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DLN: 93493128005224

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

eion number  961  Yes V No  Yes V No  nstructions)  flegal domicile PA
Yes No Yes No nstructions)  flegal domicile PA
Yes No Yes No nstructions)  flegal domicile PA
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May the IRS discuss this return with the preparer shown above? (see instructions)

**∀es No** 

orm=	n 990 (2012)				Page 2
Par			ce Accomplishments onse to any question in this Pa	rt III	
1	Briefly describe th	he organization's mission			
			l in excess of amounts require	d for the operations of the Foundat	on be distributed to, or be
neld	for the benefit of, G	ettysburg Hospital			· 
2	Did the organization	on undertake any significa	nt program services during the	year which were not listed on	
_	the prior Form 990	O or 990-EZ?			
		these new services on Sch			
3	services?		ake significant changes in how		
	If "Yes," describe	these changes on Schedul	e O		
4	expenses Section	501(c)(3) and 501(c)(4)		its three largest program services, report the amount of grants and allo	
4a	(Code	) (Expenses \$	406,707 including grants of	\$ 391,707 ) (Revenue \$	373,727 )
			es to raise monies for its related exer n Health - 2013 Community Benefit I	mpt entities in order to provide quality hea Report	Ithcare to the community See
4b	(Code	) (Expenses \$	ıncludıng grants of s	\$ ) (Revenue \$	)
4c	(Code	) (Expenses \$	ıncludıng grants of s	\$ ) (Revenue \$	)
4d	Other program se	ervices (Describe in Sched	lule O )		
	(Expenses \$	·	ding grants of \$	) (Revenue \$	)
4e	Total program se	rvice expenses 🕨	406,707		
		-	•		

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II"	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line $1^2$ If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	Check if Schedule O contains a response to any question in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   0		163	14
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		N
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		N
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		N
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		N
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			N
		5b		
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	za rest, maleute the name of other med daming the year.			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	70		,
f	contract?	7e 7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	$\vdash$		
9	required?	7g		N
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		N
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		l <sub>N</sub>
9	Sponsoring organizations maintaining donor advised funds.	l °		l in
	Did the organization make any taxable distributions under section 4966?	9a		l N
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		N
.0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		N
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		N
-	Note. See the instructions for additional information the organization must report on Schedule O	1.Ja		Ľ
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		ĺΝ
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		Η.

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		Νο
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Code	e.)
			Yes	No_
	Did the organization have local chapters, branches, or affiliates?	10a		<u> No</u>
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>12</b> c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
Ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶PA,MD			

- - Own website Another's website V Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization DAVID RIZZUTO 3350 WHITEFORD ROAD YORK, PA (717) 851-3055

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar	checl (, unle n office ustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations
(1) Bobbie Wolf	1 00	х						0	0	0
Director	0 00									
(2) Jane Hyde	1 00								200 042	224 100
Director	40 00	Х						0	360,643	224,100
(3) Donald Ferrara	1 00									
Director	0.00	Х						0	0	0
(4) Bettina Ellsworth	0 00									
		×						0	0	0
Director	0 00									
(5) Tonya White	1 00	x						0	0	0
Director	0 00	,						Ŭ	ŭ	
(6) Mark Bernier	1 00									0
Director	0 00	X						0	0	0
(7) Dan Bringman	1 00									
Chairman	0.00	Х		Х				0	0	0
Chairman (8) Richard A Harley	0 00									
(b) Nelidia A Halley	1 00	x						0	229,571	60,639
Director	40 00									
(9) Sherry Farkas	1 00	x		x				0	0	0
Vice Chair	0 00	^		^`				Ů	ŭ	· ·
(10) Chuckı Strevig	1 00									
Director	0 00	Х						0	0	0
(11) Jean LeGros	1 00									
		X		Х				0	0	0
Secretary Treas (12) Cynthia A Ford	0 00									
(12) Cynthia A Fold	1 00	х						0	0	0
Director	0 00									
(13) Michael F O'Connor	1 00			x				0	574,340	368,141
CFO-WellSpan H	40 00			^				Ŭ	374,340	300,141
(14) Bruce Bartels	1 00			l ,,						5.10.750
CEO-WellSpan H	40 00			Х				0	1,441,893	640,768
(15) Theresa Law	12 00									
				Х				0	161,272	44,099
Executive Dir	28 00	<b>—</b>			$\vdash$	-	$\vdash$			

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Tıtle	(B) A verage hours per week (list any hours	more t	compensation compensation amounts from the director/trustee) compensation compensation compensation director/trustee) compensation (W- organizations (W- org						osition (do not check re than one box, unless erson is both an officer nd a director/trustee)  Reportable Reportable compensation compensation from the organization (W-organizations (W-organiza				Reportable Reportable E compensation compensation amo from the from related cor organization (W- organizations (W-				
		for related organizations below dotted line)	Individual trustée or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		rganizati relati organiza	ed				
												+						
												1						
												+						
												+						
												+						
1b	Sub-Total			<u> </u>	<u> </u>	<u> </u>		<u> </u>										
c	Total from continuation shee		ection A	Α.				Þ										
d	Total (add lines 1b and 1c) .							<b>&gt;</b>			2,767,7	19		1,337,747				
2	Total number of individuals (ii \$100,000 of reportable comp						d abov	e) w	ho receive	d more th	an							
													Yes	No				
3	Did the organization list any <b>f</b>						emplo	yee	, or highes	t compen	sated employee		1.00					
	on line 1a? If "Yes," complete s							•				3		No				
4	For any individual listed on lin organization and related organ																	
	ındıvıdual	• • • • ·			•	•		•				4	Yes					
5	Did any person listed on line 3 services rendered to the orga									anızatıon	or individual for	5		No				
<u> </u>	ection B. Independent Co	ntractors.																
1	Complete this table for your fi compensation from the organi	ve highest comp											tax year					
		(A) Name and business									(B) cription of services		(C Comper	)				
											,							
												+						
<del></del>	Total number of independent co	ntractors (inclu	dına bu	t not	lımıt	ed to	thos	e list	ted above)	who rece	ived more than							

\$100,000 of compensation from the organization  $\blacktriangleright 0$ 

		Check if Schedule O contains a response to any question				
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
क क	1a	Federated campaigns 1a				
l an	b	Membership dues 1b				
الجَِّرَّ	c	Fundraising events <b>1c</b> 87,688				
iffs ar	d	Related organizations 1d 54,907				
m'.	e	Government grants (contributions) <b>1e</b>				
Contributions, Giffs, Grants and Other Similar Amounts	f	All other contributions, gifts, grants, and similar amounts not included above				
를 출	g	Noncash contributions included in lines 1a-1f \$				
ng l	h	Total. Add lines 1a-1f	658,454			
		Business Code				
n le	2a	Fundraising Fees 811000	373,727	373,727		
e Ae	b			212,121		
Н Н	c					
75 76	d					
رة ج	e					
Program Service Revenue	f	All other program service revenue				
ΔŤ	g	Total. Add lines 2a-2f	373,727			
	3	Investment income (including dividends, interest,	109,320			109,320
	4	and other similar amounts)	0			
	5	Royalties	0			
		(ı) Real (ıı) Personal				
	6a	Gross rents				
	b	Less rental expenses				
	C	Rental income or (loss)				
	d	Net rental income or (loss)	0			
		(I) Securities (II) Other				
	7a	Gross amount from sales of				
		assets other than inventory	_			
	b	Less cost or other basis and				
	c	sales expenses Gain or (loss)	-			
	d	Net gain or (loss)				
<u>a</u>	8a	Gross income from fundraising events (not including				
Other Revenue		\$ 87,688 of contributions reported on line 1c)				
ě		See Part IV, line 18 <b>a</b> 25,460				
her	b	Less direct expenses <b>b</b> 26,431	<b>-</b>			
ರ	c	Net income or (loss) from fundraising events	-971			-971
	9a	Gross income from gaming activities See Part IV, line 19				
	h	Less direct expenses b	-			
	c	Net income or (loss) from gaming activities	-  o			
	10a	Gross sales of inventory, less returns and allowances .				
	_	a	<u> </u>			
		Less cost of goods sold b				
-	С	Net income or (loss) from sales of inventory	1			
-	11a	Business code	†			
	b					
	c					
	d	All other revenue				
	e	<b>Total.</b> Add lines 11a−11d	0			
	12	Total revenue. See Instructions		373,727		108,349

	Statement of Functional Expenses				
ectio	on 501(c)(3) and 501(c)(4) organizations must complete all columns All		·		
	Check if Schedule O contains a response to any question in this Pa	rt IX	(B)		· · · · · · · · · · · · · · · · · · ·
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	391,707	391,707		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	0			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	0			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	0			
9	Other employee benefits	0			
.0	Payroll taxes	0			
.1	Fees for services (non-employees)				
а	Management	0			
b	Legal	0			
c	Accounting	3,504		3,504	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	24,947		24,947	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	22,614			22,614
.2	Advertising and promotion	25,271			25,27:
	Office expenses	7,294			7,29
<i>3</i> 4	Information technology	7,294			7,23
5	Royalties	0			
					10.25
6 -	Occupancy	10,251			10,25
.7 .8	Payments of travel or entertainment expenses for any federal, state, or local public officials	5,216			5,21
.9	Conferences, conventions, and meetings	49			49
0	Interest	0		+	т.
1	Payments to affiliates	0			
- 2	Depreciation, depletion, and amortization	1,886			1,880
.3	Insurance	0			1,00
4	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Postage and Shipping	5,795			5,795
b	Restricted Assets Released	15,000	15,000		
c	Management Fees	29,256		29,256	
d	Contract Labor	259,566			259,566
e	All other expenses	3,025			3,02
25	Total functional expenses. Add lines 1 through 24e	805,381	406,707	57,707	340,967
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)			,	·

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response to any question in this Part X			
		, , ,	(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing		1	0
	2	Savings and temporary cash investments	186,747	2	373,086
	3	Pledges and grants receivable, net	232,182	3	177,614
	4	Accounts receivable, net	12,976	4	4,092
	5	Loans and other receivables from current and former officers, directors, trustees, k employees, and highest compensated employees. Complete Part II of Schedule L	еу	5	0
ts	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees beneficiary organizations (see instructions) Complete Part II of Schedule L		6	0
Assets	_	Nickey and Leave accountile make			0
AS	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	40.700	8	0
	9 10a	Prepaid expenses and deferred charges	10,702	9	6,256
	١.	Part VI of Schedule D 48,2		10	E E04
	b	Less accumulated depreciation			5,501
	11	Investments—publicly traded securities	7,461,706		8,323,991
	12	Investments—other securities See Part IV, line 11		12	0
	13	Investments—program-related See Part IV, line 11		13	0
	14	Intangible assets		14	0
	15	Other assets See Part IV, line 11	5,870,046		6,198,188
	16	Total assets. Add lines 1 through 15 (must equal line 34)	13,781,746	16	15,088,728
	17	Accounts payable and accrued expenses	6,965		13,101
	18	Grants payable		18	
	19	Deferred revenue	67,750	19	48,500
	20	Tax-exempt bond liabilities		20	
9	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
<u> </u>		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule		25	35,388
	125	D	74,715	25	96,989
	26	Total liabilities. Add lines 17 through 25	74,713	26	30,303
Fund Balance	27	lines 27 through 29, and lines 33 and 34.  Unrestricted net assets	7,108,162	27	7,893,628
<u>ರ</u>	27		646,864		712,962
<u> </u>	28	Temporarily restricted net assets	5,952,005	28	
Ĭ	29	Permanently restricted net assets	5,952,005	29	6,385,149
or FL		Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.			
2	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
AS	32	Retained earnings, endowment, accumulated income, or other funds		32	
Ř	33	Total net assets or fund balances	13,707,031	33	14,991,739
	34	Total liabilities and net assets/fund balances	13,781,746	34	15,088,728

