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DLN: 93493135095424

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements

E Telephone number (469) 351-3161 G Gross receipts \$ 16,789,830 s this a group return for ffiliates? Yes No Are all affiliates included? Yes No Group exemption number receipts (see instructions) Group exemption number receipts from the first of legal domicile PA G O RGANIZATIO N GORGANIZATION an 25% of its net assets
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5 5 6 7a 7b
6 32 7a 0 7b 0
7a 0 7b 0
7b 0
<u> </u>
Prior Year Current Year
963,667 1,159,024
27,572,739 16,789,830
14,773,623 4,738,696
0 0
0 0 10,443,028 9,036,641
0 0 10,443,028 9,036,641
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0 0 10,443,028 9,036,641 0 0 5,934,727 7,603,002
0 0 10,443,028 9,036,641 0 0 5,934,727 7,603,002 31,151,378 21,378,339
0 0 10,443,028 9,036,641 0 0 5,934,727 7,603,002 31,151,378 21,378,339
0 0 10,443,028 9,036,641 0 0 5,934,727 7,603,002 31,151,378 21,378,339 -3,578,639 -4,588,509 nning of Current Year End of Year
0 0 10,443,028 9,036,641 0 0 5,934,727 7,603,002 31,151,378 21,378,339 -3,578,639 -4,588,509 nning of Current Year End of Year 23,155,070 16,929,494
0 0 10,443,028 9,036,641 0 0 5,934,727 7,603,002 31,151,378 21,378,339 -3,578,639 -4,588,509 nning of Current Year End of Year 23,155,070 16,929,494
0 126,383 963,667

May the IRS discuss this return with the preparer shown above? (see instructions)

√ Yes

√ No

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Check if Schedule O contains a response to any question i	n thi
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BIG BROTHERS BIG SISTERS OF AMERICA (THE ORGANIZATION) IS THE NATION'S PREMIER MENTORING ORGANIZATION THE ORGANIZATION'S VISION IS THAT ALL CHILDREN ACHIEVE SUCCESS IN LIFE THE ORGANIZATION'S MISSION IS TO PROVIDE CHILDREN FACING ADVERSITY WITH STRONG AND ENDURING, PROFESSIONALLY SUPPORTED 1-TO-1 RELATIONSHIPS THAT

Did the organization undertake any significant program services during the year which were not listed on

GRANTS TO AGENCIES ALSO INCLUDES FIELD-BASED STAFF THAT ENGAGED IN DIRECT SUPPORT TO THE AGENCIES

CHANGE THEIR LIVES FOR THE BETTER, FOREVER THE ORGANIZATION AND ITS STAFF PARTNER WITH PARENTS / GUARDIANS, VOLUNTEERS AND OTHERS IN THE COMMUNITY AND HOLDS ITSELF ACCOUNTABLE FOR EACH CHILD IN THE PROGRAM ACHIEVING *HIGHER ASPIRATIONS, GREATER CONFIDENCE, AND BETTER RELATIONSHIPS *AVOIDANCE OF RISKY BEHAVIORS *EDUCATIONAL SUCCESS THE ORGANIZATION WORKS CLOSELY WITH BIG BROTHERS BIG SISTERS AGENCIES ("LOCAL AFFILIATES" OR "AFFILIATED AGENCIES") THROUGHOUT THE COUNTRY TO IMPLEMENT ITS PROGRAMS THESE AGENCIES ARE SEPARATE LEGAL ENTITIES WHICH ARE NOT CONTROLLED BY THE ORGANIZATION, AND ARE THEREFORE NOT CONSOLIDATED WITHIN THE ORGANIZATION'S FINANCIAL STATEMENTS

_	the prior Form 990 or 990-EZ?	0
	If "Yes," describe these new services on Schedule O	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	io

- Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others.
- the total expenses, and revenue, if any, for each program service reported (Code 1,934,212 including grants of \$) (Revenue \$) (Expenses \$ 208,872)
- SUPPORTS THE LOCAL STAFF AND BOARD IN DEVELOPMENT FOR FURTHER BBBSA VISIBILITY AND IMPACT including grants of \$ 2,369,348) (Revenue \$ (Code) (Expenses \$ 6,977,172 936,367)

BRAND DEVELOPMENT INCLUDES THE INFORMATION DELIVERED TO THE AGENCIES VIA CONFERENCES, MEETINGS, AND TRAINING SESSIONS ALSO, BBBSA

- 4b PROGRAM DEVELOPMENT. BBBSA WORKS WITH AGENCIES TO DEVELOP PROGRAMS AND TOOLS FOR AGENCY USE. THIS CATEGORY ALSO INCLUDES A LEARNING AND SUPPORT FUNCTION
- (Code) (Expenses \$ 7,485,771 including grants of \$ 2,369,348) (Revenue \$ 0) 4c

AGENCY DEVELOPMENT THIS CATEGORY INCLUDES GRANTS TO AGENCIES ALSO INCLUDES FIELD-BASED STAFF THAT ENGAGED IN DIRECT CATEGORY INCLUDES

) (Revenue \$

- 4d Other program services (Describe in Schedule O)
- including grants of \$ (Expenses \$
 - Total program service expenses ► 16.397.155

Part IV Checklist of Required Schedule

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[6]{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{2}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
_		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note, All Form 990 filers are required to complete Schedule O	38	Yes	

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	.	 Yes	l No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 52		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		140
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
-14	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the same and the same that	-		NI -
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
62	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
Ja	organization solicit any contributions that were not tax deductible as charitable contributions?	Ju		140
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		No
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess	7		140
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a]		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders]		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		L
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	į ļ		
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Ves " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14h		

20

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	⊢∸⊢		—	
	7a		No	
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
				1
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			No
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b		No
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes Yes	No
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by	10b 11a 12a 12b	Yes Yes Yes	No
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 111a b 112a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
b 111a b 112a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participation and taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes And	No No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? List the States with which a copy of this Form 990 is required to be filed AL, CO, CT, FL, IL, IN, MA, MD, Mi	10b 11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes And	No No

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of

►THE ORGANIZATION 450 EJOHN CARPENTER FREEWAY NO 100 IRVING TX, TX (469) 351-3161

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

interest policy, and financial statements available to the public during the tax year

