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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

| A | For the | 2012 calendar year, or tax year beginning JUL 1, 2012 and e | ending J | <u>UN 30, 2013</u> | | | | | | | |
|--|---|---|--|-----------------------------|-------------------------------|--|--|--|--|--|--|
| В | Check if | C Name of organization | | D Employer identifi | cation number | | | | | | |
| • | applicable | The University of North Carolina at | | | | | | | | | |
| | Addre | Asheville Foundation, Inc. | | | | | | | | | |
| | Name change Doing Business As 23-7073829 | | | | | | | | | | |
| | Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number | | | | | | | | | | |
| Terminated One University Heights 828-251-6716 | | | | | | | | | | | |
| | Ameno | Crty, town, or post office, state, and ZIP code | G Gross receipts \$ | 6,054,100. | | | | | | | |
| | Applic | ASHEVILLE, NC ZOOU4 | | H(a) Is this a group re | | | | | | | |
| | pendir | F Name and address of principal officer. John G. Pierce | | for affiliates? | Yes X No | | | | | | |
| | | same as C above | | H(b) Are all affiliates inc | luded? Yes No | | | | | | |
| 1 | Тах-өх | empt status: X 501(c)(3) 501(c) () ((Insert no.) 4947(a)(1) 0 | r 🔲 527 | If "No," attach a | list. (see instructions) | | | | | | |
| J | Websit | e: > www.unca.edu | | H(c) Group exemptio | n number 🕨 | | | | | | |
| K | Form of | organization: X Corporation | L Year | of formation: 1965 N | A State of legal domicile: NC | | | | | | |
| P | art I | Summary | | | | | | | | | |
| a | 1 | Briefly describe the organization's mission or most significant activities. Suppo | ort of | Non-Profit | University | | | | | | |
| Activities & Governance | | | | | | | | | | | |
| Ĕ | 2 | Check this box 🕨 🔲 if the organization discontinued its operations or dispos | ed of more | than 25% of its net as | ssets. | | | | | | |
| Š | 3 | Number of voting members of the governing body (Part VI, line 1a) | | 3 | 32 | | | | | | |
| <u>ග</u> නේ | 4 | Number of independent voting members of the governing body (Part VI, line 1b) | | 4 | 0 | | | | | | |
| es | 5 | Total number of individuals employed in calendar year 2012 (Part V. Jime 2a) | | 5 | 0 | | | | | | |
| Ξ | 6 | Total number of volunteers (estimate if necessary) | | 6 | 0 | | | | | | |
| Ç | 7 a | Total unrelated business revenue from Part VIII, column (6) Vine 12 | | 7a | 0. | | | | | | |
| _ | b | Net unrelated business taxable income from Form 990 Taline 34 | | 7b | 0. | | | | | | |
| | | Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3 4, and 70 Column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue · add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1·3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5·10) | | Prior Year | Current Year | | | | | | |
| <u>a</u> | 8 | Contributions and grants (Part VIII, line 1h) | · L | 1,475,513. | 3,374,508. | | | | | | |
| Revenue | 9 | Program service revenue (Part VIII, line 2g) | ogram service revenue (Part VIII, line 2g) | | | | | | | | |
| ě | 10 | Investment income (Part VIII, column (A), lines 3,4, and 70) | | 115,422. | 41,798. | | | | | | |
| Œ | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 541,460. | 2,571,494. | | | | | | |
| | 12 | Total revenue · add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 2,132,395. | 5,987,800. | | | | | | |
| | 13 | Grants and similar amounts paid (Part IX, column (A), lines 1·3) | | 1,955,605. | 1,402,352. | | | | | | |
| | 14 | Benefits paid to or for members (Part IX, column (A), line 4) | | 0. | 0. | | | | | | |
| S | 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 0. | 0. | | | | | | |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. | | | | | | |
| ă | b | Total fundraising expenses (Part IX, column (D), line 25) 348,42 | 25. | | | | | | | | |
| Ш | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 700,539. | 1,218,494. | | | | | | |
| | 18 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | _2,656,144. | 2,620,846. | | | | | | |
| | 19 | Revenue less expenses Subtract line 18 from line 12 | | <u><523,749.</u> | > 3,366,954. | | | | | | |
| Neft Assetted | | | Be | ginning of Current Year | End of Year | | | | | | |
| | 20 | Total assets (Part X, line 16) | | 24,240,141. | 27,833,605. | | | | | | |
| Æ | 21 | Total liabilities (Part X, line 26) | | 1,613,018. | <u>1,839,528.</u> | | | | | | |
| Ž | 22 | Net assets or fund balances Subtract line 21 from line 20 | | <u>22,627,123.</u> | 25,994,077. | | | | | | |
| | <u>art II</u> | Signature Block | | | | | | | | | |
| U ho | ler pena | lties of perjury, I declare that I have examined this return, including accompanying schedules | and statem | ents, and to the best of m | y knowledge and belief, it is | | | | | | |
| | | t, and complete. Deplaration of preparer (other than officer) is based on all information of whi | ich preparer | has any knowledge. | | | | | | | |
| w | | The I Pier | | //// | /> | | | | | | |
| S ig | n | Signature of officer | | Date | , , | | | | | | |
| H e | re | John G. Pierce, Treasurer | | | | | | | | | |
| | | Type or print name and title | | | | | | | | | |
| | | Print/Type preparer's name Proparer's signature | | Date Check | PTIN | | | | | | |
| Pai | d | Robin G. Earley, CPA KUD EN COM | | setf-emptoy | | | | | | | |
| | parer | Firm's name Burleson & Earley, PA O | | Firm's EIN | 26-1678195 | | | | | | |
| Use | Only | Firm's address 902 Sand Hill Road | | | | | | | | | |
| | | Asheville, NC 28806 | | Phone no. 8 | 28-251-2846 | | | | | | |
| Ma | y the If | RS discuss this return with the preparer shown above? (see instructions) | | | X Yes No | | | | | | |
| 2320 | 001 12-1 | 0-12 LHA For Paperwork Reduction Act Notice, see the separate instructio | ns. | | Form 990 (2012) | | | | | | |

Form 990 (2012)

| | | | Yes | No |
|----------|--|-----|--|--------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2_ | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | _3_ | | <u> </u> |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | _6_ | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | _X_ | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | • |
| | Part VI | 11a | _X_ | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | X | |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | l |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | <u> </u> |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | X |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | <u>X</u> | <u> </u> |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization | | | |
| | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals | | | ۱., |
| | located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | <u> </u> |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | ,. |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | - | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | X | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | - | X |
| <u> </u> | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | 000 | (2012) |
| | | rom | フプリ | 12012) |

Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-----|---|------|----------|-----------|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the | | | |
| | United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | X | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, | | | |
| | column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | <u> </u> |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | | <u> </u> |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No", go to line 25 | 24a | | <u>X</u> |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a | | | |
| | disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | _X_ |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | _X_ |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified | | | |
| | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | _X_ |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | _X_ |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions). | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | _X_ |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | <u>X</u> |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | _X_ |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | _X_ |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | <u> X</u> |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | _ |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | <u> X</u> |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | <u> X</u> |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | ļ | X |
| b | | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | <u></u> |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | <u> </u> | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | <u> </u> | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | <u>X</u> | <u> </u> |
| | | Form | 990 | (2012) |