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI	<u> </u>			F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,1	140,530
2	Total expenses (must equal Part IX, column (A), line 25)	2		8	305,381
3	Revenue less expenses Subtract line 2 from line 1	3		3	335,149
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		13,7	707,031
5	Net unrealized gains (losses) on investments	5		1,3	346,382
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		- 3	396,823
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	LO		14,9	991,739
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. $\sqsubset$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewe a separate basis, consolidated basis, or both	d on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separa basis, consolidated basis, or both	te			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant?	of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the req	ļuired	3b		

**Employer identification number** 

OMB No 1545-0047

Open to Public Inspection

## SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization GETTYSBURG HOSPITAL FOUNDATION

23-2251358 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type I b Type II c Type III - Functionally integrated d Type III - Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) Yes

and (III) below, the governing body of the supported organization?	11g(i)	Νo
(ii) A family member of a person described in (i) above?	11g(ii)	No
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)	Νo
Provide the following information about the supported organization(s)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is organizat col (i) lis your gove docume	ion in ted in erning	(v) Did you notify the organization in col (i) of your support?		(vi) Is organizat col (i) org in the U	ion in anized	(vii) A mount of monetary support
		instructions))	Yes	No	Yes	No	Yes	No	
(A) York Hospital	231352222	3	Yes		Yes		Yes		0
(B) Gettysburg Hosp	231352220	3	Yes		Yes		Yes		221,152
Total									221,152

Sch	edule A (Form 990 or 990-EZ) 2012							Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation faile	ed to q	
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	<u>iplete Pa</u>	rt III.)	
	endar year (or fiscal year beginning					1		
	in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2	312	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not include any "unusual							
	grants ")							
2	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
•	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) <b>Public support.</b> Subtract line 5 from							
	line 4							
S	ection B. Total Support							
Cal	endar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 20	)12	(f) Total
_	in) ► A mounts from line 4		. ,		. ,	, ,		. ,
7 8	Gross income from interest,							
0	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
9	sources Net income from unrelated							
9	business activities, whether or not							
	the business is regularly carried							
	on							
10	Other income Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV )							
11	Total support (Add lines 7 through							
4.0	10)		<u> </u>					
12	Gross receipts from related activitie					12		
13	<b>First five years.</b> If the Form 990 is this box and <b>stop here</b>							ization, check
	ection C. Computation of Pub				<u> </u>	<u> </u>		
14	Public support percentage for 2012			11, column (f))		14		
15	Public support percentage for 2011			, , , , , , ,		15		
	33 1/3% support test—2012. If the o	· ·	•	on line 13 and l	ine 14 is 33 1/20%		chack ti	nie hov
104	and <b>stop here.</b> The organization qua				me 1 1 13 33 1/3/0	or more,	JIICCK CI	<b>►</b> □
b	<b>33</b> 1/3% support test—2011. If the				and line 15 is 33	3 1/3% or n	nore, ch	eck this
	box and <b>stop here.</b> The organization						. 4 4	▶□
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organizat							•
	in Part IV how the organization mee							
	organization				4	r	,rF3	<b>▶</b> □
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizat							lv
	supported organization	ion meets the T	acts-ana-cncum:	stances test III	ic organization qu	uiiiiE5 45 i	a public	·y ▶□
18	Private foundation. If the organizat	on did not check	c a box on line 13	, 16a, 16b, 17a,	or 17b, check thi	s box and	see	·
	instructions							<b>▶</b> ┌

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513			-			
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
<i>7</i> a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 )						
_Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	(e) 2012	(f) Total
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
Ь	Unrelated business taxable income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)	
14	First five years. If the Form 990 is for	or the organization	on's first, second	i, thira, fourth, or	ππη tax year as a	1 501(c)(3) org	anization, ►
	check this box and stop here	a Cunnaut Da					
	ction C. Computation of Public			1.2		T I	
15	Public support percentage for 2012			13, column (T))		15	
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 20				nn (f))	17	
					. , ,		
18	Investment income percentage from					18	
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493128005224

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

tema	Revenue Service	► Attach to For	m 990. ► See separate instructions.		Ins	pect	ion
Na	me of the organi	ization		Emp	loyer identification i	numbe	r
GET	TTYSBURG HOSPITAL	FOUNDATION		23-	2251358		
Pa	rt I Organ	izations Maintaining Donor Adv	vised Funds or Other Similar Fu			mplet	e if the
		zation answered "Yes" to Form 990					
			(a) Donor advised funds		<b>(b)</b> Funds and other	accou	ınts
	Total number a	t end of year					
<u> </u>	Aggregate cont	tributions to (during year)					
3	Aggregate gran	nts from (during year)					
ŀ	Aggregate valu	e at end of year					
;		zation inform all donors and donor adviso irganization's property, subject to the or		or advı		Yes	┌ No
5	used only for c	zation inform all grantees, donors, and do haritable purposes and not for the benef			r purpose	<b></b>	_ N.
		ermissible private benefit?	1.00		<u> </u>	Yes	No
²a		rvation Easements. Complete If		o Forn	n 990, Part IV, line	≥ 7.	
L		conservation easements held by the org	, , , , ,				
		on of land for public use (e g , recreation of natural habitat			ically important land d historic structure	area	
	_		j Fleseivation of a c	.ertine	a mstoric structure		
		on of open space					
:	•	s 2a through 2d if the organization held a he last day of the tax year	a qualified conservation contribution in t	he form	n of a conservation		
	easement on ti	ne last day of the tax year	[		Held at the End o	f the	Voar
а	Total number o	of conservation easements		2a	Heid at the Liid C	, the	rear
b		restricted by conservation easements	ľ	2b			
c	_	·	oric structure included in (a)	2c			
<ul> <li>Number of conservation easements on a certified historic structure included in (a)</li> <li>Number of conservation easements included in (c) acquired after 8/17/06, and not on a</li> </ul>							
u		ure listed in the National Register	lanea area o/17/00, and not on a	2d			
3	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	d by th	ne organization during	9	
	the tax year 🛌						
Ļ	Number of stat	es where property subject to conservat	on easement is located 🛌				
•	Does the organ	nization have a written policy regarding t		dling of		Yes	┌ No
		teer hours devoted to monitoring, inspe	cting, and enforcing conservation easen	nents d	furing the year		
•	<b>b</b> -	neer mours devoted to monitoring, mape	eting, and emoreing conservation easen	ileiles a	aring the year		
	Λ mount of exp	——— enses incurred in monitoring, inspecting	and enforcing conservation easements	durina	a the year		
,	► \$	enses incurred in monitoring, inspecting	, and emoreing conservation easements	s during	g the year		
3		servation easement reported on line 2(o	d) shows estick the requirements of sec	tion 17	70/h\/4\/P\/i\		
	and section 17	'0(h)(4)(B)(II)?			Г	Yes	┌ No
)	balance sheet,	escribe how the organization reports cor and include, if applicable, the text of the in's accounting for conservation easeme	e footnote to the organization's financial				
ar		izations Maintaining Collection		or Otl	her Similar Asse	ts.	
		ete if the organization answered "Y					
.a	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or rese	arch in furtherance o		
b	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le the following amounts relating to thes	ts held for public exhibition, education,				ıc
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets inc	luded in Form 990, Part X			<b>►</b> \$		
2	_	tion received or held works of art, histor nts required to be reported under SFAS	•	r finan			
а	Revenues inclu	uded in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

	Organizations Maintaining Co											ntinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	,	neck	·		-		significant use	e of its	S	
а	Public exhibition		d	ı	Loan	or excha	ange progr	ams				
b	Scholarly research		е	Γ	Othe	r						
С	Preservation for future generations											
4	Provide a description of the organization's co Part XIII	ollections and expla	ain hov	w the	y furthe	er the or	ganızatıon	's ex	empt purpose	ın		
5	During the year, did the organization solicit								ılar			<b>-</b>
Do	assets to be sold to raise funds rather than to rt IV Escrow and Custodial Arrang		-						ac" to Form 1	<u>Γ γ</u> ε	25	│ No
Pal	Part IV, line 9, or reported an ar						answere	u re	es to rottill	990,		
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	lian or other interm	edıary	for c	ontribu	itions or	other ass	ets n	ot	ΓYe	es	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	e follov	ving t	able		_					
								_	Aı	nount		
с	Beginning balance							1c				
d	Additions during the year						-	1d				
e	Distributions during the year						-	1e				
f	Ending balance						L	1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, Iır	ie 21?							ΓY€	25	□ No
ь	If "Yes," explain the arrangement in Part XII											<u> </u>
Pa	rt V Endowment Funds. Complete											<del></del>
4.	Designing of very halance	(a)Current year 6,598,869	(b)	Prior y	ear 675,101	<b>b</b> ( <b>c</b> )Two	years back 4,072,460		hree years back 3,562,687	( <b>e)</b> Fo	our ye	268,063
1a b	Beginning of year balance	229,383			202,613		2,048,036	<u> </u>	3,302,007			-788,689
	Net investment earnings, gains, and losses	223,303			202,013		2,040,030		303,703			
С	Net investment earnings, gams, and losses	872,914			-85,019		858,182		404,508			
d	Grants or scholarships											188,577
e	Other expenditures for facilities and programs	603,055			193,826		303,577		284,498			
f	Administrative expenses											3,562,687
g	End of year balance	7,098,111		6,	598,869		6,675,101		4,072,460			3,562,687
2	Provide the estimated percentage of the cur	rent year end balan	ce (lın	e 1g	, colum	ın (a)) he	eld as					
а	Board designated or quasi-endowment ►											
b	Permanent endowment ► 89 960 %											
c	Temporarily restricted endowment • 10 the percentages in lines 2a, 2b, and 2c sho	040 % uld equal 100%										
За	Are there endowment funds not in the posse	ssion of the organiz	ation	that	are hel	d and ad	ministere	for	the	_		
	organization by								-		res .	No
	(i) unrelated organizations			•				•	3a		es es	
ь	(ii) related organizations							٠. ٠	· · · · · · · · · · · · · · · · · · ·		es /	
4	Describe in Part XIII the intended uses of the	•						•		<u>- , .</u>		
Pai	rt VI Land, Buildings, and Equipme					10.						
	Description of property				a) Cost onside	or other estment)	(b)Cost or basis (ot		(c) Accumulat depreciation		( <b>d)</b> Bo	ook value
1a	Land			$\top$								
b	Buildings											
С	Leasehold improvements											
d	Equipment						4	8,209	42	,708		5,501
e	Other											
Tota	<b>II.</b> Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	X, colu	ımn (	B), lıne	10(c).)						5,501
									Schedule I	D (Foi	rm 99	90) 2012