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot recto	not box h ar or/tr	checker Highest compensated	ess er e)	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
(1) ANGELAKIS MICHAEL	2 00										
BOARD DIRECTOR		X						0	0	0	
(2) ARNOLD WALLACE	2 00										
BOARD DIRECTOR		X						0	0	0	
(3) BALDONI RUDY	2 00										
BOARD DIRECTOR		X						0	0	0	
(4) BERNON ALAN	2 00										
BOARD DIRECTOR		Х						0	0	0	
(5) BERNSTEIN LEONARD	2 00										
		Х						0	0	0	
BOARD DIRECTOR (6) BRACKEN FRANK	2 00										
		Х						0	0	0	
BOARD DIRECTOR (7) CHEN CARRERA EMILY	2 00										
, ,	2 00	х						0	0	0	
BOARD DIRECTOR											
(8) COFFMAN CASEY	2 00	х						0	0	0	
BOARD DIRECTOR											
(9) COMMA LENNY	2 00	l x						0	0	0	
BOARD DIRECTOR											
(10) GRAHAM BILL	2 00	l x						0	0	0	
BOARD DIRECTOR									_		
(11) GRAY MARGO	2 00	×						0	0	0	
BOARD DIRECTOR								ŭ	0		
(12) HANNA WILLIAM	2 00	x						0	0	0	
BOARD DIRECTOR		_ ^						ŭ	9		
(13) LEE JR JAMES	2 00	,							0		
BOARD DIRECTOR		X						0	0	0	
(14) PAGE GREG	2 00										
BOARD DIRECTOR		X						0	0	0	
(15) PAREDES RAYMUND	2 00										
BOARD DIRECTOR		X						0	0	0	
(16) SINGLETON JAMES	2 00										
BOARD DIRECTOR		Х						0	0	0	
(17) SHULER J HEATH	2 00										
BOARD DIRECTOR		х						0	0	0	
DOUGH DIVICION		<u> </u>				L		l		Form 990 (2012)	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot	not box h ar or/tr	cherice chungest compensated chungest compensated	ess er)	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) SMITH ELIZABETH	2 00	х						0	0	0
BOARD DIRECTOR		_ ^							0	0
(19) SNOW KATE BOARD DIRECTOR	2 00	х						0	0	0
(20) WARTCHOW TODD	2 00									
BOARD DIRECTOR		X						0	0	0
(21) PIERSON THOMAS CHARLES	50 00	,,		,				422.002		47.044
PRESIDENT / CEO		X		Х				423,992	0	47,911
(22) OLSHAN MARLENE COO	50 00			х				177,881	0	19,389
(23) EUDALY OLIVIA	50 00					Х		203,879	0	23,038
SVP EXTERNAL RELATIONS (24) FLORES MARY	50 00									
SVP HUMAN RESOURCES	30 00					х		140,319	0	15,856
(25) LOFTON VANCE	50 00					,,		122.605	0	44.573
CIO						X		133,685	0	14,572
1b Sub-Total			•		<u> </u>	<u> </u>				
c Total from continuation sheets to Part						<u>•</u> [1 070 750		120 755
d Total (add lines 1b and 1c)						<u> </u>		1,079,756	0	120,766
Total number of individuals (including b \$100,000 of reportable compensation				ed al	oove	e) who	rec	eived more than		

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
NAVIGANT 4511 PAYSHERE CIRCLE CHICAGO IL 60674	FORENSIC ACCOUNTING	1,276,816
ZURI GROUP 328 N W BOND STREET - 2ND FLOOR BEND OR 97701	WEBSITE/FUNDRAISING	655,164
ARNOLD & PORTER PO BOX 37116 BALTIMORE MD 21297	LEGAL CONSULTING	510,000
BLACKBAUD PO BOX 930256 ATLANTA GA 31193	COMPUTER CONSULTING	251,797
HYPHEN 2125 CLARK ST 2105 DALLAS TX 75204	FUNDRAISING CONSULTING	150,000

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶6

Part V	Ш	Statement of Revenue	No. a Doub VIII			
		Check if Schedule O contains a response to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
v	1a	Federated campaigns 1a 150,963				
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership dues 1b 2,783,796				
Gra mo	c	Fundraising events 1c				
f\$ r_A	d	Related organizations 1d				
ië ila						
ns, Sin	е					
utio er	f	All other contributions, gifts, grants, and similar amounts not included above 12,626,071				
들돌	g	Noncash contributions included in lines 1a-1f \$	į	İ		
nd n	h	Total. Add lines 1a-1f	15,560,830			
Oe		F	, ,			
Ę	2a	Business Code				
Program Serwce Revenue	b					
or GE	c					
7 2	d					
S.	e					
튵	f	All other program service revenue				
နို		Tabal Addings 2s 26				
	3	Total. Add lines 2a-2f				
		and other similar amounts)	69,976			69,976
	4	Income from investment of tax-exempt bond proceeds	10.705			40.70
	5	Royalties	13,785			13,785
	6-	(1) Real (11) Personal Gross rents				
	6a b	Less rental				
		expenses Rental income				
	C	or (loss)				
	d	Net rental income or (loss)				
	 7a	(1) Securities (11) Other Gross amount				
	'a	from sales of assets other				
		than inventory				
	b	Less cost or other basis and				
	c	sales expenses Gain or (loss)				
	d	Net gain or (loss)				
	8a	Gross income from fundraising				
		events (not including				
μ		\$ of contributions reported on line 1c)				
 ≳		See Part IV, line 18				
Other Revenue	ь	loss direct expenses				
hei	c	Net income or (loss) from fundraising events				
ಕ		Gross income from gaming activities				
		See Part IV, line 19				
		a				
	b c	Net income or (loss) from gaming activities				
		Gross sales of inventory, less				
		returns and allowances .				
		a				
	b	Less cost of goods sold b Net income or (loss) from sales of inventory b				
	└	Miscellaneous Revenue Business Code				
	11a	AGENCY INFORMATION 519190	936,367	936,367		
		MANAGEMENT FEE		·		
	b		208,805	208,805		
	,	REGISTRATION HERTZ KICK BACK PROGRAM 519190	67	67		
	[FEES STORY STORY				
	d	All other revenue				
	е	Total. Add lines 11a−11d	1,145,239			
	12	Total revenue. See Instructions	16 789 830	1 1/15 230	-	92.761

