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Form **990**
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No. 1545-0047

2012

Open to Public
Inspection

A For the 2012 calendar year, or tax year beginning 07/01/12, and ending 06/30/13

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization <p align="center">Alumni Assoc of Univ of Michigan</p>		D Employer identification number <p align="center">23-7206591</p>
	Doing Business As Number and street (or P O box if mail is not delivered to street address) Room/suite <p>200 Fletcher Street</p>		E Telephone number <p align="center">23-7206591</p>
	City, town or post office, state, and ZIP code <p>Ann Arbor MI 48109-1007</p>		
	F Name and address of principal officer 		
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: www.umalumni.com			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other			L Year of formation 1897
			M State of legal domicile MI

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) Are all affiliates included? ☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number ►

Part I Summary

1 Briefly describe the organization's mission or most significant activities:

See Schedule O

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)

3 20

4 Number of independent voting members of the governing body (Part VI, line 1b)

4 20

5 Total number of individuals employed in calendar year 2012 (Part V, line 2a)

5 0

6 Total number of volunteers (estimate if necessary)

6 2200

7a Total unrelated business revenue from Part VIII, column (C), line 12

7a 594,067

b Net unrelated business taxable income from Form 990-T, line 34

7b -97,124

8 Contributions and grants (Part VIII, line 1h)

Prior Year Current Year

4,925,411 5,095,571

9 Program service revenue (Part VIII, line 2g)

7,370,652 7,685,252

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

3,327,364 3,570,297

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

505,665 565,454

12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)

16,129,092 16,916,574

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)

674,074 423,356

14 Benefits paid to or for members (Part IX, column (A), line 4)

0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)

5,653,086 6,383,764

16a Professional fundraising fees (Part IX, column (A), line 11e)

0

b Total fundraising expenses (Part IX, column (D), line 25) ►

480,071

17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)

5,383,365 6,081,157

18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)

11,710,525 12,888,277

19 Revenue less expenses Subtract line 18 from line 12

4,418,567 4,028,297

20 Total assets (Part X, line 16)

Beginning of Current Year End of Year

93,225,240 98,226,975

21 Total liabilities (Part X, line 26)

13,361,494 10,968,558

22 Net assets or fund balances Subtract line 21 from line 20

79,863,746 87,258,417

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign
Here

Signature of officer

Date

Gerald J. Sigler

Senior VP/CFO

Type or print name and title

Paid

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if PTIN

12/19/13

self-employed

Preparer
Use Only

Firm's name

Alumni Assoc. of U of Michigan

Firm's EIN

Firm's address

200 Fletcher St

Ann Arbor, MI 48109-1007

Phone no

734-615-3126

May the IRS discuss this return with the preparer shown above? (see instructions)

☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions

DAA

Form **990** (2012)

20 017

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

☒**1** Briefly describe the organization's mission:**See Schedule O****2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ including grants of \$) (Revenue \$)
See Statement 10

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)(Expenses \$ **11,900,433** including grants of \$ **423,356**) (Revenue \$)**4e** Total program service expenses **11,900,433**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	X	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		X
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X		X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		X
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, or IV, and Part V, line 1		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O		X

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V ☐

		Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a 37		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b 3		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	X	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b		
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	3b	X	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7b		
d If "Yes," indicate the number of Forms 8282 filed during the year.	7c		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7d		
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7e		
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7f		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g		
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	7h		
9 Sponsoring organizations maintaining donor advised funds.	8		
a Did the organization make any taxable distributions under section 4966?	9a		
b Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12.	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders.	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b		
c Enter the amount of reserves on hand.	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response to any question in this Part VI ☒**Section A. Governing Body and Management**

		Yes	No
1a	20		
Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	20		
Enter the number of voting members included in line 1a, above, who are independent.			
2			X
Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		
3			X
Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		
4			X
Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		
5			X
Did the organization become aware during the year of a significant diversion of the organization's assets?	5		
6			X
Did the organization have members or stockholders?	6		
7a			X
Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		
b			X
Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		
8			
Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	8a	X	
The governing body?			
b	8b	X	
Each committee with authority to act on behalf of the governing body?			
9		X	
Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.	9		

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a	X	
Did the organization have local chapters, branches, or affiliates?		
b		X
If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	X	
Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		
b		
Describe in Schedule O the process, if any, used by the organization to review this Form 990.	11a	
12a	X	
Did the organization have a written conflict of interest policy? If "No," go to line 13.		
b	X	
Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	
c	X	
Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	12c	
13	X	
Did the organization have a written whistleblower policy?	13	
14	X	
Did the organization have a written document retention and destruction policy?	14	
15		
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	X	
The organization's CEO, Executive Director, or top management official.	15a	
b		X
Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	15b	
16a		X
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	
b		
If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed. **None**
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization. **Gerald J. Sigler** **200 Fletcher Street**

