendments of the articles of incorporation and bylaws of all entities in the System Mergers and Acquisitions. Authority to cause, and to approve, all mergers, consolidations, and dissolutions of all entities in the System A ffiliations and Joint Ventures. Authority to cause, and to approve, all affiliations, joint ventures and other alliances with third parties of all entities in the System Athority to cause, and to approve, all mergers, consolidations, and dissolutions of all entities in the System A ffiliations and Joint Ventures. Authority to cause, and to approve, all affiliations, you have a second to approve and the approve and the approve and the second a

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 7b		Isting of qualified entities and facilities within the System in The Official Catholic Directory, subject to the approval of applicable Catholic authorities. Catholic Health Asso ciation. Authority to require Catholic facilities and entities within the System to join the membership of the Catholic Health Association of the United States. Alienation of Stablie. Patrimony or Ecclesiastical Goods. Authority to approve alienation of either stable patr imony or other ecclesiastical goods in the System if such goods involved in a specific trainsaction approved by Essentia Health pursuant to Section 2.8(g) or 2.8(h) of the Affiliation Agreement have a dollar value equal to or greater than 70% of the amount established from time to time that requires approval from the Holy See, provided, however, that it is the intent of the parties that this provision not be applied to restrict or to impede Essent ia from acting and making decisions on behalf of the system in the ordinary course of business but be applied to prevent the transfer of substantial assets of Catholic entities within the system to support the secular entities within the system without the prior approval of BSBA. Amendments. Authority to approve any amendments to the Articles of Incorporation or Bylaws of this corporation that would alter the number of Benedictine Sisters of St. Scholastica Monastery of Duluth or BSBA board of director members serving as members of suich entity's board of directors, authority to approve any amendments to the Articles of Incorporation or Bylaws of Essentia's Catholic Subsidiaries which could materially affect suich entity's identity as a Catholic institution, including without limitation any amendment that would alter the number of Benedictine Sisters of St. Scholastica Monastery of Duluth or BSBA board of director members serving as members of such entity's board of directors, and authority to cause Essentia Health to make amendments to the Articles of Incorporation or Bylaws of Essentia's Catholic Subsidiaries, which amendm

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 11a		Form 990 Review process The 2012 Form 990 including all schedules was reviewed by Essentia Health West'S MANAGEMENT AND GOVERNING BODY on FEBRUARY 18, 2014 prior to filing with the Internal Revenue Service Each current director of the governing body received a final copy of the 2012 Form 990 Essentia Health West'S Chief Financial Officer led the review of the form and schedules and any questions were discussed

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 12c		Monitoring and enforcing Conflict of Interest policy Essentia Health's comprehensive conflict of interest program prevents, detects and resolves actual conflicts of interests or the actual or potential appearance of such Fiduciaries, defined as an Essentia Health board member/trustee, officer, board committee member, senior management employee, or any others considered to be in a position of influence, are covered under Essentia's conflict of interest program Upon initial appointment, each fiduciary must complete an initial conflict of interest statement and disclosure questionnaire. At the conclusion of each fiscal year, each fiduciary must complete an annual conflict of interest statement and disclosure questionnaire. As needed, a fiduciary will update his/her most recently completed questionnaire each time the fiduciary becomes aware of a financial interest, a potential conflict, or change to any information that the fiduciary previously reported Essentia Health's Chief Compliance Officer will collect the questionnaires and evaluate the disclosures if a fiduciary has a potential conflict of interest, the Chief Compliance Officer of designee may request additional information from the fiduciary, the management team, and others During the evaluation process, the Chief Compliance Officer may also consult with Essentia Health's Board and Audit Committee Chairs, senior management, legal department, or appropriate representatives from Essentia Health Board of Directors any actual or potential conflicts of interest disclosed by the fiduciary, along with recommended actions. The Essentia Health Board of Directors (or designee) will then determine whether to approve the situation or to implement special confrols to manage the potential conflict of interest. The Chief Compliance Officer must be the welfare of Essentia Health Board of Director's (or designee) considers a Fiduciary's disclosure as a Conflict or not the disclosure constitutes a conflict or management Health Board of Director's (or designee) considers a F

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 15 A&B		Process for determining compensation. The Executive Compensation Committee of Essentia Health's board of directors is authorized to fulfill the board's responsibilities regarding executive compensation consistent with Essentia's mission, values and tax-exempt status, and the Executive Compensation Committee. Archer The Executive Compensation Committee meets at least twice annually to carry out its responsibilities, which include, but are not limited to, establishing, reviewing and modifying, as a papropriate, reasonable compensation and benefits for designated Essential executives who are officers or key employees of Essential or any of its affiliates which may be paid by related organizations. The Executive Compensation Committee engages qualified independent compensation advisors to provide objective and impartial comparative data and to express opinions on total compensation reasonableness. The Executive Compensation Committee may request its independent advisors to monitor comparability data and marketplace trends, make appropriate recommendations regarding salary ranges, and periodically review the market competitiveness of Essentia executive compensation packages Prior to establishing or adjusting executive compensation, the Executive Compensation Committee will obtain and rely upon appropriate data as to comparability of the proposed compensation committee will adequately document the basis for its determination concurrently with making those determinations. The Executive Compensation Committee will include the terms of the approved compensation and the date approved, the Executive Compensation Committee minutes will include the terms of the approved compensation and the date approved, the Executive Compensation Committee will and the proposed compensation and those who voted on the proposed compensation, identification of the comparability data obtained and relied upon by the Executive Compensation Committee and how the data was obtained, any actions by a member of the Executive Compensation Committee h

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 19		Availability of governing documents, conflict of interest policy, & financial statements to the public Essentia Health West makes its governing documents, conflict of interest policy, and financial statements available to the public upon request Essentia Health West is part of Essentia Health's consolidated financial statements which are included in Essentia Health's annual report posted on Essentia Health's web site

ldentifier	Return Reference	Explanation
Form 990, Part XI, Line 9		Other Changes in Net Assets The total amount of other changes in net assets includes. Net Asset transfers with related organizations, reallocated Balance Sheet items transferred to align with organizational structure (\$10,864) Net Asset transfers with related organizations, reallocated Income Statement items transferred to align with organizational structure (\$2,573,429) Other Net Asset Adjustment \$1,611 Total (\$2,582,682)

SCHEDULE R Related Ord

(Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2012

DLN: 93493120006224

Open to Public

pen to Public Inspection

Name, address, and EIN (if applicable) of disregarded entity (a) (b) (c) (Legal domicile (state or foreign country) (d) (e) (f) Total income or foreign country) (n) (n) (n) (n) (n) (n) (n) (ame of the organization novis Health LLC 26-1175213						ation number		
Name, address, and EIR (if applyable) of disregarded entity Primary activity Legal domade (state of Foreign country) Primary activity Legal domade (state of Foreign country) In a country of Foreign country of Foreign country In a coun	Part I Identification of Disregarded Entities (Complete	e if the organizatio	n answered "Yes" t	o Form 990, Par		213			
or more related tax-exempt organizations during the tax year.) (a) Name, address, and EIN of related organization Pmany activity Legal domicile (state of foreign country) See Additional Data Table See Addi	(a)	(b)	(c) Legal domicile (state	(d)	(e)	Direct controlling			
or more related tax-exempt organizations during the tax year.) (a) Name, address, and EIN of related organization Pmany activity Legal domicile (state of foreign country) See Additional Data Table See Addi									
or more related tax-exempt organizations during the tax year.) (a) Name, address, and EIN of related organization Pmany activity Legal domicile (state of foreign country) See Additional Data Table See Addi									
or more related tax-exempt organizations during the tax year.) (a) Name, address, and EIN of related organization Pmany activity Legal domicile (state of foreign country) See Additional Data Table See Addi									
or more related tax-exempt organizations during the tax year.) (a) Name, address, and EIN of related organization Pmany activity Legal domicile (state of foreign country) See Additional Data Table See Addi									
Name, address, and EIN of related organization Primary activity Legal domicile (state or foreign country) From regin country) See Additional Data Table See Additional Data Table Exempt Code section Public charity status (if section 501(c)(3)) Prince controlling Section 512(t) (3) controlling entity Test No T	Part II Identification of Related Tax-Exempt Organiza or more related tax-exempt organizations during the	tions (Complete i tax year.)	f the organization a	answered "Yes" t	o Form 990, F	art IV,	line 34 because i	t had o	ne
See Additional Data Table			Legal domicile (state		n Public charity		Direct controlling	Section (13) co en	n 512(t ontrolle itity?
	See Additional Data Table							Yes	No
For Description Act Notice are the Instructions for Form 900								<u> </u>	
For Department Parties are the Instructions for Form 000									
For Department Poduction Act Notice are the Instructions for Form 000									
			C + N - 524	257			61.11.875		1012

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990,	Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.)		

because it had one of more related organizations dediced us a partite ship during the tax years,												
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	allocations?		tionate Code V—UBI		j) eral or aging ener?	(k) Percentage ownership
				'			Yes	No		Yes	No	1
(1) PMC-Gateway Imaging LLC 109 Court Ave S Sandstone, MN 55072 26-1634764	Imaging ServiCES	MN	NA	N/A	0	0			0			0 %

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

ine 34 because it had one of more related organizations treated as a corporation of trust during the tax year.)										
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section (b)(i contro entit	1512 13) olled y?	
								Yes	No	
(1) East Range Clinics Ltd	Clinics		NA	C corp	0	0	0 %	Yes		
910 6th Ave N Virginia, MN 55792 41-0909915		MN								
(2) Essentia Health Insurance Services SPC	Insurance	CJ	NA	Foreign Corp	0	0	0 %	Yes		
94 Solaris Ave PO Box 69 Grand Cayman, Cayman Islands KY1-1102 CJ 000000000										