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|---|------|-----|
| | rage | |

| | Check if Schedule O contains a response to any question in this Part V | | | | | |
|----------|---|---------|------------------------|------|-------------------|----------|
| | • | | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | l 1a | 9 | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0 if not applicable | 1b | 0 | | , | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and r | eporta | ible gaming | | | |
| | (gambling) winnings to prize winners? | | | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | _ |
| | filed for the calendar year ending with or within the year covered by this return | 2a | 0 | | , | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax retu | rns? | | 2b | . | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions | s) | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | 3a | .] | X |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | | | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other | autho | nty over, a | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial | accou | nt)? | 4a | | X |
| b | If "Yes," enter the name of the foreign country: ▶ | | | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial | Accou | nts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction | action | • | 5b_ | | _X_ |
| C | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did to | he org | anization solicit | | ╷╶┐ | |
| | any contributions that were not tax deductible as charitable contributions? | | | 6a | | _X_ |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribute | tions c | r gifts | | , , | |
| | were not tax deductible? | | | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | .] | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se | rvices | provided to the payor? | 7a | | _X_ |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w | as req | uıred | | . | |
| | to file Form 8282? | | ı | 7c | | <u> </u> |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | ĺ | . 1 | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of | | ct? | 7e | \longrightarrow | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit conti | | | 7f | \longrightarrow | |
| 9 | If the organization received a contribution of qualified intellectual property, did the organization file Fi | | | 7g | \longrightarrow | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz | | | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D | | | _ | . | |
| _ | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at | any tin | ne during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | . 1 | |
| a | Did the organization make any taxable distributions under section 4966? | | | 9a | - | |
| 10 | Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter. | | | 9b | | |
| 10 a | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | |
| 11 | Section 501(c)(12) organizations. Enter. | LIUU | I | | . | |
| | Gross income from members or shareholders | 11a |] | | . | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | · · · · | | | | |
| _ | amounts due or received from them.) | 11b | | | . | |
| 12a | | | ? | 12a | . 1 | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | j | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | , | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | •• | | | _ |
| b | | | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | |
| С | Enter the amount of reserves on hand | 13c | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | | | 14a | | X |
| <u>b</u> | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul | le O | <u>.</u> | 14b | | |
| | | | | Form | 990 | (2012) |

Form 990 (2012)

<u>23-7073829</u>

Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions.

| | ` Check if Schedule O contains a response to any question in this Part VI | | | X | | | | | | |
|----------------|--|-------------------|--------------|------------------|--|--|--|--|--|--|
| Sec | tion A. Governing Body and Management | - | T | | | | | | | |
| | | | Yes | No | | | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 32 | | | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | | | | | | | |
| b | • | | | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | 2 | | \mathbf{x}_{-} | | | | | | |
| 3 | officer, director, trustee, or key employee? Did the organization delegate control over management duties customanly performed by or under the direct supervision | | | | | | | | | |
| 3 | of officers, directors, or trustees, or key employees to a management company or other person? | | | | | | | | | |
| 4 | | | | | | | | | | |
| 5 | | | | | | | | | | |
| 6 | Did the organization have members or stockholders? | 5 6 | | X | | | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | | | | | | | |
| | more members of the governing body? | 7a | | X | | | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | | | | | | | |
| | persons other than the governing body? | 7b | | X | | | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | _ | | | | | | |
| а | The governing body? | 8a | Х | | | | | | | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | | | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | | | | | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | <u> </u> | | | | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | | | | | | | |
| | | | Yes | No | | | | | | |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | <u> </u> | | | | | | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | 404 | | | | | | | | |
| 44- | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b 11a | х | | | | | | | |
| 11a | D. J. O. I. O. I. C. I. | | | | | | | | | |
| 12a | | | | | | | | | | |
| b | The second secon | | | | | | | | | |
| C | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | 12b | Х | | | | | | | |
| | In Schedule O how this was done | 12c | х | | | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | | X | | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | | X | | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | | X | | | | | | |
| b | Other officers or key employees of the organization | 15b | | _X_ | | | | | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | | | | | | | |
| | taxable entity during the year? | 16a | L | <u>X</u> | | | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | | | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | 401 | | | | | | | | |
| Sec | exempt status with respect to such arrangements?tion C. Disclosure | 16b | | | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►NC | | . | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a | vailab | le | | | | | | | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | | | | | | | |
| | X Own website Another's website X Upon request Other (explain in Schedule O) | | | | | | | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an | d finar | ncial | | | | | | | |
| | statements available to the public during the tax year. | | | | | | | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organiza | tion [.] | · | | | | | | | |
| | John Pierce - 828-251-6716 | | | | | | | | | |
| সূত্রক্র | One University Heights, Asheville, NC 28804 | | | | | | | | | |
| 23200 12-10 | υ 12 | Form | 990 | (2012) | | | | | | |

Form 990 (2012) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | (B) | | | _ (0 | C) | | | (D) | (E) | (F) | |
|---------------------------|-------------------|---|-----------------------|----------|--------------|------------------------------|---------------|---------------------------------|-----------------|--------------------------|--|
| Name and Title | Average | _{(do} | | Pos | | | one | Reportable | Reportable | Estimated | |
| | hours per | (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | compensation | compensation | amount of | |
| | week | - | eran | dad | recto | or/trus | tee) | from | from related | other | |
| | (list any | or director | | | | | | the | organizations | compensation | |
| | hours for related | e or d | tee | | | sated | | organization (W-2/1099-MISC) | (W-2/1099-MISC) | from the organization | |
| | organizations | Individual trustee | Institutional trustee | | e 2 | mpen | | (***271033*****100) | | and related | |
| | below | dual | utiona | <u>.</u> | Key employee | stco | 25 | | | organizations | |
| | line) | N P | Instit | Officer | Ke | Highest compensated employee | Former | | | Ĭ | |
| (1) Michael Andry | 1.00 | | | | | | | | | | |
| Assoc Chair | | X | | X | | <u>l</u> | | 0. | 0. | 0 | |
| (2) George W. Morasani | 1.00 | | | | | | | | | | |
| Director | | X | | | | | | | 0. | 0 | |
| (3) JW Davis | 1.00 | | | | | | | | | | |
| Director | | X | | | | | | 0. | 0. | 0 | |
| (4) Charles H. Wood, Jr | 1.00 | | | | | | | | | | |
| Chair | | X | | X | | | | 0. | 0. | 0 | |
| (5) Martha Boyd | 1.00 | | | | | | | | | | |
| Director | , | X | | | | | | 0. | 0. | 0 | |
| (6) Shon Norris | 1.00 | | | | | | | | | | |
| Director | | X | | | | | | 0. | 0. | 0 | |
| (7) John Kimberly | 1.00 | | | | | | | | | | |
| Director | | X | | | | | | 0. | 0. | 0 | |
| (8) John Kelso | 1.00 | | | | | | | | | | |
| Director | | X | | | <u> </u> | | | 0. | 0. | 0 | |
| (9) Pat Carver | 1.00 | | | | l | | | | | | |
| Director | | X | | | | | | 0. | 0. | 0 | |
| (10) Michael Greene | 1.00 | ļ | | | | ļ | | | | | |
| Director | | X | | _ | L_ | | | 0. | 0. | 0 | |
| (11) Kevin Watson | 1.00 | | | | | | | | | | |
| Director | | X | | | <u> </u> | <u> </u> | | 0. | 0. | 0 | |
| (12) John Wirtz | 1.00 | ļ | | | | | | | _ | | |
| Director | | X | | <u> </u> | <u> </u> | | | 0. | 0. | 0 | |
| (13) Brad Blackburn | 1.00 | ļ | | | | | | | _ | | |
| Director | | X | | | | _ | | 0. | 0. | 0 | |
| (14) Derek Allen | 1.00 | ļ | | | | | | _ | _ | | |
| Director | | X | | | <u> </u> | | | 0. | 0. | 0 | |
| (15) Mitchell Watson | 1.00 | _ | | | | | | _ | _ | | |
| Director | 1 2 2 2 | X | L_ | <u> </u> | _ | _ | _ | 0. | 0. | 0 | |
| (16) Marilyn Foote-Hudson | 1.00 | _ | | | | | | _ | _ | | |
| Director | | X | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | 0. | 0. | 0 | |
| (17) Kerry Friedman | 1.00 | ļ | | | | | | | | | |
| Director | | X | <u> </u> | <u> </u> | L_{-} | | | 0. | 0. | 0 | |