Ann Arbor**MI 48109-1007 734-764-0384**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response to any question in this Part VII ☐**Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) See attached list of Board Directors	0.00 0.00	X						0	0	0
(2) Steve C. Grafton	50.00 0.00			X				315,500	0	50,669
President										
(3) Gerald J. Sigler	50.00 0.00			X				215,633	0	43,541
Sr VP/CFO										
(4) Barbara Scott	50.00 0.00					X		158,573	0	37,949
VP										
(5) David Schueler	50.00 0.00					X		119,043	0	34,047
VP Program Delivery										
(6) Mitch Rosenwasser	50.00 0.00					X		113,185	0	20,385
Camp Director										
(7)										
(8)										
(9)										
(10)										
(11)										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(12)										
(13)										
(14)										
(15)										
(16)										
(17)										
(18)										
(19)										
1b Sub-total								921,934		186,591
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								921,934		186,591

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **7**

- 3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		X
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of RevenueCheck if Schedule O contains a response to any question in this Part VIII. ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b	3,559,441			
	c Fundraising events	1c	809,596			
	d Related organizations	1d				
	e Government grants (contributions)	1e				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	726,534			
	g Noncash contributions included in lines 1a-1f \$					
	h Total. Add lines 1a-1f		5,095,571			
Program Service Revenue	2a See Statement 5-Related	Busn Code	7,091,185	7,091,185		
	b Alumni Travel Program	561520	391,845		391,845	
	c See Statement 5-Exempt		202,222		202,222	0
	d					
	e					
	f All other program service revenue					
	g Total. Add lines 2a-2f		7,685,252			
	Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		3,570,297	204,351	
4 Income from investment of tax-exempt bond proceeds						
5 Royalties						
6a Gross rents		(i) Real (ii) Personal				
b Less rental exps						
c Rental inc or (loss)						
d Net rental income or (loss)						
7a Gross amount from sales of assets other than inventory		(i) Securities (ii) Other				
b Less cost or other basis & sales exps						
c Gain or (loss)						
d Net gain or (loss)						
8a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18		a	549,814			
b Less direct expenses		b				
c Net income or (loss) from fundraising events			549,814			
9a Gross income from gaming activities See Part IV, line 19		a				
b Less direct expenses	b					
c Net income or (loss) from gaming activities						
10a Gross sales of inventory, less returns and allowances	a	89,034				
b Less: cost of goods sold	b	73,394				
c Net income or (loss) from sales of inventory		15,640	15,640			
Miscellaneous Revenue		Busn Code				
11a						
b						
c						
d All other revenue						
e Total. Add lines 11a-11d						
12 Total revenue. See instructions		16,916,574	7,311,176	594,067	3,365,946	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22	423,356	423,356		
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	315,500	173,525	126,200	15,775
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	4,320,307	4,105,084	800	216,423
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	1,351,694	1,232,837	78,214	40,643
10 Payroll taxes	396,263	361,445	22,779	12,039
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	127,344	114,296	8,401	2,647
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)				
12 Advertising and promotion	498,173	416,685	498	81,990
13 Office expenses	694,073	685,854	5,552	1,667
14 Information technology	254,806	226,675	22,423	5,708
15 Royalties				
16 Occupancy				
17 Travel	2,601,440	2,277,284	224,181	99,975
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	790,199	774,406	12,589	3,204
23 Insurance	11,129	10,217	912	0
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Exp alloc - Utilities	519,583	519,583		
b Exp alloc - scholarship	5,224	0	5,224	
c Exp alloc - Misc	289,934	289,934		
d Exp alloc - Prop Tax	243,517	243,517		
e All other expenses	45,735	45,735		
25 Total functional expenses. Add lines 1 through 24e	12,888,277	11,900,433	507,773	480,071
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance SheetCheck if Schedule O contains a response to any question in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest bearing	377,363	1	409,358
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net	420,134	3	299,032
	4 Accounts receivable, net	379,716	4	372,671
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	218,098	8	146,656
	9 Prepaid expenses and deferred charges	109,733	9	198,042
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 18,586,307		
	b Less accumulated depreciation	10b 9,947,004	10c 8,639,303	
	11 Investments—publicly traded securities	82,862,617	11	88,161,913
	12 Investments—other securities See Part IV, line 11		12	
	13 Investments—program-related See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (must equal line 34)	93,225,240	16	98,226,975	
Liabilities	17 Accounts payable and accrued expenses	2,999,820	17	2,527,066
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	10,361,674	25	8,441,492
	26 Total liabilities. Add lines 17 through 25	13,361,494	26	10,968,558
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	77,897,087	27	85,291,758
	28 Temporarily restricted net assets		28	
	29 Permanently restricted net assets	1,966,659	29	1,966,659
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	79,863,746	33	87,258,417	
34 Total liabilities and net assets/fund balances	93,225,240	34	98,226,975	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response to any question in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	16,916,574
2	Total expenses (must equal Part IX, column (A), line 25)	2	12,888,277
3	Revenue less expenses. Subtract line 2 from line 1	3	4,028,297
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	79,863,746
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	3,366,374
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	87,258,417

Part XII Financial Statements and ReportingCheck if Schedule O contains a response to any question in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2012**Open to Public
Inspection**