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No			
1 D	ring the tax year, did the orgranization engage in any of the following transactions with one or more rela	ated organizations li	sted in Parts II-IV?							
а	a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity									
b	b Gift, grant, or capital contribution to related organization(s)									
c	c Gift, grant, or capital contribution from related organization(s)									
d	Loans or loan guarantees to or for related organization(s)				1d		No			
e	Loans or loan guarantees by related organization(s)				1e		No			
f	Dividends from related organization(s)				1f					
g	Sale of assets to related organization(s)				1g		No			
h	Purchase of assets from related organization(s)				1h		No			
i	Exchange of assets with related organization(s)				1i	Yes				
i	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes				
-										
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes				
	Performance of services or membership or fundraising solicitations for related organization(s)									
	m Performance of services or membership or fundraising solicitations by related organization(s)									
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
	Sharing of paid employees with related organization(s)									
D	Reimbursement paid to related organization(s) for expenses				1p	Yes				
q	Reimbursement paid by related organization(s) for expenses				1q	Yes				
·										
r	Other transfer of cash or property to related organization(s)				1r	Yes				
	Other transfer of cash or property from related organization(s)				1s	Yes				
_	o their station of property from relation of game attention				ш					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete tl	his line, including co	vered relationships	and transaction thresholds						
	(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount ir	nvolved				
ee A	ditional Data Table									

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				•	,		Ī	
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	,	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Part VII Supplemental Information

THE DULUTH CLINIC LTD

142,920 actual costs

Page **5**

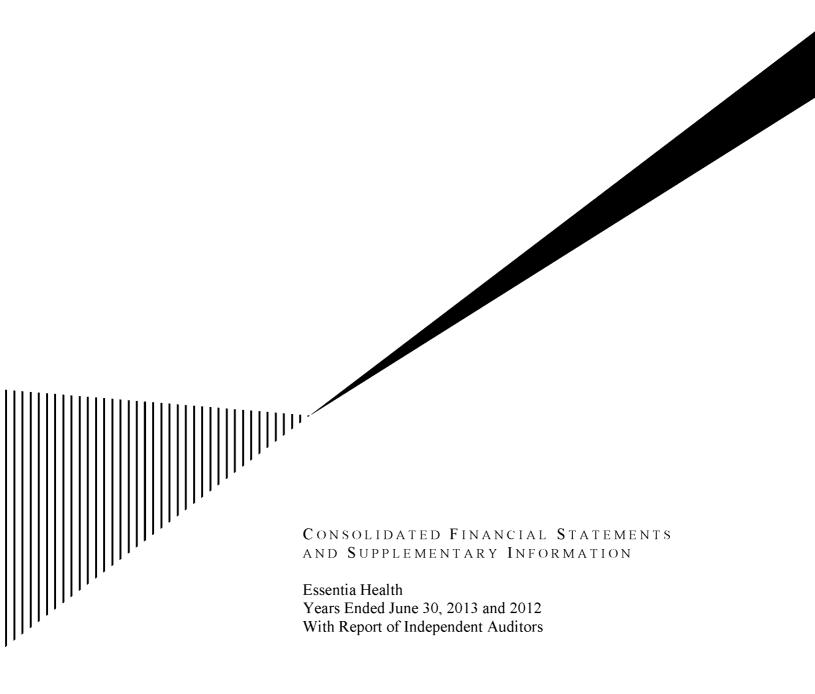
Software ID: Software Version:

EIN: 26-1175213

Name: Innovis Health LLC

Schedule R (Form 990) 2012

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)										
Ident if ier	Return Reference	Explanation								
FORM 990, SCHEDULE R, PART II, COLUMN (A) Name The following Essentia Health entities have a doing business as name Legal Name, Doing Business As Name Brainerd Lakes Integrated Health System, Essentia Health Central Brainerd Medical Center, Inc., Essentia Health Brainerd Specialty Clinic Bridges Medical Center, Essentia Health Ada Deer River Healthcare Center, Inc., Essentia Health Deer River First Care Medical Services, Essentia Health Fosston Graceville Health Center, Essentia Health Holy Trinity Hospital Innovis Health, LLC, Essentia Health West Midwest Medical Equipment & Supply Inc., Essentia Health Medical Equipment and Supplies Northern Pines Medical Center, Essentia Health Northern Pines Pine Medical Center, Essentia Health Sandstone Polinsky Medical Rehabilitation Center, Essentia Health Polinsky Medical Rehabilitation Center SMDC Medical Center, Essentia Health Duluth St. Joseph's Medical Center, Essentia Health St. Mary's Duluth Clinic Health System, Essentia Health East St. Mary's Hospital of Superior, Essentia Health St. Mary's Hospital-Superior St. Mary's Medical Center, Essentia Health St. Mary's Medical Center St. Mary's Regional Health Center, Essentia Health St. Mary's-Detroit Lakes										
> Form 990), Schedule	R, Part V - Transactions With Related Organizations								
		(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved					
BRIDGES	MEDICAL CEN	ITER	Q	1,146,475	Actual costs					
BRAINER	D MEDICAL CE	INTER	Р	237,600	Actual costs					
ESSENTIA	A HEALTH		С	88,964	Actual costs					
ESSENTIA	A HEALTH		М	12,198,254	Actual costs					
ESSENTIA	A HEALTH		р	6,462,729	Actual costs					
ESSENTIA	A HEALTH		Q	4,264,450	Actual costs					
ESSENTI	A HEALTH		R	326,485	Actual costs					
ESSENTIA	A HEALTH		S	190,941	actual costs					
ESSENTI	A HEALTH FOU	INDATION	В	346,374	Actual costs					
ESSENTI	A HEALTH FOU	INDATION	С	85,455	actual costs					
ESSENTI	A INSTITUTE (OF RURAL HEALTH	Q	99,451	actual costs					
ESSENTI	A INSTITUTE (OF RURAL HEALTH	R	1,107,698	actual costs					
FIRST CA	RE MEDICAL S	BERVICES	Q	3,622,494	actual costs					
GRACEVI	ILLE HEALTH C	ENTER	Q	1,090,249	actual costs					
STJOSEP	H'S MEDICAL (CENTER	Q	58,341	actual costs					
SMDC ME	DICAL CENTE	R	0	65,161	actual costs					
SMDC ME	DICAL CENTE	R	Р	3,330,410	actual costs					
SMDC ME	DICAL CENTE	R	Q	92,487	actual costs					
STMARY'S	S MEDICAL CE	NTER	Р	922,607	actual costs					
STMARY'S	S REGIONAL H	EALTH CENTER	I	100,400	actual costs					
STMARY'S	S REGIONAL H	EALTH CENTER	J	235,490	actual costs					
STMARY'S	S REGIONAL H	EALTH CENTER	Р	306,935	actual costs					
STMARY'	S REGIONAL H	EALTH CENTER	Q	19,629,831	actual costs					



Ernst & Young LLP



Essentia Health

Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2013 and 2012

Contents

Report of Independent Auditors	1
Consolidated Financial Statements	
Consolidated Balance Sheets	3
Consolidated Statements of Operations and Changes in Net Assets	5
Consolidated Statements of Cash Flows	7
Notes to Consolidated Financial Statements	8
Supplementary Information	
Report of Independent Auditors on Supplementary Information	41
Schedule of Community Service and Charity Care Provided (Unaudited)	42



Ernst & Young LLP Suite 1400 220 South Sixth Street Minneapolis, MN 55402-4509

Tel +16123431000 Fax +16123391726

www ey com

Report of Independent Auditors

The Board of Directors Essentia Health

We have audited the accompanying consolidated financial statements of Essentia Health, which comprise the consolidated balance sheets as of June 30, 2013 and 2012, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with US generally accepted accounting principles, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

1305-1086132

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Essentia Health at June 30, 2013 and 2012, and the consolidated results of its operations and changes in net assets and its cash flows for the years then ended, in conformity with U S generally accepted accounting principles

Ernst + Young LLP

October 2, 2013

Consolidated Balance Sheets

(Dollars in Thousands)

	June 30				
	2013			2012	
Assets					
Current assets					
Cash and cash equivalents	\$	99,387	\$	75,696	
Short-term investments		17,821		11,231	
Current portion of assets whose use is limited		16,249		26,142	
Patient accounts receivable, less allowances for uncollectible accounts of \$62,026 and \$50,702 at June 30, 2013					
and 2012, respectively (Note 4)		216,140		225,979	
Prepaid expenses and other receivables		34,523		30,262	
Inventories		34,825		28,354	
Total current assets		418,945		397,664	
Assets whose use is limited, less current portion (Note 5)					
Funds designated by Board		550,880		422,695	
Funds held by trustee		3,951		3,566	
Funds held under self-insurance program		35,655		36,508	
Other		64,119		51,523	
		654,605		514,292	
Property and equipment, net (Note 7)		619,867		591,094	
Investments and other non-current assets, net (Note 8)		121,942		126,735	
Total assets	\$ 1	,815,359	\$	1,629,785	

	June 30			
	2013	2012		
Liabilities and net assets				
Current liabilities				
Accounts payable	\$ 39,466	\$ 39,559		
Payable to third-party payors	12,823	12,822		
Accrued liabilities				
Salaries, wages, and benefits	143,721	123,336		
Interest	9,118	3 7,265		
Current portion of long-term debt (Note 9)	16,410	17,052		
Other	13,654	14,424		
Total current liabilities	235,192	214,458		
Long-term debt (Note 9)	562,535	5 502,072		
Professional, pension, and other non-current liabilities				
(Notes 11 and 12)	216,290	215,056		
Total liabilities	1,014,017	931,586		
Net assets				
Unrestricted	788,171	681,818		
Temporarily restricted	11,694	15,505		
Permanently restricted	1,477	876		
Total net assets	801,342	698,199		
Total liabilities and net assets	\$ 1,815,359	\$ 1,629,785		

See accompanying notes.