232007 12-10-12

| Part VII Section A. Officers, Directors, Trus | tees, Key Em | ploy | ees | , an | d Hi | ghe | st C | Compensated Employe | es (continued) | _ | |
|--|------------------------|---|--|----------|--------------|------------------------------|--|-----------------------------|-------------------------|----------|--------------------------|
| (A) (B) | | | | | C) | | | (D) | (E) | | (F) |
| Name and title | Average | ,,, | Position | | | | | Reportable | Reportable compensation | l E | stimated |
| | hours per | (do not check more than o box, unless person is both officer and a director/trust | | | | | h an | compensation | | aı | mount of |
| | week | | ceran | id a d | irecto | x/trus | itee) | | from related | | other |
| | (list any hours for | irecto | | | | | | the | organizations | | npensation |
| | related | D to a | 2 | | | ated | | organization | (W-2/1099-MISC) | 1 | rom the |
| | organizations | ruste | T frus | | ခ္မ | m me | | (W-2/1099-MISC) | ! | 1 7 | ganization id related |
| | below | Individual trustee or director | Institutional trustee | <u> </u> | Key employee | st co | ₅ | | | | anizations |
| | line) | Indiv | Instit | Officer | Key e | Highest compensated employee | Former | | | | |
| (18) Mark Gibney | 1.00 | | | | | | | | | | |
| Director | | X | L | | | | <u> </u> | 0. | 0 | | 0. |
| (19) Brian Gompers | 1.00 | | | | | | | | | | |
| Director | | X | <u> </u> | <u> </u> | _ | <u> </u> | <u> </u> | 0. | 0 | • | 0. |
| (20) Dianna B. Goodman | 1.00 | | | | | | | | _ | | _ |
| Director | 1 00 | X | | _ | _ | - | ļ . | 0. | 0 | • | 0. |
| (21) George Goosmann III | 1.00 | | | | | | | | • | | • |
| Director | 1 00 | X | <u> </u> | | - | ┢ | - | 0. | 0 | • | 0. |
| (22) Alan Grant | 1.00 | 3,5 | | | | | 1 | | • | | ^ |
| Director | 1 00 | X | - | | | ╁ | | 0. | 0 | • | 0. |
| (23) Jacqueline D. Grant | 1.00 | x | | | | | | 0. | 0 | | ۸ |
| Director | 1.00 | ^ | | | _ | ╁ | | 0. | | • | 0. |
| (24) Steven Green Director | 1.00 | x | | | | | | 0. | 0 | | 0. |
| (25) Bruce Greene | 1.00 | | | | - | ┢ | | | | 1 | |
| Director | 1.00 | x | | | | | 1 | 0. | 0 | | 0. |
| (26) David Hammett | 1.00 | | | | | <u> </u> | ! | | | 1 | |
| Director | | X | | | | | 1 | 0. | 0 | | 0. |
| 1b Sub-total | | | | • | • | | | 0. | 0 | | 0. |
| c Total from continuation sheets to Part VI | l, Section A | | | | | \blacktriangleright | | 0. | 0 | | 0. |
| d Total (add lines 1b and 1c) | | | | | | ▶ | | 0. | 0 | | 0. |
| 2 Total number of individuals (including but n | ot limited to th | ose | liste | ed al | bove | e) wt | no r | eceived more than \$100 | ,000 of reportable | | |
| compensation from the organization | | | | | | | | | | | 0 |
| | | | | | | | | | | | Yes No |
| 3 Did the organization list any former officer, | | | e, ke | y er | nplo | yee | , or | highest compensated e | mployee on | | |
| line 1a? If "Yes," complete Schedule J for s | | | | | | | | | | 3 | X |
| 4 For any individual listed on line 1a, is the su | | | | | | | | | tne organization | | |
| and related organizations greater than \$150 5 Did any person listed on line 1a receive or a | • | | - | | | | | | dual for serves | 4 | X |
| 5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com | - | | | | - | | CIAI | ted digariization or indivi | dual for services | 5 | _ x |
| Section B. Independent Contractors | piete ochedan | 50, | 0, 3 | 3011 | Dere | ,011 | | | • | <u>s</u> | 1 |
| Complete this table for your five highest co | mpensated inc | depe | ende | ent c | onti | racto | ors 1 | that received more than | \$100,000 of compen | sation | from |
| the organization. Report compensation for | | | | | | | | | • | | |
| (A) | | | | | | | | (B) | | (0 | C) |
| Name and business | address | N | INC | 3 | | |] | Description of s | ervices | Compe | ensation |
| | | | | | | | | | | | |
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| | | | | | | | | | İ | | |
| 2 Total number of independent contractors (i | ncludina but n | ot Ir | mıte | d to | tho | se le | ster | d above) who received m | ore than | - | |
| \$100,000 of compensation from the organic | | • •• | | 0 | | 0 | | | | | |
| See Part VII, Section | | tiı | nua | at: | | | sh | eets | • | Form | 990 (2012) |

| Part VII Section A. Officers, Directors, | | nplo | yee | | | ligh | est | | | |
|--|------------------------|--------------------------------|-----------------------|---------|--------------------------|------------------------------|----------|----------------------|---------------------------|-----------------|
| (A) | (B) | f | | | 2) | | | (D) | (E) | (F) |
| ` Name and title | Average | | | | Position all that apply) | | | Reportable | Reportable | Estimated |
| | hours per | (CI | neck | all | tnat | app | iy) | compensation from | compensation from related | amount of other |
| | week | | | | | 20 | | the | organizations | compensation |
| | (list any | ctor | | | | 를 ê | | organization | (W-2/1099-MISC) | from the |
| | hours for | or dic | ريه ا | | | ated e | | (W-2/1099-MISC) | · | organization |
| | related | ustee | truste | | , e | bens | | | | and related |
| | organizations below | ual tri | ional | | ploye | t C0 III | _ | | | organizations |
| | line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (27) Jim Lenburg | 1.00 | | | | | | _ | | | |
| Director | | X | | | | | | 0. | 0. | C |
| (28) Rob Tatum | 1.00 | | | | | | | | | |
| Director | | Х | | | | | | 0. | 0. | C |
| (29) Oscar Wong | 1.00 | | | | | | | _ | _ | _ |
| Director | 1 00 | X | | | | _ | <u> </u> | 0. | 0. | |
| (30) Bob Yearout | 1.00 | v | | | | | | | , | |
| Director (21) No. Young | 1.00 | X | | | | \vdash | \vdash | 0. | 0. | |
| (31) Ann Young Director | 1.00 | x | | | | | | 0. | 0. | |
| (32) Benjamin Judge | 1.00 | Λ | | | | | | <u> </u> | 0. | |
| Director | 1.00 | х | | | | | | 0. | 0. | (|
| (33) John G. Pierce | 1.00 | - | | | | | | | • | |
| Treasurer | | | | х | | | | 0. | 0. | (|
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The University of North Carolina at Form 990 (2012) Asheville Foundation, Inc. 23-7073829 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII (D)
Revenue excluded from tax under sections 512, 513, or 514 (C) Related or Unrelated Total revenue exempt function business revenue revenue 1 a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 10 d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and 1f 3,374,508 similar amounts not included above 196,678. g Noncash contributions included in lines 1a-1f \$ 374,508 h Total. Add lines 1a-1f **Business Code** Program Service Revenue f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, and 10,340. 10,340 other similar amounts)

| 4 | income nom investment or tax | exempt bond b | roceeus - |
|-----|------------------------------|---------------|---------------|
| 5 | Royalties | | • |
| | | (i) Real | (ıi) Personal |
| 6 a | Gross rents . | | |
| b | Less: rental expenses | | |