16,789,830

	Statement of Functional Expenses				
ectio	on 501(c)(3) and 501(c)(4) organizations must complete all columns All	The state of the s			
	Check if Schedule O contains a response to any question in this Pa	nrt IX			<u></u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	4,738,696	4,738,696		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	568,045	455,812	34,366	77,867
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	7,076,326	5,678,206	428,100	970,020
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	124,139	99,612	7,510	17,017
9	Other employee benefits	542,442	435,268	32,816	74,358
LO	Payroll taxes	725,689	582,310	43,902	99,477
1	Fees for services (non-employees)				
а	Management	90,105		90,105	
b	Legal	511,899		511,899	
С	Accounting	1,336,539		1,336,539	
d	Lobbying	142,800	142,800		
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on	2 24 4 4 20	1 002 100	450.500	260.425
	Schedule O)	2,314,130	1,893,100	160,603	260,42
.2	Advertising and promotion	136,184	109,277	8,239	18,668
3	Office expenses	338,767	271,835	20,494	46,438
.4 -	Information technology				
.5	Royalties				
.6	Occupancy	241,918	194,121	· •	33,162
.7 .8	Payments of travel or entertainment expenses for any federal, state, or local public officials	2,075,491	1,462,977	479,702	132,812
.9	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
2	Depreciation, depletion, and amortization	238,209	191,144	14,411	32,654
23	Insurance	118,634	95,195	 	16,26
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)			.,	
а	EQUIPMENT LEASE	58,326	46,802	3,529	7,995
b					
С					
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	21,378,339	16,397,155	3,194,027	1,787,157
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response to any question in the		(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing		2,604,642	1	2,434,965
	2	Savings and temporary cash investments		7,650,166	2	3,852,450
	3	Pledges and grants receivable, net	10,571,227	3	8,287,146	
	4	Accounts receivable, net		1,219,665	4	1,509,880
Assets	5	Loans and other receivables from current and former officers,	1,219,000		1,303,000	
	3	employees, and highest compensated employees Complete P Schedule L	art II of		5	
	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary e organizations (see instructions) Complete Part II of Schedule	contributing employers employees' beneficiary		6	
88	7	Notes and loans receivable, net			7	
ď	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		162,473	9	89,451
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	1 1	,		
	ь	Less accumulated depreciation	10b 776,966	946,897	10c	755,602
	11	Investments—publicly traded securities		0 10,001	11	100,002
	12	Investments—other securities See Part IV, line 11		12		
	13	Investments—program-related See Part IV, line 11		13		
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		23,155,070	16	16,929,494
	17	Accounts payable and accrued expenses		1,041,685	17	2,210,788
	18			8,678,617	18	5,840,661
		Grants payable		1,830,047		1,865,662
	19 20	Deferred revenue	1,830,047	19	1,865,662	
		Tax-exempt bond liabilities			20	
<u>ie</u> s	21	Escrow or custodial account liability Complete Part IV of Sch			21	
Liabiliti	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqual	ıfıed			
豆		persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third partie			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa			25	
	26	Total liabilities. Add lines 17 through 25		11,550,349	26	9,917,111
	20	Organizations that follow SFAS 117 (ASC 958), check here ▶		11,000,010		0,011,111
φ O		lines 27 through 29, and lines 33 and 34.	o and complete			
ğ	27	Unrestricted net assets		848,313	27	-1,899,395
<u></u>	28	Temporarily restricted net assets		10,527,346	28	8,682,716
<u></u>	29	Permanently restricted net assets		229,062	29	229,062
r Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check is complete lines 30 through 34.	nere ► ┌─ and			
0	30	Capital stock or trust principal, or current funds			30	
췭	31	Paid-in or capital surplus, or land, building or equipment fund			31	
Assets	32	Retained earnings, endowment, accumulated income, or other			32	
	33	Total net assets or fund balances		11,604,721	33	7,012,383
Ř	34	Total liabilities and net assets/fund balances	23.155.070		16.929.494	
	134	Total liabilities and net assets/fund balances		I 23 155 070	34 I	

Pai	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI	• •	• •	• •	<u>୮</u>
1	Total revenue (must equal Part VIII, column (A), line 12)	1		16.7	789,830
2	Total expenses (must equal Part IX, column (A), line 25)	_		10,,	03,030
_		2		21,3	378,339
3	Revenue less expenses Subtract line 2 from line 1	_		4 [-00 -00
4	Not poorts or fund halanges at heginning of year (must equal Dort V. line 22, column (A.))	3		-4,3	588,509
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		11,6	504,721
5	Net unrealized gains (losses) on investments				
		5			
6	Donated services and use of facilities	6			
7	Investment expenses				
•	Threstment expenses	7			
8	Prior period adjustments	_			
		8			-3,829
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10		7,0	012,383
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
20	Schedule O Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
Za	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review	wad an	Za		110
	a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa	arate			
	basis, consolidated basis, or both Separate basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh	t of the			
·	audit, review, or compilation of its financial statements and selection of an independent accountant?	ic or circ	2c		
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the	е	3-	Yes	
L	Single Audit Act and OMB Circular A-133? If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the i	e auro d	3a 3b	1 62	No
D	audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	טכ		No

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As Filed Data -

DLN: 93493135095424

Employer identification number

OMB No 1545-0047

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

BIG BROTHERS BIG SISTERS OF AMERICA

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2012

Open to Public Inspection

	23-1365190										
	rt I										
The	The organization is not a private foundation because it is (For lines 1 through 11, check only one box)										
1	Г		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).								
2	Г	A scho	ol described	in section 170(b)(1	.)(A)(ii). (At	tach Sched	ule E)				
3	Г	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descr	ibed in sectio	n 170(b)(1)(A)(iii).		
4	Γ	A medi	cal researcl	n organization operat	ted ın conjun	ction with a	hospital desc	cribed in se	ction 170(b)(1)(A)(iii).	. Enter the
_	_			ty, and state							
5	ļ	_	•	erated for the benefi	_	or universi	ty owned or o	perated by	a government	al unit des	scribed in
		sect ion	170(b)(1)(A)(iv). (Complete P	art II)						
6		A feder	al, state, or	local government or	government	al unit desc	rıbed ın secti	on 170(b)(1)(A)(v).		
7	✓	_		at normally receives		•	support from	a governm	ental unıt or fı	om the ge	neral public
8	Г			on 170(b)(1)(A)(vi). described in sectior			mplete Part II	:)			
9			-	at normally receives			•	-	butions, mem	bership fee	es, and gross
		_		ities related to its ex					·	· ·	· -
				oss investment inco	•	=					
				janization after June						,	
10	Г	•	,	, ganızed and operateo	•			•	•		
11	Ė	_		-						o carrv ou	t the purposes of
	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check										
	the box that describes the type of supporting organization and complete lines 11e through 11h										
	_			b							
e	Г	•	_	ox, I certify that the	-		,		, ,	•	•
			nan roundati n 509(a)(2)	on managers and ot	ner than one	or more put	olicly support	ea organiza	tions describe	ea in secti	on 509(a)(1) or
f				received a written de	etermination	from the IR	S that it is a	Type I. Typ	e II. or Type	III suppo	rtıng organization.
			his box					. ,	, , , , ,		у <u>у</u>
g				2006, has the organi	zation accep	ted any gift	or contributi	on from any	of the		
			ig persons?								
		., .		rectly or indirectly o	•		5	persons de	scribed in (ii)		Yes No
				governing body of th		_	n /				Lg(i)
				er of a person descri							lg(ii)
_				lled entity of a perso						111	g(iii)
h		Provide	the followi	ng information about	the supporte	ed organizat	:ion(s)				
(i) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is t	:he	(v) Did you	notify	(vi) Is	the	(vii) A mount of
supported organization organization in the organization					organizati	ion in	monetary				
0	rganiz	ation		(described on	col (i) list		ın col (i) o	•	col (i) org		support
				lines 1-9 above or IRC section	your gove docume	_	suppor	t?	in the U	S7	
				(see	uocume	HC'					
			instructions))	V	N-	Was.	NI.	¥	NI-	\dashv	
					Yes	No	Yes	No	Yes	No	
							1				
	_										
T - 4							i .		1	1	1

