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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

	or the	2012 calendar year, or tax year beginning 07/01, 2012,	and ending		6/30 , 20	
_	-	C Name of organization		D Employer identit	ication numb	oer
⊃ Ch	heck if app	ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE		22-16072	70	
	Addres					
	Name	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephone numb	er	
	Initial r	etum 181 RYDERS LANE		(848) 932-	2880	
	Termin	City, town or post office, state, and ZIP code	-			
	Amend	NEW BRUNSWICK, NJ 08901		G Gross receipts \$	2,	198,32
	Applica pendin	F Name and address of principal officer VALERIE ANDERSON	•	H(a) Is this a group re affiliates?	turn for	Yes X
		C/O AADC 181 RYDERS LANE NEW BRUNSWICK, NJ	08901	H(b) Are all affiliates in	ncluded?	Yes
	Tax-exe	mpt status X 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) o	r 527	If "No," attach a l	ist (see instruct	ions)
,	Websit	. ▶ WWW.DOUGLASSALUMNAE.ORG		H(c) Group exemption	number 🕨	
<u> </u>	Form o	organization X Corporation Trust Association Other ▶	L Year of forma	tion 1927 M Stat	e of legal don	nicile N
Рa	rt l	Summary				
		Briefly describe the organization's mission or most significant activities				
- I		TO PROVIDE FINANCIAL AND PROGRAMMING SUPPORT TO	DOUGLASS CO	DLLEGE, ITS		
2		STUDENTS AND ALUMNAE, AND TO PROMOTE UNIQUE EDUC.	ATIONAL EX	PERIENCES		
Governance		AND LEADERSHIP OPPORTUNITIES INHERENT IN A WOMEN	'S COLLEGE			
ove	2	Check this box If the organization discontinued its operations or disposed	of more than 25%	of its net assets		
ತ	1	Number of voting members of the governing body (Part VI, line 1a)		•		2
es	1	Number of independent voting members of the governing body (Part VI, line 1b)				2
Ę	1	Fotal number of individuals employed in calendar year 2012 (Part V, line 2a)				1
Activities	1	Total number of volunteers (estimate if necessary)			+	5,55
⋖		Total unrelated business revenue from Part VIII, column (C), line 12				<u> </u>
	1				+	
	D	Net unrelated business taxable income from Form 990-T, line 34	· · · · · · · · · · · · · · · · · · ·	Prior Year		ent Year
		0 (1) (2 (1) (1) (1) (1)		2,169,772		897,22
ë	8	Contributions and grants (Part VIII, line 1h)		2,105,172	7	031,22
Revenue	9	Program service revenue (Part VIII, line 2g)		302,423	1 -	271,18
æ	10	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)				29,91
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	F	30,660		
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .		2,502,855		198,32
	1	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		533,650	<u>-</u>	435,45
	14	Benefits paid to or for members (Part IX, column (A), line 4)		1	1	252 25
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	🖳	1,189,486		250,37
Su:	16a	Professional fundraising fees (Par IX Cottons (Par III)		135,640		155,38
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25) 647, 454	·		<u> </u>	
ш	17	Other expenses (Part Ik Solumn (N) lines 112 114 3 11 3 6)	📖	160,774		183,61
	18	Total expenses Add lines 3-17 (must equal Part IX, column (A), line 25)	📖	2,019,550		024,82
	19	Revenue less expenses Subtract line 18 from line 12 12		483,305		173,50
	1	OGDEN, UT	Begi	nning of Current Year	End	of Year
e o		, ~~~: II. U		17,737,651	. 18,	343,07
lances	20			11,131,031		
Assets or Balances	20 21	Total assets (Part X, line 16)		260,242		121,39
net Assets or und Balances	20 21 22	Total assets (Part X, line 16)				121,39 221,68
	21 22	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20.		260,242		
Pa Un	der pen	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perium I declare that I have examined this return, including accompanying schedul	es and statements,	260,242 17,477,409	. 18,	221,68
Pa Un	der pen	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20.	es and statements,	260,242 17,477,409	. 18,	221,68
Pa Un	der pen	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perium I declare that I have examined this return, including accompanying schedul	es and statements,	260,242 17,477,409	. 18,	221,68
Pa Und true	der pen e, corre	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perium I declare that I have examined this return, including accompanying schedul	es and statements,	260,242 17,477,409	. 18,	221,68
Pa Und true	der pen e, corre	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perjud. I declare that I have examined this return, including accompanying schedulet, and complete Declaration of preparer other than officer) is based on all information of whice Signature of officer.	es and statements, h preparer has any k	260,242 17,477,409	. 18,	221,68
Pa Und true	der pen e, corre	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perjum. I declare that I have examined this return, including accompanying schedulet, and complete Declaration of preparer (other than officer) is based on all information of whice Signature of officer. Signature of officer. Alekie Anderson, Executive Director.	es and statements, h preparer has any k	260,242 17,477,409	. 18,	221,68
Pa Und true	der pen e, corre	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alities of perjury. I declare that I have examined this return, including accompanying schedulet, and complete Declaration of preparer other than officer is based on all information of whice Signature of officer Valence Anderson, Executive Director Type or print name and title	es and statements, h preparer has any k	260, 242 17, 477, 409 and to the best of my nowledge	. 18, v knowledge	221,68
One true Sig	art II der pen e, corre n re	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alities of perjudy. I declare that I have examined this return, including accompanying schedulet, and complete Declaration of preparer of the than officer is based on all information of which is bas	es and statements, h preparer has any k	260,242 17,477,409 and to the best of my chowledge Check if	. 18, v knowledge a	221,68
One true Sig	art II der pen e, corre n re	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perjudy. I declare that I have examined this return, including accompanying schedules, and complete Declaration of preparer of the than officer is based on all information of which is base	es and statements, h preparer has any k	260,242 17,477,409 and to the best of my nowledge Check if self-employed	. 18, knowledge	221, 68 and belief, if
One true Sig He	der pen e, corre	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perjudy. I declare that I have examined this return, including accompanying schedulat, and complete Declaration of preparer (other than officer) is based on all information of whice Signature of other than officer is based on all information of whice Type or print name and title Print/Type preparer's name JAMES DECKER Firm's name WITHUMSMITH+BROWN, PC	Date	260,242 17,477,409 and to the best of my nowledge Check if self-employed Firm's EIN 22	PTIN P000	221, 68 and belief, if
One true	der penee, corre	Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20. Signature Block alties of perjury, I declare that I have examined this return, including accompanying schedulat, and complete Declaration of preparer (other than officer) is based on all information of which is bas	Date	260, 242 17, 477, 409 and to the best of my nowledge Check if self-employed Firm's EIN 22	. 18, knowledge	221, 68 and belief, if

JSA 2E1020 2 000

Form 000 (2012)

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	_2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C,	_		v
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			х
_	"Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		Х
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"		x	
•	complete Schedule D, Part III	8	- ^	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
40	Did the organization, directly or through a related organization, hold assets in temporarily restricted	-		
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	x	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			1
• •	VII, VIII, IX, or X as applicable		a	. ;
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
a	complete Schedule D, Part VI	11a	х	
h	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
c	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI and XII	12a		<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			v
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			v
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			Х
4-	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	17	х	
40	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	18		Х
19	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	'		
13	If "Yes," complete Schedule G, Part III	19		Х
20 =	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part	Checklist of Required Schedules (continued)		N	
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization		х	
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States	22	х	
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22	х	
	employees? If "Yes," complete Schedule J	23	^	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	044		х
	through 24d and complete Schedule K If "No," go to line 25	24a		Λ
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		-
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	25-		х
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	256		х
	If "Yes," complete Schedule L, Part I	25b		21
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	26		х
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	20		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
20	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
28	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
_	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	200		
D	Schedule L, Part IV	28b		Х
_	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
·	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	ĺ	Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
-	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	1		۱
	related organization? If "Yes," complete Schedule R, Part V, line 2	36	<u> </u>	Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	1		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			,
	Part VI	37	 	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	(2012)