Name of the organization

Alumni Assoc of Univ of Michigan

Employer identification number

23-7206591**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state:
- 5 ☒ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h
- a ☐ Type I b ☐ Type II c ☐ Type III—Functionally integrated d ☐ Type III—Non-functionally integrated
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?
- (ii) A family member of a person described in (i) above?
- (iii) A 35% controlled entity of a person described in (i) or (ii) above?
- h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	4,382,210	6,283,831	4,339,172	4,925,411	5,095,571	25,026,195
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge	359,361	405,063	388,919	317,033	343,102	1,813,478
4 Total. Add lines 1 through 3	4,741,571	6,688,894	4,728,091	5,242,444	5,438,673	26,839,673
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,340,762
6 Public support. Subtract line 5 from line 4						24,498,911

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7 Amounts from line 4	4,741,571	6,688,894	4,728,091	5,242,444	5,438,673	26,839,673
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,088,986	3,153,894	3,266,974	3,327,566	3,570,297	16,407,717
9 Net income from unrelated business activities, whether or not the business is regularly carried on					104,098	104,098
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)				216,178	202,222	418,400
11 Total support. Add lines 7 through 10						43,769,888
12 Gross receipts from related activities, etc. (see instructions)					12	7,979,651

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ► ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))	14	55.97 %
15 Public support percentage from 2011 Schedule A, Part II, line 14	15	53.19 %
16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization ► <input checked="" type="checkbox"/>		
b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2011 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2011 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests—2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b, and Part III, line 12. Also complete this part for any additional information. (See instructions)

Part II, Line 10 - Other Income Detail

Other income \$ 216,178

Supplemental Information

Other Fundraising events

**SCHEDULE D
(Form 990)**Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2012**Open to Public
Inspection**

Name of the organization

Employer identification number

Alumni Assoc of Univ of Michigan**23-7206591****Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of an historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenues included in Form 990, Part VIII, line 1	► \$
(ii) Assets included in Form 990, Part X	► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1	► \$
b Assets included in Form 990, Part X	► \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a ☐ Public exhibition
 b ☐ Scholarly research
 c ☐ Preservation for future generations
 d ☐ Loan or exchange programs
 e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

- c Beginning balance
 d Additions during the year
 e Distributions during the year
 f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	76,302,240	76,496,197	64,136,079	59,995,924	
b Contributions	3,500,000	2,000,000	1,500,110	1,242,442	
c Net investment earnings, gains, and losses	3,366,373	11,934,399	11,934,369	3,606,452	
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	88,161,913	82,862,617	76,496,197	64,136,079	

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ▶ **97.75 %**
 b Permanent endowment ▶ **2.25 %**
 c Temporarily restricted endowment ▶ %

The percentages in lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

- (i) unrelated organizations
 (ii) related organizations

	Yes	No
3a(i)		X
3a(ii)	X	
3b	X	

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		431,259		431,259
b Buildings				
c Leasehold improvements				
d Equipment				
e Other		18,155,048	9,947,004	8,208,044
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				8,639,303

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) See Statement 6	8,441,492
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	8,441,492

2. FIN 48 (ASC 740) Footnote In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements		1	16,916,574
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	16,916,574
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	16,916,574

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements		1	12,888,277
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	12,888,277
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	12,888,277

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4; Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part XIII - Supplemental Financial Information**Part XIV - Supplemental Financial Information**

Part V, Line 4 - Intended uses for the Endowment Funds are to support the activities of the Alumni Association and its Affiliate groups.

Part XIII **Supplemental Information** (continued)

**SCHEDULE G
(Form 990 or 990-EZ)**Department of the Treasury
Internal Revenue Service**Supplemental Information Regarding
Fundraising or Gaming Activities**Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the
organization entered more than \$15,000 on Form 990-EZ, line 6a
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2012Open to Public
Inspection

Name of the organization

Alumni Assoc of Univ of Michigan

Employer identification number

23-7206591**Part I****Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.**1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a** ☐ Mail solicitations **e** ☐ Solicitation of non-government grants
- b** ☐ Internet and email solicitations **f** ☐ Solicitation of government grants
- c** ☐ Phone solicitations **g** ☐ Special fundraising events
- d** ☐ In-person solicitations

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?☐ Yes ☐ No**b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

	(a) Event #1 <u>See Schedule 2</u> (event type)	(b) Event #2 <u>990PtVIII1c</u> (event type)	(c) Other events <u>None</u> (total number)	(d) Total events (add col (a) through col (c))
Revenue				
1 Gross receipts	549,814	809,596		1,359,410
2 Less: Contributions		809,896		809,896
3 Gross income (line 1 minus line 2)	549,814			549,814
Direct Expenses				
4 Cash prizes				
5 Noncash prizes				
6 Rent/facility costs				
7 Food and beverages				
8 Entertainment				
9 Other direct expenses				
10 Direct expense summary Add lines 4 through 9 in column (d)				
11 Net income summary Combine line 3, column (d), and line 10				549,814

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a

	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue				
1 Gross revenue				
Direct Expenses				
2 Cash prizes				
3 Noncash prizes				
4 Rent/facility costs				
5 Other direct expenses				
6 Volunteer labor	<input type="checkbox"/> Yes % <input type="checkbox"/> No	<input type="checkbox"/> Yes % <input type="checkbox"/> No	<input type="checkbox"/> Yes % <input type="checkbox"/> No	
7 Direct expense summary Add lines 2 through 5 in column (d)				
8 Net gaming income summary Combine line 1, column d, and line 7				

9 Enter the state(s) in which the organization operates gaming activities

a Is the organization licensed to operate gaming activities in each of these states?