Consolidated Statements of Operations and Changes in Net Assets (Dollars in Thousands)

	Year Ended June 30 2013 2012		
Unrestricted revenue			
Patient service revenue (Note 4)	\$ 1,658,319	\$ 1,543,349	
Provision for bad debts (Note 4)	(81,546)	(72,192)	
Net patient service revenue	1,576,773	1,471,157	
Other operating revenue	71,678	75,082	
Total unrestricted revenue	1,648,451	1,546,239	
Expenses (Note 14)			
Salaries, wages, and related benefits	1,015,296	952,962	
Professional fees	31,580	25,504	
Supplies	244,086	235,273	
Purchased services	63,067	64,927	
Professional liability and general insurance	16,656	8,545	
Utilities	19,304	17,518	
Repairs and maintenance	35,070	30,057	
Depreciation and amortization	75,520	67,571	
Interest	22,731	21,341	
Other	94,393	89,662	
Total expenses	1,617,703	1,513,360	
Income from operations before nonrecurring costs	30,748	32,879	
Nonrecurring costs	1,338		
Income from operations	29,410	32,879	
Non-operating gains (losses), net			
Investment income on funds designated by Board	6,962	5,931	
Net realized gains	23,436	8	
Net change in unrealized gains and losses on trading securities	14,114	(18,534)	
Gain (loss) on disposal of property, net	133	(520)	
Gain (loss) on swap agreements	3,949	(11,770)	
Gain on affiliation	10,767	_	
Other, net	4,510	6,272	
Total non-operating gains (losses), net	63,871	(18,613)	
Excess of revenue and gains over expenses and losses	93,281	14,266	

	Year Ended June 30 2013 2012			une 30 2012
Unrestricted net assets				
Excess of revenue and gains over expenses and losses	\$	93,281	\$	14,266
Net change in unrealized gains and losses on other-than-	~	>0,201	Ψ	1 1,200
trading securities		(1)		(46)
Pension and other postretirement liability adjustments		9,167		(46,350)
Other, net		3,906		2,068
		106,353		(30,062)
Discontinued operations		100,000		(50,002)
Decrease in net assets of discontinued operations		_		(1,400)
Loss on disposal of discontinued operations		_		(4,439)
Doss on disposal of discontinued operations				(5,839)
Increase (decrease) in unrestricted net assets		106,353		(35,901)
Temporarily restricted net assets				
Contributions		1,892		2,515
		(5,703)		·
Net assets released from restrictions and other changes, net				(2,846)
Decrease in temporarily restricted net assets		(3,811)		(331)
Permanently restricted net assets				
Contributions and other changes, net		601		167
Total increase (decrease) in net assets		103,143		(36,065)
Net assets at beginning of year		698,199		734,264
Net assets at end of year	<u> </u>	801,342	\$	698,199
Their assers are ond of year	-	001,572	Ψ	070,177

See accompanying notes.

Consolidated Statements of Cash Flows

(Dollars in Thousands)

	Year Ended June 30 2013 201			ine 30 2012
Operating activities				
Increase (decrease) in net assets	\$	103,143	\$	(36,065)
Adjustments to reconcile increase (decrease) in net assets to net cash				
provided by operating activities				
Depreciation and amortization		75,520		67,571
Provision for uncollectible accounts		81,546		72,192
(Gain) loss on swap agreements		(3,949)		11,770
Share of joint ventures and related organizations' net income, net		(5,674)		(5,501)
Net change in unrealized gains and losses on other-than-trading securities		1		46
Net change in unrealized gains and losses on trading securities		(14,114)		18,534
Pension and other postretirement liability adjustments		(9,167)		46,350
Restricted contributions and investment income		(1,892)		(2.515)
Gain on affiliation		(5,144)		_
Loss on disposal of discontinued operations		_		4,478
Changes in assets and liabilities		(55.505)		(61.056)
Patient accounts receivable		(62,202)		(61,056)
Accounts payable and accrued liabilities		13,975		(12,336)
Professional, pension, and other non-current liabilities		10,175		5,882
Other		(10,618)		(8,391)
Net cash provided by operating activities		171,600		100,959
Investing activities				
Purchase of property and equipment, net		(86,987)		(77,291)
Change in investments in joint ventures and related organizations, net		4,461		4,417
Purchase of trading securities, net		(117,253)		(12,159)
Purchase of securities and assets whose use is limited classified as				
other-than-trading, net		(480)		(5,242)
Net cash used in investing activities		(200,259)		(90,275)
Financing activities				
Proceeds from issuance and borrowings of long-term debt		173,265		10,010
Principal payments on long-term debt		(122,422)		(22,179)
(Decrease) increase in funds held by trustee		(385)		188
Restricted contributions and investment income		1,892		2,515
Net cash provided by (used in) financing activities		52,350		(9,466)
Net increase in cash and cash equivalents		23,691		1.218
Cash and cash equivalents at beginning of year		75,696		74,478
Cash and cash equivalents at end of year	<u>\$</u>	99,387	\$	75,696
Supplemental disclosure of cash flow information				
Interest paid, net of capitalized interest	\$	21,298	\$	22,523

See accompanying notes

Notes to Consolidated Financial Statements (Dollars in Thousands)

June 30, 2013

1. Organization

Essentia Health (Essentia), a Minnesota nonprofit corporation headquartered in Duluth, Minnesota, is an integrated health system serving patients in Minnesota, Wisconsin, North Dakota, and Idaho

Essentia is the parent company of the following tax-exempt entities

- St Mary's Duluth Clinic Health System (operating as Essentia Health East (EH East)) in Duluth, Minnesota
- Brainerd Lakes Integrated Health System (operating as Essentia Health Central (EH Central)) in Brainerd, Minnesota
- Innovis Health LLC (operating as Essentia Health West (EH West)) in Fargo, North Dakota
- Critical Access Group (CAG), formerly known as Essentia Community Hospitals & Clinics (ECHC)
- Essentia Institute of Rural Health (EIRH)
- Essentia Health Insurance Services (EHIS), a Cayman-based captive insurance company
- Essentia Health Foundation (EHF), a merger of Innovis Health Foundation, SMDC Foundation, and ECHC Foundation, effective July 1, 2011

Many Essentia entities have adopted an operating name as part of a system-wide rebranding strategy using the Essentia brand

Essentia is a regional leader in the development and advancement of business, clinical, and financial models for the delivery of high-quality and cost-effective health care Essentia provides integrated health care delivery through its physician group practices, ambulatory and out-patient centers, acute care hospitals (including tertiary referral centers), and community, rural, and critical access hospitals

Essentia has been determined to qualify as a tax-exempt charitable, educational, and scientific organization under Section 501(c)(3) of the Internal Revenue Code (the Code) and also has been determined to be exempt from state income tax under Minnesota Statute 290 05, Subdivision 2

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

1. Organization (continued)

EH East directly or indirectly controls the following tax-exempt entities

Legal Entity	Operating Name, If Applicable	Location
St Mary's Medical Center	Essentia Health St Mary 's Medical Center	Duluth, Minnesota
The Duluth Clinic, Ltd	N/A	Duluth, Minnesota
SMDC Medical Center	Essentia Health Duluth	Duluth, Minnesota
Nat G Polinsky Memorial Rehabilitation Center, Inc	Essentia Health Polinsky Medical Rehabilitation Center	Duluth, Minnesota
Midwest Medical Equipment and Supplies, Inc	Essentia Health Medical Equipment & Supplies	Duluth, Minnesota
Northern Pines Medical Center	Essentia Health Northern Pines	Aurora, Minnesota
Pine Medical Center	Essentia Health Sandstone	Sandstone, Minnesota
St Mary 's Hospital of Superior	Essentia Health St Mary`s Hospital – Superior	Superior, Wisconsin
Deer River Healthcare Center, Inc (since September 2012)	Essentia Health – Deer River	Deer River, Minnesota
Essentia Health Virginia, LLC (since January 2013)	Essentia Health – Virginia	Virginia, Minnesota

EH Central is the sole corporate member of the following tax-exempt entities

Legal Entity	Operating Name	Location
St Joseph's Medical Center	Essentia Health St Joseph's Medical Center	Brainerd, Minnesota
Brainerd Medical Center, Inc	Essentia Health Brainerd Specialty Clinic	Brainerd, Minnesota

EH West is the sole member of the following tax-exempt entities

Legal Entity	Operating Name, If Applicable	Location
St Mary 's Regional Health Center	Essentia Health St Mary 's – Detroit Lakes	Detroit Lakes, Minnesota
St Mary's Innovis Health	N/A	Detroit Lakes, Minnesota
Bridges Medical Center	Essentia Health Ada	Ada, Minnesota
First Care Medical Services	Essentia Health Fosston	Fosston, Minnesota
Graceville Health Center	Essentia Health Holy Trinity Hospital	Graceville, Minnesota

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

1. Organization (continued)

CAG is the sole corporate member of the following tax-exempt entities

Operating Name	Location
Minnesota Valley Health Center	Le Sueur, Minnesota
Clearwater Valley Hospital and Clinics	Orofino, Idaho
St Mary's Hospital	Cottonwood, Idaho
St Benedict's Family Medical Center (through October 1, 2011)	Jerome, Idaho

In September 2012, Essentia affiliated with Deer River Healthcare Center, Inc (Deer River), a nonprofit health care system located in Deer River, Minnesota Included in Essentia's 2013 consolidated statement of operations and changes in net assets is the gain on affiliation (reported as a non-operating gain) and Deer River's results of operations subsequent to the date of affiliation Deer River's assets and liabilities are included at fair value as of the date of affiliation in Essentia's consolidated balance sheet

Effective October 1, 2011, Essentia Health agreed to transfer ownership of St Benedict's Family Medical Center (SBFMC) to St Luke's Health System, an unrelated entity For the year ended June 30, 2012, the loss on disposal of SBFMC of \$4,439 and SBFMC's loss prior to its transfer of \$1,400 are included in discontinued operations

In addition to their membership rights, Essentia and Benedictine Sisters Benevolent Association (BSBA), a sponsor of Essentia's Catholic hospitals, have retained various reserved powers over Essentia's hospitals

Essentia's investments in joint ventures and related organizations are accounted for under the equity method and recorded in investments and other non-current assets in the consolidated balance sheets as follows

	June 30		
	2013		2012
Benedictine Health System	\$	58,533 \$	58,533
St Francis Regional Medical Center		32,044	30,203
Rainy Lake Medical Center		832	1,166
Brainerd Lakes Surgery Center		1,225	1,143
Other joint ventures		893	905
	\$	93,527 \$	91,950

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

1. Organization (continued)

Essentia's share of net income (loss) on its investments in joint ventures and related organizations is included in excess of revenue and gains over expenses and losses in the accompanying consolidated statements of operations and changes in net assets as follows

	Year Ended June 30		
	 2013		2012
Other operating revenue	\$ 1,084	\$	1,153
Non-operating gains, net	 4,590		4,348
	\$ 5,674	\$	5,501