Part VII Investments—Other Securities. Se	e Form 990, Part X, line 1	2.	
(a) Description of security or category	(b)Book value	(c) Metho	od of valuation
(including name of security)		Cost or end-o	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>F</b>		
Part VIII Investments—Program Related. S		<u> </u> 13	
(a) Description of investment type	(b) Book value		od of valuation
(a) Description of investment type	(b) Book value		f-year market value
			-
	<del>- </del>		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>F</b>		
Part IX Other Assets. See Form 990, Part X,	line 15.		
(a) Desc			(b) Book value
(1) Cash Surrender Value of Life Insurance			76,424
(2) Beneficial Interest Trusts			6,121,764
(3) AR Intercompany			, ,
(C) The second s	-		
Total. (Column (b) must equal Form 990, Part X, col.(B) line			6,198,188
Part X Other Liabilities. See Form 990, Par			
1 (a) Description of liability	<b>(b)</b> Book value		
Federal income taxes			
Intercompany AP	35,388		
	· ·		
	+		
	_		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	▶ 35,388		
2. Fin 48 (ASC 740) Footnote In Part XIII, provide the		nization's financial states	ments that reports the

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	eturn
1	Total revenue, gains, and other support per audited financial statements	1	982,299
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	473,468
3	Subtract line <b>2e</b> from line <b>1</b>	3	508,831
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	631,699
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12 )	5	1,140,530
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	387,221
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	387,221
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )		
C	Add lines <b>4a</b> and <b>4b</b>	4c	418,160
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	805,381

### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation			
Part XII, Line 4b	Part XII, Line 4b Other revenue amounts included on 990 but not included in F/S	Grants-affilities netted against revenue \$391707 Revenue netted against expenses \$26453			
Part XI, Line 4b	Part XI, Line 4b Other revenue amounts included on 990 but not included in F/S	Grants-affiliates netted against revenue \$391707 Revenue netted against expenses \$26453 Restricted Contributions(Net) \$213539			
Part X	Part X FIN48 Footnote	In June 2006, the Financial Accounting Standards Board (FASB) issued Interpretation NO 48, Accounting for Uncertainty in Income Taxes-an interpretation of FASB Statement NO 109, Accounting for Income Taxes (FIN 48), which creates a single model to address uncertainty in tax positions and clarifies the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. Under the requirements of FIN 48, tax-exempt organizations could now be required to record an obligation as the result of a tax position they have historically taken or various tax exposure items. Prior to FIN 48, the determination of when to record a liability for tax exposure was based on whether a liability was considered probable and reasonably estimable in accordance with SFAS. No 5, Accounting for Contingencies. On July 1, 2007, the parent company, WellSpan Health, adopted FIN 48. WellSpan Health determined that it does not have any uncertain tax positions through June 30, 2013.			
Part V, Line 4	Part V, Line 4 Intended uses of the	The funds were used to improve the health and welfare of the			
	endowment fund	residents of York and Adams counties of Pennsylvania			

DLN: 93493128005224

OMB No 1545-0047

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

**SCHEDULE G** 

**Supplemental Information Regarding** 

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

**Employer identification number** 

GETTYSBURG HOSPITAL FOUI	NDATION						
						23-2251358	
Part I Fundraising Act	i <b>vities.</b> Complete	e if the oi	rganızat	ion answered "Yes" t	to Form	990, Part IV	, line 17.
Indicate whether the organ  Mail solicitations  Internet and email solic  Phone solicitations  In-person solicitations  Did the organization have a or key employees listed in	citations ; a written or oral agre Form 990, Part VII	ement witl ) or entity	e f g n any Indi In connec	Solicitation of non Solicitation of gov Special fundraisin vidual (including officer	n-governn vernment og events rs, directo fundraisin	nent grants grants ors, trustees g services?	Γ Yes Γ Ν
b If "Yes," list the ten highes to be compensated at least  (i) Name and address of individual or entity (fundraiser)		(iii)	undraisei ) Did ser have ody or	(iv) Gross receipts from activity	(v) A m (or re	r wnich the fur  nount paid to tained by) ser listed in	(vi) A mount paid to (or retained by) organization
or energy (landraiser)		cont	rol of outions?		1	ol (i)	organization
		Yes	No				
		<u> </u>	<u> </u>				
3 List all states in which the licensing	organization is regis	tered or li	censed to	l o solicit funds or has be	l een notifie	d it is exempt	from registration or
	organization is regis	tered or II		o solicit tunds or has be	een notifie	a it is exempt	rrom registration or

Sche	edule	G (Form 990 or 990-EZ) 2012				Page 2
Pa	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts of	raising event contribut			
		evente man groot receipte s	(a) Event #1	<b>(b)</b> Event #2	(c) O ther events	(d) Total events (add col (a) through
			Golf (event type)	Tennis (event type)	(total number)	col <b>(c)</b> )
₽	1	Gross receipts	97,20	1 15,947	,	113,148
Revenue	2	Less Contributions	73,26			87,688
쟢	3	Gross income (line 1	7 3,20	17,727		07,000
		minus line 2)	23,94	1,520	)	25,460
	4	Cash prizes				
မှာ	5	Noncash prizes	4,73	7		4,737
Direct Expenses	6	Rent/facility costs				
	7	Food and beverages .	1,57	4		1,574
	8	Entertainment				
ā	9	Other direct expenses .	17,73	2,383	3	20,120
	10	Direct expense summary Add lii	nes 4 through 9 in columr	n (d)		(26,431)
	11	Net income summary Combine I				-971
Par	t II	Gaming. Complete if the o	rganization answered	"Yes" to Form 990, Pa	ırt IV, lıne 19, or rep	
	1	\$15,000 on Form 990-EZ, li				T
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
~	1	Gross revenue				
9 9	2	Cash prizes				
sesuedy	3	Non-cash prizes				
Direct B	4	Rent/facility costs				
ă	5	Other direct expenses				
	6	Volunteer labor	Г Yes	☐ Yes	┌ Yes	·
	7	Direct expense summary Add line	es 2 through 5 in column	(d)		
	8	Net gaming income summary Con	nbine lines 1 and 7 in coli	umn (d)	🛌	
9 a b	Ist	er the state(s) in which the organiz the organization licensed to operate No," explain	e gaming activities in eac	h of these states?		
10a b	Wei	re any of the organization's gaming Yes," explain	licenses revoked, suspe	nded or terminated during	the tax year?	

70ES	the organization operate gaming	activities with nonlinelinders		· · I Yes I No
.2		neficiary or trustee of a trust or a men		
	formed to administer charitable of	gaming?		· · · · Fyes F No
.3	Indicate the percentage of gamir	ng activity operated in		
а	The organization's facility			13a
b	An outside facility			13b
.4	Enter the name and address of th	ne person who prepares the organizati	on's gaming/special events books	and records
	Name ►			
	Address 🟲			
	revenue?	ntract with a third party from whom the		
	amount of gaming revenue retain	ed by the third party 🟲 \$		
C	If "Yes," enter name and address	s of the third party		
	Name 🟲			
	Address ►			
<b>.6</b>	Gaming manager information			
	Name 🟲			
	Gaming manager compensation <b>I</b>	<b>\$</b> \$		
	Description of services provided	<b>&gt;</b>		
	☐ Director/officer	Employee	Independent contractor	
.7	Mandatory distributions			
а	Is the organization required unde	er state law to make charitable distrib	utions from the gaming proceeds to	
	retain the state gaming license?			Г <sub>Yes</sub> Г <sub>No</sub>
b	Enter the amount of distributions	required under state law distributed t	to other exempt organizations or sp	ent
		activities during the tax year 🟲 💲		
Par	columns (III) and (v), a	<b>mation.</b> Complete this part to pr and Part III, lines 9, 9b, 10b, 15b ditional information (see instructi	, 15c, 16, and 17b, as applical	
	Identifier	Return Reference	Explana	tion

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Part I General Information on Grants and Assistance

Grants and Other Assistance to Organizations,

Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990 OMB No 1545-0047

2012

DLN: 93493128005224

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Name of the organization
GETTYSBURG HOSPITAL FOUNDATION

Employer identification number 23-2251358

		o Governments and receive					l "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	(h) Purpose of gran or assistance
.) Grant - WellSpan Health O Box 2767 ork,PA 17405	22-2517863	501(c)(3)	170,555	0			Tobacco Cess & Rural AED Grants
2) Grant - Gettysburg ospital O Box 2767 ork,PA 17405	23-1352220	501(c)(3)	221,152	0			Health care service grant

<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	( <b>d)</b> A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
I	I	1		 
				recipients cash grant non-cash assistance (book,

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier Return Reference Explanation

Schedule I (Form 990) 2012

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DLN: 93493128005224

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

**Compensation Information** 

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

**Employer identification number** Name of the organization GETTYSBURG HOSPITAL FOUNDATION 23-2251358

	Questions Regarding compensation			1	
		Г		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the $990$ , Part VII, Section A, line $1a$ Complete Part III to provide any r				
	First-class or charter travel Housing	allowance or residence for personal use			
		ts for business use of personal residence			
		r social club dues or initiation fees			
	Discretionary spending account Persona	l services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow reimbursement or provision of all of the expenses described above?		1b	Yes	
2	Did the organization require substantiation prior to reimbursing or al directors, trustees, and the CEO/Executive Director, regarding the r		2	Yes	
3	Indicate which, if any, of the following the filing organization used to organization's CEO/Executive Director Check all that apply Do not used by a related organization to establish compensation of the CEO	check any boxes for methods			
	▼ Compensation committee	employment contract			
	✓ Independent compensation consultant	sation survey or study			
	Form 990 of other organizations	Il by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section or a related organization	A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payment?		4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified	retırement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensat	on arrangement?	<b>4</b> c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applica	ble amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete line	s 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the compensation contingent on the revenues of	organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the compensation contingent on the net earnings of	organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the payments not described in lines 5 and 6? If "Yes," describe in Part I		7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured p subject to the initial contract exception described in Regulations sec in Part III		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable pres	umntion procedure described in Regulations			110
	section 53 4958-6(c)?	amption procedure described in Negarations	9		Νo