☐ Yes ☐ No

b If "No," explain

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

☐ Yes ☐ No

b If "Yes," explain

- 11** Does the organization operate gaming activities with nonmembers? ☐ Yes ☐ No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No
- 13** Indicate the percentage of gaming activity operated in
- | | | |
|--------------------------------------|------------|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ►

Address ►

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No
- b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the amount of gaming revenue retained by the third party ► \$
- c** If "Yes," enter name and address of the third party

Name ►

Address ►

16 Gaming manager information

Name ►

Gaming manager compensation ► \$

Description of services provided ►

☐ Director/officer
☐ Employee
☐ Independent contractor
17 Mandatory distributions.

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$

Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

**SCHEDULE I
(Form 990)**Department of the Treasury
Internal Revenue Service**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No. 1545-0047

2012**Open to Public
Inspection**

Name of the organization

Alumni Assoc of Univ of Michigan

Employer identification number

23-7206591**Part I General Information on Grants and Assistance****1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States☒ Yes ☐ No**Part II****Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table							
3	Enter total number of other organizations listed in the line 1 table							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

DAA

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 Scholarships		423,356		PV 4 years	
2					
3					
4					
5					
6					
7					
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.					

Part I, Line 2 - Procedures for Monitoring the Use of Grant Funds
Funds are transferred to the student's University of Michigan account and are applied against tuition and fees.

SCHEDULE J
(Form 990)Department of the Treasury
Internal Revenue Service**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

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2012**Open to Public
Inspection**

Name of the organization

Alumni Assoc of Univ of Michigan

Employer identification number

23-7206591**Part I Questions Regarding Compensation****1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?**3** Indicate which, if any, of the following the filing organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?

If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?

If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b

2

4a

4b

4c

5a

5b

6a

6b

7

8

9

X

X

X

X

X

X

X

X

X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 Steve C. Grafton President	(i) 315,500	0	0	0	50,669	366,169	0
	(ii) 0	0	0	0	0	0	0
2 Gerald J. Sigler Sr VP/CFO	(i) 215,633	0	0	0	43,541	259,174	0
	(ii) 0	0	0	0	0	0	0
3 Barbara Scott VP	(i) 158,573	0	0	0	37,949	196,522	0
	(ii) 0	0	0	0	0	0	0
4 David Schueler VP Program Delivery	(i) 119,043	0	0	0	34,047	153,090	0
	(ii) 0	0	0	0	0	0	0
5	(i)						
	(ii)						
6	(i)						
	(ii)						
7	(i)						
	(ii)						
8	(i)						
	(ii)						
9	(i)						
	(ii)						
10	(i)						
	(ii)						
11	(i)						
	(ii)						
12	(i)						
	(ii)						
13	(i)						
	(ii)						
14	(i)						
	(ii)						
15	(i)						
	(ii)						
16	(i)						
	(ii)						

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZComplete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2012**Open to Public
Inspection****Alumni Assoc of Univ of Michigan**

Employer identification number

23-7206591**Form 990 - Organization's Mission or Most Significant Activities**

The Alumni Association of the University of Michigan is an independent, worldwide organization that nurtures lifelong relationships with and among current and future Michigan alumni. As a committed partner of the University, the Association offers programs of relevance and service to alumni and creates support for the University. Underlying all that we do is the belief in the value of education to the well being of society, a commitment to integrity, diversity, and service.

Form 990, Part III, Line 4d - All Other Accomplishment

none

Form 990, Part VI, Line 9 - Officers Who Cannot Be Reached

See attached list of Board Directors

Form 990, Part VI, Line 10b - Policies and Procedures Governing Chapters

Yes

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

The return preparer emails a copy of the final version of Form 990 to each board member before it is filed. A Review of the Form 990 is conducted by the Senior VP and CFO at a board meeting. The Senior VP and CFO responds to any questions from the board members regarding the Forms 990 and 990-T.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

Name of the organization

Alumni Assoc of Univ of Michigan

Employer identification number

23-7206591

A. Each Director will review the Policy and will be asked to disclose any personal Business Relationship or Financial or Other Interest, or that of a Related Individual, that the Director knows could reasonably give rise to an actual or potential conflict of interest with the Alumni Association. Each Director shall acknowledge annually, by affixing his or her signature to the attached Certificate of Compliance, that he or she is acting in accordance with the letter and spirit of this Policy and has made all disclosures required under the terms of the Policy.

B. Notwithstanding A., each Director shall promptly disclose to the Chair of the Board ("Chair") any actual or potential conflict of which the Director becomes aware and which may arise between completions of a Certificate of Compliance from year to year. At such time, the Director shall complete an updated Certificate of Compliance and submit it.