In accordance with a reorganization agreement between Benedictine Health System (BHS) and Essentia effective December 31, 2007, upon any subsequent dissolution or sale of BHS or any of BHS' subsidiaries, Essentia would be entitled to receive the net proceeds of the dissolved or sold entity up to BHS' net asset value as of December 31, 2007 As a result, Essentia has recorded a \$58,533 investment in BHS at June 30, 2013 and 2012

The following is a summary of the combined operating results and balance sheet information of the joint ventures and related organizations as of and for the years ended June 30

	2013		2012	
Total revenue	\$	420,554	\$ 403,209	
Excess of revenue and gains over expenses		18,081	16,010	
Total assets		547,945	516,517	
Net assets		214,110	205,632	

2. Summary of Significant Accounting Policies

Basis of Presentation

The consolidated financial statements represent the consolidated financial position, results of operations, and cash flows of Essentia All significant interaffiliate accounts and transactions have been eliminated in consolidation

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Summary of Significant Accounting Policies (continued)

Use of Estimates

The preparation of financial statements in conformity with U S generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the amounts reported in these consolidated financial statements and accompanying notes Estimates also affect the reported amounts of revenue and expenses during the reporting period Although estimates are considered to be fairly stated at the time that the estimates were made, actual results could differ from those estimates

Cash and Cash Equivalents

Cash and cash equivalents include currency on hand, demand deposits with banks or other financial institutions, and short-term investments with maturities of 90 days or less from the date of purchase Cash deposits are federally insured in limited amounts

Short-Term Investments

Short-term investments are stated at fair value and include corporate bonds and notes with maturities of one year or less from the date of purchase, certificates of deposit, and certain mutual funds Short-term investments are available to meet Essentia's operating cash requirements

Accounts Receivable

Accounts receivable are stated at net realizable value. The allowance for uncollectible accounts is based upon management's ongoing assessment of historical and expected net collections for each major payor source considering historical business and economic conditions, trends in health care coverage, and other collection indicators. For receivables associated with services provided to patients who have third-party insurance coverage (including copayment and deductible amounts from patients), Essentia analyzes contractually due amounts and provides an allowance for contractual adjustments and a provision for uncollectible accounts. For receivables associated with private-pay patients, Essentia records a significant provision for uncollectible accounts in the period of service on the basis of its historical experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Summary of Significant Accounting Policies (continued)

Essentia follows established guidelines for placing certain past-due patient balances with collection agencies, subject to certain restrictions on collection efforts as determined by Essentia Accounts are written off when all reasonable internal and external collection efforts have been performed. These adjustments are accrued on an estimated basis and are revised as needed in future periods. The allowance for uncollectible accounts as a percentage of accounts receivable has increased from 22% for the year ended June 30, 2012 to 29% for the year ended June 30, 2013, consistent with industry trends

Inventories

Inventories, including drugs and supplies, are stated at the lower of cost (principally on the first-in, first-out basis) or market

Assets Whose Use Is Limited

Assets whose use is limited are composed primarily of investments held for trading, which are stated at fair value, and include assets designated by the Board of Directors (over which the Board retains control and may, at its discretion, subsequently use for other purposes) for future capital improvements and retirement of debt, investments of EHIS, which was formed as a professional liability funding arrangement, assets held by trustees under indenture agreements for construction and debt service payments, and other assets, which consist of donor-restricted assets provided on behalf of certain members of Essentia

Investment income earned on funds held by the bond trustee is reported as other operating revenue since the interest expense on the related bonds is reported as an operating expense All other investment income (including realized gains and losses on investments, interest, dividends, declines in value determined to be other than temporary, and net change in unrealized gains and losses on trading securities) is reported as non-operating income, other than changes in unrealized gains and losses on other-than-trading securities that are determined to be temporary, which are reported as other changes in unrestricted net assets Realized gains and losses are determined using the specific identification method

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Summary of Significant Accounting Policies (continued)

Essentia reviews its other-than-trading securities for impairment conditions, which could indicate that an other-than-temporary decline in market value has occurred In conducting this review, management considers numerous factors, which include specific information pertaining to an individual company or a particular industry, general market conditions that reflect prospects for the economy as a whole, and the ability and intent to hold the securities until recovery. The carrying value of investments is reduced to its estimated realizable value if a decline in fair value is considered to be other than temporary. The gross unrealized gains from other-than-trading securities at June 30, 2013, were \$122. There were no unrealized losses. At June 30, 2012, gross unrealized gains and losses from other-than-trading securities were \$4 and \$71, respectively. Based on management's analysis, no other-than-temporary loss was recognized during the years ended June 30, 2013 and 2012.

Net unrealized gains on trading securities held at June 30, 2013 and 2012, were \$31,829 and \$17,715, respectively

Derivative Financial Instruments

Essentia uses interest-rate, constant-maturity, fixed-payer, and basis-swap instruments (see Note 9) as part of a risk management strategy to manage exposure to fluctuations in interest rates and to manage the overall cost of its debt Derivatives are used to hedge identified and approved exposures and are not used for speculative purposes

All derivatives are recognized as either assets or liabilities and are measured at fair value Essentia uses pricing models for various types of derivative instruments that take into account the present value of estimated future cash flows. None of the swaps has been designated as a hedge Accordingly, all changes in the fair values of the swaps and the net difference between interest received and paid are reported as non-operating gains or losses in the consolidated statements of operations and changes in net assets

Property and Equipment

Property and equipment are stated at cost, if purchased, or at fair market value on the date received, if donated, less accumulated depreciation and amortization Depreciation is provided on a straight-line basis over estimated useful lives but not for a term in excess of the associated ground leases, if any

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Summary of Significant Accounting Policies (continued)

Maintenance and repairs are charged to expense as incurred Major improvements that extend the useful life of the related item are capitalized and depreciated. The cost and accumulated depreciation of property and equipment retired or disposed of are removed from the related accounts, and any residual value after considering proceeds is charged or credited to income

Intangible Assets

Identifiable intangible assets are amortized on a straight-line basis over a range of 15 to 40 years based on the expected useful lives Deferred financing costs, consisting primarily of underwriting fees and discounts, credit enhancement fees, and legal fees, are amortized using the interest method over the period that the obligation is outstanding

Asset Impairment

Essentia periodically evaluates whether events and circumstances have occurred that may affect the estimated useful life or recoverability of the net book value of property and equipment and the unamortized excess cost over net assets acquired. If such events or circumstances indicate that the carrying amounts may not be recoverable, an impairment loss is recorded based on an undiscounted cash flow analysis

Insurance

The provision for estimated self-insured general and professional liability claims includes estimates of the undiscounted ultimate costs for both reported claims and claims incurred but not reported (IBNR) Most of Essentia's members are self-insured for workers' compensation claims, and the estimated liability is discounted

Costs of Borrowing

Interest incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets For the years ended June 30, 2013 and 2012, capitalized interest totaled \$224 and \$1,060, respectively

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Summary of Significant Accounting Policies (continued)

Charity and Uncompensated Care

Essentia provides health care services to patients who meet certain criteria under its charity care policies without charge or at amounts less than established rates Since Essentia does not pursue collection of these amounts, they are not reported as revenue

EHR Incentive Payments

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid incentive payments beginning in calendar year 2011 for eligible hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology Essentia adopted the gain contingency model to recognize Medicare and Medicaid EHR incentive payments as revenue EHR incentive payments are recognized as other operating revenue when attestation that the EHR meaningful use criteria for the required period of time has been completed and fully demonstrated

Essentia recognized EHR revenue of \$14,337 (consisting of Medicare revenue of \$10,036 and Medicaid revenue of \$4,301) and \$19,917 (consisting of Medicare revenue of \$15,466 and Medicaid revenue of \$4,451) during the years ended June 30, 2013 and 2012, respectively, of which \$1,076 and \$7,591 was receivable at June 30, 2013 and 2012, respectively

Essentia's attestation of compliance with the meaningful use criteria is subject to audit by the federal government or its designee. In addition, Medicare EHR incentive payments received are subject to retrospective adjustment upon final settlement of the applicable cost report from which payment amounts were determined.

Excess of Revenue and Gains Over Expenses and Losses

The consolidated statements of operations and changes in net assets include excess of revenue and gains over expenses and losses Changes in unrestricted net assets, which are excluded from excess of revenue and gains over expenses and losses, include unrealized gains and losses on other-than-trading securities that are determined to be temporary, and pension and other postretirement liability adjustments

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Summary of Significant Accounting Policies (continued)

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to Essentia are reported at fair value at the date the promise is received Conditional promises and indications of intentions to give are reported at fair value at the date the conditions are met

Gifts are reported as temporarily restricted net assets if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction is fulfilled, temporarily restricted net assets are reclassified to other operating income or to an increase in unrestricted net assets in the consolidated statements of operations and changes in net assets depending on whether the donor's restriction was for the purchase of property and equipment or for research and education, respectively. Donor-restricted contributions whose restrictions are met within the same year as received are included directly in operating income or in increase in unrestricted net assets in the accompanying consolidated financial statements

Permanently restricted net assets are held in perpetuity

Deferred Taxes

Essentia records a valuation allowance for deferred tax assets when it is more likely than not that some portion of the deferred tax assets will not be realized. The ultimate realization of these deferred tax assets depends on the ability of the taxable affiliates to generate sufficient taxable income in the future.