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)Theresa Law Executive Dir	(i) (ii)	150,552	10,720		9,840	34,259	205,371	
(2)Richard A Harley Director	(i) (ii)	192,715	33,010	3,846	26,515	34,124	290,210	
(3)Michael F O'Connor CFO-WellSpan H	(i) (ii)	429,893	135,960	8,487	325,915	42,226	942,481	135,960
(4)Jane Hyde Director	(i) (ii)	293,513	67,130		200,908	23,192	584,743	
(5)Bruce Bartels CEO- WellSpan H	(i) (ii)	777,484	254,363	410,046	589,055	51,713	2,082,661	249,150

Schedule J (Form 990) 2012

### Part IIII Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier	Return Reference	Explanation
Sch J, Part I, Line 1a	Part I, Line 1a Relevant information	Bruce Bartels, WellSpan CEO, received additional compensation to cover the tax on personal use of his company
	ın regards to selections on 1a	vehicle

Schedule J (Form 990) 2012

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As Filed Data -

DLN: 93493128005224

**Employer identification number** 

OMB No 1545-0047

2012

Open to Public Inspection

# Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**Transactions with Interested Persons** 

Name of the organization

	of disqualifie		on <b>(b)</b> Rel	atıonshı	ı Form 990, P p between dıs	qualified	(c) Descri					<b>(d)</b> Corr	ected
			1	person a	nd organization	on						Yes	No
			d b., ar	. <b>.</b>			- الاستورام مم						
⊆nter the ar	nount of tax ii	ncurre	a by organiza	ition mar	nagers or disc	qualified perso	ns during the		inders	ection			
1050													
	· · · ·	• • • • • • • • • • • • • • • • • • • •							•	<b>-</b> >			
	nount of tax, i	fany,	on line 2, abo	ove, reim	bursed by the	e organization			•	<b>►</b> \$			
	nount of tax, i			-					•	<b>▶</b> \$			
Enter the ar	ns to and/ plete if the or	or Fi	rom Inter	ested I	Persons. on Form 990	e organization -EZ, Part V, li			0, Par	* \$ t IV, lin	e 26, d	r ıf the	
Enter the ar  til Loa  Com  orga	ns to and plete of the or	or Fi	rom Interdation answere	ested I ed "Yes" Form 990	Persons. on Form 990 ), Part X, line	e organization -EZ, Part V, li 5, 6, or 22		 orm 990					
Enter the ar  t II Loa  Com  orga  Name of	ns to and/ plete if the or nization report	or Firganiza	rom Interdation answered amount on F	ested I ed "Yes" Form 990	Persons. on Form 990 D, Part X, line an to	-EZ, Part V, li 5, 6, or 22	( <b>f</b> )Balance	 orm 990	In	(h	)	(i)Wr	
Enter the ar	ns to and plete of the or	or Firganiza	rom Interdation answered amount on F	ested I ed "Yes" Form 990	Persons. on Form 990 ), Part X, line an to n the	e organization -EZ, Part V, li 5, 6, or 22		 orm 990	In		) oved		
Enter the ar  till Loa Com orga Name of erested	ns to and/ plete if the or nization report	or Firganiza	rom Interdation answered amount on F	ested I ed "Yes" Form 990 (d) Loa or from	Persons. on Form 990 ), Part X, line an to n the	-EZ, Part V, li 5, 6, or 22 (e) Original principal	( <b>f</b> )Balance	 orm 990	In	(h Appro	) oved ard or	(i)Wr	
Enter the ar  till Loa Com orga Name of erested	ns to and/ plete if the or nization report	or Firganiza	rom Interdation answered amount on F	ested I ed "Yes" Form 990 (d) Loa or from	Persons. on Form 990 ), Part X, line an to n the	-EZ, Part V, li 5, 6, or 22 (e) Original principal	( <b>f</b> )Balance	 orm 990	In	(h Appro	) oved ard or	(i)Wr	
Enter the ar  till Loa Com orga Name of erested	ns to and/ plete if the or nization report	or Firganiza	rom Interdation answered amount on F	ested I ed "Yes" Form 990 (d) Loa or from	Persons. on Form 990 D, Part X, line an to the ation?	-EZ, Part V, li 5, 6, or 22 (e) Original principal	( <b>f</b> )Balance	(g) defa	In ult?	(h Appro by boa	) oved ard or ttee?	(i)Wr agreer	ment?
Enter the ar  till Loa Com orga  Name of erested	ns to and/ plete if the or nization report	or Firganiza	rom Interdation answered amount on F	ested I ed "Yes" Form 990 (d) Loa or from	Persons. on Form 990 D, Part X, line an to the ation?	-EZ, Part V, li 5, 6, or 22 (e) Original principal	( <b>f</b> )Balance	(g) defa	In ult?	(h Appro by boa	) oved ard or ttee?	(i)Wr agreer	ment?
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Part IV Business Transactions Complete if the organizati			e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Adams County National Bank	Bernier Offi	109,243	Checking & Trust Mgmt		No

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

<b>Identifier</b>	Return Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2012

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE O

As Filed Data -

DLN: 93493128005224

OMB No 1545-0047

2012

Open to Public
Inspection

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

Name of the organization GETTYSBURG HOSPITAL FOUNDATION

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

23-2251358

ldentifier	Return Reference	Explanation
Form 990, Part XI, Line 9	Other Changes In Net Assets Or Fund Balances - Other Decreases	Net Perm Assets Released = -\$396823

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	Governing documents, policies, and financial statements are available upon request

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 15b	Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	This organization does not directly compensate any employees. The following procedure is followed by our parent company and affiliates in setting compensation. The Compensation Committee of WellSpan Health is responsible for rewarding and reinforcing key executives for the achievement of annual and long-term performance objectives. The Compensation Committee shall consist of not more than six (6) persons, of whom two (2) shall be the Chairman and Vice Chairman of the Board of the Corporation, and the remaining members shall be such other persons as may be appointed by the Chairman of the Board of the Corporation, with the approval of the Board of Directors, provided, however, that the Compensation Committee shall not include any persons who are employed by the System. The Chairman of the Board of Gettysburg Hospital shall participate. The role of the Compensation Committee is to set the Executive Compensation Philosophy for the system and ensure adherence, evaluate performance and establish compensation for the WellSpan President, evaluate team performance of the executive team and establish awards, review and approve senior executive base salary ranges, and oversee employed physician compensation programs. The Committee will approve salary ranges for each executive position and review incumbent salaries annually. The Committee will be responsible for reviewing the President's salary each year, and if warranted, authorizing an adjustment to maintain competitiveness. The President will have the authority to make salary adjustments for subordiate positions. The Committee is responsible for approving and authorizing payment of the performance awards. The Committee will approve and authorize payment of the President's performance awards Integrated Healthcare Strategies, Inc., based in Minneapolis Minnesota is the external consultant to the committee. This consultant focuses exclusively on executive and physician compensation review process consists of the following. 1) Cash compensation reviewed annually 2) Cash co

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	Officers, directors, and key employees fill out a WellSpan Health Conflict of Interest Disclosure Statement questionnaire annually. The questionnaire is administered by the Internal Audit Department of WellSpan Health, the Parent Company There shall be full disclosure by any Director having a business or personal interest or relationship which may be in conflict with the interests of the Corporation. After such disclosure the Director shall abide by the determination of the Board of Directors as to whether a conflict exists, the extent to which, if at all, the Director will be permitted to be present during the Board of Directors' discussion of the matter in which the Director may be interested, and whether the Director will be permitted to participate in such discussion and cast a vote in such matter.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 11b	Form 990, Part VI, Line 11b Form 990 Review Process	Management provided an electronic copy of the form 990 to each voting member of the organization's governing body, prior to its filing with the IRS. The organization's finance management team provided a presentation to the Audit Committee on the organization's 990 return

ldentifier	Return Reference	Explanation
VI, Line 7b	Decisions of Governing Body Approval by Members or Shareholders	The Member shall have reserved powers with respect to certain affairs of the Foundation, including without limitation, the right to approve the use of Foundation assets other than for Hospital purposes (except as specifically required by the terms of the donor's gift or bequest)

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 7a	Form 990, Part VI, Line 7a How Members or Shareholders Elect Governing Body	The Board of Directors shall consist of no fewer than eleven and no more than twenty-two members, which shall include (1) The President of the Hospital(2) A representative of the Board of Directors of the Hospital, selected by the Board of Directors of the Hospital (3) A representative of the active Medical Staff of the Hospital, selected by the Nominating Committee of the Foundation (4) A representative of the active Medical Staff of the Hospital, selected by the Executive Committee of the Medical Staff (5) The President or other designated representative of the Hospital Auxiliary, selected by the Hospital Auxiliary (6) The remaining six to seventeen directors (the "At-large Directors") shall be appointed by the Board of Directors of the Hospital These persons shall be selected for their experience, relevant areas of interest and expertise, and ability and willingness to participate effectively in fulfilling the Board's responsibilities and to do so free from any conflicting interests

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 6	Form 990, Part VI, Line 6 Explanation of Classes of Members or Shareholder	The sole member of the Gettysburg Hospital Foundation is Gettysburg Hospital

SCHEDULE R Related Ord

(Form 990)

Internal Revenue Service

Name of the organization GETTYSBURG HOSPITAL FOUNDATION **Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

OMB No 1545-0047

**Employer identification number** 

23-2251358

2012

DLN: 93493128005224

Open to Public Inspection

► Attach to Form 990. ► See separate instructions.