Form 990 (2012)

Page 5

Par	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			$\overline{\Box}$
	Check if Schedule O contains a response to any question in this Part V		Yes	No
1 a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable		:	
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 16			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		<u> </u>
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			.,
	account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6.		х
_	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b		
_	gifts were not tax deductible?	OD		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	7a	-	х
h	and services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
·	required to file Form 8282?	7 c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	_8_		
9	Sponsoring organizations maintaining donor advised funds.			-
а		<u>9a</u>		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	_	
10	Section 501(c)(7) organizations. Enter			
а	,			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			!
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)	12a		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	124		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			ŀ
13	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?	13a	 	
а	Note. See the instructions for additional information the organization must report on Schedule O		 - 	
_	Enter the amount of reserves the organization is required to maintain by the states in which			
K)	the organization is licensed to issue qualified health plans			1
^	Enter the amount of reserves on hand			
14 a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instances.	and structi	for a	"No"
	Check if Schedule O contains a response to any question in this Part VI			X
Sect	on A. Governing Body and Management			
			Yes	No
12	Enter the number of voting members of the governing body at the end of the tax year			
1a	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
h	21			
b	Effect the fluinder of voting members included in line 12, above, who are independent	i		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	2		x
_	any other officer, director, trustee, or key employee?			
3	Did the organization delegate control over management duties customarily performed by or under the direct	,		х
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5_		
6	Did the organization have members or stockholders?	6		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	_	v	ĺ
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,		.,	
	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following			
а	The governing body?	8a	Х	<u> </u>
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			ł
-	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue (Code)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
D	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		1
110	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
11a	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	l
12a	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	,		
D		12b	Х	
	rise to conflicts?	120		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12c	х	
	describe in Schedule O how this was done			X
13	Did the organization have a written whistleblower policy?	13_	Х	
14	Did the organization have a written document retention and destruction policy?	14		
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	4-	Х	
а	The digamentation of Co., Excepting Emericagement emerican	15a	X	\vdash
b	Other officers or key employees of the organization	15b	Λ	├ ──
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			v
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			1
	organization's exempt status with respect to such arrangements?	16b		
Sect	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ ATTACHMENT 2			-
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	01(c)	(3)s o	nly)
	available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of	finte	rest p	olicy,
-	and financial statements available to the public during the tax year		•	•
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	e		
	organization ► VALERIE ANDERSON 181 RYDERS LANE NEW BRUNSWICK, NJ 08901 848-932-2880			
JSA		Form	990	(2012)

01111 330 (201	-)									
Part VII	Compensation	of Officers,	Directors,	Trustees,	Key	Employees,	Highest	Compensated	Employees,	and
	Independent Co	ontractors								

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) SHEILA KELLY HAMPTON	1.00	<u>.</u>								
VP FOR DEVELOPMENT	1.00	Х		Х				c	О	0
(2) TINA GORDON	1.00									
PRESIDENT	1.00	Х		Х) c	0	0
(3) SHARON YORLANO	1.00									
VP FOR PROGRAM		X		Х					0	0
(4) CAROL ANNE MONROE	1.00									•
UNIVERSITY TRUSTEE		X				_		C	0	0
(5) LINDA P. CLARK	1.00]								_
VP FOR ADMINSTARTION		Х	L	X	ļ		L	C	0	0
(6) AIMEE LINKE	1.00				Ì			_		
MEMBER		X	<u> </u>	<u> </u>	<u> </u>				0	0
(7) MARILYN MAROLDA STEINER	1.00			l						
TREASURER		X	<u> </u>	X			ļ	C	0	0
(8) JENNY LICHTENWALNER	1.00	١								0
MEMBER	1 00	X	ļ	_	ļ .		_	C	0	U
(9) JEWEL THOMPSON-CHIN	1.00	.,		,,					0	0
SECRETARY, BOARD OF DIRECTORS	1 00	X	 	Х	<u> </u>	<u> </u>	 		,	
(10) ROSALYN GELLER STEIN	1.00	4			ĺ					0
MEMBER	1 00	X	-	_	├		1		,	<u> </u>
(11) SUSAN NICHOLAS VP FOR COMMUNICATIONS	1.00	X		x						0
	1.00	^	-	<u> </u>	\vdash		╀		 	°
(12) CAROLE KURTZ MEMBER		x							ol o	0
(13) JENNIFER O'NEILL	1.00	 ``	-		-		╁			
MEMEBER O NEILL	-+	×							o	0
(14)MARTHA BOUGHNER	1.00	†	\vdash	 	 		T			
MEMBER	-+ -	×) 0	o

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A) Name and title	(B) Average hours per week (list any hours for	box, office	not chi unless er and	pers a dir	on nore the on is ector/	han one both ar	from	(E) Reportal compensation related organizati	n from I ons	com	(F) stimated nount o other pensat	of
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated emolovee	organization (W-2/1099-MISC)	(W-2/1099-	MISC)	org and	om the anizatio d relate anizatio	on ed
15) ANNE DARBY	1.00	1										
MEMBER	1 00	X		4	_ _		C) 	- 0			0
16) MARIANNE FICARRA MEMBER	1.00	x							0			0
17) M. WILMA HARRIS	1.00	Λ.			+			<u></u>	<u> </u>			
MEMBER	-	Х					d		0			0
18) JACQUELYN LITT	1.00				_							
MEMBER	<u> </u>	X					C)	0			0
19) DEBORAH LYNCH	1.00			T								
MEMBER		Х		_ _		_	C		0			0
20) HELEN GALT	1.00											0
MEMBER 21) GWEN MARSHALL	1.00	X		_					- 4			0
MEMBER	1.00	X					,	,	0			0
22) JELISSA GERMOSEN	1.00	<u> </u>		-+	+	-						<u>_</u>
ANNUAL FUND CHAIR	† 	х					d		o			0
23) AMA AYEH	1.00			十								
DC STUDENT LIASON TO THE BD		X					C)	0			0
24) VALERIE ANDERSON	35.00	J										
EXECUTIVE DIRECTOR	5.00		<u> </u>	X			131,907.		0		22,	038.
25) SUSAN STURGILL	35.00	1		.		1	110 567				1.0	166
VP FOR FINANCE	5.00		L	X			118,567.	· <u> </u>	0		19,	466.
to Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)					 		342,071. 342,071.		0			586.
2 Total number of individuals (including but not reportable compensation from the organization	limited to t	hose				who	received more than	\$100,000	of			
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3	Yes	No X
4 For any individual listed on line 1a, is the organization and related organizations grandvidual	eater than	\$15	0,00	02	lf	"Yes,"	complete Schedu	le J for s	such	4	x	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5		- X
Section B. Independent Contractors												
Complete this table for your five highest com- compensation from the organization. Report of year.	pensated i compensati	ndepe on for	the	nt co cale	ontra enda	actors ar year	that received more ending with or with	e than \$100 hin the orga	,000 o nizatioi	of n's tax		
(A) Name and business add	dress			•			(B) Description of se	ervices	С	(C) compen		
RUFFALOCODY PO BOX 3018 CEDAR RAF	PIDS, IA	524	06				FUNDRAISING C	CONSULT		16	1,3	82.
			_				<u> </u>					
												
					_							
Total number of independent contractors (in more than \$100,000 in compensation from the contractors)	ncluding bi	ut no	t lım	ited	to 1		listed above) who	received	_			1