C. At least once annually, the Chair and his or her fellow officers (collectively hereinafter, the "Officer(s)") of the Board will review all conflict disclosures with the President and Counsel, in order to ascertain the present and future effects of the disclosed conflicts. Per III.D, the Officers shall affirmatively act upon actual conflicts that are generated by pending or imminent contracts or other business transactions (collectively, "Transactions") with the Alumni Association. The Officers shall act on all other disclosed conflicts as they deem necessary and appropriate. Additionally, they will consider if any or all such disclosures should be referred to the Board, in Executive Session, for further review and action. The Officers shall keep minutes of their review of the conflicts and make those minutes available at the Alumni Association for review, but not copying or removal, by other Directors.

D. Procedures For Addressing Conflicts of Interest In Pending Transactions.

Name of the organization

Alumni Assoc of Univ of Michigan

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1.If the Alumni Association is considering a pending or imminent Transaction that involves a conflict of interest disclosed by a Director, the Officers shall work with the President and Counsel to investigate alternatives to the Transaction. They shall review appropriate comparable data and determine whether a more advantageous Transaction can be obtained with reasonable efforts by the Alumni Association.

If the Transaction in question arises from a conflict with any Officer, that Officer shall recuse him or herself; the most senior Officer remaining shall appoint a disinterested Director to replace the recused Officer in considering alternative Transactions.

2.If it is determined that a more advantageous Transaction cannot be obtained with reasonable efforts by the Alumni Association, then the Officers shall determine , with the approval of a majority of disinterested Directors in Executive Session,

-a. whether the Transaction is in the Alumni Association's best interest and for its own benefit,

-b. whether the Transaction is fair and reasonable to the Alumni Association, and

-c. whether to enter into the Transaction in conformity with such determination in a. and b. above.

3.The Officers shall keep minutes of their meeting. The minutes shall reflect the discussion of the conflict and Transaction, the nature of data reviewed, the record of votes taken, and any action the Officers agree to take on the conflict and Transaction. The Officers shall make those minutes available at the Alumni Association for review, but not copying or removal, by other Directors.

E.If two or more disinterested Directors disagree with the Officers' action

Name of the organization

Alumni Assoc of Univ of Michigan

Employer identification number

23-7206591

taken on a particular conflict, they may request that the Board meet in Executive Session to review and reconsider the Officers' action and may request a vote to reverse the Officers' action. Reversal shall require the approval of a majority of disinterested Directors in Executive Session.

F.Any Director who has or may have a conflict of interest shall not participate or use any personal influence in the discussion of the matter involving the conflict and shall not make any recommendations regarding the matter. The Director shall formally recuse him or herself for the record and shall not be present when the matter is discussed and voted on.

G.Any Director, who is uncertain whether he or she has a conflict of interest or who desires assistance in interpreting this Policy, may seek advice from the Chair. If any Director perceives the existence of a potential or actual conflict of interest involving another Director, he or she shall immediately notify the Chair. If it is the Chair whom a Director suspects of a conflict of interest, that Director shall notify the next ranking Officer.

H.If, for purposes of subparagraph G, it is the Chair who is uncertain whether he or she has a potential conflict of interest, then he or she may seek advice from the other Officers.

I.All candidates for membership on the Board shall be advised of and acknowledge this Policy prior to the commencement of their service on the Board.

B.Disclosing, Evaluating, and Managing Potential Conflicts of Interest and Conflicts of Commitment

1. Identify and disclose potential conflicts of interest and conflicts of commitment

Whenever a potential conflict of interest or conflict of commitment exists

Name of the organization

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for a staff member, he or she must promptly disclose it using the following guidelines:

a. The staff member must evaluate his/her conflict using the criteria below.

1. Work for Pay: Disclose the nature of the work and time commitment; do not need to disclose the specific employer unless it is a university unit or an AAUM business partner/vendor.

2. Volunteering: Need to disclose only if it is for a university unit or for a AAUM business partner/vendor

3. Conflicts of commitment can occur in many situations, whether you work for pay, are volunteering or are facing some significant situation in your personal life. The expectation is you will disclose this if/when it might impact your availability for work or your performance.

b. The staff member must discuss the conflict and his/her evaluation of it to his/her supervisor or the Human Resources Manager

c. If it is determined that a conflict of interest or a conflict of commitment may exist, the conflict must be disclosed in writing to the President and CEO of the Alumni Association (in the case of a potential conflict involving the President/CEO, he/she must disclose it, in writing, to the Chair of the Board of Directors of the Alumni Association). If it is determined that a conflict does not exist, no further disclosure is necessary, however the staff member should periodically re-evaluate as circumstances and relationships evolve.

2. Evaluating disclosures of potential conflicts of interest or conflicts of commitment

The President/CEO shall evaluate all disclosed potential conflicts of interest or conflicts of commitment. The President/CEO may require the staff member to provide additional information or documentation that may be

Name of the organization

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relevant to evaluating the potential conflict of interest or conflict of commitment.