Department of the Treasury

Part I Identification of Disregarded Entities (Complete	e if the organization	n answered "Yes" t	o Form 990, Pa	art IV, line 33.)				
<b>(a)</b> Name, address, and EIN (ıf applıcable) of dısregarded entıty	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	D	(f) Pirect controlling entity		
Part II Identification of Related Tax-Exempt Organiza or more related tax-exempt organizations during the	tions (Complete if tax year.)	the organization a	answered "Yes	" to Form 990, I	Part IV,	line 34 because i	t had o	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion Public charity (if section 501	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) o en	ontrolle itity?
See Additional Data Table							Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	35Y	•	'	Schedule R (For	m 990) 2	2012

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

				. , ,								
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets		rtionate ions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or iging ner?	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
(1) Community Healthcare Imaging Partners  PO Box 2767 York, PA 174052767	MRI Center	PA	NA					No			No	
23-2444154												
(2) Cherry Tree Cancer Center LLP  PO Box 2767  York, PA 174052767  23-2915628	Radiation	PA	NA					No			No	
(3) Littlestown Health Care Partners  300 West King Street Littlestown, PA 17340 23-2880464	Lease Facıl	PA	NA					No			No	
(4) Q-WH LLC PO Box 2767 York, PA 174052767 20-8226561	GP of CHIP	PA	NA					No			No	
(5) Central PA Alliance Laboratories LLC PO Box 2767 York, PA 174052767 23-2910950	Ref Lab	PA	NA					No			No	
(6) Apple Hill Surgical Center Partners  PO Box 2767  York, PA 174052767 23-2489452	Surgical Cn	PA	NA					No			No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i	<del></del>
(a)  Name, address, and EIN of related organization	Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	Direct controlling entity		Share of total Income	Share of end- of-year assets	Percentage ownership	Sectio (b)( contr ent	n 512 13) olled
								Yes	No
(1) Apple Hill Condominium Association	Condo Mgmt Association		N/A	Homeowner Assoc					No
PO Box 2767 York, PA 174052767 23-2504543		PA							
(2) WellSpan Provider Network	Coord managed care risk contracts		NA	C Corp					No
PO Box 2767 York, PA 174052767 23-2907828		PA							
(3) York Health Plan  PO Box 2767  York, PA 174052767 23-2664989	Preferred Provider Organization	РА	NA	C Corp					No
(4) Wellspan Reciprocal Risk Retention Group PO Box 2767 York, PA 174052767 20-0048457	Risk Retention Group	РА	NA	С Согр					No
(5) Wellspan Pharmacy Inc PO Box 2767 York, PA 174052767 23-2374072	Dispenses Rx & provides IV therapy	PA	N/A	C Corp					No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No					
<b>1</b> D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		No					
<b>b</b> Gift, grant, or capital contribution to related organization(s)									
c Gift, grant, or capital contribution from related organization(s)									
d	d Loans or loan guarantees to or for related organization(s)								
e	e Loans or loan guarantees by related organization(s)	1e	Yes	<u> </u>					
f	f Dividends from related organization(s)	1f		No					
		1g		No					
	h Purchase of assets from related organization(s)	1h		No					
	i Exchange of assets with related organization(s)	1i		No					
	j Lease of facilities, equipment, or other assets to related organization(s)	1j		No					
-									
k	<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)	1k		No					
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes						
m Performance of services or membership or fundraising solicitations by related organization(s)									
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
o	o Sharing of paid employees with related organization(s)	10		No					
р	p Reimbursement paid to related organization(s) for expenses	1p		No					
q	<b>q</b> Reimbursement paid by related organization(s) for expenses	<b>1</b> q		No					
r	r Other transfer of cash or property to related organization(s)	1r		No					
s	s Other transfer of cash or property from related organization(s)	1s		No					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and tra								
	(a)(b)(c)Name of other organizationTransactionAmount involvedNamount involved	<b>(d)</b> Method of determining amount	ınvolved	d					

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

**Software ID:** 12000229

**Software Version:** 2012v2.0

**EIN:** 23-2251358

Name: GETTYSBURG HOSPITAL FOUNDATION

Schedule R (Form 990) 2012

Page **5** 

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)									
Identifier	Return Reference	Explanation							



# 2013 Community Benefit Report



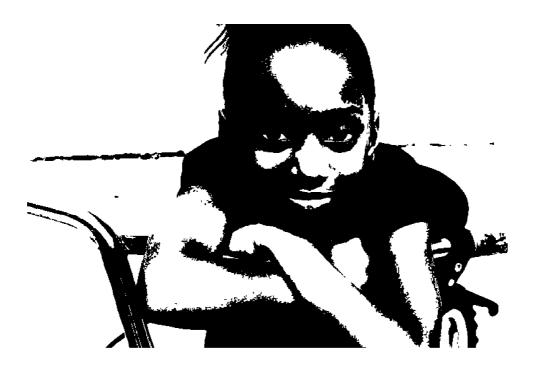
Discover how we help>



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Chronic Care	19
Learning	23
Stats & Achievements	26
Generous Supporters	34

### How We Help



# Every member of our community deserves the care they need

At WellSpan, it is our core belief that access to health care is one of the keys to a healthy community. Yet, in York and Adams counties, there are nearly 40,000 individuals who live without adequate health insurance

This community health problem cannot be ignored and requires careful planning and forethought Fortunately, WellSpan has done both

We take measures to care for those who have no insurance and are unable to pay We offer discounted care to individuals whose income falls within 300 percent of federal poverty guidelines Additionally, all uninsured patients, regardless of whether they qualify for charity care, receive discounts similar to those offered by private insurance companies We offer free care to patients who participate in our charity care program

Together with our community partners, we support programs to take primary care and other services into urban and rural communities, improve access to oral health care and help people establish a "medical home" with a primary care physician

### Helping the uninsured make community health connections

Wally, age 35, arrives at WellSpan's HealthConnect van at the York County School of Technology with a painfully swollen, bruised index finger on his right hand

The nail is dark and the finger is stiff Wally slammed the door shut on his finger as he tried to prevent a child from running into his car door



"No good deed goes unpunished," jokes Wally

Wally has no health insurance He works as a temp since losing his fulltime job last year

Sarah, Wally's wife, does not work enough hours to afford a health insurance premium They do not pay for health insurance in order to meet their expenses for shelter, food and raising their 10-yearold son, Dennis

While Wally is being examined, Sarah talks with a care coordinator about her depression She realizes she would feel better if she took her antidepressant, but the cost is too high

She shares her worries about Wally not being able to work because of his injured finger, she worries that she might be late to work and that it could lead to her losing her job

The HealthConnect staff consists of physicians, nurse practitioners, care coordinators, drivers/clerks, volunteers, administrative and maintenance staff. They provide care and help families make the health connections they need

Wally needs an antibiotic for his finger Wally and Sarah want to pay for the prescription because personal pride is important to them

The staff calls the Healthy Community Pharmacy, a program of Healthy York Network's community effort to address needs of people who are uninsured and underinsured The pharmacy is able to fill the prescription for an affordable fee and it will be ready in an hour

A Healthy York Network application is given to the family with instructions on where, when and how to complete and deliver it for review Wally and Sarah understand that it is not insurance, but a discount program for support

Wally takes the order to have an X-ray completed and is told that the provider will call him with results Wally knows that he can come back to HealthConnect for follow up, if needed The goal, however, is for Wally and Sarah to develop a relationship with a primary care provider for ongoing care

WellSpan can help them reach that goal

Before they leave the HealthConnect van, they receive information about the importance of good dental hygiene, toothbrushes and some kid-friendly reading materials about dental hygiene for Dennis Sarah also gets a phone number for Crisis Intervention, in case her depression and negative thoughts get worse

Staff members reinforce Wally and Sarah's positives—their parenting skills, their commitment to each other and their willingness to partner with HealthConnect to make a positive impact on their health

They also receive a card with the date of their visit to HealthConnect, the names of staff members they met and a phone number for non-urgent questions

Wally and Sarah are among the more than 800 patients the HealthConnect team treated from July 2012 through June 2013

"Our job is to help the uninsured make community health connections," said Kelly Osmolinski-Smith, manager of Community Health Connections "Our goal is a healthier community despite the individual's resources Our patients are our neighbors in York and Adams counties"

WellSpan's HealthConnect is a community-based medical outreach program designed to "connect" uninsured families with the medical services and health care programs that they need through a mobile service regularly provided in York and Adams counties.



# In 2013, WellSpan Health provided over \$205 million in care for the uninsured and underinsured

The net cost of care provided in 2013

- Charity Care \$22 1 million in free care to patients who participated in our charity care program
- Medicare \$88 9 million in cost greater than what was paid to WellSpan by Medicare
- Medicaid \$68 million in cost greater than what was paid to WellSpan by Medicaid
- Uncompensated Care \$26 million in services to patients who received care for which they did not pay and who did not participate in the charity care program
- Community Education and Outreach \$6.5 million in free community education and outreach to children and at-risk groups, and the community at large (including adults)
- Medical, Dental and Pharmaceutical Care \$15.1 million to support services that provided discounted medical, dental and pharmaceutical care to people in need

# Programs for the uninsured that WellSpan supported in 2013

Initiatives we support	Who benefits?	Our progress in 2013
HealthConnect, a mobile health care	Individuals who lack sufficient health	812 visits
program that provides	insurance	435 new patients
basic primary care services and helps individuals find a medical home		33 referrals to a primary care physician
Healthy York Network and Healthy Community	Individuals who lack sufficient health insurance	\$31 million of care provided to more than 8,294 members
Pharmacy, a collaborative effort	ilisuranc <del>e</del>	9,215 new members enrolled
that facilitates access to discounted health care services and prescription medication		45,427 prescriptions filled
Community Health Workers, who help people navigate the health care system, enroll in public assistance programs and implement health outreach programs	Individuals who lack sufficient health insurance and people of disparate populations	331 individuals were assisted with access to healthcare and enrollment in health assistance programs such as Healthy York Network
Family First Health's Hannah Penn Health	Underserved adults and children,	3,071 acute and preventive medical visits
Center, a partnership of WellSpan York Hospital, Family First Health and the City of York School District	including those who lack sufficient health insurance and those with Medicaid	489 dental visits
York Hospital Community Health Center, which provides primary care services, women's health care, HIV care and pediatric care for medically complex conditions	Adults and children who lack sufficient health insurance	23,632 primary care visits and 15,303 obstetrics and gynecology visits

Initiatives we support	Who benefits?	Our progress in 2013
Thomas Hart Family Practice Center, which is staffed by resident and faculty physicians at WellSpan York Hospital and provides acute, chronic, preventive and obstetric care	Adults and children, many of whom lack sufficient health insurance	25,798 patient visits
Family First Health's Gettysburg Center, a federally qualified community health center that WellSpan supports to provide medical and dental services in Adams County	Underserved adults and children of Adams County, including those who lack sufficient health insurance and those with Medicaid	Actively supported the center and its ability to attract 5,342 patients during the past year Provided dental care to 2,536 patients who are uninsured and those with Medicaid
The George W T Bentzel, DDS Dental Center, which is staffed by licensed dentists and residents from the WellSpan York Hospital Dental Residency Program	Adults and children, many of whom lack sufficient dental insurance	14,237 outpatient visits
Hoodner Dental Center	Individuals who lack sufficient dental insurance and who qualify for Medical Assistance or the Healthy York Network	5,934 visits

### **Healthy Communities**



# Collaboration is vital to making an impact on our community health

At WellSpan, we wholeheartedly agree with the World Health Organization's assessment that health is "a state of complete physical, mental and social well-being, not merely the absence of disease or infirmity" And we recognize the dangers and issues facing a community that cannot achieve this level of health

To help our communities become healthy places to live, work and play, we are constantly planning for the future, developing partnerships, building community assets, engaging citizens, and sponsoring initiatives Our efforts are broad based and wide reaching, but so is the need We believe that our progress, on all fronts, continues to make a difference

# Saving victims of sudden cardiac arrest through community action

A 19-year-old Gettysburg College student takes a routine jog through the battlefield Suddenly, she grows weak and collapses It's a sudden cardiac arrest

Each year, more than 350,000 Americans suffer the same experience Less than 10 percent survive

An automated external defibrillator (AED) can make all the difference It sends an electric shock to the victim's heart to restore a normal rhythm