Part VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any hours for	(do i box, office	not cl unles	Pos neck s pe	ition more rson irect	e than o	ne an ee)	(D) Reportable compensation from the	(E) Reporta compensati relate organiza	able on from d tions	(F) Estimated amount of other compensation
	related organizations below dotted line)	IαOL	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099	-MISC)	from the organization and related organizations
26) EILEEN COTTER DIRECTOR OF DEVELOPMENT	40.00					х		91,597.		0	10,082
		<u> </u>									
											
							-				
						_	ļ 				
to Sub-total continuation sheets to Part VII, Sed Total (add lines 1b and 1c)	ection A	· · ·	 	 	 	· · ·	>				
2 Total number of individuals (including but not reportable compensation from the organization)			liste 3	d al	bov	e) who	o re	eceived more than	\$100,000	of ———	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched											Yes No
4 For any individual listed on line 1a, is the organization and related organizations grandvidual	eater than	\$15	0,0	003) If	"Yes	S, "	complete Schedu	le J for	such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mper	satı	on i	fron	n any	un	related organizati	on or indiv	ıdual	5 X
Section B. Independent Contractors											
 Complete this table for your five highest com- compensation from the organization. Report of year 	pensated i compensati	ndepo ion fo	ende the	ent e ca	con	tracto dar ye	ear e	that received more ending with or with	than \$100 hin the orga	0,000 d anizatio	of n's tax
(A) Name and business ad	dress							(B) Description of se	ervices	C	(C) Compensation
							+				
2 Total number of independent contractors (i more than \$100,000 in compensation from the	ncluding b ne organiza	ut no tion I	t lin	nite	d to	thos	se l	isted above) who	received		- 14 m

Par	t VIII	Statement of Rever Check if Schedule O co		nee to any questi	on in this Part VIII			
		Check ii Scheddie O C	ontains a respo	ise to any questi	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
स स	1a	Federated campaigns	1a					
iran oun	b	Membership dues						
s, G Am	c	Fundraising events						
Gift	d	Related organizations	1 1					
ns,	e	Government grants (contribu	1.1					
utio	f	All other contributions, gifts, gran	nts,					
e ji		and similar amounts not included	above . 1f	1,897,224.				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions included i			1 007 224			
Program Service Revenue	n.	Total. Add lines 1a-1f	• • • • • • • • •	Business Code	1,897,224.			
eve	2a							
ė	b							
ڲٙ	С							
Š	d							
rar	е							
Prog	f	All other program service rev Total. Add lines 2a-2f			0			
_	3	Investment income (includin						
	•	other similar amounts)AT	TACHMENT 3	▶	265,971.			265,971
	4	Income from investment of t		- L	0			_
	5	Royalties		▶	0			
	:		(ı) Real	(II) Personal		,		
	6a	Gross rents		 				
	b	Less rental expenses						
	С	Rental income or (loss)		•				
	d	Net rental income or (loss).	(i) Securities	(II) Other	0			
	7a	Gross amount from sales of assets other than inventory	5,215.	(ii) Guiei				
	ь	Less cost or other basis						
		and sales expenses						
	С	Gain or (loss)						
	d	Net gain or (loss)		· <u></u>	5,215.	5,215.		
ne	8a	Gross income from fundra	-					
/en		events (not including \$						
è		of contributions reported on						
		See Part IV line 18						
Other Revenue		Less direct expenses Net income or (loss) from ful			- 0		-	
O		Gross income from gaming a	activities					
		See Part IV, line 19						
	b	Less direct expenses Net income or (loss) from ga			o		-	
	10a	Gross sales of invent		' · · · · · · · · · · · · · · · · · · ·				
	iva	returns and allowances						
	b	Less cost of goods sold	b		-]	-		-
	С	Net income or (loss) from sa Miscellaneous Rever		Business Code	0			
	11a	MISCELLANEOUS		900099	29,916.	29,916.	-	
	b							
	C							
	d	All other revenue						4
	е	Total. Add lines 11a-11d .		▶	29,916.			<u> </u>
	12	Total revenue. See instruction	ons	<u> ▶</u>	2,198,326.	35,131.		265,971

22-1607270

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) (B) Program service (C) (A) Total expenses Do not include amounts reported on lines 6b. 7b. Management and Fundraising 8b. 9b. and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and 408,616. 408,616 organizations in the United States See Part IV, line 21. Grants and other assistance to individuals in 26,840. 26,840 the United States See Part IV, line 22 Grants and other assistance to governments. organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 329,499 148,274 95,716. 85,509. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 697,522 384,045 98,381 215,096. Pension plan accruals and contributions (include section 30,856 8,921 20,869. 60,646 401(k) and 403(b) employer contributions)..... 103,398 61,622 16,803. 24,973. Other employee benefits 32,493. 8,845. 17,971. 59,309 Fees for services (non-employees) 17,663. 17,663 155,384. 155,384. e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, column 2,217 2,217 (A) amount, list line 11g expenses on Schedule O). 12 Advertising and promotion 34,756. 1,072 33,684 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . . . 20 21 33,539. 33,539. 22 Depreciation, depletion, and amortization Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) 84,153. 84,153 a PUBLICATIONS h PROGRAM EVENTS 62,152 62,152. 108,742 108,742. c CAMPAIGN 54,315 54,315. d DOUGLASS ANNUAL FUND -213,925-20,676.-157,844 -35,405. e All other expenses _____ 2,024,826. 1,219,447. 157,925. 647,454. Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here. following SOP 98-2 (ASC 958-720) ,

JSA 2F 1052 1 000

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response to any question in this Part	X		
	•		(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	300.
	2	Savings and temporary cash investments	6,231,907.		6,623,803.
	3	Pledges and grants receivable, net	1,157,893.	3	1,136,309.
	4	Accounts receivable, net	q	4	0
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees			
		Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	q	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L.		6	0
ets	7	Notes and loans receivable, net	d	7	0
Assets	8	Inventories for sale or use	q	8	0
_	9	Prepaid expenses and deferred charges	q	9	0
	10 a	Land, buildings, and equipment cost or			
		other basis Complete Part VI of Schedule D 1,536,513.			
	b	Less accumulated depreciation	1,031,337.	10c	997,800.
	11	Investments - publicly traded securities	Ч	11	0
	12	Investments - other securities See Part IV, line 11	8,884,431.		9,200,567.
	13	Investments - program-related See Part IV, line 11		13	0
	14	Intangible assets	_1	14	0
	15	Other assets See Part IV, line 11	431,783.		384,294.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	17,737,651.		18,343,073.
	17	Accounts payable and accrued expenses	134,373.		13,669.
	18	Grants payable		18	0
	19	Deferred revenue	- u	19	0
	20	Tax-exempt bond liabilities	<u> </u>	20	0
ies	21	Escrow or custodial account liability Complete Part IV of Schedule D	<u> </u>	21	
Liabilities	22	Loans and other payables to current and former officers, directors,	:		
<u>ia</u> .		trustees, key employees, highest compensated employees, and	4		0
_		disqualified persons Complete Part II of Schedule L		22	0
	23	Secured mortgages and notes payable to unrelated third parties		23	- 0
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X			
	ļ		125,869.	25	107,721.
	26	of Schedule D	260,242.	26	121,390.
	20	Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.		20	
a L	27		5,056,894.	27	4,724,678.
aja	28	Unrestricted net assets Temporarily restricted net assets	5,265,268.	28	6,404,102.
<u>Б</u>	29	Permanently restricted net assets	7,155,247.	29	7,092,903.
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
set	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds	· · · ·	32	
Net Assets	33	Total net assets or fund balances	17,477,409.	33	18,221,683.
_	34	Total liabilities and net assets/fund balances	17,737,651.	34	18,343,073.
					Form 990 (2012)

Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI				X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1				326.
2	Total expenses (must equal Part IX, column (A), line 25)	2				826.
3	Revenue less expenses Subtract line 2 from line 1	3				500.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		17,4	77,	409.
5	Net unrealized gains (losses) on investments	5		5	92,	471.
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8		_		0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		_	21,	697.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line			-		
	33, column (B))	10		18,2	21,	683.
Part						
	Check if Schedule O contains a response to any question in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	çplaıı	n in			
	Schedule O					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were com-					
	reviewed on a separate basis, consolidated basis, or both					
	Separate basis Consolidated basis Both consolidated and separate basis			i l		
h	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit					
	separate basis, consolidated basis, or both		🛥	1		
	Separate basis X Consolidated basis Both consolidated and separate basis					
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	laht		1		
·	of the audit, review, or compilation of its financial statements and selection of an independent account	-	7	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e					
	Schedule O					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	fort	h in			
Ju	the Single Audit Act and OMB Circular A-133?			3a		Х
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	erao	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au			3b		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

0MB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number

ASSO	CIATE ALUMNAE O	F DOUGLASS C	OLLEGE				!		22-	-1607270	
Part I	Reason for Pub	lic Charity Status	s (All organizations mu	st con	nplete	this pa	art) Se	e instri	uctions		
			cause it is (For lines 1 th								
1	A church, convente	on of churches, or	association of churches	describ	ed in s	ection	170(b)(1)(A)(i)	•		
2	A school described	in section 170(b)	(1)(A)(ii). (Attach Schedul	еE)							
3	A hospital or a coo	perative hospital s	ervice organization descri	bed in	sectio	n 170(b)(1)(A)	(iii).			
4	A medical researd	h organization op	erated in conjunction wi	th a h	ospita	l descr	ibed in	section	n 170(b)(1)(A)(iii).	Enter the
	hospital's name, cit										
5 X	An organization or	erated for the bea	nefit of a college or univ	ersity	owned	or ope	erated b	y a go	vernme	ntal unit des	scribed in
	section 170(b)(1)(A)(iv). (Complete F	Part II)								
6			or governmental unit des								
7 _	An organization th	at normally receive	es a substantial part of it	s supp	ort fro	m a go	vernme	ental un	it or fro	om the gene	ral public
	_		. (Complete Part II)								
8			on 170(b)(1)(A)(vi). (Com								
9 _			es (1) more than 331/3 %								
			exempt functions - subj								
			ome and unrelated busi						n 511	tax) from b	usinesses
r			ne 30, 1975 See section								
10			ted exclusively to test for								
11 _			rated exclusively for the								
			upported organizations de								e section
			es the type of supporting								tograted
	a Type I		c Type III-Function the organization is not					• .		inctionally in	_
e			gers and other than one								
	509(a)(1) or section		igers and other than one	01 1110	ne pur	illely 3u	pportec	Olyan	124(10)13	described i	11 000001
f			en determination from th	e IRS	that it	ıs a Tı	vne l T	vne II	or Type	e III support	ına
•	organization, check	this box					, pc 1, 1	, pc 11,	O. 13p.	o m cappon	. [
g			nization accepted any gif	orco	ntributi	on from	anv of	the			•• Ш
9	following persons?		incution accepted any gi				,				
			ectly controls, either alor	ne or t	oaethe	er with	person	s desc	ribed in	(11)	Yes No
			dy of the supported organ							11g(i)	<u> </u>
			scribed in (i) above?		• •					11g(iı)	
			son described in (i) or (ii) a							11g(iii)	
h		-	out the supported organiz					• • • •			
(i)	Name of supported	(ii) EIN	(iii) Type of organization	(iv)	Is the		ou notify		s the	(vii) Amount o	
	organization		(described on lines 1-9 above or IRC section	col (I)	zation in listed in		anization (i) of		zation in rganized	supp	ort
			(see instructions))		overning ment?	your st	apport?	in the	ŰS?		
				Yes	No	Yes	No	Yes	No		
(A)							ļ				
·~/											
(B)											
		<u> </u>		ļ <u>.</u>			ļ _ _		ļ		
(C)											
				 	-		 -				
(D)								ļ			
		-		+	 			 			
(E)											
Total							L				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support						
Caler	dar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	1,475,059.	1,755,999.	2,482,061.	2,169,772.	1,897,224.	9,780,115.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	1,475,059.	1,755,999.	2,482,061.	2,169,772.	1,897,224.	9,780,115.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						863,781.
	Public support. Subtract line 5 from line 4						8,916,334.
	tion B. Total Support		I		100011		40 Tabel
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	1,475,059.	1,755,999	2,482,061.	2,169,772	1,897,224.	9,780,115.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	297,703.	218,044.	231,499.	299,694.	265,971.	1,312,911.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) . ATCH. 1	143,099.	29,415.	111,160.	30,660.	29,916.	344,250.
11	Total support. Add lines 7 through 10						11,437,276.
12	Gross receipts from related activities, etc. (12	
13	First five years. If the Form 990 is f organization, check this box and stop here	or the organizat	tion's first, secon	d, third, fourth,	or fifth tax ye	ar as a section	501(c)(3) ▶
<u>Sec</u>	tion C. Computation of Public Sup					 	
14	Public support percentage for 2012 (li						77.96%
15	Public support percentage from 2011	Schedule A, Pa	art II, line 14			15	71.54%
16a	331/3% support test - 2012. If the o	-					. 🗸
	this box and stop here. The organizati						
b	331/3% support test - 2011. If the						
	check this box and stop here. The org						
17a	10%-facts-and-circumstances test -						
	10% or more, and if the organization						
	Part IV how the organization meets						upported
	organization						and line
D	15 is 10% or more, and if the org	anization meets	the "facts-and	d-circumstances	" test, check t	his box and st	op here.
	Explain in Part IV how the organizate supported organization						- L I
18	Private foundation. If the organization	did not check a	a box on line 13	, 16a, 16b, 17a	, or 17b, check	this box and see	, —
	instructions	<u> </u>	· · · · · · · · · · · · · · · · · · ·			ahadula A (Farm 9	

Part III	Support Schedule for	 Organizations Described in Section 509(a)(2

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Sec	tion A. Public Support		· · ·				
Caler	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received (Do not include any "unusual grants ")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the	-					
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
_	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
•	line 6)						
Sec	tion B. Total Support	l	l	J		·	
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6						
-	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income (less		· · · · · · · · · · · · · · · · · · ·				
-	section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b			,			
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV)		ļ				
13	Total support. (Add lines 9, 10c, 11,						
	and 12)				<u> </u>		
14	First five years. If the Form 990 is for	-			•		
	organization, check this box and stop here			<u> </u>	<u></u>	<u> </u>	
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2012 (line 8					15	<u></u>
16	Public support percentage from 2011 Sch			<u> </u>	<u></u>	16	<u></u>
Sec	tion D. Computation of Investme					, , , , , , , , , , , , , , , , , , , 	
17	Investment income percentage for 2012 (I	ine 10c, column ((f) divided by line	13, column (f))		17	<u></u>
18	Investment income percentage from 2011					18	<u></u> %_
19 a	331/3% support tests - 2012. If the or						
	17 is not more than 331/3%, check th						
b	331/3% support tests - 2011. If the org						
	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19b	o, check this bo	ox and see instr	uctions 🕨 📗

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b, and Part III, line 12 Also complete this part for any additional information (See instructions)

SCHEDULE A, PART II -	- OTHER INCOM	E		ŧ	ATTACHMENT 1	
DESCRIPTION	2008	2009	2010	2011	2012	TOTAL
OTHER INVESTMENT INCOME			5,597.			5,597.
MISCELLANEOUS	143,099.	29,415.	105,563.	30,660.	29,916.	338,653.
TOTALS	143,099.	29,415.	111,160.	30,660.	29,916.	344,250.