(i) Securities 97,758

66,300 31,458

of inventory

a 216,781

| C | Rental income or (loss) |
|---|-----------------------------|
| d | Net rental income or (loss) |
| a | Gross amount from sales of |

| | assets other than invento |
|---|---------------------------|
| b | Less: cost or other basis |
| | and sales expenses |

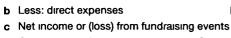
| | and sales expenses | , |
|---|--------------------|---|
| С | Gain or (loss) | |
| | | |

| | d | Net gain or (loss) |
|---|---|--------------------|
| _ | _ | Grass income from |

Other Revenue

1

| 8 a | a Gross income from fundraising events (not | | | | |
|-----|---|------------|--|--|--|
| | including \$ | of | | | |
| | contributions reported on lin | ne 1c) See | | | |
| | Part IV, line 18 | | | | |



| 9 a | Gross income from gaming act | ivities. | See |
|-----|------------------------------|----------|-----|
| | Part IV, line 19 | | |
| b | Less: direct expenses | | |

| | | | • | • | • | • |
|---|------------|-----------|------|--------|-----------|----|
| С | Net income | or (loss) | from | gamıng | activitie | 38 |

| а | Gross sales of inventory, | , iess retum |
|---|---------------------------|--------------|
| | and allowances | |

| þ | Less: cost of goods sold | |
|---|------------------------------|-----|
| _ | Net income or (loss) from sa | وما |

| Miscellaneous Revenue | | | | | |
|-----------------------|------------------------|--|--|--|--|
| 1 a | Unrealized Gains on In | | | | |
| b | Family Business Forum | | | | |
| С | Miscellaneous income | | | | |

d All other revenue e Total. Add lines 11a-11d

Total revenue. See instructions.

 Business Code

 900099
 2,278,633.2,278,633.

 900099
 39,194.
 39,194.

 900099
 29,869.
 29,869.

31,458.

216,781

31,458.

| 900099 | | 7 | , (| 01 | 7 | |
|--------|----|-----|-----|---------------|---|--|
| • | 2. | 354 | _ ' | 71 | 3 | |

► 2,354,713. ► 5,987,800.2,396,

216,781. Form **990** (2012)

216,781.

7,017

| | ion 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respon | | | | X |
|-----------|--|--------------------|------------------------------|-------------------------------------|--------------------------------|
| Do 7b, | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to governments and | | | | |
| | organizations in the United States. See Part IV, line 21 | 1,402,352. | 1,402,352. | | |
| 2 | Grants and other assistance to individuals in | | | | |
| | the United States. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, | - | | | |
| | organizations, and individuals outside the | | | | |
| | United States See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | , | | |
| | trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | | | | |
| 8 | Pension plan accruals and contributions (include | | | | |
| _ | section 401(k) and 403(b) employer contributions) Other employee benefits | | | | |
| 9 | Payroll taxes | | | | |
| 10 11 | Fees for services (non-employees). | | | | |
| a | Management | | | | |
| b | Legal | 14,043. | 4,913. | 9,130. | _ |
| c | Accounting | 7,800. | 2,3201 | 7,800. | |
| d | Lobbying | ., | | .,,,,,, | |
| e | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | 102,003. | _ | 102,003. | |
| g | Other (If line 11g amount exceeds 10% of line 25, | <u>.</u> | | | |
| Ī | column (A) amount, list line 11g expenses on Sch O.) | 363,437. | 164,701. | 114,717. | 84,019 |
| 12 | Advertising and promotion | 67,112. | 66,811. | | 301 |
| 13 | Office expenses | | | | |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | | | | |
| 17 | Travel . | 33,546. | 24,500. | 39. | 9,007 |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | - - |
| 19 | Conferences, conventions, and meetings | 00 160 | 00 160 | | <u> </u> |
| 20 | Interest | 20,168. | 20,168. | | · |
| 21 | Payments to affiliates | 1 200 | 1 200 | | |
| 22 | Depreciation, depletion, and amortization | 1,200. 3,533. | 1,200. 1,103. | 2,430. | |
| 23 | Insurance | 3,533. | 1,103. | 4,430. | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| 9 | Transfers to University | 235,920. | | | 235,920 |
| | Equipment, noncapitaliz | 151,368. | 151,368. | | 200,020 |
| | Photocopy, printing, po | 87,230. | 82,653. | 454. | 4,123 |
| d | - 1, -1, | 39,310. | 39,310. | | -,0 |
| | All other expenses | 91,824. | 75,643. | 1,126. | 15,055 |
| 25 25 | Total functional expenses. Add lines 1 through 24e | 2,620,846. | 2,034,722. | 237,699. | 348,425 |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here I If following SOP 98-2 (ASC 958-720) | | | | |