Reclassifications

Certain prior year amounts in the consolidated financial statements have been reclassified to conform to the 2013 presentation. These reclassifications had no effect on the change in net assets or net assets as previously reported.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Summary of Significant Accounting Policies (continued)

Adoption of New Accounting Standard

Effective July 1, 2012, Essentia adopted Accounting Standards Updated (ASU) 2011-04, Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs, which was issued by the Financial Accounting Standards Board in May 2011 The amendments in ASU 2011-04 result in common fair value measurement and disclosure requirements in GAAP and International Financial Reporting Standards (IFRSs) The guidance also changes the wording used to describe many of the requirements in GAAP for measuring fair value and for disclosing information about fair value measurements The adoption of this guidance did not have a material impact on the consolidated financial statements

3. Service to the Community

In the furtherance of its charitable purpose, Essentia provides a wide variety of benefits to the communities it serves, including offering various community-based social service programs, such as free clinics, health screenings, in-home caregiver services, social service and support counseling for patients and families, pastoral care, crisis intervention, transportation to and from the health care campuses, and the donation of space for use by community groups

In addition, a large number of health-related educational programs are provided for the benefit of the community, including health enhancements and wellness, classes on specific medical conditions, unreimbursed costs of medical education, telephone information services, and costs related to programs designed to improve the general health status of the community

Essentia also provides medical care without charge or at a reduced cost primarily through (a) services provided at no charge to the uninsured and (b) services provided to patients expressing a willingness to pay but who are determined to be unable to pay because of socioeconomic factors. The cost of providing charity care is measured by applying an overall cost to charge ratio to the charges incurred. Total cost includes salaries, wages and related benefits, professional fees, supplies, purchased services, repairs and maintenance, and general and administrative expenses. Charity care provided was approximately \$13,400 and \$10,600 for the years ended June 30, 2013 and 2012, respectively

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

4. Net Patient Revenue

Patient service revenue, net of contractual allowances and discounts (but before bad debt), is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered and includes estimated retroactive revenue adjustments due to future audits, reviews, and investigations Differences between amounts originally recorded and finally settled are included in operations in the year in which the differences become known Certain reimbursement arrangements are subject to retroactive audits and adjustments

Essentia derives patient revenue primarily from patients covered under the Medicare and Medicaid programs and agreements with commercial insurers and managed care organizations as well as from private-pay patients. The basis for payment under agreements with commercial insurers and managed care organizations includes prospectively determined rates, discounts from established charges, and allowable cost

Essentia provides care to patients under the Medicare and Medicaid programs and contractual arrangements with other third-party payors. The Medicare and Medicaid programs pay for inpatient and most outpatient services at predetermined rates under a prospective payment system.

Essentia has contracted with Blue Cross and Blue Shield of Minnesota, Wisconsin, and North Dakota (collectively, BCBS) to provide patient care to its members and is reimbursed based on negotiated rates

Essentia has negotiated "total cost-of-care" payor contracts with various health plan payors Under these agreements, Essentia receives a portion of the savings achieved in providing care to enrollees who are attributed to Essentia Attribution to Essentia is based on receiving the majority of care from Essentia providers Some of the contracts also have incentives related to the quality of care delivered

Essentia utilizes a process to identify and appeal settlements by Medicare and other payors Additional reimbursement is recorded in the year the appeal is successful During the years ended June 30, 2013 and 2012, additional revenue due to successful appeals and cost report settlements amounted to approximately \$10,100 and \$8,300, respectively

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

4. Net Patient Revenue (continued)

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. While management believes that Essentia is in material compliance with fraud and abuse laws and regulations, as well as other applicable government laws and regulations, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Changes in reimbursement from the Medicare program, including reduction of funding levels, could have an adverse effect on Essentia.

The mix of patient revenue from patients and third-party payors, net of contractual expense (but before bad debt), for the years ended June 30 is summarized below

		2013	%		2012	%
Medicare	\$	572,180	34%	\$	493,562	32%
	Þ	,		Ф	,	
Medicaid		194,016	12		162,371	11
BCBS		411,433	25		403,341	26
Private-pay, managed care, commercial						
insurance, and other payors		480,690	29		484,075	31
	\$ 1	,658,319	100%	\$]	1,543,349	100%

Net patient revenue is presented net of Medicare, Medicaid, managed care, and other third-party contractual adjustments of \$1,542,294 and \$1,457,687 for the years ended June 30, 2013 and 2012, respectively

Essentia grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors at June 30 consists of the following

	 2013		2012
Medicare	\$ 59,744	\$	63,347
Medicaid	22,778		24,168
BCBS	42,277		49,171
Private-pay, managed care, commercial insurance,			
and other payors	91,341		89,293
	\$ 216,140	\$	225,979
	 ·		

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

5. Investments and Assets Whose Use Is Limited

At June 30, assets whose use is limited consisted of and were limited for the following purposes

		2013		2012
Cash and cash equivalents	\$	34,550	\$	65,062
Domestic equity securities		131,772		105,421
International equity securities		32,609		41,676
Equity mutual funds		91,718		36,437
Debt security mutual funds		131,214		79,680
Corporate debt securities		15,352		19,726
Hedged funds		219,979		178,981
Other		13,660		13,451
	\$	670,854	\$	540,434
Fords designed the Desid	•	EE1 0E2	ď	402 141
Funds designated by Board	\$	551,253	\$	423,141
Funds held by trustee		7,010		9,630
Funds held under self-insurance program		42,918		42,207
Other		69,673		65,456
		670,854		540,434
Less current portion		16,249		26,142
Total non-current assets whose use is limited	\$	654,605	\$	514,292

Essentia invests in certain alternative investments, principally hedge funds and funds of hedge funds. These investments are accounted for using the equity method. At June 30, 2013 and 2012, Essentia's ownership percentage of alternative investments ranged from 0.03% to 9% and from 0.03% to 11%, respectively. Through these investments, Essentia may be indirectly involved in investment activities such as securities lending, short sales of securities, options, warrants, trading in futures and forward contracts, swap contracts, and other derivative products. Derivatives are used to maintain asset mix or adjust portfolio risk exposure. While these financial instruments may contain varying degrees of risk and have varying degrees of liquidity, mostly ranging from 60 days to 365 days, Essentia's risk is limited to its capital balance in each investment.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

5. Investments and Assets Whose Use Is Limited (continued)

Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of certain investments will occur in the near term and that such changes could materially affect the amounts reported in the consolidated financial statements subsequent to year-end

Investment return for the years ended June 30 consists of and was reported in the consolidated statements of operations and changes in net assets as follows

	2013	2012
Dividends and interest	\$ 10,450	\$ 9,778
Net realized gains	23,454	8
Net change in unrealized gains and losses on trading investments	14,114	(18,534)
Net change in unrealized gains and losses on other-than-	,	` ' '
trading investments	(1)	(46)
	48,017	(8,794)
Less investment expenses related to investment return	3,292	3,677
·	\$ 44,725	\$ (12,471)
Other operating revenue	\$ 196	\$ 170
Non-operating gains (losses)	44,512	(12,595)
Other changes in unrestricted net assets	(1)	(46)
Other changes in temporarily restricted net assets	18	
	\$ 44,725	\$ (12,471)

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

6. Fair Value of Financial Instruments

Financial instruments carried at fair value as of June 30, 2013, for each caption on the consolidated balance sheet, are analyzed by the fair value hierarchy as follows

		Level 1	Level 2	Level 3	Total ir Value
Assets					
Cash and cash equivalents	\$	99,387	\$ _	\$ -	\$ 99,387
Short-term investments					
Cash and cash equivalents		17,103	_	_	17,103
Other		610	108	_	718
Current assets whose use is limited, excluding alternative investments (hedged funds), which are accounted for on the equity method					
Cash and cash equivalents		10,642	_	_	10,642
Other		1,511	_	_	1,511
Assets whose use is limited, excluding alternative investments (hedged funds), which are accounted for on the equity method					
Cash and cash equivalents		23,907	_	_	23,907
Domestic equity securities		130,945	_	_	130,945
International equity securities		32,194	_	_	32,194
Equity mutual funds		91,564	_	_	91,564
Debt security mutual funds		131,100	_	_	131,100
Corporate debt securities		_	15,352	_	15,352
Other		7,304	6,356	_	13,660
Total assets valued at fair value	<u>\$</u>	546,267	\$ 21,816	<u>s</u> –	\$ 568,083
Liabilities					
Swap liabilities			\$ 	\$ 15,828	\$ 15,828

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

6. Fair Value of Financial Instruments (continued)

Financial instruments carried at fair value as of June 30, 2012, for each caption on the consolidated balance sheet, are analyzed by the fair value hierarchy as follows

	Level 1	Level 2	Level 3	F	Total air Value
Assets					
Cash and cash equivalents Short-term investments	\$ 75,696	\$ _	\$ -	\$	75,696
Cash and cash equivalents	10.501				10.501
Other	520	210	_		730
Current assets whose use is limited, excluding alternative investments (hedged funds), which are accounted for	320	210			750
on the equity method					
Cash and cash equivalents	21,194	_	_		21,194
Other	1,300	422	_		1,722
Assets whose use is limited, excluding alternative investments (hedged funds), which are accounted for on the equity method					
Cash and cash equivalents	43,868	_	_		43,868
Domestic equity securities	104,652	_	_		104,652
International equity securities	41,256	_	_		41,256
Equity mutual funds	36,437	_	_		36,437
Debt security mutual funds	79,569	_	_		79,569
Corporate debt securities	_	19,562	_		19,562
Other	5,638	7,555	_		13,193
Swap assets	 		3,278		3,278
Total assets valued at fair value	\$ 420,631	\$ 27,749	\$ 3,278	\$	451,658
Liabilities					
Swap liabilities	\$ 	\$ 	\$ 27,154	\$	27,154

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. The disclosure framework consists of a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

6. Fair Value of Financial Instruments (continued)

Essentia's valuation methodologies for assets and liabilities measured at fair value is as follows

- Fair value for Level 1 is based upon quoted market prices
- Fair value for Level 2 is based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets Inputs are obtained from various sources, including market participants, dealers, and brokers
- Fair value for Level 3 is based on unobservable market data, primarily credit valuation adjustments (CVAs) for derivative financial instruments. The fair value is determined by an independent third party utilizing a discounted cash flow methodology for valuing derivative financial instruments. The valuations reflect a credit spread adjustment to the London Interbank Offered Rate (LIBOR) swap curve in order to reflect CVAs for non-performance risk. The credit spread adjustment is derived from other comparably rated entities' bonds priced in the market. As of June 30, 2013 and 2012, Essentia's fair value of swaps included a CVA of \$1,703 and \$3,338, respectively

The methods described above may produce a fair value calculation that is not indicative of net realizable value or reflective of future fair values Furthermore, while Essentia believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

6. Fair Value of Financial Instruments (continued)

The following table is a rollforward of the consolidated balance sheet amounts for financial instruments classified by Essentia in Level 3 of the valuation hierarchy

	Swap Assets and Liabilities, Net			
Fair value at June 30, 2011	\$ (13,083)			
Realized and unrealized losses, net on swap agreements included				
in excess of revenue and gains over expenses and losses	(11,770)			
Settlements	977			
Fair value at June 30, 2012	(23,876)			
Realized and unrealized losses, net on swap agreements included				
in excess of revenue and gains over expenses and losses	3,949			
Settlements	4,099			
Fair value at June 30, 2013	\$ (15,828)			