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Department of the Treasury ► Attach to Form 990. ► See separate instructions. Internal Revenue Service

Open to Public Inspection

Held at the End of the Tax Year

2a

Employer identification number Name of the organization ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE 22-1607270 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year. Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of an historically important land area Preservation of land for public use (e.g., recreation or education) Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation

2b Number of conservation easements on a certified historic structure included in (a)..... Number of conservation easements included in (c) acquired after 8/17/06, and not on a Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ ______ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the

organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990.

easement on the last day of the tax year

Schedule D (Form 990) 2012

D	-
Page	4

Par	t Organizations Maintaini	ng Colle	ections of	Art, His	torical 1	reasu	res,	or Ot	her Simila	r Asse	ets (con	tinue	?d)
3	Using the organization's acquisition collection items (check all that application)	n, access	sion, and o	ther recor	ds, check	any c	of the	follow	ing that are	a sign	ificant u	se of	ıts
	•	у)			7								
a	X Public exhibition X Scholarly research			d -	Loan		_						
b	X Scholarly research Preservation for future gener	rations		e	J Other								
С 4	Provide a description of the organ		callactions	and aval	on how t	hov fu	rthor	the or	ianization'e	evemot	nurnoss	ın E	Dor#
4	XIII	iizations	CONECTIONS	and expir	alli HOW t	ney iu	uici	tile org	jarnzations	exempl	purpose	, 111 1	ait
5	During the year, did the organization	n solicit o	r receive d	onations o	fart biete	orical tr		ee or	thar similar				
3	assets to be sold to raise funds rath										Yes	\mathbf{x}	No
Par													
·	line 9, or reported an am					,							. • ,
				,				=			-		
1a	Is the organization an agent, truste-	e, custodia	an or other	ıntermedi	ary for co	ntributi	ons c	r other	assets not				
	included on Form 990, Part X?									[Yes		No
b	If "Yes," explain the arrangement in	Part XIII	and comple	ete the foll	owing tab	le							
									Am	ount			
С	Beginning balance												
d	Additions during the year						-						
е	Distributions during the year												
f	Ending balance						1f				1	1 1	
2a											Yes	Н	No
	If "Yes," explain the arrangement in												
Par	t V Endowment Funds. Com		rent year	(b) Pric				s back	d) Three yea		(e) Four y	eare h	ack
1a	Beginning of year balance		01,785.		8,402.		-	363.	7,881		11,1		
b	Contributions		59,384.		1,701.			274.		,677.			575
c	Net investment earnings, gains,	<u> </u>	37,0011	<u>_</u>						,			
•	and losses	8:	18,470.	13	3,044.	1,	284	004.	480	,018.	-2,8	96,	453
d	Grants or scholarships		82,076.		0,115.			831.		,520.			018
	Other expenditures for facilities						<u>'</u>						
	and programs	2	68,000.	1	0,548.		13,	791.	8,	,836.		32,	664
f	Administrative expenses		31,781.		0,699.			617.	103	,168.		95,	608
g	End of year balance	9,2	79,014.	9,10	1,785.	9,	248,	402.	8,125	,363.	7,8	81,	192
2	Provide the estimated percentage	of the curr	ent year e	nd balance	e (line 1g,	columr	n (a))	held as		'1			
а	Board designated or quasi-endown	nent >	8.0000	1 %									
b	Permanent endowment ▶ 92.0	000 % -		-									
C	Temporarily restricted endowment	>	%										
	The percentages in lines 2a, 2b, ar	d 2c shou	ıld equal 10	00%									
3a	Are there endowment funds not in	the posse	ession of th	ne organiza	ation that	are he	ld and	d admir	istered for th	ne	_		
	organization by											es	No
	(i) unrelated organizations										3a(i)		X
	(ii) related organizations										3a(ii)		<u>X</u>
Ь	If "Yes" to 3a(II), are the related org							• • • •			3b		
4	Describe in Part XIII the intended u												
Par	t VI Land, Buildings, and Equ	iipment.			I								
	Description of property		(a) Cost or (invest		(b) Cost o	r other b	asıs		umulated eciation	(c	l) Book valu	e	
1a	Land												
b	Buildings	1											
C	Leasehold improvements	<u>-</u>				341,5			43,775		99	7,8	00.
d	Equipment	H			1	194,9	38.	1	94,938.				
e	Other											7 ^	
Tota	I. Add lines 1a through 1e (Column	(d) must	equal Form	n 990, Part	X, column	1 (B), lir	ne 10	(c))	<u> ▶</u>			7,8	
										Sched	ule D (Forr	n 9 90)	2012

ASSOCIATE	ALUMNAE	OΓ	DOOGLASS	COTTER

Schedule D (Fo	orm 990) 2012			Page 3
Part VII	Investments - Other Securities. See F	orm 990, Part X, line	: 12	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year mar	
(1) Financia	I derivatives			
(2) Closely-l	held equity interests			
(3) Other				
	ESTMENT IN BONDS AND NOTES	631,720.	FMV	
	LED INVESTMENT FUND	8,568,847.	FMV	
(C)				
<u>(D)</u>				
(E) (F)				
<u>\</u> '-/ (G)				
<u>75</u> /				
<u>-</u> (l)				
	(b) must equal Form 990, Part X, col (B) line 12)	9,200,567.		
Part VIII	Investments - Program Related. See F	orm 990, Part X, line	e 13	
	(a) Description of investment type	(b) Book value	(c) Method of valua Cost or end-of-year man	
(1)				
(2)				·
(3)				
_(4)				
(5)				
(6)				
(7)				
(8)				
(9)		 	·	
(10)	41) 45 000 5 44 44 (5) 44 40 1			
Part IX	(b) must equal Form 990, Part X, col (B) line 13) Other Assets. See Form 990, Part X, I	ine 15		
Pallix		Description		(b) Book value
(1)	(4)	, Doddingston		<u> </u>
(2)		·		
(3)	· · · · · · · · · · · · · · · · · · ·			
(4)				
(5)				
(6)				
(7)				
(8)				
<u>(9)</u>				
(10)				
	mn (b) must equal Form 990, Part X, col (B)		<u> </u>	<u> </u>
Part X	Other Liabilities. See Form 990, Part			
1.	(a) Description of liability	(b) Book value	=	
	al income taxes UED VACATION BENEFIT	90,	717	
	TO ALUMNAE CLASSES	51,4		
	TO DOUGLASS FUND	-34,4		1
	TO DOUGLASS FOND	31,		
(5) (6)				
(7)				
(8)				!
(9)				
(10)	7-14-			
(11)				,
	in (b) must equal Form 990, Part X, col (B) line 25)	107,	721.	· · · · · · · · · · · · · · · · · · ·
2. FIN 48 (A	SC 740) Footnote In Part XIII, provide the text	of the footnote to the or	rganization's financial statements that	reports the organization's
	ncertain tax positions under FIN 48 (ASC 740) Che			

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Schedule D (Form 990) 2012

Schedul	e D (Form 990) 2012		Page 4
Part 2	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	1	
1	Total revenue, gains, and other support per audited financial statements	1	2,831,870.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 592,471.		
b	Donated services and use of facilities 2b 62,770.		
C	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII) 2d -21,697.		
e	Add lines 2a through 2d	2e	633,544.
3	Subtract line 2e from line 1	3	2,198,326.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		· · · · · · · · · · · · · · · · · · ·
a	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (December of December)		
c	Add lines 4e and 4h	4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	2,198,326.
Part			2,130,020.
1	Total expenses and losses per audited financial statements	1	2,087,596.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		2,00,,000.
a		ļ	
b	Prior year adjustments 2b		
C	Other losses 2c		
d	Other (Describe in Part XIII)	ا ـ ا	62,770.
e	Add lines 2a through 2d	2e	2,024,826.
3	Subtract line 2e from line 1	3	2,024,020.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIII)		
С	Add lines 4a and 4b	4c	0.004.006
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	2,024,826.
Part	XIII Supplemental Information		41
Compl Part V, Inform	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part II line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to pro ation	v, iines vide a	ny additional
SE	E PAGE 5		
		-	

Part XIII Supplemental Information (continued)

FORM 990, SCHEDULE D, PART III LINE 4

FACULTY IN THEIR SCHOLARLY PURSUITS.