"An AED's shock to the heart—when applied within six minutes after the event—significantly increases a person's chance of survival," said Deb Sheets, RN, WellSpan Community Health Improvement

Sheets is the coordinator of WellSpan's Operation Heartbeat program, which places AEDs across rural Adams County Operation Heartbeat AEDs can be found in a variety of public spaces, and inside every police cruiser in the county

"In many emergencies, police officers arrive on the scene first," Sheets explained "So we're placing AEDs in patrol cars and making sure the officers are trained on them"



Fortunately for the young college student, Operation Heartbeat also stocks the ranger vehicles at Gettysburg National Military Park As she lay unconscious, an alert ranger retrieved an AED and applied its two sticky pads to her chest The briefcase-sized device went to work, analyzing her abnormal heartbeat and delivering its lifesaving shock

The student made a full recovery She graduated in the spring of 2013 and returned to thank the rangers

At least five other people have been saved with Operation Heartbeat AEDs since the program's inception in 2001

"When one of our AEDs saves a life, we recognize the law enforcement officer or community member who played a part in that save," said Kevin Alvarnaz, director, WellSpan Community Health Improvement

Recently, Operation Heartbeat replaced its 70 aging AEDs with brand new units—and added a dozen new ones—thanks to funding from a federal grant Nancy Newton, a grants officer with WellSpan, said federal officials were impressed by public outpouring for the program

"All of the different police departments were so supportive of this project," Newton said "So were the Gettysburg Adams Chamber of Commerce and the national military park"

The federal grant also enabled Operation Heartbeat to begin offering free CPR and AED classes to the public

"It's not just about placing AEDs out there in the community," Alvarnaz said "It's about training lay people in AED use, so that they feel ready to respond in the case of an emergency"

For more information or to sign up for WellSpan's CPR and AED classes, contact Kevin Alvarnaz at (717) 851-3232

# Community health initiatives WellSpan supported in 2013

#### Initiatives we support

Healthy Adams
County, a partnership
of community
members dedicated to
continuing
assessment,
development and
promotion of efforts
toward improving
physical, mental and
social well-being

### Issues they address

Health literacy, healthy lifestyles, oral health, depression, planning for end of life and access to affordable and nutritious foods

#### Our progress in 2013

- Held the sixth annual Adams County Health Summit for nearly 100 health and human services professionals and community residents which focused on mental health issues
- Established committee focused on end-of-life issues and provided community education
- Food Policy Council completed second Healthy Options Program for families in the food gap in coordination with the Adams County Farmers Market Association and printed the third installment of the Local Foods Guide for Adams County

Healthy York County Coalition, an ongoing, independent collaborative effort dedicated to improving the health and wellness of York County Health literacy, healthy lifestyles, oral health, quality health care for the chronically ill, school wellness  Oral Health Task Force produced a brochure to educate mothers on the importance of oral health care for infants and toddlers

Reach Out and Read

Early childhood literacy

 5,494 books distributed to children ages six months to five years

SAFE, teams of specially trained Emergency Department nurses at WellSpan York Hospital and WellSpan Gettysburg Hospital Domestic violence and child abuse

Provided care to more than 300 patients

Community sponsorships

Health and quality of life across south central Pennsylvania

 Over \$500,000 in sponsorships to area organizations and contributions to local government and school districts

#### Initiatives we support

### Community Partnership Grants

### Issues they address

### Health and quality of life across south central Pennsylvania

#### Our progress in 2013

\$292,900 provided to support

- York County Community Foundation
- York College Department of Nursing Nurse Managed Centers and WellSpan Health collaboration
- York County Literacy Council
- HACC York Campus (Nursing eLab)
- United Way of Adams County
- Healthy Adams County/Food Policy Council
- Manos Unidas Hispanic-American Center
- Junior Achievement (STEM Summit)
- York Academy Regional Charter School (Simpson Station Playground)
- YMCA of York County (LifeStrong Program)
- Family First Health (Nurse Family Partnership Program)
- Healthy Adams County (AmeriCorps VISTA)
- Heathy Adams County (Empowerment through Exercise Program)
- YMCA of York and York County
- Healthy York County Coalition
- York Hospital Community Health Center

### Outreach to the Latino population

Childhood obesity, early prenatal care, Latino health

- Provided mammography screening education to 19 Latino women, including information regarding recommended preventive screenings
- Educated 232 Latino community members on local resources for healthcare, including how to access services through Healthy York Network, where to go for a family doctor and how to access eye screening services and providers
- Encouraged 57 Latino families to take a Smoke Free Home Pledge

#### Project SEARCH, a school-to-work program for area students with disabilities

Real-life work experience and preparation for employment

- Provided total immersion in the workplace for ten area students
- Partnership with Lincoln Intermediate Unit (LIU), the Office of Vocational Rehabilitation (OVR) and York/Adams Mental Health/Mental Retardation

### **Lifelong Wellness**



# Sometimes healthier living starts with simple behavior changes

At WellSpan, we recognize that unhealthy behaviors can harm an individual, a family and an entire community We also recognize that simple behavior changes and access to the right information can make all the difference in promoting lifelong wellness That's why we create, support and contribute to numerous programs designed to lay the groundwork for healthier living

# Annual leadership conferences inspire 7th-graders across York and Adams counties

The impact of bullying. Managing feelings of isolation. Lessons on Internet and cellphone safety. Self-discovery and goal setting. Avoiding unhealthy behaviors.

These are just a few of the important topics that seventh grade students across York and Adams counties receive during special one-day leadership conferences each October

Supported by WellSpan, the annual young women's and young men's leadership conferences in both counties are designed to educate, encourage and empower young people



Seventh grade girls and boys are the focus of the conferences for a reason Research shows that selfesteem among kids often declines around seventh-grade

"It's a really difficult time in their life as they're growing up," said Dianne Moore, RN, manager, Women's Health and Clinical Quality, WellSpan, who helps to coordinate events in both counties "We're trying to plant seeds with some

positive messages about reaching their greatest potential and about the importance of being a leader "

At both young women's conferences, held respectively at Gettysburg College and York College, the girls listen to a keynote presentation on important topics and then attend workshops on issues ranging from health and body image to peer pressure and healthy relationships to career choices

The speeches and workshops give the students "take-home" messages Every topic is aimed at this age group Each presenter provides a take-home message that enhances the students' personal leadership and their wellness

Separate, same-day leadership events for the boys feature a keynote speaker and guests who discuss key issues aimed specifically to the male audience

The young people who experience the events have shared how it allowed them to talk openly about the common problems they face, like friendship and relationship issues, reaching their goals and overcoming self-consciousness

Students have shared personal stories on the challenges of breaking away from a crowd and forging their own path. The conference teaches students about following their dreams and finding ways to make those dreams a reality

They also learn that their dreams can sometimes be clouded by unhealthy behavior - like using drugs or alcohol, developing eating disorders, joining a gang or being involved in unhealthy friendships or relationships

"The age group is mature enough to absorb the information and start building a foundation for lifetime skills and good decision-making," said John Wagner co-chair of the planning committee for the Adams County leadership conferences

### Lifelong wellness initiatives WellSpan supported in 2013

#### Initiatives we support

#### Our progress in 2013

Adams County Young Women's/Young Men's Annual 7th Grade Leadership Conference  More than 1,205 attended, topics included Internet safety, respect, healthy body image, stress management, movement, healthy choices and relationships, nutrition, careers, goal setting and leadership skills

The York County Young Women's Leadership Conference

 More than 1,120 seventh-grade girls attended, topics included social hierarchies and teen relationships, gender aggression, stress management, healthy body image and goal setting

Inpatient and outpatient tobacco education and cessation at WellSpan York Hospital and WellSpan Gettysburg Hospital  More than 4,900 children and adults participated in programming ranging from distribution of education resources to one-on-one cessation counseling

Numerous programs that encourage healthy eating and physical activity among young people and adults

- 60 individuals completed an hour-long Steps to a
   Healthier You class, 53 people in York County and 5 in
   Adams County participated in the eight-week A Healthy
   You program focused on healthy weight management
- Partnered with eight area middle schools to implement wellness policies that support healthy eating and physical activity
- Awarded more than \$1,700 in fitness equipment to seven schools in York and Adams counties, which will benefit approximately 3,000 students
- Challenged approximately 3,340 students to accumulate 1,260 minutes of physical activity over a 21-day period through the Kids on the Move program
- Distributed Market Basket of the Month resource kits to promote fresh produce items to participating schools and expanded offering at four community market sites in York County

Children's Wellness Days, sponsored by the WellSpan York Hospital Auxiliary  More than 1,300 third-grade students from public and private schools attended

York County Countdown2Drive program participant

 Program promoted safe driving and being a safe passenger, and encourages communication to 300 students age 13-15 and their guardians

#### Initiatives we support

# SafeKids injury prevention programs for children and parents, and bicycle, car seat, home and pedestrian safety initiatives

#### Our progress in 2013

- 1,631 children and adults participated in bike and pedestrian events
- 849 children and adults participated in Buckle Up Community events
- Provided inspection of 434 children car seats and provided 52 car seats to low income members of the community
- 67 local law enforcement officers, health and human service professionals, and hospital personnel participated in child passenger safety training
- 814 children and adults engaged in home safety events
- 780 children and adults received educational information on safe sports

GO York community initiative to promote physical activity and summer reading

Roads to Freedom, a community initiative in Adams County to create active learning around 150th anniversary of the Battle of Gettysburg

- An estimated 11,152 GO and Search the Galaxy program guides were distributed by York County libraries with 1,283 returned at the program's completion Participants who returned their guides collectively walked 14,970 miles
- An estimated 1,368 program guides were distributed through local libraries and visitor's centers, with 184 returned at program completion to verify participation Participants who returned their program information walked a minimum of 1,582 miles at various locations throughout Adams County

### **Chronic Care**



### Living better with a chronic illness

For 125 million Americans, chronic illness is a never-ending problem that in many cases limits their lives, their sense of freedom and joy Yet, with prevention, education, detection, treatment and care, many of these chronic conditions can be managed and even alleviated Clearly, a better life is a better plan To help achieve it, WellSpan works with individuals across south central Pennsylvania and northern Maryland on a variety of services and programs conceived and designed to improve the lives of those with chronic illness

### Heart disease patients learning the art of stress reduction

The future for patients suffering from heart disease is uncertain

They must cope with changes in lifestyle and limitations One question on the minds of many of these patients is, "How long do I have to live?"