As needed, the President/CEO will consult with the Chair of the Board of Directors of the Alumni Association and/or legal counsel.

3. Developing plans to manage potential conflicts of interest and conflicts of commitment

When the President/CEO has determined that a potential conflict of interest or conflict of commitment exists that must be managed or eliminated, he or she must develop, in consultation with the employee, a recommended plan for managing the potential conflict. The President/CEO will then provide the plan to the employee's supervisor, who has authority for approving it. The supervisor will provide the employee with a copy of the approved conflict management plan and will discuss any related ambiguities or issues that arise. Adherence to the plan will be monitored by the employee's supervisor.

Form 990, Part VI, Line 15a - Compensation Process for Top Official EXECUTIVE' s compensation shall be reviewed annually and may be subject to increase effective September 1 of each year after consideration by, and approval of, AAUM's Board of Directors.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation
No documents available to the public

Form 990, Part XI, Line 9 - Other Changes in Net Assets Explanation

Market change \$ 3,366,373

THE ALUMNI ASSOCIATION OF
THE UNIVERSITY OF MICHIGAN
(23 - 7206591)

LIST OF STATEMENTS ATTACHED

Statement 1	Part VIII, Line 1 (f) – All Other Contributions
Statement 2	Part VIII, Line 8 (a) - (c) - Fundraising Events
Statement 3	opportunities for alumni interchange and intellectual stimulation through seminars with U-M faculty in educational and social settings. Part I, Line 22 - Other Changes in Fund Balance
Statement 4	Part IX, Line 24 - Other Expenses
Statement 5	Part VIII, Line 2 - Analysis of Income Producing Activities
Statement 6	Part X - Balance Sheet Detail
Statement 7	Part IV - Note Regarding Deferred Charges and Deferred Revenue
Statement 8	Schedule A, Part II, Section A Line 3 - Services Received from a Governmental Unit
Statement 9	Part III, Organization's Primary Exempt Purpose
Statement 10	Part III (A-D), Statement of Program Service Accomplishments