instructions

Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do 17,467,928 6,021,816 36,353,625 26,482,689 15,560,830 101,886,888 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 17,467,928 6,021,816 36,353,625 26,482,689 15,560,830 101,886,888 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 21,288,568 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 80,598,320 from line 4 Section B. Total Support Calendar year (or fiscal year (c) 2010 (d) 2011 (a) 2008 **(b)** 2009 (e) 2012 (f) Total beginning in) 🟲 17,467,928 Amounts from line 4 6,021,816 36,353,625 26,482,689 15,560,830 101,886,888 Gross income from interest, dividends, payments received on 139,952 securities loans, rents, royalties -60,792 90,195 126,383 83,761 379,499 and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 881,533 459,267 996,459 963,667 1,145,239 4,446,165 capital assets (Explain in Part IV) 11 Total support (Add lines 7 106,712,552 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 75 530 % Public support percentage for 2011 Schedule A, Part II, line 14 15 77 000 % 16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box **▶**▼ and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt

	purpose							
3	Gross receipts from activities that							
	are not an unrelated trade or							
	business under section 513			-				
4	Tax revenues levied for the							
	organization's benefit and either							
	paid to or expended on its behalf							
5	The value of services or facilities							
3	furnished by a governmental unit to							
	the organization without charge							
6	Total. Add lines 1 through 5							
	Amounts included on lines 1, 2,							
/a	and 3 received from disqualified							
	persons							
b	Amounts included on lines 2 and 3							
_	received from other than							
	disqualified persons that exceed							
	the greater of \$5,000 or 1% of the							
	amount on line 13 for the year							
С	Add lines 7a and 7b							
8	Public support (Subtract line 7c							
	from line 6)							
_Se	ction B. Total Support							
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total	
	in) ►	(u) 2000	(6) 2003	(6) 2010	(4) 2011	(6) 2012	(1) 10tai	
9	A mounts from line 6							
10a	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar							
	sources							
Ь	Unrelated business taxable income (less section 511 taxes)							
	from businesses acquired after							
	June 30, 1975							
c	Add lines 10a and 10b							
11	Net income from unrelated							
11	business activities not included							
	in line 10b, whether or not the							
	business is regularly carried on							
12	Other income Do not include							
	gain or loss from the sale of							
	capital assets (Explain in Part							
	IV)							
13	Total support. (Add lines 9, 10c,							
	11, and 12)			Librari Corretto con	6.01	E04(-)(2)		
14	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization,							
	check this box and stop here	a Cunnaut Da					<u>▶</u> □	
	ction C. Computation of Public			12		T I		
15	Public support percentage for 2012			13, column (T))		15		
16	Public support percentage from 2011	L Schedule A, Pa	art III, line 15			16		
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge				
17	Investment income percentage for 20				nn (f))	17		
					. , ,			
18	Investment income percentage from					18		
19a	33 1/3% support tests—2012. If the o						ıd lıne 17 ıs not ▶□	

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

DLN: 93493135095424

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization BIG BROTHERS BIG SISTERS OF AMERICA						tification number
DIO	BROTTLENS BIG SISTERS OF AMERICA			2	3-1365190	
Par	t I-A Complete if the or	ganization is exempt unde	er section 501(d	c) or is a se	ection 527	organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect po	litical campaign acti	ivities in Part :	IV	
2	Political expenditures				.	\$
3	V olunteer hours					
Par	t I-B Complete if the or	ganization is exempt unde	er section 501(c)(3).		
1	Enter the amount of any excise	e tax incurred by the organization	under section 4955			\$
2	Enter the amount of any excise	e tax incurred by organization mar	nagers under sectior	1 4955	▶	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 4	1720 for this year?			┌ Yes ┌ No
4a	Was a correction made?					┌ Yes ┌ No
b	If "Yes," describe in Part IV					
Par	t I-C Complete if the or	ganization is exempt unde	er section 501(d	c), except s	ection 50	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for	section 527 exemp	t function acti	vities 🕨	\$
2	Enter the amount of the filing o exempt function activities	organization's funds contributed to	other organizations	for section 52	27 ►	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter he	re and on Form 112	0-POL, line 1	7b ►	\$
4	Did the filing organization file F	Form 1120-POL for this year?				┌ Yes ┌ No
5	organization made payments f amount of political contribution	nd employer identification number For each organization listed, enter ns received that were promptly an political action committee (PAC)	the amount paid fro d directly delivered	m the filing or to a separate	ganızatıon's f political orga	unds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN		nt paid from inization's ne, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l .)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000					
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000					
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

Sche	edule C (Form 990 or 990-EZ) 2012				Рa	ige 3
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	NOT				
For e	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)		(b)		
activ		Yes	No	Am	ount	Ł
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?	Yes				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
c	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?	Yes				
e	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			224	4,216
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?	Yes			142	2,800
j	Total Add lines 1c through 1i				367	7,016
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c)(5), c	r sect	tior	<u> </u>
				Y	es	No
1	Were substantially all (90% or more) dues received nondeductible by members?		L	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				

Dues, assessments and similar amounts from members
 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).
 Current year

b Carryover from last yearc Total

3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues

4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?