"Heart disease patients often experience up and down times and this plays on their emotions," said Joann Smith, a nurse practitioner with the Heart Failure Clinic, WellSpan Gettysburg Hospital



"They often experience depression, anxiety, fatigue and pain"

Recognizing this, the
WellSpan Center for
Mind/Body Health
collaborated with the Heart
Failure Clinic, part of
WellSpan Heart and
Vascular, to develop a
stress reduction class for
cardiac outpatients The
class was open to anyone in
the community with a

cardiac diagnosis, along with their family member or caregiver

Julie Falk, a nurse and yoga instructor who trained at the Center for Mindfulness at the University of Massachusetts Medical School, is teaching the eight-week class to 18 patients

She teaches meditation and gentle yoga as tools for relaxation and to identify conscious thought patterns that foster stress

"Once people mindfully evaluate the way they think and behave, they are able to reduce their sources of stress," offered Falk She said many patients with heart disease have difficulty keeping their mind in the present

"They are constantly projecting into the future," said Falk "We work with them to learn to live in the present moment, which is the only time we can ever influence anything Learning to use their breath to calm and re-orient themselves gives them some control"

Smith and Falk agree that patients have responded well to the stress reduction class

"Most patients realize that stress has had a big impact on their lives," said Smith "It can affect their sleep, their mood and their outlook on life

"Patients tell me that the class is helping them," added Smith "I can see a difference in their attitudes"

Smith, Falk and nurse Laura James are using a grant from the Beryl Institute to conduct a research project with the group

In preparing the research proposal, a lot of literature supporting this type of program for cancer patients was found. There were, however, only a few published studies showing the benefits of mindfulness-based stress reduction training and its effect on cardiac patients.

As part of the study, class participants had their depression, anxiety, fatigue and pain measured pre-class Those factors will be measured post-class

"We're giving patients the tools to help them reduce stress," said Smith "This is not just another pill"

Smith and Falk are optimistic that the study will show positive results

Plans are to offer the class again and to perhaps extend it to patients with other chronic diseases in the future

### Chronic Care initiatives that WellSpan supported in 2013

#### Initiatives we support

# Aligning Forces for Quality (AF4Q), a community collaborative funded by the Robert Wood Johnson Foundation that engages leaders, consumers, physicians, nurses, employers and insurers to improve the quality of care

For Heart's Sake, an outreach initiative for uninsured and underinsured African-Americans residing in York City

Stress Less, a program designed to help adults overcome daily stressors by learning to relax, breathe, and adapt to stress

Camp Green Zone, a five-day event which teaches children ages 6-12 how to control their asthma

Community screening programs in Adams County

#### Our progress in 2013

- Implementation of patient partner program with nearly 60 community members who work directly with WellSpan primary and specialty care providers in quality improvement activities, 36 physician offices and six clinics engaged in quality improvement collaborative and regional payment reform
- Community Health Improvement held its seventh annual "For Heart's Sake" screening event in northeastern York City, 32 community members attended In addition, the lay health leader network assisted in the coordination of nutrition education classes which featured demonstrations of how to prepare traditional African American cuisine in a healthy way Lay health leaders brought 21 community members with them to the cooking classes
- 77 attendees across programs in York and Adams counties
- 34 young people participated
- Screenings such as blood pressure and blood glucose were provided to 3,674 individuals in Adams County at multiple venues Additionally, flu vaccines were offered to community members, including free vaccine distributed by the Department of Health to underserved groups More than 1,000 flu and pneumonia vaccinations were given throughout Adams County

### Learning



# Care for the next generation of our community starts today

At WellSpan, we believe in the power of new ideas, new approaches, new discoveries and new people That's why we sponsor programs that train the next generation of physicians, nurses and other clinical professionals These programs allow us to stay abreast of new techniques to prevent, detect, diagnose and treat medical problems, and ensure an adequate supply of essential clinicians for the future

# WellSpan's York Cancer Center is helping to lead the fight against Breast Cancer

Rita Allison, 59, of York, was in her last year of teaching at Dallastown's Loganville-Springfield Elementary when she was diagnosed with stage 1 breast cancer Her treatment plan required two surgeries followed by 33 radiation treatments

Prior to beginning radiation, the team at WellSpan's York Cancer Center informed her of

her eligibility for a clinical breast trial to determine if radiation therapy is more effective with or without Herceptin in preventing subsequent occurrences of breast cancer Allison was selected to be part of the control group for the study

"I think it is great," says Allison "I am thrilled to be part of something that has the potential to advance breast cancer treatment"



As part of the clinical trial, Allison receives check ups and mammograms every six months for five years

"I feel safer because of the regular check ups," remarks Allison "Once you finish radiation, it's like—now what? But being part of this study has allowed me to help advance treatment and get very regular monitoring. I feel safer "

Allison was so grateful for the care that she received at the York Cancer Center that she and a friend started volunteering at WellSpan

"I am so fortunate to be where I am today and be able to give back I split my time between volunteering in pediatrics and at the cancer center I just love it I am blessed"

### Learning initiatives that WellSpan supported in 2013

#### Initiatives we support

#### Our progress in 2013

Clinical Trials

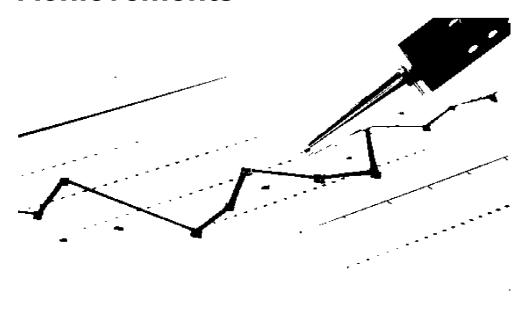
More than 700 patients participated in the following trial categories breast cancer, prostate cancer, skin cancer, esophageal cancer, colon cancer, lung cancer, cancer of the head and neck, depression in cancer patients receiving radiotherapy, coronary artery disease, coronary artery stents, cardiac arrest, chronic heart disease, seizures in adults and pediatrics, cervical dystonia, facial paralysis, pneumonia, orthopedic treatment and prevention, lung function and pain management

Medical Education

More than 675 residents, visiting medical students and visiting residents cared for patients who don't have a primary care physician. These professionals provide outreach and education for the community, and they often stay in our community long after their training is complete.

WellSpan York Hospital actively participated in training for nurses and allied health professionals, including clinical pastoral care, pharmacy residencies and internships, clinical laboratory science, nurse anesthetists, respiratory care, radiography, nuclear medicine technology and continuing education for emergency medical service personnel

# 2013 WellSpan Stats and Achievements



#### Who We Are

At WellSpan Health, we are proud to be part of the communities of Central Pennsylvania That's why we are committed to understanding local health care needs and working with physicians, community leaders and area residents to establish services and programs where people live, work and play

By offering a vast array of inpatient, outpatient, home health and physician services and by partnering with other organizations and community physicians, we make it possible for people to find and access the health services that they need, without having to travel far from home

By working as one coordinated health care organization, we are transforming care through sophisticated clinical information technology and creating innovative new models as a means to create a high quality, exceptional patient experience

#### Our charitable, non-profit mission:

Working as one to improve health through exceptional care for all, lifelong wellness and healthy communities

#### Our health system at a glance:

• A valuable community resource that provides more than \$30 million each year in uncompensated medical and outreach services

- More than 11,000 employees, volunteers and physicians
- Highly skilled primary care and specialty physicians and providers, including more than 660 members of the WellSpan Medical Group
- 47 outpatient health care locations, which offer diagnostic imaging, laboratory, rehabilitation, primary care, retail pharmacy, walk-in health care and other essential services
- A regional home care organization, WellSpan VNA Home Care
- Four respected hospitals WellSpan York Hospital, WellSpan Gettysburg Hospital, WellSpan Surgery & Rehabilitation Hospital and Ephrata Community Hospital
- Regional referral services in heart and vascular care, oncology, women and children services, orthopedics and spine care, neurosciences and behavioral health
- WellSpan Pharmacy, a retail pharmacy with five locations across York and Adams counties
- Community based philanthropy efforts in Gettysburg, York and Ephrata, dedicated to improving the health of their local communities by generating charitable contributions
- Partnerships with respected organizations, including Good Samaritan Health System, Hanover Hospital, Summit Health, and Hospice & Community Care (formerly Hospice of Lancaster County), as well as hundreds of private-practice community physicians
- Healthy York Network/Healthy Community Pharmacy, a collaborative effort
  of WellSpan Health, Memorial Hospital, Family First Health, the York City
  Bureau of Health, Hanover Hospital, the Community Progress Council, United
  Way and the York County Assistance Office through which uninsured members
  of the York community receive discounted care and services and discounted
  prescription drugs

#### **Achievements**

In 2013, WellSpan continued its efforts to create a health system that supports the changing needs of individuals and families in south central Pennsylvania and northern Maryland

#### These efforts have been recognized with the following achievements:

- WellSpan York Hospital received the Get with the Guidelines—Resuscitation Gold Quality Achievement Award from the American Heart Association
- WellSpan received a \$125,000 grant from the Highmark Foundation to form a regional learning collaborative around "super utilizers" of health care
- WellSpan York Hospital participated in a national clinical trial that was named
   The Clinical Trial of the Year by The Society for Clinical Trials The clinical trial
   aimed to find out whether anti-seizure medication works better when given as an
   I V directly into a vein or when given as shot in the muscle
- WellSpan York Hospital was one of 15 Pennsylvania hospitals to receive a Silver Medal of Honor from the U S Department of Health and Human Services (HHS) for their successful donation and organ transplant outcomes
- WellSpan York Hospital's Level 1 Trauma Program was ranked among the best in the country for traumatic brain injury (TBI) and shock patient outcomes, according to the Trauma Quality Improvement Program
- WellSpan Gettysburg Hospital received recognition from The Leapfrog Group and VHA Mid-Atlantic APEX (Achieving Patient Care Excellence) for its patient safety efforts
- WellSpan York Hospital, was one of five hospitals in central Pennsylvania, recognized by U S News and World Report as one of the Best Regional Hospitals in its 2012-13 Best Hospitals publication
- Facing Cancer Together, an interactive community education partnership of WellSpan Health and WITF Public Media, earned a Mid-Atlantic Emmy Award for Outstanding Achievement in Community Service
- WellSpan Gettysburg Hospital's breast cancer program received a three-year accreditation from the National Accreditation Program for Breast Cancers (NAPBC) The breast cancer program is one of only 30 accredited centers in Pennsylvania It is the only one in Adams, Franklin and York counties and northern Maryland

- WellSpan York Hospital maintained its Joint Commission-designated Primary Stroke Center for two additional years
- WellSpan was named the winner of the 2012 Most Improved Safety Award by Walsh Integrated
- Received a NRC Picker symposium award as one of two "Most Improved Organizations" in the pediatric category The award recognized York Pediatric Medicine and Springdale Pediatric Medicine's significant increase in the percentage of patients rating their doctor a 9 or 10 on the NRC Picker patient survey
- WellSpan York Hospital's Family Medicine Residency program, which operates
   Tar Wars in York County, received an award at the national conference Tar
   Wars educates children about the benefits of being tobacco-free
- Implemented a mandatory flu vaccine policy for all of its staff members, volunteers, physicians, vendors, contractors and health care students
- Announced a partnership with the City of York that will establish a WellSpan Police Training Center, a facility that will enhance the skills and competencies of area police officers as well as provide secure storage of evidence for crime investigations
- WellSpan York Hospital received a three-star rating, the highest possible, in cardiac surgery performance by The Society of Thoracic Surgeons
- WellSpan York Hospital named as a Blue Distinction Center for Spine Surgery and Knee and Hip Replacement by Capital Blue Cross
- The York Cancer Center was reaccredited for three years, including six commendations, by the American College of Surgeons Committee on Cancer