Part VIII, Line 1 (f)
All Other Contributions
Summary of \$5000 and Higher

Statement 1

Customer ID	Constituent Salutation 3	Gift Date	x Deductible Amount	Designation Site Name
7770000091	Washington, DC Club	07/04/16	\$7,000 00	LEAD Scholars
9990122953	Janey and Melvin Lack Charitable Fund	07/11/16	\$10,000 00	LEAD Scholars
9990123079	Johnson & Johnson Family of Companies	07/24/16	\$6,000 00	LEAD Scholars
9990123079	Johnson & Johnson Family of Companies	07/24/16	\$6,000 00	LEAD Scholars
8186801	Janet E Perry	08/02/16	\$5,850 00	Alumni Association - Camps
3257629	Mrs Deborah L Nemesi	08/10/16	\$5,000 00	LEAD Scholars
9990123268	Richman Family Foundation	09/12/16	\$25,000 00	LEAD Scholars
3257629	Mrs Deborah L Nemesi	09/13/16	\$15,000 00	LEAD Scholars
3631473	Mary M Johnson, M D.	09/18/16	\$20,000 00	LEAD Scholars
9990123360	Lili and Jon Bosse Fund	09/26/16	\$15,000 00	LEAD Scholars
8115971	Li Li Leung	10/18/16	\$5,000 00	Alumni Association
3790733	Mrs Kimberly O Flesner, P E	10/20/16	\$5,000 00	LEAD Scholars
8939581	Mr. Glenn Jaffe	10/23/16	\$10,064 03	LEAD Scholars
3655945	Michael C Keller	10/23/16	\$5,000 00	Alumni Association - Camps
11527661	Kristin A Wikol	10/31/16	\$5,000 00	Alumni Association - Camps
9990123546	Marine Charitable Foundation	11/01/16	\$10,000 00	LEAD Scholars
8600438	Tom A Wikol	11/02/16	\$5,000 00	Alumni Association - Camps
326926	Richard R Roemer	11/30/16	\$7,428 69	Alumni Association
9990123079	Johnson & Johnson Family of Companies	12/01/16	\$6,150 00	LEAD Scholars
7011741	Kerry A Galvin	12/06/16	\$10,000 00	LEAD Scholars
1594655	Charles E Sweet	12/08/16	\$12,846 00	Alumni Association - Camps
8765534	Leigh A Gustafson	12/12/16	\$7,500 00	Alumni Association - Camps
8789274	Mr Robert Goldstein	12/14/16	\$20,000 00	LEAD Scholars
3907533	David S Evans	12/15/16	\$40,848 85	Alumni Association - Camps
3907533	David S Evans	12/15/16	\$30,711 36	Alumni Association - Camps
3907533	David S Evans	12/15/16	\$20,684 40	Alumni Association - Camps
3907533	David S Evans	12/15/16	\$18,157 70	Alumni Association - Camps
3907533	David S Evans	12/15/16	\$15,519 93	Alumni Association - Camps
3735527	Mark E Ferguson	12/17/16	\$5,000 00	LEAD Scholars
206659	Patricia J LaCrosse	12/19/16	\$10,000 00	Alumni Association - Camps
1895102	Robert O McPhlimy	12/20/16	\$5,000 00	Alumni Association - Camps
8412672	Thomas H Zurbuchen	12/25/16	\$5,000 00	Alumni Association - Camps
1415621	Henry A Shevitz	12/27/16	\$26,205 00	Alumni Association - Camps
8114030	John C Higgins	12/29/16	\$5,000 00	Alumni Association - Camps
8103515	Ms Ann Marie Lipinski	01/01/17	\$14,000 00	LEAD Scholars
3735965	Broderick D Johnson	01/01/17	\$13,333 00	LEAD Scholars
3248461	Eric R Arnson	01/01/17	\$25,000 00	Alumni Association
1887646	Charles Newman	01/10/17	\$10,000 00	Alumni Association - Camps
3827355	Ernest J Newborn II	01/16/17	\$20,000 00	LEAD Scholars
2423856	Samuel L Chappell	01/18/17	\$5,000 00	LEAD Scholars
11553255	Hymowitz Family Foundation	01/18/17	\$10,000 00	Alumni Association - Camps
11553255	Hymowitz Family Foundation	01/18/17	\$5,000 00	Alumni Association - Camps
8723000	Eric and Melissa Haas Charitable Fund	01/26/17	\$5,000 00	Alumni Association - Camps
7300086	Jason L Peltz	01/29/17	\$5,000 00	Alumni Association
11556988	Bastian Family Charitable Foundation	02/20/17	\$5,000 00	Alumni Association
8658655	VanderVoort Family Fund of The Chicago	02/20/17	\$5,000 00	Alumni Association - Camps
11548963	Mrs Noelle Hicks	03/07/17	\$5,000 00	LEAD Scholars
5403911	Levi Strauss Foundation	03/15/17	\$25,000 00	Alumni Association - Camps
9990117325	Battle Creek Community Foundation	03/16/17	\$5,000 00	LEAD Scholars
11486004	Mr. Robert Matza	04/02/17	\$25,000 00	LEAD Scholars
3330576	Mr Frederick L C Lui	05/02/17	\$5,000 00	LEAD Scholars
1808084	Robert L McMasters	05/07/17	\$25,000 00	Alumni Association - Camps
1808084	Robert L McMasters	05/07/17	\$25,000 00	Alumni Association - Camps
3655945	Michael C Keller	06/05/17	\$8,400 00	Alumni Association - Camps
9990125601	Confidence Foundation	06/15/17	\$10,000 00	LEAD Scholars
11811522	Gift Trenz	06/18/17	\$28,334 70	Alumni Association
1170831	Nancy N Stanley	06/19/17	\$5,000 00	Alumni Association - Camps
8791862	Eric P Spaly	06/21/17	\$5,000 00	Alumni Association - Camps
2253173	Kelley V Rea	06/22/17	\$10,000 00	LEAD Scholars
3631473	Mary M Johnson, M D	06/28/17	\$10,000 00	LEAD Scholars
7770000091	Washington, DC Club	06/30/17	\$6,500 00	LEAD Scholars

\$726,533 66

PART VIII, LINES 8 (a) - (c)
FUNDRAISING EVENTS

STATEMENT 2

Gross Income

Sale of University of Michigan to \$549,814

opportunities for alumni interchange and intellectual stimulation through seminars with U-M faculty in educational and social settings.

PART I, LINE 22

OTHER CHANGES IN FUND BALANCE

STATEMENT 3

The other changes in fund balance consists of the following:

	6/30/2012	6/30/2013
Funds received during the fiscal year for life memberships in The Alumni Association of The University of Michigan	\$925,576	\$1,354,067
Funds received during the fiscal year for Alumni gifts and Bequests to The Alumni Association of The University of Michigan		
Unrealized gain on investments recorded at market value (loss)	<u>(2,193,956.00)</u>	<u>3,366,373.00</u>
	<u>(\$1,268,380)</u>	<u>\$4,720,440</u>

Source: Audited Financials

PART IX, LINE 24
OTHER EXPENSES

STATEMENT 4

6/30/2013				
	<u>Total</u>	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>
Scholarship	5,224		5,224	0
Bowl Tour	0	0		0
Utilities	519,583	519,583		0
Property Taxes	243,517	243,517		0
Rental of Horses	45,735	45,735		0
Miscellaneous	289,934	289,934		0
TOTAL	<u>\$1,103,993</u>	<u>\$1,098,769</u>	<u>\$5,224</u>	<u>0.00</u>

STATEMENT 5

ANALYSIS OF INCOME PRODUCING ACTIVITIES

	6/30/12		6/30/13	
	<u>Unrelated Income</u>	<u>Related Income</u>	<u>Unrelated Income</u>	<u>Related Income</u>
"Michigan Alumnus" Advertising	216,178	0.00	202,222	
Program Fees	0.00	108,538		113,737
opportunities for alumni interchange and	374,831	0 00	391,845	
Insurance Surplus Refund	0 00 -		0	0
Program Sponsorship		62,270		96,236
Bowl Tour	0.00	85,541 00	0	45,549
Credit Card Program	0.00	3,209,375		3,282,122
Horseback Riding Rentals	0.00	14,566		14,323
Michigania	0 00	3,195,836		3,461,811
Miscellaneous Alumni Programs	0 00	103,517		77,407
TOTAL	<u>591,009</u>	<u>6,779,643</u>	<u>594,067</u>	<u>7,091,185</u>