23-7073829 Page 11

| Pa | rt X | Balance Sheet | | _ | |
|-----------------------------|------|---|--------------------------|-----|---------------------------|
| _ | | Check if Schedule O contains a response to any question in this Part X | <u> </u> | | |
| | • | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash · non-interest-bearing | | 1 | |
| | 2 | Savings and temporary cash investments | 2,836,074. | 2 | 2,639,198. |
| | 3 | Pledges and grants receivable, net | 214,202. | 3 | 250,344. |
| | 4 | Accounts receivable, net | 12,075. | 4 | 39,337. |
| | 5 | Loans and other receivables from current and former officers, directors, | | | |
| | | trustees, key employees, and highest compensated employees. Complete | | | |
| | | Part II of Schedule L | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined under | | | |
| | | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | |
| | | employees' beneficiary organizations (see instr). Complete Part II of Sch L | | 6 | |
| ets | 7 | Notes and loans receivable, net | | 7 | |
| Assets | 8 | Inventories for sale or use | | 8 | |
| | 9 | Prepaid expenses and deferred charges | | 9 | |
| | 10a | Land, buildings, and equipment, cost or other | | - | |
| | , | basis. Complete Part VI of Schedule D 10a 2,237,198. | | | |
| | ь | Less accumulated depreciation 10b 6,600. | 2,184,012. | 10c | 2,230,598. |
| | 11 | Investments - publicly traded securities | | 11 | <u> </u> |
| | 12 | Investments - other securities See Part IV, line 11 | 18,645,733. | 12 | 22,108,066. |
| | 13 | Investments - program-related. See Part IV, line 11 | 214,000. | 13 | 425,000. |
| | 14 | Intangible assets | | 14 | 12370001 |
| | 15 | Other assets. See Part IV, line 11 | 134,045. | 15 | 141,062. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 24,240,141. | 16 | 27,833,605. |
| | 17 | Accounts payable and accrued expenses | 62,939. | 17 | 55,788. |
| | 18 | Grants payable | - 0_/000 | 18 | |
| | 19 | Deferred revenue | | 19 | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| ဟ | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| ij | 22 | Loans and other payables to current and former officers, directors, trustees, | | | |
| Liabilities | | key employees, highest compensated employees, and disqualified persons. | | | |
| ڐ | | Complete Part II of Schedule L | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | 1,067,000. | 23 | 1,144,000. |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X of | | | |
| | | Schedule D | 483,079. | 25 | 639,740. |
| | 26 | Total liabilities. Add lines 17 through 25 | 1,613,018. | 26 | 1,839,528. |
| | | Organizations that follow SFAS 117 (ASC 958), check here ▶ X and | | | |
| Ś | | complete lines 27 through 29, and lines 33 and 34. | | | |
| ဥ | 27 | Unrestricted net assets | 1,913,351. | 27 | 2,033,839. |
| Net Assets or Fund Balances | 28 | Temporanly restricted net assets | 8,415,525. | 28 | 9,498,384. |
| d B | 29 | Permanently restricted net assets | 12,298,247. | 29 | 14,461,854. |
| Ë | | Organizations that do not follow SFAS 117 (ASC 958), check here ▶ | | | |
| ğ | | and complete lines 30 through 34. | | | |
| ţ | 30 | Capital stock or trust principal, or current funds | | 30 | |
| SSE | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| ¥ A | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| ž | 33 | Total net assets or fund balances | 22,627,123. | 33 | 25,994,077. |
| | 34 | Total liabilities and net assets/fund balances | 24,240,141. | 34 | 27,833,605. |
| | | | | | Form 990 (2012) |

Form **990** (2012)

Both consolidated and separate basis

Both consolidated and separate basis

Form **990** (2012)

За

2b X

2c | X

X

separate basis, consolidated basis, or both:

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

__ Consolidated basis

review, or compilation of its financial statements and selection of an independent accountant?

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis,

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Separate basis

consolidated basis, or both.

X Separate basis

Act and OMB Circular A-133?

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** The University of North Carolina at Asheville Foundation, Inc. 23-7073829 Reason for Public Charity Status (All organizations must complete this part) See instructions The organization is not a private foundation because it is: (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state 5 X An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. d Type III - Non-functionally integrated c ____ Type III - Functionally integrated __ Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below. Yes No the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). h (iv) Is the organization (v) Did you notify the (vi) Is the (i) Name of supported (ii) EIN (iii) Type of organization (vii) Amount of monetary organization in col. (i) organized in the U.S.? in col. (i) listed in your organization in col. (described on lines 1-9 organization support governing document? above or IRC section (i) of your support? (see instructions)) Yes Yes Yes No Total LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

The University of North Carolina at

Schedule A (Form 990 or 990-EZ) 2012 Asheville Foundation, Inc. 23-7073829 Page 2

Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|---|-----------------------|---------------------|----------------------------|----------------------|--------------------|--------------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants ") | 8176996. | 2288059. | 1384918. | 1475513. | 3374508. | 16699994. |
| 2 | Tax revenues levied for the organ- | - | | ,, | | | |
| | ızatıon's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | - | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 8176996. | 2288059. | 1384918. | 1475513. | 3374508. | 16699994. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | ; | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 16699994. |
| Sec | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 7 | Amounts from line 4 | 8176996. | 2288059. | 1384918. | 1475513. | 3374508. | 16699994. |
| 8 | Gross income from interest, | | - | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | 116,966. | 32,652. | 16,916. | 17,448. | 10,340. | 194,322. |
| 9 | Net income from unrelated business | | | - | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carned on | | | | | | |
| 10 | Other income Do not include gain | | | | · <u>-</u> - | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV) | 257,090. | 94,645. | 24,563. | 29,582. | 29,869. | 435,749. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 17330065. |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | 239,784. |
| 13 | First five years. If the Form 990 is for | the organization's | first, second, thir | d, fourth, or fifth ta | ax year as a section | n 501(c)(3) | |
| | organization, check this box and stop | | | | | <u> </u> | <u></u> ▶□ |
| Sec | ction C. Computation of Publi | c Support Per | centage | | | | |
| 14 | Public support percentage for 2012 (l | ine 6, column (f) di | vided by line 11, c | olumn (f)) | | 14 | <u>96.36 %</u> |
| | Public support percentage from 2011 | | | | | _15 | 92.26 <u>%</u> |
| 16a | 33 1/3% support test - 2012. If the o | rganization did no | t check the box or | n line 13, and line | 14 is 33 1/3% or m | ore, check this b | |
| | stop here. The organization qualifies | as a publicly suppo | orted organization | | | | \triangleright X |
| b | 33 1/3% support test - 2011. If the o | rganization did no | t check a box on I | me 13 or 16a, and | line 15 is 33 1/3% | or more, check t | his box |
| | and stop here. The organization quali | fies as a publicly s | upported organiza | ation | | | ▶□ |
| 17a | 10% -facts-and-circumstances test | * | | | | | • |
| | and if the organization meets the "fac | ts-and-circumstand | ces" test, check th | nis box and stop h | ere. Explain in Pai | t IV how the orga | nization |
| | meets the "facts-and-circumstances" | _ | • | | • | | ▶□ |
| b | 10% -facts-and-circumstances test | | | | | | |
| | more, and if the organization meets th | | | | • | | e |
| | organization meets the "facts-and-circ | cumstances" test | The organization o | qualifies as a public | cly supported orga | ınızatıon | ▶□ |
| 18 | Private foundation. If the organization | n did not check a l | box on line 13, 16 | <u>a, 16b, 17a, or 17t</u> | o, check this box a | nd see instruction | ns . ▶ |
| | | | | | Sche | dule A (Form 99) | 0 or 990-EZ) 2012 |

232022 12-04-12

Schedule A (Form 990 or 990 EZ) 2012 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II)