WellSpan remained steadfast in its focus on building a healthy community and providing care to all, including the most vulnerable citizens, by:

- Continuing to sponsor innovative outreach efforts and providing \$22 1 million in free care and an additional \$26 million in services which were not reimbursed
- Providing a safety net of care for uninsured and underinsured individuals through such services as Healthy York Network, HealthConnect, WellSpan York Hospital Community Health Center, and WellSpan Medical Group
- Sponsoring the annual Adams County Community Health Summit, which addressed key mental health issues facing people of all ages in our local communities

- WellSpan co-sponsored the Go Local for Health Summit held in Gettysburg which addressed issues of affordable and accessible healthy eating and recreational opportunities in south central Pennsylvania
- Developing a wide range of educational opportunities for today's healthcare professionals while working to prepare the next generation of physicians, nurses and healthcare workers

### WellSpan worked to create a more coordinated, efficient and viable health care system by:

- Continuing to develop an electronic health record as a means to coordinate care among physicians and enhance the patient's ability to access their personal health care information
- Enrolling more than 35,000 patients in the MyWellSpan patient portal which allows patients to access their health care information in a convenient and timely manner

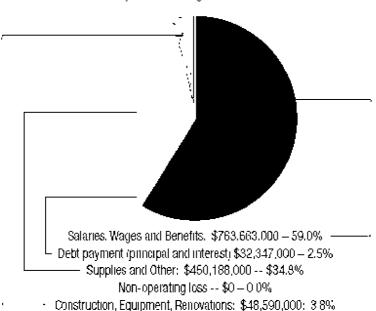
#### **Statistics**

In 2013 WellSpan's charitable purpose brought more benefit to more people than ever before Our bottom line, as detailed in this report, remains the pursuit of more coordinated, convenient, comprehensive and community focused health care services for the journey that is life

#### **USE OF FUNDS**

\$1,294,788,000

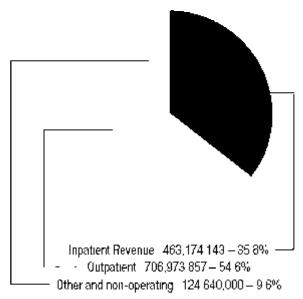
July 1, 2012 through June 30, 2013



#### SOURCES OF FUNDS

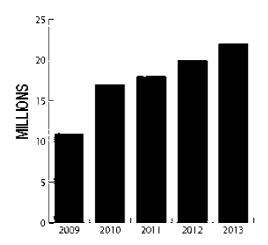
\$1,294,788,000

July 1, 2012 through June 30, 2013.



#### FREE CARE\*: CHARITY CARE

2009: \$10,717,000 2010: \$16,867,000 2011: \$18,427,000 2012: \$20,210,000 2013: \$22,117,000

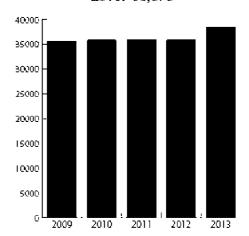


\*Charity care is the total cost to provide medical services to those patients who have demonstrated their inability to pay. This is the cost of providing charity care, not the charge associated with that care.

#### TOTAL HOSPITAL ADMISSIONS\*

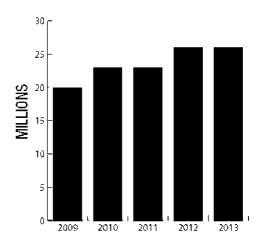
\*WellSpan Gettysburg Hospital, WellSpan York Hospital and WellSpan Surgery & Rehabilitation Hospital

> 2009: 35,559 2010: 35,849 2011: 35,968 2012: 35,870 2013: 38,379



FREE CARE\*: BAD DEBT

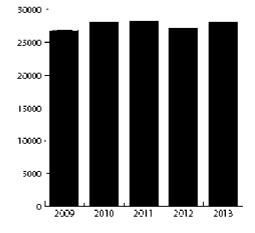
2009. \$19,917,000 2010 \$22,851,000 2011: \$23,387,000 2012: \$26,212,000 2013: \$26,023,000



#### TOTAL SURGERY CASES

(Gettysburg Hospital, York Hospital, Apple Hill Surgical Center and WellSpan Surgery & Rehabilitation Hospital)

> 2009: 26,797 2010: 28,055 2011: 28,244 2012: 27,173 2013: 28,096

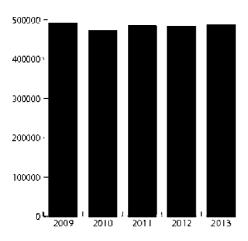


2013 WellSpan Health Community Benefit Report

#### TOTAL PRIMARY CARE VISITS

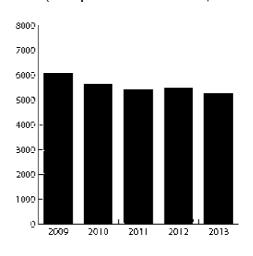
(WellSpan Medical Group)

2009: 492,765 2010: 472,637 2011: 485,374 2012: 483,443 2013: 488,627



#### **TOTAL HOME HEALTH PATIENTS**

(WellSpan VNA Home Health)

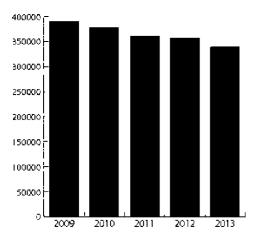


	Total	Home Care	Hospice	Community Service
2009:	6,082	5.512	300	270 j
2010 <sup>-</sup>	5,648	5.130	332	186
2011:	5.412	4 888	351	173 .
2012:	5 489	4.982	402	105
2013 <sup>-</sup>	5.252	5,161	NA	91 _

#### **TOTAL PRESCRIPTIONS**

(WellSpan Pharmacy, 6 locations)

2009: 390,063 2010: 378,329 2011: 359,918 2012: 357,152 2013: 344,958

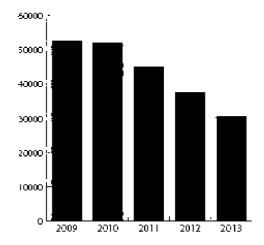


#### **SOUTH CENTRAL Preferred**

**Covered Lives** 

2009: 52.674 2010: 51.883 2011: 44,927 2012: 37,414

2013: 30,533



2013 WellSpan Health Community Benefit Report

### **Generous Supporters**

From board members to hospital greeters to hospice aides, community members have for more than a century served WellSpan Likewise, thousands of individuals and businesses have advanced WellSpan Health's mission with financial contributions to its two local foundations. Our community's continued generosity supports our charitable mission of service and enables WellSpan to continue preparing and planning to support the future health needs of our region.

In fiscal year 2013, funds raised by WellSpan's philanthropic organizations allowed WellSpan to

- Help the most vulnerable children in our community, those who have been victims of sexual abuse, through funding of the Sexual Assault Forensic Examiner program by both our Kids First Campaign and Book Nook Bonanza event
- Fund WellSpan VNA Home Care through the Monopoly Tournament, as well as through the Dedi Sykes Educational Endowment, which provides opportunities for VNA staff to further their clinical education
- Fund patient assistance through the Cancer Patient Help Fund, Joe Jerardi Fund, and Dialysis Patient Help Fund, providing critical support for rent, food, transportation, and utilities for financially qualified patients over and above any charity care provided to them
- Provide funding for multiple years of support for the Cribs for Kids program, which provides a safe sleeping environment for families and their newborns who could not otherwise afford a crib
- Promote community health and wellness, provided outreach and education, and helped give free screenings through WellSpan's Community Health Improvement efforts
- Fund the operation of York Hospital Community Health Clinic, the Hoodner and Bentzel Dental Clinics, Healthy York Network, Healthy Community Pharmacy and the HealthConnect mobile healthcare van

#### **Gettysburg Hospital Foundation**

In fiscal year 2013, Gettysburg Hospital Foundation participated in securing donations, grants and bequests totaling \$668,120 \$271,677 of these gifts came from grants \$86,719 came from fundraising events, and the remainder came from individuals, corporations and organizations in the community Our generous donors supported a range of projects and programs, including the placement of AEDs in the community, the Cancer Patient Help Fund, Children's Health Fund, free Mammography Fund, educational lectureships and WellSpan's HealthConnect mobile healthcare van

#### York Health Foundation

The York Health Foundation helps ensure that WellSpan York Hospital, as well as the many specialty and critical care services offered by WellSpan remain strong community resources, able to provide the highest level of health care In fiscal year 2013, the foundation raised \$3,042,183

- \$1,351,776 for WellSpan York Hospital
- \$473,036 for WellSpan VNA Home Care and WellSpan Specialty Services, including the WellSpan Surgery and Rehabilitation Hospital
- \$910,119 for WellSpan Health
- \$76,070 for the WellSpan Medical Group
- \$231,182 for other medical care, community health and education and outreach activities across York County

#### York Hospital Auxiliary and the Gettysburg Hospital Auxiliary

WellSpan Health gratefully acknowledges the generosity and commitment of active auxiliaries at WellSpan Gettysburg Hospital and WellSpan York Hospital They continue to support their organizations' missions through innovative programs, preventive health education, community partnerships and fundraising

Gettysburg Hospital Auxiliary completed a \$99,000 pledge made towards the Care Path Campaign in support of patient-centered facility improvements within WellSpan Gettysburg Hospital It also began raising funds for the future development of a healing garden on the hospital campus

In fiscal year 2013, the York Hospital Auxiliary raised over \$60,000 at the Book Nook Bonanza to assist the Forensic Examiner Team SAFE Program at WellSpan York Hospital It also sponsored the 32nd annual Children's Wellness Days with more than 1,300 York County third graders in attendance The Auxiliary awarded over \$28,000 to WellSpan Health for programs and equipment in York County, including an autism program, billights for the NICU, positioning equipment for Rehabilitation Medicine, education classes for oncology patients, Young Women's Leadership Conference, special armbands for the IV Team, medication totes and pillboxes for Preventive Cardiology and ceiling lifts for Radiation Oncology

#### Volunteerism

In 2013, approximately 1,800 individuals volunteered a total of 137,000 hours of service at WellSpan facilities across York and Adams counties The value of these volunteer hours totals over \$3,033,000

#### WellSpan Health Leadership

For a complete listing of WellSpan Health board members and leadership, please visit http://www.wellspan.org/about-wellspan/who-we-are