5 Taxable amount of lobbying and political expenditures (see instructions)

Part IV	Supplemental	Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
EXPLANATION OF LOBBYING ACTIVITIES	,	BOTH BBBSA GOVERNMENT AFFAIRS STAFF AND BEACON CONSULTING GROUP ENGAGE IN WIDE RANGE OF ADVOCACY ACTIVITIES WITH LEGISLATIVE, EXECUTIVE AND AGENCY DECISIONMAKERS IN ORDER TO BUILD SUPPORT FOR YOUTH MENTORING FUNDING, AND TO BROADLY ADVOCATE FOR YOUTH DEVELOPMENT AND YOUTH MENTORING PROGRAMS AND POLICIES

2a

2b

2c

3

4

5

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DLN: 93493135095424

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public

	me of the organization BROTHERS BIG SISTERS OF AMERICA			oloyer identificat	ion numbe	er
D۵	rt I Organizations Maintaining Donor Adv	vised Funds or Other Similar F		1365190 or Accounts	Complet	ta if tha
•	organization answered "Yes" to Form 990		ullus	or Accounts.	Comple	te ii tile
		(a) Donor advised funds		(b) Funds and o	theraccou	ınts
	Total number at end of year					
!	Aggregate contributions to (during year)					
}	Aggregate grants from (during year)					
	Aggregate value at end of year					
•	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		nor adv	ısed	┌ Yes	┌ No
ı	Did the organization inform all grantees, donors, and d used only for charitable purposes and not for the benef conferring impermissible private benefit?	_			┌ Yes	┌ No
Pa l	rt II Conservation Easements. Complete if	the organization answered "Yes" t	o Forn	n 990, Part IV	, lıne 7.	
·	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education)	certifie	d historic struct	ure	
	easement on the last day of the tax year			11-14-5-6-1	FJ . £ & b	V
а	Total number of conservation easements		2a	Held at the	ena or the	<u> Year</u>
a b	Total acreage restricted by conservation easements		2a 2b			
c	Number of conservation easements on a certified histo	oric structure included in (a)	2c			
d	Number of conservation easements included in (c) accommoder structure listed in the National Register	• •	2d			
	Number of conservation easements modified, transferr	red. released. extinguished. or terminate	ed by th	ne organization d	lurina	
	the tax year 🛌	, , , , , , , , , , , , , , , , , , , ,	,	J	J	
	·					
	Number of states where property subject to conservat			ē		
	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?				┌ Yes	┌ No
II	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easer	ments o	during the year		
	-					
1	A mount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easement	s durın	g the year		
	▶ \$					
	Does each conservation easement reported on line 2(a and section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	ction 1	70(h)(4)(B)(ı)	┌ Yes	┌ No
)	In Part XIII, describe how the organization reports colbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financia				
ar	Complete if the organization answered "Y		or Ot	her Similar A	Assets.	
a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	ets held for public exhibition, education,	or rese	earch in furtherai		
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide the following amounts relating to thes	ets held for public exhibition, education,				lic
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			► \$		
!	If the organization received or held works of art, histor following amounts required to be reported under SFAS					
a	Revenues included in Form 990, Part VIII, line 1			► \$		
b						
_	Assets included in Form 990, Part X			F \$		

Par	111 Organizations Maintaining Co	llections of Art	t, His	stori	<u>cal Tı</u>	<u>easu</u>	<u>res, or O</u>	<u>ther</u>	<u> Similar A</u>	ssets	(con	itinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, c	heck	any of	the follo	owing that a	re a	sıgnıfıcant us	e of its	i	
а	Public exhibition		d	Γ	Loan	or exch	nange progr	ams				
b	Scholarly research		е	Γ	Othe	r						
c	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	aın ho	w the	y furthe	er the o	rganızatıon	's ex	empt purpose	e in		
5	During the year, did the organization solicit of	or receive donation	s of a	rt, hıs	torıcal	treasu	res or othe	rsımı	ılar			
	assets to be sold to raise funds rather than t									┌ Ye	s	Г No
Par	Part IV, line 9, or reported an an						answere	d "Y€ ——	es" to Form	990,		
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					itions d	or other ass	ets n	ot	┌ Ye	s	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	e follo	wing	able		_					
_							F	_		mount		
с	Beginning balance						F	1c				
d	Additions during the year						-	1d				
e	Distributions during the year						-	1e				
f	Ending balance						L	1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	ne 217	?						┌ Ye	s	□ No
ь	If "Yes," explain the arrangement in Part XII	I Check here if the	expl	anatı	n has	been pi	rovided in P	art X	III			<u> </u>
Pa	rt V Endowment Funds. Complete											
1-	Designing of year halance	(a)Current year 229,062	(Ь) Prior	year 229,062		vo years back 243,944	+	hree years back 243,70		ur yea	ars back 240,842
1a L	Beginning of year balance	223,002			223,002		273,377		2+3,70	+		
b	Contributions											
С	Net investment earnings, gams, and losses	209			271				24	4		2,858
d	Grants or scholarships											
е	Other expenditures for facilities and programs				271		14,882					
f	Administrative expenses											
g	End of year balance	229,271			229,062		229,062	!	243,94	4		243,700
_	Provide the estimated percentage of the curi		ce (lu	ne 1 a	•	l	· · · · · · · · · · · · · · · · · · ·	<u> </u>	·			
2		ent year end balan	ice (iii	ne ry	, coluii	iii (a)) i	ieiu as					
a	Board designated or quasi-endowment											
b	r etilialient endownient F											
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	uld equal 100%										
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	zation	that	are hel	d and a	dministered	d for t	the	Γv	'es	No
	(i) unrelated organizations								3	a(i)		No
	(ii) related organizations								-	ı(ii)		No
b	If "Yes" to 3a(II), are the related organization	ns listed as require	d on s	Sche	lule R?				🗀	3b		
4	Describe in Part XIII the intended uses of th											
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa				(h)Cook on		(-) A		I) D.	
	Description of property) Cost o		(b)Cost or o basis (oth		(c) Accumula depreciatio		1) Boo	ok value
1a	Land											
b	Buildings		•				52	5,809	136	,583		389,226
C	Leasehold improvements											
d	Equipment						1,00	6,759	640	,383		366,376
										_		
Tota	I. Add lines 1a through 1e (Column (d) must e	qual Form 990, Part	X, colu	umn (B), line	10(c).)			►			755,602

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	2.	
(a) Description of security or category	(b)Book value	(c) Metho	d of valuation
(including name of security)		Cost or end-of	-year market value
(1)Financial derivatives			
(2)Closely-held equity interests Other			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See		<u> </u> 13	
(a) Description of investment type	(b) Book value		d of valuation
	(=, ===================================		-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III			
(a) Descrip			(b) Book value
-			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	7.)		
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
reactar meanic taxes			
-			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶	İ		