Memo - Part VIII Line 2 Program
Service Revenue

Unrelated	374,831	391,845
Exempt	216,178	202,222
Related	<u>6,779,643</u>	<u>7,091,185</u>
	7,370,652	7,685,252

PART X **STATEMENT 6**
BALANCE SHEET DETAIL

INVESTMENTS - SECURITIES, LINE 11 6/30/2012 6/30/2013

Equity in investment funds of		
The University of Michigan	82,862,617	88,161,913
Total Investments - Securities	82,862,617	88,161,913

LAND, BUILDINGS, AND EQUIPMENT,

LINE 10 a-b

opportunities for alumni interchange and intellectual stimulation through seminars

Michigan Property	12,698,753	12,773,529
Equipment and office fixtures	5,315,630	5,812,778
Total	18,014,383	18,586,307
Less: Accumulated Depreciation	(9,156,804)	(9,947,004)
Net	8,857,579	8,639,303

OTHER LIABILITIES, LINE 25

Unearned memberships	2,311,578	2,390,044
Deferred revenue	5,360,481	3,385,714
Deferred revenue - Michigan see Statement 7	3,247,017	2,638,951
Class and other deposits	212,782	26,783
	11,131,858	8,441,492

Source Audited Financials

NOTE REGARDING DEFERRED CHARGES AND DEFERRED REVENUE

Camp Michigania, the Association's educational center located on Walloon Lake with satellite camps in New York and California, was previously reported on an October 31 year end, such that fees received and expenses incurred related to future periods were deferred at June 30. During 2013 Michigania's year end was changed to June 30 for financial reporting purposes and prior year amounts were reclassified to conform with current year presentation. The below table references the adjustments made to June 30, 2012 reported balances.

	Previously Reported 2012 Balances	Adjustments	Adjusted 2012 Balances
Revenues	\$15,235,356	\$238,097	\$15,473,453
Expenses	11,742,163	545,809	12,287,972
Deferred charges	2,023,736	-1,914,003	109,733
Deferred revenue	8,607,498	-770,184	7,837,314
Beginning Net Assets	78,782,752	-836,107	77,946,645
Unrestricted Net	79,040,906	-1,143,819	77,897,087

SCHEDULE A, PART II, SECTION A, LINE 3
SERVICES RECEIVED FROM A GOVERNMENTAL UNIT

STATEMENT 8

In consideration of a donation of funds for the construction of a facility, The University of Michigan has agreed to permit the Organization to occupy a portion of the facility on a rent-free basis and the University has also agreed to provide standard utilities without charge to the Organization.

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>Total</u>
opportunities for alumni interchange and ir	279,477.00	254,906.00	281,567.00	253,567.00	255,753.00	231,022.00	221,647.00	1,243,556.00
Utilities	63,625.00	62,127.00	107,352.00	151,496.00	103,608.00	91,870.00	103,237.00	557,563.00
Total	<u>343,102.00</u>	<u>317,033.00</u>	<u>388,919.00</u>	<u>405,063.00</u>	<u>359,361.00</u>	<u>322,892.00</u>	<u>324,884.00</u>	<u>1,801,119.00</u>

LEAD Scholars from Alumni Council

0

343,102

PART III

ORGANIZATION'S PRIMARY EXEMPT PURPOSE

The Alumni Association of the University of Michigan is an independent, worldwide organization that nurtures lifelong relationships with and among current and future Michigan alumni. As a committed partner of the University, the Association offers programs of relevance and service to alumni and creates support for the University. Underlying all that we do is the belief in the value of education to the well being of society, a commitment to integrity, diversity, and service.

PART III

STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS (4A-D)

STATEMENT 10

	6/30/2012	
	Expense	Revenue
Coordination of a nationwide network of alumni volunteers who support the university by recruiting academically gifted students and raising funds for student scholarships.	\$1,616,179	\$2,013,518
Publications and electronic newsletters to keep alumni informed about current activities at U-M and highlighting the fundraising	1,362,481	278,448
Membership benefits and services, including coordination and sponsorship of programming to enrich the lives of U-M alumni and students, including career networking and job search assistance, online networking, reunions and special events.	4,741,149	9,542,379
Programs that offer alumni (and their families) unique opportunities for alumni interchange and intellectual stimulation through seminars with U-M faculty in educational and social settings.	3,192,475	4,294,747
Total	\$10,912,284	\$16,129,092

6/30/2013	
Expense	Revenue
\$1,418,780	\$1,900,559
1,716,117	298,458
5,063,254	10,229,507
3,692,064	4,488,050
\$11,890,215	\$16,916,574

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