| Section A. Public Support | | | | | | |
|--|-------------------|-----------------------------------|----------------------|----------------------|---|---|
| Calendar year (or fiscal year beginning in) ▶ | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received. (Do not | | | | | | |
| ınclude any "unusual grants.") | | | <u></u> | | | <u> </u> |
| 2 Gross receipts from admissions, | | | | | | |
| merchandise sold or services per- | | | | | | |
| formed, or facilities furnished in any activity that is related to the | | | | | | |
| organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that | | | | <u> </u> | | |
| are not an unrelated trade or bus- | | | | | | |
| iness under section 513 | | | | | | |
| 4 Tax revenues levied for the organ- | | | _ | | | · |
| ization's benefit and either paid to | | | | | | |
| or expended on its behalf | | | | | | |
| _ ' h | | | _ | | | |
| | | | | | | |
| furnished by a governmental unit to | | | | | | |
| the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and | | | | | | |
| 3 received from disqualified persons | <u>.</u> | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that | | | | | | |
| exceed the greater of \$5,000 or 1% of the | | | | | | |
| amount on line 13 for the year | | | | | ļ | |
| c Add lines 7a and 7b | | | | | ļ | |
| 8 Public support (Subtract line 7c from line 6) | | | <u> </u> | <u> </u> | 1 | |
| Section B. Total Support | | 1 | - | | , | - |
| Calendar year (or fiscal year beginning in) 🕨 | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, | | | | | 1 | |
| dividends, payments received on securities loans, rents, royalties | | | | | 1 | |
| and income from similar sources | | | | | | |
| b Unrelated business taxable income | | | | | | |
| (less section 511 taxes) from businesses | | | | | | |
| acquired after June 30, 1975 | | | | | <u> </u> | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business | | | | | | |
| activities not included in line 10b, whether or not the business is | | | | | | |
| regularly carned on | | | | | 1 | |
| 12 Other income. Do not include gain | | | | | - | |
| or loss from the sale of capital | | | | | | |
| assets (Explain in Part IV) 13 Total support. (Add lines 9, 10c, 11, and 12) | | | | | 1 | - |
| 14 First five years. If the Form 990 is for | the organization' | e firet eacond the | d fourth or fifth to | av vear as a sacti | on 501(a)(3) area | zation |
| check this box and stop here | o organization: | a mat, a c conu, tilli | a, rourer, or ment | an year as a section | on sortojoj organiz | .auon, ▶□ |
| Section C. Computation of Publi | c Support Pe | rcentage | <u> </u> | ·· | · · · | PL |
| 15 Public support percentage for 2012 (li | | | column (ft) | | 145 | |
| 16 Public support percentage for 2012 (iii | | • | | | 15 | 9 |
| Section D. Computation of Inves | | | · | | 16 | |
| | | | | | 147 | |
| 17 Investment income percentage for 20 | • | • | ne 13, column (f)) | • | 17 | 9 |
| 18 Investment income percentage from 2 | | • | | | 18 | 9 |
| 19a 33 1/3% support tests - 2012. If the | | | | | | 7 is not |
| more than 33 1/3%, check this box an | | | | | | . ▶∟ |
| b 33 1/3% support tests - 2011. If the | | | | | | |
| line 18 is not more than 33 1/3%, che | | - | | | - | ▶ <u></u> |
| 20 Private foundation. If the organization | n did not check a | box on line 14, 19 | a, or 19b, check to | his hox and see in | structions | ▶ |

SCHEDULE D

(Form 990) .

. .

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

2012
Open to Public Inspection

Name of the organization

The University of North Carolina at Asheville Foundation. Inc.

Employer identification number

| Pai | t I Organizations Maintaining Donor Advise | | Accounts Complete if the |
|----------|---|---|---|
| <u> </u> | organization answered "Yes" to Form 990, Part IV, lin | | Tio Complete it tite |
| | Organization answered Tes to Form 550, Fart IV, IIII | (a) Donor advised funds | (b) Funds and other accounts |
| | Total number at end of year | (a) Derior devises taries | (b) - and and other accounts |
| 1 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| • | | waters that the second hold in depart advised f | |
| 5 | Did the organization inform all donors and donor advisors in | _ | |
| | are the organization's property, subject to the organization's | | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor a | | - |
| | for charitable purposes and not for the benefit of the donor of | or donor advisor, or for any other purpose com | |
| Pai | mpermissible private benefit? † II Conservation Easements. Complete if the org | contration answered "Ves" to Form 000. Best I | Yes No |
| | | | v, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization | · ` ' · · · · · · · · · · · · · · · · · | |
| | Preservation of land for public use (e.g., recreation or e | · — | |
| | | Preservation of a certified | nistoric structure |
| _ | Preservation of open space | field concernation contribution in the form of a | |
| 2 | Complete lines 2a through 2d if the organization held a quali | ned conservation contribution in the form of a | conservation easement on the last |
| | day of the tax year | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | |
| a b | Total acreage restricted by conservation easements | | 2a 2b |
| | Number of conservation easements on a certified historic str | ructure included in (a) | 2c 2c |
| ر د | Number of conservation easements included in (c) acquired | • • | 20 |
| d | | arter 6/17/06, and not on a historic structure | |
| 3 | listed in the National Register | logged extinguished or terminated by the era | 2d |
| 3 | Number of conservation easements modified, transferred, re year | leased, extinguished, or terminated by the org | anization during the tax |
| 4 | Number of states where property subject to conservation ea | sament is located | |
| 5 | Does the organization have a written policy regarding the per | | |
| 3 | violations, and enforcement of the conservation easements i | • • • | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, and | • | |
| 8 | Does each conservation easement reported on line 2(d) above | - | · ———— |
| • | and section 170(h)(4)(B)(ii)? | To sallory the requirements of section 170(1)(4) | Yes No |
| 9 | In Part XIII, describe how the organization reports conservati | Ion easements in its revenue and expense stat | • |
| Ŭ | include, if applicable, the text of the footnote to the organiza | _ | · |
| | conservation easements | tion o interior otation onto that dosonbos the | organization s accounting to |
| Pai | rt III Organizations Maintaining Collections o | f Art, Historical Treasures, or Othe | r Similar Assets. |
| | Complete if the organization answered "Yes" to Form | | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | | and balance sheet works of art |
| | historical treasures, or other similar assets held for public ext | | |
| | the text of the footnote to its financial statements that descri | | |
| ь | If the organization elected, as permitted under SFAS 116 (AS | | balance sheet works of art, historical |
| _ | treasures, or other similar assets held for public exhibition, e | | |
| | relating to these items: | | corrido, provido uno ionormig ambanto |
| | (i) Revenues included in Form 990 Part VIII line 1 | | ▶ \$ |
| | (ii) Assets included in Form 990 Part Y | · · · · · · · · · · · · · · · · · · · | ► \$ ► \$ |
| 2 | If the organization received or held works of art, historical tre | asures, or other similar assets for financial dai | |
| _ | the following amounts required to be reported under SFAS 1 | | |
| а | Revenues included in Form 990, Part VIII, line 1 | ,, | ▶ \$ |
| | Assets included in Form 990, Part X | ···· | . • \$ |
| _ | | | · · · · · · · · · · · · · · · · · · · |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 232051