AMOUNTS INCLUDED ON LINE 1, BUT NOT ON 990 PART VIII, LINE 12

FORM 990, SCHEDULE D, PART XI LINE 2D

CHANGE IN VALUE-SPLIT INTEREST AGREEMENT = (\$15,940)

NPV CHANGE OF UPTG = (\$5,757)

TOTAL= (\$21,697)

ART COLLECTION

THIS IS A COLLECTION OF APPROXIMATELY 78 PIECES OF AMERICAN INDIAN ART INCLUDING SCULPTURES, DOLLS, POTTERY, ETC. THE COLLECTION IS ON LOAN TO THE ART HISTORY MUSEUM AT RUTGERS TO BENEFIT UNIVERSITY STUDENTS AND

AUDITED FINANCIALS

FORM 990, SCHEDULE D PART XI, XII

THE REGISTRANT ORGANIZATION DOES NOT HAVE SEPARATELY STATED FINANCIAL STATEMENTS; RATHER, THE ORGANIZATION IS INCLUDED AS PART OF A CONSOLIDATED FINANCIAL STATEMENT ALONG WITH ITS AFFILIATED TAX-EXEMPT ORGANIZATION.

Part XIII Supplemental Information (continued)

FIN 48

FORM 990, SCHEDULE D, PART X, LINE 2

THE ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE FILE TAX RETURNS IN THE U.S.

FEDERAL JURISDICTION AND IS REGISTERED AS A CHARITY IN VARIOUS STATES.

AADC HAS NO OPEN YEARS PRIOR TO JULY 1, 2009. THE ORGANIZATION ADOPTED

THE ACCOUNTING PRONOUNCEMENT DEALING WITH UNCERTAIN TAX POSITIONS AS OF

JULY 1, 2010. UPON ADOPTION OF THIS ACCOUNTING PRONOUNCEMENT, THE

ORGAINZATION HAD NO UNRECOGIZED TAX LIABILITIES.

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047

► Attach to Form 990 or Form 990-EZ ► See separate instructions.

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer Identification number

ASSOCIATE ALUMNAE OF DOUGLASS	S COLLEGE				22-160/2/0)
Fundraising Activities. Con				"Yes" to Form 9	90, Part IV, line	17
FOITH 990-LZ mers are not						
1 Indicate whether the organization rais	sed funds through a					
a X Mail solicitations	е			non-government g		
b X Internet and email solicitations	f			government grants	•	
c X Phone solicitations	g	Spec	cial fundra	ising events		
d X In-person solicitations						
2a Did the organization have a written of or key employees listed in Form 990	r oral agreement w , Part VII) or entity	ith any ind in connec	dividual (in ction with p	cluding officers, di rofessional fundrai	rectors, trustees sing services?	X Yes No
b If "Yes," list the ten highest paid ind compensated at least \$5,000 by the		(fundraise	ers) pursua	int to agreements	under which the	fundraiser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No		001 (1)	
1	MANAGE					
RUFFALOCODY	PHONE PROG.		x	570,349.	161,382.	
2	MANAGE					
GRAHAM-PELTON CONSULTING	CAPITAL CMP		X		42,880.	
3						
4						
5			 		·	
6						
7						
8						
9						
10		<u> </u>	<u> </u>			-
Total				570,349.	204,262	
Total	ation is registered of	or licensed	d to solicit			it is exempt from
registration or licensing						
CA, CT, KY, ME, MD, MA, MI, NH, NJ, N	Y,OH,PA,VA,WA	۸,				
					· 	
						
	<u> </u>					
					<u>.</u>	-
						

Schedule G (Form 990 or 990-EZ) 2012

					Page
t II	than \$15,000 of fundraising event	t contributions and gro	swered "Yes" to Form 99 oss income on Form 990	90, Part IV, line 18, or I-EZ, lines 1 and 6b	reported more List events with
	gross receipts greater than \$5,00	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col (a) through
		(event type)	(event type)	(total number)	col (c))
1 G	roce receints				
1 6	Toss receipts				
					
	•				
4 C	ash prizes	1-0			
5 N	oncash prizes		ļ		
6 R	ent/facility costs				
7 F	ood and beverages				
8 E	ntertainment				
a ^	ther direct expenses				
3 0	ther direct expenses				
0 D	rect expense summary Add lines 4	through 9 in column (d	d)		(
	Gaming. Complete if the orga	, column (d), and line Inization answered "	Yes" to Form 990, Par	rt IV, line 19, or repo	orted more
			· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c
1 G	ross revenue				
2 C	ash prizes				
2 N	oncoch prizos				
3 14	oncasii piizes				
4 R	ent/facility costs				
5 0	other direct expenses				
			<u> </u>		
6 V	olunteer labor	No	No	No	
7 D	rect expense summary Add lines 2	through 5 in column (d)		(
8 N	let gaming income summary. Combi	ne line 1. column d. ar	nd line 7		\$ •
<u> </u>	et gaming moome caminary				
	• • •				
	_				· · — —
Wer	e any of the organization's gaming li	censes revoked, susr	pended or terminated duri	ng the tax year?	Yes N
				Sched	dule G (Form 990 or 990-E
	1 G 2 G III 4 C 5 N 6 R 7 F 8 E 9 O D N 11 III 1 G 1 G 1 C 1 III 1 G 1 G 1 C 1 C 1 C 1 C 1 C 1 C 1 C 1 C	than \$15,000 of fundraising event gross receipts greater than \$5,00 1 Gross receipts 2 Less Contributions 3 Gross income (line 1 minus line 2)	Fundraising Events. Complete if the organization and than \$15,000 of fundraising event contributions and grogross receipts greater than \$5,000 (a) Event #1 (event type) 1 Gross receipts 2 Less Contributions 3 Gross income (line 1 minus line 2). 4 Cash prizes. 5 Noncash prizes. 6 Rent/facility costs. 7 Food and beverages. 8 Entertainment. 9 Other direct expenses. 10 Direct expense summary Add lines 4 through 9 in column (in Net income summary Combine line 3, column (d), and line than \$15,000 on Form 990-EZ, line 6a 1 Gross revenue. 2 Cash prizes. 3 Noncash prizes. 4 Rent/facility costs 5 Other direct expenses. 5 Other direct expenses. 6 Volunteer labor 7 Direct expense summary Add lines 2 through 5 in column (as Net gaming income summary Combine line 1, column (as a lenter the state(s) in which the organization operates gaming a lis the organization licensed to operate gaming activities in each if "No," explain Were any of the organization's gaming licenses revoked, susping "Yes," explain	Fundraising Events. Complete if the organization answered "Yes" to Form 98 than \$15,000 of fundraising event contributions and gross income on Form 980 gross receipts greater than \$5,000 (a) Event #1 (b) Event #2 (event type) (event type) 1 Gross receipts 2 Less Contributions 3 Gross income (line 1 minus line 2). 4 Cash prizes 5 Noncash prizes 6 Rent/facility costs 7 Food and beverages 8 Entertainment 9 Other direct expenses summary Add lines 4 through 9 in column (d) 10 Direct expense summary Combine line 3, column (d), and line 10. 10 Direct expense summary Combine line 3, column (d), and line 10. 11 Gross revenue 2 Cash prizes 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses 6 Volunteer labor 7 Direct expense summary Add lines 2 through 5 in column (d) 8 Net gaming income summary Combine line 1, column (d) 9 No line 7 Direct expenses summary Add lines 2 through 5 in column (d) 1 Net gaming income summary Combine line 1, column (d) 1 Net gaming income summary Combine line 1, column (d) 1 Net gaming income summary Combine line 1, column d, and line 7 Enter the state(s) in which the organization operates gaming activities in each of these states? 1 If "No," explain	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b gross receipts greater than \$5,000 (a) Event #1 (b) Event #2 (c) Other events (count ruppe) (b) Event #2 (c) Other events (count ruppe) (co