Carrying amounts of cash and cash equivalents, patient accounts receivable, accounts payable, payable to third-party payors and accrued liabilities are reasonable estimates of fair value due to the short-term nature of these financial instruments

Fair value of fixed rate long-term debt (Level 2) is completed by a third party and based on quoted market prices for these issues or, where such prices are not available, the estimated present value of future cash flows, discounted at interest rates available at the reporting date to Essentia for new debt of similar type and remaining maturity At June 30, 2013 and 2012, the fair value of Essentia's long-term debt was approximately \$605,800 and \$551,300, respectively, compared with its carrying value of \$578,945 and \$519,123 Fair value of variable rate long-term debt (Level 2) approximated its carrying value at both June 30, 2013 and 2012

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

7. Property and Equipment

Property and equipment at June 30 are summarized as follows

	_	2013	2012
Land and land improvements	\$	38,384	\$ 35,388
Buildings and building improvements		724,444	694,309
Furniture and equipment		537,486	546,392
		1,300,314	1,276,089
Accumulated depreciation and amortization		(701,043)	(704,640)
		599,271	571,449
Construction-in-progress		20,596	19,645
	\$	619,867	\$ 591,094

In January 2009, Essentia incurred a financing obligation relating to a building completed and placed into service, resulting from agreements to lease a portion of a medical office building Since the transaction did not qualify for sale-leaseback treatment, the building is treated as a financing transaction The completed building cost of \$10,272 at June 30, 2013 and 2012, and the related other long-term liability of \$8,432 and \$8,849 at June 30, 2013 and 2012, respectively, are included in the accompanying consolidated balance sheets

8. Investments and Other Non-Current Assets

Investments and other non-current assets at June 30 are summarized as follows

	 2013	2012
Notes receivable	\$ 6,454	\$ 8,672
Investment in joint ventures and related organizations	93,527	93,120
Deferred financing costs, less accumulated amortization of \$5,072 in 2013 and \$4,362 in 2012	10,274	10,787
Intangible assets, less accumulated amortization of		
\$654 in 2013 and \$550 in 2012	1,606	1,710
Fair value of swap asset (Note 9)	_	3,278
Other	10,081	9,168
	\$ 121,942	\$ 126,735

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

9. Long-Term Debt

Long-term debt at June 30 consists of the following

	Annual Interest Rate	2013	2012
Essentia Obligated Group Revenue			
Bonds			
Senior Secured Notes, due through			
2035	3 99%	5 159,525 \$	_
Series 2011, due through 2015	4 75%	25,296	25,383
Series 2010, due through 2035	Variable rate	_	103,855
Series 2008, due through 2037	3 00% to 5 50%	231,211	231,457
Series 2008, due through 2040	4 90% to 5 10%	105,605	105,559
Other revenue bonds	2 00% to 5 57%	7,410	19,632
Other, primarily mortgages payable with annual principal payments through			
2051	Various _	49,898	33,238
Total debt		578,945	519,124
Less current portion	_	16,410	17,052
		562,535 \$	502,072

Essentia's Obligated Group consists of Essentia, CAG, EH East, Essentia Health St Mary's Medical Center, Essentia Health Duluth, The Duluth Clinic, Ltd, Essentia Health Polinsky Medical Rehabilitation Center, Essentia Health St Mary's Hospital – Superior, EH Central, Essentia Health St Joseph's Medical Center, Essentia Health Brainerd Specialty Clinic, Essentia Health St Mary's – Detroit Lakes, St Mary's Innovis Health, and EH West

Certain indebtedness of members of the Obligated Group and related entities is secured by notes issued under the Amended and Restated Master Trust Indenture, dated as of April 1, 1999 (the Master Trust Indenture (MTI)), and related documents, which require Obligated Group members to be jointly and severally obligated for the debt service on all obligations issued thereunder

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

9. Long-Term Debt (continued)

All Obligated Group members have pledged certain unrestricted receivables and certain passthrough obligations for payment of long-term indebtedness issued under the MTI No passthrough obligations were subject to the pledge as of June 30, 2013 Most of the non-Obligated Group's debt is secured by certain assets of the entity that have borrowed the proceeds from the debt issue

In February 2013, Essentia issued non-rated, taxable Senior Secured Notes in the amount of \$159,525 The outstanding Variable Rate Revenue Bonds, Series 2010, in the amount of \$101,305 and certain other revenue bonds totaling \$7,087 were refinanced As a result of the refinancing, Essentia recorded a non-operating loss of \$454

In March 2011, Essentia issued Revenue Bonds, Series 2011, in the amount of \$25,155 The bonds are subject to semiannual interest-only payments until February 2015, at which time the outstanding principal balance becomes due

In February 2010, Essentia restructured a portion of the outstanding Variable Rate Demand Revenue Bonds, Series 2008, which included converting \$234,195 of Series 2008A, Series 2008B, and Series 2008C-1 Variable Rate Demand Bonds to fixed rate bonds with annual interest rates ranging from 3 00% to 5 50%

A portion of the proceeds of various bond issuances and funds available under prior bond indentures that are deemed to be legally defeased have been deposited into escrow accounts and invested in certain U S government obligations, which will be sufficient to pay the principal and interest on refunded bonds

In June 2011, Essentia entered into a long-term master revolving line of credit with a bank under which it may borrow up to an aggregate of \$60,000. The annual interest rate is based on LIBOR plus an applicable margin (1 15% at June 30, 2013). The line of credit terminates in June 2014, at the option of the bank. The line of credit is secured by a note issued under the MTI and is an obligation of the Essentia Obligated Group. As of June 30, 2013, and 2012, there were no amounts outstanding under the line of credit.

Essentia has a revolving line of credit with a bank under which it may borrow up to an aggregate of \$30,000 There were no outstanding borrowings at June 30, 2013 and 2012

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

9. Long-Term Debt (continued)

The aggregate annual maturities of long-term debt, excluding the line of credit, for each of the five years subsequent to June 30, 2013, are as follows

2014	\$ 16,410
2015	41,810
2016	8,800
2017	26,279
2018	15,016

The MTI contains various covenants, including the requirement for the Essentia Obligated Group to maintain certain financial ratios, limit the incurrence of significant additional indebtedness, and limit transfers to non-Obligated Group members

The proceeds of bonds, which were placed in various trust funds to be used in accordance with the applicable indenture provisions, are as follows at June 30

	2013			2012		
Bond interest, principal, and construction funds	\$	3,108	\$	6,426		
Debt service reserve funds		3,902		3,204		
		7,010		9,630		
Less current portion		3,059		6,064		
Total long-term portion	\$	3,951	\$	3,566		

At June 30, 2013, the following is a summary of the outstanding positions under swap arrangements

Instrument Type	Notional Amount	Maturity Date	Rate Paid	Rate Received
Fixed-payer swaps Basis swaps		2032 to 2037 2030 to 2040	3 30% to 3 373% SIFMA	68% of 1-month LIBOR 68% of 1-month or 3-month LIBOR plus 0 105% to 0 605%

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

9. Long-Term Debt (continued)

Interest paid and received is based on swap rates, which are derived from LIBOR, the Securities Industry and Financial Markets Association (SIFMA), and the International Swaps and Derivatives Association (ISDA)

Swap assets are reported in investments and other non-current assets and swap liabilities in professional, pension, and other non-current liabilities in the consolidated financial statements, as follows

	Notional	Notional Assets Liabilities						Non-Operating Gain (Loss)			
	Amount	2013	<u>013 2012 2013 2012 2013</u>		013 2012 2013 201		2013 2012		2013	2012	
Interest rate swaps	\$ -	s -	- \$	-	\$	-	\$	3,283	\$	(322)	\$ (1.317)
Constant maturity swap	_	_	-	3,278		_		_		721	(811)
Fixed-payer swaps	50,875	_	-	_		8,647		16,910		3,152	(11,113)
Basis swaps	217,495	_	-	_		7,181		6,961		398	1,471
Total swaps	\$ 268,370	S -	- \$	3,278	\$	15,828	\$	27,154	\$	3,949	\$ (11,770)

Certain of Essentia's derivative instruments contain provisions that require Essentia to post collateral when the net liability of the derivative instruments is greater than predetermined thresholds ranging from \$10,000 to \$20,000 No collateral was required at June 30, 2013 or 2012

Derivative transactions contain credit risk in the event the parties are unable to meet the terms of the contract, which is generally limited to the fair value due from counterparties on outstanding contracts. At June 30, 2013 and 2012, the counterparty with fair values due to Essentia had a Standard & Poor's credit quality rating of A-

10. Income Taxes

Deferred tax assets at June 30, 2013 and 2012, relate primarily to depreciation along with federal and state net operating loss (NOL) carryovers. As of June 30, 2013, Essentia had federal NOLs of \$4,332 and state NOLs of \$4,296, expiring in varying amounts through 2033. Due to the operating performance of Essentia's taxable subsidiaries, a full valuation allowance of \$1,894 and \$1,853 has been established at June 30, 2013 and 2012, respectively, since it is more likely than not that none of the deferred tax asset will be realized

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

10. Income Taxes (continued)

The statute of limitations for tax years ended June 30, 2010 through June 30, 2013, remains open to examination by the major U S taxing jurisdictions to which Essentia is subject In addition, for all tax years prior to June 30, 2010, generating an NOL, tax authorities have the right to adjust the amount of the NOL

11. Employee Benefit Plans

Essentia sponsors two defined benefit retirement plans (Defined Benefit Plans), which cover certain groups of Essentia's employees Although the Defined Benefit Plans are closed to new participants, certain plan participants continue to accrue benefits Essentia also provides other postemployment benefits to certain eligible participants, including a partial subsidy for health insurance coverage

A summary of the change in the benefit obligation, the change in plan assets and the resulting funded status, the amounts recognized in the consolidated balance sheets, and the components of net periodic benefit of the Defined Benefit Plans as of June 30 (measurement date) are as follows