701	Reconciliation of Revenue per Audited Financial Statements with Revenue p			
1	Total revenue, gains, and other support per audited financial statements	1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains on investments			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII)............. 2d			
e	Add lines 2a through 2d	2e		
3	Subtract line 2e from line 1	3		
4	Amounts included on Form 990, Part VIII, line 12, but not on line $oldsymbol{1}$			
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a			
b	Other (Describe in Part XIII)			
c	Add lines 4a and 4b	4c		
_				
	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5		
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		turn	
5 Part			turn	
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	turn	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses Total expenses and losses per audited financial statements	per Re	turn	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses Total expenses and losses per audited financial statements	per Re	turn	
Part L 2	Reconciliation of Expenses per Audited Financial Statements With Expenses Total expenses and losses per audited financial statements	per Re	turn	
Part L 2 a b	Reconciliation of Expenses per Audited Financial Statements With Expenses Total expenses and losses per audited financial statements	per Re	turn	
Part L 2 a b	Reconciliation of Expenses per Audited Financial Statements With Expenses Total expenses and losses per audited financial statements	per Re	turn	
Part 1 2 a b c d	Total expenses and losses per audited financial Statements With Expenses Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities	per Re	turn	
5 Part 1 2 a b c d e	Total expenses and losses per audited financial statements	per Re	turn	
Part L 2 a b c d e	Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII) Add lines 2a through 2d Subtract line 2e from line 1	per Re	turn	
Pairt L 2 a b c d e 3	Total expenses and losses per audited financial statements	per Re	turn	_
5 Part 1 2 a b c d e 3 4	Total expenses and losses per audited financial statements	per Re	turn	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	l ,	ANNUAL AGENCY STAFF AWARDS PRESENTED AT OUR NATIONAL CONFERENCE HELD EACH YEAR IN JUNE

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Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

DLN: 93493135095424

Open to Public

Department of the Treasury

Schedule I

(Form 990)

nternal Revenue Service			Attach to Form 990				Inspection
ame of the organization IG BROTHERS BIG SISTER	OC OF AMEDICA					Employer identification	on number
IG BROTTIERS BIG SISTER	.5 OF AMERICA					23-1365190	
Part I General Info	rmation on Grants and	l Assistance					
the selection criteria us	maintain records to substanti sed to award the grants or as: organization's procedures fo	sıstance?			the grants or assist	tance, and	✓ Yes
	Other Assistance to Gov	<u> </u>	<u> </u>		nnlete if the orga	nization answered "V	es" to
	t IV, line 21, for any recip						es to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	
See Additional Data Table	٤						
	1					1	1
							1
							1
							1
							1
		<u> </u>					
	ection 501(c)(3) and governr ther organizations listed in th						
	etica con the Instructions for I			Cat No FOOFED			lo I /Form 000\ 2012

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line	e 22
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 BIG BROTHERS BIG SISTERS OF AMERICA (BBBSA)MONITORS GRANT FUNDS PASSED THROUGH TO AFFILIATE AGENCIES THROUGH COMPLIANCE REQUIREMENTS ESTABLISHED IN THE MEMORANDUM OF AGREEMENT BETWEEN BBBSA AND THE AFFILIATE, AS WELL AS THROUGH DIRECT MONITORING DURING THE GRANT TERM BY THE GRANT PERFORMANCE AND SUPPORT TEAM AGENCIES ARE REQUIRED TO SUBMIT MONTHLY RECEIPT FORMS TO THE FINANCE TEAM TO CONFIRM RECEIPT OF GRANT FUNDS AND AN INDICATION OF USE AGENCIES ALSO SUBMIT THEIR ANNUAL AUDIT, COMPLIANT WITH A-133 REGULATIONS IF APPROPRIATE, TO BBBSA FOR REVIEW AND FILING

Software ID:

Software Version:

EIN: 23-1365190

Name: BIG BROTHERS BIG SISTERS OF AMERICA

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF VENTURA COUNTY445 ROSEWOOD STE Q CAMARILLO,CA 95667	94-2523254	501(C)(3)	24,821				CAPACITY BUILDING
BIG BROTHERS BIG SISTERS OF SAN DIEGO COUNTY8515 ARJONS DRIVE SUITE A SAN DIEGO,CA 95945	94-2768855	501(C)(3)	137,265				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF THE BAY AREA 731 MARKET STREET 6TH FLOOR SAN FRANCISCO,CA 95010	94-2826754	501(C)(3)	11,217				CAPACITY BUILDING
BBBS OF ORANGE COUNTY 14131 YORBA STREET - SUITE 200 TUSTIN,CA 92211	33-0683335	501(C)(3)	39,952				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF COLORADO INC 1391 N SPEER BLVD - SUITE 450 DENVER,CO 80204	23-7161796	501(C)(3)	96,709				CAPACITY BUILDING
NUTMEG BBBS INC 30 LAUREL STREET SUITE 3 HARTFORD, CT 06605	06-0943916	501(C)(3)	40,115				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF MID FLORIDA 1155 NW 13TH STREET GAINESVILLE,FL 32601	59-1643115	501(C)(3)	25,000				CAPACITY BUILDING
BBBS OF NORTHEAST FLORIDA3100 UNIVERSITY BLVD - 120 JACKSONVILLE,FL 32216	59-0683256	501(C)(3)	52,748				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF GREATER MIAMI & MENTORING RESOURCE CTRINTERAMERICAN PLAZA 701 SW 27TH AVE MIAMI,FL 33135	59-6166904	501(C)(3)	33,846				CAPACITY BUILDING
BBBS OF THE SUN COAST INCPO BOX 177 VENICE,FL 32504	59-2996893	501(C)(3)	5,120				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF CENTRAL FLORIDA807 S ORLANDO AVE SUITE L WINTER PARK,FL 32084	59-1502582	501(C)(3)	10,078				CAPACITY BUILDING
BBBS OF HONOLULU INC 418 KUWILI STREET - SUITE 106 HONOLULU,HI 96817	99-0109970	501(C)(3)	34,958				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF METROPOLITAN CHICAGO560 W LAKE STREET 5TH FLOOR CHICAGO,IL 60115	36-2360012	501(C)(3)	37,602				CAPACITY BUILDING
KANSAS BBBS INC310 E 2ND STREET WICHITA,KS 67401	48-0999016	501(C)(3)	15,891				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF CENTRAL MARYLAND AND THE MARYLAND MENTORING RESOURCE CENTER INC 3600 CLIPPER MILL ROAD - 250 BALTIMORE, MD 20706	53-0190849	501(C)(3)	15,943				CAPACITY BUILDING
BBBS OF METROPOLITAN DETROIT7700 SECOND AVENUE SUITE 602 DETROIT,MI 49503	38-1358163	501(C)(3)	51,045				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF GREATER KANSAS CITY3908 WASHINGTON KANSAS CITY, MO 65807	38-1846835	501(C)(3)	41,279				CAPACITY BUILDING
BBBS OF EASTERN MISSOURI INC501 NORTH GRAND BLVD SAINT LOUIS, MO 65110	32-0017737	501(C)(3)	11,329				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF GREATER CHARLOTTE3801 E INDEPENCENCE BOULEVARD CHARLOTTE,NC 27101	43-0953286	501(C)(3)	25,385				CAPACITY BUILDING
BBBS SERVICES INC107 WESTDALE AVE WINSTON SALEM, NC 27560	20-4648395	501(C)(3)	11,559				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF NORTHERN NEVADA745 W MOANA LANE STE 200 RENO,NV 89509	85-0347573	501(C)(3)	9,422				CAPACITY BUILDING
BBBS OF SOUTHERN NEVADA INC4065 E POST ROAD LAS VEGAS,NV 89120	85-0276498	501(C)(3)	6,848				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF OKLAHOMA INC 5840 S MEMORIAL DRIVE SUITE 105 TULSA,OK 74145	31-1634115	501(C)(3)	11,806				CAPACITY BUILDING
BBBS COLUMBIA NORTHWEST1827 NE 44TH AVENUE SUITE 100 PORTLAND,OR 97401	31-0968026	501(C)(3)	47,281				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS SOUTHEASTERN PENNSYLVANIA123 SOUTH BROAD STREET SUITE 2180 PHILADELPHIA,PA 17801	94-3143502	501(C)(3)	21,260				CAPACITY BUILDING
BBBS OF MIDDLE TENNESSEE1704 CHARLOTTE AVENUE SUITE 130 NASHVILLE,TN 37203	51-0164560	501(C)(3)	57,247				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF CENTRAL TEXAS INC1400 TILLERY STREET AUSTIN,TX 78721	62-0842531	501(C)(3)	34,434				CAPACITY BUILDING
BIG BROTHERS BIG SISTERS LONE STAR450 E JOHN CARPENTER FREEWAY IRVING,TX 79401	23-7113070	501(C)(3)	284,814				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF SOUTH TEXAS202 BALTIMORE SAN ANTONIO,TX 79902	74-1678586	501(C)(3)	56,849				CAPACITY BUILDING
BBBS OF UTAH INC151 EAST 5600 SO SUITE 200 MURRAY,UT 84107	23-7041917	501(C)(3)	59,227				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF THE GREATER VIRGINIA PENINSULA 364 MCLAWS CIRCLE SUITE 2 WILLIAMSBURG, VA 24210	54-0702502	501(C)(3)	25,026				CAPACITY BUILDING
BBBS OF PUGET SOUND 1600 SOUTH GRAHAM STREET SEATTLE, WA 98201	54-1153403	501(C)(3)	47,429				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF CENTRAL ARIZONA1010 EAST MCDOWELL - SUITE 400 PHOENIX,AZ 85006	74-2551676	501(C)(3)	20,423				CAPACITY BUILDING
BBBS OF CENTRAL CALIFORNIA905 NORTH FULTON STREET FRESNO,CA 93728	94-1668376	501(C)(3)	9,958				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF GREATER LOS ANGELES800 S FIGUEROA ST STE 620 LOS ANGELES,CA 90017	95-3400882	501(C)(3)	74,396				CAPACITY BUILDING
CATHOLIC BIG BROTHERS BIG SISTERS1530 JAMES M WOOD BLVD 2ND FL LOS ANGELES,CA 90015	13-5564115	501(C)(3)	31,784				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JEWISH BBBS ASSN OF LOS ANGELES6505 WILSHIRE BLVD - 600 LOS ANGELES,CA 90048	95-1691009	501(C)(3)	11,784				CAPACITY BUILDING
BBBS OF THE GREATER SACRAMENTO 1451 RIVER PARK DRIVE SUITE 241 SACRAMENTO,CA 95815	68-0003631	501(C)(3)	6,899				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF THE NATIONAL CAPITAL A10210 GREENBELT ROAD SUITE 900 LANHAM,MD 20706	53-0190849	501(C)(3)	24,193				CAPACITY BUILDING
BBBS OF CENTRAL INDIANA INC 2960 N MERIDIAN STREET SUITE 150 INDIANAPOLIS, IN 46208	35-1323831	501(C)(3)	6,915				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF THE GREATER TWIN CITIES2550 UNIVERSITY AVENUE - SUITE 410N ST PAUL,MN 55114	41-1466521	501(C)(3)	51,452				CAPACITY BUILDING
BBBS OF THE GREATER MANCHESTER INC 25 LOWELL STREET - SUITE 201 MANCHESTER,NH 03101	51-0180586	501(C)(3)	20,000				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF LONG ISLAND INC 70 ACORN LANE LEVITTOWN,NY 11756	13-5600383	501(C)(3)	14,763				CAPACITY BUILDING
BBBS OF ORANGE COUNTY INC148 TEMPLE HILL RD PO BOX 426 VAILS GATE, NY 12584	14-1597893	501(C)(3)	12,500				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF BUCKS COUNTY INC2875 YORK ROAD JAMISON,PA 18929	23-1629608	501(C)(3)	6,500				CAPACITY BUILDING
BBBS OF GREATER PITTSBURGH INC5989 PENN CIRCLE SOUTH PITTSBURGH,PA 15206	25-6074707	501(C)(3)	51,767				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF THE INLAND NORTHWEST222 W MISSION AVE STE 210 SPOKANE, WA 99201	91-6061587	501(C)(3)	6,643				CAPACITY BUILDING
BBBS OF GREATER ROCHESTER37 SOUTH WASHINGTON STREET ROCHESTER,NY 14608	16-0997229	501(C)(3)	5,384				CAPACITY BUILDING

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BBBS OF SNOHOMISH COUNTY1420 HEWITT AVENUE EVERETT,WA 98201	91-0565561	501(C)(3)	52,135				CAPACITY BUILDING

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DLN: 93493135095424

OMB No 1545-0047

Inspection

Open to Public

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Compensation Information

Part IV, question 23. ► Attach to Form 990. ► See separate instructions.