Sched	ule G (Form 990 or 990-EZ) 2012		Page 3
11	Does the organization operate gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	formed to administer charitable gaming?	Yes _	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		%
b	An outside facility		<u> </u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name ▶	- -	
	Address ▶		
15 a	Does the organization have a contract with a third party from whom the organization receives gaming	Yes	¬
	10101100	Yes _	NO
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the		
_	amount of gaming revenue retained by the third party ► \$ If "Yes," enter name and address of the third party		
·	in res, enter hame and address of the time party		
	Name ►	- -	
	Address ▶		
16	Gaming manager information		
	Name ▶		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶	-	
	Director/officer Employee Independent contractor		
17	Mandatory distributions		
a	and the second to the second t		_
	retain the state gaming license?	Yes _	No
b			
	or spent in the organization's own exempt activities during the tax year ▶ \$		
Par	Supplemental Information. Complete this part to provide the explanation required by Part I, line columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also copart to provide any additional information (see instructions)	2b, mplete th	ıs

Schedule G (Form 990 or 990-EZ) 2012

SCHEDULE (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations,

Governments, and Individuals in the United States

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Open to Public 2012

> Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

X Yes Employer identification number 22-1607270 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Part I General Information on Grants and Assistance ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE Name of the organization Internal Revenue Service

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed	
---	--

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JERSEY	22-6001086	501(C) (3)	401,241.		NONE	NONE	STUDENT FINANCIAL SU SUPPORT
(3)							
(4)							
(5)							
(9)							
(7)							
[8]							
(6)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) and government or	overnment or	ganizations list	ganizations listed in the line 1 table				

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Schedule I (Form 990) (2012)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 SCHOLA	1 SCHOLARSHIPS, FELLOWSHIPS AND PRIZES	. 63	34,215.		N/A	N/A
8						
m						
4						
rs.						
9						
Part IV	Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.	is part to prov	vide the informat	tion required in	Part I, line 2, Part III, o	column (b), and any other additional

GENERAL INFORMATION ON GRANTS AND ASSISTANCE

FORM 990, SCHEDULE I, PART I LINE

SCHOLARSHIPS, FELLOWSHIPS, PRIZES AND OPPORTUNITY FUNDS ARE ADMINISTERED

BY THE DIRECTOR OF SCHOLARSHIPS AND HOUSING AT DOUGLASS RESIDENTIAL

THE ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE NOTIFIES THE DIRECTOR COLLEGE.

OF THE AMOUNTS AVAILABLE AND ANY DONOR RESTRICTIONS OR CONDITIONS.

PROCEDURES ARE IN PLACE FOR THE SELECTION PROCESS FOR EACH CATEGORY OF

GRANTS OR AWARDS, WHICH ARE DETERMINED IN PART BY THE QUALIFICATIONS OF

THOSE RECEIVING THE GRANTS OR AWARDS BASED ON DONOR INSTRUCTIONS AND/OR

EACH OF THE FOLLOWING THE COLLEGE SELECTION COMMITTEE RECOMMENDATIONS. Schedule I (Form 990) (2012)

Schedule I (Pag (2012)
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22
	Part III can be dunicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV appraisal, other)	(f) Description of non-cash assistance
2					
9					
4					
ro					
တ					
2					
Part IV Supplemental Information. Complete this part information		vide the informat	ion required in	Part I, line 2, Part III,	to provide the information required in Part I, line 2, Part III, column (b), and any other additional
CATEGORIES HAS A SELECTION PROCESS IN PLACE:		SCHOLARSHIPS BASED ON MERIT	BASED ON ME	RIT	

AND NEED, MERIT SCHOLARSHIPS BASED ON MERIT AND NEED, MERIT SCHOLARSHIPS,

SCHOLARSHIPS FOR STUDY ABROAD, FELLOWSHIPS FOR GRADUATE STUDY, AND

SPECIAL OPPORTUNITY FUNDS.

PAGE 33

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE

Employer identification number 22-1607270

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees		i	
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
_				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	Independent compensation consultant Form 990 of other organizations Compensation survey or study X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization Receive a severance payment or change-of-control payment?	4a		Х
a h	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	The foot to drift of miles the persons and provide the approximation and the miles and the same			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			v
_	In Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9	l	1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that Individual

(F) Compensation reported as deferred in prior Form 990 153,945 (E) Total of columns (B)(i)-(D) (D) Nontaxable benefits 22,038 (C) Retirement and other deferred compensation compensation (iii) Other reportable (B) Breakdown of W-2 and/or 1099-MISC compensation (II) Bonus & incentive compensation 131,907 compensation (ı) Base € \in €€ \in €€ \in € € \equiv € \equiv \equiv ≘ ≘ € \in €€ \in \equiv EXECUTIVE DIRECTOR (A) Name and Title VALERIE ANDERSON 9 2 15 16 = 12 4 ~ 2 9 œ 6

JSA 2E1291 1 000

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Schedule J (Form 990) 2012

PAGE 36

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

OMB No 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE

Employer identification number

22-1607270 Types of Property (c) (d) (a) (b) Noncash contribution Method of determining Check if Number of contributions or amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g Art - Works of art. Art - Historical treasures 3 Art - Fractional interests Books and publications Clothing and household goods. Cars and other vehicles Boats and planes. 8 Intellectual property 9 Securities - Publicly traded 10 Securities - Closely held stock . . . Securities - Partnership, LLC. or trust interests 505,655. FAIR MARKET VALUE Х Securities - Miscellaneous 12 Qualified conservation contribution - Historic structures Qualified conservation contribution - Other Real estate - Residential 15 Real estate - Commercial 16 17 Real estate - Other 18 Collectibles. Food inventory 19 20 Drugs and medical supplies Taxidermy 21 Historical artifacts 22 23 Scientific specimens. 24 Archeological artifacts..... 25 Other ►(_____) 26 Other ►(_____) 27 28 Other ►(Number of Forms 8283 received by the organization during the tax year for contributions for 29 which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30 a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be Х used for exempt purposes for the entire holding period? 30a b If "Yes." describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any non-standard 31 Х contributions? 32 a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х contributions? 32a b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2012)

describe in Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information

NON-CASH CONTRIBUTIONS

FORM 990, SCHEDULE M, LINE 32B

THE ORGANIZATION UTILIZES THE SERVICES OF AN INVESTMENT FIRM TO SELL

NONCASH CONTRIBUTIONS OF SECURITIES.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury

Internal Revenue Service Name of the organization

ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE

Employer identification number 22-1607270

REVIEW OF FORM 990

FORM 990, PART VI SECTION B LINE 11B

A DRAFT OF FORM 990 IS MADE AVAILABLE TO THE GOVERNING BODY FOR A PERIOD OF TIME DURING WHICH THEY MAY REVIEW IT BEFORE IT IS FINALIZED AND FILED.

CONFLICT OF INTEREST

FORM 990, PART VI SECTION B LINE 12C EACH YEAR, BOARD MEMBERS ARE ASKED TO SIGN A STATEMENT ABOUT DISCLOSING CONFLICTS OF INTERESTS.