	Year Ended	June 30
	 2013	2012
Change in benefit obligation		
Benefit obligation at beginning of year	\$ 223,819 \$	186,234
Service cost	2,770	2,358
Interest cost	10,323	10,529
Actuarial (gain) loss	(160)	30,587
Benefits paid	 (6,747)	(5,889)
Benefit obligation at end of year	230,005	223,819
Change in plan assets		
Fair value of plan assets at beginning of year	123,066	129,391
Actual return (loss) on plan assets	15,336	(8,614)
Contributions	8,346	8,478
Benefits paid	(6,747)	(5,889)
Expenses paid	 (300)	(300)
Fair value of plan assets at end of year	 139,701	123,066
Net liability recognized (underfunded plan)	\$ (90,304) \$	(100,753)

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

Accumulated benefit obligation was \$193,825 and \$195,326 at June 30, 2013 and 2012, respectively

Effective July 1, 2012, Essentia elected to change the amortization period for unrecognized actuarial gains and losses from the average remaining working period to the average future lifetime of plan participants Since over 90% of plan participants are inactive, Essentia believes that the average future lifetime of plan participants provides a better estimate of the amortization expense The change in amortization period, which is considered to be a change in accounting method, has no impact on Essentia's consolidated balance sheet but results in a decrease in future pension expense (\$1,909 for the year ended June 30, 2013)

Changes in plan assets and benefit obligations recognized in unrestricted net assets during the years ended June 30 consist of

	 2013	2012
Current year actuarial (gain) loss Amortization of actuarial loss	\$ (5,954) \$ (3,981)	49,237 (2,887)
Total	\$ (9,935) \$	46,350

Actuarial losses included in unrestricted net assets that have not been recognized in net periodic pension cost at June 30, 2013 and 2012, were \$83,493 and \$93,428, respectively It is expected that actuarial losses recognized in net periodic pension cost during the year ending June 30, 2014, will be \$3,300 Unrecognized actuarial losses are amortized on a straight-line basis

Components of net periodic pension cost for the years ended June 30 are as follows

	 2013	2012
Service cost	\$ 2,770 \$	2,358
Interest cost	10,323	10,529
Expected return on plan assets	(9,542)	(10,036)
Amortization of unrecognized net actuarial loss	3,981	2,887
Expenses paid	 300	300
Benefit cost	\$ 7,832 \$	6,038

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

	2013	2012
Weighted average assumptions	•	_
Discount rate at end of year (used to determine		
benefit obligation)	4.54% to 4.76%	4 20% to 4 64%
Discount rate at beginning of year (used to		
determine net periodic benefit cost)	4.20% to 4.64%	5 29% to 5 80%
Expected annual return on plan assets	7.75%	7 75%
Rate of annual compensation increase	1.60% to 2.40%	2 00% to 2 60%
Health care cost annual trend rate	8.50%	8 50%

The overall weighted average return on plan assets is determined by applying management's judgment to the results of computer modeling, historical trends, and benchmarking data

The Investment Committee of the Defined Benefit Plans, which consists of at least two members of the Board of Directors and a minimum of four staff members, annually reviews and approves the investment policy and asset allocation targets. The Investment Committee activities are supported by an independent investment consulting firm. The investment policy covers responsibilities of the investment managers, investment objectives, asset allocation targets and ranges, asset guidelines, and manager review criteria. The Investment Committee reviews asset allocation quarterly to determine if the current structure is appropriate and whether any changes are necessary. All assets are invested with outside managers.

The current target allocation and the actual asset allocation as of June 30 are as follows

	Asset Allocation		
	Target	2013	2012
Equity securities	30%-90%	40%	38%
Debt securities	15%-50%	11	18
Cash and cash equivalents	0%-55%	8	7
Other (primarily alternative investments)	0%-40%	41	37
Total	- -	100%	100%
	_		

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

The fair value of the Defined Benefit Plans' pension plan assets was determined using the fair value hierarchy, as defined in Note 6, at June 30, 2013

	Level 1		Le	vel 2	I	Level 3	Total	
Assets								
Cash and cash equivalents	\$	11,647	\$	_	\$	_	\$	11,647
Domestic equity securities		32,566		_		_		32,566
International equity securities		9,061		_		_		9,061
Equity mutual funds		14,461		_		_		14,461
Debt security mutual funds		13,843		_		_		13,843
Alternative investments		_		_		48,406		48,406
Immediate Participation Guarantee								
Contracts		_		_		8,464		8,464
Other		1,253		_		_		1,253
	\$	82,831	\$		\$	56,870	\$	139,701

The fair value of the Defined Benefit Plans' pension plan assets was determined using the fair value hierarchy, as defined in Note 6, at June 30, 2012

	Level 1		Level 2		l	Level 3	Total	
Assets								
Cash and cash equivalents	\$	8,728	\$	-	\$	_	\$	8,728
Domestic equity securities		28,473		_		_		28,473
International equity securities		9,280		_		_		9,280
Equity mutual funds		8,586		_		_		8,586
Debt security mutual funds		13,472		_		_		13,472
Alternative investments		_		_		45,812		45,812
Immediate Participation Guarantee								
Contracts		_		_		8,715		8,715
	\$	68,539	\$	-	\$	54,527	\$	123,066

Fair value methodologies for Level 1 and Level 2 investments are consistent with the inputs described in Note 6 Fair value for Level 3 alternative investments is based on the fair value of the underlying assets as estimated in an unquoted market, which approximates the equity method of accounting Fair values of alternative investments are determined by the investment managers or general partners Fair values may be based on estimates that require varying degrees of judgment The fair value reflects net contributions to the investee and an ownership share of realized and unrealized investment income and expenses The financial statements of the investees are audited annually by independent auditors

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

The following table is a rollforward of the pension plan assets classified within Level 3 of the valuation hierarchy defined above

	Alternative Investments	Immediate Participation Guarantee Contracts	Total
Fair value at June 30, 2011	\$ 39,439	\$ 8,856	\$ 48,295
Purchases, issuances, and settlements,			
net	9,341	(449)	8,892
Actual return on plan assets	(2,968)	308	(2,660)
Fair value at June 30, 2012	45,812	8,715	54,527
Purchases, issuances, and settlements,			
net	(2,742)	(374)	(3,116)
Actual return on plan assets	5,336	123	5,459
Fair value at June 30, 2013	\$ 48,406	\$ 8,464	\$ 56,870
Change in unrealized gains on			
investments held at June 30, 2013	\$ 4,028	\$ (148)	\$ 3,880

During 2014, Essentia expects to make pension contributions of \$7,997 to the Defined Benefit Plans

The following benefits, which reflect expected future service, are expected to be paid

2014	\$ 8,572
2015	8,839
2016	9,341
2017	9,687
2018	11,463
2019–2022	67,882

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

Other Plans

Under a collective bargaining agreement, Essentia contributes to a union-sponsored multiemployer retirement plan The risks of participation in these multiemployer plans differ from those of single-employer plans in the following aspects a) assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers, b) if a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers, and c) if Essentia chooses to stop participating in its multiemployer plan and if the plan is underfunded, Essentia may be required to pay those plans an amount based on the underfunded status of the plan, referred to as the withdrawal liability

Essentia's participation in the multiemployer plan for the years ended June 30, 2013 and 2012, is outlined in the table below. The "EIN/Pension Plan Number" column provides the Employee Identification Number (EIN) and the three-digit plan number, if applicable. Unless otherwise noted, the most recent Pension Protection Act zone status available in 2013 and 2012 is for the plan's year-end at December 31, 2012 and 2011, respectively. The zone status is based on information that Essentia received from the plan and is certified by the plan's actuary. Among other factors, plans in the red zone are generally less than 65% funded, plans in the yellow zone are less than 80% funded, and plans in the green zone are at least 80% funded. The "FIP/RP Status Pending/Implemented" column indicates plans for which a financial improvement plan (FIP) or a rehabilitation plan (RP) is either pending or has been implemented. The last column lists the range of expiration dates of various collective-bargaining agreements to which the plans are subject.

Pension	EIN/Pension	Protect	sion ion Act Status	FIP/ RP Status Pending/	Contrib Esse			Surcharge	Expiration Date of Collective- Bargaining
Fund	Plan Number	2013	2012	Implemented	2013 2012		Im posed	Agreement	
Steelworkers Pension Trust	23-6648508 499	Green	Green	N A	\$ 3,669	\$	3,638	No	June 30, 2013 to September 30, 2015

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

The union-sponsored multiemployer plan was at least 80% funded at December 31, 2012 and 2011 Total amounts expensed under the union-sponsored multiemployer plan were \$3,682 and \$3,652 for the years ended December 31, 2012 and 2011, respectively Essentia is required to make contributions ranging from 3% to 5% of covered employees' gross earnings for the year ending December 31, 2013

At the date Essentia's consolidated financial statements were issued, Form 5500 was not available for the union-sponsored multiemployer plan's year ended December 31, 2012

Substantially all of Essentia's entities have individual defined contribution plans covering most of their employees Contributions are based on a percentage of eligible employees' salaries Total pension expense relating to the union-sponsored multiemployer retirement plan and defined contribution pension plans was \$44,726 and \$43,209 for the years ended June 30, 2013 and 2012, respectively

12. Insurance

EHIS provides insurance coverage to most of Essentia's members (except the critical access hospitals) on a claims-made basis with limits of \$5,000 per claim and \$12,000 in the aggregate per policy year for professional liabilities and \$3,000 per claim and \$6,000 in the aggregate for each policy year for general liabilities Premiums are based on claims experience Essentia's rural critical access hospitals are insured by a commercial insurance policy with a \$25 deductible and limits of \$2,000 per claim and \$6,000 in the aggregate per policy year on a claims-made basis for both professional liability and general liability risks

Essentia has self-funded the estimated value of professional and general liability claims, which amounted to \$26,461 and \$22,063 at June 30, 2013 and 2012, respectively, based on historical data, and includes IBNR claims Essentia has purchased excess professional and general liability insurances from the commercial insurance market with limits totaling \$35,000 per claim and in the aggregate per policy year

Essentia is self-insured for workers' compensation claims, employee health care claims, and unemployment compensation risks, with stop-loss coverage above certain limits. Essentia is required to post security under its self-insured workers' compensation program, which was \$14,120 and \$12,189 at June 30, 2013 and 2012, respectively. Essentia has entered into a surety bond agreement to comply with this requirement