Schedule D (Form 990) 2012

The University of North Carolina at

| Sche | dule D (Form 990) 2012 Ashevil | le Foundat: | ion. Inc. | LOIIII | at | | 23-70 | 73829 | Page 2 |
|------|---|------------------------|----------------------|-----------------|-------------|-------------|---------------|------------|-----------------|
| | rt III Organizations Maintaining C | | | reasures, | or Othe | | | | |
| 3 | Using the organization's acquisition, accession | | | | | | | | |
| | (check all that apply): | | • | • | | Ū | | | |
| а | Public exhibition | d | Loan or ex | change progra | ams | | | | |
| b | Scholarly research | е | | | | | | | |
| С | Preservation for future generations | | <u></u> | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explain | n how they further | the organizati | on's exe | mpt purpe | ose ın Par | t XIII. | |
| 5 | During the year, did the organization solicit o | | | _ | | | | | |
| | to be sold to raise funds rather than to be ma | | | | | | | Yes | ☐ No |
| Par | rt IV Escrow and Custodial Arran | gements. Comple | te if the organizat | on answered | "Yes" to | Form 990 |), Part IV, I | line 9, or | |
| | reported an amount on Form 990, Par | | _ | | | | | • | |
| 1a | Is the organization an agent, trustee, custodi | an or other intermed | ary for contribution | ons or other as | sets not | ıncluded | | | |
| | on Form 990, Part X? | | | | | | | Yes | ☐ No |
| b | If "Yes," explain the arrangement in Part XIII | and complete the fol | llowing table: | | | | | | |
| | | | | | | | | Amount | |
| С | Beginning balance | | | | | 1c | | | |
| d | Additions during the year | | | | | 1d | | | |
| е | Distributions during the year | | | | | 1e | | | |
| f | Ending balance | | | | | 1f | | | |
| 2a | Did the organization include an amount on Fo | orm 990, Part X, line | 21? | | | | | Yes | No No |
| b | If "Yes," explain the arrangement in Part XIII. | Check here if the ex | planation has bee | n provided in | Part XIII | | | | |
| Par | rt V Endowment Funds. Complete if | f the organization an | swered "Yes" to F | orm 990, Part | IV, line 1 | 0 | | | |
| | | (a) Current year | (b) Prior year | (c) Two yea | rs back | (d) Three y | ears back | (e) Four | years back |
| 1a | Beginning of year balance | 17,169,720, | 17,219,220 | | | | 38,166. | | <u>756,546.</u> |
| b | Contributions | 2,268,456. | 205, 253 | | 5,332. | • | 80,232. | 1 | 128 127. |
| С | Net investment earnings, gains, and losses | 1,087,211. | <72,331 | | 7,946. | | 97,544. | 1 | 746,508,> |
| d | Grants or scholarships | | | | | | • | 1 | |
| е | Other expenditures for facilities | | | | | | • | | |
| | and programs | | <182,422 | 2.> | | | | | |
| f | Administrative expenses | | • | | | | | | _ |
| g | End of year balance | 20,525,387. | 17,169,720 | 17,21 | 9,220. | 15.3 | 315.942. | 13. | 138,166. |
| 2 | Provide the estimated percentage of the curr | rent year end balance | e (line 1g, column | (a)) held as | | • | • | | |
| а | Board designated or quasi-endowment | 5.00 | % | | | | | | |
| b | Permanent endowment ► 69.70 | % | - | | | | | | |
| С | Temporarily restricted endowment ▶ 2 | 5.30 % | | | | | | | |
| | The percentages in lines 2a, 2b, and 2c should | ıld equal 100% | | | | | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organiza | ation that are held | and administe | ered for ti | he organiz | zation | | |
| | by. | | | | | | | | Yes No |
| | (i) unrelated organizations | | | | | | | 3a(i) | X |
| | (ii) related organizations | | | | | | | 3a(ii) | X |
| b | If "Yes" to 3a(ii), are the related organizations | s listed as required o | n Schedule R? | | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | organization's endo | wment funds. | | | | | • | |
| Pai | rt VI Land, Buildings, and Equipm | ient. See Form 990 | , Part X, line 10. | | | | | | |
| | Description of property | (a) Cost or of | ther (b) Co | st or other | (c) A | ccumulate | ed | (d) Book | value |
| | | basis (investr | nent) bası | s (other) | der | preciation | | | |
| 1a | Land . | | 1,2 | 43,659. | | | | 1,243 | 659. |
| b | Buildings | | | | | | | | |
| С | Leasehold improvements | | | | | | | | |
| d | Equipment | | | 12,000. | | 6,6 | 00. | 5 | 5,400. |
| e | Other | | | 81,539. | | | | | .,539. |
| Tota | I. Add lines 1a through 1e. (Column (d) must e | qual Form 990, Part | X, column (B), line | 10(c).) | | | ▶ □ | |),598. |

Schedule D (Form 990) 2012

| Schedule D (Form 990) 2012 Asheville F | <u>oundation,</u> | Inc. | 23 | -7073829 Page 3 |
|--|------------------------|------------------------------|----------------------|--------------------------|
| Part VII Investments - Other Securities. See | Form 990, Part X, III | ne 12. | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of va | luation. Cost or end | d-of-year market value |
| (1) Financial derivatives | | | · | |
| (2) Closely-held equity interests | | | | |
| (3) Other | | | | |
| (A) UNC Investment Fund LLC | 22,108,00 | 66. End-of-Ye | ear Market | Value |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | | | | |
| (1) | | | - | _ |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | 22,108,00 | 56. | | |
| Part VIII Investments - Program Related. Se | | | | - |
| (a) Description of investment type | (b) Book value | | luation: Cost or end | d-of-year market value |
| (1) | (4) | (0) | | |
| (2) | | | | |
| | | | | |
| (3) | | | | |
| <u>(4)</u> | | | | |
| (5) | | | | |
| (6) | | + | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | <u> </u> | |
| Part IX Other Assets. See Form 990, Part X, line | | | | (I.) De alcuelos |
| | Description | | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | e 15.) | <u> </u> | 🕨 | |
| Part X Other Liabilities. See Form 990, Part X, I | ine 25 | | | |
| 1. (a) Description of liability | | (b) Book value | | |
| (1) Federal income taxes | | | | |
| (2) Present Value of Annuitie | s Payable | 639,740. | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| (11) | - | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | 251 | 639,740. | | |
| 2. FIN 48 (ASC 740) Footnote In Part XIII, provide the tex | | | statements that res | norte the organization's |
| liability for uncertain tax positions under FIN 48 (ASC 7 | | - | | • — |
| ijability for uncertain tax positions under File 40 (ASC / | TOJ. OHECK HEIE II (II | e revi or rise toothore tigs | | edulo D (Form 200) 2013 |

232053

The University of North Carolina at Asheville Foundation, Inc. 23-7073829 Page 4 Schedule D (Form 990) 2012 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 5,987,800. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments b Donated services and use of facilities 2h Recoveries of prior year grants 2c d Other (Describe in Part XIII) 2d e Add lines 2a through 2d 2e 5,987,800. Subtract line 2e from line 1 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIII) c Add lines 4a and 4b 4c 5,987,800. Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Part XII | Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements 2,620,846. Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities 2a b Pnor year adjustments 2b c Other losses 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d 2e Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIII.) c Add lines 4a and 4b 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIII Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b, Part V, line 4; Part X, line 2, Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Part V, line 4: The income from the investments and trust is expendable for scholarship or general University support, while the principal is permanently restricted.

Schedule D (Form 990) 2012

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2012

Open To Public Inspection

Name of the organization

The University of North Carolina at

Employer identification number

| Ashevil | <u>le Foundation, Inc</u> | <u>. </u> | | | <u> </u> | 829 |
|--|--|--|--|---------------------------------------|---|---|
| Part I Fundraising Activities required to complete this part | Complete if the organization answ t. | ered "Y | 'es" to | Form 990, Part IV, I | ine 17. Form 990-EZ | filers are not |
| 1 Indicate whether the organization rais | sed funds through any of the follow | na acti | vities. | Check all that apply | | |
| a Mail solicitations | · · · — | _ | | overnment grants | | |
| b Internet and email solicitations | | | _ | nment grants | | |
| | | | - | - | | |
| | g L Specia | Juffula | using | events | | |
| d In-person solicitations | | .1 (| | | -4 | |
| 2 a Did the organization have a written of | | | - | | | |
| key employees listed in Form 990, P | | | | - | | |
| b If "Yes," list the ten highest paid indi | | suant to | agre | ements under which | the fundraiser is to | be |
| compensated at least \$5,000 by the | organization | | | | | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) fundr have con contrib | Did aiser ustody trol of utions? | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
| | | Yes | No | | | |
| | | | | | | |
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| | | <u> </u> | | | | |
| Total _ | | | > | | | |
| 3 List all states in which the organization or licensing. | n is registered or licensed to solicit | contrib | utions | s or has been notified | d it is exempt from re | egistration |
| | | | | | | |
| | | | | · · · · · · · · · · · · · · · · · · · | | |
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232081