COMPENSATION POLICY

FORM 990, PART VI SECTION B LINE 15A & B THE ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE NEGOTIATES A STARTING SALARY FOR ITS EXECUTIVE DIRECTOR WHEN SHE IS HIRED. THE PROCESS FOR DETERMINING AND APPROVING COMPENSATION AND BENEFITS FOR ALL EMPLOYEES IS AS FOLLOWS:

- AN OVERALL FIGURE FOR COMPENSATION OF ALL AADC STAFF IS DETERMINED AND APPROVED BY THE ORGANIZATION'S DEPARTMENT FOR ADMINISTRATION DURING THIS FIGURE IS THEN APPROVED BY THE BOARD OF THE ANNUAL BUDGET PROCESS. DIRECTORS OF THE AADC AS PART OF APPROVING THE OVERALL OPERATING BUDGET FOR THE ORGANIZATION.
- EACH AADC EMPLOYEE RECEIVES A PERFORMANCE EVALUATION BY THE 2. PERSON(S) TO WHOM SHE REPORTS, INCORPORATING INPUT FROM ADDITIONAL

INDIVIDUALS WITH WHOM SHE WORKS CLOSELY AS APPROPRIATE.

3. BASED ON ACTUAL PERFORMANCE TO THE JOB ASSIGNMENT AND ACHIEVEMENT OF ANNUAL GOALS, MERIT INCREASES MAY BE AWARDED, WORKING WITHIN THE ORGANIZATION'S OVERALL FIGURE FOR COMPENSATION OF ALL AADC STAFF AND THE NEEDS OF THE OPERATION.

DOCUMENTS AVAILABLE TO THE PUBLIC

FORM 990, PART VI SECTION C LINE 19

THE ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE MAKES ITS GOVERNING DOCUMENTS,

CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE

PUBLIC UPON REQUEST.

OTHER PROGRAM DESCRIPTION

FORM 990, PART III, LINE 4D

THE ORGANIZATION DEVOTED RESOURCES TO MAINTAINING COMMUNICATIONS WITH ALUMNAE THROUGH THE DOUGLASS ALUMNAE NEWS, THE DOUGLASS ALUMNAE MAGAZINE, AND THE ORGANIZATION'S WEBSITE. THREE ISSUES OF THE NEWSLETTER WERE MAILED TO ALL ALUMNAE. DONORS ALSO RECEIVED TWO ISSUES OF THE ALUMNAE MAGAZINE. ALUMNAE WHO PROVIDED AN EMAIL ADDRESS ALSO RECEIVED E-NEWSLETTERS THROUGHOUT THE YEAR.

OTHER CHANGES IN NET ASSETS OR FUND BALANCES
FORM 990, PART XI, LINE 5

SPLIT CHANGE IN SPLIT INTEREST OF -\$15,940

CHANGE IN NPV & ALLOW ON UPTG OF -\$5,757

Name of the organization
ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE

Employer identification number 22-1607270

MEMBERS

FORM 990, PART VI, LINE 6, 7A, 7B

THE ASSOCIATION HAS MEMBERS WHO ELECT THE OFFICERS OF THE BOARD OF DIRECTORS AND VOTE ON DECISIONS SUCH AS CHANGES TO THE BYLAWS.

BOARD MEMBERS

FORM 990, PART VI, LINE 7A, 7B AND 8

THE ALUMNAE COUNCIL, WHICH IS COMPRISED OF REPRESENTATIVES OF EACH CLASS AND COMMITTEE, AS WELL AS OTHERS SUCH AS BOARD OF DIRECTORS AND PAST PRESIDENTS, ELECTS REPRESENTATIVES TO THE BOARD OF DIRECTORS AND ELECTS THE NOMINATING COMMITTEE. OFFICERS OF THE AADC ARE ELECTED BY ACTIVE MEMBERS OF THE ASSOCIATION. AMENDMENTS TO THE BYLAWS ALSO REQUIRE THE

APPROVAL OF THE ACTIVE MEMBERSHIP OF THE ASSOCIATION.

ATTACHMENT 1

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

DESCRIPTION

GRANTS

EXPENSES

REVENUE

OTHER (SEE SCHEDULE O)

TOTALS

266,948.

266,948.

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

CA, CT,

KY, ME, MD, MA, MI,

NH, NJ, NY, OH, PA,

VA, WA,

265,971.

TOTALS

265,971.

22-1607270

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

OMB No 1545-0047

See separate instructions.

▶ Attach to Form 990.

ASSOCIATE ALUMNAE OF DOUGLASS COLLEGE

Name of the organization

Department of the Treasury

Internal Revenue Service

SCHEDULE R (Form 990)

Employer Identification number Open to Public Inspection

22-1607270

(f) Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete of the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) (e) End-of-year assets (d) Total income Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33) (c) Legal domicile (state or foreign country) (b) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity Part II Part I (1) 2 <u>ල</u> (5) 9 4

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	12(b)(13) olled <i>y?</i>
						Yes	N _o
(1) THE DOUGLASS FUND 22-7287311 IBI RYDERS LANE NEW BRUNSWICK, NJ 08901	TRUST	UJ	501(C)(3)	5	AADC	×	
(2)						-	
(3)							
[4]							
(5)							
(9)							
(7)							
For Paperwork Reduction Act Notice, see the Instructions for Form 990.					Schedule R (Form 990) 2012	R (Form 9	90) 2012

Schedule R (Form 990) 2012

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Z	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant Income (related, unrelated, excluded from tax under tax under sections, 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Dispropondente	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(I) General or managing partner?	(k) Percentage ownership
			(Amunda)					Yes No		Yes No	
11											
2)											
3)											
<u>4</u>)											
[5]											
7 <u>5</u>			_								
2											
Part IV	Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, Inne 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	d Organizations	Taxable ted orgar	as a Corporationizations treated	on or Trust (Comple as a corporation or	ete if the organi trust during the	zation answere etax year.)	"Yes" b	to Form 990, F	art IV,	

							.;	;
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Direct controlling	(e) Type of entity	(f) Share of total	(g) Share of	(in) Percen-	(i) Section
•		(state or foreign country)	(state or foreign entity country)	(C corp, S corp, or trust)	псоте	end-of-year assets	tage controlled controlled	ontrolled entity?
								Yes No
(2)								
(3)								
(7)								

Schedule R (Form 990) 2012

2E13083000 61371K M998 10/24/2013

Schedule R (Form 990) 2012

Transactions With Related Organizations (Complete of the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36)

Schedule R (Form 990) 2012 ŝ Yes × If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds Ē 19 = Performance of services or membership or fundraising solicitations by related organization(s)................. FMV 275,294 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Transaction type (a-s) Ø Gift, grant, or capital contribution from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity Lease of facilities, equipment, or other assets from related organization(s) Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule Other transfer of cash or property from related organization(s) Reimbursement paid by related organization(s) for expenses Name of other organization Other transfer of cash or property to related organization(s) Gift, grant, or capital contribution to related organization(s) DOUGLAS FUND (STEWARDSHIP EXPENSE) Loans or loan guarantees to or for related organization(s) Exchange of assets with related organization(s)... Sale of assets to related organization(s) THE Ε **=** 0 ۵ 6 ρ ᠣ (1) 3 4 9 9 Ð 3 7

Schedule R (Form 990) 2012

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships Part VI

(a) (b) Legal Name, address and EIN of entity Primary activity (state con	(b) Primary activity	2	(e) Are all partners section 501(c)(3) organizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(l) Code V-UBI amount in box 20 Code V-UBI		(i) General or managing partner?	(k) Percentage ownership
		from tax under section 512-514)	Yes No			Yes	No (Form 100	+	Yes No	
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
<u>(7)</u>										
(8)										
(6)										
(10)										
(11)							:			_
(12)										
(13)										
(14)										
(15)										
(16)						•			-	
								Sched	ule R (Fo	Schedule R (Form 990) 2012

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Schedule R (Form 990) 2012

Page 5

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)