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

13. Commitments and Contingencies

During 2013, Essentia began work on various remodeling projects, construction of a parking structure, and an overall EH West expansion and remodeling project The total cost of the projects is anticipated to be \$109,980, most of which will be debt-financed Construction-in-progress was approximately \$1,035 as of June 30, 2013

Essentia has leases for equipment and satellite office facilities, which are classified as operating leases Rental expense under these operating leases totaled \$21,578 and \$20,192 for the years ended June 30, 2013 and 2012, respectively

Future minimum lease payments on operating leases in effect on June 30, 2013, for each of the five subsequent years and thereafter are as follows

2014	\$ 14,644
2015	11,668
2016	10,586
2017	9,162
2018	7,368
Thereafter	 46,461
	\$ 99,889

In connection with a corporate reorganization of BSBA, assets and liabilities of certain facilities were transferred to Essentia in 1985 BSBA retains title to the land occupied by these facilities and has leased the land to the facilities through June 30, 2040 Minimum annual lease payments are \$31,658 over the remaining lease period, adjusted for inflation Lease payments were \$822 and \$798 for the years ended June 30, 2013 and 2012, respectively

Essentia has guaranteed amounts totaling \$7,825 and \$8,177 as of June 30, 2013 and 2012, respectively No liability is recorded related to these guarantees

Essentia is a defendant in legal proceedings arising in the ordinary course of business. Although the outcome of these proceedings cannot be determined, in the opinion of management, they will not have a material adverse effect on Essentia's financial position or its results of operations. However, there can be no assurance that this will be the case

At June 30, 2013, 39% of employees are represented by 38 collective bargaining agreements, of which 14 will expire within one year

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

14. Functional Expenses

Essentia does not report expense information by functional classification because its resources and activities are directed primarily to providing health care services to residents in communities that it serves

15. Nonrecurring Costs

During 2013, Essentia restructured its operations and incurred nonrecurring costs of \$1,338 related to staff reductions, which were recorded as nonrecurring operating expenses

16. Subsequent Events

Essentia's management evaluated events and transactions occurring subsequent to June 30, 2013, through October 2, 2013, the date of issuance of the financial statements During this period, there were no subsequent events requiring recognition or disclosure in the consolidated financial statements

Supplementary Information



Ernst & Young LLP Suite 1400 220 South Sixth Street Minneapolis, MN 55402-4509

Tel +1 612 343 1000 Fax +1 612 339 1726 www.ey.com

Ernst + Young LLP

Report of Independent Auditors on Supplementary Information

The Board of Directors Essentia Health

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole The schedule of community service and charity care provided is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has not been subjected to the auditing procedures applied in our audits of the consolidated financial statements, and accordingly, we express no opinion on it

October 2, 2013

Schedule of Community Service and Charity Care Provided (Unaudited) (Dollars in Thousands)

Essentia maintains records to identify and monitor the level of community service and charity care provided These records include management's estimate of the cost of services and supplies furnished for community service programs, the cost to provide charity care, and the cost in excess of reimbursement from public programs, which were estimated as follows for the years ended June 30, 2013 and 2012

		Year End	ed J	une 30
		2013		2012
Cost of providing charity care	\$	13,358	\$	10,664
Costs in excess of Medicaid payments	_	68,346	_	51,960
Medicaid surcharge and MinnesotaCare tax		21,084		19,756
Community services		5,334		5,401
Subsidized health services		_		22
Education and work force development		3,623		2,858
Research		3,477		3,376
Cash and in-kind donations		929		583
Total cost of community benefits*		116,151		94,620
Cost in excess of Medicare payments		123,337		121,921
Other care provided without compensation (bad debt, at cost)		39,944		35,289
Discounts offered to uninsured patients		5,663		5,246
Taxes and fees		3,547		3,116
Total value of community contributions	\$	288,642	\$	260,192
Cost of community benefits as a percent of total				
operating expenses		7.2%		6 3%
Walan Camananian and italian a				
Value of community contributions as a percent of total operating expenses		17.8%		17 2%

^{*}As defined in the Catholic Health Association/VHA Inc guidelines

Ernst & Young LLP

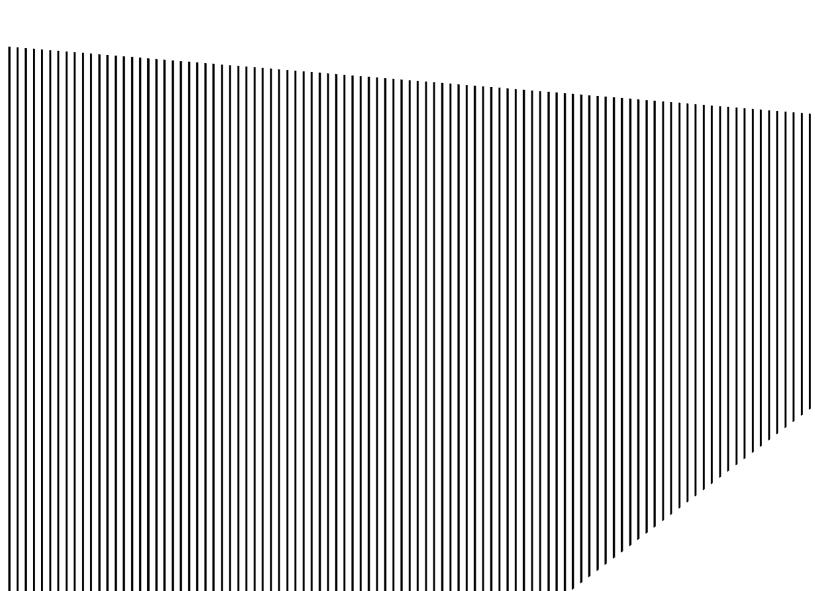
Assurance | Tax | Transactions | Advisory

About Ernst & Young

Ernst & Young is a global leader in assurance, tax, transaction and advisory services Worldwide, our 167,000 people are united by our shared values and an unwavering commitment to quality We make a difference by helping our people, our clients and our wider communities achieve their potential

For more information, please visit www ey com

Ernst & Young refers to the global organization of member firms of Ernst & Young Global Limited, each of which is a separate legal entity Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. This Report has been prepared by Ernst & Young LLP, a client serving member firm located in the United States.



Software ID: **Software Version:**

EIN: 26-1175213

Name: Innovis Health LLC

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list	Positio more unless an dire	than	not one on i r an trus	box s bo d a tee)	, th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	any hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
Thomas Mohs MD Board Director	40 0 0 0	Х						284,189	3,875	46,311
Michael Sheldon MD Board Director	58 0 2 0	Х						324,783	18,375	43,288
James Anderson Board Chair	1 0 7 0	х		х				0	21,000	0
Neal Hessen Board Director	1 0 3 0	X						0	35,175	0
Kevin Moug Board Vice Chair	10	Х		х				0	5,500	0
Helen Keezer Board Director	1 0 0 0	х						0	5,000	0
Benjamin Felty MD Board Director thru 7/12	60 0 0 0	Х						116,679	3,975	12,581
Joel Haugen MD Board Director	58 0 2 0	х						259,914	15,000	41,982
Laurie Lewandowski Board Director	1 0 5 0	Х						0	5,575	0
Robert Overmoe Board Director	10	Х						0	3,875	0
Sr Beverly Horn BOARD DIRECTOR	1 0 1 0	Х						0	0	0
CURT NOYES BOARD DIRECTOR	1 0 5 0	Х						0	2,950	0
ROBERT WROBLEWSKI MD BOARD DIRECTOR	60 0 0 0	х						376,494	3,375	28,214
JERRY ROGERS MD BOARD DIRECTOR	1 0 0 0	х						140,502	0	28,880
Gregory Glasner MD President & CMO	58 0 2 0			х				515,446	0	91,087
Kevin Pitzer Chief Admin Officer thru 4/13	58 0 2 0			х				428,704	0	58,714
Kyle Dorow Chief Financial Officer	60 0 0 0			х				235,280	0	41,834
Ken Gilles VP Chief InformatiCS Officer	1 0 59 0				х			0	250,180	44,966
Peter Jacobson SENIOR VP Clinic Operations	1 0 59 0				х			325,211	0	68,648
Kristine Olson VP PHYS & PROFESSIONAL SRVCS	1 0 59 0				х			0	191,818	33,590
Michael Briggs MD Clinical Services Chief	60 0 0 0				х			328,459	0	38,774
Timothy Mahoney MD Clinical Services Chief	60 0 0 0				х			590,211	0	51,302
Richard Vetter MD Clinical Services Chief	58 3 1 7				х			408,662	0	71,439
JONATHAN BENSON EXEC DIR & VP REGIONAL FOUNDTN	1 0 59 0				х			0	132,986	23,414
DOUG VANG SENIOR VP HOSPITAL OPERATIONS	60 0 0 0				×			232,001	0	54,346

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

60 0 30 0

0 0

(B)

(A)

Francis Cormier MD

BRADFORD SELLAND MD

PHYSICIAN

PHYSICIAN

(~)	(5)			(5)	(-)	(',				
Name and Title	Average	Position (do not check						Reportable	Reportable	Estimated amount
	hours		than					compensation	compensation	of other
	per	unless				th		from the	from related	compensation
	week	an	office	≥ran•	d a			organızatıon (W-	organızatıons (W-	from the
	(list	dıre	ctor/	trust	tee)			2/1099-MISC)	2/1099-MISC)	organization and related organizations
	any hours for related organizations below dotted line)	Individual trusties or director	Institutional Trustee	10	Ke) employee	Highest compensated employee	Former			
RACHAEL BOYER	60 0		\vdash		X	+-		137,637	0	26,553
VP AMBULATORY/ANCILLARY SRVCS	0.0							,	=	==/===
Daniel Smith MD	60 0					x		1,175,760	685	41,853
PHYSICIAN	0 0					''		_,,.		,
Jerome Sampson MD	60 0									
PHYSICIAN	0 0					Х		860,770	0	46,754
Aaron Wright MD	60 0									
PHYSICIAN	0 0				<u> </u>	Х		779,017	0	40,814
Francis Cormier MD	0 0								_	

Χ

(C)

(E)

0

0

42,696

39,448

(D)

1,005,525

1,329,516

(F)