Schedule G (Form 990 or 990-EZ) 2012

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

The University of North Carolina at

| | • | of fundraising event contributions and | (a) Event #1 | (b) Event #2 | (c) Other events | 1 |
|------------|---------------------|--|-------------------------------|-------------------------------|-------------------|---|
| | | | Special | ,-, | None | (d) Total events (add col. (a) through |
| | | | events (event type) | (event type) | (total number) | col. (c)) |
| | 1 | Gross receipts | 216,781. | | | 216,781 |
| | • | aloss receipts | 210,701. | | | 210,701 |
| 1 | 2 | Less Contributions | | | | _ |
| 1 | 3 | Gross income (line 1 minus line 2) | 216,781. | | | 216,781 |
|]. | 4 | Cash prizes | | | | |
| | 5 | Noncash prizes | | | | |
| ١, | 6 | Rent/facility costs | | | • | |
| | | | | | | |
| | 7 | Food and beverages | | | | |
| ; | 8 | Entertainment | | | | |
| ! | 9 | Other direct expenses | | | | |
| 1 | 10 | Direct expense summary. Add lines 4 thro | | | > | (|
| | 11 | Net income summary Combine line 3, co | lumn (d), and line 10 | | <u>.</u> | 216,781 |
| aı | t I | | ion answered "Yes" to Form | 1990, Part IV, line 19, or ri | eported more than | |
| \neg | | \$15,000 on Form 990-EZ, line 6a. | | (b) Pull tabs/instant | | (d) Total gamina (ad |
| | | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c) |
| | | | | Junga, progressive sunge | | con (a) anough con (c |
| | 4 | Gross revenue | | | | |
| t | <u> </u> | GIOSS TEVERIDE | | | | |
| | 2 | Cash prizes | | | | |
| . | 3 | Noncash prizes | | | | |
| | 4 | Rent/facility costs | | | | |
| | | · | | | | |
| 1 | 5 | Other direct expenses . | | | | |
| | 6 | Volunteer labor | Yes % | Yes % | Yes % No | |
| | | | | i No | | |
| | 7 | Direct expense summary Add lines 2 thro | ough 5 in column (d) | | • | (|
| | | | ne 1, column d, and line 7 | | | <u> </u> |
| | 8 | Net gaming income summary Combine li | | | | |
| | | | | | | |
| | Ent | ter the state(s) in which the organization op | | ******** | | |
| l a l | Ent | ter the state(s) in which the organization op the organization licensed to operate gamin | g activities in each of these | states? | | Yes N |
| l a l | Ent | ter the state(s) in which the organization op | g activities in each of these | states? | | Yes N |
| a l | Ent | ter the state(s) in which the organization op the organization licensed to operate gamin No," explain. | g activities in each of these | | | |
| a l b l | Ent Is t If " | ter the state(s) in which the organization op the organization licensed to operate gamin | g activities in each of these | erminated during the tax y | ear? | Yes N |

The University of North Carolina at Schedule G (Form 990 or 990 EZ) 2012 Asheville Foundation, Inc. 11 Does the organization operate gaming activities with nonmembers? 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? 13 Indicate the percentage of gaming activity operated in: a The organization's facility 13a b An outside facility 13b % 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records. Name > Address > Yes No 15a Does the organization have a contract with a third party from whom the organization receives garning revenue? b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party > \$ c If "Yes," enter name and address of the third party. Address > Gaming manager information. Name > Gaming manager compensation ▶ \$ Description of services provided Director/officer **Employee** Independent contractor 17 Mandatory distributions a is the organization required under state law to make charitable distributions from the gaming proceeds to Yes No retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$ Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions)

Employer identification number Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, ■ Attach to Form 990. Carolina at North Asheville Foundation, οĘ General Information on Grants and Assistance The University Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE ! (Form 990) Part I

OMB No 1545-0047

Open to Public 2012 Inspection 23-7073829

ջ ⊠ Schedule I (Form 990) (2012) To provide equipment to to provide scholarship assistance to students (h) Purpose of grant or assistance To provide general assistance to the ___ the University Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Iniversity Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) ö o (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (d) Amount of 857, 512 518,544 24,000 cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. if applicable Enter total number of other organizations listed in the line 1 table 56-6002370 56-6002370 56-6002370 (p) EIN criteria used to award the grants or assistance? Asheville - One University Heights Asheville - One University Heights Asheville - One University Heights 1 (a) Name and address of organization University of North Carolina at University of North Carolina at University of North Carolina at or government - Asheville, NC 28804 - Asheville, NC 28804 - Asheville, NC 28804 Part II

The University of North Carolina at

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Asheville Foundation, Inc. Schedule I (Form 990) (2012) Part III

Page 2

23-7073829

(f) Description of non-cash assistance Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information. (e) Method of valuation (book, FMV, appraisal, other) (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance Part IV

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Schedule I (Form 990) (2012)

30

232102 12-18-12

SCHEDULE M (Form 990)

Noncash Contributions

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990. Part IV. lines 29 or 30. Attach to Form 990.

Open to Public Inspection

Name of the organization

The University of North Carolina at Asheville Foundation, Inc.

Employer identification number 23-7073829

Part I Types of Property (a) (b) (c) (d) Check if Noncash contribution Number of Method of determining contributions or amounts reported on applicable noncash contribution amounts tems contributed Form 990, Part VIII, line 1g Art - Works of art 2 Art - Historical treasures Art - Fractional interests 3 Books and publications 4 5 Clothing and household goods Cars and other vehicles 6 Boats and planes 7 Intellectual property R Securities - Publicly traded 9 Securities - Closely held stock 10 Securities - Partnership, LLC, or 11 trust interests 12 Securities - Miscellaneous Qualified conservation contribution · 13 Historic structures Qualified conservation contribution - Other 55,742. X Real estate - Residential 15 16 Real estate - Commercial Real estate - Other 17 18 Collectibles Food inventory 19 20 Drugs and medical supplies Taxidermy 21 Historical artifacts 22 Scientific specimens 23 24 Archeological artifacts 103,870. Estimated value Other > (Services X 25 18 37,066. (Supplies 26 Other > Other 27 28 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? X 30a b If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? X 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X contributions? 32a If "Yes," describe in Part II b 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2012)

SCHEDULE O

4) /

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

The University of North Carolina at Asheville Foundation. Inc.

Employer identification number 23-7073829

Form 990, Part VI, Section A, line 3: The Foundation does not currently have employees. All persons providing service to the Foundation are employees of the University of North Carolina at Asheville. The value of these services is recorded as a noncash contribution

Form 990, Part VI, Section B, line 11: Form 990 is provided first to the audit committee for review. The 990 is then provided to the full Board of Directors for their review prior to a scheduled board meeting, at which any required discussions will occur and the form will be approved for filing.

Form 990. Part VI, Section B, Line 12c: The Board of Directors overview potential conflicts of interest during regular board meetings. Ιf conflicts are found to exist, they are resolved by the board at that time.

Form 990, Part VI, Section C, Line 19: The entities organizational documents and documentation of exempt status are maintained at the location of the entity. They are open and available to public inspection upon The current year's audited financial statements and form 990 are posted on the website.

Form 990, Part IX, Line 11g, Other Fees:

Contract services:

Program service expenses 65,033.

Management and general expenses 103,870.

Fundraising expenses <u> 26,050.</u>

Total expenses LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

194,953. Schedule O (Form 990 or 990-EZ) (2012)

232211 01-04-13

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