Name of the organization BIG BROTHERS BIG SISTERS OF AMERICA **Employer identification number**

23-1365190

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		No
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		Νο
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III			
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)PIERSON THOMAS CHARLES PRESIDENT / CEO	(i) (ii)	423,992 0	0 0	0	0	47,911 0	471,903 0	0
(2)OLSHAN MARLENE COO	(i) (ii)	177,881 0	0 0	0	0	19,389 0	197,270 0	0
(3)EUDALY OLIVIA SVP EXTERNAL RELATIONS	(i) (ii)	203,879 0	0 0	0	0	23,038 0	226,917 0	0
(4)FLORES MARY SVP HUMAN RESOURCES	(i) (ii)	140,319 0	0	0	0	15,856 0	156,175 0	0

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference

Schedule J (Form 990) 2012

Explanation

OMB No 1545-0047

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization BIG BROTHERS BIG SISTERS OF AMERICA **Employer identification number**

23-1365190

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	
	FORM 990, PART VI, SECTION B, LINE 12C	OUR OFFICERS, DIRECTORS, AND KEY EMPLOYEES MUST COMPLETE CONFLICT OF INTEREST DOCUMENTS AN NUALLY, LISTING ALL OF THEIR EXTERNAL RELATIONS WITH OTHER COMPANIES AND ORGANIZATIONS TH EY ALSO MUST DISCLOSE AND RESOLVE POTENTIAL CONFLICTS THAT MAY OCCUR THROUGHOUT THE YEAR
	FORM 990, PART VI, SECTION B, LINE 15A	REGARDING THE PROCESS FOR DETERMINING CEO COMPENSATION, THE BOARD'S HUMAN RESOURCE AND COM PENSATION COMMITTEE REVIEW THE COMPARABILITY DATA AND SEEK INDEPENDENT OBJECTIVE INPUT
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST THE FINANCIAL STATEMENTS ARE ALSO AVAILA BLE ON OUR WEBSITE AT WWW BBBS ORG
OTHER FEES	FORM 990, PART IX, LINE 11G	OPERATIONS PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 70,066 FUNDRAISIN G EXPENSES 0 TOTAL EXPENSES 70,066 HR SERVICES PROGRAM SERVICE EXPENSES 0 MANAGEMENT A ND GENERAL EXPENSES 90,537 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 90,537 LEARNING DEVELO PMENT PROGRAM SERVICE EXPENSES 834,957 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EX PENSES 0 TOTAL EXPENSES 834,957 COMMUNICATION & MARKETING PROGRAM SERVICE EXPENSES 246, 957 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 246,957 IT SERVICES PROGRAM SERVICE EXPENSES 811,186 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES PROGRAM SERVICE EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 10 MAN AGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSE PROGRAM SERVICE EXPENSES 0 MAN AGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 260,427 TOTAL EXPENSES 260,427
	FORM 990, PART XI, LINE 3B	ORGANIZATION IS ANTICIPATING THE AUDIT FOR THE YEAR ENDED 6/30/13 TO BEGIN IN JULY 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |
SCHEDULE R | Related Or

DLN: 93493135095424

2012

OMB No 1545-0047

Open to Public Inspection

Employer identification number

23-1365190

Soloto d Ormani-ations as

Related Organizations and Unrelated Partnerships

• Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Department of the Treasury Internal Revenue Service

Name of the organization

BIG BROTHERS BIG SISTERS OF AMERICA

(Form 990)

► Attach to Form 990. ► See separate instructions.

Part I Identification of Disregarded Entities (Comple	te if the organizatior	n answered "Yes" to	o Form 990, Par	t IV, line 33.)				
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income Ei	(e) nd-of-year assets	Di	(f) rect controlling entity		
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during th	 ations (Complete If e tax year.)	the organization a	nswered "Yes" t	o Form 990, Pa	art IV,	line 34 because it	had oi	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	n Public charity s (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	ontrolle tity?
(1) FOUNDATION FOR BBBSA	SUPPORT THE MISSION OF BBBSA	PA	501(C)(3)	LINE 7			Tes	No No
230 NORTH 13TH STREET PHILADELPHIA, PA 19107 23-2577179								
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	35Y			Schedule R (Forn	า 990) 2	012

(a) Name, address, and EIN o related organization	f	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-yea assets	(h Disprop r allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or	(k) Percentae ownersh
					514)			Yes	No		Yes	No	
V Identification of Related Or line 34 because it had one or r	ganizations Taxa nore related organi	ble as a Corpo zations treated a	ration s a cor	or Trust (poration or	Complete if t	the organi the tax ye	zatıon ar ar.)	swere	ed "Ye	s" to Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domıcıle (state or foreign country)		(d) Direct controlli entity	(e) Type of entro (C corp, S corp, or trust)		otal Share e of			(h) ercentage wnership	Section (b) conti	(13)	
		,,			,						Yes		No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes

1 During the tax year, did the organization engage in any of the following transactions with one or more re-	elated organizations lis	sted in Parts II-IV?							
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No			
b Gift, grant, or capital contribution to related organization(s)				1b		No			
c Gift, grant, or capital contribution from related organization(s)				1c	Yes				
d Loans or loan guarantees to or for related organization(s)				1d		No			
e Loans or loan guarantees by related organization(s)				1e		No			
f Dividends from related organization(s)				1f		No			
g Sale of assets to related organization(s)				1g		No			
h Purchase of assets from related organization(s)				1h		No			
i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)				1j		No			
					Yes				
k Lease of facilities, equipment, or other assets from related organization(s)									
I Performance of services or membership or fundraising solicitations for related organization(s)									
m Performance of services or membership or fundraising solicitations by related organization(s)									
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No			
• Sharing of paid employees with related organization(s)				10		No			
p Reimbursement paid to related organization(s) for expenses				1p		No			
				1q		No			
q Reimbursement paid by related organization(s) for expenses				-4					
r Other transfer of cash or property to related organization(s)				1r		No			
s Other transfer of cash or property from related organization(s)				1s		No			
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	vered relationships	and transaction thresholds						
(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount in	nvolved				
1) FOUNDATION FOR BBBSA	К	66,803	FAIR MARKET VALUE						
2) FOUNDATION FOR BBBSA	С	466,803	FAIR MARKET VALUE						
	i	1							

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

revenue) that was not a related organization See instructions re	garding exclu	sion for ce		nent	partnerships				`	,		_	
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512- 514)	org	(e) all partners section 501(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												1	

Additional Data Return to Form

Software ID:

Software Version:

EIN: 23-1365190

Name: BIG BROTHERS BIG SISTERS OF AMERICA

Schedule R (Form 990) 2012

Page **5**

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)								
Identifier	Return Reference	